

SUMMIT ASCENT
凱升控股有限公司 Summit Ascent Holdings Limited

Summit Ascent Holdings Limited
(Incorporated in Bermuda with limited liability)
Stock Code: 102

ANNUAL REPORT • 2020



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HIGHLIGHTS

- The Group's total revenue was HK\$211.2 million in 2020, down 60% compared to HK\$532.8 million in 2019, primarily due to the adverse impact of the COVID-19 pandemic especially when our integrated resort in the Russian Federation, Tigre de Cristal, had been suspended for business from 28 March 2020 to 15 July 2020.
- Profit attributable to owners of the Company was HK\$10.0 million in 2020, down 88% compared to HK\$82.0 million in 2019.
- The Group recorded a negative Adjusted EBITDA of HK\$14.7 million for 2020, compared to a positive Adjusted EBITDA of HK\$214.8 million in 2019.
- In October 2020, the Company successfully raised net proceeds of approximately HK\$1,618.4 million from a rights issue to (i) develop the Phase II of Tigre de Cristal and (ii) subscribe for the convertible bonds of PHP5.6 billion (approximately HK\$904.6 million) issued by SunTrust, a 51% owned subsidiary of Suncity, in relation to a new integrated resort development project in Manila, the Philippines. As the unsubscribed rights shares were fully underwritten by a subsidiary of Suncity, the Company has become a 69.66% owned subsidiary of Suncity after the rights issue.
- In November 2020, the Group acquired additional equity interest and increased its stake in Tigre de Cristal from 60% to 77.5%.

CHAIRMAN'S STATEMENT



Dear fellow Summit Ascent shareholders,

COVID-19 has undoubtedly been the biggest disruptor to our business when a number of governments have issued entry restrictions, visa suspensions and quarantine measures for travellers and Tigre de Cristal was required to suspend its operation temporarily for almost 4 months last year. 2020 was far from perfect, yet, I am grateful to the Russian government's swift and decisive actions taken to protect the citizens during the pandemic. I could not have expressed my gratitude enough for the joint efforts of the Russian government, the local Primorsky Krai government, the medical and research staff as well as the citizens of Vladivostok, who cooperated to comply with the hygiene and anti-epidemic measures. Without them, Tigre de Cristal would not have been allowed to resume operation in July 2020. Safety is of paramount importance to us, and we will deliver all necessary precautionary measures recommended by the authorities to ensure a worry-free entertainment experience for our guests.

Amidst the doom and gloom, we remain focused on executing operationally while vigorously managing our costs. Since the implementation of the Group-wide cost-cutting initiative, we have realised savings without significantly impacting our service quality or making large scale redundancies. While Tigre de Cristal delivered a full-year negative Adjusted EBITDA of HK\$14.7 million in 2020, I am glad to report a silver lining – Since the reopening in mid-July, not only did Tigre de Cristal manage to breakeven on a month-on-month basis, it also delivered a slightly-positive Adjusted EBITDA in the second half of 2020, thanks to strong local demand for high-quality entertainment and hospitality services. Electronic gaming and mass table volumes have almost returned to the pre-pandemic levels, a testament that confirms my belief that Summit Ascent is worth investing for the long-term because Tigre de Cristal is an integrated resort well-loved by both local Russians and tourists. In addition, I am also pleased to report a net profit attributable to owners of the Company of HK\$10.0 million, though primarily non-cash in nature, it sets a good start for Summit Ascent's future development.

CHAIRMAN'S STATEMENT

Since October 2020, Summit Ascent became a subsidiary of Suncity Group Holdings Limited ("Suncity", stock code: 1383), which holds approximately 69.66% of Summit Ascent. Now being the parent company, Suncity has every reason to back up Summit Ascent to ensure that it can leverage on the resources under the Suncity umbrella. I am also pleased to announce that a new Direct VIP business will be set up, tapping into the nearby Korean, Japanese and Southeast Asian markets. On one hand, this new business could help Summit Ascent achieve vertical integration, a move to boost returns in the high-roller market. On the other hand, Summit Ascent is backed by a team of sophisticated professionals from Suncity with years of experiences in the gaming sector that lends a helping hand on credit risk management.

Though the Tigre de Cristal Phase II development progress has been inevitably affected by the COVID-19 outbreak, our team is busy working together to reimagine the brand-new, awe-inspiring Phase II. Not only will Phase II triple the number of the existing hotel rooms and double the number of its existing gaming facilities, it will also encompass novel non-gaming entertainment ideas such as a state-of-the-art heated swimming pool allowing indoor pool-side parties with virtual reality and e-sports concepts to happen all-year-round. Guests will also be treated with the finest wine and European cuisine, fusing with Asian favourites that our Asian guests love best. Together, we will make Tigre de Cristal the shiniest gem in North Asia yet to be uncovered.

Geopolitically, I am pleased to see that the Russian and the Chinese governments continue to maintain sublime business relationships – the Belt and Road Initiative, the Siberia Gas Pipeline Project, the Eurasian High-Speed Railway as well as the Russian government's direction to set up Vladivostok as the Northeast Asian hub, all of these have created unprecedented favourable business environment for Summit Ascent. Through unfaltering commitment to develop future phases of Tigre de Cristal, we fully endorse the Russian government's ambition to create an iconic tourist destination in the Far East whilst creating thousands of new jobs in the region.

I am also thrilled to introduce the opportunity for Summit Ascent to diversify and participate in the development of another fast-growing gaming jurisdiction in Asia, through the investment of convertible bonds in a 51% owned subsidiary of Suncity, SunTrust Home Developers, Inc. ("SunTrust"), where Summit Ascent may have the option to become a direct shareholder of SunTrust when the Westside City Project in the Philippines comes to fruition. Westside City Project will be the unequalled integrated resort in Manila in terms of its design, scale and connectivity throughout the entire Entertainment City. Tigre de Cristal in North Asia, together with Suncity's other strategic investments in integrated resorts in South and Southeast Asia, form a portfolio of integrated resorts in alliance. All eyes await when the international borders may reopen, as I am confident that with Suncity chipping in, Tigre de Cristal will leap like a tiger and dazzle a crystal in the near future.

Finally, I would like to extend my gratitude to our Russian team, our Hong Kong team, our directors, our staff, our shareholders, our suppliers, our investment partners and our customers for going through a tough 2020. We are prepared to ride the tide together, forging ahead for many more years to come.

Chau Cheok Wa

Chairman

MANAGEMENT DISCUSSION AND ANALYSIS

Business Review

The gaming and hotel operations of Summit Ascent Holdings Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) are conducted through its 77.5% equity interest in Oriental Regent Limited (“Oriental Regent”). The Group also receives a management fee income calculated at 3% of the total net gaming revenue generated by G1 Entertainment Limited Liability Company (“G1 Entertainment”), a wholly-owned subsidiary of Oriental Regent.

G1 Entertainment holds a gaming license granted by the Russian government for an indefinite period and the development rights on three adjacent parcels of land, namely Lot 8, Lot 9 and Lot 10 with site areas of approximately 73,000 square metres, 90,000 square metres and 154,000 square metres respectively, in the Integrated Entertainment Zone of the Primorye Region (the “IEZ Primorye”) of the Russian Far East, which is the largest of five designated zones in the Russian Federation where gaming and casino activities are legally permitted. The first gaming and hotel property, known as Tigre de Cristal, is built on Lot 9 and opened for business in the fourth quarter of 2015. Lot 8 are partly erected with dormitories, gas-powered station and storage area, called the utility zone. The remaining portion of Lot 8 and the entire Lot 10 are vacant land currently, held for the phased development of Tigre de Cristal in the future.

The features of Tigre de Cristal are as follows:

- Approximately 36,000 square metres of gaming and hotel space, offering a broad range of gaming options 24 hours a day, 7 days a week, 365 days a year;
- The finest luxury 5-Star hotel in the Russian Far East with 121 rooms and suites, which was named “Russia’s Leading Resort” at the Europe Gala Ceremony 2018 and one of the nominees in both 2019 and 2020 organised by World Travel Awards;
- Fine dining in 2 restaurants, Western and Pan-Asian cuisines with a new hot pot section, and 3 casual bars;
- Virtual golf zone, and a private club with karaoke rooms;
- A convenience store and a Tigre de Cristal branded shop;
- A high-end diamond and luxury watch boutique “DOMINO” and a Montblanc outlet; and
- A brand-new Suncity VIP Salon.

Impact of the Coronavirus Disease 2019 (the “COVID-19”) Pandemic

Effective from 20 February 2020, as part of the efforts to contain the COVID-19 outbreak, the Russian government implemented temporary travel restrictions and border closures for tourists, which understandably had an adverse effect on the visitation of Tigre de Cristal and a negative impact on its rolling chip business in particular. The Group fully supports the Russian government’s measures to combat the COVID-19 in order to protect the health of our team members and guests. Tigre de Cristal has followed the suggestions of the Russian government by suspending its gaming operations from 28 March to 13 April 2020 and 22 April to 15 July 2020. The hotel operations of Tigre de Cristal continued to serve in a limited capacity during the period of suspension. In response to the closure, Tigre de Cristal made operational adjustments to reduce its human resources and property, marketing and administration expenses in an effort to reduce its cash outflows during the suspension period.

MANAGEMENT DISCUSSION AND ANALYSIS

Upon the resumption of operations on 16 July 2020, Tigre de Cristal has undertaken several measures in response to the pandemic, which have been reported to the local authorities according to the requirements of the Russian government. These precautionary measures include body temperature checking, mandatory mask-wearing, improved sanitation measures, social distancing measures on the gaming floor, social distancing measures in food and beverages outlets and others. We are currently unable to determine when certain of these measures will be lifted though the development of vaccines against the COVID-19 is definitely making progress. The Russian government is swinging into action to launch mass vaccination programme against the COVID-19 by using its own vaccine Sputnik V to help chart a way out of the crisis. The staff in Tigre de Cristal has started to receive the free vaccination since the beginning of February 2021.

Given that flights and visa application to enter the Russian Federation have not resumed yet, Tigre de Cristal continued to focus on the local market in the mass table and electronic gaming segments. Management has worked diligently to monitor the potential implications of the pandemic on the business and assessed the Group's working capital requirements as well as its capital projects under development. At 31 December 2020, the Group had HK\$1,562.3 million in bank balances and cash, compared to HK\$860.7 million at 31 December 2019, and the significant increase was primarily due to the proceeds from a rights issue completed on 15 October 2020. The Group is currently all equity financed without any bank borrowing.

Details of Future Plans and their Expected Sources of Funding

Rights Issue

On 1 June 2020, the Company announced its intention to raise approximately HK\$1,623.4 million before expenses by the rights issue (the "Rights Issue") on the basis of three rights shares for every two ordinary shares of the Company (the "Shares") at the subscription price of HK\$0.6 per rights share (the "Rights Share"). Pursuant to an underwriting agreement dated 1 June 2020 (the "Underwriting Agreement") entered into between the Company and Victor Sky Holdings Limited (the "Underwriter"), a wholly owned subsidiary of Suncity, which is a substantial shareholder of the Company, the Rights Issue was fully underwritten by the Underwriter without charging any underwriting commission.

As at 1 June 2020, the Underwriter and Suncity were beneficially interested in 397,006,464 Shares and 49,302,000 Shares respectively. Pursuant to an irrevocable undertaking (the "Irrevocable Undertaking"), each of the Underwriter and Suncity had provided irrevocable and unconditional undertakings to the Company that each of them would accept and pay for 595,509,696 Rights Shares and 73,953,000 Rights Shares respectively allotted to each of them provisionally under the Rights Issue.

A whitewash waiver was granted by the Executive Director of the Corporate Finance Division of the Securities and Futures Commission of Hong Kong on 31 August 2020 pursuant to Note 1 on dispensations from Rule 26 of the Hong Kong Code on Takeovers and Mergers to waive the obligation of the Underwriter to make a mandatory general offer to the shareholders of the Company (the "Shareholders") in respect of the Shares not already owned or agreed to be acquired by the Underwriter and parties acting in concert with it as a result of the taking up of the unsubscribed Rights Shares by the Underwriter pursuant to the Underwriting Agreement.

The Rights Issue was approved by the Shareholders at a special general meeting held on 7 September 2020 (the "SGM"). Since the Rights Issue was approximately 25.13% subscribed, the Underwriter had performed its underwriting obligations pursuant to the terms and conditions of the Underwriting Agreement to subscribe for a total of 2,025,790,651 Rights Shares. Taking into account the Irrevocable Undertaking, Suncity and the Underwriter paid totally HK\$1,617.2 million to the Company upon the completion of the Rights Issue on 15 October 2020. Accordingly, Suncity's interest in the Company increased from approximately 24.74% to 69.66% immediately after the completion of the Rights Issue and the Company has become a subsidiary of Suncity.

MANAGEMENT DISCUSSION AND ANALYSIS

Subscription for Convertible Bonds

On 1 June 2020, the Group and SunTrust, a 51% owned subsidiary of Suncity and incorporated in the Philippines, the shares of which are listed on The Philippine Stock Exchange, Inc., entered into a subscription agreement, pursuant to which SunTrust had conditionally agreed to issue and the Group had conditionally agreed to subscribe (the "Subscription") for the convertible bonds (the "SunTrust CB") in the aggregate principal amount of PHP5.6 billion with a 6% coupon rate (or 8% per annum if the SunTrust CB are held until their maturity) for an initial term of 5 years and may be converted into the shares of SunTrust pursuant to the terms and conditions of the SunTrust CB. The Group fully paid PHP5.6 billion (approximately HK\$904.6 million) in cash and the Subscription was completed on 30 December 2020.

SunTrust is the sole and exclusive operator and manager of an integrated resort (the "Main Hotel Casino") expected to commence operations in 2023 located at the Entertainment City, Manila of the Philippines (the "Project Site"). SunTrust also entered into a lease agreement to lease the Project Site for the construction and development of the Main Hotel Casino. Subject to the finalisation of the development plan, the total capital cost required for the Main Hotel Casino project is estimated to be approximately US\$1 billion (equivalent to approximately HK\$7.75 billion).

Reasons for and Benefits of the Rights Issue and the Subscription

Due to the redesigns with the input of Suncity, the Group has been reviewing and finalizing the conceptual drawings of the Tigre de Cristal Phase II development on Lot 10 (the "TdC Phase II"). The estimated total development cost of the TdC Phase II is approximately US\$200 million, which is expected to provide approximately 60,500 square metres of gross floor area having 50 VIP gaming tables, 25 mass gaming tables and 300 electronic gaming machines, and at least double the lodging capacity of the existing property with four restaurants and bars, additional retail offerings, and an indoor beach club and spa. The TdC Phase II will place the Group in a better position to attract and retain customers, especially when other casino operators in the IEZ Primorye open for business in the near future.

Whilst the Directors remain cautiously optimistic about the long-term prospects of Tigre de Cristal in the Russian Federation, they are of the view that it is in the best interests of the Company to diversify its assets and revenue streams in order to reduce the Group's reliance on a single revenue source and location. From geographic diversity point of view, the Company has been exploring other business opportunities in order to expand the existing business of the Group and to explore new markets with significant growth potential. The investment in the SunTrust CB marked the first step towards establishing the Group's footprint in the casino and entertainment market of the Philippines and allowing the Group to tap into this growing market as well as providing synergies to the overall tourism related business in partnership with SunTrust and Suncity. The Directors believe that investing part of the net proceeds from the Rights Issue for the Subscription to achieve the diversification, which paves the way for sustained growth and profitability, is more compelling than expanding the current scale of the TdC Phase II.

Use of proceeds

The Company successfully raised net proceeds of approximately HK\$1,618.4 million from the Rights Issue and the expenses in relation to the Rights Issue (including printing, registration, legal, accounting and documentation charges, etc.) borne by the Company were HK\$4.98 million. The Company had applied (i) approximately 55.9% or PHP5.6 billion (approximately HK\$904.6 million) to the Subscription in December 2020; and intended to apply as to (ii) approximately 37.2% or HK\$601.4 million to the TdC Phase II and (iii) approximately 6.9% or HK\$112.4 million for general working capital.

MANAGEMENT DISCUSSION AND ANALYSIS

As announced on 23 February 2021, the continual impact of the COVID-19 has affected the progress of the pre-construction stage of the TdC Phase II, including design, procurement of construction materials, tendering and associated payments. Part of the net proceeds from the Rights Issue to the extent of US\$60 million (approximately HK\$465 million) originally intended for use in the TdC Phase II (“Original Portion for Tigre de Cristal”) is not required for immediate use by the Group for the moment. The Group proposes to change the use of proceeds and deploy the Original Portion for Tigre de Cristal as part of the loan of US\$120 million (approximately HK\$930 million) granting to SunTrust (the “Loan”), which can generate interest income of 6% per annum to the Group for a period of three months and extendable not more than three months unless the Group otherwise agrees to a longer period. The Loan is subject to Shareholders’ approval requirements under the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The Company also raised net proceeds of approximately HK\$297 million from the placing of Shares on 19 August 2019 intended for the TdC Phase II, currently unutilized and placed on short-term interest bearing deposits with licensed commercial banks.

Change in Board Lot Size and Increase in Authorised Share Capital

As announced on 1 June 2020, the Company proposed that, after the completion of the Rights Issue, the board lot size of the Shares for trading on the Stock Exchange be changed from 2,000 Shares to 4,000 Shares. The change of board lot size was effected on 16 October 2020. Concurrently, in order to facilitate the Rights Issue, to accommodate the future expansion and growth of the Group and to provide the Company with greater flexibility for future expansion in the share capital of the Company, the Company proposed that the authorised share capital of the Company be increased to HK\$150,000,000 divided into 6,000,000,000 Shares. These proposed changes were approved by the Shareholders at the SGM.

Details of the Rights Issue and the Subscription are disclosed in the Company’s announcements dated 1 June 2020, 7 September 2020 and 14 October 2020, the Company’s circular dated 14 August 2020, and the Company’s prospectus dated 18 September 2020.

Acquisition of Further Interest in Oriental Regent

Following the Rights Issue, the Group planned to invest additional capital to the extent of US\$65,000,000 (approximately HK\$503.8 million) for the TdC Phase II, which should be contributed by the shareholders of Oriental Regent in proportion to their respective shareholdings in Oriental Regent. However, Joyful Happiness Limited (“Joyful”) and Sharp Way Group Limited (“Sharp Way”), the then shareholders of Oriental Regent holding 5% and 2.5% respectively, did not intend to provide their respective portions of equity funding to Oriental Regent and agreed to sell their entire interests in Oriental Regent together with their respective shareholder’s loans to the Group.

On 30 October 2020, the Group entered into two conditional sale and purchase agreements to acquire an aggregate of 7.5% interest in Oriental Regent from Joyful and Sharp Way, thereby increasing the Group’s stake in Oriental Regent from 60% to 67.5% (the “ORL Acquisition”). The consideration of US\$5,382,758 payable by the Group to Joyful for 5% interest in Oriental Regent together with the US\$3,784,550 shareholder’s loan from Joyful was settled in cash. The consideration payable by the Group to Sharp Way for 2.5% interest in Oriental Regent together with the US\$1,892,275 shareholder’s loan from Sharp Way was settled by the US\$3,000,000, 5-year zero-coupon convertible bonds issued by the Company (the “Summit Ascent CB”), which are convertible to Shares at the initial conversion price of HK\$3.5 per Share (subject to adjustment in the event of consolidation, reclassification or subdivision of the Shares).

MANAGEMENT DISCUSSION AND ANALYSIS

On 16 November 2020, apart from providing its share of funding in proportion to its shareholding in Oriental Regent by subscribing (the "ORL Subscription") for new shares in Oriental Regent ("ORL Shares"), the Group provided the shortfall by subscribing the ORL Shares for any of the other shareholders of Oriental Regent did not provide the funding required of them, which further increasing the Group's interest in Oriental Regent from 67.5% to 77.5%, as follows:

Shareholder of Oriental Regent	% interest in Oriental Regent immediately prior to the ORL Subscription %	No. of ORL Shares immediately prior to the ORL Subscription	% interest in Oriental Regent immediately after the ORL Subscription %	No. of ORL Shares immediately after the ORL Subscription	Additional capital provided in 2020 US\$
The Group	67.5%	94,500	77.5%	329,255	53,598,293
Firich Investment Limited	25.0%	35,000	20.0%	84,938	11,401,707
City Wealth Group Limited	5.0%	7,000	1.7%	7,000	–
Jewrim Limited (<i>Note</i>)	2.5%	3,500	0.8%	3,500	–
	100%	140,000	100%	424,693	65,000,000

Note: On 19 November 2020, Jewrim Limited transferred its entire 3,500 shares in Oriental Regent together with its respective shareholder's loan to City Wealth Group Limited as a gift.

Details of the ORL Acquisition and the ORL Subscription are disclosed in the Company's announcements dated 30 October 2020 and 16 November 2020.

Change of Auditor

Deloitte Touche Tohmatsu, who had acted as auditor of the Company in the preceding years, resigned as auditor of the Company with effect from 17 November 2020 and Crowe (HK) CPA Limited, following the resignation of Deloitte Touche Tohmatsu, was appointed as new auditor of the Company with effect from 15 December 2020. The appointment of new auditor of the Company was approved by the Shareholders at a special general meeting held on 15 December 2020.

Outlook

We believe that the COVID-19 outbreak to a certain extent will continue to impact all parts of the Group's operations in the near future. On the bright side, we are pleased to witness the start of the vaccination programme for our staff members in Tigre de Cristal in the Russian Federation. We are also confident that the vaccination will be rolled out worldwide before long and people around the globe will no longer be restricted by quarantine, flight or visa constraints.

We remain positive to our business environment on the long-term. After becoming the Group's largest shareholder in 2019, Suncity has assisted Tigre de Cristal in upgrading its hardware and facilities as well as its software and service standards. Going forward, in addition to the existing rolling chip business, Tigre de Cristal will strive to introduce a brand-new Direct VIP segment using Suncity's network and expertise. The success of this segment will ride on Tigre de Cristal's proximity to the Japanese and Korean markets, as these two markets are relatively untapped in Northern Asia, and the up-and-running of TdC Phase II in full scale, which will triple the current number of guest rooms, and double the number of gaming tables and electronic gaming machines.

MANAGEMENT DISCUSSION AND ANALYSIS

Through the investment in the SunTrust CB, the Group is diversifying into the Philippines gaming market, one of the fastest-growing Asian gaming jurisdictions. When the Main Hotel Casino is completed, the integrated resort will be running at a similar scale as the other operators currently in Entertainment City Manila. Based on Suncity's successful experience in the gaming industry, we are confident that the Main Hotel Casino will be one of the best integrated resorts in the Philippines in terms of design, scale and amenities.

In the meantime during the COVID-19 pandemic, the Group has implemented a stringent cost control program across the board. For instance, split shifts and flexible working hours were implemented in Tigre de Cristal, still without significantly affecting customer experience. The Group continues to proceed at full speed on the development of TdC Phase II but the continual impact of the COVID-19 has affected the progress of the pre-construction phase, including design, procurement of construction materials, and tendering. We are currently targeting an opening of the first stage of TdC Phase II in 2023. When the pandemic is over, the Group will be well-positioned to capture the long-awaited recovery in the high-quality entertainment demand in Asia and can benefit from revenge spending by virtue of the strengthened synergy developed among the Suncity group of companies and the Group's access to Suncity's proprietary customer database.

The Group continues to remain optimistic in the sector in the very long term.

Financial Review

Adjusted EBITDA of Tigre de Cristal

Adjusted EBITDA generated by Oriental Regent, a 77.5% owned subsidiary of the Company operating our integrated resort in the Russian Far East, Tigre de Cristal, is used by management as the primary measure of operating performance of our gaming and hotel operations, which is a non-IFRS financial measure and defined by the Company as Earnings Before Interest, Income Tax, Depreciation and Amortization, and excluding Company corporate expenses and the non-cash items such as unrealised exchange differences and fair value gains or losses on financial instruments.

In the first half of 2020, the Group recorded a negative Adjusted EBITDA of HK\$22.1 million, mainly due to the temporary suspension of operations of Tigre de Cristal from 28 March 2020. In the second half of 2020, Tigre de Cristal reported a turnaround after its resumption of operations on 16 July 2020 and generated a positive Adjusted EBITDA of HK\$7.4 million, which offsetting partially the negative figure in the first half year and resulting in a negative Adjusted EBITDA of HK\$14.7 million for the full year 2020.

The following table sets forth a reconciliation of Adjusted EBITDA to the reported profit for the year attributable to owners of the Company as per the Consolidated Statement of Profit or Loss and Other Comprehensive Income for the year ended 31 December 2020.

MANAGEMENT DISCUSSION AND ANALYSIS

Reconciliation of Adjusted EBITDA to the profit for the year ended 31 December 2020 attributable to owners of the Company

	2020 HK\$'000	2019 HK\$'000
Gross revenue from rolling chip business	52,171	441,260
Less: Rebates	(33,815)	(318,800)
Revenue from rolling chip business	18,356	122,460
Revenue from mass table business	81,799	174,140
Revenue from electronic gaming business	102,769	185,633
Net revenue from gaming operations	202,924	482,233
Revenue from hotel operations	8,314	50,583
Total revenue from gaming and hotel operations	211,238	532,816
Add: Other income	1,097	1,225
Less: Other gains and losses	(6,146)	(5,489)
Gaming tax	(5,230)	(13,602)
Inventories consumed	(7,141)	(13,299)
Marketing and promotion expenses	(7,794)	(17,665)
Employee benefits expenses	(120,079)	(147,777)
Other expenses	(80,624)	(121,365)
Adjusted EBITDA of Tigre de Cristal	(14,679)	214,844
Add: Management fee payable to the Company	6,118	14,962
Less: Company corporate expenses	(17,233)	(19,502)
	(25,794)	210,304
Add: Bank interest income	9,863	8,415
Less: Interest on lease liabilities	(599)	(768)
Income tax expense	(164)	(112)
	(16,694)	217,839

MANAGEMENT DISCUSSION AND ANALYSIS

	2020 HK\$'000	2019 HK\$'000
<i>Non-cash items:</i>		
Add: Fair value gains on derivative financial instruments	85,993	–
Gain on disposal of interest in subsidiaries	–	180
Less: Depreciation and amortisation	(82,194)	(99,278)
Imputed interest expenses	(25,364)	(30,933)
Net exchange (losses) gains	(9,348)	19,043
Share-based compensation benefits	(123)	–
Impairment loss recognised on intangible assets	(60)	–
(Loss) profit for the year of the Group	(47,790)	106,851
Less: Loss (profit) for the year attributable to non-controlling interests	57,808	(24,853)
Profit for the year attributable to owners of the Company	10,018	81,998

Revenue and Segment Reporting

The Group operates only in one operating and reportable segment, i.e. the gaming and hotel operations in the IEZ Primorye of the Russian Far East. Almost all non-current assets of the Group are located in the Russian Federation. Accordingly, the Group does not present separate segment information other than entity-wide disclosures.

Revenue of the Group, comprising revenue from gaming operations and hotel operations, was HK\$211.2 million in 2020, down 60% compared to HK\$532.8 million in 2019. Such decline was primarily due to the temporary suspension of the gaming operations of Tigre de Cristal in the second quarter of 2020 and the number of foreigners visiting our property plummeted after governments of various countries have issued travel restrictions, visa suspensions and quarantine measures for travellers due to the COVID-19 pandemic.

Gaming Operations

Our Gross Gaming Revenue (“GGR”), represented the amount of money players wagered minus the winning payouts to them, before commissions rebated, discounted or complimentary products and services provided and redeemable points earned under the loyalty programs, consisted of the following:

	2020 HK\$'000	Share of GGR %	2019 HK\$'000	Share of GGR %
Rolling chip business	52,171	20.9%	441,260	54.2%
Mass table business	92,679	37.1%	185,145	22.7%
Electronic gaming business	104,886	42.0%	188,290	23.1%
Total GGR	249,736	100.0%	814,695	100.0%

MANAGEMENT DISCUSSION AND ANALYSIS

Rolling chip business

Our rolling chip business primarily targets foreign players. The table below sets forth the key performance indicators of our rolling chip business in 2020 on a quarterly basis.

(HK\$'million)	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY2020	FY2019
Rolling chip volume	1,167	25	100	63	1,355	15,215
Gross win	47	3	2	–	52	441
Less: Rebate	(31)	(1)	(2)	–	(34)	(319)
Net win after rebate	16	2	–	–	18	122
Gross win rate %	4.03%	12.00%	2.00%	0.00%	3.84%	2.90%
Daily average number of tables opened (<i>Note</i>)	15	5	5	4	8	22

Note: Excluding the period of suspension from 28 March to 13 April and 22 April to 15 July 2020.

Rolling chip volume (measured as the sum of all non-negotiable chips wagered and lost by players) at Tigre de Cristal was HK\$1.4 billion in 2020, representing a decrease of 91% compared to 2019. Net win after all commissions rebated directly or indirectly to customers from rolling chip business decreased by 85% to HK\$18 million in 2020, compared to HK\$122 million in 2019. Gross win rate percentage (represented the ratio of gross win to rolling chip volume) increased from 2.90% in 2019 to 3.84% in 2020.

Mass table business

Our mass table business targets both the foreign tourists and the local market. The table below sets forth the key performance indicators of our mass table business in 2020 on a quarterly basis.

(HK\$'million)	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY2020	FY2019
Mass table drop	136	5	105	116	362	751
Net win	33	1	21	27	82	174
Net win rate %	24.3%	20.0%	20.0%	23.3%	22.7%	23.2%
Daily average number of tables opened (<i>Note</i>)	24	17	23	23	23	27

Note: Excluding the period of suspension from 28 March to 13 April and 22 April to 15 July 2020.

Mass table drop (measured as the sum of gaming chips purchased or exchanged at the cages) decreased by 52% to HK\$362 million in 2020, compared to HK\$751 million in 2019. Net win from mass table business decreased by 53% to HK\$82 million in 2020, compared to HK\$174 million in 2019. Net win rate percentage (represented net win as a percent of mass table drop) decreased slightly from 23.2% in 2019 to 22.7% in 2020.

MANAGEMENT DISCUSSION AND ANALYSIS

Electronic gaming business

Our electronic gaming business primarily targets the local Russian market. The table below sets forth the key performance indicators in 2020 on a quarterly basis.

(HK\$'million)	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY2020	FY2019
Electronic gaming volume	782	28	664	743	2,217	3,404
Net win	39	2	32	30	103	186
Net win rate %	5.0%	7.1%	4.8%	4.0%	4.6%	5.5%
Daily average number of electronic gaming machines deployed (Note)	317	157	234	285	277	336

Note: Excluding the period of suspension from 28 March to 13 April and 22 April to 15 July 2020.

Electronic gaming volume (measured as the total value of electronic gaming credits wagered by players) was HK\$2.2 billion in 2020, decreased by 35% compared to HK\$3.4 billion in 2019. The electronic gaming business recorded net win of HK\$103 million, down 45% compared to HK\$186 million in 2019. The net win rate percentage decreased to 4.6% in 2020 from 5.5% in 2019. The average number of electronic gaming machines deployed decreased by 18% to 277 in 2020, compared to 336 in 2019.

Hotel Operations

Revenue from hotel operations, being largely dependent on foreign guests, decreased to HK\$8.3 million in 2020 or by 84% compared to 2019. Average hotel occupancy rates dropped substantially to 12% (2019: 88%) during weekends and 19% (2019: 63%) during weekdays in 2020.

Other Gains and Losses

The Group recognised fair value gains on derivative financial instruments of HK\$86.0 million in 2020 (2019: nil) in relation to the SunTrust CB and the Summit Ascent CB.

The Group incurred net exchange losses of HK\$9.3 million in 2020 primarily attributable to the depreciation of Russian Ruble ("RUB") against Hong Kong dollar, compared to net exchange gains of HK\$19.0 million in 2019.

The Group also recognised an impairment loss of HK\$7.3 million in 2020 on the deposit for a renovation contract resulted from a dispute with a contractor. The Group had terminated the contract and the related deposit was fully impaired.

MANAGEMENT DISCUSSION AND ANALYSIS

Operating Expenses

To mitigate the impacts of the COVID-19 on our business, we have proactively implemented various cost reduction efforts to adjust our costs based on our revenue level. The Group has rolled out stringent cost controls measures in 2020, such as reducing inventories consumed by 46% to HK\$7.1 million, cutting marketing and promotion expenses by 56% to HK\$7.8 million, as well as minimizing travel expenses, and renegotiating agreements with subcontractors. We also offset unused annual leave entitlements and arranged unpaid time off for certain staff by mutual agreement, resulting in a decrease in employee benefits expenses by 17% to HK\$131.0 million in 2020, compared to HK\$158.3 million in 2019. Other expenses also reduced by 29% to HK\$81.4 million in 2020, compared to HK\$115.2 million in 2019.

Depreciation and amortisation of the Group decreased by 17% to HK\$82.2 million in 2020, compared to HK\$99.3 million in 2019. The decrease was primarily due to some assets having become fully depreciated.

Finance costs of the Group were HK\$26.0 million in 2020, representing a decrease of 18% compared to HK\$31.7 million in 2019. These costs primarily comprised non-cash imputed interest on the loans from non-controlling shareholders of Oriental Regent by applying the effective interest method at recognition, although the loans are non-interest bearing. The decrease in imputed interest is in line with the decrease in the loan outstanding balances, partly because of the repayments to the shareholders of Oriental Regent in May 2019 and partly because of the ORL Acquisition.

Gaming Tax

Unlike in Macau and most other jurisdictions in Asia, gaming tax in the Russian Federation is not levied on a percentage of gaming revenue. The Russian Federation has established a gaming tax regime which is based on a fixed levy on each gaming table and gaming machine deployed in a particular calendar month in the casino. Gaming taxes are payable to the local governments, who can set their own tax rate based on a range stipulated by the Tax Code of the Russian Federation as follows:

	Minimum (RUB)	Maximum (RUB)
Each gaming table	50,000	250,000
Each gaming machine	3,000	15,000

In 2019 and 2020, the monthly rates per gaming table and per gaming machine applicable to the Group were RUB125,000 and RUB7,500 respectively. However, in response to the COVID-19 outbreak, the Russian tax authority introduced relief measures and granted full exemption of gaming tax to Tigre de Cristal for May and June 2020. On 16 July 2020, the local government of the Primorye Region unanimously approved a bill to grant gaming tax exemption to lower the gaming tax rates to RUB50,000 per gaming table and RUB3,000 per electronic gaming machine for four months from July to October 2020, which was subsequently extended to December 2020, due to restrictions applied for the operations of Tigre de Cristal.

MANAGEMENT DISCUSSION AND ANALYSIS

Income Tax Expense

No provision for taxation in Hong Kong has been made as the Group has no assessable profit in 2020 and 2019. As at 31 December 2020, the Group had unused tax losses of HK\$31.9 million (31 December 2019: HK\$30.1 million) available under Hong Kong Profits Tax for offset against future profits.

G1 Entertainment has an exemption from the Russian corporate tax on profit generated from gaming operations. As for non-gaming revenues, the Group's subsidiaries in the Russian Federation are subject to the Russian corporate tax rate which currently stands at 20%.

As at 31 December 2020, the Group had unused tax losses of approximately HK\$559.6 million (31 December 2019: approximately HK\$522.3 million) available under Russian corporate tax and all losses may be carried forward indefinitely. The Group believes that these unrecognized tax losses are adequate to offset any adjustments related to uncertain tax matters that might be proposed by the Russian tax authorities.

Profit Attributable to Owners of the Company

Profit attributable to owners of the Company was HK\$10.0 million in 2020, down 88% compared to HK\$82.0 million in 2019.

Final Dividend

The Board did not recommend the payment of any final dividend for the year ended 31 December 2020 (2019: nil).

Liquidity, Financial Resources and Capital Structure

Our business is capital intensive, and we rely heavily on the ability of our property to generate operating cash flows to maintain operations. When necessary and available, we supplement the cash flows generated by our operations with funds provided by equity financing activities. The Group continued to maintain a strong financial position and the equity attributable to owners of the Company was HK\$3,398.3 million at 31 December 2020 (2019: HK\$1,644.4 million). The increase was mainly due the net proceeds from the Rights Issue completed on 15 October 2020.

The Group had no outstanding bank borrowing throughout the year ended 31 December 2020 (2019: nil). Thus, the gearing ratio, expressed as a percentage of total borrowings divided by total assets, was zero percent as at 31 December 2020 (2019: 0%).

The Group had unsecured, unguaranteed and non-interest bearing loans from non-controlling shareholders of Oriental Regent with a principal amount of US\$24.6 million (approximately HK\$190.6 million) as at 31 December 2020, compared to US\$30.3 million (approximately HK\$237.4 million) as at 31 December 2019. No repayment has been made in 2020 as the loans will be repaid by Oriental Regent only if there are sufficient free cash flows generated from the operations to make the repayment. The decrease in loans from non-controlling shareholders of Oriental Regent was due to the ORL Acquisition.

On 16 November 2020, the Company issued the US\$3,000,000, 5-year zero-coupon convertible bonds to settle the acquisition of 2.5% interest in Oriental Regent together with the US\$1,892,275 shareholder's loan due and owing by Oriental Regent from Sharp Way, which is convertible to Shares at the initial conversion price of HK\$3.5 per Share (subject to adjustment in the event of consolidation, reclassification or subdivision of the Shares).

MANAGEMENT DISCUSSION AND ANALYSIS

The Group remains conservative in its working capital management. As at 31 December 2020, net current assets of the Group were HK\$1,548.5 million (2019: HK\$638.6 million) and the current ratio (represented a comparison of current assets to current liabilities) was 35.2, a tenfold increase compared to 3.2 as at 31 December 2019. Bank balances and cash were HK\$1,562.3 million at 31 December 2020 (2019: HK\$860.7 million), comprised 87.8% in Hong Kong dollars, 9.8% in United States dollars, and 2.4% in Russian Rubles. The majority of our cash equivalents at 31 December 2020 was in fixed deposits with a maturity of three months or less generally.

The following table sets forth a summary of the Group's cash flows in 2020 and 2019:

	2020 HK\$'000	2019 HK\$'000
Net cash (used in)/generated from operating activities	(35,075)	215,526
Net cash used in investing activities	(928,684)	(67,271)
Net cash generated from financing activities	1,662,428	237,344
Net increase in cash and cash equivalents	698,669	385,599
Cash and cash equivalents at 1 January	860,698	479,822
Effect of foreign exchange rate changes	2,896	(4,723)
Cash and cash equivalents at 31 December	1,562,263	860,698

Net cash used in operating activities of HK\$35.1 million for the year 2020 represented the cash outflows primarily due to the negative impact of the COVID-19 pandemic on the business of Tigre de Cristal. Net cash generated from operating activities of HK\$215.5 million in 2019 represented the positive cash flows generated from the operations.

Net cash used in investing activities of HK\$928.7 million in 2020 was mainly attributable to investment in the SunTrust CB of HK\$904.6 million (2019: nil) and capital expenditures of HK\$26.9 million (2019: HK\$66.7 million) for improvements in Tigre de Cristal.

Net cash generated from financing activities of HK\$1,662.4 million in 2020 was primarily attributable to the gross proceeds of HK\$1,623.4 million from the Rights Issue and capital contribution of HK\$88.4 million from a non-controlling shareholder of Oriental Regent partially offset by the consideration of HK\$41.7 million paid for the ORL Acquisition to Joyful. In 2019, net cash generated from financing activities was mainly due to the gross proceeds of HK\$303.0 million from the share placement, partially offset by the repayment of HK\$71.6 million for loans from non-controlling shareholders of Oriental Regent. Proceeds of HK\$15.1 million from exercise of share options of the Company were also received in 2019.

Charge on Assets

None of the Group's assets were pledged or otherwise encumbered as at 31 December 2020 and 31 December 2019.

MANAGEMENT DISCUSSION AND ANALYSIS

Exposure to Fluctuations in Exchange Rates

The functional currency of the Company is HK\$ and the consolidated financial statements of the Group are presented in HK\$.

For financial reporting purposes, the consolidated financial statements of the Group incorporate the financial statements of its subsidiaries. The income and expenses, and the assets and liabilities of subsidiaries which stated in currencies other than its functional currency are converted into HK\$. The Group's equity position reflects changes in book values caused by exchange rates. Hence, period-to-period changes in average exchange rates may cause translation effects that have a significant impact on results, and assets and liabilities of the Group. As these fluctuations do not necessarily affect future cash flows, the Group does not hedge against exchange rate translation risk.

On the other hand, revenues from mass table business and electronic gaming business are denominated in RUB. The risk of RUB fluctuation impacting the results of the Group is substantially mitigated by a natural hedge in matching our operating costs incurred by subsidiaries operating in the Russian Federation, denominated in the same currency.

Capital Commitment

The Group's capital commitment as at 31 December 2020 amounted to approximately HK\$2,884,000 for maintenance, improvement and refurbishment works of Tigre de Cristal (2019: HK\$23,729,000).

Contingent Liabilities

There were no contingent liabilities as at 31 December 2020 and 31 December 2019.

Employees

As at 31 December 2020, total number of employees employed by the Group was 1,081 (2019: 1,139). Currently, more than 97% of our full-time employees are local Russian citizens (2019: 97%). The Group continues to provide remuneration packages and training programs to employees in line with prevailing market practices. In addition to the contributions to employees' provident fund and medical insurance programs, the Company has a share option program in place and occasionally may grant shares options to directors, employees and consultants of the Group as incentives.

Anti-Money Laundering Policy

By the nature of its business, the Group has to deal with large amounts of money. Along with banks, insurance companies and others, Tigre de Cristal is considered as one of the "organisations carrying out operations in monetary funds or other assets" and is governed by the Russian Federal Law No. 115-FZ of 7 August 2001 "On Combating Money Laundering And Terrorist Financing" (the "AML/CFT"), which is aimed at protecting the rights and lawful interests of citizens, society and the state by means of building up legal mechanism to counter money laundering and terrorist financing. According to the Financial Action Task Force's Fourth Round of AML/CFT Mutual Evaluations Report of the Russian Federation published in December 2019, Russian authorities have an in-depth understanding of the country's money laundering and terrorist financing risks and a robust legal framework for combating terrorist financing, which is largely in line with international standards. Also, the Russian Federation has improved its legal framework and operational approach to enhance transparency of legal persons, which makes it more difficult to misuse a legal person established in the Russian Federation.

MANAGEMENT DISCUSSION AND ANALYSIS

The Federal Tax Service of Russia is responsible for the AML/CFT supervision of casinos. Tigre de Cristal must undertake certain anti-money laundering procedures, including mandatory review of pay-outs of more than RUB600,000 (equivalent to approximately HK\$63,000) in value and the filing of reports with the Federal Financial Monitoring Services of the Russian Federation, also known as Rosfinmonitoring, which is directly under the authority of the President of the Russian Federation and aimed to collect and analyze information about financial transactions in order to combat domestic and international money laundering, terrorist financing, and other financial crimes. Furthermore, Tigre de Cristal has adopted its own anti-money laundering and combating financing of terrorism policies in accordance with the provisions of the Russian AML/CFT laws and the key components include: internal control systems; a special officer to oversee the daily compliance; client identification and screening; and reporting unusual transactions subject to mandatory requirements.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Directors

Mr. Chau Cheok Wa (aged 46)

Chairman and Non-executive Director

Mr. Chau has been the Chairman and a Non-executive Director of the Company since June 2019. He is currently the chairman, executive director and controlling shareholder of Suncity Group Holdings Limited (stock code: 1383) (“Suncity”), a company listed on The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”) and the substantial shareholder of the Company. He was previously an executive director and the chairman of Sun International Resources Limited (stock code: 8029) (now known as Sun International Group Limited, “Sun International”), a company listed on the GEM of the Hong Kong Stock Exchange and resigned on 5 July 2013.

Mr. Chau is also the founder and chairman of Suncity Group, which is one of Asia’s leading VIP services and entertainment conglomerates.

Mr. Lo Kai Bong (aged 41)

Deputy Chairman and Executive Director

Mr. Lo had been a Non-executive Director of the Company since December 2018 until he was re-designated as an Executive Director of the Company and appointed as the Deputy Chairman of the Board of the Company on 26 April 2019. He is a director of subsidiaries of the Company. He has obtained a Bachelor of Arts degree from the University of Winnipeg in Canada. Mr. Lo is currently an executive director of Suncity, a company listed on Hong Kong Stock Exchange and the substantial shareholder of the Company. Mr. Lo is also the chief investment officer of Suncity Group, which is one of the Asia’s leading VIP services and entertainment conglomerates. Mr. Lo has been involved in business development of Suncity Group’s overseas businesses. Mr. Lo is also responsible for the corporate management, mergers and acquisitions of Suncity and Suncity Group and is experienced in the gaming industry. Mr. Lo was an executive director of Sun International, a company listed on the GEM of the Hong Kong Stock Exchange, from August 2013 to February 2015. Mr. Lo is a brother-in-law of Mr. Chiu King Yan, Executive Director of the Company.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Chiu King Yan (aged 43)
Executive Director

Mr. Chiu has been an Executive Director of the Company since April 2019. He is the Company Secretary and chief financial officer of Suncity, a company listed on Hong Kong Stock Exchange and the substantial shareholder of the Company. Mr. Chiu is a director of subsidiaries of the Company. Mr. Chiu has over 20 years of experience in audit, accounting, private equity investment and corporate finance, obtained from his previous working experience in international accounting firms and various listed companies in Hong Kong. Mr. Chiu is currently an independent non-executive director of ICO Group Limited (stock code: 1460) and Hailiang International Holdings Limited (stock code: 2336), both companies listed on the Hong Kong Stock Exchange. Mr. Chiu was an executive director of Wanjia Group Holdings Limited (stock code: 401), a company listed on the Hong Kong Stock Exchange, from March 2017 to February 2018. He was the group chief financial officer of AID Partners Capital Holdings Limited (stock code: 8088) (now known as AID Life Science Holdings Limited), a company listed on the Hong Kong Stock Exchange, from April 2014 to July 2016, responsible for financial reporting, investment management and mergers and acquisitions.

Mr. Chiu holds a master's degree in financial analysis from The Hong Kong University of Science and Technology and a bachelor's degree in business administration in Accountancy from The City University of Hong Kong. He is a member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants in the United Kingdom. Mr. Chiu is a brother-in-law of Mr. Lo Kai Bong, Executive Director and Deputy Chairman of the Company.

Mr. Wong Pak Ling Philip (aged 57)
Non-executive Director

Mr. Wong has been a Non-executive Director of the Company since June 2019. He is currently the chief financial officer of Suncity Group, which is one of Asia's leading VIP services and entertainment conglomerates.

Mr. Wong has over 30 years of experience in tax, audit, accounting, and corporate finance, obtained from his previous working experience in international accounting firms and various companies in Hong Kong and Macau. Prior to joining Suncity Group, he was the chief financial officer of Altira Macau from June 2009 to February 2011, a hotel casino owned by Melco Resorts & Entertainment Limited which is a company listed on the NASDAQ Global Select Market (stock code: MLCO). From April 2005 to June 2009, Mr. Wong was the vice president – finance of Galaxy Casino S.A., a subsidiary of Galaxy Entertainment Group Limited (stock code: 27), a company listed on the Hong Kong Stock Exchange. From April 2003 to April 2005, he was the finance director of Huawei Technology Investment Limited, a subsidiary of Huawei Technology Company Limited.

Mr. Wong holds a master's degree in business administration from the Heriot-Watt University in the United Kingdom. He is a member of the Chartered Governance Institute and the Institute of Chartered Accountants in England and Wales. He is also a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants in the United Kingdom.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Dr. U Chio leong (aged 48)

Non-executive Director

Dr. U has been a Non-executive Director of the Company since September 2018. He is a well-rounded businessman and philanthropist with a wealth of experience and connections in various fields. Dr. U has held management positions in a number of private companies in China, Hong Kong and Macau, in which he has shareholding interests. These companies are mainly engaged in real estate, graphene mining, food and beverage, hotels, finance, travel, rosewood furniture and crafts.

Dr. U is a keen supporter of community services and serves as the Standing Member of Fujian Federation of Returned Overseas Chinese, the Deputy Chairman of the International Society of Fuqing Clansmen, Permanent Honorary Chairman of the Macau Society of Fuqing Clansmen, the first Director of the Fujian Province Overseas Chinese Charity Foundation, the second Deputy Chairman of Fujian Overseas Chinese Enterprise Development Foundation, Honorary Deputy Chairman of Fujian Women and Children's Development Foundation, Executive Vice President of Fuzhou Overseas Chinese Chamber of Commerce, Deputy Chairman of Yongtai County Charity Federation, and Fuqing City Overseas Friendship Association. Dr. U was a member of the Fuzhou Committee of Chinese People's Political Consultative Conference in Fujian Province, China.

Dr. U is also the Founding Chairman of Benevolence International Charity Association. He was granted the 15th "World Outstanding Chinese Award" by World Chinese Business Investment Foundation. In 2017, Dr. U was granted an Honorary Doctorate Degree in Business Administration by Sabi University, which is an accredited international private university located in Paris, France.

Mr. Lam Kwan Sing (aged 51)

Independent Non-executive Director

Mr. Lam has been an Independent Non-executive Director since 14 June 2019. He is also the chairman of the remuneration committee and corporate governance committee and a member of the audit committee and nomination committee of the Company.

Mr. Lam has obtained a Bachelor of Arts in Accountancy degree from the City University of Hong Kong. He has over 22 years of experience in the commercial and corporate finance field. Currently he is an executive director and chief executive officer of SFund International Holdings Limited (stock code: 1367), and is also an independent non-executive director of Aceso Life Science Group Limited (stock code: 474) (formerly known as Hao Tian Development Group Limited), both of which are listed on the Hong Kong Stock Exchange. In addition, Mr. Lam is a director of China Natural Resources Inc. since 2003 (stock code: CHNR), a company listed on NASDAQ.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Lau Yau Cheung (aged 60)
Independent Non-executive Director

Mr. Lau has been an Independent Non-executive Director of the Company since October 2018. He is also the chairman of the nomination committee and a member of the audit committee and remuneration committee of the Company.

Mr. Lau holds a bachelor's degree in commerce from the University of Toronto in Canada. Mr. Lau has over 26 years of experience in business strategies and corporate finance and 7 years of experience in the securities trading business. He has served in various senior management positions with both private and public companies in Hong Kong and overseas. Mr. Lau is currently an independent non-executive director and chairman of the board of the directors of Sandmartin International Holdings Limited (stock code: 482), a company listed on the Hong Kong Stock Exchange.

Mr. Lau was an independent non-executive director of Walderly International Holdings Limited (stock code: 607) (now known as Fullshare Holdings Limited) from September 2005 to August 2006, an executive director of APAC Resources Limited (stock code: 1104) from April 2004 to October 2007, both of these companies are listed on the Hong Kong Stock Exchange. Mr. Lau also serves as the managing director of BH Capitalink Development Limited.

Mr. Li Chak Hung (aged 56)
Independent Non-executive Director

Mr. Li has been an Independent Non-executive Director of the Company since October 2018. He is also the chairman of the audit committee and a member of the corporate governance committee of the Company.

Mr. Li is graduated from The Chinese University of Hong Kong and holds a Bachelor's Degree of Business Administration. He is a practicing Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants and a Fellow of The Taxation Institute of Hong Kong. He has over 30 years' experience in accounting, auditing, taxation and financial management. Mr. Li is currently an independent non-executive director of Asiasec Properties Limited (stock code: 271), Sandmartin International Holdings Limited (stock code: 482) and Alpha Professional Holdings Limited (stock code: 948), and he was an independent non-executive director of DreamEast Group Limited (stock code: 593) from October 2004 to December 2019, all of these companies are listed on the Hong Kong Stock Exchange.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Senior Management

Mr. Stylianos Tsifetakis (aged 49)

Chief Operating Officer – Russian Operations

Mr. Tsifetakis has joined the Group in a senior management capacity since September 2014. Mr. Tsifetakis has over 21 years of experience in the casino and hospitality industry. Prior to joining the Group, he was the Director of Operations at Regency Casino Mont Parnes and a Director at Hyatt Regency Casino, both of which are located in Greece. Mr. Tsifetakis also held senior managerial roles in various world class hotels in multiple jurisdictions including the United Kingdom, Romania and Kazakhstan.

Mr. Tsifetakis holds a casino management certificate in Greece and graduated from London South Bank University in the United Kingdom with a Bachelor of Arts (Honours) degree in hotel management.

Mr. Yip Ho Chi (aged 51)

Finance Director

Mr. Yip has been Finance Director of the Company since October 2013. He is a director of a subsidiary of the Company. Prior to joining the Company, Mr. Yip was the chief financial officer of MelcoLot Limited (stock code: 8198) (now known as Loto Interactive Limited), a company listed on the Hong Kong Stock Exchange, from 2009 to 2013. Before this, he had been serving as an executive director, finance director and company secretary of Sandmartin International Holdings Limited (stock code: 482), a company listed on the Hong Kong Stock Exchange, for nine years. Mr. Yip was also an audit manager of Deloitte Touche Tohmatsu with whom he worked for over seven years.

Mr. Yip graduated from The University of Hong Kong with a Bachelor of Business Administration degree. He is a fellow member of both the Association of Chartered Certified Accountants in the United Kingdom and the Hong Kong Institute of Certified Public Accountants.

CORPORATE GOVERNANCE REPORT

Summit Ascent Holdings Limited (the “Company”, together with its subsidiaries, collectively the “Group”) is committed to maintaining high standards of corporate governance. Our business culture and practices are founded upon a common set of values that govern our relationships with customers, employees, shareholders, suppliers and the communities in which we operate.

Compliance of Corporate Governance Code

The Company has complied with the code provisions of the Corporate Governance Code (the “CG Code”) contained in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”) with the exception of code provisions A.2.7 and E.1.2 during the year ended 31 December 2020. Details of the deviation from the code provisions A.2.7 and E.1.2 are explained in the section “Board Meetings” and “Communication with Shareholders” respectively.

The Board of Directors

Composition of the Board

As at 31 December 2020, the board of directors of the Company (the “Board”) has eight members, consisting of two Executive Directors, Mr. Lo Kai Bong (Deputy Chairman) and Mr. Chiu King Yan, three Non-executive Directors, Mr. Chau Cheok Wa (Chairman), Mr. Wong Pak Ling Philip and Dr. U Chio leong, and three Independent Non-executive Directors, Mr. Lam Kwan Sing, Mr. Lau Yau Cheung and Mr. Li Chak Hung. Biographies of the directors of the Company (the “Directors”) are contained in the section headed “Biographical Details of Directors and Senior Management” set out on pages 20 to 24 of this annual report.

The Non-executive Directors, all of whom are independent of the management of the Group’s business, are professionals with substantial experience in accounting, banking, financial management and business. The mix of skills and business experience is a major contribution to the future development of the Company. They ensure that matters are fully debated and that no individual or group of individuals dominates the Board’s decision-making process. In addition, they ensure the Company maintains a high standard of financial and legal reporting and provide checks and balances to safeguard the interests of the shareholders.

Each of the Independent Non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the guidelines.

All Directors have formal letters of appointment with the Company, which set out the key terms and conditions of their appointment. Each Independent Non-executive Director was appointed for a term of three years.

Every Director will retire once every three years. In accordance with the Bye-laws of the Company, Mr. Lo Kai Bong, Dr. U Chio leong and Mr. Li Chak Hung will retire and will offer themselves for re-election at the forthcoming annual general meeting. The biographies of the retiring Directors have been set out in the circular sent with this report to provide information to shareholders to decide on their re-elections.

CORPORATE GOVERNANCE REPORT

Directors' training

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed Director has received a comprehensive orientation package on the first occasion of his appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements. Such induction shall be supplemented by meetings with senior management of the Company.

All Directors have participated in continuous professional development to develop and refresh their skills and knowledge in accordance with code provision A.6.5 of the CG Code. The Company has also sent information on external training courses and articles to Directors from time to time. A summary of training received by Directors during the year ended 31 December 2020 is set out below:

	Type of Continuous Professional Development
Directors	Reading regulatory updates
<i>Executive Directors</i>	
Mr. Lo Kai Bong	✓
Mr. Chiu King Yan	✓
<i>Non-executive Directors</i>	
Mr. Chau Cheok Wa	✓
Mr. Wong Pak Ling Philip	✓
Dr. U Chio leong	✓
<i>Independent Non-executive Directors</i>	
Mr. Lam Kwan Sing	✓
Mr. Lau Yau Cheung	✓
Mr. Li Chak Hung	✓

Note:

Mr. Eric Daniel Landheer (resigned on 23 March 2020)

CORPORATE GOVERNANCE REPORT

Board meetings

Pursuant to code provision A.1.1, the board should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals. In addition, pursuant to code provision A.2.7, the chairman should at least annually hold meetings with the independent non-executive directors without the presence of other directors.

During the year ended 31 December 2020, the Company had held six board meetings. No separate meeting was held between the Chairman and the Independent Non-executive Directors due to the tight schedule of the Chairman.

Wherever possible, ample notice of the Board meetings was given, and Board papers were provided in advance to Directors to enable them to prepare for the meetings. The Company Secretary (or her delegate(s)) keeps full records of the Board meetings.

Board and committee attendance

The attendance records of the Directors at Board meetings, Board committee meetings and general meetings during the year ended 31 December 2020 are as follows:

Name of Directors	No. of meetings attended/held						
	Board meeting	Audit Committee meeting	Nomination Committee meeting	Remuneration Committee meeting	Corporate Governance Committee meeting	Annual general meeting <i>(Note 2)</i>	Special general meeting <i>(Note 2)</i>
Executive Directors							
Mr. Lo Kai Bong	6/6	–	–	–	–	1/1	2/2
Mr. Chiu King Yan	6/6	–	–	–	–	1/1	2/2
Mr. Eric Daniel Landheer <i>(Note 1)</i>	1/1	–	–	–	–	–	–
Non-executive Directors							
Mr. Chau Cheok Wa	0/6	–	–	–	–	0/1	0/2
Mr. Wong Pak Ling Philip	6/6	–	–	–	–	0/1	0/2
Dr. U Chio leong	2/6	–	–	–	–	0/1	0/2
Independent Non-executive Directors							
Mr. Lam Kwan Sing	6/6	4/4	1/1	1/1	1/1	1/1	2/2
Mr. Lau Yau Cheung	6/6	4/4	1/1	1/1	–	1/1	2/2
Mr. Li Chak Hung	6/6	4/4	–	–	1/1	1/1	2/2
Average Attendance Rate	80%	100%	100%	100%	100%	63%	63%

CORPORATE GOVERNANCE REPORT

Notes

- (1) Mr. Eric Daniel Landheer resigned as Executive Director on 23 March 2020. One Board meeting was held on or before 23 March 2020.
- (2) The annual general meeting was held on 29 May 2020. Two special general meetings were held on 7 September 2020 and 15 December 2020 respectively.

Procedure to enable Directors to seek independent professional advice

To assist the Directors to discharge their duties to the Company, the Board has established written procedures to enable the Directors, upon reasonable request, to seek independent professional advice, at the Company's expense, in appropriate circumstances. No request was made by any Director for such independent professional advice in 2020.

Securities dealings by Directors and employees

The Company has adopted its own code for dealing in the Company's securities by Directors and relevant employees, who are likely to be in possession of inside information in relation to the securities of the Company (the "Code of Securities Dealings") on terms no less exacting than the required standards set out in the Model Code for Securities Transactions by Directors of Listed Issuers of the Listing Rules (the "Model Code"). We have received confirmation from all Directors that they have complied with the required standards set out in the Model Code and the Code of Securities Dealings throughout the year ended 31 December 2020.

Directors' and officers' insurance

The Company has arranged appropriate insurance cover in respect of potential legal actions against its Directors and officers. The coverage and the amount insured are reviewed annually by the Company.

Delegation by the Board

Management functions

The Board delegates day-to-day operations of the Group to management. Both the Board and the management have clearly defined authorities and responsibilities under various internal control and check-and-balance mechanisms. The ultimate responsibility for the day-to-day management of the Company is delegated to the Executive Directors and the management.

The Board is responsible for establishing the strategic direction of the Group, setting objectives and business development plans, monitoring the performance of senior management and assuming responsibility for major decisions, significant transactions and corporate governance. The Board also reviews and approves the Company's annual budget and business plans, which serve as important benchmarks in assessing and monitoring the performance of the management.

The management, under the leadership of the Executive Directors, is responsible for implementing the strategies and plans established by the Board. To ensure effective discharge of the Board's responsibilities, the management submits monthly, quarterly and annual operations reports to the Board. The Directors have full and ready access to the management on the Company's business and operations.

CORPORATE GOVERNANCE REPORT

Board committees

To assist the Board in execution of its duties and to facilitate effective management, certain functions of the Board have been delegated to committees, which review and make recommendations to the Board in specific areas. Chairmen and members of the committees are set out in the section headed “Corporate Information” on page 154 of this annual report.

Each committee has its defined terms of reference and has power to decide on matters within its terms of reference. The Board committees’ terms of reference have been posted on the Company’s website at www.saholdings.com.hk under the section headed “Corporate Governance”.

Each committee is provided with sufficient resources to perform its duties. It may seek independent professional advice at the Company’s expense, where necessary.

(1) *Audit Committee*

The Audit Committee is made up of three Independent Non-executive Directors. As at the date of this annual report, the members of the Audit Committee are Mr. Li Chak Hung (chairman), Mr. Lam Kwan Sing and Mr. Lau Yau Cheung. They all possess appropriate professional qualifications and expertise required by Rule 3.21 of the Listing Rules. The role of the Audit Committee is to (a) monitor external auditor’s work, appointment and remuneration, (b) review the Group’s financial statements and published reports, (c) provide advice and comments thereon to the Board and (d) review and supervise the financial reporting system, risk management and internal control systems of the Group.

The detailed duties and powers of the Audit Committee are set out in the committee’s terms of reference, which align with the requirements of the CG Code and the guidelines issued by the Hong Kong Institute of Certified Public Accountants.

The members of the Audit Committee met four times during the year ended 31 December 2020 and:

- (a) reviewed the Group’s financial results and reports;
- (b) reviewed the internal control and risk management systems of the Company;
- (c) reviewed the internal audit function of the Company and approved the Group’s internal audit plan;
- (d) reviewed the continuing connected transactions of the Company;
- (e) considered and recommended to the Board on the resignation and appointment of external auditor; and
- (f) approved the remuneration of external auditor.

(2) *Nomination Committee*

The Nomination Committee is made up of two Independent Non-executive Directors. As at the date of this annual report, the members of Nomination Committee are Mr. Lau Yau Cheung (chairman) and Mr. Lam Kwan Sing. It reviews the Board’s size and composition and advises the Board on Director appointment.

The members of the Nomination Committee met once during the year ended 31 December 2020 and:

- (a) reviewed the structure, size, composition and diversity of the Board;
- (b) reviewed the board diversity policy and the director nomination policy of the Company;
- (c) assessed the independence of Independent Non-executive Directors; and
- (d) recommended to the Board on re-election of Directors.

CORPORATE GOVERNANCE REPORT

(3) Remuneration Committee

The Remuneration Committee is made up of two Independent Non-executive Directors. As at the date of this annual report, the members of Remuneration Committee are Mr. Lam Kwan Sing (chairman) and Mr. Lau Yau Cheung. It reviews the remuneration packages of the Executive Director and senior management as well as guidelines on salary revision and bonus distribution to the Group's employees.

The members of the Remuneration Committee met once during the year ended 31 December 2020 and:

- (a) reviewed the remuneration of Directors and senior management of the Company;
- (b) reviewed the Company's policy and structure for the remuneration of all Directors and senior management;
- (c) recommended to the Board on the remuneration packages of the Executive Directors and senior management and evaluation system for the performance of Executive Directors; and
- (d) reviewed the performance, constitution and terms of reference of the Remuneration Committee.

When considering remuneration of the Executive Directors and senior management, the committee considers a number of factors, including salaries paid by comparable companies, job responsibilities, and individual and company performance. Details of remuneration of the Directors, chief executive and senior management by band are set out in notes 13, 14 and 39 to the consolidated financial statements.

(4) Corporate Governance Committee

The Corporate Governance Committee was formed to assist the Board to perform corporate governance functions. It is made up of two Independent Non-executive Directors. As at the date of this annual report, the members of the Corporate Governance Committee are Mr. Lam Kwan Sing (chairman) and Mr. Li Chak Hung.

The Board has delegated the following corporate governance duties to the Corporate Governance Committee:

- (a) develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- (b) review and monitor the training and continuous professional development of Directors and senior management;
- (c) review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) develop, review and monitor the code of conduct and compliance manual applicable to employees and Directors; and
- (e) review the Company's compliance with the code and disclosure in the corporate governance report.

The members of the Corporate Governance Committee met once during the year ended 31 December 2020 and reviewed matters, among others, the Company's compliance with the CG Code and training and continuous professional development of Directors and senior management.

Board Diversity Policy

The Board adopted a board diversity policy (the “Board Diversity Policy”) in December 2018 which sets out the approach by the Company to achieve diversity on the Board. The Company considers diversity can be achieved from different gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge, industry and regional experience and length of service. All Board appointments are considered according to objective criteria, having regard to benefits of diversity, and decided on merits.

The Nomination Committee is in charge of implementing the Board Diversity Policy and reports annually on Board appointment process in the corporate governance report.

Director Nomination Policy

The Board adopted a director nomination policy (the “Director Nomination Policy”) in December 2018 which sets out the criteria and process in the nomination and appointment of Directors of the Company. The Director Nomination Policy applied to ensure the Board has a balance of skills, experiences and diversity of perspectives appropriate to the Company as well as the Board continuity and appropriate leadership at Board level.

A summary of the Director Nomination Policy is set out below:

Criteria adopted for selection and recommendation for directorship

In evaluating and selecting any candidate for directorship, the following criteria should be considered:

- Character and integrity.
- Qualifications including professional qualifications, skills, knowledge and experience and diversity aspects under the Board Diversity Policy that are relevant to the Company’s business and corporate strategy.
- Any measurable objectives adopted for achieving diversity on the Board.
- Requirement for the Board to have independent Directors in accordance with the Listing Rules and whether the candidate would be considered independent with reference to the independence guidelines set out in the Listing Rules.
- Any potential contributions the candidate can bring to the Board in terms of qualifications, skills, experience, independence and gender diversity.
- Willingness and ability to devote adequate time to discharge duties as a member of the Board and/or Board committee(s) of the Company.
- Such other perspectives that are appropriate to the Company’s business and succession plan and where applicable, may be adopted and/or amended by the Board and/or the Nomination Committee from time to time for nomination of Directors and succession planning.

CORPORATE GOVERNANCE REPORT

Nomination process

(a) Appointment of New Director

- (i) The Nomination Committee and/or the Board should, upon receipt of the proposal on appointment of new Director and the biographical information (or relevant details) of the candidate, evaluate such candidate based on the criteria as set out above to determine whether such candidate is qualified for directorship.
- (ii) If the process yields one or more desirable candidates, the Nomination Committee and/or the Board should rank them by order of preference based on the needs of the Company and reference check of each candidate (where applicable).
- (iii) The Nomination Committee should then recommend to the Board to appoint the appropriate candidate for directorship, as applicable.
- (iv) For any person that is nominated by a shareholder for election as a Director at the general meeting of the Company, the Nomination Committee and/or the Board should evaluate such candidate based on the criteria as set out above to determine whether such candidate is qualified for directorship.

Where appropriate, the Nomination Committee and/or the Board should make recommendation to shareholders in respect of the proposed election of Director at the general meeting.

(b) Re-election of Director at General Meeting

- (i) The Nomination Committee and/or the Board should review the overall contribution and service to the Company of the retiring Director and the level of participation and performance on the Board.
- (ii) The Nomination Committee and/or the Board should also review and determine whether the retiring Director continues to meet the criteria as set out above.
- (iii) The Nomination Committee and/or the Board should then make recommendation to shareholders in respect of the proposed re-election of Director at the general meeting.

Where the Board proposes a resolution to elect or re-elect a candidate as Director at the general meeting, the relevant information of the candidate will be disclosed in the circular to shareholders and/or explanatory statement accompanying the notice of the relevant general meeting in accordance with the Listing Rules and/or applicable laws and regulations.

As delegated by the board, the Nomination Committee will, in addition to conducting regular review on the structure, size and composition of the Board, it will also conduct regular review on the Director Nomination Policy and where appropriate, make recommendations on changes to the Board to complement the Company's corporate strategy and business needs.

CORPORATE GOVERNANCE REPORT

Dividend Policy

The Board adopted a dividend policy in December 2018 which sets out the principle and guidelines by the Company to apply declaration, payment or distribution dividends to the shareholders.

The Board will review this policy as appropriate from time to time.

Company Secretary

The Company Secretary supports the Board and Board committees and facilitates good information flow between them and the Company's management. During the year ended 31 December 2020, the Company has engaged Ms. Ho Siu Pik of Tricor Services Limited, an external service provider as its Company Secretary. Ms. Ho has been the Company Secretary of the Company since December 2017. Ms. Ho's main contact person at the Company is Mr. Yip Ho Chi, Finance Director. All Directors have access to the Company Secretary's advice and services.

During the year ended 31 December 2020, the Company Secretary has complied with the training requirement of the Listing Rules.

Directors' and Auditor's Responsibilities for Accounts

The Directors acknowledged their responsibility for preparing the financial statements of the Company for the year ended 31 December 2020. The Directors are responsible for the preparation and the true and fair presentation of the Group's financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining the necessary internal control system, ensuring that the Group's financial statements are free from material misstatement, applying the appropriate accounting policies and making reasonable accounting estimates. The responsibilities of external auditor are set out in the Independent Auditor's Report on pages 70 to 74 of this annual report.

Auditor's Remuneration

For the year ended 31 December 2020, the Group paid and committed to pay to its external auditor approximately HK\$3,257,000 (2019: HK\$4,677,000) for audit services and approximately HK\$1,570,000 (2019: HK\$1,660,000) for non-audit services. The non-audit services mainly included interim review and advisory services on risk management and internal control systems, and environmental, social and governance reporting.

CORPORATE GOVERNANCE REPORT

Risk Management and Internal Control

The Board acknowledged its responsibility for the risk management and internal control systems and reviewing their effectiveness.

The main features of the risk management and internal control systems are to provide a clear governance structure, policies and procedures, as well as reporting mechanism to facilitate the Group to manage its risks across business operations. The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Group has established a risk management framework, which consists of the Board, the Audit Committee and the Risk Management Taskforce. The Board determines the nature and extent of risks that shall be taken in achieving the Group's strategic objectives, and has the overall responsibility for monitoring the design, implementation and the overall effectiveness of risk management and internal control systems.

The Group has formulated and adopted Risk Management Policy in providing direction in identifying, evaluating and managing significant risks. At least on an annual basis, the Risk Management Taskforce identifies risks that would adversely affect the achievement of the Group's objectives, and assesses and prioritizes the identified risks according to a set of standard criteria. Risk mitigation plans and risk owners are then established for those risks considered to be significant.

In addition, the Group has established an internal audit function and has engaged an independent professional advisor to assist the Board and the Audit Committee in ongoing monitoring of the risk management and internal control systems of the Group. Deficiencies in the design and implementation of internal controls are identified and recommendations are proposed for improvement. Significant internal control deficiencies are reported to the Audit Committee and the Board on a timely basis to ensure prompt remediation actions are taken.

Risk management report and internal control assessment report are submitted to the Audit Committee at least once a year. The Board, through the Audit Committee, had performed annual review on the effectiveness of the Group's risk management and internal control systems for 2020, including but not limited to the Group's ability to cope with its business transformation and changing external environment; the scope and quality of management's review on risk management and internal control systems; result of internal audit work; the extent and frequency of communication with the Board in relation to result of risk and internal control review; significant failures or weaknesses identified and their related implications; and status of compliance with the Listing Rules. The Board considers the Group's risk management and internal control systems are adequate and effective.

The Board, through the Audit Committee, had also reviewed the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions, and considers that they are adequate.

Procedures and Internal Controls for the Handling and Dissemination of Inside Information

The Group complies with requirements of Securities & Futures Ordinance (“SFO”) and the Listing Rules in relation to the handling of inside information. The Group discloses inside information to the public as soon as reasonably practicable unless the information falls within any of the Safe Harbours as provided in the SFO. Before the information is fully disclosed to the public, the Group ensures the information is kept strictly confidential. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public. The Group is committed to ensure that information contained in announcements are not false or misleading as to a material fact, or false or misleading through the omission of a material fact in view of presenting information in a clear and balanced way, which requires equal disclosure of both positive and negative facts.

Whistleblowing Policy

The Group is committed to carrying out its business with the highest possible standards of professionalism, honesty, integrity and ethics. A whistleblowing policy is in place to create an anonymous channel for the employees, guests and business partners to confidentially raise any concern on potential misconduct relating to the Group to the Audit Committee and the Board and all of the cases will be independently investigated in strictest confidence to protect the whistleblowers’ identities.

Constitutional Documents

During the year ended 31 December 2020, there was no change in the Company’s constitutional documents.

Shareholders’ Rights

Right to convene special general meeting

Pursuant to the Company’s Bye-laws, shareholders holding at the date of deposit of the requisition not less than one-tenth (1/10) of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall have the right, by written requisition to the Board or the secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting, the requisitionists, or any of them representing more than one half (1/2) of the total voting rights of all of them, may themselves convene a meeting in accordance with the provision of Section 74(3) of the Companies Act 1981 of Bermuda (the “Companies Act”).

The written requisition requiring a special general meeting to be called must state the objects of the meeting, and must be signed by the requisitionists and deposited at the Registered Office of the Company in Bermuda for the attention of the Company Secretary.

Right to put forward proposals at general meetings

Under Section 79 of the Companies Act, shareholders may by written request include a resolution in a general meeting. The request must be made by shareholders holding in aggregate not less than one-twentieth (1/20) of the total voting rights of those shareholders having the right to vote at the general meeting or not less than one hundred (100) shareholders. The written requisition must be signed by the requisitionists and deposited at the Registered Office of the Company in Bermuda for the attention of the Company Secretary.

CORPORATE GOVERNANCE REPORT

Right to put enquiries to the Board

For putting forward any enquiries to the Board of the Company, shareholders may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

Contact details

Shareholders and investors may contact the Company and the Board and send their enquiries or requests to the following:

Address: Unit 1704, 17th Floor, West Tower, Shun Tak Centre, 200 Connaught Road Central, Hong Kong
(For the attention of Mr. Chiu King Yan, Executive Director)

Email: info@saholdings.com.hk

For the avoidance of doubt, shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to given effect thereto. Shareholders' information may be disclosed as required by law.

Procedures for nomination of Directors for election

Under Clause 88 of the Company's Bye-laws, shareholders are entitled to elect a person to be a Director at a general meeting or at any special general meeting by following the requirement set out in said bye-law. The procedures for nomination of Directors for election are available on the Company's website at www.saholdings.com.hk.

Communication with Shareholders

The Company considers the annual general meeting ("AGM") and other special general meetings ("SGMs") important events, as they provide opportunities for the Board to communicate with the shareholders. The Company supports the CG Code's principle to encourage shareholders' participation. Questioning by shareholders at the Company's AGM and SGMs is encouraged and welcomed. The Deputy Chairman and Board Committees' chairmen (or their delegates), being all the Independent Non-executive Directors, attended the 2020 AGM and the SGMs and were on hand to answer questions. The Company's auditor also attended the 2020 AGM.

Pursuant to code provision E.1.2, the chairman of the board should attend the AGM. Mr. Chau Cheok Wa, the Chairman of the Board, was unable to attend the 2020 AGM due to his other business commitment. The Board has arranged for Mr. Lo Kai Bong, the Deputy Chairman of the Board, who was well versed in all business activities and operations of the Group, to attend and chair the AGM on behalf of Mr. Chau Cheok Wa and to respond to questions from the shareholders of the Company. The Company will continue to optimize the planning and procedures of AGMs by, for example exploring the use of technology, to minimize the impact of any future unpredictable episode and facilitate the Chairman of the Board to attend future AGMs of the Company.

The website of the Company at www.saholdings.com.hk also provides a medium to make information of the Group available to shareholders. Shareholders may refer to the "Shareholders' Communication Policy" posted on the Company's website for further details.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Introduction

As an ongoing commitment to generating long-term value for our stakeholders, Summit Ascent Holdings Limited and its subsidiaries (the “Group” or “we”) have incorporated the principles of sustainable development into our business operation to help protect the environment and support the development of our community. Thus, the Group prepared this Environmental, Social and Governance (“ESG”) report to provide our stakeholders with the information of our ESG policies, initiatives, and performance.

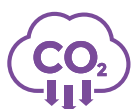
As our major business operation is Tigre de Cristal (“TdC”), an integrated casino, hotel, and entertainment destination in the Primorye Integrated Entertainment Zone, Vladivostok, the Russian Federation, the reporting scope of this ESG report covers the ESG information of TdC for the year ended 31 December 2020 (“FY2020” or the “Reporting Period”), in accordance with the framework, reporting principles and the “comply or explain” provisions as set out in Appendix 27 – Environmental, Social and Governance Reporting Guide (the “ESG Reporting Guide”) of the Main Board Listing Rules issued by the Hong Kong Exchanges and Clearing Limited.

Sustainability Highlights in FY2020

Due to the coronavirus disease 2019 (“COVID-19”) outbreak, TdC has followed the Russian government’s suggestions by suspending its gaming operations from 28 March 2020 until its reopening from 16 July 2020 onwards. The hotel operations of TdC continued to serve in a limited capacity during the period of suspension.

Nevertheless, we have been actively enhancing our ESG performance and have invested resources in various areas of our operations. In FY2020, we have made some sustainability achievements which are highlighted as follows:

Environmental



15.8% reduction in carbon emissions

Social



Proactive implementation of social distancing and sanitary measures



83% local procurement



Zero case of work-related fatality



Zero case of corruption identified

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ESG Governance

The Group is dedicated to aligning its ESG governance with the strategic development and embedding ESG considerations in its business decision-making and daily operation. To this end, the Group has established a governance framework to manage ESG matters in operation. The Board is responsible for leading the governance and developing the Group's ESG management approach, strategies, priorities, and objectives. The Board delegates the Group's senior management with the authorities and responsibilities of developing, implementing and monitoring sustainable development policies and initiatives across business operations.

To better facilitate ESG management, the senior management has formed an ESG working group, which is represented by the Head of Internal Audit of the Group, in collaboration with the Finance Director of G1 Entertainment LLC in the Russian Federation. The structure of ESG management is illustrated in the chart below:



The ESG working group is responsible for coordinating with different departments to collect and analyze ESG-related operational data, promote and monitor the implementation of ESG strategies and initiatives, review stakeholders' feedback in daily operation, and report key ESG issues to the senior management and the Board. The operational departments, such as Human Resources, Construction and Facility Management, Surveillance and Security, Hotel and Catering, Casino Operation departments, are responsible for implementing ESG initiatives in their daily operations.

On top of the ESG management structure, the Group has established risk management and internal control systems to identify, evaluate, monitor, and manage ESG risks and opportunities such as customer data protection and ethical business behavior. The Board oversees the management in the design, implementation, and monitoring of the risk management and internal control systems. The results of risk management and internal control review are reported to the Board regularly. For more details, please refer to the "Risk Management and Internal Control", a sub-section of "Corporate Governance Report".

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Stakeholder Engagement

The concerns and needs of our stakeholders provide us with information and directions to develop and enhance our sustainability strategy. We have engaged with the Group's major stakeholders on an ongoing basis to understand the diverse and often neglected opinions and expectations along the value chain.

Various methods have been adopted to engage our stakeholders to identify current and emerging issues that they are most concerned about regarding the operations of the Group. Communication channels have been established for stakeholder groups to collect concerns about the impact we have on ESG issues. Maintaining communication with stakeholders allows us to collect feedback about our sustainability strategy, and hence we can improve on material ESG issues. The following list summarizes the methods of communication between stakeholders and us.

Stakeholder Group	Communication Methods
Shareholders	<ul style="list-style-type: none">• Shareholder General Meetings• Annual and Interim Reports• Company's Website• Press Releases
Employees	<ul style="list-style-type: none">• Staff Meetings and Polls• Staff Information Boards• Human Resources Support via Telephone and E-mails• Comment Boxes• Staff Care Activities• Regular Newsletters• Social Media App• Whistleblowing Channels
Customers	<ul style="list-style-type: none">• Feedbacks• Satisfaction Surveys• Customer Service Hotline• Daily Contacts
Suppliers	<ul style="list-style-type: none">• Quotation and Tendering Processes• Direct Communication Line for Suppliers• Supplier Evaluation Mechanism
Community	<ul style="list-style-type: none">• Community Services• Online Social Media• Local Press Releases

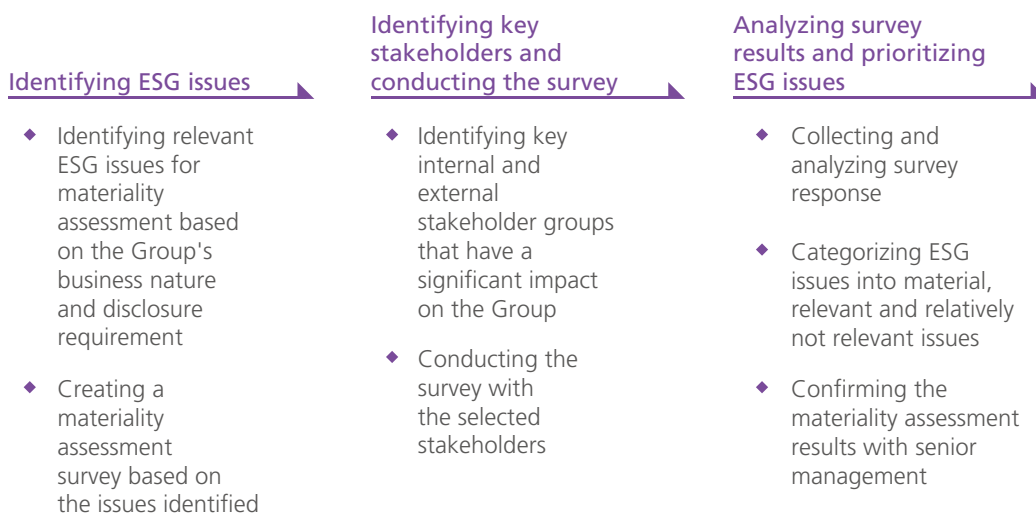
ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Materiality Assessment

Through maintaining ongoing stakeholder engagement via the aforementioned channels, as well as industry benchmarking on peers, we were able to identify the material ESG issues that the Group should focus on in regards to sustainability development. Based on the above methods, we have developed a list of material and relevant ESG issues for the purpose of the disclosure.

Material ESG issues are key concerns of both the Group and stakeholders, while relevant ESG issues are related to the Group's operations, and it is necessary to disclose how the Group handles such issues in accordance with the ESG Reporting Guide.

In FY2020, a Group-wide assessment was conducted to collect responses from our key stakeholders regarding the materiality of ESG issues. Responses were collected via an online survey from various internal and external key stakeholders, including directors, shareholders, senior management, employees, customers, suppliers, and contractors. In the materiality assessment survey, our selected key stakeholders were invited to rate a list of ESG issues based on their relevance and importance to our Group's operations and development from our stakeholders' points of view. Through the assessment for our reporting framework, we were able to identify the material ESG issues that can accurately reflect the ESG impact of the Group and thus prioritize those ESG issues in our future sustainable development.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In FY2020, we identified ten material and nine relevant ESG issues, and they are shown as follows.

Material ESG Issues



Relevant ESG Issues



Environment

As an integrated resort, TdC utilizes energy and water, as well as produces air emissions and wastes continuously throughout the Reporting Period for creating the ultimate guest experience. As a responsible corporate, the Group is dedicated to minimizing all energy and water consumption. Thus, the Group has developed and implemented a series of policies and measures to monitor and reduce our consumption and emissions continuously.

During the Reporting Period, the Group was not aware of any material non-compliance cases against local environmental laws and regulations.

Air Emissions

We take an active role in minimizing our air emissions and complying with all relevant legal requirements. The law in Russia related to air emissions includes Federal Law No. 96-FZ on the Protection of Atmospheric Air. According to the above law, air emissions should be controlled under regulatory emission standards. The Group has established various measures as described below.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In FY2020, overhaul and maintenance of gas burners were carried out. A trained and certified technician performed inspection and adjustment to the parameters of gas equipment and gas burners, thereby reducing gas consumptions, as well as emissions of combustion exhaust gas, namely nitrogen oxides, and carbon oxides.

Indoor air quality

Since the opening of TdC in October 2015, the Group has paid attention to air quality in all premises for the health of our customers and employees. Therefore, we conduct regular ventilation system laboratory tests and take timely measures to prevent the accumulation of pollutants in our ventilation engineering systems.

In FY2020, ozone-generating equipment was installed in the ventilation systems, which enabled purification, disinfection, and indoor air deodorization using ozone. Ozone is a powerful bactericidal agent, and it maintains an ecological balance by:

- Removing unpleasant odors such as smoke and fumes;
- Increasing oxygen in the premises; and
- Preventing the presence of pathogenic microorganisms, including moths, microbes, dust mites, parasite larvae, etc.

Vehicle emissions

We are aware of the air emissions generated from our motor vehicles for transportation services provided to our customers and employees. During the Reporting Period, the emission amount of nitrogen oxides, sulphur oxides, particulate matter, and carbon dioxide equivalent arising from the vehicles are shown in the table below.

	Air Emission from Vehicles only ¹		
	FY2020	FY2019	Variance
Nitrogen oxides	5,143.3 kg	6,673.5 kg	-22.9%
Sulphur oxides	5.4 kg	7.1 kg	-23.5%
Particulate matter	367.6 kg	476.6 kg	-22.9%
Carbon emission equivalent ² (tCO ₂ e)	926.2	1,213.7	-23.7%

The reduction in air emissions from vehicles was caused by the reduced service hour of TdC due to the COVID-19 outbreak.

The Group is dedicated to reducing vehicle emissions to improve air quality; hence we have chosen vehicles that met the European Emission Standards and used only the "Green ECO" type of gas for our vehicles. In FY2020, we have purchased two Toyota Alphard with a hybrid engine for higher fuel efficiency.

¹ The amount of air pollutants was calculated with reference to the emission factors in the "Reporting Guidance on Environmental KPIs" published by The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange").

² Carbon emissions from vehicles were calculated based on the "Greenhouse Gas Protocol" published by World Resources Institute and World Business Council on Sustainable Development, "Reporting Guidance on Environmental KPIs" published by the Hong Kong Stock Exchange, "Guidelines to Account for and Report on Greenhouse Gas Emission and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong" by Hong Kong Environmental Protection Department and Electrical and Mechanical Services Department, "Greenhouse Gas Reporting – Conversion Factors 2019" published by Department of Business, Energy and Industrial Strategy of the United Kingdom Government, and "Development of The Electricity Carbon Emission Factors – Baseline Study for Russia" by European Bank for Reconstruction.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In addition, the Group has arranged shuttle buses to pick up commuting employees, therefore limiting the use of private vehicles. In order for the bus routes to run smoothly, we have strategically designed the bus schedules to avoid rush hours to ensure optimum trip duration as well as fuel efficiency.

Use of Energy and Water

To ensure efficient use of energy and water in order to mitigate the Group's environmental impacts and to conserve natural resources, the Group has adopted the following principles in daily operations:

- Resource usage should be strictly monitored, and any unnecessary consumption should be identified and improved as soon as possible;
- Awareness of the environmental impact of using each type of resources should be raised among our employees and guests; and
- Resource-saving measures, technologies, and equipment should be deployed and regularly reviewed for their applicability.

To put principles into practice, we have developed and implemented a series of resource-saving measures in different aspects of our business operations to reduce energy and water consumption:

- An electrical heater has been installed on the hot water line to heat water in spring and autumn. The energy consumption of the new electrical heater is more efficient than that of the previous liquefied petroleum gas ("LPG") heater;
- The insulation of the foyer area has been improved by replacing glass doors with framed aluminum doors. The replacement of glass doors has solved the problem of cold air going through door gaps during winter, which would require more heat to maintain a suitable indoor temperature. We have also strengthened the insulation of the revolving door to reduce heat loss during winter;
- Normal light bulbs have been replaced with light-emitting diode ("LED") lighting, a highly energy-efficient lighting technology, on our property to reduce energy consumption;
- A key card power switch has been installed in each guest room to facilitate energy saving when the room is not in use, as well as an automatic daylight switch at the carriage porch which helps save electricity for lighting;
- A Building Management System has been in place to monitor both power and water usage regularly, to evaluate the resource-saving initiatives, and to identify sources of excessive resource consumption such as facilities not in use and idle areas with full lighting;
- Water-friendly housekeeping practices have been promoted to avoid unnecessary towel and bedsheet changes while maintaining a high hygiene standard;
- Water-friendly laundry practices have been promoted to avoid excessive usage of water on washing uniforms and guest laundry;
- Auto-sense faucets have been installed in washrooms to control water outflow;
- Relevant signage has been placed in guest rooms to communicate the impacts of unnecessary washing of towels on the environment to our guests; and
- In-house training sessions have been organized for employees to maintain water usage at an optimum level for both water reservation and business operations.

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Aside from the above, the Group consumed municipal water in our operations, and there was no significant issue in sourcing water that is fit for purpose during the Reporting Period.

Resource Consumption

We evaluate carbon emissions generated during our operations and examine opportunities to reduce the climate change-related impacts to our business operations. In FY2020, the amount of our resource consumption and carbon emissions were as below:

Total consumption

Type of resources	FY2020	FY2019	Variance
Petrol	110,921.0 L	148,543.9 L	-25.3%
Diesel	236,004.7 L	305,856.9 L	-22.8%
LPG	472,557.0 kg	513,521.0 kg	-8.0%
Electricity	8,780,610.0 kWh	10,456,596.0 kWh	-16.0%
Water	29,828.0 m³	49,378.0 m ³	-39.6%

Intensity³

Type of resources	FY2020	FY2019	Variance
Petrol	3.36 L/m²	4.5 L/m ²	-25.3%
Diesel	7.15 L/m²	9.27 L/m ²	-22.8%
LPG	14.3 kg/m²	15.6 kg/m ²	-8.0%
Electricity	266.1 kWh/m²	316.9 kWh/m ²	-16.0%
Water	0.9 m³/m²	1.5 m ³ /m ²	-39.6%

Total carbon emissions⁴ (tCO₂e)

	FY2020	FY2019	Variance
Total (Scope 1 & 2)	10,808.9	12,839.7	-15.8%
Intensity ³	0.3	0.4	-15.8%

The general reduction on resource consumption was caused by the reduced service hour of TdC due to the COVID-19 outbreak.

³ The unit of intensity is a unit of consumption or generation per square metre of floor area of our property.

⁴ Carbon emissions were calculated based on the "Greenhouse Gas Protocol" published by World Resources Institute and World Business Council on Sustainable Development, "Reporting Guidance on Environmental KPIs" published by the Hong Kong Stock Exchange, "Guidelines to Account for and Report on Greenhouse Gas Emission and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong" by Hong Kong Environmental Protection Department and Electrical and Mechanical Services Department, "Greenhouse Gas Reporting – Conversion Factors 2019" published by Department of Business, Energy and Industrial Strategy of the United Kingdom Government, and "Development of The Electricity Carbon Emission Factors – Baseline Study for Russia" by European Bank for Reconstruction.

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Waste Management

During the Reporting Period, 742.5 tonnes (FY2019: 1,540.4 tonnes) of non-hazardous wastes were produced and handled, which consist of food waste, general waste, cooking oil, and plastic, and no significant hazardous waste was identified due to our business nature. The significant reduction on waste disposal was caused by the reduced service hour of TdC due to the COVID-19 outbreak.

As the current Russian laws relating to waste management such as “Federal Law No. 89-FZ on Production and Consumption Waste” mainly focuses on regulating hazardous waste management and the Group has not produced any significant types of hazardous waste, there is no other local law considered as material in this respect.

The Group separates waste into two categories, food and non-food. A categorization system has been developed for each type of waste to report to The Federal Service for Supervision of Use of Natural Resources. During the Reporting Period, the Group transferred all wastes, including bio-waste, to licensed third-party contractors regulated by the state – the Regional State Unitary Enterprise Primorsky Ecological Operator.

Despite the fact that there were no significant and relevant legal requirements, we have still integrated the “Reduce”, “Reuse” and “Replace” principles into our operations, especially for food waste due to the size of our food and beverage business. To avoid ordering excessive food, we strive to improve our procurement planning process continuously. For example, we have deployed an interface between the Point of Sale System in our restaurants and the Material Control System for procurement to allow accurate consumption monitoring to control our purchases and minimize food waste. We have explored the opportunity to collaborate with a local farm to recycle some of our food waste for animal feeding.

The Group’s operations do not include the production of a material amount of hazardous wastes, except for battery wastes, including one-use alkaline batteries contain various hazardous materials such as heavy metals and acids. Nonetheless, the Group has collected all used batteries and delivered them to one of the dedicated “drop off sites” in the city.

Furthermore, although the recycling business in Vladivostok has not yet been fully established, we have been continuously and actively seeking recycling partners to utilize our discarded resources instead of disposing directly to landfills. For example, we have reused worn-out towels, including small towels and rags.

Moreover, we have launched other initiatives such as the deployment of an electronic communication platform to reduce printed materials, installation of recycling facilities in our properties, as well as various staff and guest education programs for better waste management. We have also adopted waste sorting in our operations to separate cooking oil, food waste, and construction waste to ensure they are properly collected and handled by relevant licensed contractors.

Sewage Management

During the Reporting Period, we discharged 31,922 m³ (FY2019: 45,103 m³) of sewage. The significant reduction on sewage discharged was caused by the reduced service hour of TdC due to the COVID-19 outbreak.

Water Code of the Russia Federation no. 74-FZ requires all natural persons and legal entities to protect water bodies from contamination. It prohibits the discharge of wastewater which may pollute the water bodies.

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To control the impact of the sewage discharged from our operation, the Group has been actively involved in the establishment of a sewage treatment plant with the local government. We have also closely monitored our sewage discharges and identified opportunities to enhance the sewage treatment process. The Group has been conducting monthly analysis on wastewater for compliance with acceptable indicators.

In addition to wastewater, a centralized grease tank has been modified to reduce oil pollution into our sewage system. Monthly pressurized cleanings of grease pits and sewerage systems have been performed to minimize harmful waste and accumulation of fat deposits in the systems. Also, treatment facilities have been installed to prevent the detergents from laundry, and potential engine oil and sand from both the construction sites and the parking areas from being discharged into the environment without proper treatment.

Biodiversity

Environmental management of the development project

We are aware that our gaming and resort development project in Vladivostok required the removal of trees in certain parts of our site. To mitigate the impact, we developed a plan for an annual tree plantation which has been executed since FY2017. We continually develop the landscaping of the premises and adjacent areas around the TdC complex and execute plans for tree plantation in line with our commitment to keeping the areas as green as possible, together with building up grass embankments to avoid any soil erosion.

We have also continued the clean-up of areas around Lot 8 to ensure all construction-related items stored outdoors were handled in accordance with the proper practice of the Russian Federation and to minimize environmental impacts.

“Save the Tiger” Campaign

We understand the importance of protecting endangered animals. The extinction of many animal species poses a great threat to the natural equilibrium, causing ecological disasters such as further extinctions and proliferation of certain species. Hence, we have adopted a female Siberian tiger named Cristal in order to provide our support for conserving this endangered tiger species. She has been housed at a private zoo, and we are dedicated to providing a healthy and pleasant living environment for her.

Combating the COVID-19

In connection with the spread of COVID-19, the Group has developed a set of Crisis Management Plan to global health and safety issues outlining all process that we should use to respond to any situations that would negatively affect our business operations so that we would be able to respond quickly once we notice of any health and safety issues. For instance, due to the COVID-19 outbreak, we have been implementing the following procedures from the Crisis Management Plan according to Stage 2 (human-to-human) pandemic:

- Become familiar with all stages of the Pandemic Preparedness and Response Plan;
- Compile a list of key contacts;

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- Review preliminary communications;
- Stockpile pandemic supplies;
- Review HR pandemic policies and procedures;
- Educate and train personnel;
- Implement stringent hygiene procedures (masks, hand washing, cough etiquette);
- Monitor employee health;
- Implement policies for alternative work arrangements (where applicable);
- Request contact information from guests and visitors in affected areas, if directed by local authorities;
- Review and update communications; and
- Follow directions from local authorities regarding quarantine procedures and temperature screenings.

In addition, the Group has also enhanced its day-to-day sanitary and epidemiological requirements that aimed to safeguard employees and guests against the COVID-19 outbreak:

- Vaccination of the Russian-developed Sputnik V vaccine has been arranged for employees;
- Regular COVID-19 testing has been conducted in both TdC and Hong Kong offices;
- In production area and guest rooms, recirculating installations are used for regular air disinfection, and indoor air zonation is carried out using stationary and portable devices;
- Disinfection of the premises is performed regularly, especially in the food and beverage areas;
- In restaurants, dishes are sterilized at a water temperature of 80 degrees Celsius and a water inlet temperature of 65 degrees Celsius;
- Vehicles for the transportation of guests are regularly disinfected;
- Social distance is observed in the production and guest areas;
- Examination of body temperature is conducted at the entrance of the premises with thermal imagers and electronic thermometers;

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- Protective equipment, including disposable masks and gloves, are provided to employees;
- Employees and guests are provided with antiseptics;
- Employees with signs of infection are not allowed to work;
- Corporate events were reduced;
- Employees are informed about the current epidemiological situation and the rules of personal and public hygiene;
- Newly hired employees are instructed on safety measures regarding the spread of COVID-19; and
- The Group came to an agreement with our employees to offset unused annual leave entitlements and arranged unpaid time off in mid-2020.

Our Environmental, Health & Labour Safety Manager is in constant contact with the Health Authorities of the Primorye region to provide us with any update concerning the disease. All employees implementing such measures would have been properly trained to be familiar with the situation and procedures on handling a potential case. The Group would also make sure that all Management and employees are on constant alert and that we are ready for any further actions required depending on the information about the status change.

In addition, all doctors present in our Medical Office on the property are trained accordingly by their employer with a confirmation letter.

Human Resources

Connecting Our People

FY2020 has been a unique and challenging year due to the COVID-19 outbreak forcing most people to adapt to new realities. The Governor Decree N° 21 dated 18 March 2020, "On measures to prevent the spread of novel coronavirus disease in Primorsky Krai" restricted all social gatherings, mass activities, entertainment, and cultural events. To comply with the restrictions, starting from March, we have canceled group meetings and activities involving in-person interactions. The Group has been continuing to utilize the following communication channels and recognize the effort of our employees:

- Comment boxes to provide employees with a channel to give feedback on the Group's operation;
- Mobile social apps such as Telegram and Instagram for sharing of information with employees;
- Technical advisory and support for employees during working hours via telephone and e-mail;
- Selected outstanding employees were rewarded with online shop gift certificates, and their photos were displayed on the Group recognition board under the program "Employee of the Quarter"; and
- We value our employees and appreciate those who have been with us for a long time. In FY2020, 296 employees were rewarded with appreciation letters and pins for five years of service within our Group;

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Due to the COVID-19 related restrictions, most of our staff activities were organized online, which helped to involve a large number of people to participate without in-person interactions. During FY2020, we have conducted the following online contests and activities:

- Men's quiz on the occasion of Defender of the Fatherland Day;
- Women's quiz on the occasion of International Women's Day;
- "Mind training" with logic tasks and puzzles;
- Movies and books recommendations polls;
- "TdC 5 year anniversary quiz";
- "Guess who?" contest for the Company's 5th anniversary;
- Worldwide literacy check campaign; and
- New Year marathon activities including "Guess what," "Battle of psychics," and "Who is Father Frost's helper."

To improve our new employees' onboarding experience, we also created a Welcome Pack for new hires, including branded stationery, lanyards, notebooks, water bottles, chocolate, stickers, and guidance leaflets to facilitate their work.

Workplace Health and Safety

The Group has a long-standing commitment to maintaining a healthy and safe working environment for our people as well as meeting and exceeding the regulatory requirements as prescribed in the Labour Code of the Russian Federation No. 197-FZ and Federal Law No. 181-FZ on the Fundamentals of Occupational Safety and Health. These laws require employers to ensure the rights of employees to safe working conditions and meet the regulatory requirements of occupational safety and health such as terms of employment contract, the safety of buildings, facilities, and equipment, training on safe methods and techniques for work, the safety rating of working conditions, handling of dangerous tasks, etc.

We have developed and implemented the following workplace health and safety principles and measures:

- None of the employees, including the management, can take any actions to put our people's safety at risk;
- Employees are required to take the responsibilities for ensuring workplace safety and strictly comply with the workplace health and safety requirements of our internal policy as well as laws and regulations;
- Our management is responsible for ensuring that the working conditions follow the relevant sanitation and hygiene standards such as Russian National Standards (GOST), Industry Specific Standards (OST), and Sanitary Norms and Regulations (SanPin);

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- Employees are obligated to complete relevant training on workplace safety as required by laws and regulations before taking up their job duties. For the purpose of better-quality training, we have made a video about instructions on workplace health and safety for waiters, cooks, stewards, and housekeepers;
- Workplace safety risk assessment and analysis should be conducted on a regular basis to identify and address areas of higher safety risks;
- Employees should be provided with adequate protective equipment and sanitary clothes as necessary for their job duties; and
- All work injuries and accidents, if any, should be investigated and reported in a timely manner.

With the above principles and measures, the Group has not identified any case of significant non-compliance with the aforementioned laws and regulations in Russia related to workplace health and safety during the Reporting Period.

Talent Development

The skills and knowledge of our talents are of vital importance to the sustainable growth of the Group. Hence, we have developed structured corporate and departmental training programs covering a wide range of subjects, including leadership skills, mentoring techniques, management approaches, and language skills.

We conduct performance appraisals annually and develop a training plan for the coming year based on the improvement areas of employees identified through the appraisal as well as operational needs. Each of our departments is required to set training targets and develop their professional training programs based on training needs. During the Reporting Period, we identified the need for enhancing our staff's problem-solving skills and interpersonal skills. We will arrange for more training courses relating to these topics to match with the improvement areas and operational needs of the Group.

To ensure all our employees have a thorough understanding of the Group as well as their relevant responsibilities, we conduct induction training for all new joiners in order to help them understand the Group's structure, history, values, the interaction between departments, general internal policies and the importance of themselves in the growth of our organization. During FY2020, we conducted the induction program 13 times, with 220 new joiners participated.

In order to build a supportive culture, we have developed a one-to-one Mentorship Programme. Under this Mentorship Programme, we assign a senior or a supervisor to each new hire as a mentor who is responsible for providing advice and guidance on daily tasks, problem-solving and other career issues.

Other than internal training, we also encourage our employees to attend external professional training programs and obtain relevant qualifications for career development. Accordingly, we sponsor employees who attend external training in relation to their job duties as considered appropriate. During the Reporting Period, we have supported 178 employees for participating in external professional training. Also, employees who are enrolled in part-time courses in higher educational institutes accredited by the Russian Federation are entitled to additional paid leave.

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Some of our selected training sessions provided during FY2020 are as below:

- 30 employees completed the training for managers and supervisors, namely “Feedback. What does people management start with?” and “Emotional intelligence in management”;
- 40 management team members participated in “Island” business simulation;
- 97 employees completed the training, namely “Guest Service-Guest Relations” conducted by our internal facilitators; and
- Our dealers completed a 3-month Chinese language course with special functional terminology and a textbook designed for the Group. At the end of the course, 20 dealers passed the final test and received certifications.

Equal Opportunities

The Group is committed to maintaining a fair workplace and observing local regulatory requirements related to equal opportunities of employees, which is the Labour Code of the Russian Federation No. 197-FZ. The Labour Code requires employers to ensure equality of opportunities such as promotion, professional training, talent retraining, and professional development, implementing labor rights and remuneration of employees. Also, the Labour Code specifies the prohibition of dismissing employees who are temporarily disabled, pregnant, single mothers, or women having children under three years old.

In order to promote equal opportunities in the workplace, the Group has developed a number of standard operating procedures (“SOP”) to govern human resources management. These procedures articulate systematic and objective approaches to govern different areas of human resources management, including employment, dismissal, remuneration determination, performance evaluation, working hours, paid leaves, as well as other benefits to prevent employees from discrimination or unfair treatment due to age, gender, pregnancy, family background, race, skin color, etc. We also encourage internal recruitment and provide our people with equal opportunities to develop their careers according to their interests and strengths.

During the Reporting Period, we have not identified any case of significant non-compliance with the Labour Code.

Talent Retention

The Group offers competitive remuneration packages to attract and retain the best people and regularly reviews the remuneration packages of employees to make necessary adjustments based on prevailing market conditions and our business performance. Our remuneration packages consist of basic salary, bonus, overtime pay, daily traveling allowance for business trips, regional premium payment for employees in the Far East region of Russia, long-term service award, contributions to employees’ provident fund, and a share option scheme for qualified directors and employees of the Group.

Our remuneration packages are determined in accordance with the Labour Code of the Russian Federation No. 197-FZ. The Labour Code requires employers to set the wage rate based on the qualifications of employees as well as the difficulties and conditions of the work, and the wage rate should not be less than the statutory minimum wage. The Labour Code also specifies that the overtime work should be compensated by means of providing additional time-off or the rates prescribed by the law and that the premium for night work should not be less than the minimum requirement. According to the Labour Code, the salary must be paid in the Russian Federation’s currency and at least bi-weekly. In order to ensure compliance with regulatory requirements, we have established an SOP of remuneration based on the relevant laws and regulations in Russia to provide detailed and clear guidance.

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Moreover, we have employed a legal advisor in Moscow to provide legal consultancy service and have established an in-house legal department for any legal inquiry. Hence, we have not identified any case of significant non-compliance with the Labour Code during the Reporting Period.

The Group emphasizes “work-life balance” of employees, so we have granted our local Russian staff 36 calendar days of annual leave, in addition to public holidays and paid leave specified by the Labour Code of the Russian Federation, as well as granted early release on the eve of public holidays. Moreover, it is our policy to prohibit employees from working two consecutive shifts in order to ensure our employees are provided with enough rest time for the sake of their physical and mental health.

Apart from the above, we have provided medical insurance for our permanent employees so that they can receive healthcare services and emergency medical assistance. In addition, we have provided financial support for our employees in times of need, such as during severe illness and bereavement, to help them overcome hardships.

During FY2020, we have reviewed and updated the following policies and SOP:

- Internal Labour Rules and Regulations
- Guidelines on HR Management
- Policy on Social Guarantees And Compensations
- Policy on Remuneration
- SOP for Employment Relations
- SOP for Voluntary Disclosure
- SOP for Recruitment
- SOP for Employment of Foreign Nationals
- Code of Conduct and Ethics

Anti-Child and Anti-Forced Labour

The Group prohibits any child and/or forced labor in any of our operations. We do not employ any child below the age set by the local labor law requirements and relevant hotel and casino regulations. Likewise, we forbid any forced labor using physical punishment, abuse, involuntary servitude, peonage, or trafficking. We ensure that each of our employees voluntarily signs the employment contract and accepts employment conditions under the protection of the local labor legislation such as the Labour Code of the Russian Federation. Also, prior to each employment, our Human Resources department will check the candidates’ personal information to ensure we meet the local labor law requirements.

Furthermore, it is our highest priority to abide by the Labour Code in the Russian Federation, which aims to eliminate child labor and forced labor. The Labour Code stipulates that employment is allowed if a person reaches 16 years of age and prohibits any kind of forced labor, including working under direct threat to life and health without the provision of protection facilities. With the abovementioned policy implemented by us during the Reporting Period, the Group has not identified any cases of material non-compliance with the Labour Code.

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Business Operation

Customer Security and Food Safety

The Group strives to provide a safe and hygienic environment to our guests as well as to comply with local laws and regulations such as Federal Law No. 184-FZ on Technical Regulation and Federal Law No. 162-FZ on standardization in the Russian Federation, which stipulates the safety standards of food production, operation, storage, and transportation process. Therefore, we have established the principles as follows:

- To maintain sound physical security and food safety management system and ensure the effective implementation of our internal policies related to these areas;
- To adopt Hazard Analysis and Critical Control Points (HACCP) principles into our daily food safety management;
- To assign personnel dedicated to food safety matters of the Group and performance of food safety controls;
- To provide adequate emergency support for customers, including 24-hour clinical services, first aid, life-saving equipment, and ambulance services; and
- To organize training regularly to remind our employees of the importance of physical security and food safety and promote the best practices.

Due to the effective implementation of the above principles, we did not identify any case of significant non-compliance with the relevant laws and regulations during the Reporting Period.

Customer Satisfaction

To maintain a high quality of customer service, the Group has established a set of customer service policies to provide guidelines to our employees based on their functions and duties, on areas such as handling customers' enquires, complaint management and standard service procedures, etc. We have also developed extensive training programs for our frontline staff to equip them with appropriate service manners along with communicating our expectation of their service quality. In addition, we collect customers' feedback and follow up on their opinions in accordance with our internal protocol on a timely basis. The results are subsequently communicated to relevant employees as a part of their development and performance evaluation processes.

We have implemented a concept of "Quality Circle" and developed "Cristal Standards" to set a high standard of service delivery for our employees. We have held regular meetings to evaluate the progress of our quality objectives and communicate with department heads who are accountable for measuring the performance of their teams and ensuring adherence to the Cristal Standards.

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We value feedback from our business partners and guests. During FY2020, TdC has received high ratings from our online travel agencies, as shown below:

Online travel agencies	Ratings
Booking.com	8.7/10
Agoda	8.4/10
Expedia	8.2/10
CTrip	4.5/5
Tripadvisor	4/5

In addition, we received feedback from resort guests through in-room guest surveys and online reservation surveys. Our satisfaction rating reached an average of 92%.

More than 200 guest feedback and surveys were collected in FY2020, including complaints, wishes, or appreciations. Each complaint and recommendation were appropriately recorded and brought to the attention of the department involved and resolved whenever possible. It is required that the departments involved in the feedback should take proper follow-up and remedial actions. Each written complaint should be resolved with a comprehensive response to the respective guests by our employees. In case of legal-related complaints, our Legal Department would provide appropriate assistance to the law enforcement when necessary.

The Group values all of our guests' feedback in order to improve our services further and anticipate expectations. We strive to uphold our service standards for better guest experience continuously.

Responsible Gaming

TdC holds a gaming license to conduct gaming business in the IEZ, under Federal Law No. 244-FZ on The State Regulation of Activities Associated with the Organisation of and Carrying out Gambling Amending Individual Legislative Acts of the Russian Federation. Under the law, online gambling is forbidden, and the gambling activities must be conducted within the designated areas with necessary security guards. The companies have to possess the minimum net assets, capital, satisfy and other requirements such as reporting requirement.

In order to comply with the law requirements, we have implemented a range of measures in our operations. For example, we have a security and compliance department to monitor and safeguard our properties and to ensure it is operated in accordance with the law. We have also assigned a dedicated team to verify our revenue on a daily basis for the accuracy of information used for reporting to the government authority. In addition, our senior management monitors the financial position of the Group every month to ensure the stability and healthiness of its financial condition.

Furthermore, although there are no regulatory requirements for gaming operators in the region about controlling problematic gambling, the Group, as a responsible company, strives to promote responsible gaming through initiatives such as forbidding underage visitors to our casino, monitoring the gaming floor to identify customers with abnormal behaviors, as well as creating and promoting the responsible gaming slogan of "Winner Knows When To Stop" to build the awareness of customers. Therefore, we have no significant non-compliance with the laws and regulations related to gaming operations during the Reporting Period.

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Business Ethics

It is our policy to adhere to local and national laws and regulations, especially Federal Law No. 273-FZ on Anti-corruption and Federal Law No. 115-FZ on Countering the Legalisation of Illegal Earnings (Money Laundering) and the Financing of Terrorism in the Russian Federation. These laws aim at eradicating corruption, money laundering, and financing of terrorism. Federal Law No. 115-FZ requires the companies to keep a record of certain requisite information about customers and corresponding transactions, such as the nature, date, and amount of transaction. Moreover, under Federal Law No. 273-FZ on Anti-corruption, companies are required to establish an internal compliance program that should consist of the following elements:

- Designating responsibility for prevention of bribery offenses;
- Cooperating with law enforcement authorities;
- Developing and implementing standards and procedures designed to ensure ethical business conduct;
- Adopting a code of ethics for all employees;
- Determining procedures for identifying, preventing, and resolving conflicts of interest; and
- Preventing the use of false documents.

In order to achieve the highest standards of business ethics and ensure compliance with the relevant laws and regulations, we have implemented an effective ethics management mechanism. We regularly assess our risks related to corruption and money laundering throughout our business processes and implement appropriate internal controls such as transaction detection, information recording, transaction suspension and freezing, internal control enforcement inspection, etc., to mitigate risks at an acceptable level.

We have also cooperated with relevant authorities in order to prevent unethical business behavior across the Group and to spot any suspicious activities. Our staff, guests, and suppliers can report any potential misconduct observed in our operations through an anonymous whistleblowing channel. All cases reported will be independently investigated, and corrective actions will be taken where necessary.

In addition, we have established SOP as well as the Code of Business Conduct and Ethics, which provide clear guidelines regarding internal controls over anti-corruption, anti-money laundering, as well as handling conflict of interest, to communicate our expectation to all of our employees. In the Internal Control Rules to counteract the legalization of proceeds from crime, financing of terrorism, and financing of the proliferation of weapons of mass destruction, we stipulate the following requirements for implementation:

- Organization and implementation of internal control;
- Mandatory control;
- Identification of clients, their representatives, and beneficiaries and beneficiary owners;

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- Recording of data and reporting to the authority;
- Data and record management; and
- Training and instruction to employees.

The relevant training on business ethics and anti-money laundering are organized and conducted regularly to ensure the employees are well aware of the procedures. Our AML Compliance Officer, who is mandatorily required and regulated under the Russian law, and our in-house legal department would be consulted regarding the appropriate actions whenever there is any legal inquiry relating to anti-corruption or money laundering.

As a result of our continuous effort, we have no significant non-compliance with the laws and regulations related to anti-corruption or money laundering during the Reporting Period.

Data Privacy

The Group understands the concerns on data protection and privacy management from our stakeholders. It is committed to protecting customers' and internal data privacy under the fast-changing market conditions and security updates while complying with the applicable laws and regulations.

We have established standard procedures for data collection and handling based on the Federal Law of the Russian Federation. During the Reporting Period, the Group has not identified any case of significant non-compliance with data privacy laws in Russia, such as Federal Law No. 152-FZ on Data Protection and Federal Law No. 149-FZ on Information and Information Technologies and Information Protection. The purpose of the laws is to protect the citizens' rights in the course of processing their data.

The Group only collects personal data when necessary and when required by law to conduct our business operations. All personal data holders have the right to decide on the provision of personal data and consent to data processing unless exemptions are specified by the laws and regulations. Our employees are also required to sign an agreement to protect confidential information when we hire them and are aware of the importance of complying with our internal guidelines on protecting personal data and confidential information. In addition, except for designated personnel, employees do not have access to such personal data and confidential information that is irrelevant to their job duties.

With respect to data security, the Group has established information security policies. It has deployed various measures, including closed-circuit television, physical locks, firewall, and prohibition of the use of unauthorized computer equipment and software to protect our servers from cyber-attack and unauthorized access. In case of cyber-attacks, the Group has established crisis management procedures to immediately respond to the situation and implement suitable mitigations to protect our data and system. The Group will also seek opportunities to upgrade our data security technologies and physical measures whenever possible to maintain our high data security level.

The Group strives to continuously improve our data security system and our approach to managing customer, employee, and the Group's confidential data management to achieve maximum data protection.

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Supply Chain Management

The Group seeks to select environmentally and socially responsible suppliers and, therefore, apart from the quality of goods, services, and suppliers' reputation. Our supplier evaluation criteria also focus on their ESG performance, such as waste management practices, volunteer programs, and employee training development. Our selection priority goes to suppliers that have been certified by the International Organisation for Standardisation (ISO) standards on environmental protection and social responsibility, such as ISO 14001 and ISO 26001.

As the Group does not tolerate any fraud and bribery in our supply chain, we have established a fair and transparent quotation and tendering process, which requires to involve at least three suppliers (where possible) each time. We have also established a direct communication channel allowing suppliers to submit their offers for our consideration. Suppliers who meet our quality requirements of goods and services, as well as relevant environmental and social measures with the best price offer, will be selected. Once a supplier is selected, a response to the offer will be made as soon as possible.

Furthermore, the Group regularly evaluates suppliers' performance and requires them to take remedial measures once we are aware of any non-compliance with our requirements.

Society

Impact on Local Community

As a responsible corporate, the Group takes an active role in community investment and consistently makes positive contributions to our society.

From an economic perspective, our integrated resort has created more than 1000 jobs for locals in Vladivostok. We have enforced a local procurement policy to support the business development of the city in which we operate by making 83% of our purchases from local suppliers.

Since FY2017, our employees have joined the program and formed a company volunteer team to provide services to the following two local non-profit institutions, Artyom City Boarding School for orphans, children without parental care, and physically challenged children; and Vladivostok Special Boarding School for aurally challenged children. However, we were only able to organize two events for Artyom City Boarding School due to the COVID-19 restrictions, which were the "House for emotions" master class and the "New Year Celebration" charity event.

Apart from schools with special education needs, we hope to also explore more partnership or sponsorship opportunities in other parts of our local community. This, in turn, also helps our employee volunteers to give back to the community, which has provided the Group with numerous support throughout the years.

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	A1.2	Greenhouse gas emissions	44
	A1.3	Total hazardous waste	N/A – No significant hazardous waste was identified due to our business nature
	A1.4	Total non-hazardous waste	45
	A1.5	Measures to mitigate emissions and results achieved	43–44
	A1.6	Measures to handle and reduce hazardous and non-hazardous wastes and results achieved	45–46
A2 Use of resources	A2	Policies on the efficient use of resources, including energy, water and other raw materials	43–44
	A2.1	Direct and/or indirect energy consumption by type in total and intensity	44
	A2.2	Water consumption by type in total and intensity	44
	A2.3	Energy use efficiency initiatives and results achieved	43–44
	A2.4	Water efficiency initiatives and results achieved	43–44
	A2.5	Packing material used for finished products	N/A – No significant packaging material was consumed due to our business nature
A3: The environment and natural resources	A3	Policies on minimising the issuer’s significant impact on the environment and natural resources	46
	A3.1	Significant impacts of activities on the environment and natural resources and the actions taken to manage them	46

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect	KPI	Subject Area	Page
Social			
Employment and labour practices			
B1 Employment	B1	Policies and compliance relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare	48–49, 51–52
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B3 Development and Training	B3	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities	50–51
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Operating Practices			
B5 Supply Chain Management	B5	Policies on managing environmental and social risks of the supply chain	57
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B7 Anti-Corruption	B7	Policies and compliance relating to bribery, extortion, fraud and money laundering	55–56
Community			
B8 Community Investment	B8	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests	57

REPORT OF THE DIRECTORS

The board (the “Board”) of directors (the “Directors”) of the Company has pleasure in submitting their report together with the audited consolidated financial statements of the Company and its subsidiaries (the “Group”) for the year ended 31 December 2020.

Principal Activities

The principal activity of the Company is investment holding. The principal activities and other particulars of the subsidiaries are set out in note 40 to the consolidated financial statements.

Business Review

The business review of the Group for the year ended 31 December 2020, including a description of the principal risks and uncertainties facing the Group, an indication of likely future developments in the Group’s business and an analysis using financial key performance indicators, are provided in the Chairman’s Statement on pages 3 to 4 and the Management Discussion and Analysis on pages 5 to 19 of this annual report, which form part of this report.

The financial risk management objectives and policies of the Group are set out in note 35 to the consolidated financial statements.

In addition, discussions on the Group’s environmental policies and performance, compliance with the relevant laws and regulations, and relationships with its employees, customers and suppliers and others that have a significant impact on the Group are set out in the Environmental, Social and Governance Report on pages 37 to 59 of this annual report.

Results and Appropriations

The results of the Group for the year ended 31 December 2020 are set out in the consolidated statement of profit or loss and other comprehensive income on page 75 of this annual report.

The Directors do not recommend the payment of a dividend for the year ended 31 December 2020.

Five-Year Summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 153 of this annual report.

Charitable Donations

Charitable donations made by the Group during the year amounted to HK\$192,000 (2019: HK\$161,000).

Share Capital

Details of the movements in shares of the Company during the year ended 31 December 2020 are set out in note 30 to the consolidated financial statements. Shares were issued during the year on allotment and issue of 2,705,666,754 rights shares at a subscription price of HK\$0.60 per rights share on the basis of three rights shares for every two existing ordinary shares of the Company (the “Rights Issue”). Details about the issue of such shares are also set out in note 30 to the consolidated financial statements.

REPORT OF THE DIRECTORS

On 16 November 2020, the Company has issued the zero coupon convertible bonds in the aggregate principal amount of US\$3,000,000 to a subscriber. For details, please refer to note 26 to the consolidated financial statements and the announcements of the Company dated 30 October 2020 and 16 November 2020.

Reserves

Movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity to the consolidated financial statements. As at 31 December 2020, no reserve was available for distribution to the owners of the Company (31 December 2019: nil).

Pre-Emptive Rights

There is no provision for pre-emptive rights under the Company's Bye-laws and there was no restriction against such rights under the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

Purchase, Sale or Redemption of the Company's Listed Securities

During the year ended 31 December 2020, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

Directors

The Directors during the year and up to the date of this report are:

Executive Directors

Mr. Lo Kai Bong (*Deputy Chairman*)

Mr. Chiu King Yan

Mr. Eric Daniel Landheer (resigned on 23 March 2020)

Non-executive Directors

Mr. Chau Cheok Wa (*Chairman*)

Mr. Wong Pak Ling Philip

Dr. U Chio leong

Independent Non-executive Directors

Mr. Lam Kwan Sing

Mr. Lau Yau Cheung

Mr. Li Chak Hung

According to the notice of resignation dated 23 March 2020, Mr. Eric Daniel Landheer disagreed with the Board on (i) the Company's future investment plan and the allocation of financial resources; (ii) the Company's business development plan and its timing of implementation; and (iii) corporate governance matters in relation to future and/or potential actions of the Company. For details, please refer to the announcement of the Company dated 23 March 2020.

REPORT OF THE DIRECTORS

In accordance with Clauses 87(1) and (2) of the Company's Bye-laws, Mr. Lo Kai Bong, Dr. U Chio leong and Mr. Li Chak Hung will retire and, being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company.

Pursuant to Rule 3.13 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"), the Company has received annual confirmation from each of the Independent Non-executive Directors concerning his independence to the Company and considered that each of the Independent Non-executive Directors is independent to the Company.

Independent Non-executive Directors, Mr. Lau Yau Cheung and Mr. Li Chak Hung were appointed for a three-year term expiring on 30 October 2021 and Mr. Lam Kwan Sing was appointed for a three-year term expiring on 13 June 2022.

Brief biographical details of the Directors as at the date of this report are set out on pages 20 to 23 of this annual report.

Change of Information on Directors

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes and updated information regarding the Directors of the Company since the Company's last published interim report and up to the date of this annual report are set out below:

Name of Director	Details of Changes
Mr. Lo Kai Bong	– Appointed as a director of a subsidiary of the Company.
Mr. Chiu King Yan	– Appointed as an independent non-executive director of Hailiang International Holdings Limited (stock code: 2336), a company listed on the Hong Kong Stock Exchange, with effect from 1 September 2020; – Appointed as the company secretary and the authorised representatives under the Listing Rules and the Companies Ordinance of Suncity Group Holdings Limited ("Suncity") (stock code: 1383), a company listed on the Hong Kong Stock Exchange, with effect from 1 December 2020; and – Appointed as a director of a subsidiary of the Company.

Directors' Service Contracts

None of the Directors proposed for re-election at the forthcoming annual general meeting of the Company has a service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

REPORT OF THE DIRECTORS

Directors' Material Interests in Transactions, Arrangements and Contracts that are Significant in Relation to the Company's Business

No transactions, arrangements and contracts of significance in relation to the Group's business to which the Company's subsidiaries, fellow subsidiaries or its parent company was a party and in which a Director and the Director's connected party had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Directors' Interests in Competing Business

As at 31 December 2020, none of the Directors or their respective associates had any interest in a business, which competes or may compete, either directly or indirectly with the business of the Company pursuant to the Listing Rules.

Directors' Interests in the Shares, Underlying Shares and Debentures of the Company or Any Other Associated Corporations

As at 31 December 2020, the interests and short positions of each Director of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which (a) were required to be notified to the Company and Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short position which the Director is taken or deemed to have under such provisions of the SFO); or (b) were required, pursuant to section 352 of the SFO, to be entered in the register maintained by the Company referred to therein; or (c) were required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), to be notified to the Company and the Hong Kong Stock Exchange were as follows:

Long positions in the shares and underlying shares of the Company

(a) Ordinary shares of the Company (Note 1)

Name of Director	Capacity/Nature of Interest	Number of ordinary shares of the Company held	Approximate % of total issued shares of the Company
Mr. Chau Cheuk Wa	Interest of controlled corporations (Note 2)	3,141,561,811	69.66%
Dr. U Chio leong	Beneficial owner	40,906,000	0.90%
Mr. Li Chak Hung	Beneficial owner	400,000	0.00%

REPORT OF THE DIRECTORS

(b) Share options granted by the Company (Notes 3 & 4)

Name of Director	Number of underlying shares of the Company held pursuant to share options	Approximate % of total issued shares of the Company
Mr. Lau Yau Cheung	937,500	0.02%
Mr. Li Chak Hung	937,500	0.02%

Notes:

1. As at 31 December 2020, the total number of issued shares of the Company was 4,509,444,590.
2. Suncity, a company listed on the Hong Kong Stock Exchange, is the beneficial owner of 123,255,000 shares of the Company and is also interested in 3,018,306,811 shares of the Company through its wholly-owned subsidiary, Victor Sky Holdings Limited ("Victor Sky"). As at 31 December 2020, Suncity was 74.87% owned by Fame Select Limited, which is owned as to 50% by Mr. Chau Cheek Wa and 50% by Mr. Cheng Ting Kong. By virtue of the SFO, Mr. Chau Cheek Wa is deemed to be interested in the shares of the Company held by Suncity.
3. The options granted to the Directors are registered under the name of the Directors who are also the beneficial owners.
4. Details of share options granted to the Directors pursuant to the share option scheme of the Company are set out in the section headed "Share Option Scheme" of this report.

Save as disclosed above, so far as known to any Directors as at 31 December 2020, none of the Directors of the Company and their respective associates had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporation (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be recorded in the register to be kept by the Company pursuant to section 352 of the SFO, or which were required, pursuant to section 347 of the SFO and the Model Code, to be notified to the Company and the Hong Kong Stock Exchange.

Share Option Scheme

Particulars of the Company's Share Option Scheme are set out in note 31 to the consolidated financial statements.

Movements of share options granted under the Share Option Scheme during the year are set out below:

Category of Participants	Number of share options						As at 31 December 2020	Date of grant	Exercise price (HK\$)	Exercise period
	Before the Rights Issue			After the Rights Issue						
	As at 1 January 2020	Granted	Lapsed	Adjusted for the Rights Issue	Granted	Lapsed				
Directors										
Mr. Eric Daniel Landheer	2,300,000	-	(2,300,000)	-	-	-	1 September 2016	1.99	2	
	7,900,000	-	(7,900,000)	-	-	-	13 December 2018	0.98	3	
Mr. Lau Yau Cheung	1,000,000	-	-	(62,500)	-	-	937,500	13 December 2018	1.05	3
Mr. Li Chak Hung	1,000,000	-	-	(62,500)	-	-	937,500	13 December 2018	1.05	3
Employees										
	1,292,000	-	-	(80,750)	-	-	1,211,250	1 September 2016	2.12	2
	13,410,000	-	(180,000)	(826,875)	-	(1,781,250)	10,621,875	13 December 2018	1.05	3
Consultants										
	5,812,000	-	-	(363,250)	-	-	5,448,750	1 September 2016	2.12	2
	-	-	-	-	1,000,000	-	1,000,000	2 November 2020	0.912	4
Total	32,714,000	-	(10,380,000)	(1,395,875)	1,000,000	(1,781,250)	20,156,875			

Notes:

- Each option gives the holder the right to subscribe for one share of the Company and the vesting period of the share options is from the date of grant until the commencement of the exercise period.
- The share options granted on 1 September 2016 are divided into 2 tranches, 50% of which is exercisable from 1 September 2016 and the remaining 50% is exercisable from 1 September 2017 respectively to 31 August 2021. The exercise price was adjusted from HK\$1.99 to HK\$2.12 as a result of the Rights Issue.
- The share options granted on 13 December 2018 are exercisable from 13 December 2018 to 12 December 2023. The exercise price was adjusted from HK\$0.98 to HK\$1.05 as a result of the Rights Issue.
- The share options granted on 2 November 2020 are divided into 3 tranches, 30% of which is exercisable from 2 November 2020, 30% of which is exercisable from 2 November 2021 and the remaining 40% is exercisable from 2 November 2022 respectively to 1 November 2025. The closing price of the Company's shares on the Hong Kong Stock Exchange immediately preceding the date of grant was HK\$0.89.
- During the year ended 31 December 2020, no share options were exercised or cancelled under the Share Option Scheme.

REPORT OF THE DIRECTORS

Equity-Linked Agreements

Other than the Share Option Scheme as disclosed in this report, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the year ended 31 December 2020 or subsisted at the end of the year.

Substantial Shareholders' Interests in the Shares and Underlying Shares of the Company

As at 31 December 2020, within the knowledge of the Directors, the following persons or corporations had or deemed or taken to have an interest or short position in the shares or underlying shares of the Company which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO.

Long positions in the shares and underlying shares of the Company (Note 1)

Name	Capacity/Nature of interest	No. of ordinary shares of the Company held	No. of underlying shares of the Company held	Approximate % of total issued shares of the Company
Suncity	Beneficial owner	123,255,000	–	2.73%
	Interest of controlled corporations (Note 2)	3,018,306,811	–	66.93%
		3,141,561,811	–	69.66%
Victor Sky	Beneficial owner	3,018,306,811	–	66.93%
Fame Select Limited	Interest of controlled corporations (Note 2)	3,141,561,811	–	69.66%
Mr. Chau Cheok Wa	Interest of controlled corporations (Note 2)	3,141,561,811	–	69.66%
Mr. Cheng Ting Kong	Interest of controlled corporations (Note 2)	3,141,561,811	–	69.66%

Notes:

1. As at 31 December 2020, the total number of issued shares of the Company was 4,509,444,590.
2. Suncity, a company listed on the Hong Kong Stock Exchange, is the beneficial owner of 123,255,000 shares of the Company and is also interested in 3,018,306,811 shares of the Company through its wholly-owned subsidiary, Victor Sky. As at 31 December 2020, Suncity was 74.87% owned by Fame Select Limited, which is owned as to 50% by Mr. Chau Cheok Wa and 50% by Mr. Cheng Ting Kong. By virtue of the SFO, Mr. Chau Cheok Wa, Mr. Cheng Ting Kong and Fame Select Limited are deemed to be interested in the shares of the Company held by Suncity.

Save as disclosed above, as at 31 December 2020, the Directors are not aware of any other person (other than the Directors or chief executive of the Company) who had an interest or short position in the shares or underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

Management Contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2020.

Major Customers and Suppliers

In 2020, revenue generated from the Group's five largest customers accounted for less than 30% of the total revenue for the year.

During the year, the Group purchased less than 30% of its goods and services from its five largest suppliers.

None of the Directors, their associates or any shareholder of the Company (which to the knowledge of the Directors owns more than 5% of the Company's issued shares) had an interest in these major customers or suppliers.

Connected Transactions

During the year, the Company and the Group had the following connected and continuing connected transactions.

(1) Connected transactions

- (a) On 1 June 2020, the Company announced its intention to raise approximately HK\$1,623.4 million before expenses by the Rights Issue. Pursuant to the underwriting agreement dated 1 June 2020 (the "Underwriting Agreement") entered into between the Company and Victor Sky (the "Underwriter"), which is a wholly owned subsidiary of Suncity, the Rights Issue was fully underwritten by the Underwriter without charging any underwriting commission. As at 1 June 2020, the Underwriter and Suncity were beneficially interested in 397,006,464 and 49,302,000 shares of the Company respectively. Pursuant to an irrevocable undertaking (the "Irrevocable Undertaking"), each of the Underwriter and Suncity had provided irrevocable and unconditional undertakings to the Company that each of them would accept and pay for 595,509,696 rights shares and 73,953,000 rights shares respectively provisionally allotted to each of them under the Rights Issue.

Since the Rights Issue was approximately 25.13% subscribed, the Underwriter had performed its underwriting obligations pursuant to the terms and conditions of the Underwriting Agreement to subscribe for a total of 2,025,790,651 rights shares. Accordingly, Suncity's interest in the Company increased from approximately 24.74% to 69.66% immediately after the completion of the Rights Issue on 15 October 2020 and the Company has become a subsidiary of Suncity.

- (b) On 1 June 2020, Summit Ascent Investments Limited (the "Subscriber"), a direct wholly-owned subsidiary of the Company, and Suntrust Home Developers, Inc. ("SunTrust"), a company incorporated in the Philippines with its shares listed on The Philippines Stock Exchange Inc. and is 51% owned by Suncity, entered into a subscription agreement (the "Subscription Agreement"), pursuant to which SunTrust had conditionally agreed to issue and the Subscriber had conditionally agreed to subscribe for the 6.0% coupon rate convertible bonds (or 8% per annum if the convertible bonds are held until their maturity) in the aggregate principal amount of PHP5.6 billion (approximately HK\$904.6 million) convertible into the shares of SunTrust at an initial conversion price of PHP1.8 per conversion share for an initial term of 5 years from the date of their issue extendable for a further term of 5 years. The completion of the Subscription Agreement took place on 30 December 2020 after the Group fully paid PHP5.6 billion in cash.

REPORT OF THE DIRECTORS

Suncity is a substantial shareholder of the Company and therefore a connected person of the Company under Chapter 14A of the Listing Rules. Accordingly, the transactions contemplated under the Underwriting Agreement and the Subscription Agreement constitute connected transactions for the Company. Details of these are set out in the announcements of the Company dated 2 June 2020, 7 September 2020 and 14 October 2020, the circular of the Company dated 14 August 2020, and the prospectus of the Company dated 18 September 2020.

(2) Continuing connected transactions

On 20 January 2015, Oriental Regent Limited (“Oriental Regent”) entered into a management services agreement (the “Management Services Agreement”) with Tiga Gaming Incorporated (“TGI”), pursuant to which Oriental Regent agreed to receive from TGI certain services, including installing electronic gaming machines and other equipment, reviewing and analyzing the performance of the equipment and repair and maintenance of the equipment etc. for the casino Tigre de Cristal for a term of three years commencing from 20 January 2015, and has been extended automatically for a further period of three years until 19 January 2021.

On 22 March 2016, Oriental Regent and TGI entered into a Supplemental Agreement (the “Supplemental Agreement”), pursuant to which Oriental Regent and TGI agreed to amend certain provisions of the Management Services Agreement.

Oriental Regent is a subsidiary of the Company. Firich Investment Limited (“Firich”), which owns 20% of the total number of issued shares of Oriental Regent, is a substantial shareholder of Oriental Regent and hence is a connected person of the Company. Firich is a wholly owned subsidiary of Firich Enterprises Co., Ltd., which is a controlling shareholder of TGI. Therefore, TGI is a connected person of the Company at the subsidiary level of the Company. As such, the transactions contemplated under the Management Services Agreement as amended by the Supplemental Agreement constituted continuing connected transactions (the “Continuing Connected Transactions”) of the Company under Chapter 14A of the Listing Rules.

The annual caps in respect of the Management Services Agreement for the years ended 31 December 2018, 2019 and 2020 and the year ending 31 December 2021 are HK\$95,000,000 respectively. For the year ended 31 December 2020, there was no transaction between TGI and Oriental Regent under the Management Services Agreement.

The Continuing Connected Transactions have been reviewed by Independent Non-executive Directors of the Company. The Independent Non-executive Directors confirmed that the Continuing Connected Transactions were entered into (a) in the ordinary and usual course of business of the Group; (b) on normal commercial terms or better; (c) according to the agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company’s auditor was engaged to report on the Continuing Connected Transactions in accordance with the Hong Kong Standard on Assurance Engagements 3000 (Revised) “Assurance Engagements Other Than Audits or Reviews of Historical Financial Information” and with reference to Practice Note 740 “Auditor’s Letter on Continuing Connected Transactions under the Hong Kong Listing Rules” issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued his unqualified letter containing his findings and conclusions in respect of the Continuing Connected Transactions disclosed by the Company in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor’s letter has been provided by the Company to the Hong Kong Stock Exchange.

Further details of the transactions are set out in the announcements of the Company dated 20 January 2015 and 22 March 2016.

REPORT OF THE DIRECTORS

Significant related party transactions entered into by the Group during the year ended 31 December 2020, which do not constitute connected transactions under the Listing Rules, are disclosed in note 39 to the consolidated financial statements.

Permitted Indemnity Provision

Pursuant to the Bye-laws of the Company, a permitted indemnity provision for the benefit of the Directors was in force throughout the year ended 31 December 2020 and is currently in force as of the date of this report.

Sufficiency of Public Float

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the date of this report, the Company has maintained the prescribed public float under the Listing Rules.

Auditor

During the year, Deloitte Touche Tomatsu resigned as the auditor of the Company with effect from 17 November 2020 and Crowe (HK) CPA Limited was appointed as the auditor of the Company with effect from 15 December 2020. The appointment of auditor of the Company was approved by the shareholders of the Company at a special general meeting held on 15 December 2020.

Save as disclosed above, there have been no other changes in the Company's auditor in the preceding three years.

The consolidated financial statements for the year ended 31 December 2020 have been audited by Crowe (HK) CPA Limited who will retire and being eligible, offer themselves for re-appointment at the forthcoming annual general meeting of the Company.

On behalf of the Board

Lo Kai Bong

Deputy Chairman and Executive Director

Hong Kong, 23 March 2021

INDEPENDENT AUDITOR'S REPORT



國富浩華（香港）會計師事務所有限公司
Crowe (HK) CPA Limited
香港 銅鑼灣 禮頓道77號 禮頓中心9樓
9/F Leighton Centre,
77 Leighton Road,
Causeway Bay, Hong Kong

TO THE SHAREHOLDERS OF SUMMIT ASCENT HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

Opinion

We have audited the consolidated financial statements of Summit Ascent Holdings Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 75 to 152, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITOR'S REPORT

Key audit matters (Continued)

Revenue from gaming operations

Refer to note 5 to the consolidated financial statements and the accounting policies note 3(e) on pages 84 to 86.

The Key Audit Matter	How the matter was addressed in our audit
<p>Revenue generated from gaming operations amounted to approximately HK\$202,924,000 for the year ended 31 December 2020 representing over 96% of the total revenues of the Group.</p> <p>We identified the revenue from gaming operations as a key audit matter due to its significance to the consolidated financial statements.</p>	<p>Our audit procedures included:</p> <ul style="list-style-type: none">• Obtaining an understanding of the processes in relation to revenue recognition.• Evaluating the design and testing the operating effectiveness of the key controls over the recognition of gaming operations revenues;• Re-performing cash counts, on a selection basis, to check the controls are carried out as planned;• Performing analytical review and trend analysis to identify any irregular or unexplained revenues; and <p>Tracing samples of revenue transactions from gaming operations throughout the year to source documents, recalculating the gaming wins and losses and agreeing to the amount recorded for revenue.</p> <ul style="list-style-type: none">• Evaluating the appropriateness of disclosures made in the consolidated financial statements with respect to revenue recognised during the year as required by applicable accounting standard.

INDEPENDENT AUDITOR'S REPORT

Information other than the consolidated financial statements and auditor's report thereon

The directors are responsible for the other information. The other information comprises all the information included in the annual reports other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the consolidated financial statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

INDEPENDENT AUDITOR'S REPORT

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT

Auditor's responsibilities for the audit of the consolidated financial statements (Continued)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Crowe (HK) CPA Limited

Certified Public Accountants

Hong Kong, 23 March 2021

Alvin Yeung Sik Hung

Practising Certificate Number P05206

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Revenue from gaming and hotel operations	5	211,238	532,816
Other income	6	11,446	9,640
Other gains and losses	8	70,439	13,558
Gaming tax		(5,230)	(13,602)
Inventories consumed		(7,141)	(13,299)
Marketing and promotion expenses		(7,794)	(17,665)
Employee benefits expenses		(131,023)	(158,257)
Depreciation and amortisation		(82,194)	(99,278)
Other expenses	9	(81,404)	(115,249)
Finance costs	10	(25,963)	(31,701)
(Loss)/profit before taxation		(47,626)	106,963
Income tax expense	11	(164)	(112)
(Loss)/profit and total other comprehensive (expense)/ income for the year	12	(47,790)	106,851
(Loss)/profit and total other comprehensive (expense)/ income for the year attributable to:			
Owners of the Company		10,018	81,998
Non-controlling interests		(57,808)	24,853
		(47,790)	106,851
Earnings per share	16	HK cents	HK cents (Restated)
Basic		0.39	4.55
Diluted		0.36	4.53

The notes on pages 81 to 152 form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Non-current assets			
Property, operating right and equipment	17	1,372,204	1,408,519
Right-of-use assets	18	6,921	6,782
Long-term prepayments and other non-current assets	19	14,961	31,849
Derivative financial instrument	20	989,690	–
Intangible assets		344	420
		2,384,120	1,447,570
Current assets			
Inventories	21	2,309	3,003
Trade and other receivables	22	22,783	61,657
Amount due from a fellow subsidiary	23	6,409	–
Bank balances and cash	24	1,562,263	860,698
		1,593,764	925,358
Current liabilities			
Contract liabilities, trade and other payables	25	43,140	61,557
Derivative financial instrument	26	836	–
Lease liabilities	27	1,335	1,966
Loans from non-controlling shareholders of a subsidiary	28	–	223,214
		45,311	286,737
Net current assets		1,548,453	638,621
Total assets less current liabilities		3,932,573	2,086,191
Non-current liabilities			
Convertible bonds	26	16,449	–
Loans from non-controlling shareholders of a subsidiary	28	138,516	–
Liabilities for value-added tax (“VAT”) arrangements	29	35,590	44,641
Lease liabilities	27	5,104	5,137
		195,659	49,778
Net assets		3,736,914	2,036,413

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Capital and reserves			
Share capital	30	112,736	45,094
Reserves		3,285,539	1,599,294
Equity attributable to owners of the Company		3,398,275	1,644,388
Non-controlling interests		338,639	392,025
Total equity		3,736,914	2,036,413

The consolidated financial statements on pages 75 to 152 were approved and authorised for issue by the board of directors on 23 March 2021 and are signed on its behalf by:

Lo Kai Bong
Director

Chiu King Yan
Director

The notes on pages 81 to 152 form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Attributable to owners of the Company						
	Share capital HK\$'000	Share premium HK\$'000	Share-based compensation reserve HK\$'000	(Accumulated losses)/ retained earnings HK\$'000	Sub-total HK\$'000	Non-controlling interests HK\$'000	Total equity HK\$'000
At 1 January 2019	37,209	1,286,885	52,869	(126,298)	1,250,665	375,919	1,626,584
Profit and total comprehensive income for the year	-	-	-	81,998	81,998	24,853	106,851
Ordinary shares issued (Note 30)	7,500	295,500	-	-	303,000	-	303,000
Transaction costs attributable to issue of new shares	-	(6,367)	-	-	(6,367)	-	(6,367)
Deemed distribution to non-controlling shareholders (Note 28)	-	-	-	-	-	(8,747)	(8,747)
Exercise of share options	385	21,387	(6,680)	-	15,092	-	15,092
Forfeiture/cancellation of share options	-	-	(13,089)	13,089	-	-	-
At 31 December 2019 and 1 January 2020	45,094	1,597,405	33,100	(31,211)	1,644,388	392,025	2,036,413
Profit and total comprehensive income/ (expense) for the year	-	-	-	10,018	10,018	(57,808)	(47,790)
Ordinary shares issued (Note 30)	67,642	1,555,759	-	-	1,623,401	-	1,623,401
Transaction costs attributable to issue of new shares	-	(4,980)	-	-	(4,980)	-	(4,980)
Deemed contribution from non-controlling shareholders (Note 28)	-	-	-	-	-	69,379	69,379
Recognition of equity-settled share based payment	-	-	123	-	123	-	123
Forfeiture/cancellation of share options	-	-	(9,907)	9,907	-	-	-
Equity transactions with non-controlling shareholders (Note 33)	-	-	-	125,325	125,325	(64,957)	60,368
At 31 December 2020	112,736	3,148,184	23,316	114,039	3,398,275	338,639	3,736,914

The notes on pages 81 to 152 form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
OPERATING ACTIVITIES			
(Loss)/profit before taxation		(47,626)	106,963
Adjustments for:			
Depreciation and amortisation	12	82,194	99,278
Finance costs		25,963	31,701
Impairment loss recognised/(reversed) on other receivables, deposits and prepayments		7,267	(594)
Share-based compensation benefits to a consultant		123	–
Impairment loss recognised on intangible assets		60	–
Loss on written-off of intangible assets		–	24
Fair value gains on derivative financial instruments		(85,993)	–
Bank interest income		(9,863)	(8,415)
(Gain)/loss on disposal of property, operating right and equipment		(1,121)	6,235
Gain on disposal of interest in subsidiaries		–	(180)
Operating cash flows before movements in working capital		(28,996)	235,012
Decrease/(increase) in inventories		694	(201)
Decrease/(increase) in trade and other receivables		33,584	(16,556)
Increase in amount due from a fellow subsidiary		(6,409)	–
Decrease in contract liabilities, trade and other payables		(33,784)	(2,617)
Cash (used in)/generated from operation		(34,911)	215,638
Income tax paid		(164)	(112)
NET CASH (USED IN)/GENERATED FROM OPERATING ACTIVITIES		(35,075)	215,526
INVESTING ACTIVITIES			
Subscription of derivative financial instrument	20	(904,569)	–
Payment for property, operating right and equipment		(25,490)	(48,427)
Return of VAT refunded under VAT arrangements		(9,853)	(9,924)
Deposits paid for purchase of property, operating right and equipment		(1,428)	(18,316)
Payment for intangible assets		–	(391)
Interest received		9,863	8,415
VAT refunded under VAT arrangements		1,498	657
Proceeds from disposal of property, operating right and equipment		1,295	535
Proceeds from disposal of subsidiaries	32	–	180
NET CASH USED IN INVESTING ACTIVITIES		(928,684)	(67,271)

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
FINANCING ACTIVITIES			
Proceeds from issue of ordinary shares	30(c)	1,623,401	303,000
Capital contribution from a non-controlling shareholder	33	88,363	–
Equity transactions with non-controlling shareholders	33	(41,716)	–
Transaction costs attributable to issue of new shares		(4,980)	(6,367)
Repayment of lease liabilities		(2,041)	(2,037)
Interest paid for lease liabilities		(599)	(768)
Repayment of loans from non-controlling shareholders of a subsidiary		–	(71,576)
Proceeds from exercise of share options of the Company		–	15,092
NET CASH GENERATED FROM FINANCING ACTIVITIES		1,662,428	237,344
NET INCREASE IN CASH AND CASH EQUIVALENTS		698,669	385,599
CASH AND CASH EQUIVALENTS AT 1 JANUARY		860,698	479,822
Effect of foreign exchange rate changes		2,896	(4,723)
CASH AND CASH EQUIVALENTS AT 31 DECEMBER		1,562,263	860,698
Represented by bank balances and cash			

The notes on pages 81 to 152 form an integral part of these financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

1. GENERAL

Summit Ascent Holdings Limited (the "Company") is a limited liability company incorporated in Bermuda and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information section to the annual report.

The Company acts as an investment holding company. The principal activities of the Company and its subsidiaries (the "Group") are the operation of hotel and gaming business in the Integrated Entertainment Zone of the Primorye Region (the "IEZ Primorye") in the Russian Federation. The principal subsidiaries and their activities are set out in note 40.

The Company's immediate holding company is Victor Sky Holdings Limited, which is incorporated in the British Virgin Islands (the "BVI"), and the Company's intermediate holding company, Suncity Group Holdings Limited, is incorporated in the Cayman Islands with its shares listed on the Stock Exchange. The directors of the Company (the "Directors") consider the Company's ultimate holding company is Fame Select Limited, which is incorporated in the BVI, and Mr. Chau Cheok Wa, Non-executive Director and Chairman of the Company, and Mr. Cheng Ting Kong are the ultimate controlling parties of the Company.

The consolidated financial statements are presented in Hong Kong dollar ("HK\$") which is also the functional currency of the Company. The functional currency of G1 Entertainment Limited Liability Company ("G1 Entertainment"), a principal subsidiary of the Group, and engaged in the gaming and hotel operations in the Russian Federations, is HK\$. This is based on the fact that the currency that mainly influences its gaming revenue is HK\$.

Significant event during the year

The Coronavirus Disease 2019 (the "COVID-19") pandemic since early 2020 has brought about additional uncertainties in the Group's operating environment and has impacted the Group's operations and financial position.

Effective from 20 February 2020, as part of the efforts to contain the COVID-19 outbreak, the Russian government implemented temporary travel restrictions and border closures for tourists, which understandably had an adverse effect on the visitation of the Group and a negative impact on its rolling chip business in particular. The Group has followed the suggestions of the Russian government by suspending its gaming operations from 28 March to 13 April 2020 and 22 April to 15 July 2020. The hotel operations of the Group continued to serve in a limited capacity during the period of suspension. In response to the closure, the Group made operational adjustments to reduce its human resources and property, marketing and administration expenses in an effort to reduce its cash outflows during the suspension period.

Given that flights and visa application to enter the Russian Federation have not resumed yet, the Group continued to focus on the local market in the mass table and electronic gaming segments. Management has closely monitor the potential implications of the pandemic on the business and assessed the Group's working capital requirements as well as its capital projects under development. At 31 December 2020, the Group had HK\$1,562.3 million in bank balances and cash, compared to HK\$860.7 million at 31 December 2019, and the significant increase was primarily due to the proceeds from a rights issue completed on 15 October 2020. The Group is currently all equity financed without any bank borrowing. Based on the information currently available, the directors of the Company ("Directors") believe that there was no material adverse change in the financial position of the Group up-to-the-date of the annual report.

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

The Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") to these financial statements for the current accounting period:

- Amendments to HKFRS 3, Definition of a Business
- Amendment to HKFRS 16, Covid-19-Related Rent Concessions

Other than the amendment to HKFRS 16, the Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

The application of the amendments to HKFRSs in the current year has had no material effect on the amounts reported and/or disclosures set out in these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES

a) Statement of compliance

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") and by the Hong Kong Companies Ordinance.

b) Basis of preparation of the financial statements

The consolidated financial statements have been prepared on the historical cost basis except for the derivative financial instrument are stated at their fair value at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are accounted for in accordance with HKFRS 16 (since 1 January 2019) or HKAS 17 (before application of HKFRS 16), and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

c) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

d) Changes in the Group's interest in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests. Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

d) Changes in the Group's interest in existing subsidiaries (Continued)

When the Group loses control of a subsidiary, assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

e) Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract asset represents the Group's right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

e) Revenue from contracts with customers (Continued)

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

Contracts with multiple performance obligations (including allocation of transaction price)

For contracts that contain more than one performance obligations (typically include settling a customer's wager, providing rooms and food and beverage services to the customers on a discounted or complementary basis and points earned under the Group's customer loyalty program), the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis.

The stand-alone selling price of the distinct good or service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised good or service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer.

Revenue from gaming operations represents the aggregate net difference between gaming wins and losses. The commissions rebated to customers related to their play are recorded as a reduction to revenue from gaming operations.

For revenue contracts that include discounted or complimentary products and services provided by the Group to customers, the Group allocates the relative stand-alone selling price of each product and service to the respective revenue type. Cost of the respective products or services provided by the Group are recorded as an expense.

For revenue transactions that entitles a customer to earn points under the Group's customer loyalty programs, the Group allocates the estimated stand-alone selling price of the points earned to the loyalty program liability. Such amount is deferred as loyalty program liability in other payables until redemption occurs. Upon redemption of the loyalty program points for products and services provided by the Group, the amount deferred of each product or service provided by the Group is allocated to the respective revenue type.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

e) Revenue from contracts with customers (Continued)

Contracts with multiple performance obligations (including allocation of transaction price) (Continued)

For the rooms and food and beverage services provided for which the control of services is transferred over time or at a point in time, respectively, revenue is recognised when the customer obtains the control of the completed services and the Group has present right to payment and the collection of the consideration is probable.

f) Gaming tax

The Group is required to make certain variable and fixed payments to the tax authority in the Russian Federation based on the number of tables and slot machines in its possession. These expenses are reported as “gaming tax” in the consolidated statement of profit or loss and other comprehensive income and are charged to the consolidated statement of profit or loss and other comprehensive income as incurred.

g) Leases

Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified or arising from business combinations on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

The Group also applies practical expedient not to separate non-lease components from lease component, and instead account for the lease component and any associated non-lease components as a single lease component.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Leases (Continued)

The Group as a lessee (Continued)

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of office and that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability; and
- any lease payments made at or before the commencement date, less any lease incentives received.

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

Refundable rental deposits

Refundable rental deposits paid are accounted for under HKFRS 9 *Financial Instruments* ("HKFRS 9") and are initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities (Continued)

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

Variable lease payments that reflect changes in market rental rates are initially measured using the market rental rates as at the commencement date. Variable lease payments that do not depend on an index or a rate are not included in the measurement of lease liabilities and right-of-use assets, and are recognised as expense in the period in which the event or condition that triggers the payment occurs.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Leases (Continued)

The Group as a lessee (Continued)

Lease modifications (Continued)

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Covid-19-related rent concessions

In relation to rent concessions that occurred as a direct consequence of the COVID-19 pandemic, the Group has elected to apply the practical expedient not to assess whether the change is a lease modification if all of the following conditions are met:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions in the same way it would account for the changes applying HKFRS 16 if the changes are not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in the profit or loss in the period in which the event occurs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

g) Leases (Continued)

The Group as lessor

Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term. Upon application of HKFRS 16 on 1 January 2019, variable lease payments for operating leases that depend on an index or a rate are estimated and included in the total lease payments to be recognised on a straight-line basis over the lease term. Variable lease payments that do not depend on an index or a rate are recognised as income when they arise.

Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and are initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

Lease modification

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

h) Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

i) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Effective from 1 January 2019, any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation rate on general borrowings. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

j) Retirement benefit costs

Payments to the Mandatory Provident Fund Scheme (“MPF Scheme”) and the Russian Federation State Pension Fund are recognised as an expense when employees have rendered service entitling them to the contributions.

k) Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries and annual leave) after deducting any amount already paid.

l) Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group’s liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

I) Taxation (Continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and interest in a joint venture, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purpose of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 Income Taxes requirements to right-of-use assets and lease liabilities separately. Temporary difference on initial recognition of the relevant right-of-use assets and lease liabilities are not recognised due to application of the initial recognition exemption. Temporary differences arising from subsequent revision to the carrying amounts of right-of-use assets and lease liabilities, resulting from remeasurement of lease liabilities and lease modifications, that are not subject to initial recognition exemption are recognised on the date of remeasurement or modification.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. When current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

l) Taxation (Continued)

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individually group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

m) Property, operating right and equipment

Properties, operating right and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Property in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Ownership interests in leasehold land and building

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition.

To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" (upon application of HKFRS 16) in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, operating right and equipment.

Depreciation is recognised so as to write off the cost of assets other than properties under construction over their estimated useful lives, using the straight-line method. The estimated useful lives and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, operating right and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on disposal or retirement of an item of property, operating right and equipment is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

n) Impairment on property, operating rights and equipment, right-of-use assets and intangible assets other than goodwill

At the end of the reporting period, the Group reviews the carrying amounts of its property, operating rights and equipment, right-of-use assets and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of property, operating rights and equipment, right-of-use assets and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In addition, the Group assesses whether there is indication that corporate assets may be impaired. If such indication exists, corporate assets are also allocated to individual cash-generating units, when a reasonable and consistent basis of allocation can be identified, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

n) Impairment on property, operating rights and equipment, right-of-use assets and intangible assets other than goodwill (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit or the group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

o) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

p) Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at fair value through profit or loss ("FVTPL"), except that at the date of initial application of HKFRS 9 initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 *Business Combinations* applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets (Continued)

Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

Impairment of financial assets

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets (including trade and other receivables, and bank balances) which are subject to impairment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables. The ECL on these assets are assessed individually for debtors with significant balances and/or collectively using a provision matrix with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- a) significant financial difficulty of the issuer or the borrower;
- b) a breach of contract, such as a default or past due event;
- c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over three months past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Debtors with significant outstanding or credit-impaired were assessed individually. Where ECL is measured on a collective basis or cater for cases where evidence at the individual instrument level may not yet be available, the financial instruments are grouped based on shared credit risk characteristics and days past due.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade and other receivables where the corresponding adjustment is recognised through a loss allowance account.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Financial liabilities at amortised cost

Financial liabilities, including trade and other payables, convertible bonds and loans from non-controlling shareholders of a subsidiary are subsequently measured at amortised cost, using the effective interest method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Financial instruments (Continued)

Financial liabilities and equity (Continued)

Derecognition/substantial modification of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

The Group accounts for an exchange with a lender of a financial liability with substantially different terms as an extinguishment of the original financial liability and the recognition of a new financial liability. A substantial modification of the terms of an existing financial liability or a part of it (whether or not attributable to the financial difficulty of the Group) is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability.

The Group considers that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10 per cent different from the discounted present value of the remaining cash flows of the original financial liability. Accordingly, such exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. The exchange or modification is considered as non-substantial modification when such difference is less than 10 per cent.

Non-substantial modifications of financial liabilities

For non-substantial modifications of financial liabilities that do not result in derecognition, the carrying amount of the relevant financial liabilities will be calculated at the present value of the modified contractual cash flows discounted at the financial liabilities' original effective interest rate. Transaction costs or fees incurred are adjusted to the carrying amount of the modified financial liabilities and are amortised over the remaining term. Any adjustment to the carrying amount of the financial liability is recognised in profit or loss at the date of modification.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

q) Derivative financial instruments

Derivative financial instruments are recognised at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedges of net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

r) Convertible bonds

Convertible bonds that do not contain an equity component

At initial recognition the derivative component of the convertible notes is measured at fair value and presented as part of derivative financial instruments (see note 3(q)). Any excess of proceeds over the amount initially recognised as the derivative component is recognised as the host liability component. Transaction costs that relate to the issue of the convertible note are allocated to the host liability and derivative components in proportion to the allocation of proceeds. The portion of the transaction costs relating to the host liability component is recognised initially as part of the liability. The portion relating to the derivative component is recognised immediately in profit or loss.

The derivative component is subsequently remeasured in accordance with note 3(q). The host liability component is subsequently carried at amortised cost. Interest expense recognised in profit or loss on the host liability component is calculated using the effective interest method.

If the notes are converted, the shares issued are measured at fair value and any difference between the fair value of shares issued and the carrying amounts of the derivative and liability components are recognised in profit or loss. If the notes are redeemed, any difference between the amount paid and the carrying amounts of both components is recognised in profit or loss.

s) Share-based payments

Equity-settled share-based payment transactions

Share options granted to employees (including directors)

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at grant date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

s) Share-based payments (Continued)

Equity-settled share-based payment transactions (Continued)

Share options granted to employees (including directors) (Continued)

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting condition is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share-based compensation reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share-based compensation reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in the share-based compensation reserve will be transferred to share capital and share premium. In previous year, when the share options are forfeited/ cancelled after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share-based compensation reserve will continue to be held in such reserve. On 1 January 2019, the Directors determined that such amount will be transferred to accumulated losses as it is considered more relevant to the users of the consolidated financial statements. As a result of this change in accounting policy, the Group has made adjustments for the year ended 31 December 2018 and balances at 31 December 2018, which decreased share-based compensation reserve and accumulated losses.

Share options granted to consultants

Equity-settled share-based payment transactions with parties other than employees are measured at the fair value of services received, except where that fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at the date the counterparty renders the service. The fair values of the services received are recognised as expenses (unless the services qualify for recognition as assets).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

a) Critical judgments in applying accounting policies

The following are the critical judgments, apart from those involving estimations (see below), that the Directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

Determination on lease term of contracts with renewal options

The Group applies judgement to determine the lease term for lease contracts in which it is a lessee that include a renewal option. The assessment of whether the Group is reasonably certain to exercise such options impacts the lease term, which significantly affects the amount of lease liabilities and right-of-use assets recognised. The lease on land plots from a third party was originally with a lease term of 14 years. Taking into account the Russian legislation and legal advice, the management expected that the lease terms could be extended upon expiry to match the estimated useful life of the buildings on the land plot of 30 years.

b) Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

i) Provision of ECL for trade receivables

The Group applies the HKFRS 9 simplified approach to measuring ECL, using a lifetime expected loss allowance for all trade receivables. The Group determines the allowance based on specific customer information, historical experience with the customer, current industry and economic data and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions. A provision of ECL for trade receivables is recorded when the Group believes it is probable the recoverable amount of the receivables will be less than their carrying amounts.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables are disclosed in notes 22 and 35 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

b) Key sources of estimation uncertainty (Continued)

ii) *Useful lives and depreciation and impairment of property, operating right and equipment and right-of-use assets*

The Group determines the estimated useful lives and related depreciation charges for its property, operating right and equipment. This estimate is based on the historical experience of the actual useful lives of property, operating right and equipment of similar nature and functions. Management will increase the depreciation charge where useful lives are expected to be shorter than previously estimated, or it will write-off or write-down obsolete or non-strategic assets that have been abandoned or sold. The property of the Group mainly comprises a hotel and entertainment complex, which is situated on land plots in the Russian Federation with a lease term of 14 years. Taking into account the Russian legislation and legal advice, the management expected that the lease terms could be renewed upon expiry of the relevant lease or the land plots could be acquired by the Group at a minimal consideration if the land lease is not extended, to match with the estimated useful lives of the buildings of 30 years.

Property, plant and equipment and right-of-use assets are stated at costs less accumulated depreciation and impairment, if any. In determining whether an asset is impaired, the Group has to exercise judgment and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset (including right-of-use assets), the Group estimates the recoverable amount of the cash-generating unit to which the assets belongs. Changing the assumptions and estimates, including the discount rates or the growth rate in the cash flow projections, could materially affect the net present value used in the impairment test.

As at 31 December 2020, the carrying amount of property, operating right and equipment and right-of-use assets was approximately HK\$1,372,204,000 and HK\$6,921,000 (2019: HK\$1,408,519,000 and HK\$6,782,000), net of accumulated depreciation and amortisation of approximately HK\$463,859,000 and HK\$4,589,000 (2019: HK\$388,722,000 and HK\$2,358,000), respectively. No impairment on property, operating right and equipment and right-of-use asset has been recognised for the year ended 31 December 2020 (2019: nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

5. REVENUE FROM GAMING AND HOTEL OPERATIONS

	2020 HK\$'000	2019 HK\$'000
Revenue from gaming and hotel operations		
– Gaming operations	202,924	482,233
– Hotel operations	8,314	50,583
	211,238	532,816

Revenue from gaming operations represents the aggregate net difference between gaming wins and losses and is recognised at a point in time. The commissions rebated to customers related to their play are recorded as a reduction to revenue from gaming operations.

For the rooms and food and beverage, revenue is recognised when the control of goods and services is transferred, either over time or a point in time, as appropriate.

6. OTHER INCOME

	2020 HK\$'000	2019 HK\$'000
Bank interest income	9,863	8,415
Rental income	247	511
Others	1,336	714
	11,446	9,640

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

7. SEGMENT INFORMATION

The operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the Company's Deputy Chairman and Executive Director, being the chief operating decision maker, for the purpose of allocating resources to segments and assessing their performance.

The Group operates only in one operating and reportable segment, i.e. the gaming and hotel operations. Single management report for the gaming and hotel business is reviewed by the Company's Deputy Chairman and Executive Director who allocates resources and assesses performance based on the consolidated financial information for the entire business. Accordingly, the Group does not present separate segment information other than entity-wide disclosures.

During the years ended 31 December 2020 and 2019, all revenues were derived from customers patronising in the Group's property located in the Russian Federation.

8. OTHER GAINS AND LOSSES

	2020 HK\$'000	2019 HK\$'000
Fair value gains on derivative financial instruments	85,993	–
Gain/(loss) on disposal/written-off of property, operating right and equipment	1,121	(6,235)
Gain on disposal of interest in subsidiaries	–	180
Exchange (losses)/gains, net	(9,348)	19,043
Impairment loss (recognised)/reversed on other receivables, deposits and prepayments	(7,267)	594
Impairment loss recognised on intangible assets	(60)	–
Loss on written-off of intangible assets	–	(24)
	70,439	13,558

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

9. OTHER EXPENSES

	2020 HK\$'000	2019 HK\$'000
Security expenses	11,436	15,806
Repair and maintenance expenses	7,981	12,815
Costs for employee relations	6,881	7,133
Non-recoverable VAT	6,657	5,755
Utilities and fuel	5,824	7,656
Bank charges	5,612	7,366
Legal and professional fees	5,291	2,912
Travel agency expenses	3,997	18,728
Motor vehicle expenses	3,581	4,559
Auditor's remuneration		
– Audit services	3,257	4,677
– Non-audit services	1,570	1,660
Insurance expenses	2,710	3,377
Gaming supplies	2,339	6,905
Communication and networking costs	1,531	1,671
Hotel supplies	1,434	2,042
Overseas travel expenses	499	3,285
Share-based compensation benefits to a consultant	123	–
Consultancy fees	–	1,118
Sundry	10,681	7,784
	81,404	115,249

10. FINANCE COSTS

	2020 HK\$'000	2019 HK\$'000
Imputed interest on loans from non-controlling shareholders of a subsidiary	18,431	26,335
Imputed interest on VAT arrangements	6,785	4,598
Interest on lease liabilities	599	768
Imputed interest on convertible bonds	148	–
	25,963	31,701

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

11. INCOME TAX EXPENSE

a) Income tax in the consolidated statement of profit or loss and other comprehensive income represents:

	2020 HK\$'000	2019 HK\$'000
Current tax – Russian corporate tax – Provision for the year	164	112

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operates.

For the years ended 31 December 2020 and 2019, no provision for Hong Kong Profits Tax had been made in the consolidated financial statements as the Group did not have assessable profits arising in Hong Kong.

Pursuant to the rules and regulations of the BVI and Bermuda, the Group is not subject to any income tax in the respective jurisdictions.

Russian corporate tax is calculated at a rate of 20% of the estimated assessable profit for that year; however, no Russian corporate tax is levied on the Group's gaming activities in the Russian Federation in accordance with Russian legislation.

b) Reconciliation between tax expenses and accounting loss/(profit) at the applicable tax rates:

	2020 HK\$'000	2019 HK\$'000
(Loss)/profit before taxation	(47,626)	106,963
Tax at the domestic income tax rate of 20% (<i>Note</i>)	(9,525)	21,393
Tax effect of expenses not deductible for tax purpose	80,990	70,739
Tax effect of income not taxable for tax purpose	(79,235)	(102,744)
Tax effect of deductible temporary difference not recognised	115	29
Tax effect of tax losses not recognised	7,817	10,818
Tax effect of utilisation of tax losses previously not recognised	–	(140)
Others	2	17
Income tax expense for the year	164	112

Note: The Russian corporate tax rate is used as it is the domestic tax in the jurisdiction where the operation of the Group is substantially based.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

11. INCOME TAX EXPENSE (Continued)

c) Deferred tax

At the end of the reporting period, the Group has unused tax losses of approximately HK\$31,875,000 (2019: HK\$30,062,000) and approximately HK\$559,609,000 (equivalent to approximately RUB4,247,658,000) (2019: HK\$522,336,000 (equivalent to approximately RUB3,875,110,000)) available under Hong Kong profits tax and Russian corporate tax respectively for offset against future profits. No deferred tax assets have been recognised on such tax losses for both years due to the unpredictability of future profit streams. All losses may be carried forward indefinitely.

12. (LOSS)/PROFIT FOR THE YEAR

	2020 HK\$'000	2019 HK\$'000
(Loss)/profit for the year has been arrived at after charging:		
Directors' remunerations (<i>Note 13</i>)	4,233	4,537
Salaries, wages, bonus and other benefits, excluding Directors	100,969	124,103
Contributions to retirement benefits schemes, excluding Directors	25,821	29,617
Total employee benefits expenses, including Directors' emoluments	131,023	158,257
Amortisation of intangible assets	16	62
Depreciation of property, operating right and equipment	79,947	96,858
Depreciation of right-of-use assets	2,231	2,358
Total depreciation and amortisation	82,194	99,278

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

13. DIRECTORS' EMOLUMENTS

Directors' remuneration for the year, disclosed pursuant to the applicable Listing Rules and the Companies Ordinance, is as follows:

	Year ended 31 December 2020									
	Non-executive Director and Chairman	Executive Director and Deputy Chairman	Executive Director	Former Executive Director	Non-executive Directors		Independent Non-executive Directors			Total HK\$'000
	Chau Cheok Wa	Lo Kai Bong	Chiu King Yan	Eric Daniel Landheer	U Chio leong	Wong Pak Ling Philip	Lam Kwan Sing	Lau Yau Cheung	Li Chak Hung	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
			(Note i)							
Fees	-	1,200	1,200	-	-	360	168	144	144	3,216
Other emoluments										
Salaries and other benefits	-	-	-	1,012	-	-	-	-	-	1,012
Contributions to retirement benefits schemes	-	-	-	5	-	-	-	-	-	5
Total emoluments	-	1,200	1,200	1,017	-	360	168	144	144	4,233

	Year ended 31 December 2019												
	Non-executive Director and Chairman	Former Non-executive Director and former Chairman	Executive Director and Deputy Chairman	Executive Directors	Former Executive Director and former Deputy Chairman	Non-executive Directors		Independent Non-executive Directors			Former Independent Non-executive Director	Total HK\$'000	
	Chau Cheok Wa	Kuo Jen Hao	Lo Kai Bong	Eric Daniel Landheer	Chiu King Yan	Wang, John peter Ben	U Chio leong	Wong Pak Ling Philip	Lam Kwan Sing	Lau Yau Cheung	Li Chak Hung		Gerard Joseph McMahon
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		HK\$'000
(Note ii)	(Note iii)	(Notes iv)	(Note v)	(Note vi)		(Note vii)	(Note viii)			(Note ix)			
Fees	-	-	817	-	817	51	-	210	92	144	144	76	2,351
Other emoluments													
Salaries and other benefits	-	-	-	2,168	-	-	-	-	-	-	-	-	2,168
Contributions to retirement benefits schemes	-	-	-	18	-	-	-	-	-	-	-	-	18
Total emoluments	-	-	817	2,186	817	51	-	210	92	144	144	76	4,537

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

13. DIRECTORS' EMOLUMENTS (Continued)

Notes:

- (i) Eric Daniel Landheer resigned as an Executive Director of the Company with effect from 23 March 2020. For the year ended 31 December 2020, the amount represented his emoluments from 1 January 2020 to the date of resignation.
- (ii) Chau Cheok Wa was appointed as a Non-executive Director and the Chairman of the Board of Directors of the Company with effect from 1 June 2019.
- (iii) Kuo Jen Hao resigned as a Non-executive Director and the Chairman of the Board of Directors of the Company with effect from 26 April 2019.
- (iv) Lo Kai Bong was appointed as a Non-executive Director of the Company on 12 December 2018. With effect from 26 April 2019, he was re-designated to an Executive Director and was appointed as the Deputy Chairman of the Board of Directors of the Company.
- (v) Chiu King Yan was appointed as an Executive Director with effect from 26 April 2019. The amount for the year ended 31 December 2019 represented his emoluments from the date of appointment.
- (vi) Wang, John Peter Ben resigned as an Executive Director and the Deputy Chairman of the Board of Directors of the Company with effect from 12 April 2019. For the year ended 31 December 2019, the amount represented his emoluments from 1 January 2019 to the date of resignation.
- (vii) Wong Pak Ling Philip was appointed as a Non-executive Director with effect from 1 June 2019. The amount for the year ended 31 December 2019 represented his emoluments from the date of appointment.
- (viii) Lam Kwan Sing was appointed as an Independent Non-executive Director with effect from 14 June 2019. The amount for the year ended 31 December 2019 represented his emoluments from the date of appointment.
- (ix) Gerard Joseph McMahon resigned as an Independent Non-executive Director of the Company with effect from 14 June 2019. For the year ended 31 December 2019, the amount represented his emoluments from 1 January 2019 to the date of resignation.

There was no arrangement under which a Director waived or agreed to waive any remuneration during the year. In addition, no emolument was paid to Directors as an inducement to join for both years.

The Executive Directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group. The Non-executive Director's emoluments shown above were for his services as a director of the Company. The Independent Non-executive Directors' emoluments shown above were for their services as directors of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

14. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group included two directors (2019: one director), details of whose remuneration as a director are set out in note 13. Details of the total remuneration for the year of the other three highest paid employees (2019: four employees) are as follows:

	2020	2019
	HK\$'000	HK\$'000
Salaries and other benefits	4,122	4,494
Discretionary and performance related incentive payments	199	1,333
Contributions to retirement benefits schemes	37	20
	4,358	5,847

Their emoluments fell within the following bands:

	Number of employees	
	2020	2019
HK\$1,000,001 to HK\$1,500,000	2	2
HK\$1,500,001 to HK\$2,000,000	1	2

The Group usually determines and pays discretionary bonuses to employees (including Directors) around March each year based on the actual financial results of the Group for the preceding year. The discretionary bonuses shown above therefore represent actual payments to the employees during the current financial year in relation to performance for the preceding year.

In addition, neither emoluments as an inducement to join nor a compensation for the loss of office was paid to the Directors and five highest paid employees for both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

15. DIVIDENDS

No dividend was paid or proposed during the years ended 31 December 2020 and 2019, nor has any dividend been proposed since the end of the reporting period.

16. EARNINGS PER SHARE

a) Basic earnings per share

The calculation of the basic earnings per share is based on the profit attributable to owners of the Company of HK\$10,018,000 (2019: HK\$81,998,000) and the weighted average number of ordinary shares in issue during the year as follows:

Weighted average number of ordinary shares

	Number of shares (in thousands)	
	2020	2019 (Restated)
Issued ordinary shares at 1 January	1,803,778	1,488,378
Effect of shares issued (<i>Note 30</i>)	746,419	314,605
Weighted average number of ordinary shares at 31 December	2,550,197	1,802,983

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

16. EARNINGS PER SHARE (Continued)

b) Diluted earnings per share

The calculation of diluted earnings per share is based on:

i) Profit attributable to owners of the Company (diluted)

	2020 HK\$'000	2019 HK\$'000
Profit attributable to owners of the Company	10,018	81,998
Effect of change in fair value of derivative component in convertible bonds	(872)	–
Effect of imputed interest expense of convertible bonds	148	–
Profit attributable to owners of the Company (diluted)	9,294	81,998

ii) Weighted average number of ordinary shares (diluted)

	Number of shares (in thousands)	
	2020	2019 (Restated)
Weighted average number of ordinary shares at 31 December	2,550,197	1,802,983
Effect of deemed issue of shares under the Company's share option scheme for nil consideration	–	8,199
Effect of deemed issue of shares under the Company's convertible bonds	817	–
Weighted average number of ordinary shares (diluted) at 31 December	2,551,014	1,811,182

The weighted average number of ordinary shares for the purpose of basic and diluted earnings per share have been retrospectively adjusted to reflect the rights issue completed on 15 October 2020 as disclosed in note 30.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

17. PROPERTY, OPERATING RIGHT AND EQUIPMENT

	Buildings, operating right and leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Gaming equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
Cost						
At 1 January 2019	1,520,965	137,641	94,171	12,595	2,767	1,768,139
Additions	2,599	20,903	17,688	2,663	7,728	51,581
Disposals	–	(11,662)	(9,991)	(826)	–	(22,479)
At 31 December 2019 and 1 January 2020	1,523,564	146,882	101,868	14,432	10,495	1,797,241
Additions	–	10,936	6,644	3,116	23,110	43,806
Disposals	–	(2,312)	(58)	(2,614)	–	(4,984)
Transfers	24,492	–	–	–	(24,492)	–
At 31 December 2020	1,548,056	155,506	108,454	14,934	9,113	1,836,063
Depreciation						
At 1 January 2019	149,510	109,412	40,988	7,663	–	307,573
Provided for the year	57,422	16,557	21,307	1,572	–	96,858
Disposals	–	(7,496)	(8,098)	(115)	–	(15,709)
At 31 December 2019 and 1 January 2020	206,932	118,473	54,197	9,120	–	388,722
Provided for the year	53,125	14,343	10,468	2,011	–	79,947
Disposals	–	(2,280)	(58)	(2,472)	–	(4,810)
At 31 December 2020	260,057	130,536	64,607	8,659	–	463,859
Carrying amounts						
At 31 December 2020	1,287,999	24,970	43,847	6,275	9,113	1,372,204
At 31 December 2019	1,316,632	28,409	47,671	5,312	10,495	1,408,519

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

17. PROPERTY, OPERATING RIGHT AND EQUIPMENT (Continued)

- a) Operating right represents the right to conduct business in the IEZ Primorye, one of the five integrated entertainment zones in the Russian Federation for gaming activities. Although the right was awarded by the Administration of the Primorye Region, the Russian Federation for an indefinite period, the Directors determine its estimated useful life as 30 years and accordingly, the right is amortised over 30 years. The building mainly includes the hotel and entertainment complex situated on land plots from a third party with a lease term of 14 years. Taking into account the Russian legislation and a legal opinion as advised by an external legal counsel, the management expected that the lease terms could be renewed upon expiry or the land plots could be acquired by the Group if the land lease is not extended, to reflect the estimated useful life of the buildings of 30 years.
- b) The above items of property, operating right and equipment, except for construction in progress, are depreciated on a straight-line basis at the following rates per annum:

Buildings, operating right and leasehold improvements	3–30 years
Furniture, fixtures and equipment	2–20 years
Gaming equipment	2–7 years
Motor vehicles	3–7 years

18. RIGHT-OF-USE ASSETS

	Leasehold lands HK\$'000	Office HK\$'000	Warehouse HK\$'000	Total HK\$'000
As at 31 December 2020				
Carrying amounts	4,698	2,223	–	6,921
As at 31 December 2019				
Carrying amounts	5,041	1,283	458	6,782
For the year ended 31 December 2020				
Depreciation charge	343	1,430	458	2,231
For the year ended 31 December 2019				
Depreciation charge	343	1,466	549	2,358

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

18. RIGHT-OF-USE ASSETS (Continued)

	2020 HK\$'000	2019 HK\$'000
Expense relating to short-term leases and other leases with lease terms ended within 12 months of the date of initial application of HKFRS 16	426	485
Total cash outflow for leases	3,066	3,290

For both years, the Group leases various leasehold lands, office and warehouse for its operations. Lease contracts are entered into for fixed term of 3 years to 14 years (2019: 1 year to 14 years), but may have extension and termination options as described below. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

Extension and termination options

The Group has extension options in the lease for one of the leasehold lands. This is used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The extension option held is exercisable only by the Group and not by the respective lessors. The lease on land plots under a medium-term lease from a third party was originally with a lease term of 14 years. Taking into account the Russian legislation and legal advice, the management expected that the lease terms could be extended upon expiry to match the estimated useful life of the buildings on the land plot of 30 years.

The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options or not to exercise the termination options. The potential exposures to these future lease payments for extension options in which the Group is not reasonably certain not to exercise and termination options in which the Group is not reasonably certain not to exercise is summarised below:

	Lease liabilities recognised		Potential future lease payments not included in lease liabilities (undiscounted)	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
Office – Hong Kong	2,181	1,309	1,248	4,823

In addition, the Group reassesses whether it is reasonably certain to exercise an extension option, or not to exercise a termination option, upon the occurrence of either a significant event or a significant change in circumstances that is within the control of the lessee. During the years ended 31 December 2020 and 2019, there is no such triggering event.

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For the year ended 31 December 2020

19. LONG-TERM PREPAYMENTS AND OTHER NON-CURRENT ASSETS

	2020 HK\$'000	2019 HK\$'000
Long-term prepayments	13,533	13,533
Deposits for purchase of property, operating right and equipment	8,695	18,316
Less: Allowance	(7,267)	–
	1,428	18,316
	14,961	31,849

Long-term prepayments represent prepayments for connection to the utility infrastructure network located in IEZ Primorye in the Russian Federation.

20. DERIVATIVE FINANCIAL INSTRUMENT

	2020 HK\$'000	2019 HK\$'000
Derivative financial instrument – designated at FVTPL	989,690	–

Derivative financial instrument acquired is designated at fair value through profit or loss because the relevant financial assets constitute a group that is managed and its performance is evaluated on a fair value basis, in accordance with a documented risk management and investment strategy, and information about the Group is provided internally on that basis to the Group's key management personnel.

Derivative financial instrument represented the fair value of an investment in convertible bonds issued by Suntrust Home Developer, Inc. ("SunTrust"), a company incorporated in the Philippines, the shares of which are listed on The Philippines Stock Exchange, Inc. and is a fellow subsidiary of the Company. The principal amount of the convertible bonds is PHP5.6 billion (equivalent to approximately HK\$904,569,000), which can be converted into 3,111,111,111 ordinary shares of SunTrust at a conversion price of PHP1.8 per share from the inception date until the maturity date. The maturity date falling on the fifth anniversary of the issue date (i.e. year 2025) of the convertible bonds which may, subject to agreement by the holder of the convertible bonds upon request by SunTrust, be extended to the date falling on the tenth (10th) anniversary of the issue date of the convertible bonds.

The convertible bonds carried interest at 6.0% per annum on the aggregate principal amount of the convertible bonds from time to time outstanding, payable yearly in arrears accruing from the issue date of the convertible bonds on the basis of a 365-day year, with the last payment of interest to be made on the maturity date.

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For the year ended 31 December 2020

20. DERIVATIVE FINANCIAL INSTRUMENT (Continued)

The convertible bonds may not be redeemed by SunTrust at any time prior to the maturity date or if extended, prior to the maturity date as extended. The holder of the convertible bonds may request for early redemption of the convertible bonds at any time during the period commencing from the day immediately after the first anniversary of the issue date of the convertible bonds and expiring on the maturity date or if extended, the maturity date as extended at their outstanding principal amount together with interest thereon up to the date of redemption.

For the year ended 31 December 2020, the fair value gain of the derivative financial instrument amounting to approximately HK\$85,121,000 (2019: nil) was recognised and disclosed under "Other gains and losses" in note 8.

The fair value of the derivative financial instrument have been determined by Grant Sherman Appraisal Limited, an independent and professionally qualified valuer not connected to the Group, based on equity allocation method.

21. INVENTORIES

Inventories consist of retail products, food and beverage items and certain general operating supplies, which are stated at the lower of cost or net realisable value. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs necessary to make the sale.

22. TRADE AND OTHER RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Trade receivables	11	8,032
Prepayments	19,176	30,768
Other receivables and deposits (Note)	4,195	23,456
Less: Allowance	(599)	(599)
	22,772	53,625
	22,783	61,657

Note: This includes an amount due from an employee of the controlling shareholder of the Company amounting to HK\$541,000 (2019: HK\$21,003,000) and represents the sum collected from patrons on behalf of the Group. They are unsecured, interest bearing and repayable on demand.

Trade receivables mainly represent outstanding amounts pending settlements by customers which are usually repaid within 45 days (31 December 2019: 16 days) after each trip to the Group's gaming property. The Group provides short-term temporary credit to approved customers following background checks and credit risk assessments of these customers.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

22. TRADE AND OTHER RECEIVABLES (Continued)

All trade receivables were aged within 30 days based on the revenue recognition date, at the end of the reporting period.

All of the Group's trade receivables as at 31 December 2020 and 31 December 2019 were within their credit terms with no default history and neither past due nor impaired.

Trade receivables from patrons as at 31 December 2020 and 31 December 2019 were assessed individually. There were no additional impairment allowance for both reporting periods. For other trade receivables, the Group assessed the expected credit losses collectively based on the provision matrix as at 31 December 2020 and 31 December 2019. No impairment allowance was provided due to the low probability of default of those receivables based on the short credit period.

Allowance of approximately HK\$599,000 as at 31 December 2020 (2019: HK\$599,000) as at 31 December 2020 represented individually impaired prepayments and other receivables that the Directors considered uncollectible.

Further details of impairment assessment of trade and other receivables for both years are set out in note 35.

23. AMOUNT DUE FROM A FELLOW SUBSIDIARY

The amount is unsecured, non-interest bearing and repayable on demand.

24. BANK BALANCES AND CASH

Bank balances carry interest at market rates which ranges from 0.001% to 1.25% (2019: 0.001% to 2.40%) per annum.

25. CONTRACT LIABILITIES, TRADE AND OTHER PAYABLES

	2020 HK\$'000	2019 HK\$'000
Trade payables	391	453
Payable in respect of transfer of connection right to local electricity supply network	10,686	12,895
Liabilities for VAT arrangements (Note 29)	9,208	10,603
Outstanding gaming chips	1,322	2,078
Gaming tax payables	276	1,108
Accruals and other payables	21,257	34,420
	43,140	61,557

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For the year ended 31 December 2020

25. CONTRACT LIABILITIES, TRADE AND OTHER PAYABLES (Continued)

The following is an aging analysis of trade payables based on the invoice date, at the end of the reporting period:

	As at 31 December 2020 HK\$'000	As at 31 December 2019 HK\$'000
Within 30 days	391	408
31–90 days	–	–
Over 90 days	–	45
	391	453

The Group mainly has two types of liabilities related to contracts with customers which are included in the above: (1) outstanding gaming chip liabilities for gaming chips in the customers' possession amounting to HK\$1,322,000 (31 December 2019: HK\$2,078,000); and (2) loyalty program liabilities for the revenue deferred in relation to points earned by customers under gaming revenue transactions amounting to HK\$1,446,000 (31 December 2019: HK\$1,403,000). Loyalty program liabilities and customer deposits on hotel rooms are included in other payables above.

Outstanding gaming chip liabilities are expected to be recognised as revenue or redeemed within one year of being purchased. Loyalty program liabilities are generally expected to be recognised as revenue within one year of being earned.

26. DERIVATIVE FINANCIAL INSTRUMENT/CONVERTIBLE BONDS

On 16 November 2020, the Company issued convertible bonds denominated in US dollars for acquisition of additional interests in a subsidiary from a non-controlling shareholder (see note 33) in an aggregate principal amount of US\$3,000,000 with an initial conversion price of HK\$3.50 (to be translated to US\$ at a fixed rate of HK\$7.75 to US\$1.00) per share with adjustments clauses, which will mature on the fifth anniversary of the respective issue dates. The convertible bonds carry no interest.

The convertible bonds contained two components, a liability component and a derivative financial instrument. The derivative financial instrument represented the conversion option given to the holders the right at any time to convert the convertible bonds into ordinary shares of the Company. However, since the conversion option would be settled other than by the exchange of a fixed amount of the Company's own equity instruments, the conversion option was accounted for as derivative financial instrument.

At initial recognition, the derivative financial instrument in the convertible bonds is measured at fair value and is separately presented. Any excess of the fair values of the convertible bonds over the amounts initially recognised as derivative financial instrument is recognised as liability component in the convertible bonds.

At the end of the reporting period, the fair value of the derivative financial instrument in the convertible bonds is remeasured and the gain or loss on remeasurement to the fair value is recognised in profit or loss. For the year ended 31 December 2020, the fair value gain amounting to approximately HK\$872,000 (2019: nil) was recognised and disclosed under "Other gains and losses" in note 8.

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For the year ended 31 December 2020

26. DERIVATIVE FINANCIAL INSTRUMENT/CONVERTIBLE BONDS (Continued)

The liability component in convertible bonds is subsequently carried at amortised cost with interest expenses calculated using the effective interest method recognised in profit or loss. The effective interest rate of the liability component in the convertible bonds is 7.37% per annum (2019: nil).

When the convertible bonds are converted, the shares to be issued are measured at fair value and any difference between the fair value of shares to be issued and the carrying amounts of the derivative financial instrument and liability component in the convertible bonds is recognised in profit or loss.

The fair value of the convertible bonds as at each issue date and the derivative financial instrument in the convertible bonds as at each issue date and conversion date has been determined by Grant Sherman Appraisal Limited, an independent and professionally qualified valuer not connected to the Group, based on the binomial option pricing model. The significant inputs used for the calculation of fair value of the convertible bonds and the derivative financial instrument at issue and subsequent measurement dates, are as follows:

	31 December 2020	At issue date
Share price (HK\$)	0.75	1.10
Conversion price (HK\$)	3.5	3.5
Expected volatility (%)	60.45%	59.55%
Expected option life (year)	4.88	5
Expected dividend yield	zero	zero
Risk-free rate (%)	0.41%	0.47%

The movements of the liability component of the convertible bonds and derivative financial instrument are as follows:

	Liability component	Derivative financial instrument	Total
	HK\$'000	HK\$'000	HK\$'000
At 1 January 2020	–	–	–
Initial recognition on issuance of convertible bonds	16,295	1,708	18,003
Imputed interest on convertible bonds	148	–	148
Exchange difference	6	–	6
Fair value change on derivative financial instrument	–	(872)	(872)
At 31 December 2020	16,449	836	17,285

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For the year ended 31 December 2020

27. LEASE LIABILITIES

	2020 HK\$'000	2019 HK\$'000
Lease liabilities payable:		
Within one year	1,335	1,966
Within a period of more than one year but not more than two years	1,198	205
Within a period of more than two years but not more than five years	708	766
Within a period of more than five years	3,198	4,166
	6,439	7,103
Less: Amount due for settlement with 12 months shown under current liabilities	(1,335)	(1,966)
Amount due for settlement after 12 months shown under non-current liabilities	5,104	5,137

28. LOANS FROM NON-CONTROLLING SHAREHOLDERS OF A SUBSIDIARY

On 15 July 2014, each of the shareholders of Oriental Regent Limited ("Oriental Regent"), the then joint venture of the Group which the Group has obtained control during the year ended 31 December 2016, entered into a loan agreement with Oriental Regent whilst they agreed to provide their pro rata proportion of the additional capital amount of US\$137,691,000 (equivalent to approximately HK\$1,071,236,000) in total as required by Oriental Regent to continue to fund the gaming and resort project in the Russian Federation by way of ordinary shareholder convertible loan (the "Loan") as contemplated under the investment and shareholders agreement dated 23 August 2013. A total of HK\$428,494,000 was contributed by the other shareholders of Oriental Regent. The Loan is non-interest bearing, unsecured and due to mature after 3 years from the date of the agreement, which shall automatically renew for another term of three years. No repayment at all time shall be made by Oriental Regent unless there are sufficient free cash flows generated from its operations to make the repayment. The Loan can only be converted into new shares of Oriental Regent at the option of Oriental Regent at such conversion price(s) and ratio(s) as Oriental Regent shall agree with the shareholders of Oriental Regent at the relevant time. The conversion period is from the date on which the payment for the entire principal amount of the Loan was made by the shareholders to the day immediately prior to the repayment date. The loan was discounted at an effective interest rate calculated at 11.28% per annum at inception.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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28. LOANS FROM NON-CONTROLLING SHAREHOLDERS OF A SUBSIDIARY (Continued)

In May 2019, the board of directors of Oriental Regent resolved to early repay part of the Loan with a total principal amount of US\$23,000,000 (equivalent to approximately HK\$178,940,000) to its shareholders on a pro-rata basis to their respective loans. The portion attributed to the non-controlling interests of Oriental Regent of US\$9,200,000 (equivalent to approximately HK\$71,576,000) was settled during the year ended 31 December 2019. The difference between the carrying amount of the portion of the Loan repaid to the non-controlling interests and the repayment sum of HK\$8,747,000 was recognised as deemed distribution to equity participant and attributable to and included in non-controlling interests during the year ended 31 December 2019.

On 15 July 2020, after prepayments previously made, the repayment date of the outstanding loan with a total principal amount of US\$75,691,000 (equivalent to approximately HK\$586,832,000) was extended for three years from 15 July 2020 to 15 July 2023 and shall automatically renew for another term of three years. The loan is discounted of an effective interest rate calculated at 5.76% per annum at extension. The difference of HK\$69,379,000 between the carrying amount and the fair value of the portion of the Loan attributed to the non-controlling interests of US\$30,276,400 (equivalent to approximately HK\$234,642,000) is recognized as deemed contribution from non-controlling shareholders.

On 16 November 2020, the Group repurchased 7.5% of the Loan with a total principal amount of US\$5,676,825 (equivalent to approximately HK\$43,995,000) from the non-controlling shareholders under the equity transactions as set out in note 33.

29. LIABILITIES FOR VAT ARRANGEMENTS

In the relevant jurisdiction of the Russian Federation, G1 Entertainment is entitled to deduct VAT liabilities ("Output VAT") against VAT which was previously paid to the tax authority in the Russian Federation for the construction and purchase of assets or services for the gaming and hotel operations ("Input VAT"). Input VAT arising from the construction and the purchase of property and equipment is refunded by the relevant tax authority within 4 months after the application.

However, according to Russian regulations, as gaming activities are not subject to Output VAT in the Russian Federation, the Input VAT refunded to the Group cannot be utilised. Instead it is required to be divided into 10 equal parts and each has to be returned to the tax authority in each of the next 10 years from the first year of operations to the extent of the annual proportion of the revenue generated from the gaming activities over the total revenues of the Group's gaming and hotel operations in the Russian Federation. Such assessment is performed on an annual basis over a period of 10 years from the year when the relevant VAT is refunded to the Group. Against this, a provision of approximately RUB426,867,000 (equivalent to approximately HK\$44,798,000) (2019: RUB436,211,000 (equivalent to approximately HK\$55,244,000)) is recognised for the estimated amount of the relevant Input VAT that has been refunded to the Group but has to be returned to the tax authority under this regulation. The estimated repayable amount to the tax authority is calculated by using an effective interest rate of 5.64% (2019: 8.47%) per annum. Accordingly, approximately RUB87,737,000 (equivalent to approximately HK\$9,208,000) (31 December 2019: RUB83,721,000 (equivalent to approximately HK\$10,603,000)) of such provision is presented as current and included in other payables (Note 25) as such amount is under the aforesaid assessment within the next twelve months and is expected to be returned to the tax authority upon final assessment, with the remainder of approximately RUB339,130,000 (equivalent to approximately HK\$35,590,000) (31 December 2019: RUB352,490,000 (equivalent to approximately HK\$44,641,000)) presented as non-current.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

30. SHARE CAPITAL OF THE COMPANY

	Number of shares	Amount HK\$'000
Ordinary shares of HK\$0.025 each		
Authorised:		
At 1 January 2019, 31 December 2019 and 1 January 2020	3,200,000,000	80,000
Increase in authorised ordinary shares (<i>Note a</i>)	2,800,000,000	70,000
At 31 December 2020	6,000,000,000	150,000
Issued and fully paid:		
At 1 January 2019	1,488,377,836	37,209
Ordinary shares issued (<i>Note b</i>)	300,000,000	7,500
Exercise of share options (<i>Note 31</i>)	15,400,000	385
At 31 December 2019 and 1 January 2020	1,803,777,836	45,094
Ordinary shares issued (<i>Note c</i>)	2,705,666,754	67,642
At 31 December 2020	4,509,444,590	112,736

All shares issued rank pari passu in all respects with the then existing shares.

- a) Pursuant to the resolution passed by shareholders of the Company on 7 September 2020, the authorised share capital of the Company was increased from HK\$80,000,000 to HK\$150,000,000 by the creation of additional 2,800,000,000 ordinary shares of HK\$0.025 each.
- b) On 25 July 2019, the Company entered into a shares placing agreement ("Placing Agreement") with a securities firm ("Placing Agent") pursuant to which the Company conditionally agreed to place, through the Placing Agent on a best efforts basis, up to 300,000,000 new shares ("Placing Share(s)") of the Company of HK\$0.025 each at a price of HK\$1.01 per Placing Share to not less than six investors who are independent third parties (the "Placing"), pursuant to the general mandate granted to the Directors at the 2019 annual general meeting of the Company. Further details of the Placing are set out in the Company's announcement dated 25 July 2019.

Completion of the Placing took place on 19 August 2019 pursuant to the terms and conditions of the Placing Agreement. The 300,000,000 Placing Shares represent approximately 19.95% and 16.63% of the issued share capital of the Company immediately before and after the completion of the Placing. The net proceeds of the Placing are approximately HK\$296,633,000. Proceeds of HK\$7,500,000, representing the par value of the shares issued, were credited to the share capital of the Company and the remaining proceeds of HK\$289,133,000 net of share issue expense were credited to the share premium account.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

30. SHARE CAPITAL OF THE COMPANY (Continued)

- c) On 15 October 2020, the Company completed a rights issue of 2,705,666,754 rights shares at a subscription price of HK\$0.60 per rights share on the basis of three rights shares for every two existing ordinary shares of the Company held on 18 September 2020. The net proceeds from the rights issue, after deducting directly attributable costs were approximately HK\$1,618,420,000. Details of the rights issue were disclosed in the Company's circular dated 14 August 2020, prospectus dated 18 September 2020 and announcements dated 18 August 2020, 7 September 2020, 9 October 2020 and 14 October 2020.

31. SHARE-BASED PAYMENT TRANSACTIONS

Equity-settled share option scheme of the Company

Pursuant to an extraordinary general meeting held on 7 July 2011, the shareholders of the Company approved the adoption of a new share option scheme (the "Scheme") and the termination of the previous share option scheme adopted on 11 July 2002.

Under the Scheme, the Directors may, at their discretion, grant to any directors, executives and employees of any members of the Group and consultants, professional and other advisors to any members of the Group (the "Participant(s)") share options to subscribe for the shares, subject to the terms and conditions stipulated therein. The purpose of the Scheme is to recognise the contribution of the Participants who have made or may make to the Company, to provide them with the opportunity to acquire proprietary interests in the Company and to encourage them to work towards enhancing the value of the Company and its shares for the benefit of the Company and its shareholders as a whole.

The maximum number of shares which may be issued upon exercise of all options to be granted under the Scheme (and under any other scheme of the Company) shall not in aggregate exceed 10% of the shares in issue as at the date of the adoption of the Scheme, provided that the Company seeks approval from shareholders to refresh such limit. Moreover, the maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme (and under any other scheme of the Company) shall not exceed 30% of the shares in issue from time to time. The maximum entitlement of each Participant under the Scheme in any 12-month period is 1% of the shares in issue from time to time.

As at 31 December 2020, the number of shares in respect of the options granted and remained outstanding under the Scheme was 20,156,875 (2019: 32,714,000), representing 0.45% (2019: 1.81%) of the total number of issued shares of the Company.

The period within which an option may be exercised will be determined by the Directors at its absolute discretion but no option may be exercised later than 10 years from the date on which the option is granted. The minimum period for which an option must be held before it can be exercised is determined by the Directors upon the grant of an option.

The amount payable on acceptance of an option is HK\$1. The exercise price is determined by the Directors, and will not be less than the higher of (i) the closing price of the Company's shares on the date of grant, (ii) the average closing price of the shares for the five business days immediately preceding the date of grant; and (iii) the nominal value of the Company's share. The Scheme will be valid and effective for a period of ten years from the adoption date until 6 July 2021.

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For the year ended 31 December 2020

31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Equity-settled share option scheme of the Company (Continued)

Movements of the Company's share options held by the Directors, employees and consultants of the Group during the year ended 31 December 2020 are set out below:

Category of participants	Number of share options				As at 31 December 2020	Date of grant	Exercise price HK\$	Notes
	As at 1 January 2020	Granted	Lapsed	Adjusted				
Director	2,300,000	-	(2,300,000)	-	-	1 September 2016	1.99	ii
Directors	9,900,000	-	(7,900,000)	(125,000)	1,875,000	13 December 2018	1.05	iii, iv
Employees	1,292,000	-	-	(80,750)	1,211,250	1 September 2016	2.12	ii, iv
Employees	13,410,000	-	(1,961,250)	(826,875)	10,621,875	13 December 2018	1.05	iii, iv
Consultants	5,812,000	-	-	(363,250)	5,448,750	1 September 2016	2.12	ii, iv
Consultants	-	1,000,000	-	-	1,000,000	2 November 2020	0.912	v
Total	32,714,000	1,000,000	(12,161,250)	(1,395,875)	20,156,875			
Exercisable at the end of the year					19,456,875			
Weighted average exercise price (HK\$)	1.27	0.912	1.17	-	1.40			

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31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Equity-settled share option scheme of the Company (Continued)

Movements of the Company's share options held by the Directors, employees and consultants of the Group during the year ended 31 December 2019 are set out below:

Category of participants	Number of share options				As at 31 December 2019	Date of grant	Exercise price HK\$	Notes
	As at 1 January 2019	Exercised	Lapsed	Cancelled				
Director	2,300,000	-	-	-	2,300,000	1 September 2016	1.99	ii
Directors	36,100,000	(6,200,000)	(20,000,000)	-	9,900,000	13 December 2018	0.98	iii
Employees	1,292,000	-	-	-	1,292,000	1 September 2016	1.99	ii
Employees	18,560,000	(3,200,000)	(1,950,000)	-	13,410,000	13 December 2018	0.98	iii
Consultants	5,812,000	-	-	-	5,812,000	1 September 2016	1.99	ii
Consultants	14,400,000	(6,000,000)	-	(8,400,000)	-	13 December 2018	0.98	iii
Total	78,464,000	(15,400,000)	(21,950,000)	(8,400,000)	32,714,000			
Exercisable at the end of the year					32,714,000			
Weighed average exercise price (HK\$)	1.101	0.98	0.98	0.98	1.27			

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31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Equity-settled share option scheme of the Company (Continued)

Notes:

- i) The vesting period of the share options is from the date of grant until the commencement of the exercise period. Once vested, each option gives the holder of the right to subscribe for one ordinary share of the Company.
- ii) On 1 September 2016, (1) a total of 9,404,000 share options (the "Previously Granted Options") granted by the Company on 9 December 2014 to its employees and consultants (the "Grantees") under the Scheme, which had not been exercised or lapsed since they were granted, were cancelled; and (2) a total of 9,404,000 new share options (the "Replacement Share Options") were granted to the Grantees under the Scheme in replacement of the Previously Granted Options.

The Replacement Share Options are treated as modified options since the terms of such options were modified by changing the exercise period and reducing the exercise prices of the Previously Granted Options from HK\$4.218 to HK\$1.99.

The Replacement Share Options granted on 1 September 2016 are divided into 2 tranches, 50% of which is exercisable from 1 September 2016 and the remaining 50% is exercisable from 1 September 2017 respectively to 31 August 2021.
- iii) On 13 December 2018, the Company granted a total of 69,060,000 share options to certain directors, employees and consultants of the Group to subscribe for shares of the Company with an exercise price of HK\$0.98, under the Scheme with no vesting conditions. The options are exercisable from 13 December 2018 to 12 December 2023.
- iv) Upon completion of the rights issue on 15 October 2020, the exercise price of the share options and the number of shares to be issued upon exercise of the outstanding share options were adjusted pursuant to the terms of the Scheme, details of which were set out in the announcement of the Company dated 14 October 2020.
- v) On 2 November 2020, the Company granted a total of 1,000,000 share options to a consultant of the Group who is an employee of Suncity Group Holdings Limited, a substantial shareholder of the Company, to subscribe for shares of the Company with an exercise price of HK\$0.912, under the Scheme. The share options are divided into 3 tranches, 30% of which is exercisable from 2 November 2020, 30% of which is exercisable from 2 November 2021 and the remaining 40% is exercisable from 2 November 2022 respectively to 1 November 2025.
- vi) During the year ended 31 December 2020, no share options were exercised or cancelled under the Scheme.
- vii) During the year ended 31 December 2019, no share options were granted under the Scheme. In respect of the share options exercised during the year, the weighted average closing price of the shares of the Company immediately before the date on which the options were exercised was HK\$1.53.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Equity-settled share option scheme of the Company (Continued)

The fair value was calculated using the Binomial model with inputs into the model as follows:

	Share options grant date 2 November 2020
Share price at date of grant	HK\$0.89
Exercise price	HK\$0.912
Expected volatility	59%
Expected life	5 years
Risk-free rate	0.249%
Expected dividend yield	–

The expected volatility was determined by using the historical volatility of the Company's share price over the previous 5 years. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions and behavioural considerations.

The binomial model has been used to estimate the fair value of the options. The variables and assumptions used in computing the fair value of the share options are based on the Directors' best estimate. The value of an option varies with different variables of certain subjective assumptions.

For the year ended 31 December 2020, the Group recognised a total expense of approximately HK\$123,000 (2019: nil) in respect of share options granted by the Company.

32. DISPOSAL OF SUBSIDIARIES

On 28 June 2019, the Company entered into a share purchase agreement with an independent third party pursuant to which the Company agreed to dispose of the entire equity interest in Colour Castle Limited and its subsidiary for cash consideration of HK\$180,000. The disposal was completed on the same date and resulted in a gain on disposal of approximately HK\$180,000. The said disposal did not have any material impact on the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

32. DISPOSAL OF SUBSIDIARIES (Continued)

	HK\$'000
Net liabilities disposed of	(310)
Waiver of amount due to immediate holding company	310
Gain on disposal	180
Total cash consideration	180

Cash inflow arising on disposal amounted to HK\$180,000 and represented cash consideration received.

33. EQUITY TRANSACTIONS WITH NON-CONTROLLING SHAREHOLDERS

Acquisition of additional interest in a subsidiary

On 16 November 2020, the Group acquired additional 5% and 2.5% of the issued shares of Oriental Regent from two non-controlling shareholders, together with their corresponding shareholder's loans at principal values of US\$3,784,550 and US\$1,892,275, by cash of US\$5,382,758 (equivalent to approximately HK\$41,716,000) and by issuing convertible bonds at a principal value of US\$3,000,000 (equivalent to approximately HK\$23,250,000), respectively. Immediately prior to the acquisition, the aggregate carrying amounts of the 7.5% non-controlling interests in Oriental Regent and the corresponding shareholder's loans were approximately HK\$75,967,000 and HK\$31,724,000 respectively.

On the same date, the Group and a non-controlling shareholder of Oriental Regent subscribed for 234,755 and 49,938 new shares of Oriental Regent in cash at US\$53,598,293 (equivalent to approximately HK\$415,387,000) and US\$11,401,707 (equivalent to approximately HK\$88,363,000) respectively. As shareholders were not subscribed in proportion to their shareholdings in Oriental Regent, the Group's interest in Oriental Regent increased from 67.5% to 77.5% and the carrying amount of non-controlling interests in Oriental Regent increased by HK\$11,010,000 immediately after the subscription.

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33. EQUITY TRANSACTIONS WITH NON-CONTROLLING SHAREHOLDERS (Continued)

Acquisition of additional interest in a subsidiary (Continued)

The Group recognized a net decrease in non-controlling interests of HK\$64,957,000 and an aggregate increase in equity attributable to owners of the Company of HK\$125,325,000 for the year ended 31 December 2020. The effects on the equity attributable to the owners of the Group during the year is summarized as follows:

	Acquisition of 7.5% in Oriental Regent HK\$'000	Subscription of 10% in Oriental Regent HK\$'000
Carrying amounts of non-controlling interests decreased/(increased)	75,967	(11,010)
Carrying amount of shareholder's loans acquired	31,724	–
Less: Consideration paid by cash to the non-controlling shareholder for acquiring 5% of the issued shares of Oriental Regent and shareholder's loans acquired	(41,716)	–
Less: Fair value of the convertible bonds issued to the non-controlling shareholder for 2.5% of the issued shares of Oriental Regent and shareholder's loans acquired	(18,003)	–
Add: Capital contribution by a non-controlling shareholder in cash	–	88,363
	<hr/>	<hr/>
Excess of carrying amounts recognized in the equity transactions with non-controlling interests within equity of the Group	47,972	77,353

There were no equity transactions with non-controlling interests in 2019.

34. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance. The Group's overall strategy remain unchanged from prior year.

The capital structure of the Group consists of cash and cash equivalents, net of debts (which include loans from non-controlling shareholders of a subsidiary disclosed in note 28) and equity attributable to owners of the Company, comprising issued share capital and reserves.

The Directors review the capital structure on a regular basis. As part of this review, the Directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the Directors, the Group will balance its overall capital structure through raising of new capital as well as the issue of new debt or the redemption of existing debt.

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For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS

a) Categories of financial instruments

	2020 HK\$'000	2019 HK\$'000
Financial assets		
At amortised cost	1,570,099	891,447
At fair value through profit or loss	989,690	–
	2,559,789	891,447
Financial liabilities		
At amortised cost	227,787	302,843
At fair value through profit or loss	836	–
	228,623	302,843

b) Financial risk management objectives and policies

The Group's major financial instruments include bank balances and cash, derivative financial instruments, trade and other receivables, trade and other payables, lease liabilities, convertible bonds and loans from non-controlling shareholders of a subsidiary. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure that appropriate measures are implemented on a timely and effective manner.

i) Currency risk

Certain bank balances, receivables and payables of the Group are denominated in foreign currencies and certain subsidiaries of the Company have foreign currency revenue and purchases, which expose the Group to foreign currency risk. Approximately 79% (2019: 48%) of the Group's gross revenue before rebate are denominated in currencies other than the functional currency of the group entity making the revenue. The Group currently does not have a foreign currency hedging policy. However, the Directors monitor foreign exchange exposure by closely monitoring the movement of foreign currency rates and will consider hedging significant foreign exposure should the need arise.

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35. FINANCIAL INSTRUMENTS (Continued)

b) Financial risk management objectives and policies (Continued)

i) Currency risk (Continued)

The carrying amounts of the Group's foreign currency denominated monetary assets and liabilities at the reporting date are as follows:

	2020 HK\$'000	2019 HK\$'000
Assets		
United States dollars ("US\$")	152,790	266,467
Russian Rubles ("RUB")	39,281	92,198
Philippine Peso ("PHP")	996,099	–
Liabilities		
US\$	157,538	225,113
RUB	66,491	82,135

Sensitivity analysis

The Group is mainly exposed to RUB against HK\$, the functional currency of the relevant group entity.

Considering the HK\$ is pegged with the US\$, management is of the opinion that the currency exposure arising from these transactions is not significant to the Group. As a result, the profit and equity of the Group are unlikely to be materially sensitive to movement in HK\$/US\$ exchange rates.

The following table details the Group's sensitivity to a 30% (2019: 30%) increase and decrease in HK\$ against the relevant foreign currency. 30% (2019: 30%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 30% (2019: 30%) change in foreign currency rates. A positive number below indicates an increase in post-tax profit for the year where RUB strengthens 30% (2019: 30%) against HK\$. For a 30% (2019: 30%) weakening of RUB against HK\$, there would be an equal and opposite impact on the profit and equity and balances below would be negative.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

b) Financial risk management objectives and policies (Continued)

i) Currency risk (Continued)

	2020 HK\$'000	2019 HK\$'000
(Loss)/profit for the year	(6,531)	2,415

ii) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable rate bank balances. The management considers the cash flow interest rate risk in relation to variable-rate bank balances is insignificant and therefore no sensitivity analysis on such risk has been prepared.

iii) Credit risk and impairment assessment

As at 31 December 2020 and 31 December 2019, the financial assets' carrying amounts best represent the maximum exposure to credit risk.

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the Directors consider that the Group's credit risk is significantly reduced.

As part of the Group's credit risk management, the Group uses debtors' aging to assess the impairment for other receivable because these consist of a large number of receivables with common risk characteristics that are representative of the counterparties' abilities to pay all amounts due in accordance with the contractual terms. Debtors with significant outstanding balances or credit-impaired as at 31 December 2020 and 31 December 2019 were assessed individually.

The Directors have also assessed all available forward looking information, including but not limited to expected growth rate of the industry and changes in regulatory and economic environment, and concluded that there is no significant increase in credit risk.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

b) Financial risk management objectives and policies (Continued)

iii) Credit risk and impairment assessment (Continued)

The Group recognised impairment allowance of approximately HK\$7,267,000 (notes 8 and 19) during the year ended 31 December 2020 (2019: nil) for other non-current assets that were assessed individually. Allowance for other receivables of approximately HK\$599,000 (31 December 2019: HK\$599,000) (note 22) represents certain amounts that the Directors considered uncollectible. For the amount due from an employee of the controlling shareholder of the Company, the Directors make periodic individual assessment on the recoverability of the amount based on historical settlement records, past experience, and supportive forward-looking information. The Directors assessed the ECL for the amount are insignificant and thus no loss allowance was recognised.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies. Based on the average loss rates, the 12 months ECL on bank balances is considered to be insignificant.

Other than concentration of credit risk on liquid funds which are deposited with banks with good reputation, the Group does not have any other significant concentration of credit risk, with exposure spread over a number of counterparties.

iv) Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

b) Financial risk management objectives and policies (Continued)

iv) Liquidity risk (Continued)

Liquidity and interest risk table

	Weighted average interest rate %	On demand or less than 1 year HK\$'000	1-2 years HK\$'000	2-5 years HK\$'000	Over 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
At 31 December 2020							
Trade and other payables	–	21,585	–	–	–	21,585	21,585
Lease liabilities	9.10	1,879	1,671	1,893	7,853	13,296	6,439
Liabilities for VAT arrangement	5.67	9,208	9,208	27,623	4,293	50,332	44,798
Loans from non-controlling shareholders of a subsidiary	5.76	–	–	190,721	–	190,721	138,516
Liability component in convertible bonds	7.37	–	–	23,259	–	23,259	16,449
		32,672	10,879	243,496	12,146	299,193	227,787
At 31 December 2019							
Trade and other payables	–	24,385	–	–	–	24,385	24,385
Lease liabilities	9.10	2,598	762	2,285	10,237	15,882	7,103
Liabilities for VAT arrangement	8.47	10,603	10,603	31,809	14,792	67,807	55,244
Loans from non-controlling shareholders of a subsidiary	11.28	237,367	–	–	–	237,367	223,214
		274,953	11,365	34,094	25,029	345,441	309,946

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

c) Fair value measurement of financial instruments

i) ***Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis***

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13 Fair Value Measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

1. Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
2. Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
3. Level 3 valuations: Fair value measured using significant unobservable inputs.

Valuation process

The Group's finance department headed by the financial controller is responsible for determining the policies and procedures for the fair value measurement of financial instruments.

In estimating the fair value of an asset or a liability, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the finance department works closely with qualified external valuers to establish the appropriate valuation techniques and inputs to the model. Financial controller reports to the board of directors semi-annually to explain the cause of fluctuations in the fair value of the assets or liabilities.

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

c) Fair value measurement of financial instruments (Continued)

i) Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis (Continued)

	Fair value as at		Fair value hierarchy	Valuation technique	Significant unobservable inputs	Notes
	2020 HK\$'000	2019 HK\$'000				
Financial asset						
Derivative financial instrument – issued by SunTrust	989,690	–	Level 3	Equity allocation model	Volatility: 60.28% (2019: n/a)	(i)
Financial liability						
Derivative financial instrument	(836)	–	Level 3	Binomial model	Discount rate: 7.37% (2019: n/a) Volatility: 60.45% (2019: n/a)	(ii)
	988,854	–				

During the years ended 31 December 2020 and 2019, there were no transfers between Level 1 and 2, or transfers into or out of Level 3. The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

Notes:

- (i) If the volatility of the SunTrust's share price had been 5% higher/lower while all other variables were held constant, the Group's post-tax loss for the year ended 31 December 2020 would have decreased/increased by approximately HK\$8,555,000 (as a result of changes in fair value of derivative financial instruments).
- (ii) If the volatility of the Company's share price or discount rate had been 5% higher/lower while all other variables were held constant, the Group's post-tax loss for the year ended 31 December 2020 would have increased/decreased by approximately HK\$100,000 and HK\$66,000 respectively (2019: nil) (as a result of changes in fair value of derivative financial instruments).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

35. FINANCIAL INSTRUMENTS (Continued)

c) Fair value measurement of financial instruments (Continued)

i) Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis (Continued)

Reconciliation of Level 3 fair value measurement

Investment carried at FVTPL

	2020 HK\$'000	2019 HK\$'000
At the beginning of the year	–	–
Addition during the year	902,861	–
Fair value gain recognised in profit or loss during the year	85,993	–
At the end of the year	988,854	–
Net gain for the year included in profit or loss for investments designated at FVTPL (included in other gain)	85,993	–

The fair value of financial assets and financial liabilities is determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

ii) Financial instruments carried at other than fair values

The carrying amounts of the financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

36. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Other payable of the transfer of connection right HK\$'000 (Note 25)	Lease liabilities HK\$'000 (Note 27)	Loans from non-controlling shareholders of a subsidiary HK\$'000 (Note 28)	Convertible bonds HK\$'000 (Note 26)	Derivative financial instrument HK\$'000 (Note 26)	Total HK\$'000
At 1 January 2020	12,895	7,103	223,214	-	-	243,212
Financing cash flows	-	(2,640)	-	-	-	(2,640)
Unrealised exchange gain	-	-	(2,026)	-	-	(2,026)
Foreign exchange translation	(2,209)	1,377	-	6	-	(826)
Interest expenses	-	599	18,431	148	-	19,178
Fair value gains on derivative financial instrument	-	-	-	-	(872)	(872)
Equity transactions with non-controlling shareholders (Note 33)	-	-	(31,724)	16,295	1,708	(13,721)
Deemed contribution from non-controlling shareholders (Note 28)	-	-	(69,379)	-	-	(69,379)
At 31 December 2020	10,686	6,439	138,516	16,449	836	172,926
At 1 January 2019	11,403	8,507	257,892	-	-	277,802
Financing cash flows	-	(2,805)	(71,576)	-	-	(74,381)
Unrealised exchange gain	-	-	1,816	-	-	1,816
Foreign exchange translation	1,492	633	-	-	-	2,125
Interest expenses	-	768	26,335	-	-	27,103
Deemed distribution to non-controlling shareholders (Note 28)	-	-	8,747	-	-	8,747
At 31 December 2019	12,895	7,103	223,214	-	-	243,212

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

37. RETIREMENT BENEFIT PLAN

Defined contribution plan

Hong Kong

The Group participates in the Mandatory Provident Fund Scheme ("MPF Scheme") established under the Mandatory Provident Fund Schemes Ordinance in December 2000. The assets of the schemes are held separately from those of the Group in funds under the control of trustees.

For members of the MPF Scheme, the Group contributes 5% of the relevant payroll costs to the MPF Scheme subject only to the maximum level of payroll costs of HK\$30,000 per employee, which contribution is matched by the employees.

Russian Federation

The Group is required to contribute a range of 0% to 30% of payroll costs to the Russian Federation State Pension Fund depending on the annual gross remuneration of the staff, to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

The total expense recognised in profit or loss of approximately HK\$25,826,000 (2019: HK\$29,635,000) represents contributions paid or payable to the plans by the Group at rates specified in the rules of the plans.

At 31 December 2020 and 2019, there were no forfeited contributions which arose upon employees leaving the retirement plans and which are available to reduce the contributions payable in the future years.

38. CAPITAL COMMITMENTS

	2020 HK\$'000	2019 HK\$'000
Capital expenditure in respect of the acquisition of property and equipment contracted for but not provided in the consolidated financial statements	2,884	23,729

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

39. RELATED PARTY TRANSACTIONS

In addition to the transactions and balances disclosed elsewhere in these financial statements, the Group had the following transactions with its related parties during the year:

a) Compensation of key management personnel

The remuneration of Directors and other members of key management during the year, which is included in "Total employee benefits expenses (including directors' emoluments)" in note 13, were as follows:

	2020 HK\$'000	2019 HK\$'000
Short-term benefits	7,517	8,022
Post-employment benefits	23	37
Share-based payments	–	–
	7,540	8,059

Certain shares of the Company were issued to key management upon exercise of shares options granted to them under the Scheme as disclosed in note 31.

The remuneration of Directors and key management personnel are determined by the remuneration committee having regard to the performance of individuals and market trends.

b) Transaction with related parties

	2020 HK\$'000	2019 HK\$'000
Transactions with a fellow subsidiary of a non-controlling shareholder of a subsidiary		
Marketing fee (income)/expenses	(323)	981
Transaction with non-controlling shareholders of a subsidiary		
Imputed interest expenses on loans	18,431	26,335
Transactions with a related companies		
Service fee income	266	232
Service fee expenses	159	113

Details of the balances with the related parties have been disclosed in the consolidated statement of financial position on pages 76 and 77 and notes 23 and 28.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

40. PARTICULARS OF SUBSIDIARIES OF THE COMPANY

Details of the Group's subsidiaries at 31 December 2020 and 2019 are as follows:

Name of subsidiaries	Place of incorporation/ establishment	Place of operation	Particulars of issued share capital		Proportion of ownership/ effective interest held by the Company				Principal activities
			2020	2019	Directly		Indirectly		
					2020	2019	2020	2019	
Summit Ascent Russia Limited	BVI	Hong Kong	1 ordinary share of US\$1	1 ordinary share of US\$1	100%	100%	-	-	Investment holding
Summit Ascent Services Limited	Hong Kong	Hong Kong	1 ordinary share	1 ordinary share	100%	100%	-	-	Provision of administrative services
Summit Ascent Investments Limited	BVI	Hong Kong	1 ordinary share	N/A	100%	-	-	-	Investment holding
Oriental Regent	Hong Kong	Hong Kong	424,693 ordinary shares	140,000 ordinary shares	-	-	77.5%	60%	Investment holding
GI Entertainment	Russian Federation	Russian Federation	Charter capital of RUB1,190,795,312	Charter capital of RUB1,190,795,312	-	-	77.5%	60%	Operation of hotel and gaming business in Integrated Entertainment Zone in the Russian Federation
EZ Transport Limited Liability Company (Note i)	Russian Federation	Russian Federation	Charter capital of RUB20,000	Charter capital of RUB20,000	-	-	39.5%	30.6%	Provision of bus services in the Russian Federation
Oriental Winner	Hong Kong	Hong Kong	100,000 ordinary shares	100,000 ordinary shares	-	-	100%	100%	Investment holding
SC VIP Limited	BVI	Hong Kong	1 ordinary share of US\$1	N/A	-	-	100%	-	Dormant
Color Castle Limited (Note ii)	BVI	Hong Kong	N/A	1 ordinary share of US\$1	-	-	-	-	Investment holding
Worth Apex Limited	Hong Kong	Hong Kong	N/A	1 ordinary share	-	-	-	-	Investment holding

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

40. PARTICULARS OF SUBSIDIARIES OF THE COMPANY (Continued)

Notes:

- i) Despite the Group indirectly holds less than 50% of the effective equity interest of the subsidiary, the Group considers to have control over the subsidiary through Oriental Regent as Oriental Regent holds more than 50% of the equity interest of EZ Transport Limited Liability Company.
- ii) Color Castle Limited and Worth Apex Limited were disposed during the year ended 31 December 2019, details disclosed in note 32.

None of the subsidiaries had issued any debt securities at the end of the year.

The table below shows details of non wholly-owned subsidiaries of the Group that have material non-controlling interests:

Name of subsidiary	Place of incorporation or establishment and operations	Proportion of equity interest/ voting rights held interests		(Loss)/profit allocated to non-controlling interests		Accumulated non-controlling interests	
		2020	2019	2020	2019	2020	2019
				HK\$'000	HK\$'000	HK\$'000	HK\$'000
Oriental Regent and its subsidiaries	Hong Kong	22.5%/40%	40%/43%	(57,808)	24,853	338,639	392,025

Summarised financial information in respect of the Group's subsidiaries that have material non-controlling interests, on a group consolidation basis is set out below. The summarised financial information below represents amounts before intragroup eliminations.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

40. PARTICULARS OF SUBSIDIARIES OF THE COMPANY (Continued)

Oriental Regent

	2020 HK\$'000	2019 HK\$'000
Current assets	622,450	200,720
Non-current assets	1,390,862	1,444,120
Current liabilities	42,449	615,000
Non-current liabilities	465,883	49,778
Equity attributable to owners of Oriental Regent	1,166,341	588,037
Non-controlling interests	338,639	392,025
Revenue	211,238	532,816
Expenses	(354,988)	(481,691)
(Loss)/profit for the year	(150,826)	61,720
(Loss)/profit and total comprehensive (expenses)/income for the year attributable to:		
– owners of the Company	(93,018)	36,867
– non-controlling interests	(57,808)	24,853
	(150,826)	61,720
Net cash inflow from operating activities	4,390	205,671
Net cash outflow from investing activities	(32,665)	(73,095)
Net cash inflow/(outflow) from financing activities	502,444	(180,195)
Effect of foreign exchange rate changes	(12,752)	2,993
	461,417	(44,626)

Note: The amounts are presented on the basis of the Group and reflected the fair value adjustments on property, operating right, and equipment, goodwill and additional post-acquisition depreciation charge resulted from the acquisition of Oriental Regent.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

	2020 HK\$'000	2019 HK\$'000
Non-current assets		
Unlisted investments in subsidiaries (<i>Note a</i>)	228,871	180,778
Advance to subsidiaries (<i>Note b</i>)	2,047,054	696,563
	2,275,925	877,341
Current assets		
Other receivables, deposits and prepayments	692	435
Bank balances and cash	953,265	719,258
	953,957	719,693
Current liabilities		
Other payables	2,797	3,033
Derivative financial instrument	836	–
	3,633	3,033
Net current assets	950,324	716,660
Total assets less current liability	3,226,249	–
Non-current liability		
Convertible bonds	16,449	–
Net assets	3,209,800	1,594,001
Capital and reserves		
Share capital (<i>Note 30</i>)	112,736	45,094
Reserves (<i>Note c</i>)	3,097,064	1,548,907
Total equity	3,209,800	1,594,001

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (Continued)

a) Unlisted investments in subsidiaries

	2020 HK\$'000	2019 HK\$'000
Unlisted interests, at cost (Note i)	–	–
Deemed capital contribution (Note ii)	228,871	180,788
	228,871	180,788

Notes:

- (i) The balances are presented as zero when rounded to the nearest thousand for both years.
- (ii) Deemed capital contribution represented the imputed interest on the interest-free advances provided to a subsidiary.

b) Advance to subsidiaries

ECL for advance to subsidiaries, other receivables and bank balances are assessed on 12 months ECL basis as there had been no significant increase in credit risk since initial recognition. No material impairment allowance is made based on the Company's internal and/or external credit rating.

c) Movements in the Company's reserves

	Share premium HK\$'000	Share-based compensation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2019	1,286,885	52,869	(189,909)	1,149,845
Profit and total comprehensive income for the year	–	–	95,222	95,222
Exercise of share options	21,387	(6,680)	–	14,707
Ordinary shares issued	295,500	–	–	295,500
Transaction costs attributable to issue of new shares	(6,367)	–	–	(6,367)
Forfeiture/cancellation of share options	–	(13,089)	13,089	–

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (Continued)

c) Movements in the Company's reserves (Continued)

	Share premium HK\$'000	Share-based compensation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 31 December 2019 and 1 January 2020	1,597,405	33,100	(81,598)	1,548,907
Loss and total comprehensive expense for the year	–	–	(2,745)	(2,745)
Ordinary shares issued	1,555,759	–	–	1,555,759
Transaction costs attributable to issue of new shares	(4,980)	–	–	(4,980)
Recognition of equity-settled share based payment	–	123	–	123
Forfeiture/cancellation of share options	–	(9,907)	9,907	–
At 31 December 2020	3,148,184	23,316	(74,436)	3,097,064

42. EVENTS AFTER REPORTING PERIOD

On 23 February 2021, the Group, as a lender, entered into a loan agreement ("Agreement") with SunTrust, a connected person of the Group under the Listing Rules, as a borrower, which the Group shall provide a loan in the principal amount of US\$120,000,000 (equivalent to HK\$930,000,000) to SunTrust. The loan is interest-bearing at 6% per annum and shall be matured after three months from the date of the disbursement of the loan to SunTrust, which is extendable not more than three months and subject to approval by the independent shareholders of the Company at a special general meeting under the Listing Rules.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

43. POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2020

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and a new standard which are not yet effective for the year ended 31 December 2020 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

	Effective for accounting periods beginning on or after
Amendments to HKFRS 3, Reference to Conceptual Framework	1 January 2022
Amendments to HKFRS 10 and HKAS 28 Sales or contribution of assets between an investor and its associate and joint venture	To be determined
New Standard, HKFRS 17 Insurance contracts	1 January 2023
Amendments to HKFRS 16, Property, Plant and Equipment-Proceeds before Intended use	1 January 2022
Amendments to HKAS 37, Onerous Contracts – Cost of fulfilling a Contract	1 January 2022
Amendments to HKFRSs, Annual improvements to HKFRSs 2018–2020	1 January 2022

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

FIVE-YEAR SUMMARY

	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000
Results					
Turnover					
– Continuing operations	323,286	470,821	463,150	532,816	211,238
– Discontinued operations	29	–	–	–	–
	323,315	470,821	463,150	532,816	211,238
Profit/(loss) before income tax expense					
– Continuing operations	(7,963)	(9,851)	4,164	106,963	(47,626)
– Discontinued operations	2,607	–	–	–	–
	(5,356)	(9,851)	4,164	106,963	(47,626)
Income tax credit/(expense)					
– Continuing operations	–	(109)	(108)	(112)	(164)
– Discontinued operations	–	–	–	–	–
	–	(109)	(108)	(112)	(164)
Profit/(loss) for the year					
– Continuing operations	(7,963)	(9,960)	4,056	106,851	(47,790)
– Discontinued operations	2,607	–	–	–	–
	(5,356)	(9,960)	4,056	106,851	(47,790)
Profit/(loss) attributable to					
– Owners of the Company	559	13,778	7,611	81,998	10,018
– Non-controlling interests	(5,915)	(23,738)	(3,555)	24,853	(57,808)
	(5,356)	(9,960)	4,056	106,851	(47,790)
Assets and liabilities					
Total assets	2,050,393	2,006,311	2,005,279	2,372,928	3,977,884
Total liabilities	(419,482)	(398,432)	(378,695)	(336,515)	(240,970)
	1,630,911	1,607,879	1,626,584	2,036,413	3,736,914
Equity attributable to owners of the Company	1,196,068	1,213,879	1,250,665	1,644,388	3,398,275
Non-controlling interests	434,843	394,000	375,919	392,025	338,639
	1,630,911	1,607,879	1,626,584	2,036,413	3,736,914

CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Mr. Lo Kai Bong (*Deputy Chairman*)
Mr. Chiu King Yan
Mr. Eric Daniel Landheer
(Resigned on 23 March 2020)

Non-executive Directors

Mr. Chau Cheok Wa (*Chairman*)
Mr. Wong Pak Ling Philip
Dr. U Chio leong

Independent Non-executive Directors

Mr. Lam Kwan Sing
Mr. Lau Yau Cheung
Mr. Li Chak Hung

AUDIT COMMITTEE

Mr. Li Chak Hung (*Chairman*)
Mr. Lam Kwan Sing
Mr. Lau Yau Cheung

REMUNERATION COMMITTEE

Mr. Lam Kwan Sing (*Chairman*)
Mr. Lau Yau Cheung

NOMINATION COMMITTEE

Mr. Lau Yau Cheung (*Chairman*)
Mr. Lam Kwan Sing

CORPORATE GOVERNANCE COMMITTEE

Mr. Lam Kwan Sing (*Chairman*)
Mr. Li Chak Hung

COMPANY SECRETARY

Ms. Ho Siu Pik

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PRINCIPAL BANKERS

Dah Sing Bank, Limited
Bank of Communications (Hong Kong) Limited
Bank of Communications Co., Ltd.,
Hong Kong Branch
PJSC Bank Primorye
Alfa-Bank
Primsotsbank

AUDITOR

Crowe (HK) CPA Limited

LEGAL ADVISOR

Chiu & Partners

PRINCIPAL SHARE REGISTRAR AND TRANSFER AGENT

MUFG Fund Services (Bermuda) Limited
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Cedar House
41 Cedar Avenue
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HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
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STOCK CODE

102 (Listed on the Hong Kong Stock Exchange)

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