



**KINGKEY  
FINANCIAL  
INTERNATIONAL**

# 2021

## ANNUAL REPORT

**Kingkey Financial International (Holdings) Limited**  
(Incorporated in the Cayman Islands with limited liability)  
Stock code: 1468

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### Board of Directors

#### Executive Directors

Mr. Chen Jiajun  
Mr. Wong Chun Chau (*Chairman*)  
Ms. Kwok Yin Ning (*Chief Executive Officer*)

#### Independent Non-executive Directors

Ms. Mak Yun Chu  
Mr. Hung Wai Che  
Mr. Leung Siu Kee

### Company Secretary

Mr. Tsang Hing Bun

### Audit Committee

Ms. Mak Yun Chu (*Chairperson*)  
Mr. Hung Wai Che  
Mr. Leung Siu Kee

### Remuneration Committee

Mr. Hung Wai Che (*Chairperson*)  
Ms. Mak Yun Chu  
Mr. Leung Siu Kee

### Nomination Committee

Mr. Leung Siu Kee (*Chairperson*)  
Ms. Mak Yun Chu  
Mr. Hung Wai Che  
Mr. Wong Chun Chau

### Authorised Representatives

Mr. Wong Chun Chau  
Ms. Kwok Yin Ning

### Principal Bankers

The Hongkong and Shanghai Banking Corporation  
Limited  
Public Bank (Hong Kong) Limited

### Auditor

Confucius International CPA Limited

### Registered Office

Cricket Square,  
Hutchins Drive,  
PO Box 2681,  
Grand Cayman  
KY1-1111,  
Cayman Islands

### Headquarters and Principal Place of Business in Hong Kong

902, Harbour Centre, Tower 2,  
8 Hok Cheung Street, Hunghom,  
Kowloon, Hong Kong

### Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited  
Level 54, Hopewell Centre,  
183 Queen's Road East,  
Hong Kong

### Principal Share Registrar and Transfer Office in the Cayman Islands

Codan Trust Company (Cayman) Limited  
Cricket Square, Hutchins Drive,  
PO Box 2681, Grand Cayman  
KY1-1111, Cayman Islands

### Corporate Website

<http://www.kkgroup.com.hk>

### Stock Code

1468

### Listing Dates

24 August 2012 (Growth Enterprise Market)  
20 March 2015 (Main Board)

Dear Shareholders,

I hereby report to you the status of Kingkey Financial International (Holdings) Limited (the "Company") and its subsidiaries (collectively the "Group") for the year ended 31 March 2021.

## Business Review

After we pulled through 2019, 2020 was still challenging but we performed better than we expected initially. The reasons are of three folds: i). While Hong Kong was still haunted by the COVID-19 and the economy was still gloomy, the influx of capital from the Mainland China revived the Hong Kong stock market which our securities and brokerage business was benefited; ii) The prolonged loss making of fur business became profitable as a result of the increase of fur auction price due to the ban of running fur business countrywide by the Danish government when some minks were tested positive of the COVID-19; and iii) our cost control measures were effective. However, our wealth management business was negatively impacted by the disruption of connection with the Mainland China as a result of the waves of outbreaks of the pandemic.

The influx of capital from the Mainland China began from the 4th quarter last year to the 1st quarter of this year which contributed over HK\$100 billion of daily turnover in Hong Kong stock market. This not only increased the brokerage business of most Hong Kong securities brokerage firms but also stimulated the market sentiment by revitalising transactions such as placing and initial public offerings where our securities business could earn commission income from these transactions. For the fur business, in spite of recent years' difficult business environment, the negative supply shock of mink fur as a result of the pandemic, culling all minks in Denmark and other countries such as the Netherlands, created an advantageous condition for our business line, and managed to turnaround recent years' loss-making financial results to a profitable one this year.

## Securities

Kingkey Securities Group Limited is the flagship company of the Group for the securities business, which has the permitted licences to carry out Type 1 (Dealing in Securities) and Type 4 (Advising on Securities) regulated activities under the Securities and Futures Ordinance ("SFO", Chapter 571 of the Laws of Hong Kong). For the year ended 31 March 2021, the business contributed approximately HK\$36.0 million revenue (2020: approximately HK\$37.3 million) and approximately HK\$18.1 million profit (2020: approximately HK\$2.8 million).

## Insurance Brokerage

Kingkey Privilege Wealth Management Limited ("KKWM") is our wealth management and insurance brokerage arm. As at 31 March 2021, it is registered with the Insurance Authority ("IA") and Mandatory Provident Fund Schemes Authority ("MPFA") and is operating a team of experienced insurance professionals with over 123 licensed representatives under IA and 50 licensed representatives under MPFA, having over 60% increment in salesforce compared with last financial year. They act as individual financial advisers to provide quality service to their clients by adopting IFA 3.0 strategy to formulate detailed and tailor-made wealth management solutions based on the clients' needs and source appropriate investment tools with an aim to achieving desired return, our platform providing 29 major life and general insurance providers for different types of clients. Moreover, they assist their clients to grasp the most updated market information and analyse the risk and opportunities therefrom and assess their clients' portfolio regularly. KKWM has generated 1,095 new clients and issued over 1,587 number of policies during this financial year, and our platform are managing over 6,300 insurance policies for over 4,000 clients and has accumulated total Annualised First Year Premium ("AFYP") amount of over HK\$158 million; with total Annualised First Year Commission ("AFYC") amount of over HK\$47 million.

### Fur

As indicated in our last interim report that the Danish government ordered all Danish mink farmers culled and pelted all the minks including breeders in Denmark because minks were found to have carried COVID-19 virus. Therefore, given the shortage of supply of minks due to the culling, the 2021 February Kopenhagen Fur ("KF") auction started the new fur season with minks gone up by 50% in price comparing with last September KF auction. The March Saga Furs and April KF mink auctions kept on going up around 10% each auction. Under the new mink market price, our fur business is enjoying a great improvement in revenue. The Danish government has also promised a full scale compensation to all the Danish mink farmers, but we expect it may take some time as they have to hire mink experts to do physical inspection to over a thousand mink farms in Denmark.

### Assets management

We believe that asset management business is a market with huge potential. As a result, we commenced this business line in early 2020 and during the year, we have recruited a team of professionals in investment and fund management to serve our clients who are looking for fund managers to look after their assets and we earn service fee in return. All of them are qualified with Type 9 (asset management) regulated activities license under the Securities and Futures Commission and some of them had worked for reputable investment banks before joining us. As at 31 March 2021, revenue from provision of fund and asset management services recorded HK\$13.0 million (2020: HK\$0.05 million).

### Money lending

For money lending business, the market's need for fund is still keen. In fact, our interest income recorded approximately HK\$10.3 million (2020:HK\$3.6 million) which showed an increase of approximately HK\$6.7 million or 186.1% while at the same time, the non-performing loan ratio is still low as a sign of our tight credit review procedures on the creditworthiness of creditors effective.

### Prospects

While the introduction of vaccine has started to keep the COVID-19 epidemic at bay in many developed countries, some developing countries are still under a great suffer in terms of both confirmed cases and death tolls. Despite relieved to a large extent compared with the most serious time, Hong Kong is still haunted by the virus and has yet got rid of its threat. In the meantime, the revival of the capital market is advantageous to our business and to leverage on the continuing development and opening up of the Mainland China financial market, particularly the Greater Bay Area, we believe that if we can seize the chance, we would be able to convert the challenge into opportunity. In light of this, we have raised, after the end of this financial year, approximately HK\$448 million of fund to develop our businesses in fund management and securities brokerage and financial services businesses, with an aim to striving for a better return to the Company and Shareholders.

On the other hand, we have also decided to enter into networking business by signing an agreement to acquire 70% of FGA Holdings Limited, which will be entitled to access to the networking business in the Mainland China by using the trademarks of Forbes which we believe to be highly attractive to the business leaders, entrepreneurs and financial professionals which allows the Company to leverage on such brands to reach and connect with investors in Mainland China, and potentially enhance the client base in the Group's existing Financial Services Business. The synergistic combination of the Group and the Target Group not only leads to a greater market acceptance of the Company's brand and services in the financial services industry, but also presents new business opportunities for the Group to enhance the breadth and depth of its services along the value chain of financial services industry and strengthen the Group's ability to produce different but higher quality services to its customers.

For fur business, the mink skin brokers and dealers are actually enjoying a very good 2021 fur season because of the rising mink price. The mink farmers are also enjoying a higher profit margin season because the mink price is going up every single fur auction. Our fur group, especially with the 12 farms we have, will no doubt expect our 2021 season to be the best we ever had. Nevertheless, the outlook of the Group's fur business is still clouded by the uncertainty associated with the extended COVID-19 pandemic and the compensation arrangement for the mink farming business from the Danish government. We will be working hard with the Danish government to get the best compensation package. We will disclose by way of announcement when we have any material update or a final conclusion on compensation has come from the Danish government.

Last but not least, I would like to express my gratitude to all staff of the Group for your relentless effort and contributions to the Group. Appreciation also goes to all the shareholders of the Company for your unfailing support and I wish you all the best of health and luck.

**Wong Chun Chau**

*Chairman*

Hong Kong, 29 June 2021

## Financial Review

### Revenue and segment results

Revenue of the Group for financial year ended 31 March 2021 (“FY2021”) was approximately HK\$148.6 million (FY2020: approximately HK\$125.0 million). The increase in revenue was mainly due to (i) the resumption of sales by auction of fur business in FY2021; (ii) startup business of providing fund and asset management services; and (iii) the growth in money lending business.

### Securities

Kingkey Securities Group Limited was licensed to conduct type 1 (dealing in securities) and type 4 (advising on securities) regulated activities under SFO. For FY2021, the Group’s commission income from securities brokerage, underwriting and placing, plus interest income from securities margin financing, cash clients and IPO loans amounted to approximately HK\$36.0 million (FY2020: approximately HK\$37.3 million), which is at a similar level as last year.

The securities brokerage commission increased from last year’s approximately HK\$2.3 million to this year approximately HK\$5.1 million mainly due to the reviving of stock market and the improvement of market sentiment that more clients placed order to trade stocks.

The securities business reported segment profit of approximately HK\$18.1 million for FY2021 (FY2020: approximately HK\$2.8 million).

### Insurance brokerage

Insurance brokerage represented the provision of insurance brokerage and wealth management services.

Kingkey Privilege Wealth Management Limited, the insurance brokerage arm of the Group, is registered with the Insurance Authority (“IA”). As at 31 March 2021, it is registered with IA and is operating a team of 123 licensed representatives under IA and 50 licensed representatives under Mandatory Provident Fund Schemes Authority, and is representing 29 major life and general insurance providers.

The business remained on track, albeit from the adverse effect of the coronavirus outbreak in early 2020. During FY2021, revenue from insurance brokerage, which represented commission income received from broking and dealing in insurance products amounted to approximately HK\$65.9 million (FY2020: approximately HK\$82.0 million). It reported a loss of approximately HK\$6.1 million for FY2021 (FY2020: profit of approximately HK\$0.07 million).

# MANAGEMENT DISCUSSION AND ANALYSIS

## Fur

For FY2021, the Group's fur business rebounded and the revenue amounted to approximately HK\$23.4 million (FY2020: approximately HK\$2.0 million). The increase was due to the increase in fur price as a result of infection of COVID-19 to mink that mink farming business was forced to close and to ban by the Danish government, leading to a shortage in supply. The fur business reported a profit of approximately HK\$3.9 million for FY2021 (FY2020: loss of approximately HK\$41.8 million).

## Assets management

Kingkey Asset Management Limited was licensed to conduct type 9 (asset management) regulated activities under SFO. It provides investment portfolio management services to its clients. For FY2021, the business recorded revenue from provision of fund and assets management services of HK\$13.0 million (FY2020: approximately HK\$0.05 million).

## Money lending

Kingkey Finance Limited holds a money lenders license under the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong). During the year, the Group conducted several money lending transactions and the individual loan size ranged from HK\$0.5 million to HK\$30 million.

The money lending business contributed interest income of approximately HK\$10.3 million to the revenue of the Group for FY2021 (FY2020: approximately HK\$3.6 million) and reported a profit of approximately HK\$3.3 million (FY2020: loss of approximately HK\$3.8 million). The interest rate charged was ranging from 11% to 48%, depending on the credit worthiness of the borrowers and the timeframe of the borrowing. During the FY2021, none of the creditors together with their associates (if any), had borrowed the amount more than 8% of the total assets of the Group in aggregate at any time.

## Cost of sales

The cost of sales of the Group amounted to approximately HK\$52.7 million for FY2021, representing a decrease of approximately 37.3% from approximately HK\$84.1 million for the last corresponding period. The decrease in cost of sales was mainly due to i) the decrease in commission paid out and ii) reversal of inventory write-off.

## Gross profit and gross profit margin

As a result of the above situations, the Group recorded a consolidated gross profit of approximately HK\$95.9 million or gross profit margin of 64.5% for FY2021, compared with that of approximately HK\$40.9 million or 32.7% for FY2020.

## Other income

Other income increased by approximately HK\$4.0 million for FY2021, mainly due to government grant from the Hong Kong Government's Employment Support Scheme.



### Reversal of impairment of trade receivables, net

The Group recognised a reversal of approximately of HK\$1.5 million from an adjustment in the expected credit loss of margin and cash loan client in securities business for FY2021, compared to a loss of HK\$11.9 million for last year. The improvement in the expected credit loss was mainly due to the appreciation of clients' portfolios and repayment of loan.

### Provision for impairment of loan receivables

The Group recognised a loss of approximately HK\$0.2 million from an adjustment in the expected credit loss of loan receivables in money lending business for FY2021 (FY2020: reversal of HK\$0.1 million).

### Administrative expenses

The administrative expenses of the Group increased by approximately 4.7% from approximately HK\$92.1 million for FY2020 to approximately HK\$96.4 million for FY2021. The increase in the administrative expenses was primarily due to the increase in salaries as a result of the increase in headcounts and professional fees.

### Finance costs

Finance costs, which mainly represented interest expenses for corporate bonds interest and bank borrowings, were approximately HK\$9.2 million for FY2021 (FY2020: approximately HK\$8.4 million). The increase in finance costs was mainly due to the increase in corporate bonds interest, exceeded the decrease in the bank borrowing costs.

### Loss for the year

Combined with the above factors, the Group reported a loss for the year to approximately HK\$8.4 million for FY2021 (FY2020: approximately HK\$70.9 million).

### Liquidity, Financial Resources and Capital Structure

The Group mainly finances its operations with internally generated cash flow, bank borrowings and equity/debt financings. The Group maintained bank balances and cash of approximately HK\$45.6 million as at 31 March 2021 (31 March 2020: approximately HK\$42.1 million) mainly in Hong Kong Dollar and United States Dollar. The net assets of the Group as at 31 March 2021 were approximately HK\$425.8 million (31 March 2020: approximately HK\$427.1 million).

As at 31 March 2021, the outstanding principal of the short and medium-term bonds was approximately HK\$149.1 million (31 March 2020: approximately HK\$48.2 million), which were denominated in Hong Kong Dollar and US Dollar at fixed coupon rates ranging from 0% to 9%, of which approximately HK\$121,626,000 as at 31 March 2021 (31 March 2020: approximately HK\$48,218,000) were guaranteed by Mr. Chen Jiajun, Executive Director and substantial shareholder of the Company, and all the proceeds were planned and in actual utilised for supporting business development as at 31 March 2021.

On 21 February 2021, the Company entered into the placing agreement with BaoQiao Partners Securities (HK) Limited (the "Placing Agent"), pursuant to which the Company has conditionally agreed to place, through the Placing Agent, on a best effort basis, of up to 1,875,000,000 shares (the "Placing Shares") to not less than six placees (the "Placing") at a price of HK\$0.24 per share (the "Placing Price"). The Placing Price represented

## MANAGEMENT DISCUSSION AND ANALYSIS

(i) a discount of approximately 48.39% to the closing price of HK\$0.465 per share as quoted on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on the last trading day immediately prior to the date of the agreement for the Placing; (ii) a discount of approximately 25.93% to the average closing price of HK\$0.324 per Share as quoted on the Stock Exchange for the last five (5) consecutive trading days immediately prior to the date of the agreement of the Placing; (iii) a discount of approximately 16.96% to the average closing price of approximately HK\$0.289 per Share as quoted on the Stock Exchange for the last ten (10) consecutive trading days immediately prior to the date of the agreement of the Placing; and (iv) a discount of approximately 14.59% to the average closing price of approximately HK\$0.281 per Share as quoted on the Stock Exchange for the last thirty (30) consecutive trading days immediately prior to the date of the agreement of the Placing. The Placing represented approximately 38.66% of the issued share capital of the Company as at the date of the signing the agreement and approximately 27.88% of the enlarged share capital of the Company. The gross and net proceeds raised from the Placing was approximately HK\$450 million and HK\$447.2 million respectively. Of the net proceeds raised, approximately HK\$125.0 million or 27.95% of the net proceeds would be applied for establishing and seeding multiple investment funds and approximately HK\$322.2 million or 72.05% of the net proceeds for the development of existing securities brokerage and financial services business and as working capital and general corporate purposes for the Group. An extraordinary general meeting was required to be convened to obtain the approval from the shareholders of the Company (the “Shareholders”) to issue the Placing Shares and such general meeting was duly held on 24 May 2021 and the resolution to issue the Placing Shares was duly approved by the Shareholders. The Placing was completed on 4 June 2021 with all 1,875,000,000 Placing Shares were successfully placed.

For more details of the Placing, please refer to the announcement dated 21 February 2021 and the circular dated 30 April 2021.

As at 31 March 2021, the total number of issued shares of the Company was 4,849,629,735.

### Financial Key Performance

The above financial data were chosen to present in this annual report as they represent a material financial impact on the consolidated financial statements of the Group for the current and/or the previous financial year, that a change of which could affect the revenue and profit conspicuously. It is believed that presenting the changes of these financial data can effectively explain the financial performance of the Group for the year ended 31 March 2021.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure of foreign currency risk. As the Hong Kong Dollar is pegged to the United States Dollar, the Group considers the risk of movements in exchange rates between the Hong Kong Dollar and the United States Dollar to be insignificant.

### Foreign Currency Management

The Group adopts a conservative approach on foreign exchange exposure management and ensures that its exposure to fluctuations in foreign exchange rates is minimised.

The Group carries out its business in Hong Kong and worldwide and its assets and liabilities as well as the income and expenses are exposed to foreign currency risk primarily arising from sales and purchases transactions, investments and borrowings denominated in United States Dollar and Danish Krone.



## MANAGEMENT DISCUSSION AND ANALYSIS

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The Group has certain investments and operations in Denmark which are exposed to foreign currency risk. The impact of exchange rate fluctuations on the net assets of the Group's foreign operations is considered manageable as such impact will be offset by borrowings denominated in Danish Krone.

During the year, the Group had not engaged in any financial instruments for hedging or speculative activities.

### Charge of Assets

As at 31 March 2021, the Group charged other plant and equipment and inventories of approximately DKK69,339,000 (approximately HK\$85,113,000) (2020: DKK76,978,000, approximately HK\$88,132,000) for bank borrowings.

As at 31 March 2021, the Group has pledged HK\$17,500,000 bank deposits as security given to a bank for a facility (31 March 2020: HK\$Nil).

### Capital Commitments and Contingent Liabilities

As at 31 March 2021, the Group did not have any significant capital commitments and contingent liabilities (2020: Nil).

### Material Acquisitions or Disposals and Significant Investments

Subsequently on 4 June 2021 (after trading hours), the Company (the "Purchaser") and Great Return Group Limited (the "Vendor") entered into a sale and purchase agreement, pursuant to which, the Purchaser has conditionally agreed to acquire and the Vendor has conditionally agreed to sell, 70 shares or 70% of issued equity of FGA Holdings Limited (the "Target Company"), at the total consideration of US\$35 million (equivalent to approximately HK\$271.6 million), which shall be satisfied by the issue and allotment of up to 1,131,666,666 new shares of the Company at HK\$0.24 each Consideration Share by the Purchaser to the Vendor in four (4) instalments subject to certain adjustments on valuation of the Target Company and profit guarantee provided by the Vendor.

Up to the date of this report, the acquisition has yet completed. For more details of the acquisition, please refer to the announcement of the Company dated 4 June 2021.

Save as disclosed, during FY2021, the Company did not have any material acquisitions or disposals and significant investments.

### Final Dividend

The directors do not recommend any final dividend for FY2021 (FY2020: Nil).

## Employee Information

As at 31 March 2021, the Group had a total of 76 staff members including Directors (31 March 2020: 80). Staff costs including Director's remuneration amounted to approximately HK\$44.3 million for FY2021 (FY2020: approximately HK\$38.4 million). Remuneration is determined based on the individual's qualification, experience, position, job responsibility and market conditions. Salary adjustments and staff promotion are based on evaluation of staff performance by way of annual review, and discretionary bonuses would be paid to staff with reference to the financial performance of the Group of the preceding financial year. Other benefits include contributions to statutory mandatory provident fund scheme to its employees in Hong Kong, and options that were granted or may be granted under the pre-IPO share option scheme ("Pre-IPO Share Option Scheme") and the share option scheme of the Company (the "Share Option Scheme"), together with the Pre-IPO Share Option Scheme (the "Share Option Schemes"), both of which were approved by the then sole shareholder on 1 August 2012.

## Risk Management

### Credit Risk

Credit risk exposure represents trade receivables and loan receivables from customers principally arising from our business activities. The Group has a credit policy in place and the credit risk is monitored on an on-going basis.

In order to minimise the credit risk, management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that appropriate and speedy follow up actions are taken on overdue balances. In this regard, the Board considers that the Group's credit risk is significantly reduced.

### Liquidity risk

The Group monitors its current and expected liquidity requirements regularly and ensures sufficient liquid cash and adequate committed lines of funding from reputable financial institutions are available to meet the Group's liquidity requirements in the short and long terms.

### Foreign currency risk

The Group carries out its business in Hong Kong and worldwide and most of the transactions are denominated in Hong Kong Dollar, United States Dollar and Danish Krone. The sales and purchases transactions of the Group are exposed to the foreign currency risk.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure to foreign currency risk. The management of the Group may implement foreign currency forward contracts to hedge the exposure to foreign currency risk. As the Hong Kong Dollar is pegged to the United States Dollar, the Group considers the risk of movements in exchange rates between the Hong Kong Dollar and the United States Dollar to be insignificant.

During the year under review, the Group has certain investments in foreign operations in Denmark, whose net assets are exposed to foreign currency risk. The impact of exchange rate fluctuations on the net assets of the Group's foreign operations is considered to be manageable as such impact will be offset by borrowings denominated in Danish Krone.

### Executive Directors

**Mr. CHEN Jiajun (陳家俊)**, aged 29, was appointed as executive Director on 28 August 2020. He has extensive investment experience and currently has a wide variety of investments in different industry sectors. Mr. Chen holds a master's degree in Science of Finance from the University of Southern California ("USC"). Before joining the Company, Mr. Chen has been a non-independent director of Shenzhen Kingkey Smart Agriculture Times Co., Ltd., a company listed on Shenzhen Stock Exchange (stock code: 000048.SZ), since 23 June 2020, an executive director and chairman of Coolpad Group Limited (stock code: 2369), whose shares are listed on Main Board of The Stock Exchange (Stock Code: 2369), since 17 January 2019 and 30 August 2019 respectively. Mr. Chen currently also serves as a director of USC South China Alumni Club.

**Mr. WONG Chun Chau (黃振宙)**, aged 64, was appointed as an executive Director on 31 March 2011 and was designated as the Chairman of the Company on 1 August 2012 and a member of the nomination committee of the Company.

Mr. Wong has also been a director of several subsidiaries of the Group. Mr. Wong has more than 30 years' experience in the field of fur skin trading and management. Mr. Wong graduated with high honour from Clemson University, South Carolina, U.S.A. in 1977 with a Bachelor of Science degree in Chemical Engineering. He also attended a special training course in Copenhagen, Denmark, in 1981 about fur sorting and auction procedure, and acquired in-depth knowledge and skills on sorting raw fur materials, inspection of show-lots and compilation of catalogues, sales procedures and invoicing, etc. He is responsible for formulating and monitoring the Group's overall strategic plan and development.

Mr. Wong was a director of the Hong Kong Fur Federation from 1987 to 2006 and served as a director in its Skin Dealers' Committee from 1993 to 2000 and from 2003 to 2006, Overseas Affairs Committee from 1993 to 2006 and China & Local Promotion Committee from 2001 to 2006 whereas he was the director-in-charge of the Skin Dealers' Committee from 1995 to 1998.

**Ms. KWOK Yin Ning (郭燕寧)**, aged 65, was appointed as an executive Director on 31 March 2011 and was designated as the Chief Executive Officer of the Company on 1 August 2012. She is also a director of several subsidiaries of the Company. She has been working in the fur industry for more than 30 years and has more than 20 years of managerial experience. She is responsible for the Group's corporate management and strategic planning.

Ms. Kwok attained a diploma on Management Studies in 1995 which was jointly awarded by the Hong Kong Polytechnic University and the Hong Kong Management Association.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### Independent Non-Executive Directors

**Ms. MAK Yun Chu (麥潤珠)**, aged 63, is a fellow member of the Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants, and has over 10 years of experience in accounting and administration. Ms. Mak has been an independent non-executive director of Heng Tai Consumables Group Limited, a company listed on the Main Board of the Stock Exchange (stock code: 197) since April 2004 and was an independent non-executive director of Wealth Glory Holdings Limited, a company listed on the Growth Enterprise Market of the Stock Exchange from September 2010 to November 2013 (stock code: 8269).

Ms. Mak has been an independent non-executive Director of the Company, the chairperson of the audit committee of the Company and the member of the remuneration committee and nomination committee of the Company since 15 March 2016.

**Mr. LEUNG Siu Kee (梁兆基)**, aged 44, has more than 15 years of experience in accounting industry. He had worked in two international accounting firms for 5 years, mainly to provide auditing and business assurance services. He has been a director of a certified public accounting limited and a company providing accounting and taxation services since August 2008 and September 2016, respectively. Mr. Leung has been an executive director of Coolpad Group Limited (stock code: 2369) since 19 January 2018 and an independent non-executive director of China Chuanglian Education Financial Group Limited (stock code: 2371), which is listed on the Stock Exchange, since December 2009. He had been an independent non-executive and non-executive director of KK Culture Holdings Limited (stock code: 550) for the period from 8 September 2015 to 26 January 2018. Mr. Leung obtained a bachelor degree of business administration in accounting from The Hong Kong University of Science and Technology in November 1998 with first class honour. He has been a member of the Hong Kong Society of Accountants since March 2003 and currently a practising certified public accountant of the Hong Kong Institute of Certified Public Accountants.

**Mr. HUNG Wai Che (孔偉賜)**, aged 45, was appointed as independent non-executive Director on 26 August 2016. He has over 14 years of experience in legal field and operating and managing various energy and recycling projects including power station and oil refinery factories in China and Hong Kong. He graduated from the University of Wales, Aberystwyth, United Kingdom with Honours Degree in Law.



## CORPORATE GOVERNANCE REPORT

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The Company endeavours in maintaining a high standard of corporate governance for the enhancement of shareholders' value and providing transparency, accountability and independence. The Company has fully complied with the required code provisions set out in the Corporate Governance Code and Corporate Governance Report (the "Code") contained in Appendix 14 to the Listing Rules for the year ended 31 March 2021 with the following exception:

Mr. Tsang Hing Bun ("Mr. Tsang") was appointed as company secretary of the Company (the "Company Secretary") with effect from 25 January 2019. Although Mr. Tsang is not an employee of the Company as required under code provision F.1.1 of the Code, the Company has assigned Ms. Kwok Yin Ning, the executive director, as the contact person with Mr. Tsang. Information in relation to the performance, financial position and other major developments and affairs of the Group are speedily delivered to Mr. Tsang through the contact person assigned. Hence, all directors are still considered to have access to the advice and services of the Company Secretary in light of the above arrangement in accordance with code provision F.1.4 of the Code. Having in place a mechanism that Mr. Tsang will get hold of the Group's development promptly without material delay and with his expertise and experience, the Board is confident that having Mr. Tsang as the Company Secretary is beneficial to the Group's compliance with the relevant board procedures, applicable laws, rules and regulations. For the year ended 31 March 2021, Mr. Tsang has duly complied with the relevant professional training requirement under Rule 3.29 of the Listing Rules.

### **Compliance with the Model Code for Securities Transactions by Directors**

The Group adopted the code of conduct for securities transactions by Directors ("Securities Dealings Code") on terms no less exacting than that set out in Appendix 10 of the Listing Rules. Upon the Group's specific enquiry, all Directors confirmed that during the year ended 31 March 2021, they had fully complied with the Securities Dealings Code.

### **Board of Directors**

The composition of the Board reflects the necessary balance of skills and experience desirable for effective leadership of the Company and independence in decision making.

The Board comprises three executive Directors and three independent non-executive Directors and is accountable to shareholders. The powers and duties of management and control of the business of the Company are generally vested in its Board. It is the duty of the Board to enhance value of the Company to the shareholders. The composition of the Board and biographies of the Directors are set out on pages 12 to 13 of this annual report.

The three executive Directors are responsible for the leadership and control of the Company, overseeing the Group's businesses, strategic decisions and performances and are collectively responsible for promoting the success of the Company by directing and supervising its affairs.

The three independent non-executive Directors are responsible for ensuring a high standard of financial and other mandatory reporting of the Board as well as providing adequate checks and balances in the Board in order to protect shareholders' interest and overall interest of the Group.

Each of the independent non-executive Directors has given the Company an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all the independent non-executive Directors are independent and meet the independent guidelines set out in Rule 3.13 of the Listing Rules. Throughout the year ended 31 March 2021, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors with at least one of them possessing appropriate professional qualifications on accounting or related financial management expertise. The number of independent non-executive Directors has represented at least one-third of the Board.

## Roles of Chairman and Chief Executive Officer

The positions of the Chairman and the Chief Executive Officer are held by Mr. Wong Chun Chau and Ms. Kwok Yin Ning respectively. This ensures a clear distinction between the Chairman's duty to manage the Board and the Chief Executive Officer's duty to oversee the overall internal operation of the Group.

## Division of Responsibilities of the Board and Management

The following types of matters are reserved for the Board's approval:

- (a) corporate and capital structure;
- (b) corporate strategy;
- (c) policies (including but not limited to those relating to corporate governance);
- (d) business and management;
- (e) key financial matters;
- (f) appointment of Board members, senior management and auditor;
- (g) remuneration of directors and senior management; and
- (h) communication with shareholders and the Stock Exchange.

The matters delegated by the Board to the management's decision include:

- (a) approval of extension of the Group's activities not in a material manner into a new geographical location or a new business;
- (b) approval and assessment of the performance of all business units;
- (c) approval of expenses up to a certain limit;
- (d) approval of connected transactions not requiring disclosure under the Listing Rules;
- (e) approval of the nomination and appointment of personnels other than the members of the Board and senior management;
- (f) approval of press release concerning matters decided by the Board;
- (g) approval of any matters related to routine matters or day-to-day operation of the Group; and
- (h) matters further delegated by the Board from time to time.



## Appointment, Re-election and Removal

Under article 84 of the Company's Article of Association, at each annual general meeting, not less than one third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. The Directors to retire by rotation shall include any Director who wishes to retire and not to offer himself for re-election. Any further Directors who have been longest in office since their last re-election or appointment shall also retire by rotation.

Under code provision A.4.1 of the Code, non-executive Directors should be appointed for a specific term, subject to re-election. The term of appointment for each of the independent non-executive Directors appointed by the Company is three years, subject to re-election and other requirements under the Company's Articles of Association, the Code and the respective letter of appointments.

## Number of Meetings and Directors' Attendance

Regular Board meetings should be held at least four times a year at approximately quarterly intervals for reviewing and approving the financial and operating performance, and considering and approving the overall strategies and policies of the Company.

During the year ended 31 March 2021, the Board held 4 regular Board meetings and 2 additional meetings. The Company held the annual general meeting on 25 August 2020 for the year ended 31 March 2020. The table below sets out the individual attendance record of each Director at the Board meetings and general meeting during the year:

Name of Directors	Attendance/Number of meetings		
	Regular Board meetings	Additional Board meetings	General meeting
<i>Executive Directors</i>			
Mr. Chen Jiajun*	4/4	2/2	N/A
Mr. Wong Chun Chau ( <i>Chairman</i> )	4/4	2/2	0/1
Ms. Kwok Yin Ning	4/4	2/2	1/1
<i>Independent Non-executive Directors</i>			
Ms. Mak Yun Chu	4/4	2/2	1/1
Mr. Hung Wai Che	4/4	2/2	1/1
Mr. Leung Siu Kee	4/4	2/2	0/1

Notes:

\* Mr. Chen Jiajun was appointed on 28 August 2020

The company secretary attended all the scheduled Board meetings to report matters relating to corporate governance, risk management, statutory compliance, accounting and finance.

Under code provision A.6.7 of the Code, independent non-executive Directors and other non-executive Directors should attend general meetings and develop a balanced understanding of the views of the shareholders.

### Practice and Conduct of Meetings

Code provision A.1.3 stipulates that at least 14 days' notice should be given for a regular Board meeting. For other Board and committee meetings, reasonable notices are generally given. Schedules, notices and draft agenda of each meeting are normally made available to Directors in advance in accordance with code provision A.1.3.

Board papers together with all appropriate, complete and reliable information are sent to all Directors at least 3 days before each Board meeting or audit committee meeting to keep the Directors abreast of the latest developments and financial position of the Group and to enable them to make informed decisions. All Directors are given an opportunity to include matters in the agenda for regular Board meetings. The Board and each Director also have separate and independent access to the senior management whenever necessary. With the support of the senior management, the Chairman is ensuring that the Directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

Minutes of all Board meetings recording sufficient details of matters considered and decisions reached are duly kept by the company secretary and opened for inspection by the Directors.

Article 100 of the Company's Articles of Association requires Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

### Training and continuing development of Directors

Each Director should participate in continuous professional development to develop and refresh their skills to ensure that he/she has appropriate understanding of the business and operations of the Group and that he/she is sufficiently aware of his/her responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The Directors are continually updated with legal and regulatory developments, and the business and market changes to facilitate the discharge of their responsibilities. Continuing briefings and professional development for Directors will be arranged where necessary.

The Company has also from time to time provided the Directors with continuous update on the latest development regarding the Listing Rules and other regulatory requirements, to ensure compliance and enhance their awareness of good corporate governance practices.

All Directors have participated in appropriate continuous professional development and refresh their knowledge and skills during the year. Such professional development was completed either by way of attending briefings, conference, forum, courses and seminars and self-reading which are relevant to the business or directors' duties.

### Board Committees

The Board has set up three Board committees, namely the audit committee, the remuneration committee and the nomination committee, to oversee particular aspects of the Group's affairs.

The committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances at the Company's expenses.

### Audit Committee

The Company established an audit committee (the "Audit Committee") on 1 August 2012 which comprises all three independent non-executive Directors. The current members are Ms. Mak Yun Chu (Chairperson), Mr. Leung Siu Kee and Mr. Hung Wai Che.

The Audit Committee is governed by its written terms of reference in compliance with code provision C.3.3 of the Code. Among other things, the primary duties of the Audit Committee are to review and supervise the financial reporting process and internal control system of the Group. During the year, the committee met its responsibilities in reviewing the interim and annual results for the year with the professional accounting firm engaged by the Group, which conducted regular internal audits and report to the committee.

During the year, two committee meetings were held with all the then committees members present and the Board has taken no different view in respect of the Audit Committee's recommended reappointment.

### Remuneration Committee

The Company established a remuneration committee (the "Remuneration Committee") on 1 August 2012 which comprises three independent non-executive Directors. The current members are Mr. Hung Wai Che (Chairperson), Ms. Mak Yun Chu and Mr. Leung Siu Kee.

The Remuneration Committee is governed by its terms of reference in compliance with code provision B.1.2 of the Code. The primary duties of the Remuneration Committee include the following:

- (a) making recommendations to the Board on the Company's policy and structure for all Directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
- (b) reviewing and approving the management's remuneration proposals with reference to the Board's corporate goals and objectives; and
- (c) evaluating the performance and exercising the delegated power of the Board to determine the remuneration packages of all executive Directors and senior management.

During the year ended 31 March 2021, the Remuneration Committee met once with presence of all the eligible members for the time being and reviewed, determined and made recommendation (as the case may be) on the remuneration package of Directors of the Group.

## Nomination Committee

The Company established a nomination committee (the “Nomination Committee”) on 1 August 2012 which comprises all three independent non-executive Directors and one executive Director. The current members are Mr. Leung Siu Kee (Chairperson), Mr. Hung Wai Che, Ms. Mak Yun Chu and Mr. Wong Chun Chau.

The Nomination Committee is governed by its terms of reference in compliance with code provision A.4.5 of the Code as set out in Appendix 14 to the Listing Rules. The primary duties of the Nomination Committee include:

- (a) reviewing the structure, size and diversity of the Board at least annually and making recommendations on any proposed changes to the Board to complement the issuer’s corporate strategy;
- (b) nominating potential candidates for directorship;
- (c) reviewing the nomination of directors and making recommendations to the Board on terms of such appointment; and
- (d) assessing the independence of independent non-executive Directors.

The Company has adopted the Board Diversity Policy which sets out its approach to achieve and maintain diversity on the Board in order to enhance the effectiveness of the Board. The Company recognises the benefits of Board diversity and endeavours to ensure that the Board has the appropriate balance and level of skills, experience and perspectives required to support the execution of its business strategies. The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company will also take into consideration factors based on its own business model and specific needs from time to time in determining the optimum composition of the Board. The Board has set measurable objectives (in terms of gender, skills and experience) to implement the Board Diversity Policy and review such objectives from time to time to ensure their appropriateness and ascertain the progress made towards achieving those objectives.

The Nomination Committee will review the Board Diversity Policy, as appropriate, to ensure its continued effectiveness from time to time.

The Nomination Committee considers that the current composition of the Board is characterised by diversity after taking into account its own business model and specific needs, whether considered in terms of professional background and skills.

During the year ended 31 March 2021, the Nomination Committee met twice with the presence of all members for the time being and (i) reviewed and discussed the structure, size and diversity of the Board to ensure that it has a balance of expertise, skills and experience appropriate to the requirements for the business of the Group and (ii) recommended on the re-election of the retiring Directors.



### Directors and Officers Insurance

Appropriate insurance covering on directors' and officers' liabilities has been in force to protect the Directors and officers of the Group from their risk exposure arising from the business of the Group.

### Directors' and Auditor's Responsibilities in Respect of the Consolidated Financial Statements

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, other inside information announcements and other financial disclosures required under the Listing Rules and other statutory requirements.

The Directors acknowledge their responsibilities for the preparation of the accounts which give a true and fair view of the financial position of the Group and of its financial performance and cash flows for the year ended 31 March 2021.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern, therefore the Directors continue to adopt the going concern approach in preparing the consolidated financial statements.

The statement by the auditor of the Company regarding its reporting responsibilities on the consolidated financial statements of the Group is set out in the Independent Auditor's Report on pages 64 to 70.

### Auditors' Remuneration

The remuneration paid/payable to the auditors of the Group for the year ended 31 March 2021 is set out as follows:

Services rendered	Paid/payable HK\$'000
Statutory audit services	
– Confucius International CPA Limited	863
– Other auditors	146
	1,009

### Internal Controls and Corporate Governance Policies

The Board has overall responsibility for monitoring the internal control system and corporate governance of the Company. The Board has developed its systems of internal control and risk management and is also responsible for reviewing and maintaining an adequate internal control system and developed and reviewed the corporate governance policies at least once a year to safeguard the interests of the shareholders and the assets of the Company and ensure compliance with legal and regulatory requirements by the Group. During the year, the Board has conducted a review of the effectiveness of the internal control system of the Company and reviewed the corporate governance policy documents and terms of reference of Board committees of the Company and the compliance with the legal and regulatory requirements, including the Code.

## Internal Audit And Risk Management

During the Financial Year, the Group has complied with code provision C.2 of the Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis and an internal audit on the internal control and risk management systems performed on an annual basis. Main features of the risk management and internal control systems are described as follows:

### Risk Management System

The Group has adopted a risk management system which manages the risk associated with its business and operations. The system comprises the following phases:

- Identification: identify ownership of risks, business objectives and risks that could affect the achievement of objectives.
- Evaluation: analyze the likelihood and impact of risks and evaluate the risk portfolio accordingly.
- Management: consider the risk responses, ensure effective communication to the Board and on-going monitor the residual risks.

Based on the risk assessments conducted for the financial year, no significant risk was identified.

## Communication with Shareholders

The Company endeavours to maintain an on-going dialogue with the shareholders and in particular to communicate with the shareholders through annual general meetings or other general meetings and encourage their participation.

The Company will ensure that there are separate resolutions for separate issues proposed at the general meetings.

The Company will continue to maintain an open and effective investor communication policy and to update investors on relevant information on the Group's business in a timely manner, subject to relevant regulatory requirements.

## Shareholders' Rights

### Convening an extraordinary general meeting

Pursuant to article 58 of the Company's Articles of Association, extraordinary general meetings of the Company (the "EGM") shall be convened on the requisition of any one or more shareholders holding, at the date of deposit of the requisition, not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company. Such shareholders shall have the right, by written requisition to the Board or the company secretary of the Company, to require an EGM to be called by the Board for the transaction of any business specified in such requisition; and the EGM shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Board fails to proceed to convene such meeting, the requisitioner(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitioner(s) as a result of the failure of the Board shall be reimbursed to the requisitioner(s) by the Company.



### **Putting enquiries to the Board**

To ensure effective communication between the Board and the shareholders, the Company has adopted a shareholders' communication policy (the "Policy"). Under the Policy, the Company's information shall be communicated to the shareholders mainly through general meetings, including annual general meetings (AGM), the Company's financial reports (annual, interim and (if any) quarterly reports), and its corporate communications and other corporate publications on the Company's website and the Stock Exchange's website. Shareholders may at any time make a request for the Company's information to the extent that such information is publicly available. Any such questions shall be first directed to Mr. Wong Chun Chau, the Chairman of the Board at the Company's principal place of business in Hong Kong by post at 902, 9th Floor, Harbour Centre, Tower 2, 8 Hok Cheung Street, Hungghom, Kowloon, Hong Kong or by email to [admin@kkgroup.com.hk](mailto:admin@kkgroup.com.hk). Shareholders may also directly raise questions during the shareholders' meetings.

### **Putting forward proposals at Shareholders' meeting**

The number of shareholders necessary for putting forward a proposal at a shareholders' meeting shall be any number of shareholders representing not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings at the date of the request. The request to put forward a proposal must be made to the attention of the Company Secretary within 30 days from the date of the relevant shareholders' meeting.

### **Investor Relations**

The Company believes that maintaining a high level of transparency is a key to enhance investor relations. It is committed to a policy of open and timely disclosure of corporate information to its shareholders and investment public. The Company updates its shareholders on its latest business developments and financial performance through its annual, interim and (if any) quarterly reports. The corporate website of the Company (<http://www.kkgroup.com.hk>) has provided an effective communication platform to the public and the shareholders.

During the year, there had been no significant change in the Company's constitutional documents.

### **Dividend Policy**

The company is committed to sharing the results with shareholders while striking a balance of continuous development of its business. Given the current financial condition, the possible financial resources needed for business development, the company does not expect to distribute any dividend in the near term since it intends to reserve capital for business development.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Introduction

Kingkey Financial International (Holdings) Limited together with its subsidiaries (collectively the “Group”) has been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) since 2015.

This Environmental, Social and Governance Report (the “ESG Report”) summarises the initiatives, programmes, and performance on environmental, social and governance (“ESG”) of the Group as well as demonstrates its commitment to sustainability.

The Group principally engages in securities, insurance brokerage and fur business. The Group has started to develop upstream business by acquiring mink farms in Denmark in 2013. Since early 2017, the Group has diversified its business to securities business and has slowly become the key business of the Group and major source of revenue.

## The ESG Governance Structure

The Group conducts a top-down management approach regarding its ESG issues. The board of Directors (the “Board”) oversees and sets out ESG strategies for the Group. It also takes responsibility for ensuring the effectiveness of the Group’s ESG policies.

To systematically manage the Group’s ESG issues, the Group has set up an ESG working taskforce (the “Taskforce”) composed of staff from relevant departments. The Taskforce is responsible for collecting relevant ESG data and compiling the ESG Report. The Taskforce periodically reports to the Board, assists in the identification of the Group’s ESG risk management and evaluates the implementation and effectiveness of internal control system. It also reviews the Group’s ESG performance, including environmental, labour practices and other ESG aspects.

## Scope of Reporting

Unless stated otherwise, this ESG Report covers the Group’s business activities in Denmark and Hong Kong. The business operation of mink farming was located in Denmark, other fur businesses, securities, insurance brokerage and other financial services were mainly located in Hong Kong. The ESG key performance indicator (“KPI”) data was gathered from companies and subsidiaries that were under the Group’s direct operational control. The Group will extend the scope of disclosures when and where applicable. The KPIs are shown in this ESG Report as well as supplemented by explanatory notes to establish benchmarks.

## Reporting Framework

The ESG Report has been prepared in compliance with all applicable provisions set out in the Environmental, Social and Governance Reporting Guide (the “ESG Reporting Guide”) contained in Appendix 27 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

Information relating to the corporate governance practices of the Group has been set out in the Corporate Governance Report of this annual report.

## Reporting Period

The ESG Report describes the ESG activities, challenges and measures taken by the Group during the financial year ended 31 March 2021 (“FY2021”).



## Stakeholder Engagement

The Group values its stakeholders and their feedback regarding its businesses and ESG aspects. In order to understand and address their key concerns, the Group has maintained close communication with its key stakeholders, including but not limited to the Stock Exchange, government and regulatory bodies, suppliers, investors and shareholders, customers, employees, as well as media, non-governmental organisations (“NGOs”) and the community.

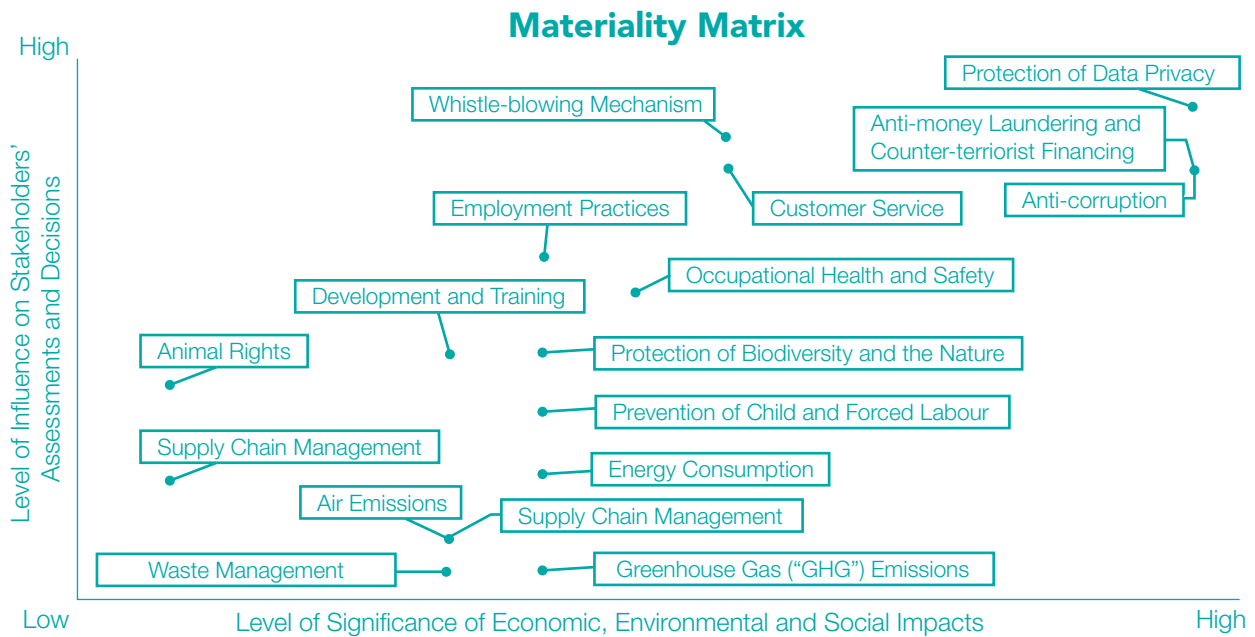
The Group takes stakeholders’ expectations into consideration in formulating its businesses and ESG strategies by using diversified engagement methods and communication channels, shown as below:

Stakeholders	Concerned Issues	Communication Channel
<b>The Stock Exchange</b>	<ul style="list-style-type: none"> <li>Compliance of listing rule, timely and accurate announcements</li> </ul>	<ul style="list-style-type: none"> <li>Meetings, training, roadshows, workshops, programmes, website updates and announcements</li> </ul>
<b>Government and regulatory authorities</b>	<ul style="list-style-type: none"> <li>Compliance with local laws and regulations</li> </ul>	<ul style="list-style-type: none"> <li>Interaction and visit</li> <li>Government inspections</li> <li>Tax reporting</li> </ul>
<b>Suppliers</b>	<ul style="list-style-type: none"> <li>On-time payment</li> <li>Sustainable co-operation</li> </ul>	<ul style="list-style-type: none"> <li>Site visits</li> </ul>
<b>Investors and Shareholders</b>	<ul style="list-style-type: none"> <li>Performance</li> <li>Development strategy</li> <li>Economic performance</li> <li>Information and activities updates</li> <li>Risk management</li> </ul>	<ul style="list-style-type: none"> <li>Seminars, interviews, shareholders’ meetings, financial reports or operation reports for investors, media and analysts, annual general meeting, announcements and circulars</li> </ul>
<b>Customers</b>	<ul style="list-style-type: none"> <li>Product quality</li> <li>Product ethics</li> <li>Service quality</li> <li>Personal information protection</li> <li>Compliance with local laws and regulations</li> </ul>	<ul style="list-style-type: none"> <li>Customer support hotline and email</li> <li>Site visits</li> <li>After sales services</li> </ul>
<b>Employees</b>	<ul style="list-style-type: none"> <li>Working environment</li> <li>Employees’ benefit</li> <li>Career development</li> <li>Company activities</li> <li>Training opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Regular performance reviews, notice board and broadcast</li> <li>Trainings, seminars and briefing sections</li> <li>Intranet, conducting union activities and internal memorandum</li> </ul>
<b>Media, NGOs and the Community</b>	<ul style="list-style-type: none"> <li>Corporate governance</li> <li>Environmental protection</li> <li>Green operation</li> <li>Product ethics</li> <li>Protection of animal rights and maintenance of biodiversity</li> <li>Corporate social responsibility</li> </ul>	<ul style="list-style-type: none"> <li>Press releases and newsletters</li> <li>Reports and announcement</li> </ul>

The Group aims to collaborate with its stakeholders to improve its ESG performance and create greater value for the wider community on a continuous basis.

## Materiality Assessment

The Groups has compiled a questionnaire according to the identified material ESG aspects and has asked various groups of stakeholders to complete the said questionnaire in order to fully reflect different stakeholders' opinions. The result of the questionnaire is shown in the materiality matrix is shown below:



## Contact Us

The Group welcomes stakeholders to provide their opinions and suggestions. You can provide your valuable advice in respect of the ESG Report or the Group's performances in sustainable development via email at [admin@kkgroup.com.hk](mailto:admin@kkgroup.com.hk).

## A Environmental

### A1. Emissions

The Group is fully aware of its responsibilities towards the potential direct and indirect negative environmental impacts associated with its business operations. The Group strives to integrate environmental sustainability into its business operations and minimise its impacts on the environment.

By integrating environmental consideration into the decision-making process, the Group recognises its responsibilities in creating a sustainable business. This is achieved through innovating and implementing energy efficiency measures, waste reduction measures and any other green initiatives. The Group is also committed to raising employees' awareness on environmental protection and complying with the relevant environmental laws and regulations.

In the long run, the Group will enhance its energy saving management by minimising the usage of lighting, air conditioning and electronic appliances and tracking its energy consumption regularly. In Denmark, the Group will also strive to fully utilise the capacity of feed machines, in order to reduce any unnecessary air emissions in the coming years.

Within the policy framework, the Group continuously looks for different opportunities to pursue environmentally friendly initiatives, enhance its environmental performance by reducing the use of energy and other resources.

During FY2021, the Group was not aware of any material non-compliance with environmental-related laws and regulations, including but not limited to the Air Pollution Control Ordinance, the Waste Disposal Ordinance, the Water Pollution Control Ordinance of Hong Kong and the Environmental Protection Act of Denmark that would have a significant impact on the Group.

#### Air Emissions

Due to the Group's business nature, the Group did not generate significant amount of air emissions directly during its operations. The Group did not own any motor vehicles.

Accordingly, the Group considers that air emissions generated by the Group in FY2021 were immaterial. Nevertheless, the Group has established measures relating to the reduction of air emissions. Relevant measures will be described in the section headed "GHG Emissions" under this aspect.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## GHG Emissions

The principal GHG emissions of the Group were generated from the diesel consumed by feed machines in the farms in Denmark (Scope 1), purchased electricity (Scope 2) and other indirect GHG emissions (Scope 3). The Group actively adopts electricity conservation and energy saving measures as well as other measures to reduce GHG emissions, including:

- Adopt measures for environmental protection, energy conservation, and water saving. Relevant measures will be described in the section headed “Energy Consumption” and “Water Consumption” under aspect A2; and
- Adopt paper saving measures in offices. Relevant measures will be described in the section headed “Waste Management” under this aspect.

Nevertheless, the Group still focuses on nurturing and strengthening the employees’ awareness of environmental protection in their daily work processes, and actively implements the Group’s environmental protection measures, with an aim to lowering the GHG emissions.

During FY2021, the Group’s total GHG emissions has decreased by approximately 44.22% compared to FY2020. The decrease was mainly resulted from the reduction of the Group’s operations in farms due to the Danish government order of banning minks farming in November 2020. Therefore, the use of feed machines has reduced, leading to a decrease in diesel consumption.

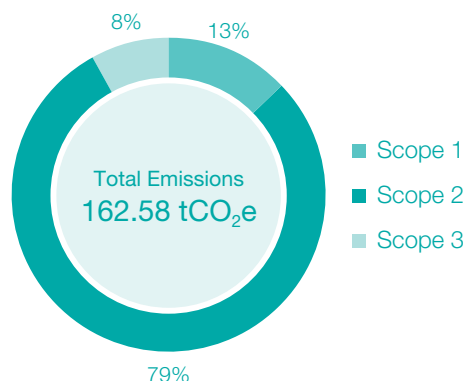
Summary of GHG emissions performance:

Indicator <sup>1</sup>	Unit	FY2021	FY2020
Direct GHG emissions (Scope 1)	tCO <sub>2</sub> e	21.64	29.58
• Diesel consumption			
Indirect GHG emissions (Scope 2)	tCO <sub>2</sub> e	128.16	253.10
• Purchased electricity			
Other Indirect GHG emissions (Scope 3)	tCO <sub>2</sub> e	12.78	8.78
• Business air travel			
• Paper waste disposal at landfills			
<b>Total GHG emissions</b>	<b>tCO<sub>2</sub>e</b>	<b>162.58</b>	<b>291.46</b>
<b>Intensity<sup>2</sup></b>	<b>tCO<sub>2</sub>e/employee</b>	<b>2.14</b>	<b>3.64</b>

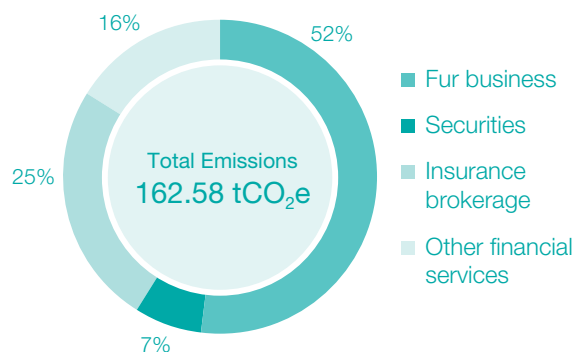
Remarks:

1. GHG emission data is presented in terms of carbon dioxide equivalent and are based on, but not limited to, “The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards” issued by the World Resources Institute and the World Business Council for Sustainable Development, “How to prepare an ESG Report — Appendix II: Reporting Guidance on Environmental KPIs” issued by the Stock Exchange, “Global Warming Potential Values” from the IPCC Fifth Assessment Report, 2014 (AR5), Sustainability Report 2020 published by the CLP Power Hong Kong Limited, HK Electric Investments Sustainability Report 2020 published by the HK Electric and Energy Statistics 2019 published by Danish Energy Agency.
2. As at 31 March 2021, the Group had a total of 76 staff members including Directors (31 March 2020: 80). The data is also used for calculating other intensity data.

## GHG Emissions by Scopes



## GHG Emissions by Operating Segments



### Sewage Discharges into Water and Land

Due to the business nature, the Group does not discharge a significant of sewage into land. Nevertheless, the Group regularly monitors the wastewater discharged from farms in order to comply with relevant laws and regulations as well as to meet local government standards. The wastewater will be discharged into urban sewage pipe network after being purified by the underground sewage treatment device. The amount of wastewater discharged is deemed to be the same as water usage. Data on water consumption and water-saving measures will be described in the section headed “Water Consumption” under aspect A2.

### Waste Management

#### Hazardous waste

Due to the Group’s business nature, the Group did not involve in any slaughtering process of minks or any business activities that would lead to the generation of hazardous wastes, no material hazardous waste was generated by the Group during FY2021.

Nevertheless, the Group has established guidelines in governing the management and disposal of hazardous wastes. In the event that hazardous wastes are produced, the Group will engage a qualified chemical waste collector pursuant to the relevant environmental laws and regulations.

#### Non-hazardous waste

The Group has set up relevant environmental policies, emphasising carbon reduction and waste reduction with the principle of “Reduce, Reuse and Recycle” to promote better utilisation of environmental resources. In the meantime, the Group is committed to promoting an environmentally friendly mindset among its employees.

With the aim of minimising the environmental impact of generating non-hazardous wastes from its business operations, the Group has implemented measures to handle such wastes and launched different reduction initiatives.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Assigned employees in the workplace have the collective responsibility for managing the waste in the Group's offices in Hong Kong, with reference to the established environmental policies, including but not limited to the following:

- Use electronic communication where applicable such as e-leave system, e-cards for festival greetings, medical e-claims and e-brochures for distributing to customers;
- Promote upcycling, recycling and the use of recycled paper and toner or environmentally-friendly materials;
- Sort recycled waste into appropriate receptacles and provide education to employees on sorting methods if needed; and
- Place appropriate signage on walls and bins and stating what type of waste or recyclable should be placed in the bin.

The Group has also ascertained the following waste management measures of mink farming business in Denmark:

- Recycle the manure and convert it into organic fertiliser for the farms;
- Recycle the packaging materials of the feeds; and
- Use by-products of fish which would be otherwise disposed of as feeds for the minks.

For waste management in Denmark mink farms, manure of the minks were cleared regularly by manual means and disposed to a concrete area which will then be treated. Since the amount of excrement was minimal, it was considered to be immaterial to the Group.

During FY2021, the Group's total non-hazardous waste disposal increased by approximately 187.31% compared to FY2020. The increase was mainly resulted from the business expansion of its insurance brokerage and assets management segment. The Group will continue to monitor the figures closely and prevent any unnecessary waste in future.

Summary of non-hazardous waste disposal performance:

Types of waste	Unit	FY2021	FY2020
Office paper	Tonnes	2.62	0.91
<b>Total non-hazardous waste disposed</b>	<b>Tonnes</b>	<b>2.62</b>	<b>0.91</b>
<b>Intensity</b>	<b>Tonnes/employee</b>	<b>0.03</b>	<b>0.01</b>

### **A2. Use of Resources**

The Group takes initiatives to introduce resource efficiency and eco-friendly measures to the Group's operations, and is committed to optimising the use of resources in all of its business operations.

The Group has established relevant policies and procedures in governing the efficient use of resources, in reference to the objective of achieving higher energy efficiency and reducing the unnecessary use of materials.

In order to enhance the Group's environmental governance practices and mitigate the environmental impact produced during its operations, the Group has adopted relevant environmental policies and communicated such policies to its employees. These policies have applied the waste management principles of "Reduce", "Reuse" and "Recycle" as well as the emission mitigation principle, with an objective of minimising the adverse environmental impacts and enhancing environmental sustainability.

#### **Water Consumption**

For the Group's financial services and fur trading business in Hong Kong, water was mainly consumed for basic cleaning and sanitation. Water consumption data in different operations in Hong Kong was not available as the water bill was covered by the building management. The Group did not consider such water usage as disproportional. Nevertheless, the Group encourages all employees and customers to develop the habit of conserving water consciously. The Group has strengthened its water-saving promotion by posting water-saving slogans and guiding employees to use water reasonably. As a result, the awareness of the employees in water conservation has increased. The Group strives to continuously improve its water conservation measures.

With regard to the water usage of the mink farms in Denmark, drinking water was supplied to the minks through water nipples. Water was also used to regularly clean the cages and farm area to maintain a hygienic and healthy environment for the minks.

During FY2021, the Group's total water consumption and intensity were 49,952.00 cubic metres and 657.26 cubic metres per employee respectively. These water consumption data only include the Group's fur business. Since water usage of offices in Hong Kong was included in the management fee, water consumption data of insurance, securities and other financial services was not available. Looking ahead, the Group strives to continuously improve its water consumption performance.

Due to the geographical location of the Group's operation and the Group's business nature, the Group did not encounter any problem in sourcing water that was fit for purpose.

#### **Energy Consumption**

The major energy consumption of the Group in daily operation was electricity consumption in the operations and diesel consumption for the feed machines used to feed the minks.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During FY2021, the Group has adopted the following energy-saving measures:

- Adopt lighting control based on actual needs;
- Use energy-efficient office equipment in the workplace;
- Encourage employees to hold teleconferences and video conferences to reduce air and GHG emissions;
- Post green messages on the information portal and message board to remind colleagues of the importance of energy conservation;
- Use natural sunlight instead of artificial lighting during daytime in the farms; and
- Switch off the engine(s) when the feed machines are idling.

Through the implementation of the above-mentioned energy-saving measures, employees' awareness of energy conservation has been raised.

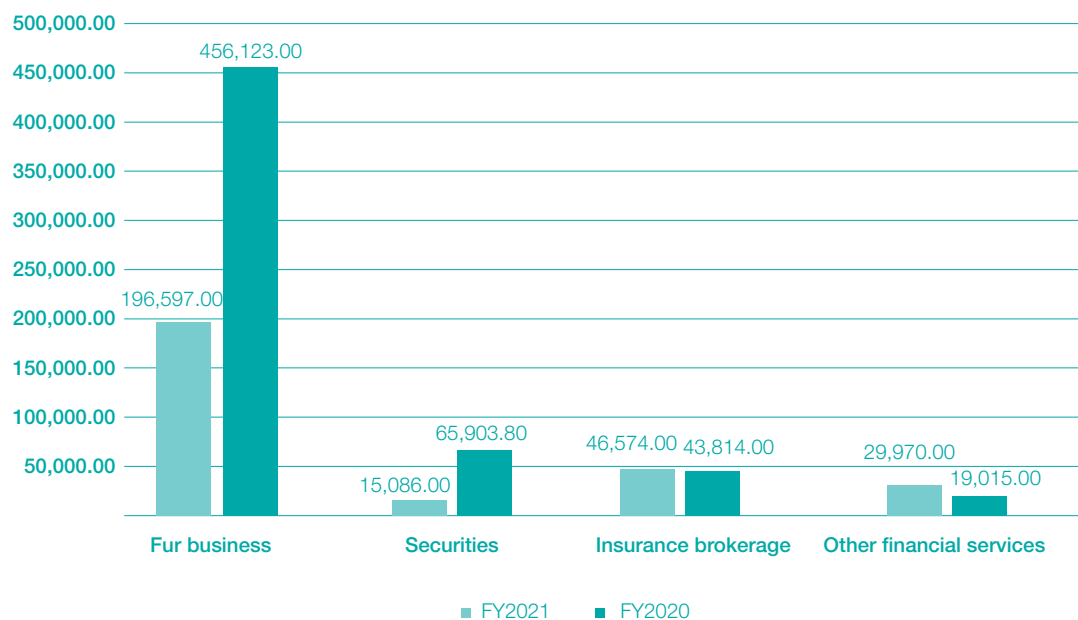
During FY2021, the Group's total energy consumption decreased by approximately 46.62% compared to FY2020. The decrease was mainly due to the reduction in fuel consumption of the feed machines resulted from the Danish government order of banning mink farming in November 2020. Furthermore, the electricity consumption of the fur business decreased by approximately 56.90% compared to FY2020. The decrease was mainly resulted from the reduction of the Group's operations in farms due to aforementioned restriction on mink farming.

## Summary of energy consumption performance

Types of energy	Unit	FY2021	FY2020
Direct energy consumption			
• Diesel	kWh	88,537.16	121,010.77
Indirect energy consumption			
• Purchased electricity	kWh	288,277.00	584,855.80
<b>Total energy consumption</b>	<b>kWh</b>	<b>376,814.16</b>	<b>705,866.57</b>
<b>Intensity</b>	<b>kWh/employee</b>	<b>4,958.08</b>	<b>8,823.33</b>



## Electricity Consumption by Operating Segments



### Use of Packaging Material

Since the Group did not have any industrial productions or factory facilities, the use of packaging material was insignificant and thus was immaterial to the Group.

### A3. The Environment and Natural Resources

The Group's approach to fur farming is extremely respectful of the environment. The by-product from the fur farming were converted into useful product, for example, animal fats from minks were used in the production of bio-diesel while the remains of minks were fully utilised and converted to fertilisers for growing crops and for cement production, etc. Meanwhile, the feeds of the minks were by-products from fish and meat industries which would otherwise be disposed of. The Group have put tremendous effort into conserving the natural resources in the process of mink farming and endeavours to create a sustainable production chain.

The fur trading and securities businesses of the Group has a remote impact on the environment and natural resources. Nevertheless, as an ongoing commitment to good corporate social responsibility, the Group recognises its responsibility in minimising the negative environmental impact arising from its business operations.

The Group works tirelessly to mitigate the environmental impact of its activities through adopting industry best practices targeted at reducing natural resources consumption and effective emission management. The Group regularly assesses the environmental risks of its businesses, and adopts preventive measures to reduce the risks and ensures compliance with relevant laws and regulations.

## Protection of Biodiversity and the Nature

During the procurement process, the Group widely procured minks with different colours and sex. The Group only selects reputable mink suppliers who are able to provide transparent information of their cultivation process so as to ensure that minks are not sourced from any untraceable and questionable source nor a product from any poaching activity.

## Indoor Air Quality

Indoor air quality in the workplace is regularly monitored and measured. By installing air purifying equipment in the workplace and conducting regular cleaning of the air conditioning system, the pollutants, contaminants and dust particles are being filtered out, thus, the indoor air quality is maintained at a satisfactory level.

## B. Social

### B1. Employment

The Group considers employees as the most valuable resource and believes that they are the Group's greatest asset. Employees' expertise, capability, loyalty and contribution are the most essential elements that lead to the success of the Group. In this regard, the Group wishes to retain its employees by providing a caring, safe, and positive working environment. The Group has created the Employee Handbook which covers recruitment, compensation, promotion, working hours and rest periods, diversity and equal opportunity, etc. The Group periodically reviews these policies and employment practices to ensure continuous improvement of its employment standards and stay competitive in the industry.

The Group strictly complies with the Employment Ordinance, the Employment of Children Regulations, the Employment of Young Persons (Industry) Regulations, and other related regulations by the Labour Department. The Group also complies with the Mandatory Provident Fund Schemes Ordinance and laws by Inland Revenue Department ("IRD"). All employees hired by the Group in Hong Kong are covered by insurances. The Group files the latest enrolment and exit records to the Mandatory Provident Fund Schemes ("MPF") trustee and IRD on a timely basis.

In addition, the Group also abides by the Salaried Employees Act and other related labour regulations in Denmark. The Group contributes pensions to all employees in Denmark as stipulated in the relevant regulations.

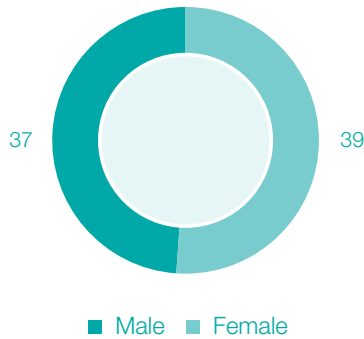
During FY2021, the Group was not aware of any material non-compliance with the employment-related laws and regulations, including but not limited to the above-mentioned ones that would have a significant impact on the Group.

As at 31 March 2021, the Group had 76 employees. All employees are full-time employees.

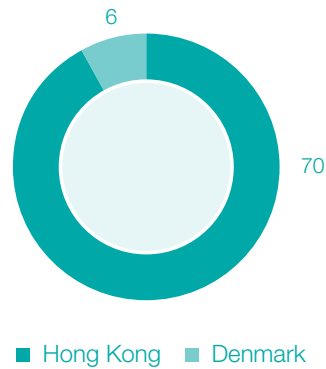
# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Total workforce by gender, geographical region, age distribution, and employee category are as follows:

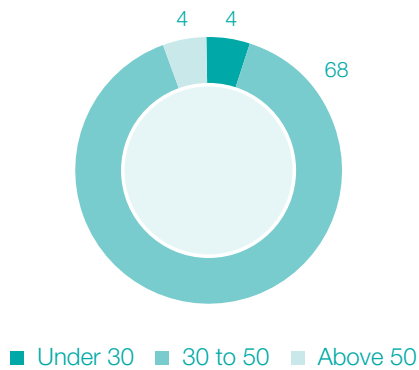
### Employee by Gender



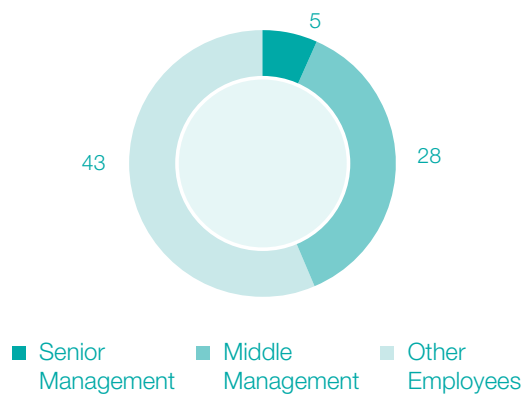
### Employee by Geographical Region



### Employee by Age Group



### Employee by Employee Category



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Employee turnover rate by gender, age group and geographical region are as follows:

	<b>Turnover Rate<sup>3</sup></b>
<b>Gender</b>	
Male	59.52%
Female	63.89%
<b>Age Group</b>	
Under 30 years old	111.11%
30-50 years old	41.54%
Over 50 years old	25.00%
<b>Geographical Region</b>	
Hong Kong	41.79%
Denmark	90.91%

Remark:

3. A new methodology is used to calculate the turnover rate during FY2021:

$$\frac{\text{Number of employees who left}}{(\text{Beginning} + \text{ending number of employees})/2} \times 100\%$$

## Talent Retention

The Group wishes to create a warm and welcoming workplace for its employees. In addition to the entitlement of leaves stipulated in relevant laws and regulations in Hong Kong and Denmark, the Group also provides attractive remuneration packages to its employees including medical insurance scheme, compassionate leave, marriage leave, examination leave, annual leave and discretionary bonus. Permanent full-time employees are eligible to join the rental reimbursement program.

## Promotion Opportunities

Promotion opportunities of the Group's employees are reviewed regularly. The Group has established objective performance indicators for annual performance evaluation. The supervisor will discuss the work performance with employees in facilitating an effective two-way communication for advancement. Where possible, the employees are permitted to rotate within different departments of the Group and take up position in different operating segments to broaden their horizons.

## Compensation and Dismissal

All employees are covered under the statutes of respective jurisdictions upon joining the Group. The said statutes provide protection to employees who sustain personal injury by accident or disease arising out of the course of employment.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

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For employees whose performance has yet to reach a satisfactory level, the Group would warn them verbally before issuing a warning letter. The Group would only consider dismissal after exhausting other alternatives. The Group strictly prohibits any kind of unfair or illegitimate dismissals. Any appointment, promotion or termination of recruitment contract should be based on reasonable, lawful grounds and internal policies, such as the Employee Handbook.

### **Recruitment, Diversity, Equal Opportunity**

The Group recognises the value of a diverse and skilled workforce and is committed to creating and maintaining an inclusive and collaborative workplace culture in which all can thrive. The Group applies a transparent recruitment procedure to ensure that all candidates are offered equal opportunity, regardless of their gender, race, age or any other demographic characteristics.

The Group is dedicated to providing equal opportunity in all aspects of employment and maintaining a workplace that is free from discrimination, physical or verbal harassment against any individual on the basis of race, religion, colour, gender, physical or mental disability, age, place of origin, marital status and sexual orientation. The Group also has zero tolerance in any form of harassment including comments, innuendo or jokes relating to race, status, sex, uninvited physical contact, offensive or threatening communication.

Employees could resort to the Human Resources Department in case of any harassment or discrimination, the department head will give advice to deal with the situation and investigation may be carried out.

The Group strives to ensure that complaints, grievances and concerns are dealt with promptly and confidentially. Appropriate disciplinary actions ranging from apology, warning, or summary dismissal will be taken if the case is later substantiated.

### **Working Hours and Rest Periods**

The Group has formulated policies in determining the working hours and rest periods for employees following local employment laws.

### **Work-life Balance**

The Group recognises the importance of maintaining a healthy lifestyle and work-life balance of its employees. To achieve a work-life balance, the Group does not encourage employees to work overtime.

The Group actively engages its employees through employee bonding, outing, volunteering activities and charity events. The Group also allows employees to leave work early on festivals for celebrations.

## B2. Health and Safety

The Group is committed to providing and maintaining a safe and healthy environment for all its employees, contractors, customers and others who visit or work on the Group's premises by preventing work-related accidents, injuries and illnesses. The Group has a firm belief that employees are the Group's most valuable asset and regards human resources as its corporate wealth.

The Group follows the occupational health and safety guidelines recommended by Danish Working Environment Authority, Hong Kong Labour Department and Occupational Safety and Health Council, and regularly encourages employees to attend related workshops or training courses. The Human Resources Department also takes responsibility to ensure health and safety in the workplace.

During FY2021, no work-related fatalities or lost days due to work injury was reported. In addition, the Group was not aware of any material non-compliance with health and safety-related laws and regulations, including but not limited to the Health Act of Denmark, the Occupational Safety and Health Ordinance, the Employees Compensation Ordinance of Hong Kong that would have a significant impact on the Group.

### Safety Measures

The Group is responsible for monitoring and reviewing the safety and security management periodically. To safeguard the health and safety awareness of its staff, a guidance notes is given on fire precaution to reduce the risk of fire and evacuation in case of emergency. A detailed escape route and layout of the offices are posted in a noticeable place to prepare employees for the emergency. The offices are also equipped with adequate firefighting equipments in case of fire. The Group also conducted regular fire inspection to prevent blockage of the escape route and ensure the fire equipments were in perfect shape.

The Group considers that a comfortable working environment is crucial to maintaining employees' health mentally and physically. Proper lighting and ventilation are ensured; first aid boxes are available at easily accessible locations. The Human Resources Department is responsible for ensuring that the supplies inside the first aid boxes have not expired and remain functional.

For mink farming, the employees are reminded to operate the feed machines with great caution. The feed machines are also required to be tested regularly to ensure optimal performance.

### Response to COVID-19 Outbreak

Due to the COVID-19 outbreak, the Group is cautious of safeguarding the health and safety of its employees. To reduce the risk of human-to-human transmission, a work-from-home arrangement has been arranged. All visitors and employees are required to take their temperature before entering the Group's premise. Employees are also reminded to maintain personal hygiene while more sanitising and cleaning products such as masks, hand sanitiser and sanitising wipes are available in the office.



## B3. Development and Training

The Group recognises the valuable contribution its talents have made to the continued success of the Group. Therefore, it is committed to inspiring its human capital to deliver service excellence. This is achieved through the development of training strategy that focuses on creating values and catering to the needs of the Group's customers, talents and society.

### Development and Training Management

The Group understands that training and development programmes are indispensable to its staff in keeping abreast of the latest trend in the finance industry and the dynamic pace in the current domestic market. In light of this, the Group holds regular training, development programmes and training sponsorship for its employees. During FY2021, the Group organised a 2-day leadership training course which is designed for the wealth managers who aspire to future leadership positions. In addition, new joiners of the Group will undergo an introduction training to familiarise themselves with the working environment.

During FY2021, 85.53% of the Group's employees participated in training while the average training hours was 2.29.

A summary of the Group's training statistics is presented as follow:

Employment	Percentage of employees trained (%)	Breakdown of employees trained (%)	Average training hours per employee (hours)
<b>By gender</b>			
Male	76.92	46.15	2.67
Female	94.59	53.85	2.69
<b>By employee category</b>			
Senior Management	100.00	7.69	1.40
Manager	92.86	40.00	2.50
General staff	79.07	52.31	3.00

Image 1: Employees of Kingkey Privilege Wealth Management Limited ("KKWM") successfully completed the leadership training course



## B4. Labour Standards

### Prevention of Child and Forced Labour

Child and forced labour are strictly prohibited under the relevant laws and regulations in both Hong Kong and Denmark. Personal data are collected during the recruitment process to assist in the selection of suitable candidates and to verify candidates' personal data. The Human Resources Department also checks identity documents are carefully in the screening process. If violation is involved, it will be dealt with in the light of the circumstances as clearly stated in the Employee Handbook.

During FY2021, the Group was not aware of any material non-compliance with child and forced labour-related laws and regulations, including but not limited to the Employment Ordinance of Hong Kong and the Children Act of Denmark that would have a significant impact on the Group.

## B5. Supply Chain Management

For the securities brokerage and other financial businesses, the Group offers financial planning and consultancy, wealth succession and trust planning, insurance and risk management, fund management, funds, bonds and stocks trading services, and credit and lending services for individual and corporate investors. Among these services, no suppliers were involved.

For the fur trading business, the Group takes serious concern in monitoring the workflow of the entire supply chain to ensure that there is no non-compliance issue in both Hong Kong and Denmark. Animal rights and ethical issues are two of the most important consideration factors when selecting suppliers. The Group only selects reputable mink suppliers who refrain from sourcing minks of untraceable and questionable sources. The Group periodically evaluates and monitors the performance of its suppliers to ensure that they are in compliance with service standards, contract conditions, and quality provisions. Should their services fall below the agreed standard, the contract will be terminated.

The Group also strictly abides by the Code of Practice for the Care and Health of Farmed Mink, Fitch and Fox in Europe issued by the European Fur Breeders' Association and relevant Danish legislative provisions. The Group places great emphasis on the killing method adopted by the slaughterhouse and the auction house. Should there be any reported cases of mistreatment or unethical killing, partnership will be terminated immediately. Apart from the government inspection, the European Fur Breeders' Association conducts biannual inspection at the farms.

Apart from abiding by the laws and regulations on animal welfare in Denmark, the Group is also in compliance with the Protection of Endangered Species of Animals and Plants Ordinance of Hong Kong.



### **B6. Product Responsibility**

The Group has an extensive quality assurance process in place to ensure that the products and services are in compliance with relevant local laws and regulations. The Group regularly reviews and updates its quality control standards to comply with the latest laws and regulations. To provide quality financial services to our customers, the Group has obtained all relevant licenses and permits that are material to our operation in Hong Kong, including but not limited to SFC type 1/4/9, the license from the Insurance Authority, registered intermediaries for MPFA and the Money Lending License. The Group also keeps track of the expiry dates of relevant licences and timely applies for renewal. For the mink farm business, the farms have already obtained the relevant permits required.

The Group is pleased to announce that, there was no product recalled due to health and safety reasons during FY2021. In the future, the Group will continuously improve the quality of products and services.

During FY2021, the Group was not aware of any material non-compliance with relevant laws and regulations concerning advertising, labelling and privacy matters relating to products and services provided, including but not limited to the Personal Data (Privacy) Ordinance of Hong Kong and Danish Data Protection Act, that would have a significant impact on the Group.

#### **Complaint Channel**

Customers' feedback and opinions are exceptionally valuable to the sustainable development of the Group since they also provide the Group with insight and motivation to improve. The Group actively listens to and responds promptly to the feedback shared by its customers. If the Group receives any complaints, its compliance officer will investigate the complaint and subsequently submit a report to the management for review, meanwhile, appropriate actions will also be taken. The Group commits to responding to enquiries in a timely manner and ensures that the complaints are handled properly.

During FY2021, the Group did not receive any products and service-related complaints.

#### **Animal Welfare**

The Group attaches high priorities to ensuring animal welfare, animal health and the quality of fur products. The Group's mink farms in Denmark complies with the Recommendation Concerning Fur Animals proposed by the Council of Europe, Human Rights and Legal Affairs. The regulation stipulates that the farms should maintain good husbandry and stockmanship by maintaining a good environment to keep the stocks healthy and provide for the fulfilment of their biological needs. The stockman would inspect the cages at least once a day to monitor the health of the minks. The nest box was designed to give sufficient floor area for the minks to make sure they have adequate freedom of movement, physical comfort and adequate opportunity for grooming, eating, drinking, territorial marking and social contact. A single adult animal would have free area of 2,550 cm<sup>2</sup> while juvenile would enjoy the same area of space after weaning up. The height of the cages is also sufficient to allow the minks to rear on their hind legs. Straws and water are provided regularly to ensure adequacy, especially in winter and infancy stage. Annual statutory veterinarian visits will be paid by the Danish government to inspect and monitor the health and welfare issues of the farms.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Protection of Data Privacy

The Group respects the values and rights of customers' information assets and recognises that the protection of customers' and partners' privacy is of paramount importance. The Group strictly complies with the customers' information security management systems and standards, this is achieved by establishing the Data Protection Policy to provide adequate protection and encryption for data and information upon operation. All employees must follow the obligation as stated in the above policy and do not disclose any information, documents or materials comprising any data or information relating to corporate business activities. All confidential customers' information is also securely protected and only use for internal purpose.

## Customer Service

Feedbacks from customers are welcomed as it is the key to enhancing the Group's service. The Group reviews all complaints from customers, suppliers and partners in accordance with internal procedures and guidelines. Procedures for handling feedbacks or complaints have been set up and recorded in detail. In responding to serious large complaints and implications, our group will respond with an immediate solution to resolve the current issue and develop a case-study to prevent re-occurrence.

## Advertising and Labelling

Given the Group's business nature, the advertising and labelling issues and its related risks are considered to be immaterial to the Group.

## B7. Anti-corruption

### Anti-corruption Framework

The Group asserts a zero-tolerance stance regarding any behaviours that not only violate local laws and regulations but also severely tarnish the Group's reputation. The Group values and upholds integrity, honesty and fairness in how it conducts business. The Group has formulated the Compliance Manual which stated that the Groups prohibits the solicitation, acceptance or offer of any advantages by employees from or to any parties.

Besides, the Group also provided anti-corruption training to help the Director and staff to adhere to the anti-corruption policies and prevent misconduct. During FY2021, one training session on financial practice was held for the Director and three anti-money laundering training session conducted by the Group's compliance manger and the Independent Commission Against Corruption were provided to 70 staff.

During FY2021, the Group was not aware of any material non-compliance with the relevant laws and regulations regarding anti-corruption and money laundering, including but not limited to the Prevention of Bribery Ordinance of Hong Kong and Danish Criminal Code that would have a significant impact on the Group.

### Anti-money Laundering and Counter-terrorist Financing

The Group has established the Anti-money Laundering and Counter-terrorist Financing Policies and Procedures to help combat any anti-money laundering activities. The policy provides guidelines to all employees and financial advisors on how to identify money laundering cases and the procedures on undergoing customer due diligence check. Employees should directly report the case to the Department Head or higher management once they devised any suspicious cases of money laundering.

During FY2021, there were no concluded legal cases regarding corrupt practices brought against the Group or its employees.

## Whistle-blowing Mechanism

To further achieve and maintain the high level of openness, probity and accountability, the Group has also implemented a whistle-blowing policy. This policy allows all employees of the Group to report any possible fraud, deception, theft, forgery, corruption or any illegal activities to the Human Resources Department and management anonymously. Reports and complaints received will be handled in a prompt and fair manner. Any employee found to violate our anti-corruption and bribery policies will be dismissed.

During FY2021, the Group was not aware of any material non-compliance with the relevant laws and regulations related to bribery, extortion, fraud and money laundering, including but not limited to the Prevention of Bribery Ordinance of Hong Kong and Danish Criminal Code that would have a significant impact on the Group.

## B8. Community Investment

The Group is committed to giving back to the community in which it operates in and strives to act continuously for the betterment of the community. Therefore, the Group not only proactively participates in voluntary activities, but also encourages its employees to engage in community services and voluntary activities.

The Hong Kong Government has identified e-sports as a key growth driver for the city's digital economy in recent years. The Group therefore took an initiative to support the development of e-sport in Hong Kong by sponsoring the local e-sport event held by the Hong Kong Football Association (HKFA) — HKFA eFootball Open which held on 3 April 2020, in which the winning team of the event would represent Hong Kong and compete with other regional competitors.

Image 2 & 3: HKFA eFootball Open event sponsored by the Group



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During FY2021, KKWM was awarded the Caring Company Award by the Hong Kong Council of Social Service for the third year in a row, fully reflecting that the subsidiary has incorporated element of social concern and environmental protection in their business operation and worked towards alleviating social problems.

Moreover, the Group was awarded the Excellent Family Office Service in the Hong Kong Leaders' Choice 2021 by Metro Finance for two consecutive years in March 2021. The reward recognised the excellent quality of service provided by Kingkey's Private Family Office.

*Image 4: KPWM was awarded the Certificate of Appreciation in 2020*

*Image 5: The Group was awarded the Excellent Family Office Service in the Hong Kong Leaders' Choice 2021*



## The ESG Reporting Guide Content Index of The Stock Exchange of Hong Kong Limited

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
<b>Aspect A1: Emissions</b>		
General Disclosure	Information on:  (a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to Exhaust Gas and GHG emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Emissions
KPI A1.1	The types of emissions and respective emissions data.	Emissions – Air Emissions Not applicable – Explained
KPI A1.2	GHG emissions in total (in tonnes) and intensity.	Emissions – GHG Emissions
KPI A1.3	Total hazardous waste produced (in tonnes) and intensity.	Emissions – Waste Management Not applicable – Explained
KPI A1.4	Total non-hazardous waste produced (in tonnes) and intensity.	Emissions – Waste Management
KPI A1.5	Description of reduction initiatives and results achieved.	Emissions – Air Emissions, GHG Emissions
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, reduction initiatives and results achieved.	Emissions – Waste Management

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
<b>Aspect A2: Use of Resources</b>		
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	Use of Resources
KPI A2.1	Direct and/or indirect energy consumption by type in total and intensity.	Use of Resources – Energy Consumption
KPI A2.2	Water consumption in total and intensity.	Use of Resources – Water Consumption
KPI A2.3	Description of energy use efficiency initiatives and results achieved.	Use of Resources – Energy Consumption
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency initiatives and results achieved.	Use of Resources – Water Consumption
KPI A2.5	Total packaging material used for finished products (in tonnes) and with reference to per unit produced.	Use of Resources – Use of Packaging Material Not applicable – Explained
<b>Aspect A3: The Environment and Natural Resources</b>		
General Disclosure	Policies on minimizing the issuer's significant impact on the environment and natural resources.	The Environment and Natural Resources
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	The Environment and Natural Resources – Protection of Biodiversity and the Nature, Indoor Air Quality



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
<b>Aspect B1: Employment</b>		
General Disclosure	Information on:  (a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.	Employment
KPI B1.1	Total workforce by gender, employment type, age group and geographical region.	Employment
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Employment
<b>Aspect B2: Health and Safety</b>		
General Disclosure	Information on:  (a) the policies; and  (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	Health and Safety
KPI B2.1	Number and rate of work-related fatalities.	Health and Safety
KPI B2.2	Lost days due to work injury.	Health and Safety
<b>Aspect B3: Development and Training</b>		
General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	Development and Training
KPI B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	Development and Training – Training and Development Management
KPI B3.2	The average training hours completed per employee by gender and employee category.	Development and Training – Training and Development Management

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
<b>Aspect B4: Labour Standards</b>		
General Disclosure	Information on: <ul style="list-style-type: none"> <li>(a) the policies; and</li> <li>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.</li> </ul>	Labour Standards
<b>Aspect B5: Supply Chain Management</b>		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	Supply Chain Management
<b>Aspect B6: Product Responsibility</b>		
General Disclosure	Information on: <ul style="list-style-type: none"> <li>(a) the policies; and</li> <li>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.</li> </ul>	Product Responsibility
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Product Responsibility
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	Product Responsibility – Complaint Channels







## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
<b>Aspect B7: Anti-corruption</b>		
General Disclosure	Information on: <ul style="list-style-type: none"> <li>(a) the policies; and</li> <li>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.</li> </ul>	Anti-corruption — Anti-Corruption Framework
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	Anti-corruption — Anti-Money Laundering and Counter-terrorist Financing
KPI B7.2	Description of preventive measures and whistleblowing procedures, how they are implemented and monitored.	Anti-corruption — Whistle-blowing Mechanism
<b>Aspect B8: Community Investment</b>		
General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Community Investment
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Community Investment
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Community Investment

The Directors are pleased to present their annual report together with the consolidated financial statements of the Company for the year ended 31 March 2021.

### Principal Activities

The principal activity of the Company is investment holding. The principal activities of its subsidiaries are set out in Note 42 to the consolidated financial statements.

### Segmental Information

The Group's segment information and revenue for the year ended 31 March 2021 are set out in Note 6 to the consolidated financial statements.

### Business Review

A review of the business of the Group during the year are provided in the section headed "Business Review" on pages 3 to 5 of this annual report. An analysis of the Group's performance during the year using key financial performance indicators are provided in the section headed "Financial Review" on pages 6 to 9 of this annual report.

### Principal Risks and Uncertainties

The Group's business risks are mainly (i) the COVID-19 pandemic; (ii) global economic condition; (iii) currency risks; and (iv) customer's appetite on mink and fur. The securities and other financial services businesses, insurance brokerage and money lending are subject to the sentiment and conditions of the equity markets in Hong Kong as well as the compliance risk for licensees activities.

### Contingent Liabilities

During the year ended 31 March 2021, there were no contingent liabilities noted by the Directors.

### Environmental Policies and Performance

The Group has long considered environmental protection and energy conservation as one of its key priorities in order to enhance the sustainable development and raise its relative social responsibility to its stakeholders. For details, please refer to the section "Environmental, Social and Governance Report" set out in this annual report.

### Compliance with Relevant Laws and Regulations

During the year ended 31 March 2021, the Board was not aware of any non-compliance with the relevant laws and regulations that have a significant impact on the Group.

### **Relationships with Employees, Customers and Suppliers**

The Company understands the importance of maintaining a good relationship with employees, customers and suppliers as they are the foundation of the Group's success.

#### **Employees**

The Company strictly complies with all the applicable rules and regulations in relation to employment, to name a few, the Labour Ordinance, Mandatory Provident Fund Ordinance and Personal Data (Privacy) Ordinance, etc. The Group has purchased all necessary insurance and made monthly contributions for its staff and has measures in place endeavoured to protect all staff's personal information. There are channels for staff to express their opinions with regard to their work. Moreover, the Group also strives to provide a safe, healthy and harmonious workplace with fair and equal opportunities for staff of both gender.

#### **Customers**

The Group highly values the relationship with its customers and has been emphasising the philosophy of fair dealing. As a result, it has won the loyalty of its customers and established a long-term relationship with them. The Group has, from time to time, sought feedbacks from its customers on the goods and services it provides with a view to improve its service quality continuously.

#### **Suppliers**

The Group has also established a long-term relationship and mutual trust with suppliers to ensure the quality and stability of supply of goods. Furthermore, the Company has measure in place for anti-bribery.

### **Results and Dividends**

The results of the Group for the year ended 31 March 2021 and the financial position of the Company and of the Group as at that date are set out in the consolidated financial statements on pages 71 to 175. The Directors do not recommend the payment of final dividend for the year ended 31 March 2021 (2020: Nil).

### **Summary of Financial Information**

A summary of the published results and assets and liabilities of the Group for the five financial years ended 31 March 2021, as extracted from the consolidated financial statements in the previous and current annual reports of the Company, is set out on page 176 of this annual report. This summary does not form part of the consolidated financial statements.

## Prospects and Development

While the introduction of vaccine has started to keep the COVID-19 epidemic at bay in many developed countries, some developing countries are still under a great suffer in terms of both confirmed cases and death tolls. Despite relieved to a large extent compared with the most serious time, Hong Kong is still haunted by the virus and has yet got rid of its threat. In the meantime, the revival of the capital market is advantageous to our business and to leverage on the continuing development and opening up of the Mainland China financial market, particularly the Greater Bay Area, we believe that if we can seize the chance, we would be able to convert the challenge into opportunity. In light of this, we have raised, after the end of this financial year, approximately HK\$448 million of fund to develop our businesses in fund management and securities brokerage and financial services businesses, with an aim to striving for a better return to the Company and Shareholders.

On the other hand, we have also decided to enter into networking business by signing an agreement to acquire 70% of FGA Holdings Limited, which will be entitled to access to the networking business in the Mainland China by using the trademarks of Forbes which we believe to be highly attractive to the business leaders, entrepreneurs and financial professionals which allows the Company to leverage on such brands to reach and connect with investors in Mainland China, and potentially enhance the client base in the Group's existing Financial Services Business. The synergistic combination of the Group and the Target Group not only leads to a greater market acceptance of the Company's brand and services in the financial services industry, but also presents new business opportunities for the Group to enhance the breadth and depth of its services along the value chain of financial services industry and strengthen the Group's ability to produce different but higher quality services to its customers.

For fur business, the mink skin brokers and dealers are actually enjoying a very good 2021 fur season because of the rising mink price. The mink farmers are also enjoying a higher profit margin season because the mink price is going up every single fur auction. Our fur group, especially with the 12 farms we have, will no doubt expect our 2021 season to be the best we ever had. Nevertheless, the outlook of the Group's fur business is still clouded by the uncertainty associated with the extended COVID-19 pandemic and the compensation arrangement for the mink farming business from the Danish government. We will be working hard with the Danish government to get the best compensation package. We will disclose by way of announcement when we have any material update or a final conclusion on compensation has come from the Danish government.

## Reserves

Details of movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on page 74 and Note 43 to the consolidated financial statements respectively.

## Distributable Reserve

As at 31 March 2021, the Company's reserve available for distribution, calculated in accordance with the Companies Law of the Cayman Islands, amounted to HK\$268,918,000 (2020: HK\$307,408,000). This includes the Company's accumulated losses and share premium account in the amount of HK\$405,469,000 (2020: HK\$366,979,000) and HK\$674,387,000 (2020: HK\$674,387,000) respectively which may be distributable provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when they fall due in the ordinary course of business.

### Property, Plant and Equipment

Details of the movements in property, plant and equipment of the Group during the year are set out in Note 15 to the consolidated financial statements.

### Share Capital and Share Options

Details of the Company's share capital and share options movements during the year are set out in Notes 34 and 36 to the consolidated financial statements respectively.

### Pre-emptive Rights

There is no provision for pre-emptive rights under the Company's Articles of Association or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

### Purchase, Redemption or Sale of Listed Securities of the Company

During the year ended 31 March 2021, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

### Major Customers and Suppliers

The percentages of purchases and sales for the year ended 31 March 2021 attributable to the Group's major suppliers and customers are as follows:

	<b>Approximate % to total revenue for the year ended 31 March 2021</b>
<hr/>	
Purchases	
— the largest supplier	5.89%
— the five largest suppliers combined	20.31%
Sales	
— the largest customer	20.59%
— the five largest customers combined	63.06%

None of the Directors, their associates or (to the best knowledge of the Directors) shareholders holding more than 5% of the Company's issued share capital had any beneficial interest in the Group's five largest customers or five largest suppliers.

### Charitable Contributions

During the year, no charitable contribution was made by the Group (2020: Nil).

## Directors

The Directors during the year and up to the date of this annual report were:

### Executive Directors

Mr. Chen Jiajun\*

Mr. Wong Chun Chau (*Chairman*)

Ms. Kwok Yin Ning (*Chief Executive Officer*)

### Independent Non-executive Directors

Ms. Mak Yun Chu

Mr. Hung Wai Che

Mr. Leung Siu Kee

Note:

\* Mr. Chen Jiajun was appointed on 28 August 2020.

Pursuant to article 84(1) of the Company's Articles of Association, Mr. Hung Wai Che and Ms. Mak Yun Chu will retire by rotation at the forthcoming AGM and being eligible, offer themselves for re-election at the AGM.

Pursuant to article 83(3) of the Company's Articles of Association, Mr. Chen Jiajun shall hold office until the forthcoming AGM and shall then be eligible for re-election at the AGM.

## Directors' Service Contracts

Each of the executive Directors has entered into a service contract with the Company. Each of the independent non-executive Directors has signed an appointment letter with the Company for a period of three years. The term of office of all Directors is subject to (i) the termination pursuant to the terms of their respective service contract or appointment letter and (ii) the rotation, removal, vacation or termination of their offices as Directors or the disqualification to act as Directors as set out in the Company's Articles of Association, the applicable laws and the Listing Rules.

No Directors proposed for re-election at the forthcoming AGM has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

## Independence Confirmation

The Company has received, from each of the independent non-executive Directors, an annual confirmation of his/her independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all independent non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and hence are independent.

### **Emoluments of Directors and Five Highest Paid Individuals**

Details of the emoluments of the Directors and the five highest paid individuals of the Group during the year are set out in Note 11 to the consolidated financial statements.

### **Pension Schemes**

Particulars of the Group's pension schemes are set out in Note 37 to the consolidated financial statements.

### **Management Contracts**

As at 31 March 2021, the Company did not enter into or have any management and administration contracts in respect of the whole or any substantial part of any business of the Company.

### **Emolument Policy**

In order to attract and retain high quality staff and to enable smooth operation within the Group, the Group offered competitive remuneration packages (with reference to market conditions and individual qualifications and experience) and various in-house training courses. The remuneration packages are subject to review on a regular basis.

The emoluments of the Directors are decided by the remuneration committee of the Company, having regard to the Company's operating results, market competitiveness, individual performance and achievement.

### **Directors' Interests in Transactions, Arrangements and Contracts**

No transactions, arrangements and contracts of significance to the business of the Group to which the Company or any of its subsidiaries was a party, and in which a Director or his/her associates had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 March 2021.

### **Directors' Interests in Competing Business**

As far as the Directors are aware of, none of the Directors or the controlling shareholders of the Company has any interest in a business which competes or may compete with the business of the Group or has any other conflict of interest with the Group during the year ended 31 March 2021.

### **Connected Transactions**

During the year ended 31 March 2021, the Group had the following continuing connected transaction which was disclosed in accordance with the requirements of Chapter 14A of the Listing Rules.

### **Licence Agreement entered into among UKF Management, Kingkey Enterprise and KK Culture**

On 24 January 2019, UKF Management Limited (“UKF Management”, now known as “Kingkey Management Limited”) (as Licensee), a wholly-owned subsidiary of the Company, entered into a licensing agreement (the “Licence Agreement”) with Kingkey Enterprise Hong Kong Limited (“Kingkey Enterprise”) and KK Culture Holdings Limited (“KK Culture”) (together as Licensors), where the Licensors agreed to lease certain areas of the office premises of 44/F, Office Tower, Convention Plaza, 1 Harbour Road, Wan Chai, Hong Kong to the Licensee for the period from 24 January 2019 to 15 May 2020 (both days inclusive), at a monthly rent of HK\$580,000 (exclusive of Government rates, management fee and air-conditioning charges).

Kingkey Enterprise is an investment holding company incorporated in Hong Kong with limited liability and KK Culture is a company incorporated in Cayman Islands with limited liability and continued in Bermuda with limited liability, the shares of which are listed on the Stock Exchange (stock code: 550).

The annual caps of the said leasing for the Company for the year ended 31 March 2019 and years ending 31 March 2020 and 2021 are HK\$1,700,000, HK\$8,200,000 and HK\$1,100,000 respectively.

For the year ended 31 March 2021, the actual rental and other fee and charges under Licence Agreement (including management fee, air-conditioning, rates and utilities) paid by the Licensee amounted to HK\$1,042,000.

The terms of the Licence Agreement were negotiated on an arm’s length basis and the rental chargeable under the Licence Agreement was determined after taking into account the prevailing market rental rates as advised by an independent surveyor. The Directors (including the independent non-executive Directors) considered that the Licence Agreement was entered into in the ordinary and usual course of business of the Company, and its terms are on normal commercial terms and are fair and reasonable, and are in the interests of the Company and the Shareholders as a whole.

For details, please refer to the announcement of the Company dated 24 January 2019.

As the Licence Agreement expired on 15 May 2020, subsequently on 15 June 2020, the Licensee entered into an updated licence agreement (the “Updated Licence Agreement”) with the Licensors to extend the lease of the same premises for one more year for the period from 16 May 2020 to 15 May 2021 (both days inclusive) at a monthly rent of HK\$62 per square feet (exclusive of Government rates, management fee and air-conditioning charges) and the Licensee was granted a first right of renewal upon the expiry of the updated licence agreement. A renewal agreement was subsequently entered into on 9 July 2021 with all the material terms being the same as the Updated. The terms of the Updated Licence Agreement and the one after were negotiated on an arm’s length basis and the rental chargeable under the Licence Agreement was determined after taking into account the prevailing market rental rates. The Directors (including the independent non-executive Directors) considered that the Licence Agreement was entered into in the ordinary and usual course of business of the Company, and its terms are on normal commercial terms and are fair and reasonable, and are in the interests of the Company and the Shareholders as a whole.

As (i) Kingkey Enterprise is wholly-owned by Mr. Chen Jiarong and it is an associate of Mr. Chen Jiajun; and (ii) Mr. Chen Jiajun, being brother of Mr. Chen Jiarong, has been the Controlling Shareholder of the Company and the substantial shareholder of KK Culture Company both Kingkey Enterprise and KK Culture are connected persons of the Company and accordingly, the transactions contemplated thereby constituted continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

Licence Agreement to extend the rental for another one year from 16 May 2021 to 15 May 2022.





## REPORT OF THE DIRECTORS

As all the applicable percentage ratios calculated under the Listing Rules for the transactions contemplated under the Licence Agreement, the Updated Licence Agreement and the one after were less than 5%, such transactions were subject to reporting, annual review and announcement requirements but exempt from independent Shareholders' approval requirement pursuant to Rule 14A.76(2) of the Listing Rules.

Save as disclosed above, none of the related party transactions as disclosed in Note 38 to the consolidated financial statements for the year ended 31 March 2021 constituted discloseable non-exempted connected transaction or non-exempted continuing connected transaction under the Listing Rules.

The independent non-executive Directors have reviewed and confirmed that all the continuing connected transaction taken place during the year and up to the year ended 31 March 2021 was (i) in the ordinary and usual course of business of the Group; (ii) on normal commercial terms or better; and (iii) in accordance with the relevant agreements governing the same on terms that are fair and reasonable and in the interests of the Company's shareholders as whole. Moreover, the Company's auditor has provided an unqualified letter to the Board containing their findings and conclusions in respect of the continuing connected transactions taken place during the year ended 31 March 2021 in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

### Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures

As at 31 March 2021, the following Directors or the chief executive of the Company had interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong) ("SFO")) which (i) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (ii) were recorded in the register required to be kept under section 352 of the SFO; or (iii) had to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code").

#### (A) Interests in the Company — Long position in shares of the Company

Name	Nature of Interest	Number of Shares	Approximate percentage of shareholding in the Company (Note)
Mr. CHEN, Jiajun	Controlled entity	3,363,819,533	69.36%
Mr. WONG, Chun Chau	Beneficial owner	40,698,240	0.84%
Ms. KWOK, Yin Ning	Beneficial owner	15,809,600	0.33%

Notes:

- Such percentage was calculated against the number of issued shares of the Company as at 31 March 2021, being 4,849,629,735 shares.
- Mr. Chen Jiajun is an Executive Director and the sole ultimate beneficial owner of Kingkey Holdings (International) Limited which is interested in 3,363,819,533 shares of the Company.

Save as disclosed above, as at 31 March 2021, neither the Directors nor the chief executives of the Company had interests or short positions in the shares, underlying and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which (i) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (ii) were recorded in the register required to be kept under section 352 of the SFO; or (iii) had to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## Substantial Shareholders

As at 31 March 2021, the following parties (other than the Directors and chief executive of the Company) had interests or short positions in the shares or underlying shares of the Company, being 5% or more in the issued share capital of the Company which were recorded in the register of interests required to be kept by the Company under section 336 of the SFO:

### Long position in shares of the Company

Name	Nature of Interest	Number of Shares	Approximate percentage of shareholding in the Company (Note 2)
Kingkey Holdings (International) Limited (Note 1)	Beneficial owner	3,363,819,533	69.36%

Note:

- 1 Kingkey Holdings (International) Limited is wholly and beneficially owned by Mr. Chen Jiajun.
- 2 Such percentage was calculated against the number of issued shares of the Company as at 31 March 2021, being 4,849,629,735 shares.

Save as disclosed above, as at 31 March 2021, the Directors were not aware of any persons (other than the Directors or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which were recorded in the register of interests required to be kept by the Company under section 336 of the SFO.

## Directors' Rights to Acquire Shares or Debentures

Other than as disclosed under the sections "Share Option Schemes" and "Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares or Debentures" above, at no time during the year ended 31 March 2021 was the Company or any of its subsidiaries, a party to any arrangement to enable the Directors or chief executive of the Company or their respective associates (as defined in the Listing Rules) to have any right to subscribe for securities of the Company or any of its associated corporations as defined in the SFO, or to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate granted to any Director or his/her spouse or children under 18 years of age, or were any such rights exercised by them.

### Share Option Schemes

The Company has adopted, on 1 August 2012, two share option schemes, namely the Pre-IPO Share Option Scheme and the Share Option Scheme, for the purpose of providing incentives to eligible employees (including Directors) and any advisers or consultants who contributes to the success of the Group. The Pre-IPO Share Option was terminated on 23 August 2012, being the day immediately preceding the date on which the Company's shares were listed on the Stock Exchange. No further options were and will be granted under the Pre-IPO Share Option Scheme after its termination.

The Directors have estimated the values of the share options granted, calculated by using the binomial option pricing model as at the date of grant of the options. The values of share options calculated are subject to certain fundamental limitations, due to the subjective nature of and uncertainty relating to a number of assumptions of the expected future performance input to the model, and certain inherent limitations of the model itself.

The value of an option varies with different variables of certain subjective assumptions. Any changes to the variables used may materially affect the estimation of the fair value of an option.

The major terms of the Share Option Scheme, in conjunction with the requirements of Chapter 17 of the Listing Rules, are as follows:

1. The participants of the Share Option Scheme are employees and any advisers or consultants who at the sole discretion of the Board has contributed or is expected to contribute to the Group.
2. The purpose of the Share Option Scheme is to recognise and motivate the contribution of the participants and to provide incentives and help the Company in retaining its employees and recruiting additional employees and to provide them with a direct economic interest in attaining the long term business objectives of the Company.
3. The total number of the shares which may be issued upon exercise of all share options to be granted under the Share Option Scheme and all other share option schemes of the Company shall not exceed 10% of the total number of shares in issue as at the date immediately following completion of the placing on 24 August 2012, being 96,000,000 shares. The 10% limit may be refreshed with the approval by ordinary resolution of the shareholders.

On 18 July 2014, the shareholders at annual general meeting resolved to refresh the 10% limit and the Company may grant further option carrying rights to subscribe for up to a total of 165,177,600 shares and such number of shares, representing approximately 4.22% of total number of issued shares of the Company as at the date of this report, are available for issue under the Share Option Scheme.

4. The maximum number of shares of the Company which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the Share Option Scheme and any other schemes of the Company must not exceed 30% of the shares of the Company in issue from time to time.
5. No participant shall be granted a share option if the total number of the shares issued and to be issued upon exercise of the options granted to such participant (including exercised and outstanding options) in any 12 months period up to and including the date of grant would exceed 1% of the shares for the time being in issue unless the proposed grant has been approved by the shareholders in general meeting with the proposed grantee and his associates abstaining from voting.

## REPORT OF THE DIRECTORS

6. A share option may be exercised in accordance with the terms of the Share Option Scheme at any time during such period as the Board may in its absolute discretion determine but such period must not exceed ten years from the date of grant of the relevant option.
7. The Share Option Scheme do not specify any minimum holding period but the Board has the authority to determine the minimum period for which an option in respect of some or all of the shares forming the subject of the options must be held before it can be exercised.
8. The acceptance of an offer of the grant of a share option must be made within 20 business days from the date of offer with a non-refundable payment of HK\$1.00 from each grantee.
9. The exercise price of any particular share option under the Share Option Scheme shall be such price as determined by the Board in its absolute discretion at the time of the grant of the relevant option but in any case will not be less than the higher of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a day on which the Stock Exchange is open for the trading of securities ("Trading Day"); (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five Trading Days immediately preceding the date of grant; and (iii) the nominal value of a share.
10. The Share Option Scheme shall be valid and effective for a period of ten (10) years commencing from 1 August 2012 and will expire on 31 July 2022.

As at 31 March 2021, there was no outstanding share options under Pre-IPO Share Option Scheme and during the year ended 31 March 2021, no share options were granted, exercised, lapsed or cancelled under Pre-IPO Share Option Scheme.

On 26 October 2018, an extraordinary general meeting was held and a refreshment of scheme limit under the Share Option Scheme was approved to issue up to 461,548,973 options.

The following table sets out the change of number of share options outstanding under the Share Option Scheme during the year ended 31 March 2021:

Name or category of participant	Number of shares to be allotted and issued under share options				As at 31 March 2021	Date of grant of share options	Exercise price of share options HK\$	Exercise period of share options
	As at 1 April 2020	Granted during the year	Exercised during the year	Lapsed during the year				
Employees	100,800,000	–	–	(100,800,000)	–	20 September 2018	0.253	Note
	100,800,000	–	–	(100,800,000)	–			

Note: The above share options are exercisable 24 months commencing from the date of grant.

Saved as disclosed above, no share options were granted, exercised, leased or cancelled under the Share Option Scheme during the financial year.

### Share Award Scheme

On 14 September 2018 (the “Adoption Date”), the Company has entered into a trust deed (the “Trust Deed”) with Core Pacific-Yamaichi International (H.K.) Nominees Limited (the “Trustee”) to set up a trust for the share award scheme (the “Scheme”) and the Trustee will exercise its powers to purchase Shares to be held upon the Trust pursuant to the rules relating to the Scheme Rules and the Trust Deed. To the best of knowledge of the Directors, information and belief, after having made all reasonable enquiries, the Trustee and its ultimate beneficial owners are independent third parties of the Company and its connected persons under the definitions of Chapter 14 of the Listing Rules.

Pursuant to the terms of the Scheme, the remuneration committee of the Company (“Remuneration Committee”) and the Board shall determine the number of Shares to be purchased by the Trustee out of cash paid by the Company by way of settlement to the Trustee (the “Awarded Shares”) awarded by the Board to be awarded to the employees selected by the Remuneration Committee and the Board (the “Selected Employees”). Subject to the absolute discretion of the Board, the Awarded Shares (where the Board has determined such number pursuant to the terms of the Scheme) shall be acquired by the Trustee from open market by utilizing the Company’s resources provided to the Trustee.

The Scheme does not constitute a share option scheme or an arrangement analogous to a share option scheme for the purpose of Chapter 17 of the Listing Rules. No Shareholders’ approval is required to adopt the Scheme.

The purposes of the Scheme are to recognise the contributions by the Selected Employees and give incentives to them in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

Subject to any early termination as may be determined by the Board pursuant to the terms of the Scheme, the Scheme shall be valid and effective for a term of 10 years commencing on the Adoption Date.

The Remuneration Committee and the Board shall not make any further award of Shares which will result in the aggregate number of Shares awarded by the Board throughout the duration of the Scheme to be in excess of 5% of the issued share capital of the Company as at the Adoption Date. The maximum aggregate number of the Awarded Shares which may be awarded to a Selected Employee under the Scheme shall not exceed 1% of the issued share capital of the Company as at the Adoption Date. As at the date of the Adoption Date, the number of issued Shares of the Company is 4,615,489,735 Shares.

## Operation of the Scheme

The Remuneration Committee and the Board may, from time to time, at their absolute discretion select any Employees (excluding any Excluded Employee) to participate in the Scheme as a Selected Employee. Subject to the terms of the Scheme, the Remuneration Committee and the Board shall determine the number of Awarded Shares to be awarded to the Selected Employees. The Board is entitled to impose any conditions as they deem appropriate in their absolute discretion with respect to the vesting of the Awarded Shares on the Selected Employees. Where any grant of Awarded Shares is proposed to be made to connected persons of the Company, such grant of Awarded Shares has to be approved in advance by the independent non-executive Directors of the Company. The Company shall comply with the applicable provisions of Chapter 14A of the Listing Rules and such Connected Persons and their associates shall abstain from voting on the relevant general meeting in approving such grant of Awarded Shares. After the Board has approved any grant of Awarded Shares, the Board shall as soon as practicable inform the Trustee of, among others, (a) the identity of the relevant Selected Employee, and whether the Selected Employee is a Connected Person; (b) the number of Awarded Shares awarded to the relevant Selected Employee; (c) the Vesting Date; (d) conditions, restrictions or limitations (if any) accordingly; and (e) whether the Awarded Shares or any part thereof should be purchased.

## Restrictions

No payment shall be made to the Trustee pursuant to the Scheme and no instructions to acquire Shares shall be given to the Trustee under the Scheme and the Trustee shall not sell the Awarded Shares for the relevant Selected Employees where: (a) any Director or the relevant Employee is in possession of any inside information (as defined in the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong)) in relation to the Company; or (b) dealings by Directors are prohibited under any code or requirement of the Listing Rules and all applicable laws from time to time.

## Vesting of Awarded Shares

The Trustee shall vest any Awarded Shares and Related Income held by the Trustee under the Trust to the Selected Employee on the Vesting Date determined at the discretion of the Board, provided that the Selected Employee remains an Employee of the Group at all times after the Reference Date up to the relevant Vesting Date.

## No voting rights

A Selected Employee shall have no rights except contingent interest in respect of the Awarded Share until the Shares are vested in the Selected Employee pursuant to the Scheme. The Trustee shall not exercise any voting rights in respect of any Shares held under the Trust (including but not limited to the Awarded Shares, the Further Shares, the Returned Shares, any bonus Shares and scrip Shares).

For the year ended 31 March 2021, no shares were granted. As at 31 March 2021, the Company had no Awarded Shares outstanding.

### **Related Party Transactions**

During the year ended 31 March 2021, the Group entered into certain related party transactions, details of which are set out in Note 38 to the consolidated financial statements of the Group. None of these transactions constitute a discloseable connected transactions or continuing connected transactions in accordance with the Listing Rules except for those disclosed in the section headed “Connected Transactions” in this report.

### **Corporate Governance**

The major corporate governance practices as adopted by the Company are set out in the Corporate Governance Report section set out on pages 14 to 22.

The Company has received the said written confirmation for the year ended 31 March 2021 from each controlling shareholder and the Directors are of the view that the controlling shareholders have been in compliance with the Non-Competition Undertaking for the year under review.

### **Permitted Indemnity Provision**

Save for the directors and officers liability insurance maintained by the Company in respect of relevant legal actions against the Directors, at no time during the year ended 31 March 2021 and up to the date of this report, there was or is, any permitted indemnity provision being in force for the benefit of any of the Directors (whether made by the Company or otherwise).

### **Events after the Reporting Period**

Save as disclosed, there are no significant events taken place after 31 March 2021 and up to the date of this report.

### **Sufficiency of Public Float**

Throughout the year ended 31 March 2021 and as at the date of this annual report, based on information that is publicly available to the Company and within the knowledge of the Directors, the Directors confirm that the Company maintained a sufficient prescribed public float of more than 25% of the Company's issued shares as required under the Listing Rules.

### **Review of Annual Results by Audit Committee**

The Company has established the Audit Committee which comprises all three independent non-executive Directors. The current members are Ms. Mak Yun Chu, Mr. Hung Wai Che and Mr. Leung Siu Kee, with Ms. Mak Yun Chu being the chairperson of the committee. The Group's annual results for the year ended 31 March 2021 have been reviewed by the Audit Committee. The Audit Committee is of opinion that the preparation of such financial information complied with the applicable accounting standards, the requirements under the Listing Rules and any other applicable legal requirements, and that adequate disclosures have been made.

### **Auditor**

On 16 August 2019, HLM CPA Limited retired as auditor of the Company and Confucius International CPA Limited was appointed as auditor of the Company at the general meeting of the Company held on the same date.

The consolidated financial statements of the Group for the year ended 31 March 2021 have been audited by Confucius International CPA Limited.

On behalf of the Board

**Kingkey Financial International (Holdings) Limited**

**Wong Chun Chau**

*Chairman and Executive Director*

29 June 2021



# INDEPENDENT AUDITOR'S REPORT



天健國際會計師事務所有限公司

Confucius International CPA Limited Certified Public Accountants

香港灣仔莊士敦道181號大有大廈15樓1501-1508室  
Rooms 1501-8, 15/F., Tai Yau Building,  
181 Johnston Road, Wanchai, Hong Kong  
電話 Tel: (852) 3103 6980  
傳真 Fax: (852) 3104 0170  
電郵 Email: info@pccpa.hk

## TO THE MEMBERS OF KINGKEY FINANCIAL INTERNATIONAL (HOLDINGS) LIMITED

京基金融國際(控股)有限公司

*(Incorporated in the Cayman Islands with limited liability)*

### Opinion

We have audited the consolidated financial statements of Kingkey Financial International (Holdings) Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 71 to 175, which comprise the consolidated statement of financial position as at 31 March 2021, and consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (“the Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Key audit matters *(Continued)*

### Impairment assessment of goodwill (refer to Note 17 to the consolidated financial statements)

The Group has, in aggregate, goodwill of HK\$106,814,000, relating to the cash-generating unit in securities segment ("Securities CGU") as at 31 March 2021.

The management had made an assessment of the recoverable amount of the Securities CGU with reference to an independent external valuation conducted at the end of the reporting period. The assessment of the recoverable amount involved significant management judgements on the key assumptions and assertions used in cash flow projection of the Securities CGU prepared based on a 5-year financial forecast, and significant estimates with respect to future revenue growth, discount rate and other relevant factors.

### Our response

Our main procedures in relation to the impairment assessment of goodwill included:

- (i) Understanding the methodology applied by the management in performing its impairment test for the Securities CGU and walked through the controls over the process;
- (ii) Performing our own sensitivities analysis on the Securities CGU's forecasts and determined whether there is adequate headroom;
- (iii) Performing detailed testing to critically assess and corroborate the key inputs to the valuation for the Securities CGU, including:
  - analysing the historical accuracy of budgets to actual results to determine whether the forecasted cash flows are reliable based on past experience;
  - analysing historical data to better understand the operations and to assess the ability to achieve volume growth as forecasted, operational improvements and production yields;
  - performing current market and historical analysis to corroborate future price assumptions with support from the independent valuer;
  - with reference to the valuation performed by the independent valuer, corroborating the discount rate used by obtaining the underlying data used in the calculation and benchmarking it against market data and comparable organisations;
  - validating the assumed growth rates by comparing them to economic and industry forecasts; and

### **Key audit matters** *(Continued)*

#### **Impairment assessment of goodwill (refer to Note 17 to the consolidated financial statements)** *(Continued)*

##### **Our response** *(Continued)*

(iv) Assessing the independence, competence and objectivity of the independent valuer appointed by the Group.

Based on our procedures described, we found that estimations by the management in relation to impairment assessment of goodwill was reasonable.

#### **Impairment assessment of trade receivables arising from securities brokerage business and loan receivables (refer to Notes 23 and 24 to the consolidated financial statements)**

As at 31 March 2021, the Group had trade receivables arising from securities brokerage business of HK\$245,365,000, net of impairment provision of HK\$13,046,000, from securities brokerage and margin financing, and loan receivables of HK\$91,017,000, net of impairment provision of HK\$219,000, from money lending business.

Assessing impairment of trade receivables arising from securities brokerage business and loan receivables is a subjective area as it requires application of significant judgement and uses of estimates. At each reporting date, the Group assesses whether there has been a significant increase in credit risk of default occurring over the expected life of the individual receivable between the reporting date and the date of initial recognition. The Group considers reasonable and supportable information that is relevant and available without undue cost or effort for this purpose. This includes quantitative and qualitative information, and forward-looking analysis. Judgement is applied in assessing customers that may default and identifying evidence of impairment which include assessment on creditworthiness of customers, their historical repayment records, the length of the overdue period, the financial strength of debtors and the loan-to-collateral ratio, that is the percentage of outstanding receivables balance to collateral value. Estimates are used in assessing the recoverable amount of the collateral.

##### **Our response**

Due to the significance of trade receivables arising from securities brokerage business and loan receivables from money lending business (representing, in aggregate, approximately 37% of total assets) and the corresponding uncertainty inherent in the estimates used in assessing the impairment, we considered this as a key audit matter.

Our main procedures in relation to the impairment assessment of trade receivables included:

- (i) Understanding, evaluating and validating the controls over the impairment assessment of trade receivables arising from securities brokerage business and loan receivables from money lending business, which related to the management's identification of events that might trigger the Significant Increase in Credit Risk ("SICR") of the receivables and events of default;

## Key audit matters *(Continued)*

### **Impairment assessment of trade receivables arising from securities brokerage business and loan receivables (refer to Notes 23 and 24 to the consolidated financial statements)** *(Continued)*

#### **Our response** *(Continued)*

- (ii) Testing the appropriateness of the Group's determination of SICR and the basis of classification of exposures into the 3 stages as required by HKFRS 9. Our testing included the checking to margin clients' and loan clients' creditworthiness, historical payment records, the length of the overdue period, the financial strength of debtors, loan-to-collateral value and other factors determining the stage classification as determined by the Group;
- (iii) Assessing, on a sample basis, the recoverability of the outstanding receivables through our discussion with the management and with reference to credit profiles of the customers, available data, information and the latest correspondence with customers and checking subsequent settlements;
- (iv) Assessing the reasonableness of the Group's criteria for assessing if there has been a SICR and so allowances for the receivables should be measured on a life-time ECL basis and the qualitative assessment;
- (v) Re-performing the management's calculation of loss allowances under the ECL model which grouped together all the receivables with similar risk characteristics and based on the probability of default, exposure at default and loss given default; and
- (vi) Verifying the balances of trade receivables arising from securities brokerage business and loan receivables by requesting direct confirmations on a sample basis.

We found the estimations and judgements made by the management in respect of the impairment assessment of trade and loan receivables to be reasonable.

### **Valuation and impairment of property, plant and equipment (refer to Note 15 to the consolidated financial statements)**

The Group has reported significant carrying amount of mink farm buildings and plant and machinery in Denmark with balance of DKK53,980,000 (approximately HK\$66,261,000) as at 31 March 2021 which relates to the fur segment.

In early November 2020, the Danish government has found that minks carried the COVID-19 virus and the government instructed all mink breeders to cull all minks within the country and banned mink breeding until end of 2021. The Company was then required to cull all mink livestock in this regard. The management considered that indicators of potential impairment of property, plant and equipment existed at the reporting date and performed impairment assessments by assessing the recoverable amounts of each identifiable group of assets that generate independent cash flows ("cash-generating unit") using the value-in-use method based on discounted cash flow forecasts for each cash-generating unit ("Fur CGU").

We identified this matter as the key audit matter in our audit as the carrying amount of the mink farm buildings and plant and machinery are material, and the future revenue and operating costs for the following years used to assess the recoverable amounts of the Fur CGU, involved significant management judgement under the COVID-19 pandemic circumstance.



# INDEPENDENT AUDITOR'S REPORT

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## Key audit matters *(Continued)*

### Valuation and impairment of property, plant and equipment (refer to Note 15 to the consolidated financial statements) *(Continued)*

#### Our response

Our main procedures in relation to the impairment assessment of the mink farm buildings and plant and machinery included:

- (i) Understanding the methodologies used by the independent valuer and the management to estimate the value-in-use;
- (ii) Evaluating the independent valuer's competence, capabilities and objectivity;
- (iii) Checking the accuracy and appropriateness of the input data such as market information and historical performance provided by management to the independent valuer;
- (iv) Assessing the key assumptions and input data used by management to estimate value-in-use of the Fur CGU based on our knowledge of the business and industry;
- (v) Evaluating the impact of COVID-19 in the foreseeable future;
- (vi) Evaluating the reasonableness of using the key assumptions as a basis for estimating future cash flows.

Based on the available evidence we found management's assumptions in relation to the impairment assessment of the mink farm buildings and plant and machinery of the Fur CGU to be reasonable.

## Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements** *(Continued)*

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Confucius International CPA Limited**

*Certified Public Accountants*

#### **Ho Pak Tat**

*Practising Certificate number: P05215*

Hong Kong, 29 June 2021

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
Revenue	5	148,642	125,041
Cost of sales		(52,731)	(84,115)
Gross profit		95,911	40,926
Other income	7	11,768	7,788
Other gains and losses, net	8	(3,098)	(7,139)
Reversal of (provision for) impairment of trade receivables, net	23	1,450	(11,934)
(Provision for) reversal of impairment of loan receivables	24	(219)	96
Provision for impairment of other receivables	23	(5,102)	—
Administrative expenses		(96,428)	(92,053)
Finance costs	9	(9,181)	(8,413)
Loss before tax	10	(4,899)	(70,729)
Income tax expense	12	(3,541)	(151)
Loss for the year		(8,440)	(70,880)
Other comprehensive income (expense):			
Item that may be reclassified subsequently to profit or loss:			
Exchange difference on translation of financial statements of overseas operation		7,178	(3,797)
Item that will not be reclassified subsequently to profit or loss:			
Fair value changes of financial assets at fair value through other comprehensive income		(50)	(5,050)
Other comprehensive income (expense) for the year, net of tax		7,128	(8,847)
Total comprehensive expense for the year		(1,312)	(79,727)
Loss for the year attributable to:			
Owners of the Company		(8,440)	(70,314)
Non-controlling interests		—	(566)
		(8,440)	(70,880)
Total comprehensive expense for the year attributable to:			
Owners of the Company		(1,312)	(79,161)
Non-controlling interests		—	(566)
		(1,312)	(79,727)
Loss per share	14		
Basic		(0.17) cents	(1.49) cents
Diluted		(0.17) cents	(1.49) cents



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Non-current assets</b>			
Property, plant and equipment	15	83,534	80,843
Right-of-use assets	16	6,461	2,522
Goodwill	17	106,814	106,814
Intangible asset	18	500	500
Financial assets at fair value through profit or loss	19	19,819	—
Financial assets at fair value through other comprehensive income	20	4,900	4,950
Deposits	23	1,278	404
		<b>223,306</b>	196,033
<b>Current assets</b>			
Financial assets at fair value through profit or loss	19	2,459	—
Biological assets	21	—	6,714
Inventories	22	76,041	57,770
Trade and other receivables, prepayments and deposits	23	258,282	298,296
Loan receivables	24	91,017	15,000
Amounts due from related companies	38	2,352	1,193
Tax recoverable		—	527
Pledged bank deposits	26	17,500	—
Bank balances held on behalf of clients	25	198,992	25,445
Bank balances and cash	26	45,626	42,136
		<b>692,269</b>	447,081
<b>Current liabilities</b>			
Trade and other payables	27	207,424	36,649
Tax payables		9,983	6,635
Bank and other borrowings	28	78,901	82,336
Lease liabilities	29	2,944	2,708
Amount due to a related company	38	1,107	—
Amount due to a director	30	24,864	21,000
Amount due to a shareholder	30	11,000	15,000
Corporate bonds	31	37,200	15,500
Promissory notes	32	—	3,430
		<b>373,423</b>	183,258
<b>Net current assets</b>		<b>318,846</b>	263,823
<b>Total assets less current liabilities</b>		<b>542,152</b>	459,856

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Non-current liabilities</b>			
Lease liabilities	29	4,400	—
Corporate bonds	31	111,926	32,718
		<b>116,326</b>	32,718
<b>Net assets</b>		<b>425,826</b>	427,138
<b>Capital and reserve</b>			
Share capital	34	48,496	48,496
Reserves		377,330	378,642
<b>Total equity</b>		<b>425,826</b>	427,138

The consolidated financial statements on pages 71 to 175 were approved and authorised for issue by the Board of Directors on 29 June 2021 and are signed on its behalf by:

**WONG CHUN CHAU**  
DIRECTOR

**KWOK YIN NING**  
DIRECTOR

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2021

	Attributable to the owners of the Company									Non-controlling interests	Total
	Share capital	Share premium	Merger reserve	Share-based payment reserve	Investments revaluation reserve	Translations reserve	Other reserve	Accumulated losses	Sub-total		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2019	46,155	628,970	(7,122)	4,723	–	(19,219)	–	(192,968)	460,539	(2,913)	457,626
Loss for the year	–	–	–	–	–	–	–	(70,314)	(70,314)	(566)	(70,880)
Other comprehensive expense for the year											
Exchange difference on translation of financial statements of overseas operation	–	–	–	–	–	(3,797)	–	–	(3,797)	–	(3,797)
Fair value changes of financial assets at fair value through other comprehensive income	–	–	–	–	(5,050)	–	–	–	(5,050)	–	(5,050)
Total comprehensive expense for the year	–	–	–	–	(5,050)	(3,797)	–	(70,314)	(79,161)	(566)	(79,727)
Capital injection by non-controlling interests	–	–	–	–	–	–	–	–	–	4,911	4,911
Issue of shares by placing	2,341	45,417	–	–	–	–	–	–	47,758	–	47,758
Acquisition of additional interests in a non-wholly owned subsidiaries (Note 42(b))	–	–	–	–	–	–	(1,998)	–	(1,998)	(1,432)	(3,430)
At 31 March 2020 and 1 April 2020	48,496	674,387	(7,122)	4,723	(5,050)	(23,016)	(1,998)	(263,282)	427,138	–	427,138
Loss for the year	–	–	–	–	–	–	–	(8,440)	(8,440)	–	(8,440)
Other comprehensive income (expense) for the year											
Exchange difference on translation of financial statements of overseas operation	–	–	–	–	–	7,178	–	–	7,178	–	7,178
Fair value changes of financial assets at fair value through other comprehensive income	–	–	–	–	(50)	–	–	–	(50)	–	(50)
Total comprehensive (expense) income for the year	–	–	–	–	(50)	7,178	–	(8,440)	(1,312)	–	(1,312)
Share option lapsed (Note 36)	–	–	–	(4,723)	–	–	–	4,723	–	–	–
At 31 March 2021	48,496	674,387	(7,122)	–	(5,100)	(15,838)	(1,998)	(266,999)	425,826	–	425,826

Note: Other reserve mainly represents the difference between the amount of non-controlling interest adjusted and the fair value of the consideration paid on partial acquisition of subsidiaries without losing control over the subsidiaries.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Operating activities</b>			
Loss before tax		(4,899)	(70,729)
Adjustments for:			
Depreciation of right-of-use assets	16	4,005	9,305
Depreciation of property, plant and equipment	15	8,497	12,442
Change in fair value of biological assets	21	—	(2,040)
Change in fair value of financial assets at fair value through profit or loss	8	3,493	—
Gain on disposal of financial assets at fair value through profit or loss	8	(409)	—
Interest income	7	(11)	(38)
Dividend income	7	(250)	—
Interest expenses	9	9,181	8,413
(Reversal of) write-down of inventories	22	(12,207)	3,497
Impairment of property, plant and equipment	8	—	9,162
Loss on write-off of property, plant and equipment	8	58	—
(Reversal of) provision for impairment of trade receivables, net	23	(1,450)	11,934
Provision for impairment of other receivables	23	5,102	—
Provision for (reversal of) impairment of loan receivables	24	219	(96)
Write-off of biological assets due to COVID-19 pandemic	21	7,382	—
Operating cash flows before movements in working capital		18,711	(18,150)
Increase in biological assets		(7,154)	(11,887)
Decrease in inventories		5,118	7,107
Decrease (increase) in trade and other receivables, prepayments and deposits		34,737	(34,583)
Increase in pledged bank deposits		(17,500)	—
(Increase) decrease in loan receivables		(76,236)	21,100
(Increase) decrease in bank balances held on behalf of clients		(173,548)	23,566
Increase (decrease) in trade and other payables		169,150	(46,683)
Increase in amounts due from related companies		(1,159)	(1,193)
Increase in amount due to a related company		1,107	—
Cash used in operating activities		(46,774)	(60,723)
Interest paid		(1)	(44)
Hong Kong Profits tax refunded, net		334	6,842
<b>Net cash used in operating activities</b>		<b>(46,441)</b>	<b>(53,925)</b>

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2021

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Investing activities</b>			
Interest received	7	11	38
Dividend received		250	—
Acquisition of financial assets at fair value through other comprehensive income		—	(10,000)
Acquisition of financial assets at fair value through profit or loss		(39,727)	—
Proceeds from disposal of financial assets at fair value through profit or loss		14,365	11,559
Purchase of property, plant and equipment	15	(5,563)	(76)
<b>Net cash (used in) generated from investing activities</b>		<b>(30,664)</b>	1,521
<b>Financing activities</b>			
Addition of corporate bonds	44	117,408	48,218
Redemption of promissory notes	44	(3,430)	—
Repayment of corporate bonds	44	(16,500)	(10,000)
Net proceeds from placing of shares	34	—	47,758
New bank and other borrowings	44	71,190	208,905
Capital injection from non-controlling interests		—	4,911
Repayments of bank borrowings	44	(77,990)	(324,180)
Capital element of lease rentals paid	44	(3,367)	(9,527)
Interest element of lease rentals paid	44	(217)	(389)
(Decrease) increase in amount due to a shareholder	44	(4,000)	15,000
Increase in amount due to a director	44	3,864	21,000
Interest paid	44	(7,539)	(7,601)
<b>Net cash generated from (used in) financing activities</b>		<b>79,419</b>	(5,905)
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>2,314</b>	(58,309)
<b>Cash and cash equivalents at beginning of the year</b>		<b>42,136</b>	100,821
Effect of foreign exchange rate changes, net		1,176	(376)
<b>Cash and cash equivalents at the end of the year</b>		<b>45,626</b>	42,136
<b>Cash and cash equivalents represented by</b>			
Bank balances and cash		45,626	42,136

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 1. General

Kingkey Financial International (Holdings) Limited (the “Company”) is a public limited company incorporated in the Cayman Islands as an exempted company with limited liability and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 20 March 2015. In the opinion of the Directors of the Company, the ultimate holding company of the Company is Kingkey Holdings (International) Limited (“Kingkey Holdings”) which is a private limited company incorporated in the British Virgin Islands. Its controlling shareholder is Mr. Chen Jiajun, who is also the controlling shareholder and executive director of the Company (“Mr. Chen Jiajun”).

The address of the registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands and the principal place of business is located at 902, Harbour Centre, Tower 2, 8 Hok Cheung Street, Hunghom, Kowloon, Hong Kong.

The principal activities of the Company and its subsidiaries (collectively referred to as the “Group”) are provision of securities brokerage, insurance brokerage, assets management services, mink farming in Denmark, fur skin brokerage and money lending services.

The consolidated financial statements are presented in Hong Kong dollars (“HK\$”), which is also the functional currency of the Company. In addition, the functional currencies of group entities that operate outside Hong Kong are determined based on the currency of the primary economic environment in which the group entities operate.

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards (“HKFRSs”)

### Amendments to Hong Kong Accounting Standards (“HKASs”) and HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the “Amendments to References to the Conceptual Framework in HKFRS Standards” and the following amendments to HKASs and HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the annual period beginning on or after 1 April 2020 for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKAS 39, HKFRS 7 and HKFRS 9	Interest Rate Benchmark Reform

The application of the “Amendments to References to the Conceptual Framework in HKFRS Standards” and these amendments to HKASs and HKFRSs in the current year had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 2. Application of New and Amendments to Hong Kong Financial Reporting Standards (“HKFRSs”) (Continued)

### New, revised and amendments to HKASs and HKFRSs in issue but not yet effective

The Group has not early applied the following new, revised and amendments to HKASs and HKFRSs that have been issued but are not yet effective:

HKFRS 17 Amendments to HKAS 1	Insurance Contracts and the related Amendments <sup>5</sup> Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>5</sup> Disclosure of Accounting Policies <sup>5</sup>
Amendments to HKAS 1 and HKFRS Practice Statement 2 Amendments to HKAS 8 Amendments to HKAS 12	Definition of Accounting Estimate <sup>5</sup> Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>5</sup>
Amendments to HKAS 16 Amendments to HKAS 37 Amendments to HKFRS 3 Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16 Amendments to HKFRS 10 and HKAS 28 Amendment to HKFRS 16 Amendment to HKFRS 16 Amendments to HKFRSs Accounting Guideline 5 (Revised)	Property, Plant and Equipment — Proceeds before Intended Use <sup>4</sup> Onerous Contracts — Cost of Fulfilling a Contract <sup>4</sup> Reference to the Conceptual Framework <sup>4</sup> Interest Rate Benchmark Reform — Phase 2 <sup>2</sup>  Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>6</sup> COVID-19-Related Rent Concessions <sup>1</sup> COVID-19-Related Rent Concession beyond 30 June 2021 <sup>3</sup> Annual Improvements to HKFRSs 2018-2020 <sup>4</sup> Merger Accounting for Common Control Combination <sup>4</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 June 2020, earlier application permitted

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2021, earlier application permitted

<sup>3</sup> Effective for annual periods beginning on or after 1 April 2021, earlier application permitted

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2022, earlier application permitted

<sup>5</sup> Effective for annual periods beginning on or after 1 January 2023, earlier application permitted

<sup>6</sup> Effective date to be determined

The directors of the Company anticipate that the application of all new, revised and amendments to HKASs and HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies

### Statement of compliance

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”) and by the Hong Kong Companies Ordinance (“CO”).

### Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values and biological assets which are measured at fair values less costs to disposal at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based Payment”, leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 “Inventories” or value-in-use in HKAS 36 “Impairment of Assets”.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### **Basis of preparation** *(Continued)*

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For biological assets which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group is an investor of a fund in which the Group also acts as a fund manager, the Group will determine whether it is a principal or an agent for the purpose of assessing whether the Group controls the relevant fund.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### **Basis of consolidation** *(Continued)*

An agent is a party primarily engaged to act on behalf and for the benefit of another party or parties (the principal(s)) and therefore does not control the investee when it exercises its decision-making authority. In determining whether the Group is an agent to the fund, the Group would assess:

- the scope of its decision-making authority over the investee;
- the rights held by other parties;
- the remuneration to which it is entitled in accordance with the remuneration agreements; and
- the decision maker's exposure to variability of returns from other interests that it holds in the investee.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

### **Business combinations**

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition related costs are generally recognised in profit or loss as incurred.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Business combinations *(Continued)*

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 “Income Taxes” and HKAS 19 “Employee Benefits” respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 “Share-based Payment” at the acquisition date (see the accounting policy below);
- assets (or disposal groups) that are classified as held for sale in accordance with “HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that Standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer’s previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer’s previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary’s net assets in the event of liquidation are initially measured either at fair value or at the non-controlling interests’ proportionate share of the recognised amounts of the acquiree’s identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the “measurement period” (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

## 3. Significant Accounting Policies *(Continued)*

### **Business combinations** *(Continued)*

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS 9 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), and additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

### **Interests in subsidiaries**

Interests in subsidiaries are included in the Company's statement of financial position at cost less any identified impairment loss.

### **Goodwill**

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating unit ("CGU") (or group of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Goodwill *(Continued)*

A CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of CGUs). Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the group of CGUs) retained.

### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- the Group’s performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Revenue from contracts with customers *(Continued)*

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accrued on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the Group applies the practical expedient in HKFRS 15 of not adjusting the transaction price for the effects of any significant financing component.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

### Contracts with multiple performance obligations

For contracts that contain more than one performance obligations, the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis.

The stand-alone selling price of the distinct good or service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised good or service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer.

### Contract balance

A contract asset represents the Group's rights to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional rights to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

Description of the Group's performance obligation of main source of income under the scope of HKFRS 15 are as follows:



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Revenue from contracts with customers *(Continued)*

#### Brokerage commission from dealing in securities

Commission income from securities brokerage, net of commission income waived for certain customers, is recognised on a trade date basis at a point in time when the relevant transactions are executed in accordance with the agreed terms of the account opening agreements. The corresponding brokerage commission will be settled once the underlying securities transactions completed.

#### Brokerage commission from fur skin business

Commission Income from the provision of fur skin brokerage services should be recognised at a point in time when the service is rendered to the customer.

#### Underwriting, sub-underwriting, placing and sub-placing commission

Commission income from underwriting and placing services are recognised at a point in time in accordance with the agreed terms of the relevant underwriting and placing agreements or deal mandate when the relevant significant acts have been completed.

#### Interest income from clients

Interest income from clients, net of interest income waived for certain customers, is recognised on a time proportion basis, by reference to the principal amounts outstanding and the effective interest rates applicable.

#### Fund management services and assets management services income

Service income from the provision of fund management services and assets management services are recognised over time as customers simultaneously receive and consume benefits when the Company performs the management services.

#### Insurance brokerage services

Commission income from the provision of insurance brokerage services are recognised at a point in time when the relevant transactions have been arranged or the relevant services have been rendered.

#### Interest income from financial assets

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably and it is accrued on a time basis, by reference to the principal outstanding and calculated at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

## 3. Significant Accounting Policies *(Continued)*

### Revenue from contracts with customers *(Continued)*

#### Sales of fur

Revenue is recognised when fur is delivered which are taken to be the point in time when the customer has accepted the goods and the related risks and rewards of ownership is transferred to the customer. Revenue is recognised from excluding value added tax or other sales taxes and is after deduction of any trade discounts.

#### Leasing

##### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

##### The Group as lessee

###### a) *Allocation of consideration to components of a contract*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

###### b) *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to leases of machinery and equipment and premises that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as lessee *(Continued)*

##### c) **Right-of-use assets**

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

When the Group obtains ownership of the underlying leased assets at the end of the lease term, upon exercising purchase options, the cost of the relevant right-of-use assets and the related accumulated depreciation and impairment loss are transferred to property, plant and equipment.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

##### d) **Refundable rental deposits**

Refundable rental deposits paid are accounted under HKFRS 9 “Financial Instruments” (“HKFRS 9”) and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as lessee *(Continued)*

##### e) Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review/ expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as lessee *(Continued)*

##### f) Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the rights to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentive receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities and lease incentives from lessor by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

#### The Group as a lessor

##### **Classification and measurement of leases**

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term.

Rental income is presented under “other income” in profit or loss.

## 3. Significant Accounting Policies *(Continued)*

### Leasing *(Continued)*

#### The Group as a lessor *(Continued)*

##### **Allocation of consideration to components of a contract**

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 “Revenue from contracts with Customers” (“HKFRS 15”) to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

##### **Refundable rental deposits**

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

##### **Sublease**

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

##### **Lease modification**

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

##### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Foreign currencies *(Continued)*

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the Group's interests.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case, the exchange rates at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

## 3. Significant Accounting Policies *(Continued)*

### Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grant will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as a deduction from the carrying amount of the relevant asset in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purposes of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Government grants are presented under “other income” in profit or loss.

### Employee benefits

#### Retirement benefit costs

Payments to defined contribution retirement benefit scheme are recognised as an expense when employees have rendered services entitling them to the contribution.

#### Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Share-based payment arrangements

#### Equity-settled share-based payment transactions

##### *Share options granted to employees*

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share-based payment reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share-based payment reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in share-based payments reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share-based payment reserve will be transferred to accumulated losses.

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from "loss before taxation" because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Taxation *(Continued)*

#### Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amounts of its assets and liabilities.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 “Income Taxes” requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Taxation *(Continued)*

#### Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individual group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

#### Biological assets

Biological assets comprise minks.

Minks are measured at fair value less costs of disposal, based on average market price at auction of skin less incremental costs. Costs of disposal include the incremental selling costs, auctioneers' fees and pelting fees to skimmers.

Changes in fair value of minks are recognised in profit or loss.

#### Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes (other than freehold lands as described below). Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Freehold lands are not depreciated and are measured at cost less subsequent accumulated impairment losses.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Property, plant and equipment *(Continued)*

Depreciation is recognised so as to write-off the cost of assets less their residual values over their estimated useful life, using the straight-line method, at the following rates per annum:

Mink farm buildings	2-5%
Leasehold improvements	Shorter of 20% or lease term
Plant and machinery	5-20%
Office equipment	20%-33%
Motor vehicle	20%
Freehold land	0%

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### Intangible assets

Intangible assets represent the rights to trade on the Stock Exchange (the “trading rights”). The trading rights have indefinite useful life and are carried at cost less any subsequent accumulated impairment losses (see the accounting policy in respect of impairment below).

### Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

### Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

Intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

### 3. Significant Accounting Policies *(Continued)*

#### **Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill** *(Continued)*

The recoverable amount of property, plant and equipment, right-of-use assets, and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the CGU to which the asset belongs.

In addition, the Group assesses whether there is indication that corporate assets may be impaired. If such indication exists, corporate assets are also allocated to individual CGU, when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of CGU for which a reasonable and consistent allocation basis can be established.

Recoverable amount is the higher of fair value less costs of disposal and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGU, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGU, with the recoverable amount of the group of CGU. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGU. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value-in-use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of CGU. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

#### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period in which the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets

##### ***Classification and subsequent measurement of financial assets***

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income (“FVTOCI”):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 “Business Combinations” applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Classification and subsequent measurement of financial assets** *(Continued)*

(i) *Amortised cost and interest income*

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and debt instruments/receivables subsequently measured at FVTOCI. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

(ii) *Equity instruments designated as at FVTOCI*

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments/partnership interests, and will continue to be held in the investment revaluation reserve.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's rights to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in profit or loss.

(iii) *Financial assets as at FVTPL*

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other gains and losses" line item.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### **Impairment of financial assets**

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets (including trade and other receivables (excluding prepayments and other items which were not financial instruments), deposits, loan receivables, amounts due from related companies, pledged bank deposits, bank balances held on behalf of clients and bank balances and cash) which are subject to impairment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables that result from transactions within the scope of HKFRS 15 and the ECL on these assets are assessed individually for debtors with significant balances and/or collectively using a provision matrix with debtors having similar credit ratings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) *Significant increase in credit risk*

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### Impairment of financial assets *(Continued)*

##### *(i) Significant increase in credit risk (Continued)*

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 365 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if (i) it has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of "investment grade" as per globally understood definitions.

For loan commitments, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a loan commitment, the Group considers changes in the risk of a default occurring on the loan to which a loan commitment relates.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### Impairment of financial assets *(Continued)*

##### (i) Significant increase in credit risk *(Continued)*

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

##### (ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full.

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 365 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

##### (iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

#### Impairment of financial assets *(Continued)*

##### *(iv) Write-off policy*

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

##### *(v) Measurement and recognition of ECL*

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Where ECL is measured on a collective basis or cater for cases where evidence at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade and other receivables (excluding prepayment and other items which were not financial instruments), deposits, loan receivables, amount due from related companies, pledged bank deposits, bank balances held on behalf of clients and bank balances and cash;
- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by the management to ensure the constituents of each group continue to share similar credit risk characteristics.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### **Financial instruments** *(Continued)*

#### **Financial assets** *(Continued)*

#### **Impairment of financial assets** *(Continued)*

##### *(v) Measurement and recognition of ECL (Continued)*

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for financial assets at FVTOCI, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

#### **Derecognition of financial assets**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to accumulated loss.

#### **Financial liabilities and equity instruments**

##### **Classification as debt or equity**

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

#### Financial liabilities and equity instruments *(Continued)*

##### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

##### Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

##### Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL.

A financial liability is held for trading if:

- it has been incurred principally for the purpose of repurchasing it in the near term;
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instruments.

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKFRS 9 permits the entire combined contract to be designated as at FVTPL.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### **Financial instruments** *(Continued)*

### **Financial liabilities and equity instruments** *(Continued)*

### **Financial liabilities at FVTPL** *(Continued)*

For financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. For financial liabilities that contain embedded derivatives, the changes in fair value of the embedded derivatives are excluded in determining the amount to be presented in other comprehensive income. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to investment revaluation reserve upon derecognition of the financial liability.

### **Financial liabilities at amortised cost**

Other financial liabilities (including trade payables and other payables (excluding contract liabilities), amount due to a related company/a director/a shareholder, lease liabilities, bank and other borrowings, promissory notes and corporate bonds) are subsequently measured at amortised cost, using the effective interest method.

### **Derecognition/modification of financial liabilities**

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

When the contractual terms of a financial liability are modified, the Group assess whether the revised terms result in a substantial modification from original terms taking into account all relevant facts and circumstances including qualitative factors. If qualitative assessment is not conclusive, the Group considers that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received, and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. Accordingly, such modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. The exchange or modification is considered as non-substantial modification when such difference is less than 10%.

For non-substantial modifications of financial liabilities that do not result in derecognition, the carrying amount of the relevant financial liabilities will be calculated at the present value of the modified contractual cash flows discounted at the financial liabilities' original effective interest rate. Transaction costs or fees incurred are adjusted to the carrying amount of the modified financial liabilities and are amortised over the remaining term. Any adjustment to the carrying amount of the financial liability is recognised in profit or loss at the date of modification.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Financial instruments *(Continued)*

### Financial liabilities and equity instruments *(Continued)*

#### **Offsetting a financial asset and a financial liability**

A financial asset and a financial liability are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### **Cash and cash equivalents**

Cash and cash equivalents include cash at bank and in hand, bank deposits having been within three months of maturity at acquisition, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

#### **Related parties**

A party is considered to be related to the Group if:

- (i) A person, or a close member of that person's family, is related to the Group if that person:
  - 1. has control or joint control over the Group;
  - 2. has significant influence over the Group; or
  - 3. is a member of the key management personnel of the Group or the Group's parent.
  
- (ii) An entity is related to the Group if any of the following conditions applies:
  - 1. the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - 2. one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - 3. both entities are joint ventures of the same third party;
  - 4. one entity is a joint venture of a third party and the other entity is an associate of the same third party or vice versa;
  - 5. the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - 6. the entity is controlled or jointly-controlled by a person identified in (i);
  - 7. a person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
  - 8. the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 3. Significant Accounting Policies *(Continued)*

### Related parties *(Continued)*

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependants of that person or that person's spouse or domestic partner.

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in Note 3, the management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future period, if the revision affects both current and future periods.

### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value-in-use of the CGU to which goodwill has been allocated. The value-in-use calculation requires the management of the Group to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise.

The carrying amount of goodwill as at 31 March 2021 was HK\$106,814,000 (2020: HK\$106,814,000), no impairment was recognised in the consolidated statement of profit or loss during the year ended 31 March 2020 and 2021. Details of the recoverable amount calculation are set out in Note 17 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Useful lives and impairment of property, plant and equipment and right-of-use assets

In applying the accounting policy on property, plant and equipment and right-of-use assets with respect to depreciation, the management estimates the useful lives of various categories of property, plant and equipment and right-of-use assets according to the Group's experience over the usage of property, plant and equipment and right-of-use assets and also by reference to the relevant industrial norm. If the actual useful lives of property, plant and equipment and right-of-use assets are less than the original estimated useful lives due to changes in commercial and technological environment, such difference will impact the depreciation charge for the remaining useful lives.

The Group assesses at the end of the reporting period whether property, plant and equipment has any indication of impairment in accordance with the accounting policy. The recoverable amount of property, plant and equipment is determined based on the value-in-use calculation. This calculation requires the use of judgement and estimates. Details of the basis of estimation and assumptions are disclosed in Note 15 to the consolidated financial statements.

As at 31 March 2021, the Group performed impairment assessment on the carrying amount of property, plant and equipment of HK\$83,534,000 and right-of-use assets of HK\$6,461,000 (2020: property, plant and equipment of HK\$80,843,000 and right-of-use assets of HK\$2,522,000) respectively. No impairment losses in respect of property, plant and equipment relating to fur business have been recognised for the year ended 31 March 2021 (2020: impairment loss of HK\$9,162,000).

#### Estimation on net realisable value of inventories

Inventories are stated at the lower of cost or net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs to completion and selling expenses.

The management of the Group reviews and identifies at the end of each financial year, provision for inventories (if any) is based on recent sales performance, management experience and assessment of the product's alignment with current market trend. The management estimates the net realisable value for inventories based primarily on the latest market prices and current market conditions. The carrying amount of inventories as at 31 March 2021 was HK\$76,041,000 (2020: HK\$57,770,000). Details of the inventories are disclosed in Note 22 to the consolidated financial statements.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Fair value of other financial instruments

As at 31 March 2021, certain of the Group's financial assets (including financial assets at FVTPL and financial assets at FVTOCI) are measured at fair value using valuation techniques. Judgement and estimation are required in establishing the relevant valuation techniques and the relevant inputs thereof. Changes in assumptions relating to these factors could result in material adjustments to the fair value of these instruments. Details of the fair value measurement are disclosed in Note 40 to the consolidated financial statements.

#### Fair value of biological assets

The biological assets are valued at fair value less costs of disposal. The fair value is determined based on either the market-determined prices as at the end of the reporting period adjusted with reference to the species, ages, growing conditions and costs incurred to reflect differences in characteristic and/or stages of growth of biological assets. Any change in the estimates may affect the fair value of biological assets significantly.

The valuer and the management review the assumptions and estimates periodically to identify any significant changes in the fair value of biological assets. Details of the assumptions used are disclosed in Note 21 to the consolidated financial statements. All the biological assets were culled in November 2020 due to COVID-19-pandemic.

#### Provision of ECL on trade receivables arising from securities brokerage business

The Group continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses based upon its historical experience. Credit losses have historically been within the Group's expectations and the Group will continue to monitor the collections from customers and maintain an appropriate level of estimated credit losses.

In assessing the ECL, the Group performs the assessment based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors or borrowers, general economic conditions and both the current conditions at the reporting date as well as the forecast of future conditions with significant judgments involved. The management uses estimates based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral value and any other qualitative factors in determining the impairment. The methodology and assumptions for estimating the amount is reviewed regularly to reduce material differences between loss estimates and actual loss experience. As at 31 March 2021, the carrying amount of trade receivables arising from securities brokerage business is HK\$245,365,000 (2020: HK\$281,447,000). The Group have reversed the net impairment loss of HK\$1,450,000 (2020: impairment loss of HK\$11,934,000) during the year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 4. Critical Accounting Judgements and Key Sources of Estimation Uncertainty *(Continued)*

### Key sources of estimation uncertainty *(Continued)*

#### Provision of ECL on loan receivables

The Group reviews its loan portfolios to assess impairment periodically. In determining whether an impairment loss should be recorded in the profit or loss, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group (e.g. payment delinquency or default), or local economic conditions that correlate with defaults on assets in the Group. The management uses estimates based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral value and any other qualitative factors. The methodology and assumptions used for estimating the amount is reviewed regularly to reduce any differences between loss estimates and actual loss experience.

As at 31 March 2021, the carrying amount of loan receivables is HK\$91,017,000 (2020: HK\$15,000,000). Impairment loss of HK\$219,000 was recognised (2020: reversal of impairment loss of HK\$96,000) during the year.

#### Income taxes

The Group is subject to income taxes in Hong Kong and Denmark. Significant judgements are required in determining the provision for income taxes and the timing of payment of the related tax. There are certain transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax provision in the period in which such determination is made.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 5. Revenue

During the year, the Group's revenue representing the amount received and receivable from its operating businesses, net of discount, are as follows:

	2021 HK\$'000	2020 HK\$'000
<b>Revenue from contracts with customers</b>		
Insurance brokerage services income	65,902	82,047
Commission income from		
— securities brokerage	5,095	2,316
— underwriting, sub-underwriting, placing and sub-placing	6,504	12,814
Brokerage of fur skin	33	599
Mink farming	23,384	1,406
Fund management services income	4,785	—
Assets management services income	8,241	50
<b>Revenue from other sources</b>		
Interest income from margin financing services	24,427	22,172
Interest income from money lending services	10,271	3,627
Interest income from fur brokerage	—	10
	<b>148,642</b>	<b>125,041</b>

Note: Commission and services income from insurance brokerage, securities brokerage, underwriting, sub-underwriting, placing and sub-placing, brokerage of fur skin and income from mink farming are recognised at point in time. Fund and assets management services income are recognised at point over time.

## 6. Segment Information

Information reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance focuses on the types of goods or services delivered or provided. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

Specifically, the Group's reportable and operating segments under HKFRS 8 are as follows:

Securities	—	Provision of securities brokerage, margin financing, underwriting, placing and consultancy services
Insurance brokerage	—	Provision of insurance brokerage services
Fur	—	Operation of breeding, farming and sale of livestock and pelted skin, provision of fur skin brokerage and financing services
Assets management	—	Provision and arrangement of fund management services and assets management services
Money lending	—	Provision and arrangement of money lending services

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 6. Segment Information (Continued)

The following is an analysis of the Group's revenue and results by reportable and operating segments:

### For the year ended 31 March 2021

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Total HK\$'000
Revenue	36,026	65,902	23,417	13,026	10,271	148,642
<b>RESULTS</b>						
Segment operating results	21,699	(1,708)	6,029	10,713	10,032	46,765
Reversal of impairment of trade receivables, net	1,450	—	—	—	—	1,450
Provision for impairment of loan receivables	—	—	—	—	(219)	(219)
Segment results	23,149	(1,708)	6,029	10,713	9,813	47,996
Other gains and losses, net						(3,098)
Finance costs						(9,181)
Unallocated corporate income						3,506
Unallocated corporate expenses						(44,122)
Loss before tax						(4,899)
Income tax expense						(3,541)
Loss for the year						(8,440)
	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Total HK\$'000
<b>ASSETS</b>						
Segment assets	554,324	8,891	154,507	4,261	91,017	813,000
Unallocated corporate assets						102,575
Total assets						915,575
<b>LIABILITIES</b>						
Segment liabilities	229,728	11,858	43,390	—	1,000	285,976
Unallocated corporate liabilities						203,773
Total liabilities						489,749

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 6. Segment Information (Continued)

### Other information

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions of property, plant and equipment	2,910	2,624	—	29	—	—	5,563
Reversal of write-down of inventories	—	—	(12,207)	—	—	—	(12,207)
Reversal of impairment of trade receivables, net	(1,450)	—	—	—	—	—	(1,450)
Provision for impairment of loan receivables	—	—	—	—	219	—	219
Provision for impairment of other receivables	—	—	—	—	—	5,102	5,102
Depreciation of property, plant and equipment	1,425	867	6,193	6	—	6	8,497
Depreciation of right-of-use assets	—	2,688	483	—	—	834	4,005
Write-off of biological assets due to COVID-19 pandemic	—	—	7,382	—	—	—	7,382

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 6. Segment Information (Continued)

### For the year ended 31 March 2020

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Total HK\$'000
Revenue	37,302	82,047	2,015	50	3,627	125,041
<b>RESULTS</b>						
Segment operating results	20,637	(2,962)	(32,701)	(147)	3,604	(11,569)
Provision for impairment of trade receivables, net	(11,934)	—	—	—	—	(11,934)
Reversal of impairment of loan receivables	—	—	—	—	96	96
Segment results	8,703	(2,962)	(32,701)	(147)	3,700	(23,407)
Other gains and losses, net						(7,139)
Finance costs						(8,413)
Unallocated corporate income						926
Unallocated corporate expenses						(32,696)
Loss before tax						(70,729)
Income tax expense						(151)
Loss for the year						(70,880)
	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Total HK\$'000
<b>ASSETS</b>						
Segment assets	415,375	2,701	143,126	5	15,000	576,207
Unallocated corporate assets						66,907
Total assets						643,114
<b>LIABILITIES</b>						
Segment liabilities	61,198	6,916	49,117	—	—	117,231
Unallocated corporate liabilities						98,745
Total liabilities						215,976

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 6. Segment Information (Continued)

### Other information

	Securities HK\$'000	Insurance brokerage HK\$'000	Fur HK\$'000	Assets management HK\$'000	Money lending HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions of property, plant and equipment	63	—	—	—	—	13	76
Change in fair value of biological assets	—	—	(2,040)	—	—	—	(2,040)
Impairment of property, plant and equipment	—	—	9,162	—	—	—	9,162
Write-down of inventories	—	—	3,497	—	—	—	3,497
Provision for impairment of trade receivables, net	11,934	—	—	—	—	—	11,934
Reversal of impairment of loan receivables	—	—	—	—	(96)	—	(96)
Depreciation of property, plant and equipment	1,312	746	10,378	—	—	6	12,442
Depreciation of right-of-use assets	—	1,919	642	—	—	6,744	9,305

Segment results represent the result from each segment without allocation of central administration costs including directors' remuneration, other gains and losses, net, unallocated other income, finance costs, provision for impairment of other receivables and income tax expense, which are reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets other than other receivables, prepayments and deposits, financial assets at FVTPL, financial assets at FVTOCI, property, plant and equipment, amounts due from related companies, pledged bank deposit, bank balances and cash and tax recoverable are allocated to reportable segments. Goodwill and intangible asset are allocated to segment of securities. Assets used jointly by reportable segment are allocated on the basis of the revenues earned by individual reportable segment; and
- all liabilities other than accrued expenses and other payables, amount due to a director/a shareholder/a related company, corporate bonds, tax payables and promissory notes are allocated to reportable segments. Liabilities for which reportable segments are jointly liable are allocated in proportion to segment assets.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 6. Segment Information (Continued)

### Geographical information

The Group mainly operates in Hong Kong and Denmark.

The Group's revenue from external customers based on the location of operations and information about its non-current assets by geographical location are analysed as follows:

	Revenue from external customers		Non-current assets	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
The People's Republic of China	33	609	—	—
Hong Kong	125,225	123,026	145,372	117,484
Denmark	23,384	1,406	77,934	78,549
	<b>148,642</b>	125,041	<b>223,306</b>	196,033

### Information about major customers

Revenue from customers contributing 10% or more of the total revenue of the Group is as follows:

	2021 HK\$'000	2020 HK\$'000
Customer A (Segment: Fur) (Note a)	23,384	N/A
Customer B (Segment: Insurance brokerage) (Notes a, c)	19,681	N/A
Customer C (Segment: Insurance brokerage) (Notes b, c)	N/A	46,098
Customer D (Segment: Insurance brokerage) (Notes b, c)	N/A	12,267

Note a: Revenue from this customer contributed less than 10% of the Group's total revenue for the year ended 31 March 2020.

Note b: Revenue from this customer contributed less than 10% of the Group's total revenue for the year ended 31 March 2021.

Note c: This customer is an insurance product issuer.

No other single customer contributed 10% or more to the Group's revenue for both years ended 31 March 2021 and 2020.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 7. Other Income

	2021 HK\$'000	2020 HK\$'000
Administrative fee income	980	785
Award, bonus and commission rebate	333	3,927
Bank interest income	11	38
Consultant fee income	—	30
Dividend income	250	—
Government grants	3,458	—
Handling fee income	568	734
Rental and utilities income (short-term leases)	2,392	932
Referral income	2,789	974
Securities marketing service income	845	—
Others	142	368
	<b>11,768</b>	7,788

During the year, the Group recognised government grants of HK\$3,458,000 in respect of COVID-19-related subsidies, of which HK\$3,449,000 related to Employment Support Scheme provided by the Hong Kong government.

## 8. Other Gains and Losses, Net

An analysis of the Group's other gains and losses, net is as follows:

	Notes	2021 HK\$'000	2020 HK\$'000
Foreign exchange gain (loss), net		44	(17)
Impairment of property, plant and equipment	15	—	(9,162)
Change in fair value of biological assets	21	—	2,040
Change in fair value of financial assets at FVTPL		<b>(3,493)</b>	—
Gain on disposal of financial assets at FVTPL		409	—
Loss on write-off of property, plant and equipment	15	<b>(58)</b>	—
		<b>(3,098)</b>	(7,139)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 9. Finance Costs

	2021 HK\$'000	2020 HK\$'000
Interest on:		
— Bank borrowings	3,251	7,405
— Cash clients' accounts	—	16
— Corporate bonds (effective)	5,712	575
— Lease liabilities (effective)	217	389
— Securities clients' accounts	1	28
	<b>9,181</b>	8,413

## 10. Loss Before Tax

Loss before tax has been arrived at after charging (crediting):

	2021 HK\$'000	2020 HK\$'000
Auditor's remuneration	1,009	927
(Reversal of) provision for impairment of trade receivables, net	(1,450)	11,934
Provision for (reversal of) impairment of loan receivables	219	(96)
Provision for impairment of other receivables	5,102	—
Cost of inventories recognised as expenses	12,501	5,382
Depreciation of property, plant and equipment	8,497	12,442
Depreciation of right-of-use assets	4,005	9,305
Impairment of property, plant and equipment	—	9,162
(Reversal of) write-down of inventories	(12,207)	3,497
Net foreign exchange (gain) loss, net	(44)	17
Operating lease rental for short-term leases	4,753	937
Staff costs (including directors' remuneration — Note 11)		
— salaries and allowance	44,346	38,415
— retirement benefits scheme contributions	1,432	1,576
Loss on write-off of property, plant and equipment	58	—
Write-off of biological assets due to COVID-19 pandemic	7,382	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 11. Directors' Remuneration and Senior Management's Emoluments

### (a) Directors' and chief executive's emoluments

The emoluments paid or payable to each of the Group's directors in 2021 are as follows:

Emoluments	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement benefit scheme contributions HK\$'000	Discretionary bonus HK\$'000	Total HK\$'000
<b>Executive directors</b>					
Mr. Wong Chun Chau ( <i>Chairman</i> )	—	576	18	48	642
Ms. Kwok Yin Ning ( <i>Chief Executive Director</i> )	—	540	18	45	603
Mr. Chen Jiajun (Note 1)	—	356	11	—	367
<b>Independent non-executive directors</b>					
Ms. Mak Yun Chu	120	—	—	—	120
Mr. Hung Wai Che	120	—	—	—	120
Mr. Leung Siu Kee	120	—	—	—	120
	<b>360</b>	<b>1,472</b>	<b>47</b>	<b>93</b>	<b>1,972</b>

Note:

(1) Mr. Chen Jiajun has been appointed as an executive director of the Company with effect from 28 August 2020.

The emoluments paid or payable to each of the Group's directors in 2020 are as follows:

Emoluments	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement benefit scheme contributions HK\$'000	Discretionary bonus HK\$'000	Total HK\$'000
<b>Executive directors</b>					
Mr. Wong Chun Chau ( <i>Chairman</i> )	—	576	18	48	642
Ms. Kwok Yin Ning ( <i>Chief Executive Director</i> )	—	540	18	45	603
<b>Independent non-executive directors</b>					
Ms. Mak Yun Chu	120	—	—	—	120
Mr. Tang Tat Chi (Note 1)	54	—	—	—	54
Mr. Hung Wai Che	120	—	—	—	120
Mr. Leung Siu Kee (Note 1)	75	—	—	—	75
	<b>369</b>	<b>1,116</b>	<b>36</b>	<b>93</b>	<b>1,614</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 11. Directors' Remuneration and Senior Management's Emoluments (Continued)

### (a) Directors' and chief executive's emoluments (Continued)

Note:

- (1) Mr. Tang Tat Chi retired as independent non-executive director of the Company on 16 August 2019 and Mr. Leung Siu Kee has been appointed as independent non-executive director of the Company with effect from 16 August 2019.

The directors' and chief executive's emoluments shown above were mainly for their services as directors of the Company or its subsidiaries.

During the year, no director received any emoluments from the Group as an inducement to join or leave the Group or compensation for loss of office and none of them waived or has agreed to waive any emoluments (2020: Nil).

During the year ended 31 March 2021 and 2020, no share options were granted to directors.

### (b) Employees' emoluments

The five individuals with the highest emoluments of the Group are as follows:

	2021 HK\$'000	2020 HK\$'000
Salaries, allowances and benefits in kind	7,381	7,247
Commissions	1,154	979
Defined contribution and retirement benefit scheme contributions	87	90
	<b>8,622</b>	8,316

Their emoluments fall within the following bands:

	2021 Number of employees	2020 Number of employees
HK\$1,000,001 — HK\$1,500,000	1	2
HK\$1,500,001 — HK\$2,000,000	3	2
HK\$2,000,001 — HK\$2,500,000	1	1
	<b>5</b>	5

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 11. Directors' Remuneration and Senior Management's Emoluments (Continued)

### (b) Employees' emoluments (Continued)

During the year, the five (2020: five) individuals have not received any emoluments from the Group as an inducement to join or leave the Group or compensation for loss of office.

## 12. Income Tax Expense

	2021 HK\$'000	2020 HK\$'000
Current tax expense		
Hong Kong Profits Tax	3,541	208
Over provision in prior years		
Hong Kong Profits Tax	—	(57)
Total income tax expense for the year	3,541	151

Hong Kong Profits Tax for the years ended 31 March 2021 and 2020 is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2 million for the qualifying entity within the Group according to the two-tiered profits tax rates regime. For all other entities in Hong Kong, profits tax is calculated at 16.5% of the assessable profit.

Subsidiary in Denmark is subject to Denmark Corporation Tax at 22% for the year (2020: 22%). No provision has been made for Denmark corporate tax as the tax losses brought forward from previous year exceed the estimated assessable profits for the year.

The income tax expense for the year can be reconciled to the loss before tax as follows:

	2021 HK\$'000	2020 HK\$'000
Loss before tax	(4,899)	(70,729)
Tax at Hong Kong Profits Tax of 16.5% (2020: 16.5%)	(808)	(11,670)
Tax effect of income not taxable for tax purposes	(42)	(344)
Tax effect of expenses not deductible for tax purposes	1,621	957
Tax effect on tax concession	(175)	(165)
Tax effect on tax losses not recognised	4,931	12,126
Over provision in prior years	—	(57)
Utilisation of tax losses previously not recognised	(1,171)	(145)
Effect of different tax rates of group entities operating in other jurisdictions	(815)	(551)
Income tax expense for the year	3,541	151

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 12. Income Tax Expense *(Continued)*

At the end of the reporting period, the Group has estimated unrecognised tax losses of HK\$277,848,000 (2020: HK\$242,005,000) to set off against future taxable income. No deferred tax asset is recognised in respect of such tax losses carried forward as the realisation of the related tax benefit through future taxable profits could not be reasonably assessed. The tax losses do not have expiry date under the current tax legislation. The Group had no material unprovided deferred tax liabilities at the end of the year of 2020 and 2021.

## 13. Dividends

No dividend was paid or proposed for the years ended 31 March 2021 and 2020, nor has any dividend been proposed since the end of the reporting period.

## 14. Loss Per Share

The calculation of the basic and diluted loss per share attributable to owners of the Company is based on the loss attributable to owners of the Company for the year ended 31 March 2021 of HK\$8,440,000 (2020: HK\$70,314,000) and the number of 4,849,629,735 ordinary shares (2020: weighted average number of 4,709,145,735 ordinary shares) in issue during the year.

### **Diluted loss per share**

No adjustment was made in calculating the diluted loss per share for both years as the exercise of share options would result in decrease in loss per share. Accordingly, the diluted loss per share is same as the basic loss per share.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 15. Property, Plant and Equipment

	Land HK\$'000	Mink farm buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Office equipment HK\$'000	Motor vehicle HK\$'000	Total HK\$'000
<b>COST</b>							
At 1 April 2019	11,232	87,171	4,081	51,719	3,555	600	158,358
Additions	—	—	—	—	76	—	76
Release from right-of-use assets	—	—	—	1,161	—	—	1,161
Exchange difference	(344)	(2,672)	—	(1,602)	—	(19)	(4,637)
At 31 March 2020 and 1 April 2020	10,888	84,499	4,081	51,278	3,631	581	154,958
Additions	—	—	5,515	—	48	—	5,563
Write-off	—	—	(1,631)	—	—	—	(1,631)
Release from right-of-use assets	—	—	—	251	—	—	251
Exchange difference	785	6,096	—	3,701	—	42	10,624
At 31 March 2021	11,673	90,595	7,965	55,230	3,679	623	169,765
<b>ACCUMULATED DEPRECIATION AND IMPAIRMENT</b>							
At 1 April 2019	—	16,011	2,343	33,556	905	509	53,324
Charge for the year	—	3,877	1,111	6,415	954	85	12,442
Impairment loss recognised in profit or loss	—	7,771	—	1,391	—	—	9,162
Release from right-of-use assets	—	—	—	890	—	—	890
Exchange difference	—	(549)	—	(1,137)	—	(17)	(1,703)
At 31 March 2020 and 1 April 2020	—	27,110	3,454	41,115	1,859	577	74,115
Charge for the year	—	3,369	1,522	2,820	782	4	8,497
Eliminated on write-off	—	—	(1,573)	—	—	—	(1,573)
Release from right-of-use assets	—	—	—	188	—	—	188
Exchange difference	—	1,977	—	2,985	—	42	5,004
At 31 March 2021	—	32,456	3,403	47,108	2,641	623	86,231
<b>CARRYING AMOUNTS</b>							
At 31 March 2021	11,673	58,139	4,562	8,122	1,038	—	83,534
At 31 March 2020	10,888	57,389	627	10,163	1,772	4	80,843

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 15. Property, Plant and Equipment *(Continued)*

The above items of property, plant and equipment, except for land, are depreciated on a straight-line basis at the following rates per annum:

Mink farm buildings	2-5%
Leasehold improvements	Shorter of 20% or lease term
Plant and machinery	5-20%
Office equipment	20%-33%
Motor vehicle	20%

Land represents freehold land situated in Denmark. No depreciation is provided accordingly. All mink farm buildings are located on the freehold land situated in Denmark.

As at 31 March 2021, plant and machinery with amount before impairment of DKK7,391,000 (approximately HK\$9,072,000) were pledged to secure banking facilities granted to the Group (2020: DKK9,961,000 (approximately HK\$11,404,000)). Details of the assets pledged are disclosed in Note 35 to the consolidated financial statements.

As at 31 March 2021, the Group's mink farm buildings and plant and machinery under the fur segment are carried at DKK53,980,000 (approximately HK\$66,261,000) after considering their recoverable amount, having regard to the change in market conditions in Denmark after the outbreak of COVID-19. The recoverable amount of the mink farm buildings and plant and machinery of the fur segment is the estimated value-in-use, which is estimated based on valuation techniques with significant unobservable inputs and assumptions of market conditions, and based on the valuation conducted by Graval Consulting Limited, an independent valuer and approved by the directors of the Company.

The valuation was arrived at by using cash flow projections based on the financial budgets covering a four-year period prepared by the management using the underlying assumption of terminal growth rate of 1%. A four-year forecast is considered appropriate for the fur segment, as it has taken into account the management's estimation of the impact of COVID-19 since January 2020, including the mink breeding suspension from November 2020 to December 2021, business recovery after resuming the mink farming activities, the availability of suppliers to supply sufficient mink livestock, the purchasing cost of mated females and males for breeding and the birth rate of minks. The pre-tax discount rate used in 2021 was 12.77%. Other key assumptions for the value-in-use calculation related to the financial forecast includes budget sales, based on quantity sold and level of skin price, operating expenses and discount rates applied to future cash flows. Such estimation is based on the past performance of the fur business and the management's expectations for market development.

No impairment is considered necessary for the mink farm buildings and plant and machinery as their value-in-use exceeds their carrying amount.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 16. Right-of-Use Assets

	Leased premises HK\$'000	Plant and equipment HK\$'000	Total HK\$'000
<b>COST</b>			
At 1 April 2019	15,699	1,423	17,122
Release to property, plant and equipment	—	(1,161)	(1,161)
Exchange difference	—	(26)	(26)
At 31 March 2020 and 1 April 2020	15,699	236	15,935
Addition	8,000	—	8,000
Eliminated on expiration of lease term	(15,699)	—	(15,699)
Released to property, plant and equipment	—	(251)	(251)
Exchange difference	—	15	15
At 31 March 2021	8,000	—	8,000
<b>ACCUMULATED DEPRECIATION</b>			
At 1 April 2019	4,073	942	5,015
Charge for the year	9,211	94	9,305
Release to property, plant and equipment	—	(890)	(890)
Exchange difference	—	(17)	(17)
At 31 March 2020 and 1 April 2020	13,284	129	13,413
Charge for the year	3,954	51	4,005
Reversed on expiration of lease term	(15,699)	—	(15,699)
Released to property, plant and equipment	—	(188)	(188)
Exchange difference	—	8	8
At 31 March 2021	1,539	—	1,539
<b>NET CARRYING AMOUNT</b>			
At 31 March 2021	6,461	—	6,461
At 31 March 2020	2,415	107	2,522

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 16. Right-of-Use Assets (Continued)

	2021 HK\$'000	2020 HK\$'000
Expense relating to short-term leases	4,728	918
Expense relating to leases of low-value assets	25	19
Total cash outflow for leases on right-of-use assets	3,584	9,916

For both years, the Group leased various offices and plant and machinery for its operations. Lease contracts are entered into with terms of 24 months to 36 months.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The Group regularly entered into short-term leases for premises and equipment. As at 31 March 2021 and 2020, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term leases expense disclosed above.

As at 31 March 2021, no right-of-use assets (2020: DKK93,000 (approximately HK\$107,000)) were held as collateral to secure banking facilities granted to the Group, details of which are disclosed in Note 35 to the consolidated financial statements.

## 17. Goodwill

	2021 HK\$'000	2020 HK\$'000
<b>COST</b>		
At beginning and end of the year	202,783	202,783
<b>ACCUMULATED IMPAIRMENT</b>		
At beginning of the year	95,969	95,969
Impairment loss recognised in the year	—	—
At end of the year	95,969	95,969
<b>CARRYING AMOUNT</b>		
At end of the year	106,814	106,814

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 17. Goodwill (Continued)

### Impairment testing on Goodwill

Goodwill is assessed for impairment annually irrespective of whether there is any indication of impairment.

At the end of the reporting period, the carrying amount of goodwill represents goodwill arising from the acquisition of:

	2021 HK\$'000	2020 HK\$'000
Securities segment	106,814	106,814

For the purpose of impairment testing, the recoverable amounts of the CGU are determined by value-in-use calculations. The key assumptions for the value-in-use calculations are those regarding the financial forecast approved by management covering a 5-year period and discount rates.

### Securities segment

The recoverable amount of this CGU has been determined based on a value-in-use calculation. The calculation uses cash flow projection based on financial forecast prepared by management covering a 5-year period, and pre-tax discount rate of 12.03% (2020: 12.51%). Cash flows beyond the 5-year period are extrapolated using a long term 3% growth rate. This growth rate is based on historical GDP and inflation rate. Other key assumptions for the value-in-use calculation related to the estimation of financial forecast includes budget revenue and operating expenses. Such estimation is based on the past performance of the securities business and the management's expectations for market development.

The valuation was performed by an independent valuer-Valplus Consulting Limited not connected to the Group. With reference to the valuation, the management of the Group has reviewed the recoverable amount of the CGU the goodwill is allocated to, no impairment loss was recognised in consolidated statement of profit or loss for the year ended 31 March 2020 and 2021.

### Insurance brokerage segment

The recoverable amount of the goodwill is fully impaired by HK\$1,424,000 in the consolidated statement of profit or loss for the year ended 31 March 2019.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 18. Intangible Asset

The intangible asset represents trading rights that confer eligibility of the Company to trade on The Stock Exchange of Hong Kong Limited. The trading rights is considered by the management as having an indefinite useful life since it is expected to contribute net cash inflows to the Company indefinitely and therefore, it is required to be tested for impairment annually and it will not be amortised until its useful life is determined to be finite.

The management believes that any reasonable possible change in any assumption of the carrying amount of the intangible asset would not exceed the recoverable amount. At the end of reporting period, the management determined that there is no impairment of its trading rights.

## 19. Financial Assets at Fair Value Through Profit or Loss

	2021 HK\$'000	2020 HK\$'000
Unlisted funds (Note a)	22,278	—

Note:

- a. These represent interests in unlisted funds. The financial assets are measured at fair value and was categorised as level 2 in the fair value hierarchy. Details of which are disclosed in Note 40 to the consolidated financial statements.

	2021 HK\$'000	2020 HK\$'000
Analysed for reporting purposes as:		
Current assets	2,459	—
Non-current assets	19,819	—
	22,278	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 20. Financial Assets at Fair Value Through Other Comprehensive Income

	2021 HK\$'000	2020 HK\$'000
Equity securities listed in Hong Kong (Notes a, b)	4,900	4,950

Notes:

- (a) The fair values of listed securities are based on quoted closing prices available on The Stock Exchange of Hong Kong Limited as at the end of the reporting period.
- (b) These investments are held for long-term strategic purposes. The directors of the Company have elected to designate these investments in financial assets at FVTOCI as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes and realising their performance potential in the long run.

At initial recognition, the management made an irrevocable election to present fair value gains and losses on equity investments in other comprehensive income, there will be no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends income from such investments continue to be recognised in profit or loss as "other income" when the Group's rights to receive payments is established.

## 21. Biological Assets

Movements of the biological assets are as follows:

	Mated females HK\$'000	Males for breeding HK\$'000	Total HK\$'000
At 1 April 2019	8,217	737	8,954
Increase due to raising (Feeding cost and others)	5,843	4,326	10,169
Change in fair value	(1,760)	3,800	2,040
Transferred to inventory	(5,539)	(8,665)	(14,204)
Exchange difference	(231)	(14)	(245)
At 31 March 2020 and 1 April 2020	6,530	184	6,714
Increase due to raising (Feeding cost and others)	3,308	3,846	7,154
Transferred to inventory	(6,561)	(363)	(6,924)
Write-off due to COVID-19 pandemic (Note)	(3,705)	(3,677)	(7,382)
Exchange difference	428	10	438
At 31 March 2021	—	—	—

Note: In early November 2020, the Danish government found that minks carried the COVID-19 virus and therefore, the government instructed that all minks within the country be culled and banned mink breeding until end of 2021. As a result, all the mink livestock in the Company were culled accordingly.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 21. Biological Assets (Continued)

The number of biological assets is as follows:

	2021	2020
Mated females	—	14,107
Males for breeding	—	286
At the end of the year	—	14,393

Analysed for reporting purposes as follows:

	2021 HK\$'000	2020 HK\$'000
Current assets	—	6,714
Non-current assets	—	—
At the end of the year	—	6,714

Mated females represent the female minks which are primarily held for further growth for the production of minks. The males for breeding are selected as breeding stock.

The fair value of the biological assets is measured at the reporting date on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13 "Fair Value Measurement".

### The qualification of Valuer

The Group's biological assets were independently valued by Valplus Consulting Limited ("Valuer") as at 31 March 2020 (the "Valuation Date"). The independent valuer in charge of this valuation have appropriate qualifications and relevant experience in various appraisal assignments involving biological assets and agricultural produce.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 21. Biological Assets *(Continued)*

### Valuation methodology of biological assets

In the process of valuing the biological assets, the Valuer has taken into consideration the nature and specialty of the biological assets and considered that a combination of the market approach and income approach would be appropriate and reasonable in the valuation of the fair value less costs to sell of the biological assets by making reference to the requirement of HKAS 41.

### Valuation of mated females

In the valuation of mated females, under the condition of absence of market determined price, the Valuer applied the income approach to determine the present value of expected net cash flows. The cash flows are determined based on the estimated costs for raising kits until pelting, and the estimated price for skin after pelting.

### Valuation of males for breeding

In the valuation of males for breeding, the Valuer applied the market approach by referring to the average market price of skin less incremental costs for pelting and selling.

### Prices and costs of the biological assets

Estimation of costs per unit for the year 2020 provided by the management are presented below:

	2020 DKK*
Feed	101
Salary	55
Other variable cost (Note 1)	7
Lower value of male breeders (Note 2)	1
Pelting (Note 3)	25
Sales fee (Note 3)	9
Surplus from Copenhagen Fur (Note 4)	5%

Note 1: Other variable cost includes vaccination and veterinary fees.

Note 2: The skin value of mated female used as breeder becomes lower.

Note 3: Pelting and sales fee reflect incremental costs to sell for livestock and are deducted from the assessed fair value.

Note 4: Surplus from Copenhagen Fur is received by farmers from the auction body.

\*: DKK stands for Danish Krone

## 21. Biological Assets *(Continued)*

### Valuation methodology of biological assets *(Continued)*

#### Major inputs

The major inputs for the above models are discount rate, average skin price and birth rate. The pre-tax discount rate applied for the valuation is 14.67%. The average skin price applied for a mated female and a male for breeding are approximately DKK488 and DKK566 respectively. The birth rate applied for mated females is 5.

#### Result

Pursuant to the above analysis and valuation method employed by the Valuer, the fair values less costs of disposal for a mated female and a male for breeding are approximately DKK404 and DKK560 respectively.

### Valuation assumptions

In addition, the following principal assumptions have been adopted by the Valuer:

- The biological assets are properly managed with necessary care and are receiving proper veterinary care to ensure their normal growth;
- There will be no force majeure, including natural disasters that could adversely impact the condition of the biological assets;
- As a going concern, the business enterprise will successfully carry out all necessary activities for the development of its business;
- Market trends and conditions where the business enterprise operates will not deviate significantly from the economic forecasts in general;
- Key management, competent personnel and technical staff will all be retained to support the ongoing operations of the business enterprise;
- There will be no material changes in the business strategy of the business enterprise and its operating structure;
- Interest rates and exchange rates in the localities for the operation of the business enterprise will not differ materially from those presently prevailing;
- All relevant approvals, business certificates, licences or other legislative or administrative authority from any local, provincial or national government, or private entity or organization required to operate in the localities where the business enterprise operates or intends to operate will be officially obtained and renewable upon expiry unless otherwise stated; and



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 21. Biological Assets (Continued)

### Valuation assumptions (Continued)

- There will be no major changes in the political, legal, economic or financial conditions and taxation laws in the localities in which the business enterprise operates or intends to operate, which would adversely affect the revenues and profits attributable to the business enterprise.

As at 31 March 2021, no biological assets (2020: DKK5,864,000 (approximately HK\$6,714,000)) were pledged to secure banking facilities granted to the Group. Details of assets pledged are disclosed in Note 35 to the consolidated financial statements.

## 22. Inventories

	2021 HK\$'000	2020 HK\$'000
Trading goods		
— Pelted skins	76,041	57,770

During the year, an amount of HK\$6,924,000 (2020: HK\$14,204,000) was transferred from biological assets to inventories.

All of the inventories are carried at lower of cost or net realisable value as at 31 March 2021 and 2020 respectively.

	2021 HK\$'000	2020 HK\$'000
Carrying amount of inventories sold	12,501	5,382
(Reversal of) write-down of inventories	(12,207)	3,497
	294	8,879

The reversal of write-down of inventories arose due to an increase in the estimated net realisable value of certain products as a result of change in market condition and sales of certain products which had been written down to net realisable value in prior years.

As at 31 March 2021, inventories of DKK61,948,000 (approximately HK\$76,041,000) were pledged to secure banking facilities granted to the Group (2020: DKK50,459,000 (approximately HK\$57,770,000)). Details of the assets pledged are disclosed in Note 35 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 23. Trade and Other Receivables, Prepayments and Deposits

	2021 HK\$'000	2020 HK\$'000
Trade receivables from:		
Securities brokerage business (Note a)		
— Cash clients	29,108	36,596
— Margin clients	229,303	258,574
— Clearing house	—	773
	258,411	295,943
Fur skins brokerage business (Note b)	53	—
Assets management business (Note c)	4,232	—
	262,696	295,943
Less: Provision for impairment of trade receivables	(13,046)	(14,496)
	249,650	281,447
Prepayments	1,934	1,827
Deposits	6,043	6,694
Other receivables (Note d)	1,933	8,732
	259,560	298,700
Analysis for reporting purpose as:		
Current assets	258,282	298,296
Non-current assets	1,278	404
	259,560	298,700



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

### 23. Trade and Other Receivables, Prepayments and Deposits *(Continued)*

Notes:

- (a) The settlement terms of trade receivables arising from the business of dealing in securities are two days after the trade date.

#### Cash clients

Cash clients are required to place cash deposits as prescribed in the Group's credit policy before execution of any purchase transactions. For overdue receivables, the management ensures that the listed securities belonging to clients in which the Group holds as custodian are sufficient to cover the amounts due to the Group.

#### Margin clients

The Company maintains a list of approved securities held as collaterals for margin lending at a specified loan-to-collateral ratio. The credit facility limits granted to margin clients are determined by the discounted value of the securities collaterals accepted by the Company's management. A margin call may occur when the balances of the outstanding receivables from margin clients exceed the permitted margin loan limit, or when the discounted value of the collateral securities is less than the balances due from margin clients.

As at 31 March 2021, the fair value of the pledged securities held by the Group amounted to HK\$822,236,000 (2020: HK\$521,336,000).

#### Clearing house

Trade receivables from a clearing house represents outstanding balance pending to be settled arising from the business of dealing in securities, which are normally due within two trading days after the trade date.

- (b) The Group allows a credit period ranging from 0 day to 120 days to its customers from the business of fur skin brokerage.
- (c) The Group allows a credit period ranging from 0 day to 90 days to its customers from the business of assets management.
- (d) During the reporting period, there was HK\$5,102,000 provision for impairment on other receivable recognised in profit or loss (2020: Nil).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

### 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

The aging analysis of the Group's trade receivables from the business of securities, net of allowance for ECL, are as follows:

	2021 HK\$'000	2020 HK\$'000
Margin clients balances:		
No due date	216,257	244,302
Cash clients balances:		
Neither past due nor impaired	433	32,816
Past due but not impaired	28,675	3,556
	29,108	36,372
Other balances:		
Neither past due nor impaired	—	773
	245,365	281,447

Provision of ECL allowance of trade receivables from the business of securities is as follow:

	2021 HK\$'000	2020 HK\$'000
Balance at beginning of the year	14,496	2,562
Provision for impairment under ECL	1,421	13,030
Recovery during the year	(2,871)	(1,096)
Balance at end of the year	13,046	14,496

In determining the recoverability of trade receivables, the Group considers any change in the credit quality of the trade receivables from the date credit was initially granted and subsequent settlement after the end of the reporting period. In the opinion of the directors of the Company, there is no further credit provision required in excess of the allowance for ECL.

Details of impairment assessment of securities business for prior and current year are set out in "Financial risk management objectives and policies" in Note 40 to the consolidated financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

### 23. Trade and Other Receivables, Prepayments and Deposits *(Continued)*

The aging analysis of the Group's trade receivables from the business of fur skin brokerage, net of allowance for ECL, based on invoice dates are as follows:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
0 – 60 days	<b>53</b>	—

Trade receivables from the business of fur skin brokerage that were neither past due nor impaired related to customers for whom there is no recent history of default.

The aging analysis of the Group's trade receivables from the business of assets management, net of allowance for ECL, based on invoice dates are as follows:

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
0 – 60 days	<b>3,595</b>	—
61 – 90 days	<b>27</b>	—
Over 90 days	<b>610</b>	—
	<b>4,232</b>	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 23. Trade and Other Receivables, Prepayments and Deposits (Continued)

The aging analysis of the Group's trade receivables from the business of assets management which are past due but not impaired are as follows:

	2021 HK\$'000	2020 HK\$'000
Overdue by:		
1 – 30 days	27	—
31 – 90 days	27	—
Over 90 days	556	—
	<b>610</b>	—

Receivables were related to customers for whom there was no recent history of default. As at 31 March 2021, the Group has assessed the recoverability of the receivables that were past due and considered any change in the credit quality of the trade receivables from the date when credit was initially granted and subsequent settlement after the end of the reporting period. In the opinion of the directors of the Company, no allowance for ECL has been recognised because there has not been a significant change in credit quality of these debtors and the amounts are still considered recoverable based on the good payment record of the customers and subsequent settlement after the end of the reporting period.

## 24. Loan Receivables

	2021 HK\$'000	2020 HK\$'000
Loans from money lending business – unsecured	29,869	15,000
Loans from money lending business – secured	56,807	—
Interest receivables	4,560	—
	<b>91,236</b>	15,000
Less: Provision for impairment	(219)	—
	<b>91,017</b>	15,000

The Group offered a credit period ranging from 1 month to 1 year for the loans to its customers in money lending business with interest rate ranging from 11% p.a. to 48% p.a. (2020: from 13% p.a. to 48% p.a.). The Group maintains strict control over its outstanding loans to minimise credit risk. Overdue balance are reviewed regularly by the management.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 24. Loan Receivables (Continued)

The following is an aging analysis of the Group's loan receivables by age, presented based on the due date and net of allowance for ECL at 31 March 2021 and 2020:

	2021 HK\$'000	2020 HK\$'000
No past due	48,454	15,000
Overdue by:		
1 – 30 days	32,111	—
31 – 60 days	311	—
61 – 90 days	311	—
Over 90 days	9,830	—
	91,017	15,000

Loan receivables related to customers for whom there is no recent history of default.

Analysis of the ECL allowance of loan receivables is as follows:

	2021 HK\$'000	2020 HK\$'000
Balance at beginning of the year	—	96
Provision for (reversal of) the year	219	(96)
Balance at end of the year	219	—

Details of impairment assessment of loan receivables for prior and current year are set out in "Financial risk management objective and policies" in Note 40 to the consolidated financial statements.

## 25. Bank Balances Held on Behalf of Clients

The Group maintains segregated trust accounts with licensed banks to hold clients' monies arising from its securities business. The Group has classified clients' monies as bank balances held on behalf of clients under the current assets section of the consolidated statement of financial position and recognised the corresponding accounts payable to respective clients on the grounds that it is liable for any loss or misappropriation of clients' monies. The Group is not allowed to use clients' monies to settle its own obligations.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 26. Pledged Bank Deposits/Bank Balances and Cash

As at 31 March 2021, pledged bank deposits represent the Group's security given to banks for facilities granted to a wholly owned subsidiary. The pledged bank deposits would be released within one year and therefore are classified as current assets. Details of assets pledged are disclosed in Note 35 to the consolidated financial statements.

The amounts comprise cash held by the Group and short-term bank deposits at market interest rates ranging from 0.001% to 1% (2020: from 0.001% to 1%) per annum with an original maturity of three months or less.

## 27. Trade and Other Payables

	2021 HK\$'000	2020 HK\$'000
Trade payables from:		
Securities brokerage business (Note a)		
— Cash clients	28,476	13,135
— Margin clients	159,382	9,714
— Clearing house	6,870	3,349
	<b>194,728</b>	26,198
Mink farming business (Note b)	—	1,609
Insurance brokerage business (Note c)	5,003	5,246
	<b>199,731</b>	33,053
Other payables:		
Accruals	3,453	3,053
Corporate bonds interest payable	1,593	254
Other loan interest payable	86	—
Value-added tax payable	1,979	—
Other operating expenses payable	571	268
Others	11	21
	<b>207,424</b>	36,649

Notes:

- (a) Trade payables to securities clients represent the monies received from or payable to brokerage clients in respect of the trust and segregated bank balances received and held for clients in the course of conducting regulated activities. However, the Group does not have a currently enforceable rights to offset these payables with those balances receivables.

The trade payables from the securities business are normally settled within two trading days after the trade date except for the money held on behalf of clients at the segregated bank accounts which is repayable on demand. The money held on behalf of clients at the segregated bank accounts carries interest at prevailing interest rate of 0.01% (2020: 0.01%) per annum.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 27. Trade and Other Payables (Continued)

Notes: (Continued)

(a) (Continued)

No aging analysis is disclosed as, in the opinion of directors, an aging analysis does not give additional value in view of the nature of the business.

Included in trade payables from margin clients, five of the margin clients claimed against for the cash balances with total sum of approximately HK\$47.3 million in five margin accounts. Further details refer to Note 46 to the consolidated financial statements.

(b) Based on the invoice dates, aging analysis of trade payables from mink farming business are as follows:

	2021 HK\$'000	2020 HK\$'000
0 – 60 days	—	1,199
61 – 90 days	—	—
91 – 120 days	—	410
	—	1,609

(c) Based on the invoice dates, aging analysis of trade payables from insurance brokerage business are as follows:

	2021 HK\$'000	2020 HK\$'000
0 – 60 days	3,498	4,593
61 – 90 days	978	—
91 – 120 days	—	—
Over 120 days	527	653
	5,003	5,246

## 28. Bank and Other Borrowings

	2021 HK\$'000	2020 HK\$'000
Revolving loans	35,000	35,000
Bank overdraft	42,901	47,336
Loan from other creditor	1,000	—
	78,901	82,336

The bank overdrafts were charged at an interest rate of 4.5% (2020: 4.5%) per annum. Details of assets pledged to secure the bank borrowings are disclosed in Note 35 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 28. Bank and Other Borrowings (Continued)

Revolving loans are repayable within one year from the draw down date and are interest bearing at Hong Kong Inter-bank Offered Rate (“HIBOR”) plus 2.5% p.a. (2020: HIBOR plus 2.5% p.a.). As at year end, revolving loans are secured by personal guarantee from the father of Mr. Chen Jiajun and cash deposits of HK\$17,500,000. Father of Mr. Chen Jiajun is considered as related party of the Group, details of which are disclosed in Note 38(g) to the consolidated financial statements. Details of bank deposits pledged to secure the bank borrowings are disclosed in Note 35 to the consolidated financial statements.

The loan from other creditor was charged at an interest rate of 8% per annum.

The amounts repayable as extracted from agreed repayment schedules were as follows:

	2021 HK\$'000	2020 HK\$'000
On demand or within one year	78,901	82,336
	<b>78,901</b>	82,336

## 29. Lease Liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the year:

	31 March 2021		31 March 2020	
	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000	Present value of the minimum lease payments HK\$'000	Total minimum lease payments HK\$'000
Within one year	2,944	3,244	2,708	2,751
In more than one year but not more than two years	2,873	3,028	—	—
In more than two years but not more than five years	1,527	1,550	—	—
	<b>7,344</b>	<b>7,822</b>	2,708	2,751
Less: Future finance charges		<b>(478)</b>		(43)
Present value of lease liabilities		<b>7,344</b>		2,708

## 30. Amount Due to a Director/Shareholder

The amounts due are unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 31. Corporate Bonds

At the end of the reporting period, corporate bonds were payable as follows:

	2021 HK\$'000	2020 HK\$'000
Maturity:		
Within one year	37,200	15,500
In more than one year but not more than two years	79,717	8,500
In more than two years but not more than five years	32,209	24,218
	149,126	48,218
Less: Amounts due for settlement within 12 months (shown under current liabilities)	(37,200)	(15,500)
Amounts due for settlement after 12 months (shown under non-current liabilities)	111,926	32,718

During the year, the Group has issued corporate bonds with aggregate amount of HK\$142,520,000 and US\$850,000 (approximately HK\$6,606,000) (2020: HK\$45,100,000 and US\$400,000 (approximately HK\$3,118,000)), with tenor of 1-3 years. The bonds were issued with effective interest rate ranging from 0% to 9%, which are payable either semi-annually or annually.

Both parties do not have the rights to exercise partial or full early redemption. No conversion rights were granted under the corporate bond agreements. Corporate bonds of HK\$121,626,000 as at 31 March 2021 (2020: HK\$48,218,000) were secured by personal guarantee from Mr. Chen Jiajun. As at 31 March 2021, a corporate bond of HK\$14,000,000 was held by Kingkey Investment Fund SPC — KKDF Selected Fund SP, which is wholly held by Mr. Chen Jiajun, as disclosed in Note 38 (e) and (f) to the consolidated financial statements.

## 32. Promissory Notes

	2021 HK\$'000	2020 HK\$'000
At beginning of the year	3,430	—
Addition	—	3,430
Imputed interest	—	—
Redemption	(3,430)	—
	—	3,430

The promissory notes were issued by the Company in connection with the acquisition of the remaining 49% of total issued share capital of Kingkey Privilege Wealth Management Limited (formerly known as King Privilege Wealth Management Limited) (“KKWM”) on 9 January 2020. The promissory notes represented total consideration for the acquisition. The promissory notes are non-interest bearing and payable on maturity in July 2020.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 33. Deferred Taxation

The following are the major deferred tax liability and asset recognised by the Group and movements thereon during the current year and prior year:

	Value adjustment of biological assets and inventories HK\$'000	Accelerated tax depreciation HK\$'000	Tax losses HK\$'000	Total HK\$'000
At 1 April 2019	2,741	1,251	(3,992)	—
Exchange difference	(61)	(39)	100	—
Charge to profit or loss	(1,530)	(11)	1,541	—
At 31 March 2020 and 1 April 2020	1,150	1,201	(2,351)	—
Exchange difference	104	56	(160)	—
Charge to profit or loss	3,257	(4,952)	1,695	—
At 31 March 2021	4,511	(3,695)	(816)	—

At the end of reporting period, the Group has unused tax losses of HK\$277,848,000 (2020: HK\$242,005,000) available to set off against future profits that may be carried forward indefinitely.

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balance for financial reporting purposes:

	2021 HK\$'000	2020 HK\$'000
Deferred tax asset	—	—
Deferred tax liability	—	—
	—	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 34. Share Capital

	Note	Number of ordinary shares of HK\$0.01 each	HK\$'000
<b>Authorised:</b>			
At 1 April 2019, 31 March 2020, 1 April 2020 and 31 March 2021		10,000,000,000	100,000
<b>Issued and fully paid:</b>			
At 1 April 2019		4,615,489,735	46,155
Placing of shares	(a)	234,140,000	2,341
At 31 March 2020, 1 April 2020 and 31 March 2021		4,849,629,735	48,496

During the year ended 31 March 2020, the movements in the Company's share capital are as follows:

- (a) During the year ended 31 March 2020, a total of 234,140,000 ordinary shares were issued upon placing at an aggregate consideration of HK\$47,758,000 of which HK\$2,341,000 was credited to share capital and the remaining balance of HK\$45,417,000 was credited to the share premium account.

## 35. Pledge of Assets

The Group pledged plant and machinery with amount before impairment of DKK7,391,000 (approximately HK\$9,072,000) and inventories of DKK61,948,000 (approximately HK\$76,041,000) to secure banking facilities granted to the Group (2020: plant and machinery of DKK9,961,000 (approximately HK\$11,404,000), biological assets and inventories of DKK56,323,000 (approximately HK\$64,484,000) and right-of-use assets of DKK93,000 (approximately HK\$107,000)).

In addition, the Group has pledged bank deposits amounting to HK\$17,500,000 (2020: Nil) to secure banking facilities granted to a wholly owned subsidiary.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 36. Share-Based Payment Transactions

The Share Option Scheme adopted by the Company on 1 August 2012, which was approved by the shareholders' written resolutions, is valid and effective for a period of 10 years. It is a share incentive scheme and is established to recognise and motivate the contribution of the eligible participants and to provide them with a direct economic interest in attaining the long term business objectives of the Company. Pursuant to the Share Option Scheme, the Board may, at its discretion, offer to grant an option to any director, employee and any advisor or consultant who has contributed or is expected to contribute to the Group.

The total number of shares in respect of which share options may be granted under the Share Option Scheme ("Share Options") must not exceed 10% of the total number of issued shares of the Company as at 26 October 2018, the date which the number of shares which may be issued under the Share Option Scheme was refreshed.

The total number of shares issued and which may fall to be issued upon exercise of the options granted under the Share Option Scheme to eligible participants in any 12-month period up to and including the date of grant shall not exceed 1% of the shares in issue at the date of grant. Any further grant of options in excess of this 1% limit shall be subjected to the approval of shareholders in a general meeting.

The subscription price of a share in respect of any particular option granted under the Share Option Scheme shall not be less than the highest of:

- (i) the closing price of the shares as stated in the Stock Exchange's daily quotation sheets on the date of grant;
- (ii) the average of the closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of grant; or
- (iii) the nominal value of a share.

As at 31 March 2021, details of the outstanding share options granted under the Share Option Scheme are as follows:

	Date of grant	Exercise period	Exercise price HK\$	At 1.4.2020	Granted during the year	Exercise during the year	Lapsed during the year	At 31.3.2021
Employee	20 September 2018	20 September 2018 – 19 September 2020	0.253	100,800,000	–	–	(100,800,000)	–
Total				100,800,000	–	–	(100,800,000)	–

During the year ended 31 March 2021, all the remaining share options have been lapsed upon the expiry of option period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 36. Share-Based Payment Transactions (Continued)

As at 31 March 2020 details of the share options granted under the Share Option Scheme are as follows:

	Date of grant	Exercise period	Exercise price HK\$	At 1.4.2019	Granted during the year	Exercise during the year	Lapsed during the year	At 31.3.2020
Employee	20 September 2018	20 September 2018 – 19 September 2020	0.253	100,800,000	–	–	–	100,800,000
Total				100,800,000	–	–	–	100,800,000

### Share Options granted on 20 September 2018

The fair value of the options granted on 20 September 2018 was determined by an independent third party, Graval Consulting Limited, by using Binomial Option Pricing Model, the assumptions used to determine the value for the share options were as follows:

Vesting period	Underlying share value	Exercise multiple Note a	Risk free rate Note b	Volatility Note c	Forfeit rate Note d	Dividend yield Note e
Nil	HK\$0.04685	1.983	2.1%	37.36%	Nil	Nil

Notes:

- (a) Trigger multiple early exercise of options and is based on historical early exercise period.
- (b) Risk free rate represents the yields to maturity of Hong Kong Exchange Fund Bills and Notes Yield.
- (c) Volatility referred to the historical volatility of comparable companies.
- (d) Forfeit rate is the time to maturity of the financial instrument.
- (e) Dividend yield was based on the dividend track record and management's forecast.

The fair value of the options granted amounted to HK\$4,723,000 which was charged to profit or loss on the date of grant.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 37. Retirement Benefit Plans

The Group operates a Mandatory Provident Fund Scheme (the “MPF Scheme”) for all its qualifying employees in Hong Kong under the Mandatory Provident Fund Scheme Ordinance. The assets of the MPF Scheme were held separately from those of the Group in funds under the control of an independent trustee. Under the rule of the MPF Scheme, the employer and its employees were each required to make contributions to the scheme at rates specified in the rules. The only obligation of the Group with respect of MPF Scheme was to make the required contributions under the scheme.

The total cost recognised in profit or loss of HK\$1,108,000 (2020: HK\$902,000) represent contributions paid to the MPF Scheme by the Group in respect of the current year.

Pursuant to the relevant labour rules and regulations in Denmark, the Group participates in a pension fund scheme organised by the local government, whereby the Group is required to make contributions to the pension fund scheme at certain percentage of the employees’ relevant basic salaries.

The total cost recognised in profit or loss of DKK266,000 (approximately HK\$324,000) (2020: DKK580,000 (approximately HK\$674,000)) represent contributions paid to the pension fund scheme by the Group in respect of the current year.

## 38. Related Party Transactions

### (a) Transactions with related parties

During the year, the Group entered into the following transactions with related parties. The transactions were carried out at estimated market prices determined by the directors of the Company.

Name of related party	Nature of transaction	2021 HK\$'000	2020 HK\$'000
Universal Apparel Limited (Notes 1, 5)	Rental expenses of premise	(456)	(576)
Kingkey Enterprise Hong Kong Limited and KK Culture Holdings Limited (Notes 2, 3, 4, 5)	Rental expenses of premise and utilities expenses	(5,180)	(7,962)
Kingkey Enterprise Hong Kong Limited and KK Culture Holdings Limited (Notes 3, 4)	Utilities income	9	14
Easy Sino Investments Limited (Note 6)	Rental and utilities income	1,687	892



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 38. Related Party Transactions (Continued)

### (b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year were as follow:

	2021 HK\$'000	2020 HK\$'000
Short-term benefits	5,045	5,572
Post-employment benefits	82	72
	<b>5,127</b>	5,644

The remuneration of directors and key executives is determined by the Board and reviewed by the remuneration committee having regard to the performance of individuals and market trends.

### (c) Amount due from (to) related companies

The analysis of amount due from related companies is as follow:

Name of related companies	Maximum balance outstanding during the year HK\$'000	2021	2020
		HK\$'000	HK\$'000
Easy Sino Investments Limited (Notes 6, 8)	2,023	<b>2,023</b>	870
KK Culture Holdings Limited (Notes 4, 8)	3	—	3
Kingkey Enterprise Hong Kong Limited (Notes 3, 8)	62	—	62
Sun Long Investment Management Limited (Notes 7, 8)	63	<b>63</b>	35
Sun Long Fund SPC (Notes 7, 8)	266	<b>266</b>	223
		<b>2,352</b>	1,193

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 38. Related Party Transactions (Continued)

### (c) Amount due from (to) related companies (Continued)

The analysis of amount due to a related company is as follow:

Name of related company	2021 HK\$'000	2020 HK\$'000
KK Culture Holdings Limited (Notes 4, 8)	1,107	—

Notes:

- (1) Universal Apparel Limited is wholly owned by Mr. Wong Chun Chau, who is also the executive director and chairman of the Company.
- (2) The transaction also constituted a continuing connected transaction or connected transaction under the Listing Rules.
- (3) Kingkey Enterprise Hong Kong Limited is wholly owned by Mr. Chen Jiarong, brother of Mr. Chen Jiajun, who is considered as a related company to the Group.
- (4) Mr. Chen Jiajun is the substantial shareholder of KK Culture Holdings Limited. Therefore, KK Culture Holdings Limited is considered as a related company of the Group.
- (5) The amounts were actual amounts paid to the related parties.
- (6) Mr. Chen Jiajun is the indirect substantial shareholder of Easy Sino Investments Limited. Therefore, Easy Sino Investments Limited is considered as a related company of the Group.
- (7) Sun Long Investment Management Limited and Sun Long Fund SPC are wholly owned by Mr. Chen Jiajun and therefore, they are considered as related companies to the Group.
- (8) All amounts are in non-traded nature, unsecured, interest free and repayable on demand.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

### 38. Related Party Transactions *(Continued)*

#### (d) Transfer of property, plant and equipment

During the year ended 31 March 2021, a wholly owned subsidiary of the Group transferred a leasehold improvement of HK\$2,910,000 from KK Cultures Holding Limited of which Mr. Chen Jiajun is the substantial shareholder.

#### (e) Personal guarantee for corporate bonds

Corporate bonds of HK\$121,626,000 as at 31 March 2021 (2020: HK\$48,218,000), as disclosed in Note 31 to the consolidated financial statements, were secured by personal guarantee from Mr. Chen Jiajun.

#### (f) Corporate bond holder

As at 31 March 2021, a corporate bond of HK\$14,000,000 was held by Kingkey Investment Fund SPC – KKDF Selected Fund SP, which is wholly held by Mr. Chen Jiajun, as disclosed in Note 31 to the consolidated financial statements.

#### (g) Personal guarantee and pledge of personal assets for bank borrowing

Bank borrowings of HK\$35,000,000 as at 31 March 2021 were secured by personal guarantee from the father of Mr. Chen Jiajun and cash deposits of HK\$17,500,000, details of which are disclosed in Note 28 to the consolidated financial statements.

### 39. Capital Risk Management

The Group manages its capital to ensure that the Group will be able to continue as a going concern while maximising the return to shareholders through optimisation of the debt and equity balance. The Group's overall strategy remained unchanged as compared to that in prior year.

The capital structure of the Group consists of net debts, which includes bank and other borrowings, corporate bonds, and promissory notes disclosed in Notes 28, 31 and 32 to the consolidated financial statements respectively, net of cash and cash equivalents and equity attributable to the owners of the Company, comprising issued share capital, share premium and reserves.

The directors of the Company review the capital structure periodically. The directors of the Company consider the cost of capital and the risks associated with each class of capital will balance its overall capital structure through the payment of dividends, issuance of new shares as well as issuance of new debts or redemption of existing debts. No changes were made in the objectives, policies or processes as compared to those in prior years.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 39. Capital Risk Management (Continued)

The Group is not subject to any externally imposed capital requirements except for certain subsidiaries which are regulated entities under the SFO and subject to the relevant minimum paid-up share capital and minimum liquid capital requirements under the Hong Kong Securities and Futures (Financial Resources) Rules (the "SF(FR)R"). The management closely monitors, on a daily basis, the capital level of these entities to ensure compliance with the minimum capital requirements under the SF(FR)R.

The management calculated the gearing ratio at the year ended as follows:

	2021 HK\$'000	2020 HK\$'000
Total borrowings:		
Bank and other borrowings	78,901	82,336
Corporate bonds	149,126	48,218
Promissory notes	—	3,430
	<b>228,027</b>	133,984
Total equity	<b>425,826</b>	427,138
Gearing ratio	<b>53.55%</b>	31.37%

## 40. Financial Risk Management Objectives and Policies

### Categories of financial instruments

	2021 HK\$'000	2020 HK\$'000
<b>Financial assets</b>		
Financial assets at FVTPL	22,278	—
Financial assets at FVTOCI	4,900	4,950
Financial assets at amortised cost:		
— Trade and other receivables and deposits (excluding prepayment)	257,626	296,873
— Loan receivables	91,017	15,000
— Amounts due from related companies	2,352	1,193
— Pledged bank deposits	17,500	—
— Bank balances held on behalf of clients	198,992	25,445
— Bank balances and cash	45,626	42,136
	<b>640,291</b>	385,597

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies (Continued)

### Categories of financial instruments (Continued)

	2021 HK\$'000	2020 HK\$'000
<b>Financial liabilities</b>		
Financial assets at amortised cost:		
– Trade and other payables	207,424	36,649
– Amount due to a director	24,864	21,000
– Amount due to a shareholder	11,000	15,000
– Amount due to a related company	1,107	—
– Bank and other borrowings	78,901	82,336
– Lease liabilities	7,344	2,708
– Corporate bonds	149,126	48,218
– Promissory notes	—	3,430
	<b>479,766</b>	209,341

### Financial risk management objectives and policies

The Group's major financial instruments include items disclosed above under section "Categories of financial instruments". Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

##### (a) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to trade receivables arising from cash and margin clients, loan receivables, variable-rate bank balances, trade payables to cash and margin clients, bank borrowings and lease liabilities at 31 March 2021 (see Notes 23, 24, 25, 26, 27, 28 and 29 to the consolidated financial statements for details). The Group's cash flow interest rate risk is mainly related to the fluctuation of prevailing rate quoted by the banks arising from the Group's interest-bearing financial instruments. The management monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

The Group is not exposed to fair value interest rate risk in relation to the fixed-rate corporate bonds and other borrowing (details disclosed in Notes 28 and 31 to the consolidated financial statements). The management will monitor its exposure periodically.

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk section of this note.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Market risk *(Continued)*

#### (a) Interest rate risk *(Continued)*

##### **Sensitivity analysis**

The sensitivity analysis below has been determined based on the exposure to interest rates for variable-rate bearing financial instruments. The analysis is prepared assuming the financial instruments outstanding at the end of reporting period were outstanding for the whole year. A 50 basis points increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 50 basis points higher/lower and all other variables were held constant, the Group's pre-tax result for the year ended 31 March 2021 would increase/decrease by HK\$1,627,000 (2020: increase/decrease by HK\$1,277,000).

#### (b) Foreign currency risk

The Group carries out its fur skin brokerage business and mink farming business in Denmark and most of the transactions are denominated in US\$ and DKK, while business of assets management, securities, insurance brokerage and money lending are carried out mainly in Hong Kong and all the transactions are entered in HK\$ primarily. Hence, mainly the sales and purchases transactions in relation to the business of fur skin brokerage and mink farming expose the Group to foreign currency risk.

To mitigate the impact of exchange rate fluctuations, the Group continually assesses and monitors the exposure to foreign currency risk. The management of the Group may enter into foreign currency forward contracts to hedge the exposure to foreign currency risk. As the HK\$ is pegged to the US\$, the Group considers the risk of movements in exchange rates between the HK\$ and the US\$ to be insignificant.

At the end of the reporting period, the carrying amount of the Group's monetary assets and monetary liabilities denominated in currencies other than the functional currency of the Company are as follows:

	Assets		Liabilities	
	2021 HK\$'000	2020 HK\$'000	2021 HK\$'000	2020 HK\$'000
Danish Krone	99,783	124,604	—	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies (Continued)

### Market risk (Continued)

#### (b) Foreign Currency risk (Continued)

##### Sensitivity analysis

The following table demonstrates the sensitivity analysis of the carrying amounts of significant monetary assets and monetary liabilities denominated in DKK at the end of the reporting period if there was a 5% (2020: 5%) change in the exchange rate of HK\$ against DKK, with all other variables held constant, to the Group's profit or loss (before tax).

	Impact of DKK 2021 HK\$'000	Impact of DKK 2020 HK\$'000
Increase/decrease in profit or loss for the year (before tax)	4,989	6,230

#### (c) Equity price risk

The Group is exposed to equity price risk through its investments which are classified as financial assets at FVTPL and FVTOCI with the underlying assets are listed equity securities. The fair value of these financial instruments will be affected either positively or negatively, amongst others, by the changes in the quoted closing prices in active market of the listed equity securities or fair value of the unlisted investments. The Group's listed investments are listed on the Stock Exchange. Listed investments held in the portfolio have been chosen based on their longer-term growth potential and are monitored regularly for performance against expectations. The management manages this risk exposure by maintaining a portfolio of investments with different risk and return profiles.

##### Sensitivity analysis

For the year ended 31 March 2021, if the price of the equity instruments had been 5% (2020: 5%) higher/lower, the Group's pre-tax profit would increase/decrease by HK\$1,114,000 (2020: HK\$Nil) as a result of the changes in fair value of financial assets at FVTPL, while the other comprehensive income would increase/decrease by HK\$245,000 (2020: increase/decrease by HK\$248,000) as a result of the changes in fair value of financial assets at FVTOCI.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk

At the respective reporting dates, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties arises from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The risk management department is responsible for developing and maintaining the processes for measuring ECL in accordance with the impairment requirements under HKFRS 9. ECL are assessed by the Group periodically. The Group applies simplified approach to measure ECL on trade receivables (except for trade receivables arising from margin clients); and general approach to measure ECL on trade receivables arising from margin clients, loan receivables, other receivables, deposits and amounts due from related companies. Under the simplified approach, the Group measures the loss allowance at an amount equal to lifetime ECL. Under the general approach, financial assets migrate through the following three stages based on the change in credit risk since initial recognition: Stage 1: 12m ECL, Stage 2: Lifetime ECL — not credit-impaired and Stage 3: Lifetime ECL — credit-impaired.

Definition of Stage 1, Stage 2 and Stage 3 are as below:

<b>Internal recognition credit rating</b>	<b>Description</b>	<b>Basis of ECL provision</b>
Stage 1	There has not been a significant increase in credit risk since initial recognition and are not credit-impaired upon origination.	12m ECL
Stage 2	There has been a significant increase in credit risk since initial recognition but are not credit-impaired.	Lifetime ECL — not credit-impaired
Stage 3	There is objective evidence of impairment as at the reporting date	Lifetime ECL — credit-impaired

The credit risk on pledged bank deposits, bank balances (including segregated account and house account) is limited because the counterparties are reputable bank located in Hong Kong and Denmark.

For the year ended 31 March 2021, the Group has concentration of credit risk where 30% (2020: 24%) and 51% (2020: 44%) of trade receivables were due from the Group's largest customer and three largest customers respectively. All the three largest customers are margin and cash clients from securities business.





# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### **Credit risk** *(Continued)*

#### **Fur skin brokerage business and mink farming business**

In order to minimise the credit risk of trade receivables from fur skin brokerage business and mink farming business (collectively refer to the “fur business”), the management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group’s credit risk is significantly reduced.

#### **Securities business**

The credit risk from securities business is primarily attributable to trade receivables due from clients and clearing house without taking account of the value of any collateral obtained. The management of the regulated entity has a credit policy and a team to monitor the credit risk on an on-going basis.

In order to manage the credit risk on trade receivables due from clients, individual credit evaluation is performed on all clients including cash and margin clients. Trade receivables from cash clients are generally settled within two trading days after trade date. In order to minimise the credit risk, the regulated entity has put in place monitoring procedures to ensure that overdue debts are recovered promptly. Accordingly, the credit risk arising from the trade receivables due from cash clients is considered minimal.

For margin clients, the regulated entity normally obtains liquid securities and/or cash deposits as collateral based on the margin requirements. The margin requirement is closely monitored on a daily basis by the designated team. Market conditions and adequacy of securities collateral and margin deposits of each margin account are monitored by the management of the regulated entity on a daily basis. Margin calls and forced liquidation are made where necessary. In addition, the regulated entity reviews the recoverable amount of each individual receivable at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts.

In this regard, the management of the Group considers that the credit risk arising from securities business is significantly reduced.

In respect of trade receivables from clearing house, credit risk is considered low as the regulated entity normally enters into transactions with a clearing house which is registered with a regulatory body.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk *(Continued)*

#### Securities business *(Continued)*

#### **ECL allowance for trade receivable arising from margin clients**

Analysis of the gross carrying amount of trade receivable arising from margin clients is as follows:

	<b>12m Stage 1 HK\$'000</b>	<b>Lifetime Stage 2 HK\$'000</b>	<b>Lifetime Stage 3 HK\$'000</b>	<b>Total HK\$'000</b>
As at 1 April 2019	188,205	55,828	2,831	246,864
Transfer to stage 1	24,988	(24,050)	(938)	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	(916)	(21,070)	21,986	—
Addition	63,720	—	74,472	138,192
Repayments	(114,504)	(10,708)	(1,270)	(126,482)
As at 31 March 2020 and 1 April 2020	161,493	—	97,081	258,574
Transfer to stage 1	73,986	—	(73,986)	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	(14,212)	—	14,212	—
Addition	56,394	—	1,023	57,417
Repayments	(74,322)	—	(12,366)	(86,688)
As at 31 March 2021	203,339	—	25,964	229,303

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk *(Continued)*

#### Securities business *(Continued)*

#### **ECL allowance for trade receivable arising from margin clients** *(Continued)*

Analysis of the ECLs allowance for trade receivable arising from margin clients is as follows:

	12m Stage 1 HK\$'000	Lifetime Stage 2 HK\$'000	Lifetime Stage 3 HK\$'000	Total HK\$'000
Balance as at 1 April 2019	282	1,172	1,108	2,562
Transfer to stage 1	974	(505)	(469)	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	—	(442)	442	—
Recoveries	(518)	(225)	(353)	(1,096)
Net remeasurement of ECL arising from transfer of stage	(539)	—	7,409	6,870
New lending	45	—	5,891	5,936
Balance as at 31 March 2020 and 1 April 2020	244	—	14,028	14,272
Transfer to stage 1	5,890	—	(5,890)	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	(22)	—	22	—
Recoveries	(100)	—	(2,547)	(2,647)
Net remeasurement of ECL arising from transfer of stage	(5,782)	—	7,128	1,346
New lending	75	—	—	75
Balance as at 31 March 2021	305	—	12,741	13,046

#### **ECL allowance for trade receivable arising from cash clients and clearing house**

For the trade receivables arising from cash clients and clearing house, there has not been a significant increase in credit risk since its initial recognition and are not credit-impaired at the end of reporting period. For the year ended 31 March 2021, the Group assessed the ECL for trade receivable arising from cash clients, reversal of impairment loss HK\$224,000 (2020: impairment loss of HK\$224,000) was recognised in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### **Credit risk** *(Continued)*

#### **Assets management business**

In order to minimise the credit risk of trade receivables from assets management business, the management of the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

#### **ECL allowance for other receivables, deposits and amounts due from related companies**

For other receivables, deposits and amounts due from related companies, the management of the Group makes periodic individual assessment on the recoverability of other receivables based on historical settlement records, past experience, and also reasonable and supportive forward-looking information since initial recognition. For the year ended 31 March 2021, the Group assessed the ECL for other receivables, an impairment loss of HK\$5,102,000 (2020: Nil) was recognised in profit or loss. Other than this, the management of the Group believes that there is no material credit risk inherent in the Group's outstanding balance of other receivables, deposits and amounts due from related companies.

#### **Money lending**

In respect of loan receivables from clients, the objective of the Group's measures to manage credit risk is to control potential exposure to recoverability problem. It is the Group's policy that all clients who wish to obtain loans from the Group are subject to management review. Receivable balances are monitored on an ongoing basis, the management makes periodic individual assessment on the recoverability of loans receivables based on creditworthiness of customers, historical payment records, the length of the overdue period, the financial strength of the debtors, loan-to-collateral ratio and any other qualitative factors and ensure that follow-up action is taken to recover overdue debts. In this regard, the management considers that the Group's credit risk is significantly reduced.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each client rather than the industry or country in which the clients operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual clients. As at 31 March 2021, 35% (2020: 67%) and 63% (2020: 90%) of the total loan receivables due from clients were from the Group's largest client and the three largest clients respectively.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk *(Continued)*

#### ECL allowance for loan receivables

Analysis of the gross carrying amount of loan receivable is as follows:

	12m Stage 1 HK\$'000	Lifetime Stage 2 HK\$'000	Lifetime Stage 3 HK\$'000	Total HK\$'000
As at 1 April 2019	36,100	—	—	36,100
Transfer to stage 1	—	—	—	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	—	—	—	—
Addition	38,500	—	—	38,500
Repayments	(59,600)	—	—	(59,600)
As at 31 March 2020 and 1 April 2020	15,000	—	—	15,000
Transfer to stage 1	—	—	—	—
Transfer to stage 2	(10,000)	10,000	—	—
Transfer to stage 3	—	—	—	—
Addition	79,813	39,949	—	119,762
Repayments	(39,825)	(3,701)	—	(43,526)
As at 31 March 2021	44,988	46,248	—	91,236

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk *(Continued)*

#### ECL allowance for loan receivables *(Continued)*

Analysis of the ECLs allowance for loan receivables is as follows:

	12m Stage 1 HK\$'000	Lifetime Stage 2 HK\$'000	Lifetime Stage 3 HK\$'000	Total HK\$'000
As at 1 April 2019	96	—	—	96
Transfer to stage 1	—	—	—	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	—	—	—	—
Recoveries	(96)	—	—	(96)
As at 31 March 2020 and 1 April 2020	—	—	—	—
Transfer to stage 1	—	—	—	—
Transfer to stage 2	—	—	—	—
Transfer to stage 3	—	—	—	—
Net remeasurement of ECL arising from transfer of stage	—	82	—	82
New lending	104	33	—	137
As at 31 March 2021	104	115	—	219

### Liquidity risk

The Group monitors its current and expected liquidity requirements regularly and ensures sufficient liquid cash and adequate committed lines of funding from reputable financial institutions are available to meet the Group's liquidity requirements in the short and long term.

At 31 March 2021, the Group has available banking facilities of approximately HK\$92 million (2020: approximately HK\$93 million) in which approximately HK\$78 million were utilised. Details of bank borrowings are set out in Note 28 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies (Continued)

### Liquidity risk (Continued)

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the agreed repayment date. Specifically, bank borrowings with a repayment on demand clause are included in the earliest time band regardless of the probability of the counterparties choosing to exercise their rights.

	At 31 March 2021						Carrying amount HK\$'000
	Weighted average interest rate %	On demand HK\$'000	Within 1 year HK\$'000	1 year to 2 years HK\$'000	3 years to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
	<b>Financial liabilities</b>						
Trade and other payables	—	207,424	—	—	—	207,424	207,424
Amount due to a director	—	24,864	—	—	—	24,864	24,864
Amount due to a shareholder	—	11,000	—	—	—	11,000	11,000
Amount due to a related company	—	1,107	—	—	—	1,107	1,107
Bank and other borrowings	4.5-8.0	77,909	1,007	—	—	78,916	78,901
Lease liabilities	5.0	—	3,244	3,028	1,550	7,822	7,344
Corporate bonds	0.0-9.0	—	42,325	83,724	32,420	158,469	149,126
		<b>322,304</b>	<b>46,576</b>	<b>86,752</b>	<b>33,970</b>	<b>489,602</b>	<b>479,766</b>

	At 31 March 2020						Carrying amount HK\$'000
	Weighted average interest rate %	On demand HK\$'000	Within 1 year HK\$'000	1 year to 2 years HK\$'000	3 years to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	
	<b>Financial liabilities</b>						
Trade and other payables	—	36,649	—	—	—	36,649	36,649
Amount due to a director	—	21,000	—	—	—	21,000	21,000
Amount due to a shareholder	—	15,000	—	—	—	15,000	15,000
Bank borrowings	4.5-5.0	82,347	—	—	—	82,347	82,336
Lease liabilities	5.0	—	2,751	—	—	2,751	2,708
Corporate bonds	6.0-9.0	—	18,698	10,470	25,669	54,837	48,218
Promissory notes	—	—	3,430	—	—	3,430	3,430
		<b>154,996</b>	<b>24,879</b>	<b>10,470</b>	<b>25,669</b>	<b>216,014</b>	<b>209,341</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 40. Financial Risk Management Objectives and Policies *(Continued)*

### Fair value

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

Financial asset/ Financial liability	Fair value as at		Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable inputs
	31.03.2021	31.03.2020			
Financial assets at fair value through profit or loss	<b>Unlisted funds</b> <b>HK\$22,278,000</b>	N/A	Level 2	Based on the net asset value with reference to the prices of underlying investment portfolio quoted by fund administrator. The investment portfolios of the fund are based on the quoted closing price in active market of listed equity securities.	N/A
Financial assets at fair value through other comprehensive income	<b>Listed Hong Kong equity securities</b> <b>HK\$4,900,000</b>	Listed Hong Kong equity securities HK\$4,950,000	Level 1	Quoted bid prices in an active market.	N/A

There were no transfers between Level 1, 2 and 3 in both years.

## 41. Offsetting Financial Assets and Financial Liabilities

The disclosures set out in the tables below include financial assets and financial liabilities that:

- are offset in the Group's consolidated statement of financial position; or
- are subject to an enforceable master netting arrangement or similar agreement that covers similar financial instruments, irrespective of whether they are offset in the Group's consolidated statement of financial position.

The Group currently has a legally enforceable rights to set off the trade receivables arising from clearing house, cash clients and margin clients and the trade payables to them respectively, and it intends to settle on a net basis.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 41. Offsetting Financial Assets and Financial Liabilities (Continued)

For the trade receivable or payable to cash clients, they do not meet the criteria for offsetting in the consolidated statement of financial position since the rights of set-off of the recognised amounts is only enforceable following an event of default. In addition, the Group does not intend to settle the balances on a net basis.

### Financial assets subject to offsetting, enforceable master netting arrangements and similar agreements

The gross amounts of the recognised financial assets and financial liabilities and their net amounts as presented in the Group's consolidated statement of financial position are as follows:

	Gross amounts of recognised financial assets/liabilities HK\$'000	Gross amounts of recognised financial liabilities/set off in the consolidated statement of financial position HK\$'000	Net amounts presented in the consolidated statement of financial position HK\$'000	Related amounts not set off in the consolidated statement of financial position Financial instruments HK\$'000	Financial collateral pledged HK\$'000	Net amount HK\$'000
<b>As at 31 March 2021</b>						
<b>Financial assets</b>						
Trade receivables						
– Clearing house (Note 23)	11,906	11,906	–	–	–	–
– Cash clients (Note 23)	29,297	189	29,108	29,101	–	7
– Margin clients (Note 23)	241,108	11,805	229,303	–	215,203	14,100
	282,311	23,900	258,411	29,101	215,203	14,107
<b>Financial liabilities</b>						
Trade payables						
– Clearing house (Note 27)	18,776	11,906	6,870	–	–	6,870
– Cash clients (Note 27)	28,665	189	28,476	–	–	28,476
– Margin clients (Note 27)	171,187	11,805	159,382	–	–	159,382
	218,628	23,900	194,728	–	–	194,728

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 41. Offsetting Financial Assets and Financial Liabilities (Continued)

### Financial assets subject to offsetting, enforceable master netting arrangements and similar agreements (Continued)

	Gross amounts of recognised financial assets/liabilities	Gross amounts of recognised financial liabilities/set off in the consolidated statement of financial position	Net amounts presented in the consolidated statement of financial position	Related amounts not set off in the consolidated statement of financial position	Financial collateral pledged	Net amount
	HK\$'000	HK\$'000	HK\$'000	Financial instruments HK\$'000	HK\$'000	HK\$'000
<b>As at 31 March 2020</b>						
<b>Financial assets</b>						
Trade receivables						
– Clearing house (Note 23)	975	202	773	–	–	773
– Cash clients (Note 23)	38,562	1,966	36,596	36,368	–	228
– Margin clients (Note 23)	260,029	1,455	258,574	–	241,694	16,880
	299,566	3,623	295,943	36,368	241,694	17,881
<b>Financial liabilities</b>						
Trade payables						
– Clearing house (Note 27)	3,551	202	3,349	–	–	3,349
– Cash clients (Note 27)	15,101	1,966	13,135	–	–	13,135
– Margin clients (Note 27)	11,169	1,455	9,714	–	–	9,714
	29,821	3,623	26,198	–	–	26,198

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 42. Particulars of Principal Subsidiaries

### (a) General information of subsidiaries

Name of subsidiaries	Place of incorporation	Paid up issued/ registered ordinary share capital HK\$/US\$/DKK	Percentage of equity attributable to the Company		Principal activities and place of operation
			Direct	Indirect	
Loyal Speed Limited	British Virgin Islands	US\$100	—	100%	Provision of fur brokerage and financing services/Hong Kong
Trade Region Limited	British Virgin Islands	US\$2	100%	—	Investment holdings/ Hong Kong
UKF (Denmark) A/S	Denmark	DKK500,000	—	100%	Mink farming/Denmark
Kingkey Finance Limited	Hong Kong	HK\$1,000,000	100%	—	Money lending/Hong Kong
U.K. Fur Limited	British Virgin Islands	US\$10,000	—	100%	Trading of fur skins/Hong Kong
Kingkey Management Limited	Hong Kong	HK\$10,000	100%	—	Operating expense/Hong Kong
Pearl Bay Investments Limited	British Virgin Islands	US\$1	100%	—	Investment holdings/Hong Kong
Kingkey Securities Group Limited	Hong Kong	HK\$200,000,000	—	100%	Provision of securities brokerage service/Hong Kong
Apex Height Investments Limited	British Virgin Islands	US\$1	—	100%	Investment holdings/Hong Kong
Kingkey Asset Management Limited	Hong Kong	HK\$4,000,000	—	100%	Provision of asset management services/Hong Kong
Kingkey Capital Limited	Hong Kong	HK\$1	—	100%	Investment holdings/Hong Kong
Noble Zenith International Limited	British Virgin Islands	US\$1	100%	—	Investment holdings/Hong Kong
Affluent Range Limited	British Virgin Islands	US\$1,335,000	—	100%	Investment holdings/Hong Kong

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 42. Particulars of Principal Subsidiaries (Continued)

### (a) General information of subsidiaries (Continued)

Name of subsidiaries	Place of incorporation	Paid up issued/ registered ordinary share capital HK\$/US\$/DKK	Percentage of equity attributable to the Company		Principal activities and place of operation
			Direct	Indirect	
Kingkey Privilege Wealth Management Limited	Hong Kong	HK\$3,600,000	–	100%	Provision of wealth management services/Hong Kong
Kingkey Family Office Limited	Hong Kong	HK\$10,000	–	100%	Inactive/Hong Kong
Kingkey Privilege Management Services Limited	Hong Kong	HK\$1	–	100%	Operating expense/Hong Kong
Kingkey Investment Fund SPC	Cayman Islands	US\$1	–	100%	Inactive/Cayman Islands

None of the subsidiaries had any debt securities outstanding at the end of the year.

### (b) Acquisition of additional interests in subsidiaries

On 9 January 2020, the Group entered into a sale and purchase agreement with the non-controlling interests of subsidiaries in respect of the acquisition of 49% equity interest in KKWM and Affluent Range for a consideration of HK\$3,430,000. The consideration was settled by issuing promissory notes of HK\$3,430,000 which were payable within six months and at a cash consideration of HK\$3 respectively. Amount of HK\$1,432,000 (being the proportionate share of the carrying amount of the net assets of subsidiaries) has been reduced from non-controlling interests and the difference between the consideration paid and the carrying amount of the additional interests acquired by the Group of HK\$1,998,000 was debited to equity as other reserve during the year. The effect of the acquisition on the equity attributable to the owners of the Company at the completion date is as follows:

	HK\$'000
Carrying amount of non-controlling interests acquired	1,432
Consideration paid for non-controlling interests	(3,430)
Loss on acquisition recognised directly in equity	(1,998)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 43. Statement of Financial Position and Reserves of the Company

	2021 HK\$'000	2020 HK\$'000
<b>Non-current assets</b>		
Plant and equipment	10	16
Investment in subsidiaries	8,210	8,210
Financial assets at fair value through other comprehensive income	4,900	4,950
	<b>13,120</b>	13,176
<b>Current assets</b>		
Prepayment and other receivables	338	385
Amounts due from subsidiaries	438,989	356,348
Amounts due from related companies	323	252
Loan to a subsidiary	98,012	98,012
Bank balances and cash	5,262	11,254
	<b>542,924</b>	466,251
<b>Current liabilities</b>		
Other payable and accruals	2,029	2,223
Amounts due to subsidiaries	32,237	30,699
Amounts due to a shareholder	11,000	15,000
Loan from a subsidiary	58,500	31,000
Corporate bonds	36,735	15,307
	<b>140,501</b>	94,229
<b>Net current assets</b>	<b>402,423</b>	372,022
<b>Total assets less current liabilities</b>	<b>415,543</b>	385,198
<b>Non-current liability</b>		
Corporate bonds	103,229	29,621
	<b>103,229</b>	29,621
<b>Net assets</b>	<b>312,314</b>	355,577
<b>Capital and reserve</b>		
Share capital	48,496	48,496
Reserves	263,818	307,081
	<b>312,314</b>	355,577

The Company's statement of financial position was approved and authorised for issue by the Board of Directors on 29 June 2021 and are signed on its behalf by:

**WONG CHUN CHAU**  
DIRECTOR

**KWOK YIN NING**  
DIRECTOR

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 43. Statement of Financial Position and Reserves of the Company (Continued)

### Movement in the Company's reserves

	Share premium HK\$'000	Share-based payment reserve HK\$'000	Investments revaluation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2019	628,970	4,723	—	(245,709)	387,984
Loss for the year	—	—	—	(121,270)	(121,270)
Other comprehensive expense for the year					
Fair value changes of financial assets at fair value through other comprehensive income	—	—	(5,050)	—	(5,050)
Total comprehensive expense for the year	—	—	(5,050)	(121,270)	(126,320)
Issue of shares by placing	45,417	—	—	—	45,417
At 31 March 2020 and 1 April 2020	674,387	4,723	(5,050)	(366,979)	307,081
Loss for the year	—	—	—	(43,213)	(43,213)
Other comprehensive expense for the year					
Fair value changes of financial assets at fair value through other comprehensive income	—	—	(50)	—	(50)
Total comprehensive expense for the year	—	—	(50)	(43,213)	(43,263)
Share option lapsed	—	(4,723)	—	4,723	—
At 31 March 2021	674,387	—	(5,100)	(405,469)	263,818

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 44.Reconciliation of Liabilities Arising from Financing Activities

	Interest payables from financing activities	Bank and other borrowings (Note 28)	Leases liabilities (Note 29)	Amount due to a director (Note 30)	Amount due to a shareholder (Note 30)	Promissory notes (Note 32)	Corporate bonds (Note 31)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 April 2019	853	199,182	12,239	–	–	–	10,000	222,274
<b>Changes from financing cash flows:</b>								
Raise	–	208,905	–	21,000	15,000	–	48,218	293,123
Repayment	(7,601)	(324,180)	–	–	–	–	(10,000)	(341,781)
Capital element of lease rentals paid	–	–	(9,527)	–	–	–	–	(9,527)
Interest element of lease rental paid	–	–	(389)	–	–	–	–	(389)
<b>Other changes:</b>								
Acquisition of a subsidiary	–	–	–	–	–	3,430	–	3,430
Interest expenses	7,980	–	389	–	–	–	–	8,369
Exchange differences	–	(1,571)	(4)	–	–	–	–	(1,575)
At 31 March 2020 and 1 April 2020	1,232	82,336	2,708	21,000	15,000	3,430	48,218	173,924
<b>Changes from financing cash flows:</b>								
Raise	–	71,190	–	3,864	–	–	117,408	192,462
Repayments/Redemption	(7,539)	(77,990)	–	–	(4,000)	(3,430)	(16,500)	(109,459)
Capital element of lease rentals paid	–	–	(3,367)	–	–	–	–	(3,367)
Interest element of lease rentals paid	–	–	(217)	–	–	–	–	(217)
<b>Other changes:</b>								
New lease entered	–	–	8,000	–	–	–	–	8,000
Interest expenses	8,963	–	217	–	–	–	–	9,180
Exchange differences	–	3,365	3	–	–	–	–	3,368
At 31 March 2021	2,656	78,901	7,344	24,864	11,000	–	149,126	273,891

## 45.Reclassification

Certain comparative figures have been reclassified to conform to the current year's presentation.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2021

## 46. Litigation

During the period from 22 January 2021 to 29 January 2021, Kingkey Securities Group Limited (“KKSG”), a wholly-owned subsidiary of the Company received five writs of summons issued in High Courts of Hong Kong by five different margin clients of KKSG, which claimed against KKSG for the cash balances with total sum of approximately HK\$54.3 million in the five margin accounts (which approximately HK\$47.3 million were frozen and restricted from securities trading under the restriction notice issued by the regulator) and equity securities held as collateral of the respective five margin clients (the “Claims”), maintained with KKSG. The directors of the Company are of the view that the Claims have no merit.

The directors of the Company consider that no provision for the Claims is required as these margin clients had withdrawn approximately HK\$7 million during the year and the remaining amounts of the Claims of approximately HK\$47.3 million have already been recorded as liabilities in Note 27 to the consolidated financial statements.

## 47. Contingent Assets

In early November 2020, the Danish government found that minks carried the COVID-19 virus and the government instructed all mink breeders to cull all the minks within the country and banned mink breeding until end of 2021. The Company culled all mink livestock accordingly.

Currently, a compensation proposal offered by the Danish government for the mink farming business has been in place to subsidise the mink farmers for their losses of the minks culled and the future loss of earnings. The Company acknowledged that the Danish government has promised compensation to all the Danish mink farmers. However, the compensation price for each culled mink is still subject to final confirmation from the Danish government. In this regard, the management of the Company considered that the amount of compensation cannot be reliably measured up to the reporting date and no amount of the compensation has been recognised in the profit and loss for the year.

## 48. Events After Reporting Period

- a) On 4 June 2021, a total of 1,875,000,000 Placing Shares have been successfully placed at the placing price of HK\$0.24 per Placing Share pursuant to the Placing Agreement. The net proceeds from the Placing received by the Company, after deducting all related costs, fees, expenses and commission, are approximately HK\$447.8 million, representing a net issue price of approximately HK\$0.2388 per Placing Share.
- b) On 4 June 2021, the Company (the “Purchaser”) and the vendor entered into the agreement, pursuant to which, the purchaser has conditionally agreed to acquire 70% of a target company and the vendor has conditionally agreed to sell, the sale shares, at the total consideration of US\$35 million (approximately HK\$271.6 million), which shall be satisfied by the issue and allotment of up to 1,131,666,666 consideration shares at the issue price of HK\$0.24 per consideration share. Further information are disclosed in the announcements published on 4 June 2021, 14 June 2021 and 28 June 2021. Up to the date of this report, the acquisition has not yet been completed.



# FINANCIAL SUMMARY

For the year ended 31 March 2021

## Results

	For the years ended 31 March				2021 HK\$'000
	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	
Revenue	129,989	200,268	113,546	125,041	<b>148,642</b>
Loss before tax	(103,009)	(543)	(88,808)	(70,729)	<b>(4,899)</b>
Income tax expense	(1,363)	(7,366)	(397)	(151)	<b>(3,541)</b>
Loss for the year	(104,372)	(7,909)	(89,205)	(70,880)	<b>(8,440)</b>
Loss for the year attributable to:					
Owners of the Company	(104,372)	(6,710)	(85,782)	(70,314)	<b>(8,440)</b>
Non-controlling interests	—	(1,199)	(3,423)	(566)	<b>—</b>
	(104,372)	(7,909)	(89,205)	(70,880)	<b>(8,440)</b>

## Assets and Liabilities

	For the years ended 31 March				2021 HK\$'000
	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	
Total assets	840,431	962,426	757,253	643,114	<b>915,575</b>
Total liabilities	(413,455)	(414,134)	(299,274)	(215,976)	<b>(489,749)</b>
Non-controlling interests	—	(475)	2,757	—	<b>—</b>
Equity attributable to the owners of the Company	426,976	547,817	460,736	427,138	<b>425,826</b>