

# ACCUMULATE STEADY PROGRESS ACHIEVE NEW BREAKTHROUGHS



ANNUAL REPORT 2 0 2 2

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# CORPORATE INFORMATION

### **DIRECTORS**

#### **Executive Directors**

Mr. Shen Xiao Chu (Chairman)

Mr. Zhou Jun (Vice Chairman & Chief Executive Officer)

Mr. Xu Bo (Deputy CEO)

### **Independent Non-Executive Directors**

Prof. Woo Chia-Wei Mr. Leung Pak To, Francis Mr. Yuen Tin Fan, Francis

### **BOARD COMMITTEES**

#### **Executive Committee**

Mr. Shen Xiao Chu (Committee Chairman)

Mr. Zhou Jun Mr. Xu Bo

#### **Audit Committee**

Mr. Leung Pak To, Francis (Committee Chairman)

Prof. Woo Chia-Wei Mr. Yuen Tin Fan, Francis

# **Remuneration Committee**

Prof. Woo Chia-Wei (Committee Chairman)

Mr. Leung Pak To, Francis Mr. Yuen Tin Fan, Francis

Ms. Xu Hui Hua Ms. Zhou Xu Bo

# **Nomination Committee**

Prof. Woo Chia-Wei (Committee Chairman)

Mr. Leung Pak To, Francis Mr. Yuen Tin Fan, Francis

Ms. Xu Hui Hua Ms. Zhou Xu Bo

# **COMPANY SECRETARY**

Mr. Yee Foo Hei

#### **QUALIFIED ACCOUNTANT**

Mr. Lee Kim Fung, Edward

#### **AUTHORISED REPRESENTATIVES**

Mr. Zhou Jun Mr. Yee Foo Hei

#### **REGISTERED OFFICE**

26th Floor, Harcourt House, 39 Gloucester Road,

Wanchai, Hong Kong

Telephone : (852) 2529 5652 Facsimile : (852) 2529 5067 Email : enquiry@sihl.com.hk

# **COMPANY STOCK CODE**

Stock Exchange : 363
Bloomberg : 363 HK
Reuters : 0363.HK
ADR : SGHIY

# **COMPANY WEBSITE**

www.sihl.com.hk

# **AUDITOR**

Deloitte Touche Tohmatsu

Registered Public Interest Entity Auditors

#### **ADR DEPOSITORY BANK**

The Bank of New York Mellon BNY Mellon Shareowner Services

P.O. Box 358516,

Pittsburgh, PA 15252-8516, USA
Telephone : (1) 201 680 6825
Toll free (USA) : (1) 888 BNY ADRS

Website : www.bnymellon.com/shareowner Email : shrrelations@bnymellon.com

# INFORMATION FOR SHAREHOLDERS

### SHAREHOLDER ENQUIRIES

#### **Company Contact Details**

Address : 26th Floor, Harcourt House,

39 Gloucester Road, Wanchai, Hong Kong

Telephone : (852) 2529 5652
Facsimile : (852) 2529 5067
Email : enquiry@sihl.com.hk

#### Company Secretarial

Telephone : (852) 2876 2317 Facsimile : (852) 2863 0408

#### Investor Relations

Telephone : (852) 2821 3936 Facsimile : (852) 2529 5067 Email : ir@sihl.com.hk

# **Share Registrar**

#### Tricor Secretaries Limited

Address : 17th Floor, Far East Finance Centre,

16 Harcourt Road Hong Kong

Telephone : (852) 2980 1333 Facsimile : (852) 2861 1465

#### **Our Website**

Press releases and other information of the Group can be found at our website: www.sihl.com.hk.

#### **DIVIDEND**

Proposed 2022 final dividend of HK50 cents per Share (2021: HK54 cents per Share) will be paid to Shareholders on or about Friday, 16 June 2023 subject to Shareholders' approval.

Subject to approval by Shareholders of the final dividend and together with the interim dividend of HK42 cents per Share (2021: HK48 cents per Share) paid during the year, total dividends for the year amounted to HK92 cents per Share (2021: HK102 cents per Share).

#### **CLOSURE OF REGISTER OF MEMBERS**

For the purpose of determining Shareholders' eligibility to attend and vote at the Annual General Meeting, the register of members of the Company will be closed on Wednesday, 17 May 2023 and Thursday, 18 May 2023, both days inclusive, during which period no transfer of Shares will be effected. As such, all transfers accompanied by the relevant share certificates must be lodged with the Company's share registrar, Tricor Secretaries Limited, by 4:30 p.m. on Tuesday, 16 May 2023.

For the purpose of determining Shareholders' entitlement to the final dividend, the register of members of the Company will be closed on Monday, 5 June 2023, on which no transfer of Shares will be effected. As such, all transfers accompanied by the relevant share certificates must be lodged with the Company's share registrar, Tricor Secretaries Limited, by 4:30 p.m. on Friday, 2 June 2023.

#### FINANCIAL CALENDAR

2022 interim results announced	30 August 2022
2022 final results announced	30 March 2023
Despatch of 2022 annual report	on or about 17 April 2023
2023 annual general meeting	25 May 2023
Ex-dividend date for 2022 final dividend	1 June 2023
Record date for 2022 final dividend	5 June 2023
Despatch of notice of 2022 final dividend	on or about 16 June 2023

# **CHAIRMAN'S STATEMENT**



I am pleased to report to our Shareholders the Group's results for the year 2022.

In 2022, prevention and control measures taken to contain the COVID-19 epidemic were still severe in Mainland China. In particular, cities including Shanghai and its surrounding areas were relatively more affected between March and July. These included the peak infection period of the public at the end of the year. Compounded by the complex international geopolitical environment, the supply chain of goods was significantly affected, resulting in a rapid rise in the prices of energy and food around the world. As consumer prices in some western countries reached record high, central banks of major countries raised their interest rates sharply and rapidly, leading to unusual fluctuations in the capital markets, including securities prices, exchange rates as well as interest rates. All these created further complexity and volatility to the overall business environment. Against this background, the Board of Directors and the Group's management team overcame these extreme situation and challenges and achieved stable performance and profitability through making great efforts to encourage innovation in business operations, strengthen internal controls and to create further synergy between the financing activities and operations, other than maintaining the stable operation and development of the Group's different core businesses. In accordance with national strategies, the Group has also made a strong commitment in enhancing ESG (Environmental, Social and Governance) value in our business development. All these fully reflect the strong resilience of the Group's asset and business structures.

For the year ended 31 December 2022, the Group's audited total revenue amounted to HK\$31,349 million, representing a decrease of 19.1%. Audited net profit dropped year-on-year by 38.2% to HK\$2,314 million.

In view of the relatively ample cash flows of the Group, the Board of Directors has recommended a final dividend of HK50 cents per Share (2021: HK54 cents per Share) for 2022, and together with an interim dividend of HK42 cents per Share (2021: HK48 cents per Share) paid during the year. Total dividends for the year amounted to HK92 cents per Share (2021: HK102 cents per Share). Dividend payout ratio for the year is 43.2%.

The Group's three principal businesses maintained steady business performance during the year. Affected by epidemic control measures, the traffic flow and revenue of the toll roads business declined significantly in 2022. The water services business achieved rapid growth in scale and maintained orderly development, and our market share in the environmental protection industry in China continued to increase. The Group's infrastructure facilities business recorded profit of HK\$1,926 million, representing a decrease of 18.7% over the previous year. For water services, the turnover and net profit for SIIC Environment were RMB8,304 million and RMB780 million respectively, up by 14.3% and 10.5% year on year. During the year, General Water of China recorded revenue of HK\$2,150 million, representing a decline of 11.6% over last year; while net profit amounted to HK\$248 million, representing a year-on-year increase of 8.8%.

The real estate business recorded a profit of HK\$300 million for the year, representing a decrease of 66.5% over the previous year. SI Urban Development's revenue for 2022 was HK\$11,022 million, representing an increase of 0.1% over the previous year; profit attributable to shareholders was HK\$407 million, a year-on-year decrease of 28.9%. SI Development's revenue for the year amounted to RMB5,248 million, representing a decrease of 47.9% over the previous year; profit attributable to shareholders was RMB123 million, representing a year-on-year decline of 33.2%.

Affected by the pandemic and the global economic situation, the consumer products business recorded net profit of HK\$310 million, representing a year-on-year decrease of 53.7%.

In October 2022, Shanghai SI Yangtze, an indirectly held 50-50 joint venture of the Company, won the bid to acquire a 40% equity interest in Shanghai Pharmaceutical Group for RMB6,236 million. The core business of Shanghai Pharmaceutical Group covers a wide range of areas including chemical and biological drugs, traditional Chinese medicines and pharmaceutical circulations, with products covering various aspects of human life and health. The company also holds 19.38% of the A shares of Shanghai Pharmaceuticals Holding, and is the single largest shareholder of its A shares. Shanghai Pharmaceuticals Holding is dually listed in Shanghai and Hong Kong. Bidding for the equity interest in Shanghai Pharmaceutical Group is in line with the strategic positioning and development direction of the Company's business, and well adhered to the national development strategy of a "Healthy China". It also enables us to make full use of Hong Kong's resources to expand our business in the field of comprehensive healthcare operations, better promote the long-term and stable development of Shanghai's biomedical industry, and enjoy the dividend income brought by the growth in value of Shanghai Pharmaceutical Group in the future, which will be conducive to promoting business synergies between both parties.

# Infrastructure business committed to efficient coordination of epidemic prevention while the environmental protection and clean energy segments achieved rapid growth

During the year, the Group's three toll roads and the Hangzhou Bay Bridge faced unprecedented challenges brought by the epidemic prevention and control measures, resulting in a significant decline of overall traffic flow and toll revenue. In particular, Shanghai and its surrounding areas were relatively more affected from March to July. Nevertheless, the overall traffic flow began to recover almost to the pre-outbreak level in August following the gradual lifting of the lockdown. During the epidemic outbreak, all our toll road companies were committed to efficient coordination between epidemic prevention and control measures and road operations. Great efforts were made to assure smooth passage of vehicles transporting epidemic-prevention materials and medical personnel as well as steady operation of the toll roads, including securing steady traffic flow during major festivals and events. During the year, the Hu-Yu Expressway (Shanghai Section) cooperated with the Shanghai Municipal Transportation Commission to proceed smoothly with the preliminary work of the widening and alteration project.

In June, a wholly owned subsidiary of the Company acquired a further 40% equity interest in SI Clean Energy for RMB224 million, increasing its total equity interest to a total of 80%. The transaction is in line with the Company's strategy to continue to nurture and develop new energy business. Green Energy Company, in which SI Clean Energy holds 30% equity, maintained steady production during the epidemic outbreak, and vigorously explored the new energy market in Shanghai and across China.

#### **CHAIRMAN'S STATEMENT**



Benefiting from a series of favorable policies introduced by the State and the continued construction and tendering of new sewage treatment and water supply projects by local governments, SIIC Environment's new projects as planned have made good progress. During the year, the company was awarded many new, upgrading and expansion sewage treatment and water supply projects, some of which have commenced commercial operation. During the year, the volume of sewage water treated by SIIC Environment grew 1.5% year on year to 2,470,000,000 tonnes while the volume of water supply rose 3.1% year on year to 317,000,000 tonnes. As at the end of 2022, SIIC Environment operated close to 250 sewage treatment and water supply projects, with a total daily capacity reaching 13,040,000 tonnes. For solid waste incineration, the company's key solid waste project, Baoshan project, entered into a commissioning phase in September 2022. It will serve as a solid waste benchmark project in the Yangtze River Delta region driving collaborative development in the region. This is of great significance to Shanghai for achieving the goal of zero landfill treatment of household waste. With the introduction of a series of environmental protection legislations and state policies relating to Yangtze River basin protection, urban blackodourous water treatment and solid waste as well as the strategic target for "carbon peaking and carbon neutrality", ample opportunities and challenges have been provided for professional environmental protection companies. SIIC Environment will capitalize on such opportunities brought by government policies for promoting environmental and clean energy segments.

Against difficult economic situations under the impact of the pandemic, General Water of China focused its efforts on three key areas in 2022 – "developing new markets, enhancing quality and efficiency, and pursuing innovation and reform", took steps to fine-tune its operational concept and actively sought innovation and breakthroughs, thereby stabilizing and improving its core operations. The company has been named one of the Top 10 Most Influential Enterprises in China's Water Industry for the 19th consecutive year and has been ranked among the top three.



Canvest Environmental is a leading integrated urban environmental protection and sanitation solution provider, focusing on waste-to-energy and the provision of intelligent urban environmental hygiene and related services, and the Group currently holds a 19.48% equity interest. As at the end of 2022, Canvest Environmental recorded revenue of HK\$8,247 million, representing an increase of 21.4% over the previous year, mainly contributed by the increase from power sales and sewage treatment tariffs from operating plants and construction revenue from new projects. Profit attributable to equity holders for the year reached HK\$1,333 million, representing an increase of 0.8% over last year.

SUS Environment, 28.34% held by Shanghai SI Yangtze, is a comprehensive urban solid waste disposal service provider with a full industry chain consisting of investment, construction and operation. The company's projects are mainly located in various provinces of China and include over 70 waste-to-energy public-private-partnership (PPP) projects with a daily capacity of over 108,370 tonnes.

Through Shanghai Galaxy and Galaxy Energy under it, the two companies have photovoltaic power-generation projects nationwide, either fully owned or through controlling shareholdings, with a total asset scale of 740 MW. Approximately 1,130 million kWh of on-grid electricity in aggregate was sold during the year, representing an increase of 1.44% over last year. During the year, respective national departments formulated and launched carbon peaking and carbon neutrality "1 + N" policies to strive for green and low-carbon technological breakthroughs, further enhance the dual control of energy consumption, and advocate for the whole society to save energy. Such policies are expected to help accelerate industry development.



### Real estate business was affected by the pandemic and operating results declined

In 2022, the repeated resurgence of the pandemic in Shanghai had a significant impact on the core real estate business of SI Development. On the one hand, the company took initiatives to deal with the operational pressure brought by the external environment and endeavored to make up for delays in construction and sales due to the pandemic lockdown. On the other hand, it made great efforts to resolve the adverse impact of the SIIC Longchuang incident to ensure stable operation of its business. During the year, SI Development responded to the requirements of respective government departments to fulfill its social responsibility. Rent-relief plans were formulated to support small and micro-enterprises and individual enterprises. For property services, the company made considerable efforts to combat the impact of the epidemic in Shanghai despite the difficult environment, to protect the lives and wellbeing of owners and residents. The company also contributed to the construction and operation of a makeshift hospital in Lingang of Shanghai.

The land lot No. 91 at the North Bund of Shanghai with a total site area of approximately 34,585 square meters, in which SI Development maintained a 50% interest, will be developed by SI Development, jointly with two independent investors, into the tallest building in Puxi, Shanghai with a height of 480 meters, a complex comprising commercial and office facilities, etc., and the building is expected to become a new landmark in the North Bund area.

To focus its efforts, capital and resources, fully secure existing development projects and safeguard mediumand long-term operating results, SI Development planned to exit its development project located at Lot No. 89 situated at the North Bund in Hongkou District, Shanghai. The transaction is conducive to the return of capital to SI Development, enabling it to enhance its cash flow and focus its resources on key projects for the smooth operation and development of the company. The respective transaction was completed in mid-January 2023, realizing income of approximately RMB4,600 million. During the year, SI Urban Development promoted the construction of its key projects in accordance with its schedule, strove to meet the construction timeline of its entrusted construction projects and enhance its construction plans upon resumption of work and production in Shanghai. The structural topping out of a number of projects were completed during the year. In June 2022, SI Urban Development announced a successful public bid for the land-use rights of six parcels of land in Shanghai, PRC in conjunction with a joint bidder (being an independent third party). The land parcels are located in Lingang New Area, the China (Shanghai) Pilot Free Trade Zone, and are expected to be developed into approximately 271,081 square meters of residential development and 9,892 square meters of commercial development. The land parcels are located in a central part of Lingang New Area and are of great value, which will further strengthen SI Urban Development's leading position in the Shanghai market. In November, SI Urban Development announced the acquisition of the 28.5% equity interest in Xi'an Chanba held by an external shareholder of Xi'an Chanba. The remaining 71.5% shares are held by non-wholly owned subsidiaries of SI Urban Development. Xi'an Chanba is the project company responsible for the development of the Originally project located in Chanba Ecotope, Xi'an, the PRC. The acquisition will enhance the profit, the flexibility of dividend distribution and capital management of SI Urban Development, and provide flexibility in managing the project and subsequent contract sales or leasing of the property units.

#### Consumer products business strove for breakthroughs and maintained steady development

In 2022, facing the impact of the global economic situation and the once-in-a-century pandemic, Nanyang Tobacco suffered huge pressure and considerable impact in consumption, logistics and production. The management of the company responded to the situation and sought breakthroughs through a series of initiatives. First and foremost, the company insisted on uninterrupted management and operations and implemented such measures as closed-management mode to guarantee non-stop production, demonstrating the resilience of a century-old enterprise. During the year, the company also undertook initiatives on lowering inventories, adjusting its status and reducing costs for the production and operations.

In the face of the complex and volatile market environment in 2022, Wing Fat Printing demonstrated stable performance by adhering to its stable operation strategy and established strategic direction to overcome the challenges brought by downward economics.



#### **CHAIRMAN'S STATEMENT**

### **PROSPECTS**

Looking forward to 2023, as epidemic prevention and control measures have been relaxed to a great extent in countries throughout the world, the economy is gradually returning to normal and there are signs of a substantial rebound. Nevertheless, in view of a number of factors, such as heightened geopolitical risk, ongoing unilateralism in international trade implemented by certain countries, and tightening policies on specific industries in the Mainland, the management of the Group is fully aware that there are still many uncertainties in the operational and business environment. Against this scenario, the Group will continue to pursue its reform and innovation programs, step up efforts in upgrading our core businesses, and enhance management efficiency and precision. We will also strive to consolidate our resources, strengthen risk controls, improve our profitability, and continue to look for opportunities to acquire quality projects to optimize our asset portfolio and enhance Shareholder value.

For the infrastructure and environmental protection segments, SIIC Environment will closely follow national policies, pursue green development, speed up digitalization and low-carbon development, and continue to seek new opportunities in the environmental protection sector. While further strengthening its strategic layout in the Yangtze River Delta region, the company will expand into other key regions and basins and build more high standard and modern environmental protection projects to achieve steady and high-quality development, and maintain its leading position among the top-tier players in China's water and environmental protection industries. The toll roads business will continue to enhance operational efficiency and maintain steady business development. Through investments in new business arenas, the Group's investments in the environmental-protection and green-energy segments are expected to make new contributions.

For the real estate business, as the central Government has begun to relax epidemic controls and launch policies to support economic growth, the industry outlook is expected to remain positive. The Company will closely monitor national policies and market trends, streamline its strategic plans, further explore market opportunities, revitalize existing assets, seek new sources of funds and financing channels, and accelerate the collection of receivables so as to improve operating efficiency. At the same time, we will further strengthen overall risk controls and promote healthy, stable and high-quality development.



Against an ever-changing global environment, Nanyang Tobacco will continue to conduct in-depth research on technology transformation and application to ensure that its equipment and technology are at the forefront of the industry. With the gradual relaxation of pandemic control measures in Mainland China, the company will be well prepared for market recovery and continue to adhere to the development policy of "Ensuring healthy internal operation and external development; strengthening business growth and pursuing excellence" to re-activate the market, revitalize its brand and reshape itself, to promote business transformation, pursue internationalization and strive to become a regional industry leader.

In the uncertain and complex operating environment, Wing Fat Printing is determined to enhance awareness of risk factors and macro situations, and insist on risk prevention to safeguard high-quality development and to effectively maintain its stable asset structure. Moving forward, the company will continue to work hard and thoroughly explore development trends in the paper packaging industry, seize opportunities when they arise, and strive for another outstanding chapter in the journey towards the 110th anniversary of Wing Fat.

Finally, on behalf of the Board of Directors, I wish to thank our Shareholders and business partners for their continued patronage and support to the Group and extend my sincere gratitude to our management team and staff members for their dedication and contributions in the development of our business.

Shen Xiao Chu

Chairman



# SIHL AT A GLANCE

Shanghai Industrial Holdings Limited ("SIHL", HKSE Stock Code: 363) was incorporated in Hong Kong in January 1996, and on 30 May of the same year was listed on the Stock Exchange of Hong Kong. SIHL is a constituent stock of the MSCI China Index and Hang Seng Composite Index, and an eligible stock of Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect. At the end of 2022, the company's total assets reached HK\$193.9 billion.

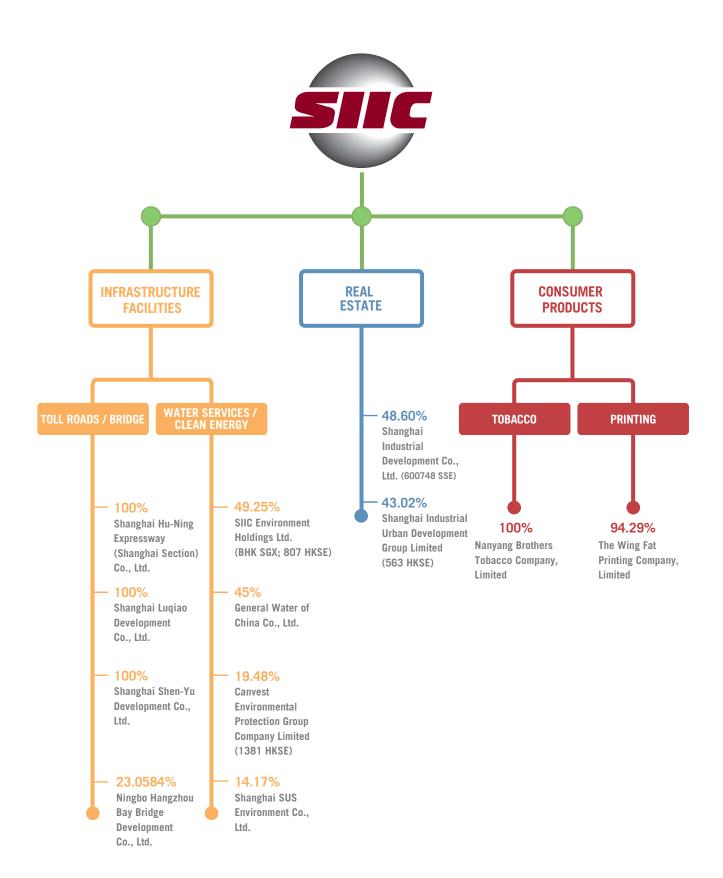
Shanghai Industrial Holdings Limited, is the largest overseas conglomerate enterprise of Shanghai Industrial Investments (Holdings) Company Limited ("SIIC"). As the flagship company in SIIC group, SIHL has been successful in leveraging its Shanghai advantage since listing, in terms of securing the best investment opportunities in mainland China with full support from the parent company.

Over 20 years' development, SIHL has become a conglomerate company with three core businesses: infrastructure facilities (including toll roads/bridge, and environmental protection related business such as sewage treatment and solid waste treatment business), real estate and consumer products (including Nanyang Tobacco and Wing Fat Printing). SIHL will continue to raise its governance standard in order to create favourable returns and value for shareholders.



# **GROUP BUSINESS STRUCTURE**

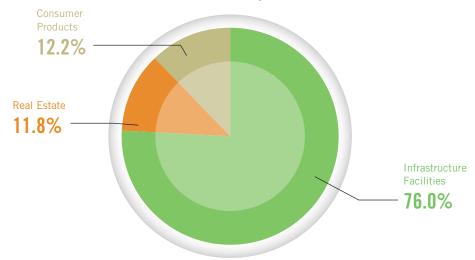
As at 30 March 2023



For the year ended 31 December 2022, the Group's audited revenue amounted to HK\$31,349 million, representing a year-on-year decline of 19.1%. Profit attributable to shareholders was HK\$2,314 million, a drop of 38.2% over last year. In 2022, despite the extreme operating environment faced by the Group's business segments due to the resurgence of the pandemic, geopolitical instability and the volatility of the market, which presented enormous pressure and challenges to the operation of the Group, the management of the Company adhered to the principle of seeking progress while maintaining stability, and was able to overcome hurdles to achieve stable performance and profitability. This fully reflects the Group's strong resilience of its asset and business structures.

During the year, the Company persisted in promoting technological and business innovation, strengthening internal control, deepening the integration of financing and business operation as well as seizing opportunities to acquire additional premier assets, while considerable efforts were made to complete its key projects on schedule. With such focus, the Group achieved its established annual targets and maintained long-term and steady business development. In line with respective national strategies, the Group has also made a strong commitment in enhancing ESG (Environmental, Social and Governance) value in our business development, promoting a long-term sustainable development pattern for the future. As the global pandemic continued to subside and customs clearance between China and Hong Kong began to normalize, the Group's business segments will be able to restore their growth momentum with further strengthening of its core businesses and step up the pace for high-quality development.

### Profit contribution from the Group's core businesses



### **INFRASTRUCTURE FACILITIES**

During the year, the infrastructure facilities business recorded a profit of HK\$1,926 million, dropping by 18.7% over the past year and accounting for 76.0% of the Group's Net Business Profit. The decrease was mainly due to significant reductions in revenue and traffic flow of the toll road business following lockdowns due to the pandemic. The water services business continued to make relatively rapid progress with steady growth in scale and increased its market share in China's environmental protection industry.

In October 2022, Shanghai SI Yangtze, an indirect 50-50 joint venture of the Company, won the bid to acquire a 40% equity interest of Shanghai Pharmaceutical Group for RMB6,236 million. The core business of the newly-acquired company covers a wide range of areas, including chemical and biological drugs, traditional Chinese medicines and pharmaceutical circulations, with products covering different areas of human life and health. Shanghai Pharmaceutical Group also holds 19.38% of the A shares of Shanghai Pharmaceuticals Holding, dually listed in Shanghai and Hong Kong, and is the single-largest shareholder of its A shares. The successful bidding is in line with the strategic positioning and development direction of the Company's business, and follows the national development strategy of a "Healthy China". The acquisition is expected to enable us to capitalize on Hong Kong's resources to broaden the scope of our business in the area of comprehensive healthcare operations, better promote the long-term and stable development of Shanghai's biomedical industry, and enjoy the dividend income brought by the growth in value of Shanghai Pharmaceutical Group in the future, all of which are conducive to promoting business synergy between the two parties.

# Toll Roads/Bridge

In 2022, the Group's three toll roads and the Hangzhou Bay Bridge experienced a significant decrease in overall traffic flow and toll revenue, mainly due to the unprecedented epidemic control situations caused by the COVID-19 epidemic. In particular, Shanghai and surrounding areas were relatively more affected from March to July. However, with the gradual lifting of lockdown in June and subsequent resumption of work and production, the overall traffic flow basically recovered to the pre-outbreak levels in August. Nevertheless, toll revenue recorded a loss from September to early December due to epidemic prevention-and-control management measures in various provinces and the "test upon arrival" requirements for vehicles traveling to and from Shanghai, coupled by the peak infection period for the public towards the end of the year, resulted in the lowering of incoming and outgoing traffic flows. Furthermore, the opening of the western extension of the Songze elevated main line and selected ramps on 7 February 2022 further affected the traffic flow of the Hu-Yu Expressway (Shanghai Section). In accordance with the requirements of respective government departments and to support the post-epidemic prevention-and-control environment and business activities of related enterprises following resumption of work and production, the toll roads also offered rent reductions to leasing units in the service areas during the year.

Despite the challenging circumstances, all toll companies remained committed to efficient coordination of epidemic prevention and control as well as road operations. They implemented strict safety controls, epidemic prevention and control, and emergency-management measures to ensure the smooth passage of vehicles transporting epidemic-prevention materials and medical personnel as well as steady operation of the expressways. During the year, the toll roads made every effort to secure smooth traffic flow during major festivals and events while unremittingly implementing regular epidemic prevention-and-control measures. They were able to maintain safe, steady and orderly traffic flows throughout the convening of the 20th Party Congress and the Import Expo. Additionally, the Hu-Yu Expressway (Shanghai Section) cooperated with the Shanghai Municipal Transportation Commission to proceed smoothly with the preliminary work of the widening and alteration project.

The key operating figures of the respective toll roads/bridge under the Group for the year are as follows:

Toll Roads/Bridge	Interest attributable to the Group	Net profit attributable to the Group	Change	Toll revenue	Change	Traffic flow (vehicle journey)	Change
Jing-Hu Expressway (Shanghai Section)	100%	HK\$230 million	-48.1%	HK\$400 million	-35.5%	25.78 million	-34.6%
Hu-Kun Expressway (Shanghai Section)	100%	HK\$383 million	-24.9%	HK\$653 million	-29.1%	51.43 million	-26.9%
Hu-Yu Expressway (Shanghai Section)	100%	HK\$122 million	-47.5%	HK\$390 million	-36.6%	28.75 million	-31.8%
Hangzhou Bay Bridge	23.0584%	HK\$154 million	-22.4%	HK\$1,941 million	-20.2%	13.79 million	-19.3%
Total		HK\$889 million	-35.8%	HK\$3,384 million	-26.2%	119.75 million	-29.2%

During the year, the Group's toll roads continued to strengthen smooth road passage and enhanced service quality of the toll counters by means of competitions to reward and motivate toll collectors. In addition, a three-year specific work safety campaign has been organized to strengthen employees' awareness of work safety. Furthermore, multiple measures have been adopted to promote the quality and efficiency of road facilities and to ensure that all types of expressway facilities are maintained in sound condition. The project companies also made considerable efforts to promote smart applications, resulting in significant improvements in monitoring operational efficiency. In addition, the toll collection system was constantly improved, and audits for fee recovery were strengthened to ensure collection of fees due. The Hangzhou Bay Bridge and the "two districts and one island" were generally running in an orderly manner, and road maintenance work and inspection of large and certain small and medium-sized bridges were completed in accordance with the specific annual maintenance plans for road facilities.

In June 2022, the Company acquired, through its indirect wholly-owned subsidiary Shanghai Jiyun, a further 40% equity interest in SI Clean Energy for RMB224 million. The acquisition was completed in October, following which Shanghai Jiyun now holds a total of 80% equity interest in the company. The transaction is in line with the Company's strategy to continue to nurture and develop its new energy business while increasing the profit contributions to the Group. Green Energy Company, in which SI Clean Energy holds a 30% equity interest, maintained normal operations during the epidemic period and currently owns six new energy stations with a total capacity of 540 MW, of which the Fengxian project and the Donghai expansion project have been connected to the grid at full capacity, and the projects are making steady progress. To further promote the strategic upgrade and enhancement of the company's capability, the project company has made considerable efforts to explore new energy markets in Shanghai and across China. In April this year, the project company formed a consortium with other parties and successfully acquired the development right for the operation of the Jinshan Phase I offshore wind power project.

#### Water Services/Clean Energy

Capitalizing on opportunities brought about by national policies which emphasize the need to promote environmental protection and clean energy sectors, the Group accelerated the expansion of its environmental protection segment and further integrated the financing activities with its business operations for high-quality and sustainable development.

#### SIIC Environment

In 2022, total revenue of SIIC Environment reached RMB8,304 million, representing a year-on-year increase of 14.3%, of which construction revenue increased by 19.4% over the previous year, primarily attributable to the construction progress of the Shanghai Baoshan Renewable Energy Utilization Center, a key solid waste treatment project. The center commenced the commissioning phase in September 2022, contributing to higher construction revenue for the year. Operating and maintenance income and financial income from service concession arrangements recorded a year-on-year increase of 9.7%. The increase was mainly due to higher sewage treatment volume and water supply volume, as well as higher average sewage treatment tariffs. Net profit attributable to shareholders for the year was RMB780 million, a year-on-year increase of 10.5%. Gross profit for the year increased by 9.5% over the previous year.

Benefiting from a series of favorable policies introduced by the State and the continued construction and tendering of new sewage treatment and water supply projects by local governments, SIIC Environmental's new projects have made good progress. During the year, the company was awarded 13 new sewage treatment and water supply projects with a total planned daily capacity of 367,200 tonnes. In addition, seven sewage treatment projects with a planned daily capacity of 880,000 tonnes in total were awarded upgrades, expansion, tariff increase and extension of operation-and-management (O&M) periods, and a tariff increase was signed for a sludge treatment project with a planned daily capacity of 200 tonnes. Furthermore, 12 projects of SIIC Environment commenced commercial operation, among which one was a reclaimed-water treatment project with a total planned daily capacity of 40,000 tonnes, and 11 were upgrading and expansion projects with a total planned daily capacity of 1,090,000 tonnes. As at the end of 2022, SIIC Environment had almost 250 sewage treatment and water supply projects, and the total daily capacity reached 13,040,000 tonnes.



During the year, the volume of sewage water treated by SIIC Environment grew 1.5% year-on-year to 2,470,000,000 tonnes, while the water supply volume rose by 3.1% year-on-year to 317,000,000 tonnes. In terms of treatment tariffs, the average sewage treatment tariff increased by 9.5% year-on-year to RMB1.86 per tonne and average water supply tariff was RMB2.48 per tonne, representing a slight decrease of 1.9% over the previous year.

Driven by a series of favourable policies, SIIC Environment leveraged its resource advantages and unwaveringly followed its own pace of development during the year. The company won the bid for the Cangxi project in Sichuan in August, commenced construction of the Xicen project in November and won the bid for the Macau project in December. While further strengthening its strategic deployment in the Yangtze River Delta region, SIIC Environment accelerated expansion in the Guangdong-Hong Kong-Macao Greater Bay Area and the Yangtze River Economic Belt. For solid waste incineration, the company's key solid waste project, the Baoshan project, entered into the commissioning phase in September 2022. It will serve as a solid waste benchmark project in the Yangtze River Delta region, driving collaborative development in the region, and will be of great significance for Shanghai in achieving the goal of zero landfill treatment of household waste.

SIIC Environment will closely follow national policies, pursue green development, speed up digitalization and low-carbon development, and continue to seek new opportunities in the environmental protection sector. The company's future focus will be on realizing the green development concept into practice in the Baoshan and Xicen projects. While further strengthening its strategic layout in the Yangtze River Delta region, the company will actively expand into other key regions and basins and build more high-standard and modern environmental protection projects to achieve steady and high-quality development, and maintain its leading position among the top-tier players in China's water and environmental protection industries.

#### General Water of China

In 2022, despite the difficult economic situations brought about by the pandemic, General Water of China proactively adjusted its operational focus on three key areas: developing new markets, enhancing quality and efficiency, and pursuing innovation and reform. The company also sought innovation and breakthroughs to stabilize and improve its core operations. As at the end of 2022, the company operated a total of 34 water-supply plants and 27 sewage-treatment plants with a combined daily capacity of 6,556,000 tonnes. The daily capacity of water generation is 3,004,500 tonnes and the daily capacity of sewage treatment is 3,551,500 tonnes. The company has two reservoirs with a total storage capacity of 182,320,000 tonnes and a pipe network of 6,248 kilometers. During the year, General Water of China recorded revenue of HK\$2,150 million, representing a year-on-year decrease of 11.6%. Net profit amounted to HK\$248 million, representing a rise of 8.8% over the previous year.

During the year, General Water of China acquired/signed 13 new projects with a total planned investment of RMB532 million and a contract sum of approximately RMB225 million. The new projects have a daily capacity of 712,000 tonnes, a pipe network of 4,803 kilometers and photovoltaic power generation of 7.08 MW. The new projects include: (1) an urban-rural integrated water supply EPCO project in Dangshan County; (2) a sewage-treatment plant (Phase II) project in Aotou, Xiamen; (3) a sewage-treatment plant upgrading entrusted EPCM project in eastern Wenzhou City; (4) the cleaning and discharge technology improvement PPP project for the sewage-treatment plant in the new zone of eastern Huzhou City; (5) an urban-rural integrated water supply entrusted operation project in Wuhe County; (6) the water-supply booster pumping station project in the west of Bengbu City; (7) the reclaimed-water plant project in Yujiawu Sub-center; (8) the main water-supply network of Xiangyang with the construction of a new pipe network of 51 kilometers; and (9) the five photovoltaic power generation projects for the sewage-treatment plant in the new zone of eastern Huzhou City, Bengbu Zhonghuan Sewage Treatment Co., Ltd., the water supply plant in Guzhen County, the water plant in the west of Huaiyuan City and Guzhen Zhonghuan Sewage Treatment Co., Ltd.

For the 19th consecutive year, General Water of China has been named one of the Top 10 Most Influential Enterprises in China's Water Industry, and has been ranked among the top three. During the year, Xiangtan No. 3 water-plant project, involving upgrading, alteration and expansion, was awarded "Hunan Province Quality Project" by Hunan Construction Industry Association. The sewage-treatment plant in the new zone of eastern Huzhou City was awarded "Key Precision Control Benchmark Sewage Plant" in the smart sector at the 2022 (the 14th) Shanghai Water Industry Hot Topics Forum.

#### Canvest Environmental

Canvest Environmental is a leading integrated urban environmental protection and sanitation solution provider, focusing on waste-to-energy and the provision of intelligent urban environmental hygiene and related services. The Group currently holds 19.48% equity interests. For 2022, Canvest Environmental recorded revenue of HK\$8,247 million, representing an increase of 21.4% over the previous year. The increase was mainly contributed by the increase in power sales and sewage treatment tariffs from operating plants, and construction revenue from new projects. Profit attributable to equity holders for the year reached HK\$1,333 million, representing a year-on-year increase of 0.8%.

During the year, Canvest Environmental had secured 38 projects with a daily processing capacity of 56,740 tonnes, and has a total of 31 projects in operation with a daily processing capacity of 41,890 tonnes. Its business coverage expanded to 13 provinces and 28 cities in China. The total daily capacity of the new projects for the year amounted to 5,750 tonnes, further enhancing its business deployment in Mainland China. Nearly 14,000,000 tonnes of waste were innocuously treated during the year, an increase of 26.4% over last year. Annual electricity generation reached 5,250 million kWh, a year-on-year increase of 19.9%.



#### SUS Environment

SUS Environment, held 28.34% by Shanghai SI Yangtze, is a comprehensive urban solid waste disposal service provider with a full industry chain, consisting of investment, construction and operation. Currently, the company's projects are mainly located in Mainland China, including such cities as Ningbo, Zhuhai, Qingdao, Xi'an, Taiyuan and Lhasa.

As at the end of 2022, the company's waste incineration projects had a total daily capacity of 34,600 tonnes. The amount of household waste entering the plants for the year was 13,100,000 tonnes, representing a year-on-year increase of 49.8%. The amount of on-grid electricity sold was 4,550 million kWh, representing a year-on-year increase of 49.7%. During the year, six waste-to-energy projects were newly acquired in Mainland China, with a daily capacity of 6,250 tonnes, while the construction progress of waste-to-energy projects accelerated, with 17 projects being put forward. In addition, the company was awarded 16 complete equipment projects with a total daily capacity of 14,300 tonnes and two EPC projects with a total daily capacity of 1,450 tonnes. In terms of new business, the company also won the bid for the construction waste PPP project in Ganyu, Lianyungang (90,000 tonnes/annual renovation waste + 150,000 tonnes/year of demolition waste). On the basis of consolidating and expanding its existing core businesses, it will actively cultivate and expand new businesses such as integrated sanitation and construction waste and develop international markets.

Overview of the geographic distribution of the water development projects under the Group as at 31 December 2022 are as follows:



Note: Please refer to the 2022 Annual Report of SIIC Environment for an overview of SIIC Environment's water development projects as at 31 December 2022.



### **NEW BUSINESS ARENA**

As at the end of 2022, the photovoltaic assets capacity of Shanghai Galaxy and Galaxy Energy, its subsidiary, reached 740 MW. The total amount of on-grid electricity sold during the year from their 15 photovoltaic power stations was approximately 1,130 million kWh, representing an increase of 1.44% over the previous year. The photovoltaic team continued to strengthen its work related to macro policies, industry dynamics, capital market research and project acquisition.

During the year, respective national departments formulated and launched carbon peaking and carbon neutrality "1+N" policies to promote green and low-carbon technological breakthroughs, further enhance the dual control of energy consumption and encourage society to save energy. These policies are expected to accelerate the development of the industry. In December, national departments issued further circulars on matters related to promoting the healthy development of the photovoltaic industry, consolidating industry development, easing bottlenecks in upstream and downstream capacity as well as in the pricing of the photovoltaic industry chain, and enhancing the capability of the supply chain ancillary facilities. With silicon prices remaining in a reasonable range and the module production costs falling, the return rate of photovoltaic power stations is expected to resume to a reasonable level. With policy support and an improving economic situation, the photovoltaic industry in China is expected to achieve fast and sustainable growth.

#### **REAL ESTATE**

In 2022, the real estate business recorded a profit of HK\$300 million, representing a year-on-year decrease of 66.5% and accounting for approximately 11.8% of the Group's Net Business Profit. The decline was mainly attributable to an increase in the capital cost of real estate enterprises, a drop in contract sales and collection of receivables, in addition to delays in projects under construction and in launching property projects due to the pandemic. These factors resulted in a decline in operating performance and an increase in the company's gearing ratio, while in last year, increased profits attributable to the Company was recorded from the booked revenue of the Shanghai Bay project (Phase 4) in which the Company holds a direct 49% equity interest, and there was additional gains arising from the sale of investment properties. The industry outlook is expected to remain positive as the central Government gradually relaxes epidemic controls and launches policies to support economic growth.

# SI Development

In the first half of 2022, the repeated resurgence of the pandemic in Shanghai had a significant impact on the core real estate business of SI Development. The company has made considerable efforts to respond to operational pressure brought by external situations and to remedy delays in construction progress and sales which resulted from the pandemic lockdown. In addition, the company also made efforts to resolve the adverse impact from the SIIC Longchuang incident to ensure the stable operation of its business. During the year, SI Development recorded revenue of RMB5,248 million, representing a year-on-year decrease of 47.9%. The revenue was mainly derived from sales booked from properties delivered. The company recorded a profit of RMB123 million, representing a year-on-year decrease of 33.2%. During the year, the gross floor area of properties delivered was approximately 154,000 square meters, mainly including Sea Palace in Quanzhou and Era of Elites in Baoshan, Shanghai. Contract sales of real estate projects for the year amounted to RMB5,661 million, including such projects as International Beer City in Qingdao, Shanghai Bay (Phase 5) in Qingpu, Shanghai and Sea Palace in Quanzhou, with a gross floor area of 168,000 square meters. As at the end of 2022, seven projects were under construction, consisting of an area of 988,200 square meters. Rental income for the year was HK\$297 million.

During the year, as a local state-owned enterprise of Shanghai, SI Development responded to the requirements of respective government departments and fulfilled its social responsibility. It formulated rent-relief plans for a total of 218 small and micro enterprises as well as individual enterprises, involving rent reduction for an area of some 136,000 square meters. For property services, the company made great efforts despite difficulties encountered to combat the impact of the epidemic in Shanghai to protect the lives and wellbeing of the owners and residents. The company also contributed to the construction and operation of a makeshift hospital in Lingang of Shanghai. During the year, it renewed 25 management service contracts and acquired 24 new projects. The area of properties under its management amounted to approximately 27,860,000 square meters. The company's subsidiary was ranked 40th in the 2022 Top 500 China Property Services Enterprise in Comprehensive Strengths and 15th in the 2022 Top 50 China State-owned Property Services Enterprises in Comprehensive Strengths.



To focus its efforts, capital and resources, fully secure existing development projects and safeguard medium and long-term operating performance, SI Development planned to exit its development project located at Lot No. 89, North Bund, Hongkou District, Shanghai. In December 2022, SI Development and Hongsheng Investment, its indirect 90% owned subsidiary, signed equity interest transfer agreements respectively, pursuant to which, Hongsheng Investment will transfer its 90% equity interest in Shisen Real Estate for approximately RMB291.40 million and SI Development will assign all the debts of Shisen Real Estate due to it for approximately RMB4,316 million through public tender to an independent third-party buyer. Shisen Real Estate is the project company of SI Development for the development of the land lot No. 89. The land is for office and commercial use and occupies a site area of approximately 23,037 square meters, with a planned gross floor area of approximately 126,705 square meters and a total gross floor area of approximately 230,568 square meters. The structural topping out for buildings on the land has been completed. The transaction is conducive to the return of capital to SI Development, enabling it to enhance its cash flow and focus its resources on key projects to ensure smooth operation and development of the company. Completed in mid-January 2023, the transaction realized an income of approximately RMB4,600 million for the company. With the completion of the transaction, Shanghai Shisen is no longer a subsidiary of the Group and its financial results were therefore no longer be consolidated into the Group's financial statements. In January 2023, the buyer further contributed capital of RMB8,408,560,000 to Shisen Real Estate while SI Development waived contribution of capital in accordance with the proportion of its shareholding. As such, SI Development's beneficial equity interest in Shisen Real Estate was further diluted to near zero.

#### SI Urban Development

In 2022, SI Urban Development recorded revenue of HK\$11,022 million, representing an increase of 0.1% over the previous year. Profit attributable to shareholders for the year amounted to HK\$407 million, representing a year-on-year decrease of 28.9%. Properties delivered during the year mainly included West Diaoyutai • Emperor Seal in Beijing, Originally in Xi'an, Shangtou Xinhong, Shangtou Baoxu and Urban Cradle in Shanghai, with a gross floor area of approximately 393,000 square meters. Rental income for the year was approximately HK\$541 million. Contract sales amounted to RMB7,908 million, representing a gross floor area of approximately 504,000 square meters, which mainly included Originally in Xi'an and Shangtou Xinhong, Shangtou Baoxu, Lingang 105 Project • Ocean One and Qingpu Project • Cloud Vison in Shanghai.

During the year, SI Urban Development prioritized the construction of key projects, strove to meet the construction timeline of entrusted projects and enhanced its construction plans upon resumption of work and production in Shanghai. The company also completed the structural topping out for a number of projects, including Phase I of the Shanghai Pharma Zhangjiang Base, Phase II of the Shanghai Pharma Logistics Center at Suide Road and Shentian T18 Tower, a metro superstructure project in Xinzhuang. SIIC Medical Cosmetology Hospital officially opened in September. The construction of the Jinshan Green Pharmaceutical Product Base and the Shanghai Pharma Lingang Industrial Park commenced in March and July respectively.

In June 2022, SI Urban Development announced the bidding for the land use rights for six parcels of land in Shanghai, PRC in conjunction with a joint bidder (being an independent third party). The land parcels, located in Lingang New Area, the China (Shanghai) Pilot Free Trade Zone, are expected to be developed into approximately 271,081 square meters of residential development and 9,892 square meters of commercial development. The land parcels, located in the central part of Lingang New Area, are of great value, and are expected to further strengthen the leading position of SI Urban Development in the Shanghai market.

In November 2022, SI Urban Development announced the acquisition of a 28.5% equity interest in Xi'an Chanba held by an external shareholder of Xi'an Chanba. The remaining 71.5% shares are held by non-wholly owned subsidiaries of SI Urban Development. Xi'an Chanba is the project company for the development of the Originally project located in Chanba Ecotope, Xi'an, the PRC. The project is for residential, commercial and hotel use, occupying a site area of more than 2,000,000 square meters. A total of 12 land parcels are included in the plan to cater for diverse functions and related facilities which are completed or soon to be completed to meet community business requirements and educational, medical and shopping needs. The transaction was completed in December 2022, and Xi'an Chanba has become a wholly-owned subsidiary of SI Urban Development. The acquisition will enhance the profit, the flexibility of dividend distribution as well as the capital management of SI Urban Development, providing more flexibility in the management of the project and subsequent contract sales or leasing of the property units.

Set out below is a summary of the major property development projects of the Group as at 31 December 2022:

Major Development Properties

City	Projects of SI Development	Type of property	Interest attributable to SI Development	Approximate site area (square meters)	Planned total GFA (square meters)	Pre-sold for the year (square meters)	Total GFA sold (square meters)	Expected date of completion
1 Kaifu District, Changsha	Fengsheng Building	Residential and commercial	90%	5,468	70,566	_	32,542	Completed
2 Chenghua District Chengdu	, Hi-Shanghai	Residential and commercial	100%	61,506	254,885	520	200,732	Completed
3 Beibei District, Chongqing	Hi-Shanghai	Residential and commercial	100%	30,845	74,935	355	60,248	Completed
4 Yuhang District, Hangzhou	Hi-Shanghai (Phase I)	Residential and commercial	85%	74,864	230,484	258	150,554	Completed
5 Yuhang District, Hangzhou	Hi-Shanghai (Phase II)	Residential and commercial	85%	59,640	198,203	5,725	140,086	Completed
6 Wuxing District, Huzhou	Hurun Commercial Plaza	Commercial	100%	13,661	27,322	-	-	Under Planning
7 Wuxing District, Huzhou	SIIC Tianlan Bay	Residential and commercial	100%	115,647	193,292	369	128,809	Completed
8 Wuxing District, Huzhou	SIIC Yungjing Bay	Residential	100%	68,471	207,906	4,187	151,371	Completed
9 Shilaoren Nationa Tourist Resort, Qir		Composite	100%	227,675	806,339	89,488	417,319	2014 to 2023, in phases
10 Fengze District, Quanzhou	Sea Palace	Residential and commercial	100%	170,133	1,064,099	7,780	266,036	2017 to 2025, in phases
11 Baoshan District, Shanghai	Era of Elites (Phase I)	Residential	100%	26,600	73,798	548	41,127	Completed
12 Baoshan District, Shanghai	Era of Elites (Phase II)	Residential	100%	32,130	86,692	1,239	49,420	Completed
13 Jiading District, Shanghai	Sea Garden	Residential and commercial	100%	58,949	163,351	2,871	86,978	Completed
14 Jiading District, Shanghai	Essence of Shanghai	Residential and commercial	100%	32,991	75,559	335	40,754	Completed
15 Jingan District, Shanghai	Territory Shanghai	Residential	100%	32,512	114,737	253	85,148	Completed
16 Qingpu District, Shanghai	Belle Rive	Villa	51%	315,073	59,577	-	25,985	Phase II north land lot commenced construction in the latter half of 2021, and is expected to be completed in 2024
17 Qingpu District, Shanghai	Shanghai Bay	Residential	51%	808,572	631,199	53,849	321,990	2011 to 2023, in phases
18 Qingpu District, Shanghai	He Villa/Sea County	Residential	51%	162,708	121,683	26	85,220	Completed
19 Wuzhong District, Suzhou	Sudi Lot 017-WG-10	Residential	100%	40,817	126,881	=	-	Completed
Sub-total				2,338,262	4,581,508			

	City	Projects of SI Urban Development	Type of property	Interest attributable to SI Urban Development	Approximate site area (square meters)	Planned total GFA (square meters)	Pre-sold for the year (square meters)	Total GFA sold (square meters)	Expected date of completion
1	Chaoyang District, Beijing	Youngman Point	Residential and commercial	100%	112,700	348,664	-	258,814	Completed
2	Haidian District, Beijing	West Diaoyutai • Emperor Seal	Residential	97.5%	42,541	250,930	6,539	219,179	Completed
3	Jiulongpo District, Chongqing	Top City	Residential, commercial and office	100%	120,014	786,233	-	376,424	Completed
4	Baoshan District, Shanghai	Shangtou Baoxu	Residential	71.3%	118,880	306,167	100.913	216,360	Completed
5	Minhang District, Shanghai	Urban Cradle	Residential and commercial	53.1%	943,000	1,226,298	5,942	811,549	Completed
6	Minhang District, Shanghai	Shanghai Jing City (including "晶秀坊")	Residential and commercial	59%	301,908	772,885	4,880	599,881	Completed
7	Minhang District, Shanghai	TODTOWN	Residential, commercial, hotel, office and apartment office	20.7%	117,825	605,000	3,120	77,673	2020 to 2024, in phases
8	Minhang District, Shanghai	Contemporary Art Villa • Jade Villa	Residential	100%	116,308	80,777	2,057	80,448	2018 to 2023, in phases
9	Minhang District, Shanghai	Contemporary Splendour Villa • Courtyard Villa	Residential	100%	120,512	191,636	421	67,005	Completed
10	Minhang District, Shanghai	Shangtou Xinhong • Uplaza Xinhonghui	Residential and commercial	90%	89,432	289,271	150,294	150,294	2021 to 2023, in phases
11	Minhang District, Shanghai	Chenghang Project • Uplaza Meilong Lane	Commercial and office	80%	20,572	60,195	3,941	3,941	Completed
12	Minhang District, Shanghai	Shenzhicheng Project • Utime Xinzhuang	Rental housing	29.5%	47,435	128,075	=	=	2022 to 2023, in phases
13	Minhang District, Shanghai	Chenglong Project ● 城開創社區	Rental housing	59%	47,383	118,458	=	=	2023
14	Qingpu District, Shanghai	Qingpu Project • Cloud Vision	Residential	59%	30,052	45,077	10,169	10,169	2023
15	Qingpu District, Shanghai	Lingang 105 Project • Ocean One	Residential	47.2%	41,961	104,903	19,266	19,266	2024
16	Songjiang District, Shanghai	Shanghai Youth City	Commercial and office	100%	57,944	212,130	=	139,840	Completed
17	Xuhui District, Shanghai	Jingxiang Project ◆ Utime Xuhui	Rental housing	59%	17,161	48,050	=	=	Completed
18	Xuhui District, Shanghai	Guilin Road Aerospace project	Scientific research and design and residential leasing	21.2%	91,160	590,165	-	-	2025 to 2026, in phases
19	Heping District, Shenyang	Shenyang U Centre	Commercial, office and serviced apartment	100%	22,651	228,768		71,660	Completed
20	Futian District, Shenzhen	China Phoenix Tower	Residential, commercial and office	91%	11,038	106,190	-	78,343	Completed

	City	Projects of SI Urban Development (Continued)	Type of property	Interest attributable to SI Urban Development	Approximate site area (square meters)	Planned total GFA (square meters)	Pre-sold for the year (square meters)	Total GFA sold (square meters)	Expected date of completion
	Hedong District, Tianjian	Hedong Polytechnic University Project ● 上實仰山	Residential and commercial	100%	42,146	122,200	6,989	6,989	2024
	Nankai District, Tianjian	Laochengxiang	Residential, commercial and office	100%	244,252	752,883	-	582,737	Completed
23	Yangtze New District, Wuhan	Yangluo Project ● 香開長龍花園	Residential and commercial	28.9%	257,600	452,000	3,029	10,918	2024 to 2027, in phases
24	Binghu District, Wuxi	Urban Development International Center	Commercial, hotel, office and serviced apartment	59%	24,041	193,368	=	41,900	Completed
25	Chanba Ecotope, Xi'an	Originally	Residential, commercial and hotel	71.5%	2,101,967	3,899,867	69,106	2,699,231	2008 to 2025, in phases
	Chanba Ecotope, Xi'an	Qiyuan Road Project • Qiyuan	Residential	100%	51,208	102,418	188	188	2023 to 2024, in phases
27	Zhifu District, Yantai	Yantai Project ● Felicity Mansion	Residential and commercial	100%	77,681	159,100	12,681	12,681	2022 to 2024, in phases
Sub-t	total				5,269,372	12,181,708			
	City	Projects of the Company	Type of property	Interest attributable to the Company	Approximate site area (square meters)	Planned total GFA (square meters)	Pre-sold for the year (square meters)	Total GFA sold (square meters)	Expected date of completion
	Qingpu District, Shanghai	Belle Rive	Villa	49%	315,073	59,577	-	25,985	Phase II north land lot commenced construction in the latter half of 2021, and is expected to be completed in 2024
	Qingpu District, Shanghai	Shanghai Bay	Residential	49%	808,572	631,199	53,849	321,990	2011 to 2023, in phases
	Qingpu District,	He Villa/Sea County	Residential	49%	162,708	121,683	26	85,220	Completed
	Shanghai								
					1,286,3531	812,4591			

# Major Future Development Projects

7776	City	Projects of SI Development	Project type	Interest attributable to SI Development	Approximate site area (square meters)	Planned total GFA (square meters)	Expected date of completion
1	Hongkou District, Shanghai	North Bund Lot No. 90	Commercial and office	100%	12,725	110,932	2024
2	Hongkou District, Shanghai	North Bund Lot No. 91	Commercial and office	50%	34,585 (including underground area)	453,958	Under Planning
3	Qingpu District, Shanghai	Zhujiajiao Lot D2	Residential and commercial	51%	349,168	177,954	Under Planning
Sub	-total				396,478 <sup>1</sup>	<b>742,844</b> 1	
	City	Projects of SI Urban Development	Project type	Interest attributable to SI Urban Development	Approximate site area (square meters)	Planned total GFA (square meters)	Expected date of completion
1	Pudong New District, Shanghai	Lingang 103 Project ● 上實聽海	Residential and commercial	80%	119,545	438,707	2025 to 2026, in phases
Sub	-total				119,545	438,707	
	City	Projects of the Company	Project type	Interest attributable to the Company	Approximate site area (square meters)	Planned total GFA (square meters)	Expected date of completion
1	Qingpu District, Shanghai	Zhujiajiao Lot D2	Residential and commercial	49%	349,168	177,954	Under planning
2	Qingpu District, Shanghai	Shanghai Lot F	Villa	10%	350,533	175,267	Under planning
3	Qingpu District, Shanghai	Shanghai Lot G	Villa	10%	401,274	200,637	Under planning
Sub	-total				1,100,9751	553,858 <sup>1</sup>	
Tota	il				1,616,9981	1,735,4091	

# Major Investment Properties

	City	Projects of SI Development	Project type	Interest attributable to SI Development	Total GPA for investment properties (square meters)
1	Wenjiang District, Chengdu	Orchard Forest	Commercial	100%	769
2	Qingdao Economic Development Zone	Dali Plaza	Commercial	76%	21,495
3	Laoshan District, Qingdao	Shanghai Industrial Investment Centre	Office	100%	28,488
4	Fengze District, Quanzhou	Sea Palace (Phase I of Linghai Yuan)	Commercial	100%	1,630
5	Changning District, Shanghai	Super Ocean Finance Center	Office	100%	2,321
6	Changning District, Shanghai	United 88	Office Commercial Parking lot	100% 100% 100%	50,560 38,923 28,457
7	Hongkou District, Shanghai	Gao Yang Commercial Centre	Office	100%	13,671
8	Huangpu District, Shanghai	Golden Bell Plaza	Office Office Parking lot	100% 90% 90%	9,801 40,186 4,870
9	Huangpu District, Shanghai	Huangpu Estate	Commercial	100%	20,918
10	Huangpu District, Shanghai	No. 108 Haichao Road	Commercial	100%	474
11	Jiading District, Shanghai	Sea Garden	Long-term serviced apartment and commercial	100%	19,875
12	Jiading District, Shanghai	Essence of Shanghai	Commercial	100%	12,931
13	Jingan District, Shanghai	Territory Shanghai	Commercial Parking lot	100% 100%	1,559 148 units
14	Pudong New District, Shanghai	No. 1111 Shangchuan Road	Industrial	100%	40,208
15	Pudong New District, Shanghai	Huashen Building	Office	100%	344
16	Xuhui District, Shanghai	Industrial Investment Building	Office Office Parking lot	100% 74% 74%	10,088 14,130 8,692
17	Xuhui District, Shanghai	Yonglong Building	Office	100%	798
18	Yangpu District, Shanghai	Hi-Shanghai	Commercial Parking Lot	100% 100%	22,027 22,000
19	Zhabei District, Shanghai	No. 235 Zhongshan Road North (portion)	Office	100%	1,434
Sub	-total				416,649

	City	Projects of SI Urban Development	Project type	Interest attributable to SI Urban Development	Total GPA for investment properties (square meters)
1	Chaoyang District, Beijing	Youngman Point	Commercial	100%	19,7681
2	Jiulongpo District, Chongqing	Top City	Commercial, office hall and parking lot	100%	317,4051
3	Changning District, Shanghai	ShanghaiMart	Exhibition hall, stores and mart, office and parking lot	51%	284,651
4	Minhang District, Shanghai	Block A, Urban Cradle	Commercial and office	53.1%	57,2861
5	Songjiang District, Shanghai	Shanghai Youth City	Commercial	100%	16,3491
6	Xuhui District, Shanghai	Urban Development International Tower	Office	59%	45,239
7	Xuhui District, Shanghai	YOYO Tower	Commercial	59%	13,839
8	Xuhui District, Shanghai	Jinxiang Project   ● Utime XuHui	Residential	59%	48,0501
9	Heping District, Shenyang	Shenyang U Centre	Commercial and office	100%	64,5971
10	Futian District, Shenzhen	China Phoenix Tower	Office	91%	1,0481
11	Chanba Ecotope, Xi'an	Originally	Commercial	71.5%	31,6741
12	Shanghai, Tianjin and Kunshan	Others	Commercial, office and parking lot	-	92,787
Sub	-total				992,693
Tota	ıl				1,409,342

### Note:

1. Such total GFAs are duplicate figures, which have been included in the Major Development Properties table.

#### **CONSUMER PRODUCTS**

The Group's consumer-products business recorded a profit for the year of HK\$310 million, representing a decrease of 53.7% over the previous year and accounting for approximately 12.2% of the Group's Net Business Profit. Despite complex external situations and a difficult internal operational environment during the year, Nanyang Tobacco adopted multiple measures and strove to seek breakthroughs against the odds, demonstrating the resilience of a century-old enterprise through careful analysis of the global economic situation and the impact of the pandemic on overseas markets. Similarly, Wing Fat Printing also minimized adverse impacts on certain parts of its business despite the complex and volatile downturn market environment by striking a structural balance in different areas of its business, and was able to overcome multiple challenges to put the Vietnam factory into operation. The company proactively explored internal potential to enhance efficiency to largely mitigate the downward impact on its performance and to maintain a robust asset structure.

#### **Tobacco**

As a tobacco manufacturing company mainly engaged in the production of Chinese-style flue-cured tobacco, Nanyang Tobacco faced considerable pressure and adverse impact in consumption, logistics and production during the year due to its strong dependence on the consumer base and supply chain in China. The pandemic resulted in low demand from overseas markets throughout the year. High inventories in various channels gave rise to the risk of product expiration and falling prices, which significantly jeopardized the status of its brands. During the peak of the pandemic outbreak in Hong Kong, Nanyang Tobacco actively responded to the pandemic, insisted on uninterrupted management and operation, and implemented a closed-management mode to guarantee non-stop production. The company also conducted initiatives on lowering inventories, adjusting status and reducing costs. The turnover and net profit of Nanyang Tobacco for the year were HK\$1,431 million and HK\$182 million respectively, representing a decrease of 39.8% and 63.5%.

For lowering of inventories, as inventories for various sales channels remained high during the year and profit margins in all segments continued to shrink, the company significantly reduced product inventories through precise linkage and interaction of supply and sales. The company improved its inventory turnover and optimized storage space by compressing the procurement of raw and auxiliary materials and adjusting and extending their delivery period. The company launched targeted promotions in the Mainland market and achieved satisfactory stock-to-sales ratios, forecasting accurately product demands in the China, Hong Kong and Macau duty-free markets, and promoted the sales of slow-moving products. For the overseas market, which was most affected by the pandemic, the company made great efforts to assist distributors in inventory de-stocking and adjusting supply and demand.

To adjust the status of sales, Nanyang Tobacco put its emphasis on promising markets (e.g. Mainland China and the currently opened border duty-free) by optimizing its resource allocation, and precisely nurtured new promising products to boost development. In addition to helping channels in inventory de-stocking of large and slow-moving products, the company focused its resources on maintaining the scale of promotion and publicity for key new products and continued to expand the exposure and brand influence of its products.

In the area of cost reduction, the company monitored the international situation, strengthened precise supply chain management, enhanced source control and process control, and reduced costs and increased efficiency through continuous equipment and technology innovation. In addition, the company was flexible in its procurement strategy and optimized allocation of its resources on using capital as well as storage space to maintain a balance between material demand and price stability. During the year, it also promoted the localization of applying some materials for the Malaysia factory.

For overseas projects, the company pushed forward the project of establishing a new factory in Malaysia to enhance its core competitiveness and took a new step towards selling overseas cigarettes. It strengthened multi-dimensional cooperation with large cigarette companies and forged strong alliances to expand overseas markets.

In the face of the ever-changing global environment, Nanyang Tobacco continued to conduct in-depth research on technology transformation and applications to ensure that its equipment and technology are at the forefront of the industry. With the gradual relaxation of pandemic-control measures in Mainland China, the company is poised for a market recovery and continues to adhere to the development policy of "Ensuring healthy internal operation and external development; strengthening business growth and pursuing excellence" to restart the market, revitalize its brand and reshape itself, as well as to promote business transformation, pursue internationalization and strive to become a regional industry leader.

# **Printing**

Wing Fat Printing recorded a turnover of HK\$1,764 million for the year 2022, a decrease of 8.5% over the previous year. The decline was mainly attributable to the impact of a weak downstream market demand brought by the global economic turmoil and rapid cooling of some epidemic consumption in the post-pandemic period. The net profit for the year amounted to HK\$124 million, representing a year-on-year decrease of 33.8% and a year-on-year decrease of 11.4% after excluding a once-off gain on disposal of minority interests for last year. The decline in profit was mainly due to a decrease in revenue and the impact of structural fluctuations in the business.

During the year, in the face of the complex and volatile market situations and continued repercussions of the pandemic and epidemic-prevention measures, Wing Fat Printing adhered to its stable operating strategy and established strategic directions, and followed through the trend, to leverage the phase advantages in strengthening its core business segments such as medicine packaging, and successfully safeguarded peak-season demands of its major customers. The company also fully explored and developed additional markets and by means of striking a structural balance of its businesses has better mitigated downturn business challenges it faced, with its overall business scale basically remaining stable. At the same time, the company proactively explored opportunities brought by new technological developments and new market applications for the sustainable development of environmental molded-fibre packaging products, promoted cost and efficiency improvement in all aspects and accelerated information technology deployment, actively promoted the development, introduction, incubation and conversion of efficient and intelligent equipment, and successfully entered into the commissioning phase of the Vietnam factory. As a result, its major tasks as planned for the year were better achieved.

In the highly uncertain and complex operating environment, Wing Fat Printing continued to strengthen the monitoring and prevention of key risk areas and persisted with risk prevention to safeguard high-quality development and effectively maintain the company's stable asset structure and operational quality.

# **FINANCIAL REVIEW**

# **KEY FIGURES**

	2022	2021	Change %
Results			
Revenue (HK\$'000)	31,348,592	38,747,951	-19.1
Profit attributable to owners of the Company (HK\$'000)	2,313,924	3,745,505	-38.2
Earnings per share – basic (HK\$)	2.128	3.429	-37.9
Dividend per share (HK cents)	92	102	
<ul><li>Interim (paid)</li></ul>	42	48	
<ul><li>Final (proposed)</li></ul>	50	54	
Dividend payout ratio	43.2%	29.8%	
Interest cover (note (a))	4.8 times	8.4 times	

	2022	2021	Change %
Financial Position			
Total assets (HK\$'000)	193,933,752	207,710,535	-6.6
Equity attributable to owners of the Company (HK\$'000)	45,524,021	47,439,454	-4.0
Net assets per share (HK\$)	41.87	43.63	-4.0
Net debt ratio (note (b))	61.25%	52.17%	
Gearing ratio (note (c))	43.35%	44.14%	
Number of shares in issue (shares)	1,087,211,600	1,087,211,600	

Note (a): (profit before taxation, interest expenses, depreciation and amortization)/interest expenses

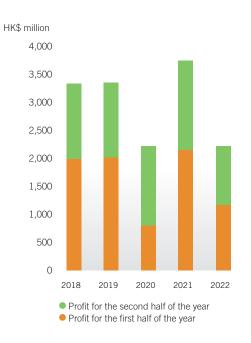
Note (b): (interest-bearing loans – cash)/equity attributable to owners of the Company

Note (c): interest-bearing loans/(equity attributable to owners of the Company + non-controlling interests + interest-bearing loans)

# I ANALYSIS OF FINANCIAL RESULTS

# 1 Profit attributable to owners of the Company

For the year ended 31 December 2022, the Group recorded a profit attributable to owners of the Company of HK\$2,313.92 million, an decrease of HK\$1,431.59 million or approximately 38.2% as compared to 2021.

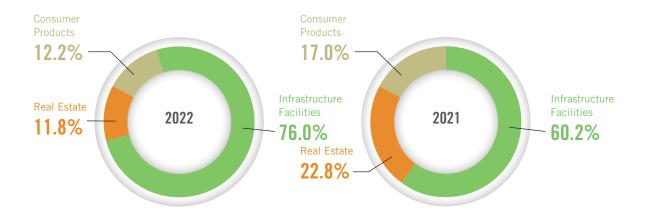


# 2 Profit Contribution from Each Business

The profit contributed by each business in the Group for the year 2022 and the comparative figures last year was summarized as follows:

	2022 HK\$'000	2021 HK\$'000	Change %
		·	
Infrastructure Facilities	1,926,086	2,369,195	-18.7
Real Estate	299,505	895,314	-66.5
Consumer Products	310,183	669,579	-53.7
	2,535,774	3,934,088	-35.5

#### **FINANCIAL REVIEW**



Net profit from the infrastructure facilities business for the year amounted to approximately HK\$1,926.09 million, accounting for 76.0% of Net Business Profit, and representing a year-on-year decline of 18.7%. The decrease was mainly due to the static control implemented in the Shanghai area between March and May 2022 during the outbreak of the pandemic, which led to a decrease in traffic flow and thus decrease in toll revenue, and as a result the profit of toll roads and bridges decreased year-on-year.

The profit of water services and waste incineration business increased by 5.3% year-on-year. Of which, the profit contribution from SIIC Environment for the year increased by 6.5%, mainly due to higher revenue and higher profit year-on-year. With Shanghai Baoshan Renewable Energy Utilization Center Project commenced operation this year and the overall construction progress accelerating, the construction revenue and the volume of sewage water treatment as well as the average treatment price increased during the year.

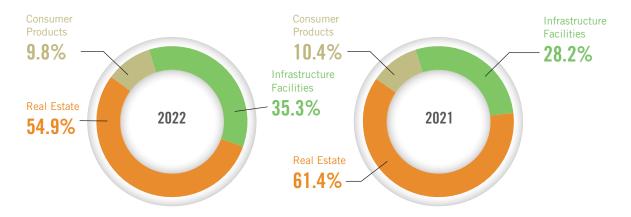
The real estate business recorded a profit of approximately HK\$299.51 million, accounting for 11.8% of the Net Business Profit, and representing a significant decrease of approximately HK\$595.81 million over 2021. The significant decrease was mainly due to the recognition of property sales revenue from the Qingpu project, the share of profit from the Shanghai Bay project in which SIHL holds a 49% equity interest directly, and SIHL's share of profit from the disposal of the land parcel of the Gao Yang Hotel and the Shaoxing project last year. Besides, real estate companies responded to the anti-pandemic policies of the state and the Shanghai government and provided several rent-free periods to customers during the pandemic outbreak, resulting in a year-on-year decrease in rental income. In addition, the decrease in recognition of property sales revenue by SI Development, resulting in a significant decrease in profit during the year.

The consumer products business recorded a net profit of approximately HK\$310.18 million for the year, accounting for 12.2% of Net Business Profit, and representing a year-on-year decrease of 53.7%. The cigarette sales of Nanyang Tobacco decreased by 39.8% year-on-year, which was mainly due to the impact of epidemic prevention and control measures during the year. The profit of Wing Fat Printing decreased year-on-year, mainly due to the disposal gain of Jinan Quanyong recorded by Wing Fat Printing last year.

#### 3 Revenue

The Group's revenue by principal activities for the year 2022 and the comparatives of last year was summarized as follows:

	2022	2021	Change
	HK\$'000	HK\$'000	%
Infrastructure Facilities	11,076,906	10,913,937	1.5
Real Estate	17,195,993	23,786,981	-27.7
Consumer Products	3,075,693	4,047,033	-24.0
	31,348,592	38,747,951	-19.1



In 2022, the revenue amounted to approximately HK\$31,348.59 million, representing a year-on-year decrease of 19.1%. Of which, the static control implemented in the Shanghai area between March and May 2022 during the pandemic outbreak led to a significant decrease in traffic flow and a year-on-year decrease in toll revenue. However, as the Shanghai Baoshan Renewable Energy Utilization Center Project of SIIC Environment commenced operation this year, the overall construction progress was accelerated, leading to an increase in construction revenue and the volume of sewage water treatment as well as the average treatment price during the year, and resulting in a slight increase in infrastructure facilities revenue. Revenue from the real estate business was affected by the decrease in booked revenue upon delivery of properties year-on-year, and the sales of the consumer products business decreased due to the impact of the pandemic in Hong Kong and China.

#### 4 Profit before Taxation

#### (1) Gross profit margin

Compared to 2021, the overall gross profit margin decreased by 9.6 percentage points, mainly due to a decrease in the gross profit margin of toll roads, which was attributable to the static control implemented in the Shanghai area between March and May during the outbreak of the pandemic in Shanghai this year, leading to a significant decrease in traffic flow and a year-on-year decrease in toll revenue. In addition, there was an increase in the proportion of delivery of properties with relatively low margin in the real estate business as compared to last year.

# (2) Other income, gains and losses

Other income, gains and losses for the year were mainly attributable to the compensation received by the toll road companies for the decrease of toll mileage for the entry sections. Last year, they were mainly attributable to the large amount of impairment made by SI Development for the trade and other receivables, inventories and goodwill, etc. of SIIC Longchuang, a subsidiary of SI Development, as well as for real estate projects.

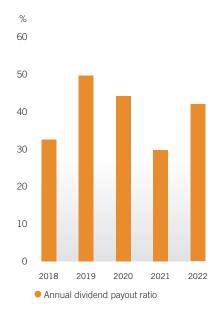
# (3) Net (loss) gain on liquidation/disposal of subsidiaries/interest in an associate

Net loss for the year was mainly attributable to the loss on liquidation of a property project. Gain for last year was mainly attributable to the disposal of equity interests in several subsidiaries and approximately 37.23% equity interests in an associate, Jinan Quanyong.

#### **FINANCIAL REVIEW**

#### Dividend

The Board of Directors of the Group has proposed to declare a final dividend of HK50 cents (2021: HK54 cents) per share, together with an interim dividend of HK42 cents (2021: HK48 cents) per share, the total dividend amounted to HK92 cents (2021: HK102 cents) per share. Annual dividend payout ratio is 43.2% (2021: 29.8%).

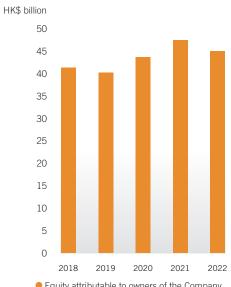


## II FINANCIAL POSITION OF THE GROUP

## 1 Capital and Equity attributable to owners of the **Company**

The Company had a total of 1,087,211,600 shares in issue as at 31 December 2022, there is no change compared with 1,087,211,600 shares as at the end of 2021.

Equity attributable to owners of the Company reached HK\$45,524.02 million as at 31 December 2022, and was attributable to the net profit for the year after deducting the dividend actually paid during the year.



Equity attributable to owners of the Company

#### Indebtedness

(1) Borrowings

As at 31 December 2022, the total borrowings of the Group including bank borrowings and other borrowings amounted to approximately HK\$58,766.88 million (31 December 2021: HK\$64,276.28 million), of which 75.9% (31 December 2021: 72.3%) was unsecured credit facilities. The proportions of US dollars, Renminbi and HK dollars of total borrowings were 3%, 87% and 10% (31 December 2021: 2%, 89% and 9%) respectively.

## (2) Pledge of assets

The following assets were pledged by the Group to banks to secure banking facilities granted by these banks to the Group:

- (a) investment properties with an aggregate carrying value of HK\$11,498,680,000 (31 December 2021: HK\$11,876,715,000);
- (b) leasehold land and buildings with an aggregate carrying value of HK\$8,959,000 (31 December 2021: HK\$11,609,000);
- (c) plant and machineries with an aggregate carrying value of HK\$150,424,000 (31 December 2021: HK\$189,290,000);
- (d) receivables under service concession arrangements/intangible assets with an aggregate carrying value of HK\$16,748,624,000 (31 December 2021: HK\$19,149,719,000);
- (e) properties under development held for sale with an aggregate carrying value of HK\$6,814,317,000 (31 December 2021: HK\$17,448,191,000);
- (f) properties held for sale with an aggregate carrying value of HK\$265,745,000 (31 December 2021: HK\$259,702,000);
- (g) trade receivables with an aggregate carrying value of HK\$170,359,000 (31 December 2021: HK\$289,972,000);
- (h) bank deposits with an aggregate carrying value of HK\$228,583,000 (31 December 2021: HK\$709,526,000);
- (i) equity interests of subsidiaries with aggregate carrying value of HK\$169,511,000 (31 December 2021: HK\$184,049,000); and
- (j) land use rights with aggregate carrying value of HK\$759,000 (31 December 2021: HK\$966,000).

#### (3) Contingent liabilities

As at 31 December 2022, the guarantees given to banks by the Group in respect of banking facilities utilised by property buyers, associates and joint ventures amounted to approximately HK\$4,736.23 million, HK\$713.70 million and HK\$1,908.99 million (31 December 2021: HK\$6,535.52 million, HK\$1,337.11 million and HK\$2,024.89 million) respectively.

### 3 Capital Commitments

As at 31 December 2022, the Group had capital commitments mainly contracted for business developments and investments in fixed assets of HK\$14,686.11 million (31 December 2021: HK\$14,587.51 million). The Group had sufficient internal resources and/or through loan markets for the finance of its capital expenditures.

#### 4 Bank Balances and Short-term Investments

As at 31 December 2022, bank balances, pledged bank deposits and short-term investments held by the Group amounted to HK\$30,885.38 million (31 December 2021: HK\$39,527.91 million) and HK\$275.74 million (31 December 2021: HK\$414.89 million) respectively. The proportions of US dollars and other currencies, Renminbi and HK dollars of bank balances were 3%, 84% and 13% (31 December 2021: 3%, 84% and 13%) respectively. Short-term investments mainly consisted of investments such as Hong Kong and PRC listed shares.

While having sufficient working capital and a healthy interest cover, the Group is monitoring the market situation and respective funding requirements on a regular basis for business developments, and will seek opportunities to optimize its capital structure should the need arises.

#### **III MANAGEMENT POLICIES FOR FINANCIAL RISK**

## 1 Currency Risk

The Group mainly operates in China and the Hong Kong Special Administrative Region and the exposure in exchange rate risks mainly arise from fluctuations in the US dollar, Singapore dollar, HK dollar and Renminbi exchange rates. The management monitors foreign currency exposure and will also consider hedging significant foreign currency exposures and adopting suitable measures where necessary.

#### 2 Interest Rate Risk

The Group's fair value and cash flow interest rate risks mainly relate to fixed and variable rates borrowings. In order to exercise prudent management against interest rates risks, the Group continues to review market trends against its business operations and financial position in order to arrange the most effective interest rate risk management tools.

#### 3 Price Risk

The Group's price risks are mainly concentrated on equity instruments quoted in the HKSE and the Shanghai Stock Exchange. The management strictly monitors this exposure by maintaining a portfolio of investments with different levels of risks. In addition, a special team has been appointed by the management to monitor price risks and hedging against such risk exposures will be made should the need arises.

#### 4 Credit Risk

The Group's principal financial assets are receivables under service concession arrangements, contract assets, pledged bank deposits, short-term bank deposits, cash and cash equivalents, securities and debt investments and trade and other receivables. The Group's credit risk is primarily attributable to its trade and other receivables. The amounts presented in the consolidated statement of financial position are net of allowances for doubtful receivables and expected credit loss. An allowance for impairment and expected credit loss are made according to the Group's accounting policy or where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of cash flows.

With respect to the credit risk of the Group's treasury operations, all bank balances and cash, securities and debt investments of the Group must be placed and entered into with sound and reputable financial institutions. Strict requirements and restrictions in relation to the outstanding amount and credit ratings on securities and debt investments to be held are followed in order to minimize the Group's credit risk exposures.

## **CORPORATE GOVERNANCE REPORT**

Good corporate governance is an important cornerstone for the healthy and stable development of a company. Committed to maintain an effective and transparent mode of operation, the Company has established standardized internal control and risk management systems. Through the implementation of good governance principles, the Company is confident of being able to consolidate the sustainable development of the Group' core businesses and enhance its overall competitiveness, achieving the best interest of its Shareholders.

#### CORPORATE GOVERNANCE STRUCTURE

Different functional committees and administrative units have been established to ensure that the principles of good governance are observed and that corporate governance measures formulated by the Board are properly implemented. In accordance with the requirements for the Corporate Governance Code, the Company consistently oversaw the risk management and internal control systems of the Company and relevant subsidiaries during the year to ensure the effectiveness and appropriateness of the systems, in addition to internal audits annually conducted for subsidiaries within the Group. The scope of such reviews covered financial, operational and compliance controls.

#### COMPLIANCE WITH CORPORATE GOVERNANCE PRACTICES

The Company has complied with all the principals set out in the Corporate Governance Code for the year ended 31 December 2022. Details of the principles and practices of governance of the Company and all major work and relevant changes during the year are set out in this report.

## STRATEGIC OBJECTIVES AND BUSINESS MODEL

In accordance with its work plans, the Group has strategically positioned itself as a Hong Kong based company that counts on the support of Mainland China. Through effective allocation of resources outside the Mainland as well as integration of capital and business operations, the Group has successfully turned itself into an enterprise that has built its foundation on three core areas of business, including infrastructure and environmental protection, real estate and consumer products. Capitalizing on future development opportunities in China, the Group strives to become an integrated investment red chip window company that will constantly create value for its Shareholders. Based on its own resources and the internal and external factors of development, the Company will expand its infrastructure and environmental protection business, and continue to pursue the steady development of its real estate business as well as to enhance the growth of its consumer products business in the future. Committed to the promotion of high-quality corporate development, the Company has maintained a corporate culture in which the leadership team and the employees of the Group have demonstrated mutual commitment. This not only reflects the values, philosophy and visions of the corporation, but sets the direction for the achievement of the Group's strategic objectives and business strategies.

#### **BOARD OF DIRECTORS**

The Board of Directors represents the highest level of authority in the management structure of the Company. It is mainly responsible for formulating the Group's long term business development strategies and operational direction, monitoring the Group's business and financial performance, formulating and reviewing the Group's corporate governance policies and day-to-day operations, as well as leading and supervising the management to ensure thorough implementation of the Board's decisions and effective performance of their duties.

## **Composition of the Board**

As of the date of this report, the Board of Directors of the Company consists of six members as below:

Name of Director	Executive position in the Board	Years of service in the Group	
Executive Director			
Shen Xiao Chu	Chairman	5 years	
Zhou Jun	Vice Chairman & Chief Executive Officer	17.5 years	
Xu Bo	Deputy CEO	11 years	
<b>Independent Non-Executive Directo</b>	r		
Woo Chia-Wei	_	27 years	
Leung Pak To, Francis	_	27 years	
Yuen Tin Fan, Francis	_	6.75 years	

## **CORPORATE GOVERNANCE REPORT**

The members of the Board of the Company comprise professionals from different areas who have served in relevant PRC government authorities, enterprises in Mainland China and Hong Kong and financial institutions, all of whom have extensive experience in corporate and financial administration, project management, asset operations and international business, and they have made significant contributions to the Board.

A Board Diversity Policy has been formulated by the Company to establish the approach to diversity in respect of the Board. The Company will ensure that the Board has the appropriate balance of skills, experience and diversity of views and perspectives that are required to support the execution of its strategic objectives and business model. All board appointments will be based on meritocracy, and will be considered against objective criteria, having due regard to the benefits of diversity on the Board, with a range of perspectives including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merits and contributions that the selected candidates are expected to bring to the Board. The Board of the Company is currently under single gender and considerations are being made to appoint at least one other gender to the Board no later than 31 December 2024 through the selection of candidates from different professional fields.

The Group also values the diverse talents and experience of its employees and uses a meritocracy approach, to bring in a wide range of talents from different backgrounds, cultures, talents and genders to generate more innovative ideas and impetus to the enterprises. As of 31 December 2022, the Group had 17,905 employees (including senior management), with a gender ratio of 59.5:40.5 (Male: Female), achieving a reasonable balance of gender diversity among employees.

No member of the Board is materially related to one another in terms of financial, business and family aspects. Brief biographical details of the Directors are set out on pages 53 to 54 of this Annual Report. In all corporate communication channels as well as the websites of the Company and the Stock Exchange, the composition of the Board according to the categories and duties of the Directors are disclosed.

Mr. Shen Xiao Chu and Mr. Zhou Jun are the Chairman and Chief Executive Officer of the Company respectively. Interpretation of the Responsibilities between the Chairman and the Chief Executive Officer have been adopted for the distinction between the two positions.

## **Independent Non-Executive Directors**

The Company has three Independent Non-Executive Directors. They have the same fiduciary duties as those of the Executive Directors. The number of Independent Non-Executive Directors accounts for half of the number of members of the Board while no less than one of the Independent Non-Executive Directors has the relevant financial expertise required and two of them have served the Company for more than nine years. All Independent Non-Executive Directors are also members of the respective Audit Committee, Remuneration Committee and Nomination Committee. Confirmation from each Independent Non-Executive Director concerning his independence according to Rule 3.13 of the Listing Rules has been received and they are considered as independent. Assessment of independence of Independent Non-executive Directors also applies to immediate family members. During the year, the Chairman met with the Independent Non-Executive Directors without the presence of Executive Directors.

## **Changes in Directors**

For the year ended 31 December 2022 and up to the date of this report, the changes of the Board members are as follows:

- Mr. Cheng Hoi Chuen, Vincent, a former Independent Non-Executive Director of the Company, passed away on 28 August 2022.
- Mr. Xu Zhan resigned as an Executive Director of the Company on 3 February 2023 for pursuing his personal career development.

The relevant resolutions have been considered and approved by all Directors and relevant disclosures have been made in an announcement in compliance with the requirements of the Listing Rules.

#### **Terms of the Directors**

According to the Directors' service agreements entered into between the Company and the existing three Executive Directors respectively, any party may terminate the agreement by giving to the other party prior written notice. In addition, the Company also issued appointment letters for three Independent Non-Executive Directors, specifying an appointment term of three years, subject to renewal upon expiry.

At the 2022 annual general meeting, Mr. Xu Zhan, Prof. Woo Chia-Wei and Mr. Leung Pak To, Francis retired by rotation and were re-elected in accordance with the Company's articles of association by separate resolutions. The two Independent Non-Executive Directors who have served the Company for more than nine years were re-elected, and the Company has stated in the Shareholders' circular that the Board has assessed their independence and the reasons for considering their re-election.

At the upcoming 2023 annual general meeting, Mr. Shen Xiao Chu, Mr. Zhou Jun and Mr. Yuen Tin Fan, Francis shall retire by rotation in accordance with the articles of association of the Company. All of them, being eligible, have offered themselves for re-election. All of their biographical details are set out in the circular to Shareholders dispatched together with this Annual Report, so as to enable Shareholders to make an informed decision on their election.

## **Responsibilities of Directors**

The Directors of the Company are dedicated to their duties diligently, and have taken an active participation in the Company's affairs to make valuable contribution to the business development of the Company. The Company has established the Procedures for Directors to Seek Professional Advice, and the Directors (also refers to board committee members) may seek independent professional advice according to such agreed procedures at the expense of the Company, to assist them perform their duties.

Every year, the Company also arranged liabilities insurance for directors and senior officers of the Company and its subsidiaries, providing certain protection for any legal liability risks they may have involved in the discharge of their duties as well as to possible legal claims made against the respective companies as a result.

## **CORPORATE GOVERNANCE REPORT**

## **Board Independence**

The Company is committed to maintaining the independence of the Board and regularly reviews the implementation of its policies to constantly enhance its effectiveness.

Among the six Directors of the Company, three are Independent Non-Executive Directors, which exceeds the requirement of having at least one-third of all Board members under the Listing Rules. The Audit Committee under the Board consists of three members, all of whom are Independent Non-Executive Directors. A majority of both the Nomination Committee and the Remuneration Committee are Independent Non-Executive Directors. All these committees are chaired by Independent Non-Executive Directors. During the year, each Independent Non-Executive Director is required to issue a letter of confirmation to the Company regarding his independence and such independence applies to immediate family members. The Nomination Committee of the Company also reviews the independence of the Independent Non-Executive Directors in its annual review of the structure, size and composition of the Board.

None of the Independent Non-Executive Directors currently holds any shares in the Company. No equity-based remuneration with performance-related elements is paid to the Independent Non-Executive Directors. The fees paid by the Company to the Independent Non-Executive Directors are determined by reference to the industry benchmark which will be approved by the Shareholders at the annual general meetings authorizing the Board (through its Remuneration Committee) to review the same from time to time. In the annual report, the Company has disclosed that there is no material relationship between the Board members in terms of financial, business and family matters. At the same time, each Director is required to disclose to the Company annually the positions he holds in public companies which are listed in Hong Kong or overseas as well as other major appointments so that the Company can assess the time he can devote to his duties as a Director.

At Board meetings, each Director is required to declare his interest, if any, in matters to be considered by the Board. The Independent Non-Executive Directors of the Company have many years of experience in corporate finance and management expertise and are able to make independent judgements and give constructive advice on the affairs of the Company. The Company will reimburse the Directors for any reasonable expenses incurred by them in the conduct of the business of the Company or in the discharge of their duties as Directors or for any professional consultation required. During the year, when a substantial Shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter will be dealt with by a physical meeting. Independent Non-executive Directors who, and whose close associates, have no material interest in the transaction to be considered should be present at that board meeting.

## **Proceedings at Directors' Meetings**

The schedule for convening regular meetings of the Board (also refers to board committees) for the whole year will be set at the end of the preceding year. The Board will convene at least four regular meetings a year. Save for non-regular meetings, notices of meeting and relevant materials will be given 14 days and 3 days before the date of the regular meetings of the Board (also refers to board committees) respectively. The Company Secretary will confirm with the Directors if any matters are required to be included in the agenda for regular meetings when they are sent out.

Meeting minutes are kept with the Company Secretary, copies of which will be sent to each Director for perusal and records. All matters considered and resolved at the meetings, including any concerns raised by the Directors or dissenting views expressed will be recorded in the minutes. Board papers and related materials are open for review at any time by all Directors.

In 2022, 29 board meetings were held by the Company (23 of which were in the form of written resolutions). Please refer to the Business Review, Discussion and Analysis of this Annual Report for material decisions made by the Board during the year. The attendance of individual Directors and committee members in 2022 is set out below:

	Meetings held in 2022					
	Meetings attended/Meetings held					
	Board	Executive Committee	Audit Committee	Remuneration Committee	Nomination Committee	General Meeting
Number of meetings held in the year	29	7	3	2	1	1
Executive Director						
Shen Xiao Chu	29/29	7/7	-	-	-	1/1
Zhou Jun	29/29	7/7	-	-	-	1/1
Xu Bo	29/29	7/7	_	-	-	1/1
Xu Zhan <sup>2</sup>	29/29	-	_	_	-	1/1
Independent Non-Executive Director						
Woo Chia-Wei	29/29	-	3/3	2/2	1/1	1/1
Leung Pak To, Francis	27/29	-	3/3	2/2	1/1	1/1
Yuen Tin Fan, Francis	29/29	=	3/3	2/2	1/1	1/1
Cheng Hoi Chuen, Vincent <sup>3</sup>	12/29	-	1/2	1/1	_	1/1
Committee Members						
Xu Hui Hua <sup>4</sup>	_	_	_	N/A	N/A	-
Zhou Xu Bo	-	-	-	2/2	1/1	-
Li Han Sheng <sup>5</sup>	_	_	-	2/2	1/1	-
Attendance	98.6%	100%	90.9%	100%	100%	100%

#### Notes:

- 1. The attendance is accounted for by reference to the number of board meetings held during the tenure of each respective Director.
- 2. Resigned on 3 February 2023.
- 3. Passed away on 28 August 2022.
- 4. Appointed on 8 February 2023.
- 5. Resigned on 8 February 2023.

## **Securities Transactions by Directors**

The Company has established its own Code for Securities Transactions by Directors or Relevant Employees, which was set on terms no less exacting than the required standards set out in the Model Code. Having made enquiries with all Directors and the relevant employees of the Company, each of them has confirmed that they have fully complied with the requirements of the Model Code and the code of the Company during 2022.

#### CORPORATE GOVERNANCE REPORT

## **Directors' Training**

Based on the Directors' training records, the trainings received by each Director for the year ended 31 December 2022 is summarized as follows:

	Continuing professional development category		
To participate in training covering busine corporate governance, regulatory developm related topics. To read newspapers, publication ame of Director information about economics, commerce, director			
Executive Director			
Shen Xiao Chu	✓		
Zhou Jun	✓		
Xu Bo	✓		
Independent Non-Executive Director			
Woo Chia-Wei	✓		
Leung Pak To, Francis	✓		
Yuen Tin Fan, Francis	✓		

### **Functions of Corporate Governance**

The Board of the Company is responsible for performing corporate governance duties to develop and review the Group's policies and practices on corporate governance and make recommendations to the Board; to review and monitor the training and continuing professional development of Directors and senior management; to review and monitor the Group's policies and practices on compliance with legal and regulatory requirements; to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and to review the Group's compliance with the Corporate Governance Code and disclosure in the Corporate Governance Report.

During the year, the Company also provided corporate governance guidelines and information from time to time to the Board members and member companies according to the latest laws and regulations, and ensured compliance with the relevant provisions of corporate governance by them. Furthermore, the Company has prepared the 2021 Environmental, Social and Governance Report during the year and will prepare the 2022 Environmental, Social and Governance Report according to relevant requirements of the Listing Rules.

#### **DELEGATION BY THE BOARD**

#### **Board Committees**

Currently four committees have been established under the Board, namely the Executive Committee, Audit Committee, Remuneration Committee and Nomination Committee. All committees are responsible to the Board, and shall report to the Board on the decisions or recommendations they made. The terms of reference of the Company's Audit Committee, Remuneration Committee and Nomination Committee have been published on the Company's website and the website of the Stock Exchange.

### **Executive Committee**

Being a decision-making administrative body under the Board, the Executive Committee is primarily responsible for taking charge of the Company's day-to-day operations, ensuring proper execution of the resolutions passed by the Board and at the general meetings, reviewing major business activities and investments, and reporting to the Board.

All members of the Executive Committee are Executive Directors. As of the date of this report, members of the committee included Mr. Shen Xiao Chu, Mr. Zhou Jun and Mr. Xu Bo. Mr. Shen Xiao Chu is the chairman of the committee.

## Major Work Done by the Executive Committee

In 2022, the Executive Committee held seven meetings in the form of written resolutions. The matters considered included approval of expressway widening and reconstruction projects, capital increase of subsidiaries, acquisition of corporate equity interests, amendment of whistle-blowing policy, establishment of joint ventures and joint venture tunnel projects, etc.

## **Audit Committee**

The Audit Committee is mainly responsible for reviewing accounting policies and practices adopted by the Group. The committee also reviews matters relating to financial reporting as well as risk management and internal control, selects, appoints and dismisses external auditor and monitors the Company's relationship with the auditor. It also reviews the independence and objectivity of the external auditor and the effectiveness of the audit process, the nature and scope of audit services and related audit fees payable to the auditor, and reports to and makes recommendations to the Board for decision-making. The Company has arrangements for employees to raise concerns, in confidence, with the Audit Committee about possible improprieties in any matter related to the financial reporting, risk management and internal control.

For the year ended 31 December 2022 and up to the date of this report, changes of the Audit Committee are as follows:

- Mr. Cheng Hoi Chuen, Vincent, former chairman of the Audit Committee, passed away on 28 August 2022.
- Mr. Leung Pak To, Francis was appointed as chairman of the Audit Committee on 19 October 2022.

Following the said changes and as of the date of this report, the members of the Audit Committee included Mr. Leung Pak To, Francis, Prof. Woo Chia-Wei and Mr. Yuen Tin Fan, Francis. Mr. Leung Pak To, Francis is the chairman of the committee. The Company Secretary acts as the committee secretary.

#### Major Work Done by the Audit Committee

In 2022, the Audit Committee held three meetings. The matters considered at the meetings included review of the Group's annual and half-year results, review of the Company's financial reporting, risk management and internal control systems, review of internal audit, non-audit services, resources and staff training for accounting, internal audit, financial reporting functions and those relating to ESG performance and reporting, etc. as well as appointment of external auditor for the coming year. During the year, not less than one meeting (including video conference) was held in the absence of Executive Directors for the Audit Committee to meet with the auditor.

#### **Remuneration Committee**

The Remuneration Committee is mainly responsible for reviewing the remuneration policy and structure of the Company as a whole and ensuring effective implementation of such policies. The committee also makes recommendations to the Board on the establishment of formal and transparent procedures for setting the remuneration policies and structure with regard to the Directors and senior management. The committee will determine the remuneration of Directors and senior management in accordance with corporate strategies and goals set up by the Board, and none of the Directors will determine his own remuneration.

For the year ended 31 December 2022 and up to the date of this report, changes of the Remuneration Committee are as follows:

- Mr. Cheng Hoi Chuen, Vincent, former member of the Remuneration Committee, passed away on 28 August 2022.
- On 8 February 2023, Mr. Li Han Sheng resigned as a member of the Remuneration Committee due to job re-arrangement. On the same day, Ms. Xu Hui Hua was appointed as a member of the Remuneration Committee.

Following the said changes and as of the date of this report, the members of the Remuneration Committee included three Independent Non-Executive Directors, namely Prof. Woo Chia-Wei, Mr. Leung Pak To, Francis and Mr. Yuen Tin Fan, Francis, as well as representatives from the management, namely Ms. Xu Hui Hua and Ms. Zhou Xu Bo. Prof. Woo Chia-Wei is the chairman of the committee while the Company Secretary acts as the committee secretary.

## **CORPORATE GOVERNANCE REPORT**

## Major Work Done by the Remuneration Committee

In 2022, the Remuneration Committee held two meetings, one of which was in the form of written resolutions. The matters considered included distribution and payment of discretionary bonuses to the Directors, proposed adjustments for the remuneration of Directors and senior management, and enhancement on the remuneration management mechanism for leadership members, etc.

During the year, according to the Company's performance appraisal mechanism, salaries of the employees were reviewed and assessed taking into account the Company's performance, individual performance of the staff and the trend of the industry average to ensure a reasonable and competitive compensation package for its employees.

#### Determination of Directors' Remuneration

The remuneration of the Directors was determined with reference to the operating results of the Company, industry benchmarks and dedication of time by the Directors and their job responsibilities. The Company is committed to enhancing the remuneration management mechanism for leadership members in order to attract and retain talent, motivate performance and provide a fair and market competitive remuneration package. The current remuneration structure for Executive Directors holding executive positions is based on a package of annual base salary, annual performance-based salary and incentive income. Other Directors, including Independent Non-Executive Directors, receive director's fees by reference to industry benchmark.

#### **Nomination Committee**

The Nomination Committee is mainly responsible for setting transparent procedures of appointing new directors and director succession plans and making recommendations to the Board for candidates of new directors or for filling casual vacancies of the Board. The Company has formulated its Nomination Policy, which aims to lay down the nomination procedures for new members of the Board to ensure that the Board consists of members who are balanced in skill, experience and diversity in perspectives and satisfy the business requirements of the Company.

In selecting new directors or filling casual vacancies, the Nomination Committee will consider the candidate's professional qualification and skill, integrity and reputation, achievement and experience in the industry in which the Company operates, as well as his time commitment. The committee will nominate candidates it considers appropriate with reference to the standards of the Board Diversity Policy, including but not limited to gender, age, cultural and educational background, racial, professional experience, skills, knowledge and lengths of service, etc.

According to the nomination procedures of the Nomination Policy, a committee meeting will be convened and Board members will be invited to nominate candidates, while candidates recommended by senior management or controlling shareholder of the Company will also be considered. Suitable candidates will then be submitted to the Board for consideration and approval. Directors appointed by the Board will retire and are eligible for re-election at the forthcoming general meeting after their appointment. A circular containing information of the Directors to be re-elected as required by Rule 13.51(2) of the Listing Rules will be sent to Shareholders for their reference in relation to their voting.

For the year ended 31 December 2022 and up to the date of this report, changes of the Nomination Committee are as follows:

- Mr. Cheng Hoi Chuen, Vincent, former member of the Nomination Committee, passed away on 28 August 2022.
- On 8 February 2023, Mr. Li Han Sheng resigned as a member of the Nomination Committee due to job rearrangement. On the same day, Ms. Xu Hui Hua was appointed as a member of the Nomination Committee.

Following the said changes and as of the date of this report, the members of the Nomination Committee included three Independent Non-Executive Directors, namely Prof. Woo Chia-Wei, Mr. Leung Pak To, Francis and Mr. Yuen Tin Fan, Francis, as well as representatives from the management, namely Ms. Xu Hui Hua and Ms. Zhou Xu Bo. Prof. Woo Chia-Wei is the chairman of the committee while the Company Secretary acts as the committee secretary.

## Major Work Done by the Nomination Committee

In 2022, the Nomination Committee held one meeting in the form of written resolutions. The matters considered included review of the structure, size and composition of the Board and the evaluation of independence of Independent Non-Executive Directors, etc., and review of the composition of the Board in accordance with the Board Diversity Policy. As the members of the Board come with different professional perspectives, and in terms of the background of our major Shareholder and operation model of the Company, the committee is of the view that the Board basically demonstrates a diversified composition and structure, except that the Board shall consider the appointment of at least one Director of other gender, and that the current structure, size and composition of the Board (including skills, knowledge and experience) are appropriate and adequate.

#### **EXECUTIVE MANAGEMENT**

#### **Management Executives**

The duties of the Executive Committee as authorized by the Board are delegated to the management executives under the committee and will be performed by the respective functional departments. As of the date of this report, members of the management executives included Mr. Zhou Jun, Mr. Xu Bo, Mr. Yang Qiu Hua, Mr. Yang Jian Wei and Ms. Xu Hui Hua. The functional departments of the Company included administration, company secretarial, corporate communications, finance, human resources, internal audit, investment operations, legal and the Shanghai regional head office.

#### **Investment Appraisal Committee**

The Company has established an Investment Appraisal Committee to evaluate the viability of its investment projects from different perspectives based on their expertise. Professional views are given by various functional departments in accordance with the Company's overall business investment strategies. After studying carefully the key project elements, such as industry background, organizational structure, business development plans, return on investment, financial and legal risk issues, the committee will form independent professional opinion and submit its recommendations and reports to the management executives for consideration. Such appraisals will then be submitted to the Executive Committee or the Board for approval according to procedures governing corporate investment decision making processes. The Investment Appraisal Committee mainly comprises representatives from respective functional departments at the Hong Kong headquarters and the Shanghai regional office. Current members of the committee are the Head of the Investment Operations Department, the Company Secretary and Chief Legal and Compliance Officer, the Head of the Finance Department and representative(s) from the Shanghai regional office. During the year, the Investment Appraisal Committee conducted appraisals on 12 projects.

## **COMPANY SECRETARY**

The Company Secretary is mainly responsible for sound information communication among the members of the Board and the compliance of the policies and procedures of the Board and all applicable rules and regulations. The Company Secretary maintains a close relationship with each Director and the management and provides assistance and advice to the members of the Board when necessary. During the year, the Company Secretary provided assistance and opinion to the Chairman, Chief Executive Officer, other members of the Board and the management in respect of issues including policy and procedures of the Board, applicable laws and regulations and corporate governance from time to time, and arranges professional development programmes for the Directors, where applicable. The Company Secretary confirmed that he had received not less than 15 hours of relevant professional training during the year. The selection, appointment and dismissal of the Company Secretary are approved by the Board. Brief biographical details of the Company Secretary are set out on page 55 of this Annual Report and the Company's website.

## **AUDIT, INTERNAL CONTROL AND RISK MANAGEMENT**

#### **Appointment of External Auditor**

In considering the re-appointment of external auditor, the Audit Committee has taken into consideration its relationship with the Company and its independence in the provision of non-audit services. An independence report has been submitted to the committee by the external auditor. Pursuant to the above, the Audit Committee has recommended the Board to re-appoint Messrs. Deloitte Touche Tohmatsu as the external auditor for the Company for 2023, subject to approval by Shareholders at the annual general meeting to be held on 25 May 2023.

The audit fee of the external auditor for 2022 amounted to HK\$20,447,000. The Company has also established the Policies on Provision of Non-audit Services by External Auditor, and non-audit services provided to the Group were reported to the Audit Committee each year. The fees for the non-audit services provided to the Group by the Company's external auditor (including its affiliates) for the year were as follows:

Fees for non-audit services	2022 HK\$'000	2021 HK\$'000
Financial due diligence of acquisition projects and auditor's report fee  Tax consultation fee	1,851 407	5,461 206
Others Total	1,257 3,515	1,411 7,078

## **Preparation of Financial Statements**

The financial statements and interim report of the Company were prepared in accordance with the disclosure requirements set forth in Appendix 16 to the Listing Rules and Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and in accordance with the Companies Ordinance. The Board is responsible for preparing and reviewing the Group's accounts to ensure that they give a true and fair view on the financial position as well as the profits and cash flows of the Company. The Company has consistently applied appropriate accounting policies during the year, and has made prudent and reasonable judgments and estimates and prepared its accounts on a going concern basis. The external auditor stated in the independent auditor's report its opinion and report to the Shareholders on the relevant financial statements, and such report is set out on pages 68 and 72 of this Annual Report.

In accordance with the Corporate Governance Code, arrangements have been made by the management to provide monthly management updates to the Directors setting out updated information on the performance, financial status and prospects of the Company, to assist the Directors in performing their duties under the Listing Rules.

#### **Risk Management and Internal Control**

The Board is responsible for evaluating and determining the nature and extent of the risks it is willing to take in achieving its strategic objectives and ensuring that the Company establishes and maintains appropriate and effective risk management and internal control systems. The Board will also, through the Audit Committee, oversee management in the design, implementation and monitoring of the risk management and internal control systems, and management has provided a confirmation to the Board on the effectiveness of these systems during the year for review by the Board. An Internal Audit Department has been established for monitoring the prudent and effective operation of the Group's risk management and internal control systems (including those of all its major member companies) and respective reports will be made to the Audit Committee and the Board on a quarterly basis. The internal audit system is currently conducted in a cycle of three years, and internal audits will be conducted for all direct subsidiaries within the Group for the purpose of risk assessment according to the significance of the respective projects.

The Company disclosed in its annual report 2021, announcements dated 11 January 2022, 29 January 2022 and 29 June 2022, respectively in relation to the outstanding accounts receivable of SIIC Longchuang. From the perspective of subsidiary management and control, the Company's listed subsidiary, SI Development, has gradually made improvement to SIIC Longchuang's management system in terms of system formulation, staff appointment, internal governance, proceeding of meetings and information technology as well as nominating designated department and personnel to strengthen the control and management of SIIC Longchuang. SI Development will endeavor to take all feasible measures and means to reduce losses from the incident and to ensure the stable operation of the listed company, gaining experience from the SIIC Longchuang incident to appropriately deal with the respective issues while safeguarding the interests of its shareholders.

Save as the above, no material deviation in the compliance guidance on risk management and internal controls by the subsidiaries was reported, and all subsidiaries have complied with the relevant laws and industry regulations in respect of financial reporting and legal compliance. No material non-compliance of rules or material litigation risk (including ESG risks) was reported, nor was there any fraud or corruption issue. For the year ended 31 December 2022, the Company has collected information and carried out investigations in respect of risk management and internal control issues for its subsidiaries. Key risk (including ESG risks) elements affecting the Group and contingency measures adopted were reported to the Audit Committee. In addition, the Board and the Audit Committee considered that the resources allocated, staff qualifications and experience in respect of the accounting, internal audit, financial reporting functions of the Company, the ESG performance and reporting of the Group as well as training programs and budget were adequate and sufficient. The Company will continue to improve its risk management and internal control systems to ensure that they remain effective.

#### **Policies and Systems**

#### Whistleblowing Policy

During the year, amendments were made to the Company's existing Whistle-blowing Policy in accordance with the new provisions to the Corporate Governance Code in Appendix 14 of the Listing Rules, with the aim to establish procedures and arrangements for whistleblower(s) to report in confidence. Whistleblowers, including employees and other persons who conduct business with the Group (such as customers and suppliers), may report to the Audit Committee, either anonymously or by name, any possible misconducts in relation to the Group so that the Company can take appropriate action to rectify any related acts and improve corporate governance standards.

#### Anti-corruption Policy

The Company has an Anti-corruption Policy in place and it is clearly stated in the Company's staff manual that employees must strictly comply with the relevant conduct guidelines therein and must not contravene the provisions of the Prevention of Bribery Ordinance under the laws of Hong Kong.

## **Information Disclosure**

The Company also established its own Inside Information Disclosure Policy in order to convey the principles and reporting requirements to all of its subsidiaries with a view to maintain good corporate governance within the Group and to ensure due disclosure of corporate information as well as to enhance corporate transparency. At present, the Group releases business development information in a timely manner through different channels, including the publication of annual and interim reports and performance results, sending of circulars to Shareholders, a WeChat public account and disclosing latest developments through news conference and press releases. All the above information is published on the Company's website.

## **SHAREHOLDERS**

As at 31 December 2022, SIIC, the controlling Shareholder, indirectly held 685,410,748 Shares (excluding the interest in the underlying shares and short positions) with a shareholding percentage at approximately 63.04% (excluding the underlying Shares). The percentage of public shareholding was approximately 36.96%.

#### Connections with Shareholders, Other Stakeholders and Investors

The Company has established the Shareholders' Communication Policy to ensure that Shareholders (and investors) have access to comprehensive, identical and easily understandable information about the Company (including its financial performance, operational overview, strategic objectives and plans, significant developments, governance and risk profile) through various channels in a fair, timely and transparent manner. Shareholders can exercise their powers in an informed manner, and the policy also enables Shareholders and investors to improve communications with the Company. In addition, the Board attaches great importance to Shareholders' opinion. Each annual general meeting has been taken as an opportunity for the Board members (including chairmen of the committees under the Board), relevant management and external auditor to attend and communicate directly with Shareholders, inperson or online, and to address the questions raised by them. At the annual general meeting held in 2022, the attending Shareholders proactively raised questions and all resolutions proposed were passed with high voting rate. Shareholders, other stakeholders and investors are also welcome to voice their concerns and valuable opinions by way of e-mails, telephone and in writing (details of which are contained on page 3 under the section of "Shareholder Enquiries" of this Annual Report). These will be directed to the Company Secretary and forwarded to the Board.

The Company monitors market news. Designated departments are assigned to deal with price sensitive information, external enquiries, corporate visits, analyst meetings and press releases as well as organizing investor events, in accordance with the Company's Shareholder Communication Policy and to ensure strict compliance with the disclosure obligations and requirements under the Guide on Disclosure of Price-sensitive Information issued by the Stock Exchange. During the year, the Company has reviewed the current Shareholder Communication Policy and considers it to be practical and effective.

#### **Proceedings at General Meeting**

The Company has established proceedings at general meetings which are subject to review and amendments according to regulatory requirements from time to time. During the year, at the general meetings of the Company, the chairman of the meeting exercised the power conferred under the articles of association of the Company that all voting for each proposed resolution was conducted by way of poll, with detailed procedures for voting by poll being explained to Shareholders and all questions raised regarding voting being answered as well. Poll results were published by an announcement on the same day of such general meetings after they had been held, while the same were uploaded on the website of the Company and the Stock Exchange for perusal by Shareholders.

### **Rights of Shareholders**

Shareholders who wish to convene an extraordinary general meeting and move a motion thereat shall abide by the provisions under the Companies Ordinance and the articles of association of the Company. Details of the relevant requirements and procedures are set out in the relevant sections of "Corporate Governance" in the Company's website.

#### Convening a General Meeting

Pursuant to section 566 of the Companies Ordinance, shareholders representing at least 5% of the total voting rights of all shareholders are entitled to convene a general meeting. The request which may consist of several documents in like form must state the general nature of the business to be dealt with at the general meeting and may include the text of the resolutions proposed. It must be authenticated by the person making such requisition which must be sent to the Company in printed or electronic form for the attention of the Company Secretary.

#### Moving a Motion at General Meeting

Pursuant to section 615(2) of the Companies Ordinance, (1) shareholders representing at least 2.5% of the total voting rights of all shareholders; or (2) at least 50 shareholders with voting rights at the general meeting concerned may send their duly signed request to the Company in printed or electronic form for the attention of the Company Secretary for matters to be dealt with at a general meeting of the Company.

#### Recommendations of Director Candidates

Pursuant to article 105 of the articles of association of the Company, if a shareholder intends to nominate a person other than the retiring directors for election as a director at a general meeting, he/she shall deposit a written notice of such nomination to the Company's registered office for the attention of the Company Secretary within a period of seven days commencing on the following day after the dispatch of the notice of such meeting.

#### **Significance Controllers Register**

In accordance with the Companies (Amendment) Ordinance 2018, the subsidiaries of the Company incorporated in Hong Kong have set up their respective significant controllers' register. This enhances the transparency of the beneficial ownership of such companies to a certain extent.

#### **Dividend Policy**

The Company formulated its Dividend Policy to set out principles for the Board's consideration before making any dividend distribution. According to the Dividend Policy, dividends can only be paid out of profits and the Company may elect to make the distribution in cash, in specie or in scripts. The payout ratio shall be determined at the discretion of the Board, but there is no guarantee for dividend distribution. The decision of dividend distribution (if any) will be made after taking into account the financial, legal, taxation and internal conditions of the Company as well as dividends receivable from subsidiaries and global market condition. Generally speaking, all shares will rank pari passu in terms of dividend entitlement. After considering the plan and proposal of the management, the Board may, at its discretion, propose or decide to distribute interim dividends. Final dividends shall be proposed to the Shareholders for approval.

#### **INVESTOR RELATIONS**

In the new normal under the pandemic during 2022, the Company continued to increase the proportion of online activities in line with public gathering restrictions and pandemic prevention measures implemented by the Hong Kong government, while replacing the traditional offline press conferences with online result announcement briefings. During the year, the Company actively participated in online investor seminars, forums and one-on-one meetings organised by investment banks, proactively strengthened and maintained communication with investors and medias and enhanced the Company's exposure and professional image in the capital market.

In addition, the Company received several team awards during the year. In September, the Company received the "Best ESG" in the "2022 Golden Kirin Best Hong Kong and US Listed Companies" Awards at a summit organised by Sina Finance and supported by the Chinese Securities Association of Hong Kong and the Hong Kong Investor Relations Association. With nearly 1,000 companies participating in the competition, the award was adjudicated through a combination of corporate self-nomination and financial model screening, followed by an online voting process based on consolidated financial index, and final selected the winning companies. The ESG award demonstrates that the Company's environmental business has been well recognised by the market for its deployment and strategic transformation. In the same month, the Company was also awarded the "Certificate of Excellence" by the Hong Kong Investor Relations Association, the eighth consecutive year that the Company has been awarded the certificate.

In December, the Company received the "6th China Excellent IR – Best Information Disclosure" award from Roadshow China, a professional platform institution for listed companies and real-name investors. A total of nearly 500 listed companies submitted information for the competition. The award winners were selected by combining the scores of IR questionnaires, online voting and institutional judging in the areas of information disclosure quality, corporate value, corporate governance, ESG frontiers, capital market communication and IR innovation practices of listed companies. This is also the third consecutive year that the Company has won the award. In the same month, the Company won the "7th Golden Share Listed in Hong Kong for Best Infrastructure and Utilities Company" jointly organised by Zhitong Caijing and HitThink RoyalFlush Information, the leading Hong Kong and US stock information platforms in China. The finalists were selected after a rigorous two-month selection process that attracted over 1,000 participations of Hong Kong and US-listed companies and were rated on their performance in terms of growth, industry ranking, corporate governance, business model, market influence and capital market performance over the past year, with corresponding public voting weightings.

These awards demonstrate that the Company's professionalism and performance in the past year have been widely recognized by the industry, and further establish and consolidate the Company's image in the capital market.

## **CORPORATE GOVERNANCE REPORT**

## **CONSTITUTIONAL DOCUMENTS**

During the year, there were no significant changes to the constitutional documents of the Company. The updated Company's articles of association was uploaded on the websites of the Company and the Stock Exchange for perusal.

#### **HUMAN RESOURCES**

Staff (including Directors) salaries, allowances and bonuses totaled HK\$1,942 million for the year (2021: HK\$1,887 million). Details of Directors' remuneration paid for the year ended 31 December 2022 are set out in note 11 to the financial statements. The remuneration payable to the top five of management staff of the Company by band for the year ended 31 December 2022 was as follows:

	2022
Remuneration by band (HK\$)	Number of individuals
1,000,001 – 2,000,000	3
2,000,001 – 3,000,000	1
3,000,001 – 4,000,000	1
	5

#### **SHARE OPTIONS**

The Company adopted the SIHL Scheme at the extraordinary general meeting held on 25 May 2012, and the scheme was expired on 24 May 2022. No share options were granted or outstanding under the SIHL Scheme during the year.

SI Urban Development, a subsidiary of the Company, adopted the SI Urban Development Scheme at the annual general meeting held on 16 May 2013. Up to 31 December 2022, no share options were granted or outstanding under the SI Urban Development Scheme during the year.

SIIC Environment, a subsidiary of the Company, adopted the SIIC Environment Scheme at the extraordinary general meeting held on 27 April 2012, and the scheme was expired on 26 April 2022. No share options were granted or outstanding under the SIIC Environment Scheme.

Details of the SIHL Scheme, SI Urban Development Scheme and SIIC Environment Scheme are set out in note 36 to the financial statements.

By Order of the Board **Yee Foo Hei** *Company Secretary* 

30 March 2023

### **DIRECTORS**

**Executive Directors** 

Mr. SHEN Xiao Chu Executive Director, Chairman

(Appointed on 28 February 2018 ~ Present)

Mr. Shen, aged 61, is currently an executive director and the chairman of Shanghai Industrial Investment (Holdings) Company Limited. He graduated from Shanghai Second Medical University and Shanghai Jiao Tong University respectively and holds a bachelor's degree in medicine, a bachelor's degree in law and an executive master of business administration, and is designated a deputy professor. Mr. Shen was a deputy officer of the Principal Office of Shanghai Second Medical University, deputy director of Shanghai Huangpu District Hygiene Bureau, hospital dean of Huangpu District Central Hospital, deputy mayor of Huangpu District, Shanghai, deputy mayor of Changning District, Shanghai, deputy officer of Shanghai Municipal Development and Reform Commission, officer of Shanghai Municipal Commission of Health and Family Planning, officer of Shanghai Municipal Development and Reform Commission and deputy secretary general of the Shanghai Municipal Government. He has extensive experience in the leadership role in government authorities as well as in economics, people's livelihood, medical and urban construction and management.

Mr. ZHOU Jun Executive Director, Vice Chairman, Chief Executive Officer

(Appointed on 15 April 2009 ~ Present)

Mr. Zhou, aged 54, is an executive director and the president of Shanghai Industrial Investment (Holdings) Company Limited ("SIIC"). He is also the non-executive chairman of SIIC Environment Holdings Ltd. and a director of certain other subsidiaries of the Group. Mr. Zhou is a non-executive director and the chairman of Shanghai Pharmaceuticals Holdings Co., Ltd., the chairman of SIIC Shanghai Capital Management Co., Ltd. and the chairman of Shanghai Culture Industry Development Fund Limited. He graduated from Nanjing University, Fudan University and Shanghai Advance Institute of Finance of Shanghai Jiao Tong University and W. P. Carey School of Business of Arizona State University, USA with a bachelor's, a master's degree in economics (international finance) and doctoral degree in business and management, and is designated an economist. Mr. Zhou currently is the chairman of Shanghai Galaxy Investment Co., Ltd. ("Shanghai Galaxy"). He worked for Guotai Securities Co., Ltd. (now Guotai Junan Securities Co.) before joining SIIC in April 1996. The management positions he had held within the SIIC group of companies were Deputy CEO of the Company, deputy general manager of SIIC Real Estate Holdings (Shanghai) Co., Ltd., deputy general manager of Shanghai United Industrial Co., Ltd., director and general manager of Shanghai Galaxy and general manager of the strategic investment department of SIIC. Mr. Zhou is currently a member of the executive committee of the Chinese People's Political Consultative Conference in Shanghai, the president of Shanghai Youth Entrepreneurs Association, the president of Shanghai Pharmaceutical Profession Association, the president of Shanghai Association of Environmental Protection Industry and a director of Shanghai Immune Therapy Institute. Mr. Zhou is an Outstanding Entrepreneur of Shanghai in 2021. He has many years' professional experience in securities, mergers and acquisitions, financial investment, real estate, project planning and corporate management.

Mr. XU Bo Executive Director, Deputy CEO

(Appointed on 28 December 2012 ~ Present)

Mr. Xu, aged 61, was an executive director, a vice president and chief financial controller of Shanghai Industrial Investment (Holdings) Company Limited ("SIIC"). He is also a director of certain other subsidiaries of the Group. He was the chairman of Nanyang Brothers Tobacco Company, Limited, an executive deputy officer of the accounting department of Shanghai Lixin University of Commerce, a deputy general manager and chief financial officer of Shanghai Hualian Co., Ltd., an executive director, deputy general manager and chief financial officer of Shanghai Bailian Group Co., Ltd., a vice president of Bailian Group Co., Ltd. and a non-executive director of Lianhua Supermarket Holdings Co., Ltd. He has many years' experience in finance and corporate management.

## **Independent Non-Executive Directors**

Prof. W00 Chia-Wei Independent Non-Executive Director

(Appointed on 15 March 1996 ~ Present)

Prof. Woo, aged 85, is Senior Advisor of Shui On Holdings Limited and President Emeritus of the Hong Kong University of Science and Technology. In addition, Prof. Woo is currently an independent non-executive director of First Shanghai Investments Limited, a Hong Kong listed company.

Mr. LEUNG Pak To, Francis Independent Non-Executive Director

(Appointed on 15 March 1996 ~ Present)

Mr. Leung, aged 68, has over 30 years of experience in corporate finance involving in capital raisings, mergers and acquisitions, corporate restructuring and reorganisation, investments and other general corporate finance advisory activities in Hong Kong and China. In 1980, he graduated with a master's degree in business administration from University of Toronto, Canada.

Mr. Yuen Tin Fan, Francis Independent Non-Executive Director

(Appointed on 15 July 2016 ~ Present)

Mr. Yuen, aged 70, is currently the independent non-executive deputy chairman of Pacific Century Regional Developments Limited and an independent non-executive director of Yixin Group Limited. Mr. Yuen was formerly the chief executive of The Stock Exchange of Hong Kong Limited (1988-1991), deputy chairman and executive director of the Pacific Century Group, deputy chairman and executive director of PCCW Limited, executive chairman of Pacific Century Insurance Holdings Limited and an independent non-executive director of Agricultural Bank of China Limited. Mr. Yuen holds a Bachelor of Arts degree in economics from the University of Chicago. He is the chairman of the board of trustees of the Hong Kong Centre for Economic Research, chairman of the advisory board of Ortus Capital Management Limited, and a member of the board of University of Chicago and Fudan University in Shanghai.

## **SENIOR MANAGEMENT**

#### Mr. YANG Qiu Hua

Mr. Yang, aged 50, was appointed a Deputy CEO of the Company in January 2021 and a vice president of Shanghai Industrial Investment (Holdings) Company Limited. He is also the chairman of Nanyang Brothers Tobacco Company, Limited ("Nanyang Tobacco"), The Wing Fat Printing Company, Limited and a director of certain other subsidiaries of the Group. He graduated from East China University of Science and Technology with a master's degree and holds the designation of senior engineer and economist. Mr. Yang was the general manager of Nanyang Tobacco, a vice president of SIIC Investment (Shanghai) Co., Ltd., the vice chairman and general manager of SIIC Investment Company Limited, the chairman of The Tien Chu (Hong Kong) Company Limited and Shanghai International Asset Management (Hong Kong) Company Limited as well as the managing director of Shanghai Sunway Biotech Co., Ltd. He has many years' experience in enterprise management.

#### Mr. YANG Jian Wei

Mr. Yang, aged 51, was appointed a Deputy CEO of the Company in January 2021. He is an executive director and the chief executive officer of SIIC Environment Holdings Ltd., the chairman of SIIC Management (Shanghai) Ltd. ("SIIC Management"), a director of Shanghai Industrial Development Co., Ltd., Nanyang Brothers Tobacco Company, Limited and certain other subsidiaries of the Group. He graduated from Huazhong University of Science and Technology and Shanghai Jiao Tong University with a bachelor's degree in engineering, a master's degree in management engineering and a doctoral degree in management. Mr. Yang worked for China National Nonferrous Materials Co., Ltd. and Hong Yuan Securities Co., Ltd. Mr. Yang joined Shanghai Industrial Investment (Holdings) Company Limited ("SIIC") in June 2004, and was an assistant general manager of Shanghai Galaxy Investment Co., Ltd., assistant general manager of the board of directors' office, secretary to chairman of SIIC, Assistant CEO of the Company and the general manager of SIIC Management. He has many years' experience in financial investment, security research, investment banking, project planning and business operation.

#### Ms. XU Hui Hua

Ms. Xu, aged 46, was appointed a Deputy CEO of the Company in February 2023. She is also a general manager of human resources department of Shanghai Industrial Investment (Holdings) Company Limited. She graduated from Fudan University with a postgraduate degree and a master's degree in business administration. She was a director of leadership management department of Shanghai Pharmaceutical (Group) Co., Ltd., the general manager of human resources department of Shanghai Pharmaceuticals Holding Co., Ltd. and executive vice president of Shanghai Pharma University. She has many years' experience in human resources.

#### **PROFESSIONAL STAFF**

#### Mr. YEE Foo Hei, Jackson

Mr. Yee, aged 59, joined the Company in September 2010. He is the Company Secretary and the Chief Legal and Compliance Officer of the Company. He graduated from City Polytechnic of Hong Kong (now City University of Hong Kong) and University of Wolverhampton, UK with a professional diploma in company secretaryship and administration and a LLB degree respectively. Mr. Yee is a fellow member of The Hong Kong Chartered Governance Institute, The Chartered Governance Institute and The Association of Chartered Certified Accountants. Mr. Yee has more than 30 years' practical company secretarial experience in international accountancy firm, multi-national conglomerate and large-scale PRC stated-owned enterprise.

## **Senior Management of Member Companies**

#### Mr. ZENG Ming

Mr. Zeng, aged 52, is the chairman of Shanghai Industrial Development Co., Ltd. Mr. Zeng graduated from Shanghai Urban Construction Vocational Institute with a bachelor of Engineering and holds the designation of a senior engineer. He was a deputy head of Shanghai Highway Administration Office, a deputy officer of Shanghai Huchong Yuejiang Passageway Preparatory Office, a deputy general manager of Shanghai Huchong Yuejiang Passageway Investment Co., Ltd., head of finance division and the construction and operation management division of the Shanghai Municipal Engineering Administration Bureau, head of the construction market supervision division of Shanghai Municipal Urban-Rural Development and Transportation Commission, chief of Shanghai Municipal Building Industry Management Office and deputy general manager of China Construction Eighth Engineering Division Corp. Ltd. and the chairman of the board of Shanghai Industrial Urban Development Group Limited and has many years' experience in corporation management.

#### Mr. XU Xiao Bing

Mr. Xu, aged 56, is a director and the president of Shanghai Industrial Development Co., Ltd., an executive director of SIIC Environment Holdings Ltd. ("SIIC Environment") and a director of certain other subsidiaries of the Group. Mr. Xu graduated from Peking University with a master's degree in business administration. He was an investment and financial analyst of Beijing Jingfang Investment Management & Consultant Co., Ltd. under the Beijing Capital Group, a Deputy CEO of the Company and the chief representative of Shanghai Representative Office of the Company, the deputy head of the investment planning department, the head of the enterprise management department, the deputy general manager and general manager of SIIC Management (Shanghai) Limited and the chief executive officer of SIIC Environment. He has many years' experience in corporate management and investment planning.

## Mr. HUANG Hai Ping

Mr. Huang, aged 57, is a vice president of Shanghai Industrial Investment (Holdings) Company Limited. He is also the chairman of the board of Shanghai Urban Development Group Limited. He graduated from the Shanghai Education Institute majoring in political education (undergraduate) and obtained a bachelor degree of laws from the Shanghai Normal University. He holds the title of political engineer. Mr. Huang previously acted as deputy officer of the Huangpu District Xiaodongmen Sub-district Office, officer of the Huangpu District Bansongyuan Road Sub-district Office, director of the Huangpu District Housing and Land Administrative Bureau, leader of the Joint Preparation Group of the Huangpu District Development and Reform Commission, director of the Huangpu District Housing Security and Housing Administrative Bureau, deputy director of the Putuo District Government of Shanghai and vice chairman of the CPC Shanghai Putuo District Committee. He has many years' experience in urban construction and management.

#### Mr. TANG Jun

Mr. Tang, aged 55, is an executive director and the president of Shanghai Industrial Urban Development Group Limited. He graduated from University of South Australia with a master's degree in business administration and holds the designation of a senior auditor, and is an associate of The Chinese Institute of Certified Public Accountants. Mr. Tang was an Executive Director of the Company, the general manager of the internal audit department and deputy general manager of the finance and planning department of Shanghai Industrial Investment (Holdings) Company Limited, a director and the president of Shanghai Industrial Development Co., Ltd. and the Deputy Director of the Foreign Funds Utilization Audit Department, Shanghai Municipal Audit Office, and has many years' practical experience in the fields of auditing and finance.

#### Mr. DAI Wei Wei

Mr. Dai, aged 53, is a director and the general manager of SIIC Management (Shanghai) Limited and the chief representative of Shanghai Representative Office of the Company. He is also a director of Shanghai Hu-Ning Expressway (Shanghai Section) Co., Ltd., Shanghai Shen-Yu Development Co., Ltd., Shanghai Luqiao Development Co., Ltd. and certain other subsidiaries of the Group. Mr. Dai graduated from Shanghai Tongji University and Fudan University and obtained a bachelor's degree in engineering and a master's degree in business administration respectively, and holds the designation of a senior engineer. He worked in Shanghai Mass Transit Railway Corporation, Shanghai Municipal Engineering Administration and Shanghai Jiajin Highway Development Co., Ltd. He has many years' experience in construction operation and corporate management of infrastructure.

#### Ms. CHANG Jin Yu

Ms. Chang, aged 51, is the general manager of Shanghai Hu-Ning Expressway (Shanghai Section) Co., Ltd. and Shanghai Shen-Yu Development Co., Ltd. and a director of Shanghai Luqiao Development Co., Ltd. ("Luqiao Development") and certain other subsidiaries of the Group. Ms. Chang graduated from School of Mechanical Engineering of Shanghai Jiao Tong University, Shanghai University of Finance and Economics and Arizona State University, USA with a bachelor's degree in engineering, a master's degree in finance and a master's degree in business administration respectively, and obtained a qualified certificate of chief financial officer from Shanghai National Accounting Institute. She was a deputy general manager of SIIC Management (Shanghai) Ltd., an executive deputy general manager of Luqiao Development, deputy general manager of Shanghai Galaxy Investment Co., Ltd., the chairman of SIIC Aerospace Galaxy Energy (Shanghai) Co., Ltd. and Shanghai Shengtai Investment and Management Co., Ltd. She has many years' experience in mergers and acquisitions, financial investment, project planning and enterprise management.

#### Mr. GU Yao Zhong

Mr. Gu, aged 54, is a director and the general manager of Shanghai Luqiao Development Co., Ltd. Mr. Gu graduated from Shanghai University (formerly Shanghai Vocational College of Science and Technology), and obtained a bachelor's degree in engineering and holds the designation of a mid-level engineer. He was a manager of the engineering department of Shanghai Pujiang Bridge and Tunnel Operation and Management Co., Ltd. and deputy general manager of Shanghai Hu-Ning Expressway (Shanghai Section) Co., Ltd. He has many years' experience in operation management and maintenance of bridge, tunnel and highway.

#### Mr. DAI Yuan Lun

Mr. Dai, aged 58, is a director and the general manager of Nanyang Brothers Tobacco Company, Limited ("Nanyang Tobacco"). He graduated from Shanghai Institute of Mechanical Engineering with a bachelor's degree in engineering and holds a designation of senior engineer. Mr. Dai was an executive deputy general manager of Nanyang Tobacco, a vice president of Shanghai Electric Group Printing and Packaging Machinery Group and the general manager of Shanghai Electric Group Printing and Packaging Machinery Co., Ltd. He has extensive experience in enterprise management (manufacturing).

#### Mr. SUN Zhong Da

Mr. Sun, aged 54, is a director and the president of The Wing Fat Printing Company, Limited. He graduated from East China University of Science and Technology with a postgraduate degree in business administration and holds a designation of senior engineer. Mr. Sun was a deputy officer of the manufacturing centre of Shanghai Pharmaceutical (Group) Co., Ltd. and the general manager of SPH No. 1 Biochemical & Pharmaceutical Co., Ltd. He has extensive experience in enterprise management.

## **DIRECTORS' REPORT**

The Directors have pleasure in presenting their report and the audited consolidated financial statements of the Group for the year ended 31 December 2022.

## **PRINCIPAL ACTIVITIES**

The Group is principally engaged in the businesses of infrastructure facilities, real estate and consumer products.

#### PRINCIPAL SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES

Details of the principal subsidiaries, joint ventures and associates as at 31 December 2022 are set out in notes 50, 51 and 52 to the consolidated financial statements respectively.

#### **BUSINESS REVIEW**

A fair review of the Group's business including a discussion of the principal risks and uncertainties facing the Group and an indication of likely future developments in the Group's business, is set out in the section of "Business Review, Discussion and Analysis" set out on pages 14 to 31 of this Annual Report.

Disclosures relating to the compliance with relevant laws and regulations which have a significant impact on the Group, as well as its relationships with its major stakeholders are included in the "Corporate Governance Report" on pages 39 to 52 of this Annual Report.

Such discussion forms part of this Directors' Report.

#### **DIVIDENDS**

The results of the Group for the year ended 31 December 2022 and the Group's financial position at 31 December 2022 are set out in the Group's consolidated financial statements on pages 73 to 195 of this Annual Report.

In respect of the interim dividend for the year, the Company completed the payment of HK42 cents per Share to the Shareholder (2021: HK48 cents per share). The Directors recommend the payment of a final dividend of HK50 cents per Share to the Shareholders whose names appear on the register of members of the Company on 5 June 2023.

#### **FINANCIAL SUMMARY**

A summary of the financial information of the Group for the year ended 31 December 2022 and the previous four years is set out on page 196 of this Annual Report.

## **SHARE CAPITAL**

Details of the share capital of the Company during the year are set out in note 35 to the consolidated financial statements.

## **DISTRIBUTABLE RESERVES OF THE COMPANY**

The Company's reserves available for distribution to Shareholders as at 31 December 2022 represented retained profits of HK\$20,718,605,000 (2021: HK\$20,081,132,000).

## **DIRECTORS**

The Directors of the Company during the year and up to the date of this report were:

#### **Executive Directors**

Shen Xiao Chu (Chairman)
Zhou Jun (Vice Chairman & Chief Executive Officer)
Xu Bo (Deputy CEO)
Xu Zhan (Resigned on 3 February 2023)

## **Independent Non-Executive Directors**

Woo Chia-Wei Leung Pak To, Francis Yuen Tin Fan, Francis Cheng Hoi Chuen, Vincent

(Passed away on 28 August 2022)

Mr. Xu Zhan resigned as an Executive Director of the Company with effect from 3 February 2023 due to his personal career development.

Mr. Cheng Hoi Chuen, Vincent, a former Independent Non-Executive Director of the Company, passed away on 28 August 2022.

The biographical details of the Directors are set out on pages 53 to 54 of this Annual Report. Details of Directors' empluments are set out in note 11 to the consolidated financial statements.

In accordance with the Company's articles of association, the Directors of the Company (including the Independent Non-Executive Directors) shall be subject to retirement by rotation at each annual general meeting. Mr. Shen Xiao Chu, Mr. Zhou Jun and Mr. Yuen Tin Fan, Francis shall retire by rotation at the forthcoming annual general meeting. All of them, being eligible, have offered themselves for re-election at the forthcoming annual general meeting.

#### **DIRECTORS OF THE SUBSIDIARIES**

The names of all directors who have served on the boards of the subsidiaries of the Company during the year ended 31 December 2022 and up to the date of this report are available on the website of the Company.

## **DIRECTORS' SERVICE CONTRACTS**

None of the Directors being proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

## PERMITTED INDEMNITY PROVISIONS

During the year ended 31 December 2022 and up to the date of this report, the Company has in force permitted indemnity provisions for the benefits of the Directors of the Company (including former Directors) or of its associated companies.

# DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

At 31 December 2022, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO), as recorded in the register maintained by the Company pursuant to section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

## (I) Interests in shares and underlying shares of the Company

Name of Director	Capacity	Nature of interests	Number of issued Shares held	Approximate percentage of the issued Shares
Zhou Jun	Beneficial owner	Personal	300,000	0.03%

Note: All interests stated above represent long positions.

## (II) Interests in shares and underlying shares of associated corporation

#### SI Urban Development

Name of Director	Capacity	Nature of interests	Number of issued SIUD Shares held	Approximate percentage of the issued SIUD Shares
Zhou Jun	Beneficial owner	Personal	360,000	0.01%

Note: All interests stated above represent long positions.

Save as disclosed above, none of the Directors, chief executives nor their associates had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as at 31 December 2022.

#### **EQUITY-LINKED AGREEMENTS**

Details of the equity-linked agreements entered into during the year or subsisting at the end of the year are set out below:

#### **Share options**

Particulars of the share option schemes adopted by the Group are set out in note 36 to the consolidated financial statements.

#### (I) SIHL Scheme

The SIHL Scheme shall be valid and effective for a period of 10 years commencing the date of adoption of the scheme. The SIHL Scheme was expired on 24 May 2022. During the year, no options were granted or outstanding under the SIHL Scheme.

#### (II) SI Urban Development Scheme

The SI Urban Development Scheme shall be valid and effective for a period of 10 years commencing the date of adoption of the scheme. During the year, no options were granted or outstanding under the SI Urban Development Scheme.

### (III) SIIC Environment Scheme

The SIIC Environment Scheme shall be valid and effective for a period of 10 years commencing the date of adoption of the scheme. The SIIC Environment Scheme was expired on 26 April 2022. During the year, no options were granted or outstanding under the SIIC Environment Scheme.

## ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES OF THE COMPANY

Save as disclosed under the section "Equity-linked Agreements" above, neither the Company nor a specified undertaking (within the meaning of the Hong Kong Companies Ordinance) of the Company was a party to any other arrangements to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate at any time during or at the end of the year.

#### DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE

No transactions, arrangements and contracts that are significant in relation to the Group's business, to which the Company or a specified undertaking (within the meaning of the Hong Kong Companies Ordinance) of the Company was a party and in which a person who at any time in the year was a Director of the Company or his connected entities had a material interest, whether directly or indirectly, subsisted during or at the end of the year.

#### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2022, the interests and short positions of the substantial Shareholders and other persons, in the Shares and underlying Shares as recorded in the register required to be kept under Section 336 of the SFO, were as follows:

Name of shareholder	Capacity	Nature of interests	Number of issued Shares beneficially held	Approximate percentage of the issued Shares
SIIC	Interests held by controlled corporations	Corporate	685,410,748 (Notes 1 and 2)	63.04%

#### Notes:

- SIIC through its subsidiaries, namely Shanghai Investment Holdings Limited, SIIC Capital (B.V.I.) Limited, Shanghai Industrial Financial Holdings (Hong Kong) Company Limited, SIIC Trading Company Limited and SIIC CM Development Limited held 519,409,748 Shares, 80,000,000 Shares, 52,908,000 Shares, 33,083,000 Shares and 10,000 Shares respectively, and was accordingly deemed to be interested in the respective Shares held by the aforementioned companies.
- 2. All interests stated above represent long positions.

Save as disclosed above, no other persons had any interests or short positions in the Shares or underlying Shares as recorded in the register required to be kept under Section 336 of the SFO as at 31 December 2022.

## **CONNECTED TRANSACTIONS**

The following connected transactions and continuing connected transactions (other than those exempt from reporting, announcement and independent Shareholders approval requirements under Chapter 14A of the Listing Rules) were entered into between the Group and its connected persons and/or were subsisting during the year ended 31 December 2022:

## 1. Provision of assets management services by Shanghai Galaxy

On 19 August 2021,上海滬寧高速公路(上海段)發展有限公司("Hu-Ning Expressway"),上海路橋發展有限公司("Luqiao Development"),上海申渝公路建設發展有限公司("Shanghai Shen-Yu") and永發印務(東莞)有限公司("WF Dongguan") (together the "Relevant Companies" and each the "Relevant Company"), entered into an asset management entrustment agreement (together the "2021 Entrustment Agreements"), respectively, with Shanghai Galaxy to renew the previous entrustment arrangement for engaging Shanghai Galaxy to manage its assets for a further term of three years from the date when Shanghai Galaxy served a written notice to the Relevant Companies requesting for the provision of the initial entrustment fund under the respective 2021 Entrustment Agreements (the "Commencement Date") to the date immediately prior to the third anniversary of the Commencement Date (the "Expiry Date").

Each Relevant Company should provide at least RMB10,000,000 as the initial entrustment fund. The total maximum amount of the entrustment fund to be provided by all the Relevant Companies should be no more than RMB500,000,000, provided that: (i) the maximum amount of entrustment fund from each of Hu-Ning Expressway, Luqiao Development and Shanghai Shen-Yu should not exceed RMB500,000,000; and (ii) the maximum amount of entrustment fund from WF Dongguan should not exceed RMB200,000,000.

Shanghai Galaxy should pay guaranteed returns calculated on a daily basis at the rate of 5% per annum on the accumulated principal of the entrustment funds. The annual caps for the aggregate amount of guaranteed returns payable to the Relevant Companies by Shanghai Galaxy under the 2021 Entrustment Agreements would be RMB9,247,000 for the period from the Commencement Date to 31 December 2021, RMB25,000,000 for the financial year ended 31 December 2022, RMB25,000,000 for the financial year ended 31 December 2023 and RMB25,000,000 for the period from 1 January 2024 to the Expiry Date.

If there was any revenue surplus after making the above distribution and deducting all taxes and expenses, such sum shall be divided between Shanghai Galaxy and the Relevant Companies on a 50:50 basis. 50% of the revenue surplus should be distributed among the Relevant Companies based on the amount of entrustment funds entrusted and the duration of entrustment. The annual caps for the aggregate amount of revenue surplus payable to the Relevant Companies or Shanghai Galaxy under the 2021 Entrustment Agreements would be RMB9,247,000 for the period from the Commencement Date to 31 December 2021, RMB25,000,000 for the financial year ended 31 December 2022, RMB25,000,000 for the financial year ended 31 December 2023 and RMB25,000,000 for the period from 1 January 2024 to the Expiry Date.

As SIIC, the controlling Shareholder, through its wholly-owned subsidiary, held 10% of the registered capital of Shanghai Galaxy and exercised the authority as a state-owned shareholder of上海上實(集團)有限公司 ("SIIC Shanghai"), which in turn was a state-owned enterprise holding 45% of the registered capital of Shanghai Galaxy, Shanghai Galaxy was an associate of SIIC and a connected person of the Company.

### 2. Shareholder's loan facility provided by Hu-Ning Expressway to Shanghai Galaxy

Reference was made to a shareholder's loan facility in an aggregate principal amount of up to RMB500,000,000 made available by Hu-Ning Expressway to Shanghai Galaxy for a term of three years from 21 January 2016 to 20 January 2019. As the above shareholder's loan facility expired on 20 January 2019, Hu-Ning Expressway agreed to extend such facility on substantially the same terms for a further term of three years from 21 January 2019 to 20 January 2022 (the "Shareholder's Loan Facility"). The Board approved the Shareholder's Loan Facility on 29 August 2018.

Under the Shareholder's Loan Facility, Hu-Ning Expressway shall upon request provide term loan(s) to Shanghai Galaxy during the term of the Shareholder's Loan Facility, and the relevant loan amount shall be determined on a case-by-case basis based on the purpose of use, with the maximum amount representing the unutilised portion of the Shareholder's Loan Facility. The duration of each term loan would be negotiated on a case-by-case basis. Each term loan would expire by the end of the three-year period from 21 January 2019, i.e. 20 January 2022.

Interest under the Shareholder's Loan Facility shall be the benchmark interest rate of RMB denominated loans for the same period as announced by the People's Bank of China, subject to the negotiation and agreement between the parties at the time of each drawdown. Amounts advanced under a loan shall be repaid at maturity. Shanghai Galaxy might repay the principal amount prior to the maturity date of the loan. Interest shall be repaid on a semi-annual basis.

In respect of each term loan under the Shareholder's Loan Facility, individual loan agreement(s) would be entered into between Hu-Ning Expressway and Shanghai Galaxy setting out the interest rate as agreed, the loan amount and the repayment term before the drawdown.

The annual caps of the Shareholder's Loan Facility for each of the financial years ended 31 December 2019, 2020, 2021 and 2022 were RMB522,760,417, RMB524,145,834, RMB524,079,862 and RMB501,319,445 respectively, being the possible maximum loan amount that could be granted under the Shareholder's Loan Facility plus the maximum interest income generated in the respective year. Shanghai Galaxy would be responsible for any profit tax payable by Hu-Ning Expressway in relation to its interest income.

As the Shareholder's Loan Facility expired on 20 January 2022, Hu-Ning Expressway agreed to extend the Shareholder's Loan Facility available to Shanghai Galaxy in an aggregate principal amount of up to RMB500,000,000 on substantially the same terms for a further term of three years from 21 January 2022 to 20 January 2025 (the "Renewed Shareholder's Loan Facility"). The Board approved the Renewed Shareholder's Loan Facility on 8 November 2021.

Under the Renewed Shareholder's Loan Facility, Hu-Ning Expressway should upon request provide term loan(s) to Shanghai Galaxy during the said term of the Renewed Shareholder's Loan Facility, and the relevant loan amount should be determined on a case-by-case basis based on the purpose of use, with the maximum amount representing the unutilised portion of the Renewed Shareholder's Loan Facility. The duration of each term loan will be negotiated on a case-by-case basis. Each term loan will expire by the end of the three-year period from 21 January 2022, i.e. 20 January 2025.

Interest under Renewed Shareholder's Loan Facility should be the benchmark interest rate of RMB denominated loans for the same period as announced by the People's Bank of China (as at the close of trading of 8 November 2021, which was 4.65% for loan of a 5-year period), subject to the negotiation and agreement between the parties at the time of each drawdown. Amounts advanced under a loan should be repaid at maturity. Shanghai Galaxy might repay the principal amount prior to the maturity date of the loan. Interest should be repaid on a semi-annual basis.

The annual cap of the Renewed Shareholder's Loan Facility for each of the financial years ending 31 December 2022, 31 December 2023, 31 December 2024 and 31 December 2025 was RMB500,000,000, which was determined based on the possible maximum loan amount that could be granted under the Renewed Shareholder's Loan Facility.

In respect of each term loan, individual loan agreement(s) would be entered into between Hu-Ning Expressway and Shanghai Galaxy setting out the interest rate as agreed, the loan amount and the repayment term before the drawdown.

Hu-Ning Expressway, SIIC (through its wholly-owned subsidiary) and SIIC Shanghai held 45%, 10% and 45% of the registered capital of Shanghai Galaxy, respectively. As mentioned above, Shanghai Galaxy was an associate of SIIC and a connected person of the Company.

#### 3. Tenancy agreements - Tuen Mun Lease Agreement and Harcourt Tenancy Agreement

On 22 December 2021, Nanyang Tobacco (an indirect wholly-owned subsidiary of the Company) and the Company, as tenants, entered into the lease agreements (i.e. the lease agreement relating to a 16-storey property situated at No. 9 Tsing Yeung Circuit, Tuen Mun, New Territories, Hong Kong (the "Tuen Mun Lease Agreement"), and the tenancy agreement relating to a property situated at the whole of 26th Floor and a portion of 27th Floor of Harcourt House, 39 Gloucester Road, Wanchai, Hong Kong (the "Harcourt Tenancy Agreement")) with Nanyang Enterprises Properties Limited ("Nanyang Enterprises") and International Hope Limited ("International Hope") respectively, as landlords, with a term commencing from 1 January 2022 to 31 December 2022 (both days inclusive) to renew the previous lease agreements, both of which expired by 31 December 2021, for the operation of the Group.

The monthly rentals (exclusive of rates, management fee and other outgoings) under the Tuen Mun Lease Agreement and the Harcourt Tenancy Agreement were HK\$2,750,000 and HK\$937,400 respectively. The annual caps, which represented the sum of (a) the rental payable by Nanyang Tobacco to Nanyang Enterprises under the Tuen Mun Lease Agreement for the period from 1 January 2022 to 31 December 2022 in the amount of HK\$33,000,000, and (b) the rental payable by the Company to International Hope under the Harcourt Tenancy Agreement for the period from 1 January 2022 to 31 December 2022 in the amount of HK\$11,248,800, were HK\$44,248,800.

As Nanyang Enterprises and International Hope were wholly-owned subsidiaries of SIIC, they were associates of SIIC and connected persons of the Company.

## 4. Supply of printed packaging materials for pharmaceutical products by Wing Fat Group

On 29 October 2021, Wing Fat Printing, an indirect non-wholly owned subsidiary of the Company, entered into a procurement framework agreement (the "**PF Agreement I**") with Shanghai Pharmaceuticals Holding for a term of one year commencing from 1 January 2022 and ending on 31 December 2022. Pursuant to the PF Agreement I, any members of the Wing Fat Group (i.e. Wing Fat Printing and its subsidiaries from time to time) might enter into an individual procurement agreement(s) (the "**Individual Agreement(s)**") with any members of the SPH Group (i.e. Shanghai Pharmaceuticals Holding and its subsidiaries from time to time) to supply printed packaging materials for pharmaceutical products, subject to the annual cap of the procurement amount.

The procurement amount chargeable by the Wing Fat Group for the supply of printed packaging materials for pharmaceutical products shall be determined after arm's length negotiations between the parties with reference to various factors for each Individual Agreement, including (among others) the prevailing market price, type and quantity of printed packaging materials, specifications, complexity of tasks involved and delivery date, to ensure that the amount is in line with the market price. The specific payment arrangement shall be set out in the Individual Agreements.

The annual cap for the total procurement amount payable by the SPH Group to the Wing Fat Group with respect to the transactions contemplated under the PF Agreement I for the financial year ending 31 December 2022 was RMB80,000,000.

As Shanghai Pharmaceuticals Holding was a subsidiary of SIIC, it was an associate of SIIC and a connected person of the Company.

## 5. Provision and supply of equipment and services by SIIC Longchuang to Shanghai Pharmaceuticals Holding

On 31 August 2022, SIIC Longchuang, a non-wholly owned subsidiary of the Company, entered into a procurement framework agreement (the "**PF Agreement II**") with Shanghai Pharmaceuticals Holding for a term of one year commencing from 1 January 2022 and ending on 31 December 2022.

Pursuant to the PF Agreement II, any members of the SIIC Longchuang Group (i.e. SIIC Longchuang and its subsidiaries from time to time) might enter into an individual procurement agreement(s) (the "Individual Agreements") with any members of the SPH Group to provide and supply (i) internet systems, (ii) technical support services, (iii) information management system, cloud and network equipment, video conferencing and sound systems, intelligent integrated system, smart office system and relevant hardware and equipment and maintenance services, (iv) energy-saving consulting service, air-conditioning systems, lighting systems and environmental quality monitoring system; (v) safety helmets; (vi) smart glasses system and after-sales services, and/or (vii) building and office maintenance services and relevant hardware and office equipment to members of the SPH Group, subject to the annual cap of the procurement amount.

The procurement amount chargeable by the SIIC Longchuang Group for the provision and supply of the equipment and services contemplated under the PF Agreement II should be determined after arm's length negotiations between the parties with reference to various factors for each Individual Agreement, including (among others) (i) reasonable costs and expenses incurred/to be incurred for the provision of service and products provided by the SIIC Longchuang Group; (ii) type, specifications and quantity of services and products under the Individual Agreements; (iii) complexity of the services; and (iv) delivery date of the services and products, to ensure that the amount is in line with the market price. The specific payment arrangement shall be set out in the Individual Agreements.

The annual cap for the total procurement amount payable by the SPH Group to the SIIC Longchuang Group with respect to the transactions contemplated under the PF Agreement II for the financial year ending 31 December 2022 was RMB35,000,000.

As mentioned above, Shanghai Pharmaceuticals Holding was an associate of SIIC and a connected person of the Company.

## 6. Acquisition of 40% Equity Interest in SI Clean Energy

On 21 June 2022, Shanghai Jiyun, a wholly-owned subsidiary of the Company, entered into an equity transfer agreement with上海上投資產經營有限公司 ("**Shangtou Asset**") for the acquisition of 40% equity interest in the SI Clean Energy. Pursuant to the Agreement, Shanghai Jiyun agreed to acquire, and Shangtou Asset agreed to sell, 40% equity interest in the SI Clean Energy at the cash consideration of RMB224,557,800 (the "**Acquisition I**").

Immediately before completion of the agreement, the SI Clean Energy was owned as to 40% by Shanghai Jiyun, 40% by Shangtou Asset and 20% by Shanghai Galaxy, respectively. Upon completion of the Acquisition I, Shanghai Jiyun would own 80% of the equity interest in the SI Clean Energy and the SI Clean Energy would become an indirect subsidiary of the Company.

Shangtou Asset is a subsidiary of SIIC Shanghai, which was in turn a subsidiary of SIIC by virtue of SIIC being the representative authorised to exercise state-owned shareholder's right over SIIC Shanghai. Therefore, Shangtou Asset was an associate of SIIC and a connected person of the Company.

#### 7. Acquisition of Target Company holding 28.5% Equity Interest in Xi'an Chanba

On 30 November 2022, Honest State Limited (the "Purchaser") (an indirect wholly-owned subsidiary of SI Urban Development, which was in turn an indirect non-wholly owned subsidiary of the Company) entered into a share transfer agreement (the "Share Transfer Agreement") with Renowned Support Holdings Limited (the "Vendor"), among others, pursuant to which the Purchaser conditionally agreed to purchase and the Vendor conditionally agreed to sell the entire issued share capital of Leap Charm Limited (the "Target Company") (the "Sale Shares") at the consideration of RMB696,000,000 (the "Acquisition II").

The principal asset of the Target Group (i.e. the Target Company and its subsidiaries) was 28.5% equity interest in Xi'an Chanba. Xi'an Chanba and its subsidiaries were the project companies established to hold and develop the Originally project located in Xi'an, the PRC. Immediately before completion of the Acquisition II, Xi'an Chanba was an indirect non-wholly owned subsidiary of the Company and was held as to 71.5% by the SIUD Group (i.e. SI Urban Development and its subsidiaries) and 28.5% by the Target Group (i.e. the Target Company and its subsidiaries). Upon completion of the Acquisition II, the Target Group and Xi'an Chanba would become indirect wholly-owned subsidiaries of SI Urban Development and indirect subsidiaries of the Company.

As the Vendor was a connected person of the Company at the subsidiary level by virtue of being the indirect holding company of Shanghai Saiyin Management Co., Ltd., which was a substantial shareholder of the Xi'an Chanba.

Pursuant to Rule 14A.56 of the Listing Rules, the Directors engaged the auditor of the Company to report on the continuing connected transactions of the Group in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued his unqualified letter containing his findings and conclusions to the Board in respect of the continuing connected transactions in accordance with Rule 14A.56 of the Listing Rules.

## **DIRECTORS' REPORT**

The auditor's letter has confirmed that nothing has come to their attention that has caused them to believe that the continuing connected transactions:

- (i) have not been approved by the Board;
- (ii) for the transactions involving the provision of goods or services by the Group, were not, in all material respects, in accordance with the pricing policies of the Group;
- (iii) were not entered into, in all material respects, in accordance with the relevant agreements governing the continuing connected transactions; and
- (iv) with respect to each of the aforesaid continuing connected transactions, have exceeded their respective annual caps set by the Company.

In respect of the continuing connected transactions, the Company has followed the policies and guidelines as laid down in the guidance letter HKEX-GL73-14 issued by the Stock Exchange when determining the price and terms of the transactions conducted during the financial year ended 31 December 2022.

The Independent Non-Executive Directors have reviewed the continuing connected transactions and the report of the auditor and have confirmed that the transactions have been entered into by the Company in the ordinary and usual course of its business, on normal commercial terms, and in accordance with the terms of the agreements governing such transactions that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

#### **RELATED PARTY TRANSACTIONS**

The Company confirms that it has complied with all the requirements under Chapter 14A of the Listing Rules in respect of the transactions disclosed in the section headed "Connected Transactions" of the Directors' Report in this report, which were also classified as related party transactions of the Group and set out in paragraph (I) of note 47 to the consolidated financial statements in this report. Details of such related party transactions for the year are set out in paragraph (I) of note 47 to the consolidated financial statements. During the year ended 31 December 2022, the Group also entered into other related party transactions which did not constitute connected transactions and are not subject to reporting, announcement, circular or independent shareholders' approval requirements under Chapter 14A of the Listing Rules, particulars of which are set out in paragraphs (II) and (III) of note 47 to the consolidated financial statements in this report.

## **MAJOR CUSTOMERS AND SUPPLIERS**

During the year, both the aggregate revenue from sales attributable to the Group's five largest customers and the aggregate purchases attributable to the Group's five largest suppliers were less than 30% of the Group's total sales and purchases respectively.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year ended 31 December 2022, SI Urban Development, a subsidiary of the Company, bought back a total of 13,646,000 SIUD Shares on the Stock Exchange for a total consideration of HK\$7,503,060, of which, 12,646,000 shares were cancelled on 30 December 2022, and the remaining 1,000,000 shares were cancelled on 27 February 2023.

Save as disclosed above, during the year ended 31 December 2022, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of its listed securities.

#### **DONATIONS**

During the year, the Group made charitable and other donations amounting to HK\$1,758,000.

## **RETIREMENT BENEFITS SCHEMES**

Details of the Group's retirement benefits schemes are set out in note 46 to the consolidated financial statements.

#### SUFFICIENCY OF PUBLIC FLOAT

As at the date of this Annual Report, based on publicly available information and within the knowledge of the Directors of the Company, 36.96% of the issued share capital of the Company is held by the public.

The Company has maintained a sufficient public float throughout the year ended 31 December 2022.

#### **CORPORATE GOVERNANCE**

The corporate governance principles and practices adopted by the Company are set out in the Corporate Governance Report on pages 39 to 52 of this Annual Report.

#### **AUDITOR**

A resolution will be submitted to the forthcoming annual general meeting of the Company to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

Shen Xiao Chu

Chairman

Hong Kong, 30 March 2023

## INDEPENDENT AUDITOR'S REPORT

# Deloitte.

## 德勤

## TO THE MEMBERS OF SHANGHAI INDUSTRIAL HOLDINGS LIMITED 上海實業控股有限公司

(incorporated in Hong Kong with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of Shanghai Industrial Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 73 to 195, which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current reporting period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## **KEY AUDIT MATTERS (continued)**

#### Key audit matter

#### Valuation of investment properties

We identified the valuation of investment properties as a key audit matter due to its significance to the consolidated financial statements as a whole and the significant judgment and estimation associated with determining the fair values of investment properties.

As disclosed in note 14 to the consolidated financial statements, the fair values of the Group's investment properties amounted to HK\$29,798,401,000 as at 31 December 2022 with a net increase in fair value of investment properties of HK\$10,196,000 recognised in the consolidated statement of profit or loss and other comprehensive income for the year then ended under the line item "other income, gains and losses".

The fair values of the Group's investment properties as at 31 December 2022 have been arrived at on the basis of valuations carried out by an independent qualified professional valuer (the "Valuer"). Details of the valuation techniques and significant unobservable inputs used in the valuations are disclosed in note 14 to the consolidated financial statements. The fair values are dependent on certain key inputs that involve judgment and estimation made by the management of the Group together with the Valuer, including, among other factors, reversionary yield derived from market rent and the transaction price of comparable properties in the same location and market price of comparable properties in the similar locations.

#### How our audit addressed the key audit matter

Our procedures in relation to the valuation of the investment properties included:

- Evaluating the competence, capabilities and objectivity of the Valuer;
- Obtaining an understanding from the Valuer and the management of the Group on the valuation process to understand significant assumptions adopted and inputs used in the valuation;
- Evaluating the appropriateness of the valuation methodologies by matching the nature of the properties and the availability of comparable market transactions and information against the valuation methodologies applied; and
- Assessing the reasonableness of key inputs used by the Valuer in the valuation models by referring, on a sample basis, to the comparable market transactions and other market data.

## **KEY AUDIT MATTERS (continued)**

#### Key audit matter

## Assessment of the net realisable value ("NRV") of properties held-for-sale ("PHFS")

We identified assessment of the NRV of the Group's PHFS with impairment indicators (the "Concerned PHFS") as a key audit matter due to the significant judgment and estimation associated.

As disclosed in note 26 to the consolidated financial statements, the Group has PHFS of HK\$15,477,645,000 as at 31 December 2022, of which an amount of HK\$1,735,264,000 is referring to as the Concerned PHFS. The reversal of impairment loss in respect of the Concerned PHFS amounting to HK\$225,000 has been recognised in the consolidated statement of profit or loss and other comprehensive income for the year.

The management of the Group determined whether PHFS are with impairment indicators by reference to the cities and locations where the PHFS are located, the pre-sale status and other relevant market factors. The management of the Group assessed the NRV of the Concerned PHFS as at 31 December 2022 by reference to the valuation reports prepared by independent qualified professional valuers (the "Valuers"). The valuations are dependent on certain key inputs that involve judgment and estimation made by the management of the Group together with the Valuers including, among other factors, transaction price of comparable properties in the similar or same locations and adjustments made according to nature of each property and its specific location and conditions.

#### How our audit addressed the key audit matter

Our procedures in relation to the assessment of the NRV of the Concerned PHFS included:

- Understanding and evaluating the appropriateness of the process adopted by the management of the Group in identifying properties with impairment indicators from the Group's PHFS portfolio (i.e. the Concerned PHFS);
- Assessing the competence, capabilities and objectivity of the Valuers;
- Discussing with the Valuers on the valuation process to understand the performance of property markets, significant assumptions adopted and inputs used in the valuation;
- Evaluating the appropriateness of the valuation methodologies adopted in the valuation models; and
- Assessing the reasonableness of the key inputs used by the valuers in the valuation models by referring, on a sample basis, to the available market information such as transaction prices of comparable properties and the factors supporting the adjustments made.

#### OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Group's internal control.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Leung Po Shan.

**Deloitte Touche Tohmatsu** 

Certified Public Accountants
Hong Kong

30 March 2023

Deloitte Touche Touristan

### **CONSOLIDATED STATEMENT OF PROFIT OR LOSS**

For the year ended 31 December 2022

	NOTES	2022 HK\$'000	2021 HK\$'000
Revenue	5	31,348,592	38,747,951
Cost of sales		(22,317,753)	(23,878,335)
Gross profit		9,030,839	14,869,616
Net investment income	6	358,957	372,905
Other income, gains and losses		761,407	(1,768,684)
Selling and distribution costs		(1,029,972)	(1,183,111)
Administrative and other expenses		(1,933,297)	(1,905,940)
Finance costs	7	(1,866,806)	(1,681,765)
Share of results of joint ventures		299,318	243,759
Share of results of associates		132,573	442,051
Net (loss) gain on liquidation/disposal of			
subsidiaries/interest in an associate	8	(241,941)	1,357,183
Profit before taxation		5,511,078	10,746,014
Income tax expense	9	(2,181,308)	(6,633,048)
Profit for the year	10	3,329,770	4,112,966
Profit for the year attributable to			
<ul> <li>Owners of the Company</li> </ul>		2,313,924	3,745,505
<ul> <li>Non-controlling interests</li> </ul>		1,015,846	367,461
		3,329,770	4,112,966
		HK\$	HK\$
Earnings per share	13		
- Basic		2.128	3.429
- Diluted		2.128	3.429

The notes on pages 83 to 195 are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2022

	2022 HK\$'000	2021 HK\$'000
Profit for the year	3,329,770	4,112,966
Other comprehensive (expense) income		
Items that may be subsequently reclassified to profit or loss		
Exchange differences arising on translation of foreign operations		
– subsidiaries	(4,478,917)	1,776,886
– joint ventures	(880,043)	552,446
- associates	(485,228)	82,131
Reclassification adjustment for realisation of revaluation		
reserves upon disposal of the related properties	(27,659)	(5,205)
Reclassification adjustment upon disposal of an associate		(0.400)
classified as held-for-sale	-	(9,429)
Items that will not be reclassified to profit or loss		
Fair value change on equity instruments at fair value through		
other comprehensive income held by subsidiaries, net of tax	(22,294)	(288,506)
Other comprehensive (expense) income for the year	(5,894,141)	2,108,323
Total comprehensive (expense) income for the year	(2,564,371)	6,221,289
Total comprehensive (expense) income for the year attributable to		
- Owners of the Company	(896,709)	4,956,286
<ul> <li>Non-controlling interests</li> </ul>	(1,667,662)	1,265,003
	(2,564,371)	6,221,289

The notes on pages 83 to 195 are an integral part of these consolidated financial statements.

### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

At 31 December 2022

	NOTES	2022 HK\$'000	2021 HK\$'000
Non-Current Assets			
Investment properties	14	29,798,401	28,985,301
Property, plant and equipment	15	5,488,970	5,764,711
Right-of-use assets	16	640,693	698,853
Toll road operating rights	17	5,554,329	6,599,286
Goodwill	18	547,196	590,588
Other intangible assets	19	8,078,995	8,603,724
Interests in joint ventures	20	11,564,005	6,078,908
Interests in associates	21	7,479,568	8,257,908
Investments	22	387,502	456,697
Receivables under service concession arrangements	23	25,974,842	25,925,594
Deposits paid on acquisition of non-current assets	24	4,677,435	7,960,018
Deferred tax assets	25	155,184	136,391
		100,347,120	100,057,979
Current Assets			
Inventories	26	40,666,892	53,441,173
Trade and other receivables	27	11,471,641	12,280,029
Contract assets	28	87,882	116,869
Investments	22	275,739	414,889
Receivables under service concession arrangements	23	840,367	848,548
Prepaid taxation		932,579	1,014,476
Pledged bank deposits	29	228,583	709,526
Short-term bank deposits	29	1,786,601	668,643
Cash and cash equivalents	29	28,870,193	38,149,742
		85,160,477	107,643,895
Assets classified as held for sale	39	8,426,155	8,661
		93,586,632	107,652,556

	NOTES	2022 HK\$'000	2021 HK\$'000
Current Liabilities			
Trade and other payables	30	19,495,221	22,185,904
Lease liabilities	34	85,724	100,582
Contract liabilities	31	15,568,956	20,618,731
Deferred income	32	446,198	446,581
Taxation payable		3,589,367	6,641,699
Bank and other borrowings	33	17,902,765	23,637,611
		57,088,231	73,631,108
Liabilities associated with assets classified as held for sale	39	8,307,647	113
		65,395,878	73,631,221
Net Current Assets		28,190,754	34,021,335
Total Assets less Current Liabilities		128,537,874	134,079,314
Capital and Reserves			
Share capital	35	13,649,839	13,649,839
Reserves		31,874,182	33,789,615
Equity attributable to owners of the Company		45,524,021	47,439,454
Non-controlling interests		31,269,890	33,918,247
Total Equity		76,793,911	81,357,701
Non-Current Liabilities			
Provision for major overhauls	23	80,484	89,298
Deferred income	32	2,785,847	3,368,970
Bank and other borrowings	33	40,828,228	40,619,524
Deferred tax liabilities	25	7,924,365	8,495,150
Lease liabilities	34	125,039	148,671
		51,743,963	52,721,613
Total Equity and Non-Current Liabilities		128,537,874	134,079,314

The notes on pages 83 to 195 are an integral part of these consolidated financial statements.

The consolidated financial statements on pages 73 to 195 were approved and authorised for issue by the board of directors on 30 March 2023 and are signed on its behalf by:

**Zhou Jun**Chief Executive Officer

**Xu Bo**Deputy Chief Executive Officer

### **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the year ended 31 December 2022

				Attributable	to owners of the	Company				Attributable	to non-controllin	g interests	
	Share capital HK\$'000	Other revaluation reserve HK\$'000 (Note i)	Other reserve HK\$'000 (Note ii)	Merger reserve HK\$'000 (Note iii)	Investment revaluation reserves HK\$'000	Translation reserve HK\$'000	PRC statutory reserves HK\$'000 (Note iv)	Retained profits HK\$'000	Sub-total HK\$'000	Perpetual bond HK\$'000 (Note v)	Share of net assets of subsidiaries HK\$'000	Sub-total HK\$'000	Total HK\$'000
At 1 January 2021	13,649,839	54,855	(786,597)	(5,912,547)	251,055	1,918,855	2,700,023	31,803,283	43,678,766	1,096,852	37,291,765	38,388,617	82,067,383
Profit for the year  Exchange differences arising on translation of foreign operations	-	-	-	-	-	-	-	3,745,505	3,745,505	-	367,461	367,461	4,112,966
– subsidiaries	-	-	-	-	-	701,911	-	-	701,911	113,216	961,759	1,074,975	1,776,886
– joint ventures	-	-	-	-	-	552,446	-	-	552,446	-	-	-	552,446
- associates	-	-	-	-	-	82,131	-	-	82,131	-	-	-	82,131
Fair value change on equity investments at fair value through other comprehensive income held by subsidiaries, net of tax Reclassification adjustment upon disposal of	-	-	-	-	(114,583)	-	-	-	(114,583)	-	(173,923)	(173,923)	(288,506)
an associate classified as held-for-sale Reclassification adjustment for realisation of revaluation reserves upon disposal of	-	-	-	-	-	(8,891)	-	-	(8,891)	-	(538)	(538)	(9,429)
related properties	-	(8,157)	-	-	5,924	-	-	-	(2,233)	-	(2,972)	(2,972)	(5,205)
Total comprehensive (expense) income for the year	-	(8,157)	-	-	(108,659)	1,327,597	-	3,745,505	4,956,286	113,216	1,151,787	1,265,003	6,221,289
Transfers	-	-	-	-	-	-	409,361	(409,361)	-	-	-	-	-
Acquisition of subsidiaries (note 37)	-	-	-	-	-	-	-	-	-	-	29,240	29,240	29,240
Capital contribution from non-controlling interests Repurchase of their own shares by a listed	-	-	-	-	-	-	-	-	-	-	105,333	105,333	105,333
subsidiary	-	-	22,890	-	-	-	-	-	22,890	-	(55,653)	(55,653)	(32,763)
Dividends recognised as distribution (note 12)	-	-	-	-	-	-	-	(1,087,212)	(1,087,212)	-	-	-	(1,087,212)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	-	-	(2,401,988)	(2,401,988)	(2,401,988)
Repayment of perpetual bond	-	-	-	-	-	-	-	-	-	(1,210,068)	-	(1,210,068)	(1,210,068)
Accrual of interest to holder of perpetual bond	-	-	-	-	-	-	-	(17,193)	(17,193)	35,376	(18,183)	17,193	-
Interest paid to holder of perpetual bond	-	-	-	-	-	-	-	-	-	(35,376)	-	(35,376)	(35,376)
Transfer upon disposal/liquidation of subsidiaries	-	-	-	-	-	(115,342)	5,102	(3,843)	(114,083)	-	(2,184,054)	(2,184,054)	(2,298,137)
At 31 December 2021	13,649,839	46,698	(763,707)	(5,912,547)	142,396	3,131,110	3,114,486	34,031,179	47,439,454	-	33,918,247	33,918,247	81,357,701

										Attributable to non- controlling	
	Share capital HK\$'000	Other revaluation reserve HK\$'000 (Note i)	Other reserve HK\$'000 (Note ii)	Merger reserve HK\$'000 (Note iii)	to owners of th Investment revaluation reserves HK\$'000	e Company  Translation reserve HK\$'000	PRC statutory reserves HK\$'000 (Note iv)	Retained profits HK\$'000	Sub-total HK\$'000	Share of net assets of subsidiaries HK\$'000	Total HK\$'000
At 1 January 2022	13,649,839	46,698	(763,707)	(5,912,547)	142,396	3,131,110	3,114,486	34,031,179	47,439,454	33,918,247	81,357,701
Profit for the year Exchange differences arising on translation of foreign operations	-	-	-	-	-	-	-	2,313,924	2,313,924	1,015,846	3,329,770
<ul><li>subsidiaries</li></ul>	-	-	-	-	-	(1,827,341)	-	-	(1,827,341)	(2,651,576)	(4,478,917)
<ul><li>joint ventures</li></ul>	-	-	-	-	-	(880,043)	-	-	(880,043)	-	(880,043)
- associates	-	-	-	-	-	(485,228)	-	-	(485,228)	-	(485,228)
Fair value change on equity investments at fair value through other comprehensive income held by subsidiaries, net of tax	-	-	-	-	(6,152)	-	-	-	(6,152)	(16,142)	(22,294)
Reclassification adjustment for realisation of revaluation reserves upon disposal of the related properties	-	(11,869)	-	-	-	-	-	_	(11,869)	(15,790)	(27,659)
Total comprehensive (expense) income for the year	_	(11,869)	_	_	(6,152)	(3,192,612)	-	2,313,924	(896,709)	(1,667,662)	(2,564,371)
Transfers	_	_	_	_	_	_	178,582	(178,582)	_	_	_
Acquisition of additional interest in a non-wholly owned subsidiary (note 38)	_	-	(22,717)	_	_	_	-	-	(22,717)	(635,529)	(658,246)
Acquisition of a subsidiary under common control (note 47 (I)(h))	_	_	_	(9,547)	_	21,054	8,286	19,273	39,066	119,356	158,422
Capital contribution from non-controlling interests				(0,017)		21,001	0,200	10,270	00,000	402,086	402,086
Repurchase of their own shares by a listed subsidiary	_	_	2,979	_	_	_	_	_	2,979	(3,948)	(969)
Dividends recognised as distribution (note 12)	_	_	· -	_	_	_	-	(1,043,723)	(1,043,723)	-	(1,043,723)
Dividends paid to non-controlling interests	_	_	_	_	_	_	_	_	_	(894,978)	(894,978)
Transfer upon liquidation of a subsidiary (note 41)	_	_	_	_	_	12,371	_	(12,371)	_	40,876	40,876
Transfer upon disposal of a subsidiary (note 40)	_	_	_	_	_	_	-	_	_	(2,887)	(2,887)
Transfer upon disposal of equity investments at fair value through other comprehensive											
0					44.4==			(5.504)	E 074	(F. 074)	
income	-	-	-	-	11,175	-	-	(5,504)	5,671	(5,671)	-

#### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2022

#### Notes:

- (i) Other revaluation reserve is comprised of fair value adjustments on acquisition of subsidiaries relating to interests previously held by the Company and its subsidiaries (collectively referred to as the "Group") as associates/joint ventures and fair value adjustments arising upon the transfer of property, plant and equipment to investment properties in prior years.
- (ii) The Group accounts for acquisitions of associates, joint ventures or investee companies from its ultimate parent, Shanghai Industrial Investment (Holdings) Company Limited ("SIIC"), as equity transactions and any difference between the consideration paid and the fair value of the interest acquired is recorded in other reserve. In addition, the Group accounts for changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over those subsidiaries as equity transactions and any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received was recorded in other reserve.
- (iii) Merger reserve represents the difference between the fair value of the consideration paid to SIIC for the acquisition of subsidiaries/businesses controlled by SIIC and the share capital of the acquired subsidiaries.
- (iv) The statutory reserves are reserves required by the relevant laws in the People's Republic of China (the "PRC") applicable to the Group's PRC subsidiaries, joint ventures and associates.
- (v) On 2 January 2020, Shanghai Industrial Development Co., Ltd. ("SI Development"), a non-wholly owned listed subsidiary of the Group issued a 5.5% perpetual bond with par value of RMB1 billion (equivalent to HK\$1,096,852,000) to an independent third party (the "Perpetual Bondholder").

The Perpetual Bondholder is entitled to an interest of 5.5% per annum in the first 1.5 years (the "initial investment period") after issuance. Upon the end of the initial investment period, SI Development can elect to extend repayment of the principal for another year once every year indefinitely and the interest rate will be reset with reference to People's Bank of China Benchmark Lending Rate upon each deferral of interest payment and capped at 9%. The interest payments fall due quarterly. Unless SI Development declares dividend to shareholders or reduces the registered capital within 12 months before the interest due date, SI Development can elect to defer the payment of all current or deferred interests to the next payment date.

According to the above-mentioned terms, the issued perpetual bond has no maturity date. SI Development has the right to defer interest payment and the option for redemption of perpetual bond. SI Development has no obligation to deliver cash or another financial asset to another entity, or to exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavourable to the issuer, so the perpetual bond is classified as an equity instrument. During the year ended 31 December 2021, the perpetual bond was fully repaid by the Group.

The notes on pages 83 to 195 are in integral part of these consolidated financial statements.

### **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31 December 2022

	2022 HK\$'000	2021 HK\$'000
	пкф 000	HV2 000
OPERATING ACTIVITIES Profit before taxation	E E11 070	10 746 014
Adjustments for:	5,511,078	10,746,014
Amortisation of other intangible assets	403,029	355,356
Amortisation of toll road operating rights	533,375	760,504
Change in fair value of financial assets at fair value	333,373	700,504
through profit or loss ("FVTPL")	120,682	100,022
Depreciation of property, plant and equipment	498,598	505,414
Depreciation of right-of-use assets	70,815	97,557
Dividend income from equity investments	(9,045)	(47,875)
Finance costs	1,866,806	1,681,765
Gain on bargain purchase arising from acquisition of a		(7.01.0)
subsidiary	- (0.000)	(7,812)
Gain on disposal of subsidiaries/interests in an associate	(2,890)	(1,357,183)
Government compensation of toll road operating rights	(290,445)	(409,446) 368,047
Impairment loss on contract assets Impairment loss on goodwill	_	265,052
Impairment loss on goodwiii Impairment loss on other receivables	- 11,831	2,215,205
Impairment loss on other receivables  Impairment loss on properties under development held for sale	13,806	909,692
Impairment loss on properties under development neid for sale	28,972	253,820
Impairment loss (reversal of impairment loss) on properties		200,020
held for sale	55,448	(30,781)
Increase in fair value of investment properties	(10,196)	(877,970)
Interest income	(469,388)	(423,333)
Loss on liquidation of a subsidiary	244,831	_
Net gain on disposal/written off of property, plant and equipment	(2,494)	(311,534)
Provision for major overhauls	386	682
Reversal of impairment loss on property, plant and equipment	(26,400)	_
Reversal of impairment loss on inventories, other than properties	(5,183)	(13,440)
Share of results of associates	(132,573)	(442,051)
Share of results of associates  Share of results of joint ventures	(299,318)	(243,759)
Operating cash flows before movements in working capital	8,111,725	14,093,946
Increase in receivables under service concession arrangements	(2,784,697)	(1,965,517)
Decrease in financial assets at FVTPL	19,513	120,912
Prepayments for acquisition of parcels of land for residential	10,010	120,312
property projects	_	(3,472,790)
Decrease in inventories	1,349,944	525,646
(Increase) decrease in trade and other receivables	(4,862,212)	3,627,086
Decrease (increase) in contract assets	20,339	(73,868)
Increase (decrease) in trade and other payables	6,925,152	(1,862,840)
Decrease in contract liabilities	(3,522,160)	(1,758,267)
Increase in deferred income	- (0.457)	4,148,805
Decrease in provision for major overhauls	(2,157)	(2,430)
Cash generated from operations	5,255,447	13,380,683
Tax refund	14,141	- (1, 200, 207)
PRC Land Appreciation Tax ("LAT") paid	(2,500,508)	(1,339,867)
PRC Enterprise Income Tax ("EIT") paid	(2,132,044)	(2,453,298)
Hong Kong Profits Tax paid	(110,855)	(28,063)
NET CASH FROM OPERATING ACTIVITIES	526,181	9,559,455

		2022	2021
	NOTES	HK\$'000	HK\$'000
INVESTING ACTIVITIES			
Investment in joint ventures		(3,048,444)	(322,043)
Increase in restricted/pledged bank deposits/short-term			
bank deposits		(640,444)	(428,923)
Subsequent expenditures on investment properties		(495,321)	(585,915)
Purchase of property, plant and equipment		(450,616)	(596,260)
Acquisition of subsidiaries	37	(313,779)	134,298
Acquisition of a subsidiary under common control	47(I)(h)	(251,972)	_
Advance to related parties		(210,096)	(1,633,386)
Acquisition of a parcel of land with portion held for			
development of investment properties		(159,273)	_
Capital injection into associates		(106,674)	(420,073)
Deposits paid on acquisition of property, plant and			
equipment/intangible assets	24	(89,903)	(114,192)
Purchase of operating concessions		(11,794)	(652,318)
Purchases of equity instruments at fair value through other		(2.22)	
comprehensive income ("FVTOCI")	4.4	(9,060)	_
Net cash flow from liquidation of a subsidiary	41	(256)	-
Repayment from related parties		1,467,695	821,115
Interest received		459,857	425,186
Return of capital after capital reduction in an associate		275,201	-
Dividends received from associates	40	257,158	97,664
Proceeds from disposal of subsidiaries	40	139,720	4,609,821
Dividends received from joint ventures		48,736	485,867
Proceeds from disposal of property, plant and equipment		43,486	633,999
Proceeds from disposal of financial assets of FVTOCI		16,289	47.075
Dividends received from equity investments	0.4	9,045	47,875
Deposits paid for acquisition of land parcels	24	_	(5,625,904)
Deposits paid for acquisition of service concession arrangements		_	(86,601)
Purchase of investments		_	(18,405)
Additions to toll road operating rights		_	(6,705)
Proceeds from disposal of investment properties		_	513,768
Proceeds from disposal of interests in associates		_	124,802
Proceeds from refund of capital of equity instruments			,
at FVTOCI		_	19,374
NET CASH USED IN INVESTING ACTIVITIES		(3,070,445)	(2,576,956)

### **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31 December 2022

	NOTES	2022 HK\$'000	2021 HK\$'000
FINANCING ACTIVITIES			
Bank and other borrowings raised		26,613,420	22,454,759
Capital contributions by non-controlling interests		402,086	105,333
Repayment of bank and other borrowings		(24,850,446)	(14,527,530)
Interest paid		(2,814,236)	(2,528,188)
(Repayment to) advances from related parties		(1,301,434)	351,417
Dividends paid to non-controlling interests		(1,236,994)	(438,516)
Dividends paid		(1,043,723)	(1,087,212)
Acquisition of additional interest in a non-wholly owned			
subsidiary through acquisition of a subsidiary	38	(204,905)	-
Repayments of lease liabilities		(110,579)	(122,348)
Interest paid on lease liabilities		(12,897)	(15,241)
Repurchase of their own shares by listed subsidiaries		(969)	(32,763)
Repayment of perpetual bond		_	(1,210,068)
Interest paid to holder of perpetual bond		_	(35,376)
NET CASH (USED IN) FROM FINANCING ACTIVITIES		(4,560,677)	2,914,267
NET (DECREASE) INCREASE IN CASH AND CASH			
EQUIVALENTS		(7,104,941)	9,896,766
CASH AND CASH EQUIVALENTS AT 1 JANUARY		38,149,742	28,354,355
EFFECT OF FOREIGN EXCHANGE RATE CHANGES		(2,174,941)	(101,379)
CASH AND CASH EQUIVALENTS AT 31 DECEMBER, represented by bank balances and cash		28,870,193	38,149,742

The notes on pages 83 to 195 are an integral part of these consolidated financial statements.

For the year ended 31 December 2022

#### 1. GENERAL INFORMATION

Shanghai Industrial Holdings Limited (the "Company") is a public limited company incorporated in Hong Kong and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Its ultimate parent is SIIC, a private limited company also incorporated in Hong Kong. The addresses of the registered office and principal place of business of the Company are disclosed in the section of "Corporate Information" of the annual report.

The Company is an investment holding company. The principal activities of its principal subsidiaries, joint ventures and associates are set out in notes 50, 51 and 52, respectively.

The consolidated financial statements are presented in Hong Kong dollar ("HK\$"), which is also the functional currency of the Company.

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

#### Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time which are mandatorily effective for the Group's annual periods beginning on or after 1 January 2022 for the preparation of the consolidated financial statements:

Amendments to HKFRS 3	Reference to the Conceptual Framework
Amendment to HKFRS 16	Covid-19-Related Rent Concessions beyond 30 June 2021
Amendments to HKAS 16	Property, Plant and Equipment – Proceeds before Intended Use
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018 – 2020

Except as described below, the application of the amendments to HKFRSs in the current year had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

#### Impacts on application of Amendments to HKFRS 3 "Reference to the Conceptual Framework"

The Group has applied the amendments to business combinations for which the acquisition date was on or after 1 January 2022. The amendments update a reference in HKFRS 3 "Business Combinations" so that it refers to the Conceptual Framework for Financial Reporting 2018 issued in June 2018 (the "Conceptual Framework") instead of Framework for the Preparation and Presentation of Financial Statements (replaced by the Conceptual Framework for Financial Reporting 2010 issued in October 2010), add a requirement that, for transactions and events within the scope of HKAS 37 Provisions, Contingent Liabilities and Contingent Assets or HK(IFRIC)-Int 21 Levies, an acquirer applies HKAS 37 or HK(IFRIC)-Int 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination and add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

The application of the amendments in the current year has had no material impact on the Group's consolidated financial statements.

For the year ended 31 December 2022

### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (continued)

Amendments to HKFRSs that are mandatorily effective for the current year (continued)

### Impacts on application of Amendments to HKAS 16 "Property, Plant and Equipment – Proceeds before Intended Use"

The Group has applied the amendments for the first time in the current year. The amendments specify that the costs of any item that were produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in the manner intended by management (such as samples produced when testing whether the relevant property, plant and equipment is functioning properly) and the proceeds from selling such items should be recognised and measured in the profit or loss in accordance with applicable standards. The cost of the items are measured in accordance with HKAS 2 "Inventories".

In accordance with the transitional provisions, the Group has applied the new accounting policy retrospectively to property, plant and equipment made available for use on or after the beginning of 1 January 2022. The application of the amendments in the current year has had no impact on the Group's financial positions and performance.

#### Impacts on application of Amendments to HKFRSs "Annual Improvements to HKFRSs 2018 – 2020"

The Group has applied the amendments for the first time in the current year. The annual improvements make amendments to the following standards:

#### HKFRS 9 "Financial Instruments"

The amendment clarifies that for the purpose of assessing whether modification of terms of original financial liability constitutes substantial modification under the "10 per cent" test, a borrower includes only fees paid or received between the borrower and the lender, including fees paid or received by either the borrower or the lender on the other's behalf.

In accordance with the transitional provisions, the Group applies the amendment to financial liabilities that are modified or exchanged as at the date of initial application, 1 January 2022.

The application of the amendments in the current year has had no impact on the Group's consolidated financial statements.

### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (continued)

#### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17 (including the

October 2020 and February 2022 Amendments to HKFRS 17)

Amendments to HKFRS 10 and HKAS 28

Amendment to HKFRS 16

Amendments to HKAS 1

Amendments to HKAS 1

Amendments to HKAS 1 and

HKFRS Practice Statement 2

Amendments to HKAS 8

Amendments to HKAS 12

Insurance Contracts<sup>1</sup>

Sale or Contribution of Assets between an Investor and its

Associate or Joint Venture<sup>2</sup>

Lease Liability in a Sale and Leaseback<sup>3</sup>

Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)<sup>3</sup>

Non-current Liabilities with Covenants<sup>3</sup>

Disclosure of Accounting Policies<sup>1</sup>

Definition of Accounting Estimates<sup>1</sup>

Deferred Tax related to Assets and Liabilities arising

from a Single Transaction<sup>1</sup>

Except for the new and amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

Amendments to HKAS 1 Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) (the "2020 Amendments") and Amendments to HKAS 1 Non-current Liabilities with Covenants (the "2022 Amendments")

The 2020 Amendments provide clarification and additional guidance on the assessment of right to defer settlement for at least twelve months from reporting date for classification of liabilities as current or non-current, which:

- clarify that if a liability has terms that could, at the option of the counterparty, result in its settlement by
  the transfer of the entity's own equity instruments, these terms do not affect its classification as current or
  non-current only if the entity recognises the option separately as an equity instrument applying HKAS 32
  Financial Instruments: Presentation.
- specify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period. Specifically, the amendments clarify that the classification should not be affected by management intentions or expectations to settle the liability within 12 months.

For rights to defer settlement for at least twelve months from reporting date which are conditional on the compliance with covenants, the requirements introduced by the 2020 Amendments have been modified by the 2022 Amendments. The 2022 Amendments specify that only covenants with which an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date. Covenants which are required to comply with only after the reporting period do not affect whether that right exists at the end of the reporting period.

<sup>&</sup>lt;sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

Effective for annual periods beginning on or after a date to be determined.

Effective for annual periods beginning on or after 1 January 2024.

For the year ended 31 December 2022

### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (continued)

New and amendments to HKFRSs in issue but not yet effective (continued)

Amendments to HKAS 1 Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) (the "2020 Amendments") and Amendments to HKAS 1 Non-current Liabilities with Covenants (the "2022 Amendments") (continued)

In addition, the 2022 Amendments specify the disclosure requirements about information that enables users of financial statements to understand the risk that the liabilities could become repayable within twelve months after the reporting period, if the entity classify liabilities arising from loan arrangements as non-current when the entity's right to defer settlement of those liabilities is subject to the entity complying with covenants within twelve months after the reporting period.

The 2022 Amendments also defer the effective date of applying the 2020 Amendments to annual reporting periods beginning on or after 1 January 2024. The 2022 Amendments, together with the 2020 Amendments, are effective for annual reporting periods beginning on or after 1 January 2024, with early application permitted. If an entity applies the 2020 amendments for an earlier period after the issue of the 2022 Amendments, the entity should also apply the 2022 Amendments for that period.

Based on the Group's outstanding liabilities as at 31 December 2022, the application of the 2020 and 2022 Amendments will not result in reclassification of the Group's liabilities.

#### Amendments to HKAS 1 and HKFRS Practice Statement 2 "Disclosure of Accounting Policies"

HKAS 1 is amended to replace all instances of the term "significant accounting policies" with "material accounting policy information". Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The amendments also clarify that accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material. If an entity chooses to disclose immaterial accounting policy information, such information must not obscure material accounting policy information.

HKFRS Practice Statement 2 "Making Materiality Judgements" (the "Practice Statement") is also amended to illustrate how an entity applies the "four-step materiality process" to accounting policy disclosures and to judge whether information about an accounting policy is material to its financial statements. Guidance and examples are added to the Practice Statement.

The application of the amendments is not expected to have significant impact on the financial position or performance of the Group but may affect the disclosures of the Group's significant accounting policies. The impacts of application, if any, will be disclosed in the Group's future consolidated financial statements.

#### Amendments to HKAS 8 "Definition of Accounting Estimates"

The amendments define accounting estimates as "monetary amounts in financial statements that are subject to measurement uncertainty". An accounting policy may require items in financial statements to be measured in a way that involves measurement uncertainty – that is, the accounting policy may require such items to be measured at monetary amounts that cannot be observed directly and must instead be estimated. In such a case, an entity develops an accounting estimate to achieve the objective set out by the accounting policy. Developing accounting estimates involves the use of judgements or assumptions based on the latest available, reliable information.

In addition, the concept of changes in accounting estimates in HKAS 8 is retained with additional clarifications.

The application of the amendments is not expected to have significant impact on the Group's consolidated financial statements.

#### 3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material of such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain properties and financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based Payment", leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of Assets".

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial instruments and investment properties which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial application the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current
  ability to direct the relevant activities at the time that decisions need to be made, including voting
  patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

#### 3.2 Significant accounting policies (continued)

#### Basis of consolidation (continued)

#### Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group losses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 or when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

#### Business combinations or assets acquisitions

#### Optional concentration test

The Group can elect to apply an optional concentration test, on a transaction-by-transaction basis, that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. If the concentration test is met, the set of activities and assets is determined not to be a business and no further assessment is needed.

#### Asset acquisitions

When the Group acquires a group of assets and liabilities that do not constitute a business, the Group identifies and recognises the individual identifiable assets acquired and liabilities assumed by allocating the purchase price first to investment properties which are subsequently measured under fair value model and financial assets/financial liabilities at the respective fair values, the remaining balance of the purchase price is then allocated to the other identifiable assets and liabilities on the basis of their relative fair values at the date of purchase. Such a transaction does not give rise to goodwill or bargain purchase gain.

#### Business combinations

A business is an integrated set of activities and assets which includes an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired processes are considered substantive if they are critical to the ability to continue producing outputs, including an organised workforce with the necessary skills, knowledge, or experience to perform the related processes or they significantly contribute to the ability to continue producing outputs and are considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Business combinations or assets acquisitions (continued)

Business combinations (continued)

Acquisitions of businesses, other than business combination under common control are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

For business combinations in which the acquisition date is on or after 1 January 2022, the identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the "Conceptual Framework for Financial Reporting 2018" issued in June 2018 (the "Conceptual Framework") except for transactions and events within the scope of HKAS 37 or HK(IFRIC)-Int 21, in which the Group applies HKAS 37 or HK(IFRIC)-Int 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination. Contingent assets are not recognised.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 "Income Taxes" and HKAS 19 "Employee Benefits", respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 "Share-based Payments" at the acquisition date (see the accounting policy below);
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 "Noncurrent Assets Held for Sale and Discontinued Operations" are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis.

#### 3.2 Significant accounting policies (continued)

#### Business combinations or assets acquisitions (continued)

Business combinations (continued)

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS 9 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), and additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

#### Merger Accounting for business combination involving businesses under common control

Business combination involving entities under common control relates to acquisitions of subsidiaries/ businesses controlled by SIIC.

The consolidated financial statements incorporate the financial statements items of the combining businesses in which the common control combination occurs as if they had been combined from the date when the combining businesses first came under the control of the controlling party.

The net assets of the combining businesses are consolidated using the existing book values from the controlling party's perspective. No amount is recognised in respect of goodwill or bargain purchase gain at the time of common control combination.

The consolidated statement of profit or loss includes the results of each of the combining businesses from the earliest date presented or since the date when the combining businesses first came under the common control, where this is a shorter period.

The comparative amounts in the consolidated financial statements are presented as if the businesses had been combined at the beginning of the previous reporting period or when they first came under common control, whichever is shorter.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or group of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or cash-generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

#### Investments in subsidiaries

Investments in subsidiaries are included in the Company's statement of financial position at cost less any identified impairment loss. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

#### Investments in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

#### 3.2 Significant accounting policies (continued)

#### Investments in associates and joint ventures (continued)

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is or the portion so classified is accounted for in accordance with HKFRS 5 "Non-current Assets Held for Sale and Discontinued Operations". Any retained portion of an investment in an associate or a joint venture that has not been classified as held for sale continues to be accounted for using the equity method. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/ joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or joint venture exceeds the Group's interest in that associate or joint venture, the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any assets, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Investments in associates and joint ventures (continued)

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

#### Changes in the Group's interests in associates and joint ventures

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

#### Acquisition of additional interests in associates or joint ventures

When the Group increases its ownership interest in an associate or a joint venture but the Group continues to use the equity method, goodwill is recognised at acquisition date if there is excess of the consideration paid over the share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired. Any excess of share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired over the consideration paid are recognised in the profit or loss in the period in which the additional interest are acquired.

#### Non-current assets held for sale

Non-current assets (and disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

When the Group is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Group will retain a non-controlling interest in the relevant subsidiary after the sale.

When the Group is committed to a sale plan involving disposal of an investment, or a portion of an investment, in an associate or joint venture, the investment or the portion of the investment that will be disposed of is classified as held for sale when the criteria described above are met, and the Group discontinues the use of the equity method in relation to the portion that is classified as held for sale from the time when the investment (or a portion of the investment) is classified as held for sale.

#### 3.2 Significant accounting policies (continued)

#### Non-current assets held for sale (continued)

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell, except for financial assets within the scope of HKFRS 9 continue to be measured in accordance with the accounting policies as set out in respective sections.

When there is a delay caused by events or circumstances beyond the Group's control and there is sufficient evidence that the Group remains committed to its plan to sell the asset (or disposal group), an extension of the period required to complete a sale does not preclude an asset (or disposal group) from being classified as held for sale.

#### Service concession arrangements

#### Consideration given by the grantor

A financial asset (receivable under service concession arrangement) is recognised to the extent that (a) the Group has an unconditional right to receive cash or another financial asset from or at the direction of the grantor for the construction services rendered and/or the consideration paid and payable by the Group for the right to charge users of the public service; and (b) the grantor has little, if any, discretion to avoid payment, usually because the agreement is enforceable by law. The Group has an unconditional right to receive cash if the grantor contractually guarantees to pay the Group (a) specified or determinable amounts or (b) the shortfall, if any, between amounts received from users of the public service and specified or determinable amounts, even if the payment is contingent on the Group ensuring that the infrastructure meets specified quality of efficiency requirements. The financial asset (receivable under service concession arrangement) is accounted for in accordance with the policy set out for "Financial instruments" below.

An intangible asset (operating concession) is recognised to the extent that the Group receives a right to charge users of the public service, which is not an unconditional right to receive cash because the amounts are contingent on the extent that the public uses the service. The intangible asset (operating concession) is accounted for in accordance with the policy set out for "Intangible assets" below.

If the Group is paid partly by a financial asset and partly by an intangible asset, in which case, each component of the consideration is accounted for separately and the consideration received or receivable for both components shall be recognised initially at the fair value of the consideration received or receivable.

#### Operating services

Revenue relating to operating services are accounted for in accordance with the policy for "Revenue recognition" below.

#### Contractual obligations to restore the infrastructure to a specified level of serviceability

When the Group has contractual obligations which it must fulfil as a condition of its licence for operating concession, that is (a) to maintain the infrastructure to a specified level of serviceability and/or (b) to restore the infrastructure to a specified condition before they are handed over to the grantor at the end of the service concession arrangement, these contractual obligations to maintain or restore infrastructure are recognised and measured in accordance with the policy set out for "Provisions" below.

#### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Revenue from contracts with customers (continued)

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract asset represents the Group's right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to the same contract are accounted for an presented on a net basis.

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

#### Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

As a practical expedient, if the Group has a right to consideration in an amount that corresponds directly with the value of the Group's performance completed to date, the Group recognises revenue in the amount to which the Group has the right to invoice.

#### Input method

The progress towards complete satisfaction of a performance obligation is measured based on input method, which is to recognise revenue on the basis of the Group's efforts or inputs to the satisfaction of a performance obligation relative to the total expected inputs to the satisfaction of that performance obligation, that best depict the Group's performance in transferring control of goods or services.

#### Existence of significant financing component

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

#### 3.2 Significant accounting policies (continued)

#### Revenue from contracts with customers (continued)

#### Existence of significant financing component (continued)

For contracts where the period between payment and transfer of the associated goods or services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

#### Contract costs

#### Incremental costs of obtaining a contract

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained.

The Group recognises such costs (mainly sales commissions in relation to the sales of properties) as an asset if it expects to recover these costs. The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the assets relate.

The Group applies the practical expedient of expensing all incremental costs to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.

#### Leases

#### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application of HKFRS 16 or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed. As a practical expedient, leases with similar characteristics are accounted on a portfolio basis when the Group reasonably expects that the effects on the consolidated financial statements would not differ materially from individual leases within the portfolio.

#### The Group as a lessee

#### Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

The Group applies practical expedient not to separate non-lease components from lease component, and instead account for the lease component and any associated non-lease components as a single lease component.

#### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of warehouses, office premises and department units that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Leases (continued)

The Group as a lessee (continued)

Right-of-use assets

The cost of right-of-use assets includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets that do not meet the definition of investment property or inventory as a separate line item on the consolidated statement of financial position. Right-of-use assets that meet the definition of investment property and inventory are presented within "investment properties", "properties under development for sale" and "properties held for sale" respectively.

#### Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

#### Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- amounts expected to be paid under residual value guarantees; and
- payments of penalties for terminating a lease, of the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-ofuse assets) whenever the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

#### 3.2 Significant accounting policies (continued)

#### Leases (continued)

The Group as a lessee (continued)

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use assets. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

#### The Group as a lessor

#### Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term except for investment properties measured under fair value model.

Rental income which is derived from the Group's ordinary course of business is presented as revenue.

#### Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 "Revenue from Contracts with Customers" ("HKFRS 15") to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

#### Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

#### Sublease

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or an operating lease by reference to the right-of-use assets arising from the head lease, not with reference to the underlying asset.

#### Lease modification

Changes in considerations of lease contracts that were not part of the original terms and conditions, are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

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### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Leases (continued)

The Group as a lessor (continued)

Operating leases

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

For rent concession under which the Group legally releases the lessee from its obligation to make specifically identified lease payment, of which some of these lease payments are contractually due but not paid and some of them are not yet contractually due, the Group accounts for the portions which have been recognised as operating lease receivables (i.e. the lease payments which are contractually due but not paid) by applying the expected credit loss ("ECL") and derecognition requirements under HKFRS 9 and applies lease modification requirements for the forgiven lease payments that the Group has not recognised (i.e. the lease payments which are not yet contractually due) as at the effective date of modification.

#### Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation (including properties under construction for such purposes).

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at fair values, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

Construction costs incurred for investment properties under construction are capitalised as part of the carrying amount of the investment properties under construction.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

If a property becomes an owner-occupied property because its use has been changed as evidenced by commencement of owner-occupation, the fair value of the property at the date of change in use is considered as the deemed cost for subsequent accounting.

#### Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes (other than construction in progress as described below). Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes (i.e. construction in progress) are carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the management of the Group, including costs of testing whether the related assets is functioning properly and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

#### 3.2 Significant accounting policies (continued)

#### Property, plant and equipment (continued)

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" in the consolidated statement of financial position except for those that are classified and accounted for as investment properties under the fair value model. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

Depreciation is recognised so as to write off the cost of assets (other than construction in progress) less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognised in profit or loss.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items are recognised in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the Group's interests in that foreign operation.

For the purposes of presenting consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. Hong Kong dollar) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in a joint arrangement or an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

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### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Foreign currencies (continued)

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss. Settlements of monetary items which formed part of net investment in foreign operations without changes in the Group's ownership interests is not considered as partial disposals.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation rate on general borrowings. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### **Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as a deduction from the carrying amount of the relevant asset in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income".

#### Employee benefits

#### Retirement benefits costs

Payments to defined contribution retirement benefit plans/state-managed retirement benefit schemes/the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

#### Termination benefits

A liability for a termination benefit is recognised at the earlier of when the Group entity can no longer withdraw the offer of the termination benefit and when it recognises any related restructuring costs.

#### 3.2 Significant accounting policies (continued)

#### Employee benefits (continued)

Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees after deducting any amount already paid.

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before taxation because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred taxes for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale which is always presumed to be recovered entirely through sales.

For the year ended 31 December 2022

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Taxation (continued)

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to right-of-use assets and lease liabilities separately. Temporary differences relating to right-of-use assets and lease liabilities are not recognised at initial recognition and over the lease terms due to application of the initial recognition exemption. Temporary difference arising from subsequent revision to the carrying amounts of right-of-use assets and lease liabilities, resulting from remeasurement of lease liabilities and lease modification that are not subject to initial recognition exemption are recognised on the date of remeasurement or modification.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

#### Intangible assets

#### Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less any subsequent accumulated impairment losses.

When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognises an intangible asset at fair value upon initial recognition. The intangible asset is carried at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### Research expenditure

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

#### Toll road operating rights

Toll road operating rights are stated at costs less accumulated amortisation and any accumulated impairment losses. Amortisation is provided to write off the costs of toll road operating rights on a units-of-usage basis, calculated based on the proportion of actual traffic volume for a particular period to the projected total traffic volume over the periods for which the Group is granted the rights to operate the toll roads.

#### 3.2 Significant accounting policies (continued)

#### Intangible assets (continued)

Operating concessions

Operating concessions represent the rights to operate waste water treatment, water supply and waste incineration plants and are stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is provided on the straight-line basis over the respective periods of the operating concessions.

#### Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful lives are reported at costs less accumulated amortisation and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately. Intangible assets acquired in a business combination with indefinite useful lives are carried at cost less any subsequent accumulated impairment loss.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss in the period when the asset is derecognised.

Impairment on property, plant and equipment, right-of-use assets, and intangible assets other than goodwill. At the end of each reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets, and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. Intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.

The recoverable amount for property, plant and equipment, right-of-use assets and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In testing a cash-generating unit of impairment, corporate assets are allocated to the relevant cash-generating units when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

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### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

Impairment on property, plant and equipment, right-of-use assets, and intangible assets other than goodwill (continued)

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

#### Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value and restricted deposits arising from pre-sale of properties that are held for meeting short-term cash commitments. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

Bank balances for which use by the Group is subject to third party contractual restrictions are included as part of cash unless the restrictions result in a bank balance no longer meeting the definition of cash. Contractual restrictions affecting use of bank balances are disclosed in note 29.

#### 3.2 Significant accounting policies (continued)

#### Inventories

#### Properties under development held for sale and properties held for sale

Properties under development held for sale which are intended to be sold upon completion of development and properties for sale are classified as current assets. Except for the leasehold land element which is measured at cost model in accordance with the accounting policies of right-of-use assets upon the application of HKFRS 16, properties under development held for sale and properties for sale are carried at the lower of cost and net realisable value. Cost is determined on a specific identification basis including allocation of the related development expenditure incurred and where appropriate, borrowing costs capitalised. Net realisable value represents the estimated selling price for the properties less estimated cost to completion and costs necessary to make the sales. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Properties under development held for sale are transferred to properties for sale upon completion.

#### Transfer from inventories to investment properties carried at fair value

The Group transfers a property from inventories to investment properties when there is a change in use to hold the property to earn rentals and/or for capital appreciation rather than for sale in the ordinary course of business, which is evidenced by the commencement of an operating lease to another party. Any difference between the fair value of the property at the date of transfer and its previous carrying amount is recognised in profit or loss.

#### Others

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

#### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest which are derived from the Group's ordinary course of business are presented as revenue.

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# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

## 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows;
   and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 "Business Combinations" applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that is required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

#### (i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets (continued)

Classification and subsequent measurement of financial assets (continued)

(ii) Equity instruments designated as at FVTOCI

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income ("OCI") and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained profits.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "net investment income" line item in profit or loss.

#### (iii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as at FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "net investment income" line item in profit or loss.

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9. The Group performs impairment assessment under ECL model on financial assets (including trade and other receivables, receivables under service concession arrangements, pledged bank deposits, short-term bank deposits and cash and cash equivalents) and other items (including lease receivables, contract assets and financial guarantee contracts) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables, contract assets and lease receivables.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

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# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets (continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (continued)

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are
  expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; or
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, except as specified below, unless the Group has reasonable and supportable information that demonstrates otherwise.

For water-related businesses, the Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 90 days past due for corporate/individual debtors and more than three years for government debtors based on their industry experience.

Despite the aforegoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if i) it has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term, and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of 'investment grade' as per globally understood definitions.

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets (continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (continued)

(i) Significant increase in credit risk (continued)

For financial guarantee contracts, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of financial guarantee contracts, the Group considers changes in the risk of that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

#### (ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due, unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

For water-related businesses, the Group considers that default has occurred when a financial asset is more than one year past due for corporate/individual debtors and more than five years for government debtors based on their industry knowledge.

## (iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

#### (iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

For the year ended 31 December 2022

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets (continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights. The Group uses a practical expedient in estimating ECL on trade receivables using a provision matrix taking into consideration historical credit loss experience, adjusted for forward looking information that is available without undue cost or effort.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with HKFRS 16.

For a financial guarantee contract, the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed. Accordingly, the expected losses is the present value of the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

Lifetime ECL for certain trade receivables and contract assets are considered on a collective basis taking into consideration past due information and relevant credit information such as forward looking macroeconomic information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- · Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for financial guarantee contracts, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, lease receivables and contract assets where the corresponding adjustment is recognised through a loss allowance account.

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial assets (continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investment revaluation reserve is not reclassified to profit or loss, but is transferred to retained profits.

#### Financial liabilities and equity instruments

#### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Perpetual instruments, which include no contractual obligation for the Group to deliver cash or other financial assets or the Group has the sole discretion to defer payment of distribution and redemption of principal amount indefinitely are classified as equity instruments.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest method.

#### Financial liabilities at amortised cost

Financial liabilities, including trade and other payables and bank and other borrowings, are subsequently measured at amortised cost, using the effective interest method.

For the year ended 31 December 2022

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Financial instruments (continued)

Financial liabilities and equity instruments (continued)

Financial liabilities (continued)

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts issued by the Group are initially measured at their fair values. They are subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with HKFRS 9; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised over the guarantee period.

#### Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

#### **Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision, including those arising from the contractual obligation specified in the service concession arrangement to maintain or restore the infrastructure before it is handed over to the grantor, is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

## Provisions for maintenance of infrastructure under service concession arrangements

The Group has contractual obligations that it must fulfill as a condition of its licence to maintain the infrastructure to a specified level of serviceability during the service concession arrangements. These contractual obligations to maintain infrastructure, except for any upgrade element, is recognised and measured at the best estimate of the expenditure that would be required to settle the present obligation at the end of each reporting period in the consolidated statement of financial position.

#### **Contingent liabilities**

A contingent liability is a present obligation arising from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Where the Group is jointly and severally liable for an obligation, the part of the obligation that is expected to be met by other parties is treated as a contingent liability and it is not recognised in the consolidated financial statements.

The Group assesses continually to determine whether an outflow of resources embodying economic benefits has become probable. If it becomes probable that an outflow of future economic benefits will be required for an item previously dealt with as a contingent liability, a provision is recognised in the consolidated financial statements in the reporting period in which the change in probability occurs except in the extremely rare circumstances where no reliable estimate can be made.

# 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Significant accounting policies (continued)

#### Perpetual bonds

Perpetual bonds issued by the Group are classified as equity instruments as they do not include the contractual obligation: (i) to deliver cash or another financial asset to another entity; or (ii) to exchange financial asset or financial liability with another entity under conditions that are potentially unfavourable to the issuer.

The interest expenses of perpetual bonds classified as equity instruments are treated as profit distribution of the Group. The repurchase or cancellation of these instruments is treated as change in equity. The related transaction costs are deducted from equity.

## Equity-settled share-based payment transactions

Share options granted to employees

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share options reserve). At the end of each reporting period, the Group revises its estimates of the number of options that are expected to ultimately vest based on assessment of all relevant non-marketing vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share options reserve.

For grant of share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When the share options are exercised, the amount previously recognised in share options reserve will be transferred to share capital. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to retained profits.

In case of share options granted by a subsidiary, the share options reserve of the subsidiary is classified as and grouped under non-controlling interests by the Group on consolidation. At the time when the share options are exercised, the amount previously recognised in share options reserve will be transferred to share premium of that subsidiary. The Group will account for the dilution as an equity transaction if the exercise of share options does not constitute a loss of the Group's control over that subsidiary. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to retained profits of the Group and non-controlling interests' share of net assets of that subsidiary according to the proportion of interests held by the Group and non-controlling shareholders on consolidation.

For the year ended 31 December 2022

## 4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3.2, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgments in applying accounting policies

The followings are the critical judgments, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

#### Control over non-wholly owned listed subsidiaries

Note 50 describes that the Group held less than a majority of ownership interest and voting rights in its non-wholly owned listed subsidiaries as at 31 December 2022.

The directors of the Company assessed whether or not the Group has control over SIIC Environment Holdings Ltd ("SIIC Environment"), SI Urban Development and SI Development throughout the year ended 31 December 2022, based on whether the Group has the practical ability to direct the relevant activities of these non-wholly owned listed subsidiaries unilaterally by considering the Group's absolute size of holding in them, the relative size and dispersion of holdings of other shareholders and the practical right to appoint the majority members of the board of directors of these non-wholly owned listed subsidiaries. After their assessments, the directors of the Company concluded that the Group has the current ability to direct the relevant activities of these non-wholly owned listed subsidiaries and affect the amount of the Group's return. Therefore, the Group has control over these non-wholly owned listed subsidiaries throughout the whole year ended 31 December 2022.

## Deferred taxation on investment properties

For the purpose of measuring deferred taxation arising from investment properties that are measured using the fair value model, the directors of the Company have reviewed the Group's investment property portfolios and concluded that certain of the Group's investment properties are held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties over time, rather than through sale. Therefore, in determining the Group's deferred taxation on certain investment properties, the directors have determined that the presumption that the carrying amounts of investment properties measured using the fair value model are recovered entirely through sale is rebutted for such properties. For the properties on which the 'sale' presumption is not rebutted, the Group has further recognised deferred taxes on changes in fair value of investment properties in relation to PRC LAT, which is the additional tax to be charged if a property in the PRC is recovered through sale.

#### **Key sources of estimation uncertainty**

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

# 4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

#### **Key sources of estimation uncertainty (continued)**

#### Fair values of investment properties

The fair values of the investment properties are determined by reference to valuations conducted on these properties by independent property valuers using property valuation techniques which involve certain assumptions of prevailing market conditions as set out in note 14. In relying on the valuation reports prepared by the independent professional qualified valuers, the directors of the Company have exercised their judgment and are satisfied that the method of valuation is reflective of the current market conditions. Changes to the assumptions, including the potential risk of any market violation, policy, geopolitical and social changes or other unexpected incidents as a result of change in macroeconomic environment, would result in changes in the fair values of the Group's investment properties and the corresponding adjustments to the amount of gain or loss reported in the consolidated statement of profit or loss.

Investment properties in the consolidated statement of financial position at 31 December 2022 are carried at their fair values of approximately HK\$29,798 million (2021: HK\$28,985 million).

#### Allowance for properties under development and properties held for sale

Management regularly reviews the recoverability of the Group's properties under development and properties held for sale with reference to the current market environment whenever events or changes in circumstances indicate that the carrying amounts of the assets exceed their recoverable amounts. Appropriate allowance for properties under development and properties held for sale is made if the estimated recoverable amount is lower than its carrying amount. As at 31 December 2022, the aggregate carrying amount of properties under development and properties held for sale was approximately HK\$38,881 million (2021: HK\$51,714 million).

During the current year, the management of the Group identified certain properties held for sale with impairment indicators (the "Concerned PHFS") by reference to the cities and locations where the PHFS are located, the pre-sale status and other relevant market factors. The management of the Group assessed the net realisable values of the Concerned PHFS as at 31 December 2022, with reference to the valuation reports prepared by professional valuers (the "Valuers"). The valuations are dependent on certain key inputs that involve judgment and estimation made by the management of the Group together with the Valuers including, among other factors, transaction price of comparable properties in the similar or same locations and adjustments made according to nature of each property and its specific location and conditions. As disclosed in note 26, the Group has PHFS of approximately HK\$15,478 million (2021: HK\$12,684 million) as at 31 December 2022, of which an amount of approximately HK\$1,735 million (2021: HK\$1,917 million) is referring to as the Concerned PHFS. The reversal of impairment loss in respect of the Concerned PHFS amounting to approximately HK\$0.2 million (2021: HK\$ nil) has been recognised for the year ended 31 December 2022.

The management of the Group also provided impairment loss in respect of certain properties under development held for sale amounting to approximately HK\$14 million (2021: HK\$910 million) during the year, because the unit sale price is lower than the unit cost with reference to the comparable market prices.

# PRC LAT

PRC LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value for both years, being the proceeds of sales of properties less deductible expenditures including costs of land use rights, borrowing costs and all property development expenditures.

For the year ended 31 December 2022

# 4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

#### **Key sources of estimation uncertainty (continued)**

#### PRC LAT (continued)

The Group is subject to LAT in the PRC which has been included in income tax expense of the Group. However, the Group has not finalised its LAT returns with the tax authorities for certain of its property development projects. Accordingly, significant judgment is required in determining the amount of land appreciation and its related taxes. The ultimate tax determination is uncertain during the ordinary course of business.

The Group recognises these liabilities based on management's best estimates. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax expense and deferred income tax provisions in the period in which such determination is made. As at 31 December 2022, the carrying amount of LAT provision (included in taxation payable) was approximately HK\$2,147 million (2021: HK\$3,614 million).

#### Provision of ECL for trade receivables and contract assets

The Group uses provision matrix to calculate ECL for the trade receivables and contract assets. The provision rates are based on shared characteristics including historical credit loss experience, industry specific factors to the debtors and general economic conditions. The provision matrix is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and supportable available without undue costs or effort. At every reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered. In addition, trade receivables and contract assets with significant balances and credit-impaired are assessed for ECL individually.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables and contract assets are disclosed in notes 55(b), 27 and 28.

## Estimation of contract revenue and costs

The Group recognised contract revenue from construction works by progress towards complete satisfaction of a performance obligation based on input method. The management estimates the efforts or inputs to the satisfaction of a performance obligation relative to the total expected inputs to the satisfaction of that performance obligation by reviewing and revising the estimates to the costs of the performance obligation. The actual outcome of the contract in terms of its total revenue and costs may be higher or lower than the estimations and this will affect the revenue and profit recognised.

## Fair value measurements and valuation processes

Some of the Group's assets are measured at fair value for financial reporting purposes. Management of the Group is responsible for determination of the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to perform the valuation. Management of the Group works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model on a regular basis, or when needs arise, and will report the significant results and findings to the board of directors of the Company. The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of certain types of financial instruments. Notes 14 and 55(c) provide detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair values of various assets and liabilities.

# 5. REVENUE

# (i) Disaggregation of revenue

	For	the year ended 3	1 December 202	22
	Infrastructure	Real	Consumer	
	facilities	estate	products	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Types of goods or services				
Sales of goods and services				
<ul><li>sales of properties</li></ul>	_	14,795,394	_	14,795,394
<ul><li>– sales of goods</li></ul>	_	_	3,075,693	3,075,693
Income from infrastructure facilities,				
other than financial income from				
service concession arrangements	1 440 417			1 440 417
<ul> <li>toll road operation</li> </ul>	1,442,417	_	_	1,442,417
– water-related services				
- operating, maintenance and	4 100 007			4 100 007
other income	4,183,327	_	_	4,183,327
<ul> <li>construction income from construction contracts</li> </ul>	3,998,010			3,998,010
	3,990,010	_	_	3,990,010
Ancillary facilities, property services and management income	_	1,320,444	_	1,320,444
Income from hotel operations		203,272		203,272
· · · · · · · · · · · · · · · · · · ·		•		
Revenue from goods and services	9,623,754	16,319,110	3,075,693	29,018,557
Financial income from service	1 450 150			1 450 150
concession arrangements	1,453,152	-	_	1,453,152
Rental income		876,883		876,883
Total	11,076,906	17,195,993	3,075,693	31,348,592
Timing of revenue recognition of				
revenue from goods and services				
A point in time	4,017,223	14,795,394	3,075,693	21,888,310
Overtime	5,606,531	1,523,716	_	7,130,247
	9,623,754	16,319,110	3,075,693	29,018,557

For the year ended 31 December 2022

# 5. REVENUE (continued)

# (i) Disaggregation of revenue (continued)

	For Infrastructure facilities	the year ended 3 Real estate	31 December 20 Consumer products	21 Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Types of goods or services				
Sales of goods and services				
<ul><li>– sales of properties</li></ul>	_	20,416,851	_	20,416,851
– sales of goods	_	_	4,047,033	4,047,033
Income from infrastructure facilities,				
other than financial income from service concession arrangements				
<ul><li>toll road operation</li></ul>	2,154,697	_	_	2,154,697
<ul><li>water-related services</li></ul>	2,10 .,007			2,10 1,007
- operating, maintenance and				
other income	4,035,178	_	_	4,035,178
<ul> <li>construction income from</li> </ul>				
construction contracts	3,331,340	_	_	3,331,340
Ancillary facilities, property services and management income	_	1,875,446	_	1,875,446
Income from hotel operations	_	246,949	_	246,949
Revenue from goods and services	9,521,215	22,539,246	4,047,033	36,107,494
Financial income from service	9,521,215	22,339,240	4,047,033	30,107,494
concession arrangements	1,392,722	_	_	1,392,722
Rental income	_	1,247,735	_	1,247,735
Total	10,913,937	23,786,981	4,047,033	38,747,951
Timing of revenue recognition of revenue from goods and services				
A point in time	3,773,341	20,416,851	4,047,033	28,237,225
Overtime	5,747,874	2,122,395	_	7,870,269
	9,521,215	22,539,246	4,047,033	36,107,494

For the year ended 31 December 2022

# 5. REVENUE (continued)

## (ii) Performance obligations for contracts with customers

#### Infrastructure facilities

The Group's revenue from infrastructure facilities segment represents i) toll road fee income, and ii) income from water-related businesses, comprising operating and maintenance income from service concession arrangements and other service income and construction income.

Toll road fee income and other service income are recognised over time using the output method by reference to the progress towards complete satisfaction of the relevant performance obligation, as the customer simultaneously receives and consumes the benefit provided by the Group's performance.

Revenue from operating and maintenance income from water-related businesses under service concession arrangements is recognised at a point in time when the Group has transmitted to the customers and the customers accepted the water supplied or when the wastewater treatment service is rendered.

Construction service income is recognised as a performance obligation satisfied over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised for these construction services based on the stage of completion of the contract using the input method.

#### Real estate

The Group's revenue under real estate segment represents income from sales of properties, ancillary facilities, property services and management and hotel operations.

Revenue from sales of properties is recognised at a point in time. Under the transfer-of-control approach in HKFRS 15, revenue from sales of properties is recognised when the respective properties have been completed and delivered to the customers, which is a point in time when customers have the ability to direct the use of the properties and obtain substantially all of the remaining benefits of the properties. Deposits received from customers prior to meeting the aforementioned revenue recognition criteria are regarded as contract liabilities.

Revenue from provision of ancillary facilities and property management services is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation as the customers simultaneously receive and consume the benefits provided by the Group when the Group renders the service.

Revenue from hotel operations is recognised over time. The Group's performance obligations in relation to the hotel operations mainly represent granting customers a right to access hotels' facilities, products and services. The customers simultaneously receive and consume the benefits provided by the Group in running the hotels.

Revenue from rental income is recognised overtime on a straight-line basis over the lease term.

#### **Consumer products**

The Group's revenue from consumer products segment represents income from the manufacture and sales of cigarettes, packaging materials and printed products and is recognised at a point in time.

Under the transfer-of-control approach in HKFRS 15, revenue from sales of consumer products is recognised when the products are delivered and titles are passed to customers, which is the point of time when the control of products is transferred to the customer and the customer has the ability to direct the use of the products and obtain substantially all of the remaining benefits of the products.

For the year ended 31 December 2022

# 5. REVENUE (continued)

## (iii) Transaction price allocated to the remaining performance obligations for contracts with customers

The Group has elected to apply the practical expedient under HKFRS 15 for not to disclose the information of remaining performance obligations which are part of a contract that has an original expected duration of one year or less; or from satisfaction of which the Group recognises revenue in the amount, which the Group has the right to invoice, that corresponds directly with the value to the customers of the Group's performance completed to date. The transaction price allocated to the remaining performance obligations where the aforementioned practical expedients are not applicable as at 31 December 2022 was HK\$9,000,814,000 (2021: HK\$11,026,569,000), which relates to contracts of sales of properties. This amount represents the revenue expected to be recognised by the Group in the future when it satisfies the remaining performance obligations and around 78.7% (2021: 81.9%) is expected to be recognised as revenue within one year.

## (iv) Leases

	2022 HK\$'000	2021 HK\$'000
Total revenue arising from operating leases:	070 000	1 047 725
Lease payments that are fixed	876,883	1,247,735

## 6. NET INVESTMENT INCOME

	2022 HK\$'000	2021 HK\$'000
Interest on bank deposits	215,178	318,103
Interest on financial assets at FVTPL	349	2,922
Other interest income	253,861	102,308
Total interest income	469,388	423,333
Change in fair value of financial assets at FVTPL	(120,682)	(100,022)
Dividend income from equity investments	9,045	47,875
Rental income from property, plant and equipment	1,206	1,719
	358,957	372,905

Net investment income earned from financial assets, analysed by category of asset, is as follows:

	2022 HK\$'000	2021 HK\$'000
Financial assets at FVTPL	(111,288)	(49,225)
Financial assets at amortised cost (including cash and cash equivalents)	469,039 357,751	420,411 371,186
Investment income earned on non-financial assets	1,206	1,719
	358,957	372,905

Included above is net loss from listed investments of HK\$115,873,000 (2021: HK\$82,911,000) and net income from unlisted investments of HK\$4,585,000 (2021: HK\$33,686,000).

# 7. FINANCE COSTS

	2022 HK\$'000	2021 HK\$'000
Interests on bank and other borrowings Interests on lease liabilities	2,812,766 12,897	2,534,323 15,241
Less: amounts capitalised in properties under development held for sale	2,825,663 (958,857)	2,549,564 (867,799)
	1,866,806	1,681,765

Borrowing costs capitalised during the year arose on the general borrowings pool and are calculated by applying capitalisation rates ranging from 3.80% to 4.72% (2021: 3.61% to 6.09%), per annum to expenditure on qualifying assets.

# 8. NET (LOSS) GAIN ON LIQUIDATION/DISPOSAL OF SUBSIDIARIES/INTEREST IN AN ASSOCIATE

	2022 HK\$'000	2021 HK\$'000
Gain on disposal of subsidiaries (note 40)	2,890	1,304,032
Loss on liquidation of a subsidiary (note 41)	(244,831)	-
Gain on disposal of interest in an associate	_	53,151
	(241,941)	1,357,183

# 9. INCOME TAX EXPENSE

	2022 HK\$'000	2021 HK\$'000
Current tax		
– Hong Kong	47,031	119,789
– PRC LAT	854,111	2,977,339
– PRC EIT (including PRC withholding tax of HK\$76,151,000		
(2021: HK\$33,575,000))	1,355,410	3,403,476
	2,256,552	6,500,604
Under(over)provision in prior years		
– Hong Kong	1,706	(4,006)
-PRC LAT	(23,366)	-
– PRC EIT	(120,926)	2,430
	(142,586)	(1,576)
Deferred taxation for the year (note 25)	67,342	134,020
	2,181,308	6,633,048

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# 9. INCOME TAX EXPENSE (continued)

The income tax expense for the year can be reconciled to the profit before taxation per the consolidated statement of profit or loss as follows:

	2022 HK\$'000	2021 HK\$'000
Profit before taxation	5,511,078	10,746,014
Tax at PRC statutory tax rate of 25%	1,377,770	2,686,504
Derecognition of deferred tax liabilities due to change in		
tax rate of LAT for certain properties sold	(9,635)	(70,157)
Effect of different tax rates of subsidiaries	(65,349)	(97,292)
Effect of PRC subsidiaries subject to a lower tax rate	(74,649)	(89,400)
(Over)underprovision of PRC EIT in prior years	(120,926)	2,430
Overprovision of PRC LAT in prior years	(23,366)	_
Under(over)provision of Hong Kong Profits Tax in prior years	1,706	(4,006)
Provision for PRC LAT for the year	883,922	3,131,707
Tax effect of expenses not deductible for tax purpose	546,230	2,077,058
Tax effect of income not taxable for tax purpose	(30,909)	(453,379)
Tax effect of share of results of joint ventures and associates	(107,973)	(171,453)
Tax effect of PRC LAT deductible for PRC EIT	(220,981)	(782,927)
Tax effect on dividend withholding tax	12,097	141,630
Tax effect of tax losses not recognised as deferred tax assets	70,975	343,825
Utilisation of tax losses previously not recognised as deferred tax assets	(70,985)	(144,832)
Others	13,381	63,340
Income tax expense for the year	2,181,308	6,633,048

#### Notes:

- (i) Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years.
- (ii) Under the law of the PRC on EIT (the" EIT Law") and Implementation Regulation of the EIT Law, the Group's subsidiaries in the PRC are subject to PRC EIT at a rate of 25% for both years, except that (i) seven (2021: seven) PRC subsidiaries are qualified as High New Technology Enterprises and enjoy a preferential tax rate of 15% for the current year (the preferential tax rate is applicable for three years from the date of grant and subject to approval for renewal) and (ii) certain PRC subsidiaries, engaging in public infrastructure projects, are entitled to full exemption from PRC EIT for the first three years and a 50% reduction in PRC EIT for the next three years from the first year of generating operating income.
- (iii) PRC LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds of sale of properties less deductible expenditures including cost of land use rights, borrowing costs and all qualified property development expenditures.

# 10. PROFIT FOR THE YEAR

	2022 HK\$'000	2021 HK\$'000
Profit for the year has been arrived at after charging:		
Employee benefits expense, including directors' emoluments:		
Basic salaries, allowances and bonus	1,941,677	1,886,967
Retirement benefits scheme contributions	296,064	287,697
	2,237,741	2,174,664
Amortisation of toll road operating rights (included in cost of sales)	533,375	760,504
Amortisation of other intangible assets (included in cost of sales)	403,029	355,356
Depreciation of property, plant and equipment	498,598	505,414
Depreciation of right-of-use assets	70,815	97,557
Total depreciation and amortisation	1,505,817	1,718,831
Auditors' remuneration	20,447	19,683
Cost of inventories recognised as an expense		
– properties	11,287,431	11,610,158
- inventories, other than properties	1,896,235	2,437,207
Impairment loss on trade receivables (included in other income,		
gains and losses)	28,972	253,820
Impairment loss on other receivables (included in other income,	44.004	0.015.005
gains and losses) (Note ii)	11,831	2,215,205
Impairment loss on properties held for sale (included in cost of sales)	55,448	_
Impairment loss on properties under development held for sale (included in cost of sales)	13,806	909,692
Impairment loss on contract assets (included in other income,	13,000	303,032
gains and losses) (Note ii)	_	368,047
Impairment loss on goodwill (included in other income, gains		,
and losses)	_	265,052
Net foreign exchange loss (included in other income, gains and losses)	256,754	_
Provision for major overhauls (included in cost of sales)	386	682
Research expenditure	91,858	119,650
Share of PRC EIT of joint ventures (included in share of results of		
joint ventures)	102,841	79,410
Share of PRC EIT of associates (included in share of results of associates)	56,697	138,951

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# 10. PROFIT FOR THE YEAR (continued)

	2022 HK\$'000	2021 HK\$'000
and after crediting:		
Government compensation of toll road operating rights (included		
in other income, gains and losses) (Note i)	290,445	409,446
Interest income	469,388	423,333
Net foreign exchange gain (included in other income, gains and losses)	_	34,898
Net gain on disposal/written off of property, plant and equipment		
(included in other income, gains and losses)	2,494	311,534
Net increase in fair value of investment properties (included in		
other income, gains and losses)	10,196	877,970
Reversal of impairment loss on inventories, other than properties		
(included in cost of sales)	5,183	13,440
Reversal of impairment loss on property, plant and equipment		
(included in other income, gains and losses)	26,400	-
Reversal of impairment loss on properties held for sale		
(included in cost of sales)	-	30,781

#### Notes:

- (i) The amount is transferred to other income on a units-of-usage basis, calculated based on the proportion of actual traffic volume for a particular period to the projected total traffic volume over the periods for which the Group is granted the rights to operate the toll roads. This policy has resulted in a credit to other income for the year ended of approximately HK\$290 million (2021: HK\$409 million). As at 31 December 2022, an amount of approximately RMB2,860 million (equivalent to approximately HK\$3,232 million) (2021: RMB3,110 million (equivalent to approximately HK\$3,816 million)) remains to be amortised, details for this compensation are set out in note 32.
- (ii) During the year ended 31 December 2021, a 70% owned subsidiary of SI Development, namely上海上實龍創智慧能源科技股份有限公司("SIIC Longchuang"), was found involved in trade finance business and resulted in irrecoverable prepayment and receivables. After internal investigation, the management of the Group considers that other receivables amounting to approximately HK\$2,146 million and contract assets amounting to approximately HK\$368 million are credit impaired and a full impairment is provided.

# 11. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS

The emoluments paid or payable to each of the eight (2021: eight) existing directors of the Company were as follows:

		Executive	directors		Inde	pendent non-	executive dire	ctors	
	Shen Xiao Chu HK\$'000	Zhou Jun HK\$'000	Xu Bo HK\$'000	Xu Zhan HK\$'000	Woo Chia-Wei HK\$'000	Leung Pak To, Francis HK\$'000	Cheng Hoi Chuen, Vincent HK\$'000 (Note (vi))	Yuen Tin Fan, Francis HK\$'000	Total HK\$'000
Year ended 31 December 2022									
Executive directors:									
Directors' fee and committee remuneration	-	568	-	231	-	-	-	-	799
Basic salaries and allowances	2,280	1,847	1,534	-	-	-	-	-	5,661
Retirement benefits scheme contributions	114	102	94	-	-	-	-	-	310
Independent non-executive directors:									
Directors' fees and committee remuneration	-	-	-	-	480	480	480	470	1,910
Total directors' emoluments	2,394	2,517	1,628	231	480	480	480	470	8,680
Year ended 31 December 2021									
Executive directors:									
Directors' fee and committee remuneration	-	579	-	231	-	-	-	-	810
Basic salaries and allowances	3,258	2,364	1,887	-	-	-	-	-	7,509
Bonuses	2,100	1,995	840	-	-	-	-	-	4,935
Retirement benefits scheme contributions	114	102	94	-	-	-	-	-	310
Independent non-executive directors:									
Directors' fees and committee remuneration	-	-	-	-	480	470	480	470	1,900
Total directors' emoluments	5,472	5,040	2,821	231	480	470	480	470	15,464

# Notes:

- (i) The directors of the Company are also the key management personnel of the Company. Their emoluments including those for services rendered by them as the key management personnel are also included in the above directors' emoluments tables for presentation.
- (ii) The executive director's emoluments shown above were paid for their services in connection with the management of the affairs of the Company and the Group.
- (iii) The independent non-executive directors' emoluments shown above were paid for their services as directors of the Company.
- (iv) Bonuses were determined with reference to the Group's operating results, individual performance and comparable market statistics.
- (v) During the years ended 31 December 2022 and 2021, no emoluments were paid by the Group to the directors of the Company as an inducement to join or upon joining the Group or as a compensation for loss of office. None of the directors has waived any emoluments during both years.
- (vi) Mr. Cheng Hoi Chuen, Vincent, an independent non-executive director, passed away on 28 August 2022.

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# 11. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS (continued)

For the year ended 31 December 2022, out of the five individuals with the highest emoluments in the Group, two (2021: two) are directors of the Company whose emoluments are included in the disclosures above. The emoluments of the remaining three (2021: three) individual are as follows:

	2022 НК\$'000	2021 HK\$'000
Salaries and other allowances Retirement benefits	7,051 124	6,251 124
Trouverse personal	7,175	6,375

The emoluments of the above three (2021: three) individuals are within the following band:

	2022	2021
HK\$1,500,001 to HK\$2,000,000	1	1
HK\$2,000,001 to HK\$2,500,000	1	2
HK\$3,000,001 to HK\$3,500,000	1	_

During the year ended 31 December 2022, no emoluments have been paid by the Group to the three (2021: three) employees with the highest emoluments as an inducement to join or upon joining the Group or as compensation for loss of office.

# 12. DIVIDENDS

	2022 HK\$'000	2021 HK\$'000
Dividends recognised as distribution during the year: 2022 interim dividend of HK42 cents		
(2021: 2021 interim dividend of HK48 cents) per share	456,629	521,862
2021 final dividend of HK54 cents (2021: 2020 final dividend of HK52 cents) per share	587,094	565,350
	1,043,723	1,087,212

The final dividend of HK50 cents per share in respect of the year ended 31 December 2022 (2021: HK54 cents), amounting to approximately HK\$543.6 million (2021: HK\$587.1 million) in total, has been proposed by the directors and is subject to approval by the shareholders in the forthcoming annual general meeting.

## 13. EARNINGS PER SHARE

The calculations of the basic and diluted earnings per share attributable to owners of the Company are based on the following data:

	2022 HK\$'000	2021 HK\$'000
Profit for the year attributable to owners of the Company Interest to holder of perpetual bond	2,313,924 -	3,745,505 (17,193)
	2,313,924	3,728,312

# 13. EARNINGS PER SHARE (continued)

	2022	2021
Number of shares:		
Weighted average number of ordinary shares for the purpose of basic and diluted earnings per share	1,087,211,600	1,087,211,600

The computation of diluted earnings per share does not assume the exercise of options issued by Canvest Environmental Protection Group Company Limited ("Canvest Environmental"), a listed associate of the Group, because the exercise price of the options was higher than the average market price for the corresponding period.

#### 14. INVESTMENT PROPERTIES

The Group leases out various commercial and residential properties including offices, shopping malls, stores, mart, exhibition hall, car parking spaces and apartments under operating leases with monthly rentals. The leases typically run for an initial period of one to twenty years and the lessees have the option to extend the lease beyond initial agreed period but it is subject to mutual agreement between the Group and the lessees. The extension option is subject to market review clauses in the event the lessee exercises the option.

The Group is not exposed to foreign currency risk as a result of the lease arrangements, as all leases are denominated in the respective functional currencies of group entities. The lease contracts do not contain residual value guarantee and/or lessee's option to purchase the property at the end of lease term.

	HK\$'000
FAIR VALUE	
At 1 January 2021	27,166,276
Exchange adjustments	889,770
Subsequent expenditures	585,915
Transfer from deposit paid on acquisition of non-current assets (Note iv)	951,724
Disposal (Note v)	(826,651)
Transfer to inventories	(16,360)
Net increase in fair value recognised in profit or loss (Note i)	877,970
Transfer from property, plant and equipment	16,012
Transfer from inventories (Note iii)	838,624
Disposal of subsidiaries (note 40)	(1,497,979)
At 31 December 2021	28,985,301
Exchange adjustments	(2,379,135)
Subsequent expenditures	495,321
Additions	159,273
Net increase in fair value recognised in profit or loss (Note i)	10,196
Transfer to property, plant and equipment (Note vi)	(96,311)
Transfer from inventories (Note iii)	3,362,919
Liquidation of subsidiaries (note 41)	(739,163)
At 31 December 2022	29,798,401

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## 14. INVESTMENT PROPERTIES (continued)

Notes:

		2022 HK\$'000	2021 HK\$'000
(i)	Unrealised gain on property revaluation included in profit or loss for the year (included in other income, gains and losses)	10,196	877,970

(ii) The Group's investment properties are situated on land held under:

	2022 HK\$'000	2021 HK\$'000
Leasehold land in the PRC	29,798,401	28,985,301

- (iii) During the year ended 31 December 2022, properties held for sale included in inventories with an aggregate carrying amount of HK\$3,362,919,000 (2021: HK\$838,624,000) were transferred to investment properties as the management had changed the use of the properties, evidenced by inception of lease agreements with the tenants. The properties were measured at fair values arrived on the basis of valuations carried out on the respective dates by Cushman & Wakefield Limited ("C&W") at the date of transfer by reference to net rental income allowing for reversionary income potential, a fair value gain of HK\$7,545,000 (2021: HK\$111,909,000) in respect of these properties is recognised.
- (iv) During the year ended 31 December 2021, the Group obtained the land use right certificate for two parcels of land located in the PRC. These two parcel of land will be developed into residential properties or commercial building held for earning rentals. Accordingly, the deposits paid in prior year for the land cost amounting to HK\$951,724,000 were transferred to investment properties.
- (v) During the year ended 31 December 2021, several lands and buildings located in Shanghai were acquired by the municipal government at a total compensation consideration of approximately RMB930 million (equivalent to HK\$1,116 million). The respective investment properties at fair value of HK\$826,651,000 was accounted for as disposal of investment properties and the respective leasehold land and buildings with carrying amount of HK\$64,663,000 was accounted for as disposal of property, plant and equipment and a gain on disposal of property, plant and equipment amounting to HK\$224,686,000 was recognised in profit or loss.
- (vi) During the year ended 31 December 2022, certain units of an investment property of the Group located in Shanghai, were arranged for own use as office premises of the Group due to the needs of expansion of business. Accordingly, the respective investment properties with a fair value of HK\$96,311,000 were transferred to property, plant and equipment.
- (vii) The property rental income earned by the Group from its investment properties which are either held for rental income under operating leases and/or for capital appreciation purpose, amounted to HK\$876,883,000 (2021: HK\$1,247,735,000) with insignificant direct operating expenses.
- (viii) The fair values of the Group's investment properties as at 31 December 2022 and 2021 have been arrived at on the basis of valuations carried out on the respective dates by C&W. C&W is a member of the Institute of Valuers and a firm of independent qualified professional valuer not connected with the Group. C&W possesses appropriate qualifications and experience in the valuation of properties in the relevant locations.
  - All of the Group's investment properties were valued by C&W with reference to market evidence of transaction prices for similar properties in similar locations and conditions or on the basis of investment approach, where appropriate. In arriving at the valuation on the basis of investment approach, the fair value is determined by capitalising the net rental income derived from the existing tenancies with due provision or allowance for the reversionary potential of the properties.
- (ix) In estimating the fair value of the properties, the highest and best use of the properties is their current use. The fair values of certain investment properties have been adjusted to exclude prepaid or accrued operating lease income to avoid double counting.

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# 14. INVESTMENT PROPERTIES (continued)

Notes: (continued)

(x) Following are the key inputs used in valuing the investment properties as at 31 December 2022 and 2021:

	Fair value	Fair v				Do	inge		
Category	hierarchy	2022 HK\$'000	2021 HK\$'000	Valuation techniques	Significant unobservable inputs	2022	2021	Sensitivity	
Commercial properties – offices and related car parking spaces in various locations	Level 3	9,019,776	7,253,631	Investment approach	For offices: Reversionary yield derived from market rent and the transaction price of comparable properties in the same locations	4.5% to 6.75%	4.5% to 6.75%	The higher the reversionary yield, the lower the fair value.	
				Direct comparison approach	For car parking spaces: Market price per unit	Market price: RMB191,700 to RMB373,000 per unit	Market price: RMB191,700 to RMB254,000 per unit	The higher the market price per unit, the higher the fair value.	
Residential properties – a detached villa and service apartments in various locations	Level 3	1,269,336	463,760	Investment approach	For a detached villa and a service apartment: Reversionary yield derived from market rent and transaction price of comparable properties in the same locations	3.5% to 4.75%	3.5% to 4.75%	The higher the reversionary yield, the lower the fair value.	
				Direct comparison approach	For service apartments: Market price per square metre	Market price: RMB10,327 per unit	Market price: RMB10,326 per unit	The higher the market price per square metre, the higher the fair value.	
				Direct comparison approach	For car park units: Market price per unit	Market price: RMB230,000 per unit	Market price: Nil	The higher the market price per unit, the higher the fair value.	
Industrial properties	Level 3	140,062	151,975	Investment approach	Reversionary yield derived from market rent and the transaction price of comparable properties in the same locations	5.75%	5.75%	The higher the reversionary yield, the lower the fair value.	
Commercial properties – shopping malls, stores, mart, exhibition hall and related car parking spaces in various locations	Level 3	17,690,619	18,833,383	Investment approach	For commercial properties: Reversionary yield derived from market rent and the transaction price of comparable properties in the same locations	3.5% to 7.75%	3.5% to 6.5%	The higher the reversionary yield, the lower the fair value.	
				Direct comparison approach	For car parking spaces: Market price per unit	Market price: RMB85,000 to RMB189,400 per unit	Market price: RMB82,500 to RMB189,400 per unit	The higher the market price per square metre, the higher the fair value.	
Commercial and residential properties held for rental under construction in Shanghai	Level 3	1,678,608	2,282,552	Direct comparison approach and cost approach	For a parcel of land commenced construction for service apartments: Market price per square metre	Market price: RMB23,060 per unit	Market price: RMB23,350 to RMB26,674 per unit	The higher the market price per square metre, the higher the fair value.	
				Direct comparison approach and cost approach	For a parcel of land yet commenced construction for commercial properties: Market price per square metre	Market price: RMB37,395 per unit	Market price: RMB39,542 per unit	The higher the market price per square metre, the higher the fair value.	
		29,798,401	28,985,301						

There were no transfers into or out of Level 3 during both years.

# 15. PROPERTY, PLANT AND EQUIPMENT

	Hotel property HK\$'000	Leasehold land and buildings HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Plant and machinery HK\$'000	Construction in progress HK\$'000	Total HK\$'000
COST							
At 1 January 2021	2,614,540	2,731,119	1,275,799	173,806	3,254,045	262,885	10,312,194
Exchange adjustments	82,618	72,698	39,211	10,659	97,592	21,734	324,512
Additions	43,777	65,860	97,746	50,367	193,366	187,811	638,927
Acquisition of subsidiaries (note 37)	_	1,537	442	268	4,196	-	6,443
Reclassification	-	70,175	1,647	-	41,099	(112,921)	-
Transferred to investment properties	-	(16,905)	-	-	_	-	(16,905)
Disposal of subsidiaries (note 40)	-	(1,762)	(1,463)	(1,051)	(805)	-	(5,081)
Disposals/written off	(56,237)	(102,784)	(93,748)	(54,439)	(74,276)	(52,803)	(434,287)
At 31 December 2021	2,684,698	2,819,938	1,319,634	179,610	3,515,217	306,706	10,825,803
Exchange adjustments	(153,023)	(172,266)	(76,027)	(9,921)	(206,288)	(20,793)	(638,318)
Additions	-	84,124	35,121	9,409	227,173	192,182	548,009
Acquisition of a subsidiary (note 37)	-	-	106	-	26	-	132
Reclassification to assets held for sale							
(note 39)	-	-	(520)	-	-	-	(520)
Reclassification	6,913	38,261	3,421	-	13,213	(61,808)	-
Transferred from investment properties (note 14)	_	96,311	_	_	_	_	96,311
Disposal of subsidiaries (note 40)	_	_	-	-	(119,240)	_	(119,240)
Liquidation of a subsidiary (note 41)	-	-	(1,873)	(346)	-	-	(2,219)
Disposals/written off	(191)	(31,238)	(31,202)	(16,236)	(23,206)	-	(102,073)
At 31 December 2022	2,538,397	2,835,130	1,248,660	162,516	3,406,895	416,287	10,607,885
DEPRECIATION, AMORTISATION AND IMPAIRMENT							
At 1 January 2021	658,930	919,589	722,393	132,208	2,115,321	_	4,548,441
Exchange adjustments	26,485	40,970	15,788	4,589	36,253	_	124,085
Provided for the year	102,274	103,710	61,081	17,335	221,014	-	505,414
Transfer to investment properties	-	(893)	-	-	-	-	(893)
Eliminated on disposal of subsidiaries	-	(1,412)	(1,093)	(951)	(677)	-	(4,133)
Eliminated on disposals/written off	(1,043)	(3,914)	(45,148)	(10,321)	(51,396)	-	(111,822)
At 31 December 2021	786,646	1,058,050	753,021	142,860	2,320,515	_	5,061,092
Exchange adjustments	(50,885)	(65,433)	(45,473)	(8,167)	(147,857)	-	(317,815)
Provided for the year	100,667	100,823	71,627	12,546	212,935	-	498,598
Reclassification to assets held for sale	-	-	(255)	-	-	-	(255)
Reversal of impairment loss recognised in profit or loss	_	(76)	_	_	(26,324)	_	(26,400)
Eliminated on disposal of subsidiaries	_	-	_	_	(33,140)	_	(33,140)
Eliminated on liquidation of a subsidiary	_	_	(1,740)	(344)	-	_	(2,084)
Eliminated on disposals/written off	(175)	(14,266)	(24,058)	(12,521)	(10,061)	_	(61,081)
At 31 December 2022	836,253	1,079,098	753,122	134,374	2,316,068	_	5,118,915
CARRYING VALUES							
At 31 December 2022	1,702,144	1,756,032	495,538	28,142	1,090,827	416,287	5,488,970
At 31 December 2021	1,898,052	1,761,888	566,613	36,750	1,194,702	306,706	5,764,711

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# 15. PROPERTY, PLANT AND EQUIPMENT (continued)

Notes:

(i) The above items of property, plant and equipment, other than construction in progress, are depreciated on a straight-line basis at the following rates per annum or over the following periods:

Hotel property Over the period of the lease term

 $\label{leasehold} \mbox{Leasehold land and buildings} \mbox{ The shorter of 4\%-5\% or over the period of the lease term}$ 

Furniture, fixtures and equipment 5%-331/3% or over the period of the lease in case of fixtures in rented premises, if shorter

Motor vehicles 10%-30% Plant and machinery 5%-20%

(ii) The carrying values of property interests comprise properties erected on land held under:

	2022 HK\$'000	2021 HK\$'000
Leasehold land in the PRC Leases in Hong Kong	2,919,952 538,224	3,094,540 565,400
	3,458,176	3,659,940

## 16. RIGHT-OF-USE ASSETS

	Leasehold land	Leased properties (Note i)	Total
	HK\$'000	HK\$'000	HK\$'000
As at 31 December 2022			
Carrying amount	506,498	134,195	640,693
As at 31 December 2021			
Carrying amount	576,341	122,512	698,853
For the year ended 31 December 2022			
Depreciation charge	7,924	62,891	70,815
Exchange difference	(42,493)	(7,575)	(50,068)
For the year ended 31 December 2021			
Depreciation charge	11,752	85,805	97,557
Exchange difference	(7,107)	(8,506)	(15,613)

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## 16. RIGHT-OF-USE ASSETS (continued)

	2022 HK\$'000	2021 HK\$'000
Expense relating to short-term leases	12,729	19,527
Expense relating to leases of low-value assets, excluding short-term leases of low value assets	-	-
Total cash outflow for leases (Note ii)	136,205	157,116
Additions to right-of-use assets (Note iii)	79,228	372,864
Acquisition of a subsidiary (note 37)	-	608
Disposal of a subsidiary (note 40)	(12,242)	(7,965)
Early termination of lease	(2,100)	(119,908)

#### Notes:

- (i) The Group leases various office premises and apartment units for its operations. Majority of the lease contracts are entered into for lease terms of 2 to 5 years (2021: 2 to 5 years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease terms and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.
- (ii) Total cash outflow for leases included the repayment of lease liabilities and related interest paid, expense relating to short-term leases and expense relating to leases of low-value assets.
- (iii) Amounts of HK\$79,228,000 (2021: HK\$372,864,000) includes right-of-use assets resulting from new leases entered amounting HK\$79,228,000 (2021: HK\$101,999,000) and transfer from inventories amounting HK\$nil (2021: HK\$270,865,000).

The Group regularly entered into short-term leases for leased properties. As at 31 December 2022 and 2021, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expense during the relevant year.

## **Restrictions or covenants on leases**

In addition, in respect of right-of-use assets of HK\$134,195,000 (2021: HK\$122,512,000) and the associated lease liabilities of HK\$210,763,000 (2021: HK\$249,253,000) as at 31 December 2022, the lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

# 17. TOLL ROAD OPERATING RIGHTS

	HK\$'000
COST	
At 1 January 2021	15,979,236
Addition	6,705
Exchange adjustments	525,576
At 31 December 2021	16,511,517
Exchange adjustments	(1,304,277)
At 31 December 2022	15,207,240
AMORTISATION AND IMPAIRMENT	
At 1 January 2021	8,847,046
Charged for the year	760,504
Exchange adjustments	304,681
At 31 December 2021	9,912,231
Charged for the year	533,375
Exchange adjustments	(792,695)
At 31 December 2022	9,652,911
CARRYING VALUES	
At 31 December 2022	5,554,329
At 31 December 2021	6,599,286

#### Notes:

- (i) The toll road operating rights represent:
  - (a) the right to receive toll fees from vehicles using the Shanghai section of the Jing-Hu Expressway and to operate service facilities in designated areas along the Shanghai section for a period of 25 years ending in 2028;
  - (b) the right to receive toll fees from vehicles using the Shanghai section of the Hu-Kun Expressway and to operate service facilities in designated areas along the Shanghai section for a period of 30 years ending in 2030; and
  - (c) the right to receive toll fees from vehicles using the Shanghai section of Hu-Yu Expressway and to operate service facilities in designated areas along the Shanghai section for a period of 20 years ending in 2027.
- (ii) The Group's rights to operate the toll roads are amortised on a units-of-usage basis, calculated based on the proportion of actual traffic volume for a particular period to the projected total traffic volume over the period for which the Group is granted the rights to operate the toll roads.

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# **18. GOODWILL**

	HK\$'000
COST	
At 1 January 2021	968,210
Exchange adjustments	26,082
Arising on acquisition of a subsidiary (note 37)	23,604
At 31 December 2021	1,017,896
Exchange adjustments	(64,715)
At 31 December 2022	953,181
IMPAIRMENT	
At 1 January 2021	157,378
Exchange adjustments	4,878
Impairment loss recognised	265,052
At 31 December 2021	427,308
Exchange adjustments	(21,323)
At 31 December 2022	405,985
CARRYING VALUES	
At 31 December 2022	547,196
At 31 December 2021	590,588

For the purpose of impairment testing, goodwill arising on business combinations as set out above was allocated, at acquisition, to four (2021: five) CGUs, comprising one (2021: one) subsidiary in the infrastructure facilities segment, one (2021: two) subsidiaries in the real estate segment and two (2021: two) subsidiaries in the consumer products segment, that are expected to benefit from that business combination as follows:

	2022 HK\$'000	2021 HK\$'000
Infrastructure facilities	505,923	549,315
Real estate	23,604	23,604
Consumer products	17,669	17,669
	547,196	590,588

The recoverable amounts of the infrastructure facilities CGU have been determined based on a value in use calculation.

For infrastructure facilities CGU, the value in use is determined by discounting the future cash flows to be generated from the continuing use of waste water treatment plant and waste incineration power generation plant over the service concession periods ranging from 20 to 30 years, using a discount rate of 8% (2021: 8%). Since the recoverable amount of the cash generating unit is higher than its carrying amount, the management of the Group considers that the goodwill is not impaired.

Management believes that any reasonably possible change in any of these assumptions would not cause the aggregate carrying amount of any of the CGUs to materially exceed the aggregate recoverable amount of the relevant CGUs.

#### 19. OTHER INTANGIBLE ASSETS

	Operating concessions HK\$'000 (Note i)	Premium on leasehold land/prepaid lease payments HK\$'000 (Note ii)	Trademark HK\$'000 (Note iii)	Others HK\$'000	Total HK\$'000
COST					
At 1 January 2021	9,726,123	1,654	60,584	15,430	9,803,791
Exchange adjustments	231,195	54	1,993	-	233,242
Acquisition of subsidiaries (note 37)	68,781	_	_	200	68,981
Additions	733,677	-	-	-	733,677
At 31 December 2021	10,759,776	1,708	62,577	15,630	10,839,691
Exchange adjustments	(240,685)	(135)	(4,943)	-	(245,763)
Acquisition of a subsidiary (note 37)	418,037	_	_	-	418,037
Disposal of a subsidiary (note 40)	(456,596)	_	_	-	(456,596)
Additions	93,175	_	-	-	93,175
At 31 December 2022	10,573,707	1,573	57,634	15,630	10,648,544
AMORTISATION AND IMPAIRMENT					
At 1 January 2021	1,828,937	599	-	-	1,829,536
Exchange adjustments	51,054	21	-	-	51,075
Charged for the year	355,269	87	-	-	355,356
At 31 December 2021	2,235,260	707	-	-	2,235,967
Exchange adjustments	135,721	(58)	-	-	135,663
Disposal of a subsidiary (note 40)	(205,110)	_	_	_	(205,110)
Charged for the year	402,946	83	_	-	403,029
At 31 December 2022	2,568,817	732	-	-	2,569,549
CARRYING VALUES					
At 31 December 2022	8,004,890	841	57,634	15,630	8,078,995
At 31 December 2021	8,524,516	1,001	62,577	15,630	8,603,724

#### Notes:

- (i) Operating concessions represent the rights to operate waste water treatment, water supply and waste incineration plants and are stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is provided on a straight-line basis over the respective periods of the operating concessions granted to the Group of 7 to 50 years. Details of these operating concessions are set out in note 23.
- (ii) Premium on leasehold land represents the premium on acquisition of prepaid lease payments for land which is to be amortised over the period of the lease of the related prepaid lease payments on a straight-line basis.
- (iii) The trademark has a legal life of 10 years from September 2021 to September 2031 and is renewable upon expiry. The directors of the Company are of the opinion that the Group will renew the trademark continuously and has the ability to do so at minimal cost. Various studies including product life cycle studies, market, competitive and environmental trends, and brand extension opportunities have been performed by management of the Group, which supports that the trademark has no foreseeable limit to the period over which the trademarked products are expected to generate net cash inflow for the Group.

As a result, the trademark is considered by the management of the Group as having an indefinite useful life because it is expected to contribute to net cash inflows indefinitely. The trademark will not be amortised until its useful life is determined to be finite. Instead it will be tested for impairment annually and whenever there is an indication that it may be impaired.

For the purpose of impairment testing, trademark with indefinite useful life set out above has been allocated to the individual CGU, comprising one subsidiary in the real estate segment. For the years ended 31 December 2022 and 2021, management of the Group has determined that there is no impairment of the CGU containing trademark by reference to the recoverable amount of the CGU, which has been determined based on a value in use calculation.

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# **20. INTERESTS IN JOINT VENTURES**

	2022 HK\$'000	2021 HK\$'000
Cost of unlisted investments in joint ventures  Share of post-acquisition profits and other comprehensive income,	10,476,060	4,361,502
net of dividends received/declared	1,087,945	1,717,406
	11,564,005	6,078,908

#### Notes:

- (i) On 2 March 2022, SI Development formed a joint venture,上海上實北外灘新地標建設開發有限公司 (Shanghai Industrial Beiwaitan New Landmark Construction and Development Co., Ltd.) ("Beiwaitan New Landmark"), with certain independent third parties for property development in Shanghai. The registered capital of the joint venture is approximately RMB9,600 million, and is contributed as to 50% (equivalent to approximately RMB4,800 million) in cash and deposit paid for a land parcel by the SI Development.
- (ii) Summarised financial information in respect of the Group's material interests in joint ventures, namely 中環保水務投資有限公司 (General Water of China Co., Ltd.) ("General Water"),上海諾卓企業管理有限公司 (Shanghai Nuozhuo Enterprise Management Company Limited") ("Shanghai Nuozhuo"), S.I. Yangtze River Delta Ecological Development Limited ("Yangtze River Delta") and Beiwaitan New Landmark is set out below. The summarised financial information below represents amounts shown in the joint ventures' financial statements prepared in accordance with HKFRSs.

All joint ventures are accounted for using the equity method in these consolidated financial statements.

	General	water	Shanghai l	Nuozhuo	Yangtze Ri	ver Delta	Beiwaitan New Landmark	
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Current assets	2,515,470	2,630,175	86	4	210,889	21,037	443,647	N/A
Non-current assets*	6,850,506	7,482,926	2,972,046	3,239,264	10,985,109	3,983,569	10,511,602	N/A
Current liabilities	(2,663,177)	(2,972,122)	(475)	(419)	(30,514)	(5,038)	(50)	N/A
Non-current liabilities	(1,709,033)	(1,811,251)	-	-	(10,762,716)	(3,698,241)	-	N/A
Non-controlling interests	(770,217)	(880,917)	-	-	-	-	-	N/A
The above amounts of assets and liabilities include the following:						,		
Cash and cash equivalents Current financial liabilities (excluding trade	1,192,121	1,564,571	86	4	210,889	21,037	335,314	N/A
and other payables and provisions)	(912,074)	(994,930)	-	-	(30,369)	-	-	N/A
Non-current financial liabilities (excluding trade and other payables and provisions)	(1,375,242)	(1,457,288)	-	-	(10,762,716)	(3,804,248)	-	N/A
Revenue	2,149,875	2,530,580	-	-	-	-	-	N/A
Profit (loss) for the year Other comprehensive income (expenses)	248,375	369,536	(11,683)	(410)	207,447	206,914	(279)	N/A
for the year	(365,335)	(141,227)	(255,508)	102,302	(106,009)	105,433	(641,525)	N/A
Total comprehensive income (expenses) for the year	(116,960)	228,309	(267,191)	101,892	101,438	312,347	(641,804)	N/A
Dividends received during the year	(48,736)	(71,552)	-	-	-	-	-	N/A
The above profit (loss) for the year includes the following:								
Depreciation and amortisation	(285,916)	(335,327)	-	-	-	-	-	N/A
Interest income	23,034	45,226	-	-	142	860	-	N/A
Interest expense	(84,171)	(107,615)	-	-	(154,886)	(60,429)	(287)	N/A
Income tax expense	(153,897)	(141,433)	-	-	_	(668)	-	N/A

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# **20. INTERESTS IN JOINT VENTURES (continued)**

Notes: (continued)

#### (ii) (continued)

\* The balances of General Water and Yangtze River Delta mainly comprise operating concessions and the balances of Shanghai Nuozhuo and Beiwaitan New Landmark mainly comprise land costs relating to properties under development for rentals.

Reconciliation of the above summarised financial information to the carrying amount of the interests in joint ventures recognised in the consolidated financial statements:

	General water		Shanghai	Shanghai Nuozhuo		Yangtze River Delta		Beiwaitan New Landmark	
	2022	2021	2022	2021	2022	2021	2022	2021	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Equity attributable to owners of	4,223,549	4,448,811	2,971,657	3,238,849	402,768	301,327	10,955,199	N/A	
Proportion of the Group's ownership interest	45%	45%	50%	50%	50%	50%	50%	N/A	
Carrying amount of the Group's interest	1,900,597	2,001,965	1,485,829	1,619,424	201,384	150,664	5,477,598	N/A	

Aggregate information of joint ventures that are not individually material:

	2022 HK\$'000	2021 HK\$'000
The Group's share of profit	89,807	43,568
The Group's share of other comprehensive (expense) income	(214,121)	436,138
The Group's share of total comprehensive (expense) income	(124,314)	479,706
Dividends received during the year	_	414,315
Aggregate carrying amount of the Group's interests in these joint ventures	2,498,597	2,306,855

(iii) The Group has discontinued recognition of its share of profit (loss) of a joint venture. The amounts of unrecognised share of the joint venture, both for the year and cumulatively, are as follows:

	2022 HK\$'000	2021 HK\$'000
Unrecognised share of profit of a joint venture for the year	290	251
Accumulated unrecognised share of losses of a joint venture	(3,986)	(4,276)

(iv) Details of the Group's principal joint ventures at the end of the reporting period are set out in note 51.

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## 21. INTERESTS IN ASSOCIATES

	2022 HK\$'000	2021 HK\$'000
Cost of investments in associates  Share of post-acquisition profit and other comprehensive income,	6,996,913	7,165,440
net of dividends received/declared	482,655	1,092,468
	7,479,568	8,257,908
Fair value of listed investment in an associate		
<ul> <li>Canvest Environmental</li> </ul>	2,000,807	1,958,034

#### Notes:

- (i) Included in the cost of investments is goodwill of HK\$717,597,000 (2021: HK\$717,597,000) arising on acquisitions.
- (iii) On 29 April 2021, the Group, through its non-wholly owned subsidiary, SIIC Shanghai Urban Development & Investment Co., Ltd. ("SIIC Shanghai Urban") made an additional capital contribution in proportion to its existing shareholding in SIIC Elderly Care Investment Co., Ltd. ("SIIC Elderly Care"), an associate of the Group with an amount of RMB330,600,000 (equivalent to HK\$398,063,000) pursuant to a capital injection agreement with all existing shareholders of SIIC Elderly Care, upon which SIIC Shanghai Urban's shareholding in SIIC Elderly Care remained unchanged at 38%.
- (iii) On 2 June 2022, an associate of the Group,寧波市杭州灣大橋發展有限公司 ("Hangzhou Bay Bridge") has passed a resolution to reduce its share capital with an amount of RMB1,000,000,000. The Group, through its wholly owned subsidiary, Shanghai Ji Yun Infrastructure Construction Co Ltd ("Shanghai Ji Yun") received a capital reduction in proportion to its existing shareholding in Hangzhou Bay Bridge amounting to RMB230,584,000 (equivalent to HK\$275,201,000). After the capital reduction, Shanghai Ji Yun 's shareholding in Hangzhou Bay Bridge remains unchanged at 23.06%.
- (iv) As at 31 December 2022, despite the shortfall of the market value of the relevant interest of Canvest Environmental amounted to HK\$381,367,000 (2021: HK\$259,204,000) compared to the carrying amount of the relevant interest, the management of the Group has determined that there is no impairment on the carrying amount of the Group's interest in Canvest Environmental by reference to the recoverable amount of the relevant interest, which has been determined based on a value in use calculation with reference to the future dividend yields and disposal value of the relevant interest.
- (v) Summarised financial information in respect of the Group's material associates, namely 上海莘天置業有限公司 ("Shanghai Shentian"), 寧波市杭州灣大橋發展有限公司 ("Hangzhou Bay Bridge"), Canvest Environmental and Shanghai Galaxy Investment Co., Ltd. ("Shanghai Galaxy"), is set out below. The summarised financial information below represents amounts shown in the associates' financial statements prepared in accordance with HKFRSs.

All associates are accounted for using the equity method in these consolidated financial statements.

	Shanghai Shentian		Hangzhou I	Hangzhou Bay Bridge		vironmental	Shanghai Galaxy	
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Current assets*	6,024,622	5,522,216	131,687	722,160	4,478,785	4,011,744	4,263,899	4,083,178
Non-current assets**	25,012	37,678	8,258,333	10,353,682	21,183,413	19,594,562	6,906,045	7,758,261
Current liabilities	(1,122,710)	(923,268)	(650,444)	(881,346)	(3,836,040)	(3,180,071)	(4,087,635)	(3,084,867)
Non-current liabilities	(692,878)	(7,722)	(2,572,828)	(3,205,875)	(12,980,235)	(12,373,664)	(3,620,212)	(4,964,189)
Non-controlling interests	-	_	-	-	(300,872)	(400,405)	(473,090)	(582,976)

<sup>\*</sup> The balances of Shanghai Shentian mainly comprise land and construction costs relating to properties under development held for sale and properties held-for-sale

<sup>\*\*</sup> The balances of Hangzhou Bay Bridge and Canvest Environmental mainly comprise operating concessions. The balances of Shanghai Galaxy mainly comprise property, plant and equipment.

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# 21. INTERESTS IN ASSOCIATES (continued)

Notes: (continued)

# (v) (continued)

	Shanghai Shentian		Hangzhou Bay Bridge		Canvest Environmental		Shanghai Galaxy	
	2022 HK\$'000		2022 HK\$'000		2022 HK\$'000		2022 HK\$'000	
Revenue	-	54,476	1,941,800	2,391,458	8,246,645	6,794,571	939,136	946,213
(Loss) profit for the year Other comprehensive (expense) income	(30,075)	86,294	668,793	862,225	1,359,463	1,319,167	71,553	199,486
for the year	(364,783)	146,159	(581,762)	(231,032)	(174,420)	281,144	(258,290)	22,908
Total comprehensive (expense) income	(204.050)	020 452	07.021	C21 102	1 105 040	1 000 011	(100 707)	000.004
for the year	(394,858)	232,453	87,031	631,193	1,185,043	1,600,311	(186,737)	222,394
Dividends received during the year	-	-	(181,457)	-	(57,030)	(47,050)	(15,148)	(16,336)

(vi) Reconciliation of the above summarised financial information to the carrying amount of the interests in associates recognised in the consolidated financial statements:

	Shanghai Shentian		Hangzhou Bay Bridge		Canvest Environmental		Shanghai Galaxy	
	2022 HK\$'000		2022 HK\$'000		2022 HK\$'000 (Note)		2022 HK\$'000	
Equity attributable to owners of the associate Proportion of the Group's ownership interest Goodwill	4,234,046 35% -	4,628,904 35% -	5,166,748 23.06% -	6,988,621 23.06%	8,545,051 19.48% 717,597	7,652,166 19.48% 717,597	2,989,007 45% -	3,209,407 45% -
Carrying amount of the Group's interest in the associate	1,481,916	1,620,116	1,191,452	1,611,576	2,382,173	2,208,239	1,345,053	1,444,233

Note: The Group is able to exercise significant influence over Canvest Environmental as the Group is the second largest shareholder and has appointed a director to the board of Canvest Environmental. Canvest Environmental is accounted for as an associate using the equity method accordingly.

Aggregate information of associates that are not individually material:

	2022 HK\$'000	2021 HK\$'000
The Group's share of loss	(274,278)	(133,722)
The Group's share of other comprehensive (expense) income	(107,179)	19,177
The Group's share of total comprehensive expenses	(381,458)	(114,545)
Dividends received during the year	3,523	34,278
Aggregate carrying amount of the Group's interests in the associates	1,078,974	1,373,744

(vii) Details of the Group's principal associates at the end of the reporting period are set out in note 52.

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# 22. INVESTMENTS

	2022 HK\$'000	2021 HK\$'000
Equity instruments at FVTPL		
Listed equity securities	268,387	395,523
Unlisted equity securities	7,939	635
	276,326	396,158
Financial assets at FVTPL		
Listed corporate bonds	_	19,366
Equity instruments at FVTOCI		
Listed equity securities (Note i)	46,780	88,063
Unlisted equity securities (Note ii)	340,135	367,999
	386,915	456,062
Total investments	663,241	871,586
Analysed for reporting purposes as:		
Current portion	275,739	414,889
Non-current portion	387,502	456,697
	663,241	871,586

#### Notes:

- (i) The above listed equity securities as at 31 December 2022 and 2021 represent ordinary shares of entities listed in the PRC and/or HK. These investments are not held for trading, instead, they are held for long-term strategic purposes. The directors of the Company have elected to designate these investments in equity instruments as at FVTOCI as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss is not be consistent with the Group's strategy of holding these investments for long-term strategic purposes and realising their performance potential in the long run.
- (ii) The above unlisted equity securities as at 31 December 2022 and 2021 represent the Group's equity interest in private entities established in the PRC. The directors of the Company have elected to designate these investments in equity instruments as at FVTOCI as they consider that the equity instruments are held for long-term strategic purposes and will realise their performance in the long run.

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## 23. RECEIVABLES UNDER SERVICE CONCESSION ARRANGEMENTS

In addition to the Group's toll road operating rights as disclosed in note 17, the Group also has the following service concession arrangements.

#### (I) Nature of arrangements

The Group through its subsidiaries engages in the businesses of waste water treatment, water supply, waste incineration and sludge treatment in the PRC and has entered into a number of service concession arrangements with certain governmental authorities or their agencies in the PRC on a Build-Operate-Transfer ("BOT"), a Transfer-Operate-Transfer ("TOT"), Build-Operate-Own ("BOO") or Transfer-Operate-Own ("TOO") basis in respect of its businesses. These service concession arrangements generally involve the Group as an operator to (i) construct waste water treatment, water supply, waste incineration and sludge treatment plants for those arrangements on a BOT and BOO basis; (ii) pay a specific amount for those arrangements on a TOT and TOO basis; (iii) operate and maintain the waste water treatment, water supply, waste incineration and sludge treatment plants at a specified level of serviceability on behalf of the relevant governmental authorities for periods ranging from 20 to 50 years (the "service concession periods"), and the Group will be paid for its services over the relevant periods of the service concession arrangements at prices stipulated through pricing mechanism. The plants will be transferred to the respective grantors at the end of the service concession periods for BOT and TOT.

The Group is generally entitled to operate all the property, plant and equipment of the waste water treatment, water supply, waste incineration and sludge treatment plants, however, the relevant governmental authorities as grantors control and regulate the scope of services that the Group provides to the waste water treatment, water supply, waste incineration and sludge treatment plants and retain the beneficial entitlement to any residual interest in the waste water treatment, water supply, waste incineration and sludge treatment plants at the end of the service concession periods. Each of these service concession arrangements is governed by a contract and, where applicable, supplementary agreements entered into between the Group and the relevant governmental authorities or their agencies in the PRC that set out, inter alia, performance standards, mechanisms for adjusting prices for the services rendered by the Group, specific obligations levied on the Group to restore the waste water treatment, water supply, waste incineration and sludge treatment plants to a specified level of serviceability at the end of the service concession periods, and arrangements for arbitrating disputes.

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# 23. RECEIVABLES UNDER SERVICE CONCESSION ARRANGEMENTS (continued)

## (I) Nature of arrangements (continued)

At 31 December 2022, the Group had 193 (2021: 186) service concession arrangements on waste water treatment, 23 (2021: 22) service concession arrangements on water treatment and distribution, 4 (2021: 5) service concession arrangements on waste incineration and 10 (2021: 10) service concession arrangements on sludge treatment. A summary of the major terms of the principal service concession arrangements is set out below:

Name of subsidiary as operator	Project name	Location in the PRC	Name of grantor	Type of service concession arrangement	Daily design capacity (tons/day)	Service concession period
Longjiang Environmental Protection Group Co., Ltd. ("Longjiang Group")	Harbin Wenchang Upgrade BOT	Harbin, Heilongjiang Province	哈爾濱市水務局	BOT (Financial assets)	1,350,000	29 years from 2011
Wuhan Hanxi Wastewater Treatment Co., Ltd.	Wuhan Hanxi Wastewater Treatment 1st Stage and 2nd Stage (Expansion)	Wuhan, Hubei Province	武漢市人民政府	BOT (Financial assets)	600,000	30 years from 2005
Yiyang City Tap Water Co., Ltd.	Yiyang City Water Supply	Yiyang, Hunan Province	益陽市住房和城鄉 建設局	TOT and BOT (Intangible assets)	520,000	28 years from 2016
Wuhan Huang-Pi SIIC Water Services Co., Ltd. ("Wuhan Huang-Pi")	Wuhan Huang-Pi Kaidi Water Supply	Huang-Pi, Hubei Province	武漢市黄陂區政府	BOT (Intangible assets)	430,000	30 years from 2008
Jiamusi Longjiang Environmental Protection Water Supply Co., Ltd.	Jiamusi Water Supply TOT	Jiamusi, Heilongjiang Province	佳木斯市新時代城市 基礎設施建設投資 (集團)有限公司	TOT (Intangible assets)	360,000	30 years from 2012
Longjiang Group	Harbin Taipin Wastewater Treatment BOT	Harbin, Heilongjiang Province	哈爾濱供排水集團 有限責任公司	BOT (Financial assets)	325,000	25 years from 2005
Longjiang Group	Harbin Wenchang Wastewater Treatment TOT	Harbin, Heilongjiang Province	哈爾濱市水務局	TOT (Financial assets)	325,000	30 years from 2010
Weifang City Tap Water Co., Ltd.	Weifang City Tap Water Supply	Weifang, Shandong Province	濰坊市人民政府	TOT and BOT (Intangible assets)	320,000	25 years from 2007
Mudanjiang Longjiang Environmental Protection Water Supply Co., Ltd.	Mudanjiang Water Supply TOT	Mudanjiang, Heilongjiang Province	牡丹江市城市投資 集團有限公司	TOT (Intangible assets)	300,000	30 years from 2010

## 23. RECEIVABLES UNDER SERVICE CONCESSION ARRANGEMENTS (continued)

#### (I) Nature of arrangements (continued)

As explained in the accounting policy for "Service concession arrangements" set out in note 3, a service concession arrangement is accounted for as an intangible asset (operating concession) or a financial asset (receivables under service concession arrangements) or a combination of both, as appropriate. The intangible asset component is detailed in note 19 and the financial asset component is as follows:

	2022 HK\$'000	2021 HK\$'000
Receivables under service concession arrangements Less: current portion classified as current assets	26,815,209 (840,367)	26,774,142 (848,548)
Non-current portion	25,974,842	25,925,594

During the year, the Group recognised interest income of HK\$1,453,152,000 (2021: HK\$1,392,722,000) and construction income of HK\$3,998,010,000 (2021: HK\$3,331,340,000) as revenue under the line item "income from infrastructure facilities" from service concession arrangements. The effective interest rate applied ranges from 4.9% to 8% (2021: 4.9% to 8%) per annum and the overall gross profit margin for construction contracts is at 12% (2021: 12%).

## (II) Provision for major overhauls

Pursuant to the service concession agreements, the Group has contractual obligations to maintain the waste water treatment, water supply, waste incineration and sludge treatment plants to a specified level of serviceability and/or to restore the plants to a specified condition before they are handed over to the grantors at the end of the service concession periods. These contractual obligations to maintain or restore the waste water treatment, water supply, waste incineration and sludge treatment plants, except for any upgrade element, are recognised and measured in accordance with HKAS 37, i.e., at the best estimate of the expenditure that would be required to settle the present obligation at the end of the reporting period. The future expenditure on these maintenance and restoration costs is collectively referred to as "major overhauls". The estimation basis is reviewed on an ongoing basis, and revised where appropriate.

The movements in the provision for the major overhauls of waste water treatment, water supply, waste incineration and sludge treatment plants during the current and prior years are as follows:

	HK\$'000
At 1 January 2021	88,160
Exchange adjustments	2,886
Provided during the year	682
Settlement during the year	(2,430)
At 31 December 2021	89,298
Exchange adjustments	(7,043)
Provided during the year	386
Settlement during the year	(2,157)
At 31 December 2022	80,484

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## 24. DEPOSITS PAID ON ACQUISITION OF NON-CURRENT ASSETS

	2022 HK\$'000	2021 HK\$'000
Services concession arrangements	168,455	193,910
Acquisition of land parcels (Note i)	4,403,038	7,569,938
Others (Note ii)	105,942	196,170
	4,677,435	7,960,018

#### Notes:

(i) During the year ended 31 December 2020, the Group won the bid in respect of three parcels of land located in Shanghai, the PRC, through listing for sale at a total consideration of approximately RMB3,893 million (equivalent to approximately HK\$4,625 million), for the purpose of development into an urban complex with A grade office building, service apartment, theme commercial building and cultural and entertainment facilities. As at 31 December 2020, an amount of RMB1,500 million (equivalent to approximately HK\$1,782 million) was paid and included as deposit paid. During the year ended 31 December 2021, the remaining consideration is paid and the full amount of approximately RMB3,893 million is accounted for as a deposit paid as the transaction is yet to complete.

During the year ended 31 December 2021, the Group entered into a land use right transfer contract to acquire a parcel of land located in Shanghai, the PRC for the development of commercial buildings at a consideration of approximately RMB2,277 million (equivalent to approximately HK\$2,731 million). As at 31 December 2021, the consideration was fully paid and accounted for as a deposit paid as transaction is yet to complete. During the current year, the Group formed a joint venture to develop the land and the deposit paid for the land parcel was transferred to the joint venture as part of the Group's capital contribution as disclosed in note 20.

(ii) Others represent deposits paid by the Group in connection with the acquisition of property, plant and equipment and intangible assets for the Group's new production facilities and projects under infrastructure facilities segment. The related capital commitments are disclosed in note 43.

#### 25. DEFERRED TAXATION

The following are the major deferred tax liabilities (assets) recognised by the Group and movements thereon during the current and prior years:

	Accelerated tax depreciation HK\$'000	Amortisation of toll road operating rights HK\$'000	Revaluation of investment properties HK\$'000	LAT on revaluation of investment properties HK\$'000	Tax losses HK\$'000	Fair value adjustments on business combinations HK\$'000	Undistributed earnings of PRC entities HK\$'000	LAT on properties under development/ properties held for sale HK\$'000	Other deferred tax liabilities HK\$'000	Other deferred tax assets HK\$'000	Total HK\$'000
At 1 January 2021	163,166	180,169	3,471,919	1,924,736	(87,722)	1,389,087	346,491	30,795	807,977	(77,541)	8,149,077
Exchange adjustments	1,586	7,624	51,211	69,119	(2,193)	75,367	5,658	835	34,605	(1,629)	242,183
Additions through acquisition of subsidiaries (note 37)	-	-	-	-	-	-	-	-	14,400	-	14,400
Disposal of a subsidiary (note 40)	-	-	(121,021)	(89,603)	-	-	-	-	-	35,972	(174,652)
(Credited) charged to profit or loss	(71,273)	(5,083)	12,830	163,995	1,292	(177,954)	108,055	(9,627)	118,623	(6,838)	134,020
Credited to other comprehensive income	-	-	-	-	-	-	-	-	(6,269)	-	(6,269)
At 31 December 2021	93,479	182,710	3,414,939	2,068,247	(88,623)	1,286,500	460,204	22,003	969,336	(50,036)	8,358,759
Exchange adjustments	(3,917)	(14,543)	(186,267)	(123,815)	7,041	(213,034)	(29,404)	(1,586)	(46,493)	3,836	(608,182)
Additions through acquisition of a subsidiary (note 37)	(760)	-	-	-	-	=	-	-	-	-	(760)
Liquidation of a subsidiary (note 41)	-	-	-	(11,745)	-	=	-	-	-	-	(11,745)
Disposal of a subsidiary (note 40)	(29,509)	-	-	-	-	-	-	-	-	-	(29,509)
(Credited) charged to profit or loss	102,450	3,846	2,549	35,095	309	(90,387)	(64,054)	(5,284)	92,216	(9,398)	67,342
Credited to other comprehensive income	-	-	-	-	-	-	-	-	(6,724)	-	(6,724)
At 31 December 2022	161,743	172,013	3,231,221	1,967,782	(81,273)	983,079	366,746	15,133	1,008,335	(55,598)	7,769,181

## 25. DEFERRED TAXATION (continued)

Notes:

(i) For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balances for financial reporting purposes:

	2022 НК\$'000	2021 HK\$'000
Deferred tax liabilities Deferred tax assets	7,924,365 (155,184)	8,495,150 (136,391)
	7,769,181	8,358,759

- (ii) At the end of the reporting period, the Group had unused tax losses of approximately HK\$10,752 million (2021: HK\$10,780 million) available for offset against future assessable profits. A deferred tax asset amounting to approximately HK\$81.3 million (2021: HK\$88.6 million) in respect of tax losses amounting to approximately HK\$327 million (2021: HK\$355 million) has been recognised. No deferred tax asset was recognised in respect of the remaining tax losses of approximately HK\$10,425 million (2021: HK\$10,425 million) due to the unpredictability of future profit streams. The Hong Kong tax losses of approximately HK\$29.9 million (2021: HK\$24.9 million) may be carried forward indefinitely and the remaining PRC tax losses of approximately HK\$10,817 million (2021: HK\$10,401 million) will expire in various dates in the next five years.
- (iii) Under the Law of the PRC on EIT, withholding tax is imposed on dividends declared in respect of profits earned by PRC entities from 1 January 2008 onwards. At the end of the reporting period, the aggregate amount of temporary differences associated with undistributed profits of subsidiaries for which deferred tax liabilities have not been recognised was approximately HK\$3,074 million (2021: HK\$3,168 million). No liability has been recognised in respect of these differences because the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future.
- (iv) Other deferred tax liabilities mainly include deferred tax on fair value change of financial assets classified as held for trading. Other deferred tax assets include deferred tax on (a) impairment loss on bad and doubtful debts, (b) pre-operating expenses and (c) accrued expenses.

#### **26. INVENTORIES**

	2022 HK\$'000	2021 HK\$'000
Properties under development held for sale	23,403,772	39,030,615
Properties held for sale	15,477,645	12,683,567
Raw materials	1,430,020	1,286,055
Work in progress	41,326	61,394
Finished goods	286,229	346,024
Merchandise held for resale	27,900	33,518
	40,666,892	53,441,173

At 31 December 2022, included in the above balances were properties under development held for sale of HK\$13,675,599,000 (2021: HK\$29,491,930,000) which are not expected to be realised within one year.

Included in the properties held for sale as at 31 December 2022 were an amount of HK\$5,853,281,000 (2021: HK\$6,895,090,000) which represents properties located in first-tier cities, such as Beijing and Shanghai, the PRC and an amount of HK\$9,624,364,000 (2021: HK\$5,788,477,000) which represents properties located in other cities in the PRC.

Out of the above properties located in other cities in the PRC, an amount of HK\$4,917,646,000 (2021: HK\$1,916,914,000) had no pre-sale during the year and an amount of HK\$1,735,264,000 (2021: HK\$1,916,914,000) was identified as the Concerned PHFS by the management of the Group as detailed below.

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## 26. INVENTORIES (continued)

As disclosed in note 4, the management of the Group identified the Concerned PHFS by reference to the cities and locations where the PHFS are located, the pre-sale status and other relevant market factors. The management of the Group assessed the net realisable values of the Concerned PHFS as at 31 December 2022, with reference to the valuations conducted by the Valuers. The net realisable values of the Group's Concerned PHFS were arrived at by the Valuers with reference to transaction price of comparable properties in the similar or same locations with adjustments made according to nature of each property and its specific location and condition.

The Valuers represent C&W, which have appropriate qualification and recent experience in the valuation of similar properties in the relevant locations. The Concerned PHFS were valued individually, on market value basis, which conforms to HKIS Valuation Standards 2017 published by Hong Kong Institute of Surveyors.

During the year ended 31 December 2022, included in the impairment loss on properties held for sales of HK\$55,448,000 (2021: reversal of impairment loss of HK\$30,781,000) recognised in profit or loss is a reversal of impairment loss of HK\$225,000 (2021: HK\$nil) in respect of concerned PHFS.

During the year ended 31 December 2021, reversal of impairment loss of HK\$30,781,000 (2022: HK\$nil) in respect of certain public affordable housing in the PRC was recognised in profit or loss.

During the year ended 31 December 2022, an impairment loss of HK\$13,806,000 (2021: HK\$909,692,000) on certain properties under development held for sales is recognised, on the basis that the expected unit sales price, by referencing to the market unit price of other similar properties at the same location, is lower than the unit cost.

Included in properties under development held for sales is leasehold lands measured at cost less any accumulated depreciation and any impairment losses. The residual values are determined as the estimated disposal value of the leasehold land component. No depreciation charge is made on the leasehold lands taking into account the estimated residual values as at 31 December 2022 and 2021.

## 27. TRADE AND OTHER RECEIVABLES

	2022 HK\$'000	2021 HK\$'000
Trade receivables		
<ul> <li>Goods and services</li> </ul>	5,356,519	4,197,054
<ul> <li>Lease receivables</li> </ul>	12,036	15,512
	5,368,555	4,212,566
Less: allowance for credit loss	(513,593)	(484,621)
	4,854,962	3,727,945
Other receivables (Note iv)	3,689,974	3,717,653
Amounts due from related parties (Note v)	2,926,705	1,361,641
Prepayments for acquisition of parcels of land (Note vi)	-	3,472,790
Total trade and other receivables	11,471,641	12,280,029

As at 1 January 2021, trade receivable from contracts with customers amounted to HK\$3,740,179,000.

## 27. TRADE AND OTHER RECEIVABLES (continued)

Notes:

- (i) Before accepting any new customer, the Group assesses the potential customer's credit quality by investigating their historical credit records and defines credit limits by customer. Credit sales are made to customers with good credit history and credit limits granted to customers are under regular review. Majority of the trade receivables that are neither past due nor impaired has no default payment history.
- (ii) The Group generally allows credit periods ranging from 30 days to 180 days to its trade customers, other than property buyers. For property sales, due to the nature of business, the Group generally grants no credit period to property buyers, unless it is specially approved. The following is an aged analysis of trade receivables, net of allowance for credit loss, presented based on the invoice or contract date, which approximates the respective revenue recognition dates.

	2022 НК\$'000	2021 HK\$'000
Within 30 days	1,304,312	1,149,695
Within 31-60 days	549,536	455,140
Within 61-90 days	438,491	283,650
Within 91-180 days	1,012,966	521,820
Within 181-365 days	726,332	603,190
Over 365 days	823,325	714,450
	4,854,962	3,727,945

- (iii) As at 31 December 2022, included in the Group's trade receivables balance are debtors with an aggregate carrying amount of HK\$2,378,518,000 (2021: HK\$1,927,261,000) which is past due as at reporting date. The management of the Group considers no deterioration in credit qualities of the debtors and the settlement records from those debtors are satisfactory, the management of the Group concludes that these debtors are not considered a default and the impact of ECL for this past due trade receivables is insignificant.
- (iv) As at 31 December 2022, other receivables amounting HK\$3,689,974,000 (net of allowance of HK\$2,424,741,000) (2021: HK\$3,717,653,000 (net of allowance of HK\$2,412,910,000)), mainly represented advances to contractors, other tax recoverable, sundry advance payments, prepayments and deposits.
- (v) As at 31 December 2022, included in amounts due from related parties were: (i) unsecured amounts of HK\$1,086,170,000 (2021: HK\$957,760,000) due from certain associates of which an amount of HK\$878,743,000 (2021: HK\$589,284,000) carries fixed interest at prevailing market interest rates, an amount of HK\$273,007,000 (2021: HK\$319,018,000) entrustment fund provided by the Group and (ii) amounts of HK\$1,840,535,000 (2021: HK\$403,881,000) due from certain joint ventures with amounts of HK\$1,536,568,000 (2021: HK\$99,814,000) carries fixed interest at prevailing market interest rates.
- (vi) The balance as at 31 December 2021 represented the full amount of consideration paid to the Shanghai government department in Qingpu and Lianggang district respectively to acquire parcels of land in Shanghai in the PRC for the development of residential properties for sales and the land use right certificates were not obtained. During the current year, the Group obtained the land use right certificates and the amount was then transferred to properties under development held for sale.
- (vii) Details of impairment assessment of trade and other receivables are set out in note 55(b).

## 28. CONTRACT ASSETS

	2022 HK\$'000	2021 HK\$'000
Amounts due from contract customers	87,882	116,869

As at 1 January 2021, contract assets amounted to HK\$403,204,000.

The contract assets primarily relate to the Group's right to consideration for work completed and not billed because the rights are conditional on the Group's future performance. The contract assets are transferred to trade receivables when the rights become unconditional.

The Group's construction contracts include payment schedules which require stage payments over the construction period once certain specified milestones are reached. The Group has recognised a contract asset for any works performed. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer.

The Group classifies these contract assets as current because the Group expects to realise them in its normal operating cycle.

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## 29. CASH AND CASH EQUIVALENTS/PLEDGED BANK DEPOSITS/SHORT-TERM BANK DEPOSITS

#### Cash and cash equivalents/pledged bank deposits

Cash and cash equivalents include demand deposits and short term deposits for the purpose of meeting the Group's short term cash commitments, which carry interest at market rates range from 0.01% to 3.65% (2021: 0.1% to 4.18%).

Pledged bank deposits carry fixed interest rate of 0.1% to 3% (2021: 0.16% to 0.26%) and represent deposits pledged to banks to secure banking facilities granted to the Group. Deposits amounting to HK\$228,583,000 (2021: HK\$ 709,526,000) have been pledged to secure bank loans and are therefore classified as current assets. The pledged bank deposits will be released upon the settlement of relevant bank borrowings.

The amounts of the Group's pledged bank deposits, short-term bank deposits and cash and cash equivalents that are denominated in currencies other than the functional currency of the relevant group entities are set out below:

	2022 HK\$'000	2021 HK\$'000
Renminbi	285,682	596,631
United States dollar	655,686	1,217,135
Hong Kong dollar	107,388	286,470

#### **30. TRADE AND OTHER PAYABLES**

	2022 HK\$'000	2021 HK\$'000
Trade payables (Note i)	6,541,743	6,988,925
Bills payables Other payables (Note ii)	38,707 12,914,771	430,444 14,766,535
Total trade and other payables	19,495,221	22,185,904

#### Notes:

(i) The following is an aged analysis of trade payables presented based on the invoice date at the end of the reporting period.

	2022 HK\$'000	2021 HK\$'000
Within 30 days	3,811,887	3,286,268
Within 31-60 days	244,481	232,677
Within 61-90 days	119,369	132,927
Within 91-180 days	289,039	401,685
Within 181-365 days	320,681	1,217,757
Over 365 days	1,756,286	1,717,611
	6,541,743	6,988,925

(ii) Included in other payables as at 31 December 2022 were (a) amounts of HK\$43,145,000 (2021: HK\$47,649,000), due to State-owned Assets Supervision and Administration Commission of Shanghai Xuhui District (the "Xuhui SASAC") and entities controlled by the Xuhui SASAC (see note 47(I)(a)(iii)), (b) amounts of HK\$125,737,000 (2021: HK\$138,051,000) due to certain fellow subsidiaries, which are unsecured and have no fixed terms of repayment, (c) amounts of HK\$1,621,456,000 (2021: HK\$3,334,054,000) due to non-controlling interests, of which the amount of HK\$684,720,000 (2021: HK\$570,798,000) carries fixed interest at prevailing market interest rates, (d) amounts of HK\$180,358,000 (2021: HK\$195,405,000) due to other related parties, which are unsecured and have no fixed terms of repayment, and (e) accrued expenditure on properties under development of HK\$2,559,738,000 (2021: HK\$3,038,742,000).

## 31. CONTRACT LIABILITIES

	2022 HK\$'000	2021 HK\$'000
Amounts due to contract customers (Note i)	32,832	44,150
Customers deposits from sales of properties (Note ii)	15,536,124	20,574,581
	15,568,956	20,618,731

At as 1 January 2021, contract liabilities amounted to HK\$21,695,922,000.

#### Notes:

#### (i) Construction contracts

When the Group receives deposits before the construction activity commences, this will give rise to contract liabilities at the start of a contract, until the revenue recognised on the relevant contract exceeds the amount of the deposit.

#### (ii) Sales of properties

Customers deposits from sales of properties are liabilities in relation to sale and purchase agreements entered into with property buyers and their proceeds received on sales of property units that have not been recognised as revenue in accordance with the Group's revenue recognition policy. The Group normally receives 30% to 100% of the contract value as pre-sale proceeds from property buyers when they sign the sale and purchase agreement. The revenue recognised included in the contract liabilities at the beginning of the year amounted to HK\$11,401,504,000 (2021: HK\$19,122,643,000).

For properties under development for sale, the Group typically provides guarantees to banks in connection with the property buyers' mortgage loans to finance their purchase of the properties for an amount up to 70% of the total purchase price of the property. If a purchaser defaults on the payment of its mortgage during the term of the guarantee, the bank holding the mortgage may demand the Group to repay the outstanding amount under the loan and any accrued interest thereon. Under such circumstances, the Group is able to retain the property buyer's deposits and sell the property to recover any amounts paid by the Group to the bank. Unless there is significant drop in the market price, which is remote as considered by the directors of the Company, the Group would not be in a significant loss position in selling those properties out.

## 32. DEFERRED INCOME

On 22 June 2021, the Group through its indirect wholly-owned subsidiaries, entered into three compensation agreements with Shanghai Municipal Transportation Commission and Shanghai Municipal Investment (Group) Corporation, pursuant to which Shanghai Municipal transportation Commission agreed to pay the Group a pretax aggregate amount of RMB3,553 million (equivalent to approximately HK\$4,272 million) as the economic compensation for the reduction of future toll fee revenue as a result from the waivers of toll mileage of certain entry sections of the three expressways operated by the Group. The Group continues to be responsible for the maintenance and operation of those entry sections of the relevant expressways for the remaining period of the respective toll road operating rights. The amount had been treated as deferred income.

The amount is transferred to other income on a units-of-usage basis, calculated based on the proportion of actual traffic volume for a particular period to the projected total traffic volume over the period for which the Group is granted the rights to operate toll road. This policy has resulted in a credit to other income in the current year of HK\$290 million (2021: HK\$409 million). As at 31 December 2022, an amount of RMB2,860 million (equivalent to approximately HK\$3,232 million) (2021: RMB3,110 million (equivalent to approximately HK\$3,816 million)) remains to be amortised.

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## 33. BANK AND OTHER BORROWINGS

	2022 HK\$'000	2021 HK\$'000
Bank loans	47,322,197	49,375,810
Other loans	11,408,796	14,881,325
	58,730,993	64,257,135
Analysed as:		
Secured	14,180,397	17,795,066
Unsecured	44,550,596	46,462,069
	58,730,993	64,257,135
Carrying amount repayable:		
Within one year	17,902,765	23,637,611
More than one year but not more than two years	11,433,780	7,220,864
More than two years but not more than five years	21,523,684	22,669,157
Over five years	7,870,764	10,729,503
	58,730,993	64,257,135
Less: amounts due within one year shown under current liabilities	(17,902,765)	(23,637,611)
	40,828,228	40,619,524
Floating rate		
– expiring within one year	12,696,895	14,220,343
<ul> <li>expiring beyond one year</li> </ul>	32,977,465	35,467,721
Fixed rate		
– expiring within one year	5,205,870	9,417,268
<ul> <li>expiring beyond one year</li> </ul>	7,850,763	5,151,803
	58,730,993	64,257,135

#### Notes:

(i) The ranges of effective interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	2022	2021
Effective interest rate: Fixed-rate borrowings Variable-rate borrowings	0.80%-5.66% 0.80%-7.40%	0.80%-6.79% 0.89%-6.51%

- (ii) Included in the Group's bank borrowings is an amount of approximately HK\$7,373 million (2021: HK\$6,989 million) drawn under syndicated loan facilities of approximately HK\$7,373 million (2021: HK\$6,989 million) obtained by the Group. During the year 31 December 2022, transaction costs of approximately HK\$28 million (2021: HK\$nil) which were directly attributable to such bank borrowings were deducted from the fair values of the bank borrowings on initial recognition. At 31 December 2022, the carrying value of such bank borrowings was approximately HK\$7,373 million (2021: HK\$6,989 million).
- (iii) Included in other loans are advanced bonds and medium term notes (the "Bonds and Notes") with an aggregate amount of HK\$11,223,507,000 (2021: HK\$14,494,741,000) issued by non-wholly owned subsidiaries of the Group (the "Issuers") in the PRC, which are listed on Shanghai Stock Exchange. The Bonds and Notes with an aggregate principal amount of RMB11,410,000,000 (2021: RMB12,300,000,000), are unsecured and have maturities of three to five years (2021: three to seven years) falling due between 2023 and 2026 (2021: 2022 and 2026). The bondholders have the rights to request the Issuers to redeem the bonds at their third to fifth anniversary. The Bonds and Notes carry interest at fixed rates of 3.07% to 4.07% per annum or a variable rate of Shanghai Interbank Offered Rate plus 1.00% per annum (2021: a fixed rate of 2.84% to 4.47% per annum or a variable rate of Shanghai Interbank Offered Rate plus 1.00% per annum). The range of effective interest rates applied to the Bonds and Notes range from 2.85% to 4.39% per annum (2021: 2.84% to 4.71% per annum).

# 33. BANK AND OTHER BORROWINGS (continued)

Notes: (continued)

- (iv) Certain bank facilities granted to the Group include requirements that (a) SIIC retains management control over the Company and holds not less than 35% of the Company's voting capital and (b) SIIC remains under the control of the Shanghai Municipal People's Government.
- (v) The Group's variable-rate borrowings carry interest at HIBOR, Loan Prime Rate ("LPR") and People's Bank of China Lending Rate ("PBOCLR").

## 34. LEASE LIABILITIES

	2022 HK\$'000	2021 HK\$'000
Lease liabilities payable:		
Within one year	85,724	100,582
Within a period of more than one year but not more than two years	67,357	74,469
Within a period of more than two years but not more than five years	37,579	46,245
Within a period of more than five years	20,103	27,957
	210,763	249,253
Less: Amounts due for settlement with 12 months shown		
under current liabilities	(85,724)	(100,582)
Amounts due for settlement after 12 months shown under		
non-current liabilities	125,039	148,671

The weighted average incremental borrowing rates applied to lease liabilities range from 4.35% to 4.9% per annum (2021: 4.35% to 4.90% per annum).

Lease obligations that are denominated in currencies other than the functional currencies of the relevant group entities are set out below:

	HKD HK\$'000	RMB HK\$'000
As at 31 December 2022	15,335	117,921
As at 31 December 2021	11,422	159,664

## **35. SHARE CAPITAL**

	Number of ordinary shares	Amount HK\$'000
Ordinary shares, issued and fully paid:		
At 1 January 2021, 31 December 2021 and 31 December 2022	1,087,211,600	13,649,839

For the year ended 31 December 2022

## **36. SHARE-BASED PAYMENT TRANSACTIONS**

Details of the equity-settled share option schemes adopted by the Company and other members of the Group are as follows:

#### (I) SIHL Scheme

The principal terms of the SIHL Scheme are set out below.

The Company, in accordance with Chapter 17 of the Listing Rules, adopted a share option scheme (the "SIHL Scheme"), as approved by the shareholders of the Company at the extraordinary general meeting held on 25 May 2012. The SIHL Scheme shall be valid and effective for a period of 10 years commencing the date of its adoption, after which period no further share options will be granted. The SIHL Scheme is to provide the Company with a flexible means of giving incentive to, rewarding, remunerating, compensating and/or providing benefits to the eligible participants and for such other purposes as the board of director (the "Board") may approve from time to time.

According to the SIHL Scheme, the Board of the Company may grant options to any director or employee of each member of the Group (including a company in which (i) the Company is directly or indirectly interested in less than 20% of the issued share capital or equity interest or voting rights of such company but is the largest shareholder or the holder of the largest voting rights of such company; or (ii) in the opinion of the Board of the Company, the Company is able to exercise significant influence to such company); and any executive or employee of any business consultant, professional and other advisers in each member of the Group who have rendered service or will render service to the Group, to subscribe for shares in the Company for a consideration of HK\$1 for each lot of share options granted. Share options granted should be accepted within 30 days from the date of grant.

The Board of the Company may at its absolute discretion, determine and notify each grantee the period during which a share option may be exercised, such period should expire not later than 10 years from the date of grant of the share options. Subject to the provisions of the SIHL Scheme, the Board of the Company may at its discretion when offering the grant of a share option impose any conditions, restrictions or limitations in relation thereto as it may think fit.

The subscription price for shares in the Company shall be a price solely determined by the Board of the Company and notified to an eligible participant, and shall be at least the highest of: (i) the closing price of the Company's shares on the date of grant; (ii) the average closing price of the Company's shares for the five trading days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company.

The total number of shares which may be issued upon exercise of all options to be granted under the SIHL Scheme and any other share option schemes of the Company shall not in aggregate to exceed 10% of the total number of shares of the Company in issue as at the date of approval of the SIHL Scheme. The maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the SIHL Scheme and any other share option schemes of the Company shall not exceed 30% (or such higher percentage as may be allowed under the Listing Rules) of the total number of shares in issue from time to time. The total number of shares issued and to be issued upon exercise of the options granted to each participant under the SIHL Scheme and any other option schemes (including both exercised, cancelled and outstanding options) in any 12-month period shall not exceed 1% of the total number of shares in issue unless approved by the shareholders of the Company.

During both years, no options were granted or outstanding under the SIHL Scheme.

## **36. SHARE-BASED PAYMENT TRANSACTIONS (continued)**

#### (II) SI Urban Development Scheme

The principal terms of the SI Urban Development Scheme are set out below.

SI Urban Development, operates a share option scheme (the "SI Urban Development Scheme") which was first adopted on 16 May 2013 in an annual general meeting of SI Urban Development. Under the SI Urban Development Scheme, the total number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the SI Urban Development Scheme and options granted and yet to be exercised under any other schemes shall not exceed 30% of the issued share capital of SI Urban Development from time to time. The maximum number of shares issued and to be issued upon exercise of the options granted to each participant in any 12-month period must not exceed 1% of the issued share capital of SI Urban Development at any time.

The offer of a grant of options may be accepted within 21 days from the date of the offer with signed acceptance letter comprising consideration of HK\$1 received by SI Urban Development. The exercise period of the share options granted is determinable by the directors of SI Urban Development, but no later than 10 years from the date of the offer. The subscription price for the shares in respect of which options are granted is determinable by the directors of SI Urban Development, but in any case must be the highest of (i) the closing price of SI Urban Development's shares as stated in the Stock Exchange's daily quotations sheet on the date of the grant; (ii) the average closing price of SI Urban Development's shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant; and (iii) the nominal value of SI Urban Development's shares.

During both years, no options were granted or outstanding under the SI Urban Development Scheme.

## (III) SIIC Environment Scheme

The principal terms of the SIIC Environment Scheme are set out below.

SIIC Environment operates a share option scheme (the "SIIC Environment Scheme"), which was adopted on 27 April 2012 in an extraordinary general meeting of SIIC Environment. The SIIC Environment Scheme shall be valid and effective for a period of 5 years commencing the date of its adoption, after which period no further share options will be granted. The aggregate nominal amount of shares which may be issued and issuable in respect of all options granted under the SIIC Environment Scheme, shall not exceed 15% of the issued share capital of SIIC Environment (excluding treasury shares) from time to time.

Under the SIIC Environment Scheme, the aggregate number of shares in relation to the grant of options that are available to the controlling shareholders or their associates shall not exceed 25% of the total number of shares which may be granted under the SIIC Environment Scheme. The number of shares available to any one controlling shareholder or his/her associate(s) shall not exceed 10% of the total number of shares which may be granted under the SIIC Environment Scheme.

Under the SIIC Environment Scheme, SIIC Environment can grant options at a price which is equal to the average of the last dealt prices for the share, as determined by reference of the daily official list or any other publication published by the SGX-ST for the three consecutive trading days immediately preceding the date of grant ("Price"). Options will not be granted at a discount to the Price.

The offer of the grant of an option is to be accepted by the grantee within 30 days from the date of offer of that option and, in any event, not later than 5:00 p.m. on the 30th day from such date of offer by completing, signing and returning the acceptance form accompanied by payment of \$\$1.00 as consideration. The exercise period of the share options granted is determinable by the remuneration committee of SIIC Environment. Options granted with exercise price set at Price are only to be exercisable, in whole or in part, after the 1st anniversary of the date of offer. Options granted to non-executive directors and employees of the associated companies can be exercised before the 5th anniversary of the relevant date of offer.

During both years, no options were granted or outstanding under the SIIC Environment Scheme.

For the year ended 31 December 2022

## **37. ACQUISITION OF SUBSIDIARIES**

#### For the year ended 31 December 2022

## (i) Yunnan Water (Hong Kong) Co., Ltd.

On 3 November 2022, SIIC Environment acquired 100% equity interests in Yunnan Water (Hong Kong) Co., Ltd. ("Yun Shui") at a cash consideration of RMB296,260,000 (equivalent to HK\$ 332,428,000) from certain independent third parties. Yun Shui is principally involved in the operation of 3 waste water treatment plants and 1 water supply plant with total design capacity of 160,000 tonnes/day, and is based in provinces of Jiangsu and Zhejiang, PRC.

Details of the assets acquired, liabilities recognised and consideration transferred in respect of the above acquisition are as follows:

	HK\$'000
Consideration:	
Cash paid	332,428
Assets acquired and liabilities recognised at the date of acquisition (determined on a provisional basis):	
Property, plant and equipment	132
Other intangible assets	418,037
Deferred tax assets	760
Trade and other receivables	167,344
Inventories	497
Cash and cash equivalents	18,649
Trade and other payables	(166,786)
Bank borrowings	(106,205)
	332,428
Net cash outflow arising from acquisition:	
Cash consideration paid	332,428
Less: Cash and cash equivalents acquired	(18,649)
Net cash outflow on acquisition	313,779

The purchases price allocation in respect of the above acquisition has not yet been finalised at the date of issuance of these consolidated financial statements.

No pro forma information for the acquisition of Yun Shui are prepared as the acquisitions would have no significant contribution to the Group's revenue or financial performance for the period from 1 January 2022 to respective dates of acquisition and the pro forma revenue and results of operations of the Group for the acquisitions approximate the Group's revenue and results for the year ended 31 December 2022.

For the year ended 31 December 2022

## 37. ACQUISITION OF SUBSIDIARIES (continued)

## For the year ended 31 December 2022 (continued)

#### (ii) Shanghai Industrial Clean Energy

On 21 June 2022,上海躋沄基礎建設有限公司("Shanghai Jiyun"), a wholly-owned subsidiary of the Company, completed acquisition of 40% equity interest in the上實清潔能源(上海)有限公司("Shanghai Industrial Clean Energy") from上海上投資產經營有限公司("Shangtou Asset") as disclosed in note 47 (I) (h). The Company commenced to account for Shanghai Industrial Clean Energy using the principles of merger accounting as its subsidiary as Shanghai Industrial Clean Energy is under the common control of SIIC. No restatement of the comparative figures for the year ended 31 December 2022 has been made on the consolidated financial statements because the financial impact of the restatement of the assets and liabilities as at 1 January 2021 and 31 December 2021 and the profit or loss for the year ended 31 December 2021 are not material to the Group.

## For the year ended 31 December 2021

Except for below acquisition, the Group has no other significant acquisitions during the year ended 31 December 2021.

#### (i) Chelsea Securities Limited ("CSL")

In February 2021, SI Urban Development acquired 80% equity interests in CSL at a cash consideration of HK\$56,000,000 from certain independent third parties. This acquisition was accounted for as a business combination. CSL operates in Hong Kong and is principally engaged securities dealing and portfolio management. CSL was acquired to enhance the competitiveness of the Group's business and explore a new dimension in Hong Kong.

## (ii) Henan Wennuo Environmental Protection Technology Co., Ltd. ("Henan Wennuo")

In April 2021, SIIC Environment through its 92.2% owned subsidiary, Fudan Water Engineering and Technology Co., Ltd. and its 75% owned subsidiary, SIIC Henan Investment Co., Ltd., completed the acquisition of 80% equity interest in Henan Wennuo at a total consideration of RMB63,982,000 (equivalent to HK\$76,754,000). Henan Wennuo is principally involved in the operation of waste water treatment plant with total design capacity of 300,000 tons/day, and is based in Luohe City, Henan Province, the PRC.

# **37. ACQUISITION OF SUBSIDIARIES (continued)**

For the year ended 31 December 2021 (continued)

	CSL HK\$'000	Henan Wennuo HK\$'000	Total HK\$'000
Consideration:			3334 222
Cash paid	26,000	62,632	88,632
Deposit paid in previous years	30,000	-	30,000
Consideration payable (included in other	,		,
payable as at 31 December 2021)	_	14,122	14,122
	56,000	76,754	132,754
Assets acquired and liabilities recognised			
at the dates of acquisitions:			
Property, plant and equipment	63	6,380	6,443
Right-of-use-assets	608	_	608
Other intangible assets	200	68,781	68,981
Receivable under service concession arrangements	_	59,659	59,659
Interest in associates	_	30,301	30,301
Financial assets at FVTPL	13	7,805	7,818
Trade and other receivables	34,896	55,200	90,096
Prepaid taxation	4	_	4
Cash and cash equivalents	222,439	491	222,930
Trade and other payables	(217,107)	(108,510)	(325,617)
Lease liabilities	(621)	_	(621)
Deferred tax liabilities	_	(14,400)	(14,400)
	40,495	105,707	146,202
Goodwill (gain from bargain purchase)			
arising on acquisitions: Consideration	EC 000	76 754	122.754
	56,000	76,754 21,141	132,754
Add: Non-controlling interests Less: Net assets acquired	8,099 (40,495)	(105,707)	29,240 (146,202)
Less: Net assets acquired	23,604	(7,812)	15,792
	23,004	(7,612)	15,752
Net cash (inflow) outflow arising on acquisitions:	00.055	00.005	
Cash consideration paid	26,000	62,632	88,632
Less: Cash and cash equivalents acquired	(222,439)	(491)	(222,930)
	(196,439)	62,141	(134,298)

# 38. ACQUISITION OF ADDITIONAL INTEREST IN A NON-WHOLLY OWNED SUBSIDIARY THROUGH ACQUISITION OF A SUBSIDIARY

On 30 November 2022, the Group through an indirectly wholly-owned subsidiary of SI Urban Development, entered into a share transfer agreement with an independent third party ("the Vendor") to acquire the entire equity interest in Leap Charm Limited ("Leap Charm") at a consideration of RMB696,000,000 (equivalent to HK\$781,477,000). The consideration comprises (a) the purchase price of the equity interest in Leap Charm in an amount of RMB490,346,000 (equivalent to HK\$540,803,000); and (b) the repayment of a loan in an amount of RMB205,654,000 (equivalent to HK\$240,674,000) owing by Leap Charm to an affiliate of the Vendor. The principal asset of the Leap Charm is 28.5% equity interest in an associate,西安滻灞建設開發有限公司("西安滻灞").西安滻灞and its subsidiaries were indirect non-wholly owned subsidiaries of the Group and were established to hold and develop a property project located in Xi'an in the PRC. The acquisition, in substance, is an acquisition of 28.5% additional interest in a subsidiary without change in control and is accounted for as an equity transaction. The transaction was completed in December 2022.

Details of the assets acquired, liabilities recognised and consideration transferred in respect of the above acquisition are as follows:

	HK\$'000
Consideration:	
Cash paid	205,140
Consideration payable (included in other payable as at 31 December 2022)	576,337
	781,477
Assets acquired and liabilities recognised at the date of acquisition:	
Interest in an associate (Note)	110,239
Cash and cash equivalents	235
Trade and other payables	(227,917)
	(117,443)
Adjustment to other reserve as a result of the acquisition:	
Consideration or equity interest	(540,803)
Add: Non-controlling interests	635,529
Less: Fair value of identifiable net liabilities acquired	(117,443)
	(22,717)
Net cash outflow arising from acquisition:	
Cash consideration paid	205,140
Less: Cash and cash equivalents acquired	(235)
	204,905

Note: The balance has been eliminated in the Group's consolidated financial statements upon completion of the acquisition.

For the year ended 31 December 2022

## 39. ASSETS CLASSIFIED AS HELD-FOR-SALE

- (i) In December 2021, the management of SIIC Environment resolved to dispose of one of the Group's subsidiaries. Negotiations with several interested parties have subsequently taken place. The assets and liabilities attributable to the subsidiary, which are expected to be sold within twelve months, have been classified as a disposal group held for sale in accordance with HKFRS 5, and are presented separately in the statement of financial position as at 31 December 2021. In August 2022, the disposal is completed and the details of which could refer to note 40(ii).
- (ii) In December 2022, the management of SI Development resolved to disposed of its 90% equity interest in Shanghai Shisen Real Estate Co., Ltd ("Shanghai Shisen") to an independent independent third party. Negotiations with several interested parties were subsequently taken place. The assets and liabilities attributable to the subsidiary, which are expected to be sold within twelve months, have been classified as a disposal group held for sale in accordance with HKFRS 5, and are presented separately in the statement of financial position as at 31 December 2022.

Subsequent to the end of the reporting period in January 2023, the disposal of equity interest in Shanghai Shisen is completed.

The proceeds of disposal are expected to exceed the net carrying amount of the relevant assets and liabilities and, accordingly, no impairment loss has been recognised on the classification of these operations held for sale.

The major classes of assets and liabilities comprising the disposal group classified as held for sale as at 31 December 2022 and 2021 are as follows:

	2022 HK\$'000	2021 HK\$'000
Property, plant and equipment	265	_
Receivables under services concession arrangements	_	5,322
Inventories	8,255,480	-
Trade and other receivables	168,497	252
Cash and cash equivalents	1,913	3,087
Total assets classified as held for sale	8,426,155	8,661
Trade and other payables	(5,670,187)	(113)
Bank and other borrowings	(2,637,460)	-
Total liabilities classified as held for sale	(8,307,647)	(113)

## **40. DISPOSAL OF SUBSIDIARIES**

# For the year ended 31 December 2022

- (i) In August 2022, management of SIIC Environment completed the disposal of its 100% equity interest in Dazhou Jiajing Environment Renewable Resource Co. ("Dazhou") to an associate at a consideration of RMB283,281,000 (equivalent to HK\$317,865,000).
- (ii) During the year ended 31 December 2021, SIIC Environment entered into an equity transfer agreement with an independent third party to dispose of the entire 51% equity interest in Shenxian Si Environment Protection Energy Co., Ltd. ("Shenxian") for consideration of RMB4,134,000 (equivalent to HK\$4,635,000) to a third party. The disposal was completed during the year ended 31 December 2022 and the consideration is received in full.

	Dazhou HK\$'000	Shenxian HK\$'000	Total HK\$'000
The net assets of the subsidiaries being disposed of the disposal date are as follows:			
Consideration:			
Cash received	251,113	4,635	255,748
Consideration receivable (included in other receivables)	66,752	-	66,752
	317,865	4,635	322,500
Property, plant and equipment	81,051	5,049	86,100
Right-of-use assets	12,242	_	12,242
Other intangibles assets	251,486	_	251,486
Receivables under service concession arrangements	616,424	_	616,424
Inventories	1,141	_	1,141
Trade and other receivables	83,937	229	84,166
Cash and cash equivalents	115,314	714	116,028
Trade and other payables	(383,772)	(100)	(383,872)
Bank and other borrowings	(431,709)	_	(431,709)
Deferred tax liabilities	(29,509)	-	(29,509)
	316,605	5,892	322,497
Gain on disposal:			
Consideration	317,865	4,635	322,500
Net assets disposed of	(316,605)	(5,892)	(322,497)
Non-controlling interests	-	2,887	2,887
	1,260	1,630	2,890
Net cash inflow arising on disposal:			
Cash consideration received	251,113	4,635	255,748
Less: Cash and cash equivalents disposed of	(115,314)	(714)	(116,028)
	135,799	3,921	139,720

For the year ended 31 December 2022

## **40. DISPOSAL OF SUBSIDIARIES (continued)**

#### For the year ended 31 December 2021

- (i) In June 2021, SIIC Environment completed the disposal of its entire 80% equity interest in Lingbi for consideration of RMB40,000,000 (equivalent to HK\$47,985,000).
- (ii) In October 2021, the Group entered into an equity transfer agreement with上海徐匯資本投資有限公司(Shanghai Xuhui Capital Investment Co., Ltd.) ("Shanghai Xuhui Capital"), an entity wholly-owned by Xuhui SASAC and a connected person at the subsidiary level. Pursuant to the equity transfer agreement, Shanghai Urban Development (Holdings) Co., Ltd. ("SUD") has agreed to sell and Shanghai Xuhui Capital has agreed to buy, 60% equity interest in上海寰宇城市投資發展有限公司(Shanghai Huanyu Urban Investment and Development Co., Ltd.) ("Shanghai Huanyu"), representing the Group's entire interest in Shanghai Huanyu, for a total cash consideration of RMB3,576,000,000 (equivalent to HK\$4,300,144,000). The disposal was completed during the year ended 31 December 2021 and the consideration is received in full.
- (iii) In December 2021, SI Development entered into an equity transfer agreement with an independent third party to dispose of its 100% of equity interest in紹興上投置業發展有限公司("紹興上投置") at a consideration of RMB 213,453,000 (equivalent to HK\$258,293,000).
- (iv) During the year ended 31 December 2021, SI Development entered into an equity transfer agreement with an independent third party to dispose of its 100% of equity interest in天津市中天興業房地產開發有限公司("中天興業") at a consideration of RMB65,104,000 (equivalent to HK\$78,780,000).

# **40. DISPOSAL OF SUBSIDIARIES (continued)**

# For the year ended 31 December 2021 (continued)

The net assets of the subsidiaries being disposed at the disposal date were as follows:

	Lingbi HK\$'000	Shanghai Huanyu HK\$'000	紹興上投置 HK\$'000	中天興業 HK\$'000	Total HK\$'000
Consideration:					
Cash received	37,188	4,300,144	258,293	78,780	4,674,405
Consideration receivable	10,797	_	-	_	10,797
	47,985	4,300,144	258,293	78,780	4,685,202
Analysis of assets and liabilities over which control was lost:					
Investment properties	_	1,245,325	201,175	51,479	1,497,979
Property, plant and equipment	-	875	7	66	948
Right-of-use assets	-	7,965	-	-	7,965
Receivables under service concession arrangements	219,767	_	-	-	219,767
Inventory	570	6,841,920	98,001	13,300	6,953,791
Trade and other receivable	38,352	81,439	4,704	1,034	125,529
Cash and cash equivalents	17	45,985	3,732	14,850	64,584
Trade and other payable	(66,065)	(726,519)	(195,054)	_	(987,638)
Lease liabilities	-	(8,013)	-	_	(8,013)
Tax payable	-	_	(10,936)	(995)	(11,931)
Bank and other borrowings	(162,848)	(1,960,257)	_	_	(2,123,105)
Deferred tax liabilities	(5,150)	(160,832)	(7,659)	(1,011)	(174,652)
Net assets disposed of	24,643	5,367,888	93,970	78,723	5,565,224
Gain on disposal:		'			
Consideration	47,985	4,300,144	258,293	78,780	4,685,202
Net assets disposed of	(24,643)	(5,367,888)	(93,970)	(78,723)	(5,565,224)
Non-controlling interests	4,928	2,179,126	-	-	2,184,054
	28,270	1,111,382	164,323	57	1,304,032
Net cash inflow arising on disposal:					
Cash consideration received	37,188	4,300,144	258,293	78,780	4,674,405
Less: Cash and cash equivalents disposed of	(17)	(45,985)	(3,732)	(14,850)	(64,584)
	37,171	4,254,159	254,561	63,930	4,609,821

For the year ended 31 December 2022

## 41. LIQUIDATION OF A SUBSIDIARY

In previous years, SI Urban Development had a dispute with a non-controlling shareholder of its subsidiary, 昆山城開錦亭置業有限公司 ("昆山錦亭") regarding the arrangement of providing additional capital to 昆山錦亭, which in turns caused defaults of certain bank and other borrowings. In the current year, SI Urban Development completed litigation procedures and initiated a voluntary liquidation of 昆山錦亭. After the court's assignment of a liquidator to take over 昆山錦亭 and completion of the creditors meeting in late July 2022, all the relevant activities of 昆山錦亭 are subject to direction by the liquidator. Accordingly, the Group lost control on 昆山錦亭 and it is de-consolidated from the Group's consolidated financial statements.

The net liabilities of 昆山錦亭 at the date the control was lost are as follow:

	HK\$'000
Consideration:	
Cash consideration	-
Analysis of assets and liabilities over which control was lost:	
Investment properties	739,163
Property, plant and equipment	135
Deferred tax assets	11,745
Other receivables	8,693
Pledged bank deposits	3,429
Cash and cash equivalents	256
Trade and other payables	(33,149)
Amounts due to a non-controlling shareholder	(179,475)
Amounts due to the SI Urban Development	(417,582)
Bank and other borrowings	(218,373)
Net liabilities disposed of	(85,158)
Loss on liquidation:	
Consideration	_
Net liabilities disposed of	85,158
Non-controlling interests	(40,876)
	44,282
Add: ECL provided on receivable from 昆山錦亭	(289,113)
Presented as loss on liquidation of a subsidiary	(244,831)
net cash outflow arising on the liquidation:	
Cash received	_
Less: cash and cash equivalents disposed of	(256)
	(256)

# **42. OPERATING LEASING ARRANGEMENTS**

## The Group as lessor

All of the Group's investment properties have committed tenants for the next two to ten years, certain of which with an option to renew the lease after that date at which time all terms are renegotiated.

Undiscounted lease payments receivable on leases are as follows:

	2022 HK\$'000	2021 HK\$'000
Within one year	848,198	1,093,899
In the second year	499,787	621,294
In the third year	377,642	477,768
In the fourth year	325,054	334,875
In the fifth year	298,974	293,660
After five years	594,402	635,677
	2,944,057	3,457,173

## **43. CAPITAL COMMITMENTS**

	2022 HK\$'000	2021 HK\$'000
Capital expenditure contracted for but not provided in the		
consolidated financial statements in respect of		
<ul> <li>acquisition of property, plant and equipment and intangible assets</li> </ul>	20,133	46,386
- additions in properties under development held for sale	13,390,000	10,036,806
<ul> <li>investments in joint ventures</li> </ul>	47,281	77,005
<ul> <li>acquisition of land use right</li> </ul>	_	2,793,252
<ul> <li>additions in construction in progress</li> </ul>	1,228,700	1,634,065
	14,686,114	14,587,514

For the year ended 31 December 2022

#### 44. FINANCIAL GUARANTEE CONTRACTS

	2022 HK\$'000	2021 HK\$'000
Guarantees given to banks in respect of banking facilities utilised by		
<ul><li>property buyers</li></ul>	4,736,227	6,535,523
<ul><li>associates</li></ul>	713,704	1,337,114
– joint ventures	1,908,988	2,024,889
	7,358,919	9,897,526

#### Guarantees given to banks in respect of banking facilities utilised by property buyers

The Group entered into agreements with certain banks with respect to mortgage loans provided to buyers of the Group's property units and made deposits as security to and gave guarantees on mortgage loans provided to the buyers by these banks under the agreements. The management of the Group considers that the possibility of default by the relevant buyers is remote and, in case of default in payments, the net realisable value of the related properties can recover the repayment of the outstanding mortgage principals together with the accrued interest and penalty. Accordingly, no ECL under HKFRS 9 has been made in the consolidated financial statements for these guarantees.

#### Guarantees given to banks in respect of banking facilities utilised by associates/joint ventures

The Group entered into agreements with banks to provide corporate guarantees with respect to bank loans granted to associates/joint ventures. In determining whether financial liabilities should be recognised in respect of the Group's financial guarantee contracts, the management of the Group exercised judgment in evaluation of the probability of resources outflow that would be required and the assessment of whether a reliable estimate could be made of the amount of the obligation. The management of the Group considers that the possibility of default by these parties is remote given their strong financial background and the good quality of assets. Accordingly, no ECL under HKFRS 9 has been made in the consolidated financial statements for these guarantees.

As at 31 December 2022, the Company entered into an agreement with a bank to provide a corporate guarantee with respect to the bank borrowing granted to a joint venture of the Group. The maximum liability of the Company under such guarantee was the outstanding amount of the bank borrowing to the joint venture of approximately HK\$1,784 million (2021: HK\$2,025 million).

In the opinion of the management of the Group, the fair values of the aforementioned financial guarantee contracts of the Group are insignificant.

# Guarantees given to banks in respect of banking facilities utilised by subsidiaries

As at 31 December 2022, the Company granted financial guarantees to the extent of approximately HK\$9,420 million (2021: HK\$9,020 million) to banks in respect of banking facilities granted to its subsidiaries, out of which approximately HK\$7,409 million (2021: HK\$7,008 million) were utilised.

## **45. PLEDGE OF ASSETS**

The following assets were pledged by the Group to banks to secure banking facilities granted by these banks to the Group:

- (i) investment properties with an aggregate carrying value of HK\$11,498,680,000 (2021: HK\$11,876,715,000);
- (ii) leasehold land and buildings with an aggregate carrying value of HK\$8,959,000 (2021: HK\$11,609,000);
- (iii) plant and machineries with an aggregate carrying value of HK\$150,424,000 (2021: HK\$189,290,000);
- (iv) receivables under service concession arrangements/intangible assets with an aggregate carrying value of HK\$16,748,624,000 (2021: HK\$19,149,719,000);
- (v) properties under development held for sale with an aggregate carrying value of HK\$6,814,317,000 (2021: HK\$17,448,191,000);
- (vi) properties held for sale with an aggregate carrying value of HK\$265,745,000 (2021: HK\$259,702,000);
- (vii) trade receivables with an aggregate carrying value of HK\$170,359,000 (2021: HK\$289,972,000);
- (viii) bank deposits with an aggregate carrying value of HK\$228,583,000 (2021: HK\$709,526,000);
- (ix) equity interests of subsidiaries with aggregate carrying value of HK\$169,511,000 (2021: HK\$184,049,000); and
- (x) land use right with aggregate carrying value of HK\$759,000 (2021: HK\$966,000);

#### **46. RETIREMENT BENEFITS SCHEMES**

The Company and its subsidiaries in Hong Kong operate a defined contribution retirement benefits scheme for their qualifying employees pursuant to the Occupational Retirement Schemes Ordinance. To comply with the Mandatory Provident Fund Schemes Ordinance, a Mandatory Provident Fund Scheme was also established. The assets of both schemes are held separately in funds which are under the control of independent trustees. The retirement benefits schemes contributions charged to the consolidated statement of profit or loss represent contributions payable by the Company and its subsidiaries in Hong Kong to the funds at rates specified in the rules of the schemes. When there are employees who leave the defined contribution retirement benefits scheme prior to becoming fully vested in the contributions, the amount of the forfeited contributions will be used to reduce future contributions payable by the Company and its subsidiaries in Hong Kong.

The employees employed by the PRC subsidiaries are members of the state-managed retirement benefits schemes operated by the PRC government. The PRC subsidiaries are required to contribute a certain percentage of their payroll to the retirement benefits schemes to fund the benefits. The only obligation of the Group with respect to the retirement benefits schemes is to make the required contributions under the schemes.

At the end of the reporting period, no forfeited contributions were available to reduce the contribution payable in future years.

The total expense recognised in profit or loss of HK\$296,813,000 (2021: HK\$287,697,000) represents contributions payable to these schemes by the Group at rates specified in the rules of the schemes.

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# **47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES**

During the year, the Group had significant transactions and balances with related parties, some of which are also deemed to be connected persons pursuant to the Listing Rules.

## (I) Related parties and connected persons

(a) Save as disclosed in elsewhere in these consolidated financial statements, the significant connected transactions pursuant to the Listing Rules during the year, and significant balances with them at the end of the reporting period, are as follows:

Related parties and connected persons	Nature of transactions and balances	2022 HK\$'000	2021 HK\$'000
Transactions			
Ultimate holding company	Expenses relating to short-term leases and leases of low-value assets (Note (a)(i))	-	1,627
Fellow subsidiaries	Expenses relating to short-term leases and leases of low-value assets (Note (a)(i))	48,972	51,910
Associate  Joint Venture	Interest income received by the Group (Notes (a)(ii)) Interest income received by the	35,803	33,846
Joint Venture	Group	17,805	9,511
Balance			
Associate	Loan provided by the Group (Notes ii) Interest receivable by the Group	542,000 27,800	589,000 284
Joint Venture	Loan provided by the Group Interest receivable by the Group	1,536,040 528	99,650 164
Non-controlling shareholders of subsidiaries:			
Mori Building Shanghai	Loan provided to the Group (Note (a)(iv))	-	509,448
The Xuhui SASAC and entities controlled by the Xuhui SASAC	Non-trade payables by the Group (Note (a)(iii))	43,145	47,649

# 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

## (I) Related parties and connected persons (continued)

(a) (continued)

#### Notes:

- (i) The rentals were charged in accordance with the relevant tenancy agreements and the prevailing rent was equivalent or approximate to the open market rentals as certified by an independent firm of professional property valuers when the tenancy agreements were entered into.
- (ii) In January 2016, Hu-Ning Expressway agreed to make a shareholder's loan facility in an aggregate principal amount of up to RMB500,000,000 for the three years from 21 January 2016 to Shanghai Galaxy. The relevant loan amount would be determined on a case-by-case basis, with the maximum amount representing the unutilised portion of the facility. The duration of each term loan would be negotiated on a case-by-case basis and each term loan would expire by the end of the three-year period from 21 January 2016. The interest should be the benchmark interest rate of RMB denominated loans for the same period as announced by the People's Bank of China and be repaid on a semi-annual basis.

In January 2019, Hu-Ning Expressway agreed to extend the above shareholder's loan on substantially the same terms, with the renewed expiry date on 20 January 2022.

In January 2020, an amount of RMB200,000,000 (equivalent to HK\$223,713,000) has been repaid and Shanghai Galaxy agreed to borrow an additional shareholder's loan in the amount of RMB210,000,000 (equivalent to HK\$234,899,000), the interest rate of such loan is 5% (2021: 5%) per annum.

On 8 November 2021, Hu-Ning Expressway agreed to extend the Shareholder's Loan Facility available to Shanghai Galaxy on substantially the same terms for a further term of three years from 21 January 2022 to 20 January 2025. As at 31 December 2022, the ending balance of loan provided to Shanghai Galaxy included in other receivables set out in note 27 amounted to approximately HK\$542 million (2021: approximately HK\$589 million), giving rise to interest income amounting to HK\$26,549,000 (2021: HK\$29,142,000).

- (iii) The amounts due to the Xuhui SASAC and entities controlled by the Xuhui SASAC included in note 30(ii) are unsecured, non-interest bearing and repayable on demand.
- (iv) The amount due to 森大廈(上海)有限公司("Mori Building Shanghai") included in note 30(ii) is unsecured. The amount represents loan advanced from Mori Building Shanghai through a loan agreement, which carries fixed interest rate of 4.5% per annum. The amount has been repaid during the year
- (b) On 25 June 2018, Hu-Ning Expressway, Shanghai Luqiao Development Company Limited ("Shanghai Luqiao"), Shanghai Shen-Yu and Shanghai Ji Yun (together the "2018 Four Relevant Companies" and each "2018 Four Relevant Company"), each entered into the entrustment agreement (together the "2018 Four Entrustment Agreements") with Shanghai Galaxy on the same terms pursuant to which each Relevant Company entrusted Shanghai Galaxy to manage its assets for a term of three years from the date when Shanghai Galaxy served the written notice to the Relevant Companies requesting for the provision of the initial entrustment fund under the respective entrustment agreements (the "2018 Commencement Date") to the date immediately prior to the third anniversary of the Commencement Date (the "2018 Expiry Date").

On 18 September 2018, each of the above 2018 Four Relevant Companies and Shanghai Galaxy separately entered into the supplementary agreement on the same terms, pursuant to which the scope within which the entrusted funds could be invested under the relevant entrustment agreement was extended. All other existing terms and conditions under the above 2018 Four entrustment agreements remained unchanged and in full force and effect.

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## 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

## (I) Related parties and connected persons (continued)

(b) (continued)

On the same date, Wing Fat Printing (Dongguan) Company Limited ("WF Dongguan"), an indirect non-wholly owned subsidiary of the Company, entered into an entrustment agreement (the "2018 Entrustment Agreement 5") with Shanghai Galaxy on the same terms (other than the maximum amount of entrustment fund to be provided by WF Dongguan) as those of the above 2018 Four entrustment agreements (as supplemented and amended by the supplementary agreements).

The 2018 Four Entrustment Agreements and the 2018 Entrustment Agreement 5 are collectively named as the "2018 Entrustment Agreements" and each the "2018 Entrustment Agreement".

The 2018 Four Relevant Companies and WF Dongguan are collectively named as the "2018 Relevant Companies".

The total maximum amount of the entrustment funds to be provided by 2018 Relevant Companies shall be no more than RMB600,000,000, provided that (i) the maximum amount of entrustment fund from each 2018 Four Relevant Company would not exceed RMB200,000,000 (ii) the maximum amount of entrustment fund from WF Dongguan would not exceed RMB400,000,000. The actual amount provided by the Relevant Companies is RMB360,000,000 for the year ended 31 December 2020, of which RMB200,000,000 is provided by Shanghai Luqiao, RMB100,000,000 is provided by WF Dongguan, and RMB60,000,000 is provided by Shanghai Shen-Yu.

Shanghai Galaxy shall pay guaranteed returns calculated on a daily basis at the rate of 5% per annum on the accumulated principal of the entrustment funds. The annual caps for the aggregate amount of guaranteed returns payable to the Relevant Companies by Shanghai Galaxy under the 2018 entrustment agreements were RMB15,863,000 for the period from the 2018 Commencement Date to 31 December 2018, RMB30,000,000 for the period from 1 January 2019 to 31 December 2019, RMB30,000,000 for the period from 1 January 2020 to 31 December 2020 and RMB30,000,000 for the period from 1 January 2021 to the 2018 Expiry Date.

If there was any revenue surplus after making the above distribution and deducting all taxes and expenses, such sum shall be divided between Shanghai Galaxy and the 2018 Relevant Companies on a 50:50 basis. The annual caps for the aggregate amount of revenue surplus payable to the 2018 Relevant Companies or Shanghai Galaxy under the 2018 entrustment agreements were RMB317,260,000 for the period from the Commencement Date to 31 December 2018, RMB600,000,000 for the period from 1 January 2019 to 31 December 2019, RMB600,000,000 for the period from 1 January 2020 to 31 December 2020 and RMB600,000,000 for the period from 1 January 2021 to the 2018 Expiry Date.

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## 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### (I) Related parties and connected persons (continued)

(c) 2018 Four Entrustment Agreements and 2018 Entrustment Agreement 5 are expired at the year ended 31 December 2021. Hu-Ning Expressway, Luqiao Development, Shen Yu Highway and WF Dongguan (together the "2021 Relevant Companies" and each the "2021 Relevant Company"), entered into an asset management entrustment agreement (together the "2021 Entrustment Agreements") with Shanghai Galaxy on 19 August 2021 to renew the 2018 Entrustment for a term of three years from the date when Shanghai Galaxy serves a written notice to the 2021 Relevant Companies requesting for the provision of the initial entrustment fund under the 2021 Entrustment Agreements (the "2021 Commencement Date") to the date immediately prior to the third anniversary of the Commencement Date (the "2021 Expiry Date"). Furthermore, the 2018 Entrustment Agreements lapsed upon expiry of its entrustment term.

Each Relevant Company should provide at least RMB10,000,000 as the initial entrustment fund. The total maximum amount of the entrustment fund to be provided by all the 2021 Relevant Companies should be no more than RMB500,000,000, provided that: (i) the maximum amount of entrustment fund from each of Hu-Ning Expressway, Luqiao Development and Shen Yu Highway should not exceed RMB500,000,000; and (ii) the maximum amount of entrustment fund from WF Dongguan should not exceed RMB200,000,000. The actual amount provided by the 2022 Relevant Companies is RMB260,000,000 for the year ended 31 December 2022, of which RMB160,000,000 is provided by Shanghai Shen-Yu and RMB100,000,000 is provided by WF Dongguan.

Shanghai Galaxy should pay guaranteed returns calculated on a daily basis at the rate of 5% per annum on the accumulated principal of the entrustment funds. The annual caps for the aggregate amount of guaranteed Returns payable to the 2021 Relevant Companies by Shanghai Galaxy under the 2021 Entrustment Agreements would be RMB9,247,000 for the period from the Commencement Date to 31 December 2021, RMB25,000,000 for the financial year ended 31 December 2022, RMB25,000,000 for the financial year ended 31 December 2023 and RMB25,000,000 for the period from 1 January 2024 to the Expiry Date.

If there is any revenue surplus after making the above distribution and deducting all taxes and expenses, such sum shall be divided between Shanghai Galaxy and the Relevant Companies on a 50:50 basis. 50% of the revenue surplus should be distributed among the 2021 Relevant Companies based on the amount of entrustment funds entrusted and the duration of entrustment. The annual caps for the aggregate amount of revenue surplus payable to the 2021 Relevant Companies or Shanghai Galaxy under the 2021 Entrustment Agreements will be RMB9,247,000 for the period from the Commencement Date to 31 December 2021, RMB25,000,000 for the financial year ended 31 December 2022, RMB25,000,000 for the financial year ended 31 December 2023 and RMB25,000,000 for the period from 1 January 2024 to the Expiry Date.

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## 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### (I) Related parties and connected persons (continued)

(d) On 22 December 2021 and 4 January 2023, Nanyang Brothers Tobacco Company, Limited ("Nanyang Tobacco"), an indirect wholly-owned subsidiary of the Company as tenant, entered into the lease agreements (i.e. the Tuen Mun Lease Agreement relating to a 16-storey property at No. 9 Tsing Yeung Circuit, Tuen Mun, New Territories, Hong Kong), with Nanyang Enterprises Properties Limited ("Nanyang Enterprises"), as landlord, with a term commencing from 1 January 2022 to 31 December 2022 (both days inclusive) and 1 January 2023 to 31 December 2023 (both days inclusive) to renew the previous lease agreements, both of which expired by 31 December 2022 and 22 December 2023, for the operation of the Group.

The monthly rentals (exclusive of rates, management fee and other outgoings) under the Tuen Mun Lease Agreement was HK\$2,750,000 both for the period from 1 January 2022 to 31 December 2022 and the period from 1 January 2023 to 31 December 2023. The annual caps, which represented the sum of the rental payable by Nanyang Tobacco to Nanyang Enterprises under the Tuen Mun Lease Agreement for both the period from 1 January 2022 to 31 December 2022 and the period from 1 January 2023 to 31 December 2023 amounting HK\$33,000,000, respectively.

(e) On 22 December 2021 and 4 January 2023, the Company, as tenant, entered into the lease agreements (i.e. the Harcourt Tenancy Agreement relating to a property at the whole of 26th Floor and a portion of 27th Floor of Harcourt House, 39 Gloucester Road, Wanchai, Hong Kong), with International Hope Limited ("International Hope"), as landlord with a term commencing from 1 January 2022 to 31 December 2022 (both days inclusive) and 1 January 2023 to 31 December 2023 (both days inclusive) to renew the previous lease agreements, both of which expired by 31 December 2022 and 31 December 2023, for the operation of the Group.

The monthly rentals (exclusive of rates, management fee and other outgoings) under the Harcourt Tenancy Agreement was HK\$937,400 for the both period from 1 January 2022 to 31 December 2022 and the period from 1 January 2023 to 31 December 2023. The annual caps, which represented the sum of the rental payable by the Company to International Hope under the Harcourt Tenancy Agreement for both the period from 1 January 2022 to 31 December 2022 and the period from 1 January 2023 to 31 December 2023 amounting HK\$11,248,000, respectively.

(f) On 29 October 2021, The Wing Fat Printing Company, Limited ("Wing Fat Printing"), an indirect non-wholly owned subsidiary of the Company, entered into a procurement framework agreement (the "Procurement Framework Agreement") with上海醫藥集團股份有限公司("Shanghai Pharmaceuticals Holding"), an associate of SIIC and a connected person of the company, for a term of one year commencing from 1 January 2022 and ending on 31 December 2022. Pursuant to the Procurement Framework Agreement, any members of Wing Fat Printing and its subsidiaries from time to time (the "Wing Fat Group") might enter into an individual procurement agreement(s) (the "Individual Agreements") with any members of Shanghai Pharmaceuticals Holding and its subsidiaries and 30%-controlled companies from time to time (the "Shanghai Pharmaceuticals Holding Group") to supply printed packaging materials for pharmaceutical products, subject to the annual cap of the procurement amount.

The annual cap for the total procurement amount payable by the Shanghai Pharmaceuticals Holding Group to the Wing Fat Group with respect to the transactions contemplated under the Procurement Framework Agreement for the financial year ending 31 December 2022 is RMB80,000,000.

The actual amount of sales for the year ended 31 December 2022 amounted to a total of RMB57,835,000.

## 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### (I) Related parties and connected persons (continued)

(g) On 31 August 2022, 上海上實龍創智能科技股份有限公司 ("SIIC Longchuang"), a non-wholly owned subsidiary of the Company, entered into a Procurement Framework Agreement with Shanghai Pharmaceuticals Holding, an associate of SIIC and a connected person of the company, for a term of one year commencing from 1 January 2022 and ending on 31 December 2022. Pursuant to the Procurement Framework Agreement, any members of SIIC Longchuang and its subsidiaries from time to time (the "SIIC Longchuang Group") might enter into an Individual Agreements with any members of Shanghai Pharmaceuticals Holding to provide and supply (i) internet systems, (ii) technical support services, (iii) information management system, cloud and network equipment, video conferencing and sound systems, intelligent integrated system, smart office system and relevant hardware and equipment and maintenance services, (iv) energy-saving consulting service, air-conditioning systems, lighting systems and environmental quality monitoring system; (v) safety helmets; (vi) smart glasses system and after-sales services, and/or (vii) building and office maintenance services and relevant hardware and office equipment to Shanghai Pharmaceuticals Holding Group from time to time, subject to the annual cap of the procurement amount.

The annual cap for the total procurement amount payable by the Shanghai Pharmaceuticals Holding Group to the SIIC Longchuang Group with respect to the transactions contemplated under the Procurement Framework Agreement for the financial year ending 31 December 2022 is RMB35,000,000.

The actual amount of sales for the year ended 31 December 2022 amounted to a total of RMB15,790,000.

(h) On 21 June 2022, Shanghai Jiyun, a wholly-owned subsidiary of the Company, entered into an equity transfer agreement (the "Equity Transfer Agreement") with Shangtou Asset for the acquisition of 40% equity interest in the Shanghai Industrial Clean Energy. Pursuant to the Agreement, Shanghai Jiyun agreed to acquire, and Shangtou Asset agreed to sell, 40% equity interest in the JV Company at the cash consideration of RMB224,558,000 (equivalent to approximately HK\$251,972,000).

Immediately before completion of the Agreement, the "Shanghai Industrial Clean Energy" is owned as to 40% by Shanghai Jiyun, 40% by Shangtou Asset and 20% by Shanghai Galaxy, respectively. Upon completion of the Acquisition, Shanghai Jiyun will own 80% of the equity interest in the "Shanghai Industrial Clean Energy" and the "Shanghai Industrial Clean Energy" will become an indirect subsidiary of the Company.

Shangtou Asset is a subsidiary of 上海上實(集團)有限公司 ("SIIC Shanghai"), which is in turn a subsidiary of Shanghai Industrial Investment (Holdings) Company Limited ("SIIC"), the controlling shareholder of the Company, by virtue of SIIC being the representative authorised to exercise state-owned shareholder's right over SIIC Shanghai. Therefore, Shangtou Asset is an associate of SIIC and a connected person of the Company.

The Company has adopted the Accounting Guideline 5 "Merger Accounting for Common Control Combinations" to account for its acquisitions of Shanghai Industrial Clean Energy from Shangtou Asset. The comparative figures for 2022 contained in these consolidated financial statements had not been restated accordingly because the financial impact of the restatement is not material to the Group.

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## 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### (I) Related parties and connected persons (continued)

(i) On 30 November 2022, Honest State Limited (the "Purchaser") an indirect wholly-owned subsidiary of Shanghai Industrial Urban Development Group Limited ("SI Urban Development"), which is in turn an indirect non-wholly owned subsidiary of the Company) entered into a share transfer agreement (the "Share Transfer Agreement") with Renowned Support Holdings Limited (the "Vendor"), among others, pursuant to which the Purchaser has conditionally agreed to purchase and the Vendor has conditionally agreed to sell the entire issued share capital of Leap Charm Limited (the "Target Company") (the "Sale Shares"), representing the entire issued share capital of the Target Company at the consideration of RMB696,000,000.

The principal asset of the Target Group is 28.5% equity interest in the Project Company. The Project Company and its subsidiaries are the project companies established to hold and develop the Originally project located in Xi'an, the PRC. Immediately before completion of the acquisition, The Project Company is an indirect non-wholly owned subsidiary of the Company and held as to 71.5% by SI Urban Development and its subsidiaries (the "SIUD Group") and 28.5% by the Target Company and its subsidiaries (the "Target Group"). Upon completion of the acquisition, the Target Group and the Project Company would become indirect wholly-owned subsidiaries of SI Urban Development and indirect subsidiaries of the Company.

The Vendor is a connected person of the Company at the subsidiary level by virtue of being the indirect holding company of Shanghai Saiyin, which is a substantial shareholder of the Project Company.

Details of amounts due to certain fellow subsidiaries are set out in note 30.

## (II) Related parties, other than connected persons

Other than transactions and balances with connected persons, the significant transactions with other related parties during the year, and significant balances with them at the end of the reporting period, are as follows:

Related parties	Nature of transactions and balances	2022 HK\$'000	2021 HK\$'000
Associates: 上海城開地產經紀有限公司 (Shanghai Urban	Property agency fees paid by the Group	1,111	12,400
Development Real Estate Agency Co., Ltd.)	Trade payables by the Group	6,440	9,160

Details of amounts due from (to) associates are set out in notes 27 and 30, respectively.

# 47. CONNECTED AND RELATED PARTY TRANSACTIONS AND BALANCES (continued)

#### (III) Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	2022 HK\$'000	2021 HK\$'000
Short-term benefits	19,144	25,740

The remuneration of directors and key executives is determined by the remuneration committee having regard to the performance of individuals and market trends.

#### 48. MATERIAL TRANSACTIONS AND BALANCES WITH GOVERNMENT RELATED ENTITIES

The Group itself is part of a larger group of companies under SIIC, which is controlled by the PRC government. The directors consider that the Company is ultimately controlled by the PRC government and the Group operates in an economic environment currently predenominated by entities controlled, jointly controlled or significantly influenced by the PRC government. Apart from the transactions with SIIC, other connected persons and related parties disclosed in note 47, the Group also conducts business with other government related entities in the ordinary course of business. In the opinion of the directors of the Company, these transactions are considered as individually and collectively insignificant to the operation of the Group. The directors consider those government-related entities are independent third parties so far as the Group's business transactions with them are concerned.

## **49. GOVERNMENT GRANTS**

Save as disclosed in note 32, during the year ended 31 December 2022, (i) business and other taxes refund from local tax authorities of approximately HK\$142.5 million (2021: HK\$161.8 million) were received; (ii) an amount of approximately HK\$149.7 million (2021: HK\$118.8 million) was received as incentives for investments in certain provinces in the PRC. These amounts have been included in other income.

#### **50. PRINCIPAL SUBSIDIARIES**

Particulars of the Company's principal subsidiaries at 31 December 2022 and 2021 are as follows:

Name of subsidiaries	Place of incorporation or establishment/ operations	Nominal value of issued and fully paid share capital/registered capital	Percentage of issued share/ registered capital held by the Company/subsidiaries 2022 2021		Principal activities
SI Development (Note i)	The PRC	A shares - RMB1,844,562,892	48.60% (note 4)	48.60% (note 4)	Property development and investment
SI Urban Development (Note ii)	Bermuda/The PRC	Ordinary shares - HK\$191,747,000	43% (note 4)	42.89% (note 4)	Property development and investment
SUD (Note viii)	The PRC	RMB3,200,000,000	59%	59%	Property development and investment
Shanghai Hu-Ning Expressway (Note iii)	The PRC	RMB3,000,000,000	100%	100%	Holding of the right to operate a toll road
上海路橋發展有限公司 (Shanghai Luqiao Development Co., Ltd.) (Note iii)	The PRC	RMB1,600,000,000	100%	100%	Holding of the right to operate a toll road
Shen-Yu Highway (Note iii)	The PRC	RMB1,200,000,000	100%	100%	Holding of the right to operate a toll road

## **50. PRINCIPAL SUBSIDIARIES (continued)**

Name of subsidiaries	Place of incorporation or establishment/ operations	Nominal value of issued and fully paid share capital/registered capital	Percentage of iss registered capital Company/subs 2022	held by the	Principal activities
SIIC Environment (Note iv)	The Republic of Singapore/The PRC	Ordinary shares - RMB5,920,175,000	49.25% (note 4)	49.25% (note 4)	Waste water treatment and water supply
S.I. Infrastructure Holdings Limited ("S.I. Infrastructure")	The British Virgin Islands/Hong Kong	Ordinary share - US\$1	100%	100%	Investment holding
SIHL Treasury Limited ("SIHL Treasury")	Hong Kong	Ordinary shares - HK\$2	100%	100%	Investment
Nanyang Tobacco (Marketing) Company, Limited	The British Virgin Islands/PRC and Macau	Ordinary shares - US\$1 - HK\$100,000,000	100%	100%	Sale and marketing of cigarettes and raw materials sourcing
Nanyang Brothers Tobacco Company, Limited	Hong Kong	Ordinary shares  - HK\$2  Non-voting deferred shares (Note vi)  - HK\$8,000,000	100%	100%	Manufacture and sale of cigarettes
The Wing Fat Printing	Hong Kong	Ordinary shares - HK\$83,030,000	94.29%	94.29%	Manufacture and sale of packaging materials and printed products

#### Notes:

- (i) This company is listed on the A Shares Market of the Shanghai Stock Exchange.
- (ii) This company is listed on the Main Board of the Stock Exchange.
- (iii) These companies were established in the PRC as wholly foreign owned enterprises.
- (iv) This company is dual listed on the Main Board of the SGX-ST and Main Board of the Stock Exchange.
- (v) Except for S.I. Infrastructure and SIHL Treasury, all the above subsidiaries are indirectly held by the Company.
- (vi) None of the deferred shares are held by the Group. The deferred shares carry no rights to receive notice of or to attend or vote at any general meeting of the respective companies and have practically no rights to dividends or to participate in any distributions on winding up
- (vii) The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.
- (viii) This company was established in the PRC as sino-foreign owned enterprise.

At the end of the reporting period, the Company has other subsidiaries that are not material to the Group. A majority of these subsidiaries operate in Hong Kong. These subsidiaries are mainly dormant companies or subsidiaries principally engaged in investment holding.

None of the subsidiaries had issued any debt securities at the end of the year except for those disclosed in note 33.

# **50. PRINCIPAL SUBSIDIARIES (continued)**

# Details of non-wholly owned subsidiaries that have material non-controlling interests

The table below shows details of non-wholly owned subsidiaries of the Group that have material non-controlling interests:

Name of subsidiary	Place of incorporation/ principal place of business	Proportion of ownership interest and voting rights held by non-controlling interests 2022 2021		Profit alloc non-controllin 2022		Accum non-controlli 2022	
			HK\$'000	HK\$'000	HK\$'000	HK\$'000	
SI Development	The PRC	51.40%	51.40%	85,463	15,900	7,420,739	8,104,678
SI Urban Development	Bermuda/The PRC	57%	57.11%	232,337	326,857	7,964,636	8,354,749
SUD	The PRC	41%	41%	(154,167)	212,237	3,533,185	4,095,329
SIIC Environment	The Republic of Singapore/The PRC	50.75%	50.75%	455,639	426,592	5,831,603	4,648,507
Individually immaterial subsidiaries with non-controlling interests				396,574	(614,125)	6,519,727	8,714,984
				1,015,846	367,461	31,269,890	33,918,247

Summarised financial information in respect of each of the Group's subsidiaries that has material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

		SI Development (Consolidated)		SI Urban Development (Consolidated, including SUD)		JD lidated)	SI Environment (Consolidated)	
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Current assets	35,194,992	41,697,259	28,599,523	43,613,745	10,392,887	24,555,650	9,848,503	9,793,448
Non-current assets	20,275,571	11,447,525	28,847,264	28,261,083	16,402,096	10,859,545	35,970,477	36,598,871
Current liabilities	(28,661,578)	(28,562,605)	(25,994,672)	(36,356,973)	(10,164,897)	(16,682,374)	(10,614,524)	(14,302,346)
Non-current liabilities	(11,332,038)	(13,284,860)	(10,620,841)	(12,806,433)	(7,470,108)	(8,202,416)	(18,462,933)	(17,029,731)
Equity attributable to owners of the Company	6,847,638	2,033,348	6,595,635	6,859,137	5,084,341	5,893,280	5,254,193	4,878,691
Non-controlling interests	7,420,739	8,104,678	7,964,636	8,354,749	3,533,185	4,095,329	5,831,603	4,648,507
Non-controlling interests of Group's subsidiaries	1,208,570	1,159,293	6,271,003	7,497,536	542,452	541,796	5,655,727	5,533,044

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# **50. PRINCIPAL SUBSIDIARIES (continued)**

Details of non-wholly owned subsidiaries that have material non-controlling interests (continued)

	SI Development (Consolidated)		SI Urban Development (Consolidated, including SUD)		SUD (Consolidated)		SI Environment (Consolidated)	
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Revenue	6,173,497	12,771,893	11,022,496	11,015,088	2,508,295	5,823,023	9,634,489	8,759,240
Profit (loss) for the year Other comprehensive (expense)	234,208	(404,974)	305,001	898,684	(372,139)	573,090	1,305,806	1,194,099
income for the year  Total comprehensive (expense) income for the year	(1,379,587)	(19,778)	(372,487)	207,660	(1,121,133)	1,086,760	(634,345) 671,461	1,441,393
Profit (loss) for the year attributable to the owners of the Company	80,807	15,034	174,486	245,471	(221,850)	305,420	451,259	330,473
Profit (loss) for the year attributable to the non-controlling interests	85,463	15,900	232,337	326,857	(154,167)	212,237	455,639	426,592
Profit (loss) for the year attributable to the non-controlling interests of Group's subsidiaries	67,938	(435,908)	(101,822)	326,356	3,878	55,433	398,908	437,034
Other comprehensive (expense) income for the year attributable to the owners of the Company	(670,479)	(9,612)	398,649	96,774	(501,872)	259,256	(312,681)	126,708
Other comprehensive (expense) income for the year attributable to the non-controlling interests	(708,108)	(10,166)	(212,318)	118,595	(203,025)	213,040	(321,930)	125,502
Other comprehensive (expense) income for the year attributable to the non-controlling interests of Group's subsidiaries	-	-	(558,818)	(7,709)	(44,097)	41,374	266	(4,916)
Total comprehensive (expense) income for the year attributable to the owners of the Company	(589,672)	5,422	573,135	342,245	(723,722)	564,676	138,578	457,181
Total comprehensive (expense) income for the year attributable to the non-controlling interests	(622,645)	5,734	20,019	445,452	(357,192)	425,277	133,709	552,094
Total comprehensive income (expense) for the year attributable to the non-controlling interests of Group's subsidiaries	67,938	(435,908)	(660,640)	318,647	(40,219)	96,807	399,174	432,118
Dividends paid to non-controlling interests	95,969	177,855	121,990	116,792	-	123,494	72,156	76,227
Net cash inflow (outflow) from operating activities	2,446,888	(4,280,903)	(5,050,631)	(1,338,376)	(3,010,051)	(3,598,659)	(1,622,635)	380,259
Net cash (outflow) inflow from investing activities  Net cash inflow (outflow) from	(2,608,352)	892,962	(613,163)	3,379,914	(396,387)	4,790,857	(765,703)	(1,044,669)
financing activities	4,341,352	1,226,680	(3,105,441)	2,354,106	(3,490,875)	2,435,127	2,052,705	817,525
Net cash inflow (outflow)	4,179,888	(2,161,261)	(8,769,235)	4,395,644	(6,897,313)	3,627,325	(335,633)	153,115

## **51. PRINCIPAL JOINT VENTURE**

Particulars of the Group's principal joint venture at 31 December 2022 and 2021 are as follows:

Name of joint venture	Place of establishment/ operations	registere	tage of d capital to the Group 2021	Principal activities
General Water	The PRC	45%	45%	Joint investment and operation of water-related and environment protection businesses in the PRC
Shanghai Nuozhuo Limited	The PRC	12.69% (Note i)	12.65% (Note i)	Integrated management service
Yangtze River Delta	The PRC	50%	50%	Joint investment and operation of water-related services
Beiwaitan New Landmark	The PRC	24.3% (Note ii)	N/A	Joint investment and property development, property investment and property management

#### Notes:

- (i) This is a 50% owned joint venture of SUD, in which the Group indirectly owns 59% equity interest through SI Urban Development, a 43% (2021: 42.8%) owned listed subsidiary.
- (ii) This is a 50% owned joint venture through SI Development, a 48.6% (2021: 48.6%) owned listed subsidiary.
- (iii) The above joint ventures are indirectly held by the Company and are accounted for as joint ventures because the subsidiary of the Company and the joint venture partner have contractual arrangements to jointly control the strategic financial and operating policies pursuant to its Articles of Association.
- (iv) The above table lists the joint venture of the Group which, in the opinion of the directors, principally affected the results of the year or form a substantial portion of the net assets of the Group. To give details of other joint ventures would, in the opinion of the directors, result in particulars of excessive length.

#### **52. PRINCIPAL ASSOCIATES**

Particulars of the Group's principal associates at 31 December 2022 and 2021, which are all established in the PRC, are as follows:

Name of associate	Form of entity	registere	tage of d capital to the Group 2021	Principal activities
Shanghai Shentian	Sino-foreign joint venture	8.88% (Note i)	8.86% (Note i)	Property development
Hangzhou Bay Bridge	Sino-foreign joint venture	23.06%	23.06%	Holding a right to operate a road bridge
Canvest Environmental	Limited liability company	19.48%	19.48%	Provision of municipal solid waste handling services and operation and management of waste-to-energy plants in the PRC
Shanghai Galaxy (Note iii)	Limited Liability company	45%	45%	Operation photovoltaic related business in the PRC and provision of asset management services

For the year ended 31 December 2022

#### **52. PRINCIPAL ASSOCIATES (continued)**

Notes:

- (i) This is a 35% owned associate of SUD, in which the Group indirectly owns 59% equity interest through SI Urban Development, a 43% (2021: 42.89%) owned listed subsidiary.
- (ii) The above associates are indirectly held by the Company.
- (iii) The above table lists the associates of the Group which, in the opinion of the directors, principally affected the results of the year or form a substantial portion of the net assets of the Group. To give details of other associates would, in the opinion of the directors, result in particulars of excessive length.

#### **53. SEGMENT INFORMATION**

The Group's operating segments, based on information reported to the chief operating decision maker (i.e. the board of directors of the Company) for the purposes of resource allocation and performance assessment, are as follows:

Infrastructure facilities – investment in toll road projects and water-related businesses

Real estate – property development and investment and hotel operation

Consumer products – manufacture and sale of cigarettes, packaging materials and printed products

Infrastructure facilities, real estate and consumer products also represent the Group's reportable segments.

#### Segment revenue and results

The following is an analysis of the Group's revenue and results by operating segment:

#### For the year ended 31 December 2022

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
REVENUE					
Segment revenue - external sales	11,076,906	17,195,993	3,075,693	-	31,348,592
Segment operating profit (loss)	3,440,780	3,416,931	400,119	(69,896)	7,187,934
Finance costs	(831,485)	(1,003,597)	(3,059)	(28,665)	(1,866,806)
Share of results of joint ventures	293,311	(15,847)	-	21,854	299,318
Share of results of associates	430,119	(297,546)	-	-	132,573
Gain (loss) on disposal/liquidation of subsidiaries	2,890	(244,831)	-	-	(241,941)
Segment profit (loss) before taxation	3,335,615	1,855,110	397,060	(76,707)	5,511,078
Income tax expense	(654,847)	(1,315,901)	(65,417)	(145,143)	(2,181,308)
Segment profit (loss) after taxation	2,680,768	539,209	331,643	(221,850)	3,329,770
Less: segment profit attributable to non-controlling interests	(754,682)	(239,704)	(21,460)	_	(1,015,846)
Segment profit (loss) after taxation attributable to owners of the Company	1,926,086	299,505	310,183	(221,850)	2,313,924

#### **53. SEGMENT INFORMATION (continued)**

#### Segment revenue and results (continued)

For the year ended 31 December 2021

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
REVENUE					
Segment revenue - external sales	10,913,937	23,786,981	4,047,033	_	38,747,951
Segment operating profit (loss)	3,912,575	5,864,710	770,053	(162,552)	10,384,786
Finance costs	(804,673)	(854,737)	(3,387)	(18,968)	(1,681,765)
Share of results of joint ventures	251,229	(7,470)	-	_	243,759
Share of results of associates	522,101	(80,050)	-	_	442,051
Gain on disposal of subsidiaries/interest					
in an associate	28,270	1,275,762	53,151	_	1,357,183
Segment profit (loss) before taxation	3,909,502	6,198,215	819,817	(181,520)	10,746,014
Income tax expense	(797,471)	(5,704,505)	(124,009)	(7,063)	(6,633,048)
Segment profit (loss) after taxation	3,112,031	493,710	695,808	(188,583)	4,112,966
Less: segment (profit) loss attributable to					
non-controlling interests	(742,836)	401,604	(26,229)	_	(367,461)
Segment profit (loss) after taxation attributable to owners of the Company	2,369,195	895,314	669,579	(188,583)	3,745,505

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 3.

#### **Segment assets and liabilities**

The following is an analysis of the Group's assets and liabilities by operating segment:

#### At 31 December 2022

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
Segment assets	67,879,416	112,917,882	7,412,234	5,724,220	193,933,752
Segment liabilities	32,881,244	74,706,343	794,206	8,758,048	117,139,841

#### At 31 December 2021

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
Segment assets	69,550,838	125,020,162	8,047,122	5,092,413	207,710,535
Segment liabilities	33,247,842	83,747,217	967,629	8,390,146	126,352,834

For the purposes of monitoring segment performances and allocating resources between segments:

- all assets are allocated to operating segments other than corporate cash and cash equivalents, certain investments, certain interests in joint ventures and some other unallocated assets; and
- all liabilities are allocated to operating segments other than corporate tax liabilities, corporate bank borrowings and some other unallocated liabilities.

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#### **53. SEGMENT INFORMATION (continued)**

#### Other segment information

2022

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
Amounts included in the measurement of segment profit or loss or segment assets:					
Additions to non-current assets (Note)	1,435,618	9,795,707	317,323	3,028	11,551,676
Depreciation and amortisation	995,410	230,859	276,746	2,802	1,505,817
Fair value changes on investment properties	_	(10,196)	-	_	(10,196)
Impairment loss on account receivables	7,232	21,951	(211)	-	28,972
Impairment loss on other receivables	1,521	(416)	10,726	-	11,831
Impairment loss on properties held for sale	-	55,448	-	-	55,448
Impairment loss on properties under					
development held for sale	-	13,806	-	-	13,806
Interest income	(216,308)	(126,271)	(37,475)	(89,334)	(469,388)
Interests in joint ventures	3,358,361	8,205,644	-	-	11,564,005
Interests in associates	5,181,383	2,298,185	-	-	7,479,568

2021

	Infrastructure facilities HK\$'000	Real estate HK\$'000	Consumer products HK\$'000	Elimination and unallocated HK\$'000	Consolidated HK\$'000
Amounts included in the measurement of segment profit or loss or segment assets:					
Additions to non-current assets (Note)	1,150,769	9,816,433	225,322	5,078	11,197,602
Depreciation and amortisation	1,202,364	244,133	269,570	2,764	1,718,831
Fair value changes on investment properties	_	(877,970)	_	_	(877,970)
Impairment loss on account receivables	9,813	246,352	(2,345)	_	253,820
Impairment loss on other receivables	6,770	2,203,028	5,407	_	2,215,205
Impairment on goodwill	_	265,052	-	_	265,052
Impairment loss on properties under					
development held for sale	_	909,692	_	-	909,692
Impairment loss on contract assets	_	368,047	-	-	368,047
Reversal of impairment loss on properties					
held for sale	_	(30,781)	_	_	(30,781)
Interest income	(216,428)	(144,338)	(23,426)	(39,141)	(423,333)
Interests in joint ventures	3,042,416	3,036,492	-	-	6,078,908
Interests in associates	5,421,929	2,835,979	-	-	8,257,908

Note: Non-current assets excluded financial instruments and deferred tax assets.

#### **53. SEGMENT INFORMATION (continued)**

#### **Geographical information**

The Group's operations are mainly located in Hong Kong (place of domicile) and the PRC.

The Group's revenue from external customers by geographical location of customers and information about its non-current assets by geographical location of the assets are detailed below:

		renue from al customers
	2022 НК\$'000	2021 HK\$'000
PRC	29,604,363	36,156,004
Asia areas, other than Hong Kong and the PRC	320,026	1,264,538
Hong Kong (place of domicile)	790,466	711,285
Other areas	633,737	616,124
	31,348,592	38,747,951

	Non-curr	ent assets (Note)
	2022 HK\$'000	2021 HK\$'000
PRC	72,661,365	72,280,713
Asia areas, other than Hong Kong and the PRC	19,719	19,719
Hong Kong (place of domicile)	1,148,508	1,238,865
	73,829,592	73,539,297

Note: Non-current assets excluded financial instruments and deferred tax assets.

#### **Information about major customers**

No individual customer contributed to over 10% of the total revenue of the Group for both years.

#### **54. CAPITAL RISK MANAGEMENT**

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balances. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debt, which includes borrowings disclosed in note 33, net of cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital, retained profits and other reserves.

The directors of the Company review the capital structure regularly. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends, new share issues, repurchase of shares as well as the issue of new debt or the redemption of existing debt.

For the year ended 31 December 2022

#### **55. FINANCIAL INSTRUMENTS**

#### (a) Categories of financial instruments

	2022 HK\$'000	2021 HK\$'000
Financial assets		
FVTPL		
Mandatorily measured at FVTPL		
<ul> <li>Held for trading</li> </ul>	268,387	414,889
- Others	7,939	635
Equity instruments at FVTOCI	386,915	456,062
Financial assets at amortised cost		
(including cash and cash equivalents)	67,874,029	74,054,706
Financial liabilities		
Amortised cost	72,802,839	81,003,623

#### (b) Financial risk management objectives and policies

The Group's major financial instruments include financial assets at FVTPL, equity instruments at FVTOCI, trade and other receivables, receivables under service concession arrangements, pledged bank deposits, short-term bank deposits, cash and cash equivalents, trade and other payables and bank and other borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

#### (i) Currency risk

The Group mainly operates in the PRC and Hong Kong and the exposure in exchange rate risks mainly arises from fluctuations in United States dollar, Hong Kong dollar and Renminbi exchange rates. The management monitors foreign currency exposure, especially in view of the current depreciation risk for Renminbi. The management will also consider hedging significant foreign currency exposure and adopting suitable measures where necessary in order to mitigate impacts due to the depreciation of the Renminbi to the Group.

The carrying amounts of the Group's monetary assets and monetary liabilities at the reporting date that are denominated in currencies other than the functional currency of the group entities ("foreign currency") are as follows:

	Assets		Liabilit	ties
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Renminbi (against Hong Kong dollar) United States dollar	321,501	653,077	3,083	7,311
(against Hong Kong dollar and Renminbi) Hong Kong dollar	4,974,774	7,283,522	6,058,711	6,778,572
(against Renminbi)	111,320	2,040,132	2,677,596	2,928,240

For the year ended 31 December 2022

#### **55. FINANCIAL INSTRUMENTS (continued)**

#### (b) Financial risk management objectives and policies (continued)

#### Market risk (continued)

#### (i) Currency risk (continued)

The above foreign currency denominated monetary assets and monetary liabilities mainly represent the Group's trade and other receivables, pledged bank deposits, short-term bank deposits, cash and cash equivalents, trade and other payables and bank and other borrowings.

#### Sensitivity analysis

The following table details the Group's sensitivity to a 5% (2021: 5%) increase and decrease in the functional currency of each group entity against the above foreign currency. 5% (2021: 5%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes outstanding foreign currency denominated monetary items, and adjusts their translation at the year end for a 5% (2021: 5%) increase in foreign currency rates. The sensitivity analysis also includes inter-company balances where the denomination of balances are in currencies other than the functional currency of the respective group companies. A positive (negative) number below indicates an increase (a decrease) in profit after taxation where the above foreign currency strengthens 5% against the functional currency of each group entity.

	2022 HK\$'000	2021 HK\$'000
(Decrease) increase in profit after taxation	(127,257)	10,552

#### (ii) Interest rate risk

The Group's fair value and cash flow interest rate risks mainly relate to fixed and variable rates borrowings and lease liabilities respectively. The Group's receivables under service concession arrangements, pledged bank deposits, fixed-rate amounts due to certain fellow subsidiaries/associates, loan to a joint venture/an associate, amounts due to non-controlling shareholders and fixed-rate bank and other borrowings have exposure to fair value interest rate risk due to the fixed interest rate on these instruments. The Group's bank balances and variable-rate bank and other borrowings also have exposure to cash flow interest rate risk due to the fluctuation of the prevailing market interest rate.

In order to exercise prudent management against interest rate risks, the Group continues to review market trends against its business operations and financial position in order to arrange the most interest rate risk management tools.

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates ("IBORs") with alternative nearly risk-free rates. Details of the impacts on the Group's risk management strategy arising from the interest rate benchmark reform and the progress towards implementation of alternative benchmark interest rates are set out under "interest rate benchmark reform" in this note.

For the year ended 31 December 2022

#### 55. FINANCIAL INSTRUMENTS (continued)

#### (b) Financial risk management objectives and policies (continued)

#### Market risk (continued)

#### (ii) Interest rate risk

#### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for its variable-rate bank balances and short-term bank deposits (collectively referred to as the "Bank Deposits") and variable-rate borrowings at the end of the reporting period. The sensitivity analysis does not consider the effect of interest expenses qualified for capitalisation.

For variable-rate borrowings and Bank Deposits, the analysis is prepared assuming that the amount of asset/liability outstanding at the end of the reporting period was outstanding for the whole year. A 50 basis points and 10 basis points (2021: 50 basis points and 10 basis points), respectively, increase or decrease are used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rate.

If interest rates had been 50 basis points and 10 basis points (2021: 50 basis points and 10 basis points) higher/lower for bank borrowings and bank deposits respectively, and all other were variables were held constant, the Group's profit after taxation for the year would decrease/increase by HK\$157,648,000 (2021: HK\$174,851,000). This is mainly attributable to the Group's exposure to interest rates on its variable-rate Bank Deposits and borrowings.

#### (iii) Price risk

The Group is exposed to price risk through its listed investments classified as either financial assets at FVTPL or equity instruments at FVTOCI. The management strictly monitors this exposure by maintaining a portfolio of investments with different levels of risks. The Group's price risk is mainly concentrated on equity instruments quoted in the Stock Exchange and the Shanghai Stock Exchange. In addition, a special team has been appointed by the management to monitor the price risk and hedging against such risk exposures will be made should the need arises.

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to equity price risks on quoted equity instruments held by the Group at the reporting date:

If the prices of the respective quoted equity instruments had been 5% (2021: 5%) higher/lower:

- profit after taxation for the year would increase/decrease by HK\$11,205,000 (2021: HK\$17,322,000) as a result of the changes in fair value of financial assets at FVTPL; and
- investment revaluation reserve would increase/decrease by HK\$1,754,000 (2021: HK\$3,374,000) as a result of the changes in fair value of financial assets at FVTOCI.

#### **55. FINANCIAL INSTRUMENTS (continued)**

#### (b) Financial risk management objectives and policies (continued)

#### Credit risk and impairment assessment

Credit risk refers to the risk that the Group's counterparties default on their contractual obligations resulting in financial losses to the Group. The Group's credit risk exposures are primarily attributable to trade and other receivables, receivables under services concession arrangements, pledged bank deposit, short-term bank deposits and cash and cash equivalents. The Group's maximum exposure to credit risk which will cause a financial loss due to failure to discharge an obligation by the counterparties and financial guarantees provided is arising from the amount of liabilities in relation to financial guarantee issued by the Group as disclosed in note 44.

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals. Before accepting any new customer, the Group uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group performs impairment assessment under ECL model on trade balances individually or based on provision matrix. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The Group recognises lifetime ECL as prescribed by HKFRS 9 under simplified approach on trade receivables and contract assets; and recognises 12m ECL on receivables under service concession arrangements and other receivables. To measure the ECL of trade receivables and contract assets, they are assessed collectively using provision matrix based on shared characteristics including historical credit loss experience, industry specific factors to the debtors, general economic conditions and the available and supportive forward-looking information, including time value of money where appropriate. To measure the ECL of receivables under service concessions and other receivables, they are assessed individually on the recoverability based on historical settlement records, past experience, and also the available and supportive forward-looking information.

Except for the credit-impaired trade receivables, other receivables and contract assets of HK\$513,593,000, HK\$2,424,741,000 and HK\$368,047,000, respectively (2021: HK\$484,621,000, HK\$2,412,910,000 and HK\$368,047,000, respectively), the management of the Group believes that there is no material credit risk inherent in the Group's outstanding balance of trade and other receivables, and contract assets.

With respect to the credit risk of the Group's treasury operations, all bank balances, securities and debt investments of the Group must be placed and entered into with sound and reputable financial institutions. Strict requirements and restrictions in relation to the outstanding amount and credit ratings on securities and debt investments to be held are followed in order to minimise the Group's credit risk exposures.

The credit risk arising from receivable under service concession arrangements is limited as these receivables are guaranteed by the relevant governmental authorities in the PRC.

The Group's concentration of credit risk by geographical locations of customers are mainly in the PRC and Hong Kong which accounted for 100% (2021: 93%) and 0% (2021: 7%), respectively, of the trade receivables as at 31 December 2022.

The Group's credit risk on cash and cash equivalents and bank deposits is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies.

The Group has concentration of credit risk in relation to amounts due from associates and joint ventures which account for 44% (2021: 16%) of other receivables. These counterparties have a sound financial background at the end of the reporting period by reference to their financial position and business prospects. The Group's credit risk position is monitored closely by the management.

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#### **55. FINANCIAL INSTRUMENTS (continued)**

#### (b) Financial risk management objectives and policies (continued)

#### Credit risk and impairment assessment (continued)

The tables below detail the credit risk exposures of the Group's trade and other receivables, contract assets, receivables under service concession arrangements, pledged/short-term bank deposits and cash and cash equivalents, which are subject to ECL assessment:

	Notes	12-month or Lifetime ECL	31 December 2022 Gross carrying amount				nber 2021 ing amount
			HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Financial assets at amortised cost							
Trade receivables (note 27)	(ii)	Lifetime ECL – not credit-impaired	4,854,962		3,727,945		
	(ii)	Lifetime ECL – credit-impaired	513,593	5,368,555	484,621	4,212,566	
Other receivables (note 27)	(i)	12-month ECL	1,746,421		1,687,661		
	(i)	Lifetime ECL – not credit-impaired	645,355		975,406		
	(i)	Lifetime ECL – credit-impaired	2,424,741	4,816,517	2,412,910	5,075,977	
Amounts due from related parties	(i)	12-month ECL		2,926,705		1,361,641	
Receivables under service concession arrangements (note 23)	(i)	12-month ECL		26,815,209		26,774,142	
Pledged bank deposits (note 29)	(iii)	12-month ECL		228,583		709,526	
Short-term deposits (note 29)	(iii)	12-month ECL		1,786,601		668,643	
Cash and cash equivalents (note 29)	(iii)	12-month ECL		28,870,193		38,149,742	
Other items							
Contract assets (note 28)	(ii)	Lifetime ECL – not credit-impaired		87,882		116,869	
	(ii)	Lifetime ECL – credit-impaired		368,047		368,047	
Financial guarantees	(iv)	12-month ECL		7,358,919		9,897,526	

#### Notes:

- (i) For other receivables and receivables under service concession arrangements, the Group measures the loss allowance equal to 12m ECL. The Group applies internal credit risk management to assess whether credit risk has increased significantly since initial recognition, in which case the Group recognises lifetime ECL. Except for other receivables of HK\$2,424,741,000 (2021: HK\$2,412,910,000) which are credit-impaired and ECL has been provided amounting to HK\$11,831,000 (2021: HK\$2,215,205,000) as at 31 December 2022, the credit risk on other receivables and receivables under service concession arrangements are limited because the counterparties have no historical default record and the ECL on these items are considered insignificant.
- (ii) For trade receivables and contract assets, the Group has applied the simplified approach in HKFRS 9 to measure the loss allowance at lifetime ECL. Except for debtors with significant outstanding balances or credit-impaired, the Group determines the expected credit losses on these items using a provision matrix, grouped by past due status.

During the year ended 31 December 2022, impairment allowance of HK\$28,972,000 (2021: HK\$253,820,000), HK\$11,831,000 (2021: HK\$2,215,205,000) and HK\$nil (2021: HK\$368,047,000) were made on credit impaired trade receivables, other receivables and contract assets, respectively.

#### **55. FINANCIAL INSTRUMENTS (continued)**

#### (b) Financial risk management objectives and policies (continued)

Credit risk and impairment assessment (continued)

Notes: (continued)

#### (ii) (continued)

The following table shows the movement in lifetime ECL that has been recognised for trade receivables and contract assets under the simplified approach.

	Account receivables lifetime ECL (credit-impaired) HK\$'000	Other receivables (credit-impaired) HK\$'000	Contract assets (credit-impaired) HK\$'000
As at 1 January 2021 Changes due to financial instruments recognised and at 1 January 2021:	230,801	197,705	_
<ul> <li>Impairment losses recognised</li> </ul>	253,820	2,215,205	368,047
As at 31 December 2021 Changes due to financial instruments recognised and at 1 January 2022:  — Impairment losses recognised	484,621 28.972	2,412,910 11.831	368,047
As at 31 December 2022	513,593	2,424,741	368,047

- (iii) Pledged bank deposits, short term deposits and cash and cash equivalents that are deposited with state-owned banks or financial institutions with high credit rating to be low credit risk financial assets. The management of the Group considers these assets are short-term in nature and the probability of default is negligible on the basis of high-credit-rating issuers, and accordingly, no loss allowance was recognised during the year.
- (iv) For financial guarantee contracts, the gross carrying amount representing the maximum amount the Group has guaranteed under the respective contracts. Further details are set out in note 44.

#### Liquidity risk

The Group's liquidity position are monitored closely by management. The following tables detail the contractual maturity for its non-derivative financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The tables include both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

	Weighted average interest rate %	Less than 1 month or on demand HK\$'000	1-3 months HK\$'000	3 months to 1 year HK\$'000	Over 1 year HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.12.2022 HK\$'000
2022							
Non-interest bearing	-	13,387,127	-	-	-	13,387,127	13,387,127
Fixed interest rate instruments	3.35	37,149	70,703	5,999,639	8,113,763	14,221,254	13,741,352
Variable interest rate instruments	4.32	143,228	305,741	13,287,489	35,326,283	49,062,741	45,674,360
		13,567,504	376,444	19,287,128	43,440,046	76,671,122	72,802,839
Financial guarantee contracts	_	7,358,919	_	_	-	7,358,919	-
Lease liabilities	4.71	7,631	15,261	68,675	137,210	228,777	210,763
		7,366,550	15,261	68,675	137,210	7,587,696	210,763

For the year ended 31 December 2022

#### **55. FINANCIAL INSTRUMENTS (continued)**

# (b) Financial risk management objectives and policies (continued) Liquidity risk

	Weighted average interest rate %	Less than 1 month or on demand HK\$'000	1-3 months HK\$'000	3 months to 1 year HK\$'000	Over 1 year HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.12.2021 HK\$'000
2021							
Non-interest bearing	-	16,175,690	-	-	-	16,175,690	16,175,690
Fixed interest rate instruments	4.18	41,841	79,634	10,198,200	5,324,997	15,644,672	15,139,869
Variable interest rate instruments	3.36	150,477	285,941	15,280,038	37,918,268	53,634,724	49,688,064
		16,368,008	365,575	25,478,238	43,243,265	85,455,086	81,003,623
Financial guarantee contracts	_	9,897,526	-	_	_	9,897,526	-
Lease liabilities	4.68	8,773	17,550	78,974	155,631	260,928	249,253
		9,906,299	17,550	78,974	155,631	10,158,454	249,253

The amounts included above for financial guarantee contracts are the maximum amounts the Group could be required to settle under the arrangement for the full guaranteed amount if that amount is claimed by the counterparty to the guarantee. Based on expectations at the end of the reporting period, the Group considers that it is more likely than not that no amount will be payable under the arrangement. However, this estimate is subject to change depending on the probability of the counterparty claiming under the guarantee which is a function of the likelihood that the financial receivables held by the counterparty which are guaranteed suffer credit losses.

The amounts included above for variable interest rate instruments for non-derivative financial liabilities is subject to change if changes in variable interest rates differ to those estimates of interest rates determined at the end of the reporting period.

#### Interest rate benchmark reform

For HIBOR bank and other borrowings, the Group has confirmed with the relevant counterparties HIBOR will continue to maturity. For USD LIBOR bank loans, of which approximately HK\$1,396 million will mature in January 2024 (2021: approximately HK\$1,396 million will mature in January 2024 and approximately HK\$100 million will mature in March 2022), the Group is in the process of communication with the banks and specific changes have yet been agreed.

The management anticipates that the interest rate benchmark reform will have limited material impact on the Group's risk exposure.

#### **55. FINANCIAL INSTRUMENTS (continued)**

#### (c) Fair value measurement of financial instruments

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active market for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial assets	Fair value as at 31 December 2022 HK\$'000	Fair value as at 31 December 2021 HK\$'000	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input(s)
Financial assets at FVTPL					
Listed equity securities	268,387	395,523	Level 1	Quoted bid prices in an active market	N/A
Corporate bonds	-	19,366	Level 2	Quoted prices in the over-the-counter markets	N/A
Unlisted equity securities  Financial assets at FVTOCI	7,939	635	Level 3	Adjusted net asset value method under cost approach	Discount factor of lack of control, the higher the discount factor, the lower the fair value.
Listed equity security	46,780	88,063	Level 1	Quoted bid prices in an active market	N/A
Unlisted equity securities	340,135	367,999	Level 3	Adjusted net asset value method under cost approach	Discount factor of lack of control, the higher the discount factor, the lower the fair value

There was no transfer amongst Levels 1, 2 and 3 in both periods.

For the year ended 31 December 2022

#### **55. FINANCIAL INSTRUMENTS (continued)**

## (c) Fair value measurement of financial instruments (continued) Reconciliation of Level 3 fair value measurements of financial assets

	Unlisted equity instruments at FVTPL HK\$'000	Unlisted equity instruments at FVTOCI HK\$'000	Total HK\$'000
At 1 January 2021	31,411	593,738	625,149
Fair value loss in other comprehensive income	_	(243,327)	(243,327)
Fair value loss in profit or loss	(30,795)	_	(30,795)
Acquisition	_	18,405	18,405
Refund of capital	_	(19,374)	(19,374)
Exchange gain	19	18,557	18,576
At 31 December 2021	635	367,999	368,634
Fair value loss in other comprehensive income	_	(6,433)	(6,433)
Acquisition	7,859	9,060	16,919
Exchange loss	(555)	(30,491)	(31,046)
At 31 December 2022	7,939	340,135	348,074

#### Fair value measurements and valuation processes

The directors of the Company have closely monitored and determined the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. For instruments with significant unobservable inputs under Level 3, the Group engages third party qualified valuers to perform the valuation. Management of the Group works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model on a regular basis, or when needs arise and will report the significant results and findings to the board of directors of the Company. The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of certain types of financial instruments.

#### **56. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES**

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Lease liabilities HK\$'000	Bank and other borrowings HK\$'000 (Note)	Dividend paid to non-controlling interests (included in other payables) HK\$000	Interests payable (included in other payables) HK\$000	Dividend payable (included in other payables) HK\$000	Amount due to a related parties (included in other payables) HK\$000	Amounts due to fellow subsidiaries (included in other payables) HK\$'000	Total HK\$°000
At 1 January 2021	431,075	56,942,146	_	260,980	_	1,352,587	1,448	58,988,236
Financing cash flows	(137,589)	7,927,229	(438,516)	(2,528,188)	(1,087,212)	217,283	134,134	4,087,141
Non-cash changes								
Dividend declared (note 12)	-	-	_	_	1,087,212	-	-	1,087,212
Dividend declared to non-controlling interests	-	-	2,401,988	-	-	-	-	2,401,988
Addition from acquisition of a subsidiary (note 37)	621	-	-	-	-	-	-	621
Disposal of subsidiaries (note 40)	(8,013)	(2,123,105)	-	-	-	-	-	(2,131,118)
Finance costs (including amounts capitalised in properties under development held for sale) (note 7)	15,241		_	2,534,323			_	2,549,564
New leases entered/lease modified	(37,335)	-	-	2,334,323	-	-	-	(37,335)
Exchange difference	(37,333)	1,510,865	_	113	_	43,766	2,469	1,542,466
At 31 December 2021	249,253	64,257,135	1,963,472	267,228		1,613,636	138,051	68,488,775
Financing cash flows	(123,476)	1,762,974	(1,236,994)	(2,814,236)	(1,043,723)	(1,299,983)	(1,451)	(4,756,889)
Non-cash changes	(123,470)	1,702,374	(1,230,334)	(2,014,230)	(1,043,723)	(1,233,303)	(1,431)	(4,730,003)
Dividend declared (note 12)					1,043,723			1,043,723
Dividend declared paid to non-controlling interests	_	_	894,978	_	1,043,723	_	_	894,978
Addition from acquisition of a subsidiary (note 37)	_	106,205	034,370	_	_	_	_	106,205
Transfer to liabilities held for sale (note 39)	_	(2,637,460)	_	_	_	_	_	(2,637,460)
Disposal of a subsidiary (note 40)	_	(431,709)		_			_	(431,709)
Liquidation of a subsidiary (note 41)		(218,373)		_			_	(218,373)
Transfer to other receivables	_	(21,144)	_	_	_	_	_	(21,144)
Finance costs (including amounts capitalised in properties		(21,111)						(21,111)
under development held for sale) (note 7)	12,897	_	_	2,812,766	_	-	_	2,825,663
New leases entered/lease modified	77,128	_	_	_	_	_	_	77,128
Exchange difference	(5,039)	(4,086,635)	-	(19,189)	-	(90,150)	(10,863)	(4,211,876)
At 31 December 2022	210,763	58,730,993	1,621,456	246,569	-	223,503	125,737	61,159,021

Note: The cash flows from bank and other borrowings comprise the net amount of new bank and other borrowings raised and repayment of bank and other borrowings.

#### **57. STATEMENT OF FINANCIAL POSITION OF THE COMPANY**

	2022 HK\$'000	2021 HK\$'000
Non-Current Assets	33.7	
Property, plant and equipment	2,083	4,106
Investments in subsidiaries	735,055	735,055
	737,138	739,161
Current Assets		
Deposits, prepayments and other receivables	13,532	6,637
Amounts due from subsidiaries	33,492,969	33,231,186
Short-term deposit	432,243	131,986
Cash and cash equivalents	2,148,016	3,626,681
	36,086,760	36,996,490
Current Liabilities		
Other payables and accrued charges	21,295	19,777
Amounts due to subsidiaries	1,137,484	2,682,030
Taxation payable	158,947	165,145
	1,317,726	2,866,952
Net Current Assets	34,769,034	34,129,538
Total Assets less Current Liabilities	35,506,172	34,868,699
Capital and Reserves		
Share capital	13,649,839	13,649,839
Reserves	21,856,333	21,218,860
Total Equity	35,506,172	34,868,699

Zhou Jun

Chief Executive Officer

Xu Bo

Deputy Chief Executive Officer

For the year ended 31 December 2022

#### **58. RESERVES OF THE COMPANY**

	Capital reserve HK\$'000 (Note ii)	Retained profits HK\$'000	Total HK\$'000
At 1 January 2021 Profit for the year Dividends paid (note 12)	1,137,728	18,801,233	19,938,961
	-	2,367,111	2,367,111
	-	(1,087,212)	(1,087,212)
At 31 December 2021 Profit for the year Dividends paid (note 12)	1,137,728	20,081,132	21,218,860
	-	1,681,196	1,681,196
	-	(1,043,723)	(1,043,723)
At 31 December 2022	1,137,728	20,718,605	21,856,333

#### Notes:

<sup>(</sup>i) The Company's reserves available for distribution to shareholders as at 31 December 2022 comprised of retained profits of approximately HK\$20,719 million (2021: HK\$20,081 million).

<sup>(</sup>ii) The Company's capital reserve which arose in year 1997 upon reduction of share premium as confirmed by the Order of the High Court of Hong Kong was not realised profits and is an undistributable reserve.

## **FINANCIAL SUMMARY**

		Year	ended 31 Decem		
	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000
RESULTS	111φ 000	ΤΠΑΦ ΟΟΟ	ΤΠ\Ψ 000	ΤΠΨΟΟΟ	πηφ σσσ
RESULIS					
Revenue	30,412,883	32,345,473	27,137,601	38,747,951	31,348,592
Profit before taxation	8,523,183	8,906,201	6,917,061	10,746,014	5,511,078
Income tax expense	(3,429,512)	(3,572,645)	(2,993,918)	(6,633,048)	(2,181,308)
Profit for the year	5,093,671	5,333,556	3,923,143	4,112,966	3,329,770
Profit for the year attributable to					
<ul> <li>Owners of the Company</li> </ul>	3,333,020	3,349,531	2,218,877	3,745,505	2,313,924
<ul> <li>Non-controlling interests</li> </ul>	1,760,651	1,984,025	1,704,266	367,461	1,015,846
	5,093,671	5,333,556	3,923,143	4,112,966	3,329,770
	HK\$	HK\$	HK\$	HK\$	HK\$
Earnings per share					
– Basic	3.066	3.081	2.014	3.429	2.128
– Diluted	3.065	3.081	2.014	3.429	2.128
		Δ	s at 31 December		
	2018	2019	2020	2021	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
ASSETS AND LIABILITIES					
Total assets	167,419,445	174,942,290	194,882,370	207,710,535	193,933,752
Total liabilities	(97,916,477)	(102,137,730)	(112,814,987)	(126,352,834)	(117,139,841)
	69,502,968	72,804,560	82,067,383	81,357,701	76,793,911
Equity attributable to owners					
of the Company	41,275,296	40,239,812	43,678,766	47,439,454	45,524,021
Non-controlling interests	28,227,672	32,564,748	38,388,617	33,918,247	31,269,890
	69,502,968	72,804,560	82,067,383	81,357,701	76,793,911

# PARTICULARS OF MAJOR PROPERTIES HELD FOR INVESTMENT PURPOSES

Details of the Group's major properties held for investment purposes as at 31 December 2022 are as follows:

	Location	Term of lease	Type of use	Group's interest
1.	Urban Development International Tower(城開國際大廈) No. 355 Hongqiao Road, Xuhui District, Shanghai, the PRC	Held under a land use right for a term expiring on 7 October 2053	Commercial	25.37%
2.	YOYO Tower(城開YOYO) No. 111 and 123 Tianyaoqiao Road, Xuhui District, Shanghai. the PRC	Held under a land use right with an unspecified term	Commercial	25.37%
3.	ShanghaiMart (上海世貿商城) No. 2299 Yanan Road West, Changning District, Shanghai, the PRC	Held under a land use right for a term expiring on 20 October 2049	Commercial, Office and Expo	21.93%
4.	Phase 2 of Shanghai Youth City(上海青年城) No. 1519 Husong Road, Jiuting Town, Songjiang District, Shanghai, the PRC	Held under a land use right for a term expiring on 8 July 2055	Commercial	43.00%
5.	Lot No. B2, Phase I of Top City(城上城) No. 1 Aoti Road, Yuanjiagang, Jiulongpo District, Chongqing, the PRC	Held under a land use right for a term expiring in February 2044	Commercial and Car Park Spaces	43.00%
6.	The commercial building at Phase 3 of Youngman Point, No. 2 Gan Lu Yuan Zhong Li, Qingnian Road, Chaoyang District, Beijing, the PRC	Held under a land use right for a term expiring on 5 February 2044	Commercial	43.00%
7.	The retail, office and basement car park portion of Changning United 88(長寧八八中心) No. 88 Changning Road, Changning District, Shanghai, the PRC	Held under a land use right for a term expiring on 14 August 2052	Composite	48.60%
8.	Several levels of Golden Bell Plaza(金鐘廣場) No. 98 Huahai Road Central, Huangpu District, Shanghai, the PRC	Held under a land use right for a term expiring on 18 November 2043 and 22 August 2050	Commercial and Office	43.74%
9.	Several levels of commercial and Cultural Complex of Hi Shanghai (海上海) Lane 568 Feihong Road and Nos. 950, 970 and 990 Dalian Road, Yangpu District, Shanghai, the PRC	Held under a land use right for a term expiring on 19 September 2052	Composite	48.60%
10.	Retail and commercial office portions of Haishanghui, 2529 Huyi Road, Jiading District, Shanghai, the PRC	Held under a land use right for a term expiring on 13 April 2054	Commercial	48.60%

#### PARTICULARS OF MAJOR PROPERTIES HELD FOR INVESTMENT PURPOSES

Location	Term of lease	Type of use	Group's interest
11. Tower 3 of Shanghai Industrial Investment Center(上實中心) No. 195 Xianggang East Road, Laoshan District, Qingdao, the PRC	Held under a land use right for a term expiring on 8 September 2054	Commercial and Office	48.60%
12. Gaoyang Commercial Centre(高陽商務中心) No. 815 Dongdaming Road, Hongkou District, Shanghai, the PRC	Held under a land use right for a term expiring on 5 March 2053	Commercial and Office	48.60%
13. Commercial units of Huangpu Estate (黃浦新苑) No. 1130 and Nos. 1-2, Lane 1108, Tibet Road South, Huangpu District, Shanghai, the PRC	Held under a land use right for a term expiring on 8 November 2050	Commercial	48.60%

## **GLOSSARY OF TERMS**

Term used	Brief description
Canvest Environmental	Canvest Environmental Protection Group Company Limited (HKSE stock code: 1381)
Companies Ordinance	Companies Ordinance (Chapter 622) of the laws of Hong Kong
Company	Shanghai Industrial Holdings Limited (HKSE stock code: 363)
Director(s)	director(s) of the Company
Galaxy Energy	SIIC Aerospace Galaxy Energy (Shanghai) Co., Ltd.
General Water of China	General Water of China Co., Ltd.
Green Energy Company	Shanghai Green Environmental Protection Energy Co., Ltd.
Group	the Company and its subsidiaries
Jinan Quanyong	Jinan Quanyong Printing Co., Ltd.
Hongsheng Investment	Shanghai Hongsheng Investment Development Co., Ltd.
Listing Rules	Rules Governing the Listing of Securities on the Stock Exchange
Model Code	Model Code for Securities Transactions by Directors of Listed Issuers of the Listing Rules
Nanyang Tobacco	Nanyang Brothers Tobacco Company, Limited
Net Business Profit	Net profit excluding net corporate expenses
PRC	The People's Republic of China
SFO	Securities and Futures Ordinance (Chapter 571) of the laws of Hong Kong
SGX	Singapore Stock Exchange
Shanghai Galaxy	Shanghai Galaxy Investment Co., Ltd.
Shanghai Jiyun	Shanghai Jiyun Infrastructure Construction Co., Ltd.
Shanghai Pharmaceutical Group	Shanghai Pharmaceutical (Group) Co., Ltd.
Shanghai Pharmaceuticals Holding	Shanghai Pharmaceuticals Holding Co., Ltd. (SSE stock code: 601607; HKSE stock code: 2607)
Shanghai SI Yangtze	S.I. Yangtze River Delta Ecological Development Co., Ltd.
Share(s)	ordinary share(s) of the Company
Shareholder(s)	shareholder(s) of the Company
Shisen Real Estate	Shanghai Shisen Real Estate Co., Ltd.

#### **GLOSSARY OF TERMS**

Term used	Brief description
SI Clean Energy	Shanghai Industrial Clean Energy (Shanghai) Co., Ltd.
SI Development	Shanghai Industrial Development Co., Ltd. (SSE stock code: 600748)
SI Urban Development or SIUD	Shanghai Industrial Urban Development Group Limited (HKSE stock code: 563)
SI Urban Development Scheme	A share option scheme adopted by SI Urban Development at the annual general meeting held on 16 May 2013
SIHL Scheme	A share option scheme adopted by the Company at the extraordinary general meeting held on 25 May 2012
SIIC	Shanghai Industrial Investment (Holdings) Company Limited
SIIC Environment	SIIC Environment Holdings Ltd. (SGX stock code: BHK; HKSE stock code: 807)
SIIC Environment Scheme	A share option scheme adopted by SIIC Environment at the extraordinary general meeting held on 27 April 2012
SIIC Longchuang	SIIC Longchuang Smart Energy Technology Company Limited
SIUD Share(s)	ordinary share(s) of SI Urban Development
SSE	Shanghai Stock Exchange
Stock Exchange or HKSE	The Stock Exchange of Hong Kong Limited
SUS Environment	Shanghai SUS Environment Co., Ltd.
Wing Fat Printing	The Wing Fat Printing Company, Limited
Xi'an Chanba	Xi'an Chanba Construction Development Co., Ltd.



### Shanghai Industrial Holdings Limited

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