



®

英達公路再生科技(集團)有限公司

Freetech Road Recycling Technology (Holdings) Limited

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock Code 股份代號 : 6888

2020

Annual Report
年報



公路醫生®

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This Annual Report is printed on environmentally friendly paper



CORPORATE INFORMATION

BOARD OF DIRECTORS

Chairman

Mr. Sze Wai Pan (*Chief Executive Officer*)

Executive Directors

Ms. Sze Wan Nga

(*redesignated as non-executive director with effect from 16 February 2021*)

Mr. Chan Kai King

Non-executive Directors

Ms. Sze Wan Nga

(*redesignated as non-executive director with effect from 16 February 2021*)

Mr. Zhou Jichang

(*appointed with effect from 16 February 2021*)

Prof. Tong Wai Cheung Timothy

Dr. Chan Yan Chong

Mr. Wang Lei

(*resigned with effect from 16 February 2021*)

Independent Non-executive Directors

Ms. Yeung Sum

Mr. Tang Koon Yiu Thomas

Dr. Lau Ching Kwong

Audit Committee

Ms. Yeung Sum (*Chairman*)

Mr. Tang Koon Yiu Thomas

Dr. Lau Ching Kwong

Nomination Committee

Mr. Sze Wai Pan (*Chairman*)

Mr. Tang Koon Yiu Thomas

Dr. Lau Ching Kwong

Remuneration Committee

Mr. Tang Koon Yiu Thomas (*Chairman*)

Ms. Yeung Sum

Ms. Sze Wan Nga

Authorised Representatives

Ms. Sze Wan Nga

Mr. Lim Eng Sun

Company Secretary

Mr. Lim Eng Sun

Registered Office

Cricket Square, Hutchins Drive

PO Box 2681

Grand Cayman KY1-1111

Cayman Islands

Group Headquarters and Principal Place of Business in Hong Kong

29/F, Chinachem Century Tower

178 Gloucester Road, Wanchai

Hong Kong

PRC Headquarters

9 Hengfei Road

Nanjing Technology

Development Zone

Nanjing City, Jiangsu Province, PRC

Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited

Level 54, Hopewell Centre

183 Queen's Road East, Hong Kong

Cayman Islands Share Register and Transfer Office

Suntera (Cayman) Limited (formerly known

as Royal Bank of Canada Trust Company

(Cayman) Limited)

Suite 3204, Unit 2A

Block 3, Building D

P.O. Box 1586

Gardenia Court, Camana Bay

Grand Cayman, KY1-1110

Cayman Islands

Auditor

BDO Limited

Certified Public Accountants

Principal Bankers

Bank of Communications

Bank of Beijing

Company Website Address

www.freetech-holdings.hk

FINANCIAL AND OPERATING HIGHLIGHTS

RESULTS

	Year ended 31 December		
	2020 HK\$'000	2019 HK\$'000	Increase
Revenue	541,911	487,323	11.2%
Gross profit	118,142	103,388	14.3%
Profit attributable to owners of the Company	31,636	4,145	663.2%
Earnings per share — Basic (HK cents)	2.99	0.39	666.7%

FINANCIAL POSITION

	31 December		
	2020 HK\$'000	2019 HK\$'000	Increase/ (decrease)
Financial assets at fair value through profit or loss, time deposits, pledged bank deposits and bank balances and cash	293,102	256,026	14.5%
Bank borrowings	99,960	110,880	(9.8%)
Equity attributable to owners of the Company	775,595	697,841	11.1%

KEY FINANCIAL RATIOS

Gross profit margin	21.8%	21.2%	2.8%
Net profit margin	6.1%	1.9%	221.1%
Return on assets	2.5%	0.7%	257.1%
Current ratio	1.7	1.6	6.3%
Gearing ratio ⁽¹⁾	N/A	N/A	N/A

Note:

⁽¹⁾ The calculation of the gearing ratio is based on the net bank borrowings (total bank borrowings minus bank balances and cash, time deposits, pledged bank deposits and financial assets at fair value through profit or loss) divided by equity attributable to owners of the Company multiplied by 100%.

CHAIRMAN'S STATEMENT



Dear Shareholders,

On behalf of the board of directors (the "Board"), I am pleased to present the annual report of Freetech Road Recycling Technology (Holdings) Limited (the "Group") for the financial year ended 31 December 2020.

PERFORMANCE

The year of 2020 was the year that the Ministry of Transport of the People's Republic of China (the "PRC") had performed large scale road inspections once every five years on highways and to inspect the quality and condition of the road maintenance work. It is also the concluding year for the general development of a moderately prosperous society and the "13th Five-year Plan", as well as a decisive year for winning the critical battle for prevention and treatment of pollution. However, the COVID-19 outbreak in early 2020 is a black swan event that has caused significant and far-reaching impacts on the economy of the PRC and the world. Many provinces and municipalities in the PRC government have implemented emergency public health measures since January 2020, which include, among other things, imposing quarantine orders and travel restrictions. The travel restrictions were gradually lifted in second quarter of 2020. As result of the effective measures adopted by the PRC government to address the situation and ensured positive developments under stable and normalised epidemic prevention measures, social life and production operations gradually return to normal and sound recovery trends were reported in the second half of 2020. PRC is the only major economy in the world achieving positive growth. Although the outbreak of COVID-19 had affected the operation of the asphalt pavement maintenance ("APM") services sector of the Group in the first half of 2020, due to (i) the economy of the PRC had recovered quickly in the second half of 2020; (ii) the road inspection performed by the Ministry of Transport in the second half of 2020; and (iii) the Group had successfully developed part of the South China market which enables the Group to perform APM services in the fourth quarter of 2020 (previously fourth quarter was the slack season of the Group's APM service sector due to cold weather), the Group had achieved the record high of the total area serviced of the "Hot-in-Place" projects in the second half of 2020 and the APM services sector recorded an increase in revenue.

Due to the outbreak of COVID-19, the local government and highway company had delayed their capital investment to 2021, the APM equipment segment of the Group recorded a decrease in revenue. The Group also recorded a reversal of expected credit loss of trade receivables and contract assets for the year ended 31 December 2020 due to collection of these outstanding balances had continued to improve in 2020 after Premier Li Keqiang has emphasised the settlement of overdue debts of local government to private enterprises during the State Council Executive Meeting of the People's Republic of China on 8 January 2020.

In 2020, the Group's operating revenue was approximately HK\$541.9 million, representing an increase of approximately 11.2% as compared to 2019. Since there were: (i) increase in revenue; (ii) a reversal of expected credit loss of trade receivables and contract assets; and (iii) decrease in selling and distribution expenses and administrative expenses, the total profit attributable to owners of the Company (the "Net Profit") was approximately HK\$31.6 million, representing an increase of approximately 663.2% as compared to the Net Profit of approximately HK\$4.2 million for the year ended 31 December 2019. As at 31 December 2020, the Group maintained a healthy financial position as it had cash on hand in the sum of approximately HK\$293.1 million and the Group's operating cash flow was maintained in cash inflow of approximately HK\$54.5 million in 2020.

OUTLOOK

The year of 2021 is the first year of the "14th Five-Year Plan" of the PRC government. It is also the first year of the green transformation of China's economy and the global competition of green and low-carbon economy. Focusing on the speech delivered by President Xi Jinping on behalf of the PRC government at the "General Debate of the 75th Session of the United Nations General Assembly" and the "Climate Ambition Summit": "We aim to peak carbon dioxide emissions before 2030, achieve carbon neutrality before 2060 and quantify that by 2030, China's carbon dioxide emissions per unit of GDP will be at least 65% lower than that in 2005, and the proportion of non-fossil energy in primary energy consumption will reach about 25%." This is undoubtedly good news for groups engaged in ecological and environmental protection business to enjoy the stable and sustained benefits.

Facing the fierce challenge of "dual carbon", ministries and commissions under the State Council and local governments at all levels shall formulate practical policies related to "carbon peaking" and "carbon neutralization" and policies on carbon emission reduction. Take the transportation industry, the major energy consumption and carbon emission industry, as an example, and according to related statistics, the carbon emissions of the transportation industry have accounted for 15% of the national terminal carbon emissions, and it has grown at an annual average growth rate of over 5% in the past nine years. It is expected to increase by 50% by 2025. It can be seen that there is a long way to go to achieve low-carbon development of the transportation industry.

To this end, the Central Committee of the Communist Party of China and the State Council issued the "National Comprehensive Three-dimensional Transportation Network Planning Outline", which clearly pointed out: promoting green and low-carbon development. It is emphasized to reduce traffic noise, pollutants and carbon dioxide emissions from the source. We should strengthen the renewal and utilization of equipment and facilities of renewable energy, new energy, and clean energy, as well as the recycling of waste building materials, and promote the clean, low-carbon, and efficient development of transportation energy and power systems. The Central Economic Working Conference at the end of 2020 also listed "implementing action plan for peaking carbon dioxide emissions and ensuring carbon neutralization" as one of the eight key tasks in 2021.

Taking this opportunity, in the year of 2021, the Group will focus on integrating resources, adjusting its organizational structure, striving to improve and develop the existing business and channels, and continue to strengthen the research and development of low-carbon cycle process and equipment on the one hand; On the other hand, it will focus on the whole carbon emission industry chain of road maintenance industry and moving forward the recycling technology, with focusing on the maintenance and treatment of damaged roads as well as the collection, collation and analysis of pre road data. Establishing cooperation with a series of well-known universities, the Group strives to promote and develop more effective and refined overall solutions for regional road maintenance with district and county being the basic units, which could not only saves the cost of road maintenance for local governments at district and county levels, but also greatly reduces the carbon emission of road maintenance industry, helping to achieve the goals of “carbon peaking” and “carbon neutralization”.

With the large-scale vaccination and promotion of the COVID-19 vaccine, the global epidemic situation was under effective control. The global economy is recovering, especially in PRC. China contained the spread of epidemic and resumed production in the first place, and was only the first among the world to achieve positive growth at a rate of 2.3%. China's total economic volume surpassed RMB100 trillion for the first time, becoming a bright label of its economy. The World Bank forecasts that the global economy may grow by 4% in 2021, with China's economy growing at a staggering rate of 7.9%. The improvement of politics and economy and the restoration of social order also promoted the normal flow of personnel and the orderly operation of various industries, while the road maintenance industry was also restoring normal operations. A stable road maintenance market and abundant maintenance fund sources provide extremely favorable guarantees for the Group's basic businesses. Based on the Yangtze River Delta, Pearl River Delta, Beijing-Tianjin-Hebei and other key regions, the Group will break through the barriers of regional and economic development, take advantage of “dual carbon” of various regions to achieve its goals, and explore more Hot-in-Place maintenance projects and equipment markets. At the same time, as the world economy recovers, the Group will make efforts to expand the international market. In addition to maintaining the traditional Southeast Asian market, the Group strives for a position in the European and American markets.

ACKNOWLEDGEMENT

On behalf of the Board, I would like to thank all our colleagues and staff for their hard work. I would also like to extend my gratitude to all our business partners, customers and shareholders for their strong support.

Chairman

Mr. Sze Wai Pan

30 March 2021

MANAGEMENT DISCUSSION AND ANALYSIS



BUSINESS REVIEW

The year of 2020 was the year that the Ministry of Transport of the People's Republic of China (the "PRC") had performed large scale road inspections once every five years on highways and to inspect the quality and condition of the road maintenance work. It is also the concluding year for the general development of a moderately prosperous society and the "13th Five-year Plan", as well as a decisive year for winning the critical battle for prevention and treatment of pollution. However, the COVID-19 outbreak in early 2020 is a black swan event that has caused significant and far-reaching impacts on the economy of the PRC and the world. Many provinces and municipalities in the PRC government have implemented emergency public health measures since January 2020, which include, among other things, imposing quarantine orders and travel restrictions. The travel restrictions were gradually lifted in second quarter of 2020. As result of the effective measures adopted by the PRC government to address the situation and ensured positive developments under stable and normalised epidemic prevention measures, social life and production operations gradually return to normal and sound recovery trends were reported in the second half of 2020. PRC is the only major economy in the world achieving positive growth. Although the outbreak of COVID-19 had affected the operation of the asphalt pavement maintenance ("APM") services sector of the Group in the first half of 2020, due to (i) the economy of the PRC had recovered quickly in the second half of 2020; (ii) the road inspection performed by the Ministry of Transport in the second half of 2020; and (iii) the Group had successfully developed part of the South China market which enable the Group to perform APM services in the fourth quarter of 2020 (previously fourth quarter was the slack season of the Group's APM service sector due to cold weather), the Group had achieved the record high of the total area serviced of the "Hot-in-Place" projects in the second half of 2020 and the APM services sector recorded an increase in revenue. Due to the outbreak of COVID-19, the local government and highway company had delayed their capital investment to 2021, the APM equipment segment of the Group recorded a decrease in revenue. The Group also recorded a reversal of expected credit loss of trade receivables and contract assets for the year ended 31 December 2020 due to collection of these outstanding balances had continued to improve in 2020 after Premier Li Keqiang has emphasised the settlement of overdue debts of local government to private enterprises during the State Council Executive Meeting of the People's Republic of China on 8 January 2020.

In 2020, the Group's operating revenue was approximately HK\$541.9 million, representing an increase of approximately 11.2% as compared to 2019. Since there were: (i) increase in revenue; (ii) a reversal of expected credit loss of trade receivables and contract assets; and (iii) decrease in selling and distribution expenses and administrative expenses, the total profit attributable to owners of the Company (the "Net Profit") was approximately HK\$31.6 million, representing an increase of approximately 663.2% as compared to the Net Profit of approximately HK\$4.2 million for the year ended 31 December 2019. As at 31 December 2020, the Group maintained a healthy financial position as it had cash on hand in the sum of approximately HK\$293.1 million and the Group's operating cash flow was maintained in cash inflow of approximately HK\$54.5 million in 2020.

Asphalt Pavement Maintenance Services

Revenue for this segment increased in the year of 2020 compared to 2019 due to the increase in the total area serviced of the "Hot-in-Place" projects in 2020 as the Ministry of Transport had performed road inspections on highway in the second half of 2020 and the Group had successfully developed part of the South China market which enable the Group to perform APM services in the fourth quarter of 2020. Therefore, the total serviced area of "Hot-in-Place" projects increased by 41.4% from 2.9 million square meters in 2019 to 4.1 million square meters in 2020.

The revenue of non-"Hot-in-Place" projects increased by 12.7% was due to the revenue contributed by the new road maintenance technology of the Group and the revenue the contributed by Tianjin Expressway Maintenance as more road maintenance projects were performed to cater for road inspections on highway in the second half of 2020. Although the outbreak of COVID-19 had affected the operation of the APM services segment of the Group in the first half of 2020, due to (i) the economy of the PRC had recovered quickly in the second half of 2020; (ii) the road inspection performed by the Ministry of Transport in the second half of 2020; and (iii) the Group had successfully developed part of the South China market which enable the Group to perform APM services in the fourth quarter of 2020, the Group had achieved the record high of the total area serviced of the "Hot-in-Place" projects in the second half of 2020.

The Group has continued to be a leading integrated solution provider using "Hot-in-Place" recycling technology in the APM industry in the PRC.

APM Equipment

During the year under review, our APM equipment segment generated a revenue of HK\$57.1 million, representing a decrease of 20.7% as against 2019. This decrease was due to the outbreak of COVID-19, the local government and highway company had delayed their capital investment to 2021.



Research and Development

To maintain our leading position in the use of “Hot-in-Place” recycling technology in the APM industry, the Group continued to invest in technological innovation.

New Patents

The Group continued to pay efforts and invest significant resources in our research and development. As of 31 December 2020, we had registered 189 patents (2019: 168), of which 19 were invention patents (2019: 18), 145 were utility model patents (2019: 127) and 25 were design patents (2019: 23), and we had 31 pending patent applications, of which 17 are invention patents, 13 are utility model patents and 1 is design patent (2019: 24 pending patent applications, of which 10 are invention patents, 12 are utility model patents and 2 are design patent).

During the year under review, the Group enriched product lines and their performance further, such as fast-heating APM vehicles as well as municipal truck-mounted attenuators, so to increase our competitiveness in the market. In addition, the Group started to develop distress AI recognition system and self-operating modular series in order to reduce cost and provide higher quality of services.

In cleansing series, the Group further enriched our cleansing series such as mechanical sweeper which is particularly suitable for large and bulky garbage, 100% electric garbage vacuum machine for municipal side walk cleaning. In addition, the Group also developed new valuable functions like disinfection system, water recycling system which have high demand from the customers.

Others

With strong research and development capabilities, the Group is able to adopt the most advanced technologies in the APM industry, provides customised solutions to its clients and maintains its competitive edges and leading status in the APM industry by using the recycling technology.

OUTLOOK

Since the 18th National Congress of the Communist Party of China, the development of ecological civilization has become a strategic priority and the building of a beautiful China has become a consensus in the PRC. Due to the significance of the development of the ecological and environmental business to protecting public health and safety and the realising of the sustainable development of mankind, the environmental sector is becoming a new historic opportunities for development. In addition, during the 75th General Assembly of the United Nations, President Xi Jinping mentioned that China had committed to achieve carbon neutrality before 2060. Thus, the PRC government will continue to develop green economy and adopt higher standard for environmental standards.

With our patented Hot-in-Place recycling technology and other new products, the Group will benefit from the increasing demand for APM and the favourable environment in the PRC, especially those using the recycling technologies.

First, as at 31 December 2019, China has the longest expressway and the second longest highway (in terms of mileage) in the world. The overall growth of the APM industry in the PRC remains sustainable and the existing penetration rate of recycling technology (including the Group's "Hot-in-Place" recycling technology) is still minimal and has significant potential for expansion. Secondly, the Group has developed part of the South China market which enable the Group to perform APM services during slack season. Third, subsequent to the Company's sale of a modular series equipment to a customer in the Republic of Korea and standard series equipment to customers in Macau, Malaysia and Taiwan, the Company will continue to explore the overseas business opportunities and strategic cooperation with other companies, such as some listed companies and large-scale or state-owned enterprises. Fourth, the Group will continue to leverage on its state-owned partners' overseas channels to explore overseas business opportunities. The Group is making an effort to promote its overseas business opportunities in the countries along the "One Belt One Road" and four Asian tigers. In light of these, the Group is well positioned to benefit from the government's policies and the positive development prospects in the environmental protection sector.

As a leading provider of the "Hot-in-Place" recycling technology in the APM sector and a provider of one-stop solution covering "testing, planning, equipment and construction", the Group will leverage on its competitive advantages and implement favourable policies to achieve a healthy growth in its business. The Group plans to enhance its market position, enter into new markets and enlarge its share in existing markets by the following means:

1. it will increase market penetration, particularly in cities where the use of "Hot-in-Place" recycling technology is currently relatively limited;
2. it will focus on the cities which will hold major events to gain and complete projects of high awareness;
3. it will diversify its product range and developed new product in road industry;
4. it will continue to invest on its testing and planning department by devoting more equipment and staff so as to enhance its one-stop solution and generate new revenue stream which is road doctor consultant services;
5. it will further optimize its techniques and technologies to lower the construction costs;
6. it will grasp the opportunities in the wave of state-owned enterprise reforms to acquire more maintenance companies in the express highway sector; and
7. it will leverage on its state-owned partners' overseas channels to expand the international APM equipment and services market.

In addition, the Group has started planning the development of the investment property acquired by the Group at lot 04-05 and 04-06 of Jiangxinzhou, Jianye District, Nanjing, the PRC (中國南京市建鄴區江心洲) in December 2016. The investment property will be developed into the global technology research and development centre of the Group. The investment property does not only enable the Group to enhance its research and development capabilities, but also has good potential as a long term investment.

Looking into the future, the Group holds confidence in its business prospects and will strive to provide higher returns for its shareholders with the principle of "Efficient use of technology to create multi-win situations" ("善用科技·共創多贏").

FINANCIAL PERFORMANCE REVIEW

The Group consists of two main business segments: the APM service segment, where we provide APM services under our registered trademark **公路醫生**® (Road Doctor) to repair damaged asphalt pavement surfaces, and the APM equipment segment, where we manufacture and sell a wide range of APM equipment.

The following table is a description of the Group's operating activities during the year under review, with comparisons to those of 2019.

1. Revenue

a. APM Services

	Year ended 31 December				
	2020		2019		Increase/ (decrease)
	Area serviced (square meters '000)	Area serviced (square meters '000)	Area serviced (square meters '000)	Area serviced (square meters '000)	
Revenue (net of VAT)	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
"Hot-in-Place" Projects	242,357	4,095	200,232	2,880	21.0%
Non-"Hot-in-Place" Projects	242,493	–	215,092	–	12.7%
Total	484,850		415,324		16.7%

	Year ended 31 December				
	2020		2019		Increase/ (decrease)
	Margin	Margin	Margin	Margin	
Gross profit	HK\$'000	Margin	HK\$'000	Margin	
"Hot-in-Place" Projects	79,339	32.7%	56,951	28.4%	39.3%
Non-"Hot-in-Place" Projects	17,495	7.2%	12,867	6.0%	36.0%
Total	96,834	20.0%	69,818	16.8%	38.7%

Revenue for this segment increased in the year of 2020 compared to 2019 due to the increase in the total area serviced of the “Hot-in-Place” projects in 2020 as the Ministry of Transport had performed road inspections on highway in the second half of 2020 and the Group had successfully developed the South China market which enable the Group to perform APM services in the fourth quarter of 2020 (previously fourth quarter was the slack season of the Group’s APM service sector due to cold weather). Therefore, the total serviced area of “Hot-in-Place” projects increased by 41.4% from 2.9 million square meters in 2019 to 4.1 million square meters in 2020. The revenue growth amount of the “Hot-in-Place” projects is lower than the growth of the total serviced area is mainly due to the Group’s marketing strategy to offer lower selling price for some of the large projects. The revenue of non-“Hot-in-Place” projects increased by 12.7% was due to the revenue contributed by the new road maintenance technology of the Group and the revenue the contributed by Tianjin Expressway Maintenance as more road maintenance projects were performed to cater for road inspections on highway in the second half of 2020. Although the outbreak of COVID-19 had affected the operation of the APM services segment of the Group in the first half of 2020, due to (i) the economy of the PRC had recovered quickly in the second half of 2020; (ii) the road inspection performed by the Ministry of Transport in the second half of 2020; and (iii) the Group had successfully developed the South China market which enable the Group to perform APM services in the fourth quarter of 2020, the Group had achieved the record high of the total area serviced of the “Hot-in-Place” projects in the second half of 2020.

The gross profit margin of “Hot-in-Place” projects increased from 28.4% in 2019 to 32.7% in 2020 due to the increase in the revenue amount.

b. APM Equipment

	Year ended 31 December				
	2020		2019		Increase/ (decrease)
	HK\$'000	Units/sets	HK\$'000	Units/sets	
Revenue (net of VAT)					
Standard series	50,616	49	65,819	63	(23.1%)
Modular series	–	–	–	–	–
Repair and maintenance	6,445	N/A	6,180	N/A	4.3%
Total	57,061		71,999		(20.7%)

	Year ended 31 December				
	2020		2019		Increase/ (decrease)
	HK\$'000	Margin	HK\$'000	Margin	
Gross profit					
Standard series	17,642	34.9%	29,796	45.3%	(40.8%)
Modular series	–	N/A	–	N/A	–
Repair and maintenance	3,666	56.9%	3,774	61.1%	(2.9%)
Total	21,308	37.3%	33,570	46.6%	(36.5%)

Revenue for the APM equipment segment for 2020 decreased by approximately 20.7% as compared to 2019. This decrease was due to the outbreak of COVID-19, the local government and highway company had delayed their capital investment to 2021.

Overall gross profit margin for this segment decreased from approximately 46.6% in 2019 to approximately 37.3% in 2020 due to the decrease in the revenue generated from higher gross profit margin standard series equipment.

2. Other Income

Other income for the year under review increased by approximately HK\$4.7 million, from approximately HK\$7.8 million in 2019 to approximately HK\$12.5 million in 2020, primarily due to the increase in the interest income generated from time deposit.

3. Reversal of Impairment Losses on Financial Assets

Reversal of impairment losses on financial assets decreased by 38.0% or approximately HK\$7.6 million, from approximately HK\$20.0 million in 2019 to approximately HK\$12.4 million in 2020, primarily due to the net effect of (i) the increase in the expected credit loss allowance of trade receivables reversed; (ii) the recognition of expected credit loss allowance of contract assets; and (iii) the decrease in the recognition of expected credit loss allowance of other receivables.

4. Fair Value Change of Investment Property

The Group's investment property was revalued as at 31 December 2020 using income capitalisation basis by an independent property valuer. During the year under review, the architecture and consultancy fees were incurred on the investment property and the Group did not record changes in fair value of investment property.

5. Selling and Distribution Costs

Selling and distribution costs for the year under review decreased by approximately 23.0% or approximately HK\$4.5 million, from approximately HK\$19.6 million in 2019 to approximately HK\$15.1 million in 2020, primarily due to the outbreak of COVID-19 and implementation of travelling restriction in the first half of 2020, resulted less travelling, entertainment and promotion expenses were incurred.

6. Administrative Expenses

Administrative expenses decreased by approximately 11.4%, or approximately HK\$8.3 million, from approximately HK\$72.7 million in 2019 to approximately HK\$64.4 million in 2020, primarily due to the decrease in the travelling and motor vehicle expenses as the implementation of travelling restriction in the first half of 2020.

7. Research and Development Costs

Research and development costs were increased by approximately HK\$6.4 million, or approximately 51.2%, from HK\$12.5 million in 2019 to HK\$18.9 million in 2020, primarily due to more costs incurred in: (i) the diversification of the product range of the Group in road industry; and (ii) the development of automated and smart functions in the Group's products in order to reduce cost and provide higher quality services.

8. Share of Profits/(Losses) of Joint Ventures

The Group's share of profits from joint ventures increased by approximately HK\$4.4 million, from share of losses of joint ventures of approximately HK\$3.3 million in 2019 to share of profits of joint ventures of approximately HK\$1.1 million in 2020 primarily due to the more APM services projects were conducted by joint ventures due to the road inspection conducted by the Ministry of Transport in the second half of 2020.

9. Finance Costs

Finance costs decreased by approximately HK\$1.4 million, from approximately HK\$6.2 million in 2019 to approximately HK\$4.8 million in 2020 primarily due to the decrease in bank borrowings.

10. Income Tax Expense

Income tax expense increased by approximately HK\$1.0 million, from approximately HK\$4.5 million in 2019 to approximately HK\$5.5 million in 2020 due to the increase in the profit before tax in 2020.

11. Profit

Profit attributable to owners of the Company increased by approximately 663.2% or approximately HK\$27.4 million, from approximately HK\$4.2 million in 2019 to approximately HK\$31.6 million in 2020, primarily due to the net effect of (i) increase in the revenue contributed by the new road maintenance technology of the Group and increase in the total area serviced of the "Hot-in-Place" projects in 2020 as the Ministry of Transport had performed road inspections on highway in the second half of 2020; (ii) the Group had successfully developed part of the South China market which enable the Group to perform APM services in the fourth quarter of 2020; (iii) decrease in the revenue of the APM equipment due the outbreak of COVID-19, the local government and highway company had delayed their capital investment to 2021; (iv) the expected credit loss on trade receivables reversed; (v) the recognition of expected credit loss of contract assets; (vi) the recognition of expected credit loss of other receivables; and (vii) the decrease in selling and distribution expenses and administrative expenses.

12. Financial Position

As at 31 December 2020, the total equity of the Group amounted to approximately HK\$807.2 million (2019: HK\$729.0 million). Increase in the total equity of the Group was due to the net effect of (i) profit attributable to owners of the Company for the year ended 31 December 2020; and (ii) changes in foreign currency translation reserve as a result of the appreciation of RMB against Hong Kong dollar as the assets and liabilities of the Group are denominated in RMB, but for the purpose of presenting consolidated financial statements, these assets and liabilities are translated into Hong Kong dollars.

The Group's net current assets as at 31 December 2020 amounted to approximately HK\$336.2 million (2019: HK\$258.1 million). The current ratio, which is the amount of the current assets divided by the amount of the current liabilities as at 31 December 2020, was 1.7 (31 December 2019: 1.6). The improvement in the net current assets and current ratio was mainly due to the expected credit loss on financial assets reversed and increase in cash and bank deposit balances as the collection of the outstanding trade receivable balances had improved in 2020.

13. Liquidity and Financial Resources and Capital Structure

As at 31 December 2020, the Group's bank balances and cash, time deposits, pledged bank deposits and financial assets at fair value through profit or loss amounted to approximately HK\$293.1 million (2019: HK\$256.0 million). The increase was primarily due to the effect of net cash from operating activities, purchase of property, plant and equipment, addition to investment property and repayment of bank borrowings. As at 31 December 2020, the bank borrowings of the Group amounted to HK\$100.0 million (2019: HK\$110.9 million). As at 31 December 2019 and 2020, the Group was in a net cash position.

During the State Council Executive Meeting of the PRC on 8 January 2020, Premier Li Keqiang has emphasised the settlement of overdue debts of local government to private enterprises. Therefore, the collection of the Group's outstanding trade receivables balances had continued to improve in 2020. According to the previous experience, less project was conducted in the fourth quarter due to the cold weather. However, due to the outbreak of COVID-19, some of the road maintenance projects were performed by the Group in the fourth quarter of 2020 and the trade receivables are due to be received in the first half of 2021. Thus, the trade receivables and contract assets balances were increased from HK\$778.8 million as at 31 December 2019 to HK\$798.9 million as at 31 December 2020. As at the latest practicable date, third party customers had settled trade receivables amounting to approximately HK\$243.4 million (RMB204.5 million).

Though the Group does not have any collateral over most of the receivables, the management considers that there is no recoverability problem as the remaining amounts are due from the local PRC government authorities. The Group has credit policy and internal control procedures in place to review and collect the outstanding trade receivables of the Group. In order to minimise the risk of placing heavy reliance on obtaining project from the local PRC government and to further diversify the overall credit risk, the Group will widen its customer base. For those customers whose credit terms are extended by the Group, the Group has policies in place to evaluate the credit risk for these customers, taking into account of its repayment ability and long term relationship with the Group.

As at 31 December 2020, the Group's liquidity position remained strong and the management of the Company believes that this will enable the Group to expand in accordance with their plans. The Group strives to efficiently use its financial resources and adopts a prudent financial policy in order to maintain a healthy capital ratio and support its business expansion requirements.

14. Interest-Bearing Bank Borrowings

As at 31 December 2020, the Group had total debt of HK\$100.0 million (2019: HK\$110.9 million) which was unsecured interest-bearing bank borrowings.

As at 31 December 2020, bank balance of approximately HK\$38.7 million (2019: HK\$24.1 million) was pledged to secure general banking facilities granted to the Group.

The maturity profile of the interest-bearing bank borrowings as at 31 December 2019 and 2020 were repayable within one year or on demand.

15. Use of Proceeds Raised from Initial Public Offering (“IPO”)

The Group received approximately HK\$687.0 million net proceeds, after deducting underwriting fees and other related expenses, from the Company’s IPO. These net proceeds were applied in the year ended 31 December 2020 in the manner as stated in the prospectus of the Company dated 14 June 2013, as follows:

	Net Proceeds		
	Available HK\$ million	Utilised HK\$ million	Unutilised HK\$ million
Investment in research and development activities	137.4	137.4	–
Establishing joint ventures and expanding APM service teams	137.4	99.9	37.5
Manufacturing APM equipment and expanding our APM service teams	103.1	103.1	–
Acquisitions of other APM service providers	103.0	53.6	49.4
Constructing new production facility	68.7	68.7	–
Establishing sales offices in new markets and marketing expenses	68.7	68.7	–
General corporate purposes and working capital requirements	68.7	68.7	–
	687.0	600.1	86.9

The unutilised net proceeds have been deposited into short term deposits with licensed banks and authorised financial institutions in Hong Kong and the PRC.

16. Material Acquisitions and Disposals

On 16 November 2020, the Group acquired the entire interest of Flourish Rich Limited Group, a group include Flourish Rich Limited and Nanjing Golden Rich Financial Leasing Limited (南京金財匯融資租賃有限公司), which was previously a 45% owned joint venture of the Group. The purchase consideration for the acquisition was in the form of cash, with approximately HK\$7,201,000 which shall be paid within three months after the change of the registration of the shareholding. Together with the 45% equity interest held before the acquisition, the Group’s interest in Flourish Rich increased to 100% after the acquisition. The acquisition provide an opportunity for the Group to participate in the leasing equipment industry and allow the Group to broaden the revenue and income stream.

Save as disclosed above, during the year under review, there were no material acquisitions or disposals of any subsidiaries, associates or joint ventures.

17. Capital Commitments and Contingent Liabilities

The Group’s capital commitments as at 31 December 2020 are set out in note 38 to the financial statements. As at 31 December 2020, the Group did not have any material contingent liabilities.

18. Financial Risk Management

The Group's business is exposed to a variety of financial risks, such as interest rate risk, foreign currency risk and credit risk.

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's bank borrowings with a floating interest rate. As at 31 December 2020, 100% of the Group's bank borrowings are at fixed interest rate (2019: 69.7% and 30.3% of the Group's bank borrowings are at fixed interest rate and floating interest rate, respectively). The Group has not used any interest rate swaps to hedge its interest rate risk.

The Group collects most of its revenue in RMB and most of its expenditures as well as capital expenditures are also denominated in RMB. The Group's exposure to foreign currency risk arises mainly from certain bank deposits and interest-bearing bank borrowings denominated in foreign currency of the relevant group entities. As at 31 December 2020, certain time deposit, bank balances and cash, pledged bank deposits and financial assets at fair value through profit or loss of approximately HK\$280,463,000 (2019: HK\$238,215,000) are denominated in RMB, the remaining balances are mainly denominated in Hong Kong dollars. As at 31 December 2020, the Group's bank borrowings denominated in RMB amounted to HK\$99,960,000 (equivalent to RMB84,000,000) (2019: HK\$110,880,000 (equivalent to RMB99,000,000)). The Group has not hedged its foreign currency risk. The changes in foreign currency translation reserve during the year under review was the result of the appreciation of RMB against Hong Kong dollar as the assets and liabilities of the Group are denominated in RMB, but for the purpose of presenting consolidated financial statements, these assets and liabilities are translated into Hong Kong dollars.

The Group has policies in place to evaluate credit risk when accepting new business and to limit its credit exposure to individual customers.

19. Employees and Remuneration

As at 31 December 2020, the Group had a total of 499 full time employees (2019: 550). The Group provides competitive remuneration packages to retain its employees including discretionary bonus schemes, medical insurance and other allowances and benefits in kind as well as mandatory provident fund schemes for employees in Hong Kong and state-managed retirement benefit schemes for employees in the PRC.

20. Environmental Policy

The Group initiates and strives to minimize our environmental impact by using its unique technology to repair the damaged asphalt payment surfaces and able to achieve 100% recycling damaged pavement materials. The Group operates in an environmental-friendly manner to promote and achieve sustainable development. Its environmental policies and measures reflect its commitment to minimising the environmental impact of its operations. During the year under review, the Group complies with the relevant environmental regulations and rules and possess all necessary permission and approval from the PRC regulators.

21. Compliance with Relevant Laws and Regulations

The Group's operations are carried out by the Company's subsidiaries in the PRC and Hong Kong. Our operations are regulated by PRC and Hong Kong law. During the year under review and up to date of this report, we have complied with the relevant laws and regulations that have significant impact in the PRC and Hong Kong.

22. Relationships with Stakeholders

The Group recognises that employees, customers, suppliers, research partners, government and other public bodies are keys to its sustainable development. The Group is committed to establishing a close and caring relationship with its employees, providing quality services and products to its customers and enhancing cooperation with its business partners. The Group provides a fair and safe workplace, promotes diversity to our staff, provides competitive remuneration and benefits and career development opportunities based on their merits and performance. The Group also puts ongoing efforts to provide adequate trainings and development resources to the employees so that they can keep abreast of the latest development of the market and industry and, at the same time, improve their ability, performance and self-fulfillment in their positions.

The Group understands that it is important to maintain good relationship with customers and provide highest standard of services and products which satisfy the needs and requirements of the customers. The Group enhances the relationship by continuous interaction with customers to gain insight on the changing market demand. The Group has also established procedures to handle customers' feedbacks and complaints to ensure customers' opinions are dealt with in a prompt and timely manner.

The Group maintains sound business relationship with suppliers, research partners, government and other public bodies through business visits, group discussion and seminars. These activities would allow the Group to better understand the stakeholders' views to develop the Group's sustainable development.

23. Principal Risks and Uncertainties

Certain principal risks and uncertainties facing the Group may affect its business, operating results and its financial conditions, including:

(i) Industry risk in the PRC

The Group generates a substantial portion of revenue from the PRC local government through selling of APM equipment and providing of APM services. Our APM equipment and services are used in the road maintenance sector and the development of our business depends on the sustained growth of this sector in the PRC. The volatility on the local government spending, business investment and inflation in the PRC which may affect our revenue and profitability.

If the PRC economy does not grow at the expected rate or the PRC local government's spending for road maintenance work declines, this could lead to less expected business and maintenance activity. In order to diversify the risk, the Group will widen its customer base.

The Group will focus on managing the existing unsatisfactory business performance of subsidiaries and joint ventures to seize the current business opportunity. In addition, the Group will appoint some local experienced APM services providers as its potential joint venture partner.

(ii) Financial credit risk

The Group is subject to the risk that trade receivables may not be collected in a timely manner and some of our customers may delay payment of the outstanding balances after due dates due to various reasons beyond our control, such as slow settlement from local government funding. There is credit risk exposure that allowance for impairment of trade receivables may increase due to above reasons. In order to minimise the risk, the Group continues to enhance and strengthen the credit control and collection policies.

(iii) Environmental and regulations compliance risks

The PRC governments has introduced and imposed stricter measures on the industrial sector in relation to environmental protection, such as low-carbon requirements. The Group has environmental compliance policy and procedures in place to ensure the discharge of pollutants and wastes and other activities are in compliance with the relevant laws and regulations. Due to increase concern over the deteriorating environment in the PRC, in order to comply with the increasingly stringent laws and regulations, the Group may incur additional costs to update the environment protection devices and take more measures and assign more personnel to make sure the compliance with such laws and regulations.

BOARD OF DIRECTORS AND SENIOR MANAGEMENT

DIRECTORS

Mr. Sze Wai Pan	<i>Chairman, Chief Executive Officer and Executive Director</i>
Mr. Chan Kai King	<i>Executive Director</i>
Ms. Sze Wan Nga	<i>Non-executive Director (re-designated as non-executive director on 16 February 2021)</i>
Mr. Zhou Jichang	<i>Non-executive Director (appointed as non-executive director on 16 February 2021)</i>
Prof. Tong Wai Cheung Timothy	<i>Non-executive Director</i>
Dr. Chan Yan Chong	<i>Non-executive Director</i>
Ms. Yeung Sum	<i>Independent Non-executive Director</i>
Mr. Tang Koon Yiu Thomas	<i>Independent Non-executive Director</i>
Dr. Lau Ching Kwong	<i>Independent Non-executive Director</i>

DIRECTORS — BIOGRAPHIES

Mr. Sze Wai Pan (“Mr. Sze”), aged 55, is the founder of our Group and one of our executive directors. He is the Chairman, chief executive officer, chief engineer and a member of the nomination committee of the Company. He is responsible for overall research and development activities, overall corporate strategies planning and business development of the Group. He is a director of all our major PRC operating subsidiaries of our Group. Mr. Sze obtained a master’s degree in science (with distinction) from The University of Warwick, the United Kingdom in July 1991, and a master’s degree in arts from the City Polytechnic of Hong Kong (currently known as City University of Hong Kong) in December 1994. He has been a member of Nanjing Political Consultative Conference (南京市政治協商會議) since January 2008. Mr. Sze received a Nanjing Science and Technology Achievement Award (南京市科技功臣獎) from the Nanjing Municipal Government in May 2009 in recognition of his achievement in the APM industry and was nominated for the Young to Middle-aged Expert with Outstanding Contributions in Jiangsu Province for 2012 (2012江蘇省有突出貢獻中青年專家) from the Nanjing Municipal Bureau of Human Resources and Social Security (南京市人力資源和社會保障局) in February 2013. Further, Mr. Sze is an inventor of all our 189 registered patents and an inventor of our Hot-in-Place technology. Mr. Sze has over 20 years of experience in engineering, overall corporate strategies, planning and business development of our Group. Mr. Sze is the brother of Ms. Sze Wan Nga.

Mr. Chan Kai King (“Mr. Chan”), aged 53, was appointed as an executive director of the Company in August 2012. He joined our Group in September 2000. Mr. Chan became the head of the engineering and mechanical design institute of a major operating subsidiary of our Group in May 2005. Mr. Chan received a master’s degree in mechanical engineering in October 2011 from Hong Kong Polytechnic University and a bachelor’s degree in manufacturing engineering in December 1994 from the City Polytechnic of Hong Kong (currently known as City University of Hong Kong). Mr. Chan has over 10 years of experience in the mechanical engineering industry and is primarily responsible for the research and development of products and technology of our Group.

Ms. Sze Wan Nga (“Ms. Sze”), aged 47, was appointed as an executive director and a member of remuneration committee of the Company in June 2011 and June 2013, respectively. Ms. Sze resigned as an executive director upon her re-designation as a non-executive Director on 16 February 2021. She joined our Group in September 2000. She is also a director of several major PRC operating subsidiaries of our Group. Ms. Sze obtained the Master of Business Administration degree from Hong Kong Baptist University in November 2004, and a Bachelor of Combined Science degree from Hong Kong Baptist University in November 1995, majoring in applied physics. She has over 20 years of experience in executive management and is primarily responsible for finance and overall operation of our Group. Ms. Sze is the sister of Mr. Sze.

Mr. Zhou Jichang (“Mr. Zhou”), aged 71, previously served as chairman of the board of directors of China Communications Construction Company Limited (中國交通建設股份有限公司) (listed on the Main Board of The Stock Exchange of Hong Kong Limited, Stock Code: 1800). Mr. Zhou is currently an independent non-executive director of Metallurgical Corporation of China Ltd.* (中國冶金科工股份有限公司) (listed on the Main Board of The Stock Exchange of Hong Kong Limited, Stock Code: 1618), honorary president of China Highway Construction Association (中國公路建設行業協會), and a member of the 11th and 12th National Committee of the Chinese People’s Political Consultative Conference. Mr. Zhou successively served as technician, engineer, deputy officer of the bridge design workshop, personnel director and deputy director of CCCC First Highway Survey & Design Institute (交通部第一公路勘察設計院) from January 1977 to May 1992. He served as vice chairman of the board of directors, deputy general manager, chairman of the board of directors and general manager of China Road and Bridge Construction Corporation (中國公路橋樑建設總公司) from May 1992 to November 1997. He served as chairman of the board of directors, president and secretary of the Communist Party Committee of China Road and Bridge Corporation (中國路橋(集團)總公司) from November 1997 to August 2005. He served as chairman of the board of directors, general manager and deputy secretary of the Communist Party Committee of China Communications Construction Group (Limited) (中國交通建設集團有限公司), and chairman of the board of directors and secretary of the Communist Party Committee of China Communications Construction Company Limited (中國交通建設股份有限公司) (listed on the Main Board of The Stock Exchange of Hong Kong Limited, Stock Code: 1800) from August 2005 to April 2013. He served as independent director of Shenzhen Overseas Chinese Town Co., Ltd. (深圳華僑城股份有限公司) (listed on the Shenzhen Stock Exchange, Stock Code: 000069.SZ) from November 2016 to April 2020. Mr. Zhou graduated from Tongji University with a major in bridge, road and tunnel construction. He is a Senior Engineer.

Prof. Tong Wai Cheung Timothy (“Prof. Tong”), BBS, aged 68, was appointed as a non-executive director of the Company in July 2019. Prof. Tong has over 30 years of teaching experience in universities in Hong Kong and the United States. Prof. Tong was the president of The Hong Kong Polytechnic University from 2009 to 2018 and dean of the School of Engineering and Applied Science at The George Washington University, United States. Being an expert in the field of heat transfer, Prof. Tong has published over 80 technical articles. He is a fellow of the American Society of Mechanical Engineers, the Hong Kong Academy of Engineering Sciences and the International Thermal Conductivity Conference. Prof. Tong is actively engaged in public services in Hong Kong. He is currently the chairman of the Citizens Advisory Committee on Community Relations of Hong Kong Independent Commission Against Corruption. He has been a member of the Chinese People’s Political Consultative Conference since 2012. He is also a member of the Committee of 100, Board of Counselors of the International Institute of Management, and chairman of the Council of the Hong Kong Laureate Forum. Prof. Tong was awarded the Bronze Bauhinia Star from the Government of Hong Kong S.A.R. in July 2019. Prof. Tong holds a Bachelor of Science degree in Mechanical Engineering from Oregon State University, United States, and a Master’s and a Doctoral degree in the same discipline from the University of California, Berkeley, United States. Prof. Tong is currently an independent non-executive director of Gold Peak Industries (Holdings) Limited (Stock Code: 40) and Xiaomi Corporation (Stock Code: 1810), both of which are listed on the Main Board of the Stock Exchange.

* For identification purpose only

Dr. Chan Yan Chong (“Dr. Chan”), aged 69, was appointed as a non-executive director of the Company in October 2016. He graduated from Nanyang University in Singapore with a degree in Mathematics. Then he obtained a Master degree in Operational Research at Lancaster University and Doctorate in Management Sciences at Manchester University. Dr. Chan worked as programme director for the master of business administration programme and associate professor in the Department of Management Sciences at City University of Hong Kong. He is currently a director of Au Chan Investment Limited. In 2001, Dr. Chan won the best commercial application research award from City University of Hong Kong. In 2007, Dr. Chan was awarded the Medal of Honor (M.H.) from the Government of Hong Kong S.A.R., and Nanyang Alumnus Award from Nanyang Technological University, and obtained the International Financial Awards of Excellence for his Distinguished Financial Research by Chinese Institute of Certified Financial Planners. He has published 50 professional books and more than 5,000 articles, and is also a feature column writer for many newspapers and magazines. Between July 2009 to July 2019, Dr. Chan was an independent non-executive director of Shanghai Jiaoda Withub Information Industrial Company Limited* (上海交大慧谷信息產業股份有限公司) (Stock Code: 8205), the shares of which are listed on the GEM of the Stock Exchange.

Ms. Yeung Sum (“Ms. Yeung”), aged 47, joined in August 2012 as an independent non-executive director of the Company. She is also a member of the audit committee and remuneration committee of the Company. Ms. Yeung worked in Ernst & Young between January 1995 and April 2012 where she was subsequently promoted as a partner in January 2006, mainly responsible for risk management and internal control services. Ms. Yeung obtained a bachelor of commerce majoring in finance and accounting from University of Auckland in May 1995. She has been a certified public accountant certified by the American Institute of Certified Public Accountants since April 2006, and a certified internal auditor awarded by the Institute of Internal Auditors since November 2002. Ms. Yeung has around 18 years of experience in finance and risk management.

Mr. Tang Koon Yiu Thomas (“Mr. Tang”), aged 73, joined in August 2012 as an independent non-executive director of the Company. He is also a member of audit committee, nomination committee and remuneration committee of the Company. Mr. Tang has been the vice chairman of Greater China Leapfrog Teaching Foundation Limited and is mainly responsible for the development of strategic initiatives, partnerships in the promotion of innovative technologies and methodologies for the improvement of teaching efficiency in schools. Between March 2003 and February 2005, Mr. Tang was the chairman and managing director of Elec & Eltek International Holdings Limited (依利安達國際控股集團) (a company previously listed on the Stock Exchange, the listing of which was withdrawn in March 2005) and Elec & Eltek International Company Limited (a company currently listed on the mainboard of the Singapore Exchange Securities Trading Limited). Between January 1997 and March 2003, Mr. Tang was the chief executive of Hong Kong Productivity Council (香港生產力促進局). Mr. Tang obtained a master’s degree in science, majoring in industrial engineering and administration from Cranfield Institute of Technology (currently known as Cranfield University) in May 1976. Mr. Tang has extensive experience in technologies and various industries.

* For identification purpose only

Dr. Lau Ching Kwong (“Dr. Lau”), aged 78, joined in August 2012 as an independent non-executive director of the Company. He is also a member of the audit committee and the nomination committee of the Company. Dr. Lau has been an executive director of transportation of AECOM Asia Co. Ltd (艾奕康有限公司) since June 2003, mainly focusing on consulting work for infrastructure constructions in the PRC. Dr. Lau worked in the Hong Kong Government for over thirty years, mainly responsible for the design and construction of public works, and he served many roles including the chief engineer of Tsing Ma Bridge, the deputy director of Highways Department (路政署), the director of Civil Engineering and Development Department (土木工程署), respectively. Dr. Lau obtained a doctorate degree in engineering from Tsinghua University (清華大學) in June 1998, a master’s degree majoring in bridge engineering in December 1970 from the University of Surrey, and a diploma in building in July 1963 from Hong Kong Technical College (now known as Hong Kong Polytechnic University). Dr. Lau is a first class registered structural engineer recognised by the National Administration Board of Engineering Registration (Structural) of the PRC (全國註冊工程師管理委員會(結構)) in March 2002. He is a council member of China Civil Engineering Society (中國土木工程學會) since 2002 and a standing committee member since December 2008. Dr. Lau has over 40 years of experience in civil engineering.

SENIOR MANAGEMENT — BIOGRAPHIES

Mr. Jiang Yong He (“Mr. Jiang”), aged 61, joined our Group in September 2000 as technical manager. He was appointed as the assistant president of major operating subsidiaries of our Group and the head of APM service project business department of a major operating subsidiary of our Group in January 2011. He has over 20 years of experience in mechanical engineering and is primarily responsible for the management of APM service projects, and also responsible for formulating the APM service business strategy of our Group. Mr. Jiang graduated from Central South Mining and Metallurgy College (中南礦冶學院), which is now known as Central South University (中南大學), with a bachelor’s degree in July 1982, majoring in mining equipment.

Mr. Huang Liang Zhong (“Mr. Huang”), aged 58, joined our Group in September 2000 as production manager. Mr. Huang was appointed as the assistant president of major operating subsidiaries of our Group since January 2011. He has over 20 years of experience in mechanical engineering and is primarily responsible for manufacturing and human resources of our Group. Mr. Huang graduated from Xi’an Road College (西安公路學院) (now known as Chang An University (長安大學)) with a bachelor’s degree in July 1984, majoring in road construction equipment.

Mr. Lim Eng Sun (“Mr. Lim”), aged 44, is the chief financial officer and company secretary of our Company. Mr. Lim joined our Group in December 2011 as financial controller of our Group and is primarily responsible for the finance and accounting affairs of our Group. He has over 15 years of experience in finance and accounting. Prior to joining our Group, between October 2006 and May 2011, Mr. Lim worked in Ernst & Young as a senior accountant and then a manager, mainly responsible for providing supervision of audit engagement. Mr. Lim received a bachelor of business degree in November 2001 and a master’s of business law in November 2005 from Monash University. Since July 2006, Mr. Lim has been an associate member of the Hong Kong Institute of Certified Public Accountants.

CORPORATE GOVERNANCE REPORT

The Board is pleased to present this Corporate Governance Report in the Annual Report for the year ended 31 December 2020.

1. COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Board is committed to achieving high standards of corporate governance to safeguard the interests of the Company's shareholders and to enhance corporate value and accountability. The Company has applied the principles and complied with the applicable code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), except code provision A.2.1 as more particularly described below.

Code Provision A.2.1 of the CG Code provides that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The Board considers that the Company is still in its growing stage and it would be beneficial to the Group for Mr. Sze Wai Pan ("Mr. Sze") to assume both roles as the chairman and chief executive officer of the Company, since the two roles tend to reinforce each other and are mutually enhancing in respect of the Group's continual growth and development. When the Group has developed to a more sizeable organization, the Board will consider splitting the two roles to be assumed by two individuals. With the strong business experience of the directors, they do not expect any issues would arise due to the combined role of Mr. Sze. The Group also has in place an internal control system to perform a check and balance function. There are also three independent non-executive directors on the Board offering strong, independent and differing perspectives. The Board is therefore of the view that there are adequate balance-of-power safeguards in place to enable the Company to make and implement decisions promptly and effectively.

2. MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules.

Specific enquiry has been made of all the directors and the directors have confirmed that they have complied with the Model Code throughout the year.

The Company has also established written guidelines on no less exacting terms than the Model Code for securities transactions by employees who are likely to be in possession of unpublished price-sensitive information of the Company (the "Employee Written Guidelines").

No incident of non-compliance with the Employee Written Guidelines was noted by the Company during the year.

3. BOARD OF DIRECTORS

The Board currently comprises a total of 9 members, with 2 executive directors, 4 non-executive directors and 3 independent non-executive directors:

Executive Directors:

Mr. Sze Wai Pan (*Chairman and Chief Executive Officer*)

Mr. Chan Kai King

Non-executive Directors:

Ms. Sze Wan Nga (*re-designated as a non-executive director with effect from 16 February 2021*)

Mr. Zhou Jichang (*appointed with effect from 16 February 2021*)

Prof. Tong Wai Cheung Timothy

Dr. Chan Yan Chong

Mr. Wang Lei (*resigned with effect from 16 February 2021*)

Independent non-executive Directors:

Ms. Yeung Sum

Mr. Tang Koon Yiu Thomas

Dr. Lau Ching Kwong

The list of directors (by category) is also disclosed in all corporate communications issued by the Company from time to time pursuant to the Listing Rules.

The biography details of the directors of the Company are set out under the section headed "Board of Directors and Senior Management" in this annual report and save as disclosed therein, there is no material relationship among members of the Board.

Chairman and Chief Executive Officer

According to code provision A.2.1 of the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. As explained under the above paragraph headed "Compliance with the Corporate Governance Code", the Board considers it would be beneficial to the Group for Mr. Sze to assume both roles as the chairman and chief executive officer of the Company, since the two roles tend to reinforce each other and are mutually enhancing in respect of the Group's continual growth and development. When the Group has developed to a more sizeable organization, the Board will consider splitting the two roles to be assumed by two individuals.

The role of chairman provides leadership for the Board and is also responsible for overseeing effective functioning of the Board and application of good corporate governance practices and procedures. Whereas the role of chief executive officer focuses on implementing objectives, policies and strategies approved and delegated by the Board.

Independent Non-executive Directors

During the year ended 31 December 2020, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive directors representing one-third of the Board. These independent non-executive directors are seasoned individuals from diversified backgrounds and industries and one member has appropriate accounting and related financial management expertise.

The independent non-executive directors serve the relevant function of bringing independent judgement and advice on the overall management of the Company. They take the lead where potential conflicts of interests arise.

The Company has received an annual confirmation of independence from each of the independent non-executive directors. The Company is of the view that all of the independent non-executive directors meet the guidelines for assessing independence as set out in the Listing Rules and considers them to be independent.

Non-executive Directors, Appointment and Re-election of Directors

The procedures and process of appointment, re-election and removal of directors are laid down in the Company's Articles of Association. The Nomination Committee is responsible for reviewing Board composition, monitoring the appointment of directors and assessing the independence of independent non-executive directors.

Code provision A.4.1 of the CG Code stipulates that non-executive directors shall be appointed for a specific term, subject to re-election, whereas code provision A.4.2 states that all directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after appointment and that every director, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three years.

The non-executive directors of the Company are appointed for a specific term of two to three years, and are subject to retirement by rotation once every three years. Each of the independent non-executive directors of the Company is appointed for a specific term of two to three years and is subject to retirement by rotation once every three years.

In accordance with the Company's articles of association, all directors of the Company are subject to retirement by rotation at least every three years and any new director appointed to fill a casual vacancy shall submit himself/herself for re-election by shareholders at the first general meeting of the Company after appointment.

Responsibilities, Accountabilities and Contributions of the Board and Management

The Board is responsible for leadership and control of the Company and oversees the Group's businesses, strategic decisions and performance. The Board has delegated to the chief executive officer, and through him, to the senior management, for executing the Board's strategy and implementing its policies through the day-to-day management and operation of the Group.

The Board determines which functions are reserved to the Board and which are delegated to the senior management. It delegates appropriate aspects of its management and administrative functions to senior management. The delegated functions and responsibilities are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the aforesaid officers.

The Board reserves for its decision all major matters of the Company, including: approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors, announcements of interim and final results and payment of dividends.

Directors' Continuous Professional Development

During the year, to develop and refresh their knowledge and skills, all directors have participated in appropriate continuous professional development training which covered updates on laws, rules and regulations and also directors' duties and responsibilities. The following sets out the training of each of the directors received during the year:

	Attending seminars/ Briefings	Reading materials
Executive Directors:		
Mr. Sze Wai Pan	✓	✓
Mr. Chan Kai King	✓	✓
Non-executive Directors:		
Ms. Sze Wan Nga (re-designed as a non-executive director with effect from 16 February 2021)	✓	✓
Mr. Zhou Jichang (appointed with effect from 16 February 2021)	N/A	N/A
Prof. Tong Wai Cheung Timothy	✓	✓
Dr. Chan Yan Chong	✓	✓
Mr. Wang Lei (resigned with effect from 16 February 2021)	✓	✓
Independent Non-executive Directors:		
Ms. Yeung Sum	✓	✓
Mr. Tang Koon Yiu Thomas	✓	✓
Dr. Lau Ching Kwong	✓	✓

4. BOARD COMMITTEES

The Board has established a remuneration committee, a nomination committee and an audit committee. They are each established with specific written terms of reference which deal clearly with their respective authority and responsibilities.

There was satisfactory attendance for meetings of the board committees during the year. The minutes of the committee meetings are circulated to all members of the Board unless a conflict of interest arises. The committees are required to report back to the Board on key findings, recommendations and decisions.

Remuneration Committee

The purpose of the committee is to make recommendations to the Board on the remuneration policy and structure for all directors and senior management of the Group and the remuneration of all directors of each member of the Group.

The committee is responsible for making recommendations to the Board on the establishment of a formal and transparent procedure for developing remuneration policy in respect of all directors and senior management and for determining remuneration packages of individual executive directors and senior management. It also makes recommendations to the Board on the remuneration of non-executive directors (including independent non-executive directors).

The committee consults the chairman and the chief executive officer about remuneration proposals for other executive directors.

The Group's remuneration policy seeks to provide fair market remuneration in a form and value to attract, retain and motivate high quality staff. Remuneration packages are set at levels to ensure comparability and competitiveness with other companies in the industry and market competing for a similar talent pool. Emoluments are also based on an individual's knowledge, skill, time commitment, responsibilities and performance and by reference to the Group's profits and performance.

Members of the committee are:

Mr. Tang Koon Yiu Thomas	<i>(Independent non-executive director)</i>	<i>(Chairman)</i>
Ms. Yeung Sum	<i>(Independent non-executive director)</i>	
Ms. Sze Wan Nga	<i>(Non-executive director) (re-designated as a non-executive director with effect from 16 February 2021)</i>	

The Remuneration Committee met twice during the year under review to review and made recommendation to the Board on the remuneration policy and structure of the Company, and the remuneration packages of all directors and senior management and other related matters.

Details of directors' remuneration are set out in note 13 to the financial statements. Details of five highest paid employees are set out in note 13 to the financial statements. In addition, the remuneration of the two (2019: three) senior management fell within the band of less than HK\$1,000,000 and one of the (2019: none) senior management fell within the band of HK\$1,000,001 to HK\$1,500,000 for the year under review.

Nomination Committee

The purpose of the nomination committee is to lead the process for Board appointments and for identifying and nominating for the approval of the Board candidates for appointment to the Board.

The committee is responsible for reviewing the structure, size and composition (including skills, knowledge and experience) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting or making recommendations to the Board on the selection of individuals nominated for directorships. The committee is also responsible for assessing the independence of independent non-executive directors and making recommendations to the Board on the appointment or re-appointment of directors and succession planning for directors, in particular the chairman and the vice chairman and the chief executive officer of the Company.

In assessing the Board composition, the nomination committee would take various aspects set out in the Board Diversity Policy, including but not limited to gender, age, cultural and education background, professional qualifications, skills, knowledge and industry and regional experience. The nomination committee would discuss and agree on measurable objectives for achieving diversity on the Board, consults the chairman of the Board about his proposals relating to the process for Board appointments and for identifying and nominating candidates as members of the Board.

The criteria for the committee to select and recommend a candidate for directorship include the candidate's skills, knowledge, experience and integrity and whether he/she can demonstrate a standard of competence commensurate with his/her position as a director of the Company.

Members of the committee are:

Mr. Sze Wai Pan	<i>(Chief executive officer)</i>	<i>(Chairman)</i>
Mr. Tang Koon Yiu Thomas	<i>(Independent non-executive director)</i>	
Dr. Lau Ching Kwong	<i>(Independent non-executive director)</i>	

Audit Committee

The purpose of the committee is to establish formal and transparent arrangements to consider how the Board applies financial reporting and internal control principles and maintains an appropriate relationship with the Company's external auditors.

The committee is responsible for making recommendations to the Board on the appointment, re-appointment and removal of the external auditors, and approving the remuneration and terms of engagement of the external auditors, and considering any questions of its resignation or dismissal.

The committee reports to the Board any suspected fraud and irregularities, failures of internal control or suspected infringement of laws, rules and regulations which come to its attention and are of sufficient importance to warrant the attention of the Board.

Members of the committee are:

Ms. Yeung Sum	<i>(Independent non-executive director)</i>	<i>(Chairman)</i>
Mr. Tang Koon Yiu Thomas	<i>(Independent non-executive director)</i>	
Dr. Lau Ching Kwong	<i>(Independent non-executive director)</i>	

The members of the committee possess appropriate professional qualifications and/or experience in financial matters.

The committee meets as and when required to perform its responsibilities, and at least twice in each financial year of the Company. Two meetings were held during the year under review. The committee reviewed, together with senior management and the external auditors, the financial statements for the six months ended 30 June 2020 and for the year ended 31 December 2020, the accounting principles and practices adopted by the Company, statutory compliance, other financial reporting matters, internal control and risk management systems and continuing connected transactions of the Company.

The committee has recommended to the Board (which endorsed the recommendation) that, subject to shareholders' approval at the forthcoming annual general meeting, BDO Limited be re-appointed as the Company's external auditors for 2020.

5. ATTENDANCE RECORDS OF DIRECTORS AND COMMITTEE MEMBERS

	Number of meetings held during the year attended			
	Board	Remuneration committee	Nomination committee	Audit committee
Executive Directors:				
Mr. Sze Wai Pan	8/8		2/2	
Mr. Chan Kai King	8/8			
Non-executive Directors:				
Ms. Sze Wan Nga (re-designated as a non-executive director with effect from 16 February 2021)	8/8			
Mr. Zhou Jichang (appointed with effect from 16 February 2021)	N/A			
Dr. Chan Yan Chong	8/8			
Mr. Wang Lei (resigned with effect from 16 February 2021)	8/8			
Independent Non-executive Directors:				
Ms. Yeung Sum	8/8	2/2		4/4
Mr. Tang Koon Yiu Thomas	8/8	2/2	2/2	4/4
Dr. Lau Ching Kwong	8/8		2/2	4/4

6. CORPORATE GOVERNANCE FUNCTIONS

The Board has the following responsibilities:

- (a) to develop and review the Company's policies and practices on corporate governance; and to review the compliance with the CG Code and disclosures in the corporate governance report;
- (b) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (c) to review and monitor the training and continuous professional development of the directors and senior management; and
- (d) to develop, review and monitor the code of conduct applicable to the directors and employees.

7. FINANCIAL REPORTING

The directors of the Company acknowledge their responsibilities for preparing the financial statements for the Group. The directors are regularly provided with updates on the Company's businesses, potential investments, financial objectives, plans and actions. The external auditors of the Company, BDO Limited, have also stated their reporting responsibility in the section headed "Independent Auditor's Report" of this report.

The Board aims at presenting a balanced, clear and comprehensive assessment of the Group's performance, position and prospects. Management provides such explanation and information to the directors to enable the Board to make informed assessments of the financial and other matters put before the Board for approval.

The Board considers that, through a review made by the audit committee, the resources, staff qualifications and experience, training programmes and budget of the Company's accounting and financial reporting function are adequate.

8. INTERNAL CONTROLS AND RISK MANAGEMENT

The Board has overall responsibility for maintaining a sound and effective internal control system and for reviewing its effectiveness, particularly in respect of controls on financial, operational, compliance and risk management, to safeguard shareholders' investment and the Group's assets. During the year under review, through discussions with our management and the internal audit team, the Board has conducted assessments and reviews of the effectiveness of the Group's internal control system, including, among others, financial control, operational and compliance controls and risk management functions.

The internal audit team formulates the internal audit plan of the Group based on the strategic objectives analysis, business flow analysis, risk assessment and performance evaluation under the authority of the Board and the guidance of the Audit Committee. It reports to the Audit Committee and the Board for its findings and recommendations on internal control. The internal control system is designed to provide reasonable, but not absolute, assurance. The system aims to eliminate, or otherwise manage, risks of failure in achieving the Company's objectives.

During the year under review, the internal audit team continuously optimised job responsibilities and functions of different departments according to the audit plan. The Board, through the Audit Committee and internal audit team, conducted a review of the effectiveness of the internal control system of the Group during the year ender review, including the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function. Based on information furnished to it and on its own observations, the Board is satisfied with present internal control systems of the Group and considers them effective and adequate. During the year under review and up to the date of this annual report, nothing has been found which requires substantial improvement.

The Company has formulated policies on information disclosure and regularly reminded Directors and employees to properly comply with relevant policies on inside information while notifying the Directors, senior management and employees the latest guidance announced by the regulatory body on such information disclosure from time to time to keep all of them abreast of the latest requirements.

9. COMPANY SECRETARY

The company secretary of the Company confirmed that he has complied with all training requirements of the Listing Rules during the year under review.

10. AUDITORS' REMUNERATION

For the year, BDO Limited charged the Group HK\$1,560,000 for the provision of audit services, and other certified public accountant firms charged HK\$633,000 for the provision of audit services to the Company's subsidiaries located in Hong Kong and China.

11. SHAREHOLDERS' RIGHTS

Procedures for Shareholders to Convene an Extraordinary General Meeting

Pursuant to Article 58 of the Company's Articles of Association, an extraordinary general meeting shall be called by the Board on the written resolution of any one or more shareholders of the Company, provided that such shareholder(s) held at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company. Such meeting shall be called for the transaction of any business specified in the written requisition to the Board or the company secretary of the Company; and shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Procedures for Putting Forward Proposals at General Meetings

There are no statutory provisions granting the right to shareholders to put forward or move new resolutions at general meetings under the Cayman Islands Companies Act or the Articles of Association of the Company. Shareholders who wish to move a resolution may request the Company to convene a general meeting following the procedures set out in the preceding paragraph.

Procedures for Directing Shareholders' Enquiries to the Board

Shareholders may at any time send their enquiries and concerns with sufficient contact details to the Board to the following:

Address: 29/F., Chinachem Century Tower, 178 Gloucester Road, Wanchai, Hong Kong

Fax: 2363 7987

Email: enquiry@freetech-holdings.hk

For the avoidance of doubt, shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address, except for the registered office of the Company, and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

12. COMMUNICATION WITH SHAREHOLDERS AND INVESTOR RELATIONS

To enhance transparency, the Company endeavours to maintain open dialogue with shareholders of the Company through a wide array of channels such as annual general meetings and other general meetings. Shareholders of the Company are encouraged to participate in these meetings.

The Company also recognises the importance of transparency and timely disclosure of corporate information, which will enable shareholders and investors to make the best investment decisions.

General meetings of the Company provide a forum for communication between the Board and the shareholders. The Chairman of the Board as well as chairman of the Nomination Committee, Remuneration Committee and Audit Committee or, in their absence, other members of the respective committees and, where applicable, the chairman of the independent Board committee, are available to answer questions at shareholder meetings.

To promote effective communication, the Company maintains a website at <http://www.freetech-holdings.hk/>, where up-to-date information and updates on the Company's business operations and developments, financial information and other information are available for public access.

13. CHANGES IN MEMORANDUM AND ARTICLES OF ASSOCIATION

The Company has not amended its memorandum and articles of association during the year under review..

REPORT OF THE DIRECTORS

The directors present their report and the audited financial statements of the Group and of the Company for the year ended 31 December 2020.

1. PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the Company is investment holding. Details of the principal activities of its subsidiaries are set out in note 46 to the financial statements. During the year under review, there were no significant changes in the nature of the Group's principal activities.

Detailed business review, including further discussions of the risks and uncertainties that the Group might face, likely future development of the Group's business, and analysis on the financial key performance indicators, are set out in the Chairman's Statement on pages 4 to 6 and the Management Discussion and Analysis on pages 7 to 19. These discussions form part of this Report of the Directors.

2. SEGMENT INFORMATION

An analysis of the Group's revenue and contribution to results by principal operating activities and the Group's revenue and non-current assets by geographical area of operations for the year ended 31 December 2020 is set out in note 5 and note 6 to the financial statements. The Group's revenue from external customers is derived substantially from its operations in the PRC, and the non-current assets of the Group are substantially located in the PRC.

3. RESULTS AND DIVIDENDS

The Group's profit for the year ended 31 December 2020 and the state of affairs of the Group and of the Company at that date are set out in the financial statements on pages 51 to 159.

Directors of the Company did not recommend the payment of interim dividend for the six months ended 30 June 2020.

The directors do not recommend the payment of any dividend for the year ended 31 December 2020. As at the date of this report, there was no arrangement with any shareholder of the Company under which he/she/it has waived or agreed to waive any dividends.

In respect of code provision E.1.5 of Appendix 14 of the Listing Rules, the Company does not have a dividend policy. The Board will decide on the declaration/recommendation of any future dividends after taking into consideration a number of factors, including the prevailing market conditions, the Group's operating results, future growth requirements, liquidity position, and other factors that the Board considers relevant. The recommendation of the payment of any dividend is subject to the discretion of the Board, and any declaration of dividend will be subject to the approval of the Company's shareholders at the annual general meeting of the Company.

4. FIVE YEARS FINANCIAL INFORMATION

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the past five financial years, as extracted from the published audited financial statements and restated/reclassified as appropriate, is set out on page 160. This summary does not form part of the audited financial statements.

5. PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 16 to the financial statements.

6. BANK BORROWINGS

Particulars of the bank borrowings of the Group as at 31 December 2020 are set out in note 32 to the financial statements.

7. SHARE CAPITAL

Details of movements in the Company's share capital during the year are set out in note 34 to the financial statements.

8. PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association of the Company or the acts of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

9. PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year under review.

10. RESERVES

Details of movements in the reserves of the Company and of the Group during the year are set out in note 47 to the financial statements and in the consolidated statement of changes in equity, respectively.

11. DISTRIBUTABLE RESERVES

As at 31 December 2020, the Company's reserves available for distribution, calculated in accordance with the Companies Act of the Cayman Islands amounted to approximately HK\$634.8 million (2019: HK\$575.1 million), of which none (2019: none) was proposed as a final dividend for the year. Under the acts of Cayman Islands, the share premium account is distributable to the shareholders of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when fall due in the ordinary course of business. The share premium account may also be distributed in the form of fully paid bonus shares.

12. MAJOR CUSTOMERS AND MAJOR SUPPLIERS

In the year under review, sales to the Group's five largest customers accounted for approximately 51.9% of the total sales for the year and sales to the largest customer included therein amounted to approximately 32.4%. Purchases from the Group's five largest suppliers accounted for approximately 19.3% of the total purchases for the year and purchases from the largest supplier included therein amounted to approximately 5.8%.

None of the directors or any of their close associates or any shareholders (which, to the best of the knowledge of the directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers or suppliers.

13. CHARITABLE DONATION

Charitable donation made by the Group during the year under review amounted to HK\$225,000.

14. DIRECTORS

The directors of the Company during the year and up to the date of this report are as follows:

Executive Directors:

Mr. Sze Wai Pan
Mr. Chan Kai King

Non-executive Directors:

Ms. Sze Wan Nga (re-designated as a non-executive director with effect from 16 February 2021)
Mr. Zhou Jichang (appointed with effect from 16 February 2021)
Prof. Tong Wai Cheung Timothy
Dr. Chan Yan Chong
Mr. Wang Lei (resigned with effect from 16 February 2021)

Independent Non-executive Directors:

Ms. Yeung Sum
Mr. Tang Koon Yiu Thomas
Dr. Lau Ching Kwong

Pursuant to Article 84(1) of the Articles of Association of the Company, Mr. Sze Wai Pan, Ms. Yeung Sum and Mr. Tang Koon Yiu, Thomas are subject to retirement by rotation at the forthcoming annual general meeting and, being eligible, offer themselves for re-election. Mr. Zhou Jichang was appointed as non-executive Director on 16 February 2021. Pursuant to Article 83(3) of the Articles of Association of the Company, Mr. Zhou Jichang shall hold office only until the forthcoming annual general meeting and, being eligible, offer himself for re-election.

The Company has received an annual confirmation of independence from each of the independent non-executive directors pursuant to Rule 3.13 of the Listing Rules and, as at the date of this report, still considers them to be independent.

15. DIRECTORS' SERVICE CONTRACTS

Each of the executive directors has entered into a service contract for an initial term of three years commencing from 7 June 2013, which has been automatically renewed for a consecutive term of three years on 7 June 2016 and 7 June 2019, respectively, and is subject to termination by either party giving not less than three months' written notice.

Mr. Wang Lei has entered into a letter of appointment for an initial term of one year commencing on 31 October 2013. Mr. Wang Lei has entered into renewal contract with the Company on 31 October 2014, 31 October 2016, 31 October 2018 and 31 October 2020 for a term of 2 years each, and is subject to termination by either party giving not less than three months' written notice. Dr. Chan Yan Chong has entered into a letter of appointment for an initial term of two years commencing on 23 December 2016. Dr. Chan Yan Chong has entered into renewal contract with the Company on 23 December 2018 and 23 December 2020, for a term of 2 years, and is subject to termination by either party giving not less than three months' written notice. Prof. Tong Wai Cheung Timothy has entered into a service contract with the Company for a term of three years effective from 2 July 2019 and is subject to termination by either party giving not less than three months' written notice. Ms. Sze Wan Nga and Mr. Zhou Jichang have entered into a service contract with the Company for a term of three years effective from 16 February 2021 and is subject to termination by either party giving not less than three months' written notice.

No director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

16. DIRECTORS' INTERESTS IN CONTRACTS

No transaction, arrangement or contract of significance in relation to the business of the Group to which the Company, its holding company or any of their respective subsidiaries was a party and in which a director or an entity connected with the director had a material interest, whether directly or indirectly, subsisted at the end of, or at any time during the year under review.

17. DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2020, the interests and short positions of the directors and the chief executive of the Company in the shares and underlying shares of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which were recorded in the register required to be kept pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code were as follows:

(i) Long Positions in the Shares of the Company

Name of director	Personal Interests			Total	Approximate percentage of existing issued share capital of the Company
	Number of shares held	Number of awarded share held	Corporate Interests		
Mr. Sze Wai Pan ("Mr. Sze")	13,000,000	–	529,688,260 ⁽¹⁾	542,688,260	50.30%
Ms. Sze Wan Nga ("Ms. Sze")	–	2,200,000	29,640,000 ⁽²⁾	31,840,000	2.95%
Mr. Chan Kai King	2,300,000	2,366,667	–	4,666,667	0.43%
Dr. Chan Yan Chong	50,000	–	–	50,000	0.00%

Notes:

- Mr. Sze is the beneficial owner of all the issued share capital of Freetech (Cayman) Ltd. ("Freetech Cayman"), Freetech (BVI) Limited ("Sze BVI") and Freetech Technology Limited ("Freetech Technology") and therefore is deemed to be interested in a total of 529,688,260 shares of the Company held by Freetech Cayman, Sze BVI and Freetech Technology. Mr. Sze is the director of Freetech Cayman, Sze BVI and Freetech Technology.
- Ms. Sze is the beneficial owner of all the issued share capital of Intelligent Executive Limited ("Intelligent Executive") and therefore is deemed to be interested in 29,640,000 shares of the Company held by Intelligent Executive. Ms. Sze is the director of Intelligent Executive, Freetech Cayman, Sze BVI and Freetech Technology.

(ii) Long Position in the Shares of Associated Corporation of the Company

Name of director	Name of associated corporation	Capacity	Number of shares held in associated corporation	Percentage of existing issued share capital of the associated corporations
Mr. Sze	Freetech Cayman	Beneficial owner	1,162,956	100%
Mr. Sze	Sze BVI	Beneficial owner	1	100%
Mr. Sze	Freetech Technology	Beneficial owner	100	100%
Ms. Sze	Intelligent Executive	Beneficial owner	10,000	100%

Save as disclosed above, as at 31 December 2020, none of the directors nor the chief executive of the Company had any interests or short positions in any shares or underlying shares of the Company or any of its associated corporations.

18. INTEREST AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS

As at 31 December 2020, so far as is known to the directors of the Company, the following persons or corporations (other than directors or the chief executive of the Company) had interests and short positions in the shares or underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO or as otherwise notified to the Company:

Name of shareholder	Capacity	Number of shares or underlying shares held in the Company	Approximate percentage of existing issued share capital of the Company
Freetech Technology ⁽¹⁾	Interest in controlled corporation	529,688,260	49.09%
Sze BVI ⁽¹⁾	Interest in controlled corporation	529,688,260	49.09%
Freetech Cayman ⁽¹⁾	Beneficial owner	529,688,260	49.09%

Note:

- The relationship between Freetech Technology, Sze BVI, Freetech Cayman and Mr. Sze is disclosed under the section heading "Directors' and Chief Executive's Interests and Short Positions in Shares and Underlying Shares" above.

Save as disclosed above, as at 31 December 2020, the directors of the Company are not aware of any other persons (other than the directors of the Company whose interests are set out in the section "Directors' and Chief Executive's Interests and Short Positions in Shares and Underlying Shares" above) who held any interests or short positions in the shares, or underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO.

19. SHARE OPTION SCHEME

A share option scheme was adopted by the Company on 7 June 2013 (the "Share Option Scheme") to provide incentives to eligible participants (including employees, executives or officers, directors including non-executive directors and independent non-executive directors, direct or indirect shareholders, business or joint venture partners, advisers, consultants, suppliers, customers and agents of the Company or any of its subsidiaries) for their contribution to the long term growth of the Group and to enable the Company to attract and retain high caliber employees. During the year ended 31 December 2020, no share options were granted, exercised or cancelled by the Company under the Share Option Scheme. There were no outstanding share options under the Share Option Scheme as at 31 December 2020.

Further details of the Share Option Scheme are disclosed in note 35 to the financial statements.

20. SHARE AWARD SCHEME

On 7 May 2014, the Company adopted the share award scheme (as amended on 22 December 2020) (the "Share Award Scheme") under which shares of the Company (the "Awarded Shares") may be awarded to selected employees (including executive directors) of the Group (the "Selected Employees") pursuant to the terms of the scheme rules and trust deed of the Share Award Scheme. The Share Award Scheme aim to recognize the contributions by certain Selected Employees and to provide them with incentives in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group. The Share Award Scheme became effective on the adoption date and, unless otherwise terminated or amended, will remain in force for a term of 10 years commencing on the adoption date.

In connection with the implementation of the Share Award Scheme, the Board may from time to time cause to be paid certain funds to Bank of Communications Trustee Limited (the "Trustee") for the purchase of the shares of the Company and instruct the Trustee to purchase such shares on The Stock Exchange of Hong Kong Limited or off-market and to hold them in trust for the benefit of the employees on and subject to the terms and conditions of the scheme rules and the trust deed of the Share Award Scheme. The Trustee shall not exercise any voting right attached in respect of any Awarded Shares held in trust by it under the Share Award Scheme (including but not limited to the returned shares, any bonus shares or scrip shares derived therefrom).

Subject to the provisions of the Share Award Scheme, the Board may, from time to time, grant such number of Awarded Shares to any Selected Employee at no consideration on and subject to such terms and conditions as it may in its absolute discretion determine.

The aggregate number of the Awarded Shares permitted to be awarded under the Share Award Scheme throughout the duration of the Share Award Scheme is limited to 10% of the issued share capital of the Company from time to time. The maximum number of the Awarded Shares which may be awarded to a Selected Employee shall not exceed 1% of the issued share capital of the Company from time to time.

When a Selected Employee has satisfied all vesting conditions, which might include service and/or performance conditions, specified by the Board at the time of making the award and become entitled to the shares of the Company forming the subject of the award, the Trustee shall transfer the relevant Awarded Shares to that employee at no consideration. The selected employee however is not entitled to receive any income or distribution, such as dividend derived from the unvested Awarded Shares allocated to him/her.

Details of the Awarded Shares awarded during the year ended 31 December 2020 (2019: nil) are set out below:

Date of award	Number of shares awarded	Average fair value per share	Vesting date
8 June 2020	8,800,000	HK\$0.110	7 June 2021
8 June 2020	6,600,000	HK\$0.098	7 June 2022
8 June 2020	6,600,000	HK\$0.094	7 June 2023

No Awarded Shares vested or lapsed for the year ended 31 December 2020. Movements of the Awarded Shares under the Share Award Scheme for the year ended 31 December 2020 are as follows:

Name of participant	Awarded shares at 1 January 2020	Granted during the year	Awarded shares at 31 December 2020	Vesting date
Directors				
Ms. Sze	–	880,000	880,000	7 June 2021
Ms. Sze	–	660,000	660,000	7 June 2022
Ms. Sze	–	660,000	660,000	7 June 2023
Chan Kai King	–	880,000	880,000	7 June 2021
Chan Kai King	–	660,000	660,000	7 June 2022
Chan Kai King	–	660,000	660,000	7 June 2023
Continuous contract employees				
In aggregate	–	7,040,000	7,040,000	7 June 2021
In aggregate	–	5,280,000	5,280,000	7 June 2022
In aggregate	–	5,280,000	5,280,000	7 June 2023
	–	22,000,000	22,000,000	

Further details of the Share Award Scheme are disclosed in note 36 to the financial statements.

21. DEED OF NON-COMPETITION

The controlling shareholders of the Company, being Freetech Cayman, Sze BVI, Freetech Technology and Mr. Sze (together, the “Controlling Shareholders”), have confirmed to the Company of their compliance with the terms of the non-competition undertaking provided to the Company under a deed of non-competition dated 7 June 2013 (the “Deed”). The independent non-executive directors of the Company have reviewed the confirmation given by the Controlling Shareholders and confirmed that all the undertaking under the Deed have been complied with by the Controlling Shareholders and duly enforced during the year ended 31 December 2019 and up to the date of the Annual Report. None of the new opportunities in any business, which is or may be in competition with the business of any member of the Company and its subsidiaries, that have been referred from any of our Controlling Shareholders under the Deed has been rejected by the Company during the year ended 31 December 2020 and up to the date of the Annual Report.

The directors of the Company are not interested in any business which competes, or is likely to compete, either directly or indirectly, with the Company’s business.

22. CONNECTED TRANSACTIONS

Reference is made to the announcements of the Company dated 31 August 2015, 4 April 2019, 28 October 2019, 28 November 2019, 22 May 2020, 23 September 2020 and 10 December 2020, in relation to, among others, the continuing connected transactions between the Group and Tianjin Expressway Group Company Limited* (天津高速公路集團有限公司) (“Tianjin Expressway Group”) and its wholly-owned subsidiaries and associates. During the year under review, Tianjin Expressway Maintenance Company Limited* (天津市高速公路養護有限公司) (“Tianjin Expressway Maintenance”) is owned as to 55% and 45% by Freetech Smart Road Recycling Engineering Investment Limited (a non-wholly owned subsidiary of the Company) and Tianjin Expressway Group, respectively. As Tianjin Expressway Group is a substantial shareholder of Tianjin Expressway Maintenance, Tianjin Expressway Group and its subsidiaries and associates are connected persons of the Company at the subsidiary level. On 24 April 2019, 28 October 2019, 28 November 2019, 22 May 2020, 23 September 2020 and 10 December 2020, Tianjin Expressway Maintenance and Tianjin Expressway Group and its wholly-owned subsidiaries and associates finalised and entered into certain services agreements in relation to the transactions of the Group conducted on a regular and continuing basis. Details of the continuing connected transactions are as set out below:

Connected person	Services period	Actual transaction amount during the year		Basis for determining the consideration	Terms of the relevant service agreement
		RMB'000	HK\$'000		
Tianjin Expressway Group	1 January 2020– 1 April 2020	20,197	22,718	Note (1)	Note (2)
Tianjin Expressway Group	23 May 2020– 31 December 2020	95,114	106,984	Note (1)	Note (2)
Tianjin Expressway Group	24 September 2020– 30 November 2020	8,527	9,591	Note (1)	Note (3)
Tianjin Expressway Group	24 September 2020– 30 November 2020	14,328	16,116	Note (1)	Note (3)
Tianjin Expressway Group	24 September 2020– 30 November 2020	17,903	20,137	Note (1)	Note (3)
Tianjin Xinzan Expressway Co. Ltd.* (天津新展高速公路有限公司)	25 May 2020– 30 June 2020	15,347	17,262	Note (1)	Note (4)
Tianjin Xinzan Expressway Co. Ltd.* (天津新展高速公路有限公司)	1 October 2020– 31 December 2020	2,598	2,923	Note (1)	Note (2)
Tianjin Xinyu Expressway Co. Ltd.* (天津鑫宇高速公路有限責任公司)	1 October 2020– 31 December 2020	3,992	4,490	Note (1)	Note (2)
Tianjin Xinyu Expressway Co. Ltd.* (天津鑫宇高速公路有限責任公司)	1 October 2020– 31 December 2020	2,936	3,302	Note (1)	Note (5)
Tianjin Tian'ang Expressway Co. Ltd.* (天津天昂高速公路有限公司)	1 October 2020– 31 December 2020	2,163	2,433	Note (1)	Note (2)
Tianjin Tian'ang Expressway Co. Ltd.* (天津天昂高速公路有限公司)	11 December 2020– 31 December 2020	7,606	8,555	Note (1)	Note (6)
Tianjin Jinfu Expressway Co. Ltd.* (天津津富高速公路有限公司)	1 January 2020– 31 December 2020	2,527	2,843	Note (1)	Note (2)

* for identification purpose only

Notes:

- (1) The consideration was determined with reference to the pricing guidelines issued by the local government of Tianjin, the consideration of the historical transactions, the market price of raw materials costs and similar services rendered, and the duration and location of the projects. The details of the pricing mechanism are set out below:

The Company referred to the supplemental requirement on budget preparation and estimate for highway construction projects (天津市執行交通部《公路基本建設工程概算、預算編製辦法》的補充規定) issued by Tianjin local government and the budget for highway construction (公路工程預算定額) issued by the Ministry of Transport of the PRC on 1 December 2018 (with effect from 1 May 2019) (the "Pricing Guidelines"). The Pricing Guidelines apply to all highway construction and maintenance projects in the PRC and provide price reference for highway construction and maintenance contracts, including the range of labour costs per day, the range of the cost per meter for certain raw materials and the range of the cost per machines used. The Pricing Guidelines are for reference purpose only and there is no requirement for Tianjin Expressway Maintenance to strictly follow these Pricing Guidelines. As the price references set out in the Pricing Guidelines are not up to-date, Tianjin Expressway Maintenance would adjust the labour costs and estimate the raw material costs set out in the Pricing Guidelines upward or downward by comparing them with the prevailing market prices of labour costs and raw material costs and taking into account any recent or anticipated changes in the market based on the Group's knowledge. The prevailing market prices of the raw materials were determined by the purchasing team of Tianjin Expressway Maintenance through conducting market research and obtaining 10-15 quotes from different raw material suppliers in Tianjin.

The considerations were further determined on a cost-plus basis. Depending on the types of the services provided, certain percentage of the profit margin was determined based on the historical transaction experience of Tianjin Expressway Maintenance. Tianjin Expressway Maintenance has entered into transactions with Tianjin Expressway Group (including its subsidiaries and associated companies) from time to time since August 2015. Tianjin Expressway Maintenance has made reference to the consideration of certain historical transactions for similar services provided to Tianjin Expressway Group (including its subsidiaries and associated companies) as set out below when determining the consideration of the Continuing Connected Transactions. Tianjin Expressway Maintenance used the aggregate consideration, the consideration per kilometres and per square meters as reference point and made appropriate adjustments based on the factors mentioned above, including the prices set out in the Pricing Guidelines, the prevailing market prices of relevant raw materials, the duration and location of the projects.

- (2) Provision of daily and damages maintenance services by Tianjin Expressway Maintenance and the consideration shall be paid in the following manners: 30% of the consideration as prepayment upon starting services, and thereafter quarterly settlement based on actual volume. The prepayment shall net off against the quarterly settlement.
- (3) Provision of renovation maintenance services by Tianjin Expressway Maintenance and the consideration shall be paid in the following manners: 20% of the consideration as prepayment shall be paid upon commencement of the provision of the services, 77% of the consideration shall be paid upon completion of the provision of the services. The remaining 3% of the consideration shall be paid after 2 years from completion of the provision of the services as warranty deposit.
- (4) Provision of renovation maintenance services by Tianjin Expressway Maintenance and the consideration shall be paid in the following manners: 10% of the consideration as prepayment shall be paid upon commencement of the provision of the services, 87% of the consideration shall be paid as progress payment and depending on the percentage of completion of the services. The remaining 3% of the consideration shall be paid after 1 year from completion of the provision of the services as warranty deposit.
- (5) Provision of renovation maintenance services by Tianjin Expressway Maintenance and the consideration shall be paid in the following manners: 20% of the consideration as prepayment shall be paid upon commencement of the provision of the services, 75% of the consideration shall be paid as progress payment and depending on the percentage of completion of the services. The remaining 5% of the consideration shall be paid after 2 year from completion of the provision of the services as warranty deposit.
- (6) Provision of renovation maintenance services by Tianjin Expressway Maintenance and the consideration shall be paid in the following manners: 10% of the consideration as prepayment shall be paid upon commencement of the provision of the services, 87% of the consideration shall be paid as progress payment and depending on the percentage of completion of the services. The remaining 3% of the consideration shall be paid after 2 year from completion of the provision of the services as warranty deposit.

The independent non-executive directors of the Company have, for the purpose of Rule 14A.55 of the Listing Rules, reviewed the continuing connected transactions set out above and have confirmed that these continuing connected transactions have been entered into by the Group (i) in the ordinary and usual course of its business; (ii) on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; and (iii) in accordance with the terms of the agreements governing such transactions that are fair and reasonable and in the interest of the Company's shareholders as a whole.

Pursuant to Rule 14A.56 of the Listing Rules, the Company's auditors were engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transaction under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditors have not qualified their report in respect of the continuing connected transactions disclosed above by the Group and that they confirmed all the matters as set out in Rule 14.55 of the Listing Rules in respect of the above continuing connected transactions. A copy of the auditors' letter has been provided by the Company to the Stock Exchange.

The directors confirmed that the Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

23. RELATED PARTY TRANSACTIONS

The details of the related party transactions are set out in note 43 to the financial statements. Save for those set out in the above section headed "Connected Transactions" in the Report of the Directors, none of the related party transactions constitute connected transactions under Chapter 14A of the Listing Rules.

24. SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the directors, at least 25% of the Company's total issued share capital is held by the public as at the date of this report.

25. AUDIT COMMITTEE

The Company has an audit committee which was established in compliance with Rule 3.21 of the Listing Rules for the purpose of reviewing and providing supervision over the Group's financial reporting process and internal controls. The audit committee comprises three independent non-executive directors.

The audit committee has reviewed the financial statements with the management of the Company.

26. AUDITORS

The consolidated financial statements for the year ended 31 December 2020 have been audited by BDO Limited (“BDO”), who will retire, and being eligible, offer themselves for re-appointment as auditors of the Company at the forthcoming annual general meeting of the Company. A resolution for the re-appointment of BDO as auditors of the Company is to be proposed at the forthcoming annual general meeting of the Company.

BDO have been appointed as the auditors of the Company with effect from 3 January 2020 to fill the casual vacancy following the resignation of Messrs. Deloitte Touche Tohmatsu which took effect from 2 January 2020. Save for the above, there had been no other change in auditors of the Company in any of the preceding three years of this annual report.

27. PERMITTED INDEMNITY PROVISIONS

The Articles of Association of the Company provides that every director of the Company shall be entitled to be indemnified out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, their or any of their heirs, executors or administrators, shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts. Directors liability insurance is in place to protect the directors of the Company or its subsidiaries against potential costs and liabilities arising from claims brought against the directors.

28. DIRECTORS’ RIGHTS TO ACQUIRE SHARES

Save for those disclosed in the section headed “Share Option Scheme” in this Directors’ report in this annual report, at no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any of the Directors or their respective spouses or minor children, or were any such rights exercised by them; or was the Company, its holding Company, or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

On behalf of the Board

Mr. Sze Wai Pan

Chairman and Chief Executive Officer

Hong Kong, 30 March 2021

INDEPENDENT AUDITOR'S REPORT



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TO THE SHAREHOLDERS OF FREETECH ROAD RECYCLING TECHNOLOGY (HOLDINGS) LIMITED
(incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Freetech Road Recycling Technology (Holdings) Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 51 to 159, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment of trade receivables and contract assets

As at 31 December 2020, the Group had trade receivables and contract assets, before allowance for credit losses, of approximately HK\$450 million and HK\$349 million respectively, and the balance of loss allowance of trade receivables and contract assets were approximately HK\$323 million and HK\$36 million respectively. The management of the Group estimates the amounts of lifetime ECL of trade receivables and contract assets based on provision matrix through grouping of various debtors that have similar loss patterns, after considering internal credit ratings of customers, ageing, repayment history and/or past due status of respective trade receivables and contract assets. Estimated loss rates are based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information. In addition, trade receivables and contract assets that are credit impaired are assessed for ECL individually.

We identified the impairment of trade receivables and contract assets as a key audit matter because of the involvement of subjective judgement and management estimates in evaluating the expected credit losses ("ECL") of the Group's trade receivables and contract assets at the end of the reporting period.

Refer to notes 24, 26 and 41 to the consolidated financial statements and the accounting policies in Note 3 to the consolidated financial statements.

Our response:

- obtaining an understanding of management's process of assessing the expected credit losses of trade receivables;
- evaluating the reasonableness of management's determination and reassessment of the internal credit rating of individual debtors based on the historical default rates applied for individual debtor;
- evaluating the reasonableness of loss rates estimated by management, including how forward-looking information is considered;
- checking the arithmetic accuracy of calculation of the expected credit losses; and
- evaluating the reasonableness of disclosures relating to impairment of trade receivables and contract assets.

OTHER INFORMATION IN THE ANNUAL REPORT

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable actions taken to eliminate threats or safeguards applied.

INDEPENDENT AUDITOR'S REPORT

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO Limited

Certified Public Accountants

Tang Tak Wah

Practising Certificate no. P06262

Hong Kong, 30 March 2021

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Revenue	5	541,911	487,323
Cost of sales		(423,769)	(383,935)
Gross profit		118,142	103,388
Other income	7	12,495	7,763
Other gains and losses, net	8	(649)	(2,650)
Reversal of impairment losses on financial assets	9	12,355	19,962
Selling and distribution costs		(15,097)	(19,581)
Administrative expenses		(64,360)	(72,711)
Equity-settled share based payment expenses		(848)	–
Research and development costs		(18,897)	(12,542)
Other expenses		(1,028)	(562)
Share of profits/(losses) of joint ventures		1,129	(3,289)
Finance costs	10	(4,758)	(6,167)
Profit before income tax expense		38,484	13,611
Income tax expense	11	(5,480)	(4,541)
Profit for the year		33,004	9,070
Other comprehensive income			
<i>Items that will not be reclassified to profit or loss:</i>			
Fair value gain on investments in equity instruments at fair value through other comprehensive income ("FVTOCI")		945	1,005
Exchange differences arising from translation		45,439	(10,443)
Other comprehensive income for the year		46,384	(9,438)
Total comprehensive income for the year		79,388	(368)
Profit for the year attributable to:			
Owners of the Company		31,636	4,145
Non-controlling interests		1,368	4,925
		33,004	9,070
Total comprehensive income attributable to:			
Owners of the Company		77,678	(4,838)
Non-controlling interests		1,710	4,470
		79,388	(368)
Earnings per share	15		
— Basic (HK cents)		2.99	0.39
— Diluted (HK cents)		2.93	0.38

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
ASSETS			
Non-current assets			
Property, plant and equipment	16	168,866	164,588
Investment property	18	262,759	244,173
Right-of-use assets	17	13,111	15,093
Goodwill	19	6,150	6,150
Other intangible assets	20	2,766	228
Interests in joint ventures	22	23,544	27,542
Equity instruments at FVTOCI	23	9,252	7,976
Prepayments and deposits for acquisition of leasehold land and other intangible assets		3,888	6,123
Other receivables	27	–	9,168
Contract assets	24	6,952	17,329
Deferred tax assets	21	872	942
		498,160	499,312
Current assets			
Inventories	25	54,261	44,261
Bills and trade receivables	26	128,427	112,595
Contract assets	24	305,763	269,402
Prepayments, deposits and other receivables	27	50,560	44,216
Taxation recoverable		4,086	–
Financial assets at fair value through profit or loss ("FVTPL")	28	4,760	39,200
Time deposits	29	12,366	15,120
Pledged bank deposits	29	38,676	24,135
Bank balances and cash	29	237,300	177,571
		836,199	726,500
Total assets		1,334,359	1,225,812

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
LIABILITIES			
Current liabilities			
Bills, trade and other payables	30	396,854	346,674
Contract liabilities	31	601	3,601
Taxation payable		–	4,819
Bank borrowings	32	99,960	110,880
Lease Liabilities	33	2,537	2,445
		499,952	468,419
Net current assets		336,247	258,081
Total assets less current liabilities		834,407	757,393
Non-current liabilities			
Lease Liabilities	33	985	3,103
Deferred tax liabilities	21	26,201	25,254
		27,186	28,357
Total liabilities		527,138	496,776
NET ASSETS		807,221	729,036
EQUITY			
Capital and reserves			
Share capital	34	107,900	107,900
Reserves		667,695	589,941
		775,595	697,841
Attributable to owners of the Company		775,595	697,841
Non-controlling interests		31,626	31,195
TOTAL EQUITY		807,221	729,036

The consolidated financial statements on pages 51 to 159 were approved and authorised for issue by the board of directors on 30 March 2021 and are signed on its behalf by:

Mr. Sze Wai Pan
Director

Ms. Sze Wan Nga
Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Attributable to owners of the Company											
	Share capital	Share premium	Shares held under the share award scheme		Contributed surplus	Reserve funds	Share-based compensation reserve	Foreign currency translation reserve	Retained earnings	Investment revaluation reserve	Non-controlling interests	Total
			share award	scheme								
			HK\$'000	HK\$'000								
(Note c)	(Note a)	(Note b)	(Note d)									
As at 1 January 2019	107,900	732,463	(26,584)	25,328	91,342	470	(73,744)	(154,101)	(395)	702,679	26,725	729,404
Profit for the year	-	-	-	-	-	-	-	4,145	-	4,145	4,925	9,070
Other comprehensive income for the year	-	-	-	-	-	-	(9,988)	-	1,005	(8,983)	(455)	(9,438)
Total comprehensive income for the year	-	-	-	-	-	-	(9,988)	4,145	1,005	(4,838)	4,470	(368)
Transfer from retained earnings	-	-	-	-	513	-	-	(513)	-	-	-	-
Transfer of share-based compensation reserve upon forfeiting of share options	-	-	-	-	-	(470)	-	470	-	-	-	-
As at 31 December 2019 and 1 January 2020	107,900	732,463	(26,584)	25,328	91,855	-	(83,732)	(149,999)	610	697,841	31,195	729,036
Profit for the year	-	-	-	-	-	-	-	31,636	-	31,636	1,368	33,004
Other comprehensive income for the year	-	-	-	-	-	-	45,097	-	945	46,042	342	46,384
Total comprehensive income for the year	-	-	-	-	-	-	45,097	31,636	945	77,678	1,710	79,388
Repurchase of Company's shares	-	-	(772)	-	-	-	-	-	-	(772)	-	(772)
Acquisition of additional interest in subsidiaries (note 45(a)&(b))	-	-	-	-	-	-	-	-	-	-	(1,279)	(1,279)
Equity-settled share award scheme	-	-	-	-	-	848	-	-	-	848	-	848
Transfer from retained earnings	-	-	-	-	575	-	-	(575)	-	-	-	-
Transfer of share-based compensation reserve upon forfeiting of share options	-	-	-	-	-	-	-	-	-	-	-	-
As at 31 December 2020	107,900	732,463	(27,356)	25,328	92,430	848	(38,635)	(118,938)	1,555	775,595	31,626	807,221

Notes:

- The contributed surplus represents the difference between the Company's shares of the nominal value of the paid-up capital of the subsidiaries acquired over the Company's cost of acquisition of the subsidiaries under common control upon the reorganisation, details of which are set out under the section "History and Corporate Structure" to the Company's prospectus dated 14 June 2013.
- Pursuant to the relevant laws and regulations, a portion of the profits of the Company's subsidiaries which are established in the PRC has been transferred to reserve funds which are restricted to use.
- The amount represents payments by the Group to the trustee of the Share Award Scheme (as defined in note 36), net off with the vested portion to selected employees who have been awarded shares under the Share Award Scheme. Details of the Share Award Scheme is set out in note 36.
- It represents the portion of the grant date fair value of the shares granted to the directors and employees of the Company and its subsidiaries under the Share Award Scheme that has been recognised in accordance with the accounting policy adopted for share-based payment.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	2020 HK\$'000	2019 HK\$'000
Operating activities		
Profit before income tax expense	38,484	13,611
Adjustments for:		
Interest income	(8,339)	(5,036)
Finance costs	4,758	6,167
Share of (profits)/losses of joint ventures	(1,129)	3,289
Depreciation of property, plant and equipment	27,021	25,431
Depreciation of right-of-use assets	2,646	1,811
Amortisation of other intangible assets	180	122
Loss on disposal of property, plant and equipment	84	28
Impairment loss on property, plant and equipment	–	2,452
Impairment losses on financial assets, net		
— trade receivables	(28,308)	(20,708)
— contract assets	14,132	(18,892)
— other receivables	1,821	19,638
Gain on a bargain purchase	(451)	–
Equity-settled share based payment expenses	848	–
Unrealised exchange differences	3,792	234
Operating cash flows before movements in working capital	55,539	28,147
(Increase)/decrease in inventories	(6,909)	2,500
Decrease in bills and trade receivables	13,800	37,242
(Increase)/decrease in contract assets	(22,630)	24,385
Decrease in prepayments, deposits and other receivables	7,086	17,901
Increase in bills, trade and other payables	20,271	5,952
(Decrease)/increase in contract liabilities	(3,038)	1,584
Cash generated from operations	64,119	117,711
Income tax paid	(9,578)	(5,576)
Net cash generated from operating activities	54,541	112,135

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	Notes	2020 HK\$'000	2019 HK\$'000
Investing activities			
Interest received		8,339	5,036
Net cash inflow arising from acquisition of a subsidiary	44	427	–
Proceeds on disposal of property, plant and equipment		2,243	1,149
Purchase of property, plant and equipment		(15,658)	(22,864)
Purchase of investment property		(3,196)	(7,756)
Prepayment for acquisition of other intangible assets		–	(2,499)
Placement of pledged bank deposits		(36,557)	(24,478)
Withdrawal of pledged bank deposits		24,238	24,366
Placement of financial assets at FVTPL		(4,499)	(39,757)
Withdrawal of financial assets at FVTPL		39,368	11,386
Placement of time deposits		(11,688)	(15,335)
Withdrawal of time deposits		15,185	1,971
Net cash generated from/(used in) investing activities		18,202	(68,781)
Financing activities			
Bank borrowings raised		94,483	112,455
Repayments of bank borrowings		(111,355)	(122,678)
Repayment of principal portion of the lease liabilities		(2,462)	(1,330)
Interest paid		(4,758)	(6,167)
Payments for acquisition of additional interest in subsidiaries	45	(1,279)	–
Purchase of shares held under the share award scheme	36(ii)	(772)	–
Net cash used in financing activities		(26,143)	(17,720)
Net increase in cash and cash equivalents		46,600	25,634
Cash and cash equivalents at the beginning of the year		177,571	154,614
Effects of exchange rate changes on the balance of cash held in foreign currencies		13,129	(2,677)
Cash and cash equivalents at the end of the year, represented by bank balances and cash		237,300	177,571

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

1. GENERAL INFORMATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 8 June 2011 under the Companies Act, Chapter 22 of the Cayman Islands. The registered office of the Company is located at Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands.

The Company is an investment holding company. Its subsidiaries (the Company and its subsidiaries are collectively referred to as the "Group") are principally engaged in the manufacturing and sale of road maintenance equipment and provision of road maintenance services in the People's Republic of China (the "PRC"). Details of its subsidiaries are set out in note 46.

The Company's shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange") on 26 June 2013.

The Company's functional currency is Renminbi ("RMB"). Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"). The directors of the Company consider that the presentation of the consolidated financial statements in HK\$ is more appropriate for a company listed in Hong Kong and for the convenience of the shareholders of the Company.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

(a) Adoption of new/revised HKFRSs — effective 1 January 2020

The Group has applied the following new or amended HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time in the current year:

Amendments to HKFRS 3	Definition of a Business
Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKAS 39, HKFRS 7 and HKFRS 9	Interest Rate Benchmark Reform
Amendments to HKFRS 16	Covid-19-Related Rent Concessions

Other than the amendments to HKFRS 3, none of these new or amended HKFRSs has a material impact on the Group's results and financial position for the current or prior period. The Group has not early applied any new or amended HKFRSs that is not yet effective for the current accounting period. Impact on the applications of these amended HKFRSs are summarised below.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

(a) Adoption of new/revised HKFRSs — effective 1 January 2020 (Continued)

(i) Amendments to HKFRS 3, Definition of a Business

The amendments clarify the definition of a business and introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The election to apply the concentration test is made for each transaction. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. If the concentration test is met, the set of activities and assets is determined not to be a business. If the concentration test is failed, the acquired set of activities and assets is further assessed based on the elements of a business.

The Group elected to apply the amendments prospectively to acquisitions for which the acquisition date is on or after 1 January 2020. As described in note 46, the Group acquired a set of activities and assets in June 2020 and elected to apply the concentration test to that transaction but the transaction failed the concentration test. Based on the assessment of elements of a business, the Group concluded that the acquired set of activities and assets is a business.

(ii) Amendment to HKFRS 16, Covid-19-Related Rent Concessions

HKFRS 16 was amended to provide a practical expedient to lessees in accounting for rent concessions arising as a result of the Covid-19 pandemic, by including an additional practical expedient in HKFRS 16 that permits entities to elect not to account for rent concessions as modifications. The practical expedient applies only to rent concessions occurring as a direct consequence of Covid-19 pandemic and only if all of the following criteria are satisfied:

- (a) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (b) the reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- (c) there is no substantive change to other terms and conditions of the lease.

Rent concessions that satisfy these criteria may be accounted for in accordance with this practical expedient, which means the lessee does not need to assess whether the rent concession meets the definition of lease modification. Lessees shall apply other requirements of HKFRS 16 in accounting for the rent concession.

Accounting for rent concessions as lease modifications would have resulted in the Group remeasuring the lease liability to reflect the revised consideration using a revised discount rate, with the effect of the change in the lease liability recorded against the right-of-use asset. By applying the practical expedient, the Group is not required to determine a revised discount rate and the effect of the change in the lease liability is reflected in profit or loss in the period in which the event or condition that triggers the rent concession occurs.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS

("HKFRSs") (Continued)

(a) Adoption of new/revised HKFRSs — effective 1 January 2020 (Continued)

(ii) Amendment to HKFRS 16, Covid-19-Related Rent Concessions (Continued)

The Group has elected to utilise the practical expedient for all rent concessions that meet the criteria. In accordance with the transitional provisions, the Group has applied the amendment retrospectively, and has not restated prior period figure. As the rent concessions have arisen during the current financial period, there is no retrospective adjustment to opening balance of retained earnings at 1 January 2020 on initial application of the amendment.

(b) New/revised HKFRSs that have been issued but are not yet effective

The following new/revised HKFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

Amendments to HKAS 1 HK Interpretation 5 (2020)	Classification of Liabilities as Current or Non-current ⁴ Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause ⁴
Amendments to HKAS 16 Amendments to HKAS 37 HKFRS 17	Proceeds before Intended Use ² Onerous Contracts — Cost of Fulfilling a Contract ² Insurance Contracts ⁴
Amendments to HKFRS 3 Amendments to HKFRS 10 and HKAS 28	Reference to the Conceptual Framework ³ Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁵
Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16	Interest Rate Benchmark Reform — Phase 2 ¹
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018-2020 ²

¹ Effective for annual periods beginning on or after 1 January 2021.

² Effective for annual periods beginning on or after 1 January 2022.

³ Effective for business combinations for which the date of acquisition is on or after the beginning of the first annual period beginning on or after 1 January 2022.

⁴ Effective for annual periods beginning on or after 1 January 2023.

⁵ The amendments shall be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS

("HKFRSs") (Continued)

(b) New/revised HKFRSs that have been issued but are not yet effective (Continued)

Amendments to HKAS 1, Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability and explain that rights are in existence if covenants are complied with at the end of the reporting period. The amendments also introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

HK Int 5 (2020) was revised as a consequence of the Amendments to HKAS 1 issued in August 2020. The revision to HK Int 5 (2020) updates the wordings in the interpretation to align with the Amendments to HKAS 1 with no change in conclusion and do not change the existing requirements.

The directors of the Company do not anticipate that the application of the amendments and revision in the future will have an impact on the financial statements.

Amendments to HKAS 16, Proceeds before Intended Use

The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, the proceeds from selling such items, and the cost of producing those items, is recognised in profit or loss.

The directors of the Company is currently assessing the impact that the application of the amendments will have on the Group's consolidated financial statements. The directors of the Company anticipate that the application of the amendments will likely impact on the Group's accounting policies in respect of the construction of assets, as certain proceeds of selling items produced whilst bringing assets under construction are currently deducted from the cost of the asset.

Amendments to HKAS 37, Onerous Contracts — Cost of Fulfilling a Contract

The amendments specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (e.g. direct labour and materials) or an allocation of other costs that relate directly to fulfilling contracts (e.g. the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

The directors of the Company is currently assessing the impact that the application of the amendments will have on the Group's consolidated financial statements. The directors of the Company anticipate that the application of the amendments will likely impact on the Group's accounting policies in respect of the determination of when contracts are onerous, and the measurement of provision for onerous contracts recognised.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS

("HKFRSs") (Continued)

(b) **New/revised HKFRSs that have been issued but are not yet effective** (Continued)

HKFRS 17, Insurance Contracts

The new standard establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes HKFRS 4, Insurance Contracts. The standard outlines a 'General Model', which is modified for insurance contracts with direct participation features, described as the 'Variable Fee Approach'. The General Model is simplified if certain criteria are met by measuring the liability for remaining coverage using the Premium Allocation Approach.

The directors of the Company do not anticipate that the application of this standard in the future will have an impact on the financial statements.

Amendments to HKFRS 3, Reference to the Conceptual Framework

The amendments update HKFRS 3 so that it refers to the revised Conceptual Framework for Financial Reporting 2018 instead of the version issued in 2010. The amendments add to HKFRS 3 a requirement that, for obligations within the scope of HKAS 37, an acquirer applies HKAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of HK(IFRIC)-Int 21 Levies, the acquirer applies HK(IFRIC)-Int 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date. The amendments also add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the financial statements.

Amendments to HKFRS 10 and HKAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify with situations where there is a sale or contribution of assets between an investor and its associate or joint venture. When the transaction with an associate or joint venture that is accounted for using the equity method, any gains or losses resulting from the loss of control of a subsidiary that does not contain a business are recognised in the profit or loss only to the extent of the unrelated investors' interests in that associate or joint venture. Similarly, any gains or losses resulting from the remeasurement of retained interest in any former subsidiary (that has become an associate or a joint venture) to fair value are recognised in the profit or loss only to the extent of the unrelated investors' interests in the new associate or joint venture.

The directors of the Company anticipate that the application of these amendments may have an impact on the financial statements in future periods should such transaction arise.

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

(b) New/revised HKFRSs that have been issued but are not yet effective (Continued)

Annual Improvements to HKFRSs 2018-2020

- HKFRS 1, First-time Adoption of Hong Kong Financial Reporting Standards, which permit a subsidiary that applies paragraph D16(a) of HKFRS 1 to measure cumulative translation differences using the amounts reported by its parent, based on the parent’s date of transition to HKFRSs.
- HKFRS 9, Financial Instruments, which clarify the fees included in the ‘10 per cent’ test in paragraph B3.3.6 of HKFRS 9 in assessing whether to derecognise a financial liability, explaining that only fees paid or received between the entity and the lender, including fees paid or received by either the entity or the lender on other’s behalf are included.
- HKFRS 16, Leases, which amend Illustrative Example 13 to remove the illustration of reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives are illustrated in that example.
- HKAS 41, Agriculture, which remove the requirement to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the financial statements.

Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16, Interest Rate Benchmark Reform — Phase 2

The amendments address issues that might affect financial reporting when a company replaces the old interest rate benchmark with an alternative benchmark rate as a result of the interest rate benchmark reform (the “Reform”). The amendments complement those issued in November 2019 and relate to (a) changes to contractual cash flows in which an entity will not have to derecognise or adjust the carrying amount of financial instruments for changes required by the Reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate; (b) hedge accounting in which an entity will not have to discontinue its hedge accounting solely because it makes changes required by the Reform, if the hedge meets other hedge accounting criteria; and (c) disclosures in which an entity will be required to disclose information about new risks arising from the Reform and how it manages the transition to alternative benchmark rates.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the financial statements.

3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on Hong Kong Stock Exchange and the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis, except for certain properties and financial instruments that are measured at fair values at the end of each reporting period. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 Share-based Payment, leasing transactions that are within the scope of HKFRS 16 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

For investment properties which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equals the transaction price.

Basis of consolidation

Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9/HKAS 39 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- Deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 *Income Taxes* and HKAS 19 *Employee Benefits* respectively;
- Liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 *Share-based Payment* at the acquisition date; and
- Assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair value.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS 9/HKAS 39 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or groups of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or groups of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash-generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's policy for goodwill arising on the acquisition of a joint venture is described below.

Investments in joint ventures

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture. Changes in net assets of the joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of a joint venture exceeds the Group's interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Investments in joint ventures *(Continued)*

An investment in a joint venture is accounted for using the equity method from the date on which the investee becomes a joint venture. On acquisition of the investment in a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 Impairment of Assets as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former joint venture and the retained interest is a financial asset within the scope of HKFRS 9/HKAS 39, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the joint venture and the fair value of any retained interest and any proceeds from disposing the relevant interest in the joint venture is included in the determination of the gain or loss on disposal of the joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that joint venture on the same basis as would be required if that joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant joint venture.

The Group continues to use the equity method when an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with a joint venture of the Group, profits and losses resulting from the transactions with the joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the joint venture that are not related to the Group.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Revenue from contracts with customers

Under HKFRS 15, the Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- the Group’s performance creates and enhances an asset that the customer controls as the Group performs; or
- the Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract asset represents the Group’s right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group’s unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group’s obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group’s performance in transferring control of goods or services.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Revenue from contracts with customers *(Continued)*

Existence of significant financing component

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

For contracts where the period between payment and transfer of the associated goods or services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

For contracts where the Group transferred the associated goods or services before payments from customers in which the Group adjusts for the promised amount of consideration for significant financing components, the Group applies a discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. The Group recognises interest income during the period between the payment from customers and the transfer of the associated goods or services, and accounts receivables due over one year.

Leasing

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee; and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Except for right-of-use asset that meets the definition of an investment property or a class of property, plant and equipment to which the Group applies the revaluation model, the Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability. For right-of-use asset that meets the definition of an investment property, they are carried at fair value.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Leasing *(Continued)*

Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Lease liability

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in its functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on the settlement of monetary items are recognised in profit or loss in the period in which they arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- exchange differences on transactions entered into in order to hedge certain foreign currency risks (see the accounting policies below); and
- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on repayment of the monetary items.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Foreign currencies *(Continued)*

For the purposes of presenting consolidated financial statements, the assets and liabilities of the group entities are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of foreign currency translation reserve (attributed to non-controlling interests as appropriate).

On disposal of a group entity that is not a foreign operation, the exchange differences accumulated in equity relating to the translation of assets and liabilities of that group entity into presentation currency of the Group are transferred to retained earnings.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Retirement benefit costs

Payments to state-managed retirement benefit schemes and the Hong Kong's Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

Short-term benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Equity-settled share-based payment transactions

The Company operates a share option scheme and a share award plan for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled share-based payments").

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

At the end of each reporting period, the Group revises its estimates of the number of options and awards that are expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates during the vesting period, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with corresponding adjustments to share-based compensation reserve.

For share options and awards that vest immediately at the date of grant, the fair value of the share options and awards granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in share-based compensation reserve will be transferred to share premium. When share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share-based compensation reserve will be transferred to retained earnings.

Where the Company's employee share trust purchases shares from the market, the consideration paid, including any directly attributable incremental costs is presented as "shares held under the share award scheme" and presented as a deduction against equity attributable to the Company's equity holders.

When the awarded shares are transferred to the awardees upon vesting, the related cost of the awarded shares previously recognised in "shares held under the share award scheme", and the related employment costs of the awarded shares previously recognised in "share-based compensation reserve" are transferred to retained earnings.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit/loss before taxation because of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Taxation *(Continued)*

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis. Current and deferred tax is recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax is also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Property, plant and equipment

Property, plant and equipment including buildings held for use in the production or supply of goods or services, or for administrative purposes, other than construction in progress, are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment other than construction in progress less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation (including properties under construction for such purposes).

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values. All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes are classified and accounted for as investment properties and are measured using the fair value model. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

Construction costs incurred for investment properties under construction are capitalised as part of the carrying amount of the investment properties under construction.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the property is derecognised.

Intangible assets

Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Internally-generated intangible assets — research and development expenditure

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognised if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Intangible assets *(Continued)*

Internally-generated intangible assets — research and development expenditure *(Continued)*

The amount initially recognised for internally-generated intangible asset is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally-generated intangible asset can be recognised, development expenditure is charged to profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses (if any), on the same basis as intangible assets acquired separately.

Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss in the period when the asset is derecognised.

Impairment of tangible and intangible assets other than goodwill

At the end of the reporting period, the Group reviews the carrying amounts of its tangible, and intangible assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of tangible and intangible assets are estimated individually, when it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Impairment of tangible and intangible assets other than goodwill *(Continued)*

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generated unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest/dividend income which are derived from the Group's ordinary course of business are presented as revenue.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at FVTOCI:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at the date of initial application/initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in FVTOCI if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 *Business Combinations* applies.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term;
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets *(Continued)*

Classification and subsequent measurement of financial assets (Continued)

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

(i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and debt instruments/receivables subsequently measured at FVTOCI. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

(ii) Equity instruments designated as at FVTOCI

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained earnings.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "other income" line item in profit or loss.

(iii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included, if any, in the "other gains and losses" line item.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets *(Continued)*

Impairment of financial assets

The Group recognises a loss allowance for ECL on financial assets which are subject to impairment under HKFRS 9 (including bills and trade receivables and other receivables, time deposits, pledged bank deposits and bank balances) and contract assets. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for bills and trade receivables and contract assets without significant financing component. The ECL on these assets are assessed collectively using a provision matrix with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets *(Continued)*

Impairment of financial assets (Continued)

(i) Significant increase in credit risk *(Continued)*

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets *(Continued)*

Impairment of financial assets (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (e) the disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial assets *(Continued)*

Impairment of financial assets (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Where ECL is measured on a collective basis or cater for cases where evidence at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade and other receivables are each assessed as a separate group.);
- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount, with the exception of trade receivables, contract assets and other receivables where the corresponding adjustment is recognised through a loss allowance account.

3. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

Financial instruments *(Continued)*

Financial liabilities and equity instruments

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

Financial liabilities at amortised cost

Financial liabilities including bills, trade and other payables and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

4. CRITICAL ACCOUNTING JUDGMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

Deferred taxation on investment property

For the purpose of measuring deferred tax liabilities arising from investment property that are measured using the fair value model, the directors of the Company have reviewed the Group's investment property portfolios and concluded that the Group's investment property is held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time. Therefore, in determining the Group's deferred taxation on investment property, the directors of the Company have determined that the presumption that the carrying amounts of investment property measured using the fair value model are recovered through sale is rebutted.

4. CRITICAL ACCOUNTING JUDGMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY *(Continued)*

Critical judgements in applying accounting policies *(Continued)*

Deferred taxation on investment property *(Continued)*

Accordingly, the Group recognises deferred tax in respect of the changes in fair value of the investment property based on director's best estimate assuming future tax consequences through usage of such property for rental purpose, rather than through sale. The final tax outcome could be different from the deferred tax liabilities recognised in the consolidated financial statements should the investment property is subsequently disposed by the Group, rather than consumed substantially all of the economic benefits embodied in the investment property by leasing over time. In the event the investment property is being disposed, the Group may be liable to higher tax upon disposal considering the impact of enterprise income tax and land appreciation tax.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Provision of ECL for trade receivables and contract assets

The management of the Group estimates the amounts of lifetime ECL of trade receivables and contract assets based on provision matrix through grouping of various debtors that have similar loss patterns, after considering internal credit ratings of trade debtors and contract assets, ageing, repayment history and/or past due status of respective trade receivables and contract assets. Estimated loss rates are based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information. In addition, trade receivables and contract assets that are credit impaired are assessed for ECL individually. The loss allowance amounts of the credit impaired trade receivables and contract assets are measured as the difference between the asset's carrying amount and the present value of estimated future cash flows with the consideration of expected future credit losses.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables and contract assets are disclosed in notes 26, 24 and 41 respectively.

Useful lives and residual value of property, plant and equipment, and impairment of property, plant and equipment

The Group's management determines the residual values, useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual residual value and useful lives of property, plant and equipment of similar nature and functions and may vary significantly as a result of technical innovations and keen competitions from competitors, resulting in higher depreciation charge and/or write-off or write-down of technically obsolete assets when residual value or useful lives are less than previously estimated.

In assessing the impairment of property, plant and equipment, the Group is required to estimate the recoverable amount of those assets. The recoverable amount, which is determined by the higher of the value-in-use calculation and fair value less cost of disposal, requires the Group to estimate the future cash flows expected to arise from those tangible assets and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which result in downward revision of future cash flows, a material impairment loss/further impairment loss may arise.

At 31 December 2020, the carrying amount of property, plant and equipment amounted to approximately HK\$168,866,000 (2019: HK\$164,588,000), details of which are set out in note 16.

4. CRITICAL ACCOUNTING JUDGMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY *(Continued)*

Key sources of estimation uncertainty *(Continued)*

Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the cash-generating unit to which goodwill has been allocated, which is the higher of the value in use or fair value less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise.

As at 31 December 2020, the carrying amount of goodwill was approximately HK\$6,150,000 (2019: HK\$6,150,000), details of which are set out in note 19.

Allowance for inventories

The management reviews the aging analysis of inventories of the Group and makes provision for obsolete inventory items. The management estimates the net realisable value for such inventories primarily based on the latest invoice prices and current market conditions. A considerable amount of judgement is required in assessing the ultimate realisation of these inventories. If the market conditions were to change, resulting in a change of provision for obsolete items, the difference will be recorded in the period when it is identified. Inventories are stated at the lower of cost and net realisable value. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of selling expenses. As at 31 December 2020, the carrying amount of inventories was approximately HK\$54,261,000 (2019: HK\$44,261,000).

Fair value of investment property

At the end of the reporting period, investment property is stated at fair value based on the valuation performed by independent professional valuers. In determining the fair value of investment property, the Group uses valuation techniques that use inputs which are not based on observable market data including the capitalization rate, monthly market rent and the best use of the property. Please refer to note 18 for details of valuation techniques, inputs and assumptions used in estimating the fair value of investment property. The carrying amounts of investment properties at 31 December 2020 was approximately HK\$262,759,000 (2019: HK\$244,173,000).

Right-of-use assets

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease.

The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

5. REVENUE

(i) Disaggregation of revenue from contracts with customers

Segments	For the year ended 31 December 2020		
	Maintenance services HK\$'000	Sale of equipment HK\$'000	Total HK\$'000
Type of goods or services			
Maintenance services			
"Hot-in-place" Projects	242,357	–	242,357
Non-"Hot-in-place" Projects	242,493	–	242,493
Sale of equipment			
Standard series	–	50,616	50,616
Repair and maintenance	–	6,445	6,445
Total	484,850	57,061	541,911
Geographical markets			
Mainland China	484,850	49,092	533,942
Overseas	–	7,969	7,969
Total	484,850	57,061	541,911
Timing of revenue recognition			
A point in time	–	57,061	57,061
Over time	484,850	–	484,850
Total	484,850	57,061	541,911

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

5. REVENUE *(Continued)*

(i) Disaggregation of revenue from contracts with customers *(Continued)*

Segments	For the year ended 31 December 2019		
	Maintenance Services HK\$'000	Sale of equipment HK\$'000	Total HK\$'000
Type of goods or services			
Maintenance services			
"Hot-in-place" Projects	200,232	–	200,232
Non-"Hot-in-place" Projects	215,092	–	215,092
Sale of equipment			
Standard series	–	65,819	65,819
Repair and maintenance	–	6,180	6,180
Total	415,324	71,999	487,323
Geographical markets			
Mainland China	415,324	67,432	482,756
Overseas	–	4,567	4,567
Total	415,324	71,999	487,323
Timing of revenue recognition			
A point in time	–	71,999	71,999
Over time	415,324	–	415,324
Total	415,324	71,999	487,323

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

5. REVENUE *(Continued)*

(ii) Performance obligations for contracts with customers

Maintenance Services (with milestone payments)

The Group provides asphalt pavement maintenance (“APM”) services to customers. Such services are recognised as a performance obligation satisfied over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised for these APM services based on the stage of completion of the contract using output method.

The Group’s APM services contracts include payment schedules which require stage payments over the APM services period once certain specified milestones are reached. The Group requires certain customers to provide upfront deposits range from 10% to 30% of total contract sum, when the Group receives a deposit before APM services commences, this will give rise to contract liabilities at the start of a contract, until the revenue recognised on the specific contract exceeds the amount of the deposit.

A contract asset, net of contract liability related to the same contract, is recognised over the period in which the APM services are performed representing the Group’s right to consideration for the services performed because the rights are conditioned on the Group’s future performance in achieving specified milestones. The contract assets are transferred to trade receivables when the rights become unconditional. The Group’s typical timing of transferring the contract assets to trade receivables is ranging from three months to one year.

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which ranges from one to two years from the date of the practical completion of the APM services. The relevant amount of contract asset is reclassified to trade receivables when the defect liability period expires. The defect liability period serves as an assurance that the APM services performed comply with agreed-upon specifications and such assurance cannot be purchased separately.

Sale of equipment (revenue recognised at one point in time)

For sales of equipment, revenue is recognised when control of the equipment has transferred, being at the point when the equipment has been shipped to the customer’s specific location (delivery), being at the point that the customer obtains the control of the equipment and the Group has present right to payment and collection of the consideration is probable. The normal credit term of the standard series equipment is 7 days upon delivery. The normal credit term of the modular series equipment is 6 months to 12 months upon delivery with upfront deposits range from 10% to 30%.

Sales-related warranties associated with equipment cannot be purchased separately and they serve as an assurance that the products sold comply with agreed-upon specifications. Accordingly, the Group accounts for warranties in accordance with HKAS 37 Provisions, Contingent Liabilities and Contingent Assets consistent with its previous accounting treatment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

6. OPERATING SEGMENTS

HKFRS 8 *Operating Segments* requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the executive directors, the chief operating decision maker (the "CODM"), in order to allocate resources to the segments and to assess their performance. The Group's operating and reportable segments are as follows:

Maintenance services	—	Provision of road maintenance services
Sale of equipment	—	Manufacturing and sale of road maintenance equipment

Segment revenue and results

	Maintenance Services HK\$'000	Sale of equipment HK\$'000	Consolidated Total HK\$'000
For the year ended 31 December 2020			
Segment revenue:			
Sales to external customers	484,850	57,061	541,911
Intersegment sales	2,809	15,839	18,648
	487,659	72,900	560,559
Reconciliation			
Elimination of intersegment sales	(2,809)	(15,839)	(18,648)
Revenue	484,850	57,061	541,911
Segment result	55,945	(6,498)	49,447
Reconciliation:			
Interest income			8,339
Exchange losses			(104)
Finance costs			(4,572)
Gain on a bargain purchase			451
Equity-settled share based payment expenses			(848)
Unallocated corporate expenses			(15,358)
Share of profits of joint ventures			1,129
Profit before income tax expense			38,484

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

6. OPERATING SEGMENTS *(Continued)* Segment revenue and results *(Continued)*

	Maintenance Services HK\$'000	Sale of equipment HK\$'000	Consolidated Total HK\$'000
For the year ended 31 December 2019			
Segment revenue:			
Sales to external customers	415,324	71,999	487,323
Intersegment sales	3,997	47,978	51,975
	419,321	119,977	539,298
Reconciliation			
Elimination of intersegment sales	(3,997)	(47,978)	(51,975)
Revenue	415,324	71,999	487,323
Segment result	26,536	9,667	36,203
Reconciliation:			
Interest income			5,036
Exchange losses			(136)
Finance costs			(5,990)
Unallocated corporate expenses			(18,213)
Share of losses of joint ventures			(3,289)
Profit before income tax expense			13,611

Intersegment sales are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

The accounting policies of the operating and reportable segments information are the same as the Group's accounting policies described in note 3. Segment results represent the profit earned by each segment without allocation of head office and corporate expenses, changes in fair value of investment property, interest income, exchange gains and losses, share of profits or losses of joint ventures and finance costs. This is the measure reported to CODM for the purposes of resource allocation and assessment of segment performance.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

6. OPERATING SEGMENTS *(Continued)* Segment assets and liabilities

	Maintenance Services HK\$'000	Sale of equipment HK\$'000	Consolidated Total HK\$'000
As at 31 December 2020			
Segment assets	672,796	253,570	926,366
Elimination of intersegment receivables			(202,146)
Interests in joint ventures			23,544
Investment property			262,759
Other unallocated assets			323,836
Total assets			1,334,359
Segment liabilities	526,910	62,374	589,284
Elimination of intersegment payables			(202,146)
Other unallocated liabilities			140,000
Total liabilities			527,138
As at 31 December 2019			
Segment assets	615,945	248,134	864,079
Elimination of intersegment receivables			(182,073)
Interests in joint ventures			27,542
Investment property			244,173
Other unallocated assets			272,091
Total assets			1,225,812
Segment liabilities	465,351	65,118	530,469
Elimination of intersegment payables			(182,073)
Other unallocated liabilities			148,380
Total liabilities			496,776

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

6. OPERATING SEGMENTS *(Continued)*

Other segment information (included in the measure of segment results and segment assets)

	Maintenance Services HK\$'000	Sale of equipment HK\$'000	Consolidated Total HK\$'000
For the year ended 31 December 2020			
(Reversal of)/provision for Impairment losses recognised in respect of trade receivables, contract assets and other receivables	(18,147)	5,792	(12,355)
Depreciation and amortisation	26,741	3,106	29,847
Capital expenditure (Note)	16,167	2,039	18,206
For the year ended 31 December 2019			
Impairment losses on property, plant and equipment	2,452	–	2,452
(Reversal of)/provision for Impairment losses recognised in respect of trade receivables, contract assets and other receivables	(16,687)	(3,275)	(19,962)
Depreciation and amortisation	23,569	1,968	25,537
Capital expenditure (Note)	22,525	339	22,864

Note: Capital expenditure consists of additions to property, plant and equipment and other intangible assets, excluding assets from the acquisition of subsidiaries.

For the purposes of assessing segment performance and allocating resources between segments:

- all assets are allocated to operating segments other than pledged bank deposits, time deposits, cash and cash equivalents, interests in joint ventures, investment property, deferred tax assets, financial assets at FVTPL and other unallocated head office and corporate assets as these assets are managed on a group basis; and
- all liabilities are allocated to operating segments other than deferred tax liabilities, bank borrowings, tax payable and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

During the year ended 31 December 2020, revenue from a related company, accounted for 10% or more of the Group's revenue and its revenue amounted to approximately HK\$175,546,000 (2019: HK\$172,936,000). The sales to the above related company were derived from the provision of road maintenance services.

The Group's revenue from external customers is derived substantially from its operations in the PRC, and the non-current assets of the Group are substantially located in the PRC.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

7. OTHER INCOME

	2020 HK\$'000	2019 HK\$'000
Government grants (note)	2,894	1,647
Interest income	8,339	5,036
Gain on a bargain purchase	451	–
Others	811	1,080
	12,495	7,763

Note: The government grants mainly represent unconditional subsidies from the PRC local governments to encourage the operations of certain subsidiaries. The government grants are accounted for as immediate financial support with no future related costs expected to be incurred and are not related to any assets.

8. OTHER GAINS AND LOSSES, NET

	2020 HK\$'000	2019 HK\$'000
Loss on disposal of property, plant and equipment	(84)	(28)
Impairment losses recognised in respect of property, plant and equipment	–	(2,452)
Foreign exchange loss, net	(104)	(136)
Others	(461)	(34)
	(649)	(2,650)

9. REVERSAL OF IMPAIRMENT LOSSES ON FINANCIAL ASSETS

	2020 HK\$'000	2019 HK\$'000
Reversal of/(provision for) impairment losses on financial assets recognised on:		
— Trade receivables	28,308	20,708
— Other receivables	(1,821)	(19,638)
— Contract assets	(14,132)	18,892
	12,355	19,962

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

10. FINANCE COSTS

	2020 HK\$'000	2019 HK\$'000
Interest on:		
— Bank borrowings	4,572	5,990
— Lease liabilities	186	177
	4,758	6,167

11. INCOME TAX EXPENSE

The charge comprises:

	2020 HK\$'000	2019 HK\$'000
PRC Enterprise Income Tax ("EIT"):		
— Current year	4,167	4,060
— Under provision in prior years	490	8
	4,657	4,068
Deferred tax charge (note 21)	823	473
	5,480	4,541

On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

The directors of the Company considered the amount involved upon implementation of the two-tiered profits tax rates regime as insignificant to the consolidated financial statements since there is no tax assessable profit for the years ended 31 December 2020 and 31 December 2019.

Except as described below, provision for PRC Enterprise Income Tax is made based on the estimated taxable income for PRC taxation purposes at 25% pursuant to the Law of the PRC on Enterprise Income Tax and Implementation Regulation.

英達熱再生有限公司 Freetech Road Recycling Corporation ("Freetech Road Recycling") was recognised as a High-Tech company in 2010, 2014 and 2017 respectively and the applicable tax rate is 15% from 1 January 2010 to 31 October 2020.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

11. INCOME TAX EXPENSE (Continued)

南京英達公路養護車製造有限公司 Nanjing Freetech Road Maintenance Vehicle Manufacturing Corporation ("Nanjing Freetech Vehicle Manufacturing") was recognised as a High-Tech company in 2009, 2012, 2015 and 2018 respectively and the applicable tax rate is 15% from 1 January 2009 to 28 November 2021.

天津市高速公路養護有限公司 Tianjin Expressway Maintenance Limited ("Tianjin Expressway Maintenance") was recognised as a High-Tech company in 2020 and the applicable tax rate is 15% from 1 January 2020 to 30 November 2023.

Withholding tax of approximately HK\$210,000 (2019: HK\$146,000) has been provided for the year ended 31 December 2020 with reference to the anticipated dividends to be distributed by the PRC entities to non-PRC tax residents.

The taxation charge for the year can be reconciled to the profit before income tax expense per consolidated statement of profit or loss and other comprehensive income as follows:

	2020 HK\$'000	2019 HK\$'000
Profit before income tax expense	38,484	13,611
Tax at the applicable income tax rate of 25% (2019: 25%) (Note)	9,621	3,403
Tax effect of expenses not deductible for tax purposes	4,905	5,736
Tax effect of tax losses not recognised	10,935	10,118
Tax effect of income not taxable for tax purpose	(951)	(2,427)
Tax effect of share of (profits)/losses of joint ventures	210	822
Tax effect of deductible temporary differences not recognised	(15,831)	(9,331)
Income tax at concessionary rates	(1,394)	(1,582)
Under provision in prior years	490	8
Tax effect of additional deduction related to research and development costs and certain staff costs	(2,715)	(2,352)
Withholding tax on undistributed profits of PRC subsidiaries	210	146
	5,480	4,541

Note: The domestic income tax rate of 25% (2019: 25%) represents the PRC Enterprise Income Tax rate. The PRC is the primary tax jurisdiction relevant to the Group's operations.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

12. PROFIT BEFORE INCOME TAX EXPENSE

	2020 HK\$'000	2019 HK\$'000
Profit before income tax expense has been arrived at after charging:		
Directors' emoluments (note 13)	7,346	6,889
Other staff costs	74,009	59,385
Other staff retirement benefit scheme contributions	9,272	11,063
Total staff costs	90,627	77,337
Amortisation of other intangible assets	180	122
Auditor's remuneration	1,560	1,380
Cost of inventories sold	35,753	38,429
Cost of services provided	388,016	345,506
Loss on disposal of property, plant and equipment	84	28
Depreciation charge:		
— Owned property, plant and equipment	27,021	25,431
— Right-of-use assets included within:		
— Leasehold land	198	250
— Buildings	2,448	1,561
Equity-settled share based payment expenses (Note)	848	—
Interest on lease liabilities	186	177
Short-term lease expenses	10,298	9,755
Impairment loss on property, plant and equipment	—	2,452

Note: Share-based payment expenses of approximately HK\$848,000 (2019:HK\$Nil) was recognised in profit or loss during the year ended 31 December 2020 in respect of share awards of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

13. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

The emoluments paid or payable to the directors for the year ended 31 December 2020 were as follows:

	2020					Total HK\$'000	2019					Total HK\$'000
	Fees HK\$'000	Salaries and other benefits HK\$'000	Performance related bonuses (Note) HK\$'000	Share- based payment expenses HK\$'000	Contributions to retirement benefit schemes HK\$'000		Fees HK\$'000	Salaries and other benefits HK\$'000	Performance related bonuses (Note) HK\$'000	Share-based payment expenses HK\$'000	Contributions to retirement benefit schemes HK\$'000	
Executive directors												
Sze Wai Pan	-	3,104	800	-	18	3,922	-	2,940	600	-	18	3,558
Sze Wan Nga	-	852	100	85	18	1,055	-	995	100	-	18	1,113
Zhang Yifu (Resigned on 2 July 2019)	-	-	-	-	-	-	-	152	-	-	-	152
Chan Kai King	-	966	100	85	18	1,169	-	966	82	-	18	1,066
Non-executive directors												
Wang Lei	-	-	-	-	-	-	-	-	-	-	-	-
Chan Yan Chong	240	-	-	-	-	240	220	-	-	-	-	220
Tong Wai Cheung Timothy (Appointed on 2 July 2019)	240	-	-	-	-	240	120	-	-	-	-	120
Independent non-executive directors												
Yeung Sum	240	-	-	-	-	240	220	-	-	-	-	220
Tang Koon Yiu Thomas	240	-	-	-	-	240	220	-	-	-	-	220
Lau Ching Kwong	240	-	-	-	-	240	220	-	-	-	-	220
	1,200	4,922	1,000	170	54	7,346	1,000	5,053	782	-	54	6,889

Note: Performance related bonuses are determined with reference to the performance of the individual directors.

The executive directors' emoluments shown above were mainly for their services in connection with the management of the affairs of the Company and the Group. The non-executive directors' emoluments shown above were mainly for their services as directors of the Company or its subsidiaries.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

13. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(Continued)

The five highest paid individuals included three (2019: three) directors of the Company, details of whose emoluments are set out above. The emolument of the remaining two (2019: two) highest paid individual during the year is as follows:

	2020 HK\$'000	2019 HK\$'000
Basic salaries and allowances	1,884	1,830
Performance related bonuses	160	134
Retirement benefits scheme contributions	36	36
Equity-settled share based payment expenses	50	–
	2,130	2,000

Their emoluments are within the following bands:

	Number of employee	
	2020 HK\$'000	2019 HK\$'000
HK\$Nil to HK\$1,000,000	–	1
HK\$1,000,001 to HK\$2,000,000	2	1

During the year, no emoluments were paid by the Group to the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived or agreed to waive any emoluments during both years.

14. DIVIDENDS

No final dividend is proposed by the directors for the years ended 31 December 2020 and 31 December 2019.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

15. EARNINGS PER SHARE

	2020 HK\$'000	2019 HK\$'000
Earnings:		
Earnings for the purposes of calculating basic and diluted earnings per share — attributable to owners of the Company	31,636	4,145
Number of shares:		
Weighted average number of ordinary shares in issue less shares held under the share award scheme during the year for the purpose of calculating basic earnings per share	1,059,755,254	1,061,630,000
Effect of dilutive potential ordinary shares: Unvested share award	19,244,746	17,370,000
Weighted average number of ordinary shares for the purpose of calculating basic and diluted earnings per share	1,079,000,000	1,079,000,000

The computation of diluted earnings per share for the year ended 31 December 2019 did not assume the exercise of the Company's outstanding share options as the exercise price of those options was higher than the average market price during the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

16. PROPERTY, PLANT AND EQUIPMENT

	Buildings HK\$'000	Plant and machinery HK\$'000	Motor vehicles HK\$'000	Furniture, fixtures and equipment HK\$'000	Leasehold improvements HK\$'000	Total HK\$'000
COST						
At 1 January 2019	91,406	355,047	42,272	9,497	1,898	500,120
Additions	–	20,821	1,122	260	661	22,864
Disposal/write-off	–	(9,721)	(1,344)	(772)	–	(11,837)
Effect of foreign currency exchange differences	(1,525)	(8,481)	(787)	(160)	(50)	(11,003)
At 31 December 2019 and 1 January 2020	89,881	357,666	41,263	8,825	2,509	500,144
Additions	1,271	11,159	2,368	818	42	15,658
Acquired through business combination (Note 44)	–	5,322	–	–	–	5,322
Disposal/write-off	–	(9,179)	(5,669)	(412)	–	(15,260)
Effect of foreign currency exchange differences	5,691	33,675	2,707	608	184	42,865
At 31 December 2020	96,843	398,643	40,669	9,839	2,735	548,729
DEPRECIATION						
At 1 January 2019	21,380	159,905	36,534	8,005	1,691	227,515
Provided for the year	4,122	19,398	1,220	487	204	25,431
Disposal/write-off	–	(9,353)	(1,137)	(170)	–	(10,660)
Effect of foreign currency exchange differences	(414)	(4,423)	(812)	(673)	(46)	(6,368)
At 31 December 2019 and 1 January 2020	25,088	165,527	35,805	7,649	1,849	235,918
Provided for the year	3,802	22,038	706	336	139	27,021
Disposal/write-off	–	(7,356)	(5,188)	(389)	–	(12,933)
Effect of foreign currency exchange differences	1,552	19,445	2,298	510	187	23,992
At 31 December 2020	30,442	199,654	33,621	8,106	2,175	273,998
IMPAIRMENT						
At 1 January 2019	–	98,603	–	–	–	98,603
Provided for the year	–	1,954	494	4	–	2,452
Effect of foreign currency exchange differences	–	(1,410)	(7)	–	–	(1,417)
At 31 December 2019 and 1 January 2020	–	99,147	487	4	–	99,638
Effect of foreign currency exchange differences	–	6,197	30	–	–	6,227
At 31 December 2020	–	105,344	517	4	–	105,865
CARRYING AMOUNT						
At 31 December 2020	66,401	93,645	6,531	1,729	560	168,866
At 31 December 2019	64,793	92,992	4,971	1,172	660	164,588

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For the year ended 31 December 2020

16. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

The estimated useful lives of each category of property, plant and equipment are as follows:

Buildings	20 years, which is the shorter of the lease term of land and estimated useful lives of the building
Plant and machinery	10 years
Motor vehicles	5 years
Furniture, fixtures and equipment	5 years
Leasehold improvements	5 years

During the year ended 31 December 2020, no impairment loss has been recognised in the inspect of the property, plant and equipment of the Group in the view of the directors of the Group as no significant loss has been incurred in the subsidiaries of the Group.

During the year ended 31 December 2019, in light of significant loss incurred in a subsidiary in maintenance service segment and adverse change of market conditions due to the tightened cash flow that occurred at the local government level in the PRC, the directors of the Company conducted a review of the subsidiary's plant and machineries, motor vehicles and furniture, fixtures and equipment and determined that certain assets were impaired, due to the significant loss incurred. Accordingly, impairment losses of approximately HK\$2,452,000 had been recognised in respect of such assets, which are used by the subsidiary. The recoverable amounts of the relevant assets had been determined on the basis of fair values less costs of disposal.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

17. RIGHT-OF-USE ASSETS

	Leasehold land HK\$'000	Buildings HK\$'000	Total HK\$'000
Cost			
At 1 January 2019	10,190	2,848	13,038
Additions	–	4,172	4,172
Effect of foreign currency exchange differences	(170)	(154)	(324)
At 31 December 2019 and 1 January 2020	10,020	6,866	16,886
Additions	–	119	119
Effect of foreign currency exchange differences	627	175	802
At 31 December 2020	10,647	7,160	17,807
Amortisation			
At 1 January 2019	–	–	–
Charge during the year	250	1,561	1,811
Effect of foreign currency exchange differences	(4)	(14)	(18)
At 31 December 2019 and 1 January 2020	246	1,547	1,793
Charge during the year	198	2,448	2,646
Effect of foreign currency exchange differences	105	152	257
At 31 December 2020	549	4,147	4,696
Carrying Amount			
At 31 December 2020	10,098	3,013	13,111
At 31 December 2019	9,774	5,319	15,093

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For the year ended 31 December 2020

18. INVESTMENT PROPERTY

	Investment property under construction HK\$'000
FAIR VALUE	
At 1 January 2019	229,281
Additions	18,956
Effect of foreign currency exchange differences	(4,064)
At 31 December 2019 and 1 January 2020	244,173
Additions	3,196
Effect of foreign currency exchange differences	15,390
At 31 December 2020	262,759

The Group's property interests held under construction is measured using the fair value model.

The fair value of the Group's investment property as at 31 December 2020 and 31 December 2019 has been arrived at with reference to a valuation carried out by Beijing Huaya Zhengxin Assets Appraisal Cp., Ltd (北京華亞正信資產評估有限公司), independent qualified professional valuers not connected to the Group.

In determining the fair value of the relevant properties, the Group has set up a valuation team, which is headed up by the Chief Financial Officer of the Company, to determine the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of the property, the highest and best use of the property is their current use.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

18. INVESTMENT PROPERTY (Continued)

Investment property	Valuation technique(s)	Significant unobservable input(s)	Sensitivity
Investment property under construction located in Jiangxinzhou, Nanjing, the PRC	Income capitalisation	Capitalisation rate, taking into account the capitalisation of rental income potential, nature of the property, and prevailing market condition of 7.0% (2019: 7.0%).	An increase in the capitalisation rate used would result in a decrease in fair value, and vice versa.
		Monthly market rent, using direct market comparables and taking into account of time, location, and individual factors, such as frontage and size of the property, of RMB101.7 (2019: RMB100.2) per square metre ("sqm") per month for the base level.	An increase in the market rent used would result in an increase in fair value, and vice versa.

Details of the Group's investment property and information about the fair value hierarchy as at the end of the reporting period are as follows:

	Level 3 and Fair value	
	2020 HK\$'000	2019 HK\$'000
Investment property under construction located in Nanjing, the PRC	262,759	244,173

There were no transfers into or out of Level 3 during the year.

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19. GOODWILL

	2020 HK\$'000	2019 HK\$'000
Cost		
At 1 January and 31 December	17,563	17,563
Impairment		
At 1 January	11,413	11,413
Provided for the year	–	–
At 31 December	11,413	11,413
Carrying amount		
At 1 January and 31 December	6,150	6,150

On 21 June 2012, the Group acquired 2% equity interest in 內蒙古英達東方道路再生工程有限公司 Inner Mongolia Freetech Dongfang Road Recycling Engineering Co., Ltd. ("Freetech Ordos"), which was previously a 51% owned joint venture of the Group, from an independent third party at a cash consideration of approximately HK\$1,481,000 (equivalent to approximately RMB1,200,000), resulting in a goodwill of approximately HK\$731,000. The equity interests held by the Group in Freetech Ordos increased from 51% to 53% upon the completion of this acquisition. During the year ended 31 December 2018, this goodwill with the amount of approximately HK\$731,000 was impaired. The goodwill of Freetech Ordos has fully impaired in prior year.

On 25 August 2014, the Group acquired 4% equity interest in 湖南英達通衢道路再生工程有限公司 Hunan Freetech Tongqu Road Recycling Engineering Co., Ltd. ("Hunan Freetech Tongqu"), which was previously a 55% owned joint venture of the Group, from an independent third party at a cash consideration of approximately HK\$2,125,000 (equivalent to approximately RMB1,680,000), resulting in a goodwill of approximately HK\$115,000. The equity interests held by the Group in Hunan Freetech Tongqu increased from 55% to 59% upon the completion of this acquisition. The goodwill of Hunan Freetech Tongqu has fully impaired in prior years.

On 3 November 2014, the Group acquired 40% equity interest in 新疆建達道路工程有限公司 Xinjiang Jianda Road Engineering Co., Ltd. ("Xinjiang Jianda"), which was previously a 49% owned associate of the Group, from an independent third party at a cash consideration of approximately HK\$5,074,000 (equivalent to approximately RMB4,000,000), resulting in a goodwill of approximately HK\$1,198,000. The equity interests held by the Group in Xinjiang Jianda increased from 49% to 89% upon the completion of this acquisition. The goodwill of Xinjiang Jianda has fully impaired in prior years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

19. GOODWILL (Continued)

On 27 November 2014, the Group acquired a 30% equity interest in 宿遷恒通道再生工程有限公司 Suqian Hengtong Road Recycling Constructions Co., Ltd. ("Suqian Hengtong"), which was previously a 35% owned associate of the Group, from two independent third parties at an aggregate cash consideration of approximately HK\$13,268,000 (equivalent to approximately RMB10,500,000), resulting in a goodwill of approximately HK\$2,863,000. The equity interests held by the Group in Suqian Hengtong increased from 35% to 65% upon the completion of this acquisition. The goodwill of Suqian Hengtong has fully impaired in prior years.

On 31 August 2015, the Group acquired 55% equity interest in 天津市高速公路養護有限公司 Tianjin Expressway Maintenance Company Limited. ("Tianjin Expressway Maintenance"), which was previously owned by a third party 天津高速公路集團有限公司 Tianjin Expressway Group Company Limited ("Tianjin Expressway Group"), at a cash consideration of approximately HK\$58,503,000 (equivalent to approximately RMB46,802,400), resulting in a goodwill of HK\$6,150,000.

On 22 December 2015, the Group acquired 25% equity interest in 福達道路再生工程有限公司 Futech Road Recycling Engineering Limited ("Futech Road Recycling"), which was previously a 50% owned joint venture of the Group, from an independent third party at a cash consideration of approximately HK\$13,388,000, resulting in a goodwill of approximately HK\$2,313,000. The equity interests held by the Group in Futech Road Recycling increased from 50% to 75% upon the completion of this acquisition. The goodwill of Futech Road Recycling has fully impaired in prior years.

On 30 December 2016, the Group subscribed additional capital of approximately HK\$14,165,000 in 廣東穗通道再生工程有限公司 Guangdong Suitong Road Recycling Engineering Co., Ltd. ("Guangdong Suitong"), which was previously a 51% owned joint venture of the Group, resulting in a goodwill of approximately HK\$4,146,000. The equity interests held by the Group in Guangdong Suitong increased from 51% to 94.19% upon the completion of this subscription. The goodwill of Guangdong Suitong has fully impaired in prior years.

On 27 December 2016, the Group acquired 65% equity interest in 福州速達道路養護工程有限公司 Fuzhou Suda Road Maintenance Engineering Co., Ltd. ("Fuzhou Suda"), which was previously a 35% owned joint venture of the Group, from an independent third party at a cash consideration of approximately HK\$12,009,000, resulting in a goodwill of approximately HK\$47,000. The equity interests held by the Group in Fuzhou Suda increased from 35% to 100% upon the completion of this acquisition. The goodwill of Fuzhou Suda has fully impaired in prior years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

19. GOODWILL (Continued)

	Freotech Ordos HK\$'000	Hunan Freotech Tongqu HK\$'000	Xinjiang Jianda HK\$'000	Suqian Hengtong Maintenance HK\$'000	Tianjin Expressway Maintenance HK\$'000	Futech Road Recycling HK\$'000	Guangdong Suitong HK\$'000	Fuzhou Suda HK\$'000	Total HK\$'000
Goodwill amount:									
At 1 January 2019, 31 December 2019 and 31 December 2020	731	115	1,198	2,863	6,150	2,313	4,146	47	17,563
Impairment:									
At 1 January 2019	(731)	(115)	(1,198)	(2,863)	-	(2,313)	(4,146)	(47)	(11,413)
Provided for the year	-	-	-	-	-	-	-	-	-
At 31 December 2019 and 1 January 2020	(731)	(115)	(1,198)	(2,863)	-	(2,313)	(4,146)	(47)	(11,413)
Provided for the year	-	-	-	-	-	-	-	-	-
At 31 December 2020	(731)	(115)	(1,198)	(2,863)	-	(2,313)	(4,146)	(47)	(11,413)
Carrying amount:									
At 31 December 2020	-	-	-	-	6,150	-	-	-	6,150
At 31 December 2019	-	-	-	-	6,150	-	-	-	6,150

For the purposes of impairment testing, Tianjin Expressway Maintenance is considered as one cash-generating unit ("CGU") (2019: one CGU) as it represents the smallest group of assets that can generate cash flows that are largely independent of the cash inflows from other assets or groups of assets.

There is no impairment in relation to the goodwill of Tianjin Expressway Maintenance during the years ended 31 December 2019 and 2020.

The basis of the estimation of the recoverable amount of the above CGU and the major underlying assumptions are summarised below:

The recoverable amount has been determined based on a value-in-use calculation. That calculation uses cash flow projections based on financial budgets approved by the management covering a 5-year period, and discount rate is 13.58% (2019: 15%). The CGU's cash flows beyond the 5-year period are extrapolated using a steady growth rate of 1% (2019: 1%). The growth rate used is based on the management's best estimation on growth forecasts and does not exceed the average long-term growth rate for the relevant markets. Other key assumptions for the value-in-use calculations relate to the estimation of cash inflows/outflows include budgeted sales and gross margin.

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For the year ended 31 December 2020

20. OTHER INTANGIBLE ASSETS

	Software HK\$'000	Construction qualification certificate HK\$'000	Total HK\$'000
Cost			
At 1 January 2019	1,594	–	1,594
Effect of foreign currency exchange differences	(27)	–	(27)
At 31 December 2019 and 1 January 2020	1,567	–	1,567
Additions	73	2,475	2,548
Effect of foreign currency exchange differences	122	143	265
At 31 December 2020	1,762	2,618	4,380
Amortisation			
At 1 January 2019	1,240	–	1,240
Charge for the year	122	–	122
Effect of foreign currency exchange differences	(23)	–	(23)
At 31 December 2019 and 1 January 2020	1,339	–	1,339
Charge for the year	90	90	180
Effect of foreign currency exchange differences	90	5	95
At 31 December 2020	1,519	95	1,614
Carrying Amount			
At 31 December 2020	243	2,523	2,766
At 31 December 2019	228	–	228

The above intangible assets have finite useful lives and are amortised on a straight-line basis over the following period:

Software	5 years
Construction qualification certificate	4.5 years

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21. DEFERRED TAX ASSETS/LIABILITIES

The following is the analysis of the deferred tax balances for financial reporting purposes:

	2020 HK\$'000	2019 HK\$'000
Deferred tax assets	872	942
Deferred tax liabilities	(26,201)	(25,254)
	(25,329)	(24,312)

At 31 December 2020, the Group had not recognised deductible temporary difference in respect of certain assets in aggregate of approximately HK\$416,265,000 (2019: HK\$404,082,000) as it is not probable that taxable profit will be available against which the deductible temporary difference can be utilised.

At 31 December 2020, the Group had tax losses arising in Hong Kong of approximately HK\$147,781,000 (2019: HK\$119,834,000) that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arise. The Group also had tax losses arising in Mainland of China of approximately HK\$133,886,000 (2019: HK\$118,093,000) that will expire at various dates up to and including 2025 (2019: 2024) for offsetting against future taxable profits. No deferred tax assets have been recognised in respect of such losses due to the unpredictability of future profit streams.

Under the EIT Law of the PRC, withholding tax is imposed on dividends declared in respect of profits earned by the PRC subsidiaries from 1 January 2008 onwards. Deferred taxation has not been provided for in the consolidated financial statements in respect of temporary differences attributable to accumulated profits of the PRC subsidiaries amounting to approximately HK\$336 million (2019: HK\$329 million) as the Group is able to control the timing of the reversal of the temporary differences and the Group has determined that this portion of profits derived from these PRC operating subsidiaries will be retained by these subsidiaries and will not be distributed in the foreseeable future. Therefore, it is probable that such differences will not reverse in the foreseeable future.

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For the year ended 31 December 2020

21. DEFERRED TAX ASSETS/LIABILITIES (Continued)

The followings are the major deferred tax assets/(liabilities) recognised and movements thereon during the current and prior years:

	Withholding tax HK\$'000	Unrealised profits from transactions with joint ventures HK\$'000	Fair value adjustment on investment property HK\$'000	Total HK\$'000
At 1 January 2019	(10,030)	1,422	(15,505)	(24,113)
Charge to profit or loss	(146)	(327)	–	(473)
Effect of foreign currency exchange differences	169	(153)	258	274
At 31 December 2019 and 1 January 2020	(10,007)	942	(15,247)	(24,312)
Charge to profit or loss	(210)	(613)	–	(823)
Effect of foreign currency exchange differences	215	543	(952)	(194)
At 31 December 2020	(10,002)	872	(16,199)	(25,329)

22. INTERESTS IN JOINT VENTURES

	2020 HK\$'000	2019 HK\$'000
Cost of unlisted investments in joint ventures	60,678	106,961
Share of post-acquisition loss and other comprehensive income, net of dividend received	(30,490)	(69,154)
Unrealised profit of sales to joint ventures	(6,644)	(10,265)
	23,544	27,542

When the unrealised profit on sales to a joint venture exceeds the Group's share of the net assets of the joint venture, a negative balance of the interest in that joint venture will result. Such negative balance of interest in a joint venture is not netted off with other interests in joint ventures and is reclassified and included under the line item bills, trade and other payables in the consolidated statement of financial position. There is no such excess balance of the unrealised profit over the share of the net assets of the joint venture at 31 December 2020 and 31 December 2019.

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22. INTERESTS IN JOINT VENTURES (Continued)

As at 31 December 2020 and 2019, the Group had interests in the following joint ventures:

Name of entity	Form of business structure	Place/Country of establishment/ incorporation, principal place of operation	Proportion of nominal value of registered capital held by the Group		Proportion of voting rights held by the Group		Principal activity
			2020	2019	2020	2019	
南京路捷道路養護工程有限公司 Nanjing Lujie Road Maintenance Engineering Co., Ltd. ("Nanjing Lujie")	PRC equity joint venture	PRC	45%	45%	45%	45%	Provision of road maintenance services
連雲港路達道路再生工程有限公司 Lianyungang Luda Road Recycling Engineering Co., Ltd. ("Lianyungang Luda")	PRC equity joint venture	PRC	35%	35%	35%	35%	Provision of road maintenance services
財匯有限公司 Flourish Rich Limited	Limited liability company	Hong Kong	Note 3	45%	Note 3	50%	Investment holding
南京金財匯融資租賃有限公司 Nanjing Golden Rich Financial Leasing Limited	PRC equity joint venture	PRC	Note 3	45%	Note 3	50%	Provision of leasing services
貴州英達道路工程有限公司 Guizhou Freetech Road Engineering Co., Ltd. ("Guizhou Freetech")	PRC equity joint venture	PRC	49%	49%	49%	49%	Provision of road maintenance services

Notes:

- Under the joint venture agreements, Nanjing Lujie, Lianyungang Luda and Guizhou Freetech are jointly controlled by the Group and other parties because the financial and operating decisions related to those entities require the unanimous consent of the Group and the other parties sharing the control. Therefore, Nanjing Lujie, Lianyungang Luda and Guizhou Freetech are classified as joint ventures of the Group.
- The voting power is determined with reference to the number of directors representing the Group in the respective board of directors of the joint venture. The joint venture partners have an equal number of seats on the board of directors.
- In November 2020, the Group acquired entire share of the Flourish Rich Limited Group, a group includes Flourish Rich Limited and Nanjing Golden Rich Financial Leasing Limited 南京金財匯融資租賃有限公司 and the Flourish Rich Limited Group became the wholly-owned subsidiary of the Company.

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22. INTERESTS IN JOINT VENTURES *(Continued)*

Summarised financial information of a material joint venture

Summarised financial information in respect of the Group's material joint venture is set out below. The summarised financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRSs.

The joint venture is accounted for using the equity method in these consolidated financial statements.

Nanjing Lujie

	2020 HK\$'000	2019 HK\$'000
Current assets	141,122	56,669
Non-current assets	17,982	19,413
Current liabilities	120,630	39,036

The above amounts of assets and liabilities included the following:

	2020 HK\$'000	2019 HK\$'000
Cash and cash equivalent	14,140	10,633
Current financial liabilities (excluding trade and other payables and provisions)	5,950	6,720

	2020 HK\$'000	2019 HK\$'000
Revenue	153,243	50,408
Loss for the year	(840)	(5,335)
Other comprehensive income for the year	2,267	(643)
Total comprehensive income for the year	1,427	(5,978)
Dividends received from Nanjing Lujie during the year	–	–

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22. INTERESTS IN JOINT VENTURES *(Continued)*

Summarised financial information of a material joint venture *(Continued)*

Nanjing Lujie *(Continued)*

The above loss for the year included the following:

	2020 HK\$'000	2019 HK\$'000
Depreciation and amortisation	3,981	5,451
Interest income	29	9
Interest expense	171	317
Income tax expense	–	–

Reconciliation of the above summarised financial information to the carrying amount of the Group's interest in Nanjing Lujie is recognised in the consolidated financial statements:

	2020 HK\$'000	2019 HK\$'000
Net assets of Nanjing Lujie	38,474	37,046
Proportion of the Group's ownership interest in Nanjing Lujie	45%	45%
Unrealised profit of sales to the joint venture	(2,200)	(2,715)
Carrying amount of the Group's interest in Nanjing Lujie	15,372	14,793

Aggregate information of joint ventures that are not individually material

	2020 HK\$'000	2019 HK\$'000
The Group's share of loss and total comprehensive income	(2,243)	(2,767)
Aggregate carrying amount of the Group's interest in the joint ventures	8,172	12,749

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23. EQUITY INSTRUMENTS AT FVTOCI

	2020 HK\$'000	2019 HK\$'000
Unlisted equity investments in the PRC, designed as at FVTOCI	9,252	7,976

The above unlisted equity investments represent the Group's equity interest in private entities established in the PRC. The directors of the Company have elected to designate these investments in equity instruments as at FVTOCI as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes and realising their performance potential in the long run.

24. CONTRACT ASSETS

	2020 HK\$'000	2019 HK\$'000
Maintenance services	316,254	306,043
Sale of equipment	32,637	25,541
Less: Allowance for credit losses	(36,176)	(44,853)
	312,715	286,731
Current	305,763	269,402
Non-current	6,952	17,329
	312,715	286,731

At 31 December 2020, included in the contract assets are amounts due from the Group's related companies of approximately HK\$142,810,000 (2019: HK\$119,428,000), details of which are set out in note 43.

The contract assets primarily relate to the Group's right to consideration for work completed and not billed because the rights are conditioned on the Group's future performance. The contract assets are transferred to trade receivables when the rights become unconditional.

Contract assets, that are not expected to be settled within the Group's normal operating cycle, are classified as current and non-current based on expected settlement dates.

Details of impairment assessment of contract assets for the year ended 31 December 2020 are set out in note 41.

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For the year ended 31 December 2020

25. INVENTORIES

	2020 HK\$'000	2019 HK\$'000
Raw materials	30,054	26,536
Work-in-progress	21,985	16,423
Finished goods	2,222	1,302
	54,261	44,261

26. BILLS AND TRADE RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Trade receivables	450,000	447,264
Less: Allowance for credit losses	(323,498)	(335,117)
	126,502	112,147
Bills receivables	1,925	448
	128,427	112,595

As at 31 December 2020 and 2019, trade receivables from contracts with customers amounted to approximately HK\$126,502,000 and HK\$112,147,000 respectively.

The following is an aging analysis of bills receivables at the end of the reporting period:

	2020 HK\$'000	2019 HK\$'000
0 to 180 days	1,925	448

The Group's trading terms with its customers are mainly on credit, except for new customers, where payment in advance is normally required. The Group's trade customers are principally government agencies. The credit period is determined on a case by case basis, subject to the fulfilment of conditions as stipulated in the respective sales contracts. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimise credit risk. Overdue balances are reviewed regularly by the senior management.

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26. BILLS AND TRADE RECEIVABLES (Continued)

The following is an aging analysis of trade receivables net of allowance for doubtful debts presented based on the invoice date at the end of the reporting period, which approximated the respective revenue recognition dates:

	2020 HK\$'000	2019 HK\$'000
Within 3 months	31,851	51,034
3 to 12 months	45,856	16,069
1 to 2 years	20,562	22,037
Over 2 years	28,233	23,007
	126,502	112,147

As at 31 December 2020, included in the Group's trade receivables balance are debtors with aggregate carrying amount of approximately HK\$115,094,000 (2019: HK\$100,668,000) which are past due as at the reporting date. Out of the past due balances, approximately HK\$80,639,000 (2019: HK\$45,623,000) has been past due 90 days or more and is not considered as in default as most of the Group's customers are government agencies and the risk of default is not high.

At 31 December 2020, included in the trade receivables are amounts due from the Group's related companies of approximately HK\$7,331,000 (2019: HK\$11,261,000), which are repayable on credit terms similar to those offered to the major customers of the Group, details of which are set out in note 43.

Details of impairment assessment of trade receivables for the year ended 31 December 2020 are set out in note 41.

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For the year ended 31 December 2020

27. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Other receivables	52,393	61,058
Less: Allowance for credit losses	(27,356)	(24,112)
	25,037	36,946
Portion classified as non-current assets	–	(9,168)
Current portion	25,037	27,778
Prepayments and deposits	24,474	15,222
Tax recoverable	1,049	1,216
	50,560	44,216

At 31 December 2020, included in the Group's prepayments, deposits and other receivables are amounts due from related companies of approximately HK\$500,000 (2019: HK\$628,000), which are unsecured, interest-free and have no fixed terms of repayment, details of which are set out in note 43.

The non-current other receivable balance as at 31 December 2019 represented amounts transferred from the prepayment and deposits for acquisition of land use rights as at 31 December 2018. On 20 November 2019, the Group and the independent third party entered into a termination agreement, pursuant to which the Group terminated the acquisition of land use rights. At the same time, the independent third party agreed to repay the prepayment in full by 3 instalments until 31 December 2021. As at 31 December 2020, the remaining balance was reclassified as the current other receivable because the amounts required to be repaid by 31 December 2021.

Details of impairment assessment of other receivables for the year ended 31 December 2020 are set out in note 41.

28. FINANCIAL ASSETS AT FVTPL

	2020 HK\$'000	2019 HK\$'000
Financial assets measured at FVTPL:		
Structured bank deposits	4,760	39,200
Analysed for reporting purposes as:		
Current assets	4,760	39,200

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

29. TIME DEPOSITS, PLEDGED BANK DEPOSITS, BANK BALANCES AND CASH

Time deposits at 31 December 2020 represented bank deposits placed in banks in Hong Kong and the PRC. The interest rate was 0.3% to 1.65% (2019: 2.9%) per annum.

Pledged bank deposits represented bank deposits pledged to banks to secure short-term banking facilities granted to the Group. The pledged deposits at 31 December 2020 carried an interest rate from 1.1% to 2.75% (2019: 0.3% to 2.4%) per annum.

Bank balances and cash comprise cash held by the Group and short-term bank deposits with original maturities of three months or less. Cash at banks earn interest at floating rates based on daily bank deposit rates. Short-term bank deposits are made for various periods ranging from 1 to 3 months depending on the immediate cash requirements of the Group, and earn interest at the respective short-term deposit rates. The interest rate for short-term bank deposits during the year ended 31 December 2020 was approximately from 0.3% to 1.3% (2019: 0.3% to 2.8%) per annum.

At 31 December 2020, certain time deposit, bank balances and cash, pledged bank deposits and FVTPL of approximately HK\$280,463,000 (2019: HK\$238,215,000) are denominated in RMB which is not a freely convertible currency in the international market. The remittance of these funds out of the PRC is subject to exchange restrictions imposed by the Government of the PRC.

30. BILLS, TRADE AND OTHER PAYABLES

	2020 HK\$'000	2019 HK\$'000
Bills payables	32,482	28,502
Trade payables	287,534	253,727
Other tax payables	18,160	16,101
Other payables and accrued charges	58,678	48,344
	396,854	346,674

At 31 December 2020, included in the Group's trade payables are amounts due to related parties of approximately HK\$4,079,000 (2019: HK\$4,264,000) which is repayable within 90 days, which represents credit terms similar to those offered by related parties to their major customers, details of which are set out in note 43.

At 31 December 2020, included in the Group's other payables and accrued charges is an amount due to a related party of approximately HK\$nil (2019: HK\$65,000) which is unsecured, interest-free and has no fixed terms of repayment, details of which are set out in note 43.

At 31 December 2020, included in the Group's other payables and accrued charges is an amount due to a non-controlling shareholder of approximately HK\$27,616,000 (2019: HK\$26,226,000) which is unsecured, interest-free and has no fixed terms of repayment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

30. BILLS, TRADE AND OTHER PAYABLES *(Continued)*

The following is an aged analysis of bills payables at the end of the reporting period:

	2020 HK\$'000	2019 HK\$'000
0 to 180 days	32,482	28,502

The Group normally receives credit terms of 30 days to 180 days (2019: 30 days to 180 days) from its suppliers. The following is an aged analysis of trade payables at the end of the reporting period, presented based on the invoice date:

	2020 HK\$'000	2019 HK\$'000
Within 3 months	93,519	141,819
3 to 12 months	142,686	68,075
1 to 2 years	26,283	23,126
Over 2 years	25,046	20,707
	287,534	253,727

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For the year ended 31 December 2020

31. CONTRACT LIABILITIES

	2020 HK\$'000	2019 HK\$'000
Maintenance services	238	76
Sales of equipment	363	3,525
	601	3,601

The contract liabilities as at 31 December 2019, amount of approximately HK\$3,594,000 were recognised as revenue during the year ended 31 December 2020.

Movements in contract liabilities:

	2020 HK\$'000	2019 HK\$'000
Balance as at 1 January	3,601	2,035
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year	(3,594)	(1,624)
Increase in contract liabilities as a result of billing in advance of maintenance services and manufacturing activities	561	3,113
Effect of foreign currency exchange differences	33	77
Balance as at 31 December	601	3,601

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For the year ended 31 December 2020

32. BANK BORROWINGS

	2020 HK\$'000	2019 HK\$'000
Secured	99,960	110,880
Carrying amounts repayable: Within one year or on demand	99,960	110,880

At 31 December 2020, the Group's bank borrowings denominated in RMB amounted to approximately HK\$99,960,000 (equivalent to approximately RMB84,000,000) (2019: HK\$110,880,000 (equivalent to approximately RMB99,000,000)). The RMB denominated bank loan carries interest from 4.35% to 4.61% (2019: 4.35% to 5.35%).

At 31 December 2020, included in the Group's bank borrowings repayable within one year or on demand were secured by corporate guarantees provided by subsidiaries and the Group within the Group of approximately HK\$99,960,000 (2019: HK\$110,880,000) which are all with on-demand clauses and were secured by pledged deposit as disclosed in note 39.

33. LEASE

HKFRS 16 was adopted 1 January 2019 without restatement of comparative figures. The accounting policies applied subsequent to the date of initial application, 1 January 2019, as disclosed in note 3.

Nature of leasing activities (in the capacity as lessee)

The Group leases a number of properties in the jurisdictions from which it operates. In some jurisdictions it is customary for lease contracts to provide for payments to increase each year by inflation or and in others to be reset periodically to market rental rates. In some jurisdictions property leases the periodic rent is fixed over the lease term.

The values in the table below reflect the current proportions of lease payments that are fixed.

	Lease contracts Number	Fixed payments HK\$'000
31 December 2020		
Property leases with fixed payments	3	2,537
31 December 2019		
Property leases with fixed payments	3	2,445

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

33. LEASE (Continued)

Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

	31 December 2020 HK\$'000	31 December 2019 HK\$'000
Other properties leased for own use, carried at depreciated cost	3,013	5,319
Leasehold land, carried at depreciated cost	10,098	9,774
	13,111	15,093

Lease liabilities

	Other properties leased for own use HK\$'000
At 1 January 2019	2,848
Additions	4,172
Interest expense	177
Lease payments	(1,507)
Effect of foreign currency exchange differences	(142)
At 31 December 2019 and 1 January 2020	5,548
Additions	119
Interest expense	186
Lease payments	(2,648)
Effect of foreign currency exchange differences	317
At 31 December 2020	3,522

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

33. LEASE (Continued)

Lease Liabilities (Continued)

Future lease payments are due as follows:

	Minimum lease payments 31 December 2020 HK\$'000	Interest 31 December 2020 HK\$'000	Present value 31 December 2020 HK\$'000
Not later than one year	2,623	86	2,537
Later than one year and not later than two years	976	10	966
Later than two years and not later than five years	19	–	19
	3,618	96	3,522

	Minimum lease payments 31 December 2019 HK\$'000	Interest 31 December 2019 HK\$'000	Present value 31 December 2019 HK\$'000
Not later than one year	2,618	173	2,445
Later than one year and not later than two years	2,388	77	2,311
Later than two years and not later than five years	798	6	792
	5,804	256	5,548

Note: The Group has initially applied HKFRS 16 using the cumulative effect approach and adjusted the opening balances at 1 January 2019 to recognise lease liabilities relating to leases which were previously classified as operating leases under HKAS 17. These liabilities have been aggregated with the brought forward balances relating to leases previously classified as finance leases.

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For the year ended 31 December 2020

33. LEASE (Continued)

Lease Liabilities (Continued)

The present value of future lease payments are analysed as:

	2020 HK\$'000	2019 HK\$'000
Current liabilities	2,537	2,445
Non-current liabilities	985	3,103
	3,522	5,548

	2020 HK\$'000	2019 HK\$'000
Short term lease expense	10,298	9,755
Aggregate undiscounted commitments for short term leases	56	353

34. SHARE CAPITAL

	Number of shares	Amount HK\$'000
Ordinary shares of HK\$0.10 each		
Authorised:		
At 1 January 2019, 31 December 2019 and 31 December 2020	10,000,000,000	1,000,000
Issued and fully paid:		
At 1 January 2019, 31 December 2019 and 31 December 2020	1,079,000,000	107,900

35. SHARE OPTION SCHEMES

The Company operates a share option scheme (the "Scheme") for the purpose of motivating eligible persons to optimise their future performance and efficiency to the Group and/or rewarding them for their past contributions, attracting and retaining or otherwise maintaining on-going relationships with such eligible persons who are significant to and/or whose contributions are or will be beneficial to the performance, growth or success of the Group, and additionally in the case of executives, enabling the Group to attract and retain individuals with experience and ability and/or rewarding them for their past contributions. Eligible persons of the Scheme include (i) the Company's directors, including independent non-executive directors, (ii) other employees of the Group, (iii) direct and indirect shareholders of the Group, (iv) suppliers of goods or services to the Group, (v) customers, consultants, business or joint venture partners, franchisees, contractors, agents or representatives of the Group, (vi) persons or entities that provide design, research, development or other support or any advisory, consultancy, professional or other services to the Group; and (vii) associates of the persons identified in (i), (ii) and (iii) above. The Scheme became effective on 7 June 2013 and, unless otherwise cancelled or amended, will remain in force for ten years from that date.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue at any time. The maximum number of shares issuable under share options to each eligible person in the Scheme within any twelve-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors of the Company. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the closing price of the Company's shares at the date of grant) in excess of HK\$5 million, within any twelve-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted within twenty eight days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the directors of the Company and ends on a date which is not later than ten years from the date of offer of share options or the expiry date of the Scheme, if earlier.

The exercise price of share options is determinable by the directors of the Company, but may not be less than the highest of (i) the nominal value of a share; (ii) the closing price of a share as stated in the Hong Kong Stock Exchange's daily quotation sheet on the offer date; and (iii) the average closing price of a share as stated in the Hong Kong Stock Exchange's daily quotation sheets for the five business days immediately preceding the offer date.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

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35. SHARE OPTION SCHEMES (Continued)

All holders of options granted under the Scheme may only exercise their options in the following manner:

Maximum percentage of options exercisable	Vesting period
50% of the options	Upon the first anniversary of the date of grant
Additional 50% of the options	Upon the third anniversary of the date of grant

No share option had been granted during the years ended 31 December 2020 and 2019 respectively. The share options outstanding under the Scheme during the years ended 2019 are as follows:

Name of grantee	Date of grant	Exercisable period	Exercise price	Outstanding as at 1.1.2019	Granted during the year	Exercised during the year	Expired during the year	Outstanding as at 31.12.2019
Directors								
Sze Wan Nga	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	100,000	-	-	(100,000)	-
Chan Kai King	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	100,000	-	-	(100,000)	-
Zhang Yi Fu	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	100,000	-	-	(100,000)	-
Yeung Sum	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	50,000	-	-	(50,000)	-
Tang Koon Yiu Thomas	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	50,000	-	-	(50,000)	-
Lau Ching Kwong	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	50,000	-	-	(50,000)	-
Employees								
Employees	16.10.2014	16.10.2017–15.10.2019	HK\$2.75	1,530,000	-	-	(1,530,000)	-
				1,980,000	-	-	(1,980,000)	-
Exercisable at the end of the year								-

At 31 December 2020 and 31 December 2019, there were no shares in respect of which options under the Scheme had been granted, representing nil% (2019: nil%) of the shares of the Company in issue at that date.

All the share option has expired during the year ended 31 December 2019.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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36. SHARE AWARD SCHEMES

On 7 May 2014, the Company adopted the share award scheme (the "Share Award Scheme") under which shares of the Company may award selected employees (including executive directors) of the Group (the "Selected Employees") pursuant to the terms of the scheme rules and trust deed of the Share Award Scheme. The Share Award Scheme became effective on the adoption date and, unless otherwise terminated or amended, will remain in force for a term of 10 years commencing on the adoption date.

The aggregate number of the awarded shares (the "Awarded Shares") permitted to be awarded under the Share Award Scheme throughout the duration of the Share Award Scheme is limited to 10% of the issued share capital of the Company from time to time. The maximum number of the Awarded Shares which may be awarded to a selected employee shall not exceed 1% of the issued share capital of the Company from time to time.

When a selected employee has satisfied all vesting conditions, which might include service and/or performance conditions specified by the board of directors of the Company at the time of making the award and become entitled to the shares of the Company forming the subject of the award, the trustee shall transfer the relevant Awarded Shares to that employee at no consideration. The selected employee, however, is not entitled to receive any income or distribution, such as dividend derived from the unvested Awarded Shares allocated to him/her.

Movement of the Company's shares held by the trustee under the Share Award Scheme during the year is as follows:

	Number of shares '000		
	Held by the trustee yet to be awarded	Held by the trustee for the grantee	Total held by the trustee
At 1 January 2019 and 31 December 2019	17,370	–	17,370
Transfer to grantee upon vesting during the year	–	–	–
Number of the Company's shares acquired by the trustee under the Share Award Scheme	4,859	–	4,859
At 31 December 2020	22,229	–	22,229

- (i) During the year ended 31 December 2020 based on the Company's instruction, the trustee acquired 4,859,000 (2019: nil) ordinary shares in the Company for the Share Award Scheme through purchases in the open market at a total cost, including related transaction costs of approximately HK\$6,000 (2019: HK\$nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

36. SHARE AWARD SCHEMES (Continued)

- (ii) During the year ended 31 December 2020, the Company repurchased its own shares through the trustee as follows:

Month		Price per share		Aggregate amount paid
		Lowest HK\$	Highest HK\$	HK\$'000
May 2020	150,000	0.24	0.24	36
June 2020	460,000	0.14	0.15	66
July 2020	1,599,000	0.15	0.17	250
August 2020	200,000	0.18	0.18	36
September 2020	1,850,000	0.15	0.17	299
October 2020	600,000	0.13	0.15	85
	4,859,000			772

- (iii) On 8 June 2020, the Company granted an aggregate of 22,000,000 awarded shares to eligible persons of the Group under the Share Award Schemes. Shares repurchased by the Company on the Stock Exchange were held by the Share Award Schemes trustee.

Movements in the number of Awards granted under the Share Award Scheme during the year and their related grant date fair values are as follows:

Date of grant	Number of awarded shares granted	Fair value per share at grant date HK\$	Average fair value per share HK\$	Fair value HK\$'000	Vesting period and condition Note (a)
8 June 2020 (Tranche 1)	8,800,000	0.14	0.11	972	7 June 2021 and subject to the fulfilment of certain performance
8 June 2020 (Tranche 2)	6,600,000	0.14	0.10	648	7 June 2022 and subject to the fulfilment of certain performance
8 June 2020 (Tranche 3)	6,600,000	0.14	0.09	618	7 June 2023 and subject to the fulfilment of certain performance
	22,000,000			2,238	

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36. SHARE AWARD SCHEMES (Continued)

(iii) (Continued)

The movement of the grant of share award during the year are as follows:

	2020 Number of awarded shares
Outstanding as at 1 January	–
Granted during the year	22,000,000
Vested during the year	–
Forfeited during the year	–
Outstanding as at 31 December	22,000,000

(a) The summary of the fair value and assumptions as below:

	Tranche 1	Tranche 2	Tranche 3
Grant Date	8 June 2020	8 June 2020	8 June 2020
Vesting Date	7 June 2021	7 June 2022	7 June 2023
Risk-free rate	0.50%	0.44%	0.42%
Volatility	54.35%	55.20%	50.53%
Dividend yield	0.00%	0.00%	0.00%

The estimate of the fair value of the Share Awards granted on 8 June 2020 was determined using the share price at the date of grant at a discount of lack of marketability.

As at 31 December 2020, the remaining vesting periods for the share award granted ranged from 5 months to 29 months.

Equity-settled share-based expenses of approximately HK\$848,000 were recognised as staff costs in profit or loss for the year ended 31 December 2020 (2019: HK\$Nil) and the remaining balance is to be recognised in 2021 and 2020 based on the respective vesting periods.

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37. RETIREMENT BENEFIT SCHEMES

As stipulated by the relevant rules and regulations in the PRC, the Group contributes to the retirement benefit scheme managed by local social security bureau in the PRC. The Group contributes a certain percentage of the basic salaries of its employees to the retirement benefit scheme to fund the benefits.

The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

The Group operates a Mandatory Provident Fund scheme for all qualifying employees in Hong Kong. The assets of the scheme are held separately from those of the Group in funds under the control of the trustee. The Group basically contributes 5% of the relevant payroll costs to the scheme.

The total expense recognised in profit or loss of approximately HK\$9,326,000 (2019: HK\$11,117,000) represents contributions payable to these plans by the Group at rates specified in the rules of the plans. As at 31 December 2020, contributions of approximately HK\$440,000 (2019: HK\$606,000) due in respect of the year ended 31 December 2020 had not been paid over to the plans. The amounts were paid subsequent to the end of the reporting period.

38. CAPITAL COMMITMENTS

	2020 HK\$'000	2019 HK\$'000
Contracted, but not provided for in respect of the acquisition of property, plant and equipment	7,058	11,345
Contracted, but not provided for in respect of the acquisition of leasehold land	14,636	14,636
Contracted, but not provided for capital contributions payable to an equity investment at FVTOCI	315	315

39. PLEDGE OF ASSETS

At the end of the reporting period, the Group has pledged the following assets to secure the general banking facilities granted to the Group.

	2020 HK\$'000	2019 HK\$'000
Bank deposits	38,676	24,135

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40. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of bank borrowings, net of bank balances and cash, and equity attributable to equity holders of the Company, comprising issued share capital, reserves and retained earnings.

The directors of the Company review the capital structure on a regular basis. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. Based on the recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends, issue of shares, repayment of borrowings and the raising of borrowings.

41. FINANCIAL INSTRUMENTS

Categories of financial instruments

	2020 HK\$'000	2019 HK\$'000
Financial assets		
Financial assets at FVTPL		
Mandatorily measured at FVTPL		
— Structured bank deposits	4,760	39,200
Equity instruments at FVTOCI	9,252	7,976
Amortised cost (including cash and cash equivalents)	763,312	658,986
Financial liabilities		
Amortised cost	482,176	446,665

Financial risk management objectives and policies

The Group's major financial instruments include bills and trade receivables, contract assets, deposits and other receivables, financial assets at FVTPL, equity instruments at FVTOCI, pledged bank deposits, time deposits, bank balances and cash, bills, trade and other payables, bank borrowings and lease liabilities. Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner. The risks associated with these financial instruments and the management policies remain unchanged from prior year.

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41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Market risk

Currency risk

The Group collects most of its revenue in RMB and most of the expenditures as well as capital expenditures are also denominated in RMB. The Group's sales are mainly denominated in RMB and the disbursements are also mainly settled in RMB, which is the functional currency of the relevant subsidiaries. The Group's exposure to foreign currency risk is arising mainly from the bank balances of the Group which are denominated in foreign currencies of the relevant group entities. Except for the bank balances, trade and other receivables and trade and other payables denominated in foreign currencies of the relevant group entities, the group entities did not have any other monetary assets or liabilities denominated in foreign currencies as at the end of the reporting period. The management conducts periodic review of exposure and requirements of various currencies, and will consider hedging significant foreign currency exposures should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

	Assets		Liabilities	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
United States dollars ("US\$")	17,303	22,416	–	543
Hong Kong dollars ("HK\$")	13,395	19,695	14,101	5,776

The Group is mainly exposed to the currency risk on US\$ and HK\$ against RMB.

The following table details the Group's sensitivity to a 5% increase and decrease in RMB against the relevant foreign currencies. 5% is the sensitivity rate used when reporting foreign currency risk internally to the key management personnel and represents management's assessment of the reasonably possible changes in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year end for a 5% change in foreign currency rates. The analysis illustrates the impact for a 5% strengthening of RMB against the relevant currency. For a 5% weakening of RMB against the relevant currency, there would be an equal and opposite impact on the profit.

	US\$ impact (i)		HK\$ impact (ii)	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
Decrease in post-tax profit for the year as a result of a 5% strengthening of RMB against the foreign currency	(722)	(913)	29	(581)

- (i) This is mainly attributable to the exposure outstanding on US\$ trade receivables of the Group at the end of the reporting period.
- (ii) This is mainly attributable to the exposure outstanding on HK\$ bank balances and cash of the Group at the end of the reporting period.

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41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Market risk (Continued)

Interest rate risk

The Group is exposed to fair value interest rate risk in relation to pledged bank deposits, time deposits and bank borrowings (see notes 29 and 32 for details of these pledged bank deposits, time deposits and bank borrowings respectively). The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank balances and variable-rate bank borrowings (see notes 29 and note 32 for details of these bank balances and bank borrowings respectively). The directors of the Company monitor interest rate exposure and will consider hedging significant interest rate risk should the need arise.

Total interest income from financial assets that are measured at amortised cost is as follows:

	2020 HK\$'000	2019 HK\$'000
Other income		
Financial assets at amortised cost	8,339	5,036

Interest expense on financial liabilities not measured at fair value through profit or loss:

	2020 HK\$'000	2019 HK\$'000
Financial liabilities at amortised cost	4,758	6,167

Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for financial instruments (including bank balances and borrowings) at the end of the reporting period, and the stipulated changes taking place at the beginning of the financial year and held constant throughout the reporting period in the case of bank balances and borrowings.

A 10 basis points (2019: 10 basis points) increase or decrease in interest rates on variable bank balances, and a 100 basis points (2019: 100 basis points) increase or decrease in interest rates on variable-rate borrowings represent the managements' assessment of the reasonably possible changes in interest rates.

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41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Market risk (Continued)

Interest rate risk (Continued)

Sensitivity analysis (Continued)

If interest rates on variable-rate bank balances had been 10 basis points (2019: 10 basis points) higher and all other variables were held constant, a positive number below indicates an increase in post-tax profit.

	Year ended 31 December	
	2020 HK\$'000	2019 HK\$'000
Increase in post-tax profit for the year	288	216

The post-tax profit for the year would be decreased by the same amount as mentioned above if interest rates on variable-rate bank balances had been 10 basis points (2019: 10 basis points) lower and all other variables were held constant.

If the interest rate on variable-rate borrowings had been 100 basis points higher and all other variables were held constant, a positive number below indicates a decrease in post-tax profit for the year.

	Year ended 31 December	
	2020 HK\$'000	2019 HK\$'000
Decrease in post-tax profit for the year	–	285

The post-tax profit for the year would be increased by the same amount as mentioned above if the interest rate on variable-rate borrowings had been 100 basis points lower and all other variables were held constant.

41. FINANCIAL INSTRUMENTS *(Continued)*

Financial risk management objectives and policies *(Continued)*

Credit risk and impairment assessment

The Group's maximum exposure to credit risk in the event of the counterparties' failure to meet their obligations in relation to the Group's principal financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position. In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

Trade receivables arising from contracts with customers

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals. Before accepting any new customer, the Group uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed twice a year. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group performs impairment assessment under ECL model in accordance with HKFRS 9 on trade balances based on provision matrix. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

Time deposits, pledged bank deposits and bank balances

There is a concentration of credit risk on time deposits, pledged bank deposits and bank balances for the Group as at 31 December 2020 and 31 December 2019. As at 31 December 2020, balances with the four largest banks accounted for 63% (2019: 52%) of total time deposits, pledged bank deposits and bank balances of the Group. The credit risk on liquid funds is limited because the majority of counterparties are banks with high credit-ratings assigned by international credit-rating agencies and state-owned banks with good reputation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS *(Continued)*

Financial risk management objectives and policies *(Continued)*

Credit risk and impairment assessment *(Continued)*

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Grade	Description	Trade receivables and contract assets	Other financial assets/other items
Low risk	A	The counterparty has a low risk of default and does not have any past-due amounts	Lifetime ECL — not credit-impaired	12-month ECL
Watch list	B	Debtor frequently repays after due dates but usually settle after due date	Lifetime ECL — not credit-impaired	12-month ECL
Doubtful	C	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL — not credit-impaired	Lifetime ECL — not credit-impaired
Loss	D	There is evidence indicating the asset is credit-impaired	Lifetime ECL — credit-impaired	Lifetime ECL — credit-impaired
Write-off	–	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

For bank balances and cash, pledged bank deposits and time deposits, the management considered the credit risk has not increased significantly since the initial recognition. According to the historical observed default rates of these debtors, the average loss rate is immaterial.

The tables below detail the credit risk exposures of the Group's financial assets of other receivables, trade receivables and contract assets, which are subject to ECL assessment:

	Notes	External credit rating	Internal credit rating	12-month or lifetime ECL	HK\$'000	Amount HK\$'000
2020						
Financial assets at amortised cost						
Other receivables	27	N/A	note ii	12-month ECL Lifetime ECL (not credit impaired) Credit impaired	25,203 2,753 24,437	52,393
Trade receivables	26	N/A	note iii	Lifetime ECL (provision matrix) Credit impaired	151,555 298,445	450,000
Contract assets	24	N/A	note iii	Lifetime ECL (provision matrix) Credit impaired	204,030 144,861	348,891
2019						
Financial assets at amortised cost						
Other receivables	27	N/A	note ii	12-month ECL Lifetime ECL (not credit impaired) Credit impaired	36,983 3,098 20,977	61,058
Trade receivables	26	N/A	note iii	Lifetime ECL (provision matrix) Credit impaired	118,260 329,004	447,264
Contract assets	24	N/A	note iii	Lifetime ECL (provision matrix) Credit impaired	191,845 139,739	331,584

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For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Notes:

- i. For the purposes of internal credit risk management, the Group uses past due information to assess whether credit risk has increased significantly since initial recognition.

	Past due HK\$'000	Not past due HK\$'000	Total HK\$'000
2020			
Other receivables	27,190	25,203	52,393
2019			
Other receivables	24,075	36,983	61,058

- ii. For trade receivables and contract assets, the Group has applied the simplified approach in HKFRS 9 to measure the loss allowance at lifetime. Except for debtors that are credit-impaired, the Group determines the expected credit losses on these items by using a provision matrix, grouped by internal credit rating.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

As part of the Group's credit risk management, the Group applies internal credit rating for its customers. The following table provides information about the exposure to credit risk and loss allowance for trade receivables and contract assets which are assessed collectively based on provision matrix as at 31 December 2020 and 2019 within lifetime ECL (not credit impaired). As at 31 December 2020, the credit-impaired debtors with gross carrying amounts of approximately HK\$443,306,000 (2019: HK\$468,743,000) were assessed individually.

Individual credit rating	Average loss rate	2020	Contract assets
		Trade receivables HK\$'000	HK\$'000
Grade A	0.16%	26,792	67,274
Grade B	5.28%	84,065	114,078
Grade C	19.26%	19,845	21,846
Grade D	73.68%	20,853	832
		151,555	204,030

Individual credit rating	Average loss rate	2019	Contract assets
		Trade receivables HK\$'000	HK\$'000
Grade A	0.24%	52,571	84,289
Grade B	3.66%	27,992	89,705
Grade C	11.13%	20,967	16,285
Grade D	49.69%	16,730	1,566
		118,260	191,845

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS *(Continued)*

Financial risk management objectives and policies *(Continued)*

Credit risk and impairment assessment *(Continued)*

During the year ended 31 December 2020, the Group provided approximately HK\$31,669,000, HK\$7,515,000 and HK\$603,000 (2019: HK\$11,517,000, HK\$6,356,000 and HK\$1,750,000) impairment allowance for trade receivables, contract assets and other receivables respectively, based on the provision matrix. Impairment allowance of approximately HK\$344,927,000 (2019: HK\$383,074,000) were made on the credit-impaired debtors.

The following table shows the movement in lifetime ECL that has been recognised for trade receivables under the simplified approach.

	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Total HK\$'000
At 1 January 2020	11,517	323,600	335,117
Transfer to credit-impaired (Reversal of)/provision for impairment losses recognised	(8,335)	8,335	–
Transfer from contract assets	21,636	(49,944)	(28,308)
Bad debt written off	5,108	19,693	24,801
Effect of foreign currency exchange differences	–	(28,740)	(28,740)
	1,743	18,885	20,628
At 31 December 2020	31,669	291,829	323,498
At 1 January 2019	24,121	319,466	343,587
Transfer to credit-impaired	(18,542)	18,542	–
Reversal of impairment losses recognised	(1,337)	(19,371)	(20,708)
Transfer from contract assets	7,502	10,410	17,912
Effect of foreign currency exchange differences	(227)	(5,447)	(5,674)
At 31 December 2019	11,517	323,600	335,117

Changes in the loss allowance for trade receivables are mainly due to the net effect of (i) settlement of trade receivables with gross carrying amount of approximately HK\$44,000,000; (ii) contract assets with gross carrying amount of approximately HK\$145,697,000 transferred to trade receivables when the Group's rights become unconditional; and (iii) the write-off of trade receivables with gross carrying amount of approximately HK\$28,740,000 (2019: the net effect of settlement of trade receivables with gross carrying amount of approximately HK\$39,000,000 and trade receivables with gross carrying amount of approximately HK\$18,542,000 defaulted and transfer to credit-impaired).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over two years past due, whichever occurs earlier. None of the trade receivables that have been written off is subject to enforcement activities.

The following table shows the movement in lifetime ECL that has been recognised for contract assets under the simplified approach.

	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Total HK\$'000
At 1 January 2020	6,356	38,497	44,853
Provision for impairment losses recognised	6,011	8,121	14,132
Transfer to trade receivables	(5,108)	(19,693)	(24,801)
Effect of foreign currency exchange differences	256	1,736	1,992
As at 31 December 2020	7,515	28,661	36,176
At 1 January 2019	10,042	72,474	82,516
Transfer to credit-impaired	(743)	743	–
(Reversal of)/provision for impairment losses recognised	4,674	(23,566)	(18,892)
Transfer to trade receivables	(7,502)	(10,410)	(17,912)
Effect of foreign currency exchange differences	(115)	(744)	(859)
At 31 December 2019	6,356	38,497	44,853

Changes in loss allowance for contract assets are mainly due to the increase in the contract assets with gross carrying amount of HK\$42,874,000 and contract assets with gross carrying amount of approximately HK\$145,697,000 transferred to trade receivables when the Group's rights become unconditional (2019: the improvement of the aging of contract assets with the gross carrying amount of approximately HK\$124,600,000 as at 31 December 2020).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS *(Continued)*

Financial risk management objectives and policies *(Continued)*

Credit risk and impairment assessment *(Continued)*

The following tables show reconciliation of loss allowances that has been recognised for other receivables.

	12-Month ECL HK\$'000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Total HK\$'000
At 1 January 2020	1,750	1,385	20,977	24,112
Transfer to credit-impaired	(164)	127	37	–
Provision for impairment losses recognised	(1,023)	676	2,168	1,821
Effect of foreign currency exchange differences	40	128	1,255	1,423
At 31 December 2020	603	2,316	24,437	27,356
At 1 January 2019	672	–	4,136	4,808
Transfer to credit-impaired	(294)	194	100	–
Provision for impairment losses recognised	1,399	1,191	17,048	19,638
Effect of foreign currency exchange differences	(27)	–	(307)	(334)
At 31 December 2019	1,750	1,385	20,977	24,112

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Liquidity risk

The Group's objective is to maintain a balance between the continuity of funding and the flexibility through the use of bank borrowings. In addition, banking facilities have been put in place for contingency purposes.

The following table details the remaining contractual maturity for the Group's financial liabilities based on the agreed repayment terms. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

	Weighted average interest rate %	On demand and less than 3 months HK\$'000	3 months to 1 year HK\$'000	Over 1 year HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
2020						
Non-derivative financial liabilities						
Non-interest bearing	–	379,072	2,159	985	382,216	382,216
Fixed rate instruments	4.38%	102,459	–	–	102,459	99,960
		481,531	2,159	985	484,675	482,176
2019						
Non-derivative financial liabilities						
Non-interest bearing	–	330,642	2,039	3,104	335,785	335,785
Floating rate instruments	4.71%	33,773	–	–	33,773	33,600
Fixed rate instruments	5.13%	79,532	–	–	79,532	77,280
		443,947	2,039	3,104	449,090	446,665

At 31 December 2020, included in interest-bearing instruments was a term loan in the amount of approximately HK\$99,600,000 (2019: HK\$110,880,000). The loan agreement contains a repayment on-demand clause giving the bank the unconditional right to call in the loan at any time. In the opinion of the directors of the Company, such term loan would not be repayable on-demand and would be repaid by instalment in accordance with the scheduled repayment dates. For the purpose of the above maturity profile, the total amount was classified as "on demand".

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

The table that follows summarises the maturity analysis of bank borrowings with a repayment on demand clause based on agreed scheduled repayments set out in the loan agreements. The amounts include interest payments computed using contractual rates. As a result, these amounts were greater than the amounts disclosed in the "on demand" time band in the maturity analysis contained in above. Taking into account the Company's financial position, the directors do not consider that it is probable that the bank will exercise its discretion to demand immediate repayment. The directors believe that such bank loans will be repaid in accordance with the scheduled repayment dates set out in the loan agreements.

	Carrying amount HK\$'000	Total undiscounted cash flows HK\$'000	Within 1 year or on demand HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but Less than 5 years HK\$'000
2020	99,960	102,459	102,459	–	–
2019	110,880	113,305	113,305	–	–

Fair value

The fair value of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets and liabilities with standard terms and conditions and traded in active liquid markets are determined with reference to quoted market bid prices and ask prices respectively; and
- the fair value of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recognised in the consolidated financial statements approximate to their fair values at the end of reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

41. FINANCIAL INSTRUMENTS (Continued)

Fair value (Continued)

Fair value measurements recognised in the consolidated statement of financial position

The Group's financial instruments that are measured subsequent to initial recognition at fair value are grouped into levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active market for identical assets;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Structured bank deposits at FVTPL with carrying amount of approximately HK\$4,760,000 (2019: HK\$39,200,000) and equity instruments at FVTOCI with carrying amount of approximately HK\$9,252,000 (2019: HK\$7,976,000) were level 3 measurement at 31 December 2020. The details are as follows:

Financial assets	Fair value as at		Fair value hierarchy	Basis of fair value measurement	Basis of significant Unobservable input	Unobservable inputs to fair value
	31.12.2020	31.12.2019				
Structured bank deposits at FVTPL	HK\$4,760,000	HK\$39,200,000	Level 3	Discounted cash flow method was used to capture the present value of the expected future economic benefits to be derived from the ownership	An increase in the discount rate would result in a decrease in the fair value measurement of the financial assets at FVTPL, and vice versa.	Discount rate was 2.95% (2019: 2.4% to 2.9%)
Equity instruments at FVTOCI	Equity investments in PRC Manufacturing Industry HK\$9,252,000	Equity investments in PRC Manufacturing Industry HK\$7,976,000	Level 3	Discounted cash flow method was used to capture the present value of the expected future economic benefits to be derived from the ownership	An increase in the discount rate would result in a decrease in the fair value measurement of the financial assets at FVTPL, and vice versa.	Discount rate ranging from 11.69% to 13.6% (2019: 11.69% to 13.6%)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

42. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

For the year ended 31 December 2020:

	Bank borrowings HK\$'000	Lease liabilities HK\$'000	Total HK\$'000
At 1 January 2020	110,880	5,548	116,428
Financing cash flows:			
New bank borrowing raised	94,483	–	94,483
Repayment of bank borrowings	(111,355)	–	(111,355)
Repayment of principal portion of the lease liabilities	–	(2,462)	(2,462)
Interest paid	(4,572)	(186)	(4,758)
Total changes from cash flows	(21,444)	(2,648)	(24,092)
Non-cash changes			
Addition of lease liabilities	–	119	119
Interest expense	4,572	186	4,758
Effect of foreign currency exchange differences	5,952	317	6,269
Total non-cash changes	10,524	622	11,146
At 31 December 2020	99,960	3,522	103,482

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

42. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

(Continued)

For the year ended 31 December 2019:

	Bank borrowings HK\$'000	Lease liabilities HK\$'000	Total HK\$'000
At 1 January 2019	123,012	–	123,012
Financing cash flows:			
New bank borrowing raised	112,455	–	112,455
Repayment of bank borrowings	(122,678)	–	(122,678)
Repayment of principal portion of the lease liabilities	–	(1,330)	(1,330)
Interest paid	(5,990)	(177)	(6,167)
Total changes from cash flows	(16,213)	(1,507)	(17,720)
Non-cash changes			
Addition of lease liabilities	–	7,020	7,020
Interest expense	5,990	177	6,167
Effect of foreign currency exchange differences	(1,909)	(142)	(2,051)
Total non-cash changes	4,081	7,055	11,136
At 31 December 2019	110,880	5,548	116,428

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

43. RELATED PARTY DISCLOSURES

During the year, other than those disclosed elsewhere in the consolidated financial statements, the Group had the following significant transactions with its related companies:

(a) Related party transactions

Name	Sales of goods		Consulting service		Road maintenance service	
	2020	2019	2020	2019	2020	2019
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Nanjin Lujie (Note (1))	463	–	–	–	1,001	2,441
Freetech Technology Limited (Note (3))	–	–	2,890	2,760	–	–
Tianjin Expressway Group (Note (2))	–	–	–	–	175,546	172,936
Subsidiaries of Tianjin Expressway Group	–	–	–	–	7,792	10,699
Associates of Tianjin Expressway Group	–	–	–	–	34,016	32,831

Notes:

- (1) A joint venture of the Group.
- (2) Tianjin Expressway Group is the non-controlling shareholder, holding 45% equity interests in Tianjin Expressway Maintenance (as defined in note 19), which itself is a 55% owned subsidiary of the Group.
- (3) Freetech Technology Limited is the ultimate holding company of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

43. RELATED PARTY DISCLOSURES *(Continued)*

(b) Details of the remuneration of directors and other members of key management during the year are set out in note 13.

(c) Details of the amounts due from related parties are as follows:

Name of related parties	2020 HK\$'000	2019 HK\$'000
Guizhou Freetech (Note)	–	5,858
Nanjing Lujie (Note)	1,323	2,130
Tianjin Expressway Group	122,813	106,645
Subsidiaries of Tianjin Expressway Group	5,054	2,251
Associates of Tianjin Expressway Group	21,451	14,242
	150,641	131,126

Details of the amounts due to related parties are as follows:

Name of related parties	2020 HK\$'000	2019 HK\$'000
Nanjing Lujie (Note)	3,901	4,096
Lianyungang Luda (Note)	178	168
Tianjin Expressway Group	–	65
	4,079	4,329

Note: A joint venture of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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44. ACQUISITION OF FLOURISH RICH LIMITED GROUP

On 16 November 2020, the Group acquired the entire interest of Flourish Rich Limited Group, a group include Flourish Rich Limited and Nanjing Golden Rich Financial Leasing Limited (南京金財滙融資租賃有限公司). Following the acquisition, the Group obtain the control over the Flourish Rich Limited Group thorough the Company's right to nominate majority members of Flourish Rich Limited Group's board of director, and Flourish Rich Limited Group became a subsidiary of the Group. The acquisition provide an opportunity for the Group to participate in the leasing equipment industry in HK and allow the Group to broaden the revenue and income stream.

The fair values of the identifiable assets and liabilities arising from the acquisition of Flourish Rich Limited Group as at the date of acquisition:

	Fair Value HK\$'000
Property, plant and equipment	5,322
Prepayments	1
Other receivables	3,477
Bank balances and cash	427
Taxation recoverable	3,996
Other payables	(132)
Fair value of net assets acquired	13,091
Gain on a bargain purchase arising from acquisition:	HK\$'000
Consideration transferred	7,201
Fair value of previously held equity interest	5,439
Less: Net assets acquired	(13,091)
Gain on a bargain purchase recognised in the consolidated statement of comprehensive income	451
Net cash outflow acquiring on acquisition	HK\$'000
Net cash inflow from acquisition of a subsidiary	
Cash consideration payment	-
Less: Cash and cash equivalents acquired	(427)
	(427)

44. ACQUISITION OF FLOURISH RICH LIMITED GROUP *(Continued)*

Since its acquisition, Flourish Rich Limited Group did not contribute any revenue and net loss to the Group for the period from 16 November 2020 to 31 December 2020. Had the business combination taken place on 1 January 2020, contribution of revenue and the net loss before income tax expense of the Flourish Rich Limited Group to the Group for the year ended 31 December 2020 would have been zero balances. This pro-forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of the operations of the Group that actually would have been achieved had the acquisition of the completed on 1 January 2020, nor intended to be a projection future results.

45. TRANSACTIONS WITH NON-CONTROLLING INTERESTS**(a) Acquisition of additional interest in Futech Road Recycling**

In November 2020, the Company acquired additional 25% equity interest of Futech Road Recycling at cash consideration of approximately HK\$1,240,000. Following the acquisition, the company effectively have 100% equity interest of Futech Road Recycling Engineering Limited Group. The Group recognised a decrease in non-controlling interest and equity attributable to ownership interest of Futech Road Recycling Engineering Limited Group on the equity attributable to owners of the company during the year is summarised as below:

	2020 HK\$'000
Carrying amount of non-controlling interest acquired	1,240
Consideration paid for acquisition of non-controlling interest	(1,240)
Excess of consideration paid recognised within equity	–

(b) Acquisition of additional interest in Guangdong Suitong

In November 2020, the Company acquired additional 5.81% equity interest of Guangdong Suitong at cash consideration of approximately HK\$39,000 (equivalent to approximately RMB34,000). Following the acquisition, the company effectively have 100% equity interest of Guangdong Suitong. The Group recognised a decrease in non-controlling interest and equity attributable to ownership interest of Guangdong Suitong on the equity attributable to owners of the company during the year is summarised as below:

	2020 HK\$'000
Carrying amount of non-controlling interest acquired	39
Consideration paid for acquisition of non-controlling interest	(39)
Excess of consideration paid recognised within equity	–

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

Particulars of the Company's principal subsidiaries at 31 December 2020 and 2019 were as follows:

Name of subsidiary	Date, place/country of incorporation/ establishment and form of structure	Issued and fully paid share/ registered capital	Effective proportion of nominal value of issued share/ registered capital held by the Company		Principal activities
			2020	2019	
Freetech Road Recycling Engineering Limited (Note)	British Virgin Islands – limited liability company 23 November 2009	Share — US\$2 (2019: US\$2)	100%	100%	Investment holding
BS (BVI) Limited (Note)	British Virgin Islands – limited liability company 30 March 2011	Share — US\$1 (2019: US\$1)	100%	100%	Investment holding
Freetech Road Maintenance Engineering Co., Limited	Hong Kong — limited liability company 17 August 2001	Share — HK\$3 (2019: HK\$3)	100%	100%	Investment holding and sale of road maintenance equipment
BS (Int'l) Automobile Technology Co., Limited	Hong Kong — limited liability company 18 August 2004	Registered capital — HK\$1,000,000 (2019: HK\$1,000,000)	100%	100%	Investment holding and sale of road maintenance equipment
Freetech Road Recycling (as defined in note 11)	PRC — Wholly-foreign-owned enterprise 8 September 2000	Registered capital — US\$135,060,000 (2019: US\$135,060,000)	100%	100%	Provision of road maintenance services
南京奔騰養護機械有限公司 Nanjing BS Maintenance Machinery Company Limited	PRC — Wholly-foreign-owned enterprise 22 July 2009	Registered capital — US\$5,050,000 (2019: US\$5,050,000)	100%	100%	Sale of road maintenance equipment
Nanjing Freetech Vehicle Manufacturing (as defined in note 11)	PRC — Sino-foreign joint venture 21 June 2005	Registered capital — US\$9,700,000 (2019: US\$9,700,000)	100%	100%	Manufacturing and sale of road maintenance equipment
Freetech Ordos (as defined in note 19)	PRC — Limited liability company 17 June 2011	Registered capital — RMB30,000,000 (2019: RMB30,000,000)	53%	53%	Provision of road maintenance services
新疆英達熱再生有限公司 Xinjiang Freetech Road Recycling Co., Ltd.	PRC — Limited liability company 8 June 2012	Registered capital — RMB10,000,000 (2019: RMB10,000,000)	100%	100%	Provision of road maintenance services
Hunan Freetech Tongqu (as defined in note 19)	PRC — Limited liability company 11 April 2011	Registered capital — RMB35,000,000 (2019: RMB35,000,000)	59%	59%	Provision of road maintenance services
Suqian Hengtong (as defined in note 19)	PRC — Limited liability company 31 May 2012	Registered capital — RMB35,000,000 (2019: RMB35,000,000)	65%	65%	Provision of road maintenance services

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46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

Name of subsidiary	Date, place/country of incorporation/ establishment and form of structure	Issued and fully paid share/ registered capital	Effective proportion of nominal value of issued share/ registered capital held by the Company		Principal activities
			2020	2019	
Xinjiang Jianda (as defined in note 19)	PRC — Limited liability Company 20 December 2012	Registered capital — RMB20,000,000 (2019: RMB20,000,000)	89%	89%	Provision of road maintenance services
Freetech Smart Road Recycling Engineering Investment Limited	Hong Kong — limited liability company 11 August 2014	Registered capital — HK\$50,000 (2019: HK\$50,000)	51%	51%	Investment holding
Tianjin Expressway Maintenance (as defined in note 19)	PRC — Limited liability company 1 September 2009	Registered capital — RMB44,444,400 (2019: RMB44,444,400)	55%	55%	Provision of road maintenance services
Futech Road Recycling (as defined in note 19)	Hong Kong — limited liability company 15 May 2012	Registered capital — HK\$100,000,000 (2019: HK\$100,000,000)	100%	75%	Investment holding
Quanzhou Fuda Road Recycling Engineering Co., Ltd	PRC — Limited liability company 6 June 2012	Registered capital — HK\$63,000,000 (2019: HK\$63,000,000)	100%	75%	Provision of road maintenance services
英達生態科技發展(南京)有限公司 Freetech Ecological Technology Development (Nanjing) Co., Ltd.	PRC — Limited liability company 28 November 2016	Registered capital — RMB165,000,000 (2019: RMB165,000,000)	100%	100%	Property holding
英達循環科技裝備(南京)有限公司 Freetech Recycling Technology Equipment (Nanjing) Limited	PRC — Limited liability company 10 May 2016	Registered capital — USD24,000,000 (2019: USD24,000,000)	100%	100%	Sale of road maintenance equipment
Guangdong Suitong (as defined in note 19)	PRC — Limited liability company 16 January 2013	Registered capital — RMB25,300,000 (2019: RMB25,300,000)	100%	94.19%	Provision of road maintenance services
Fuzhou Suda (as defined in note 19)	PRC — Limited liability company 14 June 2013	Registered capital — RMB25,000,000 (2019: RMB25,000,000)	100%	100%	Provision of road maintenance services

Note: Directly held by the Company.

None of the subsidiaries had issued any debt securities at the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(Continued)*

At 31 December 2020, the Group has 39 (2019: 41) subsidiaries. The above table lists the 20 (2019: 20) subsidiaries of the Group which, in the opinion of the Company's directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the Company's directors, result in particulars of excessive length. At the end of the reporting period, the Company has 19 (2019: 21) subsidiaries that are not material to the Group. These subsidiaries operate in the PRC and Hong Kong. Out of the Group's total 39 (2019: 41) subsidiaries, 31 (2019: 31) subsidiaries are wholly-owned by the Group. The table below shows details of non-wholly-owned subsidiaries of the Group that have material non-controlling interests:

Name of subsidiary	Country of incorporation and principal place of business	Proportion of ownership interests and voting rights held by non-controlling interests		Profit/(loss) allocated to non-controlling interests		Accumulated non-controlling interests	
		31/12/20	31/12/19	31/12/20	31/12/19	31/12/20	31/12/19
				HK\$'000	HK\$'000	HK\$'000	HK\$'000
Freotech Ordos	PRC	47%	47%	1,305	(17,653)	(11,050)	(11,705)
Tianjin Expressway Maintenance	PRC	45%	45%	(228)	14,920	37,974	37,367
Individually subsidiaries with immaterial non-controlling interests						4,702	5,533
						31,626	31,195

Summarised financial information in respect of the Group's subsidiaries that have material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

Freetech Ordos

	2020 HK\$'000	2019 HK\$'000
Current assets	9,566	3,328
Non-current assets	744	2,100
Current liabilities	33,829	30,340
Equity attributable to owners of the Company	(12,469)	(13,207)
Non-controlling interests	(11,050)	(11,705)
	2020 HK\$'000	2019 HK\$'000
Revenue	9,778	4,943
Expenses	7,001	42,502
Profit/(loss) attributable to owners of the Company	1,472	(19,906)
Profit/(loss) attributable to non-controlling interests	1,305	(17,653)
Profit/(loss) for the year	2,777	(37,559)
Other comprehensive income attributable to owners of the Company	(734)	170
Other comprehensive income attributable to non-controlling interests	(650)	151
Other comprehensive income for the year	(1,384)	321
Total comprehensive income attributable to owners of the Company	738	(19,736)
Total comprehensive income attributable to non-controlling interests	655	(17,502)
Total comprehensive income for the year	1,393	(37,238)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(Continued)*

Freetech Ordos *(Continued)*

	2020 HK\$'000	2019 HK\$'000
Dividends paid to non-controlling interests	–	–
Net cash inflow from operating activities	341	2,693
Net cash inflow from investing activities	10	2
Net cash inflow from financing activities	–	–
Net cash inflow	351	2,695

Tianjin Expressway Maintenance

	2020 HK\$'000	2019 HK\$'000
Current assets	245,023	197,141
Non-current assets	34,980	27,184
Current liabilities	195,651	141,238
Equity attributable to owners of the Company	46,378	45,720
Non-controlling interests	37,974	37,367

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

46. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(Continued)* Tianjin Expressway Maintenance *(Continued)*

	2020 HK\$'000	2019 HK\$'000
Revenue	268,887	230,996
Expenses	269,394	197,841
(Loss)/profit attributable to owners of the Company	(279)	18,235
(Loss)/profit attributable to non-controlling interests	(228)	14,920
(Loss)/profit for the year	(507)	33,155
Other comprehensive income attributable to owners of the Company	2,738	(726)
Other comprehensive income attributable to non-controlling interests	2,240	(594)
Other comprehensive income for the year	4,978	(1,320)
Total comprehensive income attributable to owners of the Company	2,459	17,509
Total comprehensive income attributable to non-controlling interests	2,012	14,326
Total comprehensive income for the year	4,471	31,835
	2020 HK\$'000	2019 HK\$'000
Net cash inflow/(outflow) from operating activities	13,483	(2,814)
Net cash outflow from investing activities	(15,226)	(4,908)
Net cash outflow from financing activities	(4,240)	–
Net cash inflow/(outflow)	(5,983)	(7,722)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

47. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Financial information of the Company at the end of the reporting period includes:

	2020 HK\$'000	2019 HK\$'000
Non-current assets		
Property, plant and equipment	15	26
Investments in subsidiaries	539,905	442,011
	539,920	442,037
Current assets		
Prepayments, deposits and other receivables	6,373	697
Dividend receivable	235,052	241,352
Bank balances and cash	611	1,613
	242,036	243,662
Current liabilities		
Other payables	2,899	2,390
Amounts due to subsidiaries	345	325
	3,244	2,715
Net current assets	238,792	240,947
NET ASSETS	778,712	682,984
Capital and reserves		
Share capital	107,900	107,900
Reserves	670,812	575,084
TOTAL EQUITY	778,712	682,984

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

47. STATEMENT OF FINANCIAL POSITION OF THE COMPANY *(Continued)*

Movement in reserves

	Share premium HK\$'000	Contributed surplus HK\$'000	Shares held under the share award scheme HK\$'000	Share-based compensation reserve HK\$'000	Accumulated losses HK\$'000	Foreign currency translation reserve HK\$'000	Total HK\$'000
At 1 January 2019	732,463	1,253,901	(26,584)	470	(1,368,189)	113	592,174
Loss for the year	-	-	-	-	(17,085)	-	(17,085)
Other comprehensive income for the year	-	-	-	-	-	(5)	(5)
Total comprehensive income for the year	-	-	-	-	(17,085)	(5)	(17,090)
Transfer of share-based compensation reserve upon forfeiting of share options	-	-	-	(470)	470	-	-
At 31 December 2019 and 1 January 2020	732,463	1,253,901	(26,584)	-	(1,384,804)	108	575,084
Profit for the year	-	-	-	-	95,475	-	95,475
Other comprehensive income for the year	-	-	-	-	-	177	177
Total comprehensive income for the year	-	-	-	-	95,475	177	95,652
Repurchase of Company's shares	-	-	(772)	-	-	-	(772)
Equity-settled share award scheme	-	-	-	848	-	-	848
At 31 December 2020	732,463	1,253,901	(27,356)	848	(1,289,329)	285	670,812

Note: The Company's contributed surplus represents the excess of the fair value of the shares of the subsidiaries acquired pursuant to the reorganisation described under the section "History and Corporate Structure" to the Company's prospectus dated 14 June 2013, over the nominal value of the Company's shares issued in exchange therefor.

FINANCIAL SUMMARY

	Year ended 31 December				
	2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
RESULTS					
Turnover	541,911	487,323	522,433	475,528	495,598
Profit/(loss) before income tax expense	38,484	13,611	(131,282)	(272,247)	55,110
Income tax expense	(5,480)	(4,541)	(13,083)	(15,835)	(10,686)
Profit/(loss) for the year	33,004	9,070	(144,365)	(288,082)	44,424
	As at 31 December				
	2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
ASSETS AND LIABILITIES					
Total assets	1,334,359	1,225,812	1,232,928	1,493,549	1,634,899
Total liabilities	527,138	496,776	503,524	514,743	444,929
Net assets	807,221	729,036	729,404	978,806	1,189,970



Freetech Road Recycling Technology (Holdings) Limited
英達公路再生科技(集團)有限公司