



**雲能國際**  
YUNNAN ENERGY INTERNATIONAL

**Yunnan Energy International Co. Limited**

**雲能國際股份有限公司\***

*(Incorporated in Bermuda with limited liability)*

**(Hong Kong Stock Code: 1298)**

**(Singapore Stock Code: T43)**

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# CHAIRMAN'S STATEMENT

## DEAR SHAREHOLDERS,

On behalf of the board (the “Board”) of directors (the “Directors”) of Yunnan Energy International Co. Limited (the “Company” or “Yunnan Energy”), I am pleased to present the Annual Report of the Company and its subsidiaries (collectively, the “Group” or “we” or “our”) for the year ended 31 December, 2020 (“FY2020”).

## BUSINESS OVERVIEW

In 2020, in addition to the provision of product distribution and repair and maintenance services for high quality scientific instruments to customers in the PRC, the Group also commenced the trading and supply chain business related to construction materials. Our distribution and trading business has been dealing with tremendous challenges brought by the COVID-19 pandemic. In the face of the sudden changes in the external environment and the uncertainties surrounding the economy, the Board made timely adjustments to sales strategies, adhered to the principles of prudence and risk minimization, and maintained the stable development of the existing business. At the same time, we are actively developing the newly-established trading and supply chain business to broaden the Group’s revenue streams in response to market changes.

Revenue in FY2020 decreased by 80.4% to HK\$61.0 million from HK\$311.5 million for the year ended 31 December 2019 (“FY2019”), mainly due to the decline in revenue as a result of the reduction in business scale as being affected by the pandemic. The Group recorded attributable loss of HK\$62.2 million in FY2020, representing an increase in loss of HK\$42.4 million as compared to the loss of HK\$19.8 million in FY2019, mainly due to the decrease in the Group’s turnover and increase in provision as a result of the COVID-19 outbreak in 2020.

## MACRO ENVIRONMENT AND DEVELOPMENT PROSPECTS

In 2020, the COVID-19 pandemic has dealt a heavy blow to the global economy. The outbreak in the PRC was brought under relatively well control within a short period of time, the long-term economic fundamentals remain sound and the economic growth rate of the country trends stable, however, there are still lingering socio-economic impacts of the pandemic.

Looking ahead to 2021, it is expected that the global economy will continue to be affected by the COVID-19 pandemic. We will ensure our business model remains stable and risk-proof, continue to promote the development of our distribution and trading business, improve and optimize our trading and supply chain business, and extend our supply chain business on the premise of risk control. Meanwhile, we will leverage the resources of our controlling shareholder, proactively integrate into the new landscape of domestic and international dual circulation system, launch industrial investment business in a timely manner, expand the scale and improve the quality of the Group’s assets, continuously improve the overall profitability and create greater value for all shareholders.

## APPRECIATION

On behalf of the Board, I would like to express our appreciation to all shareholders and customers for their continuing support and trust. And I would also like to express my gratitude to our management and staff for their contribution. The Group will continue to optimize our development strategies and strive to maximize shareholders’ interests.

Sincerely,

**YAN Jiong**

Chairman

Hong Kong, 26 March 2021

## BOARD OF DIRECTORS

### *Executive Directors*

YAN Jiong (Chairman)  
ZHANG Jing (Chief Executive Officer)  
JIANG Wei  
ZHAO Na  
HE Junyu

### *Independent Non-executive Directors*

SHI Fazhen  
LIU Zongliu  
JING Pilin

## AUDIT COMMITTEE

SHI Fazhen (Chairman)  
LIU Zongliu  
JING Pilin

## NOMINATION COMMITTEE

YAN Jiong (Chairman)  
ZHANG Jing  
SHI Fazhen  
LIU Zongliu  
JING Pilin

## REMUNERATION COMMITTEE

SHI Fazhen (Chairman)  
YAN Jiong  
ZHANG Jing  
LIU Zongliu  
JING Pilin

## COMPANY SECRETARY

NG King Hang

## BERMUDA RESIDENT REPRESENTATIVE AND ASSISTANT SECRETARY

Ocorian Services (Bermuda) Limited  
Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM 10  
Bermuda

## REGISTERED OFFICE

Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM 10 Bermuda  
Bermuda Company Registration  
Number 34778

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 2008, 20/F  
China Resources Building  
26 Harbour Road  
Wanchai  
Hong Kong

## SINGAPORE SHARE TRANSFER AGENT

M & C Services Private Limited  
112 Robinson Road  
#05-01  
Singapore 068902

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## AUDITOR

Ernst & Young  
22/F, CITIC Tower  
1 Tim Mei Avenue  
Central  
Hong Kong

## COMPANY WEBSITE

[www.yeigi.com](http://www.yeigi.com)

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

For the year ended 31 December 2020, the principal activities of the Group are: (1) the provision of distribution and after-sales services for different analytical instruments, including chromatographs, spectrophotometers, electronic microscopes, life science and general laboratory instruments, with specialised and customised hardware and software, to provide solutions and facilitate scientific analysis and testing for a variety of businesses and institutions, including universities, research institutions, companies in the industrial sector and government agencies (the “Distribution Business”); and (2) the trading and supply chain business on the construction materials and medical devices (the “Supply Chain Business”).

### Distribution Business

In 2020, revenue from the Distribution Business decreased significantly as compared to the previous year as the business was affected by the novel coronavirus disease (“COVID-19”) and the suspension of production as required by anti-epidemic measures. Sales personnel had to cancel, delay or significantly reduced their sales activities to comply with epidemic prevention and control requirements, while the clients also suspended the purchase of relevant equipment in view of the epidemic prevention work.

For the year ended 31 December 2020 (“FY2020”), the revenue from the sales of goods decreased by HK\$224.8 million or 82.5% to HK\$47.6 million from HK\$272.4 million for the year ended 31 December 2019 (“FY2019”), mainly attributable to the drop in orders as a result of the outbreak of the COVID-19.

Meanwhile, the revenue from the repair and maintenance services decreased by 31.0 million or 79.4% to HK\$8.0 million from HK\$39.1 million for FY2019.

### Supply Chain Business

The Group has also entered into the Supply Chain Business on the construction materials and medical devices for FY2020. The revenue from the Supply Chain Business on the construction materials was HK\$5.4 million for FY2020.

The Group’s total revenue decreased by HK\$250.5 million or 80.4% to HK\$61.0 million from HK\$311.5 million for FY2019, mainly attributable to the decrease in revenue from sales of goods.

The Group’s loss for FY2020 increased by 214.3% to HK\$62.2 million from HK\$19.8 million in FY2019 mainly due to the decline in turnover of the Group resulting from outbreak of the COVID-19 which outweighed (a) the decrease in operating expenses; and (b) the decrease of finance costs accrued in loan from a shareholder.

## FINANCIAL REVIEW

### Consolidated Statement of Profit or Loss and Other Comprehensive Income

#### Revenue

Revenue in FY2020 decreased by 80.4% to HK\$61.0 million from HK\$311.5 million in FY2019, mainly attributable to the drop in orders in the Distribution Business.

#### Cost of sales

Cost of sales in FY2020 decreased by 74.7% to HK\$59.6 million from HK\$236.0 million in FY2019. The decrease was attributable to decline of revenue as well as the decrease in materials costs in the Distribution Business.

#### Gross profit and gross profit margin

The gross profit in FY2020 decreased by 98.2% to HK\$1.4 million from HK\$75.5 million in FY2019. The gross profit margin in FY2020 was 2.2% compared to 24.2% in FY2019. The gross profit margin decreased due to more revenue being below the average gross profit margin in FY2020.

#### Other income

Other income in FY2020 decreased by 79.9% to HK\$0.8 million from HK\$4.1 million in FY2019. The decrease was mainly due to the decrease of bank interest income.

#### Selling and distribution expenses

Selling and distribution expenses in FY2020 decreased by 85.9% to HK\$4.3 million from HK\$30.3 million in FY2019, mainly due to the cost saving in staff costs and the exhibition and promotion expenses.

#### Administrative expenses

Administrative expenses in FY2020 decreased by 73.1% to HK\$14.9 million from HK\$55.5 million in FY2019, mainly due to cost saving in staff costs, business trip expenses, entertainment, travelling expenses and the exchange losses.

### **Other expenses, net**

Other expenses in FY2020 increased to HK\$34.4 million from HK\$0.08 million in FY2019. The increase was mainly due to the higher of the provision for inventories and charge for the product liabilities, installation and warranty services which were recorded in FY2020.

### **Finance costs**

Finance costs in FY2020 decreased by 75.4% to HK\$3.3 million from HK\$13.4 million in FY2019, mainly due to the decrease of interest expenses of loan from a shareholder.

### **Loss for the year**

In view of the above, the Group's loss for FY2020 increased by 214.3% to HK\$62.2 million from HK\$19.8 million in FY2019.

## **Consolidated Statement of Financial Position**

### **Inventories**

Inventories decreased by HK\$34.5 million from HK\$55.8 million as at 31 December 2019 to HK\$21.4 million as at 31 December 2020, mainly due to the lower overall level of inventories held to meet the lower demand.

### **Trade receivables**

Trade receivables decreased by HK\$103.7 million from HK\$140.2 million as at 31 December 2019 to HK\$36.5 million as at 31 December 2020, mainly due to the decrease in trade receivables which are over 1 year.

### **Trade payables**

Trade payables decreased by HK\$7.8 million from HK\$13.9 million as at 31 December 2019 to HK\$6.1 million as at 31 December 2020 due to the decrease in trade payables which are less than 60 days.

## **SIGNIFICANT INVESTMENTS HELD, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES, AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS**

Save for those disclosed in this annual report, there were no significant investments held by the Group as at 31 December 2020, nor were there other material acquisitions and disposals of subsidiaries by the Group during FY2020. Apart from those disclosed in this annual report, there was no other plan authorised by the Board for other material investments or additions of capital assets at the date of this annual report.

### **PLEDGE ON ASSETS**

The Group did not have any charges on its assets as at 31 December 2020.

### **CONTINGENT LIABILITIES AND CAPITAL COMMITMENT**

The Group did not have any material contingent liabilities or capital commitment as at 31 December 2020.

### **EXPOSURE TO FLUCTUATIONS ON EXCHANGE RATES**

The Group's transactions are mainly denominated in United States dollars, Japanese Yen, Hong Kong dollars and Renminbi. Therefore, the Group is exposed to foreign currency exchange risk. The Group has not implemented any foreign currency hedging policy at the moment. However, continuous monitoring on the foreign exchange exposure is carried out by the management and the management will consider hedging against significant foreign exchange exposure should the need arise.

### **LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE**

As at 31 December 2020, the Group's net current assets amounted to HK\$210.4 million (2019: HK\$455.5 million), of which the bank balances and cash were HK\$115.7 million (2019: HK\$204.9 million). The Group's current ratio was 6.2 (2019: 11.1).

Total bank borrowings, overdrafts, loan from a fellow subsidiary and loan from a shareholder as at 31 December 2020 was HK\$23.8 million (2019: HK\$192.0 million). All the Group's bank borrowings, overdraft, loan from a fellow subsidiary and loan from a shareholder were denominated in Renminbi, United States dollars and Hong Kong dollars. The Group's gearing ratio stood at 11.0% as at 31 December 2020 (2019: 68.4%), which is calculated based on the Group's total interest-bearing debts over the total equity. The Group adopts centralised financing and treasury policies in order to ensure that group financing is managed efficiently. The Group also regularly monitors its liquidity requirements, its compliance with lending covenants and its relationship with bankers to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short term and long term.

# MANAGEMENT DISCUSSION AND ANALYSIS

## PROSPECTS

The Group will continue to engage in the provision of distribution and after-sales services for analytical instruments. Faced with increasingly challenging market competition, the Board will make timely adjustments to sales strategies, increase inventory turnover, and maintain the steady development of the business. Meanwhile, the Group will continue the expansion of its distribution and trading business and trading and supply chain business of construction materials based on market demand.

The Group's controlling shareholder is an international energy investment group that is headquartered in Yunnan Province of China, which has taken the initiative to integrate into the new development landscape of "dual circulation system", contribute to the development of the country's Belt and Road Initiative and maintain its position as the leading enterprise based in the regional center reaching Southeast Asia and South Asia. The controlling shareholder has provided great assistance to the Group in market development, financing and talent pool.

Since 2020, the COVID-19 pandemic in Hong Kong is still evolving and the real economy suffered a hard hit and business activities have been affected severely. The Board of Directors of the Group always adheres to the principles of prudence and risk control and strives to utilize the controlling shareholder and other partners' resources and strengths as effectively as possible and takes proper actions to enhance value for all shareholders. In 2021, the Group will further leverage on the advantages of Hong Kong as an international financial center, proactively integrate into the new landscape of domestic and international dual circulation system, launch industrial investment business in a timely manner, expand the scale and improve the quality of the Group's assets, bring new opportunities and achieve steady development through the Group's strategic transformation of its current business.

Meanwhile, in view of the impact on the Group's existing business stemming from the uncertainties surrounding the macro environment, the Group will strictly monitor its operations and implement stringent risk controls, enhance the management of its existing business, and timely develop new industrial investment business and trading business tailored for market demand, so as to provide stable returns to shareholders and create value. At the same time, the Group will develop asset securitization business in a timely manner around projects with complementary advantages and synergistic effects.

## EMPLOYEES AND EMOLUMENT POLICY

As at 31 December 2020, there were 27 (2019: 70) employees in the Group. The total staff cost of the Group amounted to approximately HK\$8.0 million for the year ended 31 December 2020. Staff remuneration packages are determined after considering the market conditions and the performance of the individuals concerned, and are subject to review from time to time. The Group also provides other staff benefits including medical and life insurance, and grants discretionary incentive bonuses and share options to eligible staff based on their performance and contributions to the Group.

## BOARD OF DIRECTORS

### Executive Directors

**MR. YAN JIONG (顏炯)** (“Mr. Yan”), aged 48, has been appointed as the Deputy Director of the Department of Foreign Economic Affairs (外經處) of Yunnan Provincial Department of Commerce (雲南省商務廳) from January 2007 to January 2016. Mr. Yan has over 20 years of experience in the international trading business. Mr. Yan joined the Yunnan Provincial Energy Investment Group Co., Ltd. group (the “YEI Group”) in January 2016 and served as the general manager of the international cooperation center of the YEI Group from since 2017. Mr. Yan is currently the chairman of Yunnan Energy Investment (HK) Co. Limited as well as the director of Baodi International Investment Company Limited. Mr. Yan obtained a Bachelor degree in Economics specialising in international trade in Yunnan University in July 1995, and a Master degree in Business Administration in Kingston University in November 2003.

**MR. ZHANG JING (張靜)** (“Mr. Zhang”), aged 50, has over 15 years of working experience in the energy development industry and has extensive management experience. He joined the YEI Group since October 2004 and has acted as a vice manager of the project management department, director of the strategic marketing department, general manager of the strategic development department and the chief engineer of the YEI Group. Mr. Zhang Jing is currently the president of Yunnan Energy Investment (HK) Co. Limited, the director of Yunnan Energy International Trading Holdings Limited and Yunnan Energy International Trading Limited, and the legal representative and chairman of the board of Shenzhen Yunneng International Supply Chain Limited (深圳雲能國際供應鏈有限公司). Mr. Zhang Jing graduated from Xian University of Technology (西安理工大學) with a Bachelor degree in hydraulic and hydropower engineering construction in July 1994. He obtained a Master degree in engineering specialising in hydraulic structure engineering, and a Doctorate degree in management specialising in engineering management at Tianjin University (天津大學) in September 2004 and March 2008 respectively. He is a certified professorate senior engineer (教授級高級工程師) since December 2010 and has received the Certificate of Competences in Public Accounting for Global Accountants/Tax Agents/Finance Officers – Basic Level (國際註冊會計師(稅務師、財務經理)綜合能力等級考試證書 - 初級) in January 2018.

**MR. JIANG WEI (姜衛)** (“Mr. Jiang”), aged 48, has been appointed as an executive Director on 11 September 2018. He graduated from international trade profession of Yunnan University in 1993. In 2005, Mr. Jiang also graduated from law profession of Yunnan Minzu University. In 2014, Mr. Jiang obtained a master’s degree in industrial engineering from North China Electric Power University. Since 2005, Mr. Jiang has worked in various entities of the YEI Group, including: Weixin Yuntou Yuedian Zhaixi Energy Co., Ltd., 雲能投(北京)國際諮詢有限公司, Yunnan Energy Investment (HK) Co. Limited and 駐澳門商務代表處(辦事處). Mr. Jiang is currently the vice president of Yunnan Energy Investment (HK) Co. Limited as well as the executive director of 雲能投(北京)國際諮詢有限公司, director of Shenzhen Yunneng International Supply Chain Limited (深圳雲能國際供應鏈有限公司) and Baodi International Investment Company Limited.

**MS. ZHAO NA (趙娜)** (“Ms. Zhao”), aged 45, has been appointed as an executive Director and financial controller on 11 September 2018 and 29 November 2019 respectively. She graduated with a bachelor’s degree in auditing from Nanjing Audit University in 1999. Ms. Zhao was a qualified person after passing the accounting qualification examination in the PRC in 2001. Ms. Zhao was employed in the financial management department of various entities of the YEI Group since 2013, including: 雲南省電力投資有限公司, 雲南投資滇中配售電有限公司, 雲南省配售電有限公司 and Yunnan Energy Investment (HK) Co. Limited. Ms. Zhao is currently the financial controller at Yunnan Energy Investment (HK) Co. Limited, and the director and financial controller of 雲能國際(新加坡)投資有限公司, respectively.



## BOARD OF DIRECTORS

**MR. HE JUNYU (何駿宇)** (“Mr. He”), aged 31, has been appointed as an executive Director on 11 September 2018. He is a chartered fellow of the Chartered Institute for Securities and Investment (Chartered FCSI). In 2013, Mr. He graduated from University of International Business and Economics (Beijing, China) with a bachelor’s degree in finance and a bachelor’s degree in economics. In 2014, Mr. He obtained a master of science in finance from Imperial College London. Mr. He is currently also enrolled at the Hong Kong Polytechnic University doctor of business administration programme. In 2014, Mr. He worked as a financial analyst for Aperios Partners Global Emerging Markets Hedge Fund in London, the United Kingdom. In 2015, Mr. He served as assistant manager and deputy manager of the investment department of Yunnan Energy Investment (HK) Co. Limited and also served as director of 雲南能投新能源投資開發有限公司 between 2016 to 2017. Currently, Mr. He is the managing director of the investment department of Yunnan Energy Investment (HK) Co. Limited as well as the director of Baodi International Investment Company Limited, Yunnan Energy International Investment (Singapore) Pte. Ltd. and PT. Yunnan Energy International Investment Indonesia, respectively.

### Independent non-executive Directors

**MR. SHI FAZHEN (施法振)** (“Mr. Shi”), aged 57, has been appointed as an independent non-executive Director on 30 November 2018. He is also the chairman of each of the Audit Committee and the Remuneration Committee and a member of the Nomination Committee. He has over 17 years of experience in the field of audit and accounting. Since 2016, he has acted as the president at Shenzhen Zhonglun Accountants Firm (General Partnership)\* (深圳中倫會計師事務所(普通合夥)). From 2014 to 2016, he served as the vice president at Shenzhen Chengxin Accountants Firm (Special General Partnership)\* (深圳誠信會計師事務所(特殊普通合夥)). From 2001 to 2014, Mr. Shi held various positions at Shenzhen Mahong Accountants Firm\* (深圳馬洪會計師事務所) and Shenzhen Licheng Accountants Firm\* (深圳力誠會計師事務所). Prior to that, he has worked at Hubei Xiangfan Huipu Industrial Co., Ltd.\* (湖北省襄樊市惠普實業有限公司) for over 17 years. Mr. Shi graduated from Zhongnan University of Finance and Economic in December 1990, majoring in industrial economic management. In 2001, he obtained his qualification as a certified public accountant in the People’s Republic of China (“PRC”). In 2007, he obtained the qualification as an intermediate economist. Mr. Shi takes an active role in community services and currently serves as the supervisor and vice president at the Shenzhen Transparent and Harmonious Community Promotion Centre\* (深圳市透明和諧社區促進中心). He is also a supervisor of the 1st Owner Committee of the Science and Technology Park (Zone 48) of Nanshan District, Shenzhen, PRC.

**MR. LIU ZONGLIU (劉宗柳)** (“Mr. Liu”), aged 66, has been appointed as an independent non-executive Director on 29 November 2019. He received a Bachelor degree in Financial Accounting from Jiangxi University of Finance and Economics in 1983, a Master degree in Accounting from Xiamen University in 1991 and a Ph.D. degree in accounting from Xiamen University in 1997. Mr. Liu is a senior accountant in the PRC and has served as the president of Xiamen Zhongzhi Accounting Association (廈門市中直會計學會) from March 2002 to March 2017. In 2017, he was elected as the president of Xiamen Accounting Association (廈門市會計學會). Mr. Liu was a visiting professor of Jimei University and he currently serves as the dissertation supervisor for the Master of Professional Accounting (MPAcc) Programme in Xiamen University. For the period from July 2004 to October 2007, Mr. Liu served as the chairman of the board of directors of Xiamen Wufu Printing Co., Ltd. (廈門五福印務有限公司) and from 2005 to 2007, Mr. Liu was also the chairman of the board of directors of Xiamen Xinye Group Co., Ltd. (廈門鑫葉集團有限公司).

Mr. Liu has served as an independent non-executive director of various companies which are listed in the PRC. From August 2011 to November 2017, he worked as independent non-executive director of Xiamen XGMA Machinery Co., Ltd. (廈門廈工機械股份有限公司) (Stock Code: 600815), a company listed on Shanghai Stock Exchange. Since December 2016, he has been working as independent non-executive director of Shantou Wanshun Packaging Materials Co., Ltd. (汕頭萬順新材集團股份有限公司) (Stock Code: 300057), a company listed on Shenzhen Stock Exchange. Since February 2015, he has been working as an independent non-executive director of Chengtun Mining Group Co., Ltd. (盛屯礦業集團股份有限公司) (Stock Code: 600711), a company listed on Shanghai Stock Exchange. Since December 2017, he has been working as an independent non-executive director of Clenergy (Xiamen) Technology Pty., Ltd. (清源科技(廈門)股份有限公司) (Stock Code: 603628), a company listed on Shanghai Stock Exchange.

**MS. JING PILIN (景丕林)** (“Ms. Jing”), aged 70, has been appointed as an independent non-executive Director on 30 November 2018. She is also a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee. She was accredited as a senior economist by China Construction Bank Corporation in December 1993. She is currently a part-time professor as well as a tutor for the post-graduate programs at the Zhongnan University of Economics and Law. Ms. Jing has over 35 years of experience in the field of investment and finance. From June 2005 to December 2013, she served as the general manager of China Investment Consultancy Company\* (中國投資諮詢公司), she was also the general manager of the investment banking division and agency division at China Jianyi Investment Limited as well as an independent director of UBS Securities Co., Limited. From 1995 to 2004, she held various leading positions at the head office of the Construction Bank, primarily responsible for the investment management of large and medium-sized projects. She was also in charge of the reorganisation of Huaxia Securities and Beijing Securities at China Jianyi Investment Limited. Ms. Jing obtained her bachelor’s degree in infrastructure-economics from the Hubei University of Economics (now known as Zhongnan University of Economics and Law) in 1983. In 2005, she won the National Financial System Labor Day Medal.

## SENIOR MANAGEMENT

**MR. NG KING HANG (吳勁衡)** (“Mr. Ng”), aged 38, is company secretary of the Group. He is currently responsible for the overall financial management and company secretaries matters of the Group. He is a registered member of the Hong Kong Institute of Certified Public Accountants. Mr. Ng obtained a master’s degree in accountancy from The Hong Kong Polytechnic University in 2013 and a bachelor’s degree in business administration (honours) (major in accounting) from The Open University of Hong Kong in 2007. Mr. Ng is currently the company secretary of Yunnan Energy Investment (HK) Co. Limited. He was the financial controller and company secretary of Megalogic Technology Holdings Limited (Stock Code: 8242) from June 2015 to June 2018 and from April 2016 to September 2017, respectively. He served as an assistant manager of HLM CPA Limited from July 2010 to July 2015.

## Introduction

The Board is committed to maintaining high standards of corporate governance to advance its mission to create value for the Company's shareholders. This report sets out the corporate governance practices that are in place during the year ended 31 December 2020 with reference to the principles and guidelines of the Corporate Governance Code (the "Hong Kong Code") contained in Appendix 14 to the Rules Governing the Listing of Securities (the "Listing Rules") on the Stock Exchange of Hong Kong Limited (the "SEHK"), as well as any deviation from the code provisions of the Hong Kong Code together with an explanation for such deviation. Save as disclosed in the relevant paragraphs of this Corporate Governance Report, the Company had complied with the code provisions of the Hong Kong Code during the Year.

## Board Matters

### Role and Responsibilities of the Board

The Board effectively leads the Company, working together with the Company's senior management (the "Management") to achieve success for the Company and its subsidiaries (collectively, the "Group"). Management remains accountable to the Board.

In addition to its statutory duties, the Board's principal functions are to:

- (a) provide entrepreneurial leadership, set strategic objectives, and ensure that the necessary financial and human resources are in place for the Company to meet its objectives;
- (b) establish a framework of prudent and effective controls which enables risks to be assessed and managed, including safeguarding of shareholders' interests and the Company's assets;
- (c) review management performance;
- (d) identify the key stakeholder groups and recognise that their perceptions affect the Company's reputation;
- (e) set the Company's values and standards (including ethical standards), and ensure that obligations to shareholders and other stakeholders are understood and met; and
- (f) consider sustainability issues, e.g. environmental and social factors, as part of its strategic formulation.

Board approval is required for transactions or matters such as major investments, corporate restructuring, mergers and acquisitions, material acquisitions or disposal of assets, the release of the Group's financial results announcements, interested person transactions of a material nature and declaration of dividends.

## Board Composition

As at the date of this report, the Board has eight Directors, comprising five executive Directors and three independent non-executive Directors.

### Executive Directors

Mr. Yan Jiong (Chairman)  
Mr. Zhang Jing (Chief Executive Officer)  
Mr. Jiang Wei  
Ms. Zhao Na  
Mr. He Junyu

### Independent non-executive Directors

Mr. Shi Fazhen  
Mr. Liu Zongliu  
Ms. Jing Pilin

On 26 June 2020, Mr. Zhang Jincan (the “Mr. Zhang”) had resigned as an executive Director and the chairman of the Board due to Mr. Zhang’s intention to focus on his own business development. In place of the Resigning Director, Mr. Zhang Jing has been appointed as an executive Director and the chief executive officer of the Company and Mr. Yan Jiong has resigned as the Chief Executive Officer and has been appointed as the chairman of the Board due to the work rearrangement.

The executive Directors and independent non-executive Directors have been appointed for a term of three years and one year respectively, subject to retirement by rotation at annual general meeting and being eligible, to offer themselves for re-election.

Pursuant to bye-law 104 of the Bye-Laws of the Company, Mr. Jiang Wei and Ms. Jing Pilin will retire at the forthcoming annual general meeting of the Company and, being eligible, offer themselves for re-election. Pursuant to bye-law 107(B) of the Bye-Laws of the Company, Mr. Zhang Jing, who was appointed during the year, will retire at the forthcoming annual general meeting of the Company and, being eligible, offer themselves for re-election. On 26 March 2021, the Board, with the recommendation of the Nomination Committee, proposed that all the retiring Directors stand for re-election at the forthcoming AGM.

Information about the Board Diversity Policy and the review of the Board composition, nomination of retiring Directors as well as the independence assessment during the year ended 31 December 2020 is set out in the below section headed “Nomination Committee” of this Corporate Governance Report.

The criterion for independence is based on the factors set out in the Listing Rules. The Board considers an independent Director as one who, inter alia, has no relationship with the Company, its related companies or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgment with a view to ensuring the best interests of the Company. The nomination committee of the Board (the "NC") reviews the independence of each Director annually and applies the Listing Rules' criterion on who qualifies as an independent Director in its review. Notwithstanding the tenure of service, the Board considers that Mr. Shi, Mr. Liu and Ms. Jing continue to be independent and professional as set out in Rule 3.13 of the Listing Rules as they have each continued to demonstrate independent judgment in the discharge of their responsibilities as a Director, and they are not connected with any of the Directors, the chief executive or substantial shareholder of the Company.

The composition of the Board complies with the requirements in the Listing Rules that at least three Directors be independent and non-executive (representing at least one-third of the Board) and that at least one of whom must possess appropriate professional qualifications in accounting or related financial management expertise. Furthermore, the Company has received from each of its independent non-executive Directors an annual confirmation of his/her independence pursuant to Rule 3.13 of the Listing Rules and the Company considers the independent non-executive Directors to be independent as at the date of this annual report.

The NC is of the view that the current board size and composition is appropriate, taking into account the nature and scope of the business and operations of the Group. Biographical details of the Directors are set out on pages 7 to 9 of this Annual Report. Save as disclosed in this annual report, and to the best knowledge of the Company, there is no financial, business, family or other material/relevant relationship among members of the Board.

Particulars of interests of Directors who held office at the end of the year in shares, debentures, warrants and share options in the Company and in related corporations (other than wholly-owned subsidiaries) are set out in the Report of the Directors on pages 27 to 40 of this Annual Report.

The Board has formed three committees namely, Audit Committee (the "AC"), Remuneration Committee (the "RC") and the NC and has delegated different responsibilities to these committees as set out in their respective terms of reference published on the websites of HKSE, SGX-ST and the Company, to facilitate the discharge of its responsibilities efficiently and effectively.

# CORPORATE GOVERNANCE REPORT

The Board and sub-committees of the Board (namely, the AC, the RC and the NC, collectively, the “Board Committees”) meet regularly during the Year. Ad hoc meetings and/or discussions (including via tele conferencing) are convened when circumstances require. The Company’s bye-laws (the “ByeLaws”) provide for participation at meetings via telephone and other electronic means. Details of the Directors’ attendance at meetings of the Board and Board committee in the Year are disclosed as follows:

	Number of Meetings Attended/Eligible to attend for the year ended 31 December 2020				Annual General Meeting
	Board meeting(s)	AC meeting(s)	NC meeting(s)	RC meeting(s)	
<i>Executive Directors</i>					
Mr. Yan Jiong <sup>(1)</sup>	5/5	–	2/2	2/2	1/1
Mr. Zhang Jing <sup>(2)</sup>	3/3	–	–	–	–
Mr. Jiang Wei	5/5	–	–	–	1/1
Ms. Zhao Na	5/5	–	–	–	1/1
Mr. Hr Junyu	5/5	–	–	–	1/1
Mr. Zhang Jincan <sup>(3)</sup>	0/5	–	0/2	0/2	0/1
<i>Independent non-executive Directors</i>					
Mr. Shi Fazhen	5/5	3/3	2/2	2/2	1/1
Ms. Jing Pilin	5/5	3/3	2/2	2/2	1/1
Mr. Liu Zongliu <sup>(1)</sup>	5/5	3/3	2/2	2/2	1/1

Notes:

- (1) Appointed on 29 November 2019.
- (2) Appointed on 26 June 2020.
- (3) Resigned on 26 June 2020.

Pursuant to code provision A.2.7 of the Hong Kong Code, the chairman should at least annually hold meetings with the independent non-executive Directors without the presence of the executive Directors. During the year, the Chairman held a meeting with the independent non-executive Directors without the presence of the executive Directors. The independent non-executive Directors may call for meetings from time to time and provide feedback to the Chairman to express their views. The Company is of the view that there is efficient communication between the Chairman and the independent non-executive Directors.

## Induction and Continuing Development of Directors

Newly appointed Directors will be briefed on the history and business operations and corporate governance practices of the Group.

As part of the programme to enable Directors to be familiar with the Group's operations and activities, the Group would arrange for Directors to visit key sites of operations from time to time, and ongoing training helps Directors keep abreast of their responsibilities as a Director of the Company and of the business activities and development of the Group.

Under code provision A.6.5 of the Hong Kong Code, Directors are expected to participate in appropriate continuous professional development to update and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. During the year, the Company's legal advisers conducted internally facilitated briefings for the Directors and related reading materials on relevant topics were issued to Directors. The Company Secretary had also provided annual updates and briefing notes to all Directors on the Bye-laws and regulations. All Directors are also encouraged to attend relevant training courses at the Company's expense.

According to the training records provided by the Directors, the training received by each of the Directors during the year is summarized as follows:

Name of Directors	Attending briefing conducted by legal advisers and Company Secretary on regulations, corporate governance and update on Listing Rules	Attending seminars/workshops regarding financial, management, business skills and/or director's duties and responsibilities	Reading newspapers, journals and other relevant materials relating to the economy, environmental protection, director's profession, etc.
<i>Executive Directors</i>			
Mr. Yan Jiong <sup>(1)</sup>	✓	✓	✓
Mr. Zhang Jing <sup>(2)</sup>	✓	✓	✓
Mr. Jiang Wei	✓	✓	✓
Ms. Zhao Na	✓	✓	✓
Mr. He Junyu	✓	✓	✓
Mr. Zhang Jincan <sup>(3)</sup>	✓	✓	✓
<i>Independent non-executive Directors</i>			
Mr. Shi Fazhen	✓	✓	✓
Ms. Jing Pilin	✓	✓	✓
Mr. Liu Zongliu <sup>(1)</sup>	✓	✓	✓



# CORPORATE GOVERNANCE REPORT

Notes:

- (1) Appointed on 29 November 2019.
- (2) Appointed on 26 June 2020.
- (3) Resigned on 26 June 2020.

## **Practices and Conduct of Meetings**

Notice of regular Board meetings are served to all Directors at least 14 days before the meetings to give them an opportunity to attend. For other Board meetings, reasonable notice has been given to all Directors.

The Directors will receive details of agenda and minutes of Board/Board Committees' meetings in advance of and after each Board/Committees' meeting respectively.

The Board is provided with complete, adequate and timely information of the Group's performance and is informed of all material events and transactions as and when they occurred. The Directors have separate and independent access to the Company's senior management and the Company Secretary at all times. The management updates the Board on the Group's performance and outlook at each Board meeting. The Directors, in consultation with the Chairman, have the right to seek, either individually or as a group, in the furtherance of their duties, independent professional advice, if necessary, at the Company's expense.

Mr. Ng King Hang, the Company Secretary, attends all Board meetings and is responsible for ensuring that Board procedures are followed. Mr. Ng, together with the management, is also responsible for ensuring the Group's compliance with the Bermuda Companies Act and all other rules and regulations that are applicable to the Group.

Moreover, the Company Secretary prepares minutes of the Board meetings and keeps records of matters discussed and decisions resolved at all Board meetings. The Company Secretary also keeps the minutes of the Board meetings, which are open for inspection at any reasonable time on reasonable notice by any Director.

If a substantial Shareholder or Director has a conflict of interest in a matter to be discussed by the Board which the Board considers material, such matter shall be considered at a Board meeting instead of resolved by written resolutions. Independent non-executive Directors who and whose close associates have no material interest in the matter should be present at such a Board meeting.

## Nomination Committee

The NC was established by the Board on 28 May 2004 with written terms of reference in accordance with code provision A.5.2 of the Hong Kong Code. As at the date of this report, the NC comprises one executive Director and three independent non-executive Directors.

**Chairman:** Mr. Yan Jiong (executive Director)

**Members:** Mr. Zhang Jing (executive Director)  
Mr. Shi Fazhen (independent non-executive Director)  
Mr. Liu Zongliu (independent non-executive Director)  
Ms. Jing Pilin (independent non-executive Director)

The role and functions of the NC are set out in its written terms of reference. Its primary responsibilities include (i) conducting annual review of the structure, size and composition (including the balance of skills, knowledge, experience and diversity) of the Board, and making recommendations on any proposed changes (if any) to the Board to complement the Company's corporate strategy; (ii) identifying, selecting and recommending individuals suitably qualified to become Board members and making recommendations to the Board on selection of individuals nominated for directorships; (iii) assessing the independence of the independent non-executive Directors; (iv) making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and chief executives; and (v) reviewing the contributions and performances of individual Director as well as evaluating the effectiveness of the Board.

For the year, the NC held two meetings and carried out a review and an assessment of the Board's performance, taking note of the findings from previous evaluations undertaken and the actions taken to address those findings. The meeting discussed the areas where certain administrative inadequacies on dissemination of board materials and schedule planning had been noted, appropriate corrective measures agreed with management and performance indicators determined to drive compliance.

In addition, the NC has, during the year ended 31 December 2020, reviewed the structure, size and composition of the Board, reviewed the time and attention devoted by individual Directors to the Company, assessed the independence of the independent non-executive Directors, and made the recommendations to the Board on the re-appointment of retiring Directors.

## **Nomination Policy**

The Board has adopted a nomination policy (the “Nomination Policy”) to assist the Board in identifying suitably qualified candidates and making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors as well as providing the selection criteria and procedures adopted for making recommendations by the NC. A summary of the selection criteria and procedures for recommendation and selection of candidates for directorship is disclosed below.

### ***Selection Criteria***

In assessing the suitability of a proposed candidate, the NC shall consider the following factors:

- reputation for integrity;
- accomplishment, experience and reputation of the relevant business of the Group;
- time to be devoted and attention to the affairs of the Company;
- diversity of the Board in all aspects, including but not limited to gender, age, cultural background, educational background, skills, knowledge and professional experience;
- compliance with the criteria of independence as prescribed under Rule 3.13 of the Listing Rules for the appointment of an independent non-executive Director; and
- any other relevant factors as may be determined by the NC or the Board from time to time.

The appointment of any proposed candidate(s) to the Board or re-appointment of any existing member(s) of the Board shall be made in accordance with the Bye-Laws and other applicable rules and regulations.

### ***Nomination Procedures***

To nominate a candidate for the appointment and/or re-appointment of Directors, the procedures are as follows:

- The secretary of the NC shall convene a meeting, and invite nominations of candidates from Board members (if any), for consideration by the NC. The NC may also put forward candidates who are not nominated by Board members;
- Proposed candidates will be asked to submit the necessary personal information, together with their written consent to be appointed as a director of the Company and to the public disclosure of their personal data on any documents or relevant website in connection with their nomination or otherwise pursuant to applicable rules and regulatory requirements; recommendation will then be made by the NC upon review of the relevant documents for Board’s consideration and approval. The NC may request candidates to provide additional information and documents, if considered necessary;
- In the context of re-appointment of any existing member(s) of the Board, the NC shall make recommendations to the Board for its consideration and recommendation, for the candidates to stand for re-election at a general meeting;

- Please refer to the “Procedures for Shareholders to Propose a Person for Election as a Director of the Company”, which is available on the Company’s website, for procedures for shareholders’ nomination of any candidate for election as a Director; and
- The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at any general meeting.

The Board will review the Nomination Policy, as appropriate, to ensure the effectiveness of the Nomination Policy.

Under bye-law 104 of the Bye-Laws, at least one-third of the Directors are required to retire from office by rotation and they are eligible for re-election at the Company’s annual general meeting, and each Director must retire from office at least once every three years. In addition, a newly appointed Director must retire and offer himself for re-election at the forthcoming annual general meeting after his appointment pursuant to bye-law 107(B) of the Bye-Laws.

On 26 March 2021, the NC had recommended the re-appointment of Mr. Zhang Jing, Mr. Jiang Wei and Ms. Jing Pilin for re-election at the forthcoming annual general meeting. The Board had accepted the NC’s recommendation.

## Board Diversity Policy

The Company seeks to achieve board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. All Board appointment will be made based on merit, and candidates will be considered against objective criteria, having due regard for the benefits of diversity of the Board and the contribution that the selected candidates will bring to the Board.

As at the date of this report, the Board is characterised by significant diversity, in terms of nationality, professional background and skills.

## Remuneration Committee

The RC was established by the Board on 28 May 2004 in accordance with Rule 3.25 of the Listing Rules, with written terms of reference in accordance with code provision B.1.2 of the Hong Kong Code. As at the date of this report, the RC comprises four members, a majority of whom are independent non-executive Directors and one executive Director.

**Chairman:** Mr. Shi Fazhen (independent non-executive Director)

**Members:** Mr. Yan Jiong (executive Director)  
Mr. Zhang Jing (executive Director)  
Mr. Liu Zongliu (independent non-executive Director)  
Ms. Jing Pilin (independent non-executive Director)

The RC is responsible for recommending to the Board a framework for the remuneration of Directors and key executives. The review covers all aspects of remuneration, including but not limited to Directors’ fees, salaries, allowances, bonuses and other benefits. The RC also oversees the administration of the Company’s share option scheme. The RC’s recommendations are made in consultation with the CEO and submitted for endorsement by the Board. No Director is involved in any decision making in respect of any remuneration or compensation to be offered or granted to him.

## CORPORATE GOVERNANCE REPORT

The RC held two meetings during the year ended 31 December 2020 and carried out its functions, which included the following:

- (i) To recommend to the Board a framework of remuneration for the Board and executive officers; make recommendations to the Board on the remuneration packages for senior management and individual executive Directors; such remuneration packages should cover all aspects of remuneration, including but not limited to Director's fees, salaries, allowances, bonuses, options, benefits in kind and retirement rights and compensation, including compensation payable for loss or termination of their office or appointment.
- (ii) To review the remuneration packages of all managerial staff who are related to any of the executive Directors or the chief executive officers.
- (iii) To review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives.
- (iv) To make recommendations to the Board on the remuneration of non-executive Directors.
- (v) To consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group.
- (vi) In the case of service contracts, to consider what compensation commitments the Directors' and executive officers' contracts of service, if any, would entail in the event of early loss or termination with a view to being fair and avoiding rewarding poor performance. To ensure that any payment made is consistent with contractual terms and is otherwise fair and not excessive.
- (vii) To review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate.
- (viii) To ensure that no Director or any of his associates is involved in deciding his own remuneration.
- (ix) To recommend to the Board in consultation with senior management and the Chairman of the Board any long term incentive scheme.
- (x) In respect of any share option schemes as may be implemented, to consider whether Directors should be eligible for benefits under such incentive schemes.
- (xi) To recommend to the Board on the appointment of Directors whose service contracts shall be disclosed to shareholders in accordance with the Listing Rules.
- (xii) To consult the Chairman and/or Chief Executive Officer about their proposals relating to the remuneration of other executive Directors and have access to professional advice if considered necessary.
- (xiii) To report to the Board on the deliberations and recommendations of the RC in discharge of their functions.

The RC has full authority to engage any external professional advice on matters relating to remuneration as and when the need arises.

## Remuneration of Directors

The disclosure on the remuneration of each Director for the Year is found on pages 75 to 76 of this annual report. A breakdown, showing the level and mix of each Director's remuneration for the year is as follows:

Remuneration band	Salary %	Fees %	Bonus %	Other Benefits %	Total %
<b>Less than HK\$1,000,000</b>					
Mr. Yan Jiong <sup>(1)</sup>	—	—	—	—	—
Mr. Zhang Jing <sup>(2)</sup>	—	—	—	—	—
Mr. Jiang Wei	—	—	—	—	—
Ms. Zhao Na	—	—	—	—	—
Mr. He Junyu	—	—	—	—	—
Mr. Zhang Jincan <sup>(3)</sup>	—	—	—	—	—
Mr. Shi Fazhen	—	100	—	—	100
Ms. Jing Pilin	—	100	—	—	100
Mr. Liu Zongliu <sup>(1)</sup>	—	100	—	—	100

Notes:

- (1) Appointed on 29 November 2019.
- (2) Appointed on 26 June 2020.
- (3) Resigned on 26 June 2020.

The remuneration of the executive Directors and the key executives comprise a basic salary component and a variable component, which is the performance bonus, based on the performance of the Group as a whole and the executive Director's individual performance.

The independent non-executive Directors are paid with Directors' fees. The Directors' fee comprises a basic retainer fee, plus additional fees for serving as Chairman or member of a Board Committee, which take into account the responsibilities, efforts and time spent in the discharge of the Director's responsibilities.

## Accountability and Audit

The Board is responsible for preparation of financial statements of the Group. In presenting the annual financial statements and interim and annual results announcements to shareholders, it is the aim of the Board to provide shareholders with a balanced and understandable assessment of the performance, position and prospects of the Company and the Group as a whole.

The Management provides the Board with relevant information on a timely basis in order that it may effectively discharge its duties.

## CORPORATE GOVERNANCE REPORT

In discharging its responsibility for the financial statements of the Group, the Board ensures that the financial statements are prepared and presented in accordance with statutory requirements and applicable accounting standards. The Directors are not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Company's ability to continue as a going concern.

The statement of the auditor of the Company about their reporting responsibilities on the financial statements of the Group is set out in "Independent Auditor's Report" on pages 41 to 45 of this annual report.

### **Risk management and internal controls**

Management regularly reviews the Group's business and operational activities to identify areas of significant business risks as well as appropriate measures to control and mitigate these risks within the Group's policies and strategies.

The Group has in place an Enterprise Risk Management Framework that identifies the key risks that the Group faces, including financial, operational, compliance and information technology risks, as well as the controls and procedures put in place to manage and mitigate such risks. The said framework has been reviewed and discussed by the AC and the Board at least once annually. The AC and the Management will continually assess the adequacy and effectiveness of the risk management framework and processes.

In the course of their statutory audit, the Company's external auditor carried out a review of the effectiveness of the Company's material internal controls. No material compliance issues or internal control weaknesses were noted by the external auditor.

The Company has appointed and commissioned an external professional services firm as internal auditor (the "Internal Auditor") to assist the Management in reviewing the Group's risk management and internal controls systems and procedures and assessing the adequacy and effectiveness of the Group's risk management and internal controls systems. The Internal Auditor have carried out their internal audits in accordance with an audit plan approved by the AC. Findings and recommendations of the Internal Auditor together with the Management response were submitted to the AC for review. Considering the scale and nature of the Group's operations, the Board is satisfied that such an arrangement is adequate and in the best interest of the Company. The risk management and internal control systems are reviewed annually.

The Board has received assurance from the CEO and the Financial Controller that (i) the financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances and (ii) the Company's risk management and internal control system in place are effective.

Based on the risk management review and the risk management and the internal control system established and maintained by the Group, work performed by the Internal Auditor and the review undertaken by the external auditor, and the aforesaid assurances from the CEO and the Financial Controller, the Board, with the concurrence of the AC, is of the opinion that the risk management and internal control systems is adequate and effective to address the financial, operational and compliance risks, and information technology controls of the Company in its current business environment.

The Board notes that the risk management and internal control systems established by the Company provides reasonable, but not absolute, assurance that the Company will not be adversely affected by any event that could be reasonably foreseen as it strives to achieve its business objectives. In this regard, the Board also notes that no risk management and internal control systems can provide absolute assurance against the occurrence of material errors, poor judgment in decision making, human error, losses, fraud or other irregularities.

## Audit Committee

The AC was established by the Board on 28 May 2004 in accordance with Rule 3.21 of the Listing Rules, with written terms of reference in compliance with code provision C.3.3 of the Hong Kong Code. As at the date of this report, the AC comprises three members, all of whom are independent non-executive Directors.

**Chairman:** Mr. Shi Fazhen (independent non-executive Director)

**Members:** Mr. Liu Zongliu (independent non-executive Director)  
Ms. Jing Pilin (independent non-executive Director)

The AC held three meetings during the year ended 31 December 2020 and has dealt with the following matters, where relevant, with the executive Directors and the external auditor of the Company:

On 26 March, 2021, the AC reviewed the Group's consolidated annual results for the year ended 31 December 2020, and considered that the said annual results are prepared in accordance with applicable accounting standards, rules and regulations, and appropriate disclosures have been duly made.

- a) review the Group's annual and interim results;
- b) assist the Board in discharging its responsibility to:
  - safeguard the Company's assets;
  - maintain adequate accounting records; and
  - develop and maintain effective risk management and internal control systems and internal audit functions;
- c) review the scope and results of the audit and its cost effectiveness, and the independence and objectivity of the external auditor;
- d) review the significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Company and any formal announcements relating to the Company's financial performance;
- e) make recommendations to the Board on the appointment, reappointment and removal of the external auditor, and approving the remuneration and terms of engagement of the external auditor;
- f) review the internal audit plan, and the results of the internal audits undertaken by the Internal Auditor; and
- g) review the Enterprise Risk Management Framework established, and the key risks identified together with the controls and procedures put in place to manage and mitigate the risks.



## CORPORATE GOVERNANCE REPORT

The AC has recommended to the Board that Ernst & Young be nominated for reappointment as external auditor of the Company at the forthcoming annual general meeting. During the Year, the Company has paid an aggregate amount of approximately HK\$2,300,000 to the external auditor for its audit services.

The Group has appointed suitable audit firms to meet the Group's audit obligations. In appointing the audit firms for the Group, the AC and the Board are satisfied that the appointment of different auditing firms for its subsidiaries will not compromise the standard and effectiveness of the audit of the Company.

The AC has full access to and co-operation of the management and has been given the resources required for it to discharge its functions properly. It has full discretion to invite any Director and executive officer to attend its meetings. The AC has also met with the external auditor, without the presence of the management of the Company during the Year. The external auditor have unrestricted access to the Audit Committee.

The Company has put in place a whistle-blowing framework, endorsed by the AC where employees of the Company may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters and to ensure that arrangements are in place for the independent investigations of such matters and for appropriate follow up actions. There were no whistle-blowing reports received during the Year and up to the date of this report.

### **Directors' Responsibilities for the Financial Statements**

The Directors acknowledge their responsibilities for preparing the financial statements of the Company for the year ended 31 December 2020 which give a true and fair view of the financial position of the Group as well as the operating results and cash flows during that year. The auditor of the Company is responsible to form an independent opinion, based on the audit, on the financial statements prepared by the Directors and report the opinion solely to the Shareholders.

### **Company Secretary**

Mr. NG King Hang has been appointed as the Company Secretary with effect from 11 September 2018. He has complied with the requirement of Rule 3.29 of the Listing Rules by receiving relevant professional training for not less than 15 hours during the year ended 31 December 2020.

### **Corporate Governance Functions**

The Board is responsible for performing the functions set out in the code provision D.3.1 of the Hong Kong Code.

## Shareholder Rights and Responsibilities

The Company engages in regular, effective and fair communication with its shareholders, and has appointed an investor relation firm to advise on and facilitate this process. The Company sees the merits of holding briefings for investors and analysts as a means to promote better understandings of the Company's business and operations. However, it does so without compromising the principles of fair and equitable disclosure. Announcements containing inside information including annual and half-year results are released through the websites of SEHK, SGX-ST and the Company. The Company will also update investors and shareholders on the Group's development by making announcements in compliance with the Listing Rules from time to time.

All shareholders of the Company will be sent a copy of the annual report, interim report, circular (if any) and notice of general meeting. The Board, the Chairman of the AC, RC and NC and the key management staff will be available at the annual general meeting to answer questions that shareholders may have concerning the Company. The external auditor will also be present to assist the Directors in addressing any relevant queries from the shareholders.

## Procedures for shareholders to convene a Special General Meeting ("SGM")

Pursuant to the Bermuda Companies Act, the Board shall, on the requisition of members of the Company holding not less than one-tenth of the paid-up capital of the Company upon which all calls or other sums then due have been paid, forthwith proceed to convene a SGM.

If within twenty-one days of such requisition, the Board fails to proceed to convene the SGM, the requisitionists or any of them representing more than one half of the total voting rights of all of them may themselves convene a SGM, but any meeting so convened shall not be held after three months from the date of the original deposit.

## Procedures for putting forward proposals at shareholders' meeting

Shareholders can submit a written requisition to move a resolution at shareholders' meeting. The number of shareholders necessary for a requisition shall represent not less than one-twentieth of the total voting rights of all shareholders having at the date of the requisition a right to vote at the shareholders' meeting, or who are no less than one hundred shareholders.

The written requisition must state the resolution, accompanied by a statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at the shareholders' meeting. It must also be signed by all of the shareholders concerned and be deposited at the Company's office in Hong Kong at Room 2008, 20/F, China Resources Building, 26 Harbour Road, Wanchai, Hong Kong for the attention of the Company Secretary not less than six weeks before the shareholders' meeting in case of a requisition requiring notice of a resolution and not less than one week before the shareholders' meeting in case of any other requisition.

The shareholders concerned must deposit a sum of money reasonably sufficient to meet the Company's expenses in serving the notice of the resolution and circulating the statement submitted by the shareholders concerned under applicable laws and rules.

## Shareholders' enquiries

Shareholders should direct their questions about their shareholdings to the Company's Hong Kong Branch Share Registrar, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong and they may at any time make a request for the Company's information to the extent that such information is publically available. Shareholders may also make enquiries to the Board by writing to the Company Secretary at the Company's office in Hong Kong at Room 2008, 20/F, China Resources Building, 26 Harbour Road, Wanchai, Hong Kong.

## Dividend Policy

The Board has adopted a dividend policy (the "Dividend Policy") on 4 March 2019 with an aim to provide the shareholders of the Company with stable and sustainable returns.

In proposing any dividend distribution and determining the dividend payout, the Board shall take into account:

- the actual and expected performance and financial conditions of the Group;
- retained earnings and distributable reserves of the Group;
- the liquidity and cash flow of the Group;
- the expected requirements for working capital and future investment of the Group;
- restrictions on payment of dividends that may be imposed on the Company by any of its financing arrangements; and
- such other factors that the Board deems appropriate.

## Model Code for Securities Transactions by Directors

The Company has adopted the Model Code for Securities Transactions by Directors of Listing Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules as its own code of conduct for dealing in securities of the Company by the Directors.

Having made specific enquiry with all Directors, the Company confirmed that all members of the Board complied with the Model Code during the year ended 31 December 2020.

Senior management, executives and staff who, because of their offices in the Company are likely to possess inside information, have also been requested to comply with the Model Code for securities transactions. No incident of non-compliance with the Model Code by such employees was noted by the Company during the year ended 31 December 2020.

## Constitutional Documents

The most updated Bye-Laws are available on the websites of HKSE, SGX-ST and the Company.

The Directors are pleased to present their report together with the audited consolidated financial statements of the Group for the financial year ended 31 December 2020.

## 1 PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company is an investment holding company. The principal activities of the Group are set out in note 1 to the financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

Further discussion and analysis of these activities, including a discussion of the principal risks and uncertainties facing the Group and an indication of the likely developments in the Group's business, can be found in the section headed "Management Discussion and Analysis" as set out on pages 4 to 6 of this annual report. These discussions form part of this Directors' Report.

## 2 RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2020 are set out in the consolidated statement of profit or loss and other comprehensive income on page 46 of this annual report. No interim dividend was paid during the year. In respect of the financial year ended 31 December 2020, no dividend was proposed by the Directors (2019: Nil).

## 3 SUMMARY FINANCIAL INFORMATION

A summary of the consolidated results and assets and liabilities of the Group for the last five financial years, as extracted from the published audited consolidated financial statements, is set out on page 100 of this annual report. This summary does not form part of the audited consolidated financial statements.

## 4 FINAL DIVIDEND

The Board did not declare a final dividend for the year ended 31 December 2020 (2019: Nil).

## 5 PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 13 to the financial statements.

## 6 MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2020, sales to the Group's five largest customers accounted for approximately 53.9% (2019: approximately 30.9%) of the total sales for the year and the single largest customer accounted for approximately 40.5% (2019: approximately 17.7%); purchases from the Group's five largest suppliers accounted for approximately 31.6% (2019: approximately 40.5%) of the total purchases for the year and the single largest supplier accounted for approximately 9.0% (2019: approximately 12.7%).

None of the Directors or any of their close associates or any shareholders (who, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers or suppliers.

# REPORT OF THE DIRECTORS

## **7 SHARE CAPITAL**

Details of the movements in the issued share capital of the Company during the year are set out in note 26 to the financial statements.

## **8 EQUITY-LINKED AGREEMENT**

Save for details of the share option schemes as set out in note 26 to the financial statements, no equity-linked agreement was entered into by the Company during the year ended 31 December 2020 or subsisted at the end of the financial year.

## **9 PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

## **10 PURCHASE, SALE OR REDEMPTION OF SHARES**

During the year, there was no purchase, sale or redemption by the Company or any of its subsidiaries of the Company's listed securities on the Main Board of The Stock Exchange of Hong Kong Limited (the "SEHK") and the Main Board of The Singapore Exchange Securities Trading Limited (the "SGX-ST").

## **11 DISTRIBUTABLE RESERVES**

Details of the movements in the reserves of the Company during the year are set out in note 34 to the financial statements.

## 12 DIRECTORS

The Directors in office during the financial year ended 31 December 2020 and up to the date of this report are:

### *Executive Directors*

Mr. Yan Jiong (*Chairman*)  
Mr. Zhang Jing (*Chief Executive Officer*)(*appointed with effect from 26 June 2020*)  
Mr. Jiang Wei  
Ms. Zhao Na  
Mr. He Junyu  
Mr. Zhang Jincan (*resigned with effect from 26 June 2020*)

### *Independent Non-executive Directors*

Mr. Shi Fazhen  
Mr. Liu Zongliu  
Ms. Jing Piliu

Mr. Zhang Jing will retire in accordance with bye-law 107(B) of the Company's Bye-laws at the Company's forthcoming annual general meeting and being eligible, offer themselves for re-election.

Mr. Jiang Wei and Ms. Jing Piliu will retire in accordance with bye-law 104 of the Company's Bye-laws at the Company's forthcoming annual general meeting and being eligible, offer themselves for re-election.

The Company has received annual confirmation of independence from each of the independent non-executive Directors pursuant to Rule 3.13 of the Listing Rules and considers each of them to be independent.

# REPORT OF THE DIRECTORS

## 13 BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Biographical details of the Directors and the senior management of the Group are set out on pages 7 to 10 of this annual report. The biographical details do not form part of the audited consolidated financial statements.

## 14 DIRECTORS' REMUNERATION

The Directors' fees are subject to shareholders' approval at general meetings. Other emoluments are determined by the Company's Board of Directors with reference to the respective Directors' duties, responsibilities and performance and the results of the Group. The details of the directors' remuneration are set out on pages 75 to 76 of this annual report.

## 15 DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors, Mr. Yan Jiong, Mr. Zhang Jing, Mr. Jiang Wei, Ms. Zhao Na and Mr. He Junyu entered into a service contract with the Company for a term of three years, which shall automatically continue from year to year upon expiry of its term, unless terminated in accordance with the provisions of the service contract by either party giving to the other not less than six months' prior notice in writing provided that the Company shall have the option to pay salary in lieu of any required period of notice.

None of the Directors has or is proposed to have entered into any service contract with the Company or any of its subsidiaries which is not determinable by the Company or any such subsidiary within one year without payment of compensation other than statutory compensation.

## 16 MANAGEMENT CONTRACTS

No contracts concerning management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

## 17 CONTRACT OF SIGNIFICANCE

Save as disclosed in this annual report, there were no contract of significance in relation to the Group's business in which the Company, or any of its subsidiaries or fellow subsidiaries or a controlling shareholder was a party, and in which a Director had a material interest, whether directly or indirectly, subsisted at as 31 December 2020 or at any time during the year ended 31 December 2020.

## 18 DIRECTORS' INTEREST IN SHARES AND UNDERLYING SHARES AND DEBENTURES

As at 31 December 2020, so far as is known to any Directors or chief executives of the Company, none of the Directors or chief executives of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required (a) to be notified to the Company and the SEHK pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or (b) to be entered in the register required to be kept by the Company pursuant to section 352 of the SFO, or (c) as otherwise to be notified to the Company and the SEHK pursuant to the Model Code.

## 19 DIRECTORS' INTEREST IN COMPETING BUSINESSES

None of the Directors was interested in any business which competes or is likely to compete with the businesses of the Group at any time during the year ended 31 December 2020.

## 20 DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Details of the continuing connected transactions and related party transactions are set out in the below paragraphs and note 29 to the financial statements.

No transaction, arrangement or contract of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director of the Company or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted during or at the end of the year.

## 21 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the financial year ended 31 December 2020 nor at any time during the financial year did there subsist any arrangement whose object is to enable the Directors to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate, except for the share options schemes mentioned in note 26 to the financial statements.

### Share Option Scheme

The Company adopted the 2004 Share Option Scheme on 28 May 2004 for a maximum period of 10 years from the adoption date, which was subsequently superseded by the 2011 Share Option Scheme adopted by the Company on 9 June 2011. The terms of the 2004 Share Option Scheme and the 2011 Share Option Scheme were amended on 17 July 2018, details of which were disclosed in the circular of the Company dated 29 June 2018 (the "Circular") and the poll results announcement of the Company dated 17 July 2018.



# REPORT OF THE DIRECTORS

No share option had been granted, exercised, expired, cancelled or lapsed and there is no outstanding share option under the 2004 Share Option Scheme and the 2011 Share Option Scheme during the year ended 31 December 2020.

A summary of the 2004 Share Option Scheme and the 2011 Share Option Scheme are set out below.

	<b>2004 Share Option Scheme</b>	<b>2011 Share Option Scheme</b>
1. Purpose	To provide the eligible participants with an opportunity to have a personal stake in the Company with a view of motivating them to optimise their performance efficiency for the benefit of the Company.	To enable the Company to grant options to eligible participants as incentives or rewards for their contribution to the Group, and to encourage eligible participants to perform their best in achieving goals of the Group.
2. Eligible participants	Directors (including non-executive Directors and independent non-executive Directors) and employees of the Group.  Controlling shareholders and their associates are not eligible to participate in the 2004 Share Option Scheme.	Directors (including non-executive Directors and independent non-executive Directors) and employees of the Group.
3. Maximum number of shares available for issue	The total number of Shares in respect of which options may be granted under the 2004 Share Option Scheme shall not exceed 15% of the issued Shares from time to time.  No further options could be granted under the 2004 Share Option Scheme.	The maximum number of Shares in respect of which options may be granted under the 2011 Share Option Scheme is 23,250,000 Shares which is equivalent to 10% and 8% of the issued Shares as at its adoption date (i.e. 9 June 2011) and the date of this annual report respectively.

- |    |   |   |   |
|----|---|---|---|
| 4. | Maximum entitlement of each participant | The maximum entitlement of any offeree, in accordance with and during the operation of the 2004 Share Option Scheme, shall not exceed 20% in aggregate of the total number of Shares which have been issued and may be issued by the Company under the 2004 Share Option Scheme.  | 1% of the issued share capital of the Company from time to time within any 12-month period up to the date of offer.<br><br>Where the options are granted to the controlling shareholders and their associates, (i) the aggregate number of Shares available to the controlling shareholders and their associates shall not exceed 25% of the maximum number of Shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2011 Share Option Scheme; (ii) the aggregate number of Shares available to each controlling shareholder or his associate shall not exceed 10% of the maximum number of Shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2011 Share Option Scheme; (iii) separate approval of independent shareholders shall be obtained for each participant in respect of this participation and the number of Shares comprised in the options to be granted to him and the terms. |
| 5. | Option period                           | Holders of options who are executive directors or employees of any company in the Group will have up to 10 years from the date of grant to exercise their options. Holders of options who are non-executive directors of any company within the Group will have up to 5 years from the relevant date of grant to exercise their options.<br><br>Offers of options made to grantees, if not accepted within 30 days, will lapse. | The period shall not be more than 10 years from the date of grant to be notified by the Remuneration Committee to each grantee which period of time shall commence on the date of grant and expire on such earlier date as may be determined by the Company.  |

# REPORT OF THE DIRECTORS

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|----|--|---|---|
| 6. | Payment on acceptance of options offer | Upon acceptance of the option, the grantee shall pay S\$1.00 to the Company by way of consideration for the grant of the option.  | Similar to the 2004 Share Option Scheme.  |
| 7. | Exercise price                         | Exercise price may be set at a price equal to the average of the last dealt prices for the Shares determined by reference to the daily official list of other publication published by the Official List of SGX-ST for a period of five consecutive market days immediately preceding the relevant date of grant or at a discount to the abovementioned price (subject to a maximum discount of 20%). | Exercise price shall be the higher of: (i) the official closing price of the Shares as stated on the daily quotations sheets issued by the SEHK or the SGX-ST (whichever is higher) on the offer date of such option, which must be a business day; and (ii) the average of the official closing prices of the Shares stated on the daily quotation sheets issued by the SEHK or the SGX-ST for the 5 consecutive business days immediately preceding the offer date of such options (whichever is higher). |
| 8. | Scheme period                          | It shall be in force up to a maximum period of 10 years from its adoption date (i.e. up to 28 May 2014), and was subsequently superseded by the 2011 Share Option Scheme.   | It shall be in force up to a maximum period of 10 years from its adoption date (i.e. up to 9 June 2021).  |

## Share Award Scheme

Details of the share award scheme are set out in note 26 to the financial statements.

## 22 SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2020, so far as known to the Directors of the Company, the following persons (other than the Directors whose interests are disclosed in the section headed "Directors' Interests in Shares and Underlying Shares and Debentures" above) had, or were deemed to have, interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the SEHK under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO:

### Long position in Shares

Name	Capacity and nature of interests	Number of Shares held	Direct Interest	Deemed Interest	
			Approximate percentage of the issued share capital of the Company	Number of Shares held	Approximate percentage of the issued share capital of the Company
Baodi International Investment Company Limited ( <i>Note 1</i> )	Beneficial owner	201,196,995	73.05%	–	–
Yunnan Energy Investment (HK) Co. Limited ( <i>Note 1</i> )	Interest of controlled corporation	–	–	201,196,995	73.05%
Yunnan Provincial Energy Investment Group Co., Limited ( <i>Note 1</i> )	Interest of controlled corporation	–	–	201,196,995	73.05%

Notes:

- 201,196,995 shares are owned by Baodi International Investment Company Limited which is wholly owned by Yunnan Energy Investment (HK) Co. Limited, which in turn is wholly owned by Yunnan Provincial Energy Investment Group Co., Limited. Accordingly, Yunnan Energy Investment (HK) Co. Limited and Yunnan Provincial Energy Investment Group Co., Limited are deemed to be interested in all the Shares held by Baodi International Investment Company Limited.

Save as disclosed above, as at 31 December 2020, the Directors were not aware of any other persons (other than the Directors) who had, or were deemed to have, interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the SEHK under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## 23 SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by the public as at the date of this annual report.

# REPORT OF THE DIRECTORS

## 24 BOARD COMMITTEES

The Company established each of the Audit Committee, the Remuneration Committee and the Nomination Committee on 28 May 2004. For further details, please refer to the Corporate Governance Report of this annual report.

## 25 DONATIONS

No charitable and other donations were made by the Group during the year ended 31 December 2020 (2019: Nil).

## 26 ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is committed to operating in compliance with applicable environmental laws as well as protecting the environment by minimising the negative impact of the Group's existing business activities on the environment.

The Group has actively promoted material-saving and environmentally friendly working environment so as to protect the environment and improve air quality within the community. The Group is reviewing their action plan for further reduction of energy consumption in our manufacturing facilities. Several measures have been implemented in order to mitigate environmental pollution, such as reducing energy consumption and enhancing machines and equipment. The Group also adheres to the principle of recycling and reducing. Double sided printing and copying, using recycled paper and reducing energy consumption by switching off idle lightings and electrical appliance are being implemented in the offices.

## 27 COMPLIANCE WITH LAWS AND REGULATIONS

The Group recognises the importance of compliance with regulatory requirements and the risk of non-compliance with such requirements could lead to the termination of operating licences. The Group has been allocating system and staff resources to ensure ongoing compliance with the applicable rules and regulations and to maintain cordial working relationships with regulators effectively through effective communications.

Throughout the financial year ended 31 December 2020, to the best knowledge, information and belief, the Company was not aware of any non-compliance with any relevant laws and regulations that had a significant impact on the Company.

## 28 RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

For our relationship with employees, please refer to the paragraph headed "Employees and Emolument Policy" as set out in the Management Discussion and Analysis on page 6 of this annual report.

Relationship is the fundamentals of business. The Group fully understands this principle and thus maintain close relationship with the customers to fulfil their immediate and long-term need. The Group also strives to maintain fair and co-operating relationship with the suppliers.

## 29 PERMITTED INDEMNITY PROVISION

A permitted indemnity provision for the benefit of the Directors is currently in force and was in force throughout the year ended 31 December 2020. The Company has taken out and maintained appropriate insurance cover in respect of potential legal actions against its Directors and officers.

## 30 DEFINED BENEFIT PLAN

The Group operates a funded defined benefit plan for qualifying employees. The defined benefit plan is administered by a separate fund that is legally separated from the entity (the “collective foundation”).

The insurance plan is contribution-based. The plan contains a cash balance benefit formula. Under the plan, the collective foundation guarantees the vested benefit amount as confirmed annually to members. Interest may be added to members’ balances at the discretion of the collective foundation. At the retirement date, members have the right to take their retirement benefit as a lump sum, an annuity or a part as a lump sum with the balance converted to a fixed annuity at the rates defined in the rules of the collective foundation.

The collective foundation covers all actuarial, investment, interest and salary risks. The collective foundation can adjust risk and cost contributions according to the circumstances. The employer has to cover at least half of all contributions. If the contract is cancelled, the employer needs to affiliate to another pension institution.

### Investment risk

The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on a plan asset is below this rate, it will create a plan deficit.

### Interest risk

A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan’s debt investment.

### Salary risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan’s liability.

The Group did not have any defined benefit obligations as at 31 December 2020 and 2019.

## 31 CONTINUING CONNECTED TRANSACTIONS

### **Supply Framework Agreement**

The Company and Techcomp Instrument Limited have entered into the supply framework Agreement (the “Supply Framework Agreement”) on 18 April 2018. Under the Supply Framework Agreement, Techcomp Instrument Limited and its subsidiaries (the “Techcomp Instrument Group”) shall continue to sell and the Group will continue to purchase various analytical instruments, life science equipment and laboratory instruments under the Techcomp Instrument Group’s own brands. The maximum aggregate values of the transactions under the Supply Framework Agreement for each of the financial years ended/ending 31 December 2018, 2019 and 2020 shall not exceed HK\$180,000,000. No transaction was incurred under the Supply Framework Agreement during the year ended 31 December 2020.

### **Mr. Lo’s Service Agreement**

Techcomp Scientific Limited, a subsidiary of the Company, and Mr. Lo Yat Keung (the “Mr. Lo”) have entered into the service agreement (“Mr. Lo’s Service Agreement”) on 18 April 2018. Under Mr. Lo’s Service Agreement, Mr. Lo shall be appointed as a consultant and be responsible for the overall management and operations of the subsidiaries of the Company, including but not limited to the selection and appointment of senior management to assist the management and operation of the subsidiaries of the Company, and charting and reviewing of the corporate directions and strategies and such other responsibilities in relation to the subsidiaries of the Company. Mr. Lo shall be entitled to an annual salary of HK\$2,400,000. The transaction amount incurred under Mr. Lo’s Service Agreement was HK\$Nil during the year ended 31 December 2020.

### **Mr. Chan’s Service Agreement**

Techcomp Scientific Limited, a subsidiary of the Company, and Mr. Chan Wai Shing (the “Mr. Chan”) have entered into the service agreement (“Mr. Chan’s Service Agreement”) on 18 April 2018. Under Mr. Chan’s Service Agreement, Mr. Chan shall be appointed as consultant and be responsible for formulating and monitoring the subsidiaries of the Company’s overall strategic plan, the Company’s subsidiaries’ sales and overall operations in the PRC and Macau. Mr. Chan shall be entitled to an annual salary of HK\$960,000. The transaction amount incurred under the Mr. Chan’s Service Agreement was HK\$Nil during the year ended 31 December 2020.

For details, please refer to the Company's circular dated 29 June 2018 and the poll results announcement dated 17 July 2018.

During the year ended 31 December 2020, the Group has not entered into any connected transaction or continuing connected transaction which should be disclosed pursuant to the requirements of Rule 14A.71 of the Listing Rules.

## **32 RELATED PARTY TRANSACTIONS**

Save as disclosed above, none of the related party transactions as set out in note 29 to the financial statements in the annual report falls under the definition of "connected transactions" or "continuing connected transactions" as defined in Chapter 14A of the Listing Rules (except for the loan from the immediate holding company which is fully exempted from the connected transaction requirement under Rules 14A.90 of the Listing Rules). The connected and continuing connected transactions of the Group are in compliance with the disclosure requirements under Chapter 14A of the Listing Rules.

## **33 AUDITOR**

An ordinary resolution will be proposed at the forthcoming annual general meeting of the Company to re-appoint Ernst & Young as the auditor of the Company. The auditor, Ernst & Young, has expressed their willingness to accept the re-appointment.





## REPORT OF THE DIRECTORS

### 34 TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the shareholders by reason of their holding of the Company's securities.

ON BEHALF OF THE BOARD

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Yan Jiong  
Chairman  
26 March 2021



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## To the shareholders of Yunnan Energy International Co. Limited

*(Incorporated in Bermuda with limited liability)*

### Opinion

We have audited the consolidated financial statements of Yunnan Energy International Co. Limited (the “Company”) and its subsidiaries (the “Group”) set out on pages 46 to 99, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“IFRSs”) issued by the International Accounting Standards Board (the “IASB”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by Hong Kong Institute of Certified Public Accountants (the “HKICPA”). Our responsibilities under those standards are further described in the *Auditor’s responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA’s *Code of Ethics for Professional Accountants* (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor’s responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

# INDEPENDENT AUDITOR'S REPORT



## Key audit matters – continued

Key audit matter	How our audit addressed the key audit matter
<b>Impairment assessment of trade receivables</b>	
<p>At 31 December 2020, the Group had trade receivables of approximately HK\$36.5 million which represented 14.1% of the Group's total assets as at that date and arose from the sale of analytical and laboratory instruments and life science equipment and the provision of related repair and maintenance services. Provisions are made for expected credit losses using a provision matrix.</p> <p>Significant management's judgements and estimates were involved in the impairment assessment of these trade receivables.</p> <p>Related disclosures are included in notes 2.4, 3, 8 and 18 to the consolidated financial statements.</p>	<p>In relation to the impairment assessment of trade receivables, we obtained an understanding of the credit loss provisioning methodology adopted by the Group and assessed the allowance for the expected credit losses estimated by management with reference to the history of actual write-offs and ageing analysis of the trade receivables. We also, on a sample basis, tested the ageing analysis of the trade receivables prepared by management; circulated and obtained direct debtors' confirmations; and checked the settlement status subsequent to the reporting period.</p> <p>We considered the adequacy of the Group's disclosures of the impairment of trade receivables in the consolidated financial statements.</p>
<b>Impairment assessment of inventories</b>	
<p>At 31 December 2020, the Group had inventories of approximately HK\$21.4 million, which represented 8.3% of the Group's total assets as at that date. Provisions for inventories may be necessary when the inventories have become obsolete and slow-moving which indicate that their net realisable values may be lower than their costs.</p> <p>Significant management's judgements and estimates were involved in determining the amount of provisions for inventories.</p> <p>Related disclosures are included in notes 2.4, 3, 8 and 17 to the consolidated financial statements.</p>	<p>In relation to the impairment assessment of inventories, we obtained an understanding of the inventories provisioning policy adopted by the Group and assessed the allowance for the inventories estimated by management with reference to the ageing analysis of the inventories, gross margins of the products sold by the Group and the selling prices of the inventories subsequent to the reporting period. We attended stocktakes at the year end and observed the existence and condition of inventories. We also, on a sample basis, tested the ageing analysis of the inventories prepared by management; and checked the movements and selling prices of the Group's products subsequent to the reporting period.</p> <p>We considered the adequacy of the Group's disclosures of the impairment of inventories in the consolidated financial statements.</p>



### **Other information included in the Annual Report**

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the directors for the consolidated financial statements**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

# INDEPENDENT AUDITOR'S REPORT



## Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.



### Auditor's responsibilities for the audit of the consolidated financial statements – continued

- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is CHENG Man.

### **Ernst & Young**

*Certified Public Accountants*

Hong Kong

26 March 2021

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
<b>REVENUE</b>	5	60,988	311,473
Cost of sales		(59,617)	(236,002)
Gross profit		1,371	75,471
Other income	6	826	4,109
Selling and distribution expenses		(4,271)	(30,254)
Administrative expenses		(14,924)	(55,462)
Impairment losses of trade receivables, net		(7,517)	–
Other expenses, net		(34,392)	(80)
Finance costs	7	(3,292)	(13,402)
LOSS BEFORE TAX	8	(62,199)	(19,618)
Income tax	11	–	(174)
<b>LOSS FOR THE YEAR ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY</b>		<b>(62,199)</b>	<b>(19,792)</b>
OTHER COMPREHENSIVE INCOME/(LOSS)			
Other comprehensive income/(loss) that may be reclassified to profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		(1,187)	2,323
Other comprehensive loss that will not be reclassified to profit or loss in subsequent periods:			
Change in fair value of equity investment at fair value through other comprehensive income		(816)	–
<b>OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR, NET OF INCOME TAX</b>		<b>(2,003)</b>	<b>2,323</b>
<b>TOTAL COMPREHENSIVE LOSS FOR THE YEAR ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY</b>		<b>(64,202)</b>	<b>(17,469)</b>
LOSS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY	12		
Basic and diluted		(HK22.6 cents)	(HK7.19 cents)

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	13	1,890	1,755
Right-of-use assets	14(a)	1,307	2,973
Computer software	15	1,544	2,316
Equity investment at fair value through other comprehensive income	16	2,388	3,204
Total non-current assets		7,129	10,248
<b>CURRENT ASSETS</b>			
Inventories	17	21,362	55,823
Trade receivables	18	36,460	140,153
Prepayments, deposits and other receivables	19	77,265	99,851
Income tax recoverable		110	–
Cash and bank balances	20	115,736	204,877
Total current assets		250,933	500,704
<b>CURRENT LIABILITIES</b>			
Trade payables	21	6,096	13,891
Other payables and accruals	22	10,299	21,262
Income tax payables		–	4
Loan from a fellow subsidiary	25	23,799	–
Bank borrowings	23	–	8,698
Lease liabilities	14(b)	370	1,393
Total current liabilities		40,564	45,248
<b>NET CURRENT ASSETS</b>		<b>210,369</b>	<b>455,456</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>217,498</b>	<b>465,704</b>
<b>NON-CURRENT LIABILITIES</b>			
Loan from a shareholder	24	–	183,349
Lease liabilities	14(b)	1,007	1,662
Total non-current liabilities		1,007	185,011
<b>Net assets</b>		<b>216,491</b>	<b>280,693</b>
<b>EQUITY</b>			
Issued capital	26	107,420	107,420
Reserves	27	109,071	173,273
Total equity		216,491	280,693

YAN JIONG  
DIRECTOR

ZHANG JING  
DIRECTOR



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Year ended 31 December 2020

	Attributable to shareholders of the Company							
	Issued capital	Share premium account	Contributed surplus	Capital and other reserves	Investment revaluation reserve	Exchange fluctuation reserve	Retained profits/(accumulated losses)	Total equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000 (note 27(b))	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2019	107,420	143,392	3,071	112	–	100	44,067	298,162
Loss for the year	–	–	–	–	–	–	(19,792)	(19,792)
Other comprehensive income for the year:								
Exchange differences on translation of foreign operations	–	–	–	–	–	2,323	–	2,323
Total comprehensive income/(loss) for the year	–	–	–	–	–	2,323	(19,792)	(17,469)
At 31 December 2019 and 1 January 2020	107,420	143,392*	3,071*	112*	–*	2,423*	24,275*	280,693
Loss for the year	–	–	–	–	–	–	(62,199)	(62,199)
Other comprehensive loss for the year:								
Exchange differences on translation of foreign operations	–	–	–	–	–	(1,187)	–	(1,187)
Change in fair value of equity investment at fair value through other comprehensive income	–	–	–	–	(816)	–	–	(816)
Total comprehensive loss for the year	–	–	–	–	(816)	(1,187)	(62,199)	(64,202)
At 31 December 2020	107,420	143,392*	3,071*	112*	(816)*	1,236*	(37,924)*	216,491

\* These reserve accounts comprise the consolidated reserves of HK\$109,071,000 (2019: HK\$173,273,000) in the consolidated statement of financial position as at 31 December 2020.

# CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Loss before tax		(62,199)	(19,618)
Adjustments for:			
Finance costs	7	3,292	13,402
Interest income	6	(498)	(3,859)
Loss on disposal of items of property, plant and equipment	8	285	–
Impairment losses of financial assets, net	8	12,722	–
Provision for inventories	8	5,862	500
Depreciation of items of property, plant and equipment	13	513	640
Depreciation of right-of-use assets	14(a)	618	1,398
Amortisation of computer software	15	772	772
Gain on a lease modification	6	(84)	–
Gain on termination of a lease	6	(10)	–
		(38,727)	(6,765)
Decrease in inventories		27,155	52,814
Decrease in trade receivables		94,044	72,608
Decrease/(increase) in prepayments, deposits and other receivables		13,861	(75,151)
Decrease in trade payables		(7,758)	(31,019)
Decrease in other payables and accruals		(10,621)	(28,861)
Cash generated from/(used in) operations		77,954	(16,374)
PRC corporate income tax paid		–	(178)
Net cash flows from/(used in) operating activities		77,954	(16,552)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest received		498	3,859
Purchases of items of property, plant and equipment		(762)	(434)
Net cash flows from/(used in) investing activities		(264)	3,425
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
New bank loans		8,620	155,211
Repayment of bank loans		(17,318)	(173,042)
New loans from a shareholder		10,920	1,099,800
Repayment of loans from a shareholder		(194,269)	(1,048,998)
New loans from a fellow subsidiary		112,445	–
Repayment of loans from a fellow subsidiary		(91,630)	–
Principal portion of lease payments	14(b)	(541)	(1,533)
Interest paid		(1,582)	(4,636)
Net cash flows from/(used in) financing activities		(173,355)	26,802
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>			
		(95,665)	13,675
Cash and cash equivalents at beginning of year		204,877	187,557
Effect of foreign exchange rate changes, net		6,524	3,645
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	20	<b>115,736</b>	<b>204,877</b>

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 1. CORPORATE AND GROUP INFORMATION

Yunnan Energy International Co. Limited (the “Company”) is incorporated in Bermuda as an exempted company with limited liability. The Company’s shares have a primary listing on the Main Board of The Stock Exchange of Hong Kong Limited (“SEHK”) and a secondary listing on the Main Board of Singapore Exchange Securities Trading Limited (“SGX-ST”).

During the year, the Company and its subsidiaries (collectively, the “Group”) were involved in the following principal activities:

- Distribution of branded analytical and laboratory instruments and life science equipment and the provision of related repair and maintenance services (the “Distribution Business”)
- Trading and supply chain business on construction materials and medical devices (the “Supply Chain Business”)

The immediate holding company of the Company is Baodi International Investment Company Ltd. (“Baodi”), which is incorporated in the British Virgin Islands with limited liability, and in the opinion of the directors, the ultimate holding company of the Company is Yunnan Provincial Energy Investment Group Co., Ltd, which is a state-owned enterprise established in the People’s Republic of China (the “PRC”) and is wholly owned by The State-owned Assets Supervision and Administration Commission of the Yunnan Provincial People’s Government of the PRC.

### Information about principal subsidiaries

Particulars of the Company’s principal subsidiaries, which are indirectly held by the Company, as at 31 December 2020 are as follows:

Company name	Place of incorporation/ registration and business	Issued ordinary share capital/paid-up registered capital/ registered capital	Percentage of equity attributable to the Company	Principal activities
Techcomp (Macao Commercial Offshore) Limited	Macao	MOP10,000,000	100	Trading of analytical and laboratory instruments and life science equipment
Techcomp (China) Limited <sup>#</sup>	PRC/ Mainland China	HK\$10,000,000	100	Trading of analytical and laboratory instruments and life science equipment and provision of related repair and maintenance services
深圳雲能國際 供應鏈有限公司*	PRC/ Mainland China	US\$Nil/ US\$100,000,000	100	Trading and supply chain business on construction materials and medical devices

<sup>#</sup> Techcomp (China) Limited is registered as a wholly-foreign-owned enterprise under PRC law.

\* At 31 December 2020, the Group has not injected any capital to this subsidiary. The outstanding capital contribution of US\$100,000,000 to the subsidiary is due to be paid on or before 31 December 2024, in accordance with the subsidiary’s articles of association.

## 1. CORPORATE AND GROUP INFORMATION - continued

### Information about principal subsidiaries - continued

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group as at 31 December 2020. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

## 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) (which include all International Financial Reporting Standards, International Accounting Standards (“IASs”) and Interpretations) issued by the International Accounting Standards Board (the “IASB”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for an equity investment at fair value through other comprehensive income which has been measured at fair value.

These financial statements are presented in Hong Kong dollars (HK\$) and all values are rounded to the nearest thousand (HK\$’000) except when otherwise indicated.

### Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries for the year ended 31 December 2020. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. Adjustments are made to bring into line any dissimilar accounting policies that may exist.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.1 BASIS OF PREPARATION - continued

### Basis of consolidation - continued

Profit or loss and each component of other comprehensive income are attributed to the shareholders of the Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the *Conceptual Framework for Financial Reporting 2018* (the "Conceptual Framework") and the following revised IFRSs for the first time for the current year's financial statements:

Amendments to IFRS 3	<i>Definition of a Business</i>
Amendments to IFRS 9, IAS 39 and IFRS 7	<i>Interest Rate Benchmark Reform</i>
Amendment to IFRS 16	<i>Covid-19-Related Rent Concessions</i> (early adopted)
Amendments to IAS 1 and IAS 8	<i>Definition of Material</i>

Except for the amendments to IFRS 9, IAS 39 and IFRS 7 and amendment to IFRS 16 which are not relevant to the preparation of the Group's financial statements, the nature and the impact of the Conceptual Framework and the revised IFRSs are described below:

- (a) The Conceptual Framework sets out a comprehensive set of concepts for financial reporting and standard setting, and provides guidance for preparers of financial statements in developing consistent accounting policies and assistance to all parties to understand and interpret the standards. The Conceptual Framework includes new chapters on measurement and reporting financial performance, new guidance on the derecognition of assets and liabilities, and updated definitions and recognition criteria for assets and liabilities. It also clarifies the roles of stewardship, prudence and measurement uncertainty in financial reporting. The Conceptual Framework is not a standard, and none of the concepts contained therein override the concepts or requirements in any standard. The Conceptual Framework did not have any significant impact on the financial position and performance of the Group.

## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES - continued

- (b) Amendments to IFRS 3 clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business. The Group has applied the amendments prospectively to transactions or other events that occurred on or after 1 January 2020. The amendments did not have any impact on the financial position and performance of the Group.
- (c) Amendments to IAS 1 and IAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information, or both. The amendments did not have any significant impact on the financial position and performance of the Group.

## 2.3 ISSUED BUT NOT YET EFFECTIVE INTERNATIONAL FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised IFRSs, that have been issued but are not yet effective, in these financial statements:

Amendments to IFRS 3	<i>Reference to the Conceptual Framework<sup>2</sup></i>
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16	<i>Interest Rate Benchmark Reform – Phase 2<sup>1</sup></i>
Amendments to IFRS 10 and IAS 28 (2011)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture<sup>4</sup></i>
IFRS 17	<i>Insurance Contracts<sup>3</sup></i>
Amendments to IFRS 17	<i>Insurance Contracts<sup>3,5</sup></i>
Amendments to IAS 1	<i>Classification of Liabilities as Current or Non-current<sup>3</sup></i>
Amendments to IAS 1	<i>Disclosure of Accounting Policies<sup>3</sup></i>
Amendments to IAS 8	<i>Definition of Accounting Estimates<sup>3</sup></i>
Amendments to IAS 16	<i>Property, Plant and Equipment: Proceeds before Intended Use<sup>2</sup></i>
Amendments to IAS 37	<i>Onerous Contracts – Cost of Fulfilling a Contract<sup>2</sup></i>
<i>Annual Improvements to IFRSs 2018-2020</i>	Amendments to IFRS 1, IFRS 9, Illustrative Examples accompanying IFRS 16, and IAS 41 <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2021

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>4</sup> No mandatory effective date yet determined but available for adoption

<sup>5</sup> As a consequence of the amendments to IFRS 7 issued in June 2020, IFRS 4 *Insurance Contracts* was amended to extend the temporary exemption that permits insurers to apply IAS 39 *Financial Instruments: Recognition and Measurement* rather than IFRS 9 (2014) *Financial Instruments* for annual periods beginning before 1 January 2023

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.3 ISSUED BUT NOT YET EFFECTIVE INTERNATIONAL FINANCIAL REPORTING STANDARDS - continued

Further information about those IFRSs that are expected to be applicable to the Group is described below:

- (a) Amendments to IFRS 3 are intended to replace a reference to the previous *Framework for the Preparation and Presentation of Financial Statements* with a reference to the *Conceptual Framework* issued in March 2018 without significantly changing its requirements. The amendments also add to IFRS 3 *Business Combinations* an exception to its recognition principle for an entity to refer to the Conceptual Framework to determine what constitutes an asset or a liability. The exception specifies that, for liabilities and contingent liabilities that would be within the scope of IAS 37 *Provisions, Contingent Liabilities and Contingent Assets* or IFRIC 21 *Levies* if they were incurred separately rather than assumed in a business combination, an entity applying IFRS 3 should refer to IAS 37 or IFRIC 21 respectively instead of the Conceptual Framework. Furthermore, the amendments clarify that contingent assets do not qualify for recognition at the acquisition date. The Group expects to adopt the amendments prospectively from 1 January 2022. Since the amendments apply prospectively to business combinations for which the acquisition date is on or after the date of first application, the Group will not be affected by these amendments on the date of transition. These amendments are not expected to have any significant impact on the Group's financial statements.
- (b) Amendments to IAS 1 clarify the requirements for classifying liabilities as current or non-current. The amendments specify that if an entity's right to defer settlement of a liability is subject to the entity complying with specified conditions, the entity has a right to defer settlement of the liability at the end of the reporting period if it complies with those conditions at that date. Classification of a liability is unaffected by the likelihood that the entity will exercise its right to defer settlement of the liability. The amendments also clarify the situations that are considered a settlement of a liability. The amendments are effective for annual periods beginning on or after 1 January 2023 and shall be applied retrospectively. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.
- (c) Amendments to IAS 16 prohibit an entity from deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling any such items, and the cost of those items, in profit or loss. The amendments are effective for annual periods beginning on or after 1 January 2022 and shall be applied retrospectively only to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented in the financial statements in which the entity first applies the amendments. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

## 2.3 ISSUED BUT NOT YET EFFECTIVE INTERNATIONAL FINANCIAL REPORTING STANDARDS - continued

(d) *Annual Improvements to IFRSs 2018-2020* sets out amendments to IFRS 1 *First-time Adoption of International Financial Reporting Standards*, IFRS 9 (2014) *Financial Instruments*, Illustrative Examples accompanying IFRS 16 *Leases*, and IAS 41 *Agriculture*. Details of the amendments that are expected to be applicable to the Group are as follows:

- IFRS 9 (2014): clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendment is effective for annual periods beginning on or after 1 January 2022. Earlier application is permitted. The amendment is not expected to have a significant impact on the Group's financial statements.
- IFRS 16: removes the illustration of payments from the lessor relating to leasehold improvements in Illustrative Example 13 accompanying IFRS 16. This removes potential confusion regarding the treatment of lease incentives when applying IFRS 16.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
- (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a holding company of the Group;
- or



# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Related parties - continued

- (b) the party is an entity where any of the following conditions applies:
- (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a holding company, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a holding company of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to a holding company of the Group.

### Fair value measurement

The Group measures its equity investments at fair value through other comprehensive income at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Fair value measurement - continued

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly

Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

### Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Property, plant and equipment and depreciation - continued

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Machinery and equipment	9% to 20%
Furniture and fixtures	18% to 20%
Motor vehicles	18% to 20%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in profit or loss in the period the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

### Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

#### *Computer software*

Purchased computer software is stated at cost less any impairment losses and is amortised on the straight-line basis over its estimated useful life of 5 years.

### Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, financial assets and deferred tax assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Impairment of non-financial assets - continued

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to profit or loss in the period in which it arises.

### Leases – Group as a lessee

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### (a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets of office premises are depreciated on the straight-line basis over the depreciation periods of 2 to 5 years, which are the shorter of the lease terms and the estimated useful lives of the assets.

If ownership of the leased asset is transferred to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The Group elected to present the right-of-use assets separately on the face of the consolidated statement of financial position.

#### (b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Leases – Group as a lessee - continued

#### (b) Lease liabilities - continued

In calculating the present value of lease payments, the Group uses the interest rate implicit in the lease or, where that rate cannot be readily determined, the Group uses its incremental borrowing rate at the lease commencement date. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

The Group elected to present the lease liabilities separately on the face of the consolidated statement of financial position.

#### (c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of office premises (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment that is considered to be of low value.

### Investments and other financial assets

#### *Initial recognition and measurement*

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost or at fair value through other comprehensive income, as appropriate.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 *Revenue from Contracts with Customers* in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset (debt instrument) to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets (debt instruments) with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets (debt instruments) classified and measured at amortised cost are held within a business model with the objective to hold financial assets (debt instruments) in order to collect contractual cash flows, while financial assets (debt instruments) classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets (debt instruments) which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Investments and other financial assets - continued

#### *Initial recognition and measurement - continued*

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

#### *Subsequent measurement*

The subsequent measurement of financial assets depends on their classification as follows:

(a) Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

(b) Financial assets at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments at fair value through other comprehensive income when they meet the definition of equity under IAS 32 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

#### *Impairment*

The Group recognises an allowance for expected credit losses (“ECLs”) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Investments and other financial assets - continued

*Impairment - continued*

(a) General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables which apply the simplified approach as detailed below.

Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs

Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs

Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Investments and other financial assets - continued

#### *Impairment - continued*

##### (b) Simplified approach

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

#### *Derecognition*

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.



# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Financial liabilities

#### *Initial recognition and measurement*

Financial liabilities are all classified, at initial recognition, as financial liabilities at amortised cost, which are recognised initially at fair value and net of directly attributable transaction costs.

#### *Subsequent measurement*

After initial recognition, financial liabilities at amortised cost are subsequently measured at amortised cost, using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in profit or loss.

#### *Derecognition*

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in profit or loss.

### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

### Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in profit or loss.

### Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Income tax - continued

Deferred tax assets are recognised for all deductible temporary differences, and the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### Revenue recognition

#### *Revenue from contracts with customers*

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Revenue recognition - continued

#### *Revenue from contracts with customers - continued*

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

#### (a) Sale of analytical and laboratory instruments, life science equipment and construction materials

Revenue from the sale of analytical and laboratory instruments, life science equipment and construction materials is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the asset.

Incidental to the sale of analytical and laboratory instruments and life science equipment, the Group also provides installation services in accordance with the terms of the contracts with customers. These services, which are not separately provided by the Group and are bundled together with the sale of analytical and laboratory instruments and life science equipment to a customer, are not identified as separate performance obligations as, in the opinion of the directors, they are not significant in the context of the contract as a whole.

#### (b) Repair and maintenance services

Revenue from repair and maintenance services is recognised over time, using an input method to measure progress towards complete satisfaction of the service, because the customer simultaneously receives and consumes the benefits provided by the Group. The input method recognises revenue on the basis of labour time spent on the services. Given that a repair and maintenance service order is generally completed within a short period of time, the revenue from the provision of the repair and maintenance services is recognised when the services have been rendered.

### *Interest income*

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

### Post-employment benefits

#### *Defined contribution schemes*

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme under the Mandatory Provident Fund Schemes Ordinance and other defined contribution schemes in other jurisdictions in which the Group has operations for eligible employees. Contributions are made based on a percentage of the employees' basic salaries and are charged to profit or loss as they become payable in accordance with the rules of these defined contribution schemes. The assets of these schemes are held separately from those of the Group in independently administered funds. The Group's employer contributions vest fully with the employees when contributed into these schemes.

### Borrowing costs

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. All borrowing costs are expensed in the period in which they are incurred.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

### Foreign currencies

These financial statements are presented in Hong Kong dollars, which is different from the Company's functional currency of the United States dollar, because the directors of the Company considered that HK\$ enables shareholders and potential investors of the Company to have a more accurate picture of the Group by aligning the Group's financial performance with its share price. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain subsidiaries are currencies other than Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into Hong Kong dollars at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of those subsidiaries whose functional currency is not Hong Kong dollar are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of these subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

The major judgements, estimates and assumptions that have the most significant effect on the amounts recognised in the financial statements and have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below:

### (a) Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables, by applying ECL rates to different ageing groups of trade receivables. The ECL rate of each ageing group is determined by the Group based on the average of historical incurred credit loss experience on each ageing group in the past years and, where material, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group's historical credit loss experience and forecast of economic conditions may not be representative of a customer's actual default in the future and significant management estimates are required in the estimates. When the actual outcome or expectation in future is different from the original estimates, such differences will impact on the carrying amounts of trade receivables and the amount of ECLs provided or reversed in the periods in which such estimates have been changed. The information about the ECLs on the Group's trade receivables is disclosed in note 18 to the financial statements.

### (b) Impairment of inventories

Impairment of inventories is made based on the assessment of net realisable value, which is the amount of the inventories that are expected to realise. Estimates of net realisable value are based on the most reliable evidence available at the time the estimates are made. These estimates take into consideration the ageing of inventories, indication of obsolescence and fluctuations of the price or cost directly relating to events occurring after the end of the reporting period to the extent that such events confirm conditions existing at the end of the reporting period. Significant management estimates are required in the estimates. When the actual outcome or expectation in future is different from the original estimates, such differences will impact on the carrying values of inventories and the amount of impairment/reversal in the periods in which such estimates have been changed.

The net carrying amount of inventories as at 31 December 2020 was HK\$22.6 million (2019: HK\$55.8 million). Details of nature of inventories are set out in note 17 to the financial statements.

## 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on the nature of their products and services and has two reportable operating segments as follows:

- (a) the distribution business segment which is engaged in the provision of distribution and after-sales services for different analytical instruments, life science and general laboratory instruments; and
- (b) the supply chain business segment which is engaged in the trading of the construction materials and medical services.

The chief operating decision maker of the Group (“CODM”, identified as the executive directors of the Company and certain senior management) monitors the results of the Group’s operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group’s profit/loss before tax except that interest income, non-lease-related finance costs, as well as head office and corporate expenses are excluded from such measurement.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

### Segment revenue and results

	Distribution Business		Supply Chain Business		Total	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
<b>Segment revenue</b>	55,619	311,473	5,369	–	60,988	311,473
<b>Segment results</b>	(48,223)	298	(199)	–	(48,422)	298
Interest income					498	3,859
Interest expenses					(3,200)	(13,183)
Depreciation and amortisation					(1,903)	(2,810)
Corporate administration costs					(9,172)	(7,782)
Loss before tax					(62,199)	(19,618)

### Segment assets and liabilities

Segment assets and liabilities information is not disclosed as it is not regularly reviewed by the CODM.



# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 4. OPERATING SEGMENT INFORMATION - continued

### Geographical information

No geographical information is presented as more than 90% of the revenue during each of the years ended 31 December 2020 and 2019 were derived from the PRC (including Hong Kong and Macau) and more than 90% of the Group's non-current assets as at the end of each of these years were located in the PRC (including Hong Kong and Macau).

### Information about major customers

During the year ended 31 December 2020, one single customer from the distribution business segment contributed 10% or more of the Group's revenue and the revenue derived from the sales to this customer amounted to HK\$24,714,000 (2019: HK\$54,981,000). Messrs. Lo Yat Keung and Chan Wai Shing, both being key management personnel of the Group and connected persons as defined under Chapter 14A of The Rules Governing the Listing of Securities on SEHK (the "Listing Rules") up to 30 September 2019, have beneficial interests in this customer.

## 5. REVENUE

An analysis of the Group's revenue is as follows:

	2020	2019
	HK\$'000	HK\$'000
<i>Revenue from contracts with customers</i>		
Sales of goods	52,947	272,397
Repair and maintenance service income	8,041	39,076
	<b>60,988</b>	<b>311,473</b>

Notes:

- (a) Disaggregated revenue information

More than 90% of the Group's revenue for each of the years ended 31 December 2020 and 2019, which is the revenue from contracts with customers, was derived from sales and services provided to customers in the PRC.

Sales of goods and repair and maintenance service income for the years ended 31 December 2020 and 2019 were recognised at the point in time and over time, respectively.

- (b) The following table shows the amounts of revenue recognised in the current reporting period that were included in contract liabilities at the beginning of the reporting period:

	2020	2019
	HK\$'000	HK\$'000
Sales of goods	17,452	38,992

- (c) No revenue recognised during the years ended 31 December 2020 and 2019 related to performance obligations satisfied or partially satisfied in previous years.

## 5. REVENUE - continued

### Performance obligations

Information about the Group's performance obligations is summarised below:

#### *Sale of goods*

The performance obligation for the sale of goods is satisfied upon delivery of the goods and payment is generally due within 30 to 90 days from delivery, except for new customers, where payment in advance is normally required.

#### *Provision of repair and maintenance services*

The performance obligation is satisfied over time, using the input method on the basis of labour time spent on the services, and payment is generally due upon completion of the services.

The Group did not have any transaction price allocated to performance obligations that were unsatisfied or partially unsatisfied as at 31 December 2020 and 2019.

## 6. OTHER INCOME

An analysis of the Group's other income is as follows:

	2020	2019
	HK\$'000	HK\$'000
Bank interest income	498	3,859
Recovery of deposits	–	250
Government subsidies	234	–
Gain on a lease modification	84	–
Gain on a termination of a lease	10	–
	826	4,109

## 7. FINANCE COSTS

An analysis of the Group's finance costs is as follows:

	2020	2019
	HK\$'000	HK\$'000
Interest on bank loans and bank overdrafts	228	845
Interest on loans from a shareholder	1,228	12,338
Interest on loan from a fellow subsidiary	1,744	–
Interest on lease liabilities	92	219
	3,292	13,402

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 8. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging:

	Notes	2020 HK\$'000	2019 HK\$'000
Cost of inventories sold		59,617	236,002
Depreciation of items of property, plant and equipment	13	513	640
Depreciation of right-of-use assets	14(a)	618	1,398
Amortisation of computer software*	15	772	772
Lease payments not included in the measurement of lease liabilities	14(c)	278	657
Auditor's remuneration		2,300	2,200
Employee benefit expense (excluding directors' remuneration (note 9)):			
Salaries, allowances and benefits in kind		7,000	38,568
Defined contribution scheme contributions		967	10,386
		7,967	48,954
Foreign exchange differences, net		715	5,812
Provision for inventories**		5,862	500
Impairment losses of financial assets, net:			
Write-off a trade deposit**		3,031	—
Trade receivables#	18(c)	7,517	—
Other receivables**	19(e)	2,174	—
		12,722	—
Loss on disposal of items of property, plant and equipment**		285	—
Cost of product warranty service^		25,000	—

\* The amortisation of computer software for the year is included in "Administrative expenses" on the face of the consolidated statement of profit or loss and other comprehensive income.

\*\* These items are included in "Other expenses, net" on the face of the consolidated statement of profit or loss and other comprehensive income.

# This item is included in "Impairment losses of trade receivables, net" on the face of the consolidated statement of profit or loss and other comprehensive income.

^ This item is included in "Other expenses, net" on the face of the consolidated statement of profit or loss and other comprehensive income, except for an amount of HK\$2,164,000 (2019: Nil) which is included in "Cost of sales".

## 9. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2020	2019
	HK\$'000	HK\$'000
Fees	600	626
Other emoluments:		
Salaries, allowances and benefits in kind	–	–
Performance related bonuses	–	–
Defined contribution scheme contributions	–	–
	–	–
	600	626

An analysis of the directors' remuneration, on a named basis, is as follows:

	Fees	Salaries, allowances and benefits in kind	Performance related bonuses	Defined contribution scheme contributions	Total remuneration
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Year ended 31 December 2020</b>					
Executive directors:					
Mr. Yan Jiong	–	–	–	–	–
Mr. Zhang Jing <sup>^</sup>	–	–	–	–	–
Mr. Jiang Wei	–	–	–	–	–
Ms. Zhao Na	–	–	–	–	–
Mr. He Junyu	–	–	–	–	–
Mr. Zhang Jincan <sup>*</sup>	–	–	–	–	–
	–	–	–	–	–
Independent non-executive directors:					
Mr. Shi Fazhen	200	–	–	–	200
Mr. Liu Zongliu	200	–	–	–	200
Mr. Jing Pilin	200	–	–	–	200
	600	–	–	–	600
	600	–	–	–	600

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 9. DIRECTORS' REMUNERATION - continued

	Fees	Salaries, allowances and benefits in kind	Performance related bonuses	Defined contribution scheme contributions	Total remuneration
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Year ended 31 December 2019</b>					
Executive directors:					
Mr. Zhang Jincan <sup>*</sup>	–	–	–	–	–
Mr. Yan Jiong	–	–	–	–	–
Mr. Jiang Wei	–	–	–	–	–
Ms. Zhao Na	–	–	–	–	–
Mr. He Junyu	–	–	–	–	–
	–	–	–	–	–
Independent non-executive directors:					
Mr. Shi Fazhen	225	–	–	–	225
Mr. Ke Kasheng	183	–	–	–	183
Mr. Jing Pilin	200	–	–	–	200
Mr. Liu Zongliu	18	–	–	–	18
	626	–	–	–	626
	626	–	–	–	626

<sup>^</sup> Appointed as an executive director on 26 June 2020

<sup>\*</sup> Resigned as an executive director on 26 June 2020

Notes:

- (a) The above directors' remuneration disclosure only included the remuneration of the directors during the period when they are directors of the Company.
- (b) There was no arrangement under which a director waived or agreed to waive any remuneration during the year.

## 10. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the years ended 31 December 2020 and 2019 are neither a director nor chief executive of the Company. Details of the remuneration for the year of the five highest paid non-director employees are as follows:

	2020	2019
	HK\$'000	HK\$'000
Salaries, allowances and benefits in kind	2,920	3,512
Performance related bonuses	108	138
Defined contribution scheme contributions	181	452
	<u>3,209</u>	<u>4,102</u>

The number of non-director highest paid employees whose remuneration fell within the following band is as follows:

	Number of employees	
	2020	2019
Nil to HK\$1,000,000	5	5

## 11. INCOME TAX

An analysis of the Group's income tax expense is as follows:

	2020	2019
	HK\$'000	HK\$'000
Current – PRC		
Underprovision in prior years	–	174

Notes:

- (a) The income tax expense of the Group is calculated at the respective statutory tax rates prevailing in the relevant jurisdictions.

No provision for Hong Kong profits tax was made as the Group did not have any assessment profits arising from Hong Kong for both years.

Under the Law of the PRC on Corporate Income Tax (the "PRC Corporate Income Tax Law") and the Implementation Regulation of the PRC Corporate Income Tax Law, the tax rate applicable to subsidiaries established in the PRC is 25% (2019: 25%).

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 11. INCOME TAX - continued

Notes: - continued

(a) (continued)

The subsidiary established in Macau is currently enjoying tax exemption provided by Decree-Law No. 58/99/M (the "Law"). Under the Law, the Macau subsidiary is duly authorised to operate as an offshore institution and is exempted from Macau income tax when the income is generated through the engagement in offshore business that targets only overseas residents as customers and uses only a non-Macau currency in its activities. Accordingly, income tax in Macau was exempted by the Law during the years ended 31 December 2020 and 2019.

Subsequent to the reporting period, the Law was revoked with effect from 1 January 2021.

(b) A reconciliation of the tax credit applicable to loss before tax at the Hong Kong statutory tax rate to the tax expense at the Group's effective tax rate is as follows:

	2020	2019
	HK\$'000	HK\$'000
Loss before tax	(62,199)	(19,618)
Tax credit at the statutory tax rate of 16.5% (2019: 16.5%)	(10,263)	(3,237)
Income not subject to tax	121	–
Adjustments in respect of current tax of previous periods	–	174
Tax losses not recognised	10,142	3,237
Tax charge at the effective tax rate of Nil (2019: -0.9%)	–	174

## 12. LOSS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

The calculation of the basic loss per share amount is based on the loss for the year attributable to shareholders of the Company of HK\$62,199,000 (2019: HK\$19,792,000), and the weighted average number of ordinary shares of 275,437,000 (2019: 275,437,000) in issue during the year.

No adjustment has been made to the basic loss per share amounts presented for each of the years ended 31 December 2020 and 2019 for a dilution as the Group has no potentially dilutive ordinary shares in issue during these years.

## 13. PROPERTY, PLANT AND EQUIPMENT

	Machinery and equipment	Furniture and fixtures	Motor vehicles	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>31 December 2020</b>				
At 1 January 2020:				
Cost	2,576	21	1,012	3,609
Accumulated depreciation	(1,232)	(19)	(603)	(1,854)
Net carrying amount	1,344	2	409	1,755
Net carrying amount:				
At 1 January 2020	1,344	2	409	1,755
Additions	762	–	–	762
Depreciation provided during the year (note 8)	(367)	(1)	(145)	(513)
Disposals	(223)	–	(62)	(285)
Exchange realignment	156	–	15	171
At 31 December 2020	1,672	1	217	1,890
At 31 December 2020:				
Cost	2,792	21	792	3,605
Accumulated depreciation	(1,120)	(20)	(575)	(1,715)
Net carrying amount	1,672	1	217	1,890



# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 13. PROPERTY, PLANT AND EQUIPMENT - continued

	Machinery and equipment	Furniture and fixtures	Motor vehicles	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>31 December 2019</b>				
At 1 January 2019:				
Cost	5,031	265	1,053	6,349
Accumulated depreciation	(2,730)	(187)	(448)	(3,365)
Net carrying amount	2,301	78	605	2,984
Net carrying amount:				
At 1 January 2019	2,301	78	605	2,984
Additions	434	–	–	434
Depreciation provided during the year (note 8)	(451)	(21)	(168)	(640)
Disposals	(932)	(55)	(22)	(1,009)
Exchange realignment	(8)	–	(6)	(14)
At 31 December 2019	1,344	2	409	1,755
At 31 December 2019:				
Cost	2,576	21	1,012	3,609
Accumulated depreciation	(1,232)	(19)	(603)	(1,854)
Net carrying amount	1,344	2	409	1,755

## 14. LEASE ARRANGEMENTS AS A LESSEE

The Group has lease arrangements as a lessee for office premises used in its operations. The leases have lease terms between 2 and 5 years. Generally, the Group is restricted from assigning and subleasing the leased assets outside the Group.

### (a) Right-of-use assets

The carrying amount of the Group's right-of-use assets and the movements during the years ended 31 December 2020 and 2019 are as follows:

	2020	2019
	HK\$'000	HK\$'000
At 1 January	2,973	4,108
Additions	1,299	288
Depreciation provided during the year (note 8)	(618)	(1,398)
Lease modification arising from a change in the non-cancellable period of a lease	(1,965)	–
Termination of a lease	(465)	–
Exchange realignment	83	(25)
At 31 December	1,307	2,973

### (b) Lease liabilities

The carrying amount of the Group's lease liabilities and the movements during the years ended 31 December 2020 and 2019 are as follows:

	2020	2019
	HK\$'000	HK\$'000
At 1 January	3,055	4,108
New leases	1,299	288
Accretion of interest recognised during the year (note 7)	92	219
Payments	(633)	(1,533)
Lease modification arising from a change in the non-cancellable period of a lease	(2,049)	–
Termination of a lease	(475)	–
Exchange realignment	88	(27)
At 31 December	1,377	3,055
Portion classified as current liabilities	(370)	(1,393)
Non-current portion	1,007	1,662

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 14. LEASE ARRANGEMENTS AS A LESSEE - continued

### (c) Other lease information

The amounts recognised in profit or loss for the years ended 31 December 2020 and 2019 in relation to leases are as follows:

	Notes	2020 HK\$'000	2019 HK\$'000
Gain on a lease modification	6	84	–
Gain on termination of a lease	6	10	–
Interest on lease liabilities	7	92	219
Depreciation of right-of-use assets	8	618	1,398
Expense relating to short-term leases and other leases with remaining lease terms ended on or before 31 December 2019 (included in administrative expenses)	8	278	657
<b>Total amount recognised in profit or loss</b>		<b>1,082</b>	<b>2,274</b>

## 15. COMPUTER SOFTWARE

	2020 HK\$'000	2019 HK\$'000
At 1 January:		
Cost	3,860	3,860
Accumulated amortisation	(1,544)	(772)
<b>Net carrying amount</b>	<b>2,316</b>	<b>3,088</b>
Net carrying amount:		
At 1 January	2,316	3,088
Amortisation provided during the year (note 8)	(772)	(772)
<b>At 31 December</b>	<b>1,544</b>	<b>2,316</b>
At 31 December:		
Cost	3,860	3,860
Accumulated amortisation	(2,316)	(1,544)
<b>Net carrying amount</b>	<b>1,544</b>	<b>2,316</b>

## 16. EQUITY INVESTMENT AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	2020	2019
	HK\$'000	HK\$'000
Unlisted equity investment at fair value:		
Scientifix Pty Ltd.	2,388	3,204

The above investment is an equity investment in a private company which is incorporated in Australia. The investment was irrevocably designated at fair value through other comprehensive income as the Group considers it to be strategic in nature.

Subsequent to the reporting period, in February 2021, the Group sold its entire equity interest in Scientifix Pty Ltd. to an independent third party at a total cash consideration of Australian Dollars ("AUD") 398,000.

## 17. INVENTORIES

Inventories of the Group are main units, accessories and spare parts of analytical and laboratory instruments and life science equipment, which are held for sale and provision of repair and maintenance services.

## 18. TRADE RECEIVABLES

	2020	2019
	HK\$'000	HK\$'000
Trade receivables	57,937	171,712
Impairment (note (c))	(21,477)	(31,559)
	36,460	140,153

Notes:

- (a) The Group's trading terms with its customers are mainly on credit, except for new customers, where payment in advance is normally required. The credit period is generally one month, extending up to three months for major customers. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 18. TRADE RECEIVABLES - continued

Notes: - continued

- (b) An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	2020	2019
	HK\$'000	HK\$'000
Less than 90 days	29,045	45,744
91 to 120 days	109	1,420
121 to 365 days	1,193	16,354
1 to 2 years	5,408	59,308
Over 2 years	705	17,327
	30,460	140,153

- (c) The movements in the loss allowance for impairment of trade receivables are as follows:

	2020	2019
	HK\$'000	HK\$'000
At 1 January	31,559	31,559
Impairment losses, net (note 8)	7,517	-
Amounts written off as uncollectible	(18,074)	(24)
Exchange realignment	475	24
At 31 December	21,477	31,559

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

### At 31 December 2020

	Ageing based on invoice date			Total
	Less than 1 year	1 to 2 years	Over 2 years	
Expected credit loss rate	0.8%	29.6%	96.4%	
Gross carrying amount (HK\$'000)	30,579	7,683	19,675	57,937
Expected credit losses (HK\$'000)	232	2,275	18,970	21,477

### At 31 December 2019

	Ageing based on invoice date			Total
	Less than 1 year	1 to 2 years	Over 2 years	
Expected credit loss rate	1.1%	13.0%	55.9%	
Gross carrying amount (HK\$'000)	64,225	68,170	39,317	171,712
Expected credit losses (HK\$'000)	707	8,862	21,990	31,559

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	Notes	2020 HK\$'000	2019 HK\$'000
Prepayments	(a)	88	2,098
Deposits and other receivables	(b)	5,449	11,470
Notes receivables		7,856	1,779
Advance payments for purchase of inventories	(c)	–	84,504
Receivable from a supplier	(c)	66,164	–
Due from an intermediate holding company	(d)	5	–
		79,562	99,851
Impairment allowance	(e)	(2,297)	–
		77,265	99,851

Notes:

- (a) Prepayments mainly comprise prepaid rental and other expenses.
- (b) Deposits and other receivables mainly comprise tendering deposits, performance pledged deposits, rental deposits and value-added tax recoverable. These amounts were not considered impaired as there was no recent history of default and the Group did not experience any material incurred credit losses in the past with respect to the counterparties.
- (c) The amount represents an advance for purchases of analytical and laboratory instruments and life science equipment paid to Techcomp Instrument Limited and its subsidiaries (collectively, the “Techcomp Instrument Group”, a group controlled by Messrs. Lo Yat Keung and Chan Wai Shing, who were key management personnel of the Group up to 30 September 2019). The amount was reclassified to receivable from a supplier during the year ended 31 December 2020 as the advance for purchase had not been fully utilised as at 31 December 2020. The balance is unsecured, interest-free and is repayable on demand.
- (d) The amount due from an intermediate holding company is unsecured, non-interest-bearing and repayable on demand.
- (e) In respect of the impairment consideration of the Group’s other receivables, an impairment analysis is performed at each reporting date using the probability of default approach to measure expected credit losses. The probabilities of default rates are estimated based on comparable companies with published credit ratings. At 31 December 2020, the probability of default applied for other receivables ranged from 2.02% to 5.50% (2019: 0.25% to 2.19%) and the loss given default was estimated to be ranged from 55.79% to 57.68% (2019: 54.67% to 56.85%).

In the situation where no comparable companies with credit ratings can be identified, expected credit losses are estimated by applying a loss rate approach with reference to the historical loss record of the Group. The loss rate is adjusted to reflect the current conditions and forecasts of future economic conditions, as appropriate.

The movements in the loss allowance for impairment of other receivables and during the year are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January	–	–
Impairment losses (note 8)	2,174	–
Exchange realignment	123	–
At 31 December	2,297	–

Other than those mentioned above, the financial assets included in the above balances relate to receivables for which there was no recent history of default and past due amounts. At 31 December 2020 and 2019, the loss allowance was assessed to be minimal.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 20. CASH AND BANK BALANCES

	2020	2019
	HK\$'000	HK\$'000
Cash and bank balances other than time deposits	115,736	40,319
Time deposits	–	164,558
<b>Total cash and bank balances</b>	<b>115,736</b>	<b>204,877</b>

Notes:

- (a) At 31 December 2020, the cash and bank balances of the Group denominated in Renminbi (“RMB”) amounted to HK\$41,139,000 (2019: HK\$24,755,000). The RMB is not freely convertible into other currencies, however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.
- (b) Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

## 21. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	2020	2019
	HK\$'000	HK\$'000
Less than 60 days	5,782	12,405
61 to 180 days	–	173
181 to 365 days	–	1,039
Over 1 year	314	274
<b>Total</b>	<b>6,096</b>	<b>13,891</b>

Notes:

- (a) The trade payables are non-interest-bearing and are normally settled on terms ranging from 60 days to 90 days.
- (b) Included in the trade payables as at 31 December 2019 were amounts of HK\$5,504,000 due to companies in which Messrs. Lo Yat Keung and Chan Wai Shing, who were connected persons as defined in Chapter 14A of the Listing Rules up to 30 September 2019 have beneficial interests. These trade payables, arising from transactions carried out in the ordinary course of business of the Group, were unsecured and repayable within 90 days.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 22. OTHER PAYABLES AND ACCRUALS

	Notes	2020 HK\$'000	2019 HK\$'000
Accruals		2,956	3,098
Contract liabilities – customers' deposits	(a)	6,561	17,452
Other payables	(b)	782	712
		10,299	21,262

Notes:

- (a) Contract liabilities include short-term advances received to deliver analytical and laboratory instruments and life science equipment and render repair and maintenance services. The decrease in contract liabilities in 2020 was mainly due to the decrease in short-term advances received from customers in relation to the delivery of goods as at the end of the year. Contract liabilities as at 1 January 2019 amounted to HK\$38,892,000.
- (b) Other payables are non-interest-bearing and have an average term of three months.

## 23. BANK BORROWINGS

	2020 HK\$'000	2019 HK\$'000
Bank borrowings comprise:		
Trust receipt loans	–	3,698
Term loan	–	5,000
	–	8,698

Notes:

- (a) The carrying amounts of the Group's bank borrowings, which are denominated in currencies other than the functional currencies of the relevant group entities, are as follows:

	2020 HK\$'000	2019 HK\$'000
Japanese Yen	–	3,698

- (b) The Group's bank loans as at 31 December 2019 were all repayable within one year and bore interest at floating rates, with average effective interest rates of 5.10% – 5.38% per annum. They were secured by:
- (i) a corporate guarantee of HK\$75,000,000 provided by the Company; and
- (ii) a negative pledge of a property owned by a key management personnel during the year.



# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 24. LOAN FROM A SHAREHOLDER

The loan balance as at 31 December 2019 was a loan advanced to the Group from Baodi pursuant to a loan agreement dated 25 June 2019 entered into between the two parties with a total loan facility of HK\$936,000,000. This shareholder's loan was unsecured, bore interest at the rate of 7% per annum and had a maturity date of 26 June 2022, which could be extended from time to time as mutually agreed between the two parties on or before the maturity date. The loan was fully repaid on 30 December 2020 and there is no outstanding balance as at 31 December 2020.

## 25. LOAN FROM A FELLOW SUBSIDIARY

The loan balance as at 31 December 2020 was a loan advanced to the Group from a fellow subsidiary, YEIG International Consulting (Beijing) Co., LTD., pursuant to a loan agreement dated 25 August 2020 entered into between the two parties with a total loan facility of RMB100,000,000 (equivalent to HK\$118,816,000). This loan from a fellow subsidiary is unsecured, bears interest at the rate of 5% per annum and has a maturity date of 25 August 2021, which could be repaid before the maturity date as mutually agreed between the two parties. During the year ended 31 December 2020, a total of RMB100,000,000 (equivalent to HK\$112,445,000) was drawn down by the Group, of which RMB81,490,000 (equivalent to HK\$91,630,000) was repaid. As at 31 December 2020, the outstanding balance under this loan facility amounted to RMB20,030,000 (equivalent to HK\$23,799,000).

The loan arrangement with the fellow subsidiary constitutes an exempted connected transaction under Chapter 14A of the Listing Rules.

## 26. SHARE CAPITAL

### Shares

	2020	2019
	HK\$'000	HK\$'000
Authorised:		
800,000,000 ordinary shares of US\$0.05 each	312,000	312,000
Issued and fully paid:		
275,437,000 ordinary shares of US\$0.05 each	107,420	107,420

## 26. SHARE CAPITAL - continued

### Share Option Scheme

On 9 June 2011, the Company adopted a share option scheme (the “2011 Share Option Scheme”). The purpose of the 2011 Share Option Scheme was to enable the Company to grant options to eligible participants as incentives or rewards for their contribution to the Group, and to encourage eligible participants to perform their best in achieving goals of the Group.

Directors (including non-executive directors and independent non-executive directors) and employees of the Group are eligible to participate in the 2011 Share Option Scheme.

The 2011 Share Option Scheme shall be in force up to a maximum period of 10 years from the date on which the 2011 Share Option Scheme was adopted and may continue beyond the stipulated period with the approval of shareholders by way of an ordinary resolution in a general meeting and of such relevant authorities which may then be required.

The options that are granted under the 2011 Share Option Scheme may have exercise prices that are the higher of (i) the closing price of the shares of the Company as stated in the daily quotations sheet issued by SEHK or SGX-ST (whichever is higher) on the offer date of such options, which must be a business day; and (ii) the average of the closing prices of the shares of the Company as stated in the daily quotations sheets issued by SEHK or SGX-ST for the five consecutive business days immediately preceding the offer date of such options (whichever is higher).

Where the options are granted to the controlling shareholders and their associates, (i) the aggregate number of shares of the Company available to the controlling shareholders and their associates shall not exceed 25% of the maximum number of shares of the Company which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2011 Share Option Scheme; (ii) the aggregate number of shares of the Company available to each controlling shareholder or his associate shall not exceed 10% of the maximum number of shares of the Company which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2011 Share Option Scheme; and (iii) separate approval of independent shareholders shall be obtained for each participant in respect of this participation and the number of shares of the Company comprised in the options to be granted to him and the terms.

The number of shares of the Company comprised in any option to be offered to a participant in the 2011 Share Option Scheme shall be determined at the absolute discretion of the remuneration committee of the Company. The total number of shares of the Company issued and to be issued upon exercise of the options granted to such participant (including exercised, cancelled and outstanding options) in any 12-month period must not exceed 1% of the shares of the Company in issue under the 2011 Share Option Scheme. Upon acceptance of the option, the grantee shall pay Singapore dollar 1.00 to the Company by way of consideration for the grant of the option.

There was no share option outstanding under the 2011 Share Option Scheme as at and during the years ended 31 December 2020 and 2019.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 26. SHARE CAPITAL - continued

### Share Award Scheme

On 11 January 2017, the Company adopted a share award scheme. Pursuant to the share award scheme, existing shares of the Company will be purchased by a trustee of the Company from the market out of cash contributed by the Group and be held in trust for the selected participants until such shares are vested with the selected participants in accordance with the provisions of the scheme. When the selected participant has satisfied all vesting conditions specified by the board of directors of the Company at the time of making the award and becomes entitled to the shares forming the subject of the award, the trustee shall transfer the relevant vested shares to that qualifying person.

The purposes of the share award scheme are to recognise the contributions by the Group's employees, executives, officers or directors and to provide them with incentives in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

During the years ended 31 December 2020 and 2019, no shares of the Company were acquired by the trustee and no share awards were granted.

## 27. RESERVES

- (a) The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity.
- (b) Capital and other reserves comprise:
  - (i) the difference between the combined share capital of the entities in the merged group and the share capital of the Company arising from a group reorganisation undertaken in 2004; and
  - (ii) effects of changes in ownership interests in subsidiaries when there is no change in control.
- (c) Reserve funds are non-distributable and represent the reserve fund and enterprise expansion fund of subsidiaries in the PRC that can be used to offset prior years' losses or be converted into capital, provided such conversion is approved by a resolution at a shareholders' meeting.

## 28. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of HK\$1,299,000 (2019: HK\$288,000) and HK\$1,299,000 (2019: HK\$288,000), respectively, in respect of lease arrangements for office premises. During the year ended 31 December 2020, the Group did not have other major non-cash transactions of investing and financing activities during the years ended 31 December 2020 and 2019.

(b) Changes in liabilities arising from financing activities

	Bank borrowings (including bank overdrafts)	Loan from a fellow subsidiary	Interest payable	Loan from a shareholder	Lease liabilities
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2019	26,529	–	–	124,000	4,108
New leases	–	–	–	–	288
Changes from financing cash flows	(17,831)	–	(4,636)	50,802	(1,533)
Interest expense	–	–	4,636	8,547	219
Exchange realignment	–	–	–	–	(27)
At 31 December 2019 and 1 January 2020	8,698	–	–	183,349	3,055
New leases	–	–	–	–	1,299
Revision of a lease term and termination of a lease	–	–	–	–	(2,524)
Changes from financing cash flows	(8,698)	21,957	(228)	(184,577)	(633)
Interest expense	–	1,744	228	1,228	92
Exchange realignment	–	98	–	–	88
At 31 December 2020	–	23,799	–	–	1,377

(c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

	2020 HK\$'000	2019 HK\$'000
Within operating activities	464	876
Within financing activities	633	1,533
	1,097	2,409

# NOTES TO FINANCIAL STATEMENTS

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## 29. RELATED PARTY DISCLOSURES

- (a) In addition to the transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

	Notes	2020 HK\$'000	2019 HK\$'000
Interest paid and payable on loans from the immediate holding company	(i)	1,228	12,338
Interest paid and payable on a loan from a fellow subsidiary	(ii)	1,744	–
Purchases of goods from companies in which two members of key management personnel have beneficial interests	(iii)	–	50,204
Sale of goods to companies in which two members of key management personnel have beneficial interests	(iii)	–	54,981
Disposal of equipment to companies in which two members of key management personnel have beneficial interests	(iii)	–	947

Notes:

- (i) Details of the loans from the immediate holding company are set out in note 24 to the financial statements. The loans from the immediate holding company are exempted connected transactions as defined under Chapter 14A of the Listing Rules.
- (ii) Details of the loan from a fellow subsidiary are set out in note 25 to the financial statements. The loan from a fellow subsidiary is exempted connected transactions as defined under Chapter 14A of the Listing Rules.
- (iii) These transactions were made with companies, in which Messrs. Lo Yat Keung and Chan Wai Shing have beneficial interests, based on mutually agreed terms. The amounts disclosed above for the year ended 31 December 2020 did not include the transactions with these companies after Messrs. Lo Yat Keung and Chan Wai Shing ceased to be key management personnel and connected persons as defined under Chapter 14A of the Listing Rules on 2 January 2020 and 30 September 2019, respectively.
- (b) Outstanding balances with related parties:

The Group had a loan from a fellow subsidiary of HK\$23,799,000 as at 31 December 2020, and the amount is unsecured and bears interest at the rate of 5% per annum, as further detailed in note 25 to the financial statements.

Details of the Group's amount due from an intermediate holding company included in prepayments, deposits and other receivables are disclosed in note 19 to the financial statements.

## 29. RELATED PARTY DISCLOSURES - continued

(c) Compensation of key management personnel of the Group:

	2020	2019
	HK\$'000	HK\$'000
Short term employee benefits	1,497	1,619
Post-employment benefits	27	29
<b>Total compensation paid to key management personnel</b>	<b>1,524</b>	<b>1,648</b>

Further details of directors' emoluments are included in note 9 to the financial statements.

## 30. FINANCIAL INSTRUMENTS BY CATEGORY

Other than an equity investment being designated as a financial asset at fair value through other comprehensive income, all financial assets and liabilities of the Group as at 31 December 2020 and 2019 are classified as financial assets and liabilities at amortised cost, respectively.

## 31. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The directors of the Company consider that the fair values of financial assets and liabilities which are due to be received or settled within one year approximate to their carrying amounts largely due to the short term maturities of these instruments.

Fair value measurement of the Group's equity investment at fair value through other comprehensive income as at 31 December 2020 and 2019 used significant unobservable inputs (Level 3 of the fair value hierarchy).

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities (2019: Nil).

# NOTES TO FINANCIAL STATEMENTS

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## 32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial instruments include cash and bank balances, trade and other receivables, an equity investment, trade and other payables and a loan from a fellow subsidiary. Details of these financial instruments are disclosed in the respective notes to the financial statements. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure that appropriate risk management measures are implemented in a timely and effective manner.

### Market risk

#### (i) Foreign exchange risk

The Group has sales and purchases denominated in foreign currencies, which exposes the Group to foreign currency risk. The Group's sales are principally in the United States dollars and Renminbi. Most of the Group's purchases are made in Japanese Yen, Renminbi and the United States dollars. Expenses incurred are generally denominated in Hong Kong dollars and Renminbi, which are the functional currencies of the group entities operating in Hong Kong and the PRC, respectively.

The carrying amounts of the major monetary assets and monetary liabilities denominated in a foreign currency, other than the functional currencies of the respective group entities, at the end of the reporting period are as follows:

	Assets		Liabilities	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
Renminbi	1,007	106,748	–	22,495
British Pound	–	3,550	–	121
Euro	134	1,380	–	–
Japanese Yen	235	674	115	3,647

### *Sensitivity analysis*

The following table details the Group's sensitivity to a 5% increase and decrease in the relevant foreign currencies against the functional currency of each group entity. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the possible change in foreign exchange rates. The sensitivity analysis includes only outstanding monetary items denominated in a foreign currency and adjusts their translation at the end of the reporting period for a 5% change in foreign currency rates. The sensitivity analysis excludes balances which are denominated in the United States dollars for entities with Hong Kong dollars as their functional currencies since the United States dollars are pegged to Hong Kong dollars.

## 32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES - continued

### Market risk - continued

#### (i) Foreign exchange risk - continued

##### *Sensitivity analysis - continued*

If the relevant foreign currency weakens by 5% against the functional currency of each group entity loss before tax will decrease/(increase) by:

	2020	2019
	HK\$'000	HK\$'000
Renminbi	(50)	(4,213)
British Pound	–	(171)
Euro	(7)	(69)
Japanese Yen	(6)	149
Others	(12)	(9)

If the relevant foreign currency strengthens by 5%, there would be an equal but opposite impact on loss before tax.

#### (ii) Interest rate risk management

The Group is exposed to cash flow interest rate risk in relation to bank overdrafts. Interest charged on the Group's overdrafts is at variable rates and is pegged at various above the HIBOR.

##### *Sensitivity analysis*

The sensitivity analysis below has been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period. The analysis is prepared assuming the amount outstanding at the end of the reporting period was outstanding for the whole year. A 50-basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the possible change in interest rates. Bank balances are excluded from sensitivity analysis as the directors of the Company consider that the exposure of cash flow interest rate risk arising from variable rate bank balances is insignificant.



# NOTES TO FINANCIAL STATEMENTS

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## 32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES - continued

### Credit risk

The Group trades only with recognised and creditworthy third parties, mainly universities, research institutions and government agencies. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis.

### *Maximum exposure and year-end staging*

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification:

### **At 31 December 2020**

	12-month ECLs	Lifetime ECLs			Total HK\$'000
	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	Simplified approach HK\$'000	
Trade receivables*	–	–	–	57,937	57,937
Financial assets included in prepayments, deposits and other receivables					
– Normal**	79,474	–	–	–	79,474
Cash and cash equivalents					
– Not yet past due	115,736	–	–	–	115,736
	195,210	–	–	57,937	253,147

## 32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES - CONTINUED

Credit risk - continued

At 31 December 2019

	12-month	Lifetime ECLs			Total HK\$'000
	ECLs	Stage 1 HK\$'000	Stage 2 HK\$'000	Stage 3 HK\$'000	
Trade receivables*	–	–	–	–	171,712
Financial assets included in prepayments, deposits and other receivables					
– Normal**	97,753	–	–	–	97,753
Cash and cash equivalents					
– Not yet past due	40,319	–	–	–	40,319
Time deposits					
– Not yet past due	164,558	–	–	–	164,558
	302,630	–	–	–	171,712
					474,342

\* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 18 to the financial statements.

\*\* The credit quality of the financial assets included in prepayments, deposits and other receivables is considered to be “normal” when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be “doubtful”.

### Liquidity risk

In the management of liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group’s operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

# NOTES TO FINANCIAL STATEMENTS

31 December 2020

## 32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES - continued

### Liquidity risk - continued

#### Liquidity and interest risk analyses

The following table details the remaining contractual maturity for non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

	Weighted average effective interest rate	Less than 1 year or repayable on demand	1 year to 5 years	Over 5 years	Undiscounted cash flows	Carrying amount
	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>At 31 December 2020</b>						
Trade payables	–	5,782	314	–	6,096	6,096
Other payables	–	782	–	–	782	782
Loan from a fellow subsidiary	5.00	24,987	–	–	24,987	23,799
Lease liabilities	4.75-5.10	430	1,184	–	1,614	1,377
		31,981	1,498	–	33,479	32,054

#### At 31 December 2019

Trade payables	–	13,891	–	–	13,891	13,891
Other payables	–	712	–	–	712	712
Bank borrowings	5.10	9,142	–	–	9,142	8,698
Loan from a shareholder	7.00	8,587	206,888	–	215,475	183,349
Lease liabilities	4.75-5.10	1,636	1,935	–	3,571	3,055
		33,968	208,823	–	242,791	209,705

### Capital management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from the prior year.

The capital structure of the Group consists of debts, which include the bank borrowings disclosed in note 23 to the financial statements and equity attributable to shareholders of the Company, comprising issued share capital, reserves and retained profits as disclosed in the consolidated financial statements.

The directors of the Company review the capital structure on a semi-annual basis. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors, the Group will balance its overall structure through the payment of dividends, issues of new shares and share buy-backs as well as the issue of new debts or the redemption of existing debts.

# NOTES TO FINANCIAL STATEMENTS

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## 33. EVENT AFTER THE REPORTING PERIOD

Save as disclosed in note 16 to the financial statements regarding the sale of the Group's equity investment in Scientifix Pty Ltd. to an independent third party at a total cash consideration of AUD398,000 in February 2021, the Group has no significant events after the reporting period.

## 34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2020	2019
	HK\$'000	HK\$'000
<b>NON-CURRENT ASSETS</b>		
Investments in subsidiaries	268,640	268,640
<b>CURRENT ASSETS</b>		
Other receivables	–	34
Due from subsidiaries	8,001	9
Due from an intermediate holding company	5	–
Cash and bank balances	72,475	164,946
Total current assets	80,481	164,989
<b>CURRENT LIABILITIES</b>		
Other payables and accruals	3,295	3,341
Due to subsidiaries	100,370	176,989
Total current liabilities	103,665	180,330
<b>NET CURRENT LIABILITIES</b>	<b>(23,184)</b>	<b>(15,341)</b>
Net assets	245,456	253,299
<b>EQUITY</b>		
Issued capital	107,420	107,420
Reserves (note)	138,036	145,879
Total equity	245,456	253,299

Note: A summary of the Company's reserves is as follows:

	Share premium account	Contributed surplus	Retained profits/ (accumulated losses)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2019	143,392	3,071	9,216	155,679
Loss for the year and total comprehensive loss for the year	–	–	(9,800)	(9,800)
At 31 December 2019 and 1 January 2020	143,392	3,071	(584)	145,879
Loss for the year and total comprehensive loss for the year	–	–	(7,843)	(7,843)
At 31 December 2020	143,392	3,071	(8,427)	138,036

## 35. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 26 March 2021.

# FINANCIAL SUMMARY

A summary of the results and assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the Company's audited consolidated financial statements and the annual report for the year ended 31 December 2019, is set out below:

## RESULTS

	Year ended 31 December				
	2016	2017	2018	2019	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue	1,427,735	1,134,900	634,414	311,473	60,988
Profit/(loss) before tax from the continuing operations	7,035	104,606	(9,174)	(19,618)	(62,199)
Income tax	(2,246)	(3,666)	–	(174)	–
Profit/(loss) for the year from continuing operations	4,789	100,940	(9,174)	(19,792)	(62,199)
Loss for the year from discontinued operations	–	(93,249)	(65,051)	–	–
Profit/(loss) for the year	4,789	7,691	(74,225)	(19,792)	(62,199)
Profit/(loss) for the year attributable to:					
Shareholders of the Company	7,901	10,413	(73,213)	(19,792)	(62,199)
Non-controlling interests	(3,112)	(2,722)	(1,012)	–	–
	4,789	7,691	(74,225)	(19,792)	(62,199)

## ASSETS AND LIABILITIES

	As at 31 December				
	2016	2017	2018	2019	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Total assets	1,312,334	1,293,653	543,889	510,952	258,062
Total liabilities	(686,439)	(653,156)	(245,727)	(230,259)	(41,571)
Total equity	625,895	640,497	298,162	280,693	216,491