冠 轈 控 股 有 限 公 司 GUAN CHAO HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability) Stock Code: 1872

2022

Interim Report



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Corporate Information

EXECUTIVE DIRECTORS

Mr. Tan Shuay Tarng Vincent (*Chairman and Chief Executive Officer*) Ms. Ng Hui Bin Audrey Ms. Beng Lee Ser Marisa

NON-EXECUTIVE DIRECTOR

Mr. Raymond Wong

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chow Wing Tung Mr. Hui Yan Kit Mr. Tam Yat Kin Ken

AUDIT COMMITTEE

Mr. Chow Wing Tung *(Chairman)* Mr. Tam Yat Kin Ken Mr. Hui Yan Kit

REMUNERATION COMMITTEE

Mr. Hui Yan Kit *(Chairman)* Mr. Tam Yat Kin Ken Mr. Chow Wing Tung

NOMINATION COMMITTEE

Mr. Tam Yat Kin Ken *(Chairman)* Mr. Chow Wing Tung Mr. Hui Yan Kit

COMPLIANCE OFFICER

Mr. Tan Shuay Tarng Vincent

COMPANY SECRETARY

Mr. Lui Wai Sing

AUTHORISED REPRESENTATIVES

Mr. Tan Shuay Tarng Vincent Mr. Lui Wai Sing

AUDITOR

PricewaterhouseCoopers Certified Public Accountants Registered Public Interest Entity Auditor 22/F, Prince's Building Central Hong Kong



Corporate Information

REGISTERED OFFICE

Cricket Square, Hutchins Drive P.O. Box 2681 Grand Cayman KY1-1111 Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN SINGAPORE

1 Chang Charn Road #05-02, OC Building Singapore 159630

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 5705, 57/F, The Center 99 Queen's Road Central Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN THE CAYMAN ISLANDS

Conyers Trust Company (Cayman) Limited Cricket Square, Hutchins Drive P.O. Box 2681 Grand Cayman KY1-1111 Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong

PRINCIPAL BANKERS

United Overseas Bank Limited 80 Raffles Place UOB Plaza Singapore 048624

Maybank Singapore Limited 200 Jalan Sultan #05-03 Textile Centre Singapore 199018

COMPANY'S WEBSITE

www.guanchaoholdingsltd.com

STOCK CODE

1872

Interim Results

The board ("Board") of Directors (the "Directors") of Guan Chao Holdings Limited (the "Company") is pleased to announce the unaudited condensed consolidated financial information of the Company and its subsidiaries (together, the "Group") for the six months ended 30 June 2022, together with the comparative figures for the corresponding period in 2021.

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

		For the six months ended 30 June			
	Notes	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)		
Revenue Cost of sales	4 6	91,031 (80,020)	125,160 (109,872)		
Gross profit Other income Other losses — net Selling and distribution expenses General and administrative expenses	6 6	11,011 165 (45) (2,001) (5,406)	15,288 376 (139) (2,177) (4,514)		
Operating profit		3,724	8,834		
Finance income Finance expenses	5 5	_ (757)	(1,107)		
Finance expenses - net		(757)	(1,107)		
Profit before income tax Share of profit of a joint venture Income tax expense	7	2,967 253 (466)	7,727 (1,481)		
Profit and total comprehensive income for the period		2,754	6,246		
Earnings per share for profit attributable to equity holders of the Company for the period (expressed in Singapore cents per share) - Basic	8(a)	0.31	0.69		
- Diluted	8(b)	0.28	0.69		

Condensed Consolidated Statement of Financial Position

ASSETS	Notes	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
Non-current assets Property, plant and equipment Deferred income tax assets Investment in a joint venture Investment in associates Other financial assets Finance lease receivables	10	28,261 185 744 2,006 100 27,938	21,577 227 497 – 21,331
		59,234	43,632
Current assets Inventories Trade and other receivables Finance lease receivables Cash and bank balances	11	35,264 26,052 7,615 6,812 75,743	43,480 15,230 5,814 6,612 71,136
Total assets		134,977	114,768
EQUITY Capital and reserves attributable to owners of the Company Share capital Share premium Capital reserve Share based payment reserve Retained earnings	14	1,550 11,864 3,494 1,440 43,234 61,582	1,550 11,864 3,494 1,440 40,480 58,828
Non-controlling interest		20	20
Total equity		61,602	58,848

Condensed Consolidated Statement of Financial Position

	Notes	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
LIABILITIES Non-current liabilities			
Borrowings Deferred income tax liabilities	13	28,471 —	24,663 132
		28,471	24,795
Current liabilities			
Trade and other payables and provision for warranty Derivative financial liabilities	12	14,043 296	8,822
Borrowings Income tax liabilities	13	290 28,501 2,064	
		44,904	31,125
Total liabilities		73,375	55,920
Total equity and liabilities		134,977	114,768

Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2022

(unaudited)

1,550

11,864

3,494

1,440

43,234

	Attributable to owners of the Company Share based						
		Share capital S\$'000	Share premium S\$'000	Capital reserve S\$'000	payment reserve S\$'000	Retained earnings S\$'000	Total equity S\$'000
Balance at 1 January 20 (audited)	021	1,550	11,864	3,494	1,440	30,494	48,842
Profit and total comprehensive incon for the period	ne	_		_	_	6,246	6,246
Balance at 30 June 202 (unaudited)	!1	1,550	11,864	3,494	1,440	36,740	55,088
	Attributable to owners of the Company						
			Attributable			any	
	Sha capit S\$'0	tal premi	are Capita um reserv	Share based al payment e reserve	Retained earnings	Non- controlling interest S\$'000	Total equity S\$'000
Balance at 1 January 2022 (audited)	capit	tal premi 00 S\$'0	are Capita um reserv 000 S\$'00	Share based al payment e reserve 0 S\$'000	Retained earnings S\$'000	Non- controlling interest	equity
	capit S\$'0	tal premi 00 S\$'0	are Capita um reserv 000 S\$'00	Share based al payment e reserve 0 S\$'000	Retained earnings S\$'000	Non- controlling interest S\$'000	equity S\$'000

20

61,602

Condensed Consolidated Statement of Cash Flows

For the six months ended 30 June 2022

	For the six months ended 30 June		
	2022	2021	
	S\$'000	S\$'000	
	(unaudited)	(unaudited)	
Cash flows from operating activities			
Cash generated from/(used in) operations	1,248	(1,499)	
Income tax paid	(1,155)	(1,850)	
		() /	
Net cash generated from/(used in) operating activities	93	(3,349)	
Cash flows from investing activities			
Purchase of property, plant and equipment	(9,384)	(1,001)	
Investment in other financial assets	(100)	(1,001)	
Investment in associates	(2,006)	_	
Advance to a related party	(1,276)	_	
Proceeds from disposal of property,	(-,,		
plant and equipment	961	470	
Net cash used in investing activities	(11,805)	(531)	
Cash flows from financing activities			
Proceeds from borrowings	43,370	26,818	
Repayment of borrowings	(30,116)	(22,210)	
Repayment of lease liabilities	(585)	(659)	
Interest paid	(757)	(972)	
Net cash generated from financing activities	11,912	2,977	
Net increase/(decrease) in cash and cash			
equivalents	200	(903)	
Cash and cash equivalents at 1 January	6,612	6,818	
		0,070	
Cash and cash equivalents at 30 June	6,812	5,915	

For the six months ended 30 June 2022

1. GENERAL INFORMATION OF THE GROUP

The Company was incorporated in the Cayman Islands on 4 July 2017 as an exempted company with limited liability under the Companies Law (Cap 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, the Cayman Islands.

The Company is an investment holding company. The principal activities of the Group are sales of new parallel-import motor vehicles and pre-owned motor vehicles, provision of motor vehicle financing services and motor vehicle insurance agency services, sales of motor vehicle spare parts and accessories and provision of motor vehicle leasing services. The ultimate holding company of the Company is Gatehouse Ventures Limited, a limited company incorporated in the British Virgin Islands on 10 May 2017. The ultimate controlling party of the Group is Mr. Tan Shuay Tarng Vincent ("Mr. Vincent Tan").

The Company's ordinary shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited on 28 February 2019.

The condensed consolidated interim financial information is presented in Singapore Dollar ("S\$") unless otherwise stated.

2. BASIS OF PREPARATION

The unaudited condensed consolidated interim financial information for the six months ended 30 June 2022 is prepared in accordance with International Accounting Standard ("IAS") 34, "Interim Financial Reporting". The condensed consolidated interim financial information should be read in conjunction with the annual financial statements for the year ended 31 December 2021, which have been prepared in accordance with International Financial Reporting Standards ("IFRSs") issued by International Accounting Standards Board ("IASB").

For the six months ended 30 June 2022

3. IMPACT OF NEW, AMENDED STANDARDS AND INTERPRETATIONS

In the current accounting period, the Group has adopted the followings new and amended standards and interpretations, a collective term includes all applicable individual IFRSs, IASs and Interpretations issued by the IASB which are mandatory and relevant to the Group's operations for the accounting period beginning on 1 January 2022:

IAS 16 (Amendments)	Property, Plant and Equipment – Proceeds
	before Intended Use
IAS 37 (Amendments)	Onerous Contracts — Cost of Fulfilling a Contract
IFRSs (Amendments)	Annual Improvements to HKFRSs 2018–2020
IFRS 3 (Amendments)	Reference to the Conceptual Framework
IFRS 16 (Amendment)	Covid-19 — Related Rent Concessions beyond
· · · · · ·	30 June 2021

The adoption of other new and amended IFRSs does not have any material impact on the Group's condensed consolidated interim financial information for the current period.

The following new and amended standards have been issued, but are not effective for the Group's accounting period beginning on 1 January 2022 and have not been early adopted:

		Effective for annual periods beginning on or after
IAS 1 (Amendments)	Classification of Liabilities as Current or Non-current and Related Amendments to Hong Kong Interpretation 5 (2020)	1 January 2023
IAS 1 and IFRS Practice Statement 2 (Amendments)	Disclosure of Accounting Policies	1 January 2023
IAS 8 (Amendments) IAS 12 (Amendments)	Definition of Accounting Estimates Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023 1 January 2023
IFRS 10 and HKAS 28 (Amendments)	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined
IFRS 17	Insurance Contracts and the Related Amendments	1 January 2023

None of the standards issued but not yet applied by the Group is expected to have significant effect on the condensed consolidated interim financial information of the Group.

For the six months ended 30 June 2022

4. SEGMENT INFORMATION

The executive Directors of the Company, who are the chief operating decision-maker of the Group, review the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on reports reviewed by the executive Directors of the Company that are used to make strategic decisions.

Revenue, which is also the Group's turnover, represents amounts received and receivable from the operation in Singapore. An analysis of revenue is as follows:

	For the six months ended 30 June		
	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)	
Sales of motor vehicles* Motor vehicles financing related services	85,265	119,076	
 Finance commission income Insurance commission income Sales of spare parts and accessories 	1,767 533 29	3,015 365 27	
Revenue from contracts with customers under IFRS 15 recognised at point in time	87,594	122,483	
Motor vehicles financing related services — Interest income from finance lease			
arrangements Rental income from operating lease of	1,424	1,172	
motor vehicles	2,013	1,505	
Revenue from operating and finance lease arrangement under IFRS 16	3,437	2,677	
	91,031	125,160	

* Include direct sales of motor vehicles and sales of motor vehicles under finance lease arrangements.

For the six months ended 30 June 2022

4. **SEGMENT INFORMATION** (Continued)

Segment revenue and results

	Sales of motor vehicles and provision of related services S\$'000	Rental income from operating lease of motor vehicles S\$'000	Sales of spare parts and accessories S\$'000	Unallocated S\$'000	Total S\$'000
For the six months ended 30 June 2022 (unaudited)					
Segment revenue	92,184	2,013	29	_	94,226
Inter-segment sales	(6,919)		_	_	(6,919)
External sales Finance commission income Insurance commission income Interest income from finance lease	85,265 1,767 533	2,013 — —	29 	- - -	87,307 1,767 533
arrangement	1,424	-	-	-	1,424
	88,989	2,013	29	_	91,031
Segment profit/(loss) Finance expenses — net	3,311	728	11	(326)	3,724 (757)
Profit before income tax Share of profit of a joint venture Income tax expense					2,967 253 (466)
Profit for the period					2,754

For the six months ended 30 June 2022

4. SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

	Sales of motor vehicles and provision of related services S\$'000	Rental income from operating lease of motor vehicles S\$'000	Sales of spare parts and accessories S\$'000	Unallocated \$\$'000	Total S\$'000
For the six months ended 30 June 2021 (unaudited)					
Segment revenue					
Total sales	119,483	1,505	27	-	121,015
Inter-segment sales	(407)	_	-	-	(407)
External sales	119,076	1,505	27	_	120,608
Finance commission income	3,015	-	-	-	3,015
Insurance commission income Interest income from finance lease	365	-	-	-	365
arrangement	1,172	-	-	-	1,172
	123,628	1,505	27	_	125,160
Segment profit/(loss) Finance expenses - net	8,690	482	27	(365)	8,834 (1,107)
Profit before income tax Income tax expense					7,727 (1,481)
Profit for the period					6,246

Inter-segment transactions are conducted at terms mutually agreed among group companies.

For the six months ended 30 June 2022

4. SEGMENT INFORMATION (Continued)

Segment assets and liabilities

	Sales of motor vehicles and provision of related services S\$'000	Rental income from operating lease of motor vehicles S\$'000	Sales of spare parts and accessories S\$'000	Unallocated S\$'000	Total S\$'000
As at 30 June 2022 (unaudited) Segment assets	111,762	22,760	119	336	134,977
g	,	,			,
Segment liabilities	56,740	14,315	-	2,320	73,375
Capital expenditure	524	8,860	-	-	9,384
As at 31 December 2021 (audited)					
Segment assets	98,819	15,645	-	304	114,768
Segment liabilities	44,495	8,463	_	2,962	55,920
Capital expenditure	725	4,669	_	-	5,394

Unallocated segment assets represent deferred income tax assets and other corporate assets. Unallocated segment liabilities represent income tax liabilities and other corporate liabilities. Capital expenditure comprises additions to property, plant and equipment.

For the six months ended 30 June 2022

5. FINANCE EXPENSES - NET

	For the six months ended 30 June	
	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)
Finance income Interest income on late payment		
Finance expenses Interest expenses on bank loans Interest expenses on block discounting financing Interest expenses on lease liabilities Interest expenses on hire purchase liabilities	(73) (447) (55) (182)	(321) (507) (135) (144)
	(757)	(1,107)

6. EXPENSES BY NATURE

Expenses included in cost of sales, selling and distribution, and general and administrative expenses are analysed as follows:

	For the six months ended 30 June	
	2022	2021
	S\$'000	S\$'000
	(unaudited)	(unaudited)
Cost of inventories sold	78,869	109,106
Auditor's remunerations	106	91
Depreciation expense	1,724	1,561
Employee benefit expense	5,167	4,103
Rental expenses	230	218
Advertising and marketing expenses	326	355
Sales commission to external parties	362	217
Legal and professional fees	42	52
Bank charges	108	42
Forfeiture of trade deposit paid	<u> </u>	245
Other operating expenses	493	573
	87,427	116,563

For the six months ended 30 June 2022

7. INCOME TAX EXPENSE

Singapore statutory income tax has been provided at the rate of 17% on the estimated assessable profit during the six months ended 30 June 2022 (2021: 17%).

The amounts of income tax expenses charged to the condensed consolidated statements of comprehensive income represent:

	For the six months ended 30 June	
	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)
Singapore profits tax — Current income tax	466	1,481
Total tax expenses for the periods	466	1,481

For the six months ended 30 June 2022

8. BASIC AND DILUTED EARNINGS PER SHARE

(a) Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the six months ended 30 June 2022 and 2021.

	For the six months ended 30 June	
	2022 (unaudited)	2021 (unaudited)
Profit attributable to the equity holders of the Company (S\$'000)	2,754	6,246
Weighted average number of ordinary shares in issue ('000)	900,000	900,000
Basic earnings per share in Singapore cents	0.31	0.69

(b) Diluted earnings per share

2021

There were one type of potential dilutive ordinary shares outstanding share options for the six months ended 30 June 2021. The Company's share options are not included in the calculation of the diluted earnings per share because they are anti-dilutive for the period ended presented. Hence, the diluted earnings per share is the same as basic earnings per share.

For the six months ended 30 June 2022

8. BASIC AND DILUTED EARNINGS PER SHARE (Continued)

(b) Diluted earnings per share (Continued)

2022

For the purpose of calculating diluted earnings per share, profit attributable to equity holders of the Company and the weighted average number of ordinary shares outstanding are adjusted for the effects of all dilutive potential ordinary shares. The Company has only one category dilutive potential ordinary share (share options).

For share options, the weighted average number of shares on issue has been adjusted as if all dilutive share options were exercised. The number of shares that could have been issued upon the exercise of all dilutive share options less the number of shares that could have been issued at fair value (determined as the Company's average share price for the period) for the same total proceeds is added to the denominator as the number of shares issued for no consideration. No adjustment is made to the net profit.

Net profit attributable to the equity holders of the Company (S\$'000)	2,754
Weighted average number of ordinary shares outstanding for basic earnings per share ('000) Add: share options ('000)	900,000 90,000
Weighted average number of ordinary shares outstanding for diluted earnings per share ('000)	990,000
Diluted earnings per share in Singapore cents	0.28

9. DIVIDENDS

The Company has neither declared nor paid any dividends since its incorporation.

For the six months ended 30 June 2022

10. PROPERTY, PLANT AND EQUIPMENT

				Computers				
	Office	Motor		and	Leasehold	Right-of-use	Furniture	
	equipment	vehicles	Renovation	software	properties	assets	and fittings	Total
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
At 31 December 2021 (audited)								
Cost	400	20,799	1,541	422	3,688	6,172	453	33,475
Accumulated depreciation	(337)	(5,165)	(1,469)	(393)	(1,745)	(2,365)	(424)	(11,898)
Net book amount	63	15,634	72	29	1,943	3,807	29	21,577
Six months ended 30 June 2022 (unaudited)								
Opening net book amount	63	15,634	72	29	1,943	3,807	29	21,577
Additions	17	9,205	5	155	-	-	2	9,384
Disposals	-	(976)	_	_	-	-	-	(976)
Depreciation	(14)	(1,059)	(24)	(49)	(69)	(503)	(6)	(1,724)
Closing net book amount	66	22,804	53	135	1,874	3,304	25	28,261
At 30 June 2022 (unaudited)								
Cost	417	28,823	1,546	577	3,688	6,172	455	41,678
Accumulated depreciation	(351)	(6,019)	(1,493)	(442)	(1,814)	(2,868)	(430)	(13,417)
Net book amount	66	22,804	53	135	1,874	3,304	25	28,261

For the six months ended 30 June 2022

11. TRADE AND OTHER RECEIVABLES

	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
Current Trade receivables Less: Provision for impairment of trade receivables — third parties	5,019 (36)	1,202 (36)
Trade receivables — net Prepayments Other receivables Less: Provision for impairment of other receivables	4,983 19,246 1,882	1,166 13,323 800
- third parties	(59)	(59)
Other receivables - net	1,823 26,052	741 15,230

Trade receivables mainly include outstanding balances from customers arising from sales of motor vehicles and sales of spare parts and accessories. For the sales of motor vehicles, all customers are generally required to make payment at the point of transaction and no credit period is granted to these customers. The Group may, however, at times grant credit period to certain customers based on (i) size of order; (ii) the Group's relationship with the customers; and (iii) the Group's assessment of the reputation and credit worthiness of the customers and may impose interest on overdue balances.

For the six months ended 30 June 2022

11. TRADE AND OTHER RECEIVABLES (Continued)

Prepayments mainly include advances to various suppliers for purchase of inventory and prepayment for purchase of Certificates of Entitlement.

As at 30 June 2022 and 31 December 2021, the ageing analysis of the trade receivables based on invoice date are as follows:

	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
Up to 3 months 3 to 4 months 4 months to 1 year More than 1 year	3,844 410 681 48	1,035 48 68 15
	4,983	1,166

For the six months ended 30 June 2022

12. TRADE AND OTHER PAYABLES AND PROVISION FOR WARRANTY

	As at 30 June	As at 31 December
	2022	2021
	S\$'000	S\$'000
	(unaudited)	(audited)
Trade payables	2,229	1,244
Other payables	3,426	897
Contract liabilities	5,487	3,700
Accrued operating expenses	2,493	2,789
Provision for warranty	408	192
	14,043	8,822

An ageing analysis of the trade payables as at 30 June 2022 and 31 December 2021, based on the invoice date, is as follows:

	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
Within 1 month 1 to 4 months 4 months to 1 year More than 1 year	1,815 386 28 —	939 131 169 5
	2,229	1,244

Trade payables are unsecured and non-interest bearing. These trade payables do not have any credit terms in general, however, the Group is able to negotiate to extend the repayment period with the suppliers based on mutual agreement.

For the six months ended 30 June 2022

13. BORROWINGS

	As at 30 June 2022 S\$'000 (unaudited)	As at 31 December 2021 S\$'000 (audited)
Non-current Block discounting financing (Note c)	24,780	18,941
Lease liabilities Term Ioan (Note e)	2,683 1,008	3,076 2,646
	28,471	24,663
Current		
Revolving credit facility (Note a) Trust receipts (Note b)	1,003 4,328	1,001 2,123
Block discounting financing (Note c) Lease liabilities	8,343 893	6,378 990
Hire purchase liabilities (Note d) Term Ioan (Note e)	11,795 2,139	8,154 994
	28,501	19,640
	56,972	44,303

Notes:

- (a) Revolving credit facility was secured by leasehold properties of approximately \$\$1.0 million and \$\$0.9 million respectively and contained repayable on demand clauses.
- (b) Trust receipts financing were secured by corporate guarantee provided by the Company.
- (c) Block discounting financing were secured by finance lease receivables of approximately S\$27.1 million and S\$35.6 million respectively and corporate guarantee provided by the Company.

For the six months ended 30 June 2022

13. BORROWINGS (Continued)

Notes: (Continued)

- (d) Hire purchase liabilities were bank loans secured by motor vehicles and corporate guarantee by the Company. Although the Group was contractually required to make periodic instalments over several years, the Group presented certain hire purchase liabilities as current given that these arrangements contained repayable on demand clauses.
- (e) Term loan was secured by corporate guarantee provided by the Company.

14. SHARE CAPITAL

	Number of shares	Nominal value of ordinary shares S\$'000 (Unaudited)
Authorised: Ordinary shares As at 31 December 2021, 1 January 2022 and 30 June 2022	10,000,000,000	17,207
Issued and fully paid: Ordinary shares As at 31 December 2021, 1 January 2022 and 30 June 2022	900,000,000	1,550

For the six months ended 30 June 2022

15. RELATED PARTY TRANSACTIONS

(a) Transactions with related parties

During the six months ended 30 June 2022 and 2021, the related parties that had transactions with the Group were as follows:

Name of related parties	Relationships with the Group
Beng Lee Ser Marisa	Executive Director and the spouse of the ultimate controlling party of the Group, Mr. Vincent Tan.
Vincar Assets Pte. Ltd.	Company which Mr. Vincent Tan has significant influence in.
Autumn Silver Investments Ltd.	Company which Beng Lee Ser Marisa has significant influence in.
Victoria Land Limited	Company which Beng Lee Ser Marisa has significant influence in.
Wealth Assets Pte. Ltd.	Company which Vincar Assets Pte. Ltd. has non-controlling shareholding.
Ng Hui Bin Audrey	Executive Director and the sister-in-law of the ultimate controlling party of the Group, Mr. Vincent Tan.
Beng Lee Mien Marie	The sister of Beng Lee Ser Marisa and the sister-in-law of the ultimate controlling party of the Group, Mr. Vincent Tan.
Komoco Pre-owned Pte. Ltd.	A joint venture of the Group.
Singapore Electric Vehicles Pte. Ltd.	A subsidiary which owned by SEV Holding Pte. Ltd., an associate of the Group.

For the six months ended 30 June 2022

15. RELATED PARTY TRANSACTIONS (Continued)

(a) Transactions with related parties (Continued)

In addition to those disclosed elsewhere in the unaudited condensed consolidated interim financial information, the following transactions were carried out with related parties:

		nonths ended lune
	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)
Rental paid/payable to related parties – Autumn Silver Investments Ltd. – Victoria Land Limited – Wealth Asset Pte. Ltd.	30 42 482	30 42 486
 Mr. Vincent Tan & Beng Lee Ser Marisa 	48	48
	602	606
Payments on behalf by related parties — Beng Lee Ser Marisa — Mr. Vincent Tan	63 36	197 58
	99	255
Payments on behalf of related parties — Komoco Pre-owned Pte. Ltd. — Beng Lee Ser Marisa	7	_ 6
	7	6
Sales to related parties – Komoco Pre-owned Pte. Ltd. – Singapore Electric Vehicles Pte. Ltd. – Beng Lee Mien Marie – Beng Lee Ser Marisa – Ng Hui Bin Audrey's father	102 28 1 - 3	 39 7 228
	134	274
Purchase from related parties — Komoco Pre-owned Pte. Ltd. — Singapore Electric Vehicles Pte. Ltd. — Ng Hui Bin Audrey's father	6 648 —	 106
	654	106

For the six months ended 30 June 2022

15. RELATED PARTY TRANSACTIONS (Continued)

(b) Key management compensation

Compensation of key management personnel of the Group, including directors' remuneration, is shown below:

	For the six months ended 30 June	
	2022 S\$'000 (unaudited)	2021 S\$'000 (unaudited)
Salaries, allowances and bonuses Employer's contribution to defined	1,487	762
contribution plans	18	26
	1,505	788

BUSINESS REVIEW

The Group is principally engaged in selling new parallel-import motor vehicles and pre-owned motor vehicles, with the main business being the sales of brand new parallel-import motor vehicles in Singapore. Apart from the sales of motor vehicles, the Group also provides related services and products, such as (i) provision of motor vehicle financing services; (ii) provision of motor vehicle insurance agency services; and (iii) sales of motor vehicle spare parts and accessories.

During the first half of 2022, the Group sold 327 and 235 units of new motor vehicles and pre-owned motor vehicles, respectively, representing a decrease of approximately 58.9% and 21.4%, respectively, as compared with 795 and 299 units of new motor vehicles and pre-owned motor vehicles sold, respectively, for the corresponding period in 2021. Therefore, the revenue decreased by approximately S\$34.2 million, and such decrease was mainly attributable to the decreased demand from customers. The revenue for the six months ended 30 June 2021 ("PE2021") was exceptionally good because of the recovery of the adverse impact by COVID-19 as the pandemic remained under control in Singapore during PE2021.

The decrease in revenue for the PE2022 was also driven by the increase in Certificate of Entitlement ("COE") price due to the tightening of COE quota which led to a lower market demand.

Business Outlook

The impact brought about by the outbreak of COVID-19 remains uncertain and may continue to pose a challenge on the Group's business and financial performance going forward. The management of the Group will continue to use its best endeavour to adopt appropriate business strategies by exercising effective cost control, upholding quality service to customers and maintaining good relationships with major suppliers and to strengthen its market position as the leading parallel-import dealer in Singapore.

FINANCIAL REVIEW

Revenue

The Group's revenue decreased by approximately \$\$34.2 million or 27.3% from approximately \$\$125.2 million for PE2021 to approximately \$\$91.0 million for the six months ended 30 June 2022 ("PE2022"), which was mainly attributable to the decrease in sales of motor vehicles amounted to approximately \$\$33.8 million or 28.4%.



Sales of motor vehicles

The sales of motor vehicles decreased by approximately S\$33.8 million or 28.4% which was mainly attributable to the decrease in sales of new motor vehicles by approximately S\$36.9 million or 37.4%. The decrease in sales of new motor vehicles was mainly due to the decrease in units of motor vehicles sold by 468 units from 795 units for PE2021 to 327 units for PE2022 despite the average selling price of new motor vehicles sold increased from approximately S\$124,000 for PE2021 to approximately S\$189,000 for PE2022.

The sales of pre-owned motor vehicles increased by approximately S\$3.1 million or 15.2%, which was mainly due to the increase in the average selling price of pre-owned motor vehicles sold from S\$68,000 for PE2021 to approximately S\$100,000 for PE2022.

Motor vehicle financing services

The Group's revenue from motor vehicle financing services decreased by approximately \$\$1.0 million or 23.8% from approximately \$\$4.2 million for PE2021 to approximately \$\$3.2 million for PE2022. The decrease was mainly due to the decrease in units of motor vehicles sold as explained above.

Insurance agency services

The Group's commission income from insurance companies for referral of the customers varied depending on the insurance premium under the insurance policies. The Group's commission income from insurance companies remained stable for PE2021 and PE2022 which amounted to approximately S\$0.4 million and S\$0.5 million, respectively.

Leasing of motor vehicles

The income from leasing of motor vehicles increased by approximately \$\$0.5 million or 33.3% from approximately \$\$1.5 million for PE2021 to approximately \$\$2.0 million for PE2022. The increment was mainly attributable to more units of motor vehicles being rented out during PE2022 as compared to PE2021 as there were increasing numbers of customers who leased the vehicles for chauffeured services. The Group's number of motor vehicles being rented to customers was 132 units and 200 units as at 30 June 2021 and 2022, respectively.

Sales of spare parts and accessories

The income from sales of spare part and accessories increased by approximately \$\$2,000 or 7.4% from \$\$27,000 for PE2021 to approximately \$\$29,000 for PE2022.



Management Discussion and Analysis

Cost of sales

The Group's cost of sales decreased by approximately S\$29.9 million or 27.2% from approximately S\$109.9 million for PE2021 to approximately S\$80.0 million for PE2022. The decrease was in line with the decrease in the Group's total revenue for the period.

For PE2022, the cost of motor vehicles (and related costs) sold decreased by approximately S\$30.4 million or 28.0% from approximately S\$108.7 million for PE2021 to approximately S\$78.3 million for PE2022.

Gross profit and gross profit margin

As a result of the foregoing, the Group's total gross profit decreased by approximately S\$4.3 million or 28.1% from approximately S\$15.3 million for PE2021 to approximately S\$11.0 million for PE2022, which was mainly attributable to the decrease in the sales of motor vehicles business. The overall gross profit margin remained stable at approximately 12.2% for PE2021 and approximately 12.1% for PE2022.

Sales of motor vehicles

The Group's gross profit from sales of motor vehicles decreased by approximately S\$3.4 million, or 33.0%, from approximately S\$10.3 million for PE2021 to approximately S\$6.9 million for PE2022, and the Group's gross profit margin for sales of motor vehicles was approximately 8.7% for PE2021 and approximately 8.0% for PE2022. The decrease in gross profit margin for sales of motor vehicles was mainly contributed to that the Group sold proportionally more pre-owned motor vehicles which are normally sold at a lower margin as compared to new motor vehicles.

Motor vehicle financing services

The net interest spread for PE2022 increased by approximately 1.5% from approximately 4.4% for PE2021 to approximately 5.9% for PE2022, as a result of a decrease of approximately 0.8% in the average interest expense and an increase of approximately 0.7% in the average yield on finance lease receivables.

Leasing of motor vehicles

The Group's gross profit from leasing of motor vehicles remained stable at approximately S\$0.4 million for PE2021 and approximately S\$0.4 million for PE2022.



Sales of spare parts and accessories

The Group recorded a gross loss from sales of spare parts and accessories of approximately S\$5,000 for PE2021 whereas a gross profit of approximately S\$11,000 for PE2022.

Other income

The Group's other income decreased by approximately S\$0.2 million or 50% from approximately S\$0.4 million for PE2021 to approximately S\$0.2 million for PE2022. The decrease was mainly due to the decrease of government grants.

Other losses - net

The Group's other losses — net decreased by approximately \$\$94,000 or 67.6% from a net loss of approximately \$\$139,000 for PE2021 to a net loss of approximately \$\$45,000 for PE2022, which was mainly due to the combination effect of (i) the disposal of property, plant and equipment recorded loss of approximately \$\$45,000 for PE2021 to gain of approximately \$\$151,000 for PE2022; and (ii) fair value loss of approximately \$\$136,000 on forward contract was recognised for PE2022.

Selling and distribution expenses

The Group's selling and distribution expenses decreased by approximately \$\$0.2 million or 9.1% from approximately \$\$2.2 million for PE2021 to approximately \$\$2.0 million for PE2022. The decrease was mainly attributable to the decrease in sales commission to the salespersons as a result of the decrease in sales of motor vehicles.

General and administrative expenses

The Group's general and administrative expenses increased by approximately \$\$0.9 million or 20.0% from approximately \$\$4.5 million for PE2021 to approximately \$\$5.4 million for PE2022. The increase was mainly attributable to the increase in employee benefit expenses by approximately \$\$1.1 million for PE2022.



Finance income and finance expenses

Finance income represents interest income on late payment. The Group had minimal finance income for PE2022.

The Group's finance expenses decreased by approximately S\$0.3 million or 27.3% from approximately S\$1.1 million for PE2021 to approximately S\$0.8 million for PE2022. The decrease was mainly due to the decrease in interest expenses on bank loans by approximately S\$0.2 million.

Income tax expenses

The Group's income tax expenses decreased by approximately S\$1.0 million or 66.7% from approximately S\$1.5 million for PE2021 to approximately S\$0.5 million for PE2022, which was mainly due to the decrease in taxable profit from the Group's operation in Singapore.

Profit and total comprehensive income for the period and net profit margin

As a result of the foregoing, the Group's profit and total comprehensive income for the period decreased by approximately \$\$3.4 million or 54.8% from approximately \$\$6.2 million for PE2021 to approximately \$\$2.8 million for PE2022 and the Group's net profit margin decreased from approximately 5.0% for PE2021 to approximately 3.0% for PE2022. Such decrease in profit for PE2022 was primarily due to the decrease in gross profit by approximately \$\$4.3 million and offset by the decrease in income tax expenses by approximately \$\$1.0 million.

CAPITAL STRUCTURE

As at 30 June 2022, the capital structure of the Group consisted of borrowings and equity of the Group, comprising share capital, share premium, capital reserve, share based payment reserve and retained earnings.

LIQUIDITY AND FINANCIAL RESOURCES

During the six months ended 30 June 2022, the Group's working capital was financed by internal resources, borrowings and net proceeds from the public offer and the placing (collectively, the "Share Offer") on 28 February 2019.

The Group's primary uses of cash are for purchases of motor vehicles for sale and leasing purposes and for funding of the Group's operations. The Group has financed its operations mainly by various forms of borrowings, including bank loans, floor inventory advances, trust receipts, block discounting, lease liabilities, hire purchase liabilities and term loan, etc.



LIQUIDITY RATIOS

As at 30 June 2022, the Group had cash and bank balances of approximately S\$6.8 million (31 December 2021: approximately S\$6.6 million). The Group's current ratio, debt to equity ratio and gearing ratio are as follows:

	As at	As at
	30 June	31 December
	2022	2021
	(unaudited)	(audited)
Current ratio	1.7	2.3
Debt to equity ratio	92.5 %	75.3%
Gearing ratio	44.9%	39.0%

Current ratio represents the current assets over current liabilities as at the end of the respective date.

Debt to equity ratio is determined by dividing total debt by total equity as at the end of the respective date. Total debt includes borrowings.

Gearing ratio equals net debt, which represents total debt net of cash and bank balances, over total capital as at the end of the respective date. Total capital includes total equity and net debt.

BORROWINGS AND PLEDGE OF ASSETS

As at 30 June 2022, the Group had borrowings of approximately S\$57.0 million (31 December 2021: approximately S\$44.3 million). Certain borrowings were secured by certain inventories, leasehold properties, motor vehicles, finance lease receivables and corporate guarantee provided by the Company as disclosed in note 13 to the condensed consolidated interim financial information of this interim report.

The Group aims to maintain flexibility in funding by keeping sufficient bank balances, committed credit lines available and interest-bearing borrowings, which enable the Group to continue its business for the foreseeable future.



CAPITAL EXPENDITURE AND COMMITMENTS

During the six months ended 30 June 2022, the capital expenditures amounted to approximately S\$9.4 million which was used for the purchases of property, plant and equipment in Singapore (31 December 2021: approximately 5.4 million). The Group finances its capital expenditures primarily through cash generated from operating activities and bank borrowings.

As at 30 June 2022, the Group did not have material capital commitments (31 December 2021: nil).

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL

The Group did not have any significant investment, material acquisition and disposal of subsidiaries and affiliated companies during the six months ended 30 June 2022.

FOREIGN EXCHANGE RISK

The Group is exposed to foreign exchange risk arising from foreign currency transactions. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the functional currency of the relevant group entity.

The Group is exposed to foreign exchange risk arising from various currency exposure, primarily with respect to Sterling pound, Japanese yen and Hong Kong dollars. The Group's exposure to other foreign exchange movements is not material.

CONTINGENT LIABILITIES

The Group did not have any significant contingent liabilities as at 30 June 2022 (31 December 2021: nil).



EMPLOYEE AND REMUNERATION POLICY

As at 30 June 2022, the Group employed a total of 89 employees (31 December 2021: 100 employees), excluding the Directors. Employee benefit expense (including directors' emoluments) of approximately S\$5.2 million incurred for the six months ended 30 June 2021 (2021: S\$4.1 million).

The remuneration package of the employee mainly includes salaries and allowances, sales commission and bonuses. The remuneration of the employees is determined by reference to prevailing market terms and in accordance with the performance, qualification and experience of each individual employee. The Company has adopted a share option scheme to reward the employees for their contribution to the Group and to provide them with incentives to further contribute to the Group.

The Group also provides in-house trainings to the staff which aim at updating their product knowledge, as well as improving their technical skills.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

Save as disclosed in the Prospectus and the plan for setting up the motor vehicle workshop as disclosed in the section headed "Use of Proceeds" of this interim report, the Group did not have plans for material investments and capital assets as at 30 June 2022.



USE OF PROCEEDS

The total net proceeds raised from the Listing (the "Net Proceeds") were approximately HK\$52.9 million after deduction of underwriting fees and commissions and estimated expenses payable by the Group in connection with the Share Offer.

Set out below are details of the allocation of the Net Proceeds, the utilised and unutilised amounts of the Net Proceeds as at 30 June 2022:

	Approximate percentage of total amounts	Actual Net Proceeds HK\$'000	Planned unutilised amounts as at 30 June 2021 HK\$'000	Utilised amounts as at 30 June 2021 HK\$'000	Unutilised amounts as at 30 June 2021 HK\$'000
Expanding the scale of the Group's motor	45.00/	04.000	04.000	04.000	
vehicle hire purchase financing business Expanding the scale of the Group's	45.8%	24,230	24,230	24,230	-
pre-owned motor vehicle sales business	30.2%	15,974	15,974	15,974	_
Setting up a motor vehicle workshop	10.4%	5,499	5,499	-	5,499
Enhancing the Group's branding,					
sales and marketing efforts	7.7%	4,062	4,062	4,062	-
Working capital	5.9%	3,148	3,148	3,148	-
Total	100%	52,913	52,913	47,414	5,499

The reason for the under-utilisation of the Net Proceeds was caused by the delay of setting up a motor vehicle workshop. As set out in the annual report of the Group for the year ended 31 December 2019, it was intended that the Group will set up its own motor vehicle workshop and utilise the remaining proceeds of approximately HK\$5.5 million by 2020. As Singapore's economy has been severely affected by the outbreak of COVID-19 since the 1st quarter of 2020, the Directors were prudent for the business expansion and that the plan for setting up the motor vehicle workshop has been further delayed to 2022.



DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 30 June 2022, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO), or which would be required, pursuant to Section 352 of the SFO, to be recorded in the register referred to therein, or which would be required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of the Listed Issuers (the "Model Code") as set out in Appendix 10 to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), were as follows:

Name of director	Capacity/ Nature of interest	Number of shares held/ interested in (Note 1)	Number of share options (Note 2)	Approximate percentage of shareholding in the Company
Mr. Vincent Tan	Interest in a controlled corporation (Note 3)	381,400,000 (L)	_	42.4%
	Beneficial owner	-	9,000,000 (L)	1.0%
	Interest of spouse (Note 4)	-	9,000,000 (L)	1.0%
Ms. Beng Lee Ser Marisa ("Mrs. Marisa Tan")	Interest of spouse (Note 5) Beneficial owner	381,400,000 (L) —	9,000,000 (L) 9,000,000 (L)	43.4% 1.0%

Long positions in the shares of the Company

Notes:

- 1. The Letter "L" denotes the person's long position in the relevant shares.
- These represent the shares to be issued and allotted by the Company upon exercise of the options granted under the Share Option Scheme (as defined in the section headed "Share Option Scheme" of this interim report). Please also refer to section headed "Share Option Scheme" for more details.
- 3. All the issued shares of Gatehouse Ventures are legally and beneficially owned as to 100% by Mr. Vincent Tan. Accordingly, Mr. Vincent Tan is deemed to be interested in 381,400,000 shares held by Gatehouse Ventures by virtue of the SFO. Mr. Vincent Tan is a controlling shareholder and an executive Director of the Company.

- 4. Mr. Vincent Tan is the spouse of Mrs. Marisa Tan and is therefore deemed to be interested in all the shares and/or underlying shares that Mrs. Marisa Tan is interested in by virtue of the SFO.
- 5. Mrs. Marisa Tan is the spouse of Mr. Vincent Tan and is therefore deemed to be interested in all the shares that Mr. Vincent Tan is interested in via Gatehouse Ventures by virtue of the SFO.

Save as disclosed above, as at 30 June 2022, none of the Directors nor chief executives of the Company had any interests or short positions in any shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register maintained by the Company pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to be Model Code.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

So far is known to the Directors, as at 30 June 2022, the following persons/entities (not being a Director or the chief executive of the Company) had an interest or a short position in the shares or underlying shares of the Company which would be notified to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO and recorded in the register maintained by the Company pursuant to Section 336 of the SFO were as follows:

Long positions in the shares of the Company

Name	e Capacity/Nature of interest		Approximate percentage of shareholding in the Company
Gatehouse Ventures	Beneficial owner (Note 2)	381,400,000 (L)	42.4%
Ang De Yu	Beneficial owner	46,705,000 (L)	5.2%



Notes:

- 1. The Letter "L" denotes the person's long position in the relevant shares.
- 2. All the issued shares of Gatehouse Ventures are legally and beneficially owned as to 100% by Mr. Vincent Tan, the Chairman and an executive Director of the Company.

Save as disclosed above, as at 30 June 2022, no other interests or short positions in the shares or underlying shares of the Company which would be required to be notified to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO and recorded in the register maintained by the Company pursuant to Section 336 of the SFO.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the six months ended 30 June 2022.

SHARE OPTION SCHEME

The Company has adopted the share option scheme (the "Scheme") on 1 February 2019. The purpose of the Scheme is to enable the Company to grant options to eligible persons as incentives or rewards for their contribution or potential contribution to the Group and to recruit and retain high calibre eligible persons and attract human resources that are valuable to the Group. The principal terms of the Scheme are summarised in the section headed "Share Option Scheme" in Appendix IV to the Prospectus.



Details of the movements of share options granted, exercised, cancelled or lapsed under the Scheme during the six months ended 30 June 2022 are as follows:

Grantees	Date of Grant	Exercise price of share options	Closing price of the shares on the date of grant	Outstanding as at 1 January 2022	Granted during the period	Outstanding as at 30 June 2022
Directors						
Mr. Vincent Tan	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Ms. Ng Hui Bin Audrey	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mrs. Marisa Tan	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mr. Khung Poh Sun (resigned as executive Director on 6 July 2020)	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mr. Raymond Wong	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mr. Chow Wing Tung	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mr. Hui Yan Kit	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Mr. Tam Yat Kin Ken	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Sub-total				72,000,000	-	72,000,000
Employee	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	_	9,000,000
Other eligible participant*	8 April 2020	HK\$0.146	HK\$0.143	9,000,000	-	9,000,000
Total				90,000,000	-	90,000,000

* The Company secretary of the Company, namely Mr. Lui Wai Sing.

As at 30 June 2022, there were 90,000,000 share options granted by the Company under the Scheme which were valid and outstanding, representing approximately 10% of the issued share capital of the Company as at the date of this interim report. The share options are exercisable for a period of ten years from 8 April 2020 (the "Option Period") and expiring at the close of business on the last day of the Option Period or at the expiry of the Scheme, whichever is earlier. The share options shall vest on 8 April 2020.

No share options were exercised, cancelled or lapsed under the Scheme during the period from the date of grant to 30 June 2022.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as its code of conduct regarding securities transaction by Directors. The Company, having made specific enquiry, confirms that all Directors have complied with the required standard set out in the Model Code throughout the six months ended 30 June 2022.



CORPORATE GOVERNANCE CODE

During the six months ended 30 June 2022, the Company has applied the principles of and complied with all the applicable code provisions set out from time to time in the Corporate Governance Code (the "CG Code") set out in Appendix 14 to the Listing Rules, save and except for the following deviations from code provisions A.2.1 and C.2.5 of the CG Code.

Under code provision A.2.1 of the CG Code, the roles of chairman and chief executive shall be separated and shall not be performed by the same individual. Mr. Vincent Tan currently holds both positions. Throughout the business history, Mr. Vincent Tan, as a founder and the controlling shareholder of the Group, has held the key leadership position of the Group and has been deeply involved in the formulation of corporate strategies and management of business and operations of the Group. Taking into account the consistent leadership within the Group and in order to enable more effective and efficient overall strategic planning and continuation of the implementation of such plans, the Directors, including the independent non-executive Directors consider that Mr. Vincent Tan is the best candidate for both positions and the present arrangements are beneficial and in the interests of the Group and the shareholders as a whole.

Under code provision C.2.5 of the CG Code, the Group should have an internal audit function. The Company has no internal audit function because the Company has maintained an internal control system and its implementation has been considered effective by the audit committee and the Board. In addition, the audit committee has communicated with external auditor of the Company to understand if there is any material control deficiency. Nevertheless, the Company will review the need for one on an annual basis.

CHANGE IN DIRECTOR'S INFORMATION

There is no information in respect of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.



AUDIT COMMITTEE

The Company established an audit committee on 1 February 2019 with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph C.3 of the Corporate Governance Code. The audit committee consists of three independent non-executive Directors, namely, Mr. Chow Wing Tung, Mr. Hui Yan Kit and Mr. Tam Yat Kin Ken. Mr. Chow Wing Tung is the chairman of the audit committee. The primary duties of the audit committee are to assist the Board in providing an independent view of the effectiveness of the Group's financial reporting process, internal control and risk management system, to oversee the audit process and to perform other duties and responsibilities as assigned by the Board.

The audit committee has reviewed the unaudited condensed consolidated financial statements of the Group for the six months ended 30 June 2022, including the accounting principles and practices adopted by the Group.

EVENT AFTER THE REPORTING PERIOD

The Directors are not aware of any significant event which had material effect on the Group subsequent to 30 June 2022 and up to the date of this interim report.

By Order of the Board Guan Chao Holdings Limited Tan Shuay Tarng Vincent Chairman and Executive Director

Hong Kong, 31 August 2022

