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#### SHANGHAI ZENDAI PROPERTY LIMITED

(incorporated in Bermuda with limited liability) Stock Code : 00755

# ANNUAL REPORT 2022

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### **BOARD AND COMMITTEES**

#### BOARD

#### **Executive Directors**

Mr. Huang Yuhui *(Chairman)* Mr. Wang Letian Mr. He Haiyang Ms. Li Zhen

#### **Non-executive Directors**

Ms. Wang Zheng Mr. Cui Di Mr. Huang Jiawei

#### Independent non-executive Directors

Dr. Guan Huanfei Mr. Chen Shuang, *JP* Mr. Cao Hailiang Dr. Lin Xinzhu Mr. Wang Yuzhou

#### COMMITTEES

#### **Audit Committee**

Mr. Wang Yuzhou *(Chairman)* Dr. Guan Huanfei Mr. Chen Shuang, *JP* Mr. Cao Hailiang Dr. Lin Xinzhu

#### **Remuneration Committee**

Mr. Chen Shuang, *JP (Chairman)* Mr. Wang Letian Ms. Li Zhen Mr. Cao Hailiang Mr. Wang Yuzhou

#### **Nomination Committee**

Mr. Huang Yuhui *(Chairman)* Mr. Wang Letian Dr. Guan Huanfei Mr. Chen Shuang, *JP* Mr. Cao Hailiang

### **CORPORATE INFORMATION**

#### **PRINCIPAL BANKERS**

China Citic Bank International Limited Shanghai Huarui Bank Bank of Communication China Bohai Bank Bank of Beijing China Mingsheng Bank

#### SOLICITORS

Stevenson, Wong & Co. 39/F Gloucester Tower The Landmark 15 Queen's Road Central Hong Kong

#### **REGISTERED OFFICE**

Clarendon House, 2 Church Street Hamilton HM 11 Bermuda

# PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN BERMUDA

Conyers Corporate Services (Bermuda) Limited Clarendon House 2 Church Street Hamilton HM 11 Bermuda

#### **REGISTRAR AND TRANSFER OFFICE IN HONG KONG**

Tricor Secretaries Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong

# PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 6508, 65/F Central Plaza 18 Harbour Road Wanchai Hong Kong

#### **AUTHORISED REPRESENTATIVES**

Mr. Huang Yuhui Mr. Lau Yin Fung Terence

#### **AUDITOR**

PKF Hong Kong Limited

#### **COMPANY SECRETARY**

Mr. Lau Yin Fung Terence

#### **COMPANY WEBSITE**

http://www.zendaiproperty.com/

#### **STOCK CODE**

755

#### **FINANCIAL RESULTS**

The board (the "**Board**") of directors (the "**Directors**") of Shanghai Zendai Property Limited (the "**Company**" or "**Shanghai Zendai**") hereby announces the annual results of the Company and its subsidiaries (collectively the "**Group**") for the year ended 31 December 2022 (the "**reporting period**", the "**year**" or "**year under review**").

During the year under review, the Group recorded a turnover of approximately HK\$396,621,000, representing a decrease of HK\$344,372,000 as compared with a turnover of approximately HK\$740,993,000 for the year ended 31 December 2021. As most of the Group's property development projects are at their closing stages, and the remaining parcels of land are still in the planning stage, revenue from sales of properties dropped significantly. Revenue of the Group during the reporting period was mainly attributable to properties rental and management service as well as hotel operation.

Profit attributable to shareholders of the Company (the "**Shareholders**") during the year under review was approximately HK\$2,883,611,000 as compared with the loss attributable to Shareholders of approximately HK\$2,070,423,000 for the year ended 31 December 2021. Basic earnings per share of the Company (the "**Share**") during the year was HK\$19.38 cents (basic loss per Share for 2021: HK\$13.91 cents). At the end of December 2022, the Group completed the disposal of the entire equity interest in Myway Developments Limited, a wholly-owned subsidiary of the Company and its subsidiaries (collectively the "**Former Subsidiaries**"), to Power Rider Enterprises Corp., ("**Power Rider**"), an associated company of a substantial Shareholder (the "**Myway Disposal**"), and recorded a net gain on disposal of subsidiaries of HK\$4,218,588,000, resulting in a turnaround from a loss in 2021 to a profit in 2022.

#### **BUSINESS REVIEW**

Shanghai Zendai developed a domestic business presence with Shanghai as the centre and the Yangtze River Delta as the core sector, radiating nationwide by relying on its complete construction, operation and management capabilities and the independent teams responsible for planning and development, investment promotion programming, operation and property management.

With the development and operation for multiple types of properties including residential and office buildings and complexes, Shanghai Zendai is committed to providing cities with a better living space and high-quality commercial operation services. Shanghai Zendai has developed a product series with the core brands of Himalayas Center, Thumb Plaza and Mandarin Palace, and has created more than 40 industry classics including Shanghai Himalayas Center, Shanghai Mandarin Palace, Nanjing Himalayas Center, Nanjing Thumb Plaza and Nanjing Mandarin Palace.

During the year under review, as the Group's property development projects were all at their closing stages with less gross floor area available for delivery to buyers, hotel operations, property rental and management services become the major sources of revenue, resulting in a significant decrease in the Group's overall revenue.

In 2022, China experienced tremendous challenges in macro economy development due to the stringent epidemic prevention and control measures adopted for the recurrence of the COVID-19 epidemic in various regions, coupled with the weakening medium to long-term housing demand and stringent financial regulations. It was the first time that China recorded a negative year-on-year growth in the cumulative property development investment across the country, indicating an unprecedented crisis for the real estate industry, which also led to furious turbulence and adjustment to the market players of this industry. Moreover, commercial and hotel operations have experienced extreme difficulties due to the pandemic for which various restrictions were made for travelling and thus resulting in a significant drop in customer traffic. Since relaxed epidemic prevention and control policies were adopted by China at the end of 2022, both the business policies and macro conditions began to improve with gradual recovery of market confidence.

The property development, operations of commercial properties and hotels and property management businesses operated by the Group continued to be affected by the local epidemic prevention and control measures in various regions in 2022. Despite the fact that the business environment was full of challenges, the Group has persevered with the middle and long-term development strategy through dedicated operation, striving for survival amid the hard times. In early June 2022, the Group entered into the conditional sale and purchase agreement with Power Rider, in relation to the Myway Disposal, and the transaction was completed at the end of December 2022. Benefiting from this transaction, the Group's capital structure improved greatly with obvious enhancement in its liquidity. As at the date of this report, the Group has also completed settlement or restructuring of several debts, which improved its overall debt condition.

On the basis of continuous optimisation of the capital structure, the Group strived to improve its cash flow position and focused on strengthening capital management and cost management to ensure the stable operation of its various businesses. At the same time, it also reinforced resources for the operating business to ensure stable revenue contributed by the Company's underlying operations. Persistent efforts were also made to integrate quality resources, revitalise core assets, cultivate new dynamics in management and continuously explore new opportunity for efficiency growth.

#### DEVELOPMENT DETAILS OF EACH BUSINESS SEGMENT ARE SET OUT BELOW:

#### **Operations of Commercial Properties and Hotels Business**

Adhering to the commercial operation brands such as "Zendai Thumb Plaza" and "Himalayas Center", the Group continued to strengthen its business management capabilities for enhancing its business brand value. In the context of the impact of the COVID-19 epidemic and policies, the Group actively adjusted its business plan, and strengthened investment attraction and project promotion, which ensured the vitality and popularity of project operations.

During the year, the operating revenue from commercial property and hotel operations in total amounted to approximately RMB264,560,000 (equivalent to approximately HK\$308,584,000). During the year, approximately 74% of the commercial space was leased in average, and the average occupancy rate of the hotel was approximately 43%. Details of the operation of each commercial property and hotel project during the year ended 31 December 2022 are as follows:

Commercial project name	City	Interest attributable to the Group	Leasable area	Occupancy rate during the year	Revenue of the year	
	·		(Square metres)	-	(RMB'000)	(HK\$'000)
					~~~~	
Shanghai "Zendai Thumb Plaza"	Shanghai	100%	44,525	94%	83,997	97,974
Shanghai Himalayas Center*	Shanghai	45%	28,499	42%	16,280	18,989
Qingdao "Zendai Thumb Plaza"	Qingdao	100%	46,627	86%	26,536	30,951
Zendai Nantong Yicheng	Nantong					
Thumb Plaza		100%	37,399	80%	7,301	8,516
Yangzhou Commercial Project	Yangzhou	80%	14,644	99%	6,986	8,149
Nanjing "Himalayas Center"#	Nanjing	100%	44,495	60%	2,446	2,854
Total			216,189	74%	143,546	167,433

Hotel project name	City	Business model	<b>Floor area</b> (Square	Number of guest room	Occupancy rate during the year	Revenue the y	
			metres)			(RMB'000)	(HK\$'000)
Grand Mercure Shanghai Century Park	Shanghai	Cooperation	28,952	326	48.00%	38,887	45,358
Jumeirah Himalayas Hotel Shanghai*	Shanghai	Cooperation	60,452	414	35.00%	53,074	61,905
Himalayas Qingdao Hotel	Qingdao	Proprietary	27,914	208	54.37%	29,053	33,888
Total			117,318	948	42.82%	121,014	141,151

\* Properties held by an associate of the Group, Shanghai Zendai Himalayas Company Ltd.\*(上海証大喜瑪拉雅有限公司).

<sup>#</sup> The project was disposed of on 27 December 2022, and is still managed by the Group according to the relevant disposal agreement.

#### **PROPERTY MANAGEMENT SERVICE**

The Group's property management service segment has extended its business presence to 10 large and medium-sized cities under its service philosophy of "keep pace with the times, serve the best, focus on quality, and create impressions". The projects under management cover a wide range of properties such as high-end business plazas, grade-A office buildings, top-tier villa areas, high-end residences and urban complexes. During the reporting period, Shanghai Zendai managed more than 30 projects with a total area of over 2.6 million square metres.

During the reporting period, area under management of the Group, was 2,770,600 square metres in total, with operating revenue of RMB90,025,000 (equivalent to approximately HK\$105,006,000).

	Floor area	Revenue of the year	-
	(Square metres)	(RMB'000)	(HK\$'000)
Shanghai Headquarters and others	753,819	41,377	48,262
Kunshan Branch	107,625	3,262	3,805
Nanjing Branch	888,103	28,309	33,020
Nanning Branch	397,374	1,241	1,448
Qingdao Branch	389,298	7,069	8,245
Qingpu Branch	86,774	4,408	5,141
Yantai Branch	35,000	202	236
Huamu Branch	112,607	4,157	4,849
Total	2,770,600	90,025	105,006

#### **PROPERTY DEVELOPMENT PROJECTS**

Affected by the macroeconomic environment and the Group's own capital structure, the property development business has entered into a period of adjustment and optimisation. During the year, the major development projects of the Group, namely Nanjing "Himalayas Center", Nanjing "Riverside Thumb Plaza" and Haimen "Zendai Garden-Riverside Town", have been sold and delivered to Power Rider upon completion of the Myway Disposal. The Group's remaining development projects will adjust the development plan according to the recovery of the real estate market in due course.

#### Nanjing "Himalayas Center"#

Nanjing Himalayas Center was designed by Ma Yansong, who is a world-renowned architect. It is another humanistic and artistic peak created by the Group following the Shanghai Himalayas Center. The project comprises five business mode, including experience-based shopping malls, intercontinental hotels, commercial buildings, hotel apartments and commercial complexes with a site area of approximately 93,526 square metres and a total gross floor area of approximately 619,462 square metres. Most of the project has been sold out and the commercial complex is still in operation.

#### "Riverside Thumb Plaza" in Nanjing\*

"Riverside Thumb Plaza" in Nanjing is the flagship complex of Gulou Riverside CBD built by the Group based on in-depth exploration of the characteristics of Nanjing and Riverside CBD. The project comprises apartments, office buildings and commercial space. The project is being developed in four phases. The development of the first three phases has been completed and the fourth phase is still under development.

#### "Zendai Garden-Riverside Town" in Haimen#

The "Zendai Garden-Riverside Town" project in Haimen, Jiangsu Province comprises two parcels of land, with a total site area of 1,389,021 square metres.

The first parcel of land is divided into two parts, namely "Dong Zhou Mansion" and "Multiflora Garden". The second parcel of land is being developed into residential properties and ancillary commercial space in phases.

#### Zendai Nantong Yicheng Thumb Plaza

Zendai Nantong Yicheng Thumb Plaza has a total site area of 281,912 square metres. Due to its prime location, the project has been included in the "Key Cultural Industry Projects in Nantong City" and "Key Development Projects in Chongchuan District". The project occupies a total gross floor area of approximately 279,076 square metres (including car-parking space and ancillary facilities of 77,143 square metres). Construction of the project is divided into three phases.

#### **Project in Chengmai County, Hainan Province**

The Group owns 60% equity interest in a parcel of land in Chengmai County, Hainan Province with a site area of 1,309,563 square metres which is still in the planning stage.

<sup>#</sup> The project was disposed of on 27 December 2022, and is still managed by the Group according to the relevant disposal agreement.

#### **PROSPECTS AND FUTURE PLANS**

In 2023, with significantly reduced impact of the COVID-19 epidemic and the positive macro policies, the overall economy is expected to improve in China with stable recovery of market confidence and expectations in the real estate market. It will be an essential development year for both the industry and enterprises, as the industry is transitioning to a new development model for which companies have to seize the opportunity of the current recovery to achieve their short and medium-term development goals.

The Group has now been well prepared for commencement of the strategic transformation and development. Looking forward, the Group will insist on reducing risks, stabilising operations, promoting innovation and pursuing development, further opening up its development ideas and planning a new blueprint for development. Based on the effective capital structure improvement recorded in last year, the Group will continue to focus on addressing remaining risks and optimising asset allocation on a constant basis. Under the new industry conditions, the Group will continue to focus on developing a new light asset development model with team-based development, operation and management services as the core business, and systematically promote the "Dual Protections" system, namely the empowerment transformation of management team and the upgrade of management mechanism. In addition, the Group determines the target of "Profit Model Benchmarking Against Innovation" and "Brand Image Rebranding and Renewal", and presents the market with continuously improved strengths in products and services to build a new foundation for property development and management. To enhance capability of commercial management, improve the profit margin of commercial properties and forge a recognised commercial management brand also constitute major works of the Group, in addition to seizing new development opportunity in property management sector and branding property management service. Meanwhile, the Group will keep a close eye on new development opportunity, and devote itself to high guality construction upon the call of the country.

In terms of regional presence, the Group will continue focusing on key regions and cities, consolidate the Yangtze River Delta region as its core territory of development and target the quality and opportunity markets across the country in its overall business presence. The Group will optimise its asset portfolio, establish exemplary projects in cities and promote more quality projects on the ground while ensuring continuous optimisation of its capital structure.

The Group will always adhere to "building" and "operation" as two major brand strategy pillars, and strive to provide the city with a beautiful living space and high-quality commercial operation services. The Group will continue to improve its management level to build a high-quality team that can truly empower development and firmly implement the Group's medium and long-term development strategic goals. In the future, the Group will continue to enhance its commercialisation capabilities under new consumption and new scenarios, and fully discover the brand value of its existing projects to develop itself into a comprehensive urban developer with competitive advantages and strong capabilities.

#### **REVIEW OF OPERATION**

The profit for the year was mainly attributable to the net gain on disposal of subsidiaries recognised from the Myway Disposal. Excluding the one-off gain mentioned above, the Company still incurred losses, mainly due to remained lower turnover which was insufficient to cover fees and expenses.

During the year, gross floor area deliverable to properties purchasers decreased since projects of the Group were all at their closing stages, and revenue from hotel, property rental and management service became the main source of revenue, resulting in significant decrease in the total revenue of the Group.

#### LIQUIDITY, FINANCIAL RESOURCES, CAPITAL STRUCTURE AND GEARING

As at 31 December 2022, the Group had a financial position with net assets value of approximately HK\$1,189 million (31 December 2021: net liabilities value of approximately HK\$1,792 million). Net current liabilities amounted to approximately HK\$2,642 million (31 December 2021: approximately HK\$7,371 million) with current ratio decreasing from 0.47 times as at 31 December 2021 to approximately 0.45 times as at 31 December 2022. The capital structure of the Group consists of borrowings (including current and non-current borrowings as shown in the consolidated balance sheet), net of cash and bank balances, and equity attributable to owners of the Company. The Group adopted relatively prudent financial policy and closely monitored its cash flow. As at 31 December 2022, the Group had consolidated borrowings of approximately HK\$2,138 million, of which HK\$1,852 million was repayable within one year and HK\$286 million was repayable more than one year. As at 31 December 2022, borrowings in the amount of HK\$1,971 million (31 December 2021: HK\$6,567 million) bear interest at fixed interest rates ranging from 4.50% to 14.99% per annum (31 December 2021: ranging from 3.85% to 14.99% per annum). As at 31 December 2022, the Group's cash and bank balances and pledged bank deposits were approximately HK\$272 million (31 December 2021: HK\$549 million). The gearing ratio of the Group increased from -3.3 times at 31 December 2021 to 2.09 times at 31 December 2022 (basis: net debt, which is defined as total amounts of borrowings, amounts due to minority owners of subsidiaries and lease liabilities less cash and bank balances and pledged bank deposits, divided by equity attributable to owners of the Company).

## NET IMPAIRMENT LOSSES ON FINANCIAL ASSETS AND AMOUNT DUE FROM FORMER SUBSIDIARIES

During the year, the net impairment losses on financial assets recognised by the Group were approximately HK\$22 million, representing an decrease of approximately HK\$136 million as compared to the year ended 31 December 2021, mainly due to the full provisions made by the Group for expected credit losses on amounts due from associate in last financial year. On the other hands, impairment losses on the amount due from Former Subsidiaries recognised during the year was approximately HK\$893 million (2021: HK\$nil) which was net off against in gain on disposal of subsidiaries as disclosed in note 31 to the consolidated financial statements.

The management has reviewed the credit qualities of amounts due from Former Subsidiaries and has considered that there are credit losses since initial recognition of these receivables in view of (i) the net asset value (excluding investment in subsidiaries and inter-company balances) of certain Former Subsidiaries are negligible; and (ii) certain Former Subsidiaries has encountered material financial difficulties and need long period of time to develop and realise its properties. The management determined the impairment assessment of amounts due from Former Subsidiaries for financial reporting purposes in accordance with the expected credit loss model under HKFRS 9 Financial Instruments with the assistant of independent valuer. Details of the valuation are set out in notes 5(b) and 33 to the consolidated financial statements.

#### **Segment Information**

#### Sales of properties

The turnover of this segment for the year was approximately HK\$48,377,000 (2021: HK\$307,025,000). The decrease was primarily due to the decrease in the areas of the property to be delivered to properties purchasers.

#### Property rental, management and agency services

The turnover of this segment for the year was approximately HK\$268,998,000 (2021: HK\$340,328,000). The decrease was due to the rebound of COVID-19 epidemic in Shanghai in the second quarter, decrease in malls activities and rental.

#### Hotel operations

The turnover of this segment for the year was HK\$79,246,000 (2021: HK\$93,640,000). The decrease was due to the decrease in occupancy rate as a result of sporadic outbreaks of the COVID-19 epidemic across the PRC affecting the travelling of citizens.

#### FOREIGN CURRENCY AND INTEREST RATES EXPOSURES AND HEDGING

The Group undertakes certain transactions denominated in foreign currencies, hence exposures to exchange rate fluctuations arise. The Group's cash and cash equivalents are also exposed to such foreign currency risk. Cash and cash equivalents held by the Group as at 31 December 2022 were mainly denominated in RMB and HK\$. Borrowings of the Group as at 31 December 2022 were all denominated in RMB. The Group currently does not use any financial instruments to hedge against its exposure to currency risk. The Group manages its foreign currency risk by closely monitoring the movement of the foreign currency rate.

The Group's cash flow interest rate risk arises from long-term borrowings with prevailing market interest rates. Such risk is partly offset by cash held at prevailing market interest rates. The Group's fair value interest rate risk relates primarily to its fixed rate borrowings and payables and pledged bank deposits. The Group currently does not utilise any financial instruments to hedge its exposure to interest rate risk. However, management will consider hedging significant interest rate exposure should the need arise.

#### **EMPLOYEES**

As at 31 December 2022, the Group employed approximately 592 employees (2021: 910 employees) in Hong Kong and the PRC. They were remunerated with basic salary and bonuses according to the nature of the job and market conditions. Other staff benefits include a mandatory provident fund scheme, local municipal government retirement scheme, training scheme, insurance and medical insurance and share option scheme.

#### MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Save as disclosed below and elsewhere in this report, there were no material acquisitions and disposals of subsidiaries, associates and joint ventures by the Company during the year under review:

On 7 June 2022, the Group entered into a conditional sale and purchase agreement with Power Rider, to dispose of its 100% equity interest in Myway Developments Limited, a wholly-owned subsidiary of the Company and its subsidiaries, for a total consideration of RMB225,000,000 (equivalent to approximately HK\$254,408,000). The ordinary resolution in relation to the Myway Disposal was passed by the independent Shareholders at the special general meeting of the Company held on 21 July 2022 and the Myway Disposal was completed on 27 December 2022. Details of the Myway Disposal are set out in the Company's announcements dated 7 June 2022, 21 July 2022 and the circular dated 30 June 2022.

#### **PLEDGE OF ASSETS**

As at the end of reporting period, the carrying amounts of following assets of the Group were pledged to secure certain borrowings:

	2022 HK\$'000	2021 HK\$'000
Property, plant and equipment Investment properties Properties under development and	583,552 2,568,950	665,710 4,883,299
completed properties held-for-sale Pledged bank deposits	326,192 120,422	1,711,585 233,379
	3,599,116	7,493,973

As at 31 December 2022, certain equity interests of the subsidiaries of the Group were pledged to secure certain borrowings granted to the Group.

#### **PROVISION AND CONTINGENT LIABILITIES**

	2022 HK\$'000	2021 HK\$'000
Financial guarantee issued in respect of borrowings and interest payables of former subsidiaries	144,437	_

The Group had undertaken to indemnify certain lenders of the former subsidiaries for borrowings and related interest payables to the extent of HK\$1,105,808,000 and HK\$359,811,000. As at 31 December 2022, the provision for these financial guarantee contracts amounted to HK\$144,437,000.

In addition, as at 31 December 2022, the Group provided guarantees to the extent of approximately HK\$4,586,000 (2021: HK\$982,559,000) to banks in respect of mortgage loans provided by the banks to customers for the purchase of the developed properties of the Group, net of mortgages received and included in receipts in advance from customers. These guarantees provided by the Group to the banks would be released upon receiving the property title certificate of the respective properties by the banks from the customers as a pledge for security to the mortgage loans granted.

In the opinion of the Directors, except for the amount of HK\$144,437,000 provision for financial guarantee contracts for borrowings and interest payables of a former subsidiary is recognised, the credit risk exposure of these guarantee contracts is insignificant at initial recognition and at the end of the reporting period.

#### LITIGATION

- (1) In September 2019, the Company signed a repayment agreement with a third-party company, under which the parties agreed that the Company shall return payment and related interests to the third-party company in installments in a total amount of approximately RMB165,000,000 (equivalent to approximately HK\$198,000,000). The remaining balance of RMB48,000,000 (equivalent to approximately HK\$58,000,000) was not repaid when due. The third-party company applied to the Shenzhen Court of International Arbitration for arbitration. On 17 May 2021, the arbitration court ordered the Company to return the outstanding overdue amounts, liquidated damages and arbitration fees. As at 31 December 2022, the outstanding overdue amounts, liquidated damages and arbitration fees were approximately RMB82,289,000 (equivalent to HK\$93,045,000). The Company is still negotiating and communicating proactively with the third-party company on the repayment plan.
- (2) In June 2022, the Group received an enforcement order (the "Order") issued by the Intermediate People's Court of Lanzhou\* (蘭州市中級人民法院) against Qingdao Zendai Thumb Commercial Development Co., Ltd.\* (青島証大大拇指商業發展有限公司)(the "Qingdao Thumb"), Nanjing Lifang Real Estate Co., Ltd.\*(南京立方置業有限公司) ("Nanjing Lifang"), Shanghai Zendai Real Estate Co., Ltd.\*(上海証大置業有限公司) and Mei Yi International Ltd. (collectively the "Defendants"). Except Nanjing Lifang (one of the former subsidiaries disposed of in the Myway Disposal), all of the Defendants are indirect whollyowned subsidiaries of the Company. The Order arose from the event of default of the loan owed by Qingdao Thumb to the Financial Institution (the principal and liquidated damages is approximately RMB707,000,000 (equivalent to approximately HK\$826,717,000) in total). As at the date of this report, principal amount of RMB596,000,000 (equivalent to approximately HK\$673,897,000) remained overdue and outstanding. Details of the Order were disclosed in the announcement of the Company dated 21 June 2022. The Company will pay close attention to the subsequent enforcement procedures and seek a resolution through active communications and coordination.

#### A. EXECUTIVE DIRECTORS

**Mr. Huang Yuhui ("Mr. Huang")**, aged 51, has been an executive Director of the Company since 11 January 2021 and has been the chairman of the Board, a member and the chairman of the Nomination Committee and an authorised representative of the Company for the purposes of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") since 23 June 2021. Mr. Huang graduated from Tsinghua University in 2011 with an Executive Master of Business Administration (EMBA). Mr. Huang obtained his doctor's degree via Finance Doctorate programme of Tsinghua University PBC School of Finance, and is a professorate senior engineer, a senior economist and a national Grade 1 registered constructor.

Mr. Huang has been the party secretary and chairman of Nantong Sanjian Holdings Co., Ltd.\* (南通三建控股有限公司)("Nantong Sanjian") and chairman of Jiangsu Nantong Sanjian Construction Group Co., Ltd. since February 2018. Mr. Huang remains a shareholder of Nantong Sanjian, which in turn wholly owns Nantong Sanjian Holding (HK) Co., Limited, and as at 31 December 2022, Nantong Sanjian Holding (HK) Co., Limited was interested in 4,462,317,519 Shares of the Company, representing approximately 29.99% of the issued share capital of the Company as at 31 December 2022. Mr. Huang has also been the chairman of Guangdong Jingyi Metal Co., Ltd which is listed on the Shenzhen Stock Exchange (stock code: 002295. SZ). From January 1999 to June 2003, Mr. Huang served as a director and deputy general manager of Haimen Construction and Installation Engineering Company\* (海 門市建築安裝工程公司,a direct branch of Nantong Sanjian) and a manager of the Beijing direct branch of Nantong Sanjian. From July 2003 to February 2005, he served as a director and deputy general manager of Longxin Construction Group Co., Ltd.\*(龍信建設集團有限 公司) and a manager of the Beijing direct branch of Nantong Sanjian. From March 2005 to September 2012, he served as a director and deputy general manager of Longxin Construction Group Co., Ltd.\* (龍信建設集團有限公司) and the chairman of the ninth branch; meanwhile, he served as the general manager of Longxin Investment Co., Ltd.\*( 能信投資有限公司) from May 2010 to October 2012, and the chairman of Nantong Yucheng Construction Co., Ltd.\* (南通市裕成建設有限公司) from September 2007 to October 2012. From October 2012 to April 2015, Mr. Huang served as the executive vice chairman, legal representative and president of Jiangsu Nantong Sanjian Construction Group Co., Ltd.\*(江蘇南通三建集) 團有限公司). From April 2015 to April 2016, he served as the chairman of Jiangsu Nantong Sanjian Construction Group Co., Ltd.\*(江蘇南通三建集團有限公司). From April 2016 to February 2018, he served as the chairman of Nantong Sanjian and Jiangsu Nantong Sanjian Construction Group Co., Ltd.

**Mr. Wang Letian ("Mr. Wang")**, aged 50, has been an executive Director of the Company, a member of the nomination committee and remuneration committee of the Board since 9 November 2019 and was the chairman of the Board, chairman of the nomination committee of the Board and an authorised representative of the Company for the purposes of the Listing Rules from 9 November 2019 to 23 June 2021. Mr. Wang obtained a master's degree in business administration from University of Science and Technology Beijing and graduated from China Institute of Finance and Banking (the predecessor of the School of Banking & Finance of University of International Business and Economics) in 1994 with a bachelor's degree in economics.

Mr. Wang joined China Orient Asset Management (International) Holding Limited in June 2018, and currently serves as a co-president, a member of the operating management committee and a member of the investment committee. From November 2016 to June 2018, he served as a member of the Party committee, the secretary of committee for discipline inspection, and the deputy general manager of the Chongqing Branch of China Orient Asset Management Co., Ltd. From September 2016 to November 2016, he served as the deputy general manager of the First Business Management Department of China Orient Asset Management Co., Ltd. From September 2004 to September 2016, he served as the senior director, deputy manager, manager, senior manager, and senior economist of the Asset Operation Department of China Orient Asset Management Co., Ltd. From October 2003 to September 2004, he served as the senior director of the System Management Co., Ltd. From May 2000 to October 2003, he served as the director and senior director of the Asset Operation Department of the Taiyuan Office of China Orient Asset Management Co., Ltd. From July 1994 to May 2000, he worked at the Shanxi Province Branch of Bank of China.

**Mr. He Haiyang ("Mr He")**, aged 51, has been an executive Director of the Company since 8 April 2020 and was the chief executive officer from 8 April 2020 to 15 January 2021. Mr. He graduated from Tongji University in Shanghai with a bachelor's degree of engineering in 1996.

Mr. He joined China Orient Summit Capital Co., Ltd. (40% of which is directly held by China Orient Asset Management (International) Holding Limited) in March 2014, and currently serves as the director. From July 2013 to February 2014, Mr. He served as the vice president of Faith Capital Management Co., Ltd., he was responsible for domestic investment business in China. From July 2010 to June 2013, Mr. He served as the deputy general manager of Wins (Tianjin) Investment Management Co., Ltd., he was responsible for investment business in Shanghai. From November 2007 to June 2010, Mr. He served as the marketing director of Gemdale Group for North China region, he was responsible for marketing business in North China region. From April 2003 to October 2007, he served as the executive deputy general manager of Gemdale Group Tianjin Branch, and he was responsible for marketing and land development of Gemdale Group Tianjin Branch. From July 1996 to March 2003, he also served as the director of information center of Gemdale Group, he was responsible for information construction.

**Ms. Li Zhen ("Ms. Li")**, aged 38, has been an executive Director of the Company and a member of the remuneration committee of the Board since 11 January 2021, and was a member of the nomination committee of the Board from 11 January 2021 to 23 June 2021. Ms. Li graduated from Tsinghua University in 2010 with a Master of Law degree.

Ms. Li has been a director of Guangdong Jingyi Metal Co., Limited, a company whose shares are listed on the Shenzhen Stock Exchange (stock code: 002295.SZ), since November 2021. From July 2010 to January 2012, Ms. Li served as a business manager of the investment banking department of Ping An Securities Company Ltd.; from January 2012 to May 2014, she served as a senior business director of the investment banking department of Hua Lin Securities Co., Ltd.\* (華林證券有限責任公司); and from June 2014 to December 2018, she successively served as a vice president and a senior vice president of the investment banking department banking department of CSC Financial Co., Ltd., a company whose shares are listed on the Stock Exchange of Hong Kong Limited (the "Stock Exchange") (stock code: 6066.HK); and from October 2018 to November 2021, she served as vice president of Nantong Sanjian Holdings Co., Ltd. (南通三建控股有限公司), meanwhile, she served as a director of Nantong Sanjian Holdings Co., Ltd. (南通三建控股有限公司) from April 2019 to November 2021

#### **B. NON-EXECUTIVE DIRECTORS**

**Ms. Wang Zheng ("Ms. Wang")**, aged 52, has been a non-executive Director of the Company since 13 October 2017. Ms. Wang graduated from Beijing Institute of Fashion Technology in 1993 with a bachelor's degree in engineering.

Ms. Wang has over 25 years of experience in real estate industry and investment. Prior to this, Ms. Wang served in 冉盛置業發展有限公司 as the executive director, served as the vice general manager and the general manager of the Real Estate Business Department of China Energy and Fuel Company Limited (中能源電力燃料有限公司), and the vice general manager and the investment director of Sanjiu Pan-China Construction & Development Co., Ltd. (三九 泛華建設開發有限公司).

**Mr. Cui Di ("Mr. Cui")**, aged 45, has been a non-executive Director since 30 June 2022. Mr. Cui graduated from Peking University in 2006 with a master of science degree.

Mr. Cui joined Fosun Group in January 2020. He is currently the global partner of Fosun Group and the general manager of Greater China investment management department of Fosun Hive, who is responsible for the investment management of property-related business of Fosun Group. Prior to joining Fosun Group, Mr. Cui served as the vice president of Huaxia Happiness Foundation Co., Ltd. (its shares are listed on Shanghai Stock Exchange, stock code: 600340.SH) from 2015 to 2019. During his service for China Vanke Co., Ltd.\* (萬科企業股份 有限公司) (its shares are listed on Shanghai Stock Exchange, stock code: 000002.SZ and 2202.HK) from 2006 to 2015, he engaged in market research, operation, investment and other multi-module work, and served as the investment leaders of the Beijing and Qingdao office of China Vanke Co., Ltd.\* (萬科企業股份有限公司). He has many years of management experience in traditional real estate, industrial real estate and other fields.

**Mr. Huang Jiawei ("Mr. Huang Jiawei")**, aged 43, has been a non-executive Director of the Company since 30 June 2022. He graduated from Tongji University in 2002 with a bachelor's degree in engineering. He graduated from University College London in 2004 with a Master of Science degree.

Mr. Huang Jiawei joined Fosun Group in September 2018. He is currently the assistant to the president of Fosun Hive and the general manager of Greater China operation management department, and is responsible for the operation management and asset management of property-related business of Fosun Group. Prior to joining Fosun Group, Mr. Huang Jiawei held various positions in China Resources Land Limited (its shares are listed on the Stock Exchange, stock code: 1109.HK) from April 2011 to August 2018 at such levels as headquarters, regional and city companies. He has nearly 20 years of rich experience in property development and operation and asset management.

#### C. INDEPENDENT NON-EXECUTIVE DIRECTORS

**Dr. Guan Huanfei ("Dr. Guan")**, aged 65, has been an independent non-executive Director of the Company, and members of the nomination committee and the audit committee of the Board since 11 January 2021. Dr. Guan obtained a Doctoral degree in Economics from Wuhan University in 2000 and was a postdoctoral researcher in Theoretical Economics with Fudan University from 2000 to 2002. Dr. Guan has been a part-time researcher of the Insurance Research Centre of Fudan University since 2004. He has been a part-time lecturer of professional degree of Fudan University since 2013. Dr. Guan has been a visiting professor of Jilin University of Finance and Economics since August 2018, and was appointed as the honorary chairman of Shenzhen Research Association of Corporate Governance in November 2020, and he was appointed as external supervisor of post graduate of University of International Business and Economics since September 2022. Dr. Guan had been an economic and technical consultant of the People's Government of Jilin Province for several years.

Dr. Guan has extensive experience in finance and insurance industry in Hong Kong and China. He held various senior managerial positions in the People's Insurance Company of China (Jilin Branch), the business department of Hong Kong and Macao Regional Office of China Insurance Group, China Taiping Insurance (HK) Company Limited and China Pacific Insurance Co., (H.K.) Limited. He also held offices at the Bank of Communications, including the deputy chairman of the risk asset management committee, the deputy chairman of credit asset management committee, the chairman of loan verification committee, the deputy general manager of the Bank of Communications Hong Kong Branch, a director of Bank of Communications Trustee Limited, the chairman and chief executive officer of China BOCOM Insurance Company Limited and an executive director and general manager of BoCommLife Insurance Company Limited.

Dr. Guan is currently an independent non-executive director of each of China Nonferrous Mining Corporation Limited (stock code: 1258.HK), China Shandong Hi-Speed Financial Group Limited (stock code: 412.HK), Huarong International Financial Holdings Limited (stock code: 993. HK), Sunwah Kingsway Capital Holdings Limited (stock code: 188.HK), Guangdong – Hong Kong Greater Bay Area Holdings Limited (stock code:1396.HK), all of which are companies listed on the Main Board of the Stock Exchange.

From June 2020 to May 2021 Dr. Guan served as an executive director and the chairman of the board of director of Enterprise Development Holdings Limited (stock code: 1808.HK). From August 2019 to September 2020, Dr. Guan served as an independent non-executive director of Solis Holdings Limited (stock code: 2227.HK). From December 2017 to June 2018, Dr. Guan served as a non-executive director of Ping An Securities Group (Holdings) Limited (stock code: 231.HK). He was also the chairman emeritus of Culturecom Holdings Limited (stock code: 343. HK) and the chairman of the board of directors of UCAN.COM Group Limited, a subsidiary of Culturecom Holdings Limited, from July 2013 to March 2016. From May 2015 to September 2017, Dr. Guan was an executive director of CCT Land Holdings Limited (currently known as GBA Holdings Limited) (stock code: 261.HK). From March 2008 to January 2011, Dr. Guan was an independent non-executive director of Silver Base Group Holdings Limited (stock code: 886.HK), and subsequently an executive director and the president from January 2011 to December 2012. He was also an independent non-executive director of HongDa Financial Holding Limited (currently known as China Wood International Holding Co., Limited) (stock code: 1822.HK) from June 2018 to May 2020, all of which are companies listed on the Main Board of the Stock Exchange.

**Mr. Chen Shuang ("Mr. Chen")**, JP, aged 55, has been an independent non-executive Director of the Company, a member and the chairman of the remuneration committee of the Board, and members of the nomination committee and the audit committee of the Board since 11 January 2021. Mr. Chen graduated from the East China University of Political Science and Law in 1989 with a Bachelor of Law degree, and obtained a Master of Law degree in 1992. Mr. Chen holds a Diploma in Legal Studies from the School of Professional and Continuing Education of the University of Hong Kong. He is a qualified lawyer in the People's Republic of China and a senior economist. Mr. Chen has over 29 years of extensive experience in commercial and investment banking.

Mr. Chen is currently the founding and managing partner of APlus Partners Management Co., Limited (formerly known as CIMC Capital International Co., Ltd.), Mr. Chen also serves as an independent Director of China Life Property & Casualty Insurance Company Limited, a non-executive director of Yeebo (International Holdings) Limited, a company whose shares are listed on the Stock Exchange (stock code: 259.HK), and an independent director of Guotai Asset Management Co., Ltd. Previously Mr. Chen was the chief executive officer and president of CIMC Capital (Holdings) Company Limited and also the chairman and president of CIMC Capital International Co., Ltd. from November 2019 to June 2020; an executive director and deputy general manager of China Everbright Holdings Co., Ltd. from April 2013 to September 2019; an executive director, the chief executive officer and the chairman of the management decision committee of China Everbright Limited, a company whose shares are listed on the Stock Exchange (stock code: 165.HK) from May 2007, until his resignation in May 2019; an executive director and the chairman of China Aircraft Leasing Group Holdings Limited, a company whose shares are listed on the Stock Exchange (stock code: 1848. HK) until his resignation in May 2019; and the chairman and a non-executive director of Kinergy Corporation Ltd., a company whose shares are listed on the Stock Exchange (stock code: 3302.HK), until his resignation in November 2019. Mr. Chen was also the chairman of Everbright Jiabao Co., Ltd., a company whose shares are listed on the Shanghai Stock Exchange (stock code: 600622.SH), until his resignation in June 2019.

Mr. Chen is currently a member of Hong Kong-Japan Business Co-operation Committee, a non-official member of the Governance Committee of "Hong Kong Growth Portfolio", a member of the board of directors of Hong Kong Science and Technology Parks Corporation, a member of the Exchange Fund Advisory Committee's Financial Infrastructure and Market Development Sub-committee of the Hong Kong Monetary Authority, the permanent honorary chairman of Hua Jing Society a member of the Mainland Business Advisory Committee of the Hong Kong Trade Development Council, the permanent honorary chairman of Chinese Financial Association of Hong Kong, the founding chairman of Hong Kong Aircraft Leasing and Aviation Finance Association, a visiting professor of East China University of Political Science and Law, the vice chairman of China Mergers and Acquisitions Association, a strategy committee member of France China Foundation, and a director of Chinese Foundation for Lifeline Express. Previously, Mr. Chen was a counsellor of Our Hong Kong Foundation, a non-official member of the Financial Services Development Council of the Hong Kong Special Administrative Region, and the vice-chairman of Chinese Securities Association of Hong Kong.

**Mr. Cao Hailiang ("Mr. Cao")**, aged 50, has been an independent non-executive Director of the Company, and members of the nomination committee, the remuneration committee and the Audit Committee of the Board since 11 January 2021. Mr. Cao graduated from Jiangsu University in China with a bachelor's degree.

Mr. Cao founded Beijing Yuanbo Shiye Enterprise Management Consulting Company\* (北京 遠博仕業企業管理顧問公司) in 1999, and has been the chairman and chief consultant since then. Mr. Cao has been a visiting professor at Peking University HSBC Business School and School of Economics and Management, Peking University since 2000 and a visiting professor at School of Continuing Education, Tsinghua University since 2001. He is also a visiting professor at Wuhan University, Xiamen University, Tongji University and Sun Yat-sen University. Mr. Cao also served as the executive director of the Industrial Park (Real Estate) Research Centre of Research Institute of Machinery Industry Economic & Management\* (機械工業經濟 管理研究院產業園區 (地產) 研究中心) of China from 2018 to 2020.

**Dr. Lin Xinzhu ("Dr. Lin")**, aged 43, has been an independent non-executive Director of the Company, and a member of the audit committee of the Board since 11 January 2021. Dr. Lin graduated from Beijing University of Chemical Technology with a bachelor's degree in polymer materials and engineering in 2002, from Cass Business School of City, University of London, U.K. with a master's degree in investment management in 2004, and from Tsinghua University with a PhD degree in management in 2009.

Dr. Lin served as a manager of the corporate management department of Harvest Fund Management Co., Ltd. from December 2003 to May 2005; a PhD intern of Global Manufacturing Services (GMS) of World Bank International Finance Corporation (IFC) from January 2007 to December 2007; product head of business development department of BNY Mellon Asset Management Company\* (紐銀梅隆資產管理公司) from May 2009 to November 2012; an associate director of product development department of MANULIFE TEDA Fund from November 2012 to May 2014; an associate director of planning and development department of Morgan Stanley Huaxin Fund Management Co., Ltd. from May 2014 to May 2016 and a product director of preparatory group of Minsheng Fund Management Co., Ltd. (民生基金管理有限公司) from June 2016 to October 2017. Dr. Lin also served as a director of product development of Haitong International Asset Management (HK) Limited from April 2018 to December 2019.

**Mr. Wang Yuzhou ("Mr. YZ Wang")**, aged 43, has been an independent non-executive Director of the Company, a member and the chairman of the audit committee of the Board and a member of the remuneration committee of the Board since 30 September 2021. He obtained a bachelor degree in economics from Fudan University in 2003. Mr. YZ Wang has been a member of (i) The Chinese Institute of Certified Public Accountants since December 2012; (ii) The Association of Chartered Certified Accountants since May 2013; (iii) The China Certified Tax Agents Association since April 2015; and (iv) The Chinese Institute of Certified Public Accountants since December 2019 (non-practicing member). He also (i) obtained the qualification of registered tax agent issued by the State Administration of Taxation of the People's Republic of China in June 2014; and (ii) was awarded the professional designation of certified internal auditor by The Institute of Internal Auditors since November 2013.

Mr. YZ Wang was an audit manager in the Shanghai office of Deloitte Touche Tohmatsu Limited from 2005 to 2010. He then joined China Zenix Auto International Limited (the shares of which are listed on the New York stock exchange, stock code: ZX.US) as a vice president of the finance department until 2014. He was then a vice president of Sanpower Group Co., Limited, a multinational conglomerate headquartered in China, and a director and chairman of the audit committee of Natali Seculife Holdings Ltd from 2014 to 2018. Mr. YZ Wang has been a vice president of the international finance department of Nanjing Xinjiekou Department Store Co., Limited (the shares of which are listed on the Shanghai stock exchange, stock code: 600682. SH) and a director and chairman of the audit committee of Dendreon Pharmaceuticals LLC since 2019. Mr. YZ Wang also served as an independent non-executive director and chairman of each of the audit committee and the remuneration committee and a member of the nomination committee of China Smarter Energy Group Holdings Limited (the shares of which are listed on the Stock Exchange, stock code: 1004.HK) from 30 June 2020 to 25 April 2021.

#### D. COMPANY SECRETARY

**Mr. Lau Yin Fung Terence ("Mr. Lau")**, aged 42, has been appointed as the company secretary of the Company with effect from 1 May 2021. He is a practising solicitor in Hong Kong working at Stevenson, Wong & Co., a legal adviser to the Company as to Hong Kong laws, in the field of commercial and corporate finance. Mr. Lau graduated from King's College London with a Bachelor of Laws.

The Directors have pleasure in presenting their annual report together with the audited financial statements for the year ended 31 December 2022.

#### PRINCIPAL ACTIVITIES

The principal activity of the Company continues to be investment holding. The principal activities of its subsidiaries are principally engaging in property development business, property investments, property management and agency services and operations of hotel business.

#### **BUSINESS REVIEW**

A review of the business of the Group during the year ended 31 December 2022, an analysis of the Group's performance during the year using financial key performance indicators, a discussion on the Group's future business development, a description of the principal risks and uncertainties that the Group may be facing and the particulars of important events affecting the Group that have occurred since the end of the financial year are contained in the sections (which form part of this report) headed "Chairman's Statement" and "Management Discussion and Analysis" in this annual report.

The Company's environmental policies and performances, a discussion on the Company's compliance with the relevant laws and regulations that have a significant impact on the Group and the Company's relationship with its employees, customers and suppliers are covered by a separate "Environmental, Social and Governance Report" which will be available on the Group's website under "Investor Relations" section and the website of the Stock Exchange no later than 4 months after the financial year ended 31 December 2022 and form part of this annual report.

#### **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31 December 2022 and the state of the Company's and the Group's affairs as at that date are set out in the consolidated financial statements on pages 51 to 167. The Directors do not recommend the payment of any dividend in respect of the year ended 31 December 2022.

#### FINANCIAL SUMMARY

A summary of the results, assets and liabilities of the Group for the past five financial years is set out on page 168.

#### **SHARE CAPITAL**

Details of movement in the share capital of the Company during the year 2022 are set out in note 29(a) to the financial statements.

#### RESERVES

Details of the movements in reserves of the Group and the Company during the year 2022 are set out in the consolidated statement of changes in equity and note 37 to the financial statements respectively.

#### **SUBSIDIARIES**

Particulars of the Group's principal subsidiaries are set out in note 17 to the consolidated financial statements.

#### **CHARITABLE DONATION**

No charitable donation was contributed by the Group for the year 2022.

#### DISTRIBUTABLE RESERVES OF THE COMPANY

The Company does not have reserves available for distribution to the Shareholders as at 31 December 2022.

#### **PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTIES**

Details of movements in the property, plant and equipment and investment properties of the Group during the year 2022 are set out in notes 15 and 16 to the consolidated financial statements respectively.

# PROPERTIES UNDER DEVELOPMENT AND COMPLETED PROPERTIES HELD-FOR-SALE

Details of properties under development and for sales of the Group for the year 2022 are set out on pages 138 of the annual report.

#### DIRECTORS

The Directors during the year 2022 and up to the date of this report were as follows:

#### **Executive Directors**

Mr. Huang Yuhui *(Chairman)* Mr. Wang Letian Mr. He Haiyang Ms. Li Zhen

#### **Non-executive Directors**

Ms. Wang Zheng Mr. Cui Di (appointed on 30 June 2022) Mr. Huang Jiawei (appointed on 30 June 2022) Mr. Ma Yun (resigned on 30 June 2022) Mr. Wu Junao (resigned on 30 June 2022)

#### Independent non-executive Directors

Dr. Guan Huanfei Mr. Chen Shuang, JP Mr. Cao Hailiang Dr. Lin Xinzhu Mr. Wang Yuzhou

# DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS IN SHARES OR DEBENTURES

As at 31 December 2022, none of the Directors and chief executive of the Company had any interest or short position in any Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "**SFO**")) as recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("**Model Code**") as set out in Appendix 10 to the Listing Rules.

#### **SHARE SCHEME**

The Company adopted a share option scheme on 26 June 2012 which was valid for a period of 10 years and had expired on 25 June 2022 (the "**Scheme**"), for the primary purpose of providing incentives to directors and eligible persons. Under the Scheme, the Company may grant options to eligible persons, including directors of the Company and its subsidiaries, to subscribe for Shares in the Company. As at 31 December 2022, no share option had been granted or awarded or agreed to be granted or awarded to any person under the Scheme. Since the expiry of the Scheme, the Company has not adopted any new share scheme.

# CHANGES OF INFORMATION IN RESPECT OF DIRECTORS OR CHIEF EXECUTIVE

There was no change to any of the information required to be disclosed in relation to any Director or chief executive pursuant to paragraphs (a) to (e) and (g) of rule 13.51(2) of the Listing Rules since the date of the 2022 interim report of the Company.

#### DIRECTORS' SERVICE CONTRACTS AND EMOLUMENTS

No Director retiring and eligible for re-election at the forthcoming annual general meeting has entered into a service contract with the Company which is not determinable by the Group within one year without payment of compensation other than statutory compensation.

Directors' emoluments are determined by mutual agreement and prevailing market practice as well as their contribution to the Group.

#### DIRECTORS' AND SENIOR MANAGEMENT'S EMOLUMENTS

Details of the Directors' and senior management's emoluments are set out in notes 10 and 38 to the financial statements. The Group's general policy on remuneration is to maintain fair and competitive packages based on industry practice and market conditions. The following factors are considered when determining the remuneration packages of executive Directors:

- Business needs;
- The Group's results and performance;
- Appraisal of individual contributions to results of the Group;
- Changes in market conditions such as demand and supply.

#### PERMITTED INDEMNITY AND DIRECTORS' LIABILITY INSURANCE

Pursuant to the bye-laws of the Company (the "**Bye-laws**") and subject to the provisions of the Companies Act 1981 of Bermuda, the Directors, company secretary and other officers and every auditor of the Company shall, among other things, be indemnified out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respectively offices or trusts, provided that this indemnity shall not extend to any matter in respect of any wilful negligence, wilful default, fraud, or dishonesty which may attach to any of said persons.

The Company has arranged for appropriate insurance cover in respect of possible legal actions against its Directors and officers. The scope of coverage of the insurance is subject to review annually.

#### **MANAGEMENT CONTRACT**

No contracts, other than employment contracts, concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year 2022.

#### **ARRANGEMENTS TO PURCHASE SHARES OR DEBENTURES**

At no time during the year 2022 was the Company, its holding company or any of its subsidiaries, a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate and neither the Directors nor the chief executive, nor any of their spouses or children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right.

# DIRECTORS' AND CONTROLLING SHAREHOLDER'S INTERESTS IN CONTRACTS OF SIGNIFICANCE

Other than the related party transactions set out in note 32 to the financial statements, or the connected transactions described in this report, no contracts of significance to which the Company, its holding company or any of its subsidiaries, was a party and in which a Director or an entity connected with a director had a material interest or to which a controlling shareholder of the Company or any of its subsidiaries is a party, whether directly or indirectly, subsisted at the end of the year 2022 or any time during the year 2022.

#### CONNECTED, CONTINUING CONNECTED AND RELATED PARTY TRANSACTIONS

During the year 2022, the Group entered into certain related party transactions which may also constitute connected or continuing connected transactions under the Listing Rules. Details of these transactions are set out below and in note 32 to the financial statements.

#### **Connected Transactions**

Provision of Financial Assistance

#### (i) Amount due from Former Subsidiaries

Pursuant to the arrangement of Myway Disposal entered into between the Company and Power Rider, an associated Company of a substantial shareholder of the Company, the balance owed by the Former Subsidiaries to the Group and the balance owed by the Group to the Former Subsidiaries shall bear interest with effect from the date of Completion at the rate of 11.9% per annum and shall be repayable in full on or before 31 December 2024. The interest rate was determined with reference to the weighted average of the interest rates currently charged by China Orient Asset Management (International) Holding Limited and its subsidiaries on the outstanding loans owed by the Former Subsidiaries. In the event that the outstanding balances owed by the Former Subsidiaries and the Group have not been repaid in full as at 31 December 2024, the Group shall have the right to extend the maturity dates of the outstanding balances by the Former Subsidiaries and the Group by not more than three years.

#### (ii) Financial Guarantee

In addition, the Group has provided the guarantees (the "**Group Guarantees**") in respect of certain borrowings of the Former Subsidiaries. whereas the Former Subsidiaries has provided the guarantees (the "**Former Subsidiaries Guarantees**") in respect of certain borrowings of the Group. The Group Guarantees and the Former Subsidiaries Guarantees have been provided by the Group and the Former Subsidiaries, respectively, in favour of third party financial institutions as security for certain existing borrowings of the Former Subsidiaries and the Group, and cannot be released prior to completion of the Myway Disposal as certain borrowings have been in default and it would be difficult to negotiate with the relevant lenders for the release of such guarantees within a short period of time.

The party being guaranteed shall pay annual fee to the guarantor equivalent to 1% of the guaranteed amount. The rate of guarantee fee was determined after considering Power Rider, being a state-owned enterprise and with reference to the rates charged by companies listed on the Stock Exchange to their connected persons for guarantees ranging from 0% to 1.25% as noted from publicly available information.

The above arrangement have been approved by the independent Shareholders at the special general meeting held on 21 July 2022. Further details of the above financial assistances were set out in the notes 5.1(b)(ii),25(a) and 34 to the financial statement, the announcement dated 7 June 2022 and 27 December 2022 and the circular of the Company dated and 30 June 2022.

The management of the Company advised that the amount due from Former Subsidiaries arose from the transactions between the Group and the Former Subsidiaries in their normal operations such as payment of dividends, purchase and sale of assets and borrowing and lending. As the outstanding balances involve many different business entities of the Group and each of the Former Subsidiaries may have its own tax, operational and cashflow concerns for the repayment, it is impracticable for the relevant parties to settle all the outstanding balances. In addition, full settlement of the outstanding balances substantially increase the cash outflow of the Power Rider for the Myway Disposal and opt-out of the transaction completely if it has to settle the outstanding balances before completion.

In addition, being a 9.90% shareholder of the Former Subsidiaries and the project manager of the Former Subsidiaries relevant projects (as discuss below), the Group shall have veto rights in approving the disposal of or creation of charges and mortgages on material assets, and the right to manage the cash flow of the Former Subsidiaries relevant projects. Therefore, the management of the Company shall have a thorough understanding on the financial position of the Former Subsidiaries and can effectively monitor the progress of repayment of the outstanding balances. Furthermore, the pre-requisites of full repayment of the amount due from the Former Subsidiaries and the release of the Group Guarantees for the settlement of the amount due the Former Subsidiaries would further mitigate the credit risk of the amount due from Former Subsidiaries and the Group Guarantees.

Based on the above, the Financial Assistance to the Former Subsidiaries is in the interests of the Company and its Shareholders as a whole although it is not conducted in the ordinary and usual course of business of the Company and considers that the credit risk of the amount due from Former Subsidiaries and the Group Guarantees is commercially acceptable.

#### **Continuing Connected Transactions**

#### The Framework Agreement

On 7 June 2022, the Company and Power Rider entered into the Framework Agreement ("**Framework Agreement**") in relation to the provision of property construction and management services for a term commencing from 27 December 2022 to 31 December 2024. The Framework Agreement and the transactions contemplated thereunder have been approved by the independent Shareholders at the special general meeting held on 21 July 2022.

The scope of services to be provided by the Group to the Former Subsidiaries includes, among other things, the management of financial affairs, planning and design, procurement, construction, sales and marketing, completion and delivery, customer services and maintenance, human resources, administration and operation of commercial investment property. For property development projects, the service fees to be charged by the Group shall be 3% of the proceeds from the sale of units of the Former Subsidiaries relevant projects (the "**Relevant Projects**"), plus an additional 2% as incentive subject to performance appraisal such as achievement of sales target, and shall be settled on a quarterly basis. For commercial investment properties, the service fees to be charged by the Group shall be 10% of the total operating income generated from the Relevant Projects and shall be settled on a quarterly basis.

The annual caps for the property management services for the year ended 31 December 2022 is HK\$6,000,000 and is HK\$200,000,000 and HK\$230,000,000 for the year ending 31 December 2023 and 2024. Separate project agreements will be entered into between the Group and the Former Subsidiaries to set out the specific terms for each Relevant Projects being managed in accordance with the principles and broad terms agreed in the Framework Agreement. No separate project agreement has been engaged yet since 27 December 2022 and up to the date of this report was published.

Further details about the Provision of Financial Assistance and Framework Agreement are disclosed in notes 31 and 32 to the consolidated financial statements of this report, and the announcement and the circular of the Company dated 7 June 2022 and 30 June 2022, respectively.

#### **DIRECTORS' INTEREST IN COMPETING BUSINESS**

During the year ended 31 December 2022, none of the Directors had engaged in or had any interest in any business which competes or is likely to compete, either directly or indirectly, with the businesses of the Company and/or its subsidiaries and which is required to be disclosed pursuant to the Listing Rules.

#### **PERSONS HAVING 5% OR MORE INTERESTS**

As at 31 December 2022, the interests or short positions of the persons, other than a Director or chief executive of the Company, in the Shares and underlying Shares as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO and the amount of such interests and short positions were as follows:

Name	Nature of interests	Number of Shares interested as at 31 December 2022	Approximate percentage of the issued share capital as at 31 December 2022
Nantong Sanjian Holding (HK) Co., Limited <i>(Note 1)</i>	Beneficial owner	4,462,317,519 (L)	29.99%
Nantong Sanjian Holdings Co., Ltd.* (南通三建控股有限公司) <i>(Note 1)</i>	Interest in controlled corporation	4,462,317,519 (L)	29.99%
Smart Success Capital Ltd. (Note 2)	Beneficial owner	2,703,248,481 (L)	18.17%
Cheer Link Global Ltd. <i>(Note 2)</i>	Interest in controlled corporation	2,703,248,481 (L)	18.17%
COS Greater China Special Situations Fund, L.P. <i>(Note 2)</i>	Interest in controlled corporation	2,703,248,481 (L)	18.17%
China Orient Summit Capital SSF GP Co. Ltd. <i>(Note 2)</i>	Interest in controlled corporation	2,703,248,481 (L)	18.17%
China Orient Summit Capital International Co. Ltd. <i>(Note 2)</i>	Interest in controlled corporation	2,703,248,481 (L)	18.17%
China Orient Asset Management (International) Holding Limited ("COAMI") <i>(Note 2)</i>	Interest in controlled corporation	2,703,248,481 (L)	18.17%
	Person having a security interest	2,678,283,273 (L)	18.00%
		5,381,531,754 (L)	36.17%
Wise Leader Assets Ltd. (Note 2)	Interest in controlled corporation	5,381,531,754 (L)	36.17%

Name	Nature of interests	Number of Shares interested as at 31 December 2022	Approximate percentage of the issued share capital as at 31 December 2022
Dong Yin Development (Holdings) Limited <i>(Note 2)</i>	Interest in controlled corporation	5,381,531,754 (L)	36.17%
China Orient Asset Management Co., Ltd. ("COAMC") <i>(Note 2)</i>	Interest in controlled corporation	5,381,531,754 (L)	36.17%
China Alliance Properties Limited (Note 3)	Beneficial owner	2,255,335,000 (L)	15.16%
Shanghai Forte Land Co., Ltd <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Shanghai Fosun Industrial Investment Co., Ltd <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Shanghai Fosun High Technology (Group) Co., Ltd <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Fosun International Limited <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Fosun Holdings Limited (Note 3)	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Fosun International Holdings Ltd. <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%
Guo Guangchang <i>(Note 3)</i>	Interest in controlled corporation	2,255,335,000 (L)	15.16%

(L) denotes long position

#### Notes:

- 1. As at 31 December 2022, Nantong Sanjian Holding (HK) Co., Limited was 100% controlled by Nantong Sanjian Holdings Co., Ltd.\* (南通三建控股有限公司).
- 2. As at 31 December 2022, COAMC had 100% control of Dong Yin Development (Holdings) Limited, which in turn had 100% control of Wise Leader Assets Ltd.; Wise Leader Assets Ltd. and Dong Yin Development (Holdings) Limited each had 50% control of COAMI; COAMI had 40% control of China Orient Summit Capital International Co. Ltd., which in turn had 100% control of China Orient Summit Capital SSF GP Co. Ltd. China Orient Summit Capital SSF GP Co. Ltd. was the only general partner of COS Greater China Special Situations Fund, L.P. COS Greater China Special Situations Fund L.P. had 100% control of Cheer Link Global Ltd., which in turn had 100% control of the Smart Success Capital Ltd. COAMI entered into a security deed with Nantong Sanjian Holding (HK) Co., Limited, pursuant to which COAMI obtained security interests in 2,678,283,273 Shares of the Company.
- 3. As at 31 December 2022, Mr. Guo Guangchang had 85.29% control of Fosun International Holdings Ltd., which had 100% control of Fosun Holdings Limited, which had 73.53% control of Fosun International Limited, which had 100% control of Shanghai Fosun High Technology (Group) Co., Ltd., which had 100% control of Shanghai Fosun Industrial Investment Co., Ltd., which had approximately 99.71% control of Shanghai Forte Land Co., Ltd., which has 100% control of China Alliance Properties Limited.

Save as disclosed above, as at 31 December 2022, no persons, other than a director or chief executive of the Company, had interests or short positions in the Shares or underlying Shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the laws of Bermuda.

# PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

During the year ended 31 December 2022, the Group's sales to the five largest customers accounted for 15.92% of the Group's turnover for the year, of which the largest customer accounted for 8.12% of the Group's turnover for the year. During the year ended 31 December 2022, the aggregate purchases attributable to the Group's largest supplier and five largest suppliers accounted for approximately 10.54% and 44.30% respectively, of the Group's total purchases for the year. None of the Directors, their associates or any Shareholders of the Company which to the knowledge of the Directors, own more than 5% of the Company's share capital, had any interest in the share capital of any of the five largest customers or suppliers of the Group.

#### **INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS**

The Company has received from each of its independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules and considered that the independent non-executive Directors to be independent.

#### **COMPLIANCE WITH LAWS AND REGULATIONS**

Compliance procedures are in place to ensure adherence to applicable laws, rules and regulations in particular, those have significant impact on the Group. Our Audit Committee is delegated by the Board to review of the effectiveness of the system of internal control in respect of, among other things, compliance controls function of the Group. External compliance and legal advisers are engaged to ensure transactions and business performed by the Group are within the applicable law framework. Updates on applicable laws, rules and regulations are brought to the attention of relevant employees and operation units from time to time. The Board believes that, in the absence of any evidence to the contrary, the system of internal controls maintained by the Group that was in place throughout the year and up to the date of this report, is adequate to meet the needs of the Group in its current business.

#### SUFFICIENCY OF THE PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, during the year and up to the date of this annual report, there was sufficient public float for the Shares.

On behalf of the Board **Mr. Huang Yuhui** *Chairman* 28 March 2023

#### **CORPORATE GOVERNANCE PRACTICES**

The Company is committed to maintain a high standard of corporate governance practices and procedures to safeguard the interests of the Shareholders and enhance the performance of the Group. The Board will review and improve the corporate governance practices from time to time to ensure that the Group is under the leadership of an effective Board to optimise return for Shareholders.

The Company has adopted the principles and code provisions as set out in part 2 of the Corporate Governance Code (the "**CG Code**") contained in Appendix 14 to the Listing Rules as its own code of corporate governance. The Company has complied with all applicable provisions under the CG Code during the year ended 31 December 2022. The Company will continue to review and monitor its corporate governance practices to ensure compliance with the CG Code.

#### **DIRECTORS' SECURITIES TRANSACTIONS**

The Company has adopted a code of conduct regarding Directors' securities transactions on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix 10 to the Listing Rules (the "**Model Code**"). Having made specific enquiry of all Directors, the Directors had complied with the required standard set out in the Model Code during the year ended 31 December 2022.

The composition of the Board for the year ended 31 December 2022 and up to the date of this annual report are as follows:

#### **Executive Directors**

Mr. Huang Yuhui *(Chairman)* Mr. Wang Letian Mr. He Haiyang Ms. Li Zhen

#### **Non-executive Directors**

Ms. Wang Zheng Mr. Cui Di (appointed on 30 June 2022) Mr. Huang Jiawei (appointed on 30 June 2022) Mr. Ma Yun (resigned on 30 June 2022) Mr. Wu Junao (resigned on 30 June 2022)

#### Independent non-executive Directors

Dr. Guan Huanfei Mr. Chen Shuang, *JP* Mr. Cao Hailiang Dr. Lin Xinzhu Mr. Wang Yuzhou

The term of appointment of non-executive Directors is 2 years.

#### **CORPORATE GOVERNANCE FUNCTIONS**

During the year under review, the Board is responsible for determining the policy for the corporate governance of the Company performing the corporate governance duties as below:

- to develop and review the Group's policies and practices on corporate governance and make recommendations;
- to review and monitor the training and continuous professional development of the directors and senior management;
- to review and monitor the Group's policies and practices on compliance with all legal and regulatory requirements (where applicable);
- to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and directors of the Group; and
- to review the Group's compliance with the CG Code and disclosure requirements in the corporate governance report.

#### ATTENDANCE RECORD OF DIRECTORS AND COMMITTEE MEMBERS

	Number of meetings attended/ total number of meetings					
Name of directors	Board Meeting	Remuneration Committee Meeting	Nomination Committee Meeting	Audit Committee Meeting	Annual General Meeting	Special General Meeting
Mr. Huang Yuhui <i>(Chairman)</i>	6/6	-	1/1	-	1/1	1/1
Mr. Wang Letian	5/6	1/2	0/1	-	0/1	0/1
Mr. He Haiyang	6/6	-	-	-	0/1	1/1
Ms. Li Zhen	5/6	2/2	-	-	1/1	1/1
Ms. Wang Zheng	6/6	-	-	-	0/1	1/1
Mr. Cui Di <i>(note 1)</i>	2/2	-	-	-	-	1/1
Mr. Huang Jiawei (note 1)	2/2	-	-	-	-	1/1
Mr. Ma Yun <i>(note 2)</i>	4/4	-	-	-	0/1	_
Mr. Wu Junao <i>(note 2)</i>	4/4	-	-	-	0/1	-
Dr. Guan Huanfei	6/6	-	1/1	2/2	1/1	1/1
Mr. Chen Shuang, JP	6/6	2/2	1/1	2/2	0/1	1/1
Mr. Cao Hailiang	6/6	2/2	1/1	2/2	0/1	1/1
Dr. Lin Xinzhu	6/6	-	-	2/2	0/1	1/1
Mr. Wang Yuzhou	6/6	2/2	-	2/2	0/1	1/1

*Note 1:* appointed on 30 June 2022 *Note 2:* resigned on 30 June 2022

The Board was responsible for making overall strategic decisions, financial matters and equity related transactions such as acquisitions. The management will handle and execute the decisions made by the Board and oversee the day-to-day management of the Group.

#### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

The chairman of the Company is Mr. Huang Yuhui since 23 June 2021 and the chief executive officer of the Company was Mr. Zhang Zelin from 15 January 2021 to 19 August 2022. Since Mr. Zhang Zelin's resignation with effect from 19 August 2022, the position of chief executive of the Company has been vacant. The Company has been identifying an appropriate person to fill the vacancy and will make further announcement as soon as practicable. The roles of the chairman and chief executive officer are segregated and are not exercised by the same individual. The chairman was responsible for overseeing the management of the Board whereas the chief executive officer was responsible for overseeing the day-to-day management of the Group's business and the implementation of the policies decided by the Board.

#### **DIRECTORS' TRAINING**

All Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. During the year, the Directors and senior management staff attended various training in the form of seminar and reading materials. According to the records provided by the Directors, they received relevant training in 2022.

#### **REMUNERATION COMMITTEE**

Members of the Remuneration Committee are as follows:

Independent non-executive Directors:	Mr. Chen Shuang <i>(Chairman)</i> Mr. Cao Hailiang Mr. Wang Yuzhou
Executive Directors:	Mr. Wang Leitan Ms. Li Zhen

The Remuneration Committee is responsible for making recommendations on the Company's policy and structure on the remuneration of all Directors and senior management of the Company for approval by the Board, assessing performance of executive Directors and approving the terms of executive Directors' service contracts. During the year, the Remuneration Committee met for 2 times to discuss and review, inter alia, the remuneration policy for Directors and senior management of the Company, to make the recommendations for the Directors and senior management's remuneration. The attendance records of each Director are set out in the section "ATTENDANCE RECORD OF DIRECTORS AND COMMITTEE MEMBERS".

### NOMINATION COMMITTEE

Members of the Nomination Committee are as follows:

Independent non-executive Directors:

Dr. Guan Huanfei Mr. Chen Shuang Mr. Cao Hailiang

**Executive Directors:** 

Mr. Huang Yuhui *(Chairman)* Mr. Wang Leitan

The Nomination Committee was established in March 2012 with specific terms of reference in accordance with the CG Code. The Nomination Committee is responsible to review the structure, size and composition of the Board and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy. It shall consider the suitability of a candidate to act as a Director on the basis of the candidate's gualification, experience, integrity and potential contribution to the Company, and assess the independence of independent nonexecutive Directors taking into account the independence requirements set out in Rule 3.13 of the Listing Rules. The Nomination Committee is also responsible for reviewing the board diversity policy (the "Board Diversity Policy") of the Company regularly (including any measurable objectives that the Board has set for implementing the Board Diversity Policy and the progress on achieving those objectives). The Board Diversity Policy sets out a clear objective and provides that the Company should endeavour to ensure that its Board members have the appropriate balance of skills, experience and diversity of perspectives and gender that are required to support the execution of its business strategy and in order for the Board to be effective. During the year under review, 1 meeting was held to make recommendation to the Board of Directors of the Company. The attendance records of each Director are set out in the section "ATTENDANCE RECORD OF DIRECTORS AND COMMITTEE MEMBERS".

In order to achieve the purpose of the diversity of the Board, the Nomination Committee has following selection criteria for Directors:

- to select candidates with objective criteria, taking into account comprehensive factors like the gender, age, culture, educational background as well as professional experience of the Board members;
- to select candidates for Directors according to the business characteristics and future development needs of the Company.

Under the revised rule 13.92 of the Listing Rules that came into effect on 1 January 2022, a single gender Board will not be considered by the Stock Exchange to have achieved board diversity. The Board believes that gender diversity is a manifestation of board diversity, among all other measurable objectives. As at the date of this the Board comprises 3 female Directors and 9 male Directors. The Company will continue to apply the principle of appointments based on merits with reference to the Board Diversity Policy as a whole. The Company has complied with this new requirement during the year ended 31 December 2022. The Group recognises the importance of diversity and has a diverse workforce in terms of gender, providing a variety of ideas and levels of competency that contribute to the Group's success. In the hiring process, the Company takes into account a number of measurable factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional specialisation, experience, skills, knowledge and other qualifications. Appointment of candidates is solely based on meritocracy, and candidates will be considered against objective criteria, having due regards for the benefits of diversity on the Group. As at 31 December 2022, approximately 40% of the Group's employees (including senior management) are female and 60% are male.

During the reporting period, members of the Nomination Committee had studied the nomination standards and procedures for the Directors and senior management of the Company.

### AUDIT COMMITTEE

Members of the Audit Committee are as follows:

#### Independent non-executive Directors:

Mr. Wang Yuzhou *(Chairman)* Dr. Guan Huanfei Mr. Chen Shuang Mr. Cao Hailiang Dr. Lin Xinzhu

The Audit Committee's duties were, among others, to review adequacy of the Company's policies and procedures regarding internal controls and risk management systems, to review the relationship between the Company and its auditors and to review the Group's financial statements. During the year ended 31 December 2022, the Audit Committee held 2 meetings. The attendance records of each Director are set out in the section "ATTENDANCE RECORD OF DIRECTORS AND COMMITTEE MEMBERS". During the aforesaid meetings, members of the Audit Committee reviewed the financial statements of the Group for the year ended 31 December 2021 and for the six months ended 30 June 2022 and the accounting principles and practices adopted by the Group. The Audit Committee has reviewed the auditor's independence and objectivity and the effectiveness of the auditor's audit process. The Audit Committee also conducted its annual review of the adequacy and effectiveness of the Company's risk management and internal control systems and external audit and internal audit function. The Company's annual results for the year ended 31 December 2022 has been reviewed by the Audit Committee of the Company.

### **RISK MANAGEMENT AND INTERNAL CONTROL**

The Board acknowledges that it is their responsibilities to ensure that the Group has established and maintained adequate and effective risk management and internal control systems. The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board is responsible for evaluating and determining the nature and extent of risks it is willing to take in achieving the strategic objectives; ensuring establishment and maintenance of effective risk management and internal control systems; and overseeing management in the design, implementation and monitoring of the risk management and internal control systems.

The Board delegates its responsibilities to the Audit Committee to review the practices of management with respect to risk management and internal control, including the design, implementation and supervision of the risk management and internal control systems, on a annually basis. The Audit Committee also reviews the effectiveness of the risk management and internal control systems on an annual basis.

#### **Risk Management**

#### Main Features of the Risk Management System

The risk management system of the Group consists of the following elements: strategy, risk governance structure, roles and responsibilities of each level of management, policies and procedures and risk management process.

#### The roles and responsibilities of all level of management in the risk governance structure

The Board:

• Ensure that the Group establishes and maintains appropriate and effective risk management and internal control systems, and review their effectiveness at least once a year; Oversee management in the design, implementation and monitoring of the risk management and internal control systems.

Risk management Team:

- The Risk Management Team facilitates and supports business units in carrying out risk management procedures;
- Periodically reports the risk assessment results to the Board;
- Provide recommendations to enhance the control measure to mitigate the key risks;
- Promote the risk management culture.

Business Unit/functional management:

- Identify, evaluate and manage the risks that may potentially impact the major processes of the operations;
- Monitor risks and take measures to mitigate risks.

#### Process Used to Identify, Evaluate and Manage Significant Risks

A robust risk management process is developed to identify, evaluate and manage significant risks. The risk management procedures include the following 3 steps:

Step 1: Risk identification – Identify the risks at the Company level and its subsidiary level.

- Step 2: Risk analysis Analyze the identified risks from two dimensions: potential impact and likelihood of occurrence; prioritize key risks and confirm top risks. Select an appropriate risk strategies for the identified risks and develop the relevant risk response and control measures to mitigate the key risks.
- Step 3: Risk reporting Consolidate the risk assessment results and report the results to the Audit Committee and the Board.

#### Internal Control

#### Main Features of the Internal Control System

The Group has established internal control system by referencing to the Committee of Sponsoring Organizations of the Treadway Commission (COSO) internal control framework. This internal control system consists of 17 principles and 5 key elements, e.g. control environment, risk assessment, control activities, information and communication, and monitoring.

#### Internal Audit Department

The Group has established internal audit department. The internal audit department conducts internal audits in accordance with a risk-based annual audit plan. The internal audit reports, along with the key audit findings prepared by the internal audit department, were reported to the Audit Committee and the Board on a regular basis. Management are obligated to address internal control deficiencies and the relevant recommendations proposed by the internal audit department in a timely manner to enhance the Group's internal control system stay effective.

#### **Inside Information**

The Group has put in place internal procedures for the handling of inside information in accordance with the Listing Rules as follows:

(1) Designated officers and employees of the Group are responsible for monitoring business developments and events of the Group for inside information to ensure that any potential inside information is promptly identified.

- (2) Any potential inside information identified is promptly reported to the company secretary of the Company who will assess, following the consultation with external financial or legal adviser if necessary or appropriate, whether the relevant information should be treated as inside information and whether an announcement is required or, where necessary, refer the matter to the Board for its decision.
- (3) Records of any meeting and discussion concerning the evaluation of whether certain information constitutes inside information will be maintained.
- (4) Relevant officers and members are frequently reminded of the need to comply with the confidentiality requirements before inside information is disclosed to the public and to ensure that appropriate non-disclosure agreements are put in place before the Group enters into significant negotiations or transactions.
- (5) If certain information is determined to be inside information, it will first be disclosed by way of an announcement on the website of the Stock Exchange before it is released in other channels.

#### **Reviews on Risk Management and Internal Control Systems**

The Board, through the Audit Committee, has annually reviewed the effectiveness of the Group's risk management and internal control systems by conducting a series of reviews, including management's assessment over internal control system and the internal audits conducted by internal audit department. The Board therefore considers that the Group's risk management and internal control systems are generally effective as at 31 December 2022, despite identifying certain areas for improvement.

The Board has also reviewed the adequacy of resources, including staff qualifications and experience, training programmes and budget of its accounting, internal audit and financial reporting functions, and are satisfied with the results.

#### DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements of the Group contained herein. The reporting responsibilities of PKF Hong Kong Limited, the auditor of the Company, are stated in the auditor's report on pages 47 to 50 of this report. There is no disagreement between the Board and the Audit Committee regarding the selection, appointment, resignation or dismissal of the external auditor.

### **GOING CONCERN AND MITIGATION MEASURES**

Pursuant to code provision D.1.3 of the CG Code, the Directors acknowledge their responsibilities for preparing the financial statements, which give a true and fair view of the Group. The Directors are aware that as disclosed in note 2.1 to the consolidated financial statements in this report, material uncertainties exist which cast significant doubt on the Group's ability to continue as a going concern.

# Responses from the Directors regarding the disclaimer of opinion set out in the Independent Auditor's Report for the year ended 31 December 2022

After taking into account of the Group's cash flow projections covering a period of twelve months from the end of the reporting period of the year ended 31 December 2022 prepared by the management, and assuming the success of the measures to mitigate the liquidity pressure and to improve financial position, the Directors consider the Group would be able to finance its operations and to meet its financial obligations as and when they fall due within the next twelve months from the end of the reporting period. Accordingly, the Directors consider the use of going concern assumption in the preparation of the consolidated financial statements of the Group is appropriate. However, as stated in the Independent Auditor's Report, the Auditor was unable to obtain sufficient supporting bases to assess the appropriateness and reasonableness of the use of the going concern assumption and thus unable to form an opinion of the basis. Although the management explained the situation to the Auditor, it is difficult for the management to provide such supporting evidences that the Auditor considers sufficient at this stage.

#### The Company has been actively tackling the challenges from all aspects

In order to meet its financial obligations as and when they fall due within the next twelve months and improve the Group's current ratio, the Directors have been undertaking a number of measures to improve the Group's liquidity and financial position, and to remediate certain delayed repayments to financial institutions, which include:

(a) the Group will continue its ongoing efforts to actively negotiate with lenders of the Defaulted Borrowings, try to settle the outstanding balance and convince the lenders of the Defaulted Borrowings, Defaulted Restructured Borrowing, and Cross-Defaulted Borrowings not to take any actions against the Group for immediate payment of the principals and interest payables of these borrowings. Based on latest communications with these lenders, except for the Qingdao Defaulted Borrowing, there is no indication that these parties have any current intention to take further action against the Group to demand immediate payment. Also, the Group will endeavor to negotiate with the Financial Institution for a mutually acceptable resolution over the Qingdao Defaulted Borrowing and to withdraw the Order from the Court and is expected that the Qingdao Defaulted Borrowing can be resolved through asset sales on or before the third quarter of the financial year ending 31 December 2023 ("FY2023");

- (b) the Group has been actively negotiating with certain financial institutions and identifying various options for restructuring the Group's existing borrowings (including the repayment and extension of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings), and financing the continuing construction of properties under development;
- (c) the Group is in the process of resuming the construction and pre-sale of a property development project in Haimen (the "Haimen Project") of a former subsidiary pursuant to a service agreement entered into between the Group and the Associated Company. The Group is expected to receive percentage-based service fee income based on the sales proceeds from the Haimen Project. The Group is expected to solve the problem of the Defaulted Borrowings by getting construction management fee and receivable due to Haimen Project. In addition, the Company will timely start the development of Hainan Project and the "Zendai Nantong Yicheng Thumb Plaza" project according to the local policy encouragement and local market to further improve the Company's cash inflow and ensure the new development projects;
- (d) the Group is also seeking potential investors who are interested in co-development or purchase of the Group's projects;
- (e) the Group will also continue to take active measures to control administrative costs and contain capital expenditures; and to seek other alternative financing to fund the settlement of its existing financial obligations and future operating expenditure;
- (f) the Company will continue to communicate with other financial institutions to strive for financing replacement and obtain new financing. The Company is negotiating with three domestic banks at present on the replacement of the Company's existing borrowings. It is expected that the financing replacement and new financing will be completed in the third quarter of FY2023; and
- (g) the Company will intensify the disposal of inefficient assets by the time window when the macroeconomic environment improves to strive the completion of the disposal of assets in order to obtain new cash inflow.

The auditor of the Company has fully discussed the above action plans and measures with the management of the Company and Audit Committee.

Significant uncertainties exist as to whether management will be able to achieve its plans and measures as described above. Whether the Group will be able to continue as a going concern would depend upon the following:

- (a) successful negotiations with the Lenders of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings, such that these lenders will not take any actions against the Group to exercise their rights to demand immediate payment of the principals and interest payables of these borrowings before the Group is able to secure additional new sources of funding and restructure its existing borrowings, including repayment and extension of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings;
- (b) successfully and timely securing new financing from the financial institutions with which the Group is actively negotiating to fund the aforesaid restructuring of its existing borrowings as well as the continued financing of the construction of properties. Securing new financing depends on (1) the current regulatory environment and the improvement strength of policy adjustment; (2) whether the lenders of existing borrowings are agreeable to the terms and conditions of the financing and refinancing agreements; and (3) the Group's ability to continuously comply with these terms and conditions;
- (c) successfully accelerating the construction as well as pre-sale and sale of its properties under development and the Haimen Project; including meeting all of the necessary conditions to launch the pre-sale, and to make these pre-sales at the expected sale prices and in accordance with the timelines projected by management in the Cash Flow Projections; and
- (d) the Group's ability to generate operating cash flows and obtain additional sources of financing other than those mentioned above, to meet the Group's ongoing funding needs as well as successfully controlling administrative costs and capital expenditure.

Should the Group fail to achieve the abovementioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments would have to be made to write down the carrying values of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in these consolidated financial statements.

### Views of the Audit Committee and the Directors

The Audit Committee has been maintaining close communication with the Company's management, keeping abreast of the Company's operations and giving relevant suggestions. The Audit Committee reviewed and understood various issues and handling methods related to the Company's annual audit in detail, and agreed with the management's position, basis, efforts and views on the Company's operations. The Audit Committee believes that although the Company's Auditor's Report for the financial year ended 31 December 2022 is still unable to express an opinion, the Company's continuous operation ability has been greatly improved compared with the financial year ended 31 December 2021, and there is a continuous improvement trend. The Audit Committee recognizes the Company's efforts to address the issue of sustainable operations, and also gave relevant suggestions to the company's management during the process. The Audit Committee also had discussions with the auditor of the Company, after which the Audit Committee has agreed that the cause of the material uncertainties as disclosed in note 2.1 to the consolidated financial statements in this report is due to the unsuccessful capture of sufficient information to support on the Group's ability to continue as a going concern because of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-defaulted Borrowings. The Audit Committee agrees with the Company's proposed measures as set out in this report to address the material uncertainties as disclosed in note 2.1 to the consolidated financial statements in this report, and is of the view that the proposed measures are sufficient to address the material uncertainties.

### **AUDITOR'S REMUNERATION**

As regards annual audit service provided to the Company, the remuneration of HK\$1,707,000 made to the auditors was assessed according to the complexity, time required and prevailing market conditions. During the year ended 31 December 2022, the Group had engaged its auditor to provide other services mainly in relation to Myway Disposal, the fees for these services were HK\$1,762,000.

### **DIVIDEND POLICY**

Any declaration of dividends will depend upon a number of factors including the earnings and financial condition, operating requirements, capital requirements and any other conditions that the Directors may deem relevant and will be subject to the approval of the Shareholders. There is no assurance that dividends of any amount will be declared or distributed in any given year.

### **COMPANY SECRETARY**

All Directors are entitled to the company secretary's services. The company secretary reports and notifies the Board the latest information on corporate governance and oversight on a regular basis, assists the Chairman in preparation of the agenda, prepares and dispatches meeting documents in a timely and comprehensive manner so as to ensure the efficiency and validity of the Board Meeting.

The company secretary assists in preparing and keeping written resolutions and/or minutes of the meeting of the Board and the Board committees together with relevant documents. All matters under consideration including any enquiry and objection by Director will be detailed in the minutes. Within a reasonable time frame upon closing a meeting, draft minutes will be despatched to all Directors for their comment and the final written resolution and minutes will be sent to Directors for their records.

According to Rule 3.29 of the Listing Rules, the company secretary had taken no less than 15 hours of relevant professional training during the year.

With effect from 1 May 2021, Mr. Lau Yin Fung Terence of Stevenson, Wong & Co., an external service provider, has been appointed by the Company as the company secretary. His primary contact person at the Company is Ms. Li Zhen (an executive Director of the Company).

### SHAREHOLDERS' RIGHTS AND INVESTOR RELATIONS

The Company shall, for the purpose to keep its Shareholders duly informed of their rights, publish from time to time the updated Bye-laws of the Company in a consolidated form on the Company's website and the Stock Exchange's website.

The Group establishes communications with the Shareholders through the publication of announcements, notices, and circulars, interim and annual reports and in the Company's website.

According to paragraphs 58 to 59 of the Bye-laws of the Company, Shareholders, holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right to vote at general meetings of the Company, can by written requisition to the Board or the company secretary of the Company to request to convene a special general meeting to be called by the Board for the transaction of any business or resolution specified in such requisition, and such meeting shall be held in the form of a physical meeting only and within two months after the deposit of such requisition. An annual general meeting of the Company shall be called by notice of not less than twenty-one clear days. All other general meetings (including a special general meeting) of the Company must be called by notice of not less than fourteen clear days. The chairman of any general meetings ensures that the Shareholders are informed of the procedure for demanding a poll by way of explaining the same during the general meetings. The chairman of general meetings also ensures compliance with the requirements about voting by poll contained in the Listing Rules and the Bye-laws of the Company.

Shareholders may put forward proposals to be considered at general meetings of the Company by convening a special general meeting under the procedure set out above.

In order to maintain an on-going dialogue with Shareholders, Shareholders are encouraged to attend annual general meeting of the Company at which Board members and Board committees are available to answer questions related to the Group's business. Shareholders, investors and the media may also contact the Company via email at the email address of the Company at INFO@zhengdaglobal.com.

Overall, the Company considers the shareholders' communication policy of the Group implemented and conducted during the year to be effective. The Company will continue to review the implementation and effectiveness of the shareholders' communication policy by shareholders' feedback from the above channel.

### **CHANGE IN CONSTITUTIONAL DOCUMENTS**

The amended and new Bye-laws of the Company was adopted by special resolutions passed at the annual general meeting held on 23 June 2022, which allow the Company to:

- 1. hold hybrid general meetings and general meetings by electronic means;
- 2. ensure the Bye-laws to align with any amendments of the applicable laws of the Bermuda and the Listing Rules, including the amendments made to Appendix 3 to the Listing Rules relating to core shareholder protection standards which took effect on 1 January 2022; and
- 3. make certain minor housekeeping amendments to the Bye-laws for the purpose of clarifying existing practice and making consequential amendments in line with the amendments to the Bye-laws.

For details of the new Bye-laws, please refer to the announcements of the Company dated 20 May 2022 and 23 June 2022 and the circular of the Company dated 23 May 2022.

#### To the Shareholders of Shanghai Zendai Property Limited

(incorporated in Bermuda with limited liability)

### **DISCLAIMER OF OPINION**

We were engaged to audit the consolidated financial statements of Shanghai Zendai Property Limited (the "**Company**") and its subsidiaries (the "**Group**") set out on pages 51 to 167, which comprise:

- the consolidated balance sheet as at 31 December 2022;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated cash flow statement for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

We do not express an opinion on the consolidated financial statements of the Group. Because of the potential interaction of the multiple uncertainties and their possible cumulative effect on the consolidated financial statements as described in the Basis for Disclaimer of Opinion section of our report, it is not possible for us to form an opinion on these consolidated financial statements. In all other respects, in our opinion the consolidated financial statements have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **BASIS FOR DISCLAIMER OF OPINION**

### **Multiple Uncertainties Relating to Going Concern**

The Group reported a net profit of HK\$2,878 million for the year ended 31 December 2022, which included a one-off net gain of HK\$4,219 million arising from the disposal of subsidiaries. The Group's net loss was HK\$1,341 million excluding the net gain on disposal of subsidiaries. As at 31 December 2022, the Group's total equity attributable to owners of the Company amounted to HK\$985 million and its current liabilities exceeded its current assets by HK\$2,642 million. At the same date, the Group's total borrowings amounted to HK\$2,138 million (including the current portion of HK\$1,852 million) and its cash and bank balances amounted to HK\$152 million.

As at 31 December 2022, the Group was unable to repay borrowings and interest payables from several financial institutions according to the repayment schedule (the "Lenders of Defaulted Borrowings") with total principal amounts of HK\$820 million (the "Defaulted Borrowings") and related interest payables of HK\$447 million. In addition to the Defaulted Borrowings and related interest payables, borrowings of HK\$218 million (the "Defaulted Restructured Borrowing") and interest payables of HK\$54 million from an associated company of a shareholder (the "Associated Company") was defaulted since the Group was unable to repay in accordance with the repayment schedule stated in the debt restructuring agreement (the "Debt Restructuring Agreement") entered into with the Associated Company on 31 December 2020. Such non-repayments are collectively referred to as the "Default Events". As a result, the entire outstanding principal and interest payables of these borrowings of HK\$1,539 million would be immediately repayable if requested by the Lenders of Defaulted Borrowings and the Associated Company. Defaulted borrowings in sum of HK\$1,038 million were classified as current liabilities as at 31 December 2022.

The Default Events triggered cross-defaults of other borrowings of the Group (the "**Cross-Defaulted Borrowings**") with aggregated principal amounts of HK\$626 million and related interest payables of HK\$1 million as at 31 December 2022. All of these Cross-Defaulted Borrowings with original contractual repayment dates beyond 31 December 2023 were classified under current liabilities as at 31 December 2022 as they are due upon demand if requested by the respective lenders. These conditions, together with other matters described in Note 2.1 to the consolidated financial statements, indicate the existence of material uncertainties which may cast significant doubt about the Group's ability to continue as a going concern.

Management of the Company has been undertaking a number of plans and measures to improve the Group's liquidity and financial position and to restructure the existing borrowings, which are set out in Note 2.1 to the consolidated financial statements. The consolidated financial statements have been prepared on a going concern basis, the validity of which depends on the outcome of these plans and measures, which are subject to multiple uncertainties, including (a) successful negotiations with the lenders of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings, such that these lenders will not take any actions against the Group to exercise their rights to demand immediate payment of the principals and interest payables of these borrowings before the Group is able to secure additional new sources of funding and restructure its existing borrowings, including repayment and extension of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings; (b) successfully and timely securing new financing from the financial institutions with which the Group is actively negotiating to fund the aforesaid restructuring of its existing borrowings as well as the continued financing of the construction of properties. Securing new financing depends on (1) the current regulatory environment, and the improvement strength of policy adjustment; (2) whether the lenders of existing borrowings are agreeable to the terms and conditions of the financing and refinancing agreements; and (3) the Group's ability to continuously comply with these terms and conditions; (c) successfully accelerating the construction as well as pre-sale and sale of its properties under development and a property development project located in Haimen; including meeting all of the necessary conditions to launch the pre-sale, and to make these pre-sales at the expected sale prices and in accordance with the timelines projected by management in the cash flow projections; and (d) the Group's ability to generate operating cash flows and obtain additional sources of financing other than those mentioned above, to meet the Group's ongoing funding needs as well as successfully controlling administrative costs and capital expenditure.

As a result of these multiple uncertainties, the potential interaction of these uncertainties and the possible cumulative effect thereof, we were unable to form an opinion as to whether the going concern basis of preparation is appropriate.

Should the Group fail to achieve the abovementioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments would have to be made to write down the carrying value of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in these consolidated financial statements.

#### **Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements**

The Directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards ("**HKFRSs**") issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our responsibility is to conduct an audit of the Group's consolidated financial statements in accordance with Hong Kong Standards on Auditing issued by the HKICPA and to issue an auditor's report. We report solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, it is not possible for us to form an opinion on these consolidated financial statements due to the potential interaction of the multiple uncertainties and their possible cumulative effect on the consolidated financial statements.

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("**the Code**"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

The engagement partner on the audit resulting in this independent auditor's report is Lam Kar Bo (Practising Certificate Number: P05453).

#### **PKF Hong Kong Limited**

Certified Public Accountants

Hong Kong, 28 March 2023

26/F, Citicorp Centre 18 Whitfield Road Causeway Bay Hong Kong

# **CONSOLIDATED INCOME STATEMENT**

		Year ended 31 December		
		2022	2021	
	Notes	2022 HK\$'000	HK\$'000	
	NOLES	ПК\$ 000		
Revenue	7	396,621	740,993	
Cost of sales	9	(232,643)	(930,256)	
Gross profit/(loss)		163,978	(189,263)	
Other income, gains and expenses	8	(53,874)	73,255	
Net gain on disposal of subsidiaries	31	4,218,588		
Net impairment losses on financial assets	5.1(b)	(22,175)	(158,448)	
Impairment of property, plant and equipment	011(2)		(259,157)	
Selling and marketing expenses	9	(49,135)	(73,229)	
Administrative expenses	9	(184,791)	(300,861)	
Change in fair value of investment properties	16	(303,319)	(253,778)	
Finance costs	11	(975,712)	(1,001,523)	
Profit/(loss) before income tax		2 702 560	(2,163,004)	
Income tax credit	12	2,793,560 84,778	(2,103,004) 81,076	
			.,	
Profit/(loss) for the year		2,878,338	(2,081,928)	
Profit/(loss) for the year attributable to: – Owners of the Company		2,883,611	(2,070,423)	
– Non-controlling interests		(5,273)	(11,505)	
		(5,275)	(11,505)	
		2,878,338	(2,081,928)	
Earnings/(loss) per share				
– Basic	14	HK\$19.38 cents	HK\$(13.91) cents	
– Diluted	14	HK\$19.38 cents	HK\$(13.91) cents	

The above consolidated income statement should be read in conjunction with the accompanying notes.

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

	Year ended 31	Year ended 31 December		
	2022	2021		
	HK\$'000	HK\$'000		
Profit/(loss) for the year	2,878,338	(2,081,928)		
Other comprehensive income/(loss): Items that may be reclassified to profit or loss:				
Exchange differences arising on translation of foreign operations	43,998	(18,489)		
Release of exchange reserve upon disposal of subsidiaries	65,527	-		
	109,525	(18,489)		
Item that will not be reclassified to profit or loss: Changes in fair value of financial assets at fair value through other comprehensive income ("FVOCI"), net of tax	(6.261)	2 204		
(FVOCT), het of tax	(6,261)	3,294		
Other comprehensive income/(loss) for the year, net of tax	103,264	(15,195)		
Total comprehensive income/(loss) for the year	2,981,602	(2,097,123)		
Total comprehensive income/(loss) attributable to: – Owners of the Company – Non-controlling interests	3,003,998 (22,396)	(2,089,950) (7,173)		
Total comprehensive income/(loss) for the year	2,981,602	(2,097,123)		

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

# **CONSOLIDATED BALANCE SHEET**

		As at 31 December		
		2022	2021	
	Notes	HK\$'000	HK\$'000	
ASSETS				
Non-current assets				
Property, plant and equipment	15	643,517	754,109	
Investment properties	16	2,942,081	5,380,718	
Financial assets at FVOCI	23	69,940	24,331	
Amount due from an associate	18	-	-	
Properties under development	19	726,619	812,246	
Pledged bank deposits	21	582	12,231	
Total non-current assets		4,382,739	6,983,635	
• · · ·				
Current assets				
Properties under development and completed properties held-for-sale	19	195,669	5,465,290	
Inventories	19	1,435	2,365	
Trade and other receivables and prepayments	20	354,699	283,874	
Deposits for properties under development		15,787	4,952	
Amounts due from former subsidiaries	33	1,281,285	-	
Amount due from an associate	18	-	-	
Financial assets at fair value through profit or				
loss ("FVPL")	23	8,337	21,572	
Tax prepayments Pledged bank deposits	27 21	14,396 119,840	235,813 221,148	
Cash and bank balances	27	151,834	315,349	
Total current assets		2,143,282	6,550,363	
Asset classified as held-for-sale		-	3,547	
Total assets		6 526 021	12 527 545	
		6,526,021	13,537,545	
EQUITY				
Equity attributable to owners of				
the Company				
Share capital	29	297,587	297,587	
Reserves		2,337,741	2,315,814	
Accumulated losses		(1,650,018)	(4,632,089)	
		985,310	(2,018,688)	
Non-controlling interests		203,956	226,352	
Total equity/(deficit)		1,189,266	(1,792,336)	
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# **CONSOLIDATED BALANCE SHEET**

		As at 31 December		
		2022	2021	
	Notes	HK\$'000	HK\$'000	
LIABILITIES				
Non-current liabilities				
Borrowings	25	285,615	648,789	
Lease liabilities	30	42,556	67,053	
Deferred income tax liabilities	28	222,819	592,818	
Total non-current liabilities		550,990	1,308,660	
Current liabilities				
Trade and other payables	24	1,121,004	4,671,068	
Contract liabilities	6(d)	22,299	2,138,909	
Financial guarantee contracts provision	34(b)	144,437	-	
Amounts due to former subsidiaries	33	1,383,454	-	
Amounts due to minority owners of subsidiar	ies	113,177	122,770	
Borrowings	25	1,851,960	6,327,694	
Lease liabilities	30	40,728	31,492	
Tax payables	27	108,706	729,288	
Total current liabilities		4,785,765	14,021,221	
Total liabilities		5,336,755	15,329,881	
Total equity and liabilities		6,526,021	13,537,545	

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

The consolidated financial statements were approved by the Board of Directors on 28 March 2023 and were signed on its behalf.

Mr. Huang Yuhui Director Ms. Li Zhen Director

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Share capital (Note 29) HK\$'000	Other reserves HK\$'000	Accumulated losses HK\$'000	Equity attributable to owners of the Company HK\$'000	Non- controlling interests HK\$'000	<b>Total</b> HK\$'000
Balance at 1 January 2022	297,587	2,315,814	(4,632,089)	(2,018,688)	226,352	(1,792,336)
Comprehensive income Profit/(loss) for the year Other comprehensive income	-	-	2,883,611	2,883,611	(5,273)	2,878,338
Changes in fair value of financial assets at FVOCI, net of tax	-	(6,261)	-	(6,261)	-	(6,261)
Exchange differences arising on translation of foreign operations Release of exchange reserve upon disposal of	-	61,121	-	61,121	(17,123)	43,998
subsidiaries (note 31)	-	65,527	-	65,527	-	65,527
Total other comprehensive income, net of tax	-	120,387		120,387	(17,123)	103,264
Total comprehensive income/(expense) Release of other reserve upon	-	120,387	2,883,611	3,003,998	(22,396)	2,981,602
disposal of subsidiaries (note 31)	-	(98,460)	98,460	-	-	-
	-	21,927	2,982,071	3,003,998	(22,396)	2,981,602
Balance at 31 December 2022	297,587	2,337,741	(1,650,018)	985,310	203,956	1,189,266

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Share capital <i>(Note 29)</i> HK\$'000	Other reserves HK\$'000	Accumulated losses HK\$'000	Equity attributable to owners of the Company HK\$'000	Non- controlling interests HK\$'000	Total HK\$'000
Balance at 1 January 2021	297,587	2,335,341	(2,561,666)	71,262	233,525	304,787
Comprehensive loss Loss for the year Other comprehensive loss	-	_	(2,070,423)	(2,070,423)	(11,505)	(2,081,928)
Changes in fair value of financial assets at FVOCI, net of tax Exchange differences arising on translation of	-	3,294	-	3,294	-	3,294
foreign operations	-	(22,821)	_	(22,821)	4,332	(18,489)
Total other comprehensive loss, net of tax	-	(19,527)	-	(19,527)	4,332	(15,195)
Total comprehensive loss	-	(19,527)	(2,070,423)	(2,089,950)	(7,173)	(2,097,123)
Balance at 31 December 2021	297,587	2,315,814	(4,632,089)	(2,018,688)	226,352	(1,792,336)

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

# **CONSOLIDATED CASH FLOW STATEMENT**

		Year ended 31 December	
		2022	2021
	Notes	HK\$'000	HK\$'000
Cash flows from operating activities			
Profit/(loss) before income tax		2,793,560	(2,163,004)
Adjustments for:			
Interest income		(14,496)	(4,190)
Finance costs	11	975,712	1,001,523
Net impairment losses on financial assets		22,175	158,448
Depreciation of property, plant and equipment	10	54,475	68,999
Change in fair value of investment properties Impairment of properties under development	16	303,319	253,778
and completed properties held-for-sale		47,162	431,778
Impairment of property, plant and equipment		-	259,157
Gains on early termination of lease agreement		(829)	-
Gain on disposal of investment properties		-	(87,913)
Net gain on disposal of subsidiaries		(4,218,588)	-
Provision for taxes surcharge Provision and claims for compensation to		59,731	_
customers and litigations		15,322	35,072
Gain on disposal of property, plant and		13,322	55,072
equipment, net		(326)	(223)
Exchange gain		(958)	(464)
Changes in operating assets and liabilities			
(Increase)/decrease in properties under development and completed properties held-			
for-sale		(67,291)	169,674
Decrease in inventories		776	11
(Increase)/decrease in trade and other receivables			
and prepayments		(123,726)	8,528
Decrease in contract assets		-	7,459
(Increase)/decrease in deposits for properties			
under development		(40,946)	384
(Decrease)/increase in trade and other payables		(106,305)	69,615
Increase in contract liabilities		121,062	37,236
Cash (used in)/generated from operations		(180,171)	245,868
Interest received		14,496	4,190
Interest paid		(121,050)	(259,080)
Income taxes refunded		7,908	12,077
Net cash (outflow)/inflow from			
operating activities		(278,817)	3,055

# **CONSOLIDATED CASH FLOW STATEMENT**

		Year ended 31 December		
		2022	2021	
	Notes	HK\$'000	HK\$'000	
Investing activities				
Purchases of property, plant and equipment		(15,842)	(15,685)	
Additions to investment properties		(15,042)	(2,987)	
Purchases of financial assets at FVPL		_	(557)	
Proceeds from disposal of property, plant and			(557)	
equipment		534	466	
Proceed from disposal of investment property		-	102,371	
Net proceeds on disposal of financial assets at			102,571	
fair value through profit or loss		_	3,250	
Net cash outflow arising on disposal of			5,250	
subsidiaries	31	(14,099)	_	
Net cash (outflow)/inflow from investing				
activities		(29,407)	86,858	
		,		
Financing activities				
Proceeds from borrowings		378,236	405,059	
Repayment of borrowings		(289,723)	(667,053)	
Decrease in pledged bank deposits		98,338	254,103	
Principal elements of lease payments		(20,671)	(24,587)	
Net cash inflow/(outflow) from				
financing activities		166,180	(32,478)	
Net (decrease)/increase in cash and cash				
equivalents		(142,044)	57,435	
Cash and cash equivalents at beginning of				
year		315,349	230,800	
Effect of foreign exchange rate changes		(21,471)	27,114	
Cash and cash equivalents at end of year		151,834	315,349	

The above consolidated cash flow statement should be read in conjunction with the accompanying notes.

### 1. **GENERAL INFORMATION**

Shanghai Zendai Property Limited (the "**Company**") is a public limited company incorporated in Bermuda. Its shares are listed on The Stock Exchange of Hong Kong Limited ("**Stock Exchange**"). Its registered office is at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda and its principal place of business is at Unit 6508, 65/F, Central Plaza, 18 Harbour Road, Wanchai, Hong Kong.

The Company acts as an investment holding company. Its subsidiaries are principally engaged in property development, property investment and provision of property management and hotel operation. The Company and all its subsidiaries are referred as the Group. The Group has operations mainly in the People's Republic of China (the "**PRC**").

The consolidated financial statements are presented in HK dollars ("**HK\$**"), unless otherwise stated.

These consolidated financial statements have been approved for issue by the board of directors (the "**Directors**") of the Company (the "**Board**") on 28 March 2023.

### 2. BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("**HKFRS**") and the disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared on a historical cost basis, except for investment properties and certain financial assets at FVOCL/ FVPL, which are carried at fair value.

### 2. BASIS OF PREPARATION (Continued)

#### 2.1 Going concern basis

The Group reported a net profit of HK\$2,878 million for the year ended 31 December 2022, which included a one-off net gain of HK\$4,219 million arising from the disposal of subsidiaries. The Group's net loss was HK\$1,341 million excluding the net gain on disposal of subsidiaries. As at 31 December 2022, the Group's total equity attributable to owners of the Company amounted to HK\$985 million and its current liabilities exceeded its current assets by HK\$2,642 million. At the same date, the Group's total borrowings amounted to HK\$2,138 million (including the current portion of HK\$1,852 million). Except for borrowings of HK\$266 million and related interest payable of HK\$55 million which are unsecured, the Group's remaining borrowings were collaterised by the Group's properties under development and completed properties held-for-sale, hotel properties and investment properties recorded at a total carrying amount of HK\$3,479 million together with fixed deposits amounting to HK\$120 million. As at 31 December 2022, the Group had total cash and bank balances of HK\$152 million.

As at 31 December 2022, the Group was unable to repay borrowings and interest payables from several financial institutions according to the repayment schedule (the "Lenders of Defaulted Borrowings") with total principal amounts of HK\$820 million (the "Defaulted Borrowings") and related interest payables of HK\$447 million. In addition to the Defaulted Borrowings and related interest payables, borrowings of HK\$218 million (the "Defaulted Restructured Borrowing") and interest payables of HK\$54 million from an associated company of a shareholder (the "Associated Company") was defaulted since the Group was unable to repay in accordance with the repayment schedule stated in the debt restructuring agreement (the "Defaulted Restructuring Agreement") entered into with the Associated Company on 31 December 2020. Such non-repayments are collectively referred to as the "Default Events". As a result, the entire outstanding principal and interest payables of HK\$1,539 million would be immediately repayable if requested by the Lenders of Defaulted Borrowings and the Associated Company. Defaulted borrowings in the sum of HK\$1,038 million were classified as current liabilities as at 31 December 2022.

### 2. BASIS OF PREPARATION (Continued)

#### 2.1 Going concern basis (Continued)

The Default Events triggered cross-defaults of other borrowings of the Group (the "**Cross-Defaulted Borrowings**") with aggregated principal amounts of HK\$626 million and related interest payables of HK\$1 million as at 31 December 2022. All of these Cross-Defaulted Borrowings with original contractual repayment dates beyond 31 December 2023 were classified under current liabilities as at 31 December 2022 as they are due upon demand if requested by the respective lenders.

Up to the approval date of these consolidated financial statements, the Group repaid a portion of the principal of Cross-Defaulted Borrowings amounted to HK\$146 million and HK\$57 million, respectively. In addition, the Group repaid principal and interest payable of HK\$100 million and HK\$0.2 million, respectively in accordance with the repayment schedules of other borrowings of the Group between 1 January 2023 and the approval date of these consolidated financial statements.

As at the approval date of these consolidated financial statements, the Group's Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings and related interest payables totalled HK\$1,963 million. Taking into account the high interest and refinancing costs expected to be incurred, management expects that the Group's operating results for the year ending 31 December 2023 might be significantly affected under such circumstance.

### 2. BASIS OF PREPARATION (Continued)

#### 2.1 Going concern basis (Continued)

In addition, Qingdao Zendai Thumb Commercial Development Co., Ltd. (青島証大大拇指商 業發展有限公司)("Qingdao Zendai"), an indirect wholly-owned subsidiary of the Group, received an enforcement order (the "Order") issued by the Intermediate People's Court of Lanzhou (the "Court") in June 2022 following the Group's failure to reach a mutually acceptable settlement plan for one of the Defaulted Borrowings (the "Qingdao Defaulted Borrowing") with outstanding principal of RMB596 million (equivalent to approximately HK\$674 million), and interest and surcharge payables of RMB345 million (equivalent to approximately HK\$390 million) as at 31 December 2022 with a financial institution (the "Financial Institution"). According to the Order:

- (a) Bank deposit of HK\$4,533,000 of Qingdao Zendai as at 31 December 2022 shall be frozen and allocated to settle the Qingdao Defaulted Borrowing;
- (b) The Financial Institution has priority right for claim to the proceeds from any discounted disposal or auction or sale of the pledged properties of Qingdao Zendai including investment properties of HK\$974 million and property, plant and equipment of HK\$110 million as at 31 December 2022;
- (c) The Financial Institution shall have priority right of claim to the proceeds from 60% pledged equity interest of Hainan Huayi Real Estate Co., Ltd. (海南華意置業有限公司);
- (d) Shanghai Zendai Real Estate Co., Ltd. (上海証大置業有限公司), guarantor of the Qingdao Defaulted Borrowing (the "Guarantor of Qingdao Defaulted Borrowing"), which is a subsidiary of the Group, shall be jointly and severally liable for the outstanding sum of the Qingdao Defaulted Borrowing; and
- (e) the Court shall be entitled to seal, seize, auction and sell the equivalent assets of Qingdao Zendai and the Guarantor of Qingdao Defaulted Borrowing if the balance of bank deposit of Qingdao Zendai is insufficient to settle the outstanding sum of the Qingdao Defaulted Borrowing.

Up to the approval date of these consolidated financial statements, no settlement plan has been reached by the Group with the Financial Institution despite of the Group's continuous effort in negotiating with the Financial Institution for a mutually acceptable resolution over the Qingdao Defaulted Borrowing.

Furthermore, upon the completion of the disposal of subsidiaries to the Associated Company on 27 December 2022 (Note 31), the Group continues to provide financial guarantees to certain borrowings and interest payables of these former subsidiaries (as defined in Note 31) of RMB1,296 million (equivalent to HK\$1,466 million) which were defaulted as at 27 and 31 December 2022. The Group is liable to the unpaid principal, interest and any surcharge payables should these former subsidiaries fail to repay upon request by the respective lenders.

### 2. BASIS OF PREPARATION (Continued)

#### 2.1 Going concern basis (Continued)

The above conditions indicate the existence of material uncertainties which cast significant doubt regarding the Group's ability to continue as a going concern. In view of such circumstances, management of the Company has given careful consideration to the future liquidity and performance of the Group and its available sources of financing in assessing whether the Group will have sufficient financial resources to continue as a going concern. Certain plans and measures have been or will be taken by management to mitigate the Group's liquidity pressure and to improve its cashflows which include, but are not limited to, the following:

- (a) the Group will continue its ongoing efforts to convince the lenders of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings not to take any actions against the Group for immediate payment of the principals and interest payables of these borrowings. Based on latest communications with these lenders, except for the Qingdao Defaulted Borrowing, there is no indication that these parties have any current intention to take further action against the Group to demand immediate payment. Also, the Group will endeavor to negotiate with the Financial Institution for a mutually acceptable resolution over the Qingdao Defaulted Borrowing and to withdraw the Order from the Court;
- (b) the Group has been actively negotiating with certain financial institutions and identifying various options for restructuring the Group's existing borrowings (including the repayment and extension of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings), and financing the continuing construction of properties under development;
- (c) the Group is in the process of resuming the construction and pre-sale of a property development project in Haimen (the "Haimen Project") of a former subsidiary pursuant to a service agreement entered into between the Group and the Associated Company. The Group is expected to receive percentage-based service fee income based on the sales proceeds from the Haimen Project;
- (d) the Group is also seeking for the potential investors who are interested in codevelopment or purchase of the Group's projects; and
- (e) the Group will also continue to take active measures to control administrative costs and contain capital expenditures; and to seek other alternative financing to fund the settlement of its existing financial obligations and future operating expenditure.

The Directors have reviewed the Group's cash flow projections prepared by management (the "**Cash Flow Projections**"), which cover a period of not less than twelve months from 31 December 2022. The Directors are of the opinion that, taking into account the abovementioned plans and measures, the Group will have sufficient working capital to finance its operations and to meet its financial obligations as and when they fall due within twelve months from 31 December 2022. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis.

### 2. BASIS OF PREPARATION (Continued)

#### 2.1 Going concern basis (Continued)

Notwithstanding the above, significant uncertainties exist as to whether management will be able to achieve its plans and measures as described above. Whether the Group will be able to continue as a going concern would depend upon the following:

- (a) successful negotiations with the lenders of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings, such that these lenders will not take any actions against the Group to exercise their rights to demand immediate payment of the principals and interest payables of these borrowings before the Group is able to secure additional new sources of funding and restructure its existing borrowings, including repayment and extension of the Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings;
- (b) successfully and timely securing new financing from the financial institutions with which the Group is actively negotiating to fund the aforesaid restructuring of its existing borrowings as well as the continued financing of the construction of properties. Securing new financing depends on (1) the current regulatory environment and the improvement strength of policy adjustment; (2) whether the lenders of existing borrowings are agreeable to the terms and conditions of the financing and refinancing agreements; and (3) the Group's ability to continuously comply with these terms and conditions;
- (c) successfully accelerating the construction as well as pre-sale and sale of its properties under development and the Haimen Project; including meeting all of the necessary conditions to launch the pre-sale, and to make these pre-sales at the expected sale prices and in accordance with the timelines projected by management in the Cash Flow Projections; and
- (d) the Group's ability to generate operating cash flows and obtain additional sources of financing other than those mentioned above, to meet the Group's ongoing funding needs as well as successfully controlling administrative costs and capital expenditure.

Should the Group fail to achieve the abovementioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments would have to be made to write down the carrying value of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in these consolidated financial statements.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 3.1 Changes in accounting policies and disclosures

#### (a) Amended standards and revised conceptional framework adopted by the Group

The Group has applied the following amended standards for the first time for its annual reporting period commencing 1 January 2022:

- Amendments to HKFRS 3 Reference to the Conceptual Framework
- Amendments to HKFRS 16 Covid-19-related Rent Concessions beyond 30 June 2021
- Amendments to HKAS 16 Property, plant and equipment Proceed before Intended use
- Amendments to HKAS 37 Onerous Contracts Cost of Fulfilling a Contract
- Amendments to HKFRSs Annual Improvements to HFKRSs 2018-2020 Cycle

The amended standards listed above did not have any significant impact on the Group's accounting policies and did not require retrospective adjustments, and are not expected to significantly affect the current or future periods.

#### (b) New and amended standards not yet adopted

Certain new and amended standards, and annual improvements have been published that are not mandatory for 31 December 2022 reporting period and have not been early adopted by the Group. These standards, and annual improvements are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.2** Principles of consolidation and equity accounting

#### (a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to Note 3.3).

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated income statement, consolidated statement of comprehensive income, consolidated balance sheet and consolidated statement of changes in equity respectively.

#### (b) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (see (c) below), after initially being recognised at cost.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **3.2 Principles of consolidation and equity accounting** (*Continued*)

#### (c) Equity accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment.

Where the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables which are considered as part of the investments in the associates, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity-accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in Note 3.10.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.2** Principles of consolidation and equity accounting (Continued)

#### (d) Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/ permitted by applicable HKFRSs.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

### 3.3 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred,
- liabilities incurred to the former owners of the acquired business,
- equity interests issued by the Group,
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 3.3 Business combinations (Continued)

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the:

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity.

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 3.4 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

#### 3.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker.

The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Directors that makes strategic decisions.

#### **3.6 Foreign currency translation**

#### *(a) Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("**the functional currency**"). The consolidated financial statements are presented in HK\$, which is the Company's functional and presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **3.6 Foreign currency translation** (*Continued*)

#### (b) Transactions and balances (Continued)

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated income statement within "finance costs". All other foreign exchange gains and losses are presented in the consolidated income statement on a net basis within "other income, gains and expenses".

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at FVPL are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as fair value through other comprehensive income are recognised in other comprehensive income.

#### (c) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (ii) income and expenses for each income statement and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- (iii) all resulting exchange differences are recognised in other comprehensive income under exchange revenue.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.6 Foreign currency translation** (Continued)

### (d) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the Group's ownership interest in associates that do not result in the Group losing significant influence), the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

## 3.7 Investment properties

Investment property, principally comprising leasehold land and buildings, is held for longterm rental yields or for capital appreciation or both, and that is not occupied by the Group. It also includes properties that are being constructed or developed for future use as investment properties and right-of-use assets recognised on lease contracts that meet the definition of investment properties. Investment property is initially measured at cost, including related transaction costs and where applicable borrowing costs.

After initial recognition, investment property is carried at fair value, assessed annually by a professional independent valuer. Fair value is based on active market prices, adjusted, if necessary, for any differences in the nature, location or condition of the specific asset. If such information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. Investment property that is being redeveloped for continuing use as investment property, or for which the market has become less active, continues to be measured at fair value.

Property that is being constructed or developed as investment property is carried at fair value. Where fair value is not reliably determinable, such investment property under construction is measured at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier).

The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in light of current market condition.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.7** Investment properties (Continued)

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in the consolidated income statement during the financial period in which they are incurred.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its fair value at the date of reclassification becomes its cost for accounting purposes.

If an item of property, plant and equipment becomes an investment property because its use has changed, any differences resulting between the carrying amount and the fair value of this item at the date of transfer is recognised in other comprehensive income and increase the revaluation surplus within equity. Any resulting increase in the carrying amount of the property is recognised in the profit or loss to the extent that it reverses a previous impairment loss, with any remaining increase recognised in other comprehensive income and changed directly to revaluation reserves within equity. Any resulting decrease in the carrying amount of the property is charged to the profit or loss.

For an investment property becomes to redevelop with a view to sale, it is reclassified as inventory, and its fair value at the date of reclassification becomes its cost for accounting purposes.

If an item of inventories becomes an investment property that will be carried at fair value is consistent with the treatment of sales of inventories. Any difference between the fair value of the property at that date and its previous carrying amount shall be recognised in profit or loss.

## 3.8 Land use rights

Land in China is state-owned and no individual land ownership right exists. The Group acquired the rights to certain land, and the premiums paid for such rights are recorded as land use rights. Land use rights are classified and accounted for in accordance to the intended use of respective properties as erected on the land.

For properties that are held for own use, corresponding land use rights are accounted for as part of property, plant and equipment in the consolidated balance sheet, and are stated at cost and amortised over the use terms of 40 to 70 years using the straight-line method.

For properties that are held for development and subsequent sale, corresponding land use rights are accounted for as part of the development costs, and are accounted for under Note 3.14.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.9 Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

<ul> <li>Hotel and buildings</li> </ul>	Lower of underlying land lease term or 50 years
<ul> <li>Motor vehicles</li> </ul>	5 years
<ul> <li>Leasehold improvements</li> </ul>	5 years
<ul> <li>Furniture and equipment</li> </ul>	5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts. These are recognised within "other income, gains and expenses" in the consolidated income statement.

When revalued assets are sold, it is the Group's policy to transfer any amounts included in other reserves in respect of those assets to retained earnings.

## **3.10 Impairment of non-financial assets**

Property, plant and equipment, land use right and interest in an associate are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Property, plant and equipment, land use right and interest in an associate that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.11 Non-current assets (or disposal groups) held-for-sale

Non-current assets (or disposal groups) are classified as held-for-sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable (e.g. have committed to a plan to sell the asset (or disposal group) and an active programme to locate a buyer and complete the plan must have been initiated and where applicable, the required shareholders' approval for the related disposal could certainly be obtained). They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred income tax assets, assets arising from employee benefits, financial assets and investment property that are carried at fair value, which are specifically exempt from this requirement.

An impairment loss is recognised for any initial or subsequent write-down of the disposal group to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of disposal group, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of disposal group is recognised at the date of de-recognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

The assets of a disposal group classified as held for sale are presented separately from the other assets in the consolidated balance sheet. The liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the consolidated balance sheet.

## 3.12 Investments and other financial assets

#### 3.12.1 Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.12 Investments and other financial assets (Continued)

### 3.12.1 Classification (Continued)

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at FVOCI.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### 3.12.2 Recognition and de-recognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

### 3.12.3 Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.12 Investments and other financial assets (Continued)

#### 3.12.3 Measurement (Continued)

#### **Debt instruments**

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented under "other income, gains and expenses" together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the consolidated income statement.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through other comprehensive income (OCI), except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in "other income, gains and expenses". Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in "other income, gains and expenses" and impairment losses are presented as separate line item in the consolidated income statement.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within "other income, gains and expenses" in the period in which it arises.

#### **Equity instruments**

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other gains when the Group's right to receive payments is established.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.12 Investments and other financial assets (Continued)

#### 3.12.3 Measurement (Continued)

Changes in the fair value of financial assets at FVPL are recognised in "other income, gains and expenses" in the consolidated income statement as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

#### 3.12.4 Impairment

The Group performs impairment assessment under expected credit loss ("ECL") model on its debts instruments which are subject to impairment under HKFRS 9 Financial Instruments. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables. The ECL on these assets are assessed individually.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.12 Investments and other financial assets (Continued)

### 3.12.4 Impairment (Continued)

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and adjusted by forward looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights. The Group uses a practical expedient in estimating ECL on trade receivables using a provision matrix taking into consideration historical credit loss experience adjusted for forward-looking information that is available without undue cost or effort.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

#### 3.12.5 Dividend income

Dividends are received from financial assets measured at FVPL and FVOCI. Dividends are recognised as other gains in profit or loss when the right to receive payment is established. This applies even if they are paid out of pre-acquisition profits, unless the dividend clearly represents a recovery of part of the cost of an investment. In this case, the dividend is recognised in OCI if it relates to an investment measured at FVOCI. However, the investment may need to be tested for impairment as a consequence.

### 3.13 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 3.14 Inventories

#### (a) Properties under development

Properties under development are stated at the lower of cost and net realisable value. Net realisable value is determined by reference to estimated sales proceeds of the properties sold in the ordinary course of business less costs to complete development and estimated selling expenses.

Development costs of properties comprises land use rights, construction costs, borrowing costs capitalised for qualifying assets and professional fees as incurred during the development period. On completion, all development costs of the properties are transferred to completed properties held-for-sale.

Properties under development are classified as current assets when the construction of the relevant properties commences unless the construction period of the relevant property development project is expected to complete beyond normal operating cycle.

Costs to fulfill a contract comprise the development cost and land use right cost directly related to an existing contract that will be used to satisfy performance obligations in the future. The costs to fulfill a contract are recorded in properties under development if they are expected to be recovered. The amount is amortised on a systematic basis, consistent with the pattern of revenue recognition of the contract to which the asset relates.

#### (b) Completed properties held-for-sale

Completed properties held-for-sale are completed properties remaining unsold at the balance sheet date and are stated at the lower of cost and net realisable values. Cost comprises development costs attributable to the unsold properties. Net realisable value is determined by reference to the sale proceeds of properties sold in the ordinary course of business, less applicable variable selling expenses, or by management estimates based on prevailing marketing conditions.

#### (c) Other inventories

Other inventories mainly comprise raw materials for upfitting, food and beverages and hotel consumables. Goods are valued at the lower of cost and net realisable value. Cost, calculated on the weighted average basis, comprises invoiced price, delivery and other direct costs relating to purchases. Net realisable value is determined on the basis of anticipated sales proceeds less estimated selling expenses.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.15 Trade receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If collection of trade receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

### 3.16 Cash and cash equivalents

For the purpose of presentation in the consolidated cash flow statement, cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short-term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

## 3.17 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### 3.18 Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are unsecured and are presented as current liabilities unless payment is not due within 12 months (or in the normal operating cycle of the business if longer) after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

### **3.19 Borrowings and borrowing costs**

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the consolidated income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.19 Borrowings and borrowing costs** (Continued)

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. Other borrowing costs are expensed in the period in which they are incurred.

### 3.20 Current and deferred income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred income tax assets and liabilities attributable to temporary differences and to unused tax losses.

#### *(a) Current income tax*

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

#### *(b) Deferred income tax*

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred income tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.20 Current and deferred income tax (Continued)

#### (b) Deferred income tax (Continued)

The deferred income tax liability in relation to investment property that is measured at fair value is determined assuming the property will be recovered entirely through sale.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred income tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the company is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset where there is a legally enforceable right to offset current income tax assets and liabilities and where the deferred income tax balances relate to the same taxation authority. Current income tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred income tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

### 3.21 Employee benefits

#### (a) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the consolidated balance sheet.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 3.21 Employee benefits (Continued)

### (b) Pension obligations

The Group has only defined contribution pension plans.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### (c) Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the Group recognises costs for a restructuring that is within the scope of HKAS 37 and involves the payment of terminations benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

#### (d) Bonus plans

The Group recognises a liability and an expense for bonuses. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.22 Share-based payments

#### (a) Equity-settled share-based payment transactions

The Group operates an equity-settled, share-based compensation plan, under which the Group receives services from employees as consideration for equity instruments (options) of the Group. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted:

- including any market performance conditions (for example, an entity's share price);
- excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- including the impact of any non-vesting conditions (for example, the requirement for employees to save or hold shares for a specified period of time).

The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-marketing performance and service conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated income statement, with a corresponding adjustment to equity.

In addition, in some circumstances employees may provide services in advance of the grant date and therefore the grant date fair value is estimated for the purposes of recognising the expense during the period between service commencement period and grant date.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (and share premium).

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 3.22 Share-based payments (Continued)

#### (b) Share-based payment transactions among group entities

The grant of options by the Company over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity in the parent entity accounts.

In the subsidiaries' financial statements, the award is treated as an equity-settled sharebased payment, as the subsidiaries do not have an obligation to settle the award. An expense for the grant date fair value of the award is recognised over the vesting period, with a credit recognised in equity. The credit to equity is treated as a capital contribution, as the parent is compensating the subsidiaries' employees with no cost to the subsidiaries.

## **3.23 Provisions**

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

### 3.24 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of returns, trade allowances, rebates and amounts collected on behalf of third parties.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Group and specific criteria have been met for each of the Group's activities as described below.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 3.24 Revenue recognition (Continued)

The Group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

#### (a) Sale of properties

For property development and sales contracts for which the control of the property is transferred at a point in time, revenue is recognised when the customer obtains the physical possession or the legal title of the completed property and the Group has present right to payment and the collection of the consideration is probable.

In determining the transaction price, the Group adjusts the promised amount of consideration for the effect of a financing component if it is significant. For contracts where the period between payment and transfer of the associated goods or services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

### (b) Rental income

Rental income from investment properties is recognised on a straight-line basis over the term of the lease.

#### (c) Hotel operation

Revenue from provision of services and facilities of hotels is recognised in the accounting period in which the services and facilities are rendered. For income from food and beverages, revenue is recognised when control of the goods has transferred to customers, being at the point the goods are delivered to the customer.

#### (d) Property management and agency fee income

Property management and agency fee income is recognised in the accounting period in which the services are rendered.

### 3.25 Interest income

Interest income from financial assets at FVPL is included in the net fair value gains/(losses) on these assets.

Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in profit or loss as part of other gains.

Interest income is presented as finance income where it is earned from financial assets that are held for cash management purposes. Any other interest income is included in "other income, gains and losses".

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **3.25 Interest income** (Continued)

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

## 3.26 Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable,
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date,
- amounts expected to be payable by the Group under residual value guarantees,
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.26 Leases (Continued)

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received,
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, eg term, country, currency and security.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the Group entities use that rate as a starting point to determine the incremental borrowing rate.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are initially measured at cost comprising the following (if applicable):

- the amount of the initial measurement of lease liability,
- any lease payments made at or before the commencement date less any lease incentives received,
- any initial direct costs, and
- restoration costs.

Certain right-of-use assets meet the definition of investment property and are measured at fair value subsequently. The rest of right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Except for right-of-use assets that meet the definition of investment properties are presented under investment properties, the Group presents other right-of-use assets and land use rights under property, plant and equipment on the consolidated statement of financial position.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 3.26 Leases (Continued)

Payments associated with short-term leases of building and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term. (Note 3.24).

## 3.27 Earnings per share

### (a) Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

### (b) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.28 Dividend distribution

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the Company, on or before the end of the reporting period but not distributed at the end of the reporting period.

### 3.29 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

### **3.30 Financial guarantee contracts**

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of:

- the amount determined in accordance with the expected credit loss model under HKFRS 9 and
- the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of HKFRS 15 Revenue from Contracts with Customers.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

### **3.31 Contingent assets**

Contingent assets arise from unplanned or other unexpected events that give rise to the possibility of an inflow of economic benefits to the Group and they are not recognised in the consolidated financial statements. The Group assesses continually the development of contingent assets. If it has become virtually certain that an inflow of economic benefits will arise, the Group recognises the asset and the related income in the consolidated financial statements in the reporting period in which the change occurs.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## 3.32 Contingent liabilities

A contingent liability is a present obligation arising from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Where the Group is jointly and severally liable for an obligation, the part of the obligation that is expected to be met by other parties is treated as a contingent liability and it is not recognised in the consolidated financial statements.

The Group assesses continually to determine whether an outflow of resources embodying economic benefits has become probable. If it becomes probable that an outflow of future economic benefits will be required for an item previously dealt with as a contingent liability, a provision is recognised in the consolidated financial statements in the reporting period in which the change in probability occurs, except in the extremely rare circumstances where no reliable estimate can be made.

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

## 4.1 Critical accounting estimates and assumptions

The preparation of the consolidated financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's accounting policies.

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Group and that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discussed below.

#### (a) Going concern consideration

In the process of applying the Group's accounting policies, apart from those involving estimations, management has prepared the consolidated financial statements on the assumption that the Group will be able to operate as a going concern in the coming year, which is a critical judgement that has the most significant effect on the amounts recognised in the financial statements. The assessment of the going concern assumption involves making a judgement by the Directors, at a particular point of time, about the future outcome of events or conditions which are inherently uncertain. The Directors consider that the Group has the capability to continue as a going concern and the major events or conditions, which may give rise to business risks, that individually or collectively may cast significant doubt upon the going concern assumption are set out in note 2.1 to the consolidated financial statements.

# 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

## **4.1** Critical accounting estimates and assumptions (*Continued*)

#### (b) Estimate of fair value of investment properties

The fair value of investment properties is determined by using valuation technique. Details of the judgment and assumptions have been disclosed in Note 16.

In estimating the fair value of investment properties, the Group uses marketobservable data to the extent it is available. Where Level 1 inputs are not available, the Group engages independent qualified external valuers to perform the valuation. The management works closely with the independent qualified external valuers to establish the appropriate valuation techniques and key inputs to the model. The Group uses valuation techniques that include key inputs that are not based on observable market data to estimate the fair value.

#### (c) Income taxes and land appreciation tax ("LAT")

The Group is primarily subject to various taxes in the PRC, as it is principally engaged in property development in the PRC. Significant judgment is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

The implementation and settlement of LAT varies among various tax jurisdictions in cities of the PRC. LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds from sales of properties less deductible expenditures including land use rights, borrowing costs, business taxes, property development and other related expenditures. These taxes are incurred upon transfer of property ownership.

Significant judgment is required in determining the extent of land appreciation and its related taxes. The Group recognised LAT based on management's best estimates according to the understanding of the tax rules. The final tax outcome could be different from the amounts that were initially recorded, and these differences will impact the consolidated income statement in the periods in which such taxes are finalised with local tax authorities.

# 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

## 4.1 Critical accounting estimates and assumptions (Continued)

#### (d) Provision for properties under development and completed properties held-for-sales

The Group assesses the recoverable amounts of properties under development and completed properties held-for-sales according to their forecast net realisable value, taking into account costs to completion based on budget and past experience and net sales value based on prevailing and expected market conditions. Provision is made when events or changes in circumstances indicate that the carrying amounts may not be realised. The assessment requires the use of estimation.

## 4.2 Critical accounting judgements

### Impairment of financial assets and provision for financial guarantees

The loss allowances for financial assets and financial guarantees are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions, probability of default and recovery rate quoted from international credit-rating agencies as well as collateral value and default status of borrowings for which the Group is a guarantor. Management considers reasonably supportable information that is relevant and available without undue cost or effort for this purpose. The measurement of ECL is a function of the probability of default and loss given default, which involves key estimates from the management. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Details of the key assumptions and inputs used are disclosed in Note 5.1 (b).

## 5. FINANCIAL RISK MANAGEMENT

## **5.1 Financial risk factors**

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Policy for managing these risks is set by the Directors and summarised below.

#### (a) Market risk

### (i) Foreign exchange risk

Foreign exchange risk arises when the Group's entities enter into transactions denominated in a currency other than their functional currency.

## 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

### (a) Market risk (Continued)

#### (i) Foreign exchange risk (Continued)

The Company and its certain subsidiaries undertake certain transactions denominated in United States dollars ("**USD**"). The functional currency of these companies are HK\$. Under the Linked Exchange Rate System in Hong Kong, HK\$ is pegged to USD, management considers that there is no significant foreign exchange risk with respect to USD.

#### (ii) Cash flow and fair value interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group's cash flow interest rate risk arises from borrowings with prevailing floating market interest rates. Such risk is partly offset by cash held at prevailing market interest rates.

The Group's fair value interest rate risk relates primarily to its fixed rate borrowings and payables and pledged bank deposits. The Group currently does not utilise any derivative contracts to hedge its exposure to interest rate risk. However, management will consider hedging significant interest rate exposure should the need arise.

As at 31 December 2022, if interest rates on floating rate borrowings have increased/decreased by 50 basis points with all other variables held constant, the Group's interest expense would have increased/decreased by approximately HK\$830,000 (2021: HK\$2,056,000).

### (b) Credit risk

The Group's credit risk arises from cash and cash equivalents, contractual cash flows of debt instruments carried at amortised cost, and deposits with banks and financial institutions, as well as credit exposures to customers, including outstanding receivables.

Credit risk refers to the risk that the counterparty to a financial instrument would fail to discharge the obligation under the terms of financial instrument and cause a financial loss to the Group. The Group considered the probability of default upon initial recognition of asset (or inception date the Group becomes a party to the irrecoverable commitment in a financial guarantee arrangement) and whether there has been a significant increase in credit risk on an on-going basis throughout each reporting period. To assess whether there's a significant increase in credit risk, the Group compares the risk of a default occurring on the asset (or the financial guarantee) at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

### 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

Especially the following indicators are incorporated:

- internal credit rating;
- external credit rating;
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;
- actual or expected significant changes in the operating results of the borrower;
- significant increases in credit risk on other financial instruments of the same borrower; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the Group and changes in the operating results of the borrower.

#### (i) Risk management

To manage such exposure, the Group has policies in place to ensure that sales are made to properties purchasers with appropriate financial strengths and credit history, at the same time appropriate percentages of down payments are made. Deposits are placed with banks with appropriate credit ratings. Monitoring procedures are also in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews and assesses the recoverable amount of each individual trade receivables on a regular basis to ensure that adequate impairment losses are made for irrecoverable amounts.

The recoverability of other receivables is assessed taking into account of the financial position of the counterparties, past experiences and other factors.

The Group has provided guarantees to banks in favour of certain customers to secure their repayment obligations to banks for their purchases of property units (Note 34(a)). If a customer defaults on the payment of its mortgage during the term of the guarantee, banks holding the mortgage may demand the Group to repay the outstanding amount together with any accrued interest thereon. Under such circumstances, the Group is able to sell the property to recover any amounts paid by the Group to banks. The Directors of the Company consider that the Group's exposure to credit risk in this regard is minimal.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

### 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

### (i) Risk management (Continued)

The Group has provided guarantees to certain lenders of borrowings of HK\$1,465,619,000 of the former subsidiaries (Note 34(b)). The maximum exposure at the end of the reporting period in respect of these financial guarantees is disclosed in liquidity risk (Note 5.1(c)).

### (ii) Impairment of financial assets

The Group has two types of financial assets that are subject to the expected ECL model:

- trade receivables for sales of properties, from properties rental and from the provision of property management services; and
- other receivables carried at amortised cost.

While cash and cash equivalents are also subject to the impairment requirements of HKFRS 9, the identified impairment loss was immaterial as the counterparties are banks with high credit ratings.

#### Trade receivables

The Group applies the HKFRS 9 simplified approach to measure expected ECL which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected ECLs, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

#### (ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

On that basis, the loss allowance as at 31 December 2022 and 2021 was determined as follows for trade receivables:

31 December 2022	Current	Less than 3 months	3-12 months	More than 1 year	Total HK\$'000
Expected loss rate Gross carrying amount	-	5%	10%	53%	8%
- trade receivables	44,297	8,729	5,926	8,455	67,407
Loss allowance	-	436	593	4,439	5,468
		Less than	3-12	More than	Total
31 December 2021	Current	3 months	months	1 year	HK\$'000
Expected loss rate Gross carrying amount	-	5%	10%	51%	10%
– trade receivables	24,395	31,386	2,954	9,940	68,675
Loss allowance	-	1,569	295	5,101	6,965

During the year ended 31 December 2022, provision for loss allowance of HK\$2,188,000 (2021: HK\$5,502,000) was provided on trade receivables.

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group.

Impairment losses on trade receivables are presented as net impairment losses on financial assets within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

## 5. FINANCIAL RISK MANAGEMENT (Continued)

### 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

#### (ii) Impairment of financial assets (Continued)

Other receivables

The Group uses three categories approach for other receivables, including amount due from an associate, receivables from third parties and amounts due from former subsidiaries, which reflect their credit risk and how the loss provision is determined for each of those categories. These internal credit risk ratings are aligned to external credit ratings.

A summary of the assumptions underpinning the Group's ECL model is as follows:

Category	Definition of category	Basis for recognition of ECL provision
Stage one	Debtors have a low risk of default and a strong capacity to meet contractual cash flows	12 month (" <b>12m</b> ") expected losses. Where the expected lifetime of an asset is less than 12 months, expected losses are measured at its expected lifetime.
Stage two	Receivables for which there is a significant increase in credit risk since initial recognition	Lifetime expected losses
Stage three	Receivables for which there is a credit loss since initial recognition	Lifetime expected losses

The Group accounts for its credit risk by appropriately providing for expected losses on a timely basis. In calculating the ECL rates, the Group considers historical loss rates for each category of receivables and adjusts for forward-looking macroeconomic data.

For certain other receivables amounting to HK\$56,550,000 as at 31 December 2022 (2021: HK\$195,706,000), the impairment was determined individually. The balance was fully impaired as at 31 December 2021. (2021: provision for loss allowance recognised in profit or loss amounting to HK\$22,429,000) and the accumulated allowance as at 31 December 2022 is HK\$56,550,000 (2021: HK\$195,706,000). The loss allowance recognised for the remaining amount of other receivables was limited to 12m expected losses since their credit risk has not significantly increased after initial recognition.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

### (b) Credit risk (Continued)

### (ii) Impairment of financial assets (Continued)

Other receivables (Continued)

As at 31 December 2022 and 2021, the loss allowance was determined as follows for the remaining amount of other receivables:

31 December 2022	Amount due from an associate (a) HK\$'000	Receivables from third parties (b) HK\$'000	Amount due from former subsidiaries (c) HK\$'000	Total HK\$'000
Gross carrying amount of other receivables Expected loss rate Loss allowance	326,500 100% (326,500)	294,997 3% (9,926)	2,175,013 41% (893,728)	2,796,510 (1,230,154)
Other receivables, net	-	285,071	1,281,285	1,566,356
31 December 2021	Amount due from an associate (a) HK\$'000	Receivables from third parties (b) HK\$'000	Amount due from former subsidiaries (c) HK\$'000	Total HK\$'000
Gross carrying amount of other receivables Expected loss rate Loss allowance	353,179 100% (353,179)	149,023 15% (22,273)	- -	502,202 (375,452)
Other receivables, net	_	126,750	_	126,750

## 5. FINANCIAL RISK MANAGEMENT (Continued)

### 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

#### (ii) Impairment of financial assets (Continued)

Other receivables (Continued)

- (a) The main business of the associate is hotel operation. The borrowings of the associate were restructured in 2020. Given the fact that the credit risk of the associate has increased significantly and the ongoing repayment of the restructured borrowing is in doubt, the amount was fully impaired as at 31 December 2021 (2021: provision for loss allowance recognised in profit or loss amounting to HK\$109,539,000) and the accumulated allowance as at 31 December 2022 is HK\$326,500,000 (2021: HK\$353,179,000). The movement between the closing balances of the two year-end dates represent exchange realignment.
- (b) Other receivables amounting to HK\$294,997,000 (2021: HK\$149,023,000) mainly include cash consideration receivable from disposal of subsidiaries of HK\$189,565,000 (2021: HK\$Nil), deposits and utilities payments on behalf of contractors under daily operation activities and the associated ECL were considered as low. During the year ended 31 December 2022, provision for loss allowance of HK\$19,987,000 (2021: HK\$20,978,000) was provided on these remaining amount of other receivables.
- (c) The Directors have reviewed the credit qualities of amounts due from former subsidiaries of gross carrying amount of HK\$2,175,013,000 (2021: HK\$nil) and has considered that there are credit losses since initial recognition of these receivables in view of (i) the net asset value (excluding investments in subsidiaries and inter-company balances) of certain former subsidiaries are negligible; and (ii) certain former subsidiaries have encountered material financial difficulties and require longer period of time to develop and realise their properties. Accordingly, the Group has recognised expected credit loss provision of HK\$893,728,000 (2021: HK\$nil) in respect of amounts due from former subsidiaries.

Other receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group. The Group made no written off of other receivables during the year ended 31 December 2022 (2021: HK\$nil).

No significant changes to estimation techniques or assumptions were made during the reporting period.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

#### (ii) Impairment of financial assets (Continued)

During the year, the following losses were recognised in profit or loss in relation to impaired financial assets:

	Year ended 31 December		
	2022 HK\$'000	2021 HK\$'000	
<ul> <li>impairment losses on trade receivables</li> <li>impairment losses on amount</li> </ul>	(2,188)	(5,502)	
due from an associate – impairment losses on other receivables	-	(109,539)	
determined individually – impairment loss on remaining	-	(22,429)	
amount of other receivables – impairment losses on amounts	(19,987)	(20,978)	
due from former subsidiaries	(893,728)	_	
Impairment losses on financial assets at			
amortised cost	(915,903)	(158,448)	

#### (iii) Financial assets at FVPL

The Group is exposed to credit risk in relation to debt instruments that are measured at FVPL. The maximum exposure at the end of the reporting period is the carrying amount of these debt instrument of HK\$8,337,000 (2021: HK\$21,572,000).

#### (iv) Financial guarantee

Financial guarantees in respect of mortgage facilities for properties purchasers

The Group has policies in place to ensure that sales are made to properties purchasers with an appropriate financial strength and appropriate percentage of down payments. The Group has arranged bank financing for certain properties purchasers of the Group's property units and provided guarantees to secure obligations of such purchasers for repayments. If a properties purchaser defaults on the payment of its mortgage loan during the guarantee period, the bank holding the guarantee may demand the Group to repay the outstanding principal of the loan and any interest accrued thereon. Under such circumstances, the Group is able to forfeit the customer's deposit and resell the property to recover any amounts paid by the Group to the bank. In this regard, the Directors consider that the Group's credit risk is significantly reduced.

## 5. FINANCIAL RISK MANAGEMENT (Continued)

### 5.1 Financial risk factors (Continued)

#### (b) Credit risk (Continued)

#### (iv) Financial guarantee (Continued)

Financial guarantees issued in respect of borrowings and interest payables of former subsidiaries

In addition, the Directors reviewed and assessed the Group's existing financial guarantee contracts for impairment using reasonable and supportable information that is available without undue cost or effort in accordance with the requirements of HKFRS 9. The Group has undertaken to indemnify certain lenders of the former subsidiaries for borrowings and related interest payables to the extent of HK\$1,105,808,000 and HK\$359,811,000 respectively. Provision for financial guarantee contracts of HK\$144,437,000 has been recognised as at 31 December 2022 as the management expects the defaulted borrowings and related interest payables of a former subsidiary would not be sufficiently paid out by realising assets of that former subsidiary. Except as disclosed in Note 34, the Group did not enter into any financial guarantee contracts in respect of borrowings of third parties.

As at 31 December 2022 and 2021, the loss allowance was determined as follows for financial guarantee contracts issued:

	As at 31 December		
	<b>2022</b> 2021		
	HK\$'000	HK\$'000	
Maximum exposure amount	1,465,619	-	
Expected credit loss rate Loss allowance	10 <i>%</i> 144,437	-	

#### (c) Liquidity risk

Cash flow forecasting is performed in the operating entities of the Group and aggregated by finance department of the Group. The finance department of the Group monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs. The finance department of the Company has prepared cash flow projections for the year ending 31 December 2023 on the basis that: (1) bank financing will continue to be available despite of the default and cross-default status of certain bank and other borrowings; (2) percentage-based service fee income based on the sales proceeds from the Haimen project; (3) certain additional borrowings will be obtained; and (4) there will be no further breach of debt covenants in 2023. Management will closely monitor the situation to ensure that appropriate alternative actions are taken, such as to accelerate the sales of completed properties, if any of the above conditions are not fully fulfilled.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

#### (c) Liquidity risk (Continued)

The Group has a number of alternative plans to mitigate the potential impacts on anticipated cash flows should there be significant adverse changes in economic environment which might have unexpected material impact on the Group's anticipated cash flow position. These include accelerating sales of the Group's properties with more flexible pricing, adjusting and further slowing down the construction progress as appropriate, ensuring available resources from external financing or internal funding for the development of properties for sale and settlement of liabilities, implementing cost control measures, introducing strategic partners to the Group's property development projects and obtaining financial support from the shareholder. The Group will assess the relevant future costs and benefits and pursue such options as are appropriate. The Directors consider that the Group will be able to maintain sufficient financial resources to meet its operation needs.

table are the contractual undiscounted cash flow.							
Contractual maturities of financial liabilities	Less than 1 year HK\$'000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Over 5 years HK\$'000	Total contractual cash flows HK\$'000	Carrying amount of liabilities HK\$'000	
At 31 December 2022 Trade and other payables (excluding other taxes and							
payroll payables)	1,101,272	-	-	-	1,101,272	1,101,272	
Borrowings	1,564,802	156,977	419,584	229,800	2,371,163	2,137,575	
Amounts due to							
former subsidiaries	1,383,454	-	-	-	1,383,454	1,383,454	
Amounts due to minority							
owners of subsidiaries	113,177	-	-	-	113,177	113,177	
Lease liabilities	45,243	25,452	21,117	-	91,812	83,284	
	4,207,948	182,429	440,701	229,800	5,060,878	4,818,762	

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on their contractual maturities. The amounts disclosed in the table are the contractual undiscounted cash flow.

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.1 Financial risk factors (Continued)

#### (c) Liquidity risk (Continued)

Contractual maturities of financial liabilities	Less than 1 year HK\$'000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Over 5 years HK\$'000	Total contractual cash flows HK\$'000	Carrying amount of liabilities HK\$'000
At 31 December 2021 Trade and other payables (excluding other taxes and						
payroll payables)	4,575,221	-	-	-	4,575,221	4,575,221
Borrowings	6,471,952	96,820	287,024	493,386	7,349,182	6,976,483
Amounts due to minority						
owners of subsidiaries	122,770	-	-	-	122,770	122,770
Lease liabilities	38,006	27,061	42,347	8,265	115,679	98,545
	11,207,949	123,881	329,371	501,651	12,162,852	11,773,019

The following table details the Group's contractual maturities for its borrowings based on the earliest date on which the Group can be required to pay as at 31 December 2022.

		Between	Between		Total	
	Less than	1 and 2	2 and 5	Over 5	contractual	Carrying
At 31 December 2022	1 year	years	years	years	cash flows	amount
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Borrowings	1,924,965	55,808	150,826	170,702	2,302,301	2,137,575

In addition to the non-derivative financial liabilities as disclosed above, the Group also has provided financial guarantees in respect of the mortgage facilities for certain properties purchasers of the Group's properties and borrowings and related interest payables of former subsidiaries with guaranteed amounts of HK\$4,586,000 and HK\$1,465,619,000 respectively as at 31 December 2022 (2021: HK\$982,559,000 and HK\$ nil respectively), details of which have been set out in Note 34.

## 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

Consistent with industry practice, the Group monitors its capital structure on the basis of a gearing ratio. The ratio is calculated as net debt divided by equity/(deficit) attributable to owners of the Company (as shown in the consolidated balance sheet). For this purpose, the Group defines net debt as total debt (which comprises borrowings, amounts due to minority owners of subsidiaries and lease liabilities) less cash and cash equivalents and pledged bank deposits.

In order to maintain or adjust the appropriate ratio, the Group may adjust the amount of dividends paid to shareholders, issue new shares, return capital to shareholders, raise new debt financing or sell assets to reduce debt. The Group's overall strategy remains unchanged from prior year.

	As at 31 December			
	2022 HK\$'000	2021 HK\$'000		
Borrowings Amounts due to minority owners of subsidiaries Lease liabilities	2,137,575 113,177 83,284	6,976,483 122,770 98,545		
Total debts	2,334,036	7,197,798		
Less: Cash and cash equivalents Pledged bank deposits	(151,834) (120,422)	(315,349) (233,379)		
Net debts Equity/(deficit) attributable to owners of the Company	2,061,780 985,310	6,649,070 (2,018,688)		
Gearing ratio	209%	(329%)		

The gearing ratio at 31 December 2022 and 2021 was calculated as follows:

The gearing ratio as at 31 December 2022 is primarily resulted from the decrease in net debt and also the increase in equity attributable to owners of the Company as a result of the Myway Disposal (Note 31).

# 5. FINANCIAL RISK MANAGEMENT (Continued)

## 5.3 Fair value estimation

The table below analyses the Group's financial instruments and investment properties carried at fair value as at 31 December 2022 and 2021 by level of the inputs to valuation techniques used to measure fair value. Such inputs are categorised into three levels within a fair value hierarchy as follows:

- (a) Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1).
- (b) Inputs other than quoted prices included within investment properties that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2).
- (c) Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (Level 3).

See Note 16 for detailed disclosures of the investment properties that are measured at fair value.

	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Assets				
As at 31 December 2022				
Investment properties Financial assets at FVOCI	_	97,240 _	2,844,841 69,940	2,942,081 69,940
Financial assets at FVPL	8,337	-	-	8,337
	8,337	97,240	2,914,781	3,020,358
		1		Tetel
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Assets				
As at 31 December 2021				
Investment properties	-	100,294	5,280,424	5,380,718
Financial assets at FVOCI	_	_	24,331	24,331
Financial assets at FVPL	21,572	_		21,572
	21,572	100,294	5,304,755	5,426,621

There were no transfers among Level 1, Level 2 and Level 3 during the year.

Details of how the fair values of these financial assets are determined (in particular, the valuation techniques and inputs used) are set out in Note 23.

### 6. SEGMENT REPORTING

Management has determined the operating segments based on the internal reports reviewed by the Directors, being the major body in making operation decisions, for assessing the operating performance and resources allocation.

The Directors considers the business primarily on the basis of the types of goods and services supplied by the Group. The Group is currently mainly organised into three operating segments which comprise (i) sales of properties; (ii) hotel operations; and (iii) properties rental, management and agency services.

The Directors assess the performance of the operating segments based on a measure of adjusted profit or loss before income tax. Certain income and expenses are not allocated to the operating segments as they are not included in the measure of the segments' results that is used by the Directors for assessment of segment performance.

Total segment assets mainly exclude pledged bank deposits, amounts due from former subsidiaries, and unallocated head office and corporate assets, all of which are managed on a centralised basis.

Total segment liabilities mainly exclude unallocated borrowings, amounts due to former subsidiaries, financial guarantee contracts provision, and unallocated head office and corporate liabilities, all of which are managed on a centralised basis.

Transactions between segments are carried out at arm's length. The revenue from external parties reported to the Directors is measured in a manner consistent with that in the consolidated income statement.

### 6. SEGMENT REPORTING (Continued)

### Segment information is presented below:

*(a) Information about reportable segment revenue, profit or loss before income tax and other information* 

	Sales of J	properties	Hotel op	erations	manager	es rental, nent and services	То	tal
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Reportable segment revenue	48,377	307,025	79,246	93,640	286,416	352,051	414,039	752,716
Reportable segment revenue from internal sales	-	-	-	_	(17,418)	(11,723)	(17,418)	(11,723)
Reportable segment revenue from external sales (i)	48,377	307,025	79,246	93,640	268,998	340,328	396,621	740,993
Reportable segment (loss)/profit before income tax	(450,764)	(1,012,507)	41,675	(209,451)	(5,757)	104,605	(414,846)	(1,117,353)
Other information (items included in determining the reportable segment (loss)/profit):								
Bank interest income Depreciation charge Change in fair value of investment	6,130 7,607	616 8,566	793 40,057	66 57,685	7,305 6,811	3,507 2,748	14,228 54,475	4,189 68,999
properties Gains on early termination of lease	-	-	-	-	(303,319)	(253,778)	(303,319)	(253,778)
agreement Rental income	- 3,151	- 3,811	-	-	829 -	-	829 3,151	- 3,811
Gain/(loss) on disposal of property, plant and equipment, net Gain on disposal of investment	335	(28)	(9)	16	-	235	326	223
properties Impairment of property, plant and	-	-	-	-	-	87,913	-	87,913
equipment	-	-	-	259,157	-	-	-	259,157
Reportable segment assets Amounts included in the measure of segment assets:	886,888	7,663,884	685,945	848,249	3,283,157	4,768,974	4,855,990	13,281,107
Additions to non-current assets (ii) Reportable segment liabilities	7,427 2,250,703	6,194 10,656,798	5,523 57,446	3,401 101,078	22,815 1,080,961	9,682 900,535	35,765 3,389,110	19,277 11,658,411

- (i) For the year ended 31 December 2022, revenue from sales of properties of HK\$48,377,000 (2021: HK\$307,025,000) was recognised at a point in time. The revenue from hotel operations, management and agency services of HK\$199,800,000 (2021: HK\$253,260,000) were recognised over time. Rental income of HK\$148,444,000 (2021: HK\$180,708,000) was recognised on a straight-line basis over the term of respective leases.
- (ii) Amounts comprise additions to investment properties and certain property, plant and equipment.

## 6. SEGMENT REPORTING (Continued)

### Segment information is presented below: (Continued)

*(b) Reconciliation of reportable segment profit or loss before income tax, assets and liabilities* 

	Year ended 31 December	
	2022 20 HK\$'000 HK\$'0	
	ПК\$ 000	HK\$'000
Reportable segment loss before income tax	(414,846)	(1,117,353)
Unallocated bank interest income	268	(1 001 522)
Finance costs Net gain on disposal of subsidiaries (Note 31)	(975,712) 4,218,588	(1,001,523)
Unallocated head office and corporate expenses	(34,738)	(44,129)
Profit/(loss) before income tax	2,793,560	(2,163,004)

	As at 31 December		
Assets	2022 HK\$'000	2021 HK\$'000	
Reportable segment assets Pledged bank deposits Amounts due from former subsidiaries Unallocated head office and corporate assets Asset classified as held-for-sale	4,855,990 120,422 1,281,285 268,324 –	13,281,107 233,379 - 19,512 3,547	
Total assets	6,526,021	13,537,545	

	As at 31 December		
Liabilities	2022 HK\$'000	2021 HK\$'000	
Reportable segment liabilities Amounts due to former subsidiaries Financial guarantee contracts provision Unallocated borrowings Unallocated head office and corporate liabilities	3,389,110 1,383,454 144,437 266,447 153,307	11,658,411 - 2,636,994 1,034,476	
Total liabilities	5,336,755	15,329,881	

### 6. SEGMENT REPORTING (Continued)

### Segment information is presented below: (Continued)

#### (c) Geographical information

The Group's revenue are all derived from operations conducted in the PRC and the majority of the Group's non-current assets are also located in the PRC.

The Group has a large number of customers, and there is no significant revenue derived from specific external customers for the years ended 31 December 2022 and 2021.

#### (d) Contract liabilities

	As at 31 December	
	2022	2021
	HK\$'000	HK\$'000
Receipts in advance from properties purchasers of properties under development and		
completed properties	22,299	2,138,909

Out of the contract liabilities as at 31 December 2021 and 2020, amounts of HK\$14,324,000 and HK\$235,677,000 have been recognised as revenue of the Group during the years ended 31 December 2022 and 2021 respectively.

### 7. **REVENUE**

Revenue representing the aggregate of proceeds from sales of properties and amounts received and receivable from the hotel operations, properties rental, management and agency income is summarised as follows:

	Year ended 31 December	
	<b>2022</b> 20	
	HK\$'000	HK\$'000
Sales of properties	48,377	307,025
Hotel operations	79,246	93,640
Properties rental, management and agency income	268,998	340,328
	396,621	740,993

## 8. OTHER INCOME, GAINS AND EXPENSES

	Year ended 31 December	
	2022	2021
	HK\$'000	HK\$'000
Bank interest income	14,496	4,190
Gains on early termination of lease agreement	829	-
Rental income <i>(a)</i>	3,151	3,811
Government grants	715	1,185
Gain on disposal of property, plant and equipment, net	326	223
Gain on disposal of investment properties	-	87,913
Sales of scrap	-	5,861
Others (b)	1,662	5,144
Provision for taxes surcharge	(59,731)	-
Provision and claims for compensation		
to customers and litigations	(15,322)	(35,072)
	(53,874)	73,255

(a) Rental income was derived from leases of certain retail properties on a temporary basis which are included in completed properties held-for-sales.

(b) Others mainly include exchange gains and write-back of long aged other payables.

## 9. EXPENSES BY NATURE

Expenses by nature comprise cost of sales, selling and marketing expenses and administrative expenses as follows:

	Year ended 31 December	
	2022	2021
	HK\$'000	HK\$'000
Cost of properties sold	11,361	261,788
Cost of rendering property management service and		
others <i>(a)</i>	141,658	186,390
Tax and levies	32,462	50,300
Impairment of properties under development and		
completed properties held-for-sale	47,162	431,778
Employee benefit expense	105,310	171,708
Auditors' remuneration:		
– Audit services	1,707	2,680
– Non-audit services	1,762	610
Consulting and service expenses	19,758	21,622
Depreciation charge	54,475	68,999
Advertising costs	2,282	24,501
Short-term leasing expenses	3,655	3,166
Maintenance and consumption expenses for hotel	-,	-,
operations	28,490	26,578
Other expenses	16,487	54,226
		5 1,220
Total	166 F60	1 201 246
Total	466,569	1,304,346

(a) Cost of rendering property management service and others mainly includes cost of maintenance, cleaning and security relating to the provision of property management services.

## **10. EMPLOYEE BENEFIT EXPENSE**

	Year ended 31 December	
	2022	2021
	HK\$'000	HK\$'000
Salaries and wages	85,748	157,452
Pension costs – defined contribution plans	21,719	23,370
Less: capitalised in properties under development	107,467	180,822
Salaries and wages Pension costs – defined contribution plans	(1,722) (435)	(7,315) (1,799)
Total	105,310	171,708

## (a) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include 1 (2021: 1) director whose emolument is reflected in the analysis shown in Note 38. The emoluments payable to the remaining 4 (2021: 4) highest paid individuals during the year are as follows:

	Year ended 31 December	
	2022 HK\$'000	2021 HK\$'000
Salaries and wages Pension costs – defined contribution plans	4,632 388	9,381 391
Total	5,020	9,772

### **10. EMPLOYEE BENEFIT EXPENSE** (Continued)

### (a) Five highest paid individuals (Continued)

The emoluments fell within the following bands:

	Number of individuals	
	2022	2021
Emolument bands		
HK\$5,000,001 – HK\$5,500,000	-	1
HK\$2,000,001 – HK\$2,500,000	1	1
HK\$1,500,001 – HK\$2,000,000	-	1
HK\$1,000,001 – HK\$1,500,000	1	-
HK\$500,001 – HK\$1,000,000	2	1

### (b) Retirement benefit schemes

The Group operates a mandatory provident fund (the "**MPF**") scheme for all eligible employees in Hong Kong. The assets of the MPF scheme are held separately from those of the Group in funds under the control of trustees. The retirement benefit cost charged to profit or loss represents contributions payable to the MPF scheme by the Group at rates specified in rules of the MPF scheme.

The Group contributes to a local municipal government retirement scheme for all qualified employees in the PRC. The employer and its employees are each required to make contributions to the scheme at the rates specified in the rules. The only obligation of the Group with respect to retirement scheme is to make the required contributions under the scheme. No forfeited contribution is available to reduce the contribution payable in the future years. The retirement benefit scheme contributions arising from the PRC municipal government retirement scheme charged to profit or loss represent contributions paid or payable by the Group at rates specified in the rules of the scheme.

## **11. FINANCE COSTS**

	Year ended 31 December	
	2022	2021
	HK\$'000	HK\$'000
Interest expenses: – Bank borrowings – Other borrowings Interest and finance charges paid/payable	120,879 848,104	132,139 861,241
on lease liabilities	6,729	8,143
Finance costs	975,712	1,001,523

#### Note:

Interest expenses on other borrowings include the provision for late payment surcharges in connection with the delay in the repayment of certain other borrowings as mentioned in Note 25(c) of HK\$287,415,000 (2021: HK\$206,458,000).

## **12. INCOME TAX CREDIT**

The amount of income tax in the consolidated income statement represents:

	Year ended	31 December
	2022 HK\$'000	2021 HK\$'000
Current income tax: PRC_LAT	11,064	2,496
Under/(over)-provision in prior years: – PRC enterprise income tax (" <b>EIT</b> ") – PRC LAT	18,619 (30,006)	(58) (13,339)
	(11,387)	(13,397)
Deferred income tax credit (Note 28)	(84,455)	(70,175)
Income tax credit	(84,778)	(81,076)

### **Hong Kong Profits Tax**

No provision for Hong Kong Profits Tax has been made as the Group has no assessable profits in Hong Kong for the years ended 31 December 2022 and 2021.

## 12. INCOME TAX CREDIT (Continued)

### EIT

No provision for EIT has been made as the Group has no assessable profits in the PRC for the years ended 31 December 2022 and 2021.

### LAT

LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds of sales of properties less deductible expenditures including costs of land and development and construction expenditures, with an exemption provided for property sales of ordinary residential properties (普通標準住房) if their appreciation values do not exceed 20% of the sum of total deductible items. Certain property development projects are subjected to LAT which is calculated based on deemed levying rates of their revenue under the approved taxation method if the specific circumstances as approved by the local tax authority are met and the companies have been de-registered or the approval has exceeded three years whichever is earlier.

The income tax credit for the year can be reconciled to the profit/(loss) before income tax per the consolidated income statement as follows:

	Year ended 31 December		
	2022 HK\$'000	2021 HK\$'000	
Profit/(loss) before income tax	2,793,560	(2,163,004)	
Tax calculated at domestic rates applicable in tax			
jurisdictions concerned Impact of LAT in the PRC net of allowance deduction	719,167	(499,880)	
for EIT purpose	(21,708)	(8,132)	
Tax effect of non-taxable income	(1,318,764)	(13,254)	
Tax effect of expenses not deductible for tax purposes	198,529	122,960	
Tax effect of tax losses not recognised	59,457	139,835	
Tax effect of deductible temporary differences not recognised	268,615	212,346	
Utilisation of tax losses previously not recognised as			
deferred income tax assets	(8,693)	(34,893)	
Over provision in respect of prior years	18,619	(58)	
Income tax credit	(84,778)	(81,076)	

## **13. DIVIDENDS**

No dividend was proposed for the years ended 31 December 2022 and 2021.

## 14. EARNINGS/(LOSS) PER SHARE

#### Basic earnings/(loss) per share

The calculations of the basic earnings/(loss) per share attributable to owners of the Company are as below:

	Year ended 31 December		
	2022	2021	
<b>Earnings/(loss)</b> Earnings/(loss) attributable to owners of			
the Company (HK\$'000)	2,883,611	(2,070,423)	
<b>Number of shares</b> Weighted average number of ordinary shares in issue (thousands)	14,879,352	14,879,352	
	HK\$ cents	HK\$ cents	
Basic earnings/(loss) per share	19.38	(13.91)	

#### Diluted earnings/(loss) per share

Since there was no dilutive ordinary share during the years ended 31 December 2022 and 2021, diluted earnings/(loss) per share is equal to basic earnings/(loss) per share.

## **15. PROPERTY, PLANT AND EQUIPMENT**

Hotel and buildings HK\$'000	Right-of-use assets HK\$'000	Motor vehicles HK\$'000	Leasehold improvements HK\$'000	Furniture and equipment HK\$'000	Total HK\$'000
007.047	700 700	47.057	54.000	02.000	4 742 704
		17,057		•	1,713,791 33,257
-	-	(486)	-	(1,500)	(1,986)
		(1,957)			(57,193)
(51,842)	(31,312)	(957)	(5,552)	(3,239)	(112,902)
746,940	683,289	13,657	50,921	80,160	1,574,967
573,204	279,453	15,687	21,393	69,945	959,682
13,055	28,946	550	7,920	4,004	54,475
(7 363)	(5 337)		(3 367)		(1,778) (23,194)
(32,190)	(20,326)	(903)		(2,833)	(57,735)
546,706	282,736	13,464	24,463	64,081	931,450
200,234	400,553	193	26,458	16,079	643,517
Hotel and	Right-of-use	Motor	Leasehold	Furniture and	
buildings	assets	vehicles	improvements	equipment	Total
HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
HK\$'000 808,512	705,229	HK\$'000	43,864	89,974	1,664,812
808,512 	705,229 5,904 (6,895) –	17,233 (785)	43,864 9,356 _ _	89,974 425 (904) -	1,664,812 15,685 (8,584) (11,347)
808,512 _ _	705,229 5,904	17,233 (785)	43,864 9,356 –	89,974 425 (904)	1,664,812 15,685 (8,584)
808,512 	705,229 5,904 (6,895) –	17,233 (785)	43,864 9,356 _ _	89,974 425 (904) -	1,664,812 15,685 (8,584) (11,347)
808,512 	705,229 5,904 (6,895) – 18,485	17,233 	43,864 9,356 _ _ 878	89,974 425 (904) 2,571	1,664,812 15,685 (8,584) (11,347) 53,225
808,512  (11,347) 30,682 827,847	705,229 5,904 (6,895) - 18,485 722,723	17,233 	43,864 9,356 _ _ 878 54,098	89,974 425 (904) 2,571 92,066	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791
808,512 	705,229 5,904 (6,895) 18,485 722,723 254,127	17,233 (785) 609 17,057 15,114	43,864 9,356 _ 	89,974 425 (904) 2,571 92,066 64,063	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766
808,512  (11,347) 30,682 827,847	705,229 5,904 (6,895) - 18,485 722,723 254,127 25,355 -	17,233 (785) 609 17,057 15,114 793	43,864 9,356 _ _ 878 54,098	89,974 425 (904) 2,571 92,066 64,063 4,529 -	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766 68,999 259,157
808,512 	705,229 5,904 (6,895) 18,485 722,723 254,127	17,233 (785) 609 17,057 15,114	43,864 9,356 _ 	89,974 425 (904) 2,571 92,066 64,063	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766 68,999 259,157 (8,341)
808,512 	705,229 5,904 (6,895) - 18,485 722,723 254,127 25,355 - (6,895) -	17,233 (785) 609 17,057 15,114 793 - (771)	43,864 9,356 - 878 54,098 15,529 5,692 - -	89,974 425 (904) 2,571 92,066 64,063 4,529 - (675) -	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766 68,999 259,157 (8,341) (7,800)
808,512 	705,229 5,904 (6,895) 18,485 722,723 254,127 25,355 (6,895) 6,866	17,233 (785) 609 17,057 15,114 793 (771) 551	43,864 9,356 	89,974 425 (904) 2,571 92,066 64,063 4,529 (675) 2,028	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766 68,999 259,157 (8,341) (7,800) 26,901
808,512 	705,229 5,904 (6,895) - 18,485 722,723 254,127 25,355 - (6,895) -	17,233 (785) 609 17,057 15,114 793 - (771)	43,864 9,356 - 878 54,098 15,529 5,692 - -	89,974 425 (904) 2,571 92,066 64,063 4,529 - (675) -	1,664,812 15,685 (8,584) (11,347) 53,225 1,713,791 620,766 68,999 259,157 (8,341) (7,800)
	HK\$'000 827,847 	HK\$'000         HK\$'000           827,847         722,723           -         17,415           (29,065)         (5,337)           (51,842)         (51,512)           746,940         683,289           573,204         279,453           13,055         28,946           (7,363)         (5,337)           (32,190)         (20,326)           546,706         282,736           200,234         400,553           Hotel and buildings         Right-of-use assets	HK\$'000         HK\$'000         HK\$'000           827,847         722,723         17,057           -         17,415         -           -         -         (486)           (29,065)         (5,337)         (1,957)           (51,842)         (51,512)         (957)           746,940         683,289         13,657           573,204         279,453         15,687           13,055         28,946         550           -         -         (10)           (7,363)         (5,337)         (1,860)           (32,190)         (20,326)         (903)           546,706         282,736         13,464           200,234         400,553         193           Hotel and Right-of-use buildings         Motor vehicles	HK\$'000         HK\$'000         HK\$'000         HK\$'000           827,847         722,723         17,057         54,098           -         17,415         -         15,449           -         -         (486)         -           (29,065)         (5,337)         (1,957)         (15,274)           (51,842)         (51,512)         (957)         (3,352)           746,940         683,289         13,657         50,921           573,204         279,453         15,687         21,393           13,055         28,946         550         7,920           -         -         (10)         -           (7,363)         (5,337)         (1,860)         (3,367)           (32,190)         (20,326)         (903)         (1,483)           546,706         282,736         13,464         24,463           200,234         400,553         193         26,458           Hotel and         Right-of-use         Motor         Leasehold	HK\$'000         HK\$'000         HK\$'000         HK\$'000         HK\$'000           827,847         722,723         17,057         54,098         92,066           -         17,415         -         15,449         393           -         -         (486)         -         (1,500)           (29,065)         (5,337)         (1,957)         (15,274)         (5,560)           (51,842)         (51,512)         (957)         (3,352)         (5,239)           746,940         683,289         13,657         50,921         80,160           573,204         279,453         15,687         21,393         69,945           13,055         28,946         550         7,920         4,004           -         -         (10)         -         (1,768)           (7,363)         (5,337)         (1,860)         (3,367)         (5,267)           (32,190)         (20,326)         (903)         (1,483)         (2,833)           546,706         282,736         13,464         24,463         64,081           200,234         400,553         193         26,458         16,079           Hotel and         Right-of-use         Motor         Leasehold

As at 31 December 2022, land use rights (as included in right-of-use assets) and certain of the remaining property, plant and equipment with net book value of HK\$385,904,000 (2021: HK\$439,476,000) and HK\$197,648,000 (2021: HK\$226,234,000) respectively are pledged as collateral for the Group's borrowings (Note 25).

## **16. INVESTMENT PROPERTIES**

	2022 HK\$'000	2021 HK\$'000
At fair value		
	5 200 740	F 402 100
Opening balance at 1 January	5,380,718	5,493,108
Additions (a)	2,508	9,501
Disposal	-	(14,458)
Disposal of subsidiaries	(1,762,648)	_
Termination of leases	(6,392)	_
Exchange differences	(368,786)	146,345
Net changes from fair value adjustments	(303,319)	(253,778)
Closing balance at 31 December	2,942,081	5,380,718

(a) The Group has leased certain retail stores and apartments from individuals for the sole purpose to sub-lease out for rental income (the "Sub-lease Arrangements"). These leased properties have been classified as right-of-use assets in accordance with HKFRS 16 and have been included as investment properties of the Group. Additions to investment properties for the year ended 31 December 2022 included the right-of-use assets as recognised for the leased properties of approximately HK\$2,508,000 (2021: HK\$6,514,000). As at 31 December 2022, the carrying amounts of the properties under the Sub-lease Arrangements amounted to HK\$47,489,000 (2021: HK\$94,178,000).

### (b) Amounts recognised in profit and loss for investment properties

	Year ended	31 December
	2022 HK\$'000	2021 HK\$'000
Rental income Direct operating expenses	148,444 (65,258)	180,708 (87,581)
	83,186	93,127

The Group's investment properties are held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties through use. The Group has measured deferred income tax relating to the temporary differences of these investment properties using the tax rates and the tax bases that are consistent with the expected manner of recovery of these investment properties.

## 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis

An independent valuation of the Group's investment properties was performed by the valuer, Cushman & Wakefield International Property Advisers (Shanghai) CO. LTD. ("**Shanghai Cushman & Wakefield**"), to determine the fair value of the investment properties as at 31 December 2022. The revaluation gains or losses is included in "Change in fair value of investment properties" in consolidated income statement. The following table summarised the fair values of investment properties analysed by fair value hierarchy levels:

		Fair value mea	surements at 31	December 2022	
Description	Quoted prices in active markets for identical assets (Level 1) HK\$'000	Significant other observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	Total HK\$'000	Total RMB'000
Recurring fair value measurements					
Investment properties:					
– Shopping malls – Shanghai	-	-	1,187,235	1,187,235	1,050,000
– Car parking area – Shanghai	-	97,240	-	97,240	86,000
– Shopping malls – Yangzhou	-	-	258,930	258,930	229,000
– Shopping malls – Qingdao	-	-	973,533	973,533	861,000
<ul> <li>Shopping malls – Nantong</li> </ul>	-	-	377,654	377,654	334,000
- Leased properties classified as right-of-use					
assets – Shanghai	-	-	47,489	47,489	42,000
	-	97,240	2,844,841	2,942,081	2,602,000

## 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis (Continued)

	Fair value measurements at 31 December 2021						
Description	Quoted prices in active markets for identical assets (Level 1) HK\$'000	Significant other observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000	Total HK\$'000	Total RMB'000		
Recurring fair value measurements							
Investment properties:							
– Shopping malls – Shanghai	_	_	1,284,724	1,284,724	1,050,390		
– Car parking area – Shanghai	_	100,294	-	100,294	82,000		
– Shopping malls – Nanjing	_	-	2,064,273	2,064,273	1,687,750		
– Shopping malls – Yangzhou	_	_	309,809	309,809	253,300		
– Shopping malls – Qingdao	_	-	1,114,383	1,114,383	911,120		
– Shopping malls – Nantong	-	-	413,057	413,057	337,715		
- Leased properties classified as right-of-use							
assets – Shanghai	-	-	94,178	94,178	77,000		
	_	100,294	5,280,424	5,380,718	4,399,275		

All of the Group's investment properties are located in the PRC and the fair values of these investment properties are all denominated in RMB. Despite these consolidated financial statements are presented in HK\$, the fair values of each investment properties in RMB have also been presented above to better reflect the changes in the fair values of these investment properties (by excluding the impact of the changes in exchanges rates of RMB against HK\$).

There were no transfers among Levels 1, 2 and 3 during the years ended 31 December 2022 and 2021.

## **16. INVESTMENT PROPERTIES** (Continued)

## (c) Valuation basis (Continued)

*Fair value measurements using significant unobservable inputs (Level 3)* 

		Year ended 31 December 2022					
						Leased properties classified as right-of-use	
		S	hopping malls			assets	Total
	Shanghai HK\$'000	Nanjing HK\$'000	Yangzhou HK\$'000	Qingdao HK\$'000	Nantong HK\$'000	HK\$'000	HK\$'000
Opening balance at							
1 January 2022	1,284,724	2,064,273	309,809	1,114,383	413,057	94,178	5,280,424
Addition	-	-	-	-	-	2,508	2,508
Loss from fair value adjustments	(29,617)	(150,291)	(28,343)	(58,460)	(4,333)	(36,940)	(307,984)
Disposal of subsidiaries	-	(1,762,648)	-	-	-	-	(1,762,648)
Exchange differences	(67,872)	(151,334)	(22,536)	(82,390)	(31,070)	(12,257)	(367,459)
Closing balance at							
31 December 2022	1,187,235	-	258,930	973,533	377,654	47,489	2,844,841

		Year ended 31 December 2021						
		Shopping malls				Leased properties classified as right-of-use assets	Total	
	Shanghai HK <b>\$</b> '000	Nanjing HK\$'000	Yangzhou HK\$'000	Qingdao HK\$'000	Nantong HK\$'000	HK\$'000	HK\$'000	
Opening balance at								
1 January 2021	1,235,742	2,139,971	306,559	1,056,321	567,966	89,116	5,395,675	
Addition	-	-	-	2,987	-	6,514	9,501	
Disposal	(14,458)	-	_	-	-	-	(14,458)	
Net gains/(loss) from fair value								
adjustments	37,790	(136,445)	(5,663)	23,663	(169,018)	(4,105)	(253,778)	
Exchange differences	25,650	60,747	8,913	31,412	14,109	2,653	143,484	
Closing balance at								
31 December 2021	1,284,724	2,064,273	309,809	1,114,383	413,057	94,178	5,280,424	

### 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis (Continued)

#### Valuation processes of the Group

The Group's investment properties were valued at 31 December 2022 and 2021 by an independent professionally qualified valuer who holds a recognised relevant professional qualification and has recent experience in the locations and segments of the investment properties valued. For all investment properties, their current use equates to the highest and best use.

The Group's finance department includes a team that review the valuations performed by the independent valuer for financial reporting purposes. This team reports directly to the Chief Accountant. Discussions of valuation processes and results are held between the Chief Accountant, the valuation team and valuer at least once every year. As at 31 December 2022, the fair values of investment properties have been determined based on the valuation performed by Shanghai Cushman & Wakefield.

At the end of each reporting period, the finance department:

- verifies all major inputs to the independent valuation report;
- assesses properties valuations movements when compared to the prior year valuation reports; and
- holds discussions with the independent valuer.

Changes in Level 2 and 3 fair values are analysed at each reporting date during the biannual valuation discussions between the Chief Accountant and the valuation team.

#### Valuation techniques

For car parking area in Shanghai, the valuation was determined using the direct comparison approach which is based on market observable transactions of similar project without adjustment on significant unobservable inputs.

For certain shopping malls in Shanghai, Qingdao, Nantong and the leased properties in Shanghai, the valuation was determined using the income approach. For shopping malls in Yangzhou and the remaining shopping malls in Shanghai and Nantong, the valuation was determined using a combination of income capitalisation approach and direct comparison approach (50% each). Rental prices of comparable properties in close proximity are adjusted for differences in key attributes such as property size. The valuation was based on significant unobservable inputs. These inputs are summarised as the following tables.

# **16. INVESTMENT PROPERTIES** (Continued)

## (c) Valuation basis (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)	Relationship of unobservable inputs to fair value
Property 1 – Shopping malls in Shanghai Zendai Thumb Plaza located in Pudong, Shanghai	Level 3	Income Capitalisation Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield	<ol> <li>Monthly unit rent, using direct market comparables and taking into account of age, location and individual factors such as road frontage, size of property and layout/design of from RMB117/ square meter ("sq.m.") – RMB374/ sq.m. (2021: RMB145/sq.m. – RMB335/sq.m.).</li> <li>Reversionary yield, taking into account annual unit market rental income and unit market value of</li> </ol>	The higher the monthly unit rent, the higher the fair value. The higher the reversionary yield, the lower the fair value.
Property 2 – Car parking area in	Level 2	Direct Comparison Approach	the comparable properties, range from 4.5% – 6%. (2021: 4.5% – 6%). N/A	N/A
Shanghai Zendai Thumb Plaza		The key inputs are based on market observable transactions of similar properties		

## 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	Relations unobserv Significant unobservable input(s) to fair va	able inputs
Property 3 – Shopping malls in Zendai Xizhen Thumb Plaza located in Qingpu, Shanghai	Level 3	Income Capitalisation Approach and Direct Comparison Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield (3) Price per sq.m.	<ol> <li>Monthly unit rent, using direct market comparables and taking into account of age, location and individual factors such as road frontage, size of property and layout/design of from RMB46/ sq.m. – RMB76/sq.m. (2021: RMB48/sq.m. – RMB79/sq.m.).</li> </ol>	5
			<ol> <li>Reversionary yield, taking into account annual unit market rental income and unit market value of the comparable properties, range from 4% – 5% (2021: 6%).</li> </ol>	y yield, the
			<ul> <li>Price per sq.m., using market direct comparables and taking into account of location and other individual factors such as road frontage, size of property etc. of RMB20,335/sq.m. (2021: RMB14,937/sq.m.) for the base level.</li> </ul>	

# **16. INVESTMENT PROPERTIES** (Continued)

## (c) Valuation basis (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)	Relationship of unobservable inputs to fair value
Property 4 –Yangzhou Commercial Project located in Yangzhou City	Level 3	Income Capitalisation Approach and Direct Comparison Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield (3) Price per sq.m.	<ol> <li>Monthly unit rent, using direct market comparables and taking into account of age, location and individual factors such as road frontage, size of property and layout/design of from RMB79/ sq.m. – RMB114/sq.m. (2021: RMB128/sq.m.).</li> </ol>	The higher the monthly unit rent, the higher the fair value.
			<ol> <li>Reversionary yield, taking into account annual unit market rental income and unit market value of the comparable properties, range from 4.5% – 5.5% (2021: 6%).</li> </ol>	The higher the reversionary yield, the lower the fair value.
			3) Price per sq.m., using market direct comparables and taking into account of location and other individual factors such as road frontage, size of property etc. of RMB18,600/sq.m. (2021: RMB17,587/sq.m.) for the base level.	The higher the price, the higher the fair value.

## 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis (Continued)

#### Valuation techniques (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	uno	ationship of bservable inputs air value
Property 5 – Shopping malls of Qingdao Zendai Thumb Plaza located in Qingdao City	Level 3	Income Capitalisation Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield	market comparables and taking unit	higher the monthly rent, the higher fair value.
			account annual unit market rental reve	higher the rsionary yield, the er the fair value.

from 6% - 7% (2021: 6%).

# **16. INVESTMENT PROPERTIES** (Continued)

## (c) Valuation basis (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)	Relationship of unobservable inputs to fair value
Property 6 – Commercial Projects of Nantong Yicheng Thumb Plaza located in Nantong City	Level 3	Income Capitalisation Approach and Direct Comparison Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield (3) Price per sq.m.	<ol> <li>Monthly unit rent, using direct market comparables and taking into account of age, location and individual factors such as road frontage, size of property and layout/design of from RMB41/ sq.m. – RMB75/sq.m. (2021: RMB82/sq.m.).</li> </ol>	The higher the monthly rent, the higher the fair value.
			<ol> <li>Reversionary yield, taking into account annual unit market rental income and unit market value of the comparable properties, of 6% (2021: 6.5%).</li> </ol>	The higher the reversionary yield, the lower the fair value.
			3) Price per sq.m., using market direct comparables and taking into account of location and other individual factors such as road frontage, size of property etc. of RMB12,706/sq.m. (2021: RMB11,069/sq.m.) for the base level.	The higher the price, the higher the fair value.

## 16. INVESTMENT PROPERTIES (Continued)

### (c) Valuation basis (Continued)

#### Valuation techniques (Continued)

Properties	Fair value hierarchy	Valuation technique(s) and key input(s)	Relationship of unobservable inputs Significant unobservable input(s) to fair value
Properties 7 – Leased properties in Shanghai classified as right-of-use assets	Level 3	Income Capitalisation Approach The key inputs are: (1) Monthly unit rent (2) Reversionary yield	<ol> <li>Monthly unit rent, using direct market comparables and taking into account of age, location and individual factors such as road frontage, size of property and layout/design of from RMB309/ sq.m. – RMB592/sq.m. (2021: RMB355/sq.m. – RMB592/sq.m.).</li> </ol>
			<ol> <li>Reversionary yield, taking into account annual unit market rental income and unit market value of the comparable properties, of 7.5%. (2021: 7.5%)</li> <li>The higher the reversionary yield, the lower the fair value.</li> </ol>

### (d) Non-current assets pledged as security

As at 31 December 2022 and 2021, investment properties of the Group with fair values of HK\$2,568,950,000 and HK\$4,883,299,000, respectively, were pledged as collateral for the Group's borrowings (Note 25).

# **17. INVESTMENTS IN SUBSIDIARIES**

The following is a list of the principal subsidiaries as at 31 December 2022:

	Place of		Particulars of	Percenta ownership	interests
Name	incorporation and kind of legal entity	Principal activities and place of operation	issued share capital	directly in held	ndirectly held
Shanghai Zendai Real Estate Co., Ltd. 上海証大置業有限公司	The PRC, limited liability company	Property development and rental in the PRC	RMB820,000,000	-	100%
Shanghai Zendai Delta Land Company Limited 上海証大三角洲置業有限公司	The PRC, limited liability company	Property development in the PRC	RMB400,000,000	-	100%
Shanghai Zendai Himalayas Hotel Management Co., Ltd. 上海証大喜瑪拉雅酒店管理 有限公司	The PRC, limited liability company	Property management in the PRC	RMB15,000,000	-	100%
Qingdao Shenlan Deluxe Hotel Management Co., Ltd. 青島深藍複式酒店管理有限公司	The PRC, limited liability company 키	Property management in the PRC	RMB1,000,000	-	100%
Shanghai Zendai Xizhen Real Esta Development Co., Ltd. 上海証大西鎮置業發展有限公司	liability company	Property development in the PRC	RMB290,000,000	-	100%
Shanghai Zendai Xizhen Thumb Commercial Management Co., Ltd. 上海証大西鎮大拇指商業經營行 理有限公司	The PRC, limited liability company 管	Property management in the PRC	RMB1,000,000	-	100%
Shanghai Zendai Operation & Management Co., Ltd. 上海証大商業經營管理有限公詞	The PRC, limited liability company 키	Properties rental, management and agency services in the PRC	RMB20,000,000	-	100%
Shanghai Zendai Property Management Co., Ltd. 上海証大物業管理有限公司	The PRC, limited liability company	Property management in the PRC	RMB5,000,000	-	100%

## 17. INVESTMENTS IN SUBSIDIARIES (Continued)

The following is a list of the principal subsidiaries as at 31 December 2022: (Continued)

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital	Percenta ownership directly ir held	interests
Qingdao Zendai Commercial Traveling and Investment Development Co., Ltd. 青島証大商業旅遊投資發展 有限公司	The PRC, limited liability company	Property development in the PRC	RMB250,000,000	-	100%
Shanghai Zendai Commercial Traveling and Investment Development Co., Ltd. 上海証大商業旅遊投資 發展有限公司	The PRC, limited liability company	Hotel operation and properties rental in the PRC	RMB600,000,000	-	100%
Qingdao Zendai Thumb Commercial Development Co., Ltd. 青島証大大拇指商業發展 有限公司	The PRC, limited liability company	Property development in the PRC	USD12,000,000	-	100%
Yantai Zendai Thumb Real Estate Co., Ltd. 煙台証大大拇指置業有限公司	The PRC, limited liability company	Property development in the PRC	RMB150,000,000	-	70%
Auto Win Investments Limited	British Virgin Islands, limited company	Properties rental in the PRC	USD1	100%	_
Shanghai Zendai Nanjing Property Management Co., Ltd. 上海証大南京物業管理有限公司	liability company	Property management in the PRC	RMB1,000,000	-	100%
Nantong Zendai Real Estate Co., Ltd. 南通証大置業有限公司	The PRC, limited liability company	Property development and investment in the PRC	RMB100,000,000	-	100%
Haimen Zendai Binjiang Property Management Co., Ltd. 海門証大濱江物業管理有限公司	The PRC, limited liability company ]	Property management in the PRC	RMB500,000	-	100%

### 17. INVESTMENTS IN SUBSIDIARIES (Continued)

The following is a list of the principal subsidiaries as at 31 December 2022: (Continued)

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital	Percentage of ownership interests directly indirectly held held
Hainan Huayi Real Estate Co., Ltd. 海南華意置業有限公司 (" <b>Hainan Huayi</b> ")	The PRC, limited liability company	Property development in the PRC	RMB88,000,000	- 60%
Yangzhou Zendai Commercial Traveling Development Co., Ltd. 揚州証大商旅發展有限公司	The PRC, limited liability company	Property development in the PRC	RMB30,000,000	- 80%
Yangzhou Thumb Commercial Management Co., Ltd. 揚州大拇指商業經營管理 有限公司	The PRC, limited liability company	Property rental in the PRC	RMB500,000	- 80%

- (a) The above table lists the subsidiaries of the Company, which, in the opinion of the Directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.
- (b) As at 31 December 2022, the non-controlling interest of HK\$203,956,000 mainly includes the interest of the minority shareholder of Hainan Huayi of HK\$135,302,000. As at 31 December 2022, the total assets and total liabilities of Hainan Huayi are HK\$410,650,000 and HK\$72,395,000 respectively. The net comprehensive loss and net decrease in cash and cash equivalents of Hainan Huayi are HK\$2,886,000 and HK\$23,000 respectively for the year ended 31 December 2022.
- (c) As at 31 December 2022 and 2021, certain equity interests of the subsidiaries of the Group are pledged to secure certain borrowings granted to the Group.

## **18. INTEREST IN AN ASSOCIATE**

### (a) Investment in an associate

	As at 31 December		
	2022 202 HK\$'000 HK\$'00		
At 1 January Share of results	-		
At 31 December	-	-	

The Group's investment in an associate and details of which are as below:

Name of entity	Place of business/ country of incorporation	Particulars of paid-in capital	Percentage of ownership interest	Principal operation
Shanghai Zendai Himalayas Company Ltd. (" <b>Zendai Himalayas</b> ") 上海証大喜瑪拉雅有限公司	The PRC	Registered capital RMB633,630,000	45% (2021: 45%)	Hotel operation

(i) There were no contingent liabilities or capital commitments relating to the Group's investment in the associate. The Group has shared the loss of the associate only up to the extent that the Group's interest in the associate was reduced to zero as the Group has not incurred any legal or constructive obligations to recognise additional losses. The unrecognised share of losses of the associate for the year ended 31 December 2022 amounted to approximately HK\$165,287,000 (2021: HK\$171,828,000) and the cumulative unrecognised amounts up to 31 December 2022 amounted to approximately HK\$649,286,000 (2021: HK\$483,999,000).

### **18. INTEREST IN AN ASSOCIATE** (Continued)

### (a) Investment in an associate (Continued)

(ii) Summarised financial information for the associate

Set out below is the summarised financial information of Zendai Himalayas as at 31 December 2022 and 2021 and for the respective years then ended. The information below reflects the amounts presented in the financial statements of the associate, adjusted for differences in accounting policies between the Group and the associate, and not the Group's share of those amounts.

Summarised balance sheet	As at 31 December		
	2022	2021	
	HK\$'000	HK\$'000	
	20.240	27 022	
Current assets	30,318	37,923	
Non-current assets	3,394,800	3,803,339	
Current liabilities	(4,328,230)	(4,433,012)	
Non-current liabilities	(344,444)	(372,589)	
Net liabilities	(1,247,556)	(964,339)	
Included in the above amounts are:			
Investment properties	2,953,156	2,868,940	
Cash and cash equivalents	10,102	10,688	
Current financial liabilities (excluding		,	
trade and other payable)	(3,253,661)	(3,511,357)	
Summarised statement of			

Summarised statement of	Veer ended '	Year ended 31 December		
comprehensive income	fear ended .	ST December		
	2022	2021		
	HK\$'000	HK\$'000		
Revenue	80,896	169,056		
Losses from operations	(367,305)	(381,839)		
Other comprehensive income/(loss)	84,088	(22,237)		
Included in the above amounts are:				
Depreciation and amortisation	(88,700)	(98,210)		
Interest income	1	15		
Interest expense	(199,529)	(205,925)		

### 18. INTEREST IN AN ASSOCIATE (Continued)

### (b) Amount due from an associate

	As at 31 December           2022         2021	
	HK\$'000	HK\$'000
Amount due from an associate Less: provision for loss allowance	326,500 (326,500)	353,179 (353,179)
Amount due from an associate – net Less: non-current portion	-	-
Current portion	_	_

(i) In 2020, the Group obtained the results on the declaratory lawsuit against the associate for recovering the receivable amounts and claimed interests on any outstanding receivable amounts at a fixed rate of 6% per annum until such time as the associate has fully repaid the related amounts. The court ruled in favour of the Group's claims in April 2020 (the "Court Ruling") and confirmed the amount owing by the associate and that the Group is entitled to interests on any outstanding amounts from November 2015 until such time as the associate has fully repaid the related amounts. As disclosed in Note 18(a), the associate suffered from significant losses. In addition, the associate was unable to repay its bank borrowings and interests in accordance with the original contractual terms (with more details in Note 5.1(b)(ii)(a)) and these defaults combined with the unfavourable operating environment posted significant pressure on the liquidity of the associate. As at 31 December 2022 and 2021, considering the liquidity problem as encountered by the associate, amount due from the associate was fully impaired and the Group has not recognised interest income as entitled by the Group of approximately HK\$20,209,000 for the year ended 31 December 2022 (2021: HK\$20,874,000) pursuant to the Court Ruling.

### **18. INTEREST IN AN ASSOCIATE** (Continued)

# (c) Reconciliation of the summarised financial information presented to the carrying amount of its interest in the associate

	As at 31 December		
	2022 HK\$'000	2021 HK\$'000	
Opening net liabilities at 1 January Loss for the year Exchange differences	(964,339) (367,305) 84,088	(560,263) (381,839) (22,237)	
Closing net liabilities at 31 December	(1,247,556)	(964,339)	
Group's share of net liabilities of the associate <i>(Note)</i>	-	_	

#### Note:

As mentioned in Note 18(a)(i), the Group does not have any legal or constructive obligations to share further losses of the associate when the Group's interest in the associate was reduced to zero.

# **19. PROPERTIES UNDER DEVELOPMENT AND COMPLETED PROPERTIES HELD-FOR-SALE**

	As at 31 December		
	2022 HK\$'000	2021 HK\$'000	
Properties under development – Within a normal operating cycle included under			
current assets – Beyond a normal operating cycle included under	-	4,548,178	
non-current assets	726,619	812,246	
Completed properties held-for-sale	195,669	917,112	
	922,288	6,277,536	

During the year ended 31 December 2022, impairment provision of HK\$47,162,000 (2021: HK\$431,778,000) has been recognised in costs of sales which is mainly attributable to the change in estimated net realisable value of certain completed properties held-for-sale located in the PRC due to current market condition.

As at 31 December 2022, the accumulated impairment provision is HK\$58,356,000 (2021: HK\$482,935,000). Accumulated impairment provision of HK\$433,817,000 is released due to disposal of subsidiaries.

As at 31 December 2022, certain properties under development and completed properties held-for-sale with carrying amount of HK\$326,192,000 (2021: HK\$1,711,585,000) are pledged to banks to secure certain borrowings granted to the Group (Note 25).

Properties under development and completed properties held-for-sale which are expected to be recovered in more than twelve months after the end of reporting period are still classified under current assets if they are expected to be realised within the Group's normal operating cycle. As of 31 December 2022, properties under development of HK\$726,619,000 (2021: HK\$812,246,000) which are not expected to be developed within the Group's normal business cycle are therefore classified as non-current assets.

As at 31 December 2022, there are no completed properties held-for-sale that are expected by management to be realised through the delivery of the related properties to the customers after twelve months from the end of reporting period (2021: HK\$4,199,732,000).

## 20. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS

	As at 31 December		
	2022	2021	
	HK\$'000	HK\$'000	
Trade receivables	67,407	68,675	
Less: provision for loss allowance	(5,468)	(6,965)	
Trade receivables – net <i>(a)</i>	61,939	61,710	
Other receivables	351,237	330,978	
Deposits	310	13,751	
	351,547	344,729	
Less: provision for loss allowance (b)	(66,476)	(217,979)	
Other receivables – net	285,071	126,750	
Prepayments for turnover tax	7,689	95,414	
	354,699	283,874	

The balance of other receivables included the consideration receivable of approximately HK\$189,565,000 from disposal of subsidiaries (Note 31).

As at 31 December 2022 and 2021, the majority of the Group's trade and other receivables and prepayments are denominated in RMB.

As at 31 December 2022, the carrying amounts of trade and other receivables and prepayments approximated their fair values.

The Group generally grants no credit period to its customers on sales of properties, except for certain significant transactions where credit terms or settlement schedules are negotiated on an individual basis.

### 20. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS (Continued)

(a) The aging analysis of trade receivables before provision for loss allowance based on the date of services provided at the end of reporting period is as follows:

	As at 31 December		
	<b>2022</b> 202		
	HK\$'000	HK\$'000	
Within 3 months More than 3 months but less than 12 months More than 12 months	53,026 5,926 8,455	55,781 2,954 9,940	
	67,407	68,675	

Movements on the provision for loss allowance on trade receivables are as follows:

	2022 HK\$'000	2021 HK\$'000
At 1 January Net provision for the year <i>(i)</i> Disposal of subsidiaries Exchange differences	(6,965) (2,188) 2,789 896	(1,421) (5,502) - (42)
At 31 December	(5,468)	(6,965)

(*i*) For the year ended 31 December 2022, net provision included reversal of provision of HK\$285,000 (2021: HK\$nil).

(b) As at 31 December 2022, other receivables included certain cooperation intention deposits of HK\$56,550,000 (2021: HK\$146,787,000) which were paid to third party companies in prior years for cooperation in certain real estate projects.

The Group has decided not to be proceed with those projects and had negotiated with the counterparties to return the intention deposits. The amount was fully impaired as at 31 December 2022 (2021: provision for loss allowance recognised in profit or loss was HK\$22,429,000). Cumulative ECLs of HK\$79,150,000 were released upon the disposal of subsidiaries. As at 31 December 2022, the cumulative ECLs on these receivable balances amounted to HK\$56,550,000 (2021: HK\$146,787,000).

### 20. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS (Continued)

(b) Movements on the provision for loss allowance on other receivables are as follows:

	As at 31 December		
	<b>2022</b> 20 <b>HK\$'000</b> HK\$'0		
At 1 January Provision for the year Disposal of subsidiaries Exchange differences	(217,979) (19,987) 159,288 12,202	(169,595) (43,407) – (4,977)	
At 31 December	(66,476)	(217,979)	

### **21. PLEDGED BANK DEPOSITS**

	As at 31 December		
	2022 2021 HK\$'000 HK\$'000		
Current portion Non-current portion	119,840 582	221,148 12,231	
	120,422	233,379	

Pledged bank deposits of HK\$120,422,000 (2021: HK\$233,379,000) are pledged to banks to secure certain borrowings of the Group (Note 25). The pledged bank deposits carry interest ranging from 0.30% to 2.00% (2021: 0.30% to 2.00%) per annum.

## 22. CASH AND BANK BALANCES

Cash and bank balances include the following for the purposes of the consolidated cash flow statement:

	As at 31 December		
	2022 HK\$'000	2021 HK\$'000	
Cash on hand Cash at bank Restricted bank balances <i>(i)</i>	1,362 134,568 15,904	223 183,964 131,162	
Cash and cash equivalents	151,834	315,349	

(*i*) The bank balances are restricted for the sole use of the construction of a specified project of the Group and balances under custodian by the courts.

As at 31 December 2022 and 2021, the Group had no bank overdrafts balance.

## 22. CASH AND BANK BALANCES (Continued)

The carrying amounts of cash and cash equivalents are denominated in the following currencies:

	As at 31 December		
	<b>2022</b> 2021		
	HK\$'000	HK\$'000	
RMB	148,887	311,897	
USD	241	320	
HK\$	<b>2,706</b> 3,13		
Cash and cash equivalents151,834315,34			

### 23. FINANCIAL ASSETS AT FAIR VALUE

Movements in financial assets at FVOCI and financial assets at FVPL are as below:

	FVOCI HK\$'000	FVPL HK\$'000
<b>At 1 January 2021</b> Changes in fair value Additions Disposals	20,388 3,294 –	23,613 
Exchange differences	649	652
At 31 December 2021	24,331	21,572 <b>21,572</b>
<b>At 1 January 2022</b> Changes in fair value Recognition upon disposal of subsidiaries <i>(note 31)</i> Disposal of subsidiaries <i>(note 31)</i> Exchange differences	24,331 (6,261) 53,516 - (1,646)	(11,606) (1,629)
At 31 December 2022	69,940	8,337

## 23. FINANCIAL ASSETS AT FAIR VALUE (Continued)

Details of financial assets at fair value are as below:

	As at 31 December		
	2022 HK\$'000	2021 HK\$'000	
Unlisted equity investments in PRC Wealth management products purchased	69,940	24,331	
from financial institutions	8,337	21,572	
	78,277	45,903	
Less: non-current portion	(69,940)	(24,331)	
Current portion	8,337	21,572	

The Group's financial assets carried at fair value at 31 December 2022 and 2021 arrived at on the basis of valuations carried out on those dates by the Group's management. The valuation techniques used in determining the fair value measurement of financial instruments is arrived at with details as follows. There has been no change in the valuation technique used from prior year.

Financial assets	Fair valo 31 Dec 2022 HK\$'000			Valuation technique(s)	Significant unobservable inputs	Range	Relationship of unobservable input(s) to fair value
Unlisted equity securities:							
<ul> <li>retained interests in disposed subsidiaries</li> </ul>	53,516	-	3	Summation method: aggregation	Minority discount	21.48%	(i) The higher the minority discount rates, the lower
– a private company in the PRC	16,424	24,331	3	of values of each separate line of assets and liabilities of the unlisted equity investments, after adjusted to their corresponding fair values.			<ul> <li>the fair value.</li> <li>(ii) The higher the fair values of the underlying assets of the unlisted equity investments, the higher the fair value.</li> </ul>
- Wealth management products	8,337	21,572	1	Quoted prices in an active market	N/A	N/A	N/A

### 24. TRADE AND OTHER PAYABLES

	As at 31 December	
	<b>2022</b> 2	
	HK\$'000	HK\$'000
Trade payables (a)	219,071	2,204,313
Other payables and accruals (b), (c)	901,933	2,466,755
	1,121,004	4,671,068

As at 31 December 2022 and 2021, the majority of the Group's trade and other payables are denominated in RMB.

As at 31 December 2022, the carrying amounts of trade and other payables approximated their fair values.

(a) The aging analysis of trade payables based on date of when the construction costs payable have been verified with the contractors is as follows:

	As at 31 December	
	2022	2021
	HK\$'000	HK\$'000
Within 3 months More than 3 months but less than 12 months More than 12 months	55,968 20,486 91,370	1,355,542 193,338 599,999
Retention money	167,824 51,247	2,148,879 55,434
	219,071	2,204,313

The trade payables mainly represent accrued construction costs payable to contractors, which have not been verified with the contractors and have been included within 3 months in the above aging analysis. The amounts will be payable upon the completion of cost verification process between the contractors and the Group.

#### 24. TRADE AND OTHER PAYABLES (Continued)

(b) As at 31 December 2022, other payables and accruals primarily comprise of turnover tax payable, interest payable (including the late penalty surcharges arising from overdue borrowings as mentioned in Note 25(c)), deposits received and proceeds for assets held for sale of HK\$15,731,000, HK\$510,116,000, HK\$121,021,000, HK\$nil (2021: HK\$86,365,000, HK\$1,487,573,000, HK\$192,783,000, HK\$119,863,000) respectively.

As at 31 December 2022, interest payable of HK\$502,038,000 (2021: HK\$857,430,000) are related to overdue borrowings with the principal amounts totaling HK\$1,037,950,000 (2021: HK\$4,600,730,000) which have not been repaid in accordance with contractual repayments dates.

(c) Pursuant to the terms as set out in the Debt Restructuring Agreement as mentioned in Note 25(c), the interest and late penalty surcharge payable in connection with the borrowings from the Associated Company (subsequently referred to as the Defaulted Restructured Borrowing) as at 31 December 2020 would be repayable only upon when the principal amounts of the related borrowings have been fully repaid and therefore the related interest payable were classified as non-current liabilities. Since the Group was unable to repay in accordance with the repayment schedule stated in the Debt Restructuring Agreement, interest payables of HK\$53,594,000 (2021: interest and late penalty surcharge payables of HK\$615,406,000 and HK\$430,946,000 respectively) were classified as current liabilities as at 31 December 2022 and 2021.

### **25. BORROWINGS**

	As at 31 [	December
	2022	2021
	HK\$'000	HK\$'000
Secured or guaranteed (a)		
Bank borrowings	1,099,625	1,733,568
Borrowings from other financial institutions (c)	1,037,950	5,242,915
	2,137,575	6,976,483

At the end of reporting period, the borrowings were repayable as follows:

Within one year More than one year, but not exceeding two years More than two years, but not exceeding five years After five years	1,851,960 34,645 103,934 147,036	6,327,694 55,271 176,419 417,099
Total borrowings	2,137,575	6,976,483
Less: amount repayable within one year included in current liabilities <i>(d)</i>	(1,851,960)	(6,327,694)
Amount repayable after one year	285,615	648,789

- (a) As at 31 December 2022, borrowings of HK\$1,871,128,000 (2021: HK\$3,833,923,000) were secured by certain hotel properties (Note 15), investment properties (Note 16), properties under development and completed properties held-for-sale (Note 19), pledged bank deposits (Note 21) and certain equity interests of the subsidiaries of the Group (Note 17). In addition, borrowings of HK\$722,152,000 was continued to be guaranteed by former subsidiaries upon the completion of the Myway Disposal (Note 32 (c)(i)).
- (b) The Group's borrowings bear interests at rates ranged from 4.50% to 24.00% (2021: 3.85% to 24.00%) per annum.

#### 25. BORROWINGS (Continued)

- (c) Details of the Group's Defaulted Borrowings, Defaulted Restructured Borrowing and Cross-Defaulted Borrowings are set out in Note 2.1. Borrowings of HK\$4,397,712,000 was derecognised upon disposal of subsidiaries (Note 31).
- (d) As at 31 December 2022, the current borrowings included the borrowings that will be due for repayment within next twelve months, the Defaulted Borrowings and the Cross-Defaulted Borrowings of HK\$187,602,000, HK\$1,037,950,000 and HK\$626,408,000, respectively.
- (e) The People's Bank of China (the "**PBOC**") and relevant government body introduced a long-term rule referred to as the "Three Red Lines" in August 2020 which imposes limits on additional financing to property developers if certain thresholds are exceeded in order to establish stronger financial supervision over real estate companies. The rule aims to promote a more stable development of the real estate market, and a more robust financing mechanism. The Group expects that this rule will continue to have a significant impact on the industry's development as well as a tightening of available financing.

	As at 31 l	As at 31 December	
	2022 HK\$'000	2021 HK\$'000	
Within 1 year 1-5 years	1,484,935 652,640	4,197,295 2,779,188	
	2,137,575	6,976,483	

(f) The contractual maturities according to repayment schedule of the Group's borrowings at the end of the year are as follows:

(g) The Group's borrowings are all denominated in RMB.

## 26. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

### Movements in liabilities from financing activities:

	Liabilities f	rom financing ac	tivities	
	Amounts due to minority owners of subsidiaries due within 1 year <sup>(i)</sup> HK\$'000	Borrowings HK\$'000	Lease liabilities HK\$'000	Total HK\$'000
As at 1 January 2021	(120,417)	(7,035,915)	(107,828)	(7,264,160)
Financing cash flows	(120,417)	261,994	24,587	286,581
Interest paid – operating cash flows	_	201,994	8,143	8,143
Foreign exchange adjustments	(2,353)	(202,562)	(2,885)	(207,800)
New leases entered	(2,555)	(202,502)	(12,419)	(12,419)
Other non-cash movements	_	-	(8,143)	(8,143)
As at 31 December 2021	(122,770)	(6,976,483)	(98,545)	(7,197,798)
As at 1 January 2022	(122,770)	(6,976,483)	(98,545)	(7,197,798)
Financing cash flows	_	(88,513)	20,671	(67,842)
Interest paid – operating cash flows	-	_	6,729	6,729
Foreign exchange adjustments	9,593	529,709	7,292	546,594
New leases entered	-	-	(19,923)	(19,923)
Disposal of subsidiaries	-	4,397,712	-	4,397,712
Termination of leases	-	-	7,221	7,221
Other non-cash movements	-	-	(6,729)	(6,729)
As at 31 December 2022	(113,177)	(2,137,575)	(83,284)	(2,334,036)

(*i*) As at 31 December 2022 and 2021, the amounts due to minority owners of subsidiaries are interest free and repayable on demand.

### 27. TAX PREPAYMENTS/PAYABLES

	As at 31 December	
	2022	2021
	HK\$'000	HK\$'000
Tax prepayments		
EIT prepayments	_	188,357
LAT prepayments	14,396	47,456
	14,396	235,813
	As at 31	December
	2022	2021
	HK\$'000	HK\$'000
Tax payables		
EIT payable	16,810	284,274
LAT provision	91,896	445,014
	108,706	729,288

### **28. DEFERRED INCOME TAX**

Details of the deferred income tax assets and liabilities recognised and movements during the current and the prior years were as follows:

Deferred income tax assets	<b>Tax losses</b>	<b>Others</b>	<b>Total</b>
	HK\$'000	HK\$'000	HK\$'000
At 1 January 2021	7,372	10,707	18,079
Charged to income statement	(7,475)	(10,857)	(18,332)
Exchange differences	103	150	253
At 31 December 2021, 1 January 2022 and 31 December 2022	_	_	-

### 28. DEFERRED INCOME TAX (Continued)

Deferred income tax liabilities	Revaluation of property, plant and equipment HK\$'000	Revaluation of investment properties HK\$'000	Revaluation of properties for sale HK\$'000	Withholding tax on unremitted earnings of subsidiaries HK\$'000	Recognised revenue over time HK\$'000	<b>Total</b> HK\$'000
At 1 January 2021	(141,125)	(195,700)	(277,810)	(49,846)	(28)	(664,509)
Credited to income statement	4,959	61,996	21,552	_	_	88,507
Exchange differences	(3,123)	(5,157)	(7,072)	(1,463)	(1)	(16,816)
At 31 December 2021 and						
1 January 2022	(139,289)	(138,861)	(263,330)	(51,309)	(29)	(592,818)
Credited to income statement	5,096	75,908	3,451	-	-	84,455
Disposal of subsidiaries	-	(40,911)	240,092	44,216	27	243,424
Exchange differences	10,365	8,090	19,787	3,876	2	42,120
At 31 December 2022	(123,828)	(95,774)	-	(3,217)	-	(222,819)

Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2022, the Group did not recognise deferred income tax assets of HK\$398,047,000 (2021: HK\$644,013,000) in respect of cumulative tax losses amounting to HK\$1,593,939,000 (2021: HK\$2,577,955,000) that can be carried forward against future taxable income. Cumulative tax losses amounting to HK\$778,587,000 is released due to disposal of subsidiaries during the year ended 31 December 2022.

As at 31 December 2022, cumulative tax losses amounting to HK\$5,149,000 (2021: HK\$5,600,000) can be carried forward indefinitely and the tax losses of HK\$1,588,790,000 (2021: HK\$2,572,355,000) will expire in five years' time (out of which tax losses of HK\$712,074,000 (2021: HK\$325,750,000) is expiring within one year).

As at 31 December 2022, the Group had unrecognised deductible temporary differences on impairment loss on properties under development and completed properties held-forsale, property, plant and equipment, ECL on financial assets, ECL on amount due from former subsidiaries and provision for financial guarantees of approximately HK\$58,356,000, HK\$226,964,000, HK\$398,443,000, HK\$893,728,000 and HK\$144,437,000 (2021: HK\$538,986,000, HK\$259,157,000, HK\$578,531,000, HK\$nil and HK\$nil), respectively. No deferred tax asset has been recognised in relation to such deductible temporary differences as it is not probable that taxable profits will be available against which the deductible temporary differences can be utilised.

### 29. SHARE CAPITAL

#### (a) Authorised and issued share capital

Authorised	As at 31 December			
	2022 Number	2022 HK\$'000	2021 Number	2021 HK\$'000
Ordinary shares of HK\$0.02 each	20,000,000,000	400,000	20,000,000,000	400,000
Issued and fully paid		As at 31 l	December	
	2022 Number	2022 HK\$'000	2021 Number	2021 HK\$'000
Ordinary shares of HK\$0.02 each	14,879,351,515	297,587	14,879,351,515	297,587

#### (b) Share option scheme

#### 2012 Share option scheme

The Company adopted a share option scheme on 26 June 2012 (the "**2012 Share Option Scheme**"), for primary purpose of providing incentives to eligible participants. Details of the 2012 Share Option Scheme are as follows:

On 26 June 2012, the Company adopted the 2012 Share Option Scheme which had expired on 25 June 2022. Pursuant to the terms of the 2012 Share Option Scheme, the Company may grant options at a consideration of HK\$1 to eligible participants (including directors, shareholders, eligible employees, suppliers and customers of the Company or its subsidiaries) to subscribe for shares in the Company. The exercise price is determined by the Directors and shall not be less than the highest of (i) the closing price of the Company's share as quoted on the Stock Exchange on the date of grant, (ii) the average closing price of the Company's shares as quoted on the Stock Exchange for the five trading days immediately preceding the date of grant, and (iii) the nominal value of the Company's shares on the date of grant. Options granted are exercisable at any time during a period to be notified by the Directors but limited to a maximum period of ten years after the date on which the options are granted. Options granted should be accepted within 28 days from the date of offer at the consideration of HK\$1.

#### 29. SHARE CAPITAL (Continued)

#### (b) Share option scheme (Continued)

#### 2012 Share option scheme (Continued)

The maximum number of the Company's shares which may be issued upon exercise of all options to be granted under the 2012 Share Option Scheme and any other share option schemes of the Company shall not exceed 1,243,725,152 shares, being 10% of the Company's shares in issue as at the date on which the relevant share option scheme has been adopted. This represents 8.35% of the current issued shares of the Company.

The 2012 Share Option Scheme may be refreshed at any time by the approval of the shareholders in general meeting provided that the total number of the Company's shares which may be issued upon exercise of all options to be granted under the 2012 Share Option Scheme and any other share option schemes of the Company must not exceed 10% of the Company's shares in issue as at the date of such shareholders' approval. For the avoidance of doubt, options previously granted under the 2012 Share Option Scheme and any other share option schemes (including those outstanding, cancelled, lapsed or exercised in accordance with the 2012 Share Option Scheme and any other share option schemes of the purpose of calculating the refreshed 10% limit.

The Company may, by the approval of the shareholders in general meeting, grant options beyond the 10% limit provided that the options in excess of the 10% limit are granted only to participants specifically identified by the Company before shareholders' approval is sought.

Unless approved by the shareholders as set out herein, the total number of the Company's shares issued and to be issued upon exercise of the options granted to each participant (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the Company's shares in issue. Where any further grant of options to a participant would result in the Company's shares issued and to be issued upon exercise of all options granted and to be granted to such person (including exercised, cancelled and outstanding options) in the 12-month period up to and including the date of such further grant in aggregate exceeding 1% of the Company's shares in issue, such further grant must be separately approved by the shareholders in general meeting with such participant and his associates abstaining from voting.

However, the overall limit on the number of the Company's shares which may be issued upon exercise of all options granted under all share option schemes of the Company must not exceed 30% of the shares in issue from time to time.

No options have been granted under the 2012 Share Option Scheme during the years ended 31 December 2022 and 2021.

As at 31 December 2022 and 2021, no options were outstanding as all the options previously granted were all lapsed prior to 31 December 2018.

### **30. LEASES**

#### (a) The Group as the lessor

As at 31 December 2022 and 2021, the Group had future aggregate minimum rental receivables under non-cancellable operating leases of self-owned investment properties as follows:

	As at 31 December	
	<b>2022</b> 20	
	HK\$'000	HK\$'000
Not later than one year	145,057	220,504
Later than one year and not later than five years	312,885	598,249
Later than five years	29,183	39,088
	487,125	857,841

#### (b) The Group as the lessee

#### *(i)* Amounts recognised in the consolidated balance sheet

The consolidated balance sheet shows the following amounts relating to leases:

	As at 31 December 2022 HK\$'000	As at 31 December 2021 HK\$'000
<b>Right-of-use assets</b> Land use rights (included in property, plant		
and equipment ( <i>Note 15</i> )) Leased properties (included in investment properties ( <i>Note 16(a)</i> ))	400,553 47,489	443,270 94,178
	448,042	537,448
Lease liabilities		
Current Non-current	40,728 42,556	31,492 67,053
	83,284	98,545

Additions to the right-of-use assets which are included as investment properties and property, plant and equipment during the year ended 31 December 2022 were HK\$2,508,000 (2021: HK\$6,514,000) and HK\$17,415,000 (2021: HK\$5,904,000), respectively.

#### 30. LEASES (Continued)

#### (b) The Group as the lessee (Continued)

#### *(ii)* Amounts recognised in the consolidated income statement

The consolidated income statement shows the following amounts relating to leases:

	Year ended 31 December	
	2022	2021
	HK\$'000	HK\$'000
Depreciation charge of right-of-use assets included in property, plant and equipment Decrease in fair value of right-of-use assets	28,946	25,355
classified as investment properties under the Sub-lease Arrangements Interest expense on lease liabilities (included in finance costs) (Note 11)	36,940 6,729	4,105 8,143

The total cash outflow for leases (including short-term lease) in 2022 was HK\$31,055,000 (2021: HK\$35,896,000).

#### *(iii)* The Group's leasing activities and how these are accounted for

The Group leases certain office buildings, retail stores and apartments. Rental contracts are typically made for fixed periods of 1 to 10 years.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants. Leased assets may not be used as security for borrowing purposes.

### **31. DISPOSAL OF SUBSIDIARIES**

On 21 July 2022, the Shareholders of the Company resolved to dispose of the entire issued share capital of Myway Developments Limited, a direct wholly-owned subsidiary of the Company and its subsidiaries (collectively the "former subsidiaries"), which carried out property development and investment business in the PRC to Power Rider Enterprises Corp, an associated company of a substantial shareholder of the Company (the "Myway Disposal"). The transaction was completed on 27 December 2022.

### 31. DISPOSAL OF SUBSIDIARIES (Continued)

Net liabilities of the subsidiaries disposed of are as follows:

	Notes	2022 HK\$'000
Property, plant and equipment Investment properties Properties under development and completed properties		33,999 1,762,648
held-for-sales		4,876,289
Inventories		697
Trade and other receivables and prepayments Deposits for properties under development		195,337 29,383
Financial assets at FVPL		29,385 11,606
Amounts due from the Group		1,383,454
Tax prepayments		208,917
Cash and bank balances (including restricted bank balances		
of HK\$48,832,000)		78,942
Asset classified as held-for-sale		2,829
Trade and other payables Contract liabilities		(4,131,756) (2,072,394)
Amounts due to the Group		(2,175,013)
Borrowings		(4,397,712)
Tax payables		(578,158)
Deferred income tax liabilities		(243,424)
Net liabilities disposed of		(5,014,356)
i		
Cash consideration		254,408
Fair value of retained interests in disposed subsidiaries		-
as financial assets at FVOCI	23	53,516
Net liabilities disposed of		5,014,356
Exchange reserve released		(65,527)
Gain on disposal of subsidiaries Less:		5,256,753
Impairment losses on amounts due from former subsidiaries Provision for financial guarantees	33(i) 34(b)	(893,728) (144,437)
Net gain on disposal of subsidiaries		4,218,588

### 31. DISPOSAL OF SUBSIDIARIES (Continued)

	2022 HK\$'000
Cash consideration Cash received	254,408 (64,843)
Consideration receivable	189,565
Net cash outflow arising on disposal: Cash received Cash and bank balances disposed of	64,843 (78,942)
	(14,099)

### **32. RELATED PARTY TRANSACTIONS/BALANCES**

As at 31 December 2022, Nantong Sanjian Holding (HK) Co. Limited ("**NTHK**"), as the shareholder with largest shareholding in the Company, and Smart Success Capital Ltd., as a substantial shareholder of the Company, directly held 29.99% and 18.17% respectively in the issued shares of the Company.

Smart Success Capital Ltd. is indirectly controlled by COAMI, which is ultimately held by China Orient Asset Management Co., Ltd. NTHK is indirectly controlled by Nantong Sanjian Holding Co., Ltd.

In addition to those disclosed elsewhere in the consolidated financial statements, the Group had entered into the following significant transactions and had balances with related parties:

### (a) Compensation of key management personnel

	As at 31 December	
	<b>2022</b> 2021	
	HK\$'000	HK\$'000
Short-term benefits Post-employment benefits	9,015 648	10,940 317
	9,663	11,257

The remuneration of key management during the year was as follows:

The remuneration of key management personnel is determined by reference to the performance of individuals and market trends.

### 32. RELATED PARTY TRANSACTIONS/BALANCES (Continued)

#### (b) Balances with related parties

	Amounts due from related parties As at 31 December		Amount related As at 31 I	parties
	2022 HK\$'000	2021 HK\$'000	2022 HK\$'000	2021 HK\$'000
Amount due from an associate ( <i>Note i and 18(b)</i> ) Borrowings due to COAMI and its subsidiary ( <i>Note ii</i> )	-	-	-	- 1,284,247

Note:

- (i) Amount due from an associate of HK\$326,500,000 was full impaired in prior year.
- Borrowings due to associated companies ("Associated Companies") of a shareholder include borrowings due to COAMI's associated parties of HK\$218,192,000 (2021: HK\$1,858,313,000). Borrowings of HK\$1,499,744,000 have been recognised upon the disposal of subsidiaries (Note 31). The Associated Companies are not deemed as the related parties to the Company in according to respective Hong Kong Accounting Standards.

#### (c) Transactions with related parties

(i) According to the Myway Disposal agreement, the Group charges the former subsidiaries a guarantee fee equivalent to 1% of the guaranteed amount per annum from date of Myway Disposal (Note 31) until the date of release of these guarantees. No guarantee income was recognised during the year ended 31 December 2022 as the Group considered the amount was insignificant.

As at 31 December 2022, borrowings of HK\$722,152,000 were secured by former subsidiaries. From the date of Myway Disposal (Note 31) until the date of release of these guarantees, the former subsidiaries charge the Group a 1% guarantee fee per annum for the guaranteed amount. No guarantee fee expense was provided for the year ended 31 December 2022 as the amount was insignificant.

(ii) According to the Myway Disposal agreement, amounts due from and to former subsidiaries are interest-bearing at the rate of 11.9% per annum. No interest income or expenses was recognised during the year ended 31 December 2022 as the Group considered the amounts were insignificant.

#### 33. AMOUNTS DUE FROM/TO FORMER SUBSIDIARIES

	As at 31	As at 31 December	
	2022 HK\$'000	2021 HK\$'000	
Amounts due from former subsidiaries (Note i) Less: provision for loss allowance (Note ii)	2,175,013 (893,728)		
Amounts due from former subsidiaries	1,281,285	_	

### 33. AMOUNTS DUE FROM/TO FORMER SUBSIDIARIES (Continued)

	As at 31 December	
	<b>2022</b> 2021	
	HK\$'000	HK\$'000
Amounts due to former subsidiaries (Note i)	1,383,454	_

(i) Prior to completion of the Myway Disposal, the Group and the former subsidiaries had maintained inter-company balances. As these inter-company balances involved many different business entities of the Group and each of them had its own tax, operational and cashflow concerns for the repayment of these balances, it is impracticable for the relevant parties to settle all the outstanding balances before completion. Having considered the liquidity needs of the Group, amount due from and to former subsidiaries were retained after the disposal.

Based on the Myway Disposal agreement, the amount due from and to former subsidiaries are unsecured, interest-bearing at the rate of 11.9% per annum and repayable in full on or before 31 December 2024. In the event that the balances have not been repaid in full as at 31 December 2024, the Group has the right to extend the maturity dates by not more than three years. As at 31 December 2022, the gross amounts due from and due to the former subsidiaries were HK\$2,175,013,000 and HK\$1,383,454,000 respectively.

(ii) Details of impairment assessment are set out in Note 5.1(b).

#### **34. FINANCIAL GUARANTEES**

# (a) Financial guarantees in respect of mortgage facilities for certain properties purchasers

	As at 31 December	
	<b>2022</b> 2021	
	HK\$'000	HK\$'000
Financial guarantee provided	4,586	982,559

As at 31 December 2022 and 2021, the Group provided guarantees in respect of mortgage facilities granted by certain banks relating to the mortgage loans arranged for certain properties purchasers of the Group's properties, net of mortgages received and included in receipts in contract liabilities. Pursuant to the terms of the guarantees, upon default in mortgage payments by the respective properties purchasers, the Group is responsible to repay the outstanding mortgage principals together with accrued interest and penalty owed by the defaulted properties purchasers to the banks and the Group is entitled to take over the legal title and possession of the related properties. The Group's guarantee period starts from the dates of grant of the relevant mortgage loans and ends when the properties purchasers obtain the "property title certificate" which is then to be pledged with the banks.

#### 34. FINANCIAL GUARANTEES (Continued)

# (a) Financial guarantees in respect of mortgage facilities for certain properties purchasers (Continued)

The Group has not recognised any ECL provision in connection with the aforesaid financial guarantee contracts as the Directors of the Company are of the view that it is remote for the Group to suffer from any significant losses on these financial guarantee contracts.

# (b) Financial guarantees issued in respect of borrowings and interest payables of former subsidiaries

	As at 31 December	
	<b>2022</b> 2021	
	HK\$'000	HK\$'000
Financial guarantee issued	144,437	_

Save as disclosed in Note 5.1(b)(iv), the Group had undertaken to indemnify certain lenders of the former subsidiaries for borrowings and related interest payables to the maximum extent of HK\$1,105,808,000 and HK\$359,811,000 respectively. As at 31 December 2022, provision for these financial guarantee contracts amounted to HK\$144,437,000 has been recognised (2021: HK\$ nil).

#### **35. COMMITMENTS**

	As at 31 December	
	2022 HK\$'000	2021 HK\$'000
Commitments in respect of properties under development and investment properties – contracted for but not provided	64,674	2,095,135
Commitments for acquisition of subsidiaries – contracted for but not provided (a)	_	1,748,124

(a) In August 2015, the Group entered into six equity transfer agreements with a third party to acquire the entire equity interests of six project companies that possess 13 land parcels located in Nanjing, the PRC. As at 31 December 2021, the equity interests of two project companies which owns 4 parcels of land were transferred to the Group. The equity interests of the remaining four project companies have not been transferred to the Group and the corresponding consideration of RMB1,429,267,000 (equivalent to HK\$1,748,124,000) were unpaid. The equity interests of the two project companies were disposed of as disclosed in Note 31. Upon the disposal of subsidiaries, the Group is no longer committed to pay the corresponding outstanding consideration.

### **36. FINANCIAL INSTRUMENTS BY CATEGORY**

The following table shows the Group's financial assets and liabilities by category:

	Financial assets at amortised costs HK\$'000	Financial assets at fair value HK\$'000	Total HK\$'000
Assets			
Assets As at 31 December 2022			
Financial assets at FVPL	-	8,337	8,337
Financial assets at FVOCI	-	69,940	69,940
Amounts due from an associate	-	_	-
Trade and other receivables			
(excluding prepayments) Amounts due from former	347,010	-	347,010
subsidiaries	1,281,285	_	1,281,285
Pledged bank deposits	120,422	_	120,422
Cash and bank balances	151,834	_	151,834
	1,900,551	78,277	1,978,828
	Financial		
	assets at	Financial	
	amortised	assets at	<b>T</b> ( )
	costs HK\$'000	fair value HK\$'000	Total HK\$'000
		HK\$ 000	
Assets			
As at 31 December 2021			
Financial assets at FVPL	_	21,572	21,572
Financial assets at FVOCI	-	24,331	24,331
Amounts due from an associate	_	_	-
Trade and other receivables (excluding prepayments)	188,460		188,460
Pledged bank deposits	233,379	_	233,379
Cash and bank balances	315,349	_	315,349
			,
	737,188	45,903	783,091

### 36. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

	financial liabilities at amortised costs HK\$'000	<b>Total</b> HK\$'000
Liabilities As at 31 December 2022 Trade and other payables (excluding other		
taxes and payroll payables)	1,101,272	1,101,272
Borrowings	2,137,575	2,137,575
Amounts due to former subsidiaries	1,383,454	1,383,454
Amounts due to minority owners of subsidiaries	113,177	113,177
Financial guarantee contracts provision	144,437	144,437
Lease liabilities	83,284	83,284
	4,963,199	4,963,199
As at 31 December 2021		
Trade and other payables (excluding other		
taxes and payroll payables)	4,575,221	4,575,221
Borrowings	6,976,483	6,976,483
Amounts due to minority owners of subsidiaries	122,770	122,770
Lease liabilities	98,545	98,545
	11,773,019	11,773,019

### **37. BALANCE SHEET AND RESERVES MOVEMENT OF THE COMPANY**

### **Balance sheet of the Company**

Notes	2022	2021
Notes		2021
Notes	HK\$'000	HK\$'000
	169,831	169,831
	2,836	4,844
	172,667	174,675
	-	_
		-
		12,451
	407	536
	636,211	12,987
	808,878	187,662
	297,587	297,587
	2,164,700	2,164,700
(a)	226,912	226,912
(a)	(2,868,949)	(4,682,593)
	(179,750)	(1,993,394)
	. ,	2,836 172,667 431,388 204,416 407 636,211 808,878 (a) 297,587 2,164,700 226,912

## **37. BALANCE SHEET AND RESERVES MOVEMENT OF THE COMPANY**

(Continued)

### Balance sheet of the Company (Continued)

	As at 31 December		
	2022 HK\$'000	2021 HK\$'000	
Liabilities			
Non-current liability Lease liabilities	914	2,979	
Current liabilities			
Amounts due to subsidiaries	351,091	1,813,131	
Amounts due to former subsidiaries	259,046	-	
Other payables	149,372	118,434	
Borrowings	226,140	244,618	
Lease liabilities	2,065	1,894	
Total current liabilities	987,714	2,178,077	
Total liabilities	988,628	2,181,056	
Total equity and liabilities	808,878	187,662	

The balance sheet of the Company was approved by the Board of Directors on 28 March 2023 and was signed on its behalf.

Mr. Huang Yuhui Director **Ms. Li Zhen** Director

# **37. BALANCE SHEET AND RESERVES MOVEMENT OF THE COMPANY** (Continued)

### Balance sheet of the Company (Continued)

*(a) Reserves movement of the Company* 

	Other reserves HK\$'000	Accumulated losses HK\$'000
At 1 January 2021 Loss for the year	226,912	(196,423) (4,486,170)
At 31 December 2021	226,912	(4,682,593)
At 1 January 2022 Profit for the year	226,912 _	(4,682,593) 1,813,644
At 31 December 2022	226,912	(2,868,949)

### **38. BENEFITS AND INTERESTS OF DIRECTORS**

#### Directors' and chief executive's emoluments

The remuneration of every director and the chief executive of the Company is set out below: For the year ended 31 December 2022:

	Emoluments paid or payable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking:				
	Fees	Salaries and wages	Employer's contribution to pension scheme or retirement benefit scheme	Total	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Executive Directors and chief executive: Mr. Huang Yuhui <i>(Chairman of</i>					
the Board) (Note (iii))	-	-	-	-	
Mr. Wang Letian Ms. Li Zhen <i>(Note (i))</i>	-	- 735	-	- 735	
Mr. He Haiyang	-	735	- 158	893	
Mr. Zhang Zelin <i>(chief executive)</i>					
(Note (ii))	-	713	101	814	
New susting Directory					
Non-executive Directors: Ms. Wang Zheng	233	_	_	233	
Mr. Cui Di <i>(Note (v))</i>	117	-	_	117	
Mr. Huang Jiawei <i>(Note (v))</i>	117	-	-	117	
Mr. Ma Yun <i>(Note (v))</i>	117	-	-	117	
Mr. Wu Junao <i>(Note (v))</i>	117	-	-	117	
Independent non-executive Directors:					
Dr. Guan Huanfei <i>(Note (iv))</i>	300	-	-	300	
Mr. Chen Shuang (Note (iv))	300	-	-	300	
Mr. Cao Hailiang (Note (iv))	300	-	-	300	
Dr. Lin Xinzhu <i>(Note (iv))</i> Mr. Wang Yuzhou <i>(Note (iv))</i>	300 300	_	_	300 300	
	500			500	
Total	2,201	2,183	259	4,643	

### 38. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

### Directors' and chief executive's emoluments (Continued)

The remuneration of every director and the chief executive of the Company is set out below: For the year ended 31 December 2021:

	Emoluments paid or payable in respect of a person's services as a director, whether of the Company or its subsidiary undertaking:					
	Fees HK\$'000	Salaries and wages HK\$'000	Employer's contribution to pension scheme or retirement benefit scheme HK\$'000	Total HK\$'000		
Executive Directors and chief						
executive:						
Mr. Huang Yuhui (Chairman of						
the Board) (Note (iii))	-	-	-	-		
Mr. Wang Letian	-	-	-	-		
Ms. Li Zhen <i>(Note (i))</i>	-	-	-	-		
Mr. He Haiyang	-	5,220	164	5,384		
Mr. Qin Renzhong (Note (iii))	_	43	- 1			
Mr. Tang Jian <i>(Note (i))</i> Mr. Zhang Zelin <i>(chief executive) (Note (ii))</i>	_	43 5,012	1 146	44 5,158		
	-	5,012	140	5,156		
Non-executive Directors:						
Ms. Wang Zheng	600	-	-	600		
Mr. Ma Yun	600	-	-	600		
Mr. Wu Junao	600	_	-	600		
Independent non-executive Directors:						
Dr. Guan Huanfei <i>(Note (iv))</i>	292	_	_	292		
Mr. Chen Shuang <i>(Note (iv))</i>	292	_	_	292		
Mr. Cao Hailiang <i>(Note (iv))</i>	292	_	_	292		
Dr. Lin Xinzhu <i>(Note (iv))</i>	292	_	_	292		
Mr. Wang Yuzhou (Note (iv))	75	-	_	75		
Mr. Chu Chi Wen <i>(Note (iv))</i>	217	-	-	217		
Dr. Xu Changsheng (Note (iv))	18	-	-	18		
Mr. Ng Man Kung (Note (iv))	18	-	-	18		
Mr. How Sze Ming (Note (iv))	18	-	-	18		
Dr. Di Ruipeng <i>(Note (iv))</i>	18	_	_	18		
Total	3,332	10,275	311	13,918		

#### 38. BENEFITS AND INTERESTS OF DIRECTORS (Continued)

#### Directors' and chief executive's emoluments (Continued)

For the years ended 31 December 2022 and 2021, no housing allowance, estimated money value of other benefits, remunerations paid or receivable in respect of accepting office as director, emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking were provided by the Group to directors or chief executive.

Notes:

- (i) Mr. Tang Jian resigned, and Ms. Li Zhen was appointed as an executive Director on 11 January 2021.
- (ii) Mr. Zhang Zelin, appointed as the chief executive officer on 15 January 2021, and resigned on 19 August 2022.
- (iii) Mr. Qin Renzhong resigned and Mr. Huang Yuhui was appointed as an executive director on 11 January 2021. Mr. Huang was appointed as the chairman of the Board, a member, and the chairman of the Nomination Committee and an authorized representative of the Company on 23 June 2021.
- (iv) Dr. Xu Changsheng, Mr. Ng Man Kung, Mr. How Sze Ming and Dr. Di Ruipeng resigned and Dr. Guan Huanfei, Mr. Chen Shuang, Mr. Chu Chi Wen, Mr. Cao Hailing and Dr. Lin Xinzhu were appointed as independent nonexecutive directors on 11 January 2021. Mr. Chu Chi Wen resigned and Mr. Wang Yuzhou was appointed as an independent non-executive director on 30 September 2021.
- (v) Mr. Ma Yun and Mr. Wu Junao resigned and Mr. Cui Di and Mr. Huang Jiawei were appointed as nonexecutive directors on 30 June 2022.
- (vi) Directors' retirement benefits and termination benefits

None of the Directors received retirement benefits or termination benefits for the year ended 31 December 2022.

(vii) Consideration provided to third parties for making available directors' services

For the year ended 31 December 2022, the Group did not pay consideration to any third parties for making available directors' services.

(viii) Information about loans, quasi-loans and other dealings in favour of directors, bodies corporate controlled by such directors and connected entities with such directors

For the year ended 31 December 2022, the Group did not provide loans, quasi-loans and other dealings in favour of directors.

(ix) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at 31 December 2022 or at any time during the year ended 31 December 2022.

## **FINANCIAL SUMMARY**

The following table summarises the results, assets and liabilities of the Group for the last five years.

#### RESULTS

	Year ended 31 December				
	2022 HK\$'000	2021 HK\$'000	2020 HK\$'000	2019 HK\$'000	2018 HK\$'000
Revenue	396,621	740,993	4,598,703	1,348,592	7,172,037
Profit/(loss) before income tax expenses Income tax credit/(expense)	2,793,560 84,778	(2,163,004)	(809,561) (346,945)	(1,082,071)	(658,465)
Profit/(loss) for the year	2,878,338	81,076	(1,156,506)	20,673	(321,711)

### **ASSETS AND LIABILITIES**

	At 31 December				
	2022	2021	2020	2019	2018
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Total assets	6,526,021	13,537,545	14,711,841	18,153,275	18,468,047
Total liabilities	(5,336,755)	(15,329,881)	(14,407,054)	(16,482,719)	(15,679,804)
Non-controlling interests	(203,956)	(226,352)	(233,525)	(61,143)	(74,386)
Balance of shareholders' funds/(deficit)	985,310	(2,018,688)	71,262	1,609,413	2,713,857