





## CONTENTS

Chairman's Statement	002
Management Discussion and Analysis	003
Business Review	003
Prospects	003
Financial Review	003
Directors and Senior Management Profile	009
Directors' Report	013
Corporate Governance Report	025
Independent Auditor's Report	041
Consolidated Statement of Profit or Loss and Other Comprehensive Income	047
Consolidated Statement of Financial Position	048
Consolidated Statement of Changes in Equity	049
Consolidated Statement of Cash Flows	051
Notes to the Consolidated Financial Statements	053
Financial Summary	123
Corporate Information	124

# CHAIRMAN'S STATEMENT

Dear Fellow Shareholders,

This is the 2022 annual report published by our Hong Kong listed company, Left Field Printing Group Limited.

In 2022, our businesses experienced a complex and interlinked external market environment of rising inflation, supply chain constraints and uneven demand spikes affecting all sectors of our business. The welcome addition of Griffin Press in mid-June has improved our production capacity and capability in the read-for-pleasure market and the synergies across all our businesses facilitated an effective management of production bottlenecks and supply constraints for a positive customer outcome.

For the Australian book industry, according to Nielsen Bookscan data, book sales increased by 7.2% in 2022 compared with the prior year with adult fiction leading the growth with 19.45%, children's books increasing by 7.7% and adult non-fiction holding steady with a 0.4% increase compared to the prior year.

For the Group, 2022 is the first year of post-COVID-19 manufacturing where the focus shifted away from navigating government mandated restrictions back towards managing demand, cost increases as well as supply chain disruptions.

Our pragmatic and hands-on management approach has enabled each of our businesses to operate dynamically and collaboratively to respond to demand and supply pressure and maintain effective production capacity.



RICHARD FRANCIS CELARC  
Chairman  
Hong Kong, 31 March 2023



Looking forward to 2023, cost pressures across power, raw materials and labour continue to be an area of key focus as the global supply chain shifts and adapts to the ongoing East Europe conflict and the legacy left by COVID-19. Our management team remains proactive to monitor and mitigate supply chain impacts on our ability to service publishing clients and will ensure we continue to invest in suitable technology and equipment to deliver our value proposition of speed, quality and service as a leading and sustainable onshore print partner.

We are very thankful and appreciative of our dedicated staff, supportive customers and suppliers this year and thank everyone for their contribution to local book manufacturing in Australia.

## MANAGEMENT DISCUSSION AND ANALYSIS

---

### BUSINESS REVIEW

The Company is an investment holding company with its subsidiaries being principally engaged in the provision of printing solutions and services in Australia.

2022 presented a set of complex market conditions for the Group, with domestic economy experiencing rising inflation, supply chain disruptions and demand spikes. The East Europe conflict and legacy of COVID-19 continues to impact raw material costs and availability, power and fuel surcharges as well as transit times that can be unpredictable.

The group's revenue increased by 30.5% to HK\$505.4 million compared to the prior year. Direct operating costs increased by 32.9% to HK\$411.6 million and earnings before tax reduced by 34.1% to HK\$17.7 million compared to the prior year.

### PROSPECTS

Looking forward, the management team continues to be cautious about the Group's prospects in 2023 given the significant cost increases affecting raw materials and power as well as the macroeconomic conditions that may affect domestic demand. The acquisition of Griffin Press in mid-June has been well supported by our customers and established our read-for-pleasure printing business as the undisputed leader in Australia. However, the progress of integration is behind schedule and the board is making serious efforts to ensure that the budgeted operational and financial results for 2023 are met and we are able to respond dynamically to meet the needs of our customers.

### FINANCIAL REVIEW

#### Revenue

Revenue in 2022 was approximately HK\$505.4 million, representing an increase of approximately 30.5% from the previous year (2021: approximately HK\$387.3 million). More revenue for the year ended 31 December 2022 was driven by a number of the Group's read-for-pleasure publishers continuously increased their local printed books for quicker turnaround time and new agreements entered into with read-for-pleasure books customers in the prior year and early this year. The revenue from the book printing business of Ovato Limited ("Ovato Book Printing Business") (now traded as Griffin Press Printing Pty Ltd) contributed approximately HK\$102.3 million since the acquisition. Because of the depressed government spending and effect of COVID-19 related government restrictions, the printing demands from government agencies were still weak while the quick turnaround time educational section was holding steady.

### Gross profit and gross profit margin

Our gross profit raised by approximately HK\$16.3 million, or approximately 21.0%, from approximately HK\$77.5 million in 2021 to approximately HK\$93.8 million in 2022 while gross profit margin deteriorated slightly by approximately 1.4% in comparison of last year from approximately 20.0% to approximately 18.6%. The reduction of gross profit margin was mainly due to the selling prices were not able to adjust in the light of the increase in raw material costs and production costs for various contracted read-for-pleasure books customers in accordance with various contract terms.

### Other income

Other income significantly increased by approximately HK\$10.1 million from approximately HK\$6.2 million in 2021 to approximately HK\$16.3 million in 2022. The increment was mainly attributable to approximately HK\$4.5 million debt forgiveness in relation to the acquisition of Ovato Book Printing Business and interest income together with early termination fee received as a result of the early settlement of a loan granted to Ovato Limited ("Ovato"). Such increase was partly offset by the completion of government subsidy from the JobKeeper Payment Scheme contributed approximately HK\$2.2 million to the prior year.

### Selling and distribution costs

Selling and distribution costs have increased by approximately HK\$7.7 million, or approximately 28.9%, from approximately HK\$26.6 million in 2021 to approximately HK\$34.4 million in 2022. The increase in selling and distribution expenses was attributable to the increased domestic and overseas freight and fuel costs as a result of various government restrictions and global supply chain distribution.

### Administrative expenses

Administrative expenses increased approximately by HK\$10.6 million from approximately HK\$28.7 million in 2021 to approximately HK\$39.3 million in 2022, representing a year on year increase of approximately 36.9%. Such increase was mainly contributed by the spending incurred in the Griffin Press Printing Pty Ltd as well as the administrative staff salaries adjustment in respond to the rising inflation in Australia and the professional costs incurred for various corporate projects during the year.

### Provision of impairment of trade receivables and other receivables

Provision of impairment of trade and other receivables in the current year mainly represented the increased credit risk of the other receivables in the light of Ovato's appointment of administrator in July 2022.

### Fair value loss on financial assets at fair value through profit or loss

Balance in current year represented the fair value loss of the convertible note subscribed during the year with Ovato.

### Finance costs

Finance costs decreased approximately HK\$0.4 million or 27.2% from approximately HK\$1.5 million in 2021 to approximately HK\$1.1 million in 2022. The decrease was mainly to the reduction of lease liabilities.

### Income tax expense

Income tax expense decreased from approximately HK\$8.5 million (effective income tax rate: 31.7%) in 2021 to approximately HK\$6.5 million (effective income tax rate: 36.6%) in 2022. Such decrease was consistent with the reduction in taxable income during the year. The effective tax rate in the current year was higher than the domestic tax rate of 30% in Australia because of the fair value loss of the convertible note and the professional costs incurred for various corporate projects were treated as income tax non-deductible.

### Net profit

The Group reported a net profit of approximately HK\$11.2 million in 2022 compared to approximately HK\$18.4 million in the prior year, which represented a decrease of approximately HK\$7.2 million or 38.8%. The reduction of profit after tax was mainly due to the one-off impairment of other receivables and the fair value loss of convertible note but partly offset by the increase of non-recurring other income as aforesaid.

### Liquidity and financial resources

As at 31 December 2022, the Group had net current assets of approximately HK\$173.4 million (2021: approximately HK\$226.0 million), among which, cash and bank balances were approximately HK\$48.3 million (2021: approximately HK\$169.9 million) which were denominated in Australian Dollars ("AUD"), US Dollars ("USD") and HK\$. The reduction of cash and bank balances was mainly attributable to various corporate projects during the year.

The Group's current ratio was approximately 2.8 times as at 31 December 2022 (2021: approximately 4.5 times), which was calculated by the Group's current assets over current liabilities. The only interest bearing liabilities were lease liabilities of approximately HK\$24.1 million as at 31 December 2022 (2021: approximately HK\$25.6 million) which were denominated in AUD. The Group's gearing ratio as at 31 December 2022 was approximately 9.5% (2021: approximately 9.4%), which is calculated on the basis of the Group's total interest-bearing debts over total equity. The decrease of the Group's current ratio was mainly due to various corporate projects completed during the year which reduced the cash and bank balances by approximately HK\$121.6 million. Save as the aforesaid, the Group maintained net cash position and healthy current and gearing ratios, reflecting its healthy financial position.

The Group adopts centralised financing and treasury policies in order to ensure that Group funding is utilised efficiently. The Group also regularly monitors its liquidity requirements, its compliance with lending covenants and its relationship with bankers to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and long term.

### Working capital management

The Group's capital employed includes share capital, reserves and lease liabilities. The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group acknowledges the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position. The Group is not subject to any externally imposed capital requirements.

The allocation of capital between its specific business segments' operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The process of allocating capital to specific business segment operations and activities is undertaken independently of those responsible for the operation.

### Foreign currency management

The Group is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than the functional currencies. The currencies in which transactions primarily denominated are AUD, New Zealand Dollar, USD, European Union Euros, Great British Pound and HK\$.

Management evaluates the Group's foreign currency risk using cash flow forecasts with the objective of keeping its exposure to a minimum. The Group may in certain circumstances use forward exchange contracts to hedge its foreign currency risk. When used, the contracts would normally have maturities of less than one year at reporting date. The Group does not hold or issue financial instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

### Capital expenditure

During the year, the Group acquired property, plant and equipment at approximately HK\$21.9 million (2021: approximately HK\$2.6 million). The purchases during the year were financed by internal resources of the Group.

### Material acquisitions and disposals

On 24 May 2022, the Group entered into a business acquisition agreement with Ovato to purchase Ovato Book Printing Business at an initial consideration of AUD8,500,000 (equivalent to approximately HK\$47,175,000), with a deferred consideration of AUD396,000 (equivalent to approximately HK\$2,198,000). As all conditions precedent to the business acquisition agreement have been satisfied or waived in accordance with the terms and conditions therein, the acquisition was completed on 17 June 2022. There were no other material acquisitions and disposals of subsidiaries, associates and joint venture in the course during the year of 2022.

### Capital commitment and contingent liabilities

As at 31 December 2022, the Group had capital commitment of approximately HK\$11.9 million to acquire machineries (2021: approximately HK\$0.2 million).

The Group did not have any significant contingent liabilities as at 31 December 2022 (2021: nil).

### Employees and emolument policy

As at 31 December 2022, the Group had 325 full-time employees (2021: 271). The remuneration packages of the Group's employees are maintained at a competitive level and employees are rewarded on a performance-related basis within the general framework of the Group's salary, bonus and overtime payments system. Other employees' fringe and welfare benefits include retirement benefits, occupational injury insurance and other miscellaneous items.

### Use of proceeds

On 8 October 2018 (the "Listing Date"), the Company's issued shares were listed on the Main Board of the Hong Kong Stock Exchange. A total of 105,000,000 shares with nominal value of HK\$0.01 each were issued to the public and placees at the final offer price of HK\$1.00 per share for total gross proceeds of HK\$105.0 million (the "Share Offer"). The total net proceeds raised from the Share Offer (the "Net Proceeds") were approximately HK\$66.5 million after the deduction of related listing expenses.

With reference to the Prospectus and in light of the difference between the actual amount of the Net Proceeds and estimated amount of the Net Proceeds as stated in the Prospectus (which was disclosed based on an offer price of HK\$1.05 per share, being the mid-point of the then indicative offer price range of HK\$1.00 to HK\$1.10 per share, net of the estimated listing expenses), the Group has adjusted the intended use of the actual amount of the Net Proceeds in the same manner and in the same proportion as disclosed in the Prospectus.

As disclosed in the Group's 2021 annual report, the Group's plan of purchasing the remaining machinery had been delayed in view of the challenging economic conditions, the reduction of printing demand from various government agencies and quick turnaround time educational book publishers as a result of the adverse impact of the COVID-19 pandemic on the local and global economic environment. Given the impacts of the COVID-19 pandemic on the printing industry and the local and global economy as a whole, the Group has adopted a more conservative approach for utilising the remaining Net Proceeds effectively and efficiently for its long-term benefit and development. As at the date of the Group's prior year annual report, the Group planned to prolong the timeline for using the remaining Net Proceeds up to the year ending 31 December 2024.

Reference is made to joint announcement between Lion Rock Group and the Group dated 24 May 2022 in relation to (i) acquisition of Ovato book printing business and assets (the "Acquisition") and (ii) subscription of convertible note ("Joint Announcement"), the aggregate amount of unutilised Net Proceeds as at the date of the Joint Announcement was approximately HK\$19.5 million. The Board resolved to change the use of the unutilised net proceeds to pay part of the initial consideration in respect of the Acquisition. Save for the aforesaid changes, there was no other change in use of the Net Proceeds.

As disclosed in the Joint Announcement, the Board considered that, as the Acquisition involved, among others, the purchase of digital printing presses, printing presses, binding machines and other machinery and equipment used by Ovato in the business, the Acquisition had a synergistic effect with the Group's existing printing business and helped the Group to achieve its plans for the expansion of production capacity and enhancing efficiency as described in the Prospectus.

The Board confirmed that there were no material changes in the nature of the business of the Group as described in the Prospectus. The Board considered the above change in the use of the Net Proceeds was fair and reasonable as this allowed the Group to deploy its financial resources more effectively to enhance the profitability, was largely in line with the intended plan as stated in the Prospectus to expand production capacity, and was in the interests of Group and its shareholders as a whole.

Up to the date of this report, the amount of the Net Proceeds which has been fully utilised amounted to approximately HK\$66.5 million, including:

- approximately HK\$6.7 million has been utilised as general working capital of the Group; and
  - approximately HK\$19.5 million has been utilised for payment of part of the initial consideration in respect of the Acquisition.
- approximately HK\$9.0 million has been utilised to purchase three digital printing presses, two binding machines and one pre-press machine to replace certain existing machines;
  - approximately HK\$10.8 million has been utilised to purchase two binding machines to expand capacity;
  - approximately HK\$16.0 million has been utilised for upgrading the ERP and IPALM system, of which approximately HK\$2.0 million and HK\$14.0 million was utilised to purchase equipment, such as server, and development and purchase of software, respectively;
  - approximately HK\$4.5 million has been utilised for enhancing of the existing warehousing facilities;



Set out below are details of the original allocation of the Net Proceeds as disclosed in the Prospectus, the revised allocation based on the actual Net Proceeds (after the adjustment as mentioned above), the unutilised Net Proceeds as at the date of the Joint Announcement, the change of the use of unutilised Net Proceeds and the Net proceeds utilised as at the date of this report:

	Allocation percentage	Original allocation of Net Proceeds as disclosed in the Prospectus Approximate HK\$ million	Revised allocation based on the actual Net Proceeds Approximate HK\$ million	Unutilised Net Proceeds as at the date of the Joint Announcement Approximate HK\$ million	Change of the use of unutilised Net Proceeds Approximate HK\$ million	Net Proceeds utilised as at the date of this report Approximate HK\$ million
Purchasing machinery	57.2%	41.9	38.0	18.2	–	19.8
Upgrading ERP system and IPALM platform	24.1%	17.7	16.0	–	–	16.0
Expansion of the warehousing facilities and/or streamlining the printing facilities	8.7%	6.4	5.8	1.3	–	4.5
General working capital of the Group	10.0%	7.3	6.7	–	–	6.7
Payment of part of the initial consideration in respect of the Acquisition	–	–	–	–	19.5	19.5
	100.0%	73.3	66.5	19.5	19.5	66.5

## DIRECTORS AND SENIOR MANAGEMENT PROFILE

### EXECUTIVE DIRECTORS

#### MR. RICHARD FRANCIS CELARC

Mr. Richard Francis Celarc, aged 66, was appointed as the chairman and an executive director of the Company on 28 May 2018. He is responsible for the overall strategic planning and management of the Group. Mr. Celarc joined the Group in 1979. Mr. Celarc is the chairman of the nomination committee of the Company and an executive director of OPUS Group Limited ("OPUS"), a direct wholly-owned subsidiary of the Company whose issued shares were listed on the Australian Stock Exchange from 12 April 2012 to 9 October 2018. Mr. Celarc completed a Commerce and Accounting certificate course at Bankstown TAFE in Australia. He has more than 40 years of experience in the printing business in Australia and co-founded Ligare Pty Ltd ("Ligare"), an indirect wholly-owned subsidiary of the Company.

#### MR. LAU CHUK KIN

Mr. Lau Chuk Kin, aged 70, was appointed as a director on 23 April 2018 and re-designated as an executive director of the Company on 28 May 2018. Mr. Lau is responsible for the overall strategic planning and management of the Group. Mr. Lau is a member of the remuneration committee of the Company and an executive director of OPUS. Mr. Lau obtained a Bachelor of Arts degree from the University of Minnesota in the United States and a Master of Business Administration degree from the Chinese University of Hong Kong. Mr. Lau has over 30 years of experience in the printing business. Mr. Lau is an executive director of Lion Rock Group Limited ("Lion Rock"), a controlling shareholder of the Company whose issued shares are listed on the Main Board of the Stock Exchange of Hong Kong Limited (stock code: 1127), and the Quarto Group, Inc. (LSE: QRT), a company listed on the London Stock Exchange.

#### MS. TANG TSZ YING

Ms. Tang Tsz Ying, aged 38, was appointed as a director of the Company on 23 April 2018 and re-designated as an executive director of the Company on 28 May 2018. Ms. Tang is responsible for overseeing the finance and company secretarial function of the Group. Ms. Tang joined the Group in 2016. She is the company secretary of the Company and an executive director of OPUS. Ms. Tang obtained a Bachelor of Business Administration in Accountancy degree from the Hong Kong Polytechnic University. She is a member of the Hong Kong Institute of Certified Public Accountants and the Institute of Chartered Accountants in Australia. Before joining the Group, Ms. Tang worked for Ernst and Young, both in Hong Kong and Sydney, for over seven years.

## NON-EXECUTIVE DIRECTOR

### MR. PAUL ANTONY YOUNG

Mr. Paul Antony Young, aged 67, was appointed as a non-executive director of the Company on 28 May 2018. Mr. Young is responsible for providing capital markets knowledge and assisting in strategic planning of the Group. Mr. Young is a member of the audit committee of the Company. He was a non-executive director of OPUS from November 2014 to October 2018. He obtained a Master of Arts degree in Economics from the University of Cambridge. He is a fellow of the Institute of Chartered Accountants in England and Wales ("ICAEW") and has a diploma of Corporate Finance from ICAEW. Mr. Young was the co-founder of Baron Partners Limited (which merged with Henslow Pty Ltd in May 2018) and is a senior advisor to Henslow Pty Ltd, both corporate advisory firms. He has extensive experience in the provision of corporate advice to a wide range of listed and unlisted companies including restructurings, capital raisings, initial public offerings and mergers and acquisitions. Mr. Young is a non-executive director of Ambition Group Limited (Stock Code: AMB), which was voluntarily delisted from the Australian Stock Exchange ("ASX") in September 2020 and Byron Energy Limited (Stock Code: BYE) which is a company listed on ASX. Mr. Young was a non-executive director of Ovato Limited (Stock Code: OVT) between April and June 2022, which was a company previously listed on ASX.

## INDEPENDENT NON-EXECUTIVE DIRECTORS

### MR. HO TAI WAI DAVID

Mr. Ho Tai Wai David, aged 74, was appointed as an independent non-executive director of the Company on 8 October 2018. He is the chairman of the audit committee and a member of the remuneration committee and nomination committee of the Company. He is responsible for supervising and providing independent advice to the Board. Mr. Ho obtained a Master of Business Administration Degree from The Chinese University of Hong Kong. He is a fellow member of the Association of Chartered Certified Accountants, The Hong Kong Institute of Certified Public Accountants and CPA Australia. Mr. Ho has over 40 years of experience in finance and accounting and held management positions in various companies prior to his retirement in 2007. Mr. Ho is an independent non-executive director of Build King Holdings Limited (stock code: 240) and Lion Rock Group Limited, a substantial shareholder of the Company (stock code: 1127), both of which are companies listed on the Stock Exchange of Hong Kong.

### MR. TSUI KING CHUNG DAVID

Mr. Tsui King Chung David, aged 76, was appointed as an independent non-executive director of the Company on 8 October 2018. He is the chairman of the remuneration committee and a member of the audit committee and nomination committee of the Company. He is responsible for supervising and providing independent advice to the Board. Mr. Tsui completed O level examination and A level examination of University of London/Hong Kong respectively. He started his career in information technology in 1970 and held a number of key positions in various banks in Hong Kong. He was the president and chief executive officer of Hong Leong Credit Berhad (now known as Hong Leong Financial Group Berhad) (stock code: 1082.kl), a company listed on the Kuala Lumpur Stock Exchange, before his retirement in 2006. Mr. Tsui was an independent non-executive director of Lion Rock from June 2011 to September 2018.

### MR. LAI WING HONG JOSEPH

Mr. Lai Wing Hong Joseph, aged 62, was appointed as an independent non-executive director of the Company on 16 September 2020. He is a member of the audit committee, remuneration committee and nomination committee of the Company. He is responsible for supervising and providing independent advice to the Board. Mr. Lai is currently one of the partners of J. Chan & Lai Solicitors Firm practising in Hong Kong. He has over 30 years' experience as a practising solicitor. Mr. Lai obtained a Bachelor of Laws and a Post-Graduate Certificate in Laws from University of Hong Kong. He has been admitted as a Solicitor of the Supreme Court of Hong Kong since 1986, a Notary Public of Supreme Court of Hong Kong since 1996 and a China-Appointed Attesting Officer of Hong Kong since 2009.

## SENIOR MANAGEMENT

### MR. DAVID CHENG

Mr. David Cheng, aged 47, was appointed as an operations director of the Group in 2018. Mr. Cheng is responsible for supervising the procurement and logistics functions of the Group. Mr. Cheng obtained a Bachelor of Science degree from the University of Hong Kong, a Master of Science degree in Business Information Systems and a Master of Arts degree in Operations and Supply Chain Management from the City University of Hong Kong. Mr. Cheng was granted the qualification of project management professional by Project Management Institute from August 2010 to August 2016. Mr. Cheng has over 20 years of experience in procurement and supply chain operations in various commercial organisations.

### **MR. ROBERT KENNETH HUISMANN**

Mr. Robert Kenneth Huismann, aged 61, was appointed as the general manager of McPherson's Printing Group ("MPG"), an indirect wholly-owned subsidiary of the Company since 1 January 2020. He was responsible for overseeing the day-to-day operation of MPG. Mr. Huismann joined MPG in 1992 and has been a site operation manager between October 2013 and December 2019. He has over 25 years of experience in the printing industry. He completed a team leader course offered by the Printing and Allied Trade Employers' Federation of Australia. Mr. Huismann also completed the apprenticeship training in binding and finishing and obtained a certificate of completion of apprenticeship from the State Training Board of Victoria. Mr. Huismann retired and appointed as a senior adviser to MPG during the year.

### **MS. DEBORAH LOUISE SHIELDS**

Ms. Deborah Louise Shields, aged 57, was appointed as the general manager of CanPrint Communications Pty Ltd. ("CanPrint"), an indirect wholly-owned subsidiary of the Company since 1 January 2020. She is responsible for overseeing the day-to-day operation of CanPrint. Ms. Shields joined CanPrint in 2014 and has been a sales manager between April 2016 and December 2019. She completed business services training and project management training provided by WISDOM Learning Pty Ltd and has over 20 years' experience in sales and customers services in various companies.

### **MR. MUKESH CHAND**

Mr. Mukesh Chand, aged 59, was appointed as a site operation manager of Ligare in 2015. Mr. Chand is responsible for overseeing the day-to-day operation of Ligare. Mr. Chand joined the Group in 1987 and has over 30 years of experience in the printing industry. He studied at D.A.V. Boys' College in the Republic of Fiji and has obtained an advanced certificate in supervisory management and a certificate in accounting from the Fiji Institute of Technology. Mr. Chand has also obtained a binding and finishing trade certificate from TAFE NSW Ultimo.

### **MS. ROBYN ELIZABETH FINNIECOME**

Ms. Robyn Elizabeth Finniecome, aged 59, was appointed as a business development manager of Ligare in 2015. Ms. Finniecome joined the Group in 2007 and is responsible for developing new business and overseeing sales function of mainly Ligare. She has over 25 years of experience in sales and marketing. Ms. Finniecome obtained a Bachelor of Commerce degree from the University of New South Wales. She completed the training program Essential Selling Skills II provided by the Australian Institute of Management NSW & ACT Limited. Before joining the Group, Ms. Finniecome worked as a sales and marketing manager at a booking-publishing company for 17 years.

## DIRECTORS' REPORT

The Directors of the Company are pleased to present the annual report and the audited financial statements of the Company and the Group for the year ended 31 December 2022.

### GROUP REORGANISATION AND LISTING

The Company was incorporated in Bermuda on 18 April 2018 under the Bermuda Companies Act as an exempted limited liability company. Pursuant to the reorganisation in preparation for the listing of the Company's shares on the Hong Kong Stock Exchange, the Company became the holding company of the companies now comprising the Group on 8 October 2018. Details of the group reorganisation are set out in the section headed "History and corporate structure" of the Prospectus. The shares of the Company (the "Shares") were listed on the Main Board of the Hong Kong Stock Exchange on 8 October 2018.

### PRINCIPAL ACTIVITIES

The Company is an investment holding company while its subsidiaries are principally engaged in the provision of printing solutions and services in Australia.

### BUSINESS REVIEW

A review of the Group's business during the year, analysis of the Group's performance using financial key performance indicators and prospects of the Group's business is set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" on pages 2 to 8 respectively of this annual report.

### PRINCIPAL RISK AND UNCERTAINTIES

#### Customers' demand based on individual orders

Although the Group may, from time to time, enter into framework sale and purchase agreements with some of its customers, it normally generates sales on an order-by-order basis. Demand for the printing solutions and services is dependent upon factors such as the release of new book titles into the market in Australia, the popularity of certain read-for-pleasure books which may lead to subsequent re-prints, the demand from academics or professionals for certain reference books or materials and/or demand for the printing solutions and services may be dependent upon factors such as when the Parliament of Australia is sitting, introduction of new legislation, amendments to existing legislation and/or electoral events or policy matters which require documents, reports and materials to be printed or updated. The Group's sales are highly dependent on and may fluctuate subject to customers' demand for the printing solutions and services. If there is any adverse change to market conditions such as an economic slowdown or an increase in competition, the Group's business, financial condition and results of operations may be materially and adversely affected.

### Fluctuations in raw materials prices

Paper is the principal raw material used in the Group's business which is mainly purchased from domestic paper trading companies as well as international paper manufacturers. Other raw materials include plates, ink and other printing consumables. The price of raw materials may be subject to price volatility and periodic shortages caused by various factors beyond the Group's control, which include, among other things, weather conditions, tree harvest conditions, policies of the respective local governments of the territories in which the forestries or paper mills operate, as well as market competition. Should there be any significant increases in the prices of raw materials, and the Group is unable to pass on such increased costs to the customers, the business and profitability may be materially and adversely affected. If the Group passes on the increased costs to the customers, the Group's pricing may become less competitive and may lead to a loss of orders/customers.

### Digital influence

With the increased popularity and convenience in the consumption of content and media electronically, in particular, through personal electronic devices such as mobile phones, electronic readers and tablets together with greater awareness of environmental issues and protection, the changing nature in how information is consumed may impact the demand for printed products and in turn the demand for the Group's printing solutions and services.

### Technological developments in the printing industry

Constant refinements to offset printing presses and related machinery as well as the introduction of new technologies are continuously improving the quality, productivity, safety, speed, reliability and energy efficiency within the printing industry. The ability to print faster and more cost-effectively offers printing services providers a competitive edge. Technological improvements and increases in the level of automation, not only in the printing process but also in the pre-press and post-press production stages, not only offers printing services providers cost savings on raw materials, time and labour, but also reduces human error while enhancing the quality of products. In the event that the Group is not able to upgrade its technologies to meet customers' demand, the business, results of operations and prospects of the Group may be adversely affected.

### General market downturn

The Group provides printing solutions and services to, among others, international and Australia-based book publishers and media and information providers who wish to print books for sales and distribution within Australia. During periods of economic uncertainty, consumer consumption is typically scaled back, with certain non-essential products, such as books, suffering from reduced demand. Such decrease in demand may in turn reduce the supply of printed products to the market by such publishers and media and information providers. When consumer sentiment is cautious, the Group's customers may respond accordingly and there is no assurance that they will continue to maintain their supply of printed books in normal volumes, resulting in a decrease in orders the Group receives from them. Such a general market downturn could result in not only a reduction in the demand for products and services of the Group, but also intensified competition. In such circumstances, the Group's business, financial condition and results of operations may be materially and adversely affected.

### Financial risks

Details of financial risks are set out in Note 34 to the consolidated financial statements.

## RELATIONSHIP WITH STAKEHOLDERS

The Group is committed to operate in a sustainable manner while balancing the interests of its various stakeholders including customers, suppliers and employees. This includes providing quality services to customers, developing effective and mutual beneficial working relationships with its suppliers, and offering competitive remuneration package with safety working environments to employees.

## ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is committed to promoting environmentally-friendly policies and performance as a part of its overall corporate social responsibility. The Group achieves this through rational resources utilisation and compliance with applicable environmental laws and practices of environmental protection, seeking to contribute to the improvement of ecological environment and sustainable development. The Group has printing operations which are required to comply with a number of Australian pollution control and environmental regulations. The businesses concerned take all reasonable precautions to minimise the risk of environmental incidents, including the removal of solid and liquid waste by licensed contractors, arranging environmental compliance audits by qualified external organisations and ensuring that personnel receive appropriate training. There have been no material instances of non-compliance with environmental regulations during the year.

## COMPLIANCE WITH APPLICABLE LAWS AND REGULATIONS

The Company is incorporated in Bermuda with principal places of business in Hong Kong and Australia. The Group operates print production facilities in different states across Australia and complies with the relevant laws and regulations of Australia and in countries in which it is incorporated and has businesses or operations.

During the year and up to the date of this report, the Board was unaware of any non-compliance with relevant laws and regulations that have a significant impact on the business and operations of the Group.

## RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2022 are set out in the consolidated statement of profit or loss and other comprehensive income on page 47 of this annual report.

## FINAL DIVIDENDS

The Board does not recommend the payment of any final dividend for the year ended 31 December 2022. (2021: final dividend of HK\$3 cents per share)

## DISTRIBUTABLE RESERVES

Details of movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on pages 49 to 50 of this annual report and Note 26 to the consolidated financial statements respectively.

As at 31 December 2022, the Company's reserves available for distribution to shareholders amounted to approximately HK\$171.5 million (31 December 2021: HK\$175.0 million).

## FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the past five financial years is set out on page 123 of this annual report.

## PROPERTY, PLANT AND EQUIPMENT

Details of movements during the year in the property, plant and equipment of the Group are set out in Note 14 to the consolidated financial statements.

## SHARE CAPITAL

Details of movements during the year in the share capital of the Company are set out in Note 25 to the consolidated financial statements.



## DIRECTORS

The Directors during the year and up to the date of this report were, unless otherwise stated:

## EXECUTIVE DIRECTORS

Mr. Richard Francis Celarc (*Chairman*)  
Mr. Lau Chuk Kin  
Ms. Tang Tsz Ying

## NON-EXECUTIVE DIRECTOR

Mr. Paul Antony Young

## INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Ho Tai Wai David  
Mr. Tsui King Chung David  
Mr. Lai Wing Hong Joseph

In accordance with No. 84 of the Company's bye-laws (the "Bye-laws"), Mr. Lau Chuk Kin, Mr. Ho Tai Wai David and Mr. Lai Wing Hong Joseph will retire at the forthcoming AGM and, being eligible, offer themselves for re-election.

## BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

The biographies of the Directors and senior management of the Group are set out in the section headed "Directors and senior management profile" in this annual report.

## DIRECTORS' SERVICES CONTRACT

Mr. Richard Francis Celarc ("Mr. Celarc"), Mr. Lau Chuk Kin ("Mr. Lau"), Ms. Tang Tsz Ying ("Ms. Tang") and Mr. Paul Antony Young ("Mr. Young") have each entered into a service contract with the Company for an initial term of three years starting from 28 May 2018 and thereafter continued on a month to month basis. Mr. Young, the non-executive Director has renewed his service contract with the Company for a period starting from 28 May 2021 to 31 December 2023. The aforementioned Directors are subject to retirement by rotation and re-election in accordance with the Bye-laws. Such service contract is subject to termination by either party giving not less than three months' prior written notice to the other. Mr. Ho Tai Wai David and Mr. Tsui King Chung David, the independent non-executive Directors, have each renewed their service contract with the Company for a period starting from 8 October 2021 to 31 December 2023. Mr. Lai Wing Hong Joseph, the independent non-executive Director has entered into a letter of appointment with the Company for a period of three years starting from 16 September 2020 to 15 September 2023. The independent non-executive Directors are subject to retirement by rotation and re-election in accordance with the Bye-laws. Such appointment is subject to termination by either party giving not less than one month's prior written notice to the other.

None of the Directors being proposed for re-election of the forthcoming AGM has any service contract with the Company or of its subsidiaries which is not determinable by the Group within one year without payment of compensation other than statutory compensation.

## DIRECTORS' INTEREST IN CONTRACTS OF SIGNIFICANCE

Save for (i) the disclosure under related party transactions which is set out in Note 31 to the consolidated financial statements; and (ii) the disclosures under the section headed "Continuing Connected Transactions" in this report, no transactions, arrangements or contracts of significance to which the Company or any of its subsidiaries was a party and in which a director of the Company or an entity connected with a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2022, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares or debentures of the Company or any associated corporations, within the meaning of Part XV the Securities and Futures Ordinance (the "SFO"), as recorded in the register maintained by the Company required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), were as follows:

### (a) Long Position in the Shares

Name of Directors	Personal Interests (Shares)	Trust Interests (Shares)	Beneficiary of a trust Interests (Shares)	Corporate Interests (Shares)	Total Interests (Shares)	Percentage to the issued share capital of the Company (%)
Mr. Lau Chuk Kin (Note 1)	9,803,278	Nil	Nil	315,724,997	325,528,275	65.28
Mr. Richard Francis Celarc (Note 2)	Nil	7,533,039	5,955,780	11,523,168	25,011,987	5.01
Mr. Paul Antony Young (Note 3)	Nil	Nil	Nil	4,382,967	4,382,967	0.88

Notes:

- Mr. Lau Chuk Kin ("Mr. Lau") is deemed to be interested in 325,528,275 Shares through his personal interests and corporate interests. Of 315,724,997 corporate interests, 299,072,954 Shares, 16,133,457 Shares and 518,586 Shares are beneficially owned through Bookbuilders BVI Limited ("Bookbuilders BVI"), City Apex Ltd. ("City Apex") and ER2 Holdings Limited ("ER2 Holdings"), respectively. Bookbuilders BVI is an indirect wholly-owned subsidiary of 1010 Group Limited ("1010 Group") and 1010 Group is a wholly-owned subsidiary of Lion Rock Group Limited ("Lion Rock"). Lion Rock is held directly by City Apex, ER2 Holdings and Mr. Lau as to 33.52%, 1.08% and 11.97% respectively. City Apex is owned as to 77.00% by ER2 Holdings. ER2 Holdings is owned as to 69.76% by Mr. Lau. By virtue of Part XV of the SFO, Mr. Lau is deemed to be interested the said Shares.
- Mr. Celarc is deemed to be interested in 25,011,987 Shares, which comprises (i) 33,117 Shares held by Navigator Australia Limited (as the custodian for the Richard Celarc Family Trust); (ii) 11,523,168 Shares held by D.M.R.A. Property Pty Limited ("D.M.R.A. Property"), a company wholly-owned by Mr. Celarc; (iii) 7,533,039 Shares held by the Richard Celarc Family Trust by virtue of Mr. Celarc being the trustee; and (iv) 5,922,663 Shares held by Ligare Superannuation Nominees Pty Ltd as the trustee for Ligare Staff Superannuation Fund of which both Mr. Celarc and his wife are the only members of the superannuation fund.
- Mr. Young is deemed to be interested in 4,382,967 Shares through Clapsy Pty Ltd, a company owned as to 50.00% and 50.00% by Mr. Young and his wife Mrs. Lorraine Young.

(b) Long Position in the shares of Lion Rock

Name of Director	Personal Interests (Shares)	Corporate Interests (Shares)	Total Interests (Shares)	Percentage to the issued share capital of Lion Rock (%)
Mr. Lau Chuk Kin (Note)	91,983,906	266,432,717	358,416,623	46.55

Note:

Of 266,432,717 shares of Lion Rock which Mr. Lau is deemed to be interested in, 258,135,326 shares and 8,297,391 shares are beneficially owned by City Apex and ER2 Holdings respectively. As at 31 December 2022, ER2 Holdings was the ultimate holding company of City Apex. Mr. Lau owned 69.76% of the issued share capital of ER2 Holdings and accordingly, Mr. Lau is deemed to be interested in the said shares of Lion Rock pursuant to Part XV of SFO.

(c) shares award of Lion Rock during the year

Name of Director	Number of shares				
	Outstanding at 1.1.2022	Granted during the year	Vested during the year	Cancelled/ lapsed during the year	Outstanding at 31.12.2022
Mr. Lau Chuk Kin	200,000	–	–	–	200,000
Mr. Richard Francis Celarc	200,000	–	–	–	200,000
Ms. Tang Tsz Ying	1,288,000	–	–	–	1,288,000

Save as disclosed above, as at 31 December 2022, to the best knowledge of the Company, none of the Directors or chief executive of the Company had or was deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be maintained under section 352 of Part XV of the SFO or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

### SHARE OPTION SCHEME

The Company has no share option scheme as at the date of this annual report.

### ARRANGEMENT TO PURCHASE SHARES OR DEBENTURES

At no time during the year and at the end of the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debt securities, including debentures, of the Company or any other body corporate, and none of the Directors, chief executive or their spouses or children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right.

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2022, the following persons, other than a Director or chief executive of the Company, had interests or short positions in the Shares or underlying Shares of the Company, being 5% or more in the issued share capital of the Company, as recorded in the register required to be kept by the Company under Section 336 of the SFO:

Name of shareholders	Nature of interest			Percentage to the issued share capital of the Company (%)
	Beneficial Owner (Shares)	Interest in controlled corporation (Shares)	Total Interests (Shares)	
ER2 Holdings (Note 1)	518,586	315,206,411	315,724,997	63.31
City Apex (Note 1)	16,133,457	299,072,954	315,206,411	63.21
Lion Rock (Note 1)	Nil	299,072,954	299,072,954	59.97
1010 Group (Note 1)	Nil	299,072,954	299,072,954	59.97
Bookbuilders BVI (Note 1)	299,072,954	Nil	299,072,954	59.97
Mr. Webb David Michael (Note 2)	10,578,447	14,390,113	24,968,560	5.00

Note:

1. Bookbuilders BVI is a wholly-owned subsidiary of 1010 Group and an indirect wholly-owned subsidiary of Lion Rock. Lion Rock was owned as to 33.52%, 1.08% and 11.97% by City Apex, ER2 Holdings and Mr. Lau respectively. ER2 Holdings was the holding company of City Apex and deemed to be interested in the said Shares pursuant to Part XV of the SFO.
2. Mr. Webb David Michael ("Mr. Webb") directly held 10,578,447 Shares and indirectly held 14,390,113 Shares through Preferable Situation Assets Limited. Preferable Situation Assets Limited was 100% owned by Mr. Webb and therefore Webb was deemed to be interested in the said Shares.

Save as disclosed above, as at 31 December 2022, the Company had not been notified of any other person (other than a Director or chief executive of the Company) who had an interest or short position in the Shares, underlying Shares or debentures of the Company and was required to be recorded in the register required to be kept by the Company under Section 336 of the SFO.

## MAJOR SUPPLIERS AND CUSTOMERS

The top five suppliers in aggregate and the single largest supplier of the Group accounted for approximately 68% and 28%, respectively, of the Group's total purchases for the year ended 31 December 2022.

The top five customers in aggregate and the single largest customer of the Group accounted for approximately 48% and 14%, respectively, of the Group's total sales for the year ended 31 December 2022.

At no time during the year did a Director, a close associate of a Director (within the meaning of the Listing Rules), or a shareholder of the Company, which to the knowledge of the Directors owns more than 5% of the Company's share capital, have any interest in the Group's five largest suppliers and five largest customers.

## PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Bye-laws and there was no restriction against such rights under the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

## PURCHASE, SALE OR REDEMPTION OF SHARES

During the year ended 31 December 2022, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities (2021: Nil).

## COMPETING INTERESTS

Mr. Celarc is a director and a shareholder holding 100% of the issued share capital of Ligare Limited ("Ligare (NZ)"), a company principally engaged in the printing of quick turnaround time education books in New Zealand. In view of the difference between the Group and Ligare (NZ) in terms of geographical markets, types and range of printing services offered, target customers and operating scale, the Directors consider that there was no actual competing business between the Group and Ligare (NZ) during the year. Moreover, during the year, the Company adopted the following corporate governance measures to manage the potential conflict of interests arising from Mr. Celarc's interests in Ligare (NZ) and to protect the interests of the Company:

- (a) the executive Directors (including Mr. Celarc) have given certain non-competition undertakings in their respective service contract with the Group, which provides that, inter alia, subject to the conditions and terms contained therein, each of them shall not carry on or be concerned or interested, directly or indirectly, in any capacity in any business which is in competition with the Group, nor become a holder of five percent (5.0%) or more of the issued shares or debentures of any company listed on any recognised stock exchange;

- (b) Mr. Celarc confirmed to the Board that Ligare (NZ) did not engage in any business during the year which would compete with that of the Group; and
- (c) the independent non-executive Directors reviewed the competing interests held by Mr. Celarc and considered that the possibility of Ligare (NZ) competing with the Group is remote.

Save as disclosed above, none of the Directors or any of their respective associates (as defined in the Listing Rules) has any business or interest that competes or may compete with the business of the Group.

## CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

### Non-exempt continuing connected transaction

The Group entered into one transaction which constituted non-exempt continuing connected transaction of the Company and was subject to announcement, disclosure and annual review and reporting requirements but were exempt from circular (including independent financial advice and shareholders' approval requirements) pursuant to Chapter 14A of the Listing Rules. Brief particular of such transaction is listed below:

### *Lease of premises from D.M.R.A. Property*

On 17 August 2018, Ligare (an indirect wholly-owned subsidiary of the Company) and D.M.R.A. Property (a company wholly-owned by Mr. Celarc, the Chairman and executive Director) entered into a tenancy agreement (the "Lease") with a term commencing from 1 October 2018 and ended on 31 December 2020 in respect of the lease of two properties situated at 138-152 Bonds Road and 23-25 Skinner Avenue respectively in Riverwood, NSW, Australia (the "Premises") Pursuant to the agreement of the Lease, the initial yearly rent of the Lease was HK\$3,747,975 (equivalent to AUD727,409) in aggregate plus outgoings and such rent would be reviewed with reference to the consumer price index of Australia on 1 January in each of 2019 and 2020. The actual aggregate yearly rent incurred in the each year ended 31 December 2018, 2019 and 2020 were AUD710,937, AUD735,113 and HK\$3,607,792 (equivalent to AUD701,674), respectively. Subsequently, the Company renewed the terms of the Lease on a yearly basis and the Company was responsible for the payment of outgoings. The actual aggregate yearly rent for the year ended 31 December 2022 and 2021 were HK\$3,872,241 (equivalent to AUD727,409) and HK\$4,178,964 (equivalent to AUD727,409), respectively which were in line with the renewed lease.

On 23 December 2022, the Company entered into another renewal lease agreement with D.M.R.A. Property, where the Company will continue to lease the Premises from D.M.R.A. Property for a term of 18 months commencing from 1 January 2023 and ending on 30 June 2024. The rental will be aggregated HK\$6,431,953 (equivalent to AUD1,234,540) and the Company will be responsible for the payment of outgoings.

The independent non-executive Directors have reviewed the continuing connected transaction above and confirmed that this transaction has been entered into (i) in the ordinary and usual course of business of the Group; (ii) on normal commercial terms or better; and (iii) in accordance with the relevant agreements governing such transactions on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

BDO Limited, the Company's auditor, was engaged to report on the Group's continuing connected transaction above in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The Company has received an unqualified letter from BDO Limited containing its findings and conclusions in respect of the continuing connected transactions disclosed by the Group above in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Hong Kong Stock Exchange.

### **Non-exempt connected transactions**

The Group entered into one transaction with connected parties which constituted non-exempt connected transaction of the Company and was subject to announcement, disclosure and reporting requirements but were exempt from circular (including independent financial advice and shareholders' approval requirements) pursuant to Chapter 14A of the Listing Rules. Brief particular of such transaction is listed below:

### *Disposal of convertible note to Mr. Lau Chuk Kin*

On 19 September 2022, the OPUS Group Pty Limited (a wholly-owned subsidiary of the Company) disposed of the AUD2,000,000 convertible note which was issued by Ovato Limited to the Company at a consideration of AUD2,000,000 (equivalent to approximately HK\$9,900,000) to Mr. Lau Chuk Kin ("Mr. Lau"), an executive director and substantial shareholder of the Company. The consideration was determined after arm's length negotiations and with reference to the principal value and subscription price of AUD2,000,000 (equivalent to approximately HK\$9,900,000). Mr. Lau settled the consideration by cash.

The Directors (including the independent non-executive directors but excluding Mr. Lau) consider that the terms of the disposal were fair and reasonable and were on normal commercial terms or better and in the interest of the Group shareholders as a whole.

### **Fully-exempt continuing connected transactions**

#### *1 Ad-hoc printing services provide to Lion Rock*

During the year ended 31 December 2022, the Company provided ad-hoc printing services to Lion Rock. The service fees for the printing services paid by Lion Rock were determined from time to time by the parties on arm's length basis and normal commercial terms and with reference to, among other things, the raw materials cost, quantity, labour cost, production cost, credit terms and terms of delivery, with the mark-up margin to be determined by considering the Group's production schedule, seasonality factor and complexity. There was no annual cap under this ad-hoc printing services and the actual aggregate fees paid by Lion Rock to the Group amounted to HK\$144,522 (equivalent to AUD28,932).

#### *2. Sub-contracting works to Lion Rock*

During the year ended 31 December 2022, the Company engaged Lion Rock as a sub-contractor for certain large volume of orders. The fees paid to sub-contractor were determined from time to time by the parties on arm's length basis and normal commercial terms and with reference to, among other things, the raw materials cost, quantity, labour cost, production cost, credit terms and terms of delivery, our production schedule, seasonality factor and complexity. There was no annual cap under this subcontracting arrangement and the actual aggregate fees paid to Lion Rock from the Group amounted to HK\$263,229 (equivalent to AUD47,860).

3. *Framework agreement with Inscope Media Pty Limited ("Inscope Media")*

On 16 August 2018, the Company and Inscope Media (a company wholly-owned by Mr. Douglas Stephen Conroy who is the son-in-law of Mr. Celarc) entered into a framework service agreement (the "Framework Agreement"), pursuant to which the Group agreed to provide printing services to Inscope Media for a term commencing from the Listing Date to 31 December 2020. The service fees for the printing services to be paid by Inscope Media will be determined from time to time by the parties on arm's length basis and normal commercial terms and with reference to, among other things, the raw materials cost, quantity, labour cost, production cost, credit terms and terms of delivery, and determine the mark-up margin by considering the Group's production schedule, seasonality factor and complexity. The actual aggregate yearly service fees paid in the each year ended 31 December 2018, 2019 and 2020 were AUD239,399, AUD341,883 and HK\$2,256,544 (equivalent to AUD428,146), respectively. Subsequently, the Company and Inscope Media entered into a renewal agreement in regards to the Framework Agreement aforesaid terms to continue to provide printing service to Inscope Media for a yearly basis. The actual service fees for the year ended 31 December 2022 and 2021 were HK\$1,197,366

(equivalent to AUD224,023) and HK\$1,440,723 (equivalent to AUD AUD250,660), respectively which was within the annual cap set under the Framework Agreement.

4. *Consultancy fees paid to Mr. Celarc.*

During the year ended 31 December 2022, the Company entered into a consultancy arrangement with Angrich Pty Limited ("Angrich"), a company wholly-owned by Mr. Celarc. There was no annual cap under this consultancy arrangement and the actual aggregate fees paid to Angrich from the Group amounted to HK\$1,294,416 (equivalent to AUD241,000).

5. *Acquisition of property plant and equipment from Lion Rock*

During the year ended 31 December 2022, the Company purchased an used binding machine from Lion Rock. The consideration was determined from time to time by the parties on arm's length basis and normal commercial terms and with reference to, among other things, machine condition, transportation costs and general market price. There was no annual cap under this arrangement and the actual aggregate amount paid to Lion Rock from the Group amounted to HK\$2,472,787 (equivalent to AUD499,553).

As all relevant applicable percentage ratios exceed 0.1% but less than 5% and the amount are less than HK\$3,000,000, these transactions are fully exempted from compliance with the requirements of reporting, annual review, announcement, and approval by independent shareholders under Chapter 14A of the Listing Rules.

Save as disclosed in this section, those related party transactions during the year ended 31 December 2022 as disclosed in Note 31 to the consolidated financial statements in this annual report, which would have otherwise been constituted connected or continuing connected transactions (as the case may be) under Chapter 14A of the Listing Rules. The Company confirmed that it has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

## SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and to the best knowledge of the Directors, the Directors confirm that during the year and up to the date of this annual report, the Company has maintained a sufficient public float of at least 25% of the issue Shares of the Company as required under the Listing Rules.



### TAX RELIEF AND EXEMPTION

The Company is not aware of any tax relief and exemption available to its shareholders by reason of their holding of the Shares. If the shareholders of the Company are unsure about the taxation implications of purchasing, holding, disposing of, dealing in or exercising of any rights in relation to the Shares, they are advised to consult their professional advisers.

### INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all of the independent non-executive Directors are independent.

### CORPORATE GOVERNANCE

A report on the principle corporate governance practices adopted by the Company is set out on pages 25 to 40 of this annual report.

### EMPLOYEES AND EMOLUMENT POLICY

As at 31 December 2022, the Group had 325 full-time employees (2021: 271). The remuneration packages of the Group's employees are maintained at a competitive level and employees are rewarded on a performance-related basis within the general framework of the Group's salary, bonus and overtime payments system. Other employees' fringe and welfare benefits include retirement benefits, occupational injury insurance and other miscellaneous items. Particulars of Directors' remuneration and the five highest paid employees' emolument are set out in Note 9 to the consolidated financial statements in this annual report.

The principal elements of the Directors' remuneration package include basic salary and discretionary bonus and other benefits in kind, including contributions to their pension scheme. The emoluments of the Directors are based on each Director's experience, responsibility, performance and the time devoted to the Group's business and are determined by reference to the Company's performance and profitability, as well as remuneration benchmark in the industry and the prevailing market conditions.

### EVENTS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

The Group has no significant events after the reporting period and up to the date of this annual report.

### PERMITTED INDEMNITY PROVISION

A permitted indemnity provision as defined in the Hong Kong Companies Ordinance for the benefit of the Directors is currently in force and was in force throughout the reporting year. The Company has maintained directors' liabilities insurance which provides appropriate cover for the Directors.

Pursuant to the applicable laws and regulations, every Director shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duties.

### AUDITOR


A resolution will be proposed at the forthcoming AGM to re-appoint BDO Limited as the auditor of the Company.

On behalf of the Board



Richard Francis Celarc  
Chairman  
Hong Kong, 31 March 2023

## CORPORATE GOVERNANCE REPORT



The Group has adopted practices which meet the Corporate Governance Code and Corporate Governance Report (the “Code”) as set out in Appendix 14 to the Listing Rules on the Hong Kong Stock Exchange. This report describes the Company’s corporate governance practices and explains the applications of the principles and code provisions of the Code and deviations, if any.

Throughout the year ended 31 December 2022, the Company has complied with all applicable principles and code provisions as set out in the Code.

### DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding directors’ securities transactions. Having made specific enquiry of all Directors, the Directors have confirmed that they have complied with the required standard as set out in the Model Code regarding securities transactions by the directors throughout the year ended 31 December 2022.

### BOARD OF DIRECTORS

#### Responsibilities

The Board is responsible for leading and monitoring of the Group’s overall strategies and policies; approval of business plans, evaluating the performance of the Group and oversight of management. It is also responsible for promoting the success of the Company and its businesses by directing and supervising the Company’s affairs.

The Board focuses on overall strategies and policies with particular attention paid to the growth and financial performance of the Group.

The Board delegates day-to-day operations of the Group to the executive Directors and senior management, while reserving certain key matters for its approval. Decisions of the Board are communicated to the management through the executive Directors who have attended Board meetings.

The Company has arranged for appropriate liability insurance for the Directors and officers of the Group to indemnify them from liabilities arising from any corporate activities.

All Directors have been provided, on a monthly basis, with updates on the Group’s management information in order to ensure they are aware of the Group’s affairs and which facilitates them in discharging their duties under the relevant requirements of the Listing Rules.

### Board Nomination Policy and Diversity Policy

The Board has adopted a board diversity policy (the "Board Diversity Policy") and a board nomination policy (the "Board Nomination Policy") respectively to enhance board effectiveness and performance.

The Company recognises and embraces the benefits of having a diverse Board (including gender diversity), and sees diversity at Board level as an essential element in maintaining a competitive advantage. A truly diverse Board will include and make good use of differences in the talents, skills, regional and industry experience, background, gender and other qualities of the members of the Board. These differences will be considered in determining the optimum composition of the Board and when possible should be balanced appropriately. All appointments of the members of the Board are made on merit, in the content of the talents, skills and experience the Board as a whole requires to be effective. The Company currently has one female Director and the Board will endeavour to maintain female representation on the Board.

The Nomination Committee assists the Board in making recommendations in respect of the appointment of any proposed candidate to the Board or re-appointment of any existing members of the Board in accordance to the Board Nomination Policy. The Nomination Committee shall consider a wide range of factors when assessing the suitability of a proposed candidate which include, among other things, (i) the reputation for integrity; (ii) the accomplishments, experience and reputation in the printing industry and/or other relevant sectors; (iii) the commitment in providing sufficient time, interest and attention to the Company's business; (iv) the diversity aspects stipulated in the Board Diversity Policy; (v) the ability to assist and support management and make significant contributions to the Company's success; (vi) the compliance with the criteria of independence as prescribed under the Listing Rules for the appointment of an independent non-executive directors and (vii) other factors that the Nomination Committee or the Board may consider relevant and applicable from time to time.

The Nomination Committee will conduct a review of the Board Nomination Policy and the Board Diversity Policy, as appropriate. The Nomination Committee will also adhere to the Board Nomination Policy and Board Diversity Policy when making recommendation on any Board members' appointments.

### Composition

The Board comprised seven Directors, three of whom are executive Directors, one is a non-executive Director and three are independent non-executive Directors as at 31 December 2022. The participation of independent non-executive Directors in the Board brings independent judgement on issues relating to the Group's strategy, performance, conflicts of interest and management process to ensure that the interests of all shareholders of the Company have been duly considered. The Board has the balance of skills, experience and diversity of perspectives to meet the requirements of the Company's business. The Board composed of Directors who possess rich experience in the printing industry and/or strong financial and accounting expertise. Four of the Directors also hold, or previously held, directorship in other listed companies (apart from in the Company and OPUS) which would bring more varieties of insight to the Board in terms of industry and business development and corporate governance practice.

### APPOINTMENT AND RE-ELECTION OF DIRECTORS

Mr. Richard Francis Celarc, Mr. Lau Chuk Kin, Ms. Tang Tsz Ying and Mr. Paul Antony Young ("Mr. Young") have each entered into a service contract with the Company for an initial term of three years starting from 28 May 2018 and thereafter continued on a month to month basis. Mr. Young, the non-executive Director has renewed his service contract with the Company for a period starting from 28 May 2021 to 31 December 2023. The aforementioned Directors are subject to retirement by rotation and re-election in accordance with the Bye-laws. Such service contract is subject to termination by either party giving not less than three months' prior written notice to the other. Mr. Ho Tai Wai David and Mr. Tsui King Chung David, the independent non-executive Directors, have each renewed their service contract with the Company for a period starting from 8 October 2021 to 31 December 2023. Mr. Lai Wing Hong Joseph, the independent non-executive Director has entered into a letter of appointment with the Company for a period of three years starting from 16 September 2020 to 15 September 2023. The independent non-executive Directors are subject to retirement by rotation and re-election in accordance with the Bye-laws. Such appointment is subject to termination by either party giving not less than one month's prior written notice to the other.

In accordance with No. 84 of the Bye-laws, Mr. Lau Chuk Kin, Mr. Ho Tai Wai David and Mr. Lai Wing Hong Joseph will retire at the forthcoming AGM and, being eligible, offer themselves for re-election.

The Board considers that all of the independent non-executive Directors are independent and has received from each of them the annual confirmation of independence required by the Listing Rules.

The Board members for the year ended 31 December 2022 were, unless otherwise stated:

## EXECUTIVE DIRECTORS

Mr. Richard Francis Celarc (*Chairman*)

Mr. Lau Chuk Kin

Ms. Tang Tsz Ying

## NON-EXECUTIVE DIRECTOR

Mr. Paul Antony Young

## INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Ho Tai Wai David

Mr. Tsui King Chung David

Mr. Lai Wing Hong Joseph

The Company held four Board meetings and one annual general meeting ("AGM") in 2022. Details of the attendance record of each of the Directors are as follows:

Directors	Attended/Held	
	Board meeting	AGM
Mr. Richard Francis Celarc	4/4	1/1
Mr. Lau Chuk Kin	4/4	1/1
Ms. Tang Tsz Ying	4/4	1/1
Mr. Paul Antony Young	3/4	0/1
Mr. Ho Tai Wai David	4/4	1/1
Mr. Tsui King Chung David	4/4	1/1
Mr. Lai Wing Hong Joseph	4/4	1/1

## DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for the preparation of the consolidated financial statements of the Group for the year ended 31 December 2022.

The Directors' responsibilities in the preparation of the consolidated financial statements and the auditors' responsibilities are set out in the Independent Auditor's Report contained in this annual report.

## RISK MANAGEMENT AND INTERNAL CONTROLS

The Board acknowledges that it has the overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Group's strategic objectives, and maintaining appropriate and effective risk management and internal control systems. The Board oversees management in the design, implementation and monitoring of the risk management and internal control systems on an on-going basis. The systems and internal controls can only provide reasonable and not absolute assurance against material misstatement or loss, as they are designed to manage, rather than eliminate the risk of failure to achieve the Group's business objectives.

The Group has established an on-going process for identifying, evaluating and managing the significant risks of the Group. Business units are responsible for identifying, assessing and monitoring risks associated with their respective units. The results of evaluation will be reported to management through regular internal meetings.

The Group handles and disseminates inside information with due care. Staff is required to comply with the confidentiality terms inside the staff manual. Only personnel at appropriate levels are given access to price sensitive information.

Appropriate policies and controls have been designed and established to ensure that (i) assets are safeguarded against improper use or disposal; (ii) relevant rules and regulations are adhered to and complied with; and (iii) reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements.

The Board, through the Audit Committee, has conducted a review of the effectiveness of the risk management and internal control systems of the Group covering all material controls, including financial, operational and compliance controls functions for the year. The Board considers that the Group's risk management and internal control systems are adequate and effective.

The Group has established a whistle-blowing policy under which it encourages the employees who have concerns about any suspected misconduct or malpractice within the Group to come forward and voice those concerns to the members of the audit committee. Code of conduct to promote and support anti-corruption practices are also set in the staff handbook.

The Group does not have an internal audit function due to the size of the Group and for cost effectiveness consideration. Instead, a review on the internal control system is conducted annually by an independent qualified accountant. During the year, the independent qualified accountant conducted an annual review to assess the effectiveness of the Group's risk management and internal control systems. The review covered major financial, operational business cycles and procedures undertaken by the Group on rotation basis and make recommendations for improving and strengthening the system. No significant deficiency was identified during the course of review and the systems were operating effectively and adequately. The internal control report findings and recommendations were discussed with the Audit Committee, who reported the findings to the Board. The Group will continue to review the need for an internal audit function annually.

### CHAIRMAN AND THE CHIEF EXECUTIVE OFFICER

Mr. Richard Francis Celarc is the Chairman of the Company. The Chairman's responsibility is to oversee the functioning of the Board and the strategies and policies of the Group.

The Company has no specific individual named as chief executive officer as the daily operation and management of the Company is monitored by the executive Directors collectively with discussion with management of the Company from time to time. The Board believes that this arrangement enables the Company to make decisions, operate and implement follow up actions quickly in response to the changing environment. The Board also believes that the Company has a strong corporate governance structure in place with clear responsibilities to ensure the balance of power and authority so that the power is not concentrated in any one individual.

### PROFESSIONAL DEVELOPMENT

Every newly appointed Director has been given induction training so as to ensure that he/she has appropriate understanding of the Group's business and of his/her duties and responsibilities under the Listing Rules and the relevant statutory and regulatory requirements.

The Company also provides regular updates on the business development of the Group. The Directors are regularly briefed on the latest development regarding the Listing Rules and other applicable statutory and regulatory requirements to ensure compliance and upkeep of good corporate governance practices. In addition, the Company has been encouraging the Directors to enroll in professional development courses and seminars relating to the Listing Rules, companies ordinance and corporate governance practices organised by professional bodies or chambers in Hong Kong. All Directors are requested to provide the Company with their respective training records pursuant to the Code.

The Directors confirmed they had complied with code provision A.6.5 of the Code in relation to the training of the Directors. During the year, Mr. Richard Francis Celarc, Mr. Lau Chuk Kin, Ms. Tang Tsz Ying, Mr. Paul Antony Young, Mr. Ho Tai Wai David, Mr. Tsui King Chung David and Mr. Lai Wing Hong Joseph have participated in appropriate continuous professional development and refreshed their knowledge and skills for ensuring their contribution to the Board remains informed and relevant. Such professional development was completed either by way of attending briefings, conference, courses, forum and seminars, teaching, self-reading and participated in business-related researches which are relevant to the business or Directors' duties.

### CORPORATE GOVERNANCE FUNCTIONS

The Board delegated corporate governance functions to the executive Directors who are responsible for performing the following corporate governance duties:

- (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices are in compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the Code and disclosure in the Corporate Governance Report.

### COMPANY SECRETARY

The company secretary of the Company is Ms. Tang Tsz Ying, a member of the Hong Kong Institute of Certified Public Accountants and the Institute of Chartered Accountants in Australia. Ms. Tang is also an executive Director and the vice president - finance of the Company. For the detailed biography of Ms. Tang, please refer to the section headed "Directors and Senior Management Profile" in this annual report. The company secretary assists the Board by ensuring good information flow within the Board and that the Board's policies and procedures are followed. Ms. Tang has taken not less than 15 hours of relevant professional training in 2022.



## REMUNERATION COMMITTEE

The Remuneration Committee was established in September 2018. It currently comprises one executive Director namely Mr. Lau Chuk Kin and three independent non-executive Directors, namely Mr. Ho Tai Wai David, Mr. Tsui King Chung David and Mr. Lai Wing Hong Joseph. The chairman of the Remuneration Committee is Mr. Tsui King Chung David.

The terms of reference of the Remuneration Committee are posted on the Company's website at [www.lefffieldprinting.com](http://www.lefffieldprinting.com). The principal functions include:

- to make recommendations to the Board on the Group's policy and structure for the remuneration of all Directors and senior management and on the establishment of a formal and transparent procedure for developing policy on such remuneration;
- to determine the specific remuneration packages of all Directors and senior management;
- to review and approve the management's remuneration by reference to corporate goals and objectives resolved by the Board from time to time; and
- to review and/or approve matters relating to share schemes under Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited ("Listing Rules").

The remuneration committee is responsible for making recommendations to the Board on remuneration packages for individual executive Director and senior management. The principal elements of the executive Directors' remuneration package include basic salary and discretionary bonus and other benefits in kind, including the contribution to the pension scheme. The emoluments of executive Directors are based on each Director's experience, responsibility, performance and the time devoted to the Group's business and are determined with reference to the Company's performance and profitability, as well as remuneration benchmark in the industry and the prevailing market conditions.

The Remuneration Committee consults the executive Directors about its proposals relating to the remuneration of other executive Directors.

The Remuneration Committee has held one meeting in 2022. Details of the attendance record of the committee meeting are as follows:

Members of the Remuneration Committee	Attended/Held
Mr. Lau Chuk Kin	1/1
Mr. Ho Tai Wai David	1/1
Mr. Tsui King Chung David	1/1
Mr. Lai Wing Hong Joseph	1/1

The meeting was held to review the remuneration policy and structure, assess the performance and determine the annual remuneration packages of the executive Directors and the senior management and other related matters.

Pursuant to paragraph B.1.5 of the Code, the remuneration of the members of the senior management paid by the Group by band for the year ended 31 December 2022 is set out below:

Remuneration band	Number of individuals
Nil to HK\$1,000,000	5
HK\$1,000,001 – HK\$1,500,000	Nil
HK\$1,500,001 – HK\$2,000,000	Nil

## NOMINATION COMMITTEE

The Nomination Committee of the Company was established in September 2018. It currently comprises one executive Director namely Mr. Richard Francis Celarc and three independent non-executive Directors namely Mr. Ho Tai Wai David, Mr. Tsui King Chung David and Mr. Lai Wing Hong Joseph. The chairman of the Nomination Committee is Mr. Richard Francis Celarc.

The terms of reference of the Nomination committee are posted on the Company's website at [www.lefffieldprinting.com](http://www.lefffieldprinting.com). The roles and functions of the Nomination Committee include reviewing the structure, size and composition and diversity of the Board, identifying individuals suitably qualified to become Directors, selecting or making recommendations to the Board on nominations, making recommendation to the Board on the appointment or re-appointment of Directors and Board succession, and assessing the independence of the independent non-executive Directors.

The Nomination Committee held one meeting in 2022. Details of the attendance record of the committee meeting are as follows:

Members of the Nomination Committee	Attended/Held
Mr. Richard Francis Celarc	1/1
Mr. Ho Tai Wai David	1/1
Mr. Tsui King Chung David	1/1
Mr. Lai Wing Hong Joseph	1/1

The meeting was held to review the structure, size and composition of the Board and the Board Nomination Policy, assess the independence of the independent non-executive Directors; and recommended to the Board for consideration of retirement and re-election of Directors.

## AUDIT COMMITTEE

The Audit Committee was established in September 2018. It currently comprises one non-executive Director namely Mr. Paul Antony Young and three independent non-executive Directors, namely Mr. Ho Tai Wai David, Mr. Tsui King Chung David and Mr. Lai Wing Hong Joseph. The chairman of the Audit Committee is Mr. Ho Tai Wai, David.

The terms of reference of the Audit Committee are posted on the Company's website at [www.lefffieldprinting.com](http://www.lefffieldprinting.com). Under the terms of reference, the Audit Committee is responsible for overseeing the relationship between the Company and its external auditor, reviewing the Group's financial information and overseeing the Group's financial reporting, internal control and risk management systems. The Audit Committee is to, among other things, (i) be primarily responsible for making recommendations to the Board on the appointment, reappointment and removal of the external auditors, and to approve the remuneration and terms of engagement of the external auditor; (ii) to review the consolidated financial statements and reports and consider any significant or unusual items contained in them; and (iii) to review the effectiveness of the Company's financial reporting system, internal control systems and associated procedures.

The Audit Committee has held three meetings in 2022. Details of the attendance record of the committee meeting are as follows:

Members of the Audit Committee	Attended/Held
Mr. Paul Antony Young	3/3
Mr. Ho Tai Wai David	3/3
Mr. Tsui King Chung David	3/3
Mr. Lai Wing Hong Joseph	3/3

During the year, the Audit Committee met with the senior management of the Company to review the Group's draft annual report and accounts, draft interim report, risk management and internal control system (including the review of internal control report and circulars), and provided advice and comments thereon to the Board. The Audit Committee also met with the external auditor to discuss matters arising from the audit and the nature and scope of the audit and reporting obligations before the audit commenced.

The Group's 2022 interim report and 2021 annual report have been reviewed by the Audit Committee, which was of the opinion that such reports were prepared in accordance with the applicable accounting standards and requirements. For the 2021 annual report, the Audit Committee met with the external auditor to discuss auditing, internal control, statutory compliance and financial reporting matters before recommending it to the Board for approval. The Audit Committee also monitored the Company's progress in implementing the code provisions on corporate governance practices as required under the Listing Rules.

### AUDITOR'S REMUNERATION

The fees in relation to services provided by the Company's auditor and its related network firms for the year ended 31 December 2022 were as follows:

	HK\$'000
<b>Audit and review of financial reports -</b>	
BDO Limited, Hong Kong	300
Other BDO network firms	675
	975
<b>Other non-audit services*</b>	
BDO Limited, Hong Kong	390
	1,365

\* Other non-audit services were mainly related to the review of the non-exempted continuing connected transactions and as reporting accountant in acquisition of the Ovato Book Printing Business.

## DIVIDEND POLICY

The Company has adopted a dividend policy. In deciding whether to propose a dividend and determining the dividend amount, the Board shall take into account, inter alia, the following factors:

- the Group’s actual and expected financial results;
- the Group’s working capital requirements, capital expenditure requirements and future expansion plans;
- the Group’s liquidity position;
- the financial covenants to which the Group is subject and any restrictions on the payment of dividends that may be imposed by the Group’s lenders;
- the general economic and political conditions and other external factors that may have an impact on the future business and financial performance of the Group; and
- any other factors that the Board may consider relevant.

The payment of dividend is also subject to the compliance with applicable laws and regulations, including the laws of Bermuda and the Bye-laws.

The Board shall review the dividend policy from time to time and there can be no assurance that dividends will be paid in any particular amount for any given period.

## DIVERSITY

The Company currently has one female Director and the Board will endeavour to maintain female representation on the Board. As at 31 December 2022, the percentages of male and female full-time employees (including senior management) are 74% and 26% respectively. The Board considers that the Group's workforce is diverse in terms of gender.

## COMMUNICATION WITH SHAREHOLDERS

The Company adopted a Shareholders' Communication Policy in October 2018 reflecting mostly the current practices of the Company for communication with its Shareholders. Information will be communicated to Shareholders through:

- continuous disclosure to the Hong Kong Stock Exchange of all material information;
- periodic disclosure through the annual and interim reports;
- notices of meetings and explanatory material;
- the annual general meetings and other general meetings; and
- the Company's website at [www.lefffieldprinting.com](http://www.lefffieldprinting.com).

The Board endeavours to maintain an on-going dialogue with the Shareholders and in particular, use annual general meetings or other general meetings to communicate with the Shareholders and encourage their participation. The Chairman of the Board attended the AGM held on 16 June 2022 to answer questions and collect views of the Shareholders. The external auditor also attended the AGM to answer questions of the Shareholders. The shareholders communication policy allows shareholders views to be collected and responded effectively.

## SHAREHOLDERS' RIGHTS

### (i) Procedures for members to convene a special general meeting ("SGM")

Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid-up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition sent to the Company's registered office in Bermuda and its principal place of business in Hong Kong, for the attention of the company secretary, to require a SGM to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit of requisition, the Board fails to proceed to convene such meeting, the Shareholders concerned themselves may do so in accordance with the provisions of Section 74(3) of the Companies Act, but any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition.

The written requisition must state the purposes of the general meeting, signed by the Shareholders concerned and may consist of several documents in like form, each signed by one or more of those Shareholders.

If the requisition is in order, the company secretary will ask the Board to convene a SGM by serving sufficient notice in accordance with the statutory requirements to all the registered Shareholders. On the contrary, if the requisition is invalid, the Shareholders concerned will be advised of this outcome and accordingly, a SGM will not be convened as requested.

The notice period to be given to all the registered Shareholders for consideration of the proposal raised by the Shareholders concerned at a SGM is at least fourteen clear days and not less than ten clear business days, or shorter if permitted by the Listing Rules.



**(ii) Procedures for a member to propose a person for election as a Director**

Regarding the procedures for proposing a person for election as a Director, please refer to the procedures made available under the Corporate Governance section of the Company's website at [www.lefffieldprinting.com](http://www.lefffieldprinting.com).

**(iii) Procedures for directing Shareholders' enquires to the Board**

Shareholders may at any time send their enquiries and concerns to the Board in writing to the principal place of business of the Company in Hong Kong or by email to [investor@lefffieldprinting.com](mailto:investor@lefffieldprinting.com) for the attention of the company secretary.

**(iv) Procedures for putting forward proposals at a general meeting**

Shareholders holding (i) not less than one-twentieth of the total voting rights of all Shareholders having the right to vote at the general meeting of the Company; or (ii) not less than 100 Shareholders, can submit a written request stating the resolution intended to be moved at the AGM; or a statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or the business to be dealt with at a particular general meeting. The written request/statements must be signed by the Shareholders concerned and deposited at the Company's registered office in Bermuda and its principal place of business in Hong Kong for the attention of the company secretary of the Company, not less than six weeks before the AGM in the case of a requisition requiring notice of a resolution and not less than one week before the general meeting in the case of any other requisition.

If the written request is in order, the company secretary will ask the Board (i) to include the resolution in the agenda for the AGM; or (ii) to circulate the statement for the general meeting, provided that the Shareholders concerned have deposited a sum of money reasonably determined by the Board sufficient to meet the Company's expenses in serving the notice of the resolution and/or circulating the statement submitted by the Shareholders concerned in accordance with the statutory requirements to all the registered Shareholders. On the contrary, if the requisition is invalid or the Shareholders concerned have failed to deposit sufficient money to meet the Company's expenses for the said purposes, the Shareholders concerned will be advised of this outcome and accordingly, the proposed resolution will not be included in the agenda for the AGM; or the statement will not be circulated for the general meeting.

## INDEPENDENT AUDITOR'S REPORT



Tel : +852 2218 8288  
Fax: +852 2815 2239  
[www.bdo.com.hk](http://www.bdo.com.hk)

25<sup>th</sup> Floor Wing On Centre  
111 Connaught Road Central  
Hong Kong

電話 : +852 2218 8288  
傳真 : +852 2815 2239  
[www.bdo.com.hk](http://www.bdo.com.hk)

香港干諾道中111號  
永安中心25樓

TO THE SHAREHOLDERS OF LEFT FIELD PRINTING GROUP LIMITED

澳獅環球集團有限公司

*(Incorporated in Bermuda with limited liability)*

### OPINION

We have audited the consolidated financial statements of Left Field Printing Group Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 47 to 122, which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2022, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITOR'S REPORT

## Valuation of inventories

Refer to Note 17 and the Group's significant accounting policies and critical accounting estimates and judgements in relation to valuation of inventories set out in Note 2.8 and Note 4(vi) to the consolidated financial statements, respectively.

As at 31 December 2022, the carrying value of the Group's inventories amounted to HK\$87,854,000, net of provision of obsolete inventories of HK\$4,284,000, which consisted mainly of papers and supplies used for the book printing. Inventories are carried at lower of cost and net realisable value in the consolidated financial statements. Net realizable value of inventories is the estimated selling price in the ordinary courses of business, less estimated cost of completion and costs necessary to make the sale. The level of the provision is assessed by taking into account the recent sales experience, aging of inventories and other factors that affect inventory obsolescence. Valuation of inventories is a key audit matter due to the size of the balance and the degree of estimation and judgement required to be made by the Group in determining the provision for obsolescence.

## Our response

To determine whether the valuation of inventories was appropriate at reporting date we performed, amongst others, the following audit procedures:

- Assessed the Group's accounting policy for the valuation of inventories and provisioning against inventory obsolescence to ensure it has been appropriately formulated in accordance with International Financial Reporting Standards;
- Attended and observed management's inventory count procedures by a component auditor to review the condition of the Group's inventories and identify slow moving, excess and obsolete inventories;
- Assessed the reasonableness of judgement applied by the Group in determining the provision for obsolescence with reference to recent sales experience and ageing of inventories on hand at year-end;
- Checked raw materials purchased for the year to purchase invoices on a sample basis and assessed the reasonableness of the absorption method of production overheads to work-in-progress and finished goods on hand at year-end;
- Checked the subsequent sales invoices on a sample basis and compared inventories' carrying amounts to their net realisable value; and
- Analysed inventories turnover days by inventories' category in comparison to the previous year.

## INDEPENDENT AUDITOR'S REPORT

### Impairment of trade and other receivables

Refer to Note 18, Note 19 and the Group's significant accounting policies and critical accounting estimates and judgements in relation to valuation of trade and other receivables set out in Note 2.7 and Note 4(v) to the consolidated financial statements, respectively.

As at 31 December 2022, the carrying value of the Group's trade and other receivables amounted to HK\$120,949,000. Provision for impairment on trade and other receivables of HK\$14,944,000 was recognised in consolidated profit or loss during the year.

The policy for impairment of receivables of the Group is based on, where appropriate, the evaluation of risk of default and ECL rates. The Group adopts judgement in making these assumptions and selecting inputs for computing such impairment loss, broadly based on the available customers' historical data, existing market conditions including forward looking estimates at end of reporting date. Impairment of trade and other receivables is a key audit matter due to the size of the balance and the degree of estimation and judgement required to be made by the Group in determining the impairment of trade and other receivables.

### Our response

To determine whether impairment of trade and other receivables was appropriate at reporting date we performed, amongst others, the following audit procedures:

- Obtained an understanding of the Group's credit policies and evaluated the Group's policy for estimating impairment with reference to the requirements of the prevailing accounting standard;
- Checked, on a sample basis, whether items in the trade and other receivables ageing report were classified within the appropriate ageing bracket by comparing individual items in the report with the relevant sales invoices;
- Assessed the reasonableness of management's loss allowance estimates by examining the information used by management to form such judgements, including testing the accuracy of the historical default data, evaluating whether the historical loss rates are appropriately adjusted based on current economic conditions and forward-looking information;
- Discussed with management about the recoverability status of material overdue balances and assess whether provision is required. and
- Reviewed management's assessment on impairment and considered whether it has been recognised in accordance with International Financial Reporting Standards.

# INDEPENDENT AUDITOR'S REPORT

## OTHER INFORMATION IN THE ANNUAL REPORT

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibilities in this regard.

## INDEPENDENT AUDITOR'S REPORT

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

## INDEPENDENT AUDITOR'S REPORT

- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



BDO Limited

*Certified Public Accountants*

**Au Yiu Kwan**

Practising Certificate Number P05018

Hong Kong, 31 March 2023

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2022

	Notes	Year ended 31 December	
		2022	2021
		HK\$'000	HK\$'000
<b>Revenue</b>	6	505,361	387,267
Direct operating costs		(411,590)	(309,745)
<b>Gross profit</b>		93,771	77,522
Other income, net	6	16,284	6,215
Selling and distribution costs		(34,356)	(26,649)
Administrative expenses		(39,327)	(28,732)
Fair value loss on financial asset at fair value through profit or loss	23	(2,635)	-
Provision of impairment of trade receivables and other receivables, net	18, 19	(14,944)	(9)
Finance costs	7	(1,079)	(1,482)
<b>Profit before income tax</b>	8	17,714	26,865
Income tax expense	10	(6,490)	(8,514)
<b>Profit for the year</b>		11,224	18,351
<b>Other comprehensive (loss)/income:</b>			
<b>Item that will not be reclassified subsequently to profit or loss:</b>			
Exchange loss on translation of functional currency to presentation currency		(14,597)	(15,349)
<b>Other comprehensive loss for the year, net of tax</b>		(14,597)	(15,349)
<b>Total comprehensive (loss)/income for the year</b>		(3,373)	3,002
<b>Profit for the year attributable to:</b>			
Owners of the Company		11,224	18,351
<b>Total comprehensive income attributable to:</b>			
Owners of the Company		(3,373)	3,002
<b>Earnings per share</b>			
Basic	12	HK2.25 cents	HK3.68 cents



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2022

	Notes	As at 31 December	
		2022	2021
		HK\$'000	HK\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Property, plant and equipment	14	44,959	31,133
Deposits for acquisition of property, plant and equipment		5,119	427
Right-of-use assets	15	22,978	24,154
Deferred tax assets	13	21,491	13,831
Goodwill	16	12,374	–
		106,921	69,545
<b>Current assets</b>			
Inventories	17	87,854	47,647
Trade receivables	18	119,957	63,642
Other receivables, deposits and prepayments	19	8,631	5,382
Financial assets at fair value through profit or loss	23	–	–
Current tax recoverable		2,414	4,217
Cash and cash equivalents	20	48,349	169,884
		267,205	290,772
<b>Current liabilities</b>			
Trade and other payables	21	48,324	28,918
Lease liabilities	22	14,192	10,535
Provisions	24	31,326	25,311
		93,842	64,764
<b>Net current assets</b>		173,363	226,008
<b>Total assets less current liabilities</b>		280,284	295,553
<b>Non-current liabilities</b>			
Lease liabilities	22	9,903	15,024
Provisions	24	2,713	1,504
Deferred tax liabilities	13	12,881	5,905
		25,497	22,433
<b>Net assets</b>		254,787	273,120
<b>EQUITY</b>			
Share capital	25	4,987	4,987
Reserves	26	249,800	268,133
<b>Total equity</b>		254,787	273,120

On behalf of the directors



Richard Francis Celarc  
Director



Lau Chuk Kin  
Director

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2022

	Share capital	Share premium	Contributed surplus	Merger reserve	Foreign currency translation reserve	Proposed final dividend	Retained earnings	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 1 January 2022	4,987	89,975	183,655	(42,177)	702	14,960	21,018	273,120
Profit for the year	-	-	-	-	-	-	11,224	11,224
Other comprehensive income								
Currency translation	-	-	-	-	(14,597)	-	-	(14,597)
Total comprehensive income for the year	-	-	-	-	(14,597)	-	11,224	(3,373)
Transactions with owners in their capacity as owners								
Dividends (Note 11)	-	-	-	-	-	(14,960)	-	(14,960)
Total transactions with owners	-	-	-	-	-	(14,960)	-	(14,960)
Balance at 31 December 2022	4,987	89,975	183,655	(42,177)	(13,895)	-	32,242	254,787

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2022

	Share capital	Share premium	Contributed surplus	Merger reserve	Foreign currency translation reserve	Proposed final dividend	Retained earnings	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 1 January 2021	4,987	89,975	183,655	(42,177)	16,051	14,960	27,601	295,052
Profit for the year	-	-	-	-	-	-	18,351	18,351
Other comprehensive income								
Currency translation	-	-	-	-	(15,349)	-	-	(15,349)
Total comprehensive income for the year	-	-	-	-	(15,349)	-	18,351	3,002
2021 proposed final dividend (Note 11)	-	-	-	-	-	14,960	(14,960)	-
Transactions with owners in their capacity as owners								
Dividends (Note 11)	-	-	-	-	-	(14,960)	(9,974)	(24,934)
Total transactions with owners	-	-	-	-	-	(14,960)	(9,974)	(24,934)
Balance at 31 December 2021	4,987	89,975	183,655	(42,177)	702	14,960	21,018	273,120

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2022

	Notes	Year ended 31 December	
		2022	2021
		HK\$'000	HK\$'000
<b>Cash flows from operating activities</b>			
Profit before income tax		17,714	26,865
Adjustments for:			
Interest income	6	(452)	(347)
Finance costs	7	1,079	1,482
Depreciation of property, plant and equipment	14	9,980	10,803
Depreciation of right-of-use assets	15	18,283	11,617
Provision for impairment of trade receivables and other receivables, net	8	14,944	9
Debt forgiveness	8	(4,484)	–
Provision for/(reversal of) impairment of inventories	8	434	(1,280)
Gain on disposals of property, plant and equipment	6	(1,916)	–
Gain on lease modification	6	(290)	–
Reversal of provision for lease dilapidation	6	(980)	–
Loan interest income	6	(3,158)	–
Fair value loss of financial asset at fair value through profit or loss	8	2,635	–
Net cash inflow generated from operating activities		53,789	49,149
(Increase)/decrease in trade and other receivables		(33,252)	10,731
Increase in inventories		(24,874)	(3,557)
Increase/(decrease) in trade and other payables		10,865	(3,071)
Increase in provisions		179	2,064
Cash generated from operations		6,707	55,316
Income taxes paid, net		(3,125)	(10,737)
Interest received		452	347
<i>Net cash generated from operating activities</i>		4,034	44,926
<b>Cash flows from investing activities</b>			
Payments for purchase of property, plant and equipment		(21,554)	(1,977)
Increase in deposits for acquisition of property, plant and equipment		(5,119)	(427)
Proceeds from disposals of property, plant and equipment		1,840	–
Payments made upfront for leased plant and equipment in right-of-use assets		(17,361)	–
Increase in loan to a third party		(56,700)	–
Loan repayment received		49,950	–
Loan interest received	6	3,158	–
Purchase of financial assets at fair value through profit or loss	23	(13,875)	–
Proceed from disposal of financial assets at fair value through profit or loss	31	9,900	–
Cash consideration paid for business combination	30	(47,175)	–
<i>Net cash used in investing activities</i>		(96,936)	(2,404)

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2022

	Notes	Year ended 31 December	
		2022	2021
		HK\$'000	HK\$'000
<b>Cash flows from financing activities</b>			
Dividends paid		(14,960)	(24,934)
Payments of principal portion of lease liabilities		(16,891)	(11,622)
Interest portion of lease liabilities paid		(1,079)	(1,431)
<i>Net cash used in financing activities</i>		(32,930)	(37,987)
<b>Net (decrease)/increase in cash and cash equivalents</b>		(125,832)	4,535
Cash and cash equivalents at 1 January		169,884	174,752
Net effect of exchange rate changes		4,297	(9,403)
Cash and cash equivalents at 31 December		48,349	169,884
<b>Analysis of cash and cash equivalents</b>			
Cash and bank balances	20	48,349	169,884

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 1. GENERAL INFORMATION

Left Field Printing Group Limited (the “Company”) was incorporated as an exempted company with limited liability in Bermuda on 18 April 2018. The address of the Company’s registered office is Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda. The principal place of business in Hong Kong is Level 11 East Wing, NEO, 123 Hoi Bun Road, Kwun Tong, Kowloon, Hong Kong. The principal place of business in Australia is 138 Bonds Road, Riverwood, NSW 2210, Australia. The Company’s shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “SEHK”) on 8 October 2018.

As at 31 December 2022, the Company’s ultimate holding company is Lion Rock Group Limited, which was incorporated in Bermuda and is also a listed company on the Main Board of the SEHK.

The Company is an investment holding company. Details of the activities of its principal subsidiaries are set out in Note 32 to the consolidated financial statements. The Company and its subsidiaries are collectively referred to as the “Group” hereafter. Major operations of the Group are carried out in Australia.

The consolidated financial statements for the year ended 31 December 2022 were approved for issue by the board of directors of the Company on 31 March 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of preparation

The consolidated financial statements on pages 47 to 122 have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) which collective term includes all applicable individual International Financial Reporting Standards and Interpretations approved by the International Accounting Standard Board (the “IASB”), and all applicable individual International Accounting Standards (“IASs”) and Interpretations as originated by the Board of the International Accounting Standards Committee and adopted by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance. The consolidated financial statements also include the applicable disclosures required by the Rules Governing the Listing of Securities on the SEHK.

The significant accounting policies that have been used in the preparation of these consolidated financial statements are summarised below. These policies have been consistently applied to all the years presented. The adoption of new or amended IFRSs and the impacts on the Group’s consolidated financial statements, if any, are disclosed in Note 3.

The consolidated financial statements have been prepared under historical cost convention except for certain financial instruments that are measured at fair values at the end of reporting period. The measurement bases are fully described in the accounting policies below.

It should be noted that accounting estimates and assumptions are used in the preparation of the consolidated financial statements. Although these estimates are based on management’s best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

### 2.2 Business combinations and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.2 Business combinations and basis of consolidation (Continued)

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the dates of acquisition or up to the effective dates of disposal, as appropriate. Where necessary, adjustments are made to the consolidated financial statements of subsidiaries to bring their accounting policies in line with those used by other members of the Group.

The Group accounts for business combination using acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive processes and whether the acquired set has the ability to produce outputs.

The cost of an acquisition is measured at the aggregate of the acquisition-date fair value of assets transferred, liabilities incurred and equity interests issued by the Group, as the acquirer. The identifiable assets acquired and liabilities assumed are principally measured at acquisition-date fair value. The Group's previously held equity interest in the acquiree is re-measured at acquisition-date fair value and the resulting gains or losses are recognised in profit or loss. The Group may elect, on a transaction-by-transaction basis, to measure non-controlling interests that represent present ownership interests in the subsidiary either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other non-controlling interests are measured at fair value unless another measurement basis is required by IFRSs. Acquisition-related costs incurred are expensed unless they are incurred in issuing equity instruments in which case the costs are deducted from equity.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interest and non-controlling interest are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.3 Subsidiaries

A subsidiary is an investee over which the Group is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are carried at cost less any impairment loss. The results of the subsidiaries are accounted for by the Company on the basis of dividends received and receivable.

### 2.4 Foreign currency translation

The functional currency of the Company is Australian Dollars ("AUD"), while the consolidated financial statements are presented in Hong Kong Dollars ("HK\$") for the reason to enable the shareholders and potential investors of the Company to have a more accurate picture of the Group by aligning the Group's financial performance with its share price as the Company's shares are listed on the SEHK.

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the reporting date retranslation of monetary assets and liabilities are recognised in profit or loss.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined and are reported as part of the fair value gain or loss. Non-monetary items that are measured at historical cost in a foreign currency are not retranslated.

In the consolidated financial statements, all individual financial statements of foreign operations, originally presented in a currency different from the Group's presentation currency, have been converted into HK\$. Assets and liabilities have been translated into HK\$ at the closing rates at the reporting date. Income and expenses have been converted into HK\$ at the average exchange rates for the month of the transactions, unless exchange rates fluctuated significantly during the year, in which case, the exchange rates prevailing at the dates of transactions are used. Any differences arising from this procedure have been recognised in other comprehensive income and accumulated separately in foreign currency translation reserve in equity.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.5 Property, plant and equipment

Property, plant and equipment are stated at acquisition cost less accumulated depreciation and any impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Freehold land in Australia is not depreciated and are measured at cost less subsequent accumulated impairment losses. Depreciation on other property, plant and equipment is provided to write-off their costs to their estimated residual value, over their estimated useful lives, using straightline method, as the following:

Buildings		7-25 years
Leasehold improvements	The shorter of the lease or	7-25 years
Plant and equipment		2-20 years
Office furniture and equipment		2-10 years
Motor vehicles		3-8 years
Computer equipment		1-5 years

The assets' depreciation methods, estimated residual values and estimated useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Gain or loss arising on retirement or disposal is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other costs, such as repairs and maintenance, are charged to profit or loss during the period in which they are incurred.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.6 Goodwill

Goodwill is initially recognised at cost being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests in the acquiree and the acquisition-date fair value of the acquirer's previously held equity interest in the acquiree over the fair value of identifiable assets and liabilities acquired.

Where the fair value of identifiable assets and liabilities exceed the aggregate of the fair value of consideration paid, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of the acquirer's previously held equity interest in the acquiree, the excess is recognised in profit or loss on the acquisition date, after re-assessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating unit ("CGU") that are expected to benefit from the synergies of the acquisition. A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. A CGU to which goodwill has been allocated is tested for impairment annually, by comparing its carrying amount with its recoverable amount (see Note 2.14), and whenever there is an indication that the unit may be impaired.

For goodwill arising on an acquisition in a financial year, the CGU to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the CGU is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. However, the loss allocated to each asset will not reduce the individual asset's carrying amount to below its fair value less cost of disposal (if measurable) or its value-in-use (if determinable), whichever is the higher. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.7 Financial instruments

#### *Financial assets*

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

#### *Debt instruments*

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. The Group classifies its debt instruments as measured at amortised cost if it meets both of the following conditions and is not designated as FVTPL:

- The financial asset is held within a business model whose objective is to hold financial assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using effective interest method. Amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Financial assets at FVTPL include financial assets held for trading, financial assets designated upon initial recognition at FVTPL, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through other comprehensive income, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.7 Financial instruments (Continued)

#### *Impairment loss on financial assets*

The Group recognises loss allowances for expected credit loss (“ECL”) on financial assets including trade receivables, other receivables and deposits and cash and cash equivalents. ECLs are measured on either of the following bases: (1) 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date; or (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets’ original effective interest rate.

The Group has elected to measure loss allowances for trade receivables using IFRS 9 “Financial Instruments” (“IFRS 9”) simplified approach and has calculated ECLs based on lifetime ECLs. The Group uses practical expedients when estimating lifetime ECLs on trade receivables, which is calculated using a provision matrix that is based on the Group’s historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment, which a fixed provision rate applies depending on the number of days that a trade receivable is outstanding.

For other debt financial assets, ECLs are based on lifetime ECLs except when there has not been a significant increase in credit risk since initial recognition, in which case the allowance will be based on the 12 months ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group’s historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.7 Financial instruments (Continued)

##### *Impairment loss on financial assets (Continued)*

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status.

The Group considers a financial asset to be credit-impaired when:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or being more than 90 days past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the debtor will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

The Group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets interest income is calculated based on the gross carrying amount.

##### *Financial liabilities*

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at amortised cost are initially measured at fair value, net of directly attributable costs incurred.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.7 Financial instruments (Continued)

#### *Financial liabilities at FVTPL*

These include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL.

Financial liabilities are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial liability at fair value through profit or loss, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

Financial liabilities may be designated upon initial recognition as at fair value through profit or loss if the following criteria are met: (i) the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis; (ii) the liabilities are part of a group of financial liabilities which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or (iii) the financial liability contains an embedded derivative that would need to be separately recorded.

Subsequent to initial recognition, financial liabilities at fair value through profit or loss are measured at fair value, with changes in fair value recognised in profit or loss in the period in which they arise, except for the gains and losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the consolidated statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss does not include any interest charged on these financial liabilities.

#### *Financial liabilities at amortised costs*

Financial liabilities at amortised cost including trade and other payables, using effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.7 Financial instruments (Continued)

#### *Effective interest method*

This is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. Effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

#### *Equity instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

#### *Derecognition*

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with IFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

### 2.8 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is determined using weighted average method, and in the case of work-in-progress and finished goods, cost comprises direct materials and, where applicable, direct labour costs and those overhead costs that have been incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and costs necessary to make the sale.

When the inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period in which the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.9 Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at bank and demand deposits, and short-term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value and have a short maturity of generally within three months when acquired, less bank overdrafts which are payable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and bank balances comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

### 2.10 Lease

#### *Definition of a lease*

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified or arising from business combinations on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under IFRS 16 "Lease" ("IFRS 16") at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

#### *The Group as a lessee*

##### *Allocation of consideration to components of a contract*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

##### *Short-term leases*

The Group applies the short-term lease recognition exemption to leases of plant and equipment that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis or another systematic basis over the lease term.

##### *Right-of-use assets*

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.10 Lease (Continued)

#### *The Group as a lessee (Continued)*

#### *Right-of-use assets (Continued)*

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are amortised on a straight-line basis over the shorter of its estimated useful life and the lease term.

When the Group obtains ownership of the underlying leased assets at the end of the lease term, upon exercising purchase options, the carrying amount of the relevant right-of-use asset is transferred to property, plant and equipment.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

#### *Refundable rental deposits*

Refundable rental deposits paid are accounted under IFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

#### *Lease liabilities*

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.10 Lease (Continued)

#### *The Group as a lessee (Continued)*

#### *Lease liabilities (Continued)*

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.10 Lease (Continued)

#### *The Group as a lessee (Continued)*

#### *Lease modifications*

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

### 2.11 Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of past event, which it is probable will result in an outflow of economic benefits that can be reliably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.12 Share capital

Ordinary shares are classified as equity. Share capital is determined using the nominal value of shares that have been issued.

Any transaction costs associated with the issue of shares are deducted from share premium (net of any related income tax benefit) to the extent they are incremental costs directly attributable to the equity transaction.

### 2.13 Revenue recognition

In accordance with IFRS 15 "Revenue from Contracts with Customers" ("IFRS 15"), revenue from contract with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.13 Revenue recognition (Continued)

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

#### *Sales of goods*

Revenue arising from sales of goods is recognised at a point in time when the goods is transferred and the customer (i.e. publishers) has received the publications, since only by the time the Group has a present right to payment for the goods delivered. There is generally only one performance obligation. Invoices are usually payable within 30 to 90 days.

The Group's contracts with customers from the sale of goods provide customers a volume rebate if the customer purchase more than certain volume of goods in a calendar year. The volume rebates give rise to variable consideration. The Group estimated the expected volume rebates using the most likely amount of rebates approach and as a reduction of revenue as the sales are recognised.

#### *Rendering of services*

Revenue arising from provision of printing related services is recognised over time as those services are provided. Invoices for rendering of services are issued on a monthly basis and are usually payable within 30 days.

#### *Other income*

Interest income is accrued on a time basis on the principal outstanding at the applicable interest rate.

#### *Contract liabilities*

A contract liability represents the Group's obligation to transfer goods and services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.14 Impairment of non-financial assets

At the end of each reporting period, the Group reviews the carrying amounts of property, plant and equipment and right-of-use assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased.

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value-in-use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

### 2.15 Employee benefits

#### (i) Short term obligations

The liabilities for wages and salaries, including annual leave and long service leave expected to be settled wholly within twelve months after the end of the period in which the employees render the related service are recognised in respect of employee's services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

The liabilities of employee benefit obligations are presented as payables in the consolidated statement of financial position.

Obligations for contributions to defined contribution plans are recognised as an expense in consolidated statement of profit or loss and other comprehensive income as they are due.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.15 Employee benefits (Continued)

#### (ii) *Other long-term employee benefit obligations*

The liabilities for long service leave and annual leave which is not expected to be settled within twelve months after the end of the period in which the employees rendered the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to the expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period of high-quality corporate bonds with terms and currencies that match, as closely as possible, the estimated future cash outflows. Re-measurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.

The obligations are presented as current liabilities in the consolidated statement of financial position if the entity does not have any unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

#### (iii) *Termination benefits*

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognises restructuring costs involving the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than twelve months after the end of the reporting period are discounted to present value.

#### (iv) *Defined contribution superannuation expense*

The Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefits expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.16 Borrowing costs

Borrowing costs other than those directly attributable to the acquisition, construction or production of qualifying assets, are recognised in profit or loss in the period in which they are incurred.

### 2.17 Government grant

Government grant is not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to it and that the grant will be received.

Government grant is recognised in profit or loss when it became receivable as compensation for expenses already incurred. Specifically, government grant whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets (including property, plant and equipment) is recognised as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grant that is receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs is recognised in profit or loss in the period in which it becomes receivable and is recognised as other income and gains, rather than reducing the related expense.

### 2.18 Income taxes

Income tax for the year comprises current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of the reporting period. The amount of current tax payable or receivable is the best estimate of the tax amount expect to be paid or received that reflects any uncertainty related to income tax.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated, without discounting, at tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the reporting date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.18 Income taxes (Continued)

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income or when they relate to items recognised directly in equity in which case the taxes are also recognised directly in equity.

Current tax assets and current tax liabilities are presented in net if, and only if, the Group has the legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The Group presents deferred tax assets and deferred tax liabilities in net if, and only if, the entity has a legally enforceable right to set off current tax assets against current tax liabilities and deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either:

- (i) The same taxable entity; or
- (ii) Different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.19 Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group or the Company's parent.
  
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Company's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.20 Segment information

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive directors for their decisions about resources allocation to the Group's business components and for their review of the performance of those components.

### 3. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS

#### 3.1 Adoption of new or amended IFRSs

During the year, the Group has adopted all the new or amended IFRSs which are first effective for the reporting year and relevant to the Group.

Amendments to IAS 16	Property, Plant and Equipment: Proceeds before Intended Use
Amendments to IAS 37	Onerous Contracts – Cost of Fulfilling a Contract
Amendments to IFRS Standards	Annual Improvements to IFRSs 2018-2020 Cycle - Amendments to IFRS 9 "Financial Instruments"
Amendments to IFRS 3	Reference to the Conceptual Framework

The amendments listed above did not have any significant impact on the Group's results and financial position for the current or prior period. The Group has not early applied any new or amended IFRSs that is not yet effective for the current accounting period. Impact on the applications of these amended IFRSs are summarised below.

#### *Amendments to IAS 16 - Property, Plant and Equipment: Proceeds before intended use*

The amendments prohibit an entity from deducting from the cost of an item of property, plant and equipment the proceeds from selling items produced before that asset is available for use. Instead, the related sales proceeds together with the costs of providing these items as determined by IAS 2 "Inventories", are to be included in profit and loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 3. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (Continued)

### 3.1 Adoption of amended IFRSs (Continued)

#### *Amendments to IAS 37 - Onerous Contracts - Cost of Fulfilling a Contract*

The amendments clarify that for the purpose of assessing whether a contract is onerous, the cost of fulfilling the contract includes both the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling contracts.

#### *Annual Improvements to IFRSs 2018-2020 Cycle - Amendments to IFRS 9 "Financial Instruments"*

The amendment clarifies that only fees paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf, are included when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability.

#### *Amendments to IFRS 3 - Reference to the Conceptual Framework*

The amendments update the reference to the latest version of Conceptual Framework issued in March 2018, and add an exception to the requirement for an entity to refer to the Conceptual Framework to determine what constitutes an asset or a liability.

The exception specifies that, for liabilities and contingent liabilities that would be within the scope of IAS 37 "Provisions, Contingent Liabilities and Contingent Assets" ("IAS 37") or IFRIC-Int 21 "Levies" ("IFRIC-Int 21") if they were incurred separately rather than assumed in a business combination, an entity applying IFRS 3 "Business Combinations" should apply the criteria in IAS 37 or IFRIC-Int 21 respectively (instead of the Conceptual Framework) to determine whether a present obligation exists at the acquisition date.

The application of these amendments have had no material impact on the Group's financial positions and performance for the current and prior years.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 3. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (Continued)

#### 3.2 New or amended IFRSs that have been issued but are not yet effective

At the date of the issuance of these consolidated financial statements, the following new or amended IFRSs have been published but are not yet effective, and have not been adopted early by the Group.

Amendments to IAS 1	Classification of Liabilities as Current or Non-current <sup>2</sup>
Amendments to IAS 1	Non-current Liabilities with Covenants <sup>2</sup>
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies <sup>1</sup>
Amendments to IAS 8	Definition of Accounting Estimates <sup>1</sup>
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>1</sup>
Amendments to IFRS 10 and IAS 28 (2011)	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to IFRS 16	Lease Liability in a Sale and Leaseback <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2024.

<sup>3</sup> No mandatory effective date yet determined but available for adoption.

The directors of the Company anticipate that all of the pronouncements will be adopted for the first period beginning after the effective date of the pronouncement. The directors of the Company are currently assessing the impact of the new or amended IFRSs upon initial application. So far, the directors of the Company have preliminarily concluded that the initial application of these IFRSs will not result in material financial impact on the consolidated financial statements. Information on new or amended IFRSs that are expected to have an impact on the Group's accounting policies is provided below.

#### *Amendments to IAS 1 - Classification of Liabilities as Current or Non-Current*

The amendments clarify the classification of a liability as either current or non-current is based on the entity's rights at the end of the reporting period and make clear the link between the settlement of the liability and the outflow of resources from the entity.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 3. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (Continued)

### 3.2 New or amended IFRSs that have been issued but are not yet effective (Continued)

#### *Amendments to IAS 1 - Non-current Liabilities with Covenants*

The 2022 Amendments modify the requirements introduced by the amendments to IAS 1 issued in 2020, Classification of Liabilities as Current or Non-current (the "2020 Amendments") on how an entity classifies debt and other financial liabilities with covenants as current or non-current. The amendments specify that only covenants with which the entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date. Covenants which are required to comply with only after the reporting period do not affect whether that right exists at the end of the reporting period.

#### *Amendments to IAS 1 and IFRS Practice Statement 2 - Disclosure of Accounting Policies*

The amendments to IAS 1 require companies to disclose their material accounting policy information rather than their significant accounting policies. The amendments to IFRS Practice Statement 2 provide guidance on how to apply the concept of materiality to accounting policy disclosures.

#### *Amendments to IAS 8 - Definition of Accounting Estimates*

The amendments clarify how companies should distinguish changes in accounting policies from changes in accounting estimates. That distinction is important because changes in accounting estimates are applied prospectively only to future transactions and other future events, but changes in accounting policies are generally also applied retrospectively to past transactions and other past events.

#### *Amendments to IAS 12 - Deferred Tax related to Assets and Liabilities arising from a Single Transaction*

The amendments narrow the scope of the recognition exemption of deferred tax liabilities and deferred tax assets in paragraphs 15 and 24 of IAS 12 Income Taxes so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 3. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (Continued)

#### 3.2 New or amended IFRSs that have been issued but are not yet effective (Continued)

##### *Amendments to IFRS 10 and IAS 28 (2011) - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments require a full recognition of a gain or loss resulting from a downstream transaction when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to IFRS 10 and IAS 28 (2011) was removed by the IFRS in January 2016 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

##### *Amendments to IFRS 16 - Lease Liability in a Sale and Leaseback*

Amendments to IFRS 16 specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains. The amendments are intended to improve the requirements for sale and leaseback transactions in IFRS 16. They do not change the accounting for leases unrelated to sale and leaseback transactions. The amendments apply retrospectively to annual reporting periods beginning on or after 1 January 2024. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's consolidated financial statements.

The directors of the Company do not anticipate that the application of this standard in the future will have an impact on the consolidated financial statements.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The preparation of the consolidated financial statements requires management to make judgement, estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that may have a risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### (i) Estimated impairment of goodwill

The Group tests annually whether goodwill has suffered any impairment in accordance with the accounting policy stated in Note 2.6. The recoverable amounts of CGU have been determined based on value-in-use calculations, which require the Group to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows or upward revision of discount rate, a material impairment loss or further impairment loss may arise.

### (ii) Fair value measurement

A number of assets and liabilities included in the Group's consolidated financial statements require measurement at, and/or disclosure of, fair value.

The fair value measurement of the Group's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are:

Level 1: Quoted prices in active markets for identical items (unadjusted);

Level 2: Observable direct or indirect inputs other than Level 1 inputs;

Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group measures certain financial assets/liabilities at fair value. For more detailed information in relation to the fair value measurement of the items above, please refer to Note 23.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

### (iii) Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

### (iv) Estimation of useful lives of property, plant and equipment

The Group determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

### (v) Impairment of receivables

Impairment of receivables assessment requires a degree of estimation and judgement. The policy for impairment of receivables of the Group is based on, where appropriate, the evaluation of risk of default and ECL rates. The Group adopts judgement in making these assumptions and selecting inputs for computing such impairment loss, broadly based on the available customers' historical data, existing market conditions including forward looking estimates at end of reporting date.

### (vi) Impairment of inventories

Inventories are carried at the lower of cost and net realisable value. Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and costs necessary to make the sale. The provision for impairment of inventories assessment requires a degree of estimation and judgement. The level of the provision is assessed by taking into account the recent sales experience, ageing of inventories and other factors that affect inventory obsolescence.

### (vii) Recognition of deferred tax assets

Judgement is required in determining whether deferred tax assets are recognised on the consolidated statement of financial position. Deferred tax assets, including those arising from un-utilised tax losses, require management to assess the likelihood that the Group will generate taxable earnings in future periods, in order to utilise recognised deferred tax assets. Estimates of future taxable earnings in future periods, are based on forecasted taxable income.

### (viii) Provision for leasehold dilapidations

A provision has been made for the estimated cost of returning the leasehold properties to its original state at the end of the lease in accordance with the lease terms. The calculation of this provision requires assumptions such as application of closure dates and cost estimates. The provision recognised for each site is periodically reviewed and updated based on the facts and circumstances available at the time. Changes to the estimated future costs for sites are recognised in the consolidated statement of financial position by adjusting the asset and the provision. Reductions in the provision that exceed the carrying amount of the asset will be recognised in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 5. SEGMENT INFORMATION

Operating segments are presented using the “management approach”, where the information presented is on the same basis as the internal reports provided to the chief operating decision maker (the “Chief Operating Decision Maker”). The Chief Operating Decision Maker is responsible for the allocation of resources to operating segments and assessing their performance, has been identified as the board of directors.

### (a) Description of segments

Management has determined the operating segments based on the reports reviewed by the Chief Operating Decision Maker as defined above that are used to make strategic decision.

These individuals review the business primarily from a product and service offering perspective and have identified one reportable segment, which is printing solutions and services.

The printing solutions and services division provides digital and offset printing, and other ancillary business services including digital asset management, content management, back catalogue fulfilment, direct to consumer distribution and warehousing, variable data and intelligent mailing.

The division has short run, medium and long run production capabilities and in-house finishing.

The printing solutions and services division also has a business services model that enables the efficient and seamless content creation to consumption for the Australian government, government departments and agencies. This includes webhosting, electronic fulfilment, printing on demand and digital asset management. These capabilities have been extended to the publishing sector as well.

### (b) Segment revenue

Revenue from external parties reported is measured in a manner consistent with that in the consolidated statement of profit or loss and other comprehensive income that are revenue from contracts with customer within the scope of IFRS 15.

Revenue by geographic location is not used by the Chief Operating Decision Maker in reviewing the performance of the CGU. Revenue and non-current assets of the Group are mainly in Australia.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 5. SEGMENT INFORMATION (Continued)

#### (c) EBITDA as monitored by the directors and senior management

The Chief Operating Decision Maker assesses the performance of the operating segments based on a measure of EBITDA as monitored by the directors and senior management ("EBITDA"). This measure is consistent with the presentation of financial information internally for management accounts purpose.

A reconciliation of EBITDA to the profit before income tax per the consolidated statement of profit or loss and other comprehensive income is as follows:

	2022	2021
	HK\$'000	HK\$'000
EBITDA on ordinary activities	44,963	50,379
Depreciation	(28,263)	(22,420)
Net finance income/(cost)	1,014	(1,094)
Profit before income tax	17,714	26,865

#### (d) Segment assets and liabilities

The amounts provided to the Chief Operating Decision Maker with respect to total assets and total liabilities are not reported by operating segment as the Group has majority of its operation and workforce located in Australia.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 5. SEGMENT INFORMATION (Continued)

### (e) Segment information

	Printing solutions and services	Corporate*	Total
	HK\$'000	HK\$'000	HK\$'000
<b>2022</b>			
Total external revenue	505,361	–	505,361
Other income	9,649	660	10,309
Operating expenses <sup>#</sup>	(454,359)	(16,346)	(470,705)
<b>EBITDA</b>	<b>60,651</b>	<b>(15,686)</b>	<b>44,965</b>
Depreciation	(28,181)	(82)	(28,263)
Net finance (cost)/income	(1,370)	2,382	1,012
<b>Profit before income tax</b>	<b>31,100</b>	<b>(13,386)</b>	<b>17,714</b>
<b>Total consolidated segment results</b>	<b>31,100</b>	<b>(13,386)</b>	<b>17,714</b>
<b>2021</b>			
Total external revenue	387,267	–	387,267
Other income/(cost)	8,400	(1,657)	6,743
Operating expenses <sup>#</sup>	(335,497)	(8,134)	(343,631)
<b>EBITDA</b>	<b>60,170</b>	<b>(9,791)</b>	<b>50,379</b>
Depreciation	(22,264)	(156)	(22,420)
Net finance (cost)/income	(1,504)	410	(1,094)
<b>Profit before income tax</b>	<b>36,402</b>	<b>(9,537)</b>	<b>26,865</b>
<b>Total consolidated segment results</b>	<b>36,402</b>	<b>(9,537)</b>	<b>26,865</b>

\* Included in "Corporate" are the Group's activities in finance income and costs, staff costs and other corporate activities incurred under central corporate and treasury function which are not able to be allocated to printing solutions and services segment.

# Included in "Operating expenses" are production expenses, staff costs and other administrative expenses incurred by the Group.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 6. REVENUE, OTHER INCOME AND GAINS

(a) **The Group derives its revenue from sales of goods at a point in time during the years.**

The Group has assessed that the disaggregation of revenue by operating segments in Note 5 is appropriate in meeting this disclosure requirement as this is the information regularly reviewed by the Chief Operating Decision Maker in order to evaluate the financial performance of the entity.

Revenue from customers contributing over 10% of the Group's revenue of the corresponding years is as follows:

	2022	2021
	HK\$'000	HK\$'000
Customer A	71,624	62,760
Customer B	63,297	59,856

The following table provides information about contract liabilities from contracts with customers.

	2022	2021
	HK\$'000	HK\$'000
Contract liabilities (Note 21)	854	1,717

Contract liabilities relate to the advances received from customers. HK\$1,750,000 (2021: HK\$1,595,000) of contract liabilities as of 31 December 2021 has been recognised as revenue for the year ended 31 December 2022 from performance obligations satisfied in current year.

The Group has applied the practical expedient to its sales of goods and therefore the above information does not include information about revenue that the Group will be entitled to when it satisfies the remaining performance obligations under the contracts for sales of goods that had an original expected duration of one year or less.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 6. REVENUE, OTHER INCOME AND GAINS (Continued)

(b) An analysis of the Group's other income and gains during the year is as follows:

	2022	2021
	HK\$'000	HK\$'000
Scrap recoveries	3,121	1,741
Reversal of provision for lease dilapidation	980	-
Exchange (loss)/gain, net	(63)	227
Debt forgiveness (Note (i) below)	4,484	-
Loan interest income	3,158	-
Gain on disposals of property, plant and equipment	1,916	-
Gain of lease modification	290	-
Insurance refunds	643	1,122
Bank Interest income	452	347
Government subsidies (Note (ii) below)	-	2,234
Others	1,303	544
	16,284	6,215

Notes:

- (i) On 10 September 2022, the Group entered into a deed of settlement with Ovato Limited ("Ovato") in which Ovato released all claims in connection with the business combination and other payables from the Group. Aggregate amount HK\$4,484,000 was recognised as other income.
- (ii) In 2021, the Group was entitled to government payments relating to employee retention schemes in Australia and Hong Kong as a result of COVID-19 amounted to HK\$2,234,000. No such subsidies received in 2022.

In 2021, under the JobKeeper program in Australia, the Group recorded HK\$2,234,000 as payroll subsidies which related to the period through to 31 December 2021 for employees that continued to work in either a full or partial capacity. No such subsidies received in 2022.

As at 31 December 2022 (2021: nil), there was no government subsidies receivable included in other receivables.

There were no unfulfilled conditions or contingencies attached to these subsidies.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 7. FINANCE COSTS

	2022	2021
	HK\$'000	HK\$'000
Interest on lease liabilities	1,079	1,431
Other interest expenses	–	51
	1,079	1,482

### 8. PROFIT BEFORE INCOME TAX

	2022	2021
	HK\$'000	HK\$'000
Profit before income tax is arrived at after charging/(crediting):		
Depreciation of right-of-use assets (Note 15 and Note (i) below)	18,283	11,617
Auditor's remuneration (Note (ii) below)	1,365	636
Cost of inventories recognised as expense	193,106	127,562
Debt forgiveness	(4,484)	–
Depreciation of property, plant and equipment (Note 14 and Note (iii) below)	9,980	10,803
Interest on lease liabilities (Note 7)	1,079	1,431
Provision for/(reversal of) impairment of inventories (Note 17)	434	(1,280)
Provision for impairment of trade receivables and other receivables, net (Note 18 and Note 19)	14,944	9
Fair value loss of financial asset at fair value through profit and loss (Note 23)	2,635	–
Short-term leases expenses	2,841	2,743
Employee benefits expense (Note (iv) below)		
Salaries, wages and other staff costs	142,351	118,044
Superannuation (Note (v) below)	11,314	9,805
	153,665	127,849

Notes:

- (i) Depreciation charges on right-of-use assets of HK\$14,573,000 (2021: HK\$9,238,000) and HK\$3,710,000 (2021: HK\$2,379,000) have been included in direct operating costs and administrative expenses respectively for the year.
- (ii) Auditor's remuneration for other services paid during the year amounted HK\$390,000 (2021: HK\$30,000) which was related to the review of non-exempted continuing connected transactions and as reporting accountants in acquisition of the Ovato book printing business (included in administrative expenses).
- (iii) Depreciation charges on property, plant and equipment of HK\$8,823,000 (2021: HK\$9,364,000) and HK\$1,157,000 (2021: HK\$1,439,000) have been included in direct operating costs and administrative expenses respectively for the year.
- (iv) Employee benefits expense of HK\$128,290,000 (2021: HK\$105,777,000), HK\$9,577,000 (2021: HK\$8,720,000) and HK\$15,798,000 (2021: HK\$13,352,000) included directors' remunerations have been included in direct operating costs, selling and distribution costs and administrative expenses respectively.
- (v) A subsidiary, OPUS Group Pty. Ltd. (formerly known as OPUS Group Limited) ("OPUS") and its controlled entities contribute to a number of superannuation funds. These funds provide benefits on a cash accumulation basis for employees or their dependents on resignation, retirement, total and permanent disablement or death. Benefits are based on the contributions and net income thereon held by the funds on behalf of their members. The level of these benefits varies according to the fund to which the employee belongs. The Group contributions to all superannuation funds are legally enforceable. Contributions may be made by the member in addition to the Group contributions, as specified by the rules of the fund.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 9. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID EMPLOYEES

### (a) Directors' emoluments

The aggregate amounts of the emoluments paid or payable to the directors are as follows:

	Fee	Salaries, allowances and benefits in kind	Post- employment benefits	Long-term benefits	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>2022</b>					
<i>Executive directors</i>					
Mr. Richard Francis Celarc	-	-	-	-	-
Mr. Lau Chuk Kin	-	-	-	-	-
Ms. Tang Tsz Ying	-	799	96	-	895
<i>Non-executive director</i>					
Mr. Paul Antony Young	-	338	35	-	373
<i>Independent non-executive directors</i>					
Mr. Ho Tai Wai David	210	-	-	-	210
Mr. Lai Wing Hong Joseph	210	-	-	-	210
Mr. Tsui King Chung David	210	-	-	-	210
	630	1,137	131	-	1,898
<b>2021</b>					
<i>Executive directors</i>					
Mr. Richard Francis Celarc	-	-	-	-	-
Mr. Lau Chuk Kin	-	-	-	-	-
Ms. Tang Tsz Ying	-	648	81	-	729
<i>Non-executive director</i>					
Mr. Paul Antony Young	-	366	36	-	402
<i>Independent non-executive directors</i>					
Mr. Ho Tai Wai David	210	-	-	-	210
Mr. Lai Wing Hong Joseph	210	-	-	-	210
Mr. Tsui King Chung David	210	-	-	-	210
	630	1,014	117	-	1,761

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 9. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID EMPLOYEES (Continued)

#### (a) Directors' emoluments (Continued)

During each of the two years ended 31 December 2022 and 2021, none of the directors waived or agreed to waive any remuneration and there were no emoluments paid by the Group to the directors as an inducement to join, or upon joining the Group, or as compensation for loss of office.

#### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year included one (2021: one) director whose emoluments is reflected in the analysis presented above. Emoluments payable to the four (2021: four) individuals during the year are as follows:

	2022	2021
	HK\$'000	HK\$'000
Salaries, allowances and benefits in kind	3,145	2,844
Post-employment benefits	261	242
	3,406	3,086

Emolument paid or payables to each of the above non-director individuals for the year fell within the following band:

	2022	2021
	Number of individuals	Number of individuals
Nil to HK\$1,000,000	4	4
	4	4

In 2022 and 2021, no emoluments were paid by the Group to any of the five highest paid individuals as compensation for loss of office or as an inducement to join or upon joining the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 10. INCOME TAX EXPENSE

### (a) Income tax

The amount of taxation in the consolidated statement of profit or loss and other comprehensive income represents:

	2022	2021
	HK\$'000	HK\$'000
Current tax expense - Australia		
– Tax for the year	5,219	6,334
– Over-provision in prior years	(388)	–
	4,831	6,334
Deferred tax (Note 13)		
– Charged for the year	1,659	2,180
<b>Total income tax expense</b>	<b>6,490</b>	<b>8,514</b>

The Group's subsidiaries in Australia are subject to domestic tax rate of 30% (2021: 30%) on the estimated assessable profits.

For years ended 31 December 2022 and 2021, under the two-tiered profits tax rate regime, Hong Kong Profits Tax of the qualifying group entity incorporated in Hong Kong is calculated at 8.25% on the first HK\$2,000,000 of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2,000,000. There is no group entity subject to Hong Kong Profits Tax qualified for the two-tiered profits tax rates regime, is continuously taxed at a flat rate of 16.5% for the year ended 31 December 2022 (2021: nil). Oversea entity refers to incorporate in Hong Kong.

### (b) Reconciliation of income tax expense

Reconciliation between income tax expense and accounting profit at applicable tax rates is as follows:

	2022	2021
	HK\$'000	HK\$'000
<b>Profit before income tax</b>	<b>17,714</b>	<b>26,865</b>
Income tax using the Group's domestic tax rate (30%)	5,314	8,060
Tax rate difference in overseas entity	428	217
Tax effect of non-assessable income	(1,439)	(61)
Tax effect of non-deductible expenses	1,986	28
Tax effect of tax losses not recognised	589	270
Over provision in prior years	(388)	–
<b>Total income tax expense</b>	<b>6,490</b>	<b>8,514</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 10. INCOME TAX EXPENSE (Continued)

#### (c) Tax losses

	2022	2021
	HK\$'000	HK\$'000
Unused tax losses for which no deferred tax asset has been recognised	9,927	6,195

The Group has capital losses, for which no deferred tax asset is recognised in the consolidated statement of financial position, of HK\$35,119,000 (2021: HK\$41,911,000) as at 31 December 2022. These are available indefinitely for offset against future capital gains, subject to relevant tax tests.

### 11. DIVIDENDS

	2022	2021
	HK\$'000	HK\$'000
Final dividend paid in respect of prior year of HK\$0.03 (2021: HK\$0.03) per share	14,960	14,960
Interim dividend paid in respect of current year of nil (2021: HK\$0.02) per share	–	9,974
	14,960	24,934

The directors do not recommend the payment of a final dividend for the year ended 31 December 2022.

### 12. EARNINGS PER SHARE

The calculation of basic earnings per share amount is based on profit attributable to owners of the Company of approximately HK\$11,224,000 (2021: HK\$18,351,000) and on the weighted average number of ordinary shares of 498,671,823 (2021: 498,671,823) in issue during the year.

No diluted earnings per share are presented as the Group has no dilutive potential ordinary shares during the year (2021: nil).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 13. DEFERRED TAX BALANCES

### (a) Deferred tax assets

Details of the deferred tax assets movement during the current and prior years without taking into consideration the offsetting of balances within the same tax jurisdiction, are as follows:

	Plant and equipment	Employee benefits	Provision for leasehold depreciations	Provision for impairment of inventories	Capital raising cost	Lease Liabilities	Others	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
1 January 2021	743	7,050	794	1,685	4,670	-	1,281	16,223
Credited/(Charged) to profit or loss	616	622	16	(376)	(2,296)	-	(175)	(1,593)
Exchange differences	(62)	(396)	(43)	(75)	(162)	-	(61)	(799)
At 31 December 2021 and 1 January 2022	1,297	7,276	767	1,234	2,212	-	1,045	13,831
Acquisition through business combination (Note 30)	-	2,340	329	-	-	1,229	184	4,082
Additions	-	-	-	-	-	7,633	-	7,633
Credited/(Charged) to profit or loss	286	314	(271)	95	(1,728)	(995)	21	(2,278)
Exchange differences	(7)	(430)	(113)	(44)	(484)	(639)	(60)	(1,777)
At 31 December 2022	1,576	9,500	712	1,285	-	7,228	1,190	21,491

### Recognition of deferred tax assets

Judgement is required in determining whether deferred tax assets are recognised in the consolidated statement of financial position. Deferred tax assets require management to assess the likelihood that the Group will generate taxable earnings in future periods, in order to utilise the recognised deferred tax assets. Estimates of future taxable earnings in future periods, are based on forecasted taxable income.

At 31 December 2022, the Group has not recognised a deferred tax asset of HK\$1,638,000 (2021: HK\$1,022,000) in respect of tax losses due to the unpredictable future profit streams against which the tax losses can be utilised amount. All tax losses had no expiry dates under the current tax legislation.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 13. DEFERRED TAX BALANCES (Continued)

## (b) Deferred tax liabilities

Details of deferred tax liabilities movement during the current and prior years without taking into consideration the offsetting of balances within the same tax jurisdiction, are as follows:

	Plant and equipment	Inventories	Right-of-use Assets	Others	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2021	393	1,469	–	3,776	5,638
Charged/(Credited) to profit or loss	115	504	–	(32)	587
Exchange differences	(25)	(96)	–	(199)	(320)
At 31 December 2021 and 1 January 2022	483	1,877	–	3,545	5,905
Acquired through business combination (Note 30)	–	–	1,229	–	1,229
Additions	–	–	7,214	–	7,214
Charged/(Credited) to profit or loss	137	(217)	(942)	403	(619)
Exchange differences	4	(144)	(608)	(100)	(848)
At 31 December 2022	624	1,516	6,893	3,848	12,881

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 14. PROPERTY, PLANT AND EQUIPMENT

	Freehold land and buildings	Plant and equipment	Office furniture and equipment	Motor vehicles	Leasehold improvements	Computer equipment	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2021							
Cost	15,453	264,767	2,551	1,611	9,534	18,357	312,273
Accumulated depreciation and impairment	(10,591)	(229,954)	(2,346)	(1,211)	(9,182)	(17,818)	(271,102)
Net book amount	4,862	34,813	205	400	352	539	41,171
Year ended 31 December 2021							
Opening net book amount	4,862	34,813	205	400	352	539	41,171
Additions	–	2,401	6	–	90	132	2,629
Depreciation for the year	(755)	(9,364)	(91)	(118)	(160)	(315)	(10,803)
Exchange differences	(233)	(1,565)	(8)	(17)	(18)	(23)	(1,864)
Closing net book amount	3,874	26,285	112	265	264	333	31,133
At 31 December 2021 and 1 January 2022							
Cost	14,637	252,580	2,421	1,526	9,116	17,407	297,687
Accumulated depreciation and impairment	(10,763)	(226,295)	(2,309)	(1,261)	(8,852)	(17,074)	(266,554)
Net book amount	3,874	26,285	112	265	264	333	31,133
Year ended 31 December 2022							
Opening net book amount	3,874	26,285	112	265	264	333	31,133
Acquired through business combination (Note 30)	–	2,441	8	–	–	364	2,813
Additions	1,283	20,410	7	–	–	195	21,895
Depreciation for the year	(582)	(8,823)	(74)	(110)	(84)	(307)	(9,980)
Disposal	–	(5)	–	–	–	–	(5)
Exchange differences	(253)	(589)	(5)	(13)	(12)	(25)	(897)
Closing net book amount	4,322	39,719	48	142	168	560	44,959
At 31 December 2022							
Cost	15,096	252,977	2,309	1,446	8,601	17,019	297,448
Accumulated depreciation and impairment	(10,774)	(213,258)	(2,261)	(1,304)	(8,433)	(16,459)	(252,489)
Net book amount	4,322	39,719	48	142	168	560	44,959

As at 31 December 2022 and 2021, the Group's freehold land and buildings were situated in Australia.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 15. RIGHT-OF-USE ASSETS

	Leased properties	Plant and equipment	Total
	HK\$'000	HK\$'000	HK\$'000
At 1 January 2021			
Cost	94,397	6,644	101,041
Accumulated depreciation	(63,438)	(4,933)	(68,371)
Net book amount	30,959	1,711	32,670
Year ended 31 December 2021			
Opening net book amount	30,959	1,711	32,670
Additions	4,388	2	4,390
Depreciation for the year	(10,656)	(961)	(11,617)
Exchange differences	(1,232)	(57)	(1,289)
Closing net book amount	23,459	695	24,154
At 31 December 2021 and 1 January 2022			
Cost	93,303	4,841	98,144
Accumulated depreciation	(69,844)	(4,146)	(73,990)
Net book amount	23,459	695	24,154
Year ended 31 December 2022			
Opening net book amount	23,459	695	24,154
Acquired through business combination (Note 30)	3,488	609	4,097
Additions	936	21,624	22,560
Depreciation for the year	(11,673)	(6,610)	(18,283)
Lease modification	30	(6,837)	(6,807)
Exchange differences	(930)	(1,813)	(2,743)
Closing net book amount	15,310	7,668	22,978
At 31 December 2022			
Cost	79,646	15,540	95,186
Accumulated depreciation	(64,336)	(7,872)	(72,208)
Net book amount	15,310	7,668	22,978
	2022	2021	
	HK\$'000	HK\$'000	
Expense relating to short-term leases	2,841	2,743	
Additions to right-of-use assets	22,560	4,390	
Total cash outflow for leases	17,970	13,053	

As of 31 December 2022 and 2021, the Group did not have commitment for short-term leases.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 15. RIGHT-OF-USE ASSETS (Continued)

In 2022 and 2021, the Group leased a number of properties and production equipment for its operations. The leases run for an initial period which ranged from one to three years (2021: one to three years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The Group has options to purchase certain machineries for a nominal amount at the end of the lease term. The Group's obligations are secured by the underlying assets as the rights to the leased asset would be reverted to the lessor in the event of default of repayment by the Group.

In 2022, approximately one-fifth (2021: one-third) of the leases for property, plant and equipment expired. The expired contracts were renewed by new leases for identical underlying assets. This resulted in lease modification of HK\$6,807,000 (2021: nil). There are new lease contracts for leased properties, plant and equipment of HK\$22,560,000 (2021: HK\$4,390,000).

Details of the lease maturity analysis of lease liabilities are set out in Notes 22 and 34(d).

## 16. GOODWILL

	HK\$'000
At 1 January 2021, 31 December 2021 and 1 January 2022	–
Cost	–
Accumulated impairment loss	–
Net carrying amount	–
Year ended 31 December 2022	
Acquired through business combination (Note 30)	13,031
Exchange differences	(657)
Closing net carrying amount	12,374
At 31 December 2022	
Cost	12,374
Accumulated impairment loss	–
Net carrying amount	12,374

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 16. GOODWILL (Continued)

For the goodwill arising from the acquisition of book printing business during the year, the Group performs impairment assessment for goodwill at each financial year end, or more frequently if there are indications that goodwill might be impaired. For the purpose of impairment testing, goodwill arising from the acquisition during the year have been allocated to one CGU comprising one subsidiary in the book printing business. In addition to goodwill above, property, plant and equipment and right-of-use assets (including allocation of corporate assets) that generate cash flows together with the related goodwill are also included in the CGU for the purpose of impairment assessment.

The recoverable amounts for the CGU were determined based on value-in-use calculations using discounted cash flow technique. The calculation use cash flow projections based on financial budgets approved by management covering a 5-year period, which were mainly based on the actual results of the CGU for the current year. Cash flows beyond the 5-year period are extrapolated using the estimated growth rates of 3%. The growth rate does not exceed the long-term average growth rate for the printing business in which the CGU operates. The discount rate used of 13% for value-in-use calculation are pre-tax and reflect specific risks relating to the relevant CGU. Apart from the considerations described above in determining the recoverable amounts of the CGU, management is not aware of any other probable changes that would necessitate include in the key assumptions. Management determines that the CGU containing goodwill do not suffer any impairment.

### 17. INVENTORIES

	2022	2021
	HK\$'000	HK\$'000
Raw materials	78,227	45,525
Work-in-progress	11,395	3,458
Finished goods	2,516	2,779
Less: Provision for impairment	(4,284)	(4,115)
	87,854	47,647

During the year, the Group has provided further impairment on inventories HK\$434,000 (2021: reversal of provision of HK\$1,280,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 18. TRADE RECEIVABLES

	2022	2021
	HK\$'000	HK\$'000
Trade receivables	120,271	63,754
Less: Provision for impairment	(314)	(112)
	119,957	63,642

Movement in the provision for impairment loss on trade receivables is as follows:

	2022	2021
	HK\$'000	HK\$'000
Balance at the beginning of the year	112	111
Impairment losses recognised	336	67
Impairment losses recovered	(79)	(58)
Exchange differences	(55)	(8)
Balance at the end of the year	314	112

Ageing analysis of trade receivables, net of provision, based on the invoice date, is as follows:

	2022	2021
	HK\$'000	HK\$'000
0 – 30 days	51,991	33,241
31 – 60 days	36,857	21,405
61 – 90 days	23,431	7,111
91 – 120 days	2,411	787
121 – 150 days	439	1,092
Over 150 days	4,828	6
	119,957	63,642

In general, the Group allows a credit period from 30 to 90 days (2021: 30 to 90 days) to its customers.

The directors of the Company consider that the fair values of trade receivables are not materially different from their carrying amounts because these amounts have short maturity periods on their inception.

In the year ended 31 December 2022, a provision of HK\$336,000 (2021: HK\$67,000) was made against the gross amounts of trade receivables (Note 34(c)).

As at 31 December 2022 and 2021, the Group did not hold any collateral as security or other credit enhancements over the impaired trade receivables.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 19. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2022	2021
	HK\$'000	HK\$'000
Deposits	1,631	110
Prepayments	6,008	4,520
Other receivables	15,679	752
Less: Provision for impairment of other receivables	(14,687)	–
Other receivables - net	992	752
	8,631	5,382

As at 31 December 2022, provision of HK\$14,687,000 (2021: nil) was made against the gross amount of other receivables and deposits.

Movement in provision for impairment loss of other receivables is as follows:

	2022	2021
	HK\$'000	HK\$'000
Balance at the beginning of the year	–	–
Impairment losses recognised	14,687	–
Balance at the end of the year	14,687	–

### 20. CASH AND CASH EQUIVALENTS

	2022	2021
	HK\$'000	HK\$'000
Cash on hand and at banks	48,349	169,884

Bank balances earn interest at floating rates based on daily bank deposit rates.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 21. TRADE AND OTHER PAYABLES

	2022	2021
	HK\$'000	HK\$'000
Trade payables	25,226	11,543
Other payables and accruals:		
Other creditors	1,622	2,088
Sundry provisions and accruals	18,528	11,085
Contract liabilities	854	1,717
Provision for pay-as-you-earn/pay-as-you-go	527	334
GST payables	1,567	2,151
	23,098	17,375
	48,324	28,918

As at 31 December 2022, ageing analysis of trade payables based on invoice date is as follows:

	2022	2021
	HK\$'000	HK\$'000
0 – 30 days	16,983	10,117
31 – 60 days	5,898	1,311
61 – 90 days	906	16
91 – 120 days	817	4
Over 120 days	622	95
	25,226	11,543

Credit terms granted by the suppliers are generally 0 to 90 days (2021: 0 to 90 days).

All amounts are short term and hence the carrying values of trade and other payables are considered to be a reasonable approximation to their fair values.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 21. TRADE AND OTHER PAYABLES (CONTINUED)

#### Contract liabilities

Breakdown of contract liabilities is as follows:

	2022	2021
	HK\$'000	HK\$'000
<i>Contract liabilities arising from:</i>		
Sale of goods (Note 6(a))	854	1,717

Typical payment terms which impact on the amount of contract liabilities are as follows:

#### Sale of goods

The Group may take certain deposits on acceptance of the order, with the remainder of the consideration payable upon the delivery of the finished goods. The deposits remain as contract liabilities until such time as the goods are delivered. No element of financing is deemed present as the sales are made with a credit term which is consistent with market practice.

Movement in contract liabilities is as follows:

	2022	2021
	HK\$'000	HK\$'000
Balance at 1 January	1,717	1,631
Decrease in contract liabilities as a result of recognising revenue during the year (Note 6(a))	(1,750)	(1,595)
Increase in contract liabilities as a result of increase in deposits received in advance from customers	918	1,773
Exchange differences	(31)	(92)
Balance at 31 December	854	1,717

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 22. LEASE LIABILITIES

The present value of future lease payments are analysed as:

	2022	2021
	HK\$'000	HK\$'000
Balance as at 1 January	25,559	34,163
Acquired through business combination (Note 30)	4,097	–
Additions	22,560	4,390
Lease modification	(7,098)	–
Interest expense	1,079	1,431
Lease payments	(17,970)	(13,053)
Exchange differences	(4,132)	(1,372)
Balance as at 31 December	24,095	25,559
Represented by:		
Current liabilities	14,192	10,535
Non-current liabilities	9,903	15,024
	24,095	25,559

Future lease payments are due as follows:

	Minimum lease payments 2022	Interest 2022	Present value 2022
	HK\$'000	HK\$'000	HK\$'000
Due within one year	14,984	792	14,192
Due more than one year but not exceeding two years	7,487	259	7,228
Due in the third to fifth years	2,748	73	2,675
	25,219	1,124	24,095

	2021	2021	2021
	HK\$'000	HK\$'000	HK\$'000
Due within one year	11,462	927	10,535
Due more than one year but not exceeding two years	7,212	600	6,612
Due in the third to fifth years	8,695	283	8,412
	27,369	1,810	25,559

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 23. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2022	2021
	Level 3	Level 3
	HK\$'000	HK\$'000
Financial assets at fair value through profit or loss:		
Unlisted convertible note	–	–

On 24 May 2022, the Group entered into a subscription agreement to subscribe the convertible note of Ovato at a consideration of AUD2,500,000 (equivalent to approximately HK\$13,875,000). The subscription was completed on 17 June 2022. In the opinion of the directors of the Company, the subscription of convertible note has no connection with the business acquisition of Ovato's printing business as stated in Note 30 on 24 May 2022, on the basis that the subscription was for the purpose of providing an opportunity for the Group to acquire equity interest in Ovato. This was considered beneficial to the Group. The principal activity of Ovato is commercial printing, catalogue printing, magazine and newspaper printing and packing printing. Details of the key contractual terms on the subscription agreement are set out below.

Principle amount	AUD2,500,000
Issue date	17 June 2022
Maturity date	25 November 2023
Coupon rate	0%
Conversion Period	From 17 June 2022 to 25 November 2023
Conversion Price	AUD0.14 per share, which subject to adjustment

The convertible note has been recognised as financial assets mandatorily measured at fair value through profit or loss at the initial recognition. During the year ended 31 December 2022, a fair value loss of HK\$2,635,000 on the convertible note has been recognised in profit or loss.

On 19 September 2022, the Group entered into an agreement with Ovato to split the convertible note to principle amount of AUD2,000,000 ("Convertible Note A") and AUD500,000 ("Convertible Note B") (the "Convertible Note Split"), subsequently, the Group disposed the Convertible Note A amount of AUD2,000,000 (equivalent to approximately HK\$9,900,000) to Mr. Lau Chuk Kin (the "Convertible Note Disposal"), the director of the Company, for a consideration of AUD2,000,000 (equivalent to approximately HK\$9,900,000) and settled in cash. Upon the date of the Convertible Note Disposal, the carrying amount of the Convertible Note A was to be derecognised at the fair value as at the date of disposal.

The fair value of Convertible Note B had been arrived on the basis of the valuation carried out by an independent valuer as set out in Note 35(b).



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 24. PROVISIONS

	2022	2021
	HK\$'000	HK\$'000
<b>Current</b>		
Employee benefit liabilities for annual leave and time in lieu	13,534	9,911
Employee benefit liabilities for long service leave	16,749	12,841
Provision for leasehold dilapidations	1,043	2,559
	31,326	25,311
<b>Non-current</b>		
Employee benefit liabilities for long service leave	1,382	1,504
Provision for leasehold dilapidations	1,331	-
	2,713	1,504
	34,039	26,815

Long service leave in Australia covers all unconditional entitlements where employees have completed the required period of service and also where employees are entitled to pro-rata payments in certain circumstances. The amount is classified as current, since the Group does not have an unconditional right to defer settlement.

Leasehold dilapidations relate to the estimated cost of reinstatement the leasehold properties to its original state at the end of the lease in accordance with the lease terms. The main uncertainty relates to estimating the cost that will be incurred at the end of the lease.

## 25. SHARE CAPITAL

	2022		2021	
	Number of shares	Amount HK\$'000	Number of shares	Amount HK\$'000
<b>Authorised:</b>				
Ordinary shares of HK\$0.01 each	10,000,000,000	100,000	10,000,000,000	100,000
<b>Issued and fully paid:</b>				
Ordinary shares of HK\$0.01 each				
At 1 January and 31 December	498,671,823	4,987	498,671,823	4,987

During the year ended 31 December 2022 and 2021, no ordinary shares were repurchased.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 26. RESERVES

#### Group

Movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity on page 49 to page 50. Nature and purpose of the reserves is as follows:

#### (a) *Share premium*

The application of the share premium account is governed by Section 40 of Bermuda Companies Act 1981 (as amended).

#### (b) *Contributed surplus*

The contributed surplus represents the difference between the costs of investment in subsidiaries acquired pursuant to the Reorganisation prior to the listing of the Company's shares over the nominal value of the Company's shares issued in exchange thereof.

The Company's reserves available for distribution comprise its contributed surplus and retained earnings.

Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus account of the Company is available for distribution. However, the Company cannot declare or pay a dividend, or make a distribution out of contributed surplus, if:

- (i) it is, or would after the payment be, unable to pay its liabilities as they become due; or
- (ii) the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts.

#### (c) *Merger reserve*

This represents the difference between the par value of the shares of the Company issued in exchange for the entire share capital of Left Field Printing Group Limited pursuant to the completion of the Reorganisation on 8 October 2018.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 26. RESERVES (Continued)

### Group (Continued)

#### (d) Foreign currency translation reserve

The foreign currency translation reserve comprised all foreign currency differences arising from the retranslation on consolidation of the financial statements of the group companies, which do not have a HK\$ presentation currency.

### Company

Movement in the Company's reserves is as follows:

	HK\$'000
Balance at 1 January 2021	279,201
Profit for the year	19,589
2020 final dividend paid	(14,960)
2021 interim dividend paid	(9,974)
Currency translation	(5,723)
Balance at 31 December 2021 and 1 January 2022	268,133
Profit for the year	11,517
2021 final dividend paid	(14,960)
Currency translation	(14,890)
Balance at 31 December 2022	249,800

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 27. HOLDING COMPANY STATEMENT OF FINANCIAL POSITION

	Notes	2022 HK\$'000	2021 HK\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Investments in subsidiaries		158,102	166,643
<b>Current assets</b>			
Other receivables and prepayment		330	320
Amounts due from subsidiaries		87,370	116,352
Cash and cash equivalents		19,576	828
		107,276	117,500
<b>Current liabilities</b>			
Amount due to a subsidiary		10,240	10,804
Other payables		351	219
		10,591	11,023
<b>Net current assets</b>		<b>96,685</b>	<b>106,477</b>
<b>Net assets</b>		<b>254,787</b>	<b>273,120</b>
<b>EQUITY</b>			
Share capital	25	4,987	4,987
Reserves	26	249,800	268,133
<b>Total equity</b>		<b>254,787</b>	<b>273,120</b>

On behalf of the directors


Richard Francis Celarc  
Director

Lau Chuk Kin  
Director

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 28. CAPITAL COMMITMENTS

As at 31 December 2022, the Group had the following capital commitments:

	2022	2021
	HK\$'000	HK\$'000
Contracted, but not provided for acquisition of property, plant and equipment	11,863	165

## 29. PERFORMANCE BOND

As at 31 December 2022, there is an obligation of the Group under commercial agreement amounting to HK\$527,000 (2021: HK\$556,000). There have been no claims from the agreements in both years.

No security was required for this performance bond (2021: nil).

## 30. BUSINESS COMBINATION

On 24 May 2022, OPUS Group Pty Limited ("OPUS"), a wholly owned subsidiary of the Company, entered into a business acquisition agreement with Ovato, an independent third party, pursuant to which, OPUS has conditionally agreed to purchase and Ovato has conditionally agreed to sell its book printing business at an initial consideration of AUD8,500,000 (equivalent to approximately HK\$47,175,000, subject to adjustments as the note below) ("Acquisition of Business"). As all conditions precedent to the business acquisition agreement have been satisfied or waived in accordance with the terms and conditions therein, the Acquisition of Business was completed on 17 June 2022 and was accounted for using acquisition method. The principal reason for this acquisition was to develop strong business connection established with several renowned publishers and consolidate the Group's strong presence in the book printing industry in Australia.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 30. BUSINESS COMBINATION (Continued)

Details of the fair value of identifiable assets and liabilities of the acquired business ("Acquired Business"), purchase consideration and goodwill arising from the acquisition were as follows:

	HK\$'000
Property, plant and equipment	2,813
Right-of-use assets	4,097
Inventories	20,399
Trade and other receivables	33,520
Deferred tax asset	2,853
Trade and other payables	(13,386)
Lease liabilities	(4,097)
Provisions	(9,857)
Fair value of net assets acquired	36,342
Consideration	
– Cash consideration paid during the year	47,175
– Deferral consideration	2,198
Goodwill (Note 16)	13,031

The fair value of trade and other receivables acquired as of the acquisition date amounted to HK\$33,520,000. None of these receivables have been impaired and it is expected that the full contractual amounts can be collected.

Goodwill of HK\$13,031,000, which is not deductible for tax purposes, mainly represented the value of expected synergies arising from the combination of the Acquired Business with the existing operations of the Group.

Since the acquisition date, the Acquired Business has contributed HK\$102,322,000 to revenue and a loss of HK\$7,246,000 to the Group. If the acquisition had occurred on 1 January 2022, the Group's revenue and profit after income tax would have been HK\$585,046,000 and HK\$7,942,000 respectively for the year ended 31 December 2022.

The acquisition-related costs of HK\$3,741,000 arose as a result of the transaction. These have been recognised as part of administrative expenses in the consolidated statement of profit or loss and other comprehensive income.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 31. RELATED PARTY TRANSACTIONS AND BALANCES

(a) During the year, the Group entered into the following transactions with related parties:

Person/Entity	Relationship with the Group	Nature of transactions	2022
			HK\$'000
C.O.S. Printers Pte Limited	Fellow subsidiary	Purchase of PPE	2,473
D.M.R.A. Property Pty Ltd	Common director	Rent and outgoings	3,872
Angrich Pty Ltd	Common director	Consulting fees	1,294
1010 Printing International Limited	Fellow subsidiary	Outwork	263
		Sales	145
Mr. Lau Chuk Kin	Director & shareholder	Disposal of Convertible Bond*	9,900

Person/Entity	Relationship with the Group	Nature of transactions	2021
			HK\$'000
D.M.R.A. Property Pty Ltd	Common director	Rent and outgoings	4,179
Angrich Pty Ltd	Common director	Consulting fees	1,149
1010 Printing International Limited	Fellow subsidiary	Outwork	2,000
		Sales	234

\* During the year, the Company entered into an agreement with Mr. Lau Chuk Kin, a substantial shareholder of the Group. The Company agreed to dispose the Convertible Note A at consideration of AUD2,000,000 (equivalent to approximately HK\$9,900,000) to Mr. Lau. The directors were of the opinion that the consideration of the Convertible Note A was fair and reasonable and the Convertible Note Disposal was on normal commercial terms.

### (b) Compensation of key management personnel

The key management personnel of the Group are the directors of the Company. The remuneration of the key management personnel is determined by the remuneration committee having regard to the performance of individuals and market trends. Details of the remuneration paid to them are set out in Note 9(a) to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 32. PARTICULARS OF PRINCIPAL SUBSIDIARIES

Name of company	Date of incorporation	Principal country of operation/Country of incorporation/establishment and type of legal entity	Class of shares	Issued and fully paid share capital/registered capital	Percentage of issued capital held by the Company <sup>^</sup>	Principal activities
OPUS Group Pty. Ltd. <sup>^</sup> (formerly known as OPUS Group Limited)	7 June 1983	Australia, limited liability company	Ordinary	AUD36,923,405	100%	Investment holding
OPUS Group (Australia) Pty Ltd	23 May 2007	Australia, limited liability company	Ordinary	AUD700,000	100%	Investment holding
OPUS Book Printing Group Holdings Pty Ltd (formerly known as: CanPrint Holdings Pty Ltd)	4 December 2008	Australia, limited liability company	Ordinary	AUD8,183,577	100%	Investment holding
Union Offset Co Pty Ltd	24 August 1967	Australia, limited liability company	Ordinary	AUD120,000	100%	Production of government printed matters and catalogues, operating manuals and promotions leaflets
CanPrint Communications Pty Limited	4 September 1997	Australia, limited liability company	Ordinary	AUD17,333	100%	Production of government printed matters and catalogues, operating manuals and promotions leaflets
Ligare Pty Limited	17 September 1979	Australia, limited liability company	Ordinary	AUD4	100%	Production of education books and catalogues, operating manuals and promotions leaflets
McPherson's Printing Pty Limited	1 November 1971	Australia, limited liability company	Ordinary	AUD10,000	100%	Production of read-for-pleasure books and catalogues, operating manuals and promotions leaflets
Griffin Press Printing Pty Ltd (formerly known as Integrated Print and Logistics Management Pty Ltd)	5 February 1999	Australia, limited liability company	Ordinary	AUD2,300	100%	Production of read-for-pleasure books and catalogues, operating manuals and promotions leaflets

None of the subsidiaries had any debt securities subsisting at the end of the year or at any time during the year.

Note:

<sup>^</sup> Except OPUS which is directly held by the Company, all subsidiaries are indirectly held by the Company.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 33. NOTES SUPPORTING STATEMENT OF CASH FLOWS

In 2022, the Group entered into 8 new leases agreement (2021: one) for the use of leased properties and equipment for 1 to 5 year (2021: 1 year). On the commencement of the leases, HK\$22,560,000 (2021: HK\$4,390,000) was recognised as rightofuse assets and lease liabilities respectively.

Reconciliation of liabilities arising from financing activities:

	Lease liabilities (Note 22)
	HK\$'000
At 1 January 2021	34,163
Changes from cash flows:	
Capital element of lease liabilities paid	(11,622)
Interest element of lease liabilities paid	(1,431)
Total changes from financing cash flows	(13,053)
Other changes:	
New lease entered	4,390
Finance charges on obligations under lease liabilities (Note 7)	1,431
Exchange differences	(1,372)
	4,449
At 31 December 2021 and 1 January 2022	25,559
Changes from cash flows:	
Acquired from business combination	4,097
Capital element of lease liabilities paid	(16,891)
Interest element of lease liabilities paid	(1,079)
Total changes from financing cash flows	(13,873)
Other changes:	
New lease entered	22,560
Finance charges on obligations under lease liabilities (Note 7)	1,079
Lease modification	(7,098)
Exchange differences	(4,132)
	12,409
At 31 December 2022	24,095

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 34. FINANCIAL RISK MANAGEMENT

The Group is exposed through its operations to financial risks such as foreign exchange risk, interest rate risk, credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate, foreign exchange and other price risks, and ageing analysis for credit risk.

#### (a) Foreign exchange risk

The Group is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than the functional currencies applicable to each entity. The currencies in which transactions are primarily denominated are Australian Dollars ("AUD"), New Zealand Dollars ("NZD"), US Dollars ("USD"), European Union Euros ("Euro"), Great British Pound ("GBP") and Hong Kong Dollars ("HK\$"). Management evaluates their foreign currency risk using cash flow forecasts with the objective of keeping its exposure to a minimum. The Group may in certain circumstances use forward exchange contracts to hedge its foreign currency risk. When used, the contracts would normally have maturities of less than one year at inception date. The Group does not hold or issue financial instruments for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

The carrying amount of the Group's foreign currency denominated financial assets and financial liabilities at the reporting date was as follows:

	2022	2021
	HK\$'000	HK\$'000
<b>Assets</b>		
HK\$	1,112	745
USD	216	2,041
GBP	19,346	–
	20,674	2,786
<b>Liabilities</b>		
HK\$	353	217
USD	854	28
	1,207	245

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 34. FINANCIAL RISK MANAGEMENT (Continued)

### (a) Foreign exchange risk (Continued)

#### *Sensitivity Analysis*

Based on this exposure above, had the Australian dollar weakened by 10%/strengthened by 5% against these foreign currencies with all other variables held constant, the Group's profit before income tax for the year ended 31 December 2022 and retained earnings as at 31 December 2022 would have been HK\$2,082,000 higher/HK\$864,000 lower (2021: HK\$256,000 higher/HK\$122,000 lower) as at 31 December 2022. The percentage change is the expected overall volatility of the significant currencies, which is based on management's assessment of reasonable possible fluctuations taking into consideration movements over the last 6 months each year and the spot rate at each reporting date.

### (b) Interest rate risk

Interest rate risk arises both where payments of floating interest are made and where the Group has fixed interest rate borrowings compared to the market. The Group monitors the current market rates and evaluates on an ongoing basis whether to borrow at fixed or floating rates with the objective of minimising interest payable.

The Group's main interest rate risk arises from cash at bank. Cash at bank at variable rates expose the Group to interest rate risk. Finance leases issued at fixed rates expose the Group to fair value risk. As at each of the reporting period, the Group has no interest bearing liabilities issued at floating rate.

#### *Sensitivity Analysis*

In managing interest rate and currency risks the Group aims to reduce the impact of short-term fluctuations on Group's earnings. Over the longer-term, however, permanent changes in foreign exchange and interest rates will have an impact on profit or loss. At 31 December 2022, it is estimated that an increase of one percentage point in interest rates would increase Group's profit before income tax for the year by approximately HK\$484,000 (2021: HK\$1,679,000).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 34. FINANCIAL RISK MANAGEMENT (Continued)

#### (c) Credit risk

The Group is exposed to credit risk in relation to its cash and cash equivalents, trade receivables and other receivables and deposits. The carrying amounts of each class of the above financial assets represent the Group's maximum exposure to credit risk in relation to financial assets.

To manage this risk arising from cash and cash equivalent and pledged deposit, the Group only transacts with reputable commercial banks which are all high-credit-quality financial institutions. There has no recent history of default in relation to these financial institutions.

The directors consider the Group does not have a significant concentration of credit risk. The top 5 customers accounted for approximately 48% (2021: 48%) of total revenue during the year ended 31 December 2022. In this regard, the Group's trade receivables are actively monitored to avoid significant concentrations of credit risk.

The Group also continuously evaluates the credit risk of its customers to ensure appropriateness of the amount of credit granted. Credit terms are extended to customers based on the evaluation of individual customer's financial conditions. In addition, the Group reviews the recoverable amount of each individual trade debt at each reporting date to ensure that adequate impairment losses are made for irrecoverable amounts. The credit policies have been followed by the Group since prior years and are considered to have been effective in limiting the Group's exposure to credit risk to a desirable level.

For other receivables and deposits, management makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experience. The directors of the Company believe that there is no material credit risk inherent in the Group's outstanding balance of other receivables and deposits, except one individual debtor was identified as irrecoverable. Other than the irrecoverable debt with ECL allowance measured at lifetime ECL with credit impaired, the Group measures loss allowances for other receivables and deposits at an amount equal to 12-month ECLs. No significant change to estimation techniques or assumptions was made during the reporting period.

The Group always measures the loss allowance for trade receivables at an amount equal to lifetime ECLs. The ECL on trade receivables is estimated using a provision matrix by reference to past default experience of the debtor, current market condition in relation to each debtor's exposure. The ECL also incorporated forward looking information with reference to general macroeconomic conditions that may affect the ability of the debtors to settle receivables.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 34. FINANCIAL RISK MANAGEMENT (Continued)

### (c) Credit risk (Continued)

The Group recognised lifetime ECLs for trade receivables based on individually significant customer or the ageing of customers collectively that are not individually significant as follows:

	Weighted average lifetime expected credit loss	Gross carrying amount	Lifetime expected credit loss	Net carrying amount	Credit- impaired
		HK\$'000	HK\$'000	HK\$'000	
<b>2022</b>					
Collective assessment					
Not past due	0.1%	100,000	108	99,892	No
Past due:					
1 – 30 days	0.5%	12,446	62	12,384	No
31 – 60 days	1%	1,968	20	1,948	No
61 – 90 days	1%	1,253	13	1,240	No
Over 90 days	2%	4,584	91	4,493	Yes
		120,251	294	119,957	
Individual assessment	100%	20	20	–	Yes
		120,271	314	119,957	
<b>2021</b>					
Collective assessment					
Not past due	0.1%	59,436	59	59,377	No
Past due:					
1 – 30 days	0.5%	2,324	12	2,312	No
31 – 60 days	1%	1,631	16	1,615	No
61 – 90 days	1%	254	3	251	No
Over 90 days	2%	89	2	87	Yes
		63,734	92	63,642	
Individual assessment	100%	20	20	–	Yes
		63,754	112	63,642	

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 34. FINANCIAL RISK MANAGEMENT (Continued)

## (c) Credit risk (Continued)

The following table shows the movements in lifetime ECL that has been recognised for trade receivables under simplified approach.

	Lifetime ECL (not credit-impaired)		Lifetime ECL (credit-impaired)		Total	
	2022	2021	2022	2021	2022	2021
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January	92	92	20	19	112	111
Impairment losses recognised	336	67	–	–	336	67
Impairment losses recovered	(79)	(58)	–	–	(79)	(58)
Exchange differences	(55)	(9)	–	1	(55)	(8)
At 31 December	294	92	20	20	314	112

Changes in the loss allowance for trade receivables are mainly due to:

	2022		2021	
	Increase/(Decrease) in lifetime ECL		Increase/(Decrease) in lifetime ECL	
	Not credit- impaired	Credit- impaired	Not credit- impaired	Credit- impaired
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Amount written off with a gross carrying amount of nil (2021: nil)	–	–	–	–
Settlement in full of trade debtors with a gross carrying amount of HK\$63,665,000 (2021: HK\$72,575,000)	(79)	–	(58)	–
New trade receivables with gross carrying amount of HK\$115,687,000 (2021: HK\$65,469,000)	336	–	67	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 34. FINANCIAL RISK MANAGEMENT (Continued)

### (d) Liquidity risk

Liquidity risk represents the Group's ability to meet its contractual obligations. The Group evaluates its liquidity requirements on an ongoing basis using cash flow forecasting. In general, the Group generates sufficient cash flows from its operating activities and holds and retains cash to meet its obligations arising from its financial liabilities.

The following table sets out the contractual cash flows for all financial liabilities at the reporting date:

	Carrying amount	Total contractual undiscounted cash flows	Within 1 year or on demand	More than 1 year but less than 5 years
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>2022</b>				
<b>Non-derivative financial liabilities</b>				
Trade and other payables	45,903	45,903	45,903	–
Lease liabilities	24,095	25,219	14,984	10,235
	69,998	71,122	60,887	10,235
<b>2021</b>				
<b>Non-derivative financial liabilities</b>				
Trade and other payables	25,050	25,050	25,050	–
Lease liabilities	25,559	27,372	11,465	15,907
	50,609	52,422	36,515	15,907

### (e) Fair values

Unless otherwise stated, the carrying amounts of financial instruments reflect their fair value.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

### 35. SUMMARY OF FINANCIAL ASSETS AND LIABILITIES BY CATEGORY

The following table shows the carrying amount of the Group's financial assets and liabilities:

	2022	2021
	HK\$'000	HK\$'000
<b>Financial assets</b>		
Financial assets measure at fair value through profit or loss		
– Unlisted convertible note	–	–
Financial assets measured at amortised cost		
– Trade receivables	119,957	63,642
– Other receivables	992	752
– Deposits	1,631	110
– Cash and cash equivalents	48,349	169,884
	170,929	234,388
<b>Financial Liabilities</b>		
Financial liabilities measured at amortised cost		
– Trade payables	25,226	11,543
– Other payables	20,677	13,507
	45,903	25,050
Lease liabilities	24,095	25,559
	69,998	50,609

#### (a) Financial instruments not measured at fair value

Due to the short-term nature, the carrying value of cash and cash equivalents, trade receivables, other receivables and deposits, trade and other payables and lease liabilities approximates their respective fair value.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 35. SUMMARY OF FINANCIAL ASSETS AND LIABILITIES BY CATEGORY (Continued)

### (b) Financial instruments measured at fair value

The fair value of financial assets and liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices.

The valuation techniques and significant unobservable inputs used in determining the fair value measurement of level 2 and level 3 financial instruments, as well as the relationship between key observable inputs and fair value are set out below.

The following table provides an analysis of financial instruments carried at fair value by level of fair value hierarchy:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2022			Total
	Level 1	Level 2	Level 3	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Financial assets at fair value through profit or loss</b>				
Unlisted convertible note	–	–	–	–
Net fair values	–	–	–	–

The fair values of the unlisted convertible note in Level 3 is denominated in AUD. Fair value of unlisted convertible note included in level 3 has been determined based on fair values of underlying investments determined by the directors of the Company with reference to the valuation performed by independent professional valuer.

The following table gives information about how the fair value of the financial assets are determined (in particular, the valuation techniques and inputs used), as well as the fair value hierarchy into which the fair value measurements are categorised (Level 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 35. SUMMARY OF FINANCIAL ASSETS AND LIABILITIES BY CATEGORY (Continued)

## (b) Financial instruments measured at fair value (Continued)

Financial items	Fair value at		Fair value hierarchy	Basis of fair value measurement/valuation technique(s) and key input(s)	Significant unobservable inputs	Relationship of unobservable inputs to fair value
	2022	2021				
	HK\$'000	HK\$'000				
Unlisted convertible note	–	–	Level 3	Binomial Option Pricing Model	Volatility	The higher the positive volatility, the higher the fair value and vice versa

There were no transfers between levels during the year.

The movement of the convertible note during the year are as follows:

	2022	2021
	HK\$'000	HK\$'000
Balance as at 1 January	–	–
Addition	13,875	–
Disposal	(9,900)	–
Fair value changes	(2,635)	–
Exchange differences	(1,340)	–
Balance as at 31 December	–	–

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2022

## 36. CAPITAL MANAGEMENT POLICIES AND PROCEDURES

The Group's capital employed includes share capital, reserves and lease liabilities.

The Group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position. The Group is not subject to any externally imposed capital requirements.

The allocation of capital between its specific business segments' operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The process of allocating capital to specific business segment operations and activities is undertaken independently of those responsible for the operation.

The Group's policies in respect of capital management and allocation are reviewed regularly by the directors and did not change during the year.

The amount of capital employed as at 31 December 2022 amounted to approximately HK\$278,882,000 (2021: HK\$298,679,000).

## FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements is set out below:

	Financial year ended 31 December				
	2018	2019	2020	2021	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	(Restated)	(Restated)			
<b>Revenue</b>	458,329	406,654	329,947	387,267	505,361
Profit before income tax	49,615	45,973	40,679	26,865	17,714
Income tax expense	(6,036)	(13,826)	(12,621)	(8,514)	(6,490)
Profit for the year	43,579	32,147	28,058	18,351	11,224
<b>Attributable to:</b>					
Owners of the Company	43,579	32,147	28,058	18,351	11,224

	As at 31 December				
	2018	2019	2020	2021	2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	(Restated)	(Restated)			
<b>ASSETS AND LIABILITIES</b>					
Total assets	369,835	363,629	394,708	360,317	374,126
Total liabilities	81,241	91,099	99,656	87,197	119,339
Total equity	288,594	272,530	295,052	273,120	254,787

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

### Executive Directors

Mr. Richard Francis Celarc (*Chairman*)  
Mr. Lau Chuk Kin  
Ms. Tang Tsz Ying

### Non-Executive Director

Mr. Paul Antony Young

### Independent Non-Executive Directors

Mr. Ho Tai Wai David  
Mr. Tsui King Chung David  
Mr. Lai Wing Hong Joseph

## COMPANY SECRETARY

Ms. Tang Tsz Ying HKICPA, ICAA (Australia)

## AUTHORISED REPRESENTATIVES

Mr. Lau Chuk Kin  
Ms. Tang Tsz Ying

## BERMUDA RESIDENT REPRESENTATIVE

Conyers Corporate Services (Bermuda) Limited

## AUDIT COMMITTEE

Mr. Ho Tai Wai David (*Chairman*)  
Mr. Paul Antony Young  
Mr. Tsui King Chung David  
Mr. Lai Wing Hong Joseph

## NOMINATION COMMITTEE

Mr. Richard Francis Celarc (*Chairman*)  
Mr. Ho Tai Wai David  
Mr. Tsui King Chung David  
Mr. Lai Wing Hong Joseph

## REMUNERATION COMMITTEE

Mr. Tsui King Chung David (*Chairman*)  
Mr. Lau Chuk Kin  
Mr. Ho Tai Wai David  
Mr. Lai Wing Hong Joseph

## AUDITOR

BDO Limited  
*Certified Public Accountants*  
25th Floor, Wing On Centre  
111 Connaught Road Central  
Hong Kong

## LEGAL ADVISER

LF Legal  
Suite 2004,  
20/F, 135 Bonham Strand Trade Centre  
No. 135 Bonham Strand  
Sheung Wan  
Hong Kong

## PRINCIPAL BANKERS

Australia and New Zealand Banking Group Limited  
Level 17  
242 Pitt Street  
Sydney  
NSW 2000

The Hongkong and Shanghai Banking Corporation Limited  
No. 1 Queen's Road Central  
Hong Kong

## SHARE REGISTRARS AND TRANSFER OFFICES

### Principal Registrar

Conyers Corporate Services (Bermuda) Limited  
Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

### Hong Kong Branch Registrar

Computershare Hong Kong Investor Services Limited  
Shops 1712-1716,  
17th Floor, Hopewell Centre  
183 Queen's Road East  
Wan Chai  
Hong Kong

## REGISTERED OFFICE

Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Level 11, East Wing, NEO,  
123 Hoi Bun Road,  
Kwun Tong,  
Kowloon,  
Hong Kong

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN AUSTRALIA

138 Bonds Road  
Riverwood NSW 2210  
Australia

## WEBSITE

[www.leftfieldprinting.com](http://www.leftfieldprinting.com)

## STOCK CODE

1540



LEFT  
FIELD

[www.leftfieldprinting.com](http://www.leftfieldprinting.com)