



TWS

Integrated Waste Solutions
Group Holdings Limited

綜合環保集團有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock code: 923

2022 ANNUAL REPORT



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CORPORATE INFORMATION

DIRECTORS

Executive directors

Mr. Lam King Sang (*Chief Executive Officer*)
Mr. Tam Sui Kin, Chris

Non-executive directors

Mr. Cheng Chi Ming, Brian (*Chairman*)
Mr. Tsang On Yip, Patrick
Mr. Lee Chi Hin, Jacob

Independent non-executive directors

Mr. Chow Shiu Wing, Joseph
Mr. Wong Man Chung, Francis
Mr. Chan Ting Bond, Michael

BOARD COMMITTEES

Executive Committee

Mr. Lam King Sang (*Chairman*)
Mr. Tam Sui Kin, Chris

Audit Committee

Mr. Wong Man Chung, Francis (*Chairman*)
Mr. Cheng Chi Ming, Brian
Mr. Tsang On Yip, Patrick
Mr. Chow Shiu Wing, Joseph
Mr. Chan Ting Bond, Michael

Remuneration Committee

Mr. Chan Ting Bond, Michael (*Chairman*)
Mr. Tsang On Yip, Patrick
Mr. Chow Shiu Wing, Joseph
Mr. Wong Man Chung, Francis
Mr. Lee Chi Hin, Jacob

Nomination Committee

Mr. Chow Shiu Wing, Joseph (*Chairman*)
Mr. Tsang On Yip, Patrick
Mr. Wong Man Chung, Francis
Mr. Chan Ting Bond, Michael

COMPANY SECRETARY

Ms. Ng Sum Yu, Phyllis

AUTHORISED REPRESENTATIVES

Mr. Tam Sui Kin, Chris
Ms. Ng Sum Yu, Phyllis

AUDITOR

KPMG

Certified Public Accountants

Public Interest Entity Auditor registered in accordance with the Financial Reporting Council Ordinance

REGISTERED OFFICE IN THE CAYMAN ISLANDS

Windward 3
Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

CORPORATE HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Integrated Waste Solutions Building
8 Chun Cheong Street
Tseung Kwan O Industrial Estate
New Territories
Hong Kong

CORPORATE WEBSITE

www.iwsg.com

STOCK CODE

923

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ocorian Trust (Cayman) Limited
Windward 3
Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

HONG KONG SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited (*Note*)
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

PRINCIPAL BANKERS

Hang Seng Bank Limited
Fubon Bank (Hong Kong) Limited
Bank of Communications Co., Ltd.

Note: With effect from 15 August 2022, the address of Tricor Investor Services Limited will be changed to 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong.

CHAIRMAN'S STATEMENT



Cheng Chi Ming, Brian
Chairman

On behalf of the Board of Directors (the “Board”) of Integrated Waste Solutions Group Holdings Limited (the “Company” and together with its subsidiaries, hereinafter referred to as the “Group”), I am honoured to present the results of the Group for the financial year ended 31 March 2022 (the “Reporting Period”).

During the Reporting Period, Hong Kong economy was hit hard by the COVID-19 pandemic. Commercial and social activities were disrupted significantly due to the strict social distancing restrictions. The pandemic and related measures have had a significant adverse impact on many sectors of the economy, including waste recycling services. The impact on general economic conditions resulted in lower volumes and reduction in demand for waste handling services which negatively impacted our Confidential Materials Destruction Services (“CMDS”) and logistics services.

The Group's recovered paper operations were benefited from an uptick in product price, and sales of tissue paper products were lifted by strengthened marketing and branding efforts. Boosted by the Government's consumption voucher scheme, collection of waste electrical and electronic equipment (“WEEE”) remained stable as more consumers purchased new electrical and electronic products for replacement. During the Reporting Period, the loss suffered by the plastic waste recycling segment was significantly reduced as we changed our business scope as an OEM service provider. Despite the hazardous waste treatment business in China having been impacted adversely as operations were suspended due to local pandemic measures, we expect the segment to record growth once factory production and business activities resumed normal.

CHAIRMAN'S STATEMENT

Amid the adverse impact the pandemic had on our financial performance, we expect our business to recover gradually. Looking ahead, we remain dedicated to providing long-term value to our shareholders. As customers expect more of their waste materials to be recycled and regulations concerning recycling and waste reduction at source are likely to be strengthened further, we will continue to monitor these developments to adapt our service offerings and identify opportunities to broaden sources of revenue and at the same time, to make a difference in the environment.

On behalf of the Board, I would like to extend my gratitude to the management team for the strong dedication to the Group and to investors, shareholders, business partners and staff for their continuous support throughout the year.

Cheng Chi Ming, Brian

Chairman

Hong Kong, 29 June 2022

DIRECTORS AND SENIOR MANAGEMENT

EXECUTIVE DIRECTORS

Chief Executive Officer

Mr. Lam King Sang, aged 61, is an Executive Director, Chief Executive Officer and the chairman of the Executive Committee of the Company. Joined the Company on 1 March 2016, Mr. Lam holds directorship in certain subsidiaries and associated companies of the Group. He has over 20 years of experience in business development, investment and management in the infrastructure and water business in Mainland China. Joined the New World Group in 1993, Mr. Lam was the General Manager (Water) of NWS Infrastructure Management Limited, a wholly owned subsidiary of NWS Holdings Limited (stock code: 659), mainly responsible for managing the New World Group's water business. Mr. Lam was an executive director of Sino French Water Development Company Limited, a director of Sino-French Holdings (Hong Kong) Limited, The Macao Water Supply Company Limited, Far East Landfill Technologies Limited as well as a number of companies in Mainland China. Mr. Lam is a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants of the United Kingdom.

Chief Financial Officer

Mr. Tam Sui Kin, Chris, aged 57, is an Executive Director, Chief Financial Officer and a member of the Executive Committee of the Company. Joined the Company in July 2013, Mr. Tam also holds directorships in certain subsidiaries and associated companies of the Group. He is a fellow member of the Association of Chartered Certified Accountants of the United Kingdom. Mr. Tam is responsible for the financial management, accounting and treasury functions of the Group. He began his career and completed his professional training in the United Kingdom. He had worked as an audit manager in Ernst & Young, Hong Kong before he joined one of the listed subsidiaries of New World Development Company Limited (stock code: 17) in 1996. Prior to joining the Group, he was the financial controller (infrastructure/contracting) of NWS Holdings Limited (stock code: 659). Mr. Tam holds a bachelor of arts honours degree in Accounting and has over 30 years of experience in auditing, accounting, project financing and financial management.

DIRECTORS AND SENIOR MANAGEMENT

NON-EXECUTIVE DIRECTORS

Chairman

Mr. Cheng Chi Ming, Brian, aged 39, is the Chairman, Non-executive Director and member of the Audit Committee of the Company. He joined the Group in January 2011. Mr. Cheng obtained a bachelor of science degree from Babson College in Massachusetts, U.S.A. in 2005. Mr. Cheng is an executive director of NWS Holdings Limited (stock code: 659) and a non-executive director of Haitong International Securities Group Limited (stock code: 665) and Wai Kee Holdings Limited (stock code: 610), all of which are listed on the main board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Mr. Cheng is also the chairman of Goshawk Aviation Limited, and a director of PBA International Pte. Ltd., Prestige Safe Limited and a number of companies in Mainland China. Mr. Cheng is currently a member of the Thirteenth Shanghai Municipal Committee of the Chinese People’s Political Consultative Conference of the People’s Republic of China. From 2005 to 2007, Mr. Cheng worked as a research analyst in the Infrastructure and Conglomerates sector for CLSA Asia-Pacific Markets. He is the son of Dr. Cheng Kar Shun and the nephew of Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy. Dr. Cheng Kar Shun, Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy collectively hold controlling interests in each of Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited, both of which are substantial shareholders of the Company.

Mr. Tsang On Yip, Patrick, aged 50, is a Non-executive Director and a member of the Audit Committee, the Remuneration Committee and the Nomination Committee of the Company. He joined the Company in November 2012.

Mr. Tsang is the chief executive officer and a director of Chow Tai Fook Enterprises Limited. He is also an executive director of Melbourne Enterprises Limited (stock code: 158) and UMP Healthcare Holdings Limited (stock code: 722), a non-executive director of i-CABLE Communications Limited (stock code: 1097) and SJM Holdings Limited (stock code: 880), all being companies listed on the main board of the Stock Exchange. Mr. Tsang is a director of Cheng Yu Tung Foundation Limited, Chow Tai Fook (Holding) Limited and Prestige Safe Limited, a governor of Chow Tai Fook Charity Foundation Limited, a member of Hong Kong Chief Executive Election Committee, a General Committee member of the Employers’ Federation of Hong Kong and a member of the 12th Henan Provincial Committee of the Chinese People’s Political Consultative Conference. He was a non-executive director of Greenheart Group Limited (stock code: 94). Mr. Tsang has over 20 years of international capital markets experience, and was a managing director and Head of Asia Fixed Income Capital Markets at Deutsche Bank AG, Hong Kong Branch before joining Chow Tai Fook Enterprises Limited.

DIRECTORS AND SENIOR MANAGEMENT

Mr. Tsang's spouse, the daughter of Mrs. Sun Cheng Lai Ha, Cecilia, is a cousin of Mr. Cheng Chi Ming, Brian, who is a Non-executive Director and Chairman of the Company, and niece of Dr. Cheng Kar Shun, Mr. Cheng Kar Shing and Mrs. Doo Cheng Sau Ha, Amy. Dr. Cheng Kar Shun, Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy collectively hold controlling interests in each of Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited, both of which are substantial shareholders of the Company.

Mr. Tsang obtained a bachelor's degree in Economics from Columbia College of Columbia University in New York, USA in 1994.

Mr. Lee Chi Hin, Jacob, aged 39, is a Non-executive Director and a member of the Remuneration Committee of the Company. Joined the Company on 1 September 2018, Mr. Lee is currently a senior vice president of Chow Tai Fook Enterprises Limited ("CTFE") with responsibilities in making strategic and private equity investments globally. CTFE is an indirect subsidiary of Chow Tai Fook Capital Limited which is a controlling shareholder of the Company. Mr. Lee joined CTFE in March 2013 and has over 15 years of professional experience in corporate finance, investment, international capital markets and asset management. He previously worked at the investment banking department of The Hongkong and Shanghai Banking Corporation Limited and Deutsche Bank AG in Hong Kong. Mr. Lee is currently a non-executive director of New Times Energy Corporation Limited (stock code: 166), a company listed on the main board of the Stock Exchange. Mr. Lee holds a Master of Science degree in Accounting and Finance from the London School of Economics and Political Science in London, United Kingdom and a Bachelor of Business Administration degree from the University of Michigan in Ann Arbor, USA. He is also a CFA Charterholder.

DIRECTORS AND SENIOR MANAGEMENT

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chow Shiu Wing, Joseph, aged 50, is an Independent Non-executive Director, chairman of the Nomination Committee, a member of the Audit Committee and the Remuneration Committee of the Company. He joined the Company in October 2013. He obtained a bachelor's degree in law from the City University of Hong Kong in 1996 and a Postgraduate Certificate in Laws from the University of Hong Kong in 1997. He was admitted as a solicitor of the High Court of Hong Kong in October 1999, and is now a partner of Wellington Legal and a consultant in Cheung and Yeung Solicitors. Mr. Chow is an independent director of Blue Safari Group Acquisition Corp. whose securities are listed on The NASDAQ Stock Market LLC. Mr. Chow holds a number of professional and honorary appointments including being honorary legal advisor of the Hong Kong Brand Development Council. He is also an executive council member of The Hong Kong Independent Non-Executive Director Association.

Mr. Wong Man Chung, Francis, aged 57, is an Independent Non-executive Director, chairman of the Audit Committee, a member of the Remuneration Committee and the Nomination Committee of the Company. He joined the Company in October 2013. He holds a Master Degree in Management conferred by Guangzhou Jinan University, the People's Republic of China. Mr. Wong is a fellow member of the Institute of Chartered Accountants in England and Wales, the Association of Chartered Certified Accountants of the United Kingdom, the Hong Kong Institute of Certified Public Accountants and the Society of Chinese Accountants and Auditors, and a Certified Tax Adviser of the Taxation Institute of Hong Kong. He is a Certified Public Accountant (Practising) and has over 30 years of experience in auditing, taxation, corporate internal control and governance, acquisition and financial advisory, corporate restructuring and liquidation, family trust and wealth management. Previously, Mr. Wong worked for KPMG, an international accounting firm, for 6 years and the Hong Kong Securities Clearing Company Limited for 2 years.

Mr. Wong is currently an independent non-executive director, the chairman of the audit committee and the remuneration committee as well as a member of the nomination committee of China Oriental Group Company Limited (stock code: 581) and Greenheart Group Limited (stock code: 94); an independent non-executive director, the chairman of the audit committee and a member of the nomination committee and the remuneration committee of Wai Kee Holdings Limited (stock code: 610); an independent non-executive director, the chairman of the audit committee and a member of the remuneration committee of Digital China Holdings Limited (stock code: 861), Hilong Holding Limited (stock code: 1623), Qeeka Home (Cayman) Inc. (stock code: 1739) and IntelliCentrics Global Holdings Ltd. (stock code: 6819); and an independent non-executive director, the chairman of the audit committee and the remuneration committee, and a member of the risk management committee of Shanghai Dongzheng Automotive Finance Co., Ltd (stock code: 2718). Mr. Wong is the non-executive chairman of Union Alpha C.P.A. Limited and a non-executive director of Union Alpha CAAP Certified Public Accountants Limited, both being professional accounting firms, and a founding director and member of Francis M C Wong Charitable Foundation Limited, a charitable institution. He was an independent non-executive director of China New Higher Education Group Limited (stock code: 2001) and GCL Technology Holdings Limited (stock code: 3800).

DIRECTORS AND SENIOR MANAGEMENT

Mr. Chan Ting Bond, Michael, aged 41, is an Independent Non-executive Director, chairman of the Remuneration Committee, a member of the Audit Committee and the Nomination Committee of the Company. He joined the Company on 1 May 2018.

Mr. Chan is currently serving as General Manager – Corporate Strategy in MTR Corporation Limited, a company listed on the Stock Exchange (stock code: 0066) as well as Managing Director of its subsidiary, MTR Lab Company Limited. He possesses extensive multi-industry experience in corporate strategy and planning, sales operation management, business development, corporate finance and change management. Mr. Chan commenced his career with PricewaterhouseCoopers in Sydney, Australia as a Senior Associate from February 2000 to February 2006, and then relocated to Hong Kong and joined KPMG as a manager from March 2006 to August 2007. He later joined Ping An of China Asset Management (Hong Kong) Company in August 2007, and served as Vice President in Global Business Development until March 2011. Joined Jardine Matheson Group in June 2011, Mr. Chan first served as the Corporate Finance Manager in Jardine Cycle & Carriage Limited in Singapore, followed by his appointment as the Corporate Planning Director in Dairy Farm Group from January 2012 to March 2014. Mr. Chan was subsequently appointed to Zung Fu Group in April 2014, where he served as General Manager, Strategy & Operations until April 2019. Mr. Chan then served as Chief Operating Officer and Managing Director in Inchcape Greater China, a subsidiary of Inchcape Plc. (Stock Code: INCH), a company listed on the London Stock Exchange until March 2021.

Mr. Chan was an independent non-executive director of Luk Hing Entertainment Group Holdings Limited (stock code: 8052), a company listed on the Growth Enterprise Market of the Stock Exchange.

Mr. Chan is a chartered financial analyst of the CFA Institute and a fellow member of both the Hong Kong Institute of Certified Public Accountants and the Chartered Accountants Australia and New Zealand. In addition, he is qualified as a member of the Chartered Alternative Investment Analyst Association and a financial risk manager of the Global Association of Risk Professionals. Mr. Chan obtained his Executive Master of Business Administration from the Kellogg School of Management of Northwestern University, the United States and the Hong Kong University of Science and Technology and holds a bachelor's degree of commerce (majoring in accounting and finance) from the University of New South Wales.



MANAGEMENT DISCUSSION AND ANALYSIS

GROUP REVIEW

Integrated Waste Solutions Group Holdings Limited is one of the major solid-waste solutions providers in Hong Kong, specialised in waste collection, recycling and treatment businesses. The Group provides waste management services related to Confidential Materials Destruction Services (“CMDS”), handling of Waste Electrical and Electronic Equipment (“WEEE”) and other recyclable waste to a broad range of customers in both public and private sectors.

Waste streams are becoming increasingly complex. The Group aims to address the current needs of its customers, while anticipating their evolving and growing needs in advance. Recognising the importance of our business in resolutions of the waste handling and disposal in Hong Kong and Mainland China, we have been diversifying our waste management and recycling business and expanding it to cover Mainland China. We have already invested in a hazardous waste treatment project in Lianyungang City, Jiangsu Province. The first phase of the project has become fully operational while the second phase commenced operations in March 2022. Thus, the total treatment capacity is being ramped up to handle more waste in a safe, efficient and sophisticated manner. The second invested hazardous waste treatment facility is located in Kaifeng City, Henan Province, which is under construction and expected to be operational in 2023.

MARKET REVIEW

The COVID-19 pandemic continues to impact the industry. While the Group continues to be optimistic about volume recovery, uncertainty remains because of the probability of new variants of the COVID-19 virus appearing in the future, which may lead to business suspension.

Stringent global regulations related to waste, such as the complete ban on imports of waste in China and acceptance of the Basel Convention, have made things challenging for Hong Kong’s waste recycling industry. Locally, the Municipal Solid Waste Charging Bill was passed during the financial year ended 31 March 2022, a pivotal step towards reducing waste at various sources. Recent policy measures by the Hong Kong SAR government on waste management, including the Producer Responsibility Scheme (“PRS”) implemented for municipal solid waste, plastic bags and plastic beverage containers, are part of the solutions of waste management that bring new opportunities for the recycling industry.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Loss attributable to equity shareholders of the Company for the year ended 31 March 2022 (“FY2022”) amounted to HK\$27.6 million, an increase of HK\$3.7 million compared to the year ended 31 March 2021 (“FY2021”).

	FY2022 HK\$'000	FY2021 HK\$'000	Fav./ (Unfav.) HK\$'000	Change %
Results of Operating Segments	7,869	13,998	(6,129)	(43.8)
Net Corporate expenses	(39,511)	(43,766)	4,255	9.7
	(31,642)	(29,768)	(1,874)	(6.3)
Share of results of an associate	(2,373)	3,563	(5,936)	(166.6)
Share of results of joint ventures	6,436	6,460	(24)	(0.4)
Non-operating item:				
Impairment loss of property, plant and equipment	–	(4,148)*	4,148	100.0
Loss attributable to equity shareholders of the Company	(27,579)	(23,893)	(3,686)	(15.4)

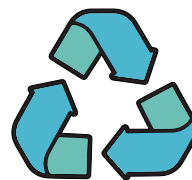
* The amount was recognized in the share of results of joint ventures of the Group in FY2021.

Loss attributable to equity shareholders of the Company increased in FY2022, as there was subsidy income of HK\$7.9 million received from the Hong Kong SAR government in FY2021. Net corporate expenses maintained at a similar level as FY2021. During FY2022, the Group has recognised a share of loss of HK\$2.4 million of its **hazardous waste treatment** project, an associate acquired in January 2020, while a share of profit of HK\$3.6 million was recorded in FY2021.

	FY2022 HK\$'000	FY2021 HK\$'000	Fav./ (Unfav.) HK\$'000	Change %
Revenue Analysis				
Sales of recovered paper and materials				
– Sales of recovered paper	20,040	19,294	746	3.9
– Sales of recycled plastic pellets	–	1,893	(1,893)	(100.0)
– Sales of other waste materials	70	34	36	105.9
	20,110	21,221	(1,111)	(5.2)
CMDS service income	15,944	20,452	(4,508)	(22.0)
Sales of tissue paper products	1,639	224	1,415	631.7
Logistics service income	4,431	9,429	(4,998)	(53.0)
	42,124	51,326	(9,202)	(17.9)

MANAGEMENT DISCUSSION AND ANALYSIS

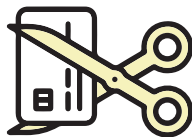
Revenue from **Recovered Paper** business increased by HK\$0.7 million or 3.9%. Although the sales volume dropped, the performance was compensated by a rise in product price. We are constantly monitoring the external environment and shall take appropriate measures for long-term development.



Recovered Paper



Revenue of **Confidential Materials Destruction Services** (“**CMDS**”) dropped to approximately HK\$15.9 million, representing a 22.0% decrease. The segment performance was on track until a new COVID-19 virus variant hit hard the economy in February. Serving a wide range of customers from government authorities to financial and professional institutions and private corporations in Hong Kong, we expect the income from this segment to grow back steadily after the work from home rules and practices are rescinded.

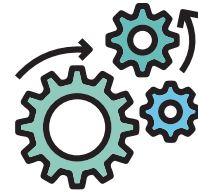


CMDS

Confidential Materials Destruction Services



MANAGEMENT DISCUSSION AND ANALYSIS



Recycled Engineering Plastic Pellets

RGF Environmental New Material Limited, our joint venture for the production of **recycled engineering plastic pellets**, which we have currently transformed its business model into an OEM solution provider for plastic wastes. The loss incurred by this joint venture in FY2022 was substantially reduced which reflects the cost optimization of change of business model.



MANAGEMENT DISCUSSION AND ANALYSIS



The joint venture with ALBA Group for treatment and recycling of **waste electrical and electronic equipment (“WEEE”)** contributed income of HK\$10.4 million to the Group for FY2022. We are confident that the WEEE operation will continue to grow and bring further contribution to the Group. Our **Logistics** Division plays a major role in the transportation of WEEE items. **Logistics** services income decreased by HK\$5.0 million or 53.0% when compared to FY2021, it was mainly due to the lower rate of WEEE household collection charges applied since July 2020, and the lackluster performance was also due to COVID-19 driven volume declined in CMDS and door-to-door collection of WEEE.



Waste Electrical and Electronic Equipment



The **Hazardous Waste Treatment** business in Mainland China, operating through Dugong IWS HAZ Limited, was impacted negatively due to COVID-19 pandemic. While the waste treatment volume remained stable, the performance of Lianyungang plant was affected by higher costs. The plant’s second phase commenced operations at the end of FY2022, with significant increase in total treatment capacity. Environmental policies in the Mainland China offer vast opportunities for waste treatment and we are confident that the joint venture will be a major profit contributor of the Group.



MANAGEMENT DISCUSSION AND ANALYSIS

Gross Profit and Gross Profit Margin

The Group recorded a gross profit of HK\$25.2 million in FY2022, a decrease of HK\$3.9 million or 13.5% when compared to FY2021. However, the gross profit margin of the Group has increased from 56.7% to 59.7%, mainly due to the shift of the Group's focus on businesses with higher profit margins.

Selling, Distribution, Administrative and Other Operating Expenses

Selling, distribution, administrative and other operating expenses amounted to a total of HK\$76.5 million, representing a decrease of HK\$4.7 million compared to FY2021. The reduction in these expenditures was due to the continuing cost control measures initiated by the management throughout the year.

Loss before Interest, Tax, Depreciation and Amortisation ("LBITDA")

The Group recorded a LBITDA of HK\$7.1 million in FY2022, while a LBITDA of HK\$1.0 million was recorded in which an amount of HK\$7.9 million being total subsidy income received from the HKSAR Government in FY2021.

Liquidity and Financial Resources

The Group operates a centralized treasury function to monitor its cash position, cashflow and funding requirements. The Group recognises the need to achieve an adequate profit margin and considers it prudent to finance the Group's long-term growth by long-term financing, especially in the form of equity, which will not increase the Group's finance costs. The Group also acknowledges that it will encounter difficulty in raising funds from financial institutions by way of debt financing because of its recent financial performance and positions. During the current financial year, the Group had no financing exercise undertaken and all capital expenditure incurred was financed by internal resources.

As at 31 March 2022, the Group had unrestricted bank deposits and cash of approximately HK\$76.5 million (2021: HK\$78.3 million). The Group had no bank loans and overdrafts as at 31 March 2022 (2021: Nil).

As at 31 March 2022, the Group had net current assets of approximately HK\$142.3 million, as compared to approximately HK\$135.3 million as at 31 March 2021. The current ratio of the Group was 11.4 as at 31 March 2022 as compared to 10.0 as at 31 March 2021.

Foreign Exchange Exposure

The Group mainly operates in Hong Kong with most of its sales denominated in Hong Kong dollars and United States dollars. Most of raw materials purchases are denominated in Hong Kong dollars. Furthermore, most of the Group's monetary assets and liabilities are denominated in Renminbi, United States dollars and Hong Kong dollars. Certain associate/joint venture companies have local currency project loans in place and these are naturally hedged against the investments in the same local currency of the entity concerned.

For the year ended 31 March 2022, the Group recorded a net foreign exchange gain of HK\$2.0 million (2021: HK\$1.2 million) due to appreciation of the Renminbi during the year. The Group has not used any forward contracts, currency borrowings or other means to hedge its foreign currency exposure.

MANAGEMENT DISCUSSION AND ANALYSIS

Major Capital Expenditure and Commitments

During the current financial year, the Group incurred capital expenditure of HK\$1.7 million for capital expenditure in respect of the headquarters of the Group in Tseung Kwan O Industrial Estate, Hong Kong. As at 31 March 2022, the Group has no material capital expenditure commitments.

Pledge of Assets

As at 31 March 2022, the Group had no restricted or pledged bank deposits (2021: Nil).

Capital Structure

Details of the capital structure of the Company are set out in Note 23.

Contingent Liabilities

As at 31 March 2022, the Group has, upon receiving legal advice, lodged certain claims against a former director and employee, the outcomes of which remain to be seen.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

The Group has been striving to become a trusted integrated waste solutions provider in Hong Kong and Mainland China. The Group's goals on environmental sustainability align with demand from its customers who want more of recovery from waste materials. We are committed to bearing our share of environmental and social responsibilities to ensure a sustainable future. By gradually integrating environmental, social and governance ("ESG") considerations into our daily business operations, we strive to contribute to resolution of sustainability issues.

The Group is committed to putting its people first, positioning them to serve and care for customers, the environment, the communities where we have operations and our shareholders. Details of our ESG performance has been published in the Group's ESG report available on websites of the Stock Exchange and the Group, in compliance with the ESG Reporting Guide set out in Appendix 27 to the Rules Governing the Listing of Securities on the Main Board of the Stock Exchange (the "Listing Rules"). This section explains the Group's environmental policy and relationship with its key stakeholder groups.

Environmental Policy and Compliance

As an integrated waste solutions provider, we are committed to providing efficient waste management services and implementing effective practices to safeguard the environment. Quantitative environmental control objectives are in place, including water saving measures and wastewater reduction in accordance with our ISO 14001:2015 certified environmental management system.

The Group identifies environmental risks that its operations might entail and develops remedial initiatives on an ongoing basis. Control procedures and measures are implemented to mitigate the environmental impacts of our business operations, for example, our logistics fleet ensures emission control through strategic route planning.

MANAGEMENT DISCUSSION AND ANALYSIS

We strictly adhere to all applicable environmental laws and regulations, including but not limited to the Waste Disposal Ordinance, Water Pollution Control Ordinance and Air Pollution Control Ordinance. During the year, we were not aware of any instance of non-compliance of laws and regulations that have a significant impact on the Group relating to environmental laws and regulations.

Engagement with Stakeholders

The Group spares no efforts to maintain a close relationship with its stakeholders. In order to ensure effective communication with internal and external stakeholders, we have established various communication channels to engage stakeholders from different sectors and backgrounds including employees, customers, investors, NGOs, suppliers and subcontractors. The process forms an integral part of the process of learning how the Group's operations have a substantive influence on the stakeholders' decision making.

Employees

Our success depends upon contribution of each employee, and the ability to give them the tools they need to safely execute their roles as well as to develop and excel in their careers. As of 31 March 2022, the Group had a total of 113 employees. Employee costs, including directors' emoluments, amounted to HK\$44.7 million for FY2022 (FY2021: HK\$46.2 million). In addition to compliance with relevant employment laws, we respect the rights of our employees and adhere to fair employment practices in recruitment, appraisal and provision of welfare and benefits. The Group respects each individual employee at every stage of employment and has zero tolerance to any form of discrimination. An employee grievance mechanism is in place to address employees' concerns and needs.

Focusing on the imperatives of keeping employees safe, we strictly comply with relevant laws and regulations related to occupational health and safety. A large number of our employees work as drivers, heavy equipment operators and sorters, jobs which carry inherent risks. We have enhanced employees' safety through our Safety Management Committee which serves as a governing body to facilitate actions related to safety issues within the Group.

We value the contribution of our employees to the Group and are committed to supporting their career development. A wide range of internal and external training schemes are offered to employees to enhance their professional skills. Our training and development programs include but not limited to Code of Conduct, safety, environmental protection, and professional development.

Customers

The Group is uniquely equipped to meet the needs of its customers related to waste management, both today and those evolving as we work together to create a more sustainable future. We have the expertise necessary to collect and handle waste efficiently and responsibly, maximizing resource value and minimizing environmental impact, so that both our customers and our environment can thrive. We engage our customers through an annual satisfaction survey and grievance mechanism, ensuring feedback is collected, rectification measures are taken, and service quality is improved on an ongoing basis.

MANAGEMENT DISCUSSION AND ANALYSIS

Suppliers

We value the relationship with our suppliers and maintain a broad network of suppliers and subcontractors who share environmental and social responsibilities related to our operations. A selection criterion is in place to ensure the suppliers meet our standards on quality and ESG requirements, with priority given to suppliers with environment-friendly measures. For existing suppliers, we assess their performance annually based on price, product and service quality, cooperation, on-time delivery and performance in meeting environmental requirements. Suppliers with unsatisfactory performance are removed from our supplier list.

Community

The Group seeks opportunities to contribute to the well-being of the community where it operates. This year, we joined the campaign of Earth Hour to raise awareness among our employees on climate change, and donated tissue paper to nursery homes to support the community in combating the COVID-19 pandemic.

PROSPECTS

Although uncertainty remains with respect to the probability of resurgence of COVID-19 variants or other pandemic conditions which could impact our businesses in the future and hinder growth, we continue to be optimistic about volume recovery. We expect stable revenue streams coming from our high-quality CMDS services and an efficient logistics fleet. Our joint venture operations in WEEE, hazardous waste treatment and tissue paper manufacturing will also bring steady sources of income.

Transforming itself into a high value-added business, the Group will continue to strive towards the goal of becoming one of the most reputable integrated waste solutions providers in Hong Kong and Greater China.

REPORT OF THE DIRECTORS

The Board hereby submits its annual report together with the audited consolidated financial statements of the Group for the year ended 31 March 2022 (“Annual Report”).

PRINCIPAL ACTIVITIES AND GEOGRAPHICAL ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding. The principal activities of the Company’s subsidiaries are the provision of solid waste management services as set out in note 27(a) to the financial statements.

An analysis of the Group’s performance for the year by operating segments is set out in note 5 to the financial statements.

BUSINESS REVIEW

The business review of the Group for the year ended 31 March 2022 is provided in the Chairman’s Statement and the Management Discussion and Analysis of this Annual Report set out on pages 3 to 4 and pages 11 to 19 respectively.

Descriptions of the principal business risks and uncertainties facing the Group are delineated in the Management Discussion and Analysis of this Annual Report. Details about the Group’s financial risk management are set out in note 3 to the financial statements.

To the best knowledge of the Board, and save as disclosed in this Annual Report and the environmental, social and governance report 2022 (“ESG Report”), the Group complied with the relevant laws and regulations that have a significant impact on the Group’s business throughout the financial year ended 31 March 2022. More disclosures in this respect are provided in the Management Discussion and Analysis of this Annual Report as well as the ESG Report.

Our vision is to make a difference in the environment. The Group delivers integrated waste solutions as a responsible enterprise through waste recovery, waste recycling and reuse and waste disposal treatment. Particulars of the Group’s environmental policies and performance, and relationships with key stakeholders are delineated in the Management Discussion and Analysis of this Annual Report on pages 11 to 19.

The above discussion forms part of this report of the Directors.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2022

A separate ESG Report in electronic version is available on the Company’s website (http://www.iwsg.com/irc_relations_financial.php?lang=en) and the designated website of the Stock Exchange (www.hkexnews.hk).

REPORT OF THE DIRECTORS

RESULTS AND DIVIDEND

The results of the Group for the year are set out in the consolidated statement of profit or loss and other comprehensive income on page 59.

The Board does not recommend the payment of any dividend in respect of the year ended 31 March 2022 (2021: HK\$Nil).

RESERVES

Details of the movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on page 63 and in note 24(a) to the financial statements respectively.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in note 12 to the financial statements.

SHARE CAPITAL

Details of the movements in share capital of the Company are set out in note 23(b) to the financial statements.

DISTRIBUTABLE RESERVES

The Company's reserves available for distribution comprise the share premium account less accumulated losses. As at 31 March 2022, the reserves of the Company available for distribution to the shareholders of the Company (the "Shareholders") amounted to approximately HK\$420,290,000 (2021: HK\$421,412,000).

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Wednesday, 24 August 2022 to Tuesday, 30 August 2022, both days inclusive, during which no transfer of shares of the Company will be registered. In order to be eligible for attending and voting at the 2022 annual general meeting of the Company (the "2022 AGM") to be held on Tuesday, 30 August 2022, all completed transfer documents, accompanied by the relevant share certificates must be lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong (if the transfer will be lodged before 15 August 2022) or 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong (if the transfer will be lodged on or after 15 August 2022), for registration not later than 4:30 p.m. on Tuesday, 23 August 2022.

REPORT OF THE DIRECTORS

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Company's articles of association (the "Articles of Association") or the laws of the Cayman Islands, which would oblige the Company to offer new shares of the Company on a pro-rata basis to existing Shareholders.

FIVE YEAR FINANCIAL SUMMARY

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 136.

PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's shares during the year ended 31 March 2022.

DIRECTORS

The Directors since 1 April 2021 to the date of this report were:

Executive Directors

Mr. Lam King Sang
Mr. Tam Sui Kin, Chris

Non-executive Directors

Mr. Cheng Chi Ming, Brian (*Chairman*)
Mr. Tsang On Yip, Patrick
Mr. Lee Chi Hin, Jacob

Independent non-executive Directors

Mr. Chow Shiu Wing, Joseph
Mr. Wong Man Chung, Francis
Mr. Chan Ting Bond, Michael

REPORT OF THE DIRECTORS

Pursuant to Article 108 of the Articles of Association, Messrs. Lam King Sang, Tsang On Yip, Patrick and Lee Chi Hin, Jacob shall retire by rotation at the 2022 AGM. Mr. Tsang On Yip, Patrick, Non-executive Director, has informed the Company that he will not be seeking re-election at the 2022 AGM and will therefore retire at the conclusion of the 2022 AGM. All the other retiring Directors, including Mr. Lam King Sang and Mr. Lee Chi Hin, Jacob, being eligible, will offer themselves for re-election at the 2022 AGM.

The Directors being proposed for re-election at the forthcoming annual general meeting have no service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

DIRECTORS' SERVICE CONTRACTS

Each of the Directors has entered into a service contract with the Company for a term of three years from their respective date of appointment, which may be terminated by serving not less than three to six months' notice in writing by either party as appropriate.

During the year ended 31 March 2022, Directors have no service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Brief biographical details of the existing Directors and senior management of the Company are set out on pages 5 to 9.

UPDATE ON DIRECTOR'S INFORMATION

Pursuant to Rule 13.51B(1) of the Listing Rules, changes in the information of the Director since the date of the 2021/22 Interim Report are set out below:

Executive Director's Emoluments

With effect from 1 January 2022, the annual salaries of Mr. Lam King Sang and Mr. Tam Sui Kin, Chris have been adjusted to HK\$2,563,404 each. Their annual director's fees remained unchanged at HK\$348,000 each.

Mr. Lam King Sang (Executive Director)

Mr. Lam and the Company entered into a service agreement for a term of three years from 1 March 2022. Pursuant to the service agreement, Mr. Lam is entitled to an annual director's fee of HK\$348,000 and an annual salary of HK\$2,563,404, which were determined with reference to the experience and responsibilities of Mr. Lam as well as the prevailing market conditions, and are subject to review by the Remuneration Committee of the Company from time to time.

REPORT OF THE DIRECTORS

Mr. Tsang On Yip, Patrick (Non-executive Director)

The Company has renewed the letter of appointment with Mr. Tsang as a non-executive Director for a term of three years from 1 November 2021. Pursuant to the letter of appointment, Mr. Tsang is entitled to an annual director's fee of HK\$348,000 which was determined with reference to his time commitment and responsibilities as well as the prevailing market conditions, and is subject to review by the Remuneration Committee of the Company from time to time.

Mr. Tsang retired as a non-executive director of Greenheart Group Limited (stock code: 94) and ceased to be a member of the audit committee and remuneration committee of the relevant company on 24 May 2022.

Mr. Chow Shiu Wing, Joseph (Independent Non-executive Director)

Mr. Chow has been appointed as an independent director of Blue Safari Group Acquisition Corp., securities of which are listed on The NASDAQ Stock Market LLC. since June 2021.

Mr. Wong Man Chung, Francis (Independent Non-executive Director)

Mr. Wong resigned as an independent non-executive director of CGL Technology Holdings Limited (stock code: 3800) and ceased to be a member of the audit committee and a member of the strategy and investment committee of the relevant company on 31 May 2022.

REMUNERATION POLICY

During the year ended 31 March 2022, the remuneration policy for the Directors and senior management members of the Group was based on their experience, level of responsibility and general market conditions. Any discretionary bonus and merit payments were linked to the financial situation of the Group and the performance of each individual Director or senior management member of the Group. Details of the remuneration of the Directors and senior management member of the Group are set out in note 10 to the financial statements contained in this Annual Report.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed under the section headed "Related Party Transactions and Connected Transactions" below, no transactions, arrangements or contracts of significance in relation to the Group's business to which the Company or any of its holding companies, subsidiaries or fellow subsidiaries was a party, and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

REPORT OF THE DIRECTORS

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS OR SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2022, the interests or short positions of the Directors or chief executive of the Company in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (the "SFO")), which were required pursuant to (a) Divisions 7 to 8 of Part XV of the SFO, to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange"); (b) section 352 of Part XV of the SFO, to be entered in the register referred to therein; or (c) the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 (the "Model Code") to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") to be notified to the Company and the Stock Exchange, were as follows:

Long Positions in the ordinary shares of HK\$0.10 each in the share capital of the Company ("Shares") and underlying Shares

Name of Directors	Capacity	Interest in Shares	Interest in underlying Shares pursuant to share options	Approximate percentage of shareholding
Lam King Sang	Personal	–	15,000,000	0.31%
Tam Sui Kin, Chris	Personal	–	15,000,000	0.31%
Cheng Chi Ming, Brian	Personal	–	15,000,000	0.31%
Tsang On Yip, Patrick	Personal	–	15,000,000	0.31%
Chow Shiu Wing, Joseph	Personal	–	8,800,000	0.18%
Wong Man Chung, Francis	Personal	–	8,800,000	0.18%

Details of Directors' interests in share options granted by the Company are set out in the section headed "Directors' Rights to Acquire Shares or Debentures" below.

Save as disclosed above, as at 31 March 2022, none of the Directors or chief executive of the Company had registered an interest or a short position in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or recorded in the register required to be maintained by the Company under Section 352 of the SFO, or as otherwise notifiable to the Company and the Stock Exchange pursuant to the Model Code.

REPORT OF THE DIRECTORS

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Pursuant to the Company's share option scheme adopted by the shareholders of the Company on 11 March 2010 (the "Share Option Scheme"), the Company has granted to Directors options to subscribe for the Shares and details of which as at 31 March 2022 were as follows:

Name of Directors	Date of grant	Exercisable period	Exercise Price per Share HK\$	Number of share options				Approximate percentage of shareholding	
				Outstanding as at 01.04.2021	Granted and Exercised	Cancelled/ Lapsed	Outstanding as at 31.03.2022		
Lam King Sang	07.09.2016	07.09.2017 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Tam Sui Kin, Chris	07.09.2016	07.09.2017 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Cheng Chi Ming, Brian	07.09.2016	07.09.2017 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Tsang On Yip, Patrick	07.09.2016	07.09.2017 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Chow Shiu Wing, Joseph	07.09.2016	07.09.2017 – 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
Wong Man Chung, Francis	07.09.2016	07.09.2017 – 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
	07.09.2016	07.09.2018 – 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%

These share options represented personal interest held by the relevant Directors as the beneficial owners.

Save as disclosed in this report and in note 23(c) to the financial statements about the Share Option Scheme, at no time during the year or at the end of the financial year ended 31 March 2022 was any right to acquire benefits by means of the acquisition of shares in, or debentures, of the Company granted to any Directors or their respective spouses or minor children or exercised by any of them; or was the Company, or any of its holding companies, subsidiaries or fellow subsidiaries entered into any arrangement to enable the Directors to acquire such rights in any other body corporate.

REPORT OF THE DIRECTORS

SHARE OPTION SCHEME

Pursuant to the resolutions in writing passed by all shareholders of the Company on 11 March 2010, the Company adopted a share option scheme on 11 March 2010 (the “Share Option Scheme”). The purpose of the Share Option Scheme is to provide incentives to the Group’s employees including the executive directors and non-executive directors and any advisers, consultants, suppliers, customers and agents (each “eligible participant”). The Board of Directors of the Company may, at any time within 10 years after the date of adoption of the Share Option Scheme, make an offer to any participant. The subscription price for shares granted pursuant to the Share Option Scheme shall be determined by the Board of Directors of the Company in its absolute discretion but shall not be less than the highest of:

- the closing price of the shares of the Company stated in the Stock Exchange’s daily quotations sheet on the business day on which an offer is made to a participant;
- the average of the closing prices of the shares stated in the Stock Exchange’s daily quotations sheets for the five business days immediately preceding the date on which such offer is made; and
- the nominal value of a share of the Company.

The total number of shares which may be issued upon exercise of all options granted under the Share Option Scheme must not, in aggregate, exceed 10% of the total number of shares in issue immediately following the completion of the Initial Public Offering and the capitalisation issue but excluding the effect of the over-allotment. The 10% limit may be refreshed with the approval by the shareholders. The maximum number of shares which may be issued upon exercise of all outstanding options granted, and yet to be exercised, under the Share Option Scheme and any other share option schemes of the Company must not exceed 30% of the issued share capital of the Company from time to time.

The total number of shares issued and to be issued upon exercise of all options granted under the Share Option Scheme to each participant (including both exercised, cancelled and outstanding options) in any 12-month period shall not exceed 1% of the total number of issued shares of the Company. Any further grant of share options in excess of this limit is subject to shareholders’ approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors of the Company. In addition, if shares issued and to be issued upon exercise of all options granted under the Share Option Scheme (including options exercised, cancelled and outstanding) to a participant who is a substantial shareholder or an independent non-executive director of the Company, or any of their associates, in any 12-month period (i) represent in aggregate more than 0.1% of the total number of shares in issue, and (ii) have an aggregate value, based on the closing price of the shares of the Company at the date of each grant, in excess of HK\$5,000,000, the proposed grant of option must be approved by the shareholders of the Company in a general meeting.

REPORT OF THE DIRECTORS

An offer of options must be accepted within 30 days from the date of offer, upon payment of a consideration of HK\$1 by the grantee. The exercise period of any option granted under the Share Option Scheme shall not be longer than 10 years from the date of grant of the relevant option. There is no minimum period for which an option must be held before the exercise of the option except otherwise imposed by the Board of Directors of the Company.

On 7 September 2016, the Board announced that a total of 157,850,000 options (“Options”) under the Share Option Scheme to subscribe for the shares of the Company were granted, subject to the acceptance of the grantees on or before 7 October 2016. Of which, a total of 152,150,000 Options were accepted by the grantees. Each Option shall entitle the holder to subscribe for one share of the Company upon exercise of such Option at an initial exercise price of HK\$0.128 per share.

The Options granted and accepted are exercisable during the period from 7 September 2017 to 6 September 2022 (both dates inclusive) subject to the Vesting Period set out as follows:

Tranche	Vesting Period
1	50% of the Options granted and accepted are exercisable from 7 September 2017 to 6 September 2022 (up to 50% of the Options granted and accepted are exercisable)
2	50% of the Options granted and accepted are exercisable from 7 September 2018 to 6 September 2022 (all Options granted and accepted are exercisable)

As the Scheme Period of the Share Option Scheme has expired, no further Options shall be offered and no Share remains available for issue under the Share Option Scheme as at the date of this Annual Report.

Further particulars of the Share Option Scheme and movements of share options granted under the Share Option Scheme during the year are set out in note 23(c) to the financial statements.

REPORT OF THE DIRECTORS

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES

As at 31 March 2022, the following persons (other than the Directors and chief executive of the Company) had interests or short positions of 5% or more in the Shares as recorded in the register required to be kept under Section 336 of the SFO:

Long positions in the ordinary shares of HK\$0.10 each in the share capital of the Company ("Share") and underlying Shares

Name of Shareholders	Note	Capacity	Number of Shares held*	% of the issued share capital of the Company
Cheng Yu Tung Family (Holdings) Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Cheng Yu Tung Family (Holdings II) Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook Capital Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook (Holding) Limited	2	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook Nominee Limited	3	Beneficial owner	1,530,601,835 (L)	31.74%
		Interest in controlled corporations	732,550,000 (L)	15.19%
Victory Day Investments Limited	3	Interest in a controlled corporation	732,550,000 (L)	15.19%
Smart On Resources Ltd.	3	Beneficial owner	732,550,000 (L)	15.19%
Prestige Safe Limited	2	Beneficial owner	479,362,193 (L)	9.94%
City Legend International Limited (in liquidation)	4	Beneficial owner	785,100,000 (L)	16.28%
Mr. Leung Kai Kuen	4	Interest in a controlled corporation	785,100,000 (L)	16.28%
Ms. So Kit Yee Anita	4	Interest in a controlled corporation	780,000,000 (L)	16.17%
Firstrate Enterprises Limited	4	Beneficial owner	780,000,000 (L)	16.17%
Mr. Wong Kim Pun	4	Interest in controlled corporation	780,000,000 (L)	16.17%

* The letter "L" denotes the person's long position in the Shares.

REPORT OF THE DIRECTORS

Notes:

1. As at 31 March 2022, Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited held approximately 48.98% and 46.65% interest in Chow Tai Fook Capital Limited respectively, which in turn held an approximately 81.03% interest in Chow Tai Fook (Holding) Limited. As such, each of Cheng Yu Tung Family (Holdings) Limited, Cheng Yu Tung Family (Holdings II) Limited and Chow Tai Fook Capital Limited is deemed to be interested in the 2,742,514,028 Shares.
2. Chow Tai Fook (Holding) Limited is the controlling shareholder of Chow Tai Fook Nominee Limited and the 100% holding company of Prestige Safe Limited, and accordingly Chow Tai Fook (Holding) Limited is deemed to be interested in an aggregate of 2,742,514,028 Shares.
3. Chow Tai Fook Nominee Limited is the beneficial owner of 1,530,601,835 Shares and is interested in 732,550,000 Shares through its interest in a wholly-owned subsidiary, Victory Day Investments Limited, which in turn wholly-owns Smart On Resources Ltd.
4. The disclosure of the interest of City Legend International Limited (in liquidation) ("City Legend"), and the deemed interest of Mr. Leung Kai Kuen, in the shares of the Company is based on historical records of the Company. The Company was notified that City Legend was placed into liquidation on 5 July 2019. On 14 May 2021, the Company received a notification from Ms. So Kit Yee Anita, as the Joint and Several Liquidator of City Legend, that as of 10 July 2019, Ms. So Kit Yee Anita, as the Joint and Several Liquidator of City Legend has been in control of City Legend and hence deemed to be interested in 780,000,000 Shares held by City Legend.

On 6 April 2022, the Company received notifications from Firstrate Enterprises Limited and Mr. Wong Kim Pun that as of 31 March 2022, 780,000,000 Shares were acquired by Firstrate Enterprises Limited, which is 100% controlled by Mr. Wong Kim Pun.

Save as the above, the Company has not received any further notification in respect of any change in the shareholding of City Legend and the deemed interest of Mr. Leung Kai Kuen.

Save as disclosed above, as at 31 March 2022, no person, other than the Directors whose interests and short positions are set out in the section headed "Directors' and Chief Executive's Interests or Short Positions in Shares, Underlying Shares and Debentures" above, had any interest or short position in the Shares or underlying Shares of the Company as recorded in the register kept by the Company pursuant to Section 336 of the SFO.

RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

During the year ended 31 March 2022, the Group entered into certain transactions with 'related parties' as defined under the applicable accounting standards. Details of the Group's related party transactions are disclosed in note 26 to the financial statements.

REPORT OF THE DIRECTORS

Continuing connected transactions which are exempt from the circular, independent financial advice and independent shareholders' approval requirements, but subject to the reporting and announcement requirements under Rule 14A.101 of the Listing Rules

On 16 April 2021, I-Talent Paper Product (HK) Limited ("I-Talent"), an indirect non-wholly owned subsidiary of the Company, entered into a manufacturing and supply agreement with Samiton Limited ("Sमितon") which serves as a master agreement by which Samiton exclusively engages I-Talent to manufacture and supply paper products including box facial, soft pack and mini hankies (the "Products") for a term of three years commencing from 1 April 2021 and ending on (and including) 31 March 2024 (the "Manufacturing and Supply agreement"). Pursuant to the terms of the Manufacturing and Supply Agreement, Samiton agrees to engage I-Talent exclusively to manufacture the Products in respect of all purchase orders for the Own Products and the OEM Products placed by the customers of Samiton. Samiton and I-Talent will from time to time enter into specific written agreements in respect of orders to be placed by Samiton with I-Talent for the Products, provided that the terms and conditions of such specific agreements are not inconsistent with the terms of the Manufacturing and Supply Agreement. Details of the Manufacturing and Supply Agreement were set out in the announcement of the Company dated 16 April 2021 (the "CCT Announcement"). Capitalised terms used in this section have the same meanings as those defined in the CCT Announcement.

As at the date of signing of the Manufacturing and Supply Agreement, I-Talent was owned as to 51% indirectly by the Company and as to 49% by Talent First Limited, which in turn was owned as to 60% by Samiton. Therefore, Samiton is a substantial shareholder of I-Talent. Mr. Yung Wai Man, Danny (who owned Samiton as to 44.5%) and another shareholder of Samiton were also directors of I-Talent. Samiton was a connected person of the Company at subsidiary level because of its indirect shareholding in I-Talent and its being an associate of Mr. Yung Wai Man, Danny under the Listing Rules. Based on the foregoing, the transactions contemplated under the Manufacturing and Supply Agreement constituted continuing connected transactions of the Company under the Listing Rules.

During the year ended 31 March 2022, the aggregate amount of purchase price paid by Samiton to I-Talent under the Manufacturing and Supply agreement is summarized as follows:

	Aggregate amount of purchase price paid for the year ended 31 March 2022	Annual Cap for the year ended 31 March 2022
	HK\$	HK\$
Purchase price paid by Samiton to I-Talent in respect of the Transactions	1,221,000	7,700,000

The independent non-executive Directors have reviewed the above continuing connected transactions and confirmed that the transactions have been entered into:

- in the ordinary and usual course of business of the Group;
- either on normal commercial terms or better;
- according to the relevant agreement governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole; and
- within the annual cap as set out in the CCT Announcement.

REPORT OF THE DIRECTORS

The Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules", issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing their findings and conclusions in respect of the above continuing connected transactions in accordance with paragraph 14A.56 of the Listing Rules.

DETAILS OF PERFORMANCE GUARANTEE UNDER RULE 14.36B

Reference is made to the announcement and the circular of the Company dated 11 December 2019 and 31 December 2019 respectively in relation to the acquisition of shares in Dugong IWS HAZ Limited (the "Target Company"). According to the terms of the Shareholders' Agreement of the Target Company and the subsequent deed of adherence between the Group and the vendor, in the event that the aggregate net income (audited in accordance with the PRC GAAP) of 連雲港綠潤環保科技有限公司 (Lianyungang Lvrn Environmental Protection Technology Co., Ltd*) for the three years ended 31 December 2021 (the "Agreed Period") is less than RMB90,000,000, the Group will receive cash payment from Dugong Limited ("Dugong") out of the distributions to be made by the Target Company to Dugong in the amount calculated in accordance with the following formula:

$$(RMB90,000,000 - A) \times 51\% \times 40\% \text{ (less tax, expenses and interests (if any))}$$

where A is the aggregate audited net income of 連雲港綠潤環保科技有限公司 (Lianyungang Lvrn Environmental Protection Technology Co., Ltd.*) ("Lvrn") during the Agreed Period.

Based on the audited accounts of Lvrn for the Agreed Period, the aggregate audited net income of Lvrn during the Agreed Period is approximately RMB69,123,780 (after agreed adjustments). Therefore, the Group has become entitled to receive from Dugong a sum of approximately RMB4,258,749 (equivalent to approximately HK\$5,260,000 using an exchange rate of RMB0.8096:HK\$1.00) (the "Agreed Sum") as a result of a shortfall of approximately RMB20,876,220 between RMB90,000,000 and RMB69,123,780.

Since the board of directors of the Target Company has resolved not to declare any dividends or make any other distributions to its shareholders for the Agreed Period, the Group has not received the Agreed Sum or any part thereof as at the date of this Annual Report. Subject to any future declaration of dividends and/or making of other distributions by the Target Company and (if declared or made) the amount(s) of dividends and/or distributions to be paid to Dugong, the Group will receive the Agreed Sum or any part thereof. The Company will closely monitor the payment status of the Agreed Sum.

* For identification purposes only

REPORT OF THE DIRECTORS

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year, the following Director is considered to have interests in a business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group, other than those businesses where the Directors were appointed as director to represent the interests of the Company and/or the Group:

Name of Director	Entity whose business is considered to compete or likely to compete with the businesses of the Group	Description of business of the entity which is considered to compete or likely to compete with the businesses of the Group	Nature of interest of the Director in the entity
Mr. Cheng Chi Ming, Brian	NWS Holdings Limited	Investment in waste management business	Director

As the Board is independent of the board of the above entity and none of the above Director can control the Board, the Group is capable of carrying on its businesses independently of, and at arm's length from the businesses of the above entity.

MANAGEMENT CONTRACTS

No contract concerning the management and administration of the whole or any substantial part of the business of the Company and the Group was entered into or existed during the year.

MAJOR SUPPLIERS AND CUSTOMERS

The percentages of purchases for the year attributable to the Group's major suppliers are as follows:

- the largest supplier 26%
- five largest suppliers in aggregate 57%

The percentages of sales for the year attributable to the Group's major customers are as follows:

- the largest customer 33%
- five largest customers in aggregate 58%

None of the Directors, their associates or any Shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had an interest in these major suppliers or customers.

REPORT OF THE DIRECTORS

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and known to the Directors, it is confirmed that there is sufficient public float of more than 25% of the Company's issued shares as at the latest practicable date prior to the issue of this report.

PERMITTED INDEMNITY PROVISION

A permitted indemnity provision for the benefit of the Directors was in force as of the date of this report and during the financial year ended 31 March 2022. The Company has maintained directors and officers liability insurance for the directors of the Company and its subsidiaries.

EVENTS AFTER THE REPORTING PERIOD

Except for matters disclosed elsewhere in this Annual Report, the Group had no other events subsequent to the end of the reporting period to disclose.

REVIEW OF THE AUDITED FINANCIAL STATEMENTS BY AUDIT COMMITTEE

The Audit Committee of the Company, which comprises three independent non-executive Directors and two non-executive Directors with written terms of reference in accordance with the requirements of the Listing Rules, reports to the Board. The Audit Committee has reviewed the audited consolidated financial statements for the year ended 31 March 2022.

AUDITOR

The consolidated financial statements for the year ended 31 March 2022 have been audited by KPMG, which will retire and, being eligible, offer itself for re-appointment at the 2022 AGM. A resolution for the re-appointment of KPMG as auditor of the Company and authorisation of the Board to fix the auditor's remuneration is to be proposed at the 2022 AGM.

On behalf of the Board

Cheng Chi Ming, Brian

Chairman

Hong Kong, 29 June 2022

CORPORATE GOVERNANCE REPORT

The Company is committed to maintain a high standard of corporate governance and has adopted the principles and code provisions of the Corporate Governance Code (the “CG Code”) set out in Appendix 14 to the Listing Rules. The Company has complied with the code provisions set out in the CG Code throughout the financial year ended 31 March 2022.

The Company has, in order to strengthen its overall corporate governance and without prejudice to the principles of the CG Code, established various policies focusing, in particular, on risk management, internal communication and internal control mechanisms. These policies, subject to regular review from time to time by the Board of Directors, stipulate for staff compliance the necessary policies and instructions on corporate governance, finance and accounting, human resources and administration. The Company will continue improving its corporate governance that is conducive to the conduct and growth of its business, and aligning the corporate culture of good governance with its purpose, value and strategy, thereby meeting the expectations of shareholders and investors.

BOARD OF DIRECTORS

The Board, led by the Chairman of the Company, is responsible for the leadership and control of the Company and overseeing the Group’s overall businesses, performance, strategic decisions, corporate governance, internal control and risk management functions, and corporate social responsibility policy. The Board has delegated, by way of clear direction and remit, to the senior management of the Company the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established Board committees and delegated to these committees various responsibilities as set out in their respective terms of reference.

The Board reserved its decision for all major matters of the Company, including approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information (including but not limited to annual and interim results), appointment of directors, dividend policy and other significant financial and operational matters.

The Board delegated a schedule of responsibilities to the senior management of the Company. These responsibilities include implementing decisions of the Board, directing and coordinating day-to-day operation and management of the Group in accordance with the management strategies and plans approved by the Board, formulating and monitoring the operational and production plans, budgets, and control systems.

For effective leadership and control, the Board regularly reviews reports and updates from the senior management of the Company on the progress of the approved strategies, plans, budget and control systems, and receives recommendations and advice from various Board committees in respect of the delegated governance matters.

CORPORATE GOVERNANCE REPORT

The Board currently comprises eight directors, including two executive Directors, three non-executive Directors and three independent non-executive Directors as follows:

Executive Directors

Mr. Lam King Sang
Mr. Tam Sui Kin, Chris

Non-executive Directors

Mr. Cheng Chi Ming, Brian (*Chairman*)
Mr. Tsang On Yip, Patrick
Mr. Lee Chi Hin, Jacob

Independent Non-executive Directors

Mr. Chow Shiu Wing, Joseph
Mr. Wong Man Chung, Francis
Mr. Chan Ting Bond, Michael

BOARD COMPOSITION

The following chart illustrates the current structure and membership of the Board as well as the standing Board committees:

Directors	Board Committees			
	Executive Committee	Audit Committee	Remuneration Committee	Nomination Committee
Mr. Lam King Sang	Chairman			
Mr. Tam Sui Kin, Chris	Member			
Mr. Cheng Chi Ming, Brian		Member		
Mr. Tsang On Yip, Patrick		Member	Member	Member
Mr. Lee Chi Hin, Jacob			Member	
Mr. Chow Shiu Wing, Joseph		Member	Member	Chairman
Mr. Wong Man Chung, Francis		Chairman	Member	Member
Mr. Chan Ting Bond, Michael		Member	Chairman	Member

Chairman and Chief Executive Officer

The positions of the Chairman and the Chief Executive Officer are currently held by separate individuals for the purpose of ensuring an effective segregation of duties and a balance of power and authority, and they are Mr. Cheng Chi Ming, Brian and Mr. Lam King Sang respectively.

The roles of the Chairman and Chief Executive Officer are as follows:

- The Chairman provides leadership and is responsible for the effective functioning and leadership, with good corporate governance practices and procedures.
- The Chief Executive Officer is responsible for administering and managing the Group's business and internal controls, including the implementation of major strategies and initiatives decreed and delegated by the Board.

CORPORATE GOVERNANCE REPORT

Non-executive Directors and Independent Non-executive Directors

Each of the non-executive Directors and the independent non-executive Directors possesses different business experience, knowledge and professional background. The Board has met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors, representing at least one-third of the Board with at least one of them possessing appropriate professional qualifications or accounting or related financial management expertise.

The Board has received a written annual confirmation of independence from each existing independent non-executive Director. The Nomination Committee has reviewed and assessed the annual confirmation of each independent non-executive Director based on the independence criteria as set out in Rule 3.13 of the Listing Rules and formed the view that all of them remain independent.

The Company has established formal and informal channels to ensure independent views and input are available to the Board. Independent non-executive Directors are invited to serve as the chairmen and majority members on the Audit Committee, the Remuneration Committee and the Nomination Committee. Through participation in Board meetings, providing valuable perspectives to the Board discussions, taking the lead in managing issues involving potential conflict of interests and serving on various Board committees, all independent non-executive Directors are contributory to the effective running of the Company, and free to express their views in an open and candid manner. The Chairman annually holds meeting(s) with the independent non-executive Directors without the presence of other Directors. Should the circumstances require, independent non-executive Directors have open access to interact with the management and other Board members including the Chairman outside the boardroom. In addition, the Group has whistleblowing policy and system in place for employees and those who deal with the Group to raise concerns, in confidence and anonymity, with the Audit Committee comprising a majority of independent non-executive Directors about possible improprieties in any matter related to the Group. The implementation and effectiveness of the above mechanisms are subject to annual review by the Board.

Independent non-executive Directors have also confirmed that they are able to make sufficient time available to discharge their duties and responsibilities for the benefit of the Company.

The list of Directors (by category) is set out and disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time. The independent non-executive Directors are expressly identified in all corporate communications pursuant to the Listing Rules.

The biographical details of the Directors and the relationships among the members of the Board are disclosed under the section headed "Directors and Senior Management" in this Annual Report.

DIRECTORS' APPOINTMENT AND DIRECTORS' RE-ELECTION

During the year ended 31 March 2022, each of the executive Directors, non-executive Directors and independent non-executive Directors was engaged for a term of three years commencing from their respective dates of appointment, and was subject to retirement by rotation and re-election pursuant to the Articles of Association.

According to the Articles of Association, at each annual general meeting one-third of the Directors for the time being, or, if their number is not 3 or a multiple of 3, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every 3 years. Besides, any new Director appointed by the Board to fill a casual vacancy shall submit himself/herself for re-election by Shareholders at the first general meeting of the Company after his/her appointment, and any new Director so appointed by the Board as an addition to the Board shall submit himself/herself for re-election by Shareholders at the next annual general meeting.

CORPORATE GOVERNANCE REPORT

In accordance with Article 108 of the Articles of Association and in compliance with the Corporate Governance Code as set out in Appendix 14 to the Listing Rules, Messrs. Lam King Sang, Tsang On Yip, Patrick and Lee Chi Hin, Jacob shall retire from their office as Director by rotation at the 2022 AGM. Mr. Tsang On Yip, Patrick, Non-executive Director, has informed the Company that he will not be seeking re-election at the 2022 AGM and will therefore retire at the conclusion of the 2022 AGM. All the other retiring Directors, including Mr. Lam King Sang and Mr. Lee Chi Hin, Jacob, being eligible, will offer themselves for re-election at the 2022 AGM. The Company's circular, sent together with this Annual Report, contains detailed information of the above retiring and re-electing Directors pursuant to the Listing Rules.

The procedures and process of appointment, re-election and removal of directors are laid down in the Articles of Association and governed by the Nomination Policy of the Company. The Nomination Committee is responsible for reviewing Board composition, developing and formulating procedures for nomination and appointment of directors, and assessing the independence of independent non-executive directors. Details of the Nomination Committee and its work performed are set out in the "Nomination Committee" section below.

DIRECTORS' ATTENDANCE RECORDS AT MEETING

The attendance of each Director at the Board meetings, certain committee meetings and general meeting during the year is as follows:

	Attended/Eligible to attend					Annual General Meeting
	Board Meetings	Executive Committee Meetings	Audit Committee Meetings	Remuneration Committee Meetings	Nomination Committee Meeting	
Executive Directors						
Mr. Lam King Sang	4/4	9/9	0/0	0/0	0/0	1/1
Mr. Tam Sui Kin, Chris	4/4	9/9	0/0	0/0	0/0	1/1
Non-executive Directors						
Mr. Cheng Chi Ming, Brian	2/4	0/0	3/3	0/0	0/0	1/1
Mr. Tsang On Yip, Patrick	4/4	0/0	3/3	2/2	1/1	1/1
Mr. Lee Chi Hin, Jacob	4/4	0/0	0/0	2/2	0/0	1/1
Independent Non-executive Directors						
Mr. Chow Shiu Wing, Joseph	4/4	0/0	3/3	2/2	1/1	1/1
Mr. Wong Man Chung, Francis	4/4	0/0	3/3	2/2	1/1	1/1
Mr. Chan Ting Bond, Michael	4/4	0/0	3/3	2/2	1/1	1/1

CORPORATE GOVERNANCE REPORT

DIRECTORS' TRAINING

All the Directors received an induction on appointment to ensure appropriate understanding of the business and operation of the Group, and full awareness of director responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The Directors were updated with new legal and regulatory developments, and changes in business and market dynamics to facilitate the discharge of their responsibilities. Professional briefings and anti-corruption training by the relevant subject matter experts were arranged for the Directors and managerial staff through which not only to refresh their knowledge and skills, but also promote the good corporate culture set by the Board. Trainings in different forms such as seminar, workshop, webinar and professional forum received by each of the Directors during the year from 1 April 2021 to 31 March 2022 are summarised as follows:

Name of Directors	Areas of Training				
	Corporate strategy and business	Law and regulatory compliance	Directors' duties/ESG practices	Financial reporting/risk management	Anti-corruption
Executive Directors					
Mr. Lam King Sang	✓	✓	✓		✓
Mr. Tam Sui Kin, Chris	✓	✓	✓	✓	✓
Non-executive Directors					
Mr. Cheng Chi Ming, Brian	✓	✓	✓	✓	✓
Mr. Tsang On Yip, Patrick	✓	✓	✓	✓	✓
Mr. Lee Chi Hin, Jacob		✓	✓		✓
Independent Non-executive Directors					
Mr. Chow Shiu Wing, Joseph		✓			✓
Mr. Wong Man Chung, Francis		✓	✓	✓	✓
Mr. Chan Ting Bond, Michael		✓	✓		✓

BOARD COMMITTEES

For the year ended 31 March 2022, the Board had four standing Board committees, namely, Executive Committee, Audit Committee, Remuneration Committee and Nomination Committee to oversee particular aspects of the Company's affairs. All Board committees were established with defined terms of reference. The updated terms of reference of the Audit Committee, Remuneration Committee and Nomination Committee are available on the websites of the Company and the Stock Exchange. All Board committees report to the Board on their decisions and give advice and recommendations to the Board relating to specific matters under the defined terms of reference.

CORPORATE GOVERNANCE REPORT

The practices, procedures and arrangements in conducting the meetings of Board committees are in line with those of the Board meetings. All Board committees are provided with sufficient resources to discharge their duties and are at liberty to seek independent professional advice as they see fit at the Company's expense. All Directors and Board committee members are allowed to include matters in the agenda of the regular Board meetings and Board committees meetings.

During the year, the minutes of the Board and Board committee meetings kept by the company secretary were available for inspection by the relevant Directors. The minutes of the Board and Board committee meetings recorded sufficient details of matters considered and decisions reached. The draft and final version of the minutes were sent to all relevant Directors for comments and execution within a reasonable time after the Board and Board committee meetings.

EXECUTIVE COMMITTEE

The Executive Committee is composed of two executive Directors with Mr. Lam King Sang acting as its chairman. The Executive Committee operates as a general management committee under the direct authority of the Board to increase the efficiency for the business decisions. It monitors the execution of the Company's strategic plans and operations by all business units and decides on matters relating to the management and day-to-day operations of the Group.

AUDIT COMMITTEE

The Audit Committee comprises five members, namely, Mr. Wong Man Chung, Francis, Mr. Chow Shiu Wing, Joseph and Mr. Chan Ting Bond, Michael, being independent non-executive Directors, and Mr. Cheng Chi Ming, Brian and Mr. Tsang On Yip, Patrick, being non-executive Directors. Mr. Wong Man Chung, Francis who possesses relevant accounting and financial management expertise is the chairman of the Audit Committee. Mr. Wong is a Certified Public Accountant (Practising) and has over 30 years of experience in auditing, taxation, corporate internal control and governance, acquisition and financial advisory.

The principal duties of the Audit Committee are to (i) review the financial statements and reports and consider any significant or unusual items raised by the management responsible for the accounting and financial reporting function or external auditor before submission to the Board; (ii) review the relationship with the external auditor by making reference to the audit plan and work performed by the auditor, their fees and terms of engagement, and by making recommendations to the Board on the appointment, re-appointment and removal of external auditor; and (iii) review the adequacy and effectiveness of the Company's financial reporting system, risk management and internal control systems and associated control procedures.

CORPORATE GOVERNANCE REPORT

The Board has delegated to the Audit Committee the responsibilities for performing the following corporate governance duties:

- a. to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- b. to review and monitor the training and continuous professional development of directors and senior management of the Company;
- c. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- d. to develop, review and monitor the code of conduct and compliance manuals (if any) applicable to employees and directors of the Company; and
- e. to review the Company's compliance with the CG Code as set out in Appendix 14 of the Listing Rules and disclosure in the corporate governance report in the annual report of the Company.

During the year ended 31 March 2022, the Audit Committee has performed the following major tasks:

- Review and discussion of the annual financial statements, annual results announcement, annual report, the related accounting principles and practices adopted by the Group and the relevant audit findings;
- Review and discussion of the interim financial report, interim results announcement, interim report and the related accounting principles and practices adopted by the Group;
- Review of the scope of external audit work, audit plan, auditor's fees and terms of engagement;
- Review and approval of KPMG's confirmation of independence, its reports to the Audit Committee, and recommendation to the Board for the appointment of the external auditor;
- Consideration of the engagement of internal auditor;
- Review and discussion of the internal audit plan and the internal audit reports of the Group;
- Review and assessment of the adequacy and effectiveness of the risk management and internal control systems of the Group and the associated action plans;
- Consideration and review of the continuing connected transactions for the year;

CORPORATE GOVERNANCE REPORT

- Review of the corporate governance practices of the Group; and
- Recommendation of revision of various Group's policies including the policies and instructions on corporate governance, whistleblowing policy and shareholders' communication policy.

To maintain effective communication, the Audit Committee and the external auditor held two private meetings without the presence of any executive Directors or the management of the Company during the year.

All issues raised by the Audit Committee are addressed and dealt with by the relevant members of the management team, and the work, findings and recommendations of the Audit Committee are reported to the Board. During the year ended 31 March 2022, there was no disagreement between the Board and the Audit Committee, and there was no issue of significant importance requiring disclosure in this Annual Report under the Listing Rules.

The Company has adopted a whistleblowing policy for its employees, customers, suppliers and other stakeholders through which to raise concerns in confidence and anonymity, with the Audit Committee about any suspected misconduct or malpractice within the Company. The Audit Committee has the overall responsibility for monitoring and reviewing the policy and recommendations for action resulting from the investigation into any such complaints.

REMUNERATION COMMITTEE

The Remuneration Committee comprises five members, namely, Mr. Chan Ting Bond, Michael, Mr. Chow Shiu Wing, Joseph and Mr. Wong Man Chung, Francis, being independent non-executive Directors, Mr. Tsang On Yip, Patrick and Mr. Lee Chi Hin, Jacob, being non-executive Directors. Mr. Chan Ting Bond, Michael is the chairman of the Remuneration Committee.

The principal duties of the Remuneration Committee are to (i) make recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management of the Company and the establishment of a formal and transparent procedure for developing policy on such remuneration; (ii) make recommendations on the remuneration packages of executive Directors and senior management; and (iii) review and approve performance-based remuneration by making reference to corporate goals and objectives handed down by the Board from time to time.

The Company has formal and transparent procedures for fixing the remuneration packages of individual Directors. Human Resources Department is responsible for collection and administration of the human resources data and making recommendations to the Remuneration Committee for consideration. Details of the remuneration of each Director for the year ended 31 March 2022 are set out in note 10(a) to the financial statements contained in this Annual Report.

CORPORATE GOVERNANCE REPORT

During the year ended 31 March 2022, the Remuneration Committee has performed the following major tasks:

- Review and discussion of the remuneration policy and structure of Directors and senior management of the Company;
- Review and recommendation to the Board in respect of the emoluments including discretionary and performance bonus to the executive Directors and senior management of the Company;
- Review of the Director's fees of the Board members;
- Recommendation of the remuneration package of an executive Director on renewal of his service agreement;
- Setting up reward target for the executive Directors in line with the value and growth of the Company;
- Recommendation of the Director's fee of a non-executive Director on the renewal of appointment; and
- Review of the terms of reference of the Remuneration Committee.

NOMINATION COMMITTEE

The Company established the Nomination Committee in accordance with the provisions set out in the CG Code. The Nomination Committee comprises four members, Mr. Chow Shiu Wing, Joseph, Mr. Wong Man Chung, Francis and Mr. Chan Ting Bond, Michael, being the independent non-executive Directors, and Mr. Tsang On Yip, Patrick, being non-executive Director. Mr. Chow Shiu Wing, Joseph is the chairman of the Nomination Committee.

The principal duties of the Nomination Committee are to (i) review the Board composition; (ii) develop and formulate relevant procedures for the nomination and appointment of Directors; (iii) identify qualified individuals to become members of the Board; (iv) monitor the appointment and succession planning of Directors; and (v) assess the independence of independent non-executive Directors.

During the year ended 31 March 2022, the Nomination Committee has performed the following works:

- Review and discussion of the existing structure, size, diversity and composition of the Board and its committees taking into account the nomination policy, the Board diversity policy and the availability of independent views to the Board, with a recommendation to the Board for approval;
- Monitoring the implementation of the Board diversity policy and the measurable objectives for achieving Board diversity, and review of the effectiveness of the Board diversity policy;

CORPORATE GOVERNANCE REPORT

- Discussed the strategy for achieving the gender diversity;
- Review and assessment of the independence of the independent non-executive Directors upon re-appointment and annually;
- Recommendation to the Board in respect of the proposed re-election of the retiring Directors at the annual general meeting of the Company; and
- Recommendation of the renewal of appointments of Directors.

Nomination Policy

The Company has the policy for appointment and re-appointment of directors to ensure the Board has a balance of skills, experience and diversity of perspectives appropriate to the Company's business. In assessing the suitability of a candidate for directorship, the Nomination Committee will consider, among other things, the candidate's qualifications, experience, skills, qualities, characters, the potential contribution the candidates can bring to the Company, the ability to devote sufficient time and attention to the Board, and the factors set out in the Board diversity policy. In the case of the appointment or re-appointment of independent non-executive Directors, the Nomination Committee will assess the independence of the appointees having regard to the criteria set out in the relevant Listing Rules.

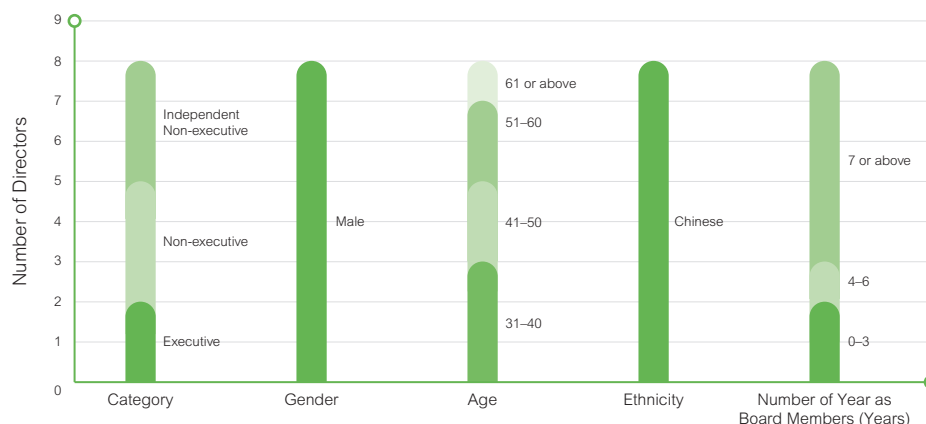
The Nomination Committee will evaluate each proposed new appointment or re-appointment of a Director against the above criteria before making a recommendation to the Board for consideration and, as the case may be, approval. The Nomination Committee will make recommendations as appropriate to the Board with respect to election and re-election of Directors by the shareholders of the Company at general meetings. Where the shareholders of the Company are required to vote on electing or re-electing a Director, the circular to the shareholders of the Company accompanying the notice of the relevant general meeting will contain information on such Director as required under the Listing Rules and the Board's recommendation.

Board Diversity Policy

The Board recognises the benefits of diversity of its members, and its Nomination Committee is therefore entrusted with the responsibility for identifying and recommending to the Board for endorsement suitably qualified individuals regardless of gender, age, and ethnicity to become members of the Board. As can be seen, the incumbents of the Board (including the executive Directors, non-executive Directors and independent non-executive Directors) are taken on strength by reference to their respective qualifications, experiences, skills, qualities, and characters that satisfy the requirements under Listing Rules 3.08 and 3.09. The Nomination Committee will continue to carry out its responsibility to nominate diverse talents to the Board to maintain a balance of skills, experience and diversity of perspectives and Board refreshment for the long-term good of the Company.

CORPORATE GOVERNANCE REPORT

Diversity Profile of the Board



Having reviewed the Board diversity profile, the Board will continue to take initiative to identify female candidates to achieve gender diversity at the Board level. Target has been set for appointing at least one female Board member by the end of 2024.

As at 31 March 2022, 100% Directors (including senior management) and 76% of the workforce of the Group were male.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE AND INDEMNITY

The Company has arranged appropriate liability insurance for Directors and officers covering the costs, losses, expenses and liabilities arising from the performance of their duties. The insurance policy covers legal action against its Directors and officers to comply with the requirement of the CG Code. During the year, no claim was made against any of the Directors and officers of the Company.

COMPANY SECRETARY

The company secretary is a full-time employee of the Company. She reports to the Chairman and is responsible for advising the Board on governance matters. All Directors have access to the advice and services of the company secretary.

According to the requirements of Rule 3.29 of the Listing Rules, the company secretary has taken not less than 15 hours of relevant professional training during the financial year ended 31 March 2022.

CORPORATE GOVERNANCE REPORT

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) set out in Appendix 10 to the Listing Rules as its own code for dealing in securities of the Company by the Directors. Following specific enquiries by the Company, all Directors have confirmed that they have complied with the Model Code throughout the year ended 31 March 2022.

CODE AND POLICY FOR EMPLOYEES OF THE GROUP

The Company has adopted the Code for Securities Transactions by Relevant Employees (the “Own Code”) on no less exacting terms than the Model Code for governing securities transactions by employees who are likely to be in possession of inside information of the Company or its securities. No incident of non-compliance of the Own Code by any relevant employee of the Group was noted during the year ended 31 March 2022.

The Company recognises that prevention of corruption is part and parcel of good corporate governance. A Group-wise policy and system on corruption prevention are in place to preserve a healthy corporate culture.

DIRECTORS’ RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities, with the support from the Finance and Accounting Department, to prepare the financial statements of the Group for the year ended 31 March 2022 in accordance with statutory requirements and applicable accounting standards. The auditor of the Group acknowledges the reporting responsibilities in the auditor’s report on the financial statements for the year ended 31 March 2022.

The Directors, having made appropriate enquiries, are not aware of any material uncertainties relating to events or conditions that may cast significant doubt on the Company’s ability to continue as a going concern. Accordingly, the Directors have prepared the consolidated financial statements on a going concern basis.

The Directors are aware of the requirements under the applicable Listing Rules and statutory regulations with regard to the timely and proper disclosure of inside information, announcements and financial disclosures and authorised their publication as and when required.

CORPORATE GOVERNANCE REPORT

EXTERNAL AUDIT AND AUDITOR'S REMUNERATION

The Company's external auditor, KPMG, performed independent audit on the Group's consolidated financial statements for the year ended 31 March 2022. The Audit Committee has unrestricted access to external auditor and the latter reports to the Audit Committee on any significant weaknesses identified in the internal control system during the course of audit.

Prior to the commencement of the audit of the Company, the Audit Committee would receive written confirmation from the external auditor on its independence and objectivity as required by the Hong Kong Institute of Certified Public Accountants.

A total remuneration of HK\$1,900,000 and HK\$469,000 was paid/is payable to KPMG for their annual audit and non-audit services respectively by the Company during the year. The non-audit services mainly consist of review of the interim report, taxation and consultancy services.

RISK MANAGEMENT AND INTERNAL CONTROL

Role of the Board

The Board acknowledges its responsibility to evaluate and determine the nature and extent of the risks that it is willing to accept in pursuit of its strategic and business objectives. It reviews and monitors the effectiveness of the risk management and the internal control systems of the Group particularly in respect of financial, operational and compliance controls on an ongoing basis to safeguard the assets of the Group and protect the interests of the shareholders. Such review, conducted at least annually, includes evaluating the Group's ability to respond to changes in business and external environment, the quality of management's ongoing monitoring of risks, the extent and frequency of monitoring results communication to the Board, and the effectiveness of the Group's process over financial reporting and its compliance with the Listing Rules.

The risk management and internal control systems are designed to manage rather than eliminate risks of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss. The Board assesses, through the Audit Committee and the internal audit function, the effectiveness of the Group's risk management and internal control systems, and also considers the adequacy of resources, qualifications and experience of the accounting, internal audit and financial reporting functions of its staff and their training.

Risk Management

The Board is responsible for determining the Group's risk level and risk appetite and overseeing the Group's risk management strategies. Risk management is integrated into the day-to-day operations of the Group and is a continuous process carried out at all levels of the Group.

CORPORATE GOVERNANCE REPORT

The risk management process of the Group involves risk identification, risk assessment and risk-counteracting. The methodology adopted in the risk identification and assessment process includes top-down and bottom-up approaches. The top-down approach involves the identification of major strategic risks that will prevent the Group from achieving its strategic objectives. In terms of risk review and reporting, each core business is required to formally identify and report the principal current and emerging risks from the macro environment, whilst the top management provides input after taking a holistic assessment of all risks arising from the growth of the business scale, extent, complexity and constantly changing business environment. At the functional level, the bottom-up approach with the involvement of all key business units is adopted to identify operational risks in daily operations. Management maintains an open and effective communication channel to enable the timely reporting of material risk and adequate supervision of risk mitigation.

Adopting both qualitative and quantitative risk management methodologies, risks that may impede the achievement of business objectives are evaluated from dimensions of the likelihood of their occurrence and severity of potential consequences on the business. The analyses of existing and emerging risks form a basis for determining how the risks should be managed and mitigated. These risks mainly fall under the five major categories namely strategic risks, operational risks, market risks, financial risks and legal and compliance risks.

The identified risks are prioritized by comparing the results of the risk assessment and thereafter risk management strategies and internal control processes are formulated to prevent, avoid or mitigate those risks. Moreover, staff members are encouraged to report problems in operations and identify non-compliance with the corporate policies, standards, practices and procedures.

Internal Controls

To assure achievement of the Group's governance objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws and regulations, various policies and guidelines, with particular emphasis on communications, risk management and controls, are implemented under the auspices of the Board of Directors for enterprise-wide compliance. Subject to periodical review and regular monitoring, these policies and guidelines are procedural means by which the Group's resources are directed, monitored, and measured. The Company has also established internal procedures and controls for the handling and dissemination of inside information in order to regulate its information disclosure. Such procedures and controls are applicable to all staff members who can access any inside information and they are required to uphold the confidentiality of such information. More importantly, through the additional efforts of internal and external auditors and that of the Audit Committee, the effectiveness of internal control is further measured for improvement.

Internal Audit

The internal audit function carries out independent appraisal as to the existence, adequacy and effectiveness of the risk management activities and internal control systems in the Group's business operations. It also provides proactive support to the business units in their risk management and control process, and promotes the deployment of continuous audits to provide an effective independent evaluation.

CORPORATE GOVERNANCE REPORT

Adopting a risk assessment methodology, the internal audit function implements its annual audit plan which was reviewed by the Audit Committee to identify key business and operational risks, formulate an impartial opinion on the systems, recommend improvements and monitor corrective or remedial measures to minimize risk exposure. The internal audit function also works with management to establish action plans to address identified control weaknesses within a reasonable period. Ad hoc reviews on operations may be arranged on top of the default audit plan in order to ensure the internal procedures and controls are being adhered to at all times. Post-audit reviews are performed to ensure all identified control weaknesses have been satisfactorily remediated. The internal audit function reports directly to the Audit Committee on all major findings, corrective actions and responses from management on a semi-annual basis.

The scope of internal auditing within the Group is broad and involves topics such as financial reviews, operational reviews, laws and regulations compliance reviews, etc. For a financial audit, the internal audit function reviews and assesses the accuracy and efficiency of the Group's financial activities and financial information as well as the management of the Group's capital and assets. For an operational audit, the internal audit function assesses the design and operating effectiveness of the internal control system in business operations. The compliance audit focuses on reviewing and evaluating the Group's adherence to regulatory guidelines, procedures, and laws and regulations.

During the year, the internal audit function conducted 4 major reviews:

- Assessment of the controls on the Group's ERP System and review whether they are properly designed, implemented and effectively operated;
- Examination of the performance of a joint venture and assess whether it meets the project management standards through investigations and evaluations with five main management functions: (i) strategic planning; (ii) operational planning; (iii) project and operations management; (iv) performance monitoring and reporting; (v) continuous improvement and innovation;
- Assessment of project management governance, processes and controls over the delivery of new project and evaluation of the internal control systems throughout the five phases of the project management life cycles: (i) pre-project decision making; (ii) project proposal; (iii) project initiation; (iv) project planning and execution; (v) project monitoring and control; and
- Review of the performance of CMDS in terms of its application of the principles of economy, effectiveness and efficiency in the employment of available resources.

Recommendations have been provided and corrective actions have been taken to remediate any identified risks. The Management and internal audit function will keep monitoring the implementation status of the recommendations on those issues and conducting post-audit reviews.

CORPORATE GOVERNANCE REPORT

The Board is of the view that the risk management and internal control systems of the Group for the financial year ended 31 March 2022 were efficient and adequate, and were in compliance with the risk management and internal control provisions under the Corporate Governance Code.

INVESTOR RELATIONS

The Board believes that effective communication with shareholders of the Company (“Shareholders”) and the investment community is essential to enhance investor relations and understanding of the Group’s business performance and strategies.

The Company has established a shareholders’ communication policy setting out the strategies for maintaining continuous and open communications with shareholders and the investment community at large. The shareholders’ communication policy is subject to regular review to ensure its effectiveness and relevance to the Group’s development. A full version of the policy is available on the Company’s website at http://www.iwsg.com/irc_governance.php?lang=en.

The Company is cognisant of the importance of transparency and timely disclosure of corporate information, which would enable Shareholders and investors to make their best investment decisions. The Company’s website at www.iwsg.com is an effective communication platform to keep Shareholders and investors, abreast of the information and updates on the Group’s business developments and operations, financial and ESG information, announcements, circulars, notices of general meetings, and other information are available for public access. Shareholders and investors put forward their enquiries about the Company to the Board at the Company’s principal place of business in Hong Kong or by email to info@iwsg.com. Shareholders should direct their questions about their shareholdings to the Company’s branch share registrar, Tricor Investor Services Limited.

The Board considers that the general meetings of the Company can serve to provide an important channel for Shareholders to exchange views with the Board. The chairman of the Board as well as the chairmen and/or other members of the Board committees are normally available to address questions from the Shareholders in the general meetings.

The Company continues to enhance communication and relationship with its Shareholders and investors. Designated senior management of the Company maintains dialogue with Shareholders, institutional investors and analysts to keep them informed of the Group’s development.

The Company’s amended and restated memorandum and articles of association are available on the Company’s website as well as the designated website of the Stock Exchange. During the year ended 31 March 2022, there was no alteration to the Company’s constitutional documents. However, for the purpose of providing flexibility to the Company in relation to the conduct of general meetings and reflecting certain amendments to the Listing Rules and the applicable laws of the Cayman Islands, a special resolution approving the amendments to the amended and restated articles of association of the Company is proposed to be passed by the Shareholders at the 2022 AGM. Details of the proposed amendments can be found in the circular sent together with this Annual Report.

CORPORATE GOVERNANCE REPORT

DIVIDEND POLICY

The Board has adopted a dividend policy, setting out the guidelines for determining whether dividends are to be declared and paid, and the level of profits to be distributed to the shareholders of the Company. It is the policy of the Company, in considering the payment of dividends, to allow shareholders of the Company to participate in the Company's profits whilst retaining adequate reserves to meet the working capital requirements and to finance the future growth of the Group.

The Board will consider the following factors before declaring or recommending dividends:

- a. the actual and expected financial performance of the Group;
- b. the retained earnings and distributable reserves of the Company;
- c. the current and future operations, liquidity position and capital requirements of the Group;
- d. the Group's business strategies, including future cash commitments and investment needs to sustain the long-term growth of the Group;
- e. return on equity and any relevant financial covenants;
- f. economic conditions and other internal or external factors that may have an impact on the Group's business, financial performance and position; and
- g. any other factors that the Board deems appropriate.

The Board will review the dividend policy as appropriate to ensure its effectiveness.

SHAREHOLDERS' RIGHTS

Procedures for making proposals/moving a resolution at the annual general meeting ("AGM")

- The Company holds a general meeting as its AGM every year.
- The next AGM will be held on Tuesday, 30 August 2022 (the "2022 AGM"). Details are set out in the notice of the 2022 AGM which constitutes part of the circular to Shareholders sent together with this Annual Report. Notice of the 2022 AGM and proxy form are also available on the website of the Company.
- There are no provisions allowing Shareholders to make proposals or move resolutions at the AGM under the Memorandum and Articles of Association of the Company (the "M&A"), or the laws of the Cayman Islands. Shareholders who wish to make proposals or move a resolution may, however, convene an extraordinary general meeting (the "EGM") by following the procedures below.

CORPORATE GOVERNANCE REPORT

Procedures for Shareholders to convene an EGM (including making proposals/moving a resolution at the EGM)

- Any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company (the “Eligible Shareholder(s)”) shall at all times have the right, by written requisition to the Board or the Company Secretary, to require an EGM to be called by the Board for the transaction of any business specified in such requisition, including making proposals or moving a resolution at the EGM.
- Eligible Shareholders who wish to convene an EGM for the purpose of making proposals or moving a resolution at the EGM must deposit a written requisition (the “Requisition”) signed by the Eligible Shareholder(s) concerned to the principal place of business of the Company in Hong Kong at Integrated Waste Solutions Building, 8 Chun Cheong Street, Tseung Kwan O Industrial Estate, New Territories, Hong Kong, for the attention of the Company Secretary.
- The Requisition must state clearly the name and the contact information of the Eligible Shareholder(s) concerned, the reason(s) to convene an EGM, the agenda proposed to be included the details of the business(es) proposed to be transacted in the EGM, signed by the Eligible Shareholder(s) concerned. The Eligible Shareholder(s) must prove his/her/their shareholding in the Company to the satisfaction of the Company.
- The Company will check the Requisition and the identity and the shareholding of the Eligible Shareholder will be verified with the Company’s Hong Kong branch share registrar. If the Requisition is found to be proper and in order, the Company Secretary will ask the Board to convene an EGM within 2 months and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM after the deposit of the Requisition. On the contrary, if the Requisition has been verified as not in order, the Eligible Shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an EGM and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM.
- If within 21 days of the deposit of the Requisition, the Board fails to proceed to convene such EGM, the Eligible Shareholder(s) himself/herself/themselves may do so in accordance with the M&A, and all reasonable expenses incurred by the Eligible Shareholder(s) concerned as a result of the failure of the Board shall be reimbursed to the Eligible Shareholder(s) concerned by the Company.

Enquiries to the Board

Enquiries may be put to the Board at the principal place of business of the Company at Integrated Waste Solutions Building, 8 Chun Cheong Street, Tseung Kwan O Industrial Estate, New Territories, Hong Kong or by email to info@iwsgh.com.

INDEPENDENT AUDITOR'S REPORT



Independent auditor's report to the shareholders of Integrated Waste Solutions Group Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

Opinion

We have audited the consolidated financial statements of Integrated Waste Solutions Group Holdings Limited ("the Company") and its subsidiaries (together "the Group") set out on pages 59 to 135, which comprise the consolidated statement of financial position as at 31 March 2022, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2022 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by the International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs") issued by the International Auditing and Assurance Standards Board ("IAASB"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of *Ethics for Professional Accountants* ("IESBA Code") together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Cayman Islands, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

INDEPENDENT AUDITOR'S REPORT

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Assessment of impairment of property, plant and equipment ("PP&E") and right-of use ("ROU") assets

Refer to note 12 to the financial statements and the accounting policies on pages 76 to 77.

The Key Audit Matter

As at 31 March 2022, the carrying values of the Group's PP&E and ROU assets amounted to HK\$585,601,000.

In view of the losses incurred by the Group over the past few years and the significant difference between the Group's market capitalisation and its net asset value as reflected in the consolidated financial statements as at 31 March 2022, management considered that indicators of impairment of the Group's PP&E and ROU assets existed at the reporting date.

As at 31 March 2022, the Group's PP&E and ROU assets mainly comprised land and buildings of the Group's corporate headquarter (includes office and workshop) ("land and buildings") amounted to HK\$571,596,000, being 98% of the total carrying value.

Management performed impairment assessments of the Group's land and buildings by comparing the carrying values with the value-in-use or fair value less costs of disposal, whichever was higher, to determine whether impairment was required.

How the matter was addressed in our audit

Our audit procedures to assess the impairment of PP&E and ROU assets included the following:

- evaluating management's process and procedures for the identification of indicators of impairment of the Group's PP&E and ROU assets;
- obtaining and inspecting the valuation report prepared by the surveyors on which directors' assessment of the fair value less costs of disposal of the Group's land and buildings was based;
- evaluating the surveyors' experience, competence, capability and objectivity;
- engaging our internal valuation specialists to assist us in evaluating the methodology adopted by the surveyors in their valuation and in comparing the major assumptions applied by the surveyors in the assessment of the fair value less costs of disposal of the Group's land and buildings, particularly in estimating the building costs applied in determining the surrender value of the Group's land and buildings under the land lease agreement, with available market data; and

INDEPENDENT AUDITOR'S REPORT

Key audit matters (continued)

Assessment of impairment of property, plant and equipment ("PP&E")

Refer to note 12 to the financial statements and the accounting policies on pages 76 to 77.

The Key Audit Matter

Management engaged an independent firm of surveyors ("surveyors") to assist in the estimation of the fair value of land and buildings as at 31 March 2022. The estimation of fair value less costs of disposal of the Group's land and buildings involves the exercise of significant judgement in respect of the assumptions applied in the valuation of the Group's land and buildings, particularly in estimating the building costs applied in determining the surrender value of the Group's land and buildings under the land lease agreement.

We identified assessing impairment of PP&E and ROU assets as a key audit matter because of the significant judgement and estimation required to be exercised, particularly in respect of estimating building costs and also because of the selection of assumption applied in the valuation could be subject to management bias.

How the matter was addressed in our audit

- considering the Group's disclosures in the consolidated financial statements with reference to the requirements of the prevailing accounting standards.

INDEPENDENT AUDITOR'S REPORT

Information other than the consolidated financial statements and auditor's report thereon

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the consolidated financial statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

INDEPENDENT AUDITOR'S REPORT

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lee Ka Nang.

KPMG

Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

29 June 2022

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOMEfor the year ended 31 March 2022
(Expressed in Hong Kong dollars)

	<i>Note</i>	2022 \$'000	2021 \$'000
Revenue	5	42,124	51,326
Cost of sales and services		(16,964)	(22,241)
Gross profit		25,160	29,085
Other revenue	6	12,179	16,798
Other net gain	7	2,362	1,004
Selling and distribution expenses		(13,220)	(16,706)
Administrative and other operating expenses		(63,246)	(64,454)
Operating loss		(36,765)	(34,273)
Finance income	8(b)	3,478	4,351
Finance costs	8(c)	(4)	(68)
Share of (loss)/profit of an associate	13(d)	(2,373)	3,563
Share of profit of joint ventures	14	6,436	2,312
Loss before taxation	8	(29,228)	(24,115)
Income tax	9(a)	–	–
Loss for the year		(29,228)	(24,115)
Attributable to:			
Equity shareholders of the Company	11	(27,579)	(23,893)
Non-controlling interests		(1,649)	(222)
		(29,228)	(24,115)
Basic and diluted loss per share	11	(0.6) cent	(0.5) cent

The notes on pages 65 to 135 form part of these financial statements.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 31 March 2022

(Expressed in Hong Kong dollars)

	2022	2021
	\$'000	\$'000
Loss for the year	(29,228)	(24,115)
Other comprehensive income for the year (net of nil tax):		
Item that may be reclassified subsequently to profit or loss		
Exchange difference on translation of financial statements of:		
– a joint venture and an associate operating outside Hong Kong	461	1,140
Other comprehensive income for the year	461	1,140
Total comprehensive income for the year	(28,767)	(22,975)
Attributable to:		
Equity shareholders of the Company	(27,118)	(22,753)
Non-controlling interests	(1,649)	(222)
Total comprehensive income for the year	(28,767)	(22,975)

The notes on pages 65 to 135 form part of these consolidated financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITIONas at 31 March 2022
(Expressed in Hong Kong dollars)

	<i>Note</i>	2022	2021
		\$'000	\$'000
Non-current assets			
Property, plant and equipment and right-of-use assets	12	585,601	611,582
Interests in an associate	13	78,121	91,231
Interests in joint ventures	14	11,795	8,866
Deposits and prepayments	17	1,492	232
		677,009	711,911
Current assets			
Inventories	15	641	344
Trade receivables	16	2,847	5,633
Other receivables, deposits and prepayments	17	15,843	10,763
Amount due from an associate	13	32,803	18,407
Amounts due from joint ventures	14	27,411	36,893
Amount due from a related company	18	12	12
Bank deposits and cash	19(a)	76,462	78,332
		156,019	150,384
Current liabilities			
Trade payables	20	756	1,092
Other payables and accruals	20	12,950	13,924
Lease liabilities	21	–	72
Amount due to a related company	18	10	10
		13,716	15,098
Net current assets		142,303	135,286
NET ASSETS		819,312	847,197

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2022

(Expressed in Hong Kong dollars)

	<i>Note</i>	2022 \$'000	2021 \$'000
CAPITAL AND RESERVES			
Share capital	23	482,301	482,301
Reserves	24	336,040	363,158
<hr/>			
Total equity attributable to equity shareholders of the Company		818,341	845,459
Non-controlling interests	27(a)	971	1,738
<hr/>			
TOTAL EQUITY		819,312	847,197
<hr/>			

Approved and authorised for issue by the Board of Directors on 29 June 2022.

Cheng Chi Ming, Brian
Chairman

Lam King Sang
Director

The notes on pages 65 to 135 form part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 March 2022

(Expressed in Hong Kong dollars)

	Attributable to equity shareholders of the Company							Non-controlling interests (Note 27(a)) \$'000	Total equity \$'000
	Share capital (Note 23) \$'000	Share premium (Note 24(b)(i)) \$'000	Capital reserve (Note 24(b)(ii)) \$'000	Share-based capital reserve (Note 24(b)(iii)) \$'000	Exchange reserve (Note 24(b)(iv)) \$'000	Accumulated losses \$'000	Total \$'000		
	Note								
Balance at 1 April 2020	482,301	3,092,937	(964,044)	5,828	12	(1,748,822)	868,212	-	868,212
Changes in equity for 2021:									
Loss for the year	-	-	-	-	-	(23,893)	(23,893)	(222)	(24,115)
Share of other comprehensive income of - a joint venture and an associate operating outside Hong Kong	-	-	-	-	1,140	-	1,140	-	1,140
Total comprehensive income for the year	-	-	-	-	1,140	(23,893)	(22,753)	(222)	(22,975)
Capital injection by non-controlling interests shareholder upon incorporation of a newly set up subsidiary	-	-	-	-	-	-	-	1,960	1,960
Share options lapsed	23(c)(ii)	-	-	(117)	-	117	-	-	-
Balance at 31 March 2021 and 1 April 2021	482,301	3,092,937	(964,044)	5,711	1,152	(1,772,598)	845,459	1,738	847,197
Changes in equity for 2022:									
Loss for the year	-	-	-	-	-	(27,579)	(27,579)	(1,649)	(29,228)
Share of other comprehensive income of - a joint venture and an associate operating outside Hong Kong	-	-	-	-	461	-	461	-	461
Total comprehensive income for the year	-	-	-	-	461	(27,579)	(27,118)	(1,649)	(28,767)
Capital injection by non-controlling interests shareholder	-	-	-	-	-	-	-	882	882
Share options lapsed	23(c)(ii)	-	-	(753)	-	753	-	-	-
Balance at 31 March 2022	482,301	3,092,937	(964,044)	4,958	1,613	(1,799,424)	818,341	971	819,312

The notes on pages 65 to 135 form part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 March 2022

(Expressed in Hong Kong dollars)

	<i>Note</i>	2022	2021
		\$'000	\$'000
Operating activities			
Cash used in operations	19(b)	(16,753)	(7,093)
Net cash used in operating activities		(16,753)	(7,093)
Investing activities			
Payment for purchase of property, plant and equipment		(1,913)	(516)
Proceeds from disposal of property, plant and equipment		1,312	2,687
Advance to joint ventures		(6,948)	(8,906)
Advance to an associate		(1,834)	(1,288)
Loan to an associate		–	(17,605)
Investment in a joint venture	14(a)	–	(25)
Loans repaid by a joint venture	14(b)	19,982	7,500
Interest received		3,478	4,330
Net cash generated from/(used in) investing activities		14,077	(13,823)
Financing activities			
Capital element of lease rentals paid	19(c)	(72)	(1,156)
Interest element of lease rentals paid	19(c)	(4)	(68)
Capital injection by non-controlling interests shareholder		882	1,510
Net cash generated from financing activities		806	286
Net decrease in cash and cash equivalents		(1,870)	(20,630)
Cash and cash equivalents at the beginning of the year		78,332	98,962
Cash and cash equivalents at the end of the year		76,462	78,332

The notes on pages 65 to 135 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

1 General information

Integrated Waste Solutions Group Holdings Limited (the “Company”) was incorporated and registered as an exempted company with limited liability in the Cayman Islands on 11 November 2009 under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company is an investment holding company and is listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The registered address of the Company is Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands.

The Company and its subsidiaries are collectively referred to as the “Group”. The subsidiaries of the Group are principally engaged in the trading of recovered paper and materials, trading of tissue paper products, provision of confidential materials destruction services, provision of logistics services and investment holding.

These consolidated financial statements are presented in Hong Kong dollars (“HK\$”), which is also the functional currency of the Company.

2 Significant accounting policies

(a) Statement of compliance

These financial statements have been prepared in accordance with all applicable International Financial Reporting Standards (“IFRSs”), which collective term includes all applicable individual International Financial Reporting Standards, International Accounting Standards (“IASs”) and Interpretations issued by the International Accounting Standards Board (“IASB”) and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Significant accounting policies adopted by the Group are disclosed below.

The IASB has issued certain amendments to IFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these development to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 March 2022 comprise the Company and its subsidiaries and the Group's interests in an associate and joint ventures.

The measurement basis used in the preparation of the financial statements is the historical cost basis.

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 4.

(c) Changes in accounting policies

The Group has applied the following amendments to IFRSs issued by the IASB to these financial statements for the current accounting period:

- Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16, *Interest rate benchmark reform – phase 2*
- Amendment to IFRS 16, *COVID-19-Related Rent Concessions beyond 30 June 2021 (2021 amendment)*

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(c) Changes in accounting policies (continued)

Other than the amendment to IFRS 16, the Group has not applied any new standard or interpretation that is not yet effective for the current accounting period. Impacts of the adoption of the amended IFRSs are discussed below:

Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16, Interest rate benchmark reform – phase 2

The amendments provide targeted reliefs from (i) accounting for changes in the basis for determining contractual cash flows of financial assets, financial liabilities and lease liabilities as modifications, and (ii) discontinuing hedge accounting when an interest rate benchmark is replaced by an alternative benchmark rate as a result of the reform of interbank offered rates (“IBOR reform”). The amendments do not have an impact on these financial statements as the Group does not have contracts that are indexed to benchmark interest rates which are subject to the IBOR reform.

Amendment to IFRS 16, COVID-19-Related Rent Concessions beyond 30 June 2021 (2021 amendment)

The Group previously applied the practical expedient in IFRS 16 such that as lessee it was not required to assess whether rent concessions occurring as a direct consequence of the COVID-19 pandemic were lease modifications, if the eligibility conditions are met (see note 2(g)(i)). One of these conditions requires the reduction in lease payments affect only payments originally due on or before a specified time limit. The 2021 amendment extends this time limit from 30 June 2021 to 30 June 2022. The application of the amendment does not have material impact to the Group’s consolidated financial statements for the year ended 31 March 2022.

(d) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

Investments in subsidiaries are consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-Group balances, transactions and cash flows and any unrealised profits arising from intra-Group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-Group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(d) Subsidiaries and non-controlling interests (continued)

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate or a joint venture (see note 2(e)).

(e) Associate and joint ventures

An associate is an entity in which the Group or the Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

A joint venture is an arrangement whereby the Group or the Company and other parties contractually agree to share control of the arrangement, and have rights to the net assets of the arrangement.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(e) Associate and joint ventures (continued)

An investment in an associate or a joint venture is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale (or included in a disposal Group that is classified as held for sale). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment. The cost of the investment includes purchase price, other costs directly attributable to the acquisition of the investment, and any direct investment into the associate or joint venture that forms part of the Group's equity investment. Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see note 2(h)). At each reporting date, the Group assesses whether there is any objective evidence that the investment is impaired. Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statement of profit or loss, whereas the Group's share of the post-acquisition post-tax items of the investees' other comprehensive income is recognised in the consolidated statement of profit or loss and other comprehensive income.

When the Group's share of losses exceeds its interest in the associate or the joint venture, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with any other long-term interests that in substance form part of the Group's net investment in the joint venture.

Unrealised profits and losses resulting from transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in a joint venture becomes an associate or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over joint control over a joint venture, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence or joint control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(f) Property, plant and equipment and right-of-use assets

The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 2(h)(ii)):

- right-of-use assets arising from leases over freehold or leasehold properties where the Group is not the registered owner of the property interest; and
- items of plant and equipment, including right-of-use assets arising from leases of underlying plant and equipment (see note 2(g)).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost or valuation of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

- | | |
|---|--|
| – Buildings held for own use situated on leasehold land | 26 – 33 years |
| – Leasehold improvements | 5 years or unexpired lease term,
whichever is shorter |
| – Plant and machineries | 3 – 15 years |
| – Furniture, fixtures and equipment | 3 – 5 years |
| – Motor vehicles | 3 – 15 years |

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis among the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

(g) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(g) Leased assets (continued)

(i) *As a lessee*

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 2(f) and 2(h)(ii)).

The initial fair value of refundable rental deposits is accounted for separately from the right-of-use assets in accordance with the accounting policy applicable to investments in debt securities carried at amortised cost. Any difference between the initial fair value and the nominal value of the deposits is accounted for as additional lease payments made and is included in the cost of right-of-use assets.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(g) Leased assets (continued)

(i) *As a lessee (continued)*

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract (“lease modification”) that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are rent concessions that occurred as a direct consequence of the COVID-19 pandemic and met the conditions set out in paragraph 46B of *IFRS 16 Lease*. In such cases, the Group has taken advantage of the practical expedient not to assess whether the rent concessions are lease modifications, and recognised the change in consideration as negative variable lease payments in profit or loss in the period in which the event or condition that triggers the rent concessions occurred.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within 12 months after the reporting period.

(ii) *As a lessor*

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. If this is not the case, the lease is classified as an operating lease.

When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. The licence fee income from operating leases is recognised in accordance with note 2(q).

(h) Credit losses and impairment of assets

(i) *Credit losses from financial instruments, contract assets and lease receivables*

The Group recognises a loss allowance for ECLs on the financial assets measured at amortised cost (including cash and cash equivalents, trade receivables, other receivables, amount due from an associate, amounts due from joint ventures and amounts due from a related company).

Financial assets measured at fair value, if any, are not subject to the ECL assessment.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(h) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

For undrawn loan commitments, expected cash shortfalls are measured as the difference between (i) the contractual cash flows that would be due to the Group if the holder of the loan commitment draws down on the loan and (ii) the cash flows that the Group expects to receive if the loan is drawn down.

The expected cash shortfalls of fixed-rate financial assets, trade and other receivables and contract assets are discounted using effective interest rate determined at initial recognition or an approximation thereof where the effect of discounting is material.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(h) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Significant increases in credit risk

In assessing whether the credit risk of a financial instrument (including a loan commitment) has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial asset is 365 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt securities that are measured at fair value through other comprehensive income ("FVOCI") recycling, for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve (recycling).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(h) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Basis of calculation of interest income

Interest income recognised in accordance with note 2(q)(iii) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

Write-off policy

The gross carrying amount of a financial asset or contract asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(h) Credit losses and impairment of assets (continued)

(iii) Impairment of other non-current assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets;
- interests in an associate;
- interests in joint ventures; and
- interests in subsidiaries in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated.

– *Calculation of recoverable amount*

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest Group of assets that generates cash inflows independently (i.e. a cash-generating unit). A portion of the carrying amount of a corporate asset (for example, head office building) is allocated to an individual cash-generating unit if the allocation can be done on a reasonable and consistent basis, or to the smallest Group of cash-generating units if otherwise.

– *Recognition of impairment losses*

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or Group of units) and then, to reduce the carrying amount of the other assets in the unit (Group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value-in-use (if determinable).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(h) Credit losses and impairment of assets (continued)

(ii) Impairment of other non-current assets (continued)

– *Reversals of impairment losses*

An impairment loss is reversed if there has been a favourable change in the estimate used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

(iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with IAS 34, *Interim financial reporting*, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 2(h)(i) and (ii)).

(i) Inventories

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(j) Contract liabilities

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 2(q)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2(k)).

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see note 2(q)(iii)).

(k) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset.

Trade receivables that do not contain a significant financing component are initially measured at their transaction price. Trade receivables that contain a significant financing component and other receivables are initially measured at fair value plus transaction costs. All receivables are stated at amortised cost using the effective interest method and including allowance for credit losses (see note 2(h)(i)).

(l) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 2(h)(i).

(m) Trade and other payables

Trade and other payables are initially recognised at fair value. Subsequent to initial recognition, trade and other payables are stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at invoice amounts.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(n) Employee benefits

(i) Short-term employee benefits and contributions to defined contribution retirement plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

(ii) Share-based payments

The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in a capital reserve within equity. The fair value is measured at grant date using the binomial lattice model, taking into account the terms and conditions upon which the share options were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the share options, the total estimated fair value of the share options is spread over the vesting period, taking into account the probability that the share options will vest.

During the vesting period, the number of share options that is expected to vest is reviewed. Any resulting adjustment to the cumulative fair value recognised in prior years is charged/credited to the profit or loss for the year of the review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the capital reserve. On vesting date, the amount recognised as an expense is adjusted to reflect the actual number of share options that vest (with a corresponding adjustment to the capital reserve) except where forfeiture is only due to not achieving vesting conditions that relate to the market price of the Company's shares. The equity amount is recognised in the capital reserve until either the share option is exercised (when it is included in the amount recognised in share capital for the shares issued) or the share option expires (when it is released directly to retained profits).

(iii) Termination benefits

Termination benefits are recognised at the earlier of when the Group can no longer withdraw the offer of those benefits and when it recognises the costs of restructuring which involves the payment of termination benefits.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(o) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The carrying amount of a deferred tax asset is reviewed at the end of the reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profit will be available.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(o) Income tax (continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
 - the same taxable entity; or
 - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

(p) Provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, a separate asset is recognised for any expected reimbursement that would be virtually certain. The amount recognised for the reimbursement is limited to the carrying amount of the provision.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(q) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods or provision of services in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value-added tax or other sales taxes and is after deduction of any trade discounts.

Further details of the Group's revenue and other income recognition policies are as follows:

(i) Sale of goods

The Group's revenue from sale of goods is attributable to sales of recovered paper and materials and tissue paper products. Revenue is recognised when the customer takes possession of and accepts the products. If the products are a partial fulfilment of a contract covering other goods and/or services. Then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract on a relative stand-alone selling price basis.

(ii) Rendering of services

The Group's revenue from rendering of services is attributable to provision of confidential material destruction services and logistics services. Revenue from rendering of services is recognised at a point in time when control of these services is transferred to the customer.

(iii) Interest income

Interest income is recognised as it accrues using the effective interest method. For financial assets measured at amortised cost or FVOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see 2(h)(i)).

(iv) Licence fee income from operating leases

Licence fee income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(q) Revenue and other income (continued)

(v) Subsidy income

Subsidy income is recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Subsidy income that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Subsidy income that compensate the Group for the cost of an asset are deducted from the carrying amount of the asset and consequently are effectively recognised in profit or loss over the useful life of the asset by way of reduced depreciation expense.

Subsidies which are not government grants are recognised as income in profit or loss when they are received and that the Group comply with the conditions attaching to them.

(vi) Management fee income

Management fee income is recognised in at a point in time when control of these services is transferred to customers.

(vii) Compensation income

Compensation income is recognised in at a point in time when the Group has an unconditional right to receive consideration upon the triggering event.

(r) Related parties

(a) A person, or a close member of that person's family, is related to the Group if that person:

- (i) has control or joint control over the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of the key management personnel of the Group or the Group's parent.

(b) An entity is related to the Group if any of the following conditions applies:

- (i) The entity and the Group are members of the same Group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a Group of which the other entity is a member).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(r) Related parties (continued)

(b) (continued)

- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a Group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

(s) Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to and assessing the performance of the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

2 Significant accounting policies (continued)

(t) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the company initially recognises such non-monetary assets or liabilities. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

(u) Derivative financial instruments

Derivative financial instruments are recognised at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss.

3 Financial risk management

(a) Financial risk factors

Exposure to currency, credit, liquidity and interest rate risks arise in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below:

(i) Currency risk

The Group is exposed to currency risk primarily through sales and purchases which give rise to receivables, payables and cash balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk are primarily United States dollars ("USD") and Renminbi ("RMB"). The amounts of assets and liabilities denominated in the corresponding currencies are disclosed in note 16, 17, 19 and 20.

The Group currently does not have a foreign currency hedging policy.

Since HK\$ is pegged to USD, management considers that there is no significant foreign currency risk between these two currencies to the Group.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

3 Financial risk management (continued)

(a) Financial risk factors (continued)

(i) *Currency risk (continued)*

The exchange rate of RMB to HK\$ is subject to the rules and regulations of foreign exchange control promulgated by the government of the People's Republic of China ("the PRC"). The Group manages its foreign currency risk by closely monitoring the movement of foreign currency rates.

As at 31 March 2022, if RMB had weakened/strengthened by 5% against HK\$ with all other variables held constant, pre-tax loss for the year would have been approximately \$2,750,000 lower/higher (2021: \$2,299,000 lower/higher), mainly as a result of the foreign exchange losses/gains arising from the translation of loans to an associate and cash and bank deposits denominated in RMB. The analysis is performed on the same basis for 2021.

(ii) *Credit risk*

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to its trade receivables and cash at banks. Management has policies in place to monitor the exposures to these credit risks on an on going basis.

For cash at banks, deposits are only placed with banks of good credit ratings.

Trade receivables

For credit exposures to customers, the Group has policies in place to ensure that sales are made to reputable and credit-worthy customers with an appropriate financial strength and credit history. It also has other monitoring procedures to ensure that follow up action is taken to recover overdue debts. In addition, the Group reviews regularly recoverable amount of each individual trade receivables to ensure that adequate impairment losses are made for irrecoverable amounts.

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different loss customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

3 Financial risk management (continued)

(a) Financial risk factors (continued)

(iii) Credit risk (continued)

Trade receivables (continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables:

	2022				
	Gross carrying amount \$'000	Provision on individual basis \$'000	ECL rates	ECLs \$'000	Trade receivables after loss allowance \$'000
Current and within payment terms	1,698	–	0.12%	(2)	1,696
1 – 30 days past due	798	–	0.38%	(3)	795
31 – 60 days past due	147	–	2.04%	(3)	144
61 – 90 days past due	65	–	6.15%	(4)	61
91 – 120 days past due	53	–	15.09%	(8)	45
Over 120 days past due	724	(593)	19.08%	(25)	106
	3,485	(593)		(45)	2,847

	2021				
	Gross carrying amount \$'000	Provision on individual basis \$'000	ECL rates	ECLs \$'000	Trade receivables after loss allowance \$'000
Current and within payment terms	4,299	–	0.09%	(4)	4,295
1 – 30 days past due	1,130	–	0.18%	(2)	1,128
31 – 60 days past due	93	–	2.15%	(2)	91
61 – 90 days past due	21	–	4.76%	(1)	20
91 – 120 days past due	5	–	20.00%	(1)	4
Over 120 days past due	2,641	(2,461)	47.22%	(85)	95
	8,189	(2,461)		(95)	5,633

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

3 Financial risk management (continued)

(a) Financial risk factors (continued)

(ii) Credit risk (continued)

Trade receivables (continued)

ECL rates are based on actual loss experience over the past three years. These rates are adjusted to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

Movement in the loss allowance account in respect of trade receivables during the year is as follows:

	2022	2021
	\$'000	\$'000
Balance at 1 April	2,556	3,877
Provision for loss allowances	45	694
Uncollectable amounts written off during the year	(1,963)	(2,015)
	<hr/>	<hr/>
Balance at 31 March	638	2,556

The following significant changes in the gross carrying amounts of trade receivables contributed to the decrease in the loss allowance:

- origination of new trade receivables net of those settled resulted in an increase in loss allowance of \$45,000 (2021: \$694,000);
- a write-off of trade receivables with a gross carrying amount of \$1,963,000 (2021: \$2,015,000); and

resulted in a decrease in loss allowance of \$1,918,000 (2021: \$1,321,000).

(iii) Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with borrowing covenants, to ensure that it maintains sufficient cash from operating activities and the availability of funding through an adequate amount of committed credit facilities.

All of the Group's financial liabilities are required to be settled within one year or repayable on demand. The total contractual undiscounted cash outflows of these financial liabilities equal to their carrying amount on the consolidated statement of financial position.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

3 Financial risk management (continued)

(a) Financial risk factors (continued)

(iv) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from its bank deposits, loans to joint ventures, and loans to an associate company.

– Interest rate risk profile

The following table, as reported to the management of the Group, details the interest rate risk profile of the Group's lending at the end of the reporting period:

	Notional amount	
	2022	2021
	\$'000	\$'000
Fixed rate lending:		
Loans to an associate (<i>note 13(b)</i>)	35,574	34,165
Loans to joint ventures (<i>note 14(b)</i>)	–	19,982
Lease liabilities (<i>note 21</i>)	–	(72)
	35,574	54,075
Variable rate lending:		
Loans to joint ventures (<i>note 14(b)</i>)	19,500	19,500
	19,500	19,500

The Group monitors its interest rate exposure on a dynamic basis and will consider the interest rate exposure when entering into any financing, renewal of existing positions and alternative financing transactions.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

3 Financial risk management (continued)

(a) Financial risk factors (continued)

(iv) Interest rate risk (continued)

– Sensitivity analysis

At 31 March 2022, it is estimated that a general increase/decrease of 50 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's loss after tax and retained profits by approximately \$975,000 (2021: \$975,000).

(b) Capital risk management

The Group regards its shareholders' equity as capital. The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends payable to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents, deposits with original maturity greater than three months and restricted and pledged bank deposits. Total capital is calculated as 'equity', as shown in the consolidated statement of financial position, plus net debt.

The Group has no borrowings at 31 March 2022 and 31 March 2021.

4 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

4 Critical accounting estimates and judgements (continued)

(a) Provision for impairment of property, plant and equipment and right-of-use assets

If circumstances indicate that carrying value of property, plant and equipment and ROU assets may not be recoverable, these assets may be considered impaired, and an impairment loss may be recognised in accordance with IAS 36, Impairment of assets. The carrying amounts of these assets are reviewed periodically in order to assess whether the recoverable amounts have declined below the carrying amounts. These assets are tested for impairment whenever events or changes in circumstances indicate that their recorded carrying amounts may not be recoverable. When such a decline has occurred, the carrying amount is reduced to recoverable amount. The recoverable amount is the greater of the net selling prices and the value-in-use. It is difficult to estimate the precise selling prices because quoted market prices for the Group's assets are not readily available. In determining the value-in-use, expected cash flows generated by the asset are discounted to their present values, which requires significant judgment relating to revenue and amount of operating costs. The Group uses all readily available information in determining an amount that is a reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of revenue and amount of operating costs.

5 Revenue and segment information

The Board of Directors of the Company, which is the chief operating decision maker of the Group, reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on these reports. The Group is organised into four business segments:

- Confidential materials destruction service ("CMDS"): provision of confidential materials destruction services
- Logistics services: provision of logistics services
- Recovered paper and materials: sales of recovered paper and materials
- Tissue paper products: sales of tissue paper products

Although the Group's products and services are sold/rendered to Hong Kong, Mainland China and overseas markets, the chief operating decision maker of the Group regularly reviews the financial information by business segments to assess performance and make resources allocation decisions. It assesses the performance of the operating segments based on a measure of segment gross profits or losses.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

5 Revenue and segment information (continued)

Revenue from contracts with customers within the scope of IFRS 15

	2022	2021
	\$'000	\$'000
Disaggregated by major products or service lines		
– Provision of CMDS	15,944	20,452
– Provision of logistics services	4,431	9,429
– Sales of recovered paper and materials	20,110	21,221
– Sales of tissue paper products	1,639	224
	42,124	51,326

Revenue by geographic markets

	2022	2021
	\$'000	\$'000
Hong Kong	42,124	36,604
Mainland China	–	2,095
South Korea	–	12,627
	42,124	51,326

Specified non-current assets by geographic locations

	2022	2021
	\$'000	\$'000
Hong Kong	604,302	631,632
Mainland China	72,707	80,279
	677,009	711,911

The geographical location is based on the location at which goods were delivered or service was rendered.

For the year ended 31 March 2022, revenue of approximately \$18,410,000 (2021: \$12,627,000) is derived from two (2021: one) external customer(s) which individually accounted for greater than 10% of the Group's total revenue.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

5 Revenue and segment information (continued)

The segment results and other segment items included in the loss for the year ended 31 March 2022 are as follows:

	CMDS \$'000	Logistics services \$'000	Recovered paper and materials \$'000	Tissue paper products \$'000	Total \$'000
<i>Segment revenue:</i>					
Sales to external customers	15,944	4,431	20,110	1,639	42,124
Inter-segment sales	–	9,428	–	–	9,428
<hr/>					
Reportable segment revenue	15,944	13,859	20,110	1,639	51,552
Elimination of inter-segment revenue	–	(9,428)	–	–	(9,428)
<hr/>					
	15,944	4,431	20,110	1,639	42,124
<hr/>					

Segment results:

Reportable segment profit/(loss)	11,176	1,465	12,672	(1,333)	23,980
Elimination of inter-segment loss					1,180
<hr/>					
Reportable segment profit derived from the Group's external customers					25,160
Other revenue					12,179
Other net gain					2,362
Selling and distribution expenses					(13,220)
Administrative and other operating expenses					(63,246)
Finance income					3,478
Finance costs					(4)
Share of loss of an associate					(2,373)
Share of profit of joint ventures					6,436
<hr/>					
Loss before taxation					(29,228)
Income tax					–
<hr/>					
Loss for the year					(29,228)
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NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

5 Revenue and segment information (continued)

The segment results and other segment items included in the loss for the year ended 31 March 2021 are as follows:

	CMDS \$'000	Logistics services \$'000	Recovered paper and materials \$'000	Tissue paper products \$'000	Total \$'000
<i>Segment revenue:</i>					
Sales to external customers	20,452	9,429	21,221	224	51,326
Inter-segment sales	–	10,280	–	–	10,280
<hr/>					
Reportable segment revenue	20,452	19,709	21,221	224	61,606
Elimination of inter-segment revenue	–	(10,280)	–	–	(10,280)
<hr/>					
	20,452	9,429	21,221	224	51,326
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Segment results:

Reportable segment profit/(loss)	13,964	4,365	10,889	(74)	29,144
Elimination of inter-segment profit					(59)
<hr/>					
Reportable segment profit derived from the Group's external customers					29,085
Other revenue					16,798
Other net gain					1,004
Selling and distribution expenses					(16,706)
Administrative and other operating expenses					(64,454)
Finance income					4,351
Finance costs					(68)
Share of profit of an associate					3,563
Share of profit of joint ventures					2,312
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Loss before taxation					(24,115)
Income tax					–
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Loss for the year					(24,115)
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NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

6 Other revenue

	2022	2021
	\$'000	\$'000
Licence fee income	4,200	4,900
Service income	201	1,348
Management fee income	1,514	1,384
Compensation income on profit guarantee arrangement (<i>note 13(a)</i>)	5,260	–
Subsidy income (<i>note(i)</i>)	329	7,892
Others	675	1,274
	12,179	16,798

- (i) For the year ended 31 March 2021, the Group successfully applied funding support from the Employment Support Scheme under the Anti-epidemic Fund, set up by The Government of the Hong Kong Special Administrative Region. The purpose of the funding is to provide financial support to enterprises to retain their employees who would otherwise be made redundant, which amounted to government grants of \$6,900,000 for the year ended 31 March 2021. Under the terms of the grant, the Group is required not to make redundancies during the subsidy period and to spend all the funding on paying wages to the employees.

7 Other net gain

	2022	2021
	\$'000	\$'000
Gain/(loss) on disposals of property, plant and equipment, net	392	(63)
Write off of property, plant and equipment	–	(190)
Foreign exchange gain, net	1,970	1,236
Gain on early termination of lease	–	21
	2,362	1,004

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

8 Loss before taxation

Loss before taxation is arrived after charging/(crediting):

	2022 \$'000	2021 \$'000
(a) Staff costs (including directors' emoluments)		
Salaries, wages and other benefits	43,290	44,854
Contributions to defined contribution retirement plan	1,383	1,388
	44,673	46,242
Staff costs included in:		
– Cost of sales and services	8,599	9,194
– Selling and distribution expenses	11,491	12,115
– Administrative and other operating expenses	24,583	24,933
	44,673	46,242
(b) Finance income		
Interest income from banks deposits	(331)	(600)
Interest income from loans to joint ventures	(1,439)	(2,503)
Interest income from loans to an associate	(1,708)	(1,248)
	(3,478)	(4,351)
(c) Finance costs		
Interest on lease liabilities (<i>note 19(c)</i>)	4	68
(d) Other items		
Cost of inventories sold (<i>note 15</i>)	9,216	10,540
Depreciation charge (<i>note 12</i>)		
– Owned property, plant and equipment	24,490	25,179
– Right-of-use assets	1,157	2,186
Provision for loss allowances (<i>note 3(a)(iii)</i>)	45	694
Auditor's remuneration:		
– Audit services	1,900	1,900
– Other services	300	300

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

9 Income tax

(a) Taxation in the consolidated statement of profit or loss and other comprehensive income:

No provision for Hong Kong Profits Tax for the years ended 31 March 2022 and 31 March 2021 has been made in respect of the subsidiaries in Hong Kong as either the tax losses brought forward from previous years exceed the estimated assessable profits for the year or the subsidiaries have no estimated assessable profits in Hong Kong.

(b) Reconciliation between income tax and loss before taxation at applicable tax rates:

	2022	2021
	\$'000	\$'000
Loss before taxation	(29,228)	(24,115)
Tax calculated at tax rates of 16.5% (2021: 16.5%)	(4,823)	(3,979)
Tax effects of non-taxable income	(3,023)	(4,543)
Tax effects of non-deductible expenses	1,736	3,059
Tax effects of tax losses not recognised	7,354	5,463
Tax effects of utilisation of tax losses previously not recognised	(1,244)	–
Income tax	–	–

(c) Tax effects relating to each component of other comprehensive income

The tax effect relating to each component of other comprehensive income for the year ended 31 March 2022 is Nil (2021: Nil).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

10 Emoluments for directors and individuals with highest emoluments

(a) Directors' emoluments

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

	For the year ended 31 March 2022				Total \$'000
	Fees \$'000	Salaries, allowance and benefits in kind \$'000	Discretionary bonus \$'000	Retirement schemes contributions \$'000	
Executive directors					
Mr. Lam King Sang	348	2,498	838	18	3,702
Mr. Tam Sui Kin, Chris	348	2,498	838	18	3,702
Non-executive directors					
Mr. Cheng Chi Ming, Brian	696	–	–	–	696
Mr. Lee Chi Hin, Jacob	348	–	–	–	348
Mr. Tsang On Yip, Patrick	348	–	–	–	348
Independent non-executive directors					
Mr. Chow Shiu Wing, Joseph	348	–	–	–	348
Mr. Chan Ting Bond, Michael	348	–	–	–	348
Mr. Wong Man Chung, Francis	348	–	–	–	348
	3,132	4,996	1,676	36	9,840

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

10 Emoluments for directors and individuals with highest emoluments (continued)

(a) Directors' emoluments (continued)

	For the year ended 31 March 2021				
	Fees	Salaries, allowance and benefits in kind	Discretionary bonus	Retirement schemes contributions	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Executive directors					
Mr. Lam King Sang	348	2,458	524	18	3,348
Mr. Tam Sui Kin, Chris	348	2,458	524	18	3,348
Non-executive directors					
Mr. Cheng Chi Ming, Brian	696	–	–	–	696
Mr. Lau Sai Cheong ^(a)	290	–	–	–	290
Mr. Lee Chi Hin, Jacob	348	–	–	–	348
Mr. Tsang On Yip, Patrick	348	–	–	–	348
Independent non-executive directors					
Mr. Chow Shiu Wing, Joseph	348	–	–	–	348
Mr. Chan Ting Bond, Michael	348	–	–	–	348
Mr. Wong Man Chung, Francis	348	–	–	–	348
	3,422	4,916	1,048	36	9,422

Notes:

(a) Resigned as non-executive director on 1 February 2021.

During the years ended 31 March 2022 and 31 March 2021, no director received any emoluments from the Group as an inducement to join or leave the Group or as compensation for loss of office. No director waived or has agreed to waive any emoluments.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

10 Emoluments for directors and individuals with highest emoluments (continued)

(b) Five highest paid individuals

Of the five individuals with the highest emoluments, three (2021: two) are directors whose emoluments are disclosed in note 10(a). The aggregate of the emoluments in respect of the remaining individuals are as follows:

	2022	2021
	\$'000	\$'000
Salaries, allowance and benefits in kind	1,533	2,164
Discretionary bonus	161	253
Retirement schemes contributions	36	36
	1,730	2,453

The emoluments of the above individuals are within the following bands:

	2022	2021
\$	Number of individuals	Number of individuals
Nil – 1,000,000	2	3

(c) Emoluments of senior management

The emoluments of the senior management whose profiles are set out in the section headed “Directors and Senior Management” of the annual report (of which these financial statements form a part) have been included in notes 10(a) and 10(b).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

11 Loss per share

The calculation of the basic and diluted loss per share is based on the loss attributable to equity shareholders of the Company of \$27,579,000 (2021: \$23,893,000) and the weighted average number of 4,823,009,000 (2021: 4,823,009,000) ordinary shares in issue during the year.

(a) Basic loss per share

Weighted average number of ordinary shares

	2022	2021
	'000	'000
Issued ordinary shares at 1 April and weighted average number of ordinary shares at 31 March	4,823,009	4,823,009

(b) Diluted loss per share

No adjustment had been made to the basic loss per share presented for the years ended 31 March 2022 and 31 March 2021 in respect of a dilution as the impact of the outstanding share options had an anti-dilutive effect on the basic loss per share presented.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

12 Property, plant and equipment and right-of-use assets

(a) Reconciliation of carrying amount

	Ownership interests in buildings held for own use carried at depreciated cost \$'000	Leasehold improvements \$'000	Plant and machineries \$'000	Furniture, fixtures and equipment \$'000	Motor vehicles \$'000	Subtotal \$'000	Ownership interests in leasehold land held for own use and other properties leased for own use \$'000	Total \$'000
Cost:								
At 1 April 2020	697,959	4,687	69,719	18,930	30,930	822,225	42,383	864,608
Additions	13	–	254	81	386	734	–	734
Write off	–	(693)	–	(276)	–	(969)	–	(969)
Disposals	–	(3,663)	(2,907)	(6,408)	(4,418)	(17,396)	(2,005)	(19,401)
At 31 March 2021 and								
1 April 2021	697,972	331	67,066	12,327	26,898	804,594	40,378	844,972
Additions	–	–	246	33	307	586	–	586
Disposals	–	–	–	–	(3,699)	(3,699)	(1,688)	(5,387)
At 31 March 2022	697,972	331	67,312	12,360	23,506	801,481	38,690	840,171

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

12 Property, plant and equipment and right-of-use assets (continued)

(a) Reconciliation of carrying amount (continued)

	Ownership interests in buildings held for own use carried at depreciated cost		Leasehold improvements	Plant and machineries	Furniture, fixtures and equipment	Motor vehicles	Subtotal	Ownership interests in leasehold land held for own use and other properties leased for own use	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Accumulated depreciation and impairment:									
At 1 April 2020	110,813	2,841	65,904	14,073	18,315	211,946	10,649	222,595	
Charge for the year	21,547	110	905	1,092	1,525	25,179	2,186	27,365	
Write off	-	(668)	-	(111)	-	(779)	-	(779)	
Written back on disposal	-	(2,099)	(2,794)	(6,284)	(3,469)	(14,646)	(1,145)	(15,791)	
At 31 March 2021 and 1 April 2021	132,360	184	64,015	8,770	16,371	221,700	11,690	233,390	
Charge for the year	21,547	37	534	954	1,418	24,490	1,157	25,647	
Written back on disposal	-	-	-	-	(2,779)	(2,779)	(1,688)	(4,467)	
At 31 March 2022	153,907	221	64,549	9,724	15,010	243,411	11,159	254,570	
Net book value:									
At 31 March 2022	544,065	110	2,763	2,636	8,496	558,070	27,531	585,601	
At 31 March 2021	565,612	147	3,051	3,557	10,527	582,894	28,688	611,582	

Impairment loss

No impairment loss was recognised nor reversed during the year ended 31 March 2022 and 31 March 2021.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

12 Property, plant and equipment and right-of-use assets (continued)

(b) Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset are as follows:

	<i>Note</i>	2022 \$'000	2021 \$'000
Ownership interests in leasehold land held for own use, carried at depreciated cost	(i)	27,531	28,621
Other properties leased for own use, carried at depreciated cost	(ii)	–	67
		27,531	28,688

The analysis of expense items in relation to leases recognised in profit or loss are as follows:

	2022 \$'000	2021 \$'000
Depreciation charge of right-of-use assets by class of underlying asset:		
– Ownership interests in leasehold land held for own use	1,090	1,090
– Other properties leased for own use	67	1,096
	1,157	2,186
Interest on lease liabilities	4	68
Expense relating to short-term leases and other leases with remaining lease term ending on or before the end of reporting period	1,806	1,894

During the year, additions to right-of-use assets were Nil (2021: Nil).

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in notes 19(c) and 21 respectively.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

12 Property, plant and equipment and right-of-use assets (continued)

(b) Right-of-use assets (continued)

(i) Ownership interests in leasehold land held for own use

The Group has obtained the right to use leasehold land as its office and workshop through land premium paid. The land use right held an unexpired lease term of 25 years.

(ii) Other properties leased for own use

The Group has obtained the right to use other properties as its warehouses through tenancy agreements. The leases typically run for an initial period of 2 to 3 years. Lease payments are usually increased every 3 years to reflect market rentals.

13 Interests in an associate

	2022	2021
	\$'000	\$'000
Share of net assets	72,192	74,149
Loans to an associate (<i>note 13(b)</i>)	35,574	34,165
Amount due from an associate (<i>note 13(c)</i>)	3,158	1,324
	110,924	109,638
Represented by:		
Non-current portion	78,121	91,231
Current portion	32,803	18,407
	110,924	109,638

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

13 Interests in an associate (continued)

- (a) Details of the Group's interests in an associate which are accounted for using the equity method in the consolidated financial statements are as follows:

Name of associate	Form of business structure	Place of incorporation and business	Particulars of issued and registered capital	Proportion of ownership interest			Principal activity
				Group's effective interest	Held by the Company	Held by a subsidiary	
Dugong IWS HAZ Limited	Incorporated	Hong Kong	100,000 ordinary shares	40% (2021: 40%)	–	40% (2021: 40%)	Investment holding
Lianyungang Lvrn Environmental Protection Technology Co., Ltd. ^(a) 連雲港綠潤環保科技有限公司	Established	The PRC	Registered capital RMB63,600,000	20.4% (2021: 20.4%)	–	20.4% (2021: 20.4%)	Provision of hazardous waste treatment services
Dugong Environment Resource (Kaifeng) Co., Ltd. ^(a) 大公環境資源 (開封) 有限公司	Established	The PRC	Registered capital RMB90,000,000	20.4% (2021: 20.4%)	–	20.4% (2021: 20.4%)	Provision of hazardous waste collection, treatment and disposal services

Notes:

- (a) The company name in English is a direct translation of the registered Chinese name for the purpose of identification.

During the year ended 31 March 2020, the Group entered into an agreement with a third party (the "Seller") to acquire 40% issued shares in Dugong IWS HAZ Limited, which in turn holds 51% equity interests in Lianyungang Lvrn Environmental Protection Technology Co., Ltd. ("Lvrn") and Dugong Environment Resource (Kaifeng) Co., Ltd. (together "Dugong IWS").

The acquisition was completed on 23 January 2020. The total consideration of \$69,000,000 was fully paid to the Seller by cash at completion date.

A profit guarantee arrangement is included in the agreement. Under the arrangement, the Seller agreed to guarantee the aggregated net income audited in accordance with the Generally Accepted Accounting Principles of the People's Republic of China ("PRC GAAP") generated by Lvrn would not be less than RMB90,000,000 for the three years ended 31 December 2021. The Seller shall compensate the Group for any shortfall of the deemed profit attributable to the Group calculated in accordance with the shareholders' agreement.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

13 Interests in an associate (continued)

(a) Details of the Group's interests in an associate which are accounted for using the equity method in the consolidated financial statements are as follows: (continued)

Based on the audited financial statements of Lvrun prepared in accordance with the PRC GAAP, the aggregate audited net income of Lvrun for the three years ended 31 December 2021 was approximately RMB69,124,000. Therefore, the Group has become entitled to receive from the Seller a sum of approximately RMB4,259,000 (equivalent to approximately \$5,260,000) as a result of a shortfall of approximately RMB20,876,000 between RMB90,000,000 and RMB69,124,000. As at 31 March 2022, the profit guarantee receivable from the Seller was recognised as other receivables in the consolidated statement of financial position (see note 17) and other revenue in the consolidated statement of profit or loss and other comprehensive income (see note 6).

(b) Loans to an associate

At 31 March 2022, loans to an associate comprised:

- Loan of RMB14,400,000 (equivalent to approximately \$17,787,000) (2021: RMB14,400,000 (equivalent to approximately \$17,083,000)) which is unsecured, interest-bearing at the rate of 5% per annum. The loan will be fully repaid on 16 March 2023; and
- Loan of RMB14,400,000 (equivalent to approximately \$17,787,000) (2021: RMB14,400,000 (equivalent to approximately \$17,083,000)) which is unsecured, interest-bearing at the rate of 5% per annum. The loan will be repaid by instalments of RMB9,600,000 (equivalent to approximately \$11,858,000) and RMB4,800,000 (equivalent to approximately \$5,929,000) on 28 September 2022 and 28 September 2023 respectively.

(c) Amount due from an associate

The amount due from an associate at 31 March 2022 and 31 March 2021 is unsecured, interest-free and has no fixed terms of repayment.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

13 Interests in an associate (continued)

- (d) Summarised financial information of the associate and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	2022 \$'000	2021 \$'000
Gross amounts of Dugong IWS:		
Current assets	120,062	122,309
Non-current assets	560,136	477,267
Current liabilities	(197,018)	(178,809)
Non-current liabilities	(75,901)	(57,290)
Net assets	407,279	363,477
Attributable to non-controlling interest	226,799	178,104
Attributable to the associate's shareholders	180,480	185,373
Included in the above assets and liabilities:		
Cash and cash equivalents	32,226	59,354
Current financial liabilities (excluding trade and other payables and provisions)	(91,375)	(98,328)
Non-current financial liabilities (excluding trade and other payables and provisions)	(75,901)	(57,290)

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

13 Interests in an associate (continued)

(d) Summarised financial information of the associate and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below: (continued)

	2022 \$'000	2021 \$'000
Revenue	94,167	101,403
(Loss)/profit for the year	(5,933)	8,910
Other comprehensive income for the year	1,040	2,993
Total comprehensive income for the year	(4,893)	11,903
Group's effective interest	40%	40%
Group's share of (loss)/profit of Dugong IWS	(2,373)	3,563
Group's share of other comprehensive income of Dugong IWS	416	1,197
Included in the above (loss)/profit:		
Depreciation and amortisation	(14,614)	(16,413)
Interest income	6	2
Interest expense	(1,745)	(1,362)
Income tax expense	(216)	(2,863)
Reconciled to the Group's interest in Dugong IWS:		
Gross amounts of net assets of Dugong IWS	180,480	185,373
Group's effective interest	40%	40%
Group's share of net assets of Dugong IWS	72,192	74,149
Loans to Dugong IWS (<i>note 13(b)</i>)	35,574	34,165
Amount due from Dugong IWS (<i>note 13(c)</i>)	3,158	1,324
Carrying amount in the consolidated financial statements	110,924	109,638

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures

	2022	2021
	\$'000	\$'000
Share of net liabilities	(8,944)	(13,425)
Loans to joint ventures (<i>note 14(b)</i>)	19,500	39,482
Amounts due from joint ventures (<i>note 14(c)</i>)	28,650	19,702
	39,206	45,759
Represented by:		
Non-current portion	11,795	8,866
Current portion	27,411	36,893
	39,206	45,759

(a) Details of the Group's interests in joint ventures which are accounted for using the equity method in the consolidated financial statements are as follows:

Name of joint ventures	Form of business structure	Place of incorporation and business	Particulars of issued and registered capital	Proportion of ownership interest			Principal activity
				Group's effective interest	Held by the Company	Held by a subsidiary	
ALBA Integrated Waste Solutions (Hong Kong) Limited ("ALBA IWS")	Incorporated	Hong Kong	10,000 ordinary shares	25% (2021: 25%)	-	25% (2021: 25%)	Treatment of waste electrical and electronic equipment
RGF Environmental New Material Limited ("RGF HK") ^(a)	Incorporated	Hong Kong	36,122,449 ordinary shares	49% (2021: 49%)	-	49% (2021: 49%)	Manufacturing of plastic products
綠色未來環保新材料 (廣東)有限公司 ("RGF GD") ^(a)	Established	The PRC	Registered Capital RMB5,000,000	0% (2021: 49%)	-	0% (2021: 49%)	Trading of plastic products
Smart City Logistics Hong Kong Limited ("Smart City")	Incorporated	Hong Kong	10,000 ordinary shares	25% (2021: 25%)	-	25% (2021: 25%)	Logistic services

Note:

- (a) RGF HK set up a wholly owned subsidiary in Jiangmen City of the PRC, namely RGF GD. The Group is entitled to share 49% of the financial results of RGF HK and its subsidiary (together "RGF"). On 31 July 2021, RGF HK sold its entire interest in RGF GD to 2 directors of RGF HK, at cash consideration amounted to RMB236,000 (equivalent to approximately \$280,000).

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures (continued)

(a) Details of the Group's interests in joint ventures which are accounted for using the equity method in the consolidated financial statements are as follows: (continued)

The Group is entitled to share 25%, 49% and 25% of the financial results of ALBA IWS, RGF and Smart City respectively. Notwithstanding the 25%, 49% and 25% of paid up capital and the profit sharing arrangements of ALBA IWS, RGF and Smart City, the Group accounts for the investment in ALBA IWS, RGF and Smart City as joint ventures as the Group has joint control over the financial and operating decisions of ALBA IWS, RGF and Smart City.

(b) Loans to joint ventures

At 31 March 2022, loans to joint ventures of \$19,500,000 (2021: \$39,482,000) comprised:

- (i) loan of \$7,500,000 (2021: \$7,500,000) which is unsecured, interest-bearing at the rate of HIBOR plus 4% per annum and repayable on demand;
- (ii) loan of \$12,000,000 (2021: \$12,000,000) which is unsecured, interest-bearing at the rate of HIBOR plus 4% per annum. The loan will be repaid by instalments, of which \$4,500,000 is repayable on demand and the remaining \$7,500,000 is repayable within one year; and
- (iii) the balance at 31 March 2021 included a loan of 19,982,000 which was unsecured, interest-bearing at the rate of 7% per annum. The loan was repaid on 13 September 2021.

(c) Amounts due from joint ventures

The amounts due from joint ventures at 31 March 2022 and 31 March 2021 are unsecured, interest-free and have no fixed terms of repayment.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures (continued)

- (d) (i) Summarised financial information of ALBA IWS and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	2022 \$'000	2021 \$'000
Gross amounts of ALBA IWS:		
Current assets	209,137	155,586
Non-current assets	37,778	47,812
Current liabilities	(70,802)	(134,723)
Non-current liabilities	(135,522)	(69,836)
Net assets/(liabilities)	40,591	(1,161)
Included in the above assets and liabilities:		
Cash and cash equivalents	179,262	119,113
Current financial liabilities (excluding trade and other payables and provisions)	(42,110)	(111,299)
Non-current financial liabilities (excluding trade and other payables and provisions)	(134,970)	(69,836)
Revenue	280,897	276,133
Profit for the year	41,752	62,860
Total comprehensive income for the year	41,752	62,860
Group's effective interest	25%	25%
Group's share of profit of ALBA IWS	10,438	15,715
Included in the above profit:		
Depreciation and amortisation	(14,819)	(13,531)
Interest income	1	1
Interest expense	(7,589)	(9,562)
Income tax expense	(7,284)	-
Reconciled to the Group's interest in ALBA IWS:		
Gross amounts of net assets/(liabilities) of ALBA IWS	40,591	(1,161)
Group's effective interest	25%	25%
Group's share of net assets/(liabilities) of ALBA IWS	10,148	(290)
Loans to ALBA IWS (note 14(b)(iii))	-	19,982
Amount due from ALBA IWS (note 14(c))	2	367
Carrying amount in the consolidated financial statements	10,150	20,059

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures (continued)

(d) (ii) Summarised financial information of RGF and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	2022 \$'000	2021 \$'000
Gross amounts of RGF:		
Current assets	1,603	6,534
Non-current assets	32,308	42,508
Current liabilities	(69,577)	(56,811)
Non-current liabilities	(6,659)	(21,824)
	<hr/>	<hr/>
Net liabilities	(42,325)	(29,593)
Included in the above assets and liabilities:		
Cash and cash equivalents	524	1,776
Current financial liabilities (excluding trade and other payables and provisions)	(45,935)	(30,973)
Non-current financial liabilities (excluding trade and other payables and provisions)	(6,659)	(21,824)
	<hr/>	<hr/>
Revenue	8,188	41,640
Loss for the year	(12,823)	(30,090)
Other comprehensive income for the year	92	(116)
Total comprehensive income for the year	(12,731)	(30,206)
Group's effective interest	49%	49%
Group's share of loss of RGF	(6,283)	(14,744)
Group's share of other comprehensive income of RGF	45	(57)
Included in the above loss:		
Depreciation	(9,906)	(10,265)
Interest income	-	3
Interest expense	(1,918)	(2,597)
Income tax expense	-	-
	<hr/>	<hr/>
Reconciled to the Group's interest in RGF:		
Gross amounts of net liabilities of RGF	(42,325)	(29,593)
Group's effective interest	49%	49%
Group's share of net liabilities of RGF	(20,739)	(14,501)
Loans to RGF (notes 14(b)(i) to (ii))	19,500	19,500
Amount due from RGF (note 14(c))	26,434	18,974
	<hr/>	<hr/>
Carrying amount in the consolidated financial statements	25,195	23,973

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures (continued)

- (d) (iii) Summarised financial information of Smart City and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	At 31 March 2022 \$'000	At 31 March 2021 \$'000
Gross amounts of Smart City:		
Current assets	17,346	8,006
Non-current assets	47	22
Current liabilities	(10,805)	(2,565)
Non-current liabilities	–	–
Net assets	6,588	5,463
Included in the above assets and liabilities:		
Cash and cash equivalents	11,897	5,787
Current financial liabilities (excluding trade and other payables and provisions)	(2)	(2)
Non-current financial liabilities (excluding trade and other payables and provisions)	–	–
	For the year ended 31 March 2022 \$'000	For the period from 13 May 2020 to 31 March 2021 \$'000
Revenue	30,168	23,798
Profit for the year/period	9,125	5,363
Total comprehensive income for the year/period	9,125	5,363
Group's effective interest	25%	25%
Group's share of profit of Smart City	2,281	1,341
Included in the above profit:		
Depreciation	(6)	(1)
Interest income	–	–
Interest expense	–	–
Income tax expense	(1,577)	(862)

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

14 Interests in joint ventures (continued)

(d) (iii) Summarised financial information of Smart City and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below: (continued)

	At 31 March 2022 \$'000	At 31 March 2021 \$'000
Reconciled to the Group's interest in Smart City:		
Gross amounts of net assets of Smart City	6,588	5,463
Group's effective interest	25%	25%
Group's share of net assets of Smart City	1,647	1,366
Amount due from Smart City (<i>note 14(c)</i>)	2,214	361
	<hr/>	<hr/>
Carrying amount in the consolidated financial statements	3,861	1,727

15 Inventories

	2022 \$'000	2021 \$'000
Raw materials	331	251
Finished goods	310	93
	<hr/>	<hr/>
	641	344

The cost of inventories recognised as expense and included in "cost of sales and services" amounted to approximately \$9,216,000 (2021: \$10,540,000) for the year ended 31 March 2022.

16 Trade receivables

	2022 \$'000	2021 \$'000
Trade receivables	3,485	8,189
Less: Loss allowance (<i>note 3(a)(ii)</i>)	(638)	(2,556)
	<hr/>	<hr/>
Trade receivables, net	2,847	5,633

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

16 Trade receivables (continued)

(a) Ageing analysis

As at the end of the reporting period, the ageing analysis of trade receivables, based on transaction date and net of loss allowance, is as follows:

	2022	2021
	\$'000	\$'000
0 – 30 days	2,496	5,467
31 – 60 days	147	93
61 – 90 days	65	21
91 – 120 days	53	5
Over 120 days	724	2,603
	3,485	8,189
Less: Loss allowance	(638)	(2,556)
	2,847	5,633

Payment terms granted to customers are mainly cash on delivery or on credit. The average credit period ranges from 10 days to 90 days. Further details on the Group's credit policy and credit risk arising from trade receivables are set out in note 3(a)(ii).

(b) The carrying amounts of trade receivables are denominated in the following currencies:

	2022	2021
	\$'000	\$'000
HK\$	2,831	5,621
USD	16	12
	2,847	5,633

At 31 March 2022 and 31 March 2021, the fair values of the trade receivables approximate their carrying amounts. The maximum exposure to credit risk at the end of each reporting period is the carrying value of the receivables. The Group does not hold any collateral as security.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

17 Other receivables, deposits and prepayments

	2022	2021
	\$'000	\$'000
Non-current portion		
Prepayments for purchase of property, plant and equipment	1,490	200
Other deposits and prepayments	2	32
	1,492	232
Current portion		
Deposits placed with suppliers	4,174	4,195
Utility and other deposits	4,396	4,620
Prepayments	1,535	1,317
Other receivables	478	631
Receivable on profit guarantee arrangement (<i>note 13(a)</i>)	5,260	-
Total	15,843	10,763

At 31 March 2022 and 31 March 2021, the fair values of other receivables, deposits and prepayments approximate their carrying amounts. The maximum exposure to credit risk at the end of each reporting period is the carrying value of each class of receivables mentioned above. The Group does not hold any collateral as security.

Except for receivable on profit guarantee arrangement which is denominated in RMB, the carrying amounts of other receivables, deposits and prepayments are denominated in HK\$.

18 Amounts due from/(to) a related company

Amounts due from/(to) a related company are unsecured, interest-free and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

19 Cash and cash equivalents and other cash flow information

(a) Cash and cash equivalents comprise:

	2022	2021
	\$'000	\$'000
Deposits with banks	67,822	58,113
Cash at bank	8,592	20,177
Cash in hand	48	42
	<hr/>	<hr/>
Cash and cash equivalents in the consolidated statement of cash flows	76,462	78,332
	<hr/>	<hr/>

Bank deposits and cash are denominated in the following currencies:

	2022	2021
	\$'000	\$'000
HK\$	56,436	57,489
RMB	11,026	10,485
USD	8,983	10,341
EURO	17	17
	<hr/>	<hr/>
	76,462	78,332
	<hr/>	<hr/>

Cash at bank earns interest at floating rates based on prevailing bank deposit rates.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

19 Cash and cash equivalents and other cash flow information (continued)

(b) Reconciliation of loss before taxation to cash used in operations:

	<i>Note</i>	2022	2021
		\$'000	\$'000
Loss before taxation		(29,228)	(24,115)
Adjustments for:			
Depreciation of property, plant and equipment	8(d), 12	24,490	25,179
Depreciation of right-of-use assets	8(d), 12	1,157	2,186
(Gain)/loss on disposals of property, plant and equipment, net	7	(392)	63
Write off of property, plant and equipment	7	–	190
Finance income	8(b)	(3,478)	(4,351)
Finance costs	8(c)	4	68
Share of loss/(profit) of an associate	13(d)	2,373	(3,563)
Share of profit of joint ventures	14(d)	(6,436)	(2,312)
Foreign exchange gain, net		(1,409)	–
Provision for loss allowances	8(d)	45	694
Compensation income on profit guarantee arrangement	6	(5,260)	–
Operating loss before working capital changes		(18,134)	(5,961)
Inventories		(297)	1,668
Trade receivables		2,741	653
Other receivables, deposits and prepayments		211	3,293
Payables and accruals		(1,274)	(6,746)
Cash used in operations		(16,753)	(7,093)

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

19 Cash and cash equivalents and other cash flow information (continued)

(c) Reconciliation of liabilities arising from financing activities:

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the statement of cash flows as cash flows from financing activities.

	Lease liabilities
	\$'000
At 1 April 2020	2,109
Changes from financing cash flows:	
Capital element of lease rentals paid	(1,156)
Interest element of lease rentals paid	(68)
Total changes from financing cash flows	(1,224)
Other changes:	
Interest expenses	68
Decrease in lease liabilities from lease termination during the year	(881)
Total other changes	(813)
At 31 March 2021 and 1 April 2021	72
Changes from financing cash flows:	
Capital element of lease rentals paid	(72)
Interest element of lease rentals paid	(4)
Total changes from financing cash flows	(76)
Other changes:	
Interest expenses	4
Total other changes	4
At 31 March 2022	–

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

19 Cash and cash equivalents and other cash flow information (continued)

(d) Total cash outflows for leases

Amounts included in the statement of cash flows for leases comprise the following:

	2022	2021
	\$'000	\$'000
Within financing cash flows	76	1,224

20 Payables and accruals

	<i>Note</i>	2022	2021
		\$'000	\$'000
Trade payables	(a)	756	1,092
<hr/>			
Other payables and accruals			
– Construction costs payable		6,446	6,446
– Accrued expenses		3,930	5,367
– Salaries and wages payable		657	761
– Others		1,917	1,350
<hr/>			
		12,950	13,924
<hr/>			
		13,706	15,016

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

20 Payables and accruals (continued)

(a) Ageing analysis

As at the end of the reporting period, the ageing analysis of trade payables, based on the invoice due date, is as follows:

	2022	2021
	\$'000	\$'000
Current	345	581
1 – 30 days	46	73
31 – 60 days	48	29
61 – 90 days	12	11
91 – 120 days	4	8
Over 120 days	301	390
	756	1,092

(b) The carrying amounts of payables and accruals are denominated in the following currencies:

	2022	2021
	\$'000	\$'000
HK\$	13,140	14,984
RMB	16	–
USD	550	32
	13,706	15,016

As at 31 March 2022 and 31 March 2021, the fair values of the payables and accruals approximate their carrying amounts.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

21 Lease liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the current and previous reporting periods and at the date of transition to IFRS 16:

	At 31 March 2022		At 31 March 2021	
	Present value of the minimum lease payments \$'000	Total minimum lease payments \$'000	Present value of the minimum lease payments \$'000	Total minimum lease payments \$'000
Within 1 year	—	—	72	95
Less: Total future interest expenses		—		(23)
Present value of lease liabilities		—		72

22 Income tax in the consolidated statement of financial position

(a) Deferred tax assets and liabilities recognised:

The components of deferred tax (liabilities)/assets recognised in the consolidated statement of financial position and the movements during the year are as follows:

	Future benefits of tax losses \$'000	Depreciation allowance in excess of the related depreciation \$'000	Total \$'000
At 1 April 2020	35,990	(35,990)	—
(Charged)/credited to profit or loss (note 9(a))	(1,376)	1,376	—
At 31 March 2021 and 1 April 2021	34,614	(34,614)	—
Credited/(charged) to profit or loss (note 9(a))	234	(234)	—
At 31 March 2022	34,848	(34,848)	—

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

22 Income tax in the consolidated statement of financial position (continued)

(b) Deferred tax assets not recognised

The Group has not recognised the deferred tax assets attributable to the future benefit of tax losses of \$625,748,000 (2021: \$590,136,000) sustained in the operations of certain subsidiaries as the availability of future taxable profits against which the assets can be utilised is uncertain. At 31 March 2022, the tax losses do not expire under current tax legislation.

23 Share capital

(a) Authorised share capital of the Company

	2022	2021
	\$'000	\$'000
Authorised:		
5,000,000,000 ordinary shares of \$0.10 each	500,000	500,000

(b) Issued share capital of the Company

	Number of ordinary shares	Amount
	'000	\$'000
Issued and fully paid:		
At 1 April 2020, 31 March 2021, 1 April 2021 and 31 March 2022	4,823,009	482,301

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

23 Share capital (continued)

(c) Equity settled share-based transactions

Pursuant to the resolutions in writing passed by all shareholders of the Company on 11 March 2010, the Company adopted a share option scheme on 11 March 2010 (the “Share Option Scheme”). The purpose of the Share Option Scheme is to provide incentives to the Group’s employees including the executive directors and non-executive directors and any advisers, consultants, suppliers, customers and agents (each “eligible participant”). The Board of Directors of the Company may, at any time within 10 years after the date of adoption of the Share Option Scheme, make an offer to any eligible participant. The subscription price for shares granted pursuant to the Share Option Scheme shall be determined by the Board of Directors of the Company in its absolute discretion but shall not be less than the highest of:

- the closing price of the shares of the Company stated in the Stock Exchange’s daily quotation sheet of the business day on which an offer is made to an eligible participant;
- the average of the closing prices of the shares stated in the Stock Exchange’s daily quotation sheets for the five business days immediately preceding the date on which such offer is made; and
- the nominal value of a share of the Company.

(i) *Share options granted in 2016*

On 7 September 2016, the Group announced that a total of 157,850,000 options under the Share Option Scheme to subscribe for the Company’s shares were granted, subject to acceptance of the grantees. Each option shall entitle the holder to subscribe for one share upon exercise of such option at an initial exercise price of \$0.128 per share. These options may be exercised from 7 September 2017 to 6 September 2022 (both dates inclusive) subject to respective vesting periods. At the end of the acceptance period, 152,150,000 options were accepted by the grantees.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

23 Share capital (continued)

(c) Equity settled share-based transactions (continued)

(iii) *The movements in the number of share options under the Share Option Scheme during the year were as follows:*

Date of grant	Initial exercise price	Exercisable period	Number of share options					Remaining contractual life
			Outstanding at 1 April 2020	Cancelled/lapsed during the year ended 31 March 2021	Outstanding at 31 March 2021 and 1 April 2021	Cancelled/lapsed during the year ended 31 March 2022	Outstanding at 31 March 2022	
Directors								
7 September 2016	0.128	7 September 2017 to 6 September 2022	86,400,000	-	86,400,000	(8,800,000)	77,600,000	0.4 year
Employees								
7 September 2016	0.128	7 September 2017 to 6 September 2022	15,100,000	(2,100,000)	13,000,000	(4,400,000)	8,600,000	0.4 year
			101,500,000	(2,100,000)	99,400,000	(13,200,000)	86,200,000	

Vesting period: Tranche 1: 50% vesting in 1 year from the date of grant (exercisable from 7 September 2017 to 6 September 2022)

Tranche 2: 50% vesting in 2 years from the date of grant (exercisable from 7 September 2018 to 6 September 2022)

Share option expenses charged to the consolidated statement of profit or loss and other comprehensive income are determined using the binomial lattice model based on the following assumptions:

Fair value at measurement date	\$0.057
Share price at measurement date	\$0.128
Exercise price	\$0.128
Expected volatility	50.00%
Risk-free interest rate (based on Exchange Fund Notes)	0.63%
Expected average life of options	6 years
Expected dividend yield	0%

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

23 Share capital (continued)

(c) Equity settled share-based transactions (continued)

(iii) The movements in the number of share options under the Share Option Scheme during the year were as follows: (continued)

The expected volatility is based on the historic volatility on the Company's shares (calculated based on the weighted average remaining life of the share options). Expected dividends are based on historic dividends. Changes in the subjective input assumptions could materially affect the fair value estimate.

The Group recognised expenses of Nil (2021: Nil) related to equity settled share-based payment transactions paid during the year ended 31 March 2022.

24 Reserves

(a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

		Share capital	Share premium	Share-based capital reserve	Accumulated losses	Reserves	Total
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 April 2020		482,301	3,092,937	5,828	(2,002,471)	1,096,294	1,578,595
Share options lapsed	23(c)	-	-	(117)	117	-	-
Loss and total comprehensive income for the year		-	-	-	(669,171)	(669,171)	(669,171)
Balance at 31 March 2021 and 1 April 2021		482,301	3,092,937	5,711	(2,671,525)	427,123	909,424
Share options lapsed	23(c)	-	-	(753)	753	-	-
Loss and total comprehensive income for the year		-	-	-	(1,875)	(1,875)	(1,875)
Balance at 31 March 2022		482,301	3,092,937	4,958	(2,672,647)	425,248	907,549

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

24 Reserves (continued)

(b) Nature and purpose of reserves

(i) *Share premium*

The application of share premium account is governed by the Companies Law of Cayman Islands (the “Companies Law”). Under the Companies Law, the funds in the share premium account of the Company are distributable to the shareholders of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.

(ii) *Capital reserve*

Capital reserve represents the difference between (i) the aggregate of the consideration for the acquisitions under common control upon the reorganisation during the year ended 31 March 2010 (“Reorganisation”); and (ii) the aggregate of the share capital and share premium of the entities transferred to the Group pursuant to the Reorganisation.

(iii) *Share-based capital reserve*

The share-based capital reserve represents the portion of the grant date fair value of unexercised share options granted to directors and employees of the Group that has been recognised in accordance with the accounting policy adopted for share-based payments in note 2(n)(ii).

(iv) *Exchange reserve*

The exchange reserve comprises all exchange differences arising from the translation of the financial statements of operations outside Hong Kong as well as the effective portion of any exchange differences arising from hedges of the net investment in these operations outside Hong Kong. The reserve is dealt with in accordance with the accounting policies set out in note 2(t).

(c) Dividends

No dividends had been paid or declared by the Company for the year ended 31 March 2022 (2021: Nil).

(d) Distributable reserves

The aggregate amounts of distributable reserves of the Company was \$420,290,000 (2021: \$421,412,000) as at 31 March 2022.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

25 Contingent liabilities

Litigation with former directors and employees

At 31 March 2022, the Group has lodged certain claims against its former directors and employees. The outcome of these claims and the recovery of loss and damages from these claims cannot yet be reliably estimated.

26 Material related party transactions

(a) Key management personnel remunerations

Remuneration of key management personnel, including amounts paid to the directors, certain highest paid employees and senior management, are disclosed in note 10.

(b) Transactions with related parties

In addition to the transactions disclosed elsewhere in the notes to the financial statements, the Group entered into the following material related party transactions during the year:

	2022	2021
	\$'000	\$'000
Interest income received from joint ventures	1,439	2,503
Interest income received from an associate	1,708	1,248
Logistics service income received from joint ventures	4,380	9,429
Licence fee income received from a joint venture	4,200	4,900
Management fee income received from a joint venture	1,514	1,384

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

27 Company-level statement of financial position

	<i>Note</i>	2022 \$'000	2021 \$'000
Non-current assets			
Interests in subsidiaries		835,503	842,523
Current assets			
Receivables and prepayments		1,818	1,762
Bank deposits and cash		71,308	66,210
		73,126	67,972
Current liabilities			
Payables and accruals		1,080	1,071
		1,080	1,071
Net current assets		72,046	66,901
NET ASSETS		907,549	909,424
CAPITAL AND RESERVES			
Share capital	23	482,301	482,301
Reserves	24	425,248	427,123
TOTAL EQUITY		907,549	909,424

Approved and authorised for issue by the Board of Directors on 29 June 2022.

Cheng Chi Ming, Brian
Chairman

Lam King Sang
Director

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

27 Company-level statement of financial position (continued)

(a) Principal subsidiaries held by the Group

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

Name	Place and date of incorporation/ establishment	Particulars of issued and paid-in capital	Effective interest held	Principal activities and place of operation
Directly held				
IWS Global Limited	British Virgin Islands ("BVI")/ 16 March 2007	5,003,000 ordinary shares of US\$0.01 each	100%	Investment holding/ Hong Kong
Indirectly held				
IWS Waste Management (Global) Company Limited	BVI/23 March 2009	1 ordinary share of US\$1 each	100%	Investment holding/ Hong Kong
IWS Assorted Paper (Global) Company Limited	BVI/23 March 2009	1 ordinary share of US\$1 each	100%	Investment holding/ Hong Kong
IWS Environmental Technologies (Global) Company Limited	BVI/23 March 2009	1 ordinary share of US\$1 each	100%	Investment holding/ Hong Kong
CMDS (Global) Company Limited	BVI/23 March 2009	1 ordinary share of US\$1 each	100%	Investment holding/ Hong Kong
IWS Waste Management Company Limited	Hong Kong/ 28 September 1993	10,000 ordinary shares	100%	Trading of recovered paper and materials/ Hong Kong
IWS Assorted Paper Company Limited	Hong Kong/ 15 December 1997	1,000,000 ordinary shares	100%	Trading of tissue paper products/Hong Kong

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

27 Company-level statement of financial position (continued)

(a) Principal subsidiaries held by the Group (continued)

Name	Place and date of incorporation/ establishment	Particulars of issued and paid-in capital	Effective interest held	Principal activities and place of operation
Directly held (continued)				
Confidential Materials Destruction Service Limited	Hong Kong/ 22 June 1979	100 ordinary shares	100%	Provision of confidential materials destruction service and trading of recovered paper and materials/ Hong Kong
IWS Environmental Technologies Limited	Hong Kong/ 23 October 2002	1,000,000 ordinary shares	100%	Investment holding and provision of management services/Hong Kong
IWS Promotion Limited	Hong Kong/ 17 September 2010	1 ordinary share	100%	Development of recycling facilities at Tseung Kwan O/ Hong Kong
IWS Logistics Limited	Hong Kong/ 26 February 2013	1 ordinary share	100%	Provision of logistics services/Hong Kong
IWS Waste Management (Asia) Limited	Hong Kong/ 25 November 2014	10,000 ordinary shares	100%	Manufacturing of plastic products/Hong Kong
IWS Waste Management (International) Limited	Hong Kong/ 5 August 2014	10,000 ordinary shares	100%	Investment holding/ Hong Kong
IWS Engineering Company Limited	Hong Kong/ 22 April 2015	10,000 ordinary shares	100%	Investment holding/ Hong Kong
I-Talent Paper Product (HK) Limited ("I-Talent") (<i>Note</i>)	Hong Kong/ 24 September 2020	5,800,000 ordinary shares (2021: 4,000,000 ordinary shares)	51%	Trading and manufacturing of assorted paper products/Hong Kong

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

27 Company-level statement of financial position (continued)

(a) Principal subsidiaries held by the Group (continued)

Note:

The following table lists out the information relating to I-Talent, the only subsidiary of the Group which has a material non-controlling interest ("NCI"). The summarised financial information presented below represents the amounts before any inter-company elimination.

	At	At
	31 March 2022	31 March 2021
	\$'000	\$'000
Current assets	1,081	2,582
Non-current assets	4,569	5,467
Current liabilities	(1,125)	(1,165)
Non-current liabilities	(2,545)	(3,338)
Net assets	1,980	3,546
Carrying amount of NCI at NCI percentage of 49%	971	1,738
	For the	For the
	year ended	period from
	31 March 2022	24 September
	\$'000	2020 to
		31 March 2021
		\$'000
Revenue	1,646	4
Loss for the year/period	(3,366)	(454)
Total comprehensive income for the year/period	(3,366)	(454)
Loss allocated to NCI at NCI percentage of 49%	(1,649)	(222)
Cash flows from operating activities	(2,769)	(547)
Cash flows from investing activities	(50)	(737)
Cash flows from financing activities	840	3,550

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

28 Employee retirement benefits

The Group only operates a Mandatory Provident Fund Scheme (“the MPF scheme”) under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not previously covered by the defined benefit retirement plan. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees’ relevant income, subject to a cap of monthly relevant income of \$30,000. Contributions to the plan vest immediately. As the contributions to the plan vest immediately, there are no forfeited contributions hence no forfeited contributions might be used by the employer to reduce the existing level of contribution.

29 Immediate and ultimate controlling party

At 31 March 2022, the directors consider the immediate parent and ultimate controlling party of the Group to be Chow Tai Fook (Holding) Limited and Chow Tai Fook Capital Limited respectively, both of which are incorporated in the British Virgin Islands.

30 Commitments

- (a) **Capital commitments outstanding at the end of the reporting period not provided for in the financial statements were as follows:**

	2022	2021
	\$'000	\$'000
Contracted but not provided for		
Investment in I-Talent	–	510

On 25 August 2020, the Group entered into a shareholders’ agreement with a third party to establish I-Talent for the purpose of developing business in trading and manufacturing of assorted paper products. As at 31 March 2021, the Group’s total commitment to the investment in I-Talent is \$510,000 for capital contribution. Upon completion of capital injection, the Group will hold 51% equity interest in I-Talent.

During the year ended 31 March 2022, the Group had fully paid the capital contribution of \$510,000.

NOTES TO THE FINANCIAL STATEMENTS

(Expressed in Hong Kong dollars)

31 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2022

Up to the date of issue of these financial statements, the IASB has issued a number of amendments, and a new standard, IFRS 17 which are not yet effective for the year ended 31 March 2022 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

	Effective for accounting periods beginning on or after
Amendments to IFRS 3, <i>Reference to the Conceptual Framework</i>	1 January 2022
Amendments to IAS 16, <i>Property, Plant and Equipment</i> : <i>Proceeds before Intended Use</i>	1 January 2022
Amendments to IAS 37, <i>Onerous Contracts — Cost of Fulfilling a Contract</i>	1 January 2022
Annual Improvements to IFRSs 2018–2020 Cycle	1 January 2022
Amendments to IAS 1, <i>Classification of Liabilities as Current or Non-current</i>	1 January 2023
Amendments to IAS 1 and IFRS Practice Statement 2, <i>Disclosure of Accounting Policies</i>	1 January 2023
Amendments to IAS 8, <i>Definition of Accounting Estimates</i>	1 January 2023
Amendments to IAS 12, <i>Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction</i>	1 January 2023

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

FIVE YEAR FINANCIAL SUMMARY

RESULTS

	Year ended 31 March				
	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000
Revenue	175,461	196,340	104,295	51,326	42,124
Gross profit	31,020	42,002	19,211	29,085	25,160
Loss before taxation	(80,965)	(51,759)	(77,589)	(24,115)	(29,228)
Income tax credit	–	235	–	–	–
Loss for the year	(80,965)	(51,524)	(77,589)	(24,115)	(29,228)
Other comprehensive income for the year (net of nil tax)	–	–	12	1,140	461
Total comprehensive income for the year	(80,965)	(51,524)	(77,577)	(22,975)	(28,767)
Attributable to:					
Equity shareholders of the Company	(80,965)	(51,524)	(77,577)	(22,753)	(27,118)
Non-controlling interests	–	–	–	(222)	(1,649)
	(80,965)	(51,524)	(77,577)	(22,975)	(28,767)

ASSETS AND LIABILITIES

	As at 31 March				
	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000
Total assets	1,022,086	968,106	892,093	862,295	833,028
Total liabilities	25,024	22,317	23,881	15,098	13,716
Total equity	997,062	945,789	868,212	847,197	819,312



Integrated Waste Solutions
Group Holdings Limited
綜合環保集團有限公司