

# 遮祥地產集團有限公司\*

# **ITC PROPERTIES GROUP LIMITED**

(Incorporated in Bermuda with limited liability) Stock Code: 199



# CONTENTS

2			, ,
,	Corporate	Int	rormation
_	Corporate	1111	Officiation

- 3 Information for Shareholders
- 4 Financial Highlights
- 5 Biographies of Directors
- 9 Chairman's Statement
- 10 Management Discussion and Analysis
- 21 Directors' Report
- 33 Corporate Governance Report
- 44 Environmental, Social and Governance Report
- 69 Independent Auditor's Report
- 73 Consolidated Statement of Profit or Loss
- 74 Consolidated Statement of Profit or Loss and Other Comprehensive Income
- 75 Consolidated Statement of Financial Position
- 77 Consolidated Statement of Changes in Equity
- 78 Consolidated Statement of Cash Flows
- 80 Notes to the Consolidated Financial Statements
- 180 Financial Summary
- 181 Schedule of Principal Properties
- 183 Definitions

# CORPORATE INFORMATION

### **BOARD OF DIRECTORS**

### **Executive Directors**

Mr. Cheung Hon Kit (Chairman)

Dr. Chan Kwok Keung, Charles (Joint Vice Chairman)

Mr. Chan Yiu Lun, Alan

Mr. Law Hon Wa, William (Chief Financial Officer)

### **Non-executive Director**

Ms. Chau Mei Wah

### **Independent Non-executive Directors**

Hon. Shek Lai Him, Abraham, GBS, JP (Joint Vice Chairman)

Mr. Chan Pak Cheong Afonso

Mr. Ip Hon Wah

### **BOARD COMMITTEES**

### **Audit Committee**

Mr. Chan Pak Cheong Afonso (chairman)

Hon. Shek Lai Him, Abraham, GBS, JP

Mr. Ip Hon Wah

### **Remuneration Committee**

Mr. Chan Pak Cheong Afonso (chairman)

Hon. Shek Lai Him, Abraham, GBS, JP

Mr. Ip Hon Wah

### **Nomination Committee**

Hon. Shek Lai Him, Abraham, GBS, JP (chairman)

Mr. Cheung Hon Kit

Mr. Chan Pak Cheong Afonso

Mr. Ip Hon Wah

## **Corporate Governance Committee**

Mr. Cheung Hon Kit (chairman)

Mr. Ip Hon Wah

Mr. Law Hon Wa, William

### **Investment Committee**

Mr. Cheung Hon Kit

Dr. Chan Kwok Keung, Charles

Mr. Chan Yiu Lun, Alan

Mr. Law Hon Wa, William

### **COMPANY SECRETARY**

Ms. Wong Siu Mun

### **AUTHORISED REPRESENTATIVES**

Mr. Cheung Hon Kit (Alternate: Ms. Chuk Wai Yin)

Mr. Law Hon Wa, William (Alternate: Ms. Wong Siu Mun)

### **LEGAL ADVISORS**

Conyers Dill & Pearman (as to Bermuda law)

lu, Lai & Li, Solicitors (as to Hong Kong law)

Vincent T. K. Cheung, Yap & Co. (as to Hong Kong law)

Leong Hon Man, Advogado (as to Macau law)

### **AUDITOR**

Deloitte Touche Tohmatsu

Certified Public Accountants

Registered Public Interest Entity Auditors

### **PRINCIPAL BANKERS**

The Hongkong and Shanghai Banking Corporation Limited

Bank of China Limited, Macau Branch

The Bank of East Asia, Limited

Hang Seng Bank Limited

Industrial and Commercial Bank of China (Asia) Limited

### **REGISTERED OFFICE**

Clarendon House

2 Church Street

Hamilton HM 11

Bermuda

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

30/F., Bank of America Tower

12 Harcourt Road

Central

Hong Kong

# PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Corporate Services (Bermuda) Limited

Clarendon House

2 Church Street

Hamilton HM 11

Bermuda

# BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Secretaries Limited

17/F., Far East Finance Centre

16 Harcourt Road

Hong Kong

### **WEBSITE**

www.itcproperties.com

### **STOCK CODE**

Hong Kong Stock Exchange 199

# INFORMATION FOR SHAREHOLDERS

### **FINANCIAL CALENDAR**

Announcement of 2022-2023 Annual Results 30 June 2023

Book Closure Dates for Dividend N/A

Record Date for Dividend Entitlement N/A

Payment Date of Dividend N/A

Book Closure Dates for Annual General Meeting 5 to 8 September 2023

Annual General Meeting 8 September 2023

Announcement of 2023-2024 Interim Results November 2023

### MEANS OF RECEIPT AND LANGUAGE OF CORPORATE COMMUNICATIONS

This annual report, in both English and Chinese versions, is now available in printed form, and in accessible format on the website of the Company at www.itcproperties.com.

For Shareholders and non-registered shareholders of the Company who:

- (i) have elected to receive or are deemed to have consented to receive this annual report by electronic means on the Company's website, or
- (ii) have difficulty in receiving or gaining access to this annual report on the Company's website,

they may obtain printed copies free of charge by sending a written request to the Company or the branch share registrar of the Company in Hong Kong (the "Branch Share Registrar"), Tricor Secretaries Limited, at 17/F., Far East Finance Centre, 16 Harcourt Road, Hong Kong.

If Shareholders and non-registered shareholders of the Company wish to change their elected means of receipt and/or language of all future corporate communications of the Company, they may at any time notify the Company by prior notice of at least seven days in writing to the Branch Share Registrar at the address stated above or by e-mail to <a href="mailto:itcproperties-ecom@hk.tricorglobal.com">itcproperties-ecom@hk.tricorglobal.com</a> or by completing and returning the change request form.

### **SHAREHOLDER ENQUIRIES**

E-mail : info@itcproperties.com

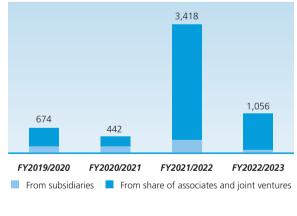
Telephone : (852) 2835 9500

Fax : (852) 2858 2697

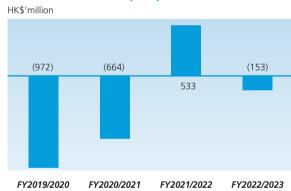
# **FINANCIAL HIGHLIGHTS**

	Year ended 31	March
	2023	2022
HK\$'million		
Revenue		222
Per consolidated statement of profit or loss Property income and hotel revenue	91	332
– share of associates and joint ventures	965	2,458
– by way of disposal of subsidiaries	-	354
– by way of partial disposal of interest in an associate		274
	1,056	3,418
Net (loss) profit	(153)	533
HK cents		
Basic (loss) earnings per Share	(16)	59
HK cents		
Dividend per Share		
– first interim	-	10
– second interim		5
	_	15

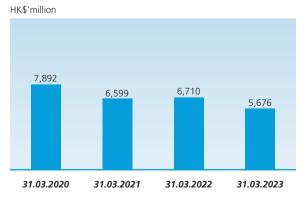
### Revenue



# **Net (Loss) Profit**



## **Total Assets**



# **Total Shareholders' Fund**



HK\$'million

### **EXECUTIVE DIRECTORS**



### Mr. Cheung Hon Kit (age: 69)

Mr. Cheung joined the Company as an executive Director and the Chairman in April 2005 and is also a director of various members of the Group. He is also the chairman of the Corporate Governance Committee, and a member of each of the Nomination Committee and the Investment Committee of the Company. Mr. Cheung graduated from the University of London with a Bachelor of Arts Degree. He has over 45 years of experience in real estate development, property investment and corporate finance, holding key executive positions in various leading property development companies in Hong Kong. Mr. Cheung retired as an independent non-executive director of Future Bright Holdings Limited, a listed company in Hong Kong, at the conclusion of its annual general meeting held on 31 May 2023. He was appointed as an independent non-executive director of Road King Infrastructure Limited, a listed company in Hong Kong, with effect from 1 June 2023.



### Dr. Chan Kwok Keung, Charles (age: 68)

Dr. Chan joined the Company as an executive Director and Joint Vice Chairman in November 2021 and is a member of the Investment Committee of the Company. He is also a director of various members of the Group. Before joining the Board, Dr. Chan was a senior consultant of the Group. He has over 42 years of international corporate management experience in the construction and the property sectors, as well as in strategic investments. Dr. Chan holds an Honorary Degree of Doctor of Laws and a Bachelor's Degree in Civil Engineering. He had been the chairman and an executive director of a number of listed companies over the years. Dr. Chan is a substantial shareholder of the Company and also the sole director of ITC Holdings Limited and Galaxyway Investments Limited whose interests in the Company are disclosed in the section headed "Interests of Substantial Shareholders and Other Persons" in the directors' report of this annual report. Dr. Chan is the spouse of Ms. Ng Yuen Lan, Macy, a substantial shareholder of the Company and the father of Mr. Chan Yiu Lun, Alan, an executive Director.



### Mr. Chan Yiu Lun, Alan (age: 39)

Mr. Chan joined the Company as an executive Director in March 2010 and is also a director of various members of the Group. He is also a member of the Investment Committee of the Company. He graduated from Trinity College of Arts and Sciences of Duke University, United States of America, with a Bachelor of Arts Degree in Political Science – International Relations. Mr. Chan previously worked in the investment banking division of The Goldman Sachs Group, Inc. He is a director of Burcon NutraScience Corporation whose issued shares are listed on the Toronto Stock Exchange and the Frankfurt Stock Exchange. Mr. Chan is the son of Dr. Chan Kwok Keung, Charles, an executive Director and Joint Vice Chairman and Ms. Ng Yuen Lan, Macy, both of whom are the substantial shareholders of the Company.



Mr. Law Hon Wa, William (age: 58)

Mr. Law was appointed as an executive Director and the Chief Financial Officer of the Company responsible for the finance and accounting functions of the Group with effect from 1 April 2023. He is a member of each of the Corporate Governance Committee and the Investment Committee of the Company. He is also a director of various members of the Group. Mr. Law was the chief financial officer (executive director) and a member of the executive committee of one of the leading construction and engineering groups in Hong Kong and Macau for 15 years. He has over 30 years of experience in auditing accounting and financial management. Mr. Law holds a Bachelor of Business Administration and a Master of Applied Finance. He is a member of the Hong Kong Institute of Certified Public Accountants, a fellow member of the Association of Chartered Certified Accountants and a practising Certified Public Accountant in Hong Kong.

### **NON-EXECUTIVE DIRECTOR**



Ms. Chau Mei Wah (age: 68)

(alias: Rosanna)

Ms. Chau joined the Company as an executive Director in November 2021. With effect from 1 April 2023, she retired as an executive Director, resigned as a member of each of the Remuneration Committee and the Corporate Governance Committee of the Company and was re-designated as a non-executive Director. Upon re-designation, she ceased to be a member of the Investment Committee of the Company. Before joining the Board, Ms. Chau was a consultant of the Group. She has over 44 years' experience in international corporate management and finance. She had served on the board of directors of a number of listed companies over the years. She holds a Bachelor's Degree and a Master's Degree in Commerce and has professional accounting qualifications and experience in different jurisdictions. She is a fellow member of the Hong Kong Institute of Certified Public Accountants and the CPA Australia, and a member of the Chartered Professional Accountants of British Columbia. Ms. Chau retired as a director of Burcon NutraScience Corporation, whose issued shares are listed on the Toronto Stock Exchange and the Frankfurt Stock Exchange, at the conclusion of its annual general meeting held on 23 November 2022.

### INDEPENDENT NON-EXECUTIVE DIRECTORS



Hon. Shek Lai Him, Abraham, GBS, JP (age: 78)

(alias: Abraham Razack)

Mr. Shek joined the Company as an independent non-executive Director and the Vice Chairman in September 2010. He is also the chairman of the Nomination Committee and a member of each of the Audit Committee and the Remuneration Committee of the Company. Mr. Shek graduated from the University of Sydney, Australia with a Bachelor of Arts Degree and a Diploma in Education. He holds a Juris Doctor Degree. He was a member of the Legislative Council of Hong Kong representing the real estate and construction functional constituency from 2000 to 2021. He was appointed as a Justice of the Peace in 1995. He was awarded Silver Bauhinia Star in 2007 and was further awarded the Gold Bauhinia Star in 2013.

Mr. Shek is the chairman and an executive director of Goldin Financial Holdings Limited (Provisional Liquidators Appointed) and the honorary chairman and an independent non-executive director of Chuang's China Investments Limited, both companies being listed companies in Hong Kong. Mr. Shek is also an independent non-executive director of Alliance International Education Leasing Holdings Limited (formerly known as International Alliance Financial Leasing Co., Ltd.), China Resources Cement Holdings Limited, Chuang's Consortium International Limited, Cosmopolitan International Holdings Limited, Country Garden Holdings Company Limited, CSI Properties Limited, Everbright Grand China Assets Limited, Far East Consortium International Limited, Hao Tian International Construction Investment Group Limited, Lai Fung Holdings Limited, NWS Holdings Limited, Paliburg Holdings Limited and Shin Hwa World Limited (formerly known as Landing International Development Limited), all being listed companies in Hong Kong. He is also an independent non-executive director of Eagle Asset Management (CP) Limited – the manager of Champion Real Estate Investment Trust and Regal Portfolio Management Limited - the manager of Regal Real Estate Investment Trust, both of the trusts being listed in Hong Kong. In addition, he is an independent non-executive director of Lifestyle International Holdings Limited, shares of which were delisted on 20 December 2022. Mr. Shek retired from the position of independent non-executive director of SJM Holdings Limited, a listed company in Hong Kong, on 28 May 2021. Mr. Shek is an honorary member of the Court of The Hong Kong University of Science and Technology, a member of both of the Court and the Council of The University of Hong Kong and a member of the Court of City University of Hong Kong.

-2023



### Mr. Chan Pak Cheong Afonso (age: 76)

Mr. Chan joined the Company as an independent non-executive Director in August 2015. He is also the chairman of each of the Audit Committee and the Remuneration Committee and a member of the Nomination Committee of the Company. Mr. Chan has over 43 years of experience in the financial and accounting industries. He is the sole owner of Chan Pak Cheong (Auditor) Accountant Office, an accounting and auditing firm. He has been a Certified Public Accountant for more than 43 years and acted as the vice director and the vice president of Macau Society of Accountants from 1980 to 2008 and from 2008 to 2018 respectively. Mr. Chan is an independent non-executive director of Future Bright Holdings Limited, a company listed in Hong Kong. He acted as a Commissioner of the Finance Department of Macau – Commission of the Revision of Profit Tax from 1984 to 1996, from 2011 to 2014 and 2018, as well as one of the Examination Commissioners of the Commission of Registry of the Auditors and the Accountants from 2006 to 2011. Mr. Chan holds a bachelor's degree in accountancy.



### Mr. Ip Hon Wah (age: 41)

Mr. Ip joined the Company as an independent non-executive Director in February 2021. He is also a member of each of the Audit Committee, the Remuneration Committee, the Nomination Committee and the Corporate Governance Committee of the Company. Mr. Ip graduated from the University of Cambridge with a Bachelor of Arts Degree and a Master of Arts in Economics. He also obtained a Graduate Diploma in Law (Distinction) from the College of Law, England and a Postgraduate Certificate in Laws from the University of Hong Kong. Mr. Ip is a Barrister-at-Law in Hong Kong and a partner of a real estate investment and asset management firm responsible for Hong Kong capital markets and business development. He previously worked in a global management consultancy firm where he specialised in real estate and public sectors in Hong Kong and Mainland China.

The executive Directors are regarded as members of the Group's senior management.

# CHAIRMAN'S STATEMENT

### TO OUR SHAREHOLDERS

On behalf of the Board, I am pleased to present the annual report of the Group for the Year.

As the impact of COVID-19 pandemic continued throughout the Year and the US Federal Reserve repeatedly increased interest rates, it exerted adverse impacts on the fair values of properties in Hong Kong and the Group inevitably faced a challenging business environment. In response to such market conditions, the Group has been carefully reviewing its business model and adjusting its agility. Since a majority of the flats of Hyde Park were handed over to the end buyers in previous years and only a few remaining flats and a commercial shop were handed over during the Year, the Group's revenue for the Year decreased by 72.7% to HK\$90.8 million. Coupled with the effects of impairment of stock of properties, gross loss of HK\$21.2 million was recorded for the Year. Also, there was a decrease in fair value of the Group's investment properties of HK\$24.1 million for the Year. The Group recorded a net loss attributable to owners of the Company of HK\$146.9 million for the Year and the basic loss per Share was HK16 cents.

Looking ahead, after enduring three years of business disruptions due to the COVID-19 pandemic, the community is gradually resuming to normal, leading to a resurgence in economic activities. However, serious challenges remain, including the increase in US Federal Reserve's interest rates to combat inflation, the escalating geopolitical tensions, and the ongoing Russia-Ukraine war. These factors, along with the recent banking crisis, lead to a slow global economic recovery and create a challenging business landscape.

In response to the increasing factors of uncertainties, the Group is adapting a cautious approach in reassessing its business strategies, refining its business model and enhancing the efficiency and effectiveness of its operations. We are also taking necessary measures to ensure resilience and sustained growth. Going forward, we will focus on the sale of the remaining units in Sky Oasis and Grand Oasis in Macau and other redevelopment projects to secure revenue of the Group in order to maximise returns for the Shareholders. Apart from further expansion of our businesses in the PRC, Macau, Canada and the United Kingdom, we will keep on diligently working on the current projects and cautiously assessing and selecting attractive opportunities to replenish the Group's portfolio.

### **Appreciation**

On behalf of the Board, I would like to welcome Mr. Law Hon Wa, William for joining the Board as an executive Director and the Chief Financial Officer in April 2023 and express the gratitude to Ms. Lam Sau Fung, former executive Director and Chief Financial Officer, who resigned in April 2023, for her valuable contributions to the Group during her tenure of services.

In addition, I would like to take this opportunity to express my appreciation to the Shareholders for their support, to the fellow Board members, management and staff for their dedicated efforts to the Group and to our clients, consultants and business partners for all their valuable assistance offered during the Year.

### Cheung Hon Kit

Chairman

Hong Kong, 30 June 2023

### **BUSINESS REVIEW**

As the impact of COVID-19 pandemic continued throughout the Year and the US Federal Reserve repeatedly increased interest rates, it exerted adverse impacts on the fair values of properties in Hong Kong and the Group inevitably faced a challenging business environment. In response to such market conditions, the Group has been carefully reviewing its business model and adjusting its agility. Since a majority of the flats of Hyde Park were handed over to the end buyers in previous years and only a few remaining flats and a commercial shop were handed over during the Year, the Group's revenue for the Year decreased by 72.7% to HK\$90.8 million. Coupled with the effects of impairment of stock of properties, gross loss of HK\$21.2 million was recorded for the Year. Also, the Group recorded a decrease in fair value of its investment properties of HK\$24.1 million for the Year.

In addition, due to the fifth wave of the COVID-19 pandemic, the property market in Macau has been further adversely impacted, which in turn affected the sale performance of a residential project in Macau developed by an associate of the Group. Consequently, the contribution from such associate decreased by HK\$958.4 million. Moreover, as the persistent COVID-19 situation has created a challenging business environment, the Group shared an impairment of assets held by an associate established in the PRC of HK\$47.8 million. Collectively, these factors resulted in share of net losses from the Group's associates of HK\$77.2 million for the Year (2022: share of net profits of HK\$921.7 million).

Conversely, during the Year, the tourism and hospitality industry in Canada is on the path of recovery following the resumption of international travel. The fair value of The Westin Bayshore, a hotel property located in Canada and held by a joint venture of the Group, increased by HK\$215.9 million for the Year. As a result, the Group shared a reversal of impairment loss of its joint venture's hotel property of HK\$61.1 million for the Year. In addition, the Group recorded a share of profit of HK\$223.2 million derived from the disposal of Rosedale Hotel Kowloon, which was owned by a joint venture of the Group, for the Year. As such, the Group recorded share of net profits from the Group's joint ventures of HK\$264.0 million for the Year (2022: share of net losses of HK\$41.9 million).

After implementing some cost saving measures, administrative and general expenses decreased by HK\$64.3 million to HK\$221.2 million for the Year (2022: HK\$285.5 million). Due to the above adverse business impacts, the Group recorded a net loss attributable to owners of the Company of HK\$146.9 million for the Year (2022: net profit of HK\$566.2 million).

The Board has resolved not to pay any dividend for the Year. Accordingly, no dividend is paid or payable for the whole Year (2022: HK15 cents per Share, comprising the first interim dividend of HK10 cents and the second interim dividend of HK5 cents).



One Oasis, Sky Oasis, Grand Oasis

### **Property**

Segment loss for the Year of HK\$135.6 million was recorded, as compared to a profit of HK\$945.6 million for the last financial year.

### Macau

Grand Oasis in Cotai South is a luxury residential project developed by an associate of the Group. Since the property market in Macau has been further adversely impacted by the fifth wave of the COVID-19 pandemic, the contribution from this project to the Group for the Year decreased to HK\$16.8 million (2022: HK\$975.2 million).

### Hong Kong

Hyde Park is a project with the Urban Renewal Authority and consists of 76 residential flats and a commercial shop. During the Year, the remaining residential flats and the commercial shop were handed over to the end buyers and accordingly, revenue of HK\$62.3 million was contributed to the Group for the Year (2022: HK\$299.5 million).

With respect to the redevelopment project located in Nos. 21, 23, 25, 27, 29 and 31 Sheung Heung Road, To Kwa Wan, in which the Group has 72% interests, the property was demolished in August 2022. The Group has accepted most of the provisional basic terms for land exchange to residential and commercial land and is still waiting for land premium assessment from the Lands Department.

The project at No. 23 Po Shan Road, Mid-levels, in which the Group has 20% interests, is a deluxe residential project for sale. Its occupation permit was issued in September 2022. It is expected that the project will be launched for sale in the second half of 2023.



No. 23 Po Shan Road

### PRC

Dabiao International Centre is a composite tower, comprising a commercial podium, offices and a hotel, situated in Guangzhou City and conveniently connected to the Changgang Metro Station. As at 31 March 2023, its occupancy rate decreased to approximately 70% (2022: over 90%) due to the intermittent disruption of the COVID-19 pandemic.

### **Overseas**

### London, United Kingdom

The project at Greycoat Place is being redeveloped into a mixed residential and commercial tower. Due to the impact of the COVID-19 pandemic, its superstructure works have been delayed and are expected to be completed in the second half of 2023.

### Vancouver, Canada

The property market in Vancouver was strong with sharp price increase during the Year. The residential redevelopment project at Alberni Street is in the course of obtaining the development and building permits from the local authority.



Townsend House

### **Hotel and Leisure**

The revenue from this segment for the Year was solely derived from the hotel management fee received by the Group and amounted to HK\$0.5 million (2022: HK\$1.0 million).

Segment profit of HK\$175.4 million was recorded for the Year (2022: loss of HK\$73.0 million), which was mainly attributable to share of profit of HK\$223.2 million derived from the disposal of Rosedale Hotel Kowloon which was owned by a joint venture of the Group and share of the reversal of impairment loss of a joint venture's hotel property in Canada of HK\$61.1 million, which offset with share of an impairment of assets held by an associate established in the PRC of HK\$47.8 million.

Due to the encouraging signs of recovery in the tourism and hospitality industry in Canada as mentioned above, the performance of The Westin Bayshore in Vancouver has been improved and the hotel recorded a profit for the Year.



The Westin Bayshore

Outlined below is a summary of the Group's interests in properties which are significant to the operations of the Group as at the date of this report:

Location	Usage	Group's interests (%)	Attributable gross floor area <sup>(1)</sup> (sq. ft.)
<b>Macau</b> One Oasis, Sky Oasis and Grand Oasis situated at Estrada de Seac Pai Van, Coloane	Residential/Commercial	35.5	367,000
Sub-total			367,000
Hong Kong Premises situated at 30/F., Bank of America Tower, No. 12 Harcourt Road, Central	Office	100	13,800
250 Hennessy situated at No. 250 Hennessy Road, Wanchai	Office/Car parks	100	55,600
Redevelopment project situated at Nos. 21, 23, 25, 27, 29 and 31 Sheung Heung Road, To Kwa Wan	Residential/Commercial	72	58,900 <sup>(2)</sup>
Redevelopment project situated at No. 23 Po Shan Road, Mid-levels	Residential	20	16,000
Sub-total			144,300
PRC Land situated at the Yazhou Bay Science and Technology City, Sanya City, Hainan Province	Hotel	100	886,000
Portions of Dabiao International Centre situated at No. 362 Jiangnan Avenue South and No. 238 Changgang Zhong Road, Haizhu District, Guangzhou City	Commercial/Office/ Hotel/Car parks	45	282,600
Renaissance Shanghai Caohejing Hotel situated at No. 397 Tianlin Road, Caohejing Hi-Tech Park, Xuhui District, Shanghai	Hotel	24.5	170,000
Sub-total			1,338,600

Location	Usage	Group's interests (%)	Attributable gross floor area <sup>(1)</sup> (sq. ft.)
Overseas Townsend House situated at Greycoat Place, London,	Residential/Commercial	90.1	39,000
United Kingdom	Residential/Commercial	30.1	33,000
The Westin Bayshore situated at 1601 Bayshore Drive, Vancouver, British Columbia, Canada	Hotel/Conference/ Ancillary uses	50	224,500
Redevelopment project situated at 1444 Alberni Street, 711 Broughton Street and 740 Nicola Street, Vancouver, British Columbia, Canada	Residential/Commercial	28	171,200
Sub-total Sub-total			434,700
Total			2,284,600

#### Notes:

- (1) This represented the area under the existing use.
- (2) This represented the area under the provisional basic terms for land exchange to residential and commercial land.

### **Securities Investments**

The investment markets experienced volatility due to the concerns surrounding US interest rate increases, the potential for a global economic recession, and the ongoing geopolitical risks. These factors collectively impacted corporate earnings, leading to a decline in the Group's investment fair value. A segment loss from securities investments of HK\$48.3 million was recorded for the Year (2022: profit of HK\$11.4 million). Such loss represented the unrealised loss arising from the drop in market prices and the loss on disposal of listed securities.

As at 31 March 2023, the Group had equity and fund investments in aggregate of HK\$87.6 million, 65% being unlisted securities and funds denominated in US dollars and the remaining 35% being listed securities denominated in Hong Kong dollars.

### **Finance**

As at 31 March 2023, other loan receivables of the Group amounted to HK\$203.9 million (2022: HK\$166.5 million).

For the Year, the Group recorded a segment profit of HK\$5.0 million (2022: HK\$35.0 million), which was mainly attributable to an interest income of HK\$13.3 million (2022: HK\$14.8 million) and a loss allowance for expected credit loss of HK\$7.8 million (2022: reversal of loss allowance of HK\$19.9 million) on loan receivables (together with the outstanding interest accrued thereon) in accordance with the accounting policies adopted by the Group.

### **FINANCIAL REVIEW**

The Group maintains a prudent funding and treasury policy with regard to its overall business operations. A variety of credit facilities are maintained to satisfy the commitments and working capital requirements of the Group.

As at 31 March 2023, the Group had total bank borrowings of HK\$1,434.2 million. After netting off cash and cash equivalents of HK\$61.1 million and comparing with the Group's shareholders' funds of HK\$3,608.4 million, the Group's net gearing ratio as at 31 March 2023 was 0.38 (2022: 0.29). All of the bank borrowings are subject to floating interest rates. The Group will closely monitor and manage its exposure to the interest rate fluctuations and will consider engaging hedging instruments as and when appropriate.

As at 31 March 2023, the Group had unused banking facilities of HK\$169.8 million which could be utilised to finance the construction of properties and the working capital of the Group. During the Year, bank borrowings of HK\$64.5 million were drawn down to finance the redevelopment project in the United Kingdom. As at 31 March 2023, the Group's borrowings in aggregate amounting to HK\$717.6 million are due for repayment in the coming twelve months according to the repayment schedules. Additionally, an aggregate amount of HK\$311.7 million is due more than one year but was classified as current liability since the lenders have the rights to demand immediate repayment. The Group will continue to closely monitor its liquidity and working capital requirements to ensure appropriate financing arrangements are made when necessary.

For overseas subsidiaries, associates, joint ventures and other investments with cash flows denominated in foreign currencies, the Group endeavours to establish a natural hedge for debt financing with an appropriate level of borrowings in the same currencies. In this respect, the borrowings of the Group and its associates and joint ventures, to which the Group has provided guarantees, are denominated in Hong Kong dollars, Canadian dollars and Pound Sterling. For the Year, an unrealised loss on exchange differences of HK\$139.8 million was debited as other comprehensive expense, mainly arising from translations of operations in Canada, the United Kingdom and the PRC due to the depreciation of Canadian dollars, Pound Sterling and Renminbi. A majority of the Group's cash and cash equivalent are denominated in Hong Kong dollars and Canadian dollars while the Group's other assets and liabilities are denominated in Hong Kong dollars, Renminbi, Macau Pataca, Pound Sterling, US dollars and Canadian dollars. Though no hedging instruments have been engaged, the Group will closely monitor its foreign exchange risk exposure.

### **Pledge of Assets**

As at 31 March 2023, the Group's general credit facilities granted by the banks were secured by pledges of the Group's investment properties of HK\$603.0 million, property, plant and equipment of HK\$484.0 million, stock of properties of HK\$438.7 million and interests in associates of HK\$816.7 million.

### **Contingent Liabilities**

As at 31 March 2023, the Group provided corporate guarantees on a several basis with maximum liabilities of (i) HK\$542.1 million (2022: HK\$583.2 million), HK\$35.6 million (2022: HK\$41.9 million) and HK\$227.6 million (2022: HK\$245.5 million) in respect of the banking facilities granted to three joint ventures (which were owned as to 50%, 50% and 28% by the Group respectively) with the outstanding amounts attributable to the Group's interests of HK\$522.5 million (2022: HK\$563.7 million), HK\$35.6 million (2022: HK\$41.9 million) and HK\$139.6 million (2022: HK\$150.7 million); and (ii) HK\$360.0 million (2022: HK\$282.9 million) in respect of the banking facilities granted to an associate (which was owned as to 20% by the Group) with the outstanding amount attributable to the Group's interest of HK\$312.8 million (2022: HK\$228.3 million).

15

### **Number of Employees and Remuneration Policies**

As at 31 March 2023, the total number of employees of the Group was 145 (2022: 243). Employees are remunerated according to their qualifications and experience, job nature and performance, and under the pay scales aligned with market conditions. Other benefits to employees include medical scheme, insurance coverage, share options and retirement schemes.

### **Movement in Issued Shares**

During the Year, the Company cancelled a total of 47,541,000 Shares upon repurchase. As at 31 March 2023, there were 912,634,410 Shares in issue.

### PRINCIPAL RISKS AND UNCERTAINTIES

The Group's business, financial condition and results of operations are subject to various risks and uncertainties. The principal factors have been identified and are set out below:

### **Principal Risks**

### 1. Global economic uncertainties

The outlook for the global economy and financial markets remains uncertain. In Hong Kong and Macau, lingering impact of the COVID-19 pandemic led to a collapse in tourist arrivals, subduing consumer spending and soaring inflation. The economy of the PRC has been facing downward pressure due to the negative impact from the COVID-19 pandemic, sluggish foreign demand, adjustments in the real estate market, deteriorating China-the United States relations and the Russian-Ukrainian War. The Brexit has continually casted deep uncertainties over the future of the United Kingdom. These global economic uncertainties could adversely affect the business activities and the economic and market conditions globally.

### **Key Controls and Risk Mitigations**

- Submit monthly updates of financial information of the Group to the Directors to facilitate them to manage the businesses in a volatile market
- Set investment strategy and undertake structured analyses of business opportunities
- Closely monitor the Group's liquidity and working capital to ensure its sustainability in adverse environment

### **Risk Trend**



### 2. Disasters

Climate change poses different risks to the Group's businesses. Apart from physical risks such as extreme weather condition which could result in severe personal injury, property damage and adverse impact on property valuation, transitioning to a lower carbon economy may entail extensive policy, legal, technological and market changes to curtail the Group's business operations. In addition, the pandemic could cause business disruption and impact the sustainability around the globe.

- Monitor and reduce carbon emissions from day-to-day operations
- Pursue green building certifications
- Strengthen the governance of the environmental, social and governance performance
- Review and update business continuity plans and crisis management procedures
- Arrange sufficient insurance package
- Maintain standard operating procedures and guidelines in response to the pandemic



Remains stable

### **Principal Risks**

### **Key Controls and Risk Mitigations**

### **Risk Trend**

### 3. Highly competitive industries

Competition risks faced by the Group may include: (i) numerous developers undertaking property investment and development in the markets, including Hong Kong, where the Group's property business conducts; (ii) keen competition and pricing pressure from other developers; (iii) challenges in delivering projects on budget, on time and in line with the required quality under tight deadlines and the increase in construction costs; and (iv) appeals for rent relief and rising vacancy rates as affected by the weak economy adding pressure on landlords.

- Directors and management to discuss business performance and formulate various operation and marketing strategies to maintain the Group's competitiveness
- Teams of good calibre and experience to closely monitor performance by segments
- Closely monitor the price fluctuations and supply of construction materials, conduct careful tender analysis, tighten controls on price variation claims, extension of time and final accounts

# Remains stable

### 4. Financing uncertainties

The Group's capital requirements primarily depend on the amount of capital expenditure required on its property investments and development projects, and hotel management. The Group may need to raise additional funds to meet these requirements. However, there is no assurance that additional financing will be made available, or if available, such financing will be obtained on terms favourable to the Group. Prolonged economic downturn and unfavourable market condition could adversely affect property valuation and the Group's borrowing capabilities. If the Group fails to obtain necessary funding on acceptable terms, it may be forced to delay capital development projects, potential acquisitions and investments or otherwise curtail or cease operations.

- Maintain close communication with banks
- Review financial risk exposure in accordance with the covenants of the bank borrowings
- Manage the maturity profile of deposits and loans to minimise refinancing risk and cost
- Establish and maintain diversified channels of financing
- Crystalise certain investments to obtain adequate cash to meet matured debts



### **Principal Risks Key Controls and Risk Mitigations Risk Trend** 5. Cooling measures on property markets Have ongoing update and assessment of the government Remains stable Due to the introduction of the policies government's cooling measures on property markets in regions where the Conduct market study and demand Group conducts its business, the Group analysis timely to formulate the may experience market pressures to appropriate strategies reduce effective prices for property sales or rentals. Geographical diversification

6. Laws and regulations

Development projects require government approvals or permits, and some of such approvals and permits may require an unexpected long period of time to be granted and issued, which may lead to a delay in completion of the project. The authorities may also from time to time impose new regulations on property owners or change policies without sufficient consultation and guidelines requiring the Group to increase manpower and incur additional costs and expenses to comply with such requirements. In some cases, it may adversely affect the Group's property sales performance.

- Continue monitoring and assessing the impact of the regulatory changes
- Seek for professional advice on regulatory changes if necessary
- Monitor the compliance with laws and regulations through internal policies and compliance checklists
- Maintain proper documentation



19

### **Principal Risks**

### **Key Controls and Risk Mitigations**

### **Risk Trend**

### 7. Associates and joint ventures

A large proportion of the Group's project developments and investments are carried out through associates and joint ventures, so it may expose to risks of having business partners who may withdraw from the joint ventures due to the change of their business strategies, take some unfavourable actions to the Group, fail to perform their duties and fulfill their obligations in accordance with the joint venture agreements, undergo a change of ownership and control or experience material business and financial difficulties hindering their contributions to the joint venture projects.

 Select business partners with longterm established relationship carefully



- Maintain ongoing communications with the business partners to understand their business strategies and their change of structures
- Incorporate contractual terms and conditions in the agreements to safeguard the Group's interests
- Monitor the fulfilment of contractual obligations and legal proceedings through internal policies and compliance checklists
- 8. Currency and interest rate fluctuations

The results of the Group are recorded in Hong Kong dollars but its various subsidiaries, associates and joint ventures may receive revenue and incur expenses in other currencies, including Renminbi, Canadian dollars and Pound Sterling. Any significant currency fluctuations on translation of the overseas accounts may therefore impact on the Group's results of operations, financial position and cash flow. Besides, the Group's bank borrowings are subject to floating interest rates which could expose to rising interest rates and increase the finance costs.

- Assess and monitor the foreign exchange and interest rate exposure continuously
- Consider the use of hedging devices when appropriate



The Directors are pleased to present their report and the audited consolidated financial statements of the Group for the Year.

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company is an investment holding company. The principal activities of the Group are development, selling of, and investment in properties in Macau, Hong Kong, the PRC, Canada and the United Kingdom; investment in and management of hotels and leisure business in the PRC, Hong Kong and Canada; securities investments and provision of loan financing services. The principal activities of the Company's principal subsidiaries are set out in Note 43 to the consolidated financial statements.

Further discussion and analysis of the above activities as required by Schedule 5 to the Hong Kong Companies Ordinance, including a fair review of the business of the Group, a description of the principal risks and uncertainties facing the Group and an indication of likely future development in the Group's business, are set out in the "Financial Highlights", "Chairman's Statement", "Management Discussion and Analysis", "Corporate Governance Report", "Environmental, Social and Governance Report" and "Financial Summary" sections of this annual report. The relevant discussions in these sections form part of this report.

### **RESULTS AND APPROPRIATIONS**

The results of the Group for the Year are set out in the consolidated statement of profit or loss on page 73.

The Board has resolved not to pay any dividend for the Year. Accordingly, no dividend is paid or payable for the whole Year (2022: HK15 cents per Share, comprising the first interim dividend of HK10 cents and the second interim dividend of HK5 cents).

### **CLOSURE OF REGISTER OF MEMBERS**

For the purpose of ascertaining Shareholders' entitlement to attend, speak and vote at the Annual General Meeting, the register of members of the Company will be closed from Tuesday, 5 September 2023 to Friday, 8 September 2023, both dates inclusive, during which period no transfer of Shares will be registered. In order to be eligible to attend, speak and vote at the Annual General Meeting, Shareholders must lodge all transfer documents accompanied by the relevant share certificates with the branch share registrar and transfer office of the Company in Hong Kong, Tricor Secretaries Limited, at 17/F., Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration by no later than 4:30 p.m. on Monday, 4 September 2023.

### **FIVE-YEAR FINANCIAL SUMMARY**

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 180.

### PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the Year are set out in Note 15 to the consolidated financial statements.

### **PRINCIPAL PROPERTIES**

Particulars of the Group's principal properties as at 31 March 2023 are set out on pages 181 and 182.

### **SHARE CAPITAL**

Details of movements in the share capital of the Company during the Year are set out in Note 30 to the consolidated financial statements.

### **RESERVES**

Details of movements in the reserves of the Group and the Company during the Year are set out in the consolidated statement of changes in equity on page 77 and the note to Note 42 to the consolidated financial statements respectively.

### DISTRIBUTABLE RESERVES OF THE COMPANY

The Company's reserves available for distribution to its Shareholders as at 31 March 2022 and 2023 were as follows:

	2023 HK\$'000	2022 HK\$'000
Contributed surplus Retained profit	113,020 545,571	113,020 1,545,710
	658,591	1,658,730

Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus of the Company is available for distribution. However, the Company cannot declare or pay any dividend, or make a distribution out of its contributed surplus if the Company is, or would after the payment be, unable to pay its liabilities as they become due or the realisable value of the assets of the Company would thereby be less than its liabilities.

### **DIRECTORS**

During the Year and up to the date of this report, there were changes to the Board as follows:

- (i) Ms. Lam Sau Fung ("Ms. SF Lam") resigned as an executive Director and the Chief Financial Officer of the Company both with effect from 1 April 2023.
- (ii) Mr. Law Hon Wa, William ("Mr. William Law") was appointed as an executive Director and the Chief Financial Officer of the Company both with effect from 1 April 2023.
- (iii) Ms. Chau Mei Wah ("Ms. Rosanna Chau") retired as an executive Director and was re-designated as a non-executive Director both with effect from 1 April 2023.

The Directors as at the date of this report are:

### **Executive Directors:**

Mr. Cheung Hon Kit (Chairman)

Dr. Chan Kwok Keung, Charles (Joint Vice Chairman)

Mr. Chan Yiu Lun, Alan

Mr. William Law (Chief Financial Officer)

### **Non-executive Director:**

Ms. Rosanna Chau

### **Independent Non-executive Directors:**

Hon. Shek Lai Him, Abraham, GBS, JP (Joint Vice Chairman)

Mr. Chan Pak Cheong Afonso

Mr. Ip Hon Wah

The biographical details of the Directors are set out on pages 5 to 8. Dr. Chan Kwok Keung, Charles ("Dr. Charles Chan") is the spouse of Ms. Ng Yuen Lan, Macy ("Ms. Macy Ng") and both of them are the substantial shareholders of the Company. Mr. Chan Yiu Lun, Alan ("Mr. Alan Chan") is their son. Other than the aforesaid, none of the Directors has any relationship with the substantial shareholders of the Company as at the date of this report.

Pursuant to bye-law 84 of the Bye-Laws and the CG Code, Mr. Cheung Hon Kit ("Mr. HK Cheung"), Hon. Shek Lai Him, Abraham, GBS, JP ("Mr. Abraham Shek") and Mr. Ip Hon Wah ("Mr. HW Ip") shall retire from office at the Annual General Meeting by rotation. In addition, pursuant to bye-law 83(2) of the Bye-Laws, Mr. William Law, being a Director appointed by the Board after the last annual general meeting, shall hold office until the Annual General Meeting. All these four retiring Directors, being eligible, have offered themselves for re-election at the Annual General Meeting.

None of the Directors being proposed for re-election at the Annual General Meeting has a service contract with the Group which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

The Board has received from each of the independent non-executive Directors an annual written confirmation of his independence pursuant to Rule 3.13 of the Listing Rules, and considers that all the independent non-executive Directors are independent.

# DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2023, the interests and short positions of the Directors and chief executive of the Company occupying the positions on 31 March 2023 and/or their respective close associates in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) which were required to be recorded in the register required to be kept by the Company pursuant to section 352 of the SFO; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

### The Company

The Company				
Name of Director	Number of Shares held	Number of underlying shares held (Note 2)	Total	<b>Percentage</b> (Note 4)
Name of Director	Silales lielu	(Note 2)	Total	(Note 4)
Mr. HK Cheung Dr. Charles Chan	48,800,000 518,948,012 (Note 3)	2,600,000 –	51,400,000 518,948,012	5.63% 56.86%
Mr. Alan Chan Ms. SF Lam (resigned with effect from 1 April 2023)	4,075,781	1,000,000 1,200,000	5,075,781 1,200,000	0.55% 0.13%
Ms. Rosanna Chau Mr. Abraham Shek Mr. Chan Pak Cheong Afonso ("Mr. Afonso Chan")	11,952,564 322,347 –	500,000 300,000	11,952,564 822,347 300,000	1.30% 0.09% 0.03%
Mr. HW lp	_	300,000	300,000	0.03%

### Notes:

- 1. Except Dr. Charles Chan, all the Directors were the beneficial owners having personal interests in the Shares and/or underlying shares of the Company disclosed above. All the interests disclosed above were long positions.
- 2. This represented the aggregate number of share options granted to the Directors by the Company (being regarded as unlisted physically settled equity derivatives) under the New Share Option Scheme. Details of the share options are disclosed in the section headed "Share Option Schemes" below.

- 3. By virtue of Part XV of the SFO, Dr. Charles Chan was interested in and deemed to be interested in a total of 518,948,012 Shares as follows::
  - (i) he was the beneficial owner having personal interests in 191,588,814 Shares;
  - (ii) he was deemed to have corporate interests in 76,186,279 Shares which were owned by the companies wholly owned by him; and
  - (iii) he was deemed to have family interests in 251,172,919 Shares which were owned by the companies wholly owned by his spouse, Ms. Macy Ng.

Details of (ii) and (iii) above are disclosed in the section headed "Interests of Substantial Shareholders and Other Persons".

4. This represented the approximate percentage of the total number of issued Shares as at 31 March 2023.

Save as disclosed above, as at 31 March 2023, none of the Directors or chief executive of the Company occupying the positions on 31 March 2023 and/or their respective close associates had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) which were required to be recorded in the register required to be kept by the Company pursuant to section 352 of the SFO; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

### **SHARE OPTION SCHEMES**

On 10 September 2021, the New Share Option Scheme was approved and adopted by the Shareholders pursuant to an ordinary resolution passed at the annual general meeting. The New Share Option Scheme shall be valid and effective for a period of 10 years commencing from 10 September 2021 to 9 September 2031.

Upon the adoption of the New Share Option Scheme, the 2012 Share Option Scheme, which was adopted on 17 August 2012, was terminated and ceased to have any further effect with effect from 10 September 2021 save and except that the 2012 Share Option Scheme remained in force to the extent necessary to give effect to the exercise of the share options granted thereunder prior to the termination thereof. On 4 April 2022, all the outstanding share options granted under the 2012 Share Option Scheme lapsed.

The primary purpose of the Share Option Schemes is to retain, reward, motivate and give incentives to eligible persons. Under the 2012 Share Option Scheme, the Directors may grant share options to the following eligible persons to subscribe for the new shares of the Company:

- (i) any employee or proposed employee (whether full-time or part-time) or executive, including executive director, of any member of the Group, the controlling shareholder (as defined in the Listing Rules) of the Company (the "Controlling Shareholder"), any entity in which any member of the Group holds any direct or indirect equity interests (the "Invested Entity") and/or their respective subsidiaries; or
- (ii) any non-executive director (including independent non-executive directors) of any member of the Group, the Controlling Shareholder or any Invested Entity; or
- (iii) any consultant, adviser or agent (legal, financial or professional) engaged by any member of the Group or any Invested Entity; or
- (iv) any vendor, supplier of goods or services or customer of or to any member of the Group or any Invested Entity.

Under the New Share Option Scheme, the Directors may grant share options to the following eligible persons to subscribe for the new shares of the Company:

- (i) any employee or proposed employee (whether full-time or part-time) or executive, including executive director, of any member of the Group; or
- (ii) any non-executive director (including independent non-executive director) of any member of the Group; or

- (iii) any consultant, adviser or agent (legal, financial or professional) engaged by any member of the Group, who, under the terms of the relevant engagement with the Group, is eligible to participate in a share option scheme of the Company; or
- (iv) any executive, including executive director, of any entity in which any member of the Group, directly or indirectly, holds 30% or more equity interests.

Under the Share Option Schemes, share options granted should be accepted within 21 days after the date of grant, upon payment of HK\$1.0 per each grant of the share options. The exercise price shall be determined by the Board and shall be at least the highest of (i) the closing price of the Shares on the date of grant of the share options; or (ii) the average closing price of Shares for the five business days immediately preceding the date of grant; or (iii) the nominal value of a Share on the date of grant.

There is no specific requirement that an option must be held for any minimum period before it can be exercised but the Board is empowered to impose at its discretion any such minimum period at the time of grant of any particular option. The period during which an option may be exercised is determined by the Board at its absolute discretion, save that no option may be exercised more than 10 years from the date of grant.

The total number of shares of the Company which may be issued upon exercise of all the share options to be granted under the Share Option Schemes and any other share option schemes of the Company must not in aggregate exceed 10% of the total number of Shares in issue as at the adoption date (the "Scheme Limit"). The Scheme Limit may be refreshed by an ordinary resolution of the Shareholders in general meeting provided that the Scheme Limit so refreshed shall not exceed 10% of the total number of Shares in issue as at the date of such Shareholders' approval. Furthermore, the maximum aggregate number of shares of the Company which may be issued upon the exercise of all outstanding share options granted and yet to be exercised under the Share Option Schemes and any other share option schemes of the Company must not in aggregate exceed 30% of the total number of Shares in issue from time to time. Under the 2012 Share Option Scheme, no share options were available for grant since the termination of the 2012 Share Option Scheme on 10 September 2021. Under the New Share Option Scheme, the numbers of share options available for grant at the beginning and the end of the Year were 79,697,541 and 84,137,541 respectively.

As at the date of this annual report, the total number of new shares of the Company available for issue upon exercise of all outstanding share options granted by the Company under the New Share Option Scheme was 11,880,000, representing approximately 1.3% of the total number of Shares in issue as at the date of this annual report.

The maximum number of shares of the Company issued and to be issued upon exercise of the share options granted under the Share Option Schemes and any other share option schemes of the Company (including options exercised, cancelled or outstanding) to each eligible person in any 12-month period shall not exceed 1% of the total number of Shares in issue unless approval of the Shareholders is obtained. Any grant of share options to a Director, the chief executive of the Company, a substantial shareholder of the Company, or a Controlling Shareholder or any of their respective associates (as defined in the Listing Rules) is subject to approval by the independent non-executive Directors (excluding independent non-executive Director who is the grantee of the share options). In addition, where the Board proposes to grant any share options to a substantial shareholder of the Company or an independent non-executive Director or any of their respective associates, and such share options, if exercised in full, would result in the total number of shares of the Company issued and to be issued upon exercise of all the share options already granted and to be granted (including options exercised, cancelled and outstanding) to such person in the past 12-month period up to and including the date of grant in excess of 0.1% of the total number of Shares in issue on the date of grant and with an aggregate value (based on the closing price of the Shares on the date of grant) in excess of HK\$5,000,000, such grant of share options is subject to the Shareholders' approval in general meeting.

### (I) 2012 Share Option Scheme

On 17 October 2013, the Company granted the first lot of a total of 20,800,000 share options under the 2012 Share Option Scheme with the exercise period from 17 October 2014 to 16 October 2017. All the outstanding share options lapsed on 17 October 2017.

On 4 April 2018, the Company granted the second lot of a total of 27,020,000 share options under the 2012 Share Option Scheme with an exercise price of HK\$2.57 per share option. The period during which these share options could be exercised was from 4 April 2019 to 3 April 2022, provided that up to a maximum of 50% of the share options were exercisable during the second-year period commencing from 4 April 2019 to 3 April 2020 (both dates inclusive) and the balance of the share options not yet exercised were exercisable during the period commencing from 4 April 2020 to 3 April 2022 (both dates inclusive) pursuant to the 2012 Share Option Scheme. The vesting period of the share option was from the date of the grant until the commencement of the exercise period.

The movements of the aforesaid share options during the Year were as follows:

	Number of share options under the 2012 Share Option Scheme						
Category and name of participant	Outstanding as at 1 April 2022	Granted during the Year	Exercised during the Year	Cancelled/ lapsed during the Year	Outstanding as at 31 March 2023		
name or participant	2022	the real	the real	the real	2023		
Directors							
Mr. HK Cheung	7,000,000	N/A	_	(7,000,000)	N/A		
Mr. Alan Chan (Note 1)	1,500,000	N/A	_	(1,500,000)	N/A		
Ms. Rosanna Chau	1,500,000	N/A	_	(1,500,000)	N/A		
Mr. Abraham Shek	500,000	N/A	_	(500,000)	N/A		
Mr. Afonso Chan	300,000	N/A		(300,000)	N/A		
Sub-total	10,800,000	N/A		(10,800,000)	N/A		
Employees (Note 2)	4,680,000	N/A	-	(4,680,000)	N/A		
Other participants (Note 3)	5,300,000	N/A		(5,300,000)	N/A		
Total	20,780,000	N/A		<b>(20,780,000)</b> (Note 4)	N/A		

### Notes:

- 1. Mr. Alan Chan is also an associate (as defined in the Listing Rules) of the substantial shareholders of the Company.
- 2. These share options included share options held by former employees pursuant to the 2012 Share Option Scheme.
- These other participants are:
  - (i) consultants of the Group, who held an aggregate of 1,800,000 outstanding share options;
  - (ii) Mr. Cheung Chi Kit ("Mr. CK Cheung"), a former Director, who still held 2,000,000 outstanding share options pursuant to the 2012 Share Option Scheme; and
  - (iii) Mr. Wong Lai Shun, Benny ("Mr. Benny Wong"), a former Director and a former consultant (hotel division) of the Group (from 1 January 2022 to 30 June 2022), who still held 1,500,000 outstanding share options.
- 4. Upon the expiry of exercise period ending on 3 April 2022, all the outstanding share options lapsed on 4 April 2022.

### (II) New Share Option Scheme

On 28 September 2021, the Company granted share options, of which a total of 16,320,000 share options were duly accepted by the grantees, under the New Share Option Scheme with an exercise price of HK\$1.03 per share option. The period during which these share options can be exercised is from 1 April 2022 to 30 September 2025 (both dates inclusive), provided that 25% of the share options shall be exercisable during each of the periods (i) from 1 April 2022 to 30 September 2025 (both dates inclusive), (ii) from 1 October 2022 to 30 September 2025 (both dates inclusive), (iii) from 1 April 2023 to 30 September 2025 (both dates inclusive), and (iv) from 1 October 2023 to 30 September 2025 (both dates inclusive) pursuant to the New Share Option Scheme. The vesting period of the share options is from the date of the grant until the commencement of the exercise period.

The movements of the aforesaid share options during the Year were as follows:

	Number of	Number of share options under the New Share Option Scheme							
	Outstanding as at	Granted	Exercised	Cancelled/ lapsed	Outstanding as at				
Category and	1 April	during	during	during	31 March				
name of participant	2022	the Year	the Year	the Year	2023				
Directors									
Mr. HK Cheung	2,600,000	_	_	_	2,600,000				
Mr. Alan Chan (Note 1)	1,000,000	_	_	_	1,000,000				
Ms. SF Lam (resigned with									
effect from 1 April 2023)	1,200,000	_	_	_	1,200,000				
Mr. Abraham Shek	500,000	_	_	_	500,000				
Mr. Afonso Chan	300,000	_	_	_	300,000				
Mr. HW Ip	300,000	_	-	_	300,000				
Sub-total	5,900,000	_	_	_	5,900,000				
Employees (Note 2)	6,820,000	_	_	(1,940,000)	4,880,000				
	-,,			(17- 1-77	.,,				
Other participants	3,600,000	_	(2,500,000		1,100,000				
	(Note 3)			(Note 3(iii) & (iv))					
Total	16,320,000	_	_	(4,440,000)	11,880,000				

### Notes:

- 1. Mr. Alan Chan is also an associate (as defined in the Listing Rules) of the substantial shareholders of the Company.
- 2. These share options included share options held by former employees pursuant to the New Share Option Scheme.
- 3. These other participants are:
  - (i) a consultant of the Group, who held 800,000 outstanding share options;
  - (ii) a senior executive of a principal associate of the Company, who held 300,000 outstanding share options. He is also a director of certain associates:
  - (iii) Mr. CK Cheung, a former Director, who as at 1 April 2022 still held 1,500,000 outstanding share options pursuant to the New Share Option Scheme and such share options eventually lapsed during the Year; and
  - (iv) Mr. Benny Wong, a former Director and a former consultant (hotel division) of the Group (from 1 January 2022 to 30 June 2022), who as at 1 April 2022 still held 1,000,000 outstanding share options pursuant to the New Share Option Scheme and such share options eventually lapsed during the Year.

Save as disclosed above, there were no share options granted, exercised, cancelled or lapsed under the Share Option Schemes during the Year.

### **EQUITY-LINKED AGREEMENT**

Save as disclosed in the section headed "Share Option Schemes" above, no equity-linked agreements were entered into by the Company during the Year or subsisted at the end of the Year.

### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Other than the Share Option Schemes as disclosed above, at no time during the Year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

### **DIRECTORS' INTERESTS IN COMPETING BUSINESSES**

Pursuant to Rule 8.10 of the Listing Rules, the interests of the relevant Directors occupying the positions during the Year in businesses which competed or were likely to compete, either directly or indirectly, with the businesses of the Group (the "Competing Businesses") during the Year, were as follows:

- (i) Mr. HK Cheung, an executive Director and the Chairman of the Company, had personal interests and/or held directorships in companies which were engaged in property investment in Macau, Hong Kong, the PRC and Canada.
- (ii) Dr. Charles Chan, an executive Director and Joint Vice Chairman of the Company, and/or his close associate had personal interests and/or held directorships in companies which were engaged in property investment in Hong Kong and/or investment in hotel in Canada and/or securities investments and/or property development and hotel management in the PRC.
- (iii) Mr. Alan Chan, an executive Director, had personal interests and/or held directorships in companies which were engaged in securities investments.
- (iv) Ms. Rosanna Chau, who acted as an executive Director during the Year and was re-designated as a non-executive Director with effect from 1 April 2023, held directorship in a company which was engaged in securities investments.

Ms. SF Lam, who acted as an executive Director and the Chief Financial Officer of the Company during the Year and resigned with effect from 1 April 2023, confirmed that she did not have any interests in the Competing Businesses during the Year.

The Directors are aware of their fiduciary duties to the Company and understand that they must, in the performance of their duties as Directors, avoid actual and potential conflicts of interest and duty in order to ensure that they act in the best interests of the Shareholders and the Company as a whole. In addition, any significant business decisions of the Group are determined by the Board. Any Director who has material interest in any matter being resolved will abstain from voting. In view of the above, the Board considers that the interests of each of the above Directors in other companies neither prejudice his/her capacity as a Director nor compromise the interests of the Group and the Shareholders. Also, the Board opines that coupled with the diligence of the independent non-executive Directors, the Group is capable of carrying on its businesses independently of, and at arm's length from, such businesses in which the above Directors were regarded as being interested in.

### DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in Note 40 to the consolidated financial statements, no transactions, arrangements or contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

### **CHANGES IN INFORMATION ON DIRECTORS**

Pursuant to Rule 13.51B(1) of the Listing Rules, changes in information on the Directors since the date of the 2022-2023 interim report of the Company or the date of appointment as Director, whichever is later, and up to the date of this report were set out below:

- (i) Changes to the Board are set out in (i) to (iii) under the section headed "Directors" above.
- (ii) There were changes to the directorships of each of Mr. HK Cheung, Dr. Charles Chan, Mr. Alan Chan and Mr. William Law in certain members of the Group.
- (iii) Ms. Rosanna Chau resigned as a director of various members of the Group with effect from 1 April 2023.
- (iv) Mr. HK Cheung retired as an independent non-executive director of Future Bright Holdings Limited, a listed company in Hong Kong, at the conclusion of its annual general meeting held on 31 May 2023 and was appointed as an independent non-executive director of Road King Infrastructure Limited, a listed company in Hong Kong, with effect from 1 June 2023.
- (v) Landing International Development Limited and International Alliance Financial Leasing Co., Ltd., listed companies in Hong Kong, changed their company names to Shin Hwa World Limited and Alliance International Education Leasing Holdings Limited with effect from 29 November 2022 and 14 February 2023 respectively. Lifestyle International Holding Limited withdrew the listing of its shares on the Stock Exchange with effect from 20 December 2022. Mr. Abraham Shek is an independent non-executive director of the aforesaid companies. Also, Mr. Abraham Shek was appointed as a member of the Court of City University of Hong Kong with effect from 1 January 2023.
- (vi) Details of the Directors' emolument for the Year are set out in Note 12(a) to the consolidated financial statements.

Save as disclosed above, there are no other changes in information on the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

### **CONNECTED TRANSACTION**

There was no connected transaction or continuing connected transaction undertaken by the Company during the Year and up to the date of this report which was required to be disclosed pursuant to Chapter 14A of the Listing Rules. The related party transactions disclosed in Note 40 to the consolidated financial statements did not constitute connected transactions or continuing connected transactions of the Company, or were either disclosed previously pursuant to the Listing Rules or exempt from reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. The Directors confirm that the Company has complied with the disclosure requirements under Chapter 14A of the Listing Rules.

### INTERESTS OF SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS

As at 31 March 2023, so far as being known to the Directors or chief executive of the Company, the interests and short positions of the substantial shareholders or other persons of the Company (other than the Directors or chief executive of the Company occupying the positions as at 31 March 2023) in the Shares and underlying shares of the Company, which have been disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO and have been recorded in the register required to be kept by the Company pursuant to section 336 of the SFO, were as follows:

	Name	Nature of interests	Capacity	Number of Shares held	Percentage (Note 2)
(I)	Substantial shareholders				
	Ms. Macy Ng	Corporate interests	Interest of controlled corporation	251,172,919	27.52%
		Family interests	Interest of spouse	267,775,093	29.34%
				518,948,012 (Note 3)	56.86%
	Record High Enterprises Limited ("Record High")	Corporate interests	Interest of controlled corporation	251,172,919 (Note 3)	27.52%
	Fortune Crystal Holdings Limited ("Fortune Crystal")	Personal interests	Beneficial owner	251,172,919 (Note 3)	27.52%
(II)	Other persons				
	ITC Holdings Limited ("ITC Holdings")	Corporate interests	Interest of controlled corporation	76,186,279 (Note 4)	8.34%
	Galaxyway Investments Limited ("Galaxyway")	Personal interests	Beneficial owner	76,186,279 (Note 4)	8.34%

### Notes:

- 1. All the interests in the Shares disclosed above were long positions. Also, no underlying shares of the Company were held by the substantial shareholders and other persons of the Company stated above.
- 2. This represented the approximate percentage of the total number of issued Shares as at 31 March 2023.
- 3. Fortune Crystal owned 251,172,919 Shares and was a wholly-owned subsidiary of Record High which in turn was wholly owned by Ms. Macy Ng. As such, Record High and Ms. Macy Ng were deemed to be interested in the 251,172,919 Shares owned by Fortune Crystal by virtue of Part XV of the SFO.

In addition, Ms. Macy Ng was deemed to be interested in the 76,186,279 Shares owned by Galaxyway set out in Note 4 below and the 191,588,814 Shares beneficially owned by Dr. Charles Chan, an executive Director and Joint Vice Chairman of the Company, by virtue of her being the spouse of Dr. Charles Chan for the purpose of Part XV of the SFO.

- Accordingly, Ms. Macy Ng was deemed to be interested in a total of 518,948,012 Shares by virtue of Part XV of the SFO.
- 4. Galaxyway owned 76,186,279 Shares and was a wholly-owned subsidiary of ITC Holdings which in turn was wholly owned by Dr. Charles Chan. As such, ITC Holdings and Dr. Charles Chan were deemed to be interested in the 76,186,279 Shares owned by Galaxyway by virtue of Part XV of the SFO.

Save as disclosed above, as at 31 March 2023, the Company had not been notified of any other interests or short positions in the Shares or underlying shares of the Company which would fall to be disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

### MANAGEMENT CONTRACTS

Save for employment contracts, no other contracts relating to the management and administration of the whole or any substantial part of the businesses of the Company were entered into or subsisted during the Year.

### **MAJOR CUSTOMERS AND SUPPLIERS**

For the Year, the aggregate purchases attributable to the five largest suppliers of the Group were approximately 84% of the total purchases of the Group, and the largest supplier accounted for approximately 38% of the Group's total purchases. The aggregate revenue attributable to the five largest customers of the Group was approximately 76% of the total revenue of the Group, and the largest customer accounted for approximately 46% of the Group's total revenue.

None of the Directors occupying the positions during the Year and their respective close associates or any Shareholders (who to the knowledge of the Directors owned more than 5% of the Company's issued share capital) had any interest in any of the Group's five largest suppliers or five largest customers as at 31 March 2023.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Year, the Company repurchased a total of 47,541,000 Shares on the Stock Exchange. Details of the repurchases are as follows:

	Number of Shares	Purchase Pri	ce per Share	Aggregate consideration (excluding
Month	repurchased	Highest	Lowest	expenses)
		(HK\$)	(HK\$)	(HK\$)
April 2022	3,000,000	1.04	1.03	3,103,990
July 2022	7,000,000	1.05	1.00	7,155,570
August 2022	4,809,000	1.03	1.00	4,909,440
September 2022	17,066,000	1.03	0.96	17,036,010
October 2022	2,784,000	0.96	0.95	2,665,640
November 2022	3,000,000	1.00	0.96	2,907,000
December 2022	9,882,000	1.00	0.96	9,578,610
	47,541,000			47,356,260

The Directors believed that the above repurchases of Shares led to an enhancement of the net asset value per Share and benefited the Company and the Shareholders as a whole. All the above repurchased Shares have been cancelled during the Year.

Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Year.

### **COMPLIANCE WITH LAWS AND REGULATIONS**

As far as the Company is aware, there was no material breach of or non-compliance with the applicable laws and regulations that had a significant impact on the businesses and operations of the Group during the Year.

### **REMUNERATION POLICY**

The remuneration policy regarding the Directors, top management and other employees of the Group was formulated and will be reviewed by the Remuneration Committee of the Company from time to time. Directors, top management and employees are remunerated according to their qualifications and experience, job nature and performance and under the pay scales aligned with market conditions. In addition to the contractual remuneration, other benefits including discretionary bonus, medical scheme, insurance coverage, retirement benefits schemes and share options may also be offered upon the determination of the Group. Details of the Group's retirement benefits schemes and the Share Option Schemes are set out in Note 39 to the consolidated financial statements and the section headed "Share Option Schemes" above respectively.

### **DIVIDEND POLICY**

The dividend policy of the Company aims at providing stable and sustainable returns to the Shareholders whilst preserving the liquidity of the Group to capture future growth opportunities. The Company intends to provide the Shareholders with regular dividends and to declare special dividend from time to time, and whenever appropriate, to offer a scrip dividend alternative to the Shareholders. In deciding whether to propose a dividend and determining the dividend amount, the Board will consider the earnings performance, financial and liquidity position, investment requirements and future prospects of the Group, and any other factors that the Board may deem appropriate.

### PERMITTED INDEMNITY PROVISION

A permitted indemnity provision for the benefit of the Directors is currently in force and was in force throughout the Year. The Company has arranged insurance coverage in respect of legal action against its Directors and officers.

### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Bye-Laws or the laws of Bermuda, which would oblige the Company to offer new shares of the Company on a pro-rata basis to the existing Shareholders.

## **SUFFICIENCY OF PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float of its Shares as required under the Listing Rules throughout the Year and as at the date of this report.

### **DONATIONS**

During the Year, the Group made donations of approximately HK\$1,890,000 (2022: HK\$1,863,000).

### **AUDITOR**

A resolution will be proposed at the Annual General Meeting to re-appoint Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

### **Cheung Hon Kit**

Chairman

Hong Kong, 30 June 2023

# CORPORATE GOVERNANCE REPORT

The Company is committed to maintaining high standard of corporate governance practices and procedures and complying with the statutory and regulatory requirements with an aim to maximising the values and interests of the Shareholders as well as enhancing the transparency and accountability to the stakeholders.

### **CORPORATE GOVERNANCE PRACTICES**

The Company has adopted the code provisions of the CG Code as its own code of corporate governance. Throughout the Year, the Company has complied with all the code provisions of the CG Code and applied the principles contained therein, except that the role of the "chief executive" is vacant. Details of such deviation are set out in the section headed "Chairman and Managing Director" below.

### CORPORATE CULTURE, STRATEGY AND LONG-TERM BUSINESS MODEL

The Company embeds with a strong corporate culture for compliance, corporate governance and corporate social responsibilities, and at the same time, keeps close eyes on opportunities of property markets in different locations and revisits and restructures the property investment portfolio of the Group. The corporate objective of the Group is to maximize returns for the Company and its Shareholders. To achieve this corporate objective, our business strategies are to maintain continuous growth and profitability by acquiring property sites with good locations at relatively low costs for redevelopment, while sale of property upon completion of development is the primary profit driver. The Group also builds a property investment portfolio with appreciation potential in order to secure a recurring and reliable source of income. Other businesses, including the securities investments and the provision of loan financing services, are part of the Group's treasury management for utilising surplus cash, and supplement to the Group's core businesses of property development and investment.

Forming joint ventures with business partners having similar investment philosophy is a preferred mode of holding structure for the Group's investment as it can on one hand diversify the business risks, and on the other hand share the expertise of our business partners. The Group also maintains professional teams and grasps timely information to meet the market changes.

### **DIRECTORS' SECURITIES TRANSACTIONS**

The Company has adopted the Model Code as its own code of conduct for Directors in their dealings in the securities of the Company. In response to specific enquiries made by the Company, all the Directors occupying the positions during the Year confirmed that they complied with the required standards set out in the Model Code throughout the Year. The Company has also adopted the Model Code to regulate the dealings in the securities of the Company by its employees and directors of the subsidiaries who are likely to possess inside information relating to the Company or its securities.

### **BOARD OF DIRECTORS**

Members of the Board are individually and collectively responsible for the leadership and control, and for the promotion of the success, of the Company by operating and developing the Group's business operations, implementing the Group's business strategies, and performing the corporate governance duties. The Board currently has eight members, comprising four executive Directors, one non-executive Director and three independent non-executive Directors. Details of the composition of the Board and the changes occurred during the Year and up to the date of this annual report are set out on page 2 and the section headed "Directors" in the directors' report of this annual report respectively. A list containing the names of all the Directors and their role and function is available on the websites of the Stock Exchange and the Company, and will be updated from time to time as and when there are any changes.

The biographical details of the Directors are set out on pages 5 to 8 of this annual report. Except that Dr. Charles Chan, an executive Director and Joint Vice Chairman, is the father of Mr. Alan Chan, an executive Director, there is no financial, business, family or other material relationship among the members of the Board.

The Company has maintained a sufficient number of independent non-executive Directors representing at least one-third of the Board as required under the Listing Rules throughout the Year. With three independent non-executive Directors possessing professional expertise and a diverse range of experience, the Board can effectively and efficiently exercise independent judgment, give independent advice to the management of the Company and make decisions objectively for the benefits and in the interests of the Company and the Shareholders as a whole.

# CORPORATE GOVERNANCE REPORT

The Board has delegated the executive Board or other committees with authority and responsibility for handling the management functions and operations of the day-to-day business of the Group while specifically reserving important matters and decisions to the Board for approval, such as annual and interim financial reporting and control, equity fund-raising, declaration of interim dividend, recommendation of final dividend or other distributions, decisions regarding notifiable transactions and connected transactions under Chapter 14 and Chapter 14A of the Listing Rules respectively and making recommendation for capital reorganisation or scheme of arrangement of the Company. The Board has also established the Audit Committee, the Remuneration Committee, the Nomination Committee, the Corporate Governance Committee and the Investment Committee each with specific written terms of reference which clearly define their respective roles, authorities and functions. The members of the said committees have full access to minutes, records and materials as well as the personnel of the Company to enable them to fulfil their responsibilities. Further information on each of the committees is set out below in this report.

Regular Board meetings are held at least four times a year with at least 14 days' prior notice being given to all Directors. Additional Board meetings will be arranged and held as and when necessary. The Directors may attend the Board meetings either in person or through electronic means of communication. During the Year, four regular meetings were held and written resolutions of Directors were circulated and passed for approving significant matters. Also, resolutions were passed by the executive Board during the Year for normal course of business and matters under authorisation and/or delegation by the Board.

The Directors are provided with all relevant information in advance to enable them to make informed decisions, and appropriate arrangements are in place to ensure that they are given an opportunity to include matters in the agendas for the regular Board meetings. All Directors have separate and independent access to the advice and services of the Group's senior management and consultants with a view to ensuring that the Board procedures and all applicable laws, rules and regulations are observed and complied with. The chairman of the Board (the "Chairman") meets at least annually with the independent non-executive Directors without the presence of other Directors.

A tentative schedule for regular Board meetings, committee meetings and annual general meeting of each financial year is made available to all Directors prior to the beginning of that year. The attendance records of each Board member occupying the position during the Year, on a named basis, at the meetings held during the Year are as follows:

		Number of Meetings Attended/Eligible to Attend						
Name of Director	Board	Audit Committee	Remuneration Committee	Nomination Committee	Corporate Governance Committee	2022 Annual General Meeting		
Executive Directors:								
Mr. HK Cheung	4/4	-	_	1/1	1/1	1/1		
Dr. Charles Chan	4/4	-	_	_	-	1/1		
Mr. Alan Chan	3/4	_	-	-	_	0/1		
Ms. SF Lam (Note 1)	4/4	_	-	-	1/1	1/1		
Ms. Rosanna Chau (Note 2)	4/4	-	1/1	-	1/1	1/1		
Independent Non-executive Dire	ctors:							
Mr. Abraham Shek	4/4	5/5	1/1	1/1	-	1/1		
Mr. Afonso Chan	4/4	5/5	1/1	1/1	-	1/1		
Mr. HW lp	4/4	4/5	1/1	1/1	1/1	1/1		

# Notes:

- 1. Ms. SF Lam resigned as an executive Director with effect from 1 April 2023.
- 2. Ms. Rosanna Chau retired as an executive Director and was re-designated as a non-executive Director both with effect from 1 April 2023.

# CORPORATE GOVERNANCE REPORT

Directors have disclosed to the Company periodically their directorships and offices held in other organisations as well as other significant commitments, and also their time commitments to the Company. In line with the recommended best practice set out in the CG Code, the Board reviewed the performance of the Directors and their contributions to the Company, and is satisfied that the Directors have firm commitments to the Company. Also, the Board is of the view that the Directors have made positive contributions to the Board through active participation in the Company's affairs and the Board's discussion and decisions, as reflected in their attendance rate at the meetings of the Board and committees as well as the annual general meeting held during the Year.

The Company has arranged insurance coverage in respect of legal actions against the Directors and officers arising out of their duties. Such insurance coverage is reviewed periodically to ensure the adequacy of its coverage.

### **Chairman and Managing Director**

Mr. HK Cheung is the Chairman and is principally responsible for the strategic planning of the Group and the management of the operations of the Board. The position of the Managing Director is vacant and the responsibilities for the operations and business development of the Group are shared by the executive Directors. The Board is of the view that as there is a clear division of responsibilities amongst the executive Directors, the current structure has also been effective in facilitating the operations and business development of Group and enabling the Board to discharge its responsibilities satisfactorily. In addition, three independent non-executive Directors have contributed valuable views and proposals independently for the Board's deliberation and decisions.

### **Non-executive Directors**

Pursuant to the Bye-Laws and the CG Code, every Director is subject to retirement by rotation and re-election at least once every three years. All the non-executive Directors are subject to the aforesaid retirement requirements.

The Board has three independent non-executive Directors, and at least one of them has the appropriate professional qualifications or accounting or related financial management expertise as required under the Listing Rules. The Board has received from each of the independent non-executive Directors an annual written confirmation of his independence pursuant to the Listing Rules, and considered that all the independent non-executive Directors are independent.

### **Directors' Continuous Professional Development**

In order to uphold good corporate governance, every newly appointed Director will be briefed on the Group's businesses and provided with professional development materials to ensure that he/she has sufficient understanding of the Group's businesses and awareness of duties under the Listing Rules and the relevant statutory and regulatory requirements.

In addition, the Company encourages the Directors to enroll in professional development courses and seminars relating to the Listing Rules, the Hong Kong Companies Ordinance and corporate governance practices organised by professional bodies or chambers. Briefings on specific topics of significance and interests with the relevant reading materials are also arranged for the Directors so as to provide continuous professional development (the "CPD") training as required by the CG Code. During the Year, the Company continued to provide the Directors with materials on updates on rules and regulations, market developments, and other relevant topics which enhanced greater awareness and understanding of the Group's businesses and the compliance with regulatory development.

35

All Directors occupying the positions during the Year have provided their training records to the Company and confirmed that during the Year, they participated in the CPD on the following topics:

Name of Director	The Group's Businesses	Corporate Governance and Others (Note)
Mr. HK Cheung	✓	✓
Dr. Charles Chan	✓	✓
Mr. Alan Chan	✓	✓
Ms. SF Lam (resigned with effect from 1 April 2023)	✓	✓
Ms. Rosanna Chau	✓	✓
Mr. Abraham Shek	✓	✓
Mr. Afonso Chan	✓	✓
Mr. HW Ip	✓	✓

Note: It includes topics on financial reporting, director' duties and responsibilities, and legal and regulatory updates.

#### Nomination, Appointment and Re-election of Directors

The Board has delegated its authority to the Nomination Committee for the nomination and appointment of new Directors and the nomination of Directors for re-election by the Shareholders at the annual general meeting. Pursuant to the Bye-Laws, the Directors shall have the power from time to time and at any time to appoint any person as a Director, either to fill a casual vacancy on the Board or as an addition to the existing Board, who will be subject to retirement and re-election at the next following annual general meeting.

The Board has adopted a board diversity policy (the "Board Diversity Policy"), which shall be reviewed annually, for ensuring a balance of skills, experience and diversity of perspectives appropriate to the requirements of the businesses and strategies of the Group and to the succession planning and development of the Board. Selection of candidates for appointment to the Board shall be based on a range of perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional and industrial experience, business perspectives, skills, knowledge and length of service. All Board appointments shall be based on merit and contribution on an equal-opportunity principle, and selected candidates shall be considered against objective criteria, having due regard to the benefits of diversity on the Board as well as the needs of the Board without focusing on one single diversity aspect. A candidate to be appointed as an independent non-executive Director must satisfy the independence criteria set out in the Listing Rules and is expected to have independent views and exercise independent judgement and should not solely rely on professional advisers or what is volunteered by the management. At the Board level, there shall be a mixed gender Board with at least one Director of a different gender by 31 December 2024. For succession planning of the Board, there shall be at least 20% of senior executives of a different gender.

During the Year, no Director was involved in fixing his/her own terms of re-appointment and no independent non-executive Director participated in assessing his own independence. The Board reviewed the implementation and effectiveness of the Board Diversity Policy and measureable objectives set out therein during the Year and is satisfied that all the measurable objectives have been achieved.

Each of the Directors has signed a formal letter of appointment setting out the key terms and conditions of his/her appointment. Every Director shall be subject to retirement by rotation at least once every three years at the annual general meeting. Also, pursuant to the Bye-Laws, not less than one-third of the Directors for the time being shall retire from office by rotation at each annual general meeting.

#### NOMINATION COMMITTEE

The Nomination Committee currently comprises four members, namely Mr. Abraham Shek (committee chairman), Mr. HK Cheung, Mr. Afonso Chan and Mr. HW Ip. Except Mr. HK Cheung who is an executive Director, all the other members are independent non-executive Directors.

The main responsibilities of the Nomination Committee include making recommendations to the Board on matters relating to the appointment or re-appointment of the Directors and succession planning for the Directors; assessing the independence of the independent non-executive Directors; reviewing the structure, size and composition (including the skills, knowledge, experience and diversity of perspectives) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy; and reviewing the nomination policy (the "Nomination Policy") to ensure its effectiveness and regulatory compliance. The terms of reference of the Nomination Committee are available on the websites of the Stock Exchange and the Company. For effective functioning in the course of the Director's nomination process, the Board has also adopted the procedures for the Shareholders to propose a person for election as a Director in accordance with the Bye-Laws, the Nomination Policy and the Board Diversity Policy. The Nomination Committee has been provided with sufficient resources to perform its duties.

Under the Nomination Policy, the Nomination Committee shall apply the following selection criteria after identifying and shortlisting the suitable candidates for appointment of Director:

- (i) the attributes to complement the Company's corporate strategies;
- (ii) the business experience and board expertise and skills;
- (iii) the time commitment and attention in the businesses of the Group;
- (iv) the integrity, personal ethics, honesty and good reputation;
- (v) in case of appointment of independent non-executive Director, the compliance with the independence requirements under the Listing Rules and the possession of independent views and the exercise of independent judgement without solely reliance on professional advisers or what is volunteered by the management; and
- (vi) the benefits towards a diversified Board with regards to the Board Diversity Policy.

The recommendation of the Nomination Committee on appointment of a new Director shall then be put to the Board for consideration and approval.

For re-election of a retiring Director, the Nomination Committee shall also apply the selection criteria to assess the retiring Director and make recommendation to the Board. A circular containing the requisite information on the Directors standing for re-election shall be sent to the Shareholders. If a retiring independent non-executive Director (i) has served on the Board for more than nine years or (ii) has held directorship in six or more other listed companies, the Board shall explain in the circular the reasons why (i) he is still believed as independent and should be re-elected, including the factors considered, the process and the discussion in arriving at such determination or (ii) he is able to devote sufficient time to the Board, respectively.

During the Year, the Nomination Committee held a meeting and passed certain written resolutions. The work performed by the Nomination Committee during the Year included the following:

- (i) reviewed the structure, size and composition of the Board;
- (ii) assessed the independence of the independent non-executive Directors;
- (iii) nominated the retiring Directors for re-election at the annual general meeting;
- (iv) reviewed the terms of reference of the Nomination Committee and the Nomination Policy; and
- (v) recommended to the Board for approval on the proposed changes of the Directors set out in (ii) and (iii) under the section headed "Directors" in the directors' report of this annual report.

#### **CORPORATE GOVERNANCE COMMITTEE**

The Corporate Governance Committee currently has three members, comprising (i) two executive Directors, namely Mr. HK Cheung (committee chairman) and Mr. William Law, and (ii) one independent non-executive Director, namely Mr. HW Ip. Mr. William Law was appointed and Ms. SF Lam and Ms. Rosanna Chau resigned as committee members all with effect from 1 April 2023.

The Board has delegated its corporate governance functions set out in the code provisions of the CG Code to the Corporate Governance Committee. The principal duties of the Corporate Governance Committee include making recommendations to the Board on the Company's policies and practices on corporate governance; and reviewing and monitoring (i) the training and CPD of the Directors and the senior management of the Company, (ii) the Company's policies and practices on compliance with the legal and regulatory requirements, (iii) the code of conduct and compliance manual (if any) applicable to the Company's employees and the Directors, and (iv) the Company's compliance with the CG Code and disclosure in the Corporate Governance Report. The Board has also adopted the corporate governance policy and the code of conduct for internal guidance purpose. The Corporate Governance Committee has been provided with sufficient resources to perform its duties.

During the Year, the Corporate Governance Committee held a meeting. The work performed by the Corporate Governance Committee during the Year included the following:

- (i) endorsed the following matters to the Board for approval:
  - the Company's practices and procedures on corporate governance and the compliance with the CG Code; and
  - the 2021-2022 corporate governance report;
- (ii) reviewed the training and CPD of the Directors occupying the positions during the Year; and
- (iii) reviewed the terms of reference of the Corporate Governance Committee, the corporate governance policy, the Shareholders' communication policy, the code of conduct and various procedures for corporate governance matters.

#### **REMUNERATION COMMITTEE**

The Remuneration Committee currently comprises three members, all being independent non-executive Directors, namely Mr. Afonso Chan (committee chairman), Mr. Abraham Shek and Mr. HW Ip. Ms. Rosanna Chau resigned as a committee member with effect from 1 April 2023.

The main responsibilities of the Remuneration Committee include (i) making recommendations to the Board on the Company's remuneration policy and structure for all the Directors and senior management of the Company and on the establishment of a formal and transparent procedure for developing remuneration policy, and (ii) determining the remuneration packages of the executive Directors and senior management of the Company. During the Year, the terms of reference were updated by adding the new code provision of the CG Code in relation to the responsibility for reviewing and/or approving matters relating to the share schemes under Chapter 17 of the Listing Rules. The updated terms of reference are available on the websites of the Stock Exchange and the Company. The Remuneration Committee has been provided with sufficient resources to perform its duties.

During the Year, the Remuneration Committee held a meeting and passed certain written resolutions. The work performed by the Remuneration Committee during the Year included the following:

- (i) reviewed and approved the discretionary bonuses for an executive Director and the salary package of a new member of management;
- (ii) reviewed the terms of reference of the Remuneration Committee and the remuneration policy for the Directors and employees of the Group; and
- (iii) reviewed and approved the remuneration package of a new executive Director and recommended to the Board for approval on the director's fees of such new executive Director and a non-executive Director.

Details of the remuneration packages of the Directors occupying the positions during the Year are set out in Note 12(a) to the consolidated financial statements. During the Year, no Director or any of his/her associates was involved in deciding the remuneration package of such Director, and no new service contract of any executive Directors or senior management of the Company is required to be approved by the Remuneration Committee.

#### **AUDIT COMMITTEE**

The Audit Committee currently comprises three members, all being independent non-executive Directors, namely Mr. Afonso Chan (committee chairman), Mr. Abraham Shek and Mr. HW Ip. Mr. Afonso Chan is a qualified accountant with extensive experience in financial reporting and controls as required by the Listing Rules.

The principal duties of the Audit Committee include reviewing the Group's interim and annual results prior to recommending them to the Board for approval; making recommendation on the appointment of external auditor and acting as the key representative body for overseeing the Company's relations with its external auditor; and reviewing the Group's financial information and financial reporting system. The Audit Committee is also responsible for reviewing the adequacy and effectiveness of the Group's risk management and internal control systems, and the effectiveness of the internal audit function of the Company. Its terms of reference are available on the websites of the Stock Exchange and the Company. The Board has also adopted the risk management and internal control policy and the whistle-blowing policy, and has delegated the Audit Committee with the responsibility for reviewing such policies and related arrangements. The Audit Committee has been provided with sufficient resources to perform its duties.

During the Year, the Audit Committee held five meetings. The work performed by the Audit Committee during the Year included the following:

- (i) discussed and reviewed the audit planning report;
- (ii) endorsed the following matters for the Board's approval:
  - the audited consolidated financial statements for the year ended 31 March 2022 and the unaudited consolidated interim financial statements for the six months ended 30 September 2022;
  - the re-appointment of the external auditor for Shareholders' approval at the annual general meeting;
  - the internal audit checklist and timetable;
  - the cash flows forecast for the period from 1 October 2022 to 30 November 2023;
  - the internal audit reports; and
  - the proposed amendments to the risk management and internal control policy.
- (iii) approved the terms of engagement of the external auditor, including the fee basis;
- (iv) discussed and reviewed with the management and the external auditor on the changes in accounting standards and requirements which might affect the Group; and
- (v) reviewed the terms of reference of the Audit Committee and the whistle-blowing policy.

The Board and the members of the Audit Committee did not have any differences in opinion during the Year.

#### **INVESTMENT COMMITTEE**

The Investment Committee comprises two members and both of them shall be executive Directors.

The main responsibilities of the Investment Committee include (i) making recommendations to the Board on strategies and risk control policies for the Group's investments and reviewing the efficiency and effectiveness of their implementation, and relevant matters relating to acquisitions and disposals of, investments in assets, companies, businesses or projects, and their funding requirements; (ii) conducting necessary research and gathering necessary information before making any investment decisions; (iii) reviewing financial performance of the investment portfolio of the Group; (iv) reviewing the appropriateness of the investment portfolio and making recommendations to the Board on treasury management and investment of surplus funds; and (v) reviewing the investment policy to ensure its effectiveness and making recommendations to the Board on any proposed changes. The Investment Committee has been provided with sufficient resources to perform its duties.

During the Year, the Investment Committee reviewed the terms of reference of the Investment Committee and the investment policy.

#### **COMPANY SECRETARY**

The company secretary of the Company (the "Company Secretary") is responsible for ensuring that Board procedures are followed and Board activities are effectively and efficiently conducted, and the Company complies with the Listing Rules and the other relevant rules and regulations, including but not limited to the preparation, publication and despatch of the Company's annual and interim reports within the prescribed time limit as required by the Listing Rules and arrangement of Directors' CPD training as required by the CG Code.

In addition, the Company Secretary advises the Directors on their obligations for the disclosure of interests and dealings in the Company's securities, connected transactions and inside information, and ensures that the standards and disclosures as required by the Listing Rules and all other relevant rules and regulations are fulfilled and, if required, disclosures are made in the annual and/or interim reports of the Company.

The Company Secretary is an employee of the Group. She confirmed that she has complied with the qualifications, experience and training requirements as required by the Listing Rules.

#### **FINANCIAL REPORTING**

The Directors acknowledge their responsibilities for preparing the financial statements for each financial period to give a true and fair view of the state of affairs of the Group and of the results and cash flows of the Group for that period. The Group has maintained a team of qualified accountants to oversee its financial reporting and other accounting related issues in accordance with the relevant laws, rules and regulations.

In preparing the financial statements, the Directors have selected suitable accounting policies and applied them consistently, made judgments and estimates that are prudent, fair and reasonable and prepared the financial statements on a going concern basis. The Board is not aware of any material uncertainties relating to any events or conditions that may cast significant doubt upon the Group's ability to continue as a going concern. The statement of the external auditor of the Company regarding its reporting responsibilities on the financial statements of the Group is set out in the Independent Auditor's Report.

The management of the Company provides all members of the Board with monthly updates, giving a balanced and understandable assessment of the Company's performance, position and prospects in sufficient details to enable the Board as a whole and each Director to discharge their duties under Rule 3.08 and Chapter 13 of the Listing Rules.

#### **AUDITOR'S REMUNERATION**

The total remuneration paid or payable to the external auditor of the Company, Deloitte Touche Tohmatsu, for the Year amounted to approximately HK\$4,672,000, of which HK\$3,850,000 was for audit services and HK\$822,000 for non-audit services, including the review of interim results and tax-related service.

#### RISK MANAGEMENT AND INTERNAL CONTROL

The Board believes that good governance reflects the values and culture of an organisation. It has the overall responsibility for acting with integrity, promoting a strong culture for compliance and corporate governance of the Group, and maintaining a sound and effective system of risk management and internal control for reviewing its effectiveness, particularly in respect of the key controls on finance, operations and compliance through risk management assessment, to integrate into the Group's strategies and business operations.

The Board oversees the Group's risk management process which comprises the identification and assessment of the key risks exposure of the Group, including material environmental, social and governance risks, based on their estimated impact and likelihood of occurrence and formulation of corresponding mitigating measures by the management. The Group's identified risks and associated mitigating measures are recorded in a risk register and are reviewed at least annually in light of internal and external changes. An open and interactive communication channel is maintained to enable timely reporting and ongoing supervision of the identified risks within the Group.

The foundation of strong risk management and internal control systems is dependent on the values and culture developed by the organisation, the direction provided by the Board and compliance with the policies and procedures by the personnel. The Group's risk management and internal control systems include a well-established organisation structure, comprehensive policies and standards, and the Board's periodic reviews on the implementation of the internal control systems in respect of operation, financial function and compliance of all the businesses of the Group, including the newly acquired investments, in order to manage the Group's identified risks effectively. The risk management and internal control policy of the Group has been developed with a primary objective of providing general guidance and recommendations on a basic framework of risk management and internal control and for achievement of the Group's purpose.

The Company has also established and maintained appropriate and effective systems and procedures for handling and dissemination of inside information. The Board has adopted the policy on disclosure of inside information, pursuant to which an internal committee has been established to review and assess any material information which requires to be escalated for the attention of the Board and to be disclosed. Procedures have also been implemented for responding to external and Shareholders' communications so that only designated personnel can respond to enquiries about the Group's affairs.

The internal audit function of the Group is an independent function that reports directly to the Audit Committee. The internal audit team from time to time reviews the Group's business operations, risk management and internal control systems in accordance with the risk-based internal audit work plan as approved by the Audit Committee. Internal audit checklists and reports are also prepared periodically for the Audit Committee's review and the Board's consideration and approval.

The Board is responsible for the design, implementation and monitoring of the Group's risk management and internal control systems on an ongoing basis and a cyclical review has been conducted on their effectiveness. Furthermore, the Board has performed annual review and ensured that adequate resources and budget have been spent on the Company's accounting and financial reporting, internal audit, compliance, and environmental, social and governance performance and reporting functions which are carried out by professional staff with appropriate qualifications, experience and training.

During the Year, no significant irregularity or deficiency in risk management and internal control systems was required to draw the attention of the Audit Committee. The Board, based on the assessment and confirmation from the management, has reviewed the Group's risk management and internal control systems and considered them to be effective and adequate.

#### **COMMUNICATION WITH SHAREHOLDERS**

The Board has adopted, and reviews from time to time, the Shareholders' communication policy which was designed with the objective of ensuring that the Shareholders are provided with ready, equal and timely access to balanced and understandable information about the Company in order to enable them to exercise their rights in an informed manner. During the Year, a review on the implementation and effectiveness of the Shareholders' communication policy was conducted and the policy was considered effective to the Company.

The Company communicates with the Shareholders through the publication of annual and interim reports, announcements and circulars as well as the dissemination of additional information about the Group's activities, business strategies and developments. All such information is available on the Company's website at www.itcproperties.com.

The Board strives to maintain an ongoing and transparent communication with all the Shareholders, including posting the contact details of Shareholders' communication channels on the Company's website and, in particular, holding general meetings as a means to communicate with the Shareholders and encourage their participation. An open forum session is always arranged after the conclusion of the annual general meetings in order to provide a face-to-face opportunity for the Shareholders to express their views and for the Company to solicit and get feedback from the Shareholders.

In light of the COVID-19 pandemic and the Prevention and Control of Disease (Requirements and Directions) (Business and Premises) Regulation (Chapter 599F of the Laws of Hong Kong), the Board implemented precautionary measures at the annual general meeting held on 9 September 2022 (the "2022 AGM") and published an announcement in this respect prior to the meeting. Also, Shareholders were encouraged to appoint the chairman of the meeting as their proxies to vote on the resolutions, instead of attending the meeting in person. The Chairman and the representatives from the external auditor attended the 2022 AGM in person and were available to answer questions raised by the Shareholders at the meeting. Notice of the 2022 AGM was sent to the Shareholders as least 20 clear business days before the meeting. At the 2022 AGM, a separate resolution in respect of each substantially separate issue put forward for consideration was proposed by the chairman of the meeting, and voting on each resolution was conducted by poll. An explanation of the detailed procedures of conducting a poll was provided to the Shareholders prior to the commencement of the 2022 AGM. The results of the poll were published on the websites of the Stock Exchange and the Company pursuant to the Listing Rules.

At the 2022 AGM, a special resolution was passed for approving the amendments to the preceding bye-laws of the Company and adopting the amended and re-stated Bye-Laws so as to, amongst others, comply with the Core Shareholder Protection Standards set out in Appendix 3 to the Listing Rules and make other consequential and housekeeping amendments. The updated Bye-Laws are available on the websites of the Stock Exchange and the Company.

#### **SHAREHOLDERS' RIGHTS**

#### **Proposing a Person for Election as a Director**

Pursuant to bye-law 85 of the Bye-Laws, if a Shareholder wishes to propose a person other than a retiring Director for election as a Director at a general meeting, he/she/it can deposit a written notice at the Company's principal place of business in Hong Kong for the attention of the Board or the Company Secretary or at the Branch Share Registrar. The period for lodgment of such notice will commence no earlier than the day after the despatch of the notice of the general meeting and end no later than seven days prior to the date of such general meeting. The procedures for a Shareholder to propose a person for election as a Director at a general meeting are set out in the "Corporate Governance" section of the Company's website.

#### **Convening a Special General Meeting**

Pursuant to bye-law 58 of the Bye-Laws, Shareholder(s) holding at the date of deposit of the requisition not less than 10% of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Company Secretary, to require a special general meeting to be called by the Board. The requisition must state the purpose(s) of the meeting, and must be signed by the requisitionist(s) and deposited at the registered office of the Company or its principal place of business in Hong Kong. Such meeting shall be held within two months after the deposit of such requisition.

If the Board does not, within 21 days from the date of the deposit of the requisition, proceed duly to convene a meeting, the requisitionist(s), or any of them representing more than one-half of the total voting rights of all of them, may themselves convene a special general meeting, but any meeting so convened shall not be held after the expiration of three months from the said date of the deposit of the requisition. Any reasonable expenses incurred by the requisitionist(s) by reason of the failure of the Board duly to convene a special general meeting shall be repaid to the requisitionist(s) by the Company.

#### **Putting Forward Proposals at General Meetings**

Pursuant to Sections 79 and 80 of the Companies Act 1981 of Bermuda (as amended), (i) any number of Shareholders representing not less than 5% of the total voting rights of all the Shareholders having at the date of the requisition a right to vote at the general meeting to which the requisition relates; or (ii) not less than 100 Shareholders, can submit a requisition in writing to the Company:

- (a) to give to the Shareholders entitled to receive notice of the next annual general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting; and
- (b) to circulate to the Shareholders entitled to have notice of any general meeting sent to them any statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

The written requisition must be signed by the requisitionist(s) and deposited at the registered office of the Company with a sum reasonably sufficient to meet the Company's relevant expenses and not less than six weeks before the general meeting in case of a requisition requiring notice of a resolution and not less than one week before the general meeting in case of any other requisition.

#### **Enquiries to the Board**

Shareholders may at any time send their enquiries and comments to the Board by addressing them to the Company Secretary by post to the Company's principal place of business in Hong Kong, or by e-mail to info@itcproperties.com, or by fax at (852) 2858 2697.

**ANNUAL REPORT 2022-2023** 43

#### ABOUT THE ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Company is delighted to present its annual Environmental, Social and Governance ("ESG") Report (the "ESG Report") which has been reviewed and approved by the Board.

With its mission of "be well-positioned as to location, timing and strategy to maximise returns for the Company and its Shareholders" and "be persistent in excellent development design and execution" as its guiding discipline, the Company is embedded with a strong corporate culture for compliance, corporate governance and corporate social responsibilities that forms an integral part of its values and strategies. The Group endeavours to create a harmonious and sustainable community through cultivating its responsible corporate citizenship and integrate ESG concerns into the businesses and operations with an aim of aligning the interests and benefits of its valuable key stakeholders, the society at large and the environment as a whole.

#### REPORTING FRAMEWORK AND SCOPE

This ESG Report was prepared in accordance with the ESG Reporting Guide set out in Appendix 27 to the Listing Rules, and summarised the ESG-related policies, initiatives and performances of the Group's core operations in the property business over which the Group had major financial and operational controls as well as with significant ESG implications to the Group and its stakeholders during the Year.

#### STAKEHOLDER ENGAGEMENT AND MATERIALITY ASSESSMENT

The Group's ESG Reporting Policy specifies the roles and responsibilities of the Board in ESG strategy, performance and reporting. The Board provides strategic direction to the ESG reporting team on evaluating ESG-related risks and opportunities, sets and reviews related policies regularly to achieve the Group's ESG objectives. The Group's approach to sustainability remains relevant and consistent across its operations. Implementation and communications from top to bottom, across operational teams and geographies integrate sustainability into day-to-day operations. Key stakeholders are identified based on their significance to the Group's strategy making and operations, and their working relationships with the Group, who are then engaged through on-going and comprehensive communication channels to understand their concerns and expectations.

Stakeholder Engagement

"A process of identifying, understanding and addressing material sustainability issues and concerns"

Key Stakeholders	Communication Channels	Expectation
Shareholders and investors of the Company	<ul> <li>Annual and interim reports</li> <li>Announcements and circulars</li> <li>General meetings</li> <li>Meetings and interviews</li> <li>Website</li> <li>By writing</li> </ul>	<ul> <li>Financial performance</li> <li>Corporate transparency</li> <li>Future growth potential and sustainable development</li> <li>Crisis management</li> <li>Social investment</li> </ul>
2. Customers	<ul><li>Daily operations</li><li>Events</li><li>Hotline</li><li>Brochures and leaflets</li></ul>	<ul> <li>Quality products and services</li> <li>Data privacy and information security</li> <li>Business integrity and conduct</li> </ul>
3. Employees	<ul> <li>Training programmes, seminars and briefing sessions</li> <li>New hire orientation</li> <li>Regular performance reviews</li> <li>Exit interviews</li> <li>Memos, notice board, intranet, WeChat group, meetings and discussions</li> </ul>	<ul> <li>Health and safety</li> <li>Remuneration and benefits</li> <li>Career development</li> <li>Talent retention</li> <li>Gender diversity and equal opportunities</li> <li>Corporate culture</li> </ul>
4. Suppliers and contractors	<ul> <li>Quotations and tendering processes</li> <li>Periodic performance evaluation</li> <li>After-sale services</li> <li>Site inspections, meetings and work review</li> <li>Industrial seminars and workshops</li> </ul>	<ul> <li>Product quality and safety</li> <li>Corporate reputation</li> <li>Fair and ethical business practice</li> <li>Long-term relationship</li> <li>Supply chain responsibilities</li> </ul>
5. Business partners	<ul><li>Mutual development and sharing of resources</li><li>Joint projects</li></ul>	<ul><li>Mutual trust and synergies</li><li>Long-term partnership relationship</li><li>Return on investment</li></ul>
6. Community	<ul><li>Community investment</li><li>Donations and sponsorships</li><li>Volunteering activities</li></ul>	<ul><li>Social contribution</li><li>Environmental responsibilities</li><li>Community participation</li></ul>
7. Regulatory bodies and government authorities	<ul><li>Compliance management</li><li>Consultation</li><li>Meetings</li><li>Seminars</li></ul>	<ul><li>Compliance</li><li>Corporate governance</li><li>Laws, regulations and practices</li><li>Business ethics</li></ul>

During the Year, the Group obtained feedbacks from its key stakeholders through the above communication channels. Through the stakeholder engagement and identification of ESG megatrends, the Group further launched a materiality analysis to identify and rank the ESG issues based on the importance to the internal and external stakeholders, and the impacts on the Group's core businesses. The Group will continue to manage all identified issues and address the most material issues as its priority. These are also the focal points of its reporting through dedicated initiatives, targets and Key Performance Indicators ("KPIs") which are described in the later parts of this ESG Report. The results were summarised in the following table:

Subject Areas	ESG Aspects	Material ESG Issues
A. Environmental	A1. Emissions	<ul><li>Air Emissions</li><li>Waste Management</li><li>Greenhouse Gas Emissions</li></ul>
	A2. Use of Resources	<ul><li>Energy Consumption</li><li>Water Consumption</li></ul>
	A3. The Environment and Natural Resources	<ul> <li>Emissions, Waste, Energy, Water and Materials</li> <li>Indoor Air Quality</li> <li>Noise Management</li> </ul>
	A4. Climate Change	Climate Change Management
B. Social	Employment and Labour Practices	
	B1. Employment	Employment Practices and Relations
	B2. Health and Safety	Workplace Health and Safety
	B3. Development and Training	Talent Development
	B4. Labour Standards	No Child and Forced Labour
	Operating Practices	
	B5. Supply Chain Management	• Fair and Green Procurement Practices
	B6. Product Responsibility	<ul> <li>Products and Services Standards</li> <li>Customer Services</li> <li>Data Privacy and Information Security</li> <li>Fair Marketing</li> <li>Protection of Intellectual Property Rights</li> </ul>
	B7. Anti-corruption	Anti-bribery and Anti-corruption
	Community	
	B8. Community Investment	Corporate Citizenship

#### A. ENVIRONMENTAL

As a property developer and investor, the Group faces the environmental risks, including but not limited to emissions and waste generation, energy conservation, water shortage and pollution, and climate change. Ever since the Group began to collect the environmental data and developed its first ESG report, it has been seeking ways to make improvements in emissions reduction, waste minimisation, energy and water saving, and proactively managing climate change through the Group's environmental policies. The Group strives to:

- Ensure compliance with all applicable environmental and related legislations and encourage employees, business partners and other stakeholders to meet their environmental obligations
- Identify environmental impacts associated with its operations, and continually improve the environmental performance
- Provide good indoor environmental quality in its buildings to ensure that the work and living environments
  are healthy
- Minimise waste generation whenever practical in daily operations through source reduction and recycling
- Measure and report the greenhouse gas emissions, and actively encourage the stakeholders to reduce their carbon footprint
- Improve energy and water efficiencies by adopting best practicable designs and technologies without compromising service
- Embrace green purchasing practices to conserve natural resources
- Adapt to climate change by embedding the physical and transition climate change risks into the Group's risk management process

#### A1. Emissions

The Group strives to conduct businesses in a responsible manner according to its Waste Management Policy and encourages sound environmental management practices to reduce the air emissions and greenhouse gases, waste disposal and generation of hazardous and non-hazardous wastes.

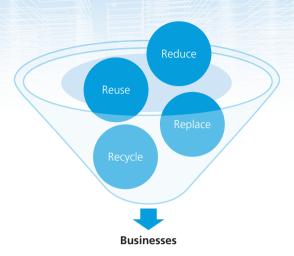
#### Air Emissions

The Group supports the transition towards a low carbon future and targets to minimise unavoidable emissions. Although no significant air emissions were generated directly from the Group's operations during the Year since the construction activities of its development projects have been outsourced, the Group has put substantial efforts in minimising the negative impacts on environment which include:

- Required its contractors to adopt a series of air emission reduction measures, including but not limited to requiring the submission of monthly reports of their green performance
- Used low emitting materials for adhesives, sealants, paints and coatings in property projects
- Used non-chlorofluorocarbon ("CFC") based refrigerants in the air conditioning systems to avoid the depletion of the ozone layer

#### Waste Management

The Group upholds its Waste Management Policy in applying the "4Rs" (i.e. "reduce", "reuse", "recycle" and "replace") waste management principles on the proper handling and disposal of all wastes generated.



The Group is making increasing efforts to avoid and reduce waste across its business activities. Initiatives are taken to align with best practices including reducing construction wastes. Although the construction wastes were not directly generated by the Group during the Year, the Group has shouldered its responsibility to monitor waste management practices of its contractors which include:

- Required the contractors to develop and implement construction waste management plans for proper handling and disposal of wastes
- Encouraged the contractors to recycle or salvage non-hazardous construction and demolition debris. In particular, recycling bins, paper recycling boxes and steel scraps recycling areas have been designated to facilitate better waste management
- Provided guidance on waste handling and reduction to site workers
- Requested staff to enhance the accuracy of materials budgeting to avoid wastage

Given the emerging trend in mandating waste separation and recycling, the Group has proactively implemented various waste handling and reduction measures across its operations to prepare for these changes which include:

- Established a waste classification system in its offices for recycling and reuse to alleviate burden on landfills. The general non-hazardous wastes, such as bottles, paper, etc. are properly handled in an environmentally responsible manner on a regular basis
- Adopted recycling practices in its operations, including minimising the use of packaged products through bulk purchase with refillable or reusable packages
- Encouraged electronic means of internal and corporate communications (including interim and annual reports) instead of paper form, and printed on double-side if inevitable for reducing paper usage
- Reused paper with no confidential information as well as sent shredded paper for recycling
- Preferred paper supply that was Forest Stewardship Council ("FSC") certified

During the Year, paper consumption for work-related purposes was the major type of waste generated from the Group's direct-managed activities, amounting to 3.08 tonnes<sup>1</sup> (2022: 6.36 tonnes). The significant reduction was mainly resulted from decline in procurement of papers and newspapers by Hong Kong offices as compared to prior year. Due to the disposal of Pau Chung Street site in October 2021, the paper usage also decreased. In addition, the Group kept streamlining of paper reports and recycle majority of work-related waste during the Year which demonstrated the Group's efforts in waste reduction, reuse and recycling. There were no significant hazardous wastes produced directly from the operations of the Group.

#### Greenhouse Gas Emissions

The Group's major sources of the carbon emissions were from the consumption of electricity and water and the disposal of wastes. During the Year, there were 390.2 tonnes of the carbon dioxide equivalent  $(CO_2e)^2$  generated from the Group's direct operations (2022: 1,859.41 tonnes), with an intensity of 0.004kg  $CO_2e$  (2022: 0.006 kg  $CO_2e$ ) per Hong Kong dollar of revenue. Such improvement was mainly due to the disposal of Rosedale Hotel Kowloon in June 2022 which led to a material reduction in electricity and town gas consumption. In addition, the Group is committed to setting long-term targets to reach net-zero value chain greenhouse gas emissions by no later than 2050, so the consumption of electricity and water, and the disposal of wastes by offices declined correspondingly.

		Property	projects	Hotel op	eration	Offi	ces
For the year ended 31 March	Unit	Amount <sup>2</sup>	Intensity (by gross floor area)	Amount <sup>2</sup>	Intensity (by room night)	Amount <sup>2</sup>	Intensity (by gross floor area)
2023							
Scope 1 <sup>3</sup>	Tonnes	_	_	-	_	_	_
Scope 2 <sup>3</sup>	Tonnes	_	_	-	_	154.55	0.05
Scope 3 <sup>3</sup>	Tonnes	153.91	0.27	_	_	81.74	0.02
2022							
Scope 1 <sup>3</sup>	Tonnes	_	_	56.09	-	_	_
Scope 2 <sup>3</sup>	Tonnes	_	_	1,454.35	0.01	196.89	0.07
Scope 3 <sup>3</sup>	Tonnes	25.32	0.08	27.04	_	99.72	0.03

#### A2. Use of Resources

Aiming at achieving operational optimisation and enhancing the ESG performance, the Group has implemented its Environmental Policy to endeavour its efforts in lowering energy and water consumption (its two major types of resources during the Year) throughout life-cycle and carbon footprint in its business operations.

<sup>1</sup> The purchase quantity of the above item during the Year was considered as the amount disposed by the Group.

<sup>&</sup>lt;sup>2</sup> Carbon emissions were calculated with reference to the Greenhouse Gas Protocol using carbon conversion factors published by the Environmental Protection Department and electricity providers.

The Greenhouse Gas Protocol defined emissions as Scope 1, 2 or 3. Scope 1 emissions were direct greenhouse gas emissions from sources that were owned or controlled by the Group. Scope 2 emissions were indirect greenhouse gas emissions from the generation of purchased or acquired electricity, steam, heating or cooling consumed by the Group. Scope 3 emissions were indirect emissions that occur along the Group's value chains including both upstream and downstream emissions.

#### **Energy Consumption**

The Group's main types of energy consumption and its corresponding reduction measures were summarised in the following table:

		Property	projects	Hotel op	eration	Offi	ices
For the year ended 31 March	Unit	Amount⁴	Intensity (by gross floor area)	Amount <sup>4</sup>	Intensity (by room night)	Amount⁴	Intensity (by gross floor area)
2023							
Electricity	kWh	40,965	72.31	-	-	239,176	77.71
Towngas	Unit	-	-	-	-	-	-
Diesel	L	-	-	-	_	-	_
Petrol	L	_	-	_	_	27,797	4.69
2022							
Electricity	kWh	7,800	23.99	3,695,981	34.64	265,577	90.89
Towngas	Unit	_	_	21,972	0.21	_	_
Diesel	L	6,600	20.3	_	_	_	_
Petrol	L	_	-	_	-	33,139	5.82

The increase in energy consumption for property projects was resulted from the superstructure and pile cap work conducted for the Townsend House redevelopment project. Nevertheless, Rosedale Hotel Kowloon was disposed in June 2022 which led to a significant reduction in electricity and town gas consumption. Moreover, due to multiple energy saving measures taken by the Group and decrease in staff headcounts, there was a corresponding reduction in energy consumption by offices during the Year.

Climate change poses unprecedented challenges for business operations and human survival. The Group has goals and responsibilities to reduce its carbon footprint and therefore operating costs through energy efficiency improvements. The Group has implemented a series of reduction measures in its offices and property projects to save its energy consumption as follows:

- Used high energy efficiency fans, pumps and chiller with auto sequencing programme for machineries
- Regularly reported energy consumption and resources usage
- Procured energy saving electrical appliances, including those being accredited with Energy Star or The Electronic Product Environmental Assessment Tool ("EPEAT")

<sup>&</sup>lt;sup>4</sup> The amounts represented the energy directly consumed and controlled by the Group, as well as those used and reported by its contractors during the Year.

In addition, the Group has promoted environmental protection among its employees through a diverse set of energy saving programmes as follows:

- Turned off electrical appliances and lights during lunch hours and for office spaces not in use
- Installed light emitting diode ("LED") lighting in office areas and business areas
- Used low-emissivity window film and controlled temperature setting for air conditioners with regular cleaning and maintenance
- Switched off office equipment and electrical appliances to energy-saving mode when not in use
- Used green signage and energy saving tips to promote best practices and increase staff awareness
- Adopted duplex printing and copying, recycled used paper and scrapped paper for notepads
- Conducted telephone conferencing meetings, instead of face-to-face meetings, for counterparties in different locations

#### Water Consumption

During the Year, the total amount of water consumed by the Group was 628 m<sup>3</sup> (2022: 34,814 m<sup>3</sup>), with detailed consumption and intensity summarised in the following table:

		Property	Projects	Hotel Op	peration	Offi	ces
For the year ended 31 March	Unit	Amount⁵	Intensity (by gross floor area)	Amount⁵	Intensity (by room night)	Amount⁵	Intensity (by gross floor area)
2023	m³	342	0.6	-	_	286	0.09
2022	$m^3$	3,240	9.96	31,176	0.29	398	0.14

Due to the disposal of Pau Chung Street project in October 2021, the water consumption for property projects amount decreased since then. Again, Rosedale Hotel Kowloon was disposed in June 2022 which led to a significant reduction in water usage by hotel operation. Water consumption by offices also dropped as staff headcounts decreased during the Year.

In order to consume water responsibly throughout its operations and align with best practices, the Group has formulated the following water conservation strategies across its offices and property projects:

- Conducted regular repair and maintenance of water pipes to prevent water leakage
- Reused water to maximise utilisation
- Regularly reported water consumption and saving measures
- Promoted water saving awareness and best practices through the use of signage

<sup>&</sup>lt;sup>5</sup> The amounts represented the water consumed and controlled by the Group in its offices and property projects, as well as those used and reported by its contractors during the Year.

#### A3. The Environment and Natural Resources

The Group aims at constantly improving operational efficiencies and reducing adverse operational impacts on the environment through its Environment and Natural Resources Policy with various initiatives, including introduction of eco-friendly low-carbon measures to minimise wastage as well as promotion of resource-efficient and environmentally-responsible green building design.

Regular evaluation has been conducted to identify potential environmental risks and timely mitigating actions are implemented. During the Year, the Group has dedicated its efforts in improving the following environmental issues:

#### Emissions, Waste, Energy, Water and Materials

The Group is aware that construction work has a huge impact on the environment and natural resources. As such, it has taken initiatives in joining the Building Research Establishment Environmental Assessment Method ("BREEAM"), the world's leading science-based suite of validation and certification systems for sustainable built environment, for its project in the United Kingdom. BREEAM specifies and measures the sustainability performance of buildings, ensuring that projects meet sustainability goals and continue to perform optimally over time. Moreover, the Group strives to reduce the delivery distance of construction materials in order to minimise the environmental impacts resulting from transportation.

#### **Indoor Air Quality**

The Group has recognised the importance of indoor air quality to human health:

- Used ventilating systems with ventilation rate, which was 30% higher than the standard set by American Society of Heating, Refrigerating and Air-Conditioning Engineers, in the Group's property projects
- Committed to use materials with minimal or no Volatile Organic Compound ("VOC") to maintain high air quality
- Engaged building managers to perform regular cleaning for dust filters, humidifiers and fans in offices
- Applied photocatalyst and air purifiers to control airborne allergens, viruses, bacteria and odours
- Prohibited smoking at workplace

#### Noise Management

Construction activities may generate significant level of noise and therefore the Group's contractors have been required to strictly follow the requirements of relevant regulations, in particular, the Noise Control Ordinance (Chapter 400 of the Laws of Hong Kong).

#### A4. Climate Change

#### Climate Change Management

Climate change remains a global challenge and could pose significant risks to the Group's operations and the community at large, in particular, those brought about by extreme weather conditions. The Group recognises the need to adopt preventive measures in order to mitigate and adapt to environmental impacts arising across its operations. The Board and management oversight on climate issues is integrated into the Group's governance and risk management system, and mitigating the Group's impacts on climate change is firmly embedded within the business strategies. The Group also sees climate resilience as an opportunity, for leadership, to help contribute solutions to the climate crisis, and to strengthen relationships with likeminded stakeholders and customers. The Group has developed a Climate Change Policy which outlines its commitment to manage climate change risks and opportunities, and provides formal guidance on mitigation, adaptation, and resilience strategies to address those risks in line with the market practices.

The Group has taken initiatives to meet net-zero emissions by 2050 in alignment with The Science Based Target initiative's Net-Zero Standard, the Stock Exchange's published Practical Net-Zero Guide for Business and Hong Kong government's Hong Kong's Climate Action Plan 2050. As the Group's largest source of carbon emissions was Scope 2 emissions arising from purchased electricity, its management approaches to climate mitigation and energy saving were closely aligned. Moreover, to improve the energy efficiency, the Group has considered climate-related impacts and addressed issues in the building lifecycle, from design and build, financing, operation to building user engagement stages. The Group targeted to obtain BEAM Plus or BREEAM green building certifications for new buildings where possible, for example, Hyde Park has attained the BEAM Plus GOLD standard. Climate change considerations have also been actively integrated into the Group's procurement decisions, for example, local and regional construction materials with lower carbon footprint are preferred.

Acknowledging the increasing investors' awareness on the impact of climate-related risks and opportunities on businesses, the Group continues to make gradual progress in implementing the recommendations by the Task Force on Climate-related Financial Disclosures<sup>6</sup>, aiming to build long-term resilience and support the transition towards a low-carbon economy. Environmental risk factors including climate change are assessed annually. Based on the insights from risk assessment, the Group will continuously capture the opportunities to incorporate climate-friendly building and service designs, engage tenants, customers and suppliers to take climate actions, promote innovative technologies to reduce the environmental impact and utilise appropriate resources to accelerate its efforts to combat climate change. More information on the climate-related risks and the mitigation actions taken by the Group is set out in the "Management Discussion and Analysis" section of this annual report.

<sup>&</sup>lt;sup>6</sup> Task Force on Climate-related Financial Disclosures was established by the Financial Stability Board to improve and increase reporting of climate-related financial information.

#### B. SOCIAL

Being a socially responsible corporate citizen, the Group aims at building a mutually beneficial relationship with its key stakeholders.

#### **EMPLOYMENT AND LABOUR PRACTICES**

#### **B1.** Employment

#### **Employment Practices and Relations**

The Group values high-quality talent as an important asset. A comprehensive Employee Handbook has been developed covering various human resources aspects, including recruitment, compensation, promotion, working hours, rest period and equal opportunity as a guiding principle for reinforcing satisfaction, loyalty and commitment of its employees.

The following practices have been continuously adopted by the Group during the Year:

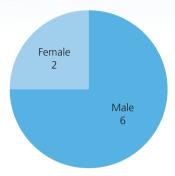
- Offered attractive and competitive remuneration packages to employees and reviewed at least annually with reference to individual performance, contribution, development, inflation and economic or market conditions
- Regularly reviewed annual leave policy with reference to the number of years of employment
- Offered other fringe benefits to staff, including preventive check-up scheme, comprehensive medical and life insurance coverage and retirement fund contribution
- Administrated the procedures to enable the Directors and employees to exercise the granted share
  options as a motivation and to build a direct correlation between their rewards and the Group's
  performance
- Presented long services awards as a token to appreciate dedication and contribution to the loyal staff members serving the Group
- Provided seasonal presents to staff members on special days, such as Chinese New Year and Mid-Autumn Festival
- Closed office early on festive occasions

The Group is an equal opportunity employer and explicitly against any kind of discrimination on age, gender, marital status, race, nationality, religion, disability and family status. In addition, the Group's Board Diversity Policy highlights its commitment to increasing diversity in order to support the attainment of its strategic objectives and sustainable development. In particular, gender diversity targets are set at the Board level (including the potential successors to the Board) and across the workforce. The progress of targets achievement is closely monitored by the Board and management, who will take immediate remedial actions if the targets could not be reached.

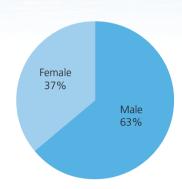
The Group encourages its staff to maintain a well-balanced life and supports its staff to actively pursue their personal development by participating in different roles and activities in the community. Moreover, the Group devotes to strengthen a sense of belonging of its staff by demonstrating care and support in all aspects.

As at 31 March 2023, the total number of employees of the Group was 145 (2022: 243). During the Year, total employee turnover rate was 32% (2022: 40%). Majority of the resigned employees in the last financial year worked for the Group's hotel business where relatively high turnover rate is the industrial norm and employees of Rosedale Hotel Kowloon were terminated due to disposal of the hotel in June 2022. Besides, the Group has achieved the target of having a mixed gender Board with at least 1 Director of a different gender on the Board and at least 20% of senior executives and total workforce of a different gender respectively.

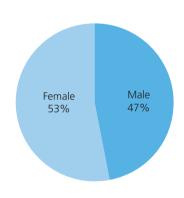
**Number of Directors by Gender** 



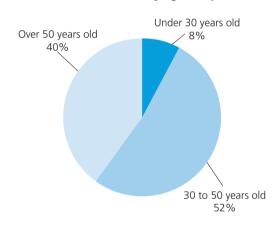
**Total Senior Executives by Gender** 



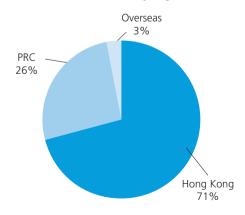
**Total Workforce by Gender** 



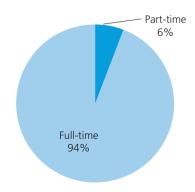
Total Workforce by Age Group



**Total Workforce by Region** 

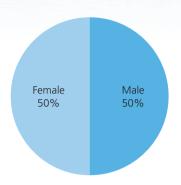


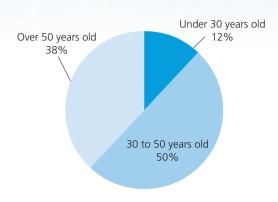
**Total Workforce by Full-time and Part-time** 



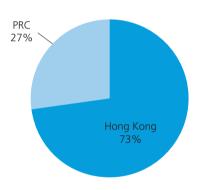


#### **Turnover by Age Group**





#### **Turnover by Region**



#### **B2.** Health and Safety

#### Workplace Health and Safety

The Group promotes a high degree of awareness and accountability of health and safety at work through its Health and Safety Policy which consists of regular trainings, standard codes of practices and various health and safety measures so as to promote an injury-free culture.

The Group is committed to providing and maintaining a healthy and safe workplace for its staff and other persons likely to be affected by its business activities and operations through new or continuous implementation of the following measures:

- Offered adjustable sit-stand converters that allow the staff to work in flexible position, with reference to medical advice
- Applied photocatalyst and air purifiers, carried out periodic air-conditioning systems cleaning, floor
  care maintenance, pest control, carpet disinfection treatment, and engaged professional service
  provider to conduct periodic office residual sanitation coating service for killing of viruses and bacteria
  to ensure a hygienic working environment

- Allowed work from home and distributed COVID-19 rapid antigen test kits to employees during the COVID-19 pandemic
- Implemented precautionary measures at the Annual General Meeting to ensure the safety of all attendees
- Participated in the annual fire and evacuation drill organised by the respective building managers to familiarise with the fire evacuation route and strengthen awareness of fire precaution
- Conducted regular inspections of the facilities and safety measures at its workplace
- Provided additional and special safety work guidelines and equipment for the site workers

The occupational safety and health related policies and practices are regularly reviewed by the Group so that preventive and corrective measures are implemented to minimise occupational health and safety hazards. During the Year, the Group achieved zero work-related fatalities (2021 and 2022: 0) and had 0 lost days due to work injury (2022: 3 days).

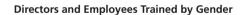
#### **B3.** Development and Training

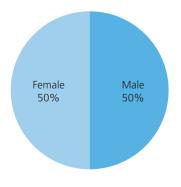
#### Talent Development

Employee development is an important human capital investment. The Group has established its Development and Training Policy to reinforce its manpower and develop its human capital by providing a wide spectrum of in-house and external training and development courses, seminars, workshops and conferences to equip its staff members with knowledge, skills and experience in performing their job duties effectively and efficiently.

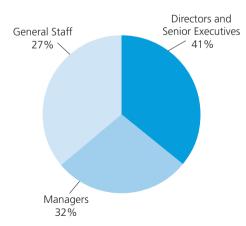
Corporate orientation programmes and briefings have been introduced to new staff to help them in familiarising with the corporate culture and practices. Continuous professional development training programmes and briefings have been provided to the Directors and management of the Group whereas regular internal and external technical training sessions have been offered to the staff to facilitate their work.

During the Year, the total number of Directors and employees attended training courses and webinars provided by the Group directly and indirectly was 22 (2022: 22), and the corresponding total number of training hours completed was 153 hours (2022: 131 hours). Some regular training courses were resumed during the year as the community was gradually recovering from the impact of the COVID-19 pandemic.

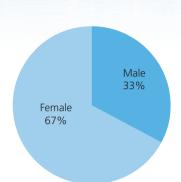




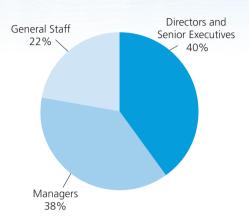
#### Directors and Employees Trained by Employment Category







#### Average Training Hours by Employment Category



#### **B4.** Labour Standards

#### No Child and Forced Labour

The Group respects human rights and strictly prohibits child and forced labour. A No Child and Forced Labour Policy has been established to ensure that no abuse, physical punishment and assignment of tasks with extremely high risks of all kinds are allowed in its workplace and business operations.

To ensure the Group is legally compliant with local laws and regulations, it has implemented effective controls in the recruitment process, for example, the applicant's identity is checked, including but not limited to his or her age and eligibility for employment. The Group also ensures that employees are given enough rest days and compensated for any overtime work, as required by local regulators. The Group was not aware of any operation or supplier having significant risk of child labour, young workers exposed to hazardous work, or forced or compulsory labour during the Year.

#### **OPERATING PRACTICES**

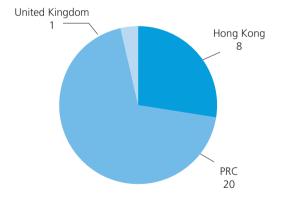
#### **B5.** Supply Chain Management

#### Fair and Green Procurement Practices

The Group believes it is important to work with suppliers who demonstrate sound and ethical business practices and work toward the same sustainability goals. Through its Supply Chain Management Policy, the Group continues to work closely with its supply chain partners in order to facilitate its effective governance of supply chain practices as well as to execute green procurement for maintaining a high quality for its property projects and customer services, and to enhance responsibilities with its supply chain management system.

With the goals of adopting sustainable purchasing best practices, promoting responsible sourcing, and managing environmental and social risks along the supply chain effectively, the Group has diversified its procurement through different suppliers, and has established stringent procedures and consistent criteria such as cost, quality and life cycle impacts for the selection of suppliers with regular monitoring and review as key assessments of sustainability performance of all the suppliers. Periodic site visits of various suppliers are arranged, and key contractors are required to submit site supervision plans, safety management and quality monitoring proposals for the Group's review of performance. The Group gives priority in the selection process to products and services certified by recognised authorities such as FSC. Moreover, in order to support the local economies where the Group operates and minimise the impacts of transportation on the environment, local suppliers are preferred when appropriate. It has further assured that the Group does not engage suppliers and contractors with known non-compliance with the applicable laws and regulations, including child and forced labour, discrimination, bribery, corruption or other unethical practices and environmental pollution.

#### **Number of Suppliers by Region**



ANNUAL REPORT 2022-2023

59

#### **B6.** Product Responsibility

#### Products and Services Standards

The Group has established its Products and Services Responsibility Policy to offer socially responsible products and services to the public and utmost business ethics when serving the public through its businesses and operations. During the Year, the Group did not consider that recall procedures were material to its operations. It was also not aware of any recall concerning the provision and use of products and services for safety and health reasons that have a significant impact.

#### **Customer Services**

According to its Customer Services Policy, the Group strives to enhance customer experience by demonstrating professionalism, responsiveness and caring for its customers and stipulates the principle of delivering a high standard of customer services.

Adhering to its "Consistent, Comfort and Care" motto, the Group has placed customer satisfaction as priority by embellishing customer satisfaction through various communication channels. There were no substantiated complaints received relating to the provision and use of products and services that have a significant impact on the Group during the Year.

#### Data Privacy and Information Security

In view of high public concern over data privacy especially in recent years and according to its Data Privacy Policy, the Group strictly adheres to legal requirements relating to data privacy protection in order to fulfill its key stakeholders' expectations on information security and confidentiality.

The Group has ensured a high standard of security and confidentiality of personal data throughout its businesses and operations. The importance of data protection is emphasised to all employees in the Employee Handbook. The Group requires its staff to fully comply with the Personal Data (Privacy) Ordinance (Chapter 486 of the Laws of Hong Kong) and similar overseas regulations in handling information of its Shareholders, business partners, customers and employees in the collection, processing, use and keeping of their personal data. All personal data collected through hotline, marketing activities or online platforms is handled in an appropriate manner in accordance with local regulatory requirements and can only be accessed by authorised persons within the Group on a need-to-know and need-to-use basis. There were no substantial complaints concerning breaches of customer privacy and losses of customer data during the Year.

#### Fair Marketing

The Group has strictly followed the Residential Properties (First-hand Sales) Ordinance (Chapter 621 of the Laws of Hong Kong) and similar overseas regulations which require provision of true and accurate information in marketing materials of properties, including sales brochures and leaflets, price lists, show flats, promotion advertisements and registers of sales transactions, etc.

#### Protection of Intellectual Property Rights

The Group observes and protects its intellectual property rights by prolonged use and registration of domain names and trademarks. It has applied and/or registered trademarks in various classes in Hong Kong, the PRC and other relevant jurisdictions. Such domain names and trademarks have been constantly reviewed and renewed upon their expiration. The Group has also maintained proper records of software applications and renewed the corresponding licenses before expiry during the Year. In addition, all employees must respect, not infringe, copyright work and comply with all applicable laws and regulations as stipulated in the Employee Handbook.

#### **B7.** Anti-corruption

#### Anti-bribery and Anti-corruption

In order to cultivate an ethical corporate culture and maintain a fair and equitable business environment, the Group has established its Code of Conduct, Anti-corruption Policy, and Anti-Money Laundering and Counter-Terrorist Financing Policy to promote and support the anti-bribery and anti-corruption related laws and regulations in order to counter bribery, corruption, extortion, money-laundering, terrorist financing, competitive activities and other fraudulent activities. Under these policies, the Group is committed to preventing, detecting and reporting any actual or suspected case of fraud, irregularity, misconduct or malpractice, with zero tolerance for any case of corruption and related malpractice.

The Group has required its staff to possess high ethical standard and demonstrate professional conducts in its businesses and operations. Employees have been reminded not to have any form of corruption including but not limited to request or accept of benefits of material value from any parties having business transactions with the Group. All staff members are required to sign the Code of Conduct Declaration Form upon recruitment to demonstrate their full understanding and compliance with the Group's ethical standard. To further reinforce this message, the Group has provided relevant reference information including antifraud, anti-bribery, anti-corruption and anti-money laundering topics to the Directors and employees. Whistleblowing Policy and mechanism have been established to provide formal channels and quidance to the employees and other parties who deal with the Group on reporting about any possible impropriety, misconduct or malpractice. The Group respects that whistleblowers may wish to file their concerns in confidence and anonymity. It is committed to protecting individuals who make complaints in good faith from any unfair treatment. All whistleblowing cases will be sent to the Group's Compliance Department who will send the reported matters to the Audit Committee when and where appropriate. The Audit Committee will decide appropriate course of action in consequence of the investigation and further report to the Board. There were no cases of bribery or corruption reported, nor were any legal cases regarding corrupt practices brought against the Group or its employees during the Year.

ANNUAL REPORT 2022-2023

61

#### **COMMUNITY**

#### **B8.** Community Investment

#### Corporate Citizenship

As a long-standing supporter of a number of charity groups, the Group has established its Community Investment Policy which sets out its mission of leveraging its resources to improve the community in which it operates.

The Group is strongly committed to serving the community with love and care through various charitable services, donations, fundraisings, sponsorships and volunteering services:

- Provided sponsorships of approximately HK\$1.8 million to several scholarship programmes set up by the Education Bureau of Taishan
- Actively promoted local sports and sponsored a table tennis team, namely "ITC Properties", to advocate sports to the potential players and the society at large
- Participated in Dress Casual Day organised by The Community Chest where staff members voluntarily made donations of HK\$13.800

#### C. GOVERNANCE

Referring to the keystones of its corporate philosophy, the Group consistently believes that ESG should be embedded in its core businesses and operations. Its sound and systematic corporate governance system and professional working team have enabled the Group to lay a solid foundation for its ESG initiatives so as to enhance accountability, integrity, transparency and honesty which drives the Group forward.

The Board has a strong commitment to maintaining high standard of corporate governance to create long-term benefits for the stakeholders and hence the sustainable development of the Group. It takes an overall responsibility to oversee the Group's risk management and internal control systems on an ongoing basis in order to safeguard the stakeholders' interests and enhance its sustainability performance. The ESG-related risks have been included in the periodic risk assessment which the related material risks are mitigated and monitored along with other business and operational risks. Progress and achievements on ESG initiatives, KPIs, targets and actions taken to solve the sustainability issues are reported to the Board on a regular basis to facilitate its strategy formulation, business decision making and ultimately contribute to sustainable growth of the Group. The governance practices, policies and procedures have been reviewed by the Board from time to time to ensure they remain in compliance with the legal and regulatory requirements. The Board has also performed annual review and assured the adequacy of resources, staff qualifications and experience, training programmes and budget of the ESG performance and reporting functions. During the Year, no incidents of non-compliance were identified.

More information on the corporate governance is set out in the "Corporate Governance Report" section of this annual report.

#### **CONTENT INDEX**

the change

The Company has complied with all mandatory disclosure requirements, and comply or explain provisions on general disclosures ("GD") and environmental KPIs, in accordance with Rule 13.91 of the Listing Rules and the ESG Reporting Guide.

MANDATORY DISCLOSURE REQUIREMENTS	LOCATION OF DISCLOSURE
GOVERNANCE STRUCTURE	
Disclosure of the Board's oversight of ESG issues;	Stakeholder Engagement and Materiality Assessment
• The Board's ESG management approach and strategy, including the process used to evaluate, prioritise and manage material ESG- related issues (including risks to the issuer's businesses); and	Governance
<ul> <li>How the Board reviews progress made against ESG-related goals and targets with an explanation of how they relate to the issuer's businesses</li> </ul>	Governance
REPORTING PRINCIPLES	
<ul> <li>Materiality:         <ul> <li>(i) The process to identify and the criteria for the selection of material ESG factors; and</li> <li>(ii) If a stakeholder engagement is conducted, a description of significant stakeholders identified, and the process and results of the issuer's stakeholder engagement</li> </ul> </li> </ul>	Stakeholder Engagement and Materiality Assessment
Quantitative:     Information on the standards, methodologies, assumptions and/or calculation tools used, and source of conversion factors used, for the reporting of emissions/energy consumption (where applicable) should be disclosed	Reporting Framework and Scope A1.Emissions A2.Use of Resources
Consistency:     The issuer should disclose in the ESG report any changes to the methods or KPIs used, or any other relevant factors affecting a meaningful comparison	Stakeholder Engagement and Materiality Assessment
REPORTING BOUNDARY	
A narrative explaining the reporting boundaries of the ESG report and describing the process used to identify which entities or	Reporting Framework and Scope

operations are included in the ESG report. If there is a change in the scope, the issuer should explain the difference and reason for

### **COMPLY OR EXPLAIN PROVISIONS LOCATION OF DISCLOSURE** A. ENVIRONMENTAL A1 Emissions GD A1<sup>1</sup> Information on policies; and compliance with relevant laws and A1. Emissions regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous wastes KPI A1.12 Air Emissions Types of emissions and respective emissions data Waste Management Greenhouse Gas Emissions Greenhouse Gas Emissions KPI A1.2 Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and intensity KPI A1.33 N/A Total hazardous waste produced and intensity KPI A1.4 Waste Management Total non-hazardous waste produced and intensity Air Emissions Description of emission target(s) set and steps taken to achieve them **KPI A1.6** Waste Management Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them

#### **A2** Use of Resources

- GD A2
   Policies on efficient use of resources like energy, water and other raw materials
- KPI A2.1
   Direct and/or indirect energy consumption by type in total and intensity
- KPI A2.2 Water consumption in total and intensity

A2.Use of Resources

- Energy Consumption
- Water Consumption

<sup>&</sup>lt;sup>1</sup> No confirmed non-compliance or grievance cases were identified during the Year.

<sup>&</sup>lt;sup>2</sup> The Group did not directly generate significant air emissions during the Year.

<sup>&</sup>lt;sup>3</sup> The Group did not generate material amount of hazardous waste during the Year.

SOMBLY OR EVEL AND PROVISIONS	THE STATION OF DISCUSSION
COMPLY OR EXPLAIN PROVISIONS	LOCATION OF DISCLOSURE
A. ENVIRONMENTAL	
<ul> <li>KPI A2.3         Description of energy use efficiency target(s) set and steps taken to achieve them     </li> </ul>	Energy Consumption
<ul> <li>KPI A2.4         Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them     </li> </ul>	Water Consumption
<ul> <li>KPI A2.5<sup>4</sup></li> <li>Total packaging material used for finished products</li> </ul>	• N/A
A3 The Environment and Natural Resources	
<ul> <li>GD A3         Policies on minimising the issuer's significant impacts on the environment and natural resources     </li> </ul>	A3. The Environment and Natural Resources
<ul> <li>KPI A3.1         Description of the significant impacts of activities on the environment and natural resources and actions taken to manage them     </li> </ul>	<ul> <li>Emissions, Waste, Energy, Water and Materials</li> <li>Indoor Air Quality</li> <li>Noise Management</li> </ul>
A4 Climate Change	
<ul> <li>GD A4         Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer     </li> </ul>	A4.Climate Change
<ul> <li>KPI A4.1         Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them     </li> </ul>	Climate Change Management

<sup>&</sup>lt;sup>4</sup> The Group did not identify material packaging materials during the Year due to its business nature.

COMPLY OR EXPLAIN PROVISIONS	LOCATION OF DISCLOSURE
B. SOCIAL	ECCHION OF DISCLOSORE
B1 Employment	
<ul> <li>GD B1<sup>1</sup>         Information on policies; and compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare     </li> </ul>	B1. Employment
<ul> <li>KPI B1.1         Total workforce by gender, employment type, age group and geographical region     </li> </ul>	Employment Practices and Relations
<ul> <li>KPI B1.2 Employee turnover rate by gender, age group and geographical region</li> </ul>	Employment Practices and Relations
B2 Health and Safety	
<ul> <li>GD B2<sup>1</sup>         Information on policies; and compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards     </li> </ul>	B2. Health and Safety
<ul> <li>KPI B2.1         Number and rate of work-related fatalities occurred in each of the past three years including the reporting year     </li> </ul>	Workplace Health and Safety
KPI B2.2 Lost days due to work injury	Workplace Health and Safety
<ul> <li>KPI B2.3         Description of occupational health and safety measures adopted, and how they are implemented and monitored     </li> </ul>	Workplace Health and Safety
B3 Development and Training	
<ul> <li>GD B3     Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities</li> </ul>	B3. Development and Training
<ul> <li>KPI B3.1     Percentage of employees trained by gender and employee category</li> </ul>	Talent Development
<ul> <li>KPI B3.2         Average training hours completed per employee by gender and employee category     </li> </ul>	Talent Development

<sup>&</sup>lt;sup>1</sup> No confirmed non-compliance or grievance cases were identified during the Year.

COMPLY OR EXPLAIN PROVISION	DNS	LOCATION OF DISCLOSURE
B. SOCIAL		
B4 Labour Standards		
	compliance with relevant laws and cant impact on the issuer relating to our	B4. Labour Standards
<ul> <li>KPI B4.1         Description of measures to rechild and forced labour     </li> </ul>	eview employment practices to avoid	No Child and Forced Labour
<ul> <li>KPI B4.2         Description of steps taken discovered     </li> </ul>	to eliminate such practices when	No Child and Forced Labour
B5 Supply Chain Management		
<ul> <li>GD B5         Policies on managing environ chain     </li> </ul>	mental and social risks of the supply	B5. Supply Chain Management
KPI B5.1     Number of suppliers by geogr	aphical region	Fair and Green Procurement Practices
	ng to engaging suppliers, number of s are being implemented, and how onitored	Fair and Green Procurement Practices
	to identify environmental and social and how they are implemented and	Fair and Green Procurement Practices
	sed to promote environmentally vices when selecting suppliers, and ad monitored	Fair and Green Procurement Practices
B6 Product Responsibility		
regulations that have a signi to health and safety, advert	compliance with relevant laws and ficant impact on the issuer relating ising, labelling and privacy matters ces provided and methods of redress	B6. Product Responsibility
<ul> <li>KPI B6.1     Percentage of total products     safety and health reasons</li> </ul>	sold or shipped subject to recalls for	Products and Services Standards

No confirmed non-compliance or grievance cases were identified during the Year.

CC	MPLY OR EXPLAIN PROVISIONS	LOCATION OF DISCLOSURE
В.	SOCIAL	
•	KPI B6.2 Number of products and service related complaints received and how they are dealt with	Customer Services
•	KPI B6.3 Description of practices relating to observing and protecting intellectual property rights	Protection of Intellectual Property Rights
•	KPI B6.4 Description of quality assurance process and recall procedures	<ul><li>Products and Services Standards</li><li>Customer Services</li><li>Fair Marketing</li></ul>
•	KPI B6.5  Description of consumer data protection and privacy policies, and how they are implemented and monitored	Data Privacy and Information Security
В7	<b>Anti-corruption</b>	
•	GD B7 <sup>1</sup> Information on policies; and compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money-laundering	B7. Anti-corruption
•	KPI B7.1 Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases	Anti-bribery and Anti-corruption
•	KPI B7.2 Description of preventive measures and whistleblowing procedures, and how they are implemented and monitored	Anti-bribery and Anti-corruption
•	KPI B7.3 Description of anti-corruption training provided to directors and staff	Anti-bribery and Anti-corruption
В8	Community Investment	
•	GD B8 Policies on community engagement to understand the community's needs where the issuer operates and to ensure its activities take into consideration the communities' interests	B8. Community Investment
•	KPI B8.1 Focus areas of contribution	Corporate Citizenship
•	KPI B8.2 Resources contributed to the focus area	Corporate Citizenship

<sup>&</sup>lt;sup>1</sup> No confirmed non-compliance or grievance cases were identified during the Year.

### INDEPENDENT AUDITOR'S REPORT

# **Deloitte**

# 德勤

#### TO THE MEMBERS OF ITC PROPERTIES GROUP LIMITED

德祥地產集團有限公司

(incorporated in Bermuda with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of ITC Properties Group Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 73 to 179, which comprise the consolidated statement of financial position as at 31 March 2023, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **KEY AUDIT MATTER**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### INDEPENDENT AUDITOR'S REPORT

#### **KEY AUDIT MATTER** (Continued)

#### Key audit matter

#### Valuation of investment properties

We identified the valuation of investment properties of the Group and a joint venture as a key audit matter due to the significant management estimates involved in the valuation of investment properties.

As at 31 March 2023, the investment properties of the Group and the joint venture were carried at their fair values amounting to HK\$603,000,000 and RMB986,000,000 (equivalent to HK\$1,126,857,000), respectively. Referring to notes 4, 16 and 18 to the consolidated financial statements, the fair values of the investment properties were determined based on valuation on these properties conducted by independent professional valuers engaged by the Group using direct comparison method based on comparable market transactions of similar properties with adjustments to reflect the conditions and locations of the subject properties.

#### How our audit addressed the key audit matter

Our procedures in relation to valuation of investment properties included:

- Evaluating the competence, capabilities and objectivity of the independent professional valuers;
- Understanding management's process for reviewing the work of the independent professional valuers; and
- Evaluating the valuation techniques and assessing the reasonableness of key inputs used in the valuation by checking to relevant information of market sale transactions of comparable properties and other market data with the involvement of our internal valuation specialists.

#### **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### INDEPENDENT AUDITOR'S REPORT

# RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

### INDEPENDENT AUDITOR'S REPORT

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS** (Continued)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Wong Kuen.

Deloitte Touche Tohmatsu

Certified Public Accountants Hong Kong 30 June 2023

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 March 2023

		2023	2022
	Notes	HK\$'000	HK\$'000
Revenue	5 & 6	90,756	332,187
Hotel management income	6	503	1,038
Property income	6	76,986	316,337
			<u> </u>
		77,489	317,375
Direct cost for hotel management income		11,100	2 , 2 . 2
and property income		(98,660)	(292,174)
and property meeting		(63,633,	(===/::::/
Gross (loss) profit for hotel management income			
and property income		(21,171)	25,201
Interest revenue from loan financing	6	13,267	14,812
Net fair value (loss) gain on financial instruments	7	(47,940)	12,213
Other income, gains and losses	8	16,977	(17,319)
Loss recognised in respect of deposits paid for	· ·	10,577	(17,313)
acquisition of an associate	19	_	(159,000)
(Recognition) reversal of impairment losses			(127227)
under expected credit loss model, net	33(b)	(7,800)	19,851
Gain on disposal of subsidiaries	35	_	101,755
Gain on partial disposal of interest in an associate	19	_	70,000
Decrease in fair value of investment properties	16	(24,096)	(52,392)
Selling and marketing expenses		(227)	(7,879)
Administrative and general expenses		(221,176)	(285,459)
Finance costs	9	(47,025)	(59,928)
Share of results of associates		(77,203)	921,662
Share of results of joint ventures		263,974	(41,878)
,			
(Loss) profit before taxation		(152,420)	541,639
Taxation	10	(144)	(8,449)
(Loss) profit for the year	11	(152,564)	533,190
(,		(102)000	
6 1 6 6 1			
(Loss) profit for the year attributable to:		(445.042)	566.464
Owners of the Company		(146,913)	566,164
Non-controlling interests		(5,651)	(32,974)
		(152,564)	533,190
(Loss) earnings per share	14		
– Basic (HK dollar)		(0.16)	0.59
– Diluted (HK dollar)		(0.16)	0.59
Diluted (TIK dollar)		(0.10)	0.39

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2023

	2023	2022
	HK\$'000	HK\$'000
(Loss) profit for the year	(152,564)	533,190
Other comprehensive (expense) income		
Item that will not be reclassified to profit or loss:		
Loss on fair value changes of financial assets designated		
as at fair value through other comprehensive income ("FVTOCI")	(19,620)	(6,670)
as at fair value through other complehensive income ( 1 v roci )	(13,020)	(0,070)
Items that may be reclassified subsequently to profit or loss:		
Exchange differences arising on translation of foreign operations	(139,752)	41,730
	` ' '	•
Exchange differences arising on translation for associates and joint ventures	(2,712)	11,142
Other comprehensive (expense) income for the year	(162,084)	46,202
Other comprehensive (expense) income for the year	(102,004)	40,202
Total comprehensive (expense) income for the year	(314,648)	579,392
Total comprehensive (expense) meanic for the year	(514,040)	373,332
Takal annual analysis (assumed by a second for the second attalled to be		
Total comprehensive (expense) income for the year attributable to:		
Owners of the Company	(291,315)	598,034
Non-controlling interests	(23,333)	(18,642)
· ·		
	(314,648)	579,392

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2023

		2023	2022
	Notes	HK\$'000	HK\$'000
Non-current assets			
Property, plant and equipment	15	496,595	518,800
Investment properties	16	603,000	625,000
Equity and fund investments	17	56,800	113,423
Interests in joint ventures	18	470,785	450,922
Amounts due from joint ventures	18	891,463	951,210
Interests in associates	19	1,232,200	1,926,296
Amounts due from associates	19	2,833	103
Other loan receivables	20	47,441	-
Other non-current assets	21	125,326	111,934
		3,926,443	4,697,688
Current assets			
Deposits paid for acquisition of leasehold land	22	356,367	378,831
Stock of properties	23	1,022,752	1,009,719
Other loan receivables	20	156,494	166,512
Debtors, deposits and prepayments	24	113,563	133,216
Amount due from an associate	19	8,283	_
Equity and fund investments	17	30,797	40,168
Cash and cash equivalents	25	61,073	283,962
		1,749,329	2,012,408
Current liabilities			
Creditors, deposits and accrued charges	26	242,512	245,119
Amounts due to joint ventures	18	13,799	11,173
Amount due to an associate	19	-	602,848
Tax payables		186,422	190,329
Lease liabilities	27	2,512	4,888
Bank borrowings	28	1,029,291	840,643
g-			
		1,474,536	1,895,000
		1,474,530	1,090,000
		084 800	447.460
Net current assets		274,793	117,408
Total assets less current liabilities		4,201,236	4,815,096

### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 March 2023

		2023	2022
	Notes	HK\$'000	HK\$'000
	Notes	11114 000	1117 000
Non-current liabilities			
Lease liabilities	27	841	2,925
Bank borrowings	28	404,932	607,402
		405 772	640.227
		405,773	610,327
		3,795,463	4,204,769
Capital and reserves			
Share capital	30	9,126	9,602
Reserves		3,599,233	3,984,730
Facility attails stable to account of the Commence		2 600 250	2.004.222
Equity attributable to owners of the Company		3,608,359	3,994,332
Non-controlling interests		187,104	210,437
		3,795,463	4,204,769

The consolidated financial statements on pages 73 to 179 were approved and authorised for issue by the board of directors on 30 June 2023 and are signed on its behalf by:

CHEUNG HON KIT

DIRECTOR

LAW HON WA, WILLIAM

DIRECTOR

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2023

	Attributable to owners of the Company												
	Share capital HK\$'000	Share premium HK\$'000	Contributed surplus HK\$'000 (note i)	Capital redemption reserve HK\$'000	Share- based payment reserve HK\$'000	Investment revaluation reserve HK\$'000	Other reserve HK\$'000	Special reserve HK\$'000 (note ii)	Translation reserve HK\$'000	Retained profits HK\$'000	Sub-total HK\$'000	Non- controlling interests HK\$'000	<b>Total</b> HK\$'000
At 1 April 2021 Profit (loss) for the year Loss on fair value changes of financial	9,602 -	3,373,997	113,020	9,369 -	4,056 -	(296,945)	3,348	(8,908)	10,020	273,587 566,164	3,491,146 566,164	1,305 (32,974)	3,492,451 533,190
assets designated as at FVTOCI Exchange differences arising on translation of foreign operations Exchange differences arising on	-	-	-	-	-	(6,670)	-	-	- 27,398	-	(6,670) 27,398	14,332	(6,670) 41,730
translation for associates and joint ventures									11,142		11,142		11,142
Total comprehensive (expense) income for the year Recognition of equity-settled	-	-	-	-	-	(6,670)	-	-	38,540	566,164	598,034	(18,642)	579,392
share-based payments (Note 31) Transfer on lapse of share options Dividends recognised as distribution	-	-	-	-	1,170 (801)	-	-	-	-	801	1,170	-	1,170
(Note 13) Acquisition of a subsidiary (Note 18)		-	-						-	(96,018)	(96,018)	227,774	(96,018) 227,774
At 31 March 2022 Loss for the year	9,602 -	3,373,997 -	113,020	9,369 -	4,425 -	(303,615) -	3,348 -	(8,908) -	48,560 -	744,534 (146,913)	3,994,332 (146,913)	210,437 (5,651)	4,204,769 (152,564)
Loss on fair value changes of financial assets designated as at FVTOCI Exchange differences arising on	-	-	-	-	-	(19,620)	-	-	-	-	(19,620)	-	(19,620)
translation of foreign operations Exchange differences arising on translation for associates and	-	-	-	-	-	-	-	-	(122,070)	-	(122,070)	(17,682)	(139,752)
joint ventures									(2,712)		(2,712)		(2,712)
Total comprehensive expense for the year Recognition of equity-settled	-	-	-	-	-	(19,620)	-	-	(124,782)	(146,913)	(291,315)	(23,333)	(314,648)
share-based payments (Note 31) Transfer on lapse of share options Repurchase of shares (Note 30)	- - (476)	- - (47,018)	-	- - 476	695 (3,574)	-	-	-	-	- 3,574 (476)	695 - (47,494)	-	695 - (47,494)
Dividends recognised as distribution (Note 13)	-	(77,010)		-						(47,859)	(47,859)		(47,859)
At 31 March 2023	9,126	3,326,979	113,020	9,845	1,546	(323,235)	3,348	(8,908)	(76,222)	552,860	3,608,359	187,104	3,795,463

#### Notes:

- (i) The contributed surplus of the ITC Properties Group Limited (the "Company") and its subsidiaries (collectively the "Group") represents the credit arising from capital reduction pursuant to the capital reorganisation on 13 March 2010.
- (ii) Special reserve of the Group represents the difference between the nominal value of the share capital of the subsidiaries acquired and the nominal amount of the share capital of the Company issued as consideration under the group reorganisation in prior years.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2023

	2023	2022
	HK\$'000	HK\$'000
OPERATING ACTIVITIES		
(Loss) profit before taxation	(152,420)	541,639
Adjustments for:		
Net decrease (increase) in fair values of financial assets		
at fair value through profit or loss ("FVTPL")	30,160	(11,233)
Decrease in fair value of investment properties	24,096	52,392
Depreciation of property, plant and equipment	26,704	28,818
Finance costs	47,025	59,928
Interest income	(33,117)	(34,032)
Loss recognised in respect of deposits paid for acquisition		
of an associate	-	159,000
Gain on disposal of subsidiaries	-	(101,755)
Gain on partial disposal of interest in an associate	-	(70,000)
(Gain) loss on disposal of property, plant and equipment	(160)	146
Gain on repurchase of loan notes	-	(391)
Decrease in fair value of an amount due from a joint venture	3,355	32,118
Loss on tax indemnity asset written off	-	5,771
Net foreign exchange loss	1,204	4,172
Recognition (reversal) of impairment losses under expected		
credit loss model, net	7,800	(19,851)
Share-based payment expenses	695	1,170
Share of results of associates	77,203	(921,662)
Share of results of joint ventures	(263,974)	41,878
Operating cash flows before movements in working capital	(231,429)	(231,892)
Increase in deposits paid for acquisition of leasehold land	(2,210)	(2,295)
(Increase) decrease in stock of properties	(27,595)	58,378
(Increase) decrease in other loan receivables	(47,500)	45,138
Decrease in debtors, deposits and prepayments	30,582	61,630
Decrease in equity investments held for trading	9,371	-
Decrease in debt investments	_	6,995
Decrease in creditors, deposits and accrued charges	(12,409)	(2,985)
Cash used in operations	(281,190)	(65,031)
Interest received	_	8,740
Income tax paid	(5,981)	(148)
NET CASH USED IN OPERATING ACTIVITIES	(287,171)	(56,439)

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2023

		2023	2022
	Notes	HK\$'000	HK\$'000
INVESTING ACTIVITIES			
Dividend received from a joint venture	18	220,000	_
Repayment from joint ventures		45,523	_
Proceeds from redemption of an unlisted investment fund		6,889	2,957
Interest received		1,130	304
Proceeds from disposal of property, plant and equipment		160	267
Disposal of subsidiaries	35	-	347,309
Partial disposal of interest in an associate	19	-	274,348
Proceeds from settlement of consideration receivable for			
disposal from a joint venture		_	31,586
Disposal of equity and fund investments		_	12,631
Additions to investment properties		(2,096)	(392)
Investments in joint ventures		(2,301)	(4,131)
Advances to an associate		(2,761)	(103)
Purchase of property, plant and equipment		(4,492)	(1,939)
Additions to other non-current assets		(13,500)	-
Advances to joint ventures		(32,082)	(36,011)
Acquisition of investment in an associate	19	-	(25,000)
Investments in associates		-	(44,000)
Acquisition of additional interest in a joint venture			
which became a subsidiary	18	_	(109,997)
NET CASH FROM INVESTING ACTIVITIES		216,470	447,829
FINANCING ACTIVITIES			
Repayment of bank borrowings		(74,568)	(565,111)
Interest paid		(49,728)	(86,835)
Dividends paid		(47,859)	(96,018)
Repurchase of shares		(47,494)	(30,010)
Repayment of lease liabilities, including related interests		(4,790)	(6,711)
Repayment of loan notes		( 1,7 5 6 7	(1,330,210)
Advance from a joint venture		2,626	(1,330,210)
Advances from non-controlling interests		8,022	26,645
New bank borrowings raised		64,489	660,112
Advance from an associate		-	993,303
NET CASH USED IN FINANCING ACTIVITIES		(149,302)	(404,825)
NET CASH USED IN FINANCING ACTIVITIES		(143,302)	(404,623)
		(222.222)	(40.40=)
NET DECREASE IN CASH AND CASH EQUIVALENTS		(220,003)	(13,435)
CACH AND CACH FOUNDATENTS			
CASH AND CASH EQUIVALENTS		202.000	200 222
AT THE BEGINNING OF THE YEAR		283,962	298,322
FEFFCE OF FOREIGN EVOLUNIOS BATE CHANCES		(2.005)	(025)
EFFECT OF FOREIGN EXCHANGE RATE CHANGES		(2,886)	(925)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	₹,		
represented by bank balances and cash		61,073	283,962

For the year ended 31 March 2023

#### 1. GENERAL INFORMATION AND BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The Company was incorporated in Bermuda with limited liability and its issued shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") (Stock Code: 199). The ultimate controlling shareholders (as defined in the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules")) of the Company (the "Controlling Shareholders") are Dr. Chan Kwok Keung, Charles ("Dr. Chan") and his associates (as defined in the Listing Rules). The addresses of the registered office and the principal place of business in Hong Kong of the Company are disclosed in the "Corporate Information" section of the annual report.

The consolidated financial statements have been presented in Hong Kong dollars ("HK\$"), which is the functional currency of the Company.

The Company is an investment holding company. The Company and its subsidiaries (collectively the "Group") together with joint ventures and associates are principally engaged in development, selling of and investment in properties in Macau Special Administrative Region of the PRC (as defined below) ("Macau"), Hong Kong Special Administrative Region of the PRC ("Hong Kong"), the People's Republic of China (the "PRC"), Canada and the United Kingdom; investment in and management of hotels and leisure business in the PRC, Hong Kong and Canada; securities investments and provision of loan financing services. The principal activities of the Company's principal subsidiaries are set out in Note 43.

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

#### Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 April 2022 for the preparation of the consolidated financial statements:

Amendments to HKFRS 3

Reference to the Conceptual Framework

Amendments to HKAS 16

Property, Plant and Equipment – Proceeds before Intended Use

Amendments to HKAS 37

Onerous Contracts – Cost of Fulfilling a Contract

Amendments to HKFRSs

Annual Improvements to HKFRSs 2018 – 2020

The application of the amendments to HKFRSs in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

For the year ended 31 March 2023

#### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

#### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not vet effective:

HKFRS 17 (including the October 2020 and

February 2022 Amendments to HKFRS 17)

Amendments to HKFRS 10 and HKAS 28

Amendments to HKFRS 16

Amendments to HKAS 1

Amendments to HKAS 1 Amendments to HKAS 1 and **HKFRS** Practice Statement 2

Amendments to HKAS 8

Amendments to HKAS 12

Insurance Contracts<sup>1</sup>

Sale or Contribution of Assets between an Investor and its Associate

or Joint Venture<sup>2</sup>

Lease Liability in a Sale and Leaseback<sup>3</sup>

Classification of Liabilities as Current or Non-current and related

amendments to Hong Kong Interpretation 5 (2020)<sup>3</sup>

Non-current Liabilities with Covenants<sup>3</sup> Disclosure of Accounting Policies<sup>1</sup>

Definition of Accounting Estimates<sup>1</sup>

Deferred Tax related to Assets and Liabilities arising from a Single

Transaction<sup>1</sup>

Except for the amendments to HKFRSs mentioned below, the directors of the Company (the "Directors") anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

Amendments to HKAS 1 "Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)" (the "2020 Amendments") and Amendments to HKAS 1 "Non-current Liabilities with Covenants" (the "2022 Amendments")

The 2020 Amendments provide clarification and additional guidance on the assessment of right to defer settlement for at least twelve months from reporting date for classification of liabilities as current or non-current, which:

- clarify that if a liability has terms that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instruments, these terms do not affect its classification as current or noncurrent only if the entity recognises the option separately as an equity instrument applying HKAS 32 "Financial Instruments: Presentation".
- specify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period. Specifically, the amendments clarify that the classification should not be affected by management intentions or expectations to settle the liability within twelve months.

For rights to defer settlement for at least twelve months from reporting date which are conditional on the compliance with covenants, the requirements introduced by the 2020 Amendments have been modified by the 2022 Amendments. The 2022 Amendments specify that only covenants with which an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date. Covenants which are required to comply with only after the reporting period do not affect whether that right exists at the end of the reporting period.

Effective for annual periods beginning on or after 1 January 2023.

Effective for annual periods beginning on or after a date to be determined.

Effective for annual periods beginning on or after 1 January 2024.

For the year ended 31 March 2023

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

#### New and amendments to HKFRSs in issue but not yet effective (Continued)

Amendments to HKAS 1 "Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)" (the "2020 Amendments") and Amendments to HKAS 1 "Non-current Liabilities with Covenants" (the "2022 Amendments") (Continued)

In addition, the 2022 Amendments specify the disclosure requirements about information that enables users of financial statements to understand the risk that the liabilities could become repayable within twelve months after the reporting period, if the entity classify liabilities arising from loan arrangements as non-current when the entity's right to defer settlement of those liabilities is subject to the entity complying with covenants within twelve months after the reporting period.

The 2022 Amendments also defer the effective date of applying the 2020 Amendments to annual reporting periods beginning on or after 1 January 2024. The 2022 Amendments, together with the 2020 Amendments, are effective for annual reporting periods beginning on or after 1 January 2024, with early application permitted. If an entity applies the 2020 amendments for an earlier period after the issue of the 2022 Amendments, the entity should also apply the 2022 Amendments for that period.

Based on the Group's outstanding liabilities as at 31 March 2023, the application of the 2020 and 2022 Amendments will not result in reclassification of the Group's liabilities.

#### Amendments to HKAS 1 and HKFRS Practice Statement 2 "Disclosure of Accounting Policies"

HKAS 1 is amended to replace all instances of the term "significant accounting policies" with "material accounting policy information". Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The amendments also clarify that accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material. If an entity chooses to disclose immaterial accounting policy information, such information must not obscure material accounting policy information.

HKFRS Practice Statement 2 "Making Materiality Judgements" ("the Practice Statement") is also amended to illustrate how an entity applies the "four-step materiality process" to accounting policy disclosures and to judge whether information about an accounting policy is material to its financial statements. Guidance and examples are added to the Practice Statement.

The application of the amendments is not expected to have significant impact on the financial position or performance of the Group but may affect the disclosures of the Group's accounting policies. The impacts of application, if any, will be disclosed in the Group's future consolidated financial statements.

For the year ended 31 March 2023

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

#### New and amendments to HKFRSs in issue but not yet effective (Continued)

#### Amendments to HKAS 8 "Definition of Accounting Estimates"

The amendments define accounting estimates as "monetary amounts in financial statements that are subject to measurement uncertainty". An accounting policy may require items in financial statements to be measured in a way that involves measurement uncertainty – that is, the accounting policy may require such items to be measured at monetary amounts that cannot be observed directly and must instead be estimated. In such a case, an entity develops an accounting estimate to achieve the objective set out by the accounting policy. Developing accounting estimates involves the use of judgements or assumptions based on the latest available, reliable information.

In addition, the concept of changes in accounting estimates in HKAS 8 is retained with additional clarifications.

The application of the amendments is not expected to have significant impact on the Group's consolidated financial statements.

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Listing Rules and by the Hong Kong Companies Ordinance.

In preparing the consolidated financial statements, the Directors have given careful consideration to the future liquidity, the financial position and the available sources of financing of the Group in assessing the Group's ability to continue as a going concern, in light of the fact that the Group reported a net cash outflow of HK\$220,003,000 for the year ended 31 March 2023 and certain of the Group's secured bank borrowings will be matured within twelve months from the date of the reporting period.

The Directors are of the opinion that, taking into account the Group's continuity of normal business activities and the Group's plan to renew its existing secured bank borrowings for maintaining its business operation, the liquidity needs of the Group will be managed and the financial position of the Group will be improved, the Group will have sufficient working capital to finance its operations and meet its financial obligations as they fall due within twelve months from the date of approval of the consolidated financial statements. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis.

The consolidated financial statements have been prepared on the historical cost basis except for investment properties and certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based Payment", leasing transactions that are accounted for in accordance with HKFRS 16 "Leases" ("HKFRS 16"), and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of Assets" ("HKAS 36").

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial instruments and investment properties which are transacted at fair value and a valuation technique that unobservable inputs are to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1: inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2: inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: inputs are unobservable inputs for the asset or liability.

The significant accounting policies are set out below:

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Basis of consolidation** (Continued)

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

#### Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 "Financial Instruments" ("HKFRS 9") or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

**22-2023** 85

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Asset acquisitions**

#### Optional concentration test

The Group can elect to apply an optional concentration test, on a transaction-by-transaction basis, that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. If the concentration test is met, the set of activities and assets is determined not to be a business and no further assessment is needed.

#### Asset acquisitions

When the Group acquires a group of assets and liabilities that do not constitute a business, the Group identifies and recognises the individual identifiable assets acquired and liabilities assumed by allocating the purchase price first to the financial assets and financial liabilities at the respective fair values, the remaining balance of the purchase price is then allocated to the other identifiable assets and liabilities on the basis of their relative fair values at the date of purchase. Such a transaction does not give rise to goodwill or bargain purchase gain.

#### Investments in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the sharing of control of an arrangement contractually agreed, which exists only when decisions about the relevant activities that require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Investments in associates and joint ventures** (Continued)

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

#### Changes in the Group's interests in associates and joint ventures

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

**22-2023** 87

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Investments in associates and joint ventures (Continued)

#### Acquisition of additional interests in associates or joint ventures

When the Group increases its ownership interest in an associate or a joint venture but the Group continues to use the equity method, goodwill is recognised at acquisition date if there is excess of the consideration paid over the share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired. Any excess of share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired over the consideration paid are recognised in the profit or loss in the period in which the additional interest are acquired.

#### Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract liability is recognised when the amounts received from a customer exceed revenue recognised for a contract or when advance payment is received from a customer before a good or service is transferred.

Contract liabilities are recognised as revenue when the Group transfers the goods or services to the customers and therefore satisfies its performance obligations. Deposits received on sales of properties are regarded as contract liabilities and included under creditors, deposits and accrued charges of the consolidated statement of financial position under current liabilities.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Revenue from contracts with customers** (Continued)

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

#### Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

As a practical expedient, if the Group has a right to consideration in an amount that corresponds directly with the value of the Group's performance completed to date, service contracts of building management services and hotel management services in which the Group bills a fixed amount for each month of services provided, the Group recognises revenue in the amount to which the Group has the right to invoice.

#### Variable consideration

For contracts that contain variable consideration (representing revenue from hotel management service), the Group estimates the amount of consideration to which it will be entitled using the expected value method, which better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

#### Contract costs

Incremental costs of obtaining a contract

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained.

The Group recognises such costs (representing sales commissions) as an asset if it expects to recover these costs. The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the assets relate.

The Group applies the practical expedient of expensing all incremental costs to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Leases

#### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application of HKFRS 16 or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

#### The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

The Group applies practical expedient not to separate non-lease components from lease component, and instead account for the lease component and any associated non-lease components as a single lease component.

#### Short-term leases

The Group applies the short-term lease recognition exemption to leases of properties that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis or another systematic basis over the lease term.

#### Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring
  the site on which it is located or restoring the underlying asset to the condition required by the terms and
  conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets in "property, plant and equipment", the same line item within which the corresponding underlying assets would be presented if they were owned.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Leases** (Continued)

The Group as a lessee (Continued)

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

#### Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonable certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

#### Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets;
   and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the
  increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of
  the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentives receivables, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

When the modified contract contains one or more additional lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component. The associated non-lease components are included in the respective lease components.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Leases** (Continued)

#### The Group as a lessor

#### Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term except for investment properties measured under fair value model.

Rental income which is derived from the Group's ordinary course of business is presented as revenue.

#### Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 "Revenue from Contracts with Customers" ("HKFRS 15") to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

### Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

#### Lease modification

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. When a fair value gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is also recognised in profit or loss. When a fair value gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is also recognised in other comprehensive income. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Foreign currencies (Continued)

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the Group's foreign operation.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. HK\$) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in a joint arrangement or an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation on rate on general borrowings. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Government grants relating to compensation of expenses are deducted from the related expenses.

#### **Employee benefits**

#### Retirement benefit costs

Payments to defined contribution retirement benefit plans, state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme ("the MPF Scheme") are recognised as an expense when employees have rendered service entitling them to the contributions.

#### Termination benefits

A liability for a termination benefit is recognised at the earlier of when the Group entity can no longer withdraw the offer of the termination benefit and when it recognises any related restructuring costs.

#### Short-term and other long-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages, salaries and annual leave) after deducting any amount already paid.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. Any changes in the liabilities' carrying amounts resulting from service cost, interest and remeasurements are recognised in profit or loss except to the extent that another HKFRS requires or permits their inclusion in the cost of an asset.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Share-based payment transactions**

#### Equity-settled share-based payment transactions

Share options granted to employees

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share-based payment reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share-based payment reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss

When share options are exercised, the amount previously recognised in share-based payment reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share-based payments reserve will be transferred to retained profits.

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from loss before taxation as reported in the consolidated statement of profit or loss because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

**ANNUAL REPORT 2022-2023** 95

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Taxation** (Continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, interests in associates and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale, except for freehold land, which is always presumed to be recovered entirely through sale.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 "Income Taxes" requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Property, plant and equipment

Property, plant and equipment, including leasehold land and buildings held for use in the production or supply of goods or services, or for administrative purposes, are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent impairment losses, if any.

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as "right-of-use assets" included in property, plant and equipment in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

#### **Investment properties**

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

Construction costs incurred for investment properties under construction are capitalised as part of the carrying amount of the investment properties under construction.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the property is derecognised.

#### Intangible asset

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less any subsequent accumulated impairment losses.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment losses on property, plant and equipment (including right-of-use assets) and intangible asset other than goodwill

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. Intangible asset with indefinite useful life is tested for impairment at least annually, and whenever there is an indication that it may be impaired.

The recoverable amount of property, plant and equipment are estimated individually. When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a prorata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

#### Stock of properties

Properties under development which are intended to be sold upon completion of development and properties for sale are classified as current assets. Except for the leasehold land element which is measured at cost model in accordance with the accounting policies of right-of-use assets, properties under development/properties for sale are carried at the lower of cost and net realisable value. Cost is determined on a specific identification basis including allocation of the related development expenditure incurred and where appropriate, borrowing costs capitalised. Net realisable value represents the estimated selling price for the properties less estimated cost to completion and costs necessary to make the sales. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Properties under development for sale are transferred to properties for sale upon completion.

#### **Financial instruments**

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a settlement date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liabilities and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Interest income is recognised in profit or loss and is included in other income, gains and losses except for interest income on other loan receivables, which is derived from the Group's ordinary course of business are presented as interest revenue from loan financing.

#### Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at FVTOCI:

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 "Business Combinations" applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

#### (i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

#### (ii) Equity instruments designated as at FVTOCI

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained profits.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment.

#### (iii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the net fair value loss on financial instruments line item in profit or loss.

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including debtors and deposits, amounts due from joint ventures, amounts due from associates, other loan receivables and bank balances), and other items (undrawn loan commitments to joint ventures and financial guarantee contracts) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within twelve months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade debtors. The ECL on the trade debtors are assessed collectively using a provision matrix with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

#### (i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological
  environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt
  obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk (Continued)

Despite the aforegoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if i) it has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of "investment grade" as per globally understood definitions.

For loan commitments and financial guarantee contracts, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a loan commitment, the Group considers changes in the risk of a default occurring on the loan to which a loan commitment relates; for financial guarantee contracts, the Group considers the changes in the risk that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

#### (ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

#### (iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

#### (iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

#### (v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights. The Group uses a practical expedient in estimating ECL on trade receivables using a provision matrix taking into consideration historical credit loss experience, adjusted for forward looking information that is available without undue cost or effort.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

For a financial guarantee contract, the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed. Accordingly, the expected losses are the present value of the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

For undrawn loan commitments, the ECL is the present value of the difference between the contractual cash flows that are due to the Group if the holder of the loan commitments draws down the loan, and the cash flows that the Group expects to receive if the loan is drawn down.

For ECL on financial guarantee contracts or on loan commitments for which the effective interest rate cannot be determined, the Group will apply a discount rate that reflects the current market assessment of the time value of money and the risks that are specific to the cash flows but only if, and to the extent that, the risks are taken into account by adjusting the discount rate instead of adjusting the cash shortfalls being discounted.

Lifetime ECL for trade receivables are considered on a collective basis taking into consideration past due information and relevant credit information such as forward looking macroeconomic information.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

- (v) Measurement and recognition of ECL (Continued)
  For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:
  - Past-due status;
  - Nature, size and industry of debtors; and
  - External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for loan commitments and financial guarantee contracts, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade debtors, amounts due from joint ventures/associates and other loan receivables where the corresponding adjustment is recognised through a loss allowance account.

#### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained profits.

#### Financial liabilities and equity

#### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

For the year ended 31 March 2023

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments** (Continued)

Financial liabilities and equity (Continued)

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### Financial liabilities at amortised cost

Financial liabilities (including creditors and deposits, amounts due to joint ventures, amount due to an associate and bank borrowings) are subsequently measured at amortised cost, using the effective interest method.

#### Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are initially measured at their fair values. It is subsequently measured at the higher of:

- (i) the amount of loss allowance as determined in accordance with HKFRS 9; and
- (ii) the amount initially recognised less, where appropriate, cumulative amortisation recognised over the guarantee period.

#### Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligation are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

Changes in the basis for determining the contractual cash flows as a result of interest rate benchmark reform

For changes in the basis for determining the contractual cash flows of a financial asset or financial liability to which the amortised cost measurement applies as a result of interest rate benchmark reform, the Group applies the practical expedient to account for these changes by updating the effective interest rate, such change in effective interest rate normally has no significant effect on the carrying amount of the relevant financial asset or financial liability.

A change in the basis for determining the contractual cash flows is required by interest rate benchmark reform if and only if, both these conditions are met:

- the change is necessary as a direct consequence of interest rate benchmark reform; and
- the new basis for determining the contractual cash flows is economically equivalent to the previous basis (i.e. the basis immediately preceding the change).

For the year ended 31 March 2023

#### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the Directors are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that Directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

#### Deferred taxation on investment property

For the purposes of measuring deferred tax arising from investment properties that are measured using the fair value model, the Directors have reviewed the Group's investment property portfolios and concluded that the Group's investment property in Hong Kong are not held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time. Therefore, in determining the deferred taxation on the Group's investment property in Hong Kong, the Directors have determined the presumption that the carrying amount of investment property measured using the fair value model are recovered entirely through sale is not rebutted. The Group has not recognised any deferred tax on changes in fair value of investment property in Hong Kong as the Group is not subject to any income taxes on the fair value changes of the investment property in Hong Kong on disposal.

#### Key sources of estimation uncertainty

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Impairment loss on other loan receivables

The Group recognises impairment loss on other loan receivables by applying the ECL model to individual exposures by considering the financial background of the debtors and measuring the impairment loss based on the probability of default and loss given default with reference to international credit-rating agencies' data adjusted for forward-looking factors. The measurement of ECL is a function of the exposure at default, probability of default and loss given default, which involves key estimates from the management. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information.

The provision of ECL is sensitive to changes in estimates. Due to greater financial uncertainty in the macroeconomic environment, there is a higher degree of uncertainty in terms of estimation in term of how forward looking factors affect the probability of default. The information about the ECL on other receivables and the key estimation uncertainty are disclosed in Note 33.

As at 31 March 2023, the carrying amount of the Group's other loan receivables was HK\$203,935,000 (2022: HK\$166,512,000), net of credit loss allowance of HK\$355,943,000 (2022: HK\$350,174,000) and out of which, the carrying amount of nil (2022: nil), net of credit loss allowance of HK\$336,991,000 (2022: HK\$336,991,000) was credit-impaired.

For the year ended 31 March 2023

# 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

### **Key sources of estimation uncertainty** (Continued)

### Valuation of investment properties

As at 31 March 2023, the carrying amount of the Group's investment properties was HK\$603,000,000 (2022: HK\$625,000,000). The major non-current assets of a joint venture represented investment properties in the PRC amounting to Renminbi ("RMB") 986,000,000 (equivalent to HK\$1,126,857,000) (2022: RMB1,020,000,000 (equivalent to HK\$1,257,707,000)) as at 31 March 2023.

The valuation of investment properties was based on valuation of these properties conducted by an independent professional valuer using property valuation techniques which involve certain assumptions of market conditions as disclosed in Notes 16 and 18. Favourable or unfavourable changes to these assumptions would result in changes in the valuation of the Group's investment properties and corresponding adjustments to the fair value changes reported in the consolidated statement of profit or loss.

#### 5. SEGMENT INFORMATION

The segment information reported externally was analysed on the basis of the goods and services delivered or provided by the Group's operating divisions and is consistent with the internal information that is regularly reviewed by the executive directors, the chief operating decision maker ("CODM"), for the purposes of resource allocation and assessment of performance. This is also the basis of organisation in the Group, whereby the management has chosen to organise the Group around differences in products and services.

The Group's reportable and operating segments are as follows:

Property – development of, selling of and investment in properties

Hotel and leisure – investment in and management of hotels and resorts

Securities investments – trading and investment of securities
Finance – provision of loan financing services

For the year ended 31 March 2023

### 5. **SEGMENT INFORMATION** (Continued)

Information regarding these segments is reported below:

For the year ended 31 March 2023

	Segment revenue HK\$'000 (note (a))	Operating (loss) profit HK\$'000	Share of results of associates HK\$'000	Share of results of joint ventures HK\$'000	Finance costs HK\$'000	Segment results: (loss) profit before taxation HK\$'000 (note (b))
Property (note (c)) Hotel and leisure (note (d)) Securities investments Finance	76,986 503 - 13,267	(107,395) (26,200) (48,292) 4,973	8,057 (85,260) – –	(8,878) 286,841 - -	(27,396) (13) – —	(135,612) 175,368 (48,292) 4,973
SEGMENT TOTAL	90,756	(176,914)	(77,203)	277,963	(27,409)	(3,563)
Unallocated		(115,252)		(13,989)	(19,616)	(148,857)
GROUP TOTAL	90,756	(292,166)	(77,203)	263,974	(47,025)	(152,420)

For the year ended 31 March 2022

		Operating		Gain on partial disposal of		Share of results of		Segment results: profit (loss)
	Segment		disposal of				Finance	before
				an associate	associates			taxation
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	(note (a))							(note (b))
Property (note (c)) Hotel and leisure	316,337	(148,642)	101,755	70,000	975,162	(37,948)	(14,697)	945,630
(note (d))	1,038	(28,182)	-	_	(53,500)	8,653	(6)	(73,035)
Securities investments	-	11,451	-	-	-	-	(56)	11,395
Finance	14,812	34,987	-	-	-	-	-	34,987
SEGMENT TOTAL	332,187	(130,386)	101,755	70,000	921,662	(29,295)	(14,759)	918,977
Unallocated	_	(319,586)	_	_	_	(12,583)	(45,169)	(377,338)
GROUP TOTAL	332,187	(449,972)	101,755	70,000	921,662	(41,878)	(59,928)	541,639

For the year ended 31 March 2023

### 5. **SEGMENT INFORMATION** (Continued)

Notes:

- (a) Segment revenue as set out above comprised income from leases, income from sales of properties, properties commission income, building management fee income, hotel management service income and loan financing income. All segment revenue is from external customers.
- (b) The aggregate of the segment results as set out above comprised the (loss) profit before taxation from each segment without allocation of certain other income, gains and losses, certain administrative and general expenses, share of results of certain joint ventures, certain finance costs and loss recognised in respect of deposits paid for acquisition of an associate.
- (c) The segment revenue of property segment included income from leases, income from sales of properties, properties commission income and building management fee income. During the year ended 31 March 2023, the segment result of property segment included decrease in fair value of investment properties of HK\$24,096,000 (2022: HK\$52,392,000).
- (d) During the year ended 31 March 2023, the segment result of hotel and leisure segment included share of gain on disposal of all equity interests in a subsidiary of a joint venture, which indirectly owned a hotel in Hong Kong, amounting to HK\$223,193,000 (2022: nil), share of reversal of impairment loss of a property held by a joint venture amounting to HK\$61,062,000 (2022: HK\$54,211,000) and share of impairment loss of assets held by an associate amounting to HK\$47,811,000 (2022: share of impairment loss of a property held by an associate amounting to HK\$33,723,000).

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3. The CODM assesses the performance of the operating segments based on the (loss) profit before taxation of the group entities engaged in the respective segment activities which represents the segment results. Segment results are analysed before taxation whereas tax payable is allocated to operating segment liabilities. This is the measure reported to the CODM for the purpose of resource allocation and performance assessment. Financial information provided to the CODM is measured in a manner consistent with the accounting policies adopted in the preparation of the consolidated financial statements.

### Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable and operating segment:

	Segmen	t assets	Segment liabilities		
	2023	2022	2023	2022	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Property	4,239,891	4,884,078	1,251,026	1,844,298	
Hotel and leisure	985,095	1,107,870	129,415	126,857	
Securities investments	87,597	153,591	951	476	
Finance	236,388	190,220	48	24	
Segment total	5,548,971	6,335,759	1,381,440	1,971,655	
Unallocated:					
Cash and cash equivalents	61,073	283,962	-	-	
Bank borrowings	-	_	476,632	508,045	
Others	65,728	90,375	22,237	25,627	
Total	5,675,772	6,710,096	1,880,309	2,505,327	

For the year ended 31 March 2023

### 5. **SEGMENT INFORMATION** (Continued)

### Segment assets and liabilities (Continued)

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to operating segments other than certain property, plant and equipment, certain other non-current assets, certain debtors, deposits and prepayments of the corporate offices, interests in certain joint ventures, amounts due from certain joint ventures and cash and cash equivalents; and
- all liabilities, including tax payables, are allocated to operating segments other than certain lease liabilities, certain bank borrowings and certain creditors, deposits and accrued charges.

### Other segment information

	Additions to property, plant and equipment and investment properties		Depred of pro plant and o 2023	perty,	Decr in fair v investment 2023	alue of	Interest 2023	income 2022
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property Hotel and leisure Finance	6,329 - -	527 427 	23,398 348 	23,776 325 	(24,096) - -	(52,392) - -	18,730 - 13,267	18,916 – 14,812
Unallocated	6,329 900	954 4,246	23,746 2,958	24,101 4,717	(24,096)	(52,392)	31,997 1,120	33,728 304
Total	7,229	5,200	26,704	28,818	(24,096)	(52,392)	33,117	34,032

### **Geographical information**

The Group's revenue from external customers based on location of properties and/or goods delivered or services delivered, and information about its non-current assets, excluding financial assets, by physical location of the assets are detailed as below:

	Revenue from external customers 2023 2022 HK\$'000 HK\$'000		Carrying amount of non-current assets		
			2023 HK\$'000	2022 HK\$'000	
Hong Kong Macau PRC Canada Others	80,514 - 4,741 5,501 -	321,510 - 5,123 5,554 -	1,368,516 814,614 382,914 320,461 41,401	1,411,699 1,408,353 496,326 275,044 41,530	
	90,756	332,187	2,927,906	3,632,952	

For the year ended 31 March 2023

### 5. **SEGMENT INFORMATION** (Continued)

### Information about major customers

Revenue from a customer individually contributing over 10% of the Group's revenue is arisen from Customer A under Property Segment amounting to HK\$41,760,000 (2022: nil).

### 6. REVENUE

### (i) Disaggregation of revenue

	2023 HK\$'000	2022 HK\$'000
Revenue from contracts with customers:		
Property		
Revenue from building management fee income		
– recognised over time	500	445
Revenue from properties commission income		
– recognised at a point in time	3,296	4,030
Revenue from sale of properties		200 526
– recognised at a point in time	62,257	299,536
Hotel and leisure		
Revenue from hotel management service		
– recognised over time	503	1,038
	66,556	305,049
Revenue from other sources:		
Fixed lease income	10,933	12,326
Interest revenue from loan financing	13,267	14,812
Total revenue	90,756	332,187

Revenue from contracts with customers of HK\$66,556,000 (2022: HK\$305,049,000) for the year ended 31 March 2023 includes property commission income of HK\$3,055,000 (2022: HK\$3,613,000) deriving from Canada and the remaining of HK\$63,501,000 (2022: HK\$301,436,000) was derived in Hong Kong.

For the year ended 31 March 2023

### **6. REVENUE** (Continued)

### (ii) Performance obligations for contracts with customers

### Revenue from building management fee income

The Group provides building management services to customers. Such services are recognised as a performance obligation satisfied over time as the customers simultaneously receive and consume the benefits provided by the Group's performance as the Group performs.

The Group receives payment of building management fee at the beginning of each month according to contract terms.

### Revenue from properties commission income

Revenue from properties commission income is recognised at a point in time and the Group has the right for receipt of payment when the related sale and purchase agreements are signed.

The Group applies the practical expedient of expensing all incremental costs to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.

### Revenue from sales of properties

Revenue is recognised at a point in time when the control of the properties are transferred to the customers.

The Group receives certain percentage of the contract value as deposits from customers when they sign the sale and purchase agreements for the sales of properties. Full payment of the remaining consideration is collected prior to the transfer of control of the properties to the customers.

#### Revenue from hotel management service

Revenue from hotel management service is recognised as a performance obligation satisfied over time as the customers simultaneously receive and consume the benefits provided by the Group's performance as the Group performs.

The Group receives payment of hotel management fee every quarter according to contract terms.

### (iii) Transaction price allocated to the remaining performance obligation for contracts with customers

All the revenue from contracts with customers is for periods of one year or less. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

For the year ended 31 March 2023

### 7. NET FAIR VALUE (LOSS) GAIN ON FINANCIAL INSTRUMENTS

	2023 HK\$'000	2022 HK\$'000
Net (decrease) increase in fair values of financial assets at FVTPL:		
<ul><li>held at the end of the reporting period</li><li>disposed during the year</li></ul>	(35,688) (12,252)	11,233 980
- disposed during the year	(12,232)	
	(47,940)	12,213

### 8. OTHER INCOME, GAINS AND LOSSES

	2023 HK\$'000	2022 HK\$'000
	71K\$ 000	11000
Other income:		
Bank interest income	1,120	304
Interest income on amounts due from joint ventures (Note 40(i))	18,730	18,916
Others	2,985	5,004
	22,835	24,224
Other gains and losses:		
Decrease in fair value of an amount due from a joint venture (note)	(3,355)	(32,118)
Net foreign exchange loss	(2,503)	(4,045)
Loss on tax indemnity asset written off (Note 21(a))	_	(5,771)
Gain on repurchase of loan notes	-	391
	(5,858)	(41,543)
	16.977	(17 319)
	10/577	(17,313)
Other gains and losses:  Decrease in fair value of an amount due from a joint venture (note)  Net foreign exchange loss  Loss on tax indemnity asset written off (Note 21(a))	2,985 22,835 (3,355) (2,503)	5,004 24,224 (32,118 (4,045 (5,771 391

Note: During the year ended 31 March 2023, a decrease in fair value of HK\$3,355,000 (2022: HK\$32,118,000) has been recognised on an amount due from a joint venture and the fair value of such amount has been measured with reference to a quoted price of the underlying asset held by the joint venture in a market that is not active.

For the year ended 31 March 2023

### 9. FINANCE COSTS

	2023 HK\$'000	2022 HK\$'000
Effective interest on loan notes	-	37,630
Interest on bank borrowings	53,767	25,832
Interest on lease liabilities	203	404
Total borrowing costs	53,970	63,866
Less: amounts capitalised in qualifying assets	(6,945)	(3,938)
	47,025	59,928

### 10. TAXATION

	2023 HK\$'000	2022 HK\$'000
Hong Kong Profits Tax:	40	20.720
Current tax	40	28,739
Overprovision in prior years		(588)
	40	28,151
Canadian Corporate Tax:		
Current tax	104	140
Underprovision in prior years		13
	104	153
PRC Enterprise Income Tax:		
Overprovision in prior years	_	(19,855)
	144	8,449

Hong Kong Profits Tax of the qualified entity of the Group was calculated in accordance with the two-tiered profits tax rates regime (i.e. the first HK\$2 million of profits of a qualifying group entity to be taxed at 8.25%, and profits above HK\$2 million to be taxed at 16.5%), while the profits of group entities not qualifying for the two-tiered profits tax rates regime continued to be taxed at a flat rate of 16.5%.

Taxation arising in other jurisdictions was calculated at the rates prevailing in the relevant jurisdictions.

For the year ended 31 March 2023

### **10. TAXATION** (Continued)

The tax charge for the year can be reconciled to the (loss) profit before taxation per the consolidated statement of profit or loss as follows:

	2023 HK\$'000	2022 HK\$'000
(Loss) profit before taxation	(152,420)	541,639
Tax at the Hong Kong Profits Tax rate at 16.5%	(25,149)	89,370
Tax effect of share of results of joint ventures and associates	(30,817)	(145,164)
Tax effect of expenses not deductible for tax purpose	30,438	62,206
Tax effect of deductible temporary difference not recognised	5,496	_
Tax effect of income not taxable for tax purpose	(7,265)	(9,906)
Overprovision in prior years	-	(20,430)
Tax effect of tax losses not recognised	40,115	38,490
Utilisation of tax losses previously not recognised	(11,358)	(4,061)
Effect of different tax rates of subsidiaries operating in		
other jurisdictions	(1,276)	(1,891)
Income tax at concessionary rate	(40)	(165)
Tax charge for the year	144	8,449

Details of deferred taxation are set out in Note 29.

For the year ended 31 March 2023

### 11. (LOSS) PROFIT FOR THE YEAR

	2023	2022
	HK\$'000	HK\$'000
(Loss) profit for the year has been arrived at after charging (crediting):		
Auditors' remuneration		
– current year	4,852	5,215
– overprovision in previous years		(6)
	4,852	5,209
2' / / / . / . / . / . / .	25.002	50.027
Directors' emoluments (Note 12(a))	35,983	50,037
Other staff costs:		
Salaries and other benefits (note)	55,454	62,413
Equity-settled share-based payment expense	348	650
Retirement benefits scheme contributions	2,632	3,712
Total staff costs	94,417	116,812
Total Staff COStS	34,417	110,012
Gross rental income	(10,933)	(12,326)
Less: direct operating expenses that generated rental		
income during the year	3,701	3,320
	(7,232)	(9,006)
	(1,232)	(5,000)
Cost of inventories recognised as an expense		
(including write-down of stock of properties amounting		
to HK\$33,312,000 (2022: nil))	92,206	265,406
Depreciation of property, plant and equipment	26,704	28,818
(Gain) loss on disposal of property, plant and equipment	(160)	146

Note: During the year ended 31 March 2023, government grants of HK\$1,910,000 (2022: nil) under the Employment Support Scheme launched by the Government of Hong Kong was received and offset against the related staff costs.

For the year ended 31 March 2023

### 12. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND HIGHEST PAID INDIVIDUALS

### (a) Directors' and chief executive's emoluments

Details of the emoluments paid or payable to each of the eight (2022: eleven) Directors including chief executive for their services rendered for the Group are as follows:

			Equity-settled	Retirement	
		Salaries	share-based	benefits	
		and other	payment	scheme	Total
	Fees	benefits	expense	contributions	emoluments
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2023					
Executive Directors					
Cheung Hon Kit	10	3,480	153	_	3,643
Dr. Chan (note i)	10	23,480	-	_	23,490
Chan Yiu Lun, Alan	10	2,640	59	18	2,727
Lam Sau Fung (note ii)	10	2,358	70	18	2,456
Chau Mei Wah (note iii)	10	2,692	-	-	2,702
Independent Non-executive Directors					
Shek Lai Him, Abraham	300	_	29	_	329
Chan Pak Cheong Afonso	300	_	18	_	318
lp Hon Wah	300	_	18	_	318
	950	34,650	347	36	35,983

For the year ended 31 March 2023

# 12. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND HIGHEST PAID INDIVIDUALS (Continued)

### (a) Directors' and chief executive's emoluments (Continued)

		(			
			Equity-settled		
		Salaries	share-based	benefits	
		and other	payment	scheme	Total
	Fees	benefits	expense	contributions	emoluments
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2002					
2022					
Executive Directors					
Cheung Hon Kit	10	18,480	188	_	18,678
Dr. Chan (note i)	3	8,679	-	-	8,682
Chan Yiu Lun, Alan	10	6,140	72	18	6,240
Lam Sau Fung (note ii)	10	3,780	87	18	3,895
Chau Mei Wah (note iii)	3	854	-	-	857
Cheung Chi Kit (note iv)	8	6,028	56	94	6,186
Wong Lai Shun, Benny (note v)	8	4,385	37	85	4,515
Non-executive Director					
Chan Fut Yan (note vi)	4	-	-	-	4
Independent Non-executive Directors					
Shek Lai Him, Abraham	300	_	36	_	336
Chan Pak Cheong Afonso	300	_	22	_	322
Ip Hon Wah	300		22		322
	956	48,346	520	215	50,037

#### Notes:

- (i) Dr. Chan was appointed as an executive Director and Joint Vice Chairman with effect from 29 November 2021. Upon his aforesaid appointment, he is considered as the chief executive of the Company and his emoluments disclosed above include those for services rendered by him as the chief executive.
- (ii) Ms. Lam Sau Fung resigned as an executive Director and the Chief Financial Officer both with effect from 1 April 2023. Her emoluments disclosed above include those for services rendered by her as the Chief Financial Officer.
- (iii) Ms. Chau Mei Wah was appointed as an executive Director with effect from 29 November 2021. She then retired as an executive Director and was re-designated as a non-executive Director both with effect from 1 April 2023.
- (iv) Mr. Cheung Chi Kit resigned as an executive Director and the Managing Director with effect from 1 January 2022. During his tenure as the Managing Director, he was considered as the chief executive of the Company and his emoluments disclosed above included those for services rendered by him as the chief executive.
- (v) Mr. Wong Lai Shun, Benny resigned as an executive Director with effect from 1 January 2022.
- (vi) Mr. Chan Fut Yan retired as a non-executive Director with effect from 10 September 2021.

For the year ended 31 March 2023

# 12. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND HIGHEST PAID INDIVIDUALS (Continued)

### (a) Directors' and chief executive's emoluments (Continued)

The executive Directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The emoluments of the non-executive Director shown above were for his services as directors of the Company and the Group.

The emoluments of independent non-executive Directors shown above were for their service as directors of the Company.

There was no arrangement under which a Director or the chief executive waived or agreed to waive any remuneration during both years.

### (b) Employees' emoluments

The employees' emoluments are based on their qualifications and experience, job nature and performance, and under the pay scales aligned with market conditions.

All the five individuals with the highest emoluments in the Group were Directors whose emoluments are included in the disclosures in Note 12(a) above.

During both years, no emoluments were paid by the Group to the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

### 13. DISTRIBUTION

	2023	2022
	HK\$'000	HK\$'000
Dividends recognised as distribution during the year:  – First interim dividend, paid for the year ended		
31 March 2022 – HK10 cents per share	_	96,018
– Second interim dividend, paid for the year ended		
31 March 2022 – HK5 cents per share	47,859	-
	47,859	96,018
Dividends in form of:		
	47.050	06.019
– Cash	47,859	96,018
Dividends declared in respect of the year:  – Interim dividend declared for the year:		
– Nil (second interim dividend for the year ended		
31 March 2022: HK5 cents per share)	_	47,859

The Board decided not to declare a dividend for the year ended 31 March 2023.

For the year ended 31 March 2023

### 14. (LOSS) EARNINGS PER SHARE

The calculation of the basic and diluted (loss) earnings per share attributable to owners of the Company is based on the following data:

	2023 HK\$'000	2022 HK\$'000
(Loss) earnings: (Loss) profit for the year attributable to owners of the Company for the purpose of basic and diluted (loss) earnings per share	(146,913)	566,164
	2023	2022
Number of shares: Weighted average number of ordinary shares for the purpose of calculating basic (loss) earnings per share Effect of dilutive potential ordinary share: Share options granted on 28 September 2021	936,517,402	960,175,410 254,552
Weighted average number of ordinary shares for the purpose of calculating diluted (loss) earnings per share	936,517,402	960,429,962

The effect of the exercise of the Company's share options granted on 4 April 2018 and 28 September 2021 (as disclosed in Note 31) was not taken into consideration for computing the diluted loss per share for the year ended 31 March 2023 as the exercise price of those share options was higher than the average market price for shares.

The effect of the exercise of the Company's share options granted on 4 April 2018 (as disclosed in Note 31) was not taken into consideration for computing the diluted earnings per share for the year ended 31 March 2022 as the exercise price of those share options was higher than the average market price for shares.

For the year ended 31 March 2023

### 15. PROPERTY, PLANT AND EQUIPMENT

	Leasehold land and buildings HK\$'000	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	<b>Total</b> HK\$'000
COST At 1 April 2021 Exchange adjustments Additions Disposals/written off	721,100 1,347 3,004	3,418 83 11 (98)	9,971 95 440 (964)	15,300 126 1,353 (709)	749,789 1,651 4,808 (1,771)
At 31 March 2022 Exchange adjustments Additions Disposals/written off	725,451 (2,364) 4,874 (66,125)	3,414 (227) – (223)	9,542 (191) 259 (318)	16,070 (338) – (2,327)	754,477 (3,120) 5,133 (68,993)
At 31 March 2023	661,836	2,964	9,292	13,405	687,497
DEPRECIATION At 1 April 2021 Exchange adjustments Charge for the year Eliminated on disposals/written off	188,279 1,061 26,122	2,656 54 195 (98)	6,323 77 868 (803)	9,665 102 1,633 (457)	206,923 1,294 28,818 (1,358)
At 31 March 2022 Exchange adjustments Charge for the year Eliminated on disposals/written off	215,462 (1,842) 24,494 (66,125)	2,807 (188) 175 (223)	6,465 (156) 788 (318)	10,943 (300) 1,247 (2,327)	235,677 (2,486) 26,704 (68,993)
At 31 March 2023	171,989	2,571	6,779	9,563	190,902
CARRYING VALUES At 31 March 2023	489,847	393	2,513	3,842	496,595
At 31 March 2022	509,989	607	3,077	5,127	518,800

The above items of property, plant and equipment are depreciated on a straight-line basis, taking into account their residual values, as follows:

Leasehold land and buildings

50 years or the remaining term of the relevant lease, if shorter

Leasehold improvements

3 years or the remaining term of the relevant lease, if shorter

Furniture, fixtures and equipment

3 to 5 years

Motor vehicles

5 years

The Group has pledged leasehold land and buildings with carrying values of HK\$484,085,000 (2022: HK\$499,643,000) to secure general banking facilities granted to the Group.

For the year ended 31 March 2023

### **15. PROPERTY, PLANT AND EQUIPMENT** (Continued)

#### The Group as lessee

Right-of-use assets (included in the property, plant and equipment)

right of use assets (included in the property, plant and equipi			
		Furniture,	
	Leasehold	fixtures	
	land and	and	
	buildings	equipment	Total
	HK\$'000	HK\$'000	HK\$'000
As at 31 March 2023			
Carrying amounts	3,213	-	3,213
As at 31 March 2022			
Carrying amounts	7,585	139	7,724
For the year ended 31 March 2023			
Depreciation charge	4,491	139	4,630
Expense relating to short-term leases	2,337	_	2,337
Exchange adjustments	(522)	-	(522)
Total cash outflow for leases	6,967	160	7,127
Addition to right-of-use assets	641	-	641
For the year ended 31 March 2022			
Depreciation charge	6,223	138	6,361
Expense relating to short-term leases	680	_	680
Exchange adjustments	286	-	286
Total cash outflow for leases	7,231	160	7,391
Addition to right-of-use assets	2,869	_	2,869

For both years, the Group leased various offices and equipment for its operations. Lease contracts were entered into for fixed term of 1 year to 5 years. Lease terms were negotiated on an individual basis and contained a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applied the definition of a contract and determined the period for which the contract is enforceable.

The Group regularly enters into short-term leases for office premises. As at 31 March 2023 and 2022, the portfolio of short-term leases was similar to the portfolio of short-term leases to which the short-term lease expense is disclosed above.

In respect of the entire balance of right-of-use assets and the associated lease liabilities, the lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

For the year ended 31 March 2023

### 16. INVESTMENT PROPERTIES

	HK\$'000
FAIR VALUE	
At 1 April 2021	677,000
Additions	392
Decrease in fair value recognised in profit or loss	(52,392)
At 31 March 2022	625,000
Additions	2,096
Decrease in fair value recognised in profit or loss	(24,096)
At 31 March 2023	603,000

#### Notes:

- (a) The investment properties shown above are located in Hong Kong and held under long leases.
  - The valuations of investment properties as at 31 March 2023 and 2022 were performed by Asset Appraisal Limited, an independent professional valuer.
- (b) As at 31 March 2023 and 2022, all of the Group's investment properties had been pledged to secure banking facilities granted to the Group.
- (c) A decrease in fair value recognised in profit or loss for the year amounting to HK\$24,096,000 (2022: HK\$52,392,000) rose from the investment properties held at the end of the reporting period.

The Group leases out various commercial properties under operating leases with rentals payable monthly. The leases typically run for an initial period of 2 years.

For the year ended 31 March 2023

### **16. INVESTMENT PROPERTIES** (Continued)

The key inputs used in valuing the investment properties as at 31 March 2023 and 2022 are as follows:

Category	Fair value hierarchy	Fair val	ue as at	Valuation techniques	Key unobservable inputs	Range	Relationship of unobservable inputs to fair value
		31.3.2023 HK\$'000	31.3.2022 HK\$'000				
Commercial properties in Hong Kong	Level 3	603,000	625,000	Direct Comparison Method based on comparable market transactions of similar properties with adjustments to reflect the conditions and locations of the subject properties	Adjusted price per square foot taking into account of conditions and locations of the subject properties	HK\$10,662 to HK\$17,371 (2022: HK\$11,245 to HK\$17,311)	The higher the adjusted price per square foot, the higher the fair value

In determining the fair value of the relevant properties, there was no change in valuation technique compared to that used in the prior year. The management has determined the appropriate valuation techniques and inputs for fair value measurements and based on the highest and best use of the properties is their current use.

There were no transfers into or out of Level 3 during the year.

For the year ended 31 March 2023

### 17. EQUITY AND FUND INVESTMENTS

	2023 HK\$'000	2022 HK\$'000
Listed equity securities in Hong Kong	30,797	40,168
Unlisted equity securities in overseas	-	19,620
Unlisted investment funds in overseas	56,800	93,803
	87,597	153,591
Analysed as:	20.707	10.150
Current	30,797	40,168
Non-current	56,800	113,423
	87,597	153,591
Classified as:		
FVTOCI	_	19,620
FVTPL	87,597	133,971
1 4 11 2	- 01,551	133,371
	07 507	152 504
	87,597	153,591

The fair values of the listed securities are determined based on the closing prices quoted in active markets in Hong Kong except for the delisted equity securities as disclosed in Note 33(c)(iv).

For the year ended 31 March 2023

### 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES

	2023 HK\$'000	2022 HK\$'000
Cost of unlisted investment in joint ventures  Share of post-acquisition results and other comprehensive expense,	1,252,166	1,280,366
net of dividend	(781,381)	(829,444)
	470,785	450,922
Amounts due from joint ventures at amortised cost (note (a))	880,343	943,470
Less: Allowance for credit loss	(11,022)	(11,022)
Less: Share of post-acquisition losses that are in excess of cost of investment	(635)	(2,620)
	868,686	929,828
	242.242	240.744
Amounts due from joint ventures measured at FVTPL  Less: Share of post-acquisition losses that are in excess of cost of investment	248,210 (225,433)	240,741 (219,359)
	22,777	21,382
	891,463	951,210
Amounts due to joint ventures (note (b))	(13,799)	(11,173)

### Notes:

- (a) The amounts were non-trade in nature, unsecured, interest-free and repayable on demand, except for an amount of Canadian dollars ("CAD") 30,041,000 (equivalent to HK\$174,388,000) (2022: CAD28,582,000 (equivalent to HK\$179,010,000)) which carried interest at fixed rate of 15% (2022: 15%) per annum, and would be repayable on 1 March 2024. The Directors are of the view that the Group will not demand for repayment within the next twelve months from the end of the current reporting period. Thus, the amount is classified as non-current.
- (b) The amounts were non-trade in nature, unsecured, non-interest bearing and repayable on demand.

During the year ended 31 March 2022, the Group capitalised the amounts due from joint ventures of HK\$1,900,000 as cost of investment in these joint ventures (2023: nil).

During the year ended 31 March 2022, the Group had capital injection in Bayshore Ventures JV Ltd. ("Bayshore") of CAD4,750,000 (equivalent to HK\$29,507,000) which was offset with the loan receivable of CAD4,493,000 (equivalent to HK\$27,913,000) and interest receivable of CAD257,000 (equivalent to HK\$1,594,000).

All of the Group's joint ventures were accounted for using equity method in these consolidated financial statements.

For the year ended 31 March 2023

### 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES (Continued)

Details of the Group's material joint ventures at the end of the reporting period are set out below:

Name of entity	Place of incorporation/ establishment	Class of shares/capital held	Value of issued and fully paid share capital	ownershi	tion of p interest he Group 2022 %	VO.	rtion of ting or held 2022 %	Principal activity
1488 Alberni Development Holdings Limited Partnership ("1488 Alberni LPDH")	Canada	N/A	N/A	28	28	<b>28</b> (note (a))	28 (note (a))	Property development
1488 Alberni Investment Limited Partnership ("1488 Alberni LPI")	Canada	N/A	N/A	28	28	28 (note (a))	28 (note (a))	Property development
Bayshore	British Virgin Islands	Ordinary	CAD125,200,000	50	50	50	50	Investment holding (note (b))
Guangzhou Jiang Nan Property Co., Ltd. ("Jiang Nan Property") (notes (c) and (d))	PRC	Registered capital	RMB72,624,000	75	75	75	75	Property holding
More Star Limited ("More Star")	British Virgin Islands	Ordinary	United States dollars ("US\$") 10	40	40	40	40	Investment holding (note (e))

### Notes:

- (a) The Group is able to exercise joint control over the relevant activities of 1488 Alberni LPDH and 1488 Alberni LPI, being limited partnerships established in British Columbia, Canada, as the major decisions regarding the relevant activities of 1488 Alberni LPDH and 1488 Alberni LPI require unanimous consent of their respective shareholders according to the shareholders' agreements.
- (b) The principal activities of its subsidiaries are holding of a hotel property and hotel operation in Vancouver, Canada.
- (c) During the year ended 31 March 2022, the Group acquired an additional 18% equity interests in More Cash Limited ("More Cash"), which was 42% owned by the Group, at a consideration of HK\$110,000,000 (the "Acquisition"). The consideration was settled by cash. Upon completion of the Acquisition, the Group held 60% shareholding of More Cash and it became a non-wholly owned subsidiary of the Company.

More Cash is an investment holding company which holds 75% equity interests in Jiang Nan Property.

### Consideration transferred

	HK\$'000
Cash consideration Fair value of existing 42% equity interests held by the Group	110,000 231,662
	341,662

For the year ended 31 March 2023

### 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES (Continued)

Notes: (Continued)

(c) (Continued)

Assets and liabilities recognised at the date of acquisition

Assets and habilities recognised at the date of acquisition	
	HK\$'000
Interest in a joint venture	161,039
Amount due from a joint venture	476,694
Bank balances	3 (222)
Trade and other payables	(300)
Amounts due to shareholders	(68,000)
Net identifiable assets acquired	569,436
Less: non-controlling interests	(227,774)
	244.552
	341,662
Net cash outflows arising on the Acquisition	
	HK\$'000
	440.000
Consideration paid in cash	110,000
Less: bank balances acquired	(3)
	109,997

(d) The principal activity of Jiang Nan Property is holding of investment properties in Guangzhou City, the PRC. According to the shareholder agreement of Jiang Nan Property dated 11 April 2012, the board of directors of Jiang Nan Property comprises four directors. Two of them were appointed by the wholly-owned subsidiary of More Cash and the other two were appointed by another joint venture partner and the major decisions regarding the relevant activities were decided by simple majority of directors' voting. Therefore, More Cash has no control over Jiang Nan Property but has joint control over Jiang Nan Property.

As at 31 March 2023, the major non-current assets of Jiang Nan Property represent investment properties in the PRC amounting to RMB986,000,000 (equivalent to HK\$1,126,857,000) (2022: RMB1,020,000,000 (equivalent to HK\$1,257,707,000)). The following table shows the valuation techniques and inputs used in the determination of fair values for investment properties of Jiang Nan Property as well as fair value hierarchy in which the fair value measurement categorised (Levels 1 to 3) based on the degree to which significant inputs used in the fair value measurements is observable.

Category	Fair value hierarchy	Fair val 31.3.2023 <i>HK\$</i> ′000	ue as at 31.3.2022 HK\$'000	Valuation techniques	Key unobservable inputs	Range	Relationship of unobservable inputs to fair value
Commercial properties in the PRC	Level 3	1,126,857	1,257,707	Direct Comparison Method based on comparable market transactions of similar properties with adjustments to reflect the conditions and locations of the subject properties	Adjusted price per square meter taking into account of conditions and locations of subject properties	Retail portion: RMB40,637 to RMB60,106 (2022: RMB15,625 to RMB48,900) Office portion: RMB18,542 to RMB19,406 (2022: RMB19,969 to RMB20,190) Hotel portion: RMB15,469 to RMB17,552 (2022: RMB16,892 to RMB16,909)	The higher the adjusted price per square meter, the higher the fair value

(e) The principal activities of its subsidiaries are holding of a hotel property and hotel operation in Hong Kong. On 4 April 2022, More Star, a joint venture held as to 40% by the Group, entered into a conditional sale and purchase agreement with, amongst others, an independent third party in relation to the disposal of its entire interests in Fortress State International Limited (a then direct whollyowned subsidiary of More Star), which owned Rosedale Hotel Kowloon, at an aggregate consideration of HK\$1,374,900,000. The disposal was completed on 2 June 2022, resulting in a share of gain on disposal attributable to the Group of HK\$223,193,000. During the year ended 31 March 2023, the Group received dividend of HK\$220,000,000 from More Star.

For the year ended 31 March 2023

### 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES (Continued)

The financial year end date for Bayshore is 31 December. For the purpose of applying the equity method of accounting, the consolidated financial statements of Bayshore for the year ended 31 December 2022 (2022: 31 December 2021) have been used. Appropriate adjustments have been made for the effects of significant transactions between that date and 31 March 2023.

The above table lists the joint ventures of the Group which, in the opinion of the Directors, principally affected the results of the year or formed a substantial portion of the net assets of the Group. Disclosing the details of other joint ventures would, in the opinion of the Directors, result in particulars of excessive length.

The financial information in respect of each of the Group's material joint ventures is summarised as below. The summarised financial information below represents the amount shown in the joint ventures' financial statements prepared in accordance with HKFRSs.

			2023					2022		
	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000
Current assets	1,588,535	83,607	161,417	13,877	1,847,436	1,581,136	83,218	112,289	29,419	1,806,062
Non-current assets			1,610,244	1,126,857	2,737,101			1,635,916	1,257,707	2,893,623
Current liabilities	(476,128)	(25,166)	(89,935)	(511,207)	(1,102,436)	(511,975)	(27,061)	(73,338)	(556,028)	(1,168,402)
Non-current liabilities	(1,114,459)	(58,656)	(1,041,998)	(516,910)	(2,732,023)	(1,077,943)	(56,734)	(1,126,472)	(592,559)	(2,853,708)
The above amounts of assets and liabilities include the following:  Cash and cash equivalents	30,109	1,585	137,078	11,853	180,625	33,503	1,763	101,125	7,139	143,530
Current financial liabilities (excluding trade and other payables and provisions)	(473,809)	(24,937)		(480,177)	(978,923)	(511,190)	(26,905)		(518,070)	(1,056,165)
Non-current financial liabilities (excluding trade and other payables and provisions)	(1,114,459)	(58,656)	(1,041,998)	(336,215)	(2,551,328)	(1,077,943)	(56,734)	(1,126,472)	(384,655)	(2,645,804)

For the year ended 31 March 2023

# 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES (Continued)

			2023					2022		
	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000
Revenue	9,217	485	393,149	46,590	449,441	9,791	515	162,721	67,744	240,771
(Loss) profit for the year	(1,559)	(138)	133,926	(15,733)	116,496	(3,007)	(158)	39,004	(97,428)	(61,589)
Dividends received from a joint venture during the year										
The above (loss) profit for the year include the following:										
Depreciation and amortisation			(33,301)		(33,301)			(36,578)		(36,578)
Interest income	12	1	1,802		1,815			154		154
Interest expenses			(53,624)	(23,983)	(77,607)			(38,006)	(28,088)	(66,094)
Income tax (expense) credit (Note)			(29)	11,961	11,932			(66)	74,720	74,654

For the year ended 31 March 2023

### 18. INTERESTS IN JOINT VENTURES/AMOUNTS DUE FROM (TO) JOINT VENTURES (Continued)

The reconciliation of the above summarised financial information to the carrying amount of the interests in the material joint ventures recognised in the consolidated financial statements is as below:

			2023					2022		
	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000	1488 Alberni LPDH HK\$'000	1488 Alberni LPI HK\$'000	Bayshore HK\$'000	Jiang Nan Property HK\$'000	Total HK\$'000
Net (liabilities) assets of the joint ventures attributable to the owners of the joint ventures	(2,052)	(215)	639,728	112,617	750,078	(8,782)	(577)	548,395	138,539	677,575
Proportion of the Group's ownership interests in the joint ventures	28%	28%	50%	75%	N/A	28%	28%	50%	75%	N/A
Net (liabilities) assets of interests in joint ventures attributable to										
the Group  Loss allocated in excess of	(575)	(60)	319,864	84,463	403,692	(2,459)	(161)	274,197	103,904	375,481
investment costs	575	60			635	2,459	161			2,620
Carrying amount of the Group's interests in the joint ventures			319,864	84,463	404,327			274,197	103,904	378,101

Note: During the year ended 31 March 2022, according to deed of undertaking signed between the wholly-owned subsidiary of More Cash and another joint venture partner (who was the owner of Jiang Nan Property before the Group's acquisition of interest in Jiang Nan Property), income tax expenses of Jiang Nan Property of RMB54,888,000 (equivalent to HK\$67,679,000) in relation to under provision before the year ended 31 March 2018, which is before the Group's acquisition of any interest in Jiang Nan Property was borne by that joint venture partner. Therefore, the related income tax expenses was not shared by the Group under equity method.

Aggregate information of joint ventures that are not individually material:

	2023 HK\$'000	2022 HK\$'000
The Group's share of profit	209,288	12,577
Aggregate carrying amount of the Group's interests in these joint ventures	66,458	72,821

For the year ended 31 March 2023

### 19. INTERESTS IN ASSOCIATES/AMOUNTS DUE FROM (TO) ASSOCIATES

	2023 HK\$'000	2022 HK\$'000
Cost of investment in associates, unlisted  Share of post-acquisition results and other comprehensive income,	932,826	938,619
net of dividend or other return	299,374	987,677
	1,232,200	1,926,296
Amounts due from associates (note (a))	11,116	103
Amount due to an associate (note (b))	_	(602,848)

#### Notes:

- (a) The amounts were non-trade in nature, unsecured, non-interest bearing and had no fixed repayment date. As at 31 March 2023, the management did not expect to receive the amounts within twelve months from the end of the reporting period except for an amount of HK\$8,283,000.
- (b) As at 31 March 2022, the amount was unsecured, non-interest bearing and repayable within one year from the end of the reporting period. During the year ended 31 March 2023, an associate of the Group distributed a dividend of HK\$611,100,000 (2022: HK\$397,500,000), an amount of HK\$602,848,000 (2022: HK\$397,500,000) was offset with the amount to the associate and the remaining balance which has not yet been received by the Group of HK\$8,252,000 (2022: nil) has been recognised as amount due from an associate.

For the year ended 31 March 2023

### 19. INTERESTS IN ASSOCIATES/AMOUNTS DUE FROM (TO) ASSOCIATES (Continued)

All of these associates were accounted for using the equity method in these consolidated financial statements. Details of the Group's material associates at the end of the reporting period are as follows:

Name of entity	Place of incorporation/ establishment	Class of shares/ capital held	Nominal value of issued and fully paid share capital	Proportion of ownership interest held by the Group 2023 2022 %		ship interest voting py the Group power held 2022 2023 2022		Principal activity
Orient Town Limited ("Orient Town")	Hong Kong	Ordinary	HK\$700	45	45	45	45	Investment holding (note (a))
Empresa de Fomento Industrial e Comercial Concordia, S.A. ("Concordia")	Macau	Quota capital (note (b))	Macau Patacas 100,000,000	<b>8.7</b> (note (c))	8.7 (note (c))	<b>8.7</b> (note (c))	8.7 (note (c))	Property development
Premier Maker Limited ("Premier Maker")	British Virgin Islands	Ordinary	US\$100	49	49	49	49	Investment holding (note (d))
Rosedale Hotel Beijing Co., Ltd. ("Rosedale Beijing")	PRC	Registered capital	US\$86,000,000	20	20	20	20	Property holding in Beijing
True Fame Enterprises Limited ("True Fame")	British Virgin Islands	Ordinary	US\$1,000	20	20	20	20	Investment holding (note (e))
Wealth Explorer Holdings Limited ("Wealth Explorer")	British Virgin Islands	Ordinary	US\$1,000	40	40	40	40	Investment holding (note (e))

### Notes:

- (a) The principal activities of its subsidiaries are mainly property development and property management in Macau.
- (b) Quota capital represents the Portuguese equivalence of registered capital as Portuguese is the official language of Macau.
- (c) As at 31 March 2023 and 2022, Orient Town held 59.5% effective interests in Concordia and a wholly-owned subsidiary of the Company held 8.7% direct interests in Concordia, thereby leading to the Group holding an effective equity interest of 35.5% in Concordia.
- (d) The principal activity of its subsidiary is holding a 50% interests in a sino-foreign cooperative joint venture, which holds of a hotel in Shanghai, the PRC. During the year ended 31 March 2022, the Group acquired an additional 30% equity interests in Premier Maker at a consideration of HK\$95,000,000. Upon completion of the acquisition, the Group held 49% shareholding of Premier Maker which became an associate of the Group. The consideration was settled with other loan receivables of HK\$56,509,000, interest receivables of HK\$13,491,000 and cash of HK\$25,000,000.
- (e) During the year ended 31 March 2022, a subsidiary of the Company and other shareholders of Wealth Explorer set up True Fame and Wealth Explorer disposed of the entire equity interest in Luck Champion International Limited ("Luck Champion"), which owns a wholly-owned subsidiary holding a property development project in Hong Kong, to True Fame (the "Restructuring"). After the Restructuring, the Group's effective interests in Luck Champion decreased from 40% to 20% as the Group disposed of 20% effective interests in Luck Champion to other shareholders of Wealth Explorer at an aggregate cash consideration of HK\$274,348,000, resulting in gain on partial disposal of interest in an associate of HK\$70,000,000.

For the year ended 31 March 2023

### 19. INTERESTS IN ASSOCIATES/AMOUNTS DUE FROM (TO) ASSOCIATES (Continued)

The above table lists the associates of the Group which, in the opinion of the Directors, principally affected the results for the year or form a substantial portion of the net assets of the Group. Disclosing the details of other associates would, in the opinion of the Directors, result in particulars of excessive length.

Summarised financial information in respect of each of the Group's material associates is set out below. The summarised financial information below represents the amount shown in the associates' financial statements prepared in accordance with HKFRSs.

			20	23			2022					
	Orient Town HK\$'000	Concordia  HK\$'000	Premier Maker HK\$'000	Rosedale Beijing HK\$'000	True Fame <i>HK\$'</i> 000	Total HK\$'000	Orient Town HK\$'000	Concordia HK\$'000	Premier Maker HK\$'000	Rosedale Beijing HK\$'000	True Fame <i>HK\$</i> '000	Total HK\$'000
Current assets	6,436,498	6,263,973	15	17,324	2,616,239	15,334,049	8,884,504	6,834,596	14	283,014	2,231,937	18,234,065
Non-current assets	408,301	408,267	173,134	860,738		1,850,440	444,043	441,748	233,178	907,915		2,026,884
Current liabilities	(1,384,552)	(1,630,744)	(49)	(217,327)	(1,593,274)	(4,825,946)	(1,837,077)	(1,853,512)	(118)	(233,018)	(1,165,357)	(5,089,082)
Non-current liabilities	(3,676,772)	(3,676,772)				(7,353,544)	(3,805,826)	(3,805,827)				(7,611,653)
Revenue	386,061	390,961				777,022	6,398,029	6,398,029		87		12,796,145
Profit (loss) for the year	42,834	47,716	(53,556)	(284,572)	(43,615)	(291,193)	2,809,771	2,895,943	(78,229)	(75,841)	(165)	5,551,479
Dividends received from associates during the year	585,000	26,100				611,100	180,000	217,500				397,500

For the year ended 31 March 2023

### 19. INTERESTS IN ASSOCIATES/AMOUNTS DUE FROM (TO) ASSOCIATES (Continued)

The reconciliation of the above summarised financial information to the carrying amount of the interests in the material associates recognised in the consolidated financial statements is as below:

			20	)23								
	Orient		Premier	Rosedale	True							
	Town	Concordia	Maker	Beijing	Fame	Total						
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Net assets of the associates												
attributable to the owners of												
the associates	1,290,171	1,364,724	173,100	660,735	1,022,965	4,511,695	2,565,173	1,617,005	233,074	957,911	1,066,580	6,439,743
Dranartian of the Croun's direct												
Proportion of the Group's direct ownership interests in												
the associates	45%	8.7%	49%	20%	20%	N/A	45%	8.7%	49%	20%	20%	N/A
the associates	/U	0.7 /0	43 /0	20 /0	20 /0	N/A	47 /0	0.7 /0	43 /0	20 /0	20 /0	IVA
Net assets of interests in associates												
attributable to the Group	580,577	118.731	84.819	132,147	204,593	1,120,867	1,154,328	140.679	114,206	191,582	213,316	1,814,111
Goodwill	-	127,945	-	132,147	204,333	127,945	1,134,320	127,945	2.103	131,302	213,310	130,048
Capitalisation of imputed interest of		127,545				127,545		127,545	2,103			130,040
non-interest bearing loans (note)	(17,640)	_	_	_	_	(17.640)	(19.019)	_	_	_	_	(19,019)
Other adjustments	-	(1,208)	_	_	_	(1,208)	-	(1,208)	_	-	_	(1,208)
,												
Carrying amount of the Group's												
interests in the associates	562,937	245,468	84,819	132,147	204,593	1,229,964	1,135,309	267,416	116,309	191,582	213,316	1.923.932
					. ,	, ,,,,,,,	7					7

Note: On initial recognition, the fair value adjustment of the non-interest bearing loans was treated as a capital contribution to Orient Town and recognised as part of the investment cost. Subsequent to the initial recognition, the imputed interest expense of Orient Town was capitalised in its properties under development.

Aggregate information of associates that are not individually material:

	2023 HK\$'000	2022 HK\$'000
The Group's share of loss	_	(20)
Aggregate carrying amount of the Group's interests in these associates	2,236	2,364

For the year ended 31 March 2023

### 19. INTERESTS IN ASSOCIATES/AMOUNTS DUE FROM (TO) ASSOCIATES (Continued)

In June 2017, Precious Year Limited, a wholly-owned subsidiary of the Company, entered into an agreement for acquiring 45.76% interests in Paul Y. Engineering Group Limited ("PYE") from The 13 (BVI) Limited, a wholly-owned subsidiary of South Shore Holdings Limited (In Liquidation) ("South Shore"), shares of which were delisted from the Stock Exchange on 9 February 2023, at a consideration of HK\$265,200,000 (the "Acquisition Agreement"). As at 31 March 2022 and 2023, the Group had paid the deposits of HK\$159,000,000 for the aforesaid acquisition (the "Deposits") and the transaction has not been completed pending fulfilments of certain conditions pursuant to the Acquisition Agreement.

During the year ended 31 March 2022, a creditor of an intermediate holding company of PYE exercised its right under a share charge over the immediate holding company of PYE (i.e. The 13 (BVI) Limited). As a result, PYE is no longer a subsidiary of South Shore and the Group has issued written notices to South Shore's legal representatives and The 13 (BVI) Limited respectively to rescind the Acquisition Agreement and to claim against them for the refund of the Deposits together with a sum of HK\$32,000,000 as and for agreed liquidated damages.

During the year ended 31 March 2022, the Company considered the following incidents as disclosed by South Shore from 1 April 2021 to 31 March 2022:

- (i) there was a change in the beneficial ownership in PYE due to actions taken by a creditor of South Shore;
- (ii) on 23 July 2021, South Shore was ordered to be wound up by the Supreme Court of Bermuda in accordance with section 161 of the Company Act 1981 and provisional liquidators were appointed;
- (iii) Hotel Nova Concórdia, Limitada (English name: New Concordia Hotel Limited, Chinese name: 新聯生酒店有限公司), which is an indirect wholly-owned subsidiary of South Shore and the owner of THE 13 Hotel in Macau (being the sole significant asset of South Shore and its subsidiaries), had itself applied to the court of Macau for voluntary liquidation;
- (iv) on 11 March 2022, the Supreme Court of Bermuda ordered that the joint and several liquidators be appointed, and that a committee of inspection be formed, for South Shore under section 181(2) of the Bermuda Companies Act 1981; and
- (v) the shares of South Shore had been suspended from trading on the Stock Exchange since 2 July 2021.

In view of the above-mentioned negative facts and circumstances, a loss of HK\$159,000,000 was recognised in respect of the Deposits during the year ended 31 March 2022. During the year ended 31 March 2023, the Company continued to monitor the situation and considered there were no signs of improvement of the above negative facts and circumstances. Also the shares of South Shore were delisted from the Stock Exchange on 9 February 2023. The provision was therefore continually provided.

For the year ended 31 March 2023

### 20. OTHER LOAN RECEIVABLES

	2023 HK\$'000	2022 HK\$'000
Unsecured fixed-rate loan receivables (note (a)) Secured fixed-rate loan receivable (note (a)) Unsecured variable-rate loan receivables (note (b)) Secured variable-rate loan receivables (note (c))	405,084 47,500 68,248 39,046	405,084 - 68,248 43,354
Less: Allowance for credit loss	559,878 (355,943) 203,935	516,686 (350,174) 166,512
Analysed as: Current Non-current	156,494 47,441	166,512 –
	203,935	166,512

A maturity profile of the loan receivables as at 31 March 2023 and 2022, based on the maturity date is as follows:

	2023 HK\$'000	2022 HK\$'000
On demand and due within 1 year 2 to 5 years	156,494 47,441	166,512 
	203,935	166,512

These loan receivables are accounted for as financial assets carried at amortised cost. The Directors perform ongoing evaluation of loss rates in assessing the ECL, including the repayment history, financial conditions, current creditworthiness and underlying collaterals, if any, of each borrower and forward-looking information.

#### Notes:

(a) At 31 March 2023 and 2022, one of the Group's fixed-rate loan receivables was nil, net of credit loss allowance for ECL of HK\$320,000,000, represented by unsecured and unlisted loan notes issued by a company incorporated in Bermuda with limited liability with its shares listed on the Stock Exchange prior to the delisting and carried interest at the fixed rate of 9.5% per annum and were due to repay on 27 November 2019. Such company was ordered to be wound up by the High Court of Hong Kong in June 2020 and its shares were delisted from the Stock Exchange with effect from 8 February 2021. At 31 March 2023, the other fixed-rate loan receivables of HK\$111,765,000 (2022: HK\$64,169,000), net of credit loss allowance for ECL of HK\$20,819,000 (2022: HK\$20,915,000), carried interest at fixed rates ranging from 7% to 12% per annum). Among the other fixed-rate loan receivables, HK\$64,324,000 (2022: HK\$64,169,000), net of credit loss allowance for ECL of HK\$20,760,000 (2022: HK\$20,915,000), were unsecured and repayable on demand. The secured fixed-rate loan receivable was repayable on 13 September 2024.

For the year ended 31 March 2023

### 20. OTHER LOAN RECEIVABLES (Continued)

Notes: (Continued)

- (b) At 31 March 2023, the Group's unsecured variable-rate loan receivables of HK\$53,124,000 (2022: HK\$59,004,000), net of credit loss allowance for ECL of HK\$15,124,000 (2022: HK\$9,244,000), were unsecured, carried interest at variable rates ranging from Hong Kong Prime Rate to Hong Kong Prime Rate plus 2% per annum (2022: variable rates ranging from Hong Kong Prime Rate to Hong Kong Prime Rate plus 2%) and were repayable on demand.
- (c) At 31 March 2023, the Group's secured variable-rate loan receivables represented drawn loan facility of CAD6,730,000 (equivalent to HK\$39,046,000) (2022: CAD6,920,000 (equivalent to HK\$43,339,000)), net of credit loss allowance for ECL of nil (2022: CAD2,000 (equivalent to HK\$15,000)), granted to Caufield Investments Limited, a shareholder of Bayshore. The loan receivables were secured by 16.67% (2022: 16.67%) equity interests in Bayshore, carried interest at CAD Prime Rate plus 1.25% per annum (2022: CAD Prime Rate plus 1.25% per annum) and were repayable on 31 May 2022. During the year ended 31 March 2023, the maturity date of the loan receivables has been extended to 31 October 2022 and has been further extended to 31 October 2024. The loan receivables were subsequently fully settled in April 2023.

At 31 March 2023, the effective interest rate of the variable-rate loan receivables was 6.15% per annum (2022: 5.12% per annum).

As determined by the management of the Group, an additional impairment loss of HK\$5,769,000 (2022: reversal of impairment loss of HK\$17,769,000) under ECL model for other loan receivables was recognised during the year ended 31 March 2023. Details of ECL assessment of other loan receivables were set out in Note 33(b).

Before granting any new loans, the Directors assess the potential borrower's credit quality and define credit limits of the borrower. The Directors perform ongoing evaluation of collectability in assessing the ultimate realisation of other loan receivables.

#### 21. OTHER NON-CURRENT ASSETS

	2023 HK\$'000	2022 HK\$'000
Tax indemnity asset (note (a)) Deposits paid (note (b)) Others	66,744 39,166 19,416	66,744 39,166 6,024
	125,326	111,934

#### Notes

(a) Prior to the Group's acquisition of Makerston Limited ("Makerston") from Rosedale Hotel Group Limited ("RHGL") in 2014, DS Eastin Limited ("DS Eastin"), a subsidiary of Makerston, completed a deemed disposal of 80% equity interests in Rosedale Beijing. As such, there was a potential tax liability for the capital gain on the deemed disposal of Rosedale Beijing to be borne by DS Eastin or Rosedale Beijing. Accordingly, a tax provision amounting to HK\$66,744,000 was recognised.

Pursuant to the sale and purchase agreement, RHGL undertook to Silver Infinite Limited ("Silver Infinite"), a wholly-owned subsidiary of the Company, Makerston and DS Eastin (collectively known as the "Makerston Group") and Rosedale Beijing that RHGL will fully indemnify Silver Infinite, the Makerston Group and Rosedale Beijing against any taxation under the PRC Enterprise Income Tax Law arising from the deemed disposal, when the same is payable by the Makerston Group and/or Rosedale Beijing, and all demands, claims, proceedings, actions, liabilities, costs and expenses. Accordingly, a tax indemnity asset of HK\$66,744,000 was recognised upon the completion of the acquisition of Makerston.

On 9 June 2021, the Group completed the acquisition of 30% interests in Premier Maker which has an interest in a hotel in Shanghai, the PRC, through a 50% equity interests in the sino-foreign cooperative joint venture. Pursuant to the sale and purchase agreement, the vendor undertook to the Group that the vendor would fully indemnify the Group against any taxation under the PRC Enterprise Income Tax Law arising from the disposal, when the same was payable by the Group, and all demands, claims, proceedings, actions, liabilities, costs and expenses. Accordingly, a tax indemnity asset of HK\$5,771,000 was recognised upon the completion of the acquisition of Premier Maker. The whole amount of tax indemnity asset was fully impaired during the year ended 31 March 2022 as the management of the Group considered the recoverability is remote.

(b) The amount mainly represented a deposit of HK\$39,166,000 (2022: HK\$39,166,000) paid to an independent third party for setting up a joint venture in Vietnam which was proposed to hold and develop a parcel of land in Vietnam.

139

For the year ended 31 March 2023

### 22. DEPOSITS PAID FOR ACQUISITION OF LEASEHOLD LAND

The amount represented deposits paid for acquisition of leasehold land for a property development project situated in the PRC. The Directors intend to hold the leasehold land for development of properties held for sale in the ordinary course of business.

### 23. STOCK OF PROPERTIES

	2023 HK\$'000	2022 HK\$'000
Properties under development for sale Completed properties held for sale	866,347 156,405	755,702 254,017
	1,022,752	1,009,719

At 31 March 2023, stock of properties included an amount of approximately HK\$427,677,000 (2022: HK\$755,702,000) which is expected to be realised after more than twelve months from the end of the reporting period.

### 24. DEBTORS, DEPOSITS AND PREPAYMENTS

	2023 HK\$'000	2022 HK\$'000
Trade debtors Refundable earnest money (note i) Other debtors, deposits and prepayments (note ii)	1,695 23,220 88,648	2,260 25,052 105,904
	113,563	133,216

As at 1 April 2021, trade debtors from contracts with customers amounting to HK\$3,139,000.

#### Notes:

- (i) This represented the amount paid by the Group for the possible acquisition of interests in properties located in Canada.
- (ii) The other debtors, deposits and prepayments mainly represented interest receivables generated from other loan receivables and customers' deposits under escrow accounts.

For the year ended 31 March 2023

### 24. **DEBTORS, DEPOSITS AND PREPAYMENTS** (Continued)

The Group's credit terms are negotiated at terms determined and agreed with its trade customers. The Group allows an average credit period of 60 days (2022: 60 days) to its trade customers. The following is an aged analysis of trade debtors, net of loss allowance, presented based on the invoice date at the end of the reporting period:

	2023 HK\$'000	2022 HK\$'000
Trade debtors aged: 0 – 60 days 61 – 90 days	1,446 249	2,260
	1,695	2,260

Details of ECL assessment of trade debtors and other debtors and deposits are set out in Note 33(b).

### 25. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include short term deposits for the purpose of meeting the Group's short term cash commitments, which carry interest at market rates range from 0.01% to 2.35% (2022: 0.01% to 1.55%).

Details of impairment assessment of bank balances are set out in Note 33(b).

### 26. CREDITORS, DEPOSITS AND ACCRUED CHARGES

	2023 HK\$'000	2022 HK\$'000
Creditors, deposits and accrued charges Contract liabilities (note)	242,512 	239,838 5,281
	242,512	245,119

Note: It represents deposits received on sales of properties. The Group received payments from customers based on payment schedules set out in contracts. The Group received certain percentage of the agreed transaction price as a deposit when the Group signs a contract with the customers. All such deposits received were recognised as contract liabilities until the Group satisfied its performance obligations by transferring the control of the properties to the customers, at which time the contract liabilities were recognised as revenue.

As at 1 April 2021, the carrying amount of contract liabilities was HK\$10,026,000. The entire contract liabilities of HK\$5,281,000 (2022: HK\$10,026,000) at the beginning of the year were recognised as revenue in respective years.

As at 31 March 2023, other creditors, deposits and accrued charges include advances from non-controlling interests of HK\$189,176,000 (2022: HK\$183,413,000) which are non-trade in nature, unsecured, interest-free and repayable on demand.

For the year ended 31 March 2023

### **27. LEASE LIABILITIES**

	2023 HK\$'000	2022 HK\$′000
Lease liabilities payable:		
Within one year	2,512	4,888
Within a period of more than one year but not more than two years	591	2,925
Within a period of more than two years but not more than five years	250	-
	3,353	7,813
Less: Amount due for settlement within 12 months shown under current liabilities	(2,512)	(4,888)
Amount due for settlement after 12 months shown under non-current liabilities	841	2,925

The weighted average incremental borrowing rate applied to lease liabilities is 4.25% (2022: 4.28%) per annum.

### 28. BANK BORROWINGS

	2023	2022
	HK\$'000	HK\$'000
Bank borrowings		
Secured	1,434,165	1,447,861
Unsecured	58	184
	1,434,223	1,448,045
Carrying amount of bank borrowings repayable:	222.474	
Within one year	233,471	-
More than one year but not exceeding two years	81,260	99,357
More than two years but not exceeding five years	323,672	508,045
Carrying amount of bank borrowings that contain a repayment on		
demand clause:		
Within one year	484,170	49,345
More than one year, but not exceeding two years	311,650	479,841
More than two years, but not exceeding five years		311,457
	1,434,223	1,448,045
Less: Amount due within one year shown under current liabilities	(1,029,291)	(840,643)
Amount shown under non-current liabilities	404,932	607,402
	131,302	

For the year ended 31 March 2023

### 28. BANK BORROWINGS (Continued)

2022
K\$'000
44,743
3,945
_
00 172
99,173
47,861
3

As at 31 March 2023, an amount of HK\$58,000 (2022: HK\$184,000) bank borrowing is interest-free until 31 December 2023.

Note: As at 31 March 2023, the range of effective interest rate of bank borrowings was 4.33% to 6.71% (2022: 1.84% to 2.07%).

### 29. DEFERRED TAXATION

The followings are the major deferred tax liabilities (assets) recognised and movements thereon during the current and prior years:

	Accelerated tax depreciation HK\$'000	Tax losses recognised HK\$'000	<b>Total</b> HK\$'000
At 1 April 2021	18,987	(18,987)	
Charged (credited) to profit or loss	828	(828)	
At 31 March 2022	19,815	(19,815)	
Charged (credited) to profit or loss	1,557	(1,557)	
At 31 March 2023	21,372	(21,372)	

For the year ended 31 March 2023

## 29. **DEFERRED TAXATION** (Continued)

At 31 March 2023, the Group has unused tax losses of HK\$2,890,142,000 (2022: HK\$2,712,424,000) available for offset against future profits. A deferred tax asset has been recognised in respect of HK\$129,535,000 (2022: HK\$120,097,000) of such losses. No deferred tax asset has been recognised in respect of the remaining unused tax losses of HK\$2,760,607,000 (2022: HK\$2,592,327,000) due to the unpredictability of future profit streams. Included in unused tax losses are tax losses of HK\$2,666,006,000 (2022: HK\$2,504,638,000) which may be carried forward indefinitely under current tax regulation in Hong Kong and the remaining tax losses of HK\$224,136,000 (2022: HK\$207,786,000) will expire from 2024 to 2028 (2022: 2023 to 2027).

At 31 March 2023, the Group has deductible temporary differences of HK\$33,310,000 (2022: nil). No deferred tax asset has been recognised in relation to such deductible temporary difference as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.

There was no other material unrecognised deferred taxation for the year or at the end of the reporting period.

#### 30. SHARE CAPITAL

	Number of shares	Amount HK\$'000
Ordinary shares of HK\$0.01 each		
Authorised: At 1 April 2021, 31 March 2022 and 31 March 2023	40,000,000,000	400,000
Issued and fully paid:		
At 1 April 2021 and 31 March 2022	960,175,410	9,602
Shares repurchased and cancelled (note)	(47,541,000)	(476)
At 31 March 2023	912,634,410	9,126

Note: During the year ended 31 March 2023, the Company repurchased its ordinary shares on the Stock Exchange as follows:

	Number of ordinary shares	Purchase pr	ice per share	Aggregate
Month of repurchase	repurchased	<b>Highest</b> <i>HK\$</i>	<b>Lowest</b> <i>HK\$</i>	consideration paid HK\$'000
April 2022	3,000,000	1.04	1.03	3,104
July 2022	7,000,000	1.05	1.00	7,156
August 2022	4,809,000	1.03	1.00	4,909
September 2022	17,066,000	1.03	0.96	17,036
October 2022	2,784,000	0.96	0.95	2,666
November 2022	3,000,000	1.00	0.96	2,907
December 2022	9,882,000	1.00	0.96	9,579
	47,541,000			47,357

The above ordinary shares were cancelled upon repurchase. The aggregate consideration incurred in the repurchases, including direct expenses, was HK\$47,494,000.

For the year ended 31 March 2023

#### 31. SHARE-BASED PAYMENT TRANSACTIONS

A share option scheme was adopted on 17 August 2012 pursuant to a resolution passed by the shareholders of the Company (the "Shareholders") on the same date, for the primary purpose of providing incentives to eligible persons (the "2012 Share Option Scheme").

Under the 2012 Share Option Scheme, the Directors may grant share options to the following eligible persons to subscribe for shares in the Company:

- (i) any employee or proposed employee (whether full-time or part-time) or executives, including executive director, of any member of the Group, the Controlling Shareholders, any entity in which any member of the Group holds any direct or indirect equity interests (the "Invested Entity") and/or their respective subsidiaries; or
- (ii) any non-executive director (including independent non-executive directors) of any member of the Group, the Controlling Shareholder or any Invested Entity; or
- (iii) any consultant, adviser or agent (legal, financial or professional) engaged by any member of the Group or any Invested Entity; or
- (iv) any vendor, supplier of goods or services or customer of or to any member of the Group or any Invested Entity.

On 10 September 2021, the new share option scheme of the Company was approved and adopted by the Shareholders pursuant to an ordinary resolution passed at the annual general meeting for the primary purpose of providing incentives to eligible persons (the "New Share Option Scheme"). The New Share Option Scheme shall be valid and effective for a period of 10 years commencing from 10 September 2021 to 9 September 2031. Upon the adoption of the New Share Option Scheme, the 2012 Share Option Scheme was terminated and ceased to have any further effect with effect from 10 September 2021 save and except that the 2012 Share Option Scheme remained in force to the extent necessary to give effect to the exercise of the share options granted thereunder prior to the termination thereof. On 4 April 2022, all the outstanding share options granted under the 2012 Share Option Scheme lapsed.

Under the New Share Option Scheme, the Directors may grant share options to the following eligible persons to subscribe for the Shares:

- (i) any employee or proposed employee (whether full-time or part-time) or executive, including executive director, of any member of the Group; or
- (ii) any non-executive director (including independent non-executive director) of any member of the Group; or
- (iii) any consultant, adviser or agent (legal, financial or professional) engaged by any member of the Group, who, under the terms of the relevant engagement with the Group, is eligible to participate in a share option scheme of the Company; or
- (iv) any executive, including executive director, of any entity in which any member of the Group, directly or indirectly, holds 30% or more equity interests.

Under the 2012 Share Option Scheme and the New Option Scheme (collectively, the "Share Option Schemes"), share options granted should be accepted within 21 days after the date of grant, upon payment of HK\$1 per each grant of the share options. The exercise price shall be determined by the Board and shall be at least the highest of (i) the closing price of the shares on the date of grant of the share options; or (ii) the average closing price of shares for the five business days immediately preceding the date of grant; or (iii) the nominal value of a share on the date of grant.

For the year ended 31 March 2023

#### 31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

There is no specific requirement that an option must be held for any minimum period before it can be exercised but the Board is empowered to impose at its discretion any such minimum period at the time of grant of any particular option. The period during which an option may be exercised is determined by the Board at its absolute discretion, save that no option may be exercised more than 10 years from the date of grant.

The total number of shares which may be issued upon exercise of all the share options to be granted under the Share Option Schemes and any other share option schemes of the Company must not in aggregate exceed 10% of the total number of shares in issue as at the adoption date (the "Scheme Limit"). The Scheme Limit may be refreshed by an ordinary resolution of the Shareholders in general meeting provided that the Scheme Limit so refreshed shall not exceed 10% of the total number of shares in issue as at the date of such Shareholders' approval. Furthermore, the maximum aggregate number of shares which may be issued upon the exercise of all outstanding share options granted and yet to be exercised under the Share Option Schemes and any other share option schemes of the Company must not in aggregate exceed 30% of the total number of shares in issue from time to time.

The maximum number of shares issued and to be issued upon exercise of the share options granted under the Share Option Schemes and any other share option schemes of the Company (including options exercised, cancelled or outstanding) to each eligible person in any 12-month period shall not exceed 1% of the total number of shares in issue unless approval of the Shareholders is obtained. Any grant of share options to a Director, the chief executive of the Company, a substantial shareholder of the Company, or a Controlling Shareholder or any of their respective associates (as defined in the Listing Rules) is subject to approval by the independent non-executive Directors (excluding independent non-executive Director who is the grantee of the share options). In addition, where the Board proposes to grant any share options to a substantial shareholder of the Company or an independent non-executive Director or any of their respective associates, and such share options, if exercised in full, would result in the total number of shares issued and to be issued upon exercise of all the share options already granted and to be granted (including options exercised, cancelled and outstanding) to such person in the past 12-month period up to and including the date of grant in excess of 0.1% of the total number of shares in issue on the date of grant and with an aggregate value (based on the closing price of the shares on the date of grant) in excess of HK\$5,000,000, such grant of share options is subject to the Shareholders' approval in general meeting.

On 4 April 2018, the Company granted a total of 27,020,000 share options to the eligible participants to subscribe for the shares of the Company under the 2012 Share Option Scheme, with vesting period ranging from 1 year to 2 years. No share option expense was recognised for the years ended 31 March 2023 and 2022.

The fair values of the share options granted to Directors, employees and other participants on 4 April 2018 were HK\$2,592,000, HK\$1,122,000 and HK\$520,000 respectively. The fair values were determined at the grant date on the basis of a valuation carried out by an independent professional valuer using Binomial Model and the following data and assumptions were used to calculate the fair values of the share options as at the grant date:

Closing price of the shares on the date of grant	HK\$2.57
Exercise price	HK\$2.57
Expected volatility	18.44%
Expected option life	4 years
Risk-free rate	1.743%
Expected dividend yield	8.56%

The expected volatility measured at the standard deviation is based on the historical data of the daily share price movement of the Company.

The value of an option varies with different variables of certain subjective assumptions.

For the year ended 31 March 2023

#### 31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

The following table sets out the details of the Company's share options held by Directors, employees and other participants under the 2012 Share Option Scheme, and movements in such holdings during the current and prior years:

					Number of share options under the 2012 Share Option Scheme						
Date of grant	Vesting proportion	Vesting period	Exercise period	Exercise price per share (subject to adjustments) HK\$	Outstanding at 1.4.2021	Exercised during the year	Cancelled/ lapsed during the year	Outstanding at 31.3.2022	Exercised during the year	Cancelled/ lapsed during the year	Outstanding at 31.3.2023
Directors:											
4.4.2018	50%	4.4.2018 - 3.4.2019	4.4.2019 - 3.4.2022	2.57	8,150,000 (note)	-	-	5,400,000 (note (ii), (iv) to (vi))	-	(5,400,000)	N/A
	50%	4.4.2018 - 3.4.2020	4.4.2020 – 3.4.2022	2.57	8,150,000 (note)	-	-	5,400,000 (note (ii), (iv) to (vi))	-	(5,400,000)	N/A
Employees:											
4.4.2018	50% 50%	4.4.2018 - 3.4.2019 4.4.2018 - 3.4.2020	4.4.2019 - 3.4.2022 4.4.2020 - 3.4.2022	2.57 2.57	2,995,000 2,995,000	-	(655,000) (655,000)	2,340,000 2,340,000	-	(2,340,000) (2,340,000)	N/A N/A
Other participants:											
4.4.2018	50%	4.4.2018 - 3.4.2019	4.4.2019 – 3.4.2022	2.57	1,800,000 (note (i) to (iii))	-	(1,900,000) (note (iii) and (iv))	2,650,000 (note (i), (v) and (vi))	-	(2,650,000)	N/A
	50%	4.4.2018 - 3.4.2020	4.4.2020 - 3.4.2022	2.57	1,800,000 (note (i) to (iii))	-	(1,900,000) (note (iii) and (iv))	2,650,000 (note (i), (v) and (vi))		(2,650,000)	N/A
					25,890,000	_	(5,110,000)	20,780,000	_	(20,780,000)	N/A
Exercisable at the end of	year				25,890,000			20,780,000			N/A
Weighted average exercis	e price per share	(HK\$)			2.57	N/A	2.57	2.57	N/A	2.57	N/A

#### Note:

The other participants are:

- (i) consultants of the Group, who held an aggregate of 1,800,000 outstanding share options;
- (ii) Ms. Chau Mei Wah, who acted as consultant prior to her appointment as an executive Director with effect from 29 November 2021 and held 1,500,000 outstanding share options;
- (iii) Mr. Kwok Ka Lap, Alva, a former Director, who resigned with effect from 22 February 2021 and as at 1 April 2021 still held 300,000 outstanding share options pursuant to the 2012 Share Option Scheme and such share options eventually lapsed during the year ended 31 March 2022;
- (iv) Mr. Chan Fut Yan, a former Director, who still held 3,500,000 outstanding share options after his retirement on 10 September 2021 pursuant to the 2012 Share Options Scheme and such share options eventually lapsed prior to the year ended 31 March 2022;
- (v) Mr. Cheung Chi Kit, a former Director, who resigned with effect from 1 January 2022 and as at 31 March 2022 still held 2,000,000 outstanding share options pursuant to the 2012 Share Options Scheme; and
- (vi) Mr. Wong Lai Shun, Benny, a former Director (resigned with effect from 1 January 2022) and a former consultant (hotel division) of the Group (from 1 January 2022 to 30 June 2022), who as at 31 March 2022 still held 1,500,000 outstanding share options.

Upon the expiry of exercise period ending on 3 April 2022, all the above outstanding share options granted under the 2012 Share Option Scheme lapsed on 4 April 2022.

For the year ended 31 March 2023

#### 31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

On 28 September 2021, the Company granted a total of 16,660,000 share options to the eligible participants to subscribe for the shares of the Company under the New Share Option Scheme with vesting period ranging from 0.5 year to 2 years. A total of 16,320,000 share options were duly accepted by the grantees. During the year ended 31 March 2023, the Group recognised the total expenses of HK\$695,000 (2022: HK\$1,170,000) in relation to the share options granted by the Company on 28 September 2021.

The fair values of the share options granted to Directors, employees and other participants on 28 September 2021 were HK\$1,175,000, HK\$990,000 and HK\$152,000, respectively. The fair values were determined at the grant date on the basis of a valuation carried out by an independent professional valuer using Binomial Model and the following data and assumptions were used to calculate the fair values of the share options as at the grant date:

Closing price of the shares on the date of grant	HK\$1.01
Exercise price	HK\$1.03
Expected volatility	26.85%
Expected option life	4 years
Risk-free rate	0.66%
Expected dividend yield	3.96%

The expected volatility measured at the standard deviation is based on the historical data of the daily share price movement of the Company.

The value of a share option varies with different variables of certain subjective assumptions.

For the year ended 31 March 2023

## 31. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

The following table sets out the details of the Company's share options held by Directors, employees and other participants under the New Share Option Scheme, and movements in such holdings during the current and prior years:

							Number of sha	re options under t	the New Share Op	tion Scheme		
Date of grant	Vesting proportion	Vesting period	Exercisable period	Exercise price per share (Subject to adjustment) HK\$	Outstanding at 1.4.2021	Granted during the year	Exercised during the year	Cancelled/ lapsed during the year	Outstanding at 31.3.2022	Exercised during the year	Cancelled/ lapsed during the year	Outstanding at 31.3.2023
Directors:												
28.9.2021	25%	28.9.2021 - 31.3.2022	1.4.2022 - 30.9.2025	1.03	N/A	2,100,000	N/A	-	1,475,000 (note (iii) and (iv))	-	-	1,475,000
	25%	28.9.2021 - 30.9.2022	1.10.2022 - 30.9.2025	1.03	N/A	2,100,000	N/A	-	1,475,000 (note (iii) and (iv))	-	-	1,475,000
	25%	28.9.2021 - 31.3.2023	1.4.2023 - 30.9.2025	1.03	N/A	2,100,000	N/A	-	1,475,000 (note (iii) and (iv))	-	-	1,475,000
	25%	28.9.2021 - 30.9.2023	1.10.2023 - 30.9.2025	1.03	N/A	2,100,000	N/A	-	1,475,000 (note (iii) and (iv))	-	-	1,475,000
Employees:												
28.9.2021	25% 25%	28.9.2021 - 31.3.2022 28.9.2021 - 30.9.2022	1.4.2022 - 30.9.2025 1.10.2022 - 30.9.2025	1.03 1.03	N/A N/A	1,705,000 1,705,000	N/A N/A	-	1,705,000 1,705,000	-	(485,000) (485,000)	1,220,000 1,220,000
	25% 25%	28.9.2021 - 31.3.2023 28.9.2021 - 30.9.2023	1.4.2023 - 30.9.2025 1.10.2023 - 30.9.2025	1.03 1.03	N/A N/A	1,705,000 1,705,000	N/A N/A	-	1,705,000 1,705,000	-	(485,000) (485,000)	1,220,000 1,220,000
Other participants	;;											
28.9.2021	25%	28.9.2021 - 31.3.2022	1.4.2022 - 30.9.2025	1.03	N/A	275,000 (note (i) and (ii))	N/A	-	900,000 (note)	-	(625,000) (note (iii) and (iv))	275,000 (note (i) and (ii))
	25%	28.9.2021 - 30.9.2022	1.10.2022 - 30.9.2025	1.03	N/A	275,000 (note (i) and (ii))	N/A	-	900,000 (note)	-	(625,000) (note (iii) and (iv))	275,000
	25%	28.9.2021 - 31.3.2023	1.4.2023 - 30.9.2025	1.03	N/A	275,000 (note (i) and (ii))	N/A	-	900,000 (note)	-	(625,000) (note (iii) and (iv))	275,000 (note (i) and (ii))
	25%	28.9.2021 - 30.9.2023	1.10.2023 - 30.9.2025	1.03	N/A	275,000 (note (i) and (ii))	N/A		900,000 (note)		(625,000) (note (iii) and (iv))	275,000 (note (i) and (ii))
					N/A	16,320,000	N/A	_	16,320,000		(4,440,000)	11,880,000
Exercisable at the	end of year				N/A							5,940,000
Weighted average	e exercise price p	per share (HK\$)			N/A	1.03	N/A	N/A	1.03	N/A	1.03	1.03

#### Notes:

The other participants are:

- (i) a consultant of the Group, who held 800,000 outstanding share options under the New Share Option Scheme;
- (ii) a senior executive of a principal associate of the Company, who held 300,000 outstanding share options under the New Share Option Scheme. He is also a director of certain associates;
- (iii) Mr. Cheung Chi Kit, a former Director, who resigned with effect from 1 January 2022 and as at 31 March 2022 still held 1,500,000 outstanding share options pursuant to the New Share Option Scheme. Such share options eventually lapsed during the year ended 31 March 2023; and
- (iv) Mr. Wong Lai Shun, Benny, a former Director (resigned with effect from 1 January 2022) and a former consultant (hotel division) of the Group (from 1 January 2022 to 30 June 2022), who as at 31 March 2022 still held 1,000,000 outstanding share options pursuant to the New Share Option Scheme. Such share options eventually lapsed during the year ended 31 March 2023.

For the year ended 31 March 2023

#### 32. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of amounts due to joint ventures, lease liabilities and bank borrowings disclosed in Notes 18, 27 and 28, respectively, net of cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital and reserves.

The Directors review the capital structure on a semi-annual basis. As part of this review, the Directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the Directors, the Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-backs as well as the issue of new debt or the redemption of existing debt.

#### 33. FINANCIAL INSTRUMENTS

#### (a) Categories of financial instruments

	2023	2022
	HK\$'000	HK\$'000
Financial assets		
FVTPL	110,374	155,353
FVTOCI	-	19,620
Amortised cost (including cash and cash equivalents)	1,225,331	1,493,850
er - 1 10 1 10 c		
Financial liabilities		
Amortised cost	1,665,495	2,292,285

## (b) Financial risk management objectives and policies

The Group's major financial instruments include equity and fund investments, debtors and deposits, other loan receivables, amounts due from joint ventures, amounts due from associates, cash and cash equivalents, creditors and deposits, amounts due to joint ventures, amount due to an associate and bank borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

#### Market risk

The carrying amounts of the Group entities' foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

### (i) Currency risk

Several subsidiaries of the Company have certain foreign currency bank balances and refundable earnest money, which expose the Group to foreign currency risk. Management has closely monitored foreign exchange exposure and will undertake procedures necessary to mitigate the currency risk.

	Monetary assets			
	2023	2022		
	HK\$'000	HK\$'000		
US\$	410	9,657		
EURO ("EUR")	48	29		
GBP	589	636		
RMB	31	_		
CAD	27,725	64,632		

### Sensitivity analysis

The Group is mainly exposed to effects of fluctuation in US\$, EUR, GBP, RMB and CAD.

The functional currency of the respective group entities is HK\$. The Group's exposure to the currency risk of US\$ is limited because HK\$ is pegged to US\$. The Group's exposure to the currency risk of RMB, EUR and GBP is not material.

The following table details the Group's sensitivity to a 5% (2022: 5%) increase or decrease in HK\$ against CAD. 5% (2022: 5%) is the sensitivity rate used and represents management's assessment of the reasonably possible change in foreign exchange rates.

	Impact of CAD		
	2023	2022	
	HK\$'000	HK\$'000	
5% appreciation of the functional currency:			
Increase in post-tax loss for the year			
(2022: decrease in post-tax profit for the year)	(1,158)	(2,698)	
5% depreciation of the functional currency:			
Decrease in post-tax loss for the year			
(2022: increase in post-tax profit for the year)	1,158	2,698	

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Market risk (Continued)

#### (ii) Interest rate risk

The Group is exposed to fair value interest rate risk in relation to the fixed-rate amount due from a joint venture, fixed-rate other loan receivables and fixed-rate lease liabilities as set out in Notes 18, 20 and 27, respectively.

The Group is also exposed to cash flow interest rate risk in relation to bank balances, variable-rate other loan receivables and bank borrowings as set out in Notes 25, 20 and 28, respectively. It is the Group's policy to keep its bank borrowings at floating rate of interests so as to minimise the fair value interest rate risk.

The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of HIBOR, Hong Kong Prime Rate, Canada Prime Rate, SOFR, SONIA and LIBOR.

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates with alternative nearly risk-free rates. Details of the impacts on the Group's risk management strategy arising from the interest rate benchmark reform and the progress towards implementation of alternative benchmark interest rates are set out under "interest rate benchmark reform" in this note.

#### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period which carried floating market interest rate. The analysis is prepared assuming the amount of asset and liability outstanding at the end of the reporting period was outstanding for the whole year. Bank balances are excluded from the analysis as the management considers the change in interest rate is not significant. A 100 basis points (2022: 100 basis points) increase or decrease is used when reporting interest rate risk internally to key management personnel and represents the management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Group's post-tax loss for the year ended 31 March 2023, excluding the capitalised borrowing costs of HK\$1,357,000 (2022: HK\$850,000), would increase/decrease by HK\$10,278,000 (2022: decrease/increase in post-tax profit by HK\$10,924,000). This is mainly attributable to the Group's exposure to interest rates on its variable-rate other loan receivables and bank borrowings.

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (b) Financial risk management objectives and policies (Continued)

#### Market risk (Continued)

#### (iii) Other price risk

The Group is exposed to equity price risk solely arising from equity and fund investments. Management manages this exposure by maintaining a portfolio of investments with different risks. The Group's other price risk is concentrated on listed equity and fund investments. In addition, the Group has appointed a special team to monitor the price risk and will consider hedging the risk exposure should the need arise.

#### Sensitivity analysis

The sensitivity analysis below includes equity investments that are carried at fair values and has been determined based on the exposure to equity price risk at the end of the reporting period.

If the prices of the respective listed equity instruments had been 10% (2022: 10%) higher/lower, post-tax loss for the year ended 31 March 2023 would increase/decrease by HK\$2,572,000 (2022: decrease/increase in post-tax profit by HK\$3,354,000) as a result of the changes in fair value of listed equity investments measured at FVTPL.

#### Credit risk and impairment assessment

Credit risk refers to the risk that the Group's counterparties default on their contractual obligations resulting in financial losses to the Group. The Group's credit risk exposures are primarily attributable to trade debtors, other debtors and deposits, other loan receivables, amounts due from joint ventures, amounts due from associates, bank balances, undrawn loan commitments to joint ventures and financial guarantee contracts.

The Group performed impairment assessment for financial assets and other items under ECL model. Information about the Group's credit risk management, maximum credit risk exposures and the related impairment assessment, if applicable, are summarised as below:

#### Trade debtors arising from contracts with customers

The management of the Group considers the balance of trade debtors under lifetime ECL as at 31 March 2023 and 2022 was insignificant and accordingly no allowance for credit losses is provided.

#### Other debtors and deposits

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. The Group performs impairment assessment under ECL model on other debtors and deposits by individual assessment on 12m ECL basis where there had been no significant increase in credit risk since initial recognition.

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Other loan receivables and related interest receivables

Exposure to credit risk is managed through regular analysis of the ability of borrowers to meet principal and interest repayment obligations. For a loan receivable and its related interest receivables amounting to HK\$49,252,000 are secured by two residential properties and carparks situated in Hong Kong. In addition, for a loan receivable and its related interest receivables amounting to CAD7,092,000 (equivalent to HK\$41,173,000 (2022: CAD7,052,000 (equivalent to HK\$44,169,000)), secured by 16.67% (2022: 16.67%) equity interests in Bayshore. The exposure to credit risk is mitigated through realisation of the collaterals in event of their default. There were no loan receivables and interest receivables in respect of which a loss allowance has not been recognised because of the collaterals. As at 31 March 2023, no loan receivables and interest receivables with collaterals held as security are credit-impaired. The Group performs impairment assessment under ECL model by individual assessment. Key sources of estimation uncertainty include forward-looking factors. Forward-looking information has been incorporated into the determination of expected credit losses, including the use of macroeconomic information. The management has assessed the impact of economic environment on default rate by taking into consideration of gross domestic growth rate under different situations, including economic upturn and downturn. For other loan receivables and interest receivables with no significant increase in credit risk since initial recognition, the ECL is assessed on 12m ECL basis. For certain other loan receivables and interest receivables the ECL is assessed on lifetime ECL basis because the credit risk has increased significantly since initial recognition.

For certain other loan and associated interest receivables measured at lifetime ECL, which are considered to be credit-impaired as the amounts have been overdue for over 90 days and there was significant financial difficulties of the borrowers, management updated their inputs into ECL measurement with respect to probability of default and loss given default. The Group has performed an internal assessment of ECL provision taking into account the financial position, related negative facts and circumstances for the borrowers.

#### Bank balances

The credit risks on bank balances are limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies.

Amounts due from joint ventures and associates and undrawn loan commitments to joint ventures and financial guarantees to joint ventures and an associate

The Directors monitor that the credit risk in relation to amounts due from joint ventures and associates on a revolving basis. The Group performs impairment assessment under ECL model by individual assessment on 12m ECL basis where there had been no significant increase in credit risk since initial recognition and for an amount due from a joint venture assessing on lifetime ECL basis for the balance in which credit risk has increased significantly since initial recognition.

For amounts due from joint ventures and associates assessed on 12m ECL basis, the management of the Group considers the credit risks are mitigated after considering the future profitability and the realisable value of the underlying asset values held by respective joint ventures and associates. For amount due from a joint venture assessed under lifetime ECL, the management of the Group considers the amount is creditimpaired due to the significant financial difficulties of the joint venture.

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (b) Financial risk management objectives and policies (Continued)

**Credit risk and impairment assessment** (Continued)

Amounts due from joint ventures and associates and undrawn loan commitments to joint ventures and financial guarantees to joint ventures and an associate (Continued)

For undrawn loan commitments to joint ventures, the ECL is assessed on 12m basis as the Directors consider there is no significant increase in credit risk since initial recognition after considering the risk of default occurring on the loan to which the loan commitments relates is low. With the expected profitability of the future sales of properties, the Directors believe the present value of expected cash inflows from the sales of properties will be greater than the cash flows due under the expected loan amounts drawn down and the loss allowance under ECL is not expected to be material.

For financial guarantee contracts, the aggregate amount of outstanding financial guarantees issued to banks in respect of bank facilities granted to joint ventures and an associate that the Group could be required to pay amounted to HK\$1,165,273,000 (2022: HK\$1,435,146,000) as at 31 March 2023. HK\$1,010,541,000 (2022: HK\$1,266,171,000) of the outstanding financial guarantees has been utilised by joint ventures and an associate. The fair value of these financial guarantees, as at dates of initial recognition, were considered insignificant. At the end of the reporting period, the management has performed impairment assessment, and concluded that there has been no significant increase in credit risk since initial recognition of the financial guarantee contracts. Accordingly, the loss allowance for financial guarantee contracts issued by the Group is measured at an amount equal to 12m ECL. In view that the borrowings of the joint ventures and an associate are secured by respective underlying assets and the realisable values of underlying assets could fully cover the borrowings, no charge for expected credit losses recognised in profit or loss and no loss allowance in the statement of financial position.

The Group's concentration of credit risk by geographical locations is mainly in Canada (2022: Canada), which accounted for 71% (2022: 69%) of the trade debtors as at 31 March 2023.

The Group has concentration of credit risk in other loan receivables as disclosed in Note 20, as four borrowers accounted for 90% (2022: three borrowers accounted for 84%) of the total other loan receivables as at 31 March 2023. At 31 March 2023, the majority of borrowers of the loan receivables are private companies or individuals (2022: private companies).

The Group does not have any other significant concentration of credit risk, other than concentration of credit risk on liquid funds which are deposited with several banks with high credit ratings, amounts due from associates as set in Note 19, other loan receivables as set out in Note 20, debtors as disclosed above and refundable earnest money as set out in Note 24. The Group assesses the credit risk by reviewing and monitoring the financial performance of the counterparties and the management considers the default risk is not significant.

ANNUAL REPORT 2022-2023

For the year ended 31 March 2023

## 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

**Credit risk and impairment assessment** (Continued)

The Group's internal credit risk grading assessment comprises the following categories:

Internal credi	t Description	Trade debtors	Other financial assets and other items
Low risk	The counterparty has a low risk of default	Lifetime ECL – not credit-impaired	12m ECL
Watch list	Debtor frequently repays in full amount after due dates but usually settles after due date		12m ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery		Amount is written off

For the year ended 31 March 2023

## 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

### **Credit risk and impairment assessment** (Continued)

The tables below detail the credit risk exposures of the Group's trade debtors, other debtors and deposits, other loan receivables, amounts due from joint ventures, amounts due from associates, bank balances, undrawn loan commitments to joint ventures and financial guarantee contracts which are subject to ECL assessment:

		External credit	Internal credit	12m or	Gross carryi	_
	Notes	rating	rating	lifetime ECL	2023 HK\$'000	2022 HK\$'000
Financial assets at amortised costs						
Amounts due from joint ventures (note (a))	18	N/A	Low risk	12m ECL	869,321	932,448
		N/A	Loss	Lifetime ECL – credit-impaired	11,022	11,022
					880,343	943,470
Amounts due from associates (note (a))	19	N/A	Low risk	12m ECL	11,116	103
Other loan receivables	20	N/A	Low risk	12m ECL	189,639	146,447
		N/A	Doubtful	Lifetime ECL – not credit-impaired	33,248	33,248
		N/A	Loss	Lifetime ECL – credit-impaired	336,991	336,991
					559,878	516,686
Trade debtors (note (c))	24	N/A	Low risk	Lifetime ECL – not credit-impaired	1,695	2,260
Other debtors and deposits	24	N/A	Low risk	12m ECL	76,387	109,122
		N/A	Doubtful	Lifetime ECL – not credit-impaired	6,630	4,223
		N/A	Loss	Lifetime ECL – credit-impaired	51,299	53,103
					134,316	166,448
Bank balances	25	Baa2 – Aaa	Low risk	12m ECL	60,834	283,831
Other items						
Undrawn loan commitments to joint ventures (note (b))	36	N/A	Low risk	12m ECL	24,509	35,581
Financial guarantee contracts (note (b))	41	N/A	Low risk	12m ECL	1,165,273	1,435,146

For the year ended 31 March 2023

### 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

**Credit risk and impairment assessment** (Continued)
Notes:

- (a) For the amounts due from joint ventures and associates, the Directors consider the ECL are insignificant with reference to the estimation of the amount and timing of future cash flows and underlying asset values of respective joint ventures and associates, except for an amount due from a joint venture which is credit-impaired.
- (b) For undrawn loan commitments to joint ventures and financial guarantee contracts, the gross carrying amount represents the maximum amount the Group guaranteed under the respective contracts. The Directors consider no significant increase in credit risks since initial recognition of undrawn loan commitments and financial guarantee contracts.
- (c) For trade debtors, the Group has applied the simplified approach in HKFRS 9 to measure the loss allowance at lifetime ECL. The ECL on the trade debtors are assessed collectively using a provision matrix, grouped by shared credit risk characteristics and the loss allowance is not material.

The following table shows the movements in ECL that have been recognised for other loan receivables, other debtors and deposits and amount due from a joint venture:

					au.				Amount due from a joint	
	12m ECL <i>HK</i> \$′000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Sub-total HK\$'000	12m ECL HK\$'000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Sub-total  HK\$'000	venture Lifetime ECL (credit- impaired) HK\$'000	<b>Total</b> HK\$'000
At 1 April 2021 Changes due to financial instruments recognised as at 1 April:	6,103	-	361,840	367,943	921	-	55,432	56,353	11,022	435,318
<ul> <li>Transfer to doubtful</li> </ul>	(470)	470	-	-	(27)	27	-	-	-	-
– Impairment losses recognised	645	6,757	-	7,402	-	-	1,019	1,019	-	8,421
– Impairment losses reversed	(322)	-	(24,849)	(25,171)	-	-	(7,680)	(7,680)	-	(32,851)
– Exchange adjustments	-	-	-	-	-	-	992	992	-	992
Financial assets newly originated					349	890	3,340	4,579		4,579
At 31 March 2022 Changes due to financial instruments recognised as at 1 April:	5,956	7,227	336,991	350,174	1,243	917	53,103	55,263	11,022	416,459
– Impairment losses recognised	_	5,960	_	5,960	_	_	_	_	_	5,960
– Impairment losses reversed	(250)	-	_	(250)	-	-	_	-	_	(250)
– Exchange adjustments	-	-	-	_	_	_	(1,804)	(1,804)	_	(1,804)
Financial assets newly originated	59			59	319	1,712		2,031		2,090
At 31 March 2023	5,765	13,187	336,991	355,943	1,562	2,629	51,299	55,490	11,022	422,455

Note: Other debtors and deposits with ECL provided mainly included interest receivables generated from other loan receivables and refundable earnest money.

For the year ended 31 March 2023

## 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

**Credit risk and impairment assessment** (Continued)

Changes in the ECL provision of other loan receivables are mainly due to:

	Increase (decrease) in ECL							
		2023			2022			
		Lifetime	Lifetime		Lifetime	Lifetime		
		ECL	ECL		ECL	ECL		
		(not credit-	(credit-		(not credit-	(credit-		
	12m ECL	impaired)	impaired)	12m ECL	impaired)	impaired)		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Settlement of other loan receivables								
with a gross carrying amount of nil								
(2022: HK\$56,509,000)	-	_	-	-	-	(24,849)		
New other loan receivables with a gross								
carrying amount of HK\$47,500,000								
(2022: nil)	59	-	-	-	-	-		
Further impairment loss recognised								
of loan receivable with a gross								
carrying amount of HK\$33,248,000								
(2022: Transfer to lifetime ECL upon								
reaching doubtful status and increase								
in allowance of other loan receivables								
with a gross carrying amount of								
HK\$33,248,000)	_	5,960	_	(470)	7,227	-		

159

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (b) Financial risk management objectives and policies (Continued)

**Credit risk and impairment assessment** (Continued)

Changes in the ECL provision of other debtors and deposits are mainly due to:

	Increase (decrease) in ECL							
		2023			2022			
	12m ECL <i>HK\$</i> ′000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	12m ECL <i>HK\$</i> '000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000		
Settlement of other loan interest receivables with a gross carrying amount of nil (2022: HK\$13,491,000)	-	-	-	-	-	(7,680)		
New other loan interest receivables with a gross carrying amount of HK\$10,860,000 (2022: HK\$8,795,000) New other loan interest receivables	319	-	-	349	-	-		
with a gross carrying amount of HK\$2,407,000 (2022: HK\$2,399,000) New other loan interest receivables	-	1,712	-	-	890	-		
with a gross carrying amount of nil (2022: HK\$3,340,000) Transfer to lifetime ECL upon reaching doubtful status and increase in	-	-	-	-	-	3,340		
allowance of other loan interest receivables with a gross carrying amount of nil (2022: HK\$2,194,000)			_	(27)	27			

## Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

The Directors are taking active steps to improve the future liquidity position of the Group by generating sufficient operating funds internally and utilising undrawn banking facilities.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities based on the agreed repayment terms and has been drawn up according to the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The table includes both interest and principal cash flows. To the extent that interest flows are at floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

For the year ended 31 March 2023

## 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

**Liquidity risk** (Continued)

Liquidity tables

	Weighted average interest rate %	On demand or less than 3 months HK\$'000	3 months to 1 year HK\$'000	1 year to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.3.2023 HK\$'000
Non-derivative financial liabilities Creditors and deposits Amounts due to joint ventures Lease liabilities (Note 27)	- - 4.25	(217,473) (13,799) (1,021)	- - (1,575)	- - (875)	(217,473) (13,799) (3,471)	(217,473) (13,799) (3,353)
Bank borrowings  – variable rate  – interest free	5.06 _	(876,548) - (1,108,841)	(182,026) (58) (183,659)	(430,497)  (431,372)	(1,489,071) (58) (1,723,872)	(1,434,165) (58) (1,668,848)
Financial guarantee contracts (Note 41)		1,165,273	-	-	1,165,273	-
Undrawn loan commitments to joint ventures (Note 36)		24,509	_	-	24,509	

	Weighted average interest rate %	On demand or less than 3 months HK\$'000	3 months to 1 year HK\$'000	1 year to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.3.2022 HK\$'000
2022						
Non-derivative financial liabilities						
Creditors and deposits	-	(230,219)	-	-	(230,219)	(230,219)
Amount due to a joint venture	-	(11,173)	-	-	(11,173)	(11,173)
Amount due to an associate	-	(602,848)	-	-	(602,848)	(602,848)
Lease liabilities (Note 27)	4.28	(1,659)	(3,523)	(3,049)	(8,231)	(7,813)
Bank borrowings						
– variable rate	2.07	(845,354)	(11,277)	(640,719)	(1,497,350)	(1,447,861)
– interest free	-			(184)	(184)	(184)
		(1,691,253)	(14,800)	(643,952)	(2,350,005)	(2,300,098)
Financial guarantee contracts (Note 41)		1,435,146	-	-	1,435,146	_
Undrawn loan commitments to joint ventures (Note 36)		35,581			35,581	

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

## (b) Financial risk management objectives and policies (Continued)

**Liquidity risk** (Continued)

Bank loans with a repayment on demand clause are included in the "on demand or less than 3 months" time band in the above maturity analysis. As at 31 March 2023, the carrying amounts of these bank loans amounted to HK\$795,820,000 (2022: HK\$840,643,000). The Directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The Directors believe that the undiscounted principal and interest of such bank loans will be repaid in accordance with the scheduled repayment dates set out in the loan agreements as below.

	2023 HK\$'000	2022 HK\$'000
Less than 3 months 3 months to 1 year 1 year to 5 years	24,186 485,224 313,053	19,058 45,132 802,832
	822,463	867,022

The amounts included above for financial guarantee contracts are the maximum amounts the Group could be required to settle under the arrangement for the full guaranteed amount if that amount is claimed by the counterparty to the guarantee. Based on expectations at the end of the reporting period, the Group considers that it is more likely than not that no amount will be payable under the arrangement. However, this estimate is subject to change depending on the probability of the counterparty claiming under the guarantee which is a function of the likelihood that the financial receivables held by the counterparty which are guaranteed suffer credit losses.

The amounts included above for undrawn loan commitments to joint ventures are the maximum amounts the Group committed to grant loans to the joint ventures. There is no maturity for the drawdown of commitments by the joint ventures.

The amount included above for variable interest rate instrument for non-derivative financial liabilities is subject to change if variable interest rate differs from those estimates of interest rates determined at the end of the reporting period based on spot rates.

For the year ended 31 March 2023

## 33. FINANCIAL INSTRUMENTS (Continued)

### (c) Fair value measurements of financial instruments

#### Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Some of the Group's financial assets are measured at fair value at the end of the reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3 as set out in Note 3) based on the degree to which the inputs to the fair value measurements is observable.

Set out below is the information about how the fair values of the Group's financial instruments that are measured at fair value are determined, including the valuation techniques and inputs used:

Financial assets	Fair va 31.3.2023 <i>HK\$'</i> 000	ue as at 31.3.2022 HK\$'000	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable inputs	Relationship of unobservable inputs to fair value
Financial assets at FVTPL						
Listed equity securities in Hong Kong	30,797	40,168	Level 1	Quoted closing prices in an active market	N/A	N/A
Listed equity securities in Hong Kong (note (iv))	-	-	Level 3	N/A	N/A	N/A
Unlisted investment funds in overseas (note (i))	56,800	93,803	Level 3	note (ii)	Net asset value (note (ii))	An increase in the net asset value would result in an increase in fair value, and vice versa
Financial assets at FVTOCI						
Listed equity securities in Hong Kong (note (iv))	-	-	Level 3	N/A	N/A	N/A
Unlisted equity securities in overseas (notes (i) & (iii))	-	19,620	Level 3	Market approach which uses relevant information generated by certain companies with comparable businesses	Minority and marketability discount of 25% (note (iii))	A significant increase in the minority and marketability discount would result in a significant decrease in fair value, and vice versa

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (c) Fair value measurements of financial instruments (Continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis (Continued)

Notes:

(i) Reconciliation of Level 3 fair value measurement of financial assets is as follows:

	Financial asse	ts at FVTPL	Financial assets at FVTOCI	
	Unlisted investment funds HK\$'000	Unlisted equity interest HK\$'000	Unlisted equity securities HK\$'000	<b>Total</b> HK\$'000
As at 1 April 2021 Total gains (losses), recognised in:	86,567	59,614	18,750	164,931
<ul> <li>profit or loss</li> <li>other comprehensive income</li> <li>Derecognition of financial asset at</li> </ul>	10,193 –	(782) -	- 870	9,411 870
FVTPL upon acquisition of an associate (Note 19) Redemption	(2,957)	(58,832)		(58,832) (2,957)
As at 31 March 2022 Total losses, recognised in:	93,803	-	19,620	113,423
<ul><li>profit or loss</li><li>other comprehensive expense</li><li>Redemption</li></ul>	(30,114) - (6,889)		(19,620) 	(30,114) (19,620) (6,889)
As at 31 March 2023	56,800			56,800
Unrealised gain, recognised in profit or loss or other comprehensive income for the year ended 31 March 2022	10,193		870	11,063
Unrealised losses, recognised in profit or loss or other comprehensive income for the year ended 31 March 2023	(30,912)	-	(19,620)	(50,532)

- (ii) The fair values of the unlisted investment funds in overseas as at 31 March 2023 and 2022 are determined with reference to the net asset value of the unlisted equity and partnership investments which are the deemed resale price of the investments provided by the external counter-parties. The Directors have determined that the reported net asset values represent fair values of these investments. A 5% increase/decrease in the net asset value per share holding all other variables constant would increase/decrease the carrying amounts of the unlisted investment funds in overseas by HK\$2,840,000 (2022: increase/decrease by HK\$4,690,000).
- (iii) The fair values of the unlisted equity securities as at 31 March 2023 and 2022 are determined by an independent professional valuer, using the market approach. A 5% increase/decrease in the minority and marketability discount holding all other variables constant would decrease/increase the carrying amounts of the unlisted equity securities by HK\$153,000 (2022: decrease/increase by HK\$1,310,000).
- (iv) During the years ended 31 March 2023 and 2022, as a result of the winding up and delisting of the related equity securities, the management considered the fair values of such unlisted equity securities to be zero as at 31 March 2023 and 2022.

There was no other transfer amongst Level 1, Level 2 and Level 3 for both years.

The fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on a discounted cash flow analysis.

The Directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

For the year ended 31 March 2023

#### 33. FINANCIAL INSTRUMENTS (Continued)

#### (d) Interest rate benchmark reform

As listed in Note 28, several of the Group's LIBOR bank borrowings have been subjected to the interest rate benchmark reform. The Group is closely monitoring the market and managing the transition to new benchmark interest rates, including announcements made by the relevant Interbank Offered Rate ("IBOR") regulators and acknowledgements from the banks.

#### LIBOR

As at 31 December 2022, all LIBOR settings have been either ceased to be provided by any administrator or no longer be representative, except for US dollar settings (other than the 1-week and 2-month settings) which will be ceased immediately after 30 June 2023.

#### HIBOR

While the Hong Kong Dollar Overnight Index Average ("HONIA") has been identified as an alternative to HIBOR, there is no plan to discontinue HIBOR. The multi-rate approach has been adopted in Hong Kong, whereby HIBOR and HONIA will co-exist. The Group's bank loans linked to HIBOR will continue till maturity and hence, not subject to transition.

(i) Risks arising from the interest rate benchmark reform

The following are the key risks for the Group arising from the transition:

#### Interest rate related risks

There are fundamental differences between IBORs and the various alternative benchmark rates. IBORs are forward looking term rates published for a period (e.g. 3 months) at the beginning of that period and include an inter-bank credit spread, whereas alternative benchmark rates are typically risk-free overnight rates published at the end of the overnight period with no embedded credit spread. These differences will result in additional uncertainty regarding floating rate interest payments.

#### Liquidity risk

The additional uncertainty on various alternative rates which are typically published on overnight basis will require additional liquidity management. The Group's liquidity risk management policy has been updated to ensure sufficient liquid resources to accommodate unexpected increases in overnight rates.

(ii) Progress towards implementation of alternative benchmark interest rates

As part of the Group's risk management for transition, new contracts entered into by the Group are linked to the relevant alternative benchmark rates or interest rates which are not subject to reform to the extent feasible. Otherwise, the Group ensured the relevant contracts include detailed fallback clauses clearly referencing the alternative benchmark rate and the specific triggering event on which the clause is activated.

All contracts which are linked to 3 months LIBOR GBP settings have been settled in prior year. In addition, for a floating rate loan that is linked to HIBOR, the Group had confirmed with the relevant counterparty HIBOR will continue to maturity.

During the year, a floating rate loan that is linked to 3 months LIBOR, US dollar setting has been transited to SOFR. As at 31 March 2023, the carrying amount is HK\$3,956,000 (2022: HK\$3,945,000).

For the year ended 31 March 2023

### 34. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Amount due to an associate HK\$'000	due to	Amounts due to non- controlling interests (included in creditors, deposits and accrued charges) HK\$'000	Dividend payable HK\$'000	Lease liabilities HK\$'000	Bank borrowings HK\$'000	Interest payables (included in creditors, deposits and accrued charges) HK\$'000	Loan notes HK\$'000	<b>Total</b> HK\$'000
At 1 April 2021	7,045	11,173	129,568	_	10,897	1,356,726	30,281	1,322,933	2,868,623
Financing cash flows	993,303	-	26,645	(96,018)	(6,711)	95,001	(86,835)	(1,330,210)	(404,825)
Acquisition of interest in a joint venture	į								
which became a subsidiary	-	-	27,200	-	-	-	-	-	27,200
Dividends distribution offset (Note 19)	(397,500)	-	-	-	-	-	-	-	(397,500)
Dividends recognised as distribution	-	-	-	96,018	-	-	-	-	96,018
New leases entered into	-	-	-	-	2,869	-	-	-	2,869
Finance costs	-	-	-	-	404	-	25,832	37,630	63,866
Coupon interest	-	-	-	-	-	-	33,405	(33,405)	-
Gain on repurchase of loan notes	-	-	-	-	-	-	-	(391)	(391)
Exchange adjustments					354	(3,682)	271	3,443	386
At 31 March 2022	602,848	11,173	183,413	-	7,813	1,448,045	2,954	-	2,256,246
Financing cash flows	-	2,626	8,022	(47,859)	(4,790)	(10,079)	(49,728)	-	(101,808)
Dividends distribution offset (Note 19)	(602,848)	-	-	-	-	-	-	-	(602,848)
Dividends recognised as distribution	-	-	-	47,859	-	-	-	-	47,859
New lease entered into	-	-	-	-	641	-	-	-	641
Finance costs	-	-	- ()	-	203	-	53,767	-	53,970
Exchange adjustments			(2,259)		(514)	(3,743)			(6,516)
At 31 March 2023		13,799	189,176		3,353	1,434,223	6,993		1,647,544

For the year ended 31 March 2023

### 35. DISPOSAL OF SUBSIDIARIES

(a) On 2 September 2021, an indirect wholly-owned subsidiary of the Company entered into a conditional sale and purchase agreement with an independent third party in relation to the disposal of its entire interests in a redevelopment project at Nos. 41, 43 and 45 Pau Chung Street, To Kwa Wan, at a cash consideration of HK\$318,297,000. The disposal was completed on 5 October 2021 and a gain of HK\$79,820,000 was recognised during the year ended 31 March 2022. The net assets of the subsidiary at the date of disposal were as follows:

	HK\$'000
Stock of properties	233,792
Deposits	37
Other payables	(1,740)
Net assets disposed of	232,089
Gain on disposal of a subsidiary:	
Consideration received	318,297
Net assets disposed of	(232,089)
Transaction costs	(6,388)
Gain on disposal	79,820
Net cash inflow arising on disposal:	
Cash consideration	318,297
Less: transaction costs paid	(6,388)
	311,909

For the year ended 31 March 2023

### 35. DISPOSAL OF SUBSIDIARIES (Continued)

(b) On 23 February 2022, an indirect wholly-owned subsidiary of the Company entered into a conditional sale and purchase agreement with an independent third party in relation to the disposal of its entire interests in certain properties at a cash consideration of HK\$36,000,000. The disposal was completed on 24 February 2022 and a gain of HK\$21,935,000 was recognised during the year ended 31 March 2022. The net assets of the subsidiary at the date of disposal were as follows:

	HK\$'000
Stock of properties  Deposits and prepayments	13,415 50
Net assets disposed of	13,465
Gain on disposal of a subsidiary:	
Consideration received	36,000
Net assets disposed of	(13,465)
Transaction costs	(600)
Gain on disposal	21,935
Net cash inflow arising on disposal:	
Cash consideration	36,000
Less: transaction costs paid	(600)
	35,400

For the year ended 31 March 2023

### 36. CAPITAL AND OTHER COMMITMENTS

	2023 HK\$'000	2022 HK\$'000
Capital expenditure contracted for but not provided in the consolidated financial statements in respect of:		
<ul> <li>construction of property, plant and equipment</li> </ul>	1,721	_
<ul> <li>equity and fund investments</li> </ul>	34,436	34,339
	36,157	34,339
Other commitments:		
– stock of properties	20,882	107,975
– investment in a joint venture	6,536	9,488
– loans to joint ventures	24,509	35,581
– formation of a joint venture for a proposed land development in Vietnam	84,985	104,516
	136,912	257,560
	173,069	291,899

#### 37. OPERATING LEASE ARRANGEMENTS

## The Group as lessor

During the year ended 31 March 2023, property rental income earned represented fixed monthly rental income which was HK\$10,933,000 (2022: HK\$12,326,000). The properties which were leased out as at 31 March 2023 had rental yield of approximately 1% (2022: 1%) and with committed tenants with the longest tenure for two (2022: two) years.

Minimum lease payment receivables on leases were as follows:

	2023 <i>HK\$'</i> 000	2022 HK\$'000
Within one year In the second year	1,111 70	2,476 267
	1,181	2,743

For the year ended 31 March 2023

#### 38. PLEDGE OF ASSETS

At the end of the reporting period, the Group's bank borrowings and credit facilities were secured by the following:

	2023 <i>HK\$'</i> 000	2022 HK\$'000
Property, plant and equipment	484,085	499,643
Investment properties	603,000	625,000
Stock of properties	438,670	340,505
Interests in associates	816,688	1,402,725
	2,342,443	2,867,873

#### 39. RETIREMENT BENEFITS SCHEMES

The Group operates a defined contribution retirement benefits scheme which is registered under the Occupational Retirement Scheme Ordinance (the "ORSO Scheme") for eligible employees. The assets of the scheme are separately held in funds under the control of trustees.

With effect from 1 December 2000, the Group has also joined the MPF Scheme for employees in Hong Kong. The MPF Scheme is registered with the Mandatory Provident Fund Schemes Authority under the Mandatory Provident Fund Scheme Ordinance. The assets of the MPF Scheme are held separately from those of the Group in funds under the control of an independent trustee.

Under the rule of the MPF Scheme, the employer and its employees are each required to make contributions to the scheme at rate specified in the rules. The only obligation of the Group with respect to the MPF Scheme is to make the required contributions under the scheme.

The Group contributes 5% on the employee's monthly salary to the ORSO Scheme and either (i) 5% on the lower of the employee's monthly salary or HK\$30,000 or (ii) 5% on the employee's monthly salary to the MPF Scheme. Where there are employees who leave the ORSO Scheme prior to vesting fully in the contributions, the contributions payable by the Group are reduced by the amount of forfeited contributions.

The employees of the subsidiaries in the PRC are members of state-managed retirement benefits schemes operated by the PRC government. The subsidiaries are required to contribute a certain percentage of their payroll to the retirement benefits schemes to fund the benefits. The only obligation of the Group with respect to the retirement benefits schemes is to make the required contributions under the schemes.

The total costs charged to the consolidated statement of profit or loss of HK\$2,668,000 (2022: HK\$3,927,000) represented contributions paid or payable to the schemes by the Group during the year.

The Group had no forfeited contributions under the ORSO Scheme, the MPF Scheme and its retirement benefits schemes in the PRC which may be used to reduce the existing level of contributions during the year ended 31 March 2023 and at the end of the reporting period (2022: nil).

For the year ended 31 March 2023

### 40. RELATED PARTY TRANSACTIONS AND BALANCES

### **Related party transactions**

(i) During the year, the Group entered into the following transactions with related parties:

			2023	2022
Related party	Notes	Nature of transaction	HK\$'000	HK\$'000
Joint ventures:				
1488 Alberni LPDH (as defined in Note 18)		Interest income	17,794	17,970
1488 Alberni LPI (as defined in Note 18)		Interest income	936	946
City Synergy Limited		Management fee income	30	30
Whiterfield Peak Limited		Management fee income	90	90
Pro Gain Limited		Hotel management fee		
		income	40	475
Associates:				
Concordia (as defined in Note 19)		Management fee income	120	120
Macau Properties Holdings Limited		Rental income	1,173	1,183
Concordia		Consultancy fee expenses	_	35,000
Other related companies:				
Hi Park Limited ("Hi Park")	(a)	Licence fee received	600	600
		Rental income and		
		management fee income	1,173	1,046
		Short-term lease expense	23	29
Vectr Venture Limited ("Vectr")	(b)	Rental income and		
		management fee income	570	558

#### Notes:

<sup>(</sup>a) Mr. Cheung Hon Kit, an executive Director, is a shareholder of Hi Park.

<sup>(</sup>b) Vectr is controlled by Mr. Chan Yiu Lun, Alan, an executive Director.

For the year ended 31 March 2023

#### **40. RELATED PARTY TRANSACTIONS AND BALANCES** (Continued)

#### **Related party transactions** (Continued)

#### (ii) Compensation of key management personnel

The remuneration of key management personnel, representing the Directors, during the year was as follows:

	2023 HK\$'000	2022 HK\$'000
Short-term benefits Equity-settled share-based payment expense Post-employment benefits	35,600 347 36	49,302 520 215
	35,983	50,037

The remuneration of Directors is determined by the remuneration committee, with reference to the prevailing market conditions, their duties and responsibilities and time spent on the affairs of the Group as well as their performance.

#### **Related party balances**

Details of the outstanding balances with related parties are set out in the consolidated statement of financial position and Notes 18 and 19.

#### Other related party transactions

The Company provided corporate guarantees for loan facilities granted to certain joint ventures and an associate. Details of the guarantees are set out in Note 41.

#### 41. FINANCIAL GUARANTEE CONTRACTS

At the end of the reporting period, the Group has entered into financial guarantee contracts by provision of corporate guarantees in respect of the credit facilities granted by the banks to its joint ventures and an associate, with the respective granted amounts as follows:

	2023 HK\$'000	2022 HK\$'000
a 20% owned associate	360,000	282,854
a 50% owned joint venture	35,642	41,942
a 40% owned joint venture	_	281,600
a 28% owned joint venture in Canada	227,556	245,510
a 50% owned joint venture in Canada	542,075	583,240
	1,165,273	1,435,146

The amounts disclosed above represent the aggregate amounts that could be required to be paid if the guarantees were called upon in entirety as at 31 March 2023, of which HK\$1,010,541,000 (2022: HK\$1,266,171,000) has been utilised by the joint ventures/associate.

The ECL for outstanding financial guarantees are assessed to be immaterial as at 31 March 2023 and 2022.

For the year ended 31 March 2023

#### 42. SUMMARISED STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2023 HK\$'000	2022 HK\$'000
Non-current assets Investments in subsidiaries	1,290,317	1,293,136
Amounts due from subsidiaries	3,176,178	4,119,734
Other non-current assets	13,500	
	4,479,995	5,412,870
Current assets		
Debtors, deposits and prepayments	5,937	5,883
Cash and cash equivalents	6,229	152,366
	12,166	158,249
Current liabilities		
Creditors, deposits and accrued charges	5,486	3,006
Bank borrowings	75,656	3,945
	81,142	6,951
Net current (liabilities) assets	(68,976)	151,298
net carrent (nasmities) assets	(00,570)	131,230
Total assets less current liabilities	4,411,019	5,564,168
Non-current liability	404.022	500.045
Bank borrowings	404,932	508,045
	4,006,087	5,056,123
Capital and reserves		
Share capital	9,126	9,602
Reserves (note)	3,996,961	5,046,521
	4,006,087	5,056,123

For the year ended 31 March 2023

## 42. SUMMARISED STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

#### Reserves

	Share premium HK\$'000	Contributed surplus HK\$'000 (note)	Capital redemption reserve HK\$'000	Share- based payment reserve HK\$'000	Retained profits HK\$'000	<b>Total</b> HK\$'000
THE COMPANY						
At 1 April 2021 Loss and total comprehensive	3,373,997	113,020	9,369	4,056	2,439,440	5,939,882
expense for the year Recognition of equity-settled share-	-	_	-	-	(797,759)	(797,759)
based payments (Note 31)	_	_	_	1,170	_	1,170
Transfer on lapse of share options	-	-	-	(801)	47	(754)
Dividends recognised as distribution (Note 13)					(96,018)	(96,018)
At 31 March 2022 Loss and total comprehensive	3,373,997	113,020	9,369	4,425	1,545,710	5,046,521
expenses for the year	_	_	_	_	(951,929)	(951,929)
Repurchase of shares	(47,018)	-	476	-	(476)	(47,018)
Recognition of equity-settled share- based payments (Note 31)	_	_	_	695	-	695
Transfer on lapse of share options	-	-	-	(3,574)	125	(3,449)
Dividends recognised as distribution (Note 13)					(47,859)	(47,859)
At 31 March 2023	3,326,979	113,020	9,845	1,546	545,571	3,996,961

note: The contributed surplus of the Company represented the credit arising from capital reduction pursuant to the capital reorganisation on 13 March 2010.

For the year ended 31 March 2023

### 43. PRINCIPAL SUBSIDIARIES

Particulars of the Company's principal subsidiaries at 31 March 2023 and 2022 are as follows:

Name of subsidiary	establishment/ share capital/ equity int		registration/ establishment/		registration/ fully paid Total attributable establishment/ share capital/ equity interest pperation registered capital held by the Company 2023 2022		Principal activity
Advance Tech Limited	Hong Kong	HK\$1 ordinary share	100	100	Securities investment		
Anyone Holdings Limited	British Virgin Islands/ Hong Kong	US\$1 ordinary share	100	100	Property development		
Assets Island Limited	Hong Kong	HK\$1 ordinary share	100	100	Property development and property sales		
Beam Castle Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
Business Action Holdings Limited	British Virgin Islands	US\$1,000 ordinary shares	100	100	Investment holding		
CWB Land Limited	Hong Kong	HK\$209 ordinary shares	100	100	Property development		
Diverse Century Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
DS Eastin	Hong Kong	HK\$20 ordinary shares	100	100	Investment holding		
Eagle Spirit Holdings Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
Global Intelligence Investments Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
Great Intelligence Limited	Hong Kong	HK\$2 ordinary shares	100	100	Property investment		
ITC Properties Finance Limited	Hong Kong	HK\$2 ordinary shares	100	100	Money lending		
ITC Properties Holdings Group Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
ITC Properties (Hong Kong) Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
ITC Properties Investment (China) Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
ITC Properties (Macau) Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		
ITC Properties Management Group Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding		

For the year ended 31 March 2023

## 43. PRINCIPAL SUBSIDIARIES (Continued)

Name of subsidiary	Place of incorporation/ Issued and registration/ fully paid Total attributable establishment/ share capital/ equity interest ne of subsidiary operation registered capital held by the Compan		interest	Principal activity	
			<b>2023</b> 2022 %		
ITC Properties Management Limited	Hong Kong	(i) HK\$2,000 ordinary shares (ii) HK\$500,000 non-voting deferred shares (note (a))	100	100	Securities investment and provision of management services
ITC Properties (Overseas) Limited	British Virgin Islands	US\$100 ordinary shares	100	100	Investment holding
ITC Properties (PRC) Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
ITC Properties Secretarial Limited	Hong Kong	HK\$2 ordinary shares	100	100	Provision of corporate secretarial services
ITC Properties (Townsend House) Company Limited	United Kingdom	GBP1 ordinary share	90.1	90.1	Property investment and development
ITC Properties (Vietnam) Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
ITCP Alberni Holdings Limited	Canada	(i) CAD4,760,100 common shares (ii) CAD3,250,948 preferred shares (2022: (i) CAD4,760,100 common shares (ii) CAD2,861,895 preferred shares)	100	100	Investment holding
Lion Speed Developments Limited	British Virgin Islands	US\$1 ordinary share	100	100	Securities and fund investments
Million Orient Limited	Hong Kong	HK\$1 ordinary share	100	100	Investment holding
More Cash	British Virgin Islands	US\$100 ordinary shares	60	60	Investment holding
New Realm Holdings Pte Ltd.	Singapore	Singapore dollar 1 ordinary share	100	100	Investment holding
Prime Paramount Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
Rank Ace Investments Limited	British Virgin Islands	US\$1 ordinary share	100	100	Property investment

For the year ended 31 March 2023

## 43. PRINCIPAL SUBSIDIARIES (Continued)

Name of subsidiary	Place of incorporation/ registration/ establishment/ operation	Issued and fully paid share capital/ registered capital	fully paid Total attributable share capital/ equity interest		Principal activity
Rosedale Group Management Limited	Hong Kong	HK\$2 ordinary shares	100	100	Provision of management services
Rosedale Hotel Corporation Limited	Hong Kong	HK\$1 ordinary share	100	100	Hotel management
Rosedale Hotel Kowloon Limited	Hong Kong	HK\$1 ordinary share	100	100	Hotel management
Silver Infinite	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
Smart Eagle Holdings Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
Solid Riches Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
Success Well Investment Limited	Hong Kong	HK\$2 ordinary shares	100	100	Property investment
Top Century International Limited	British Virgin Islands	US\$1 ordinary share	100	100	Investment holding
Treasure Generator Limited (note (b))	British Virgin Islands/ Hong Kong	US\$1 ordinary share	100	100	Loan notes issuer
Unique Way Limited	British Virgin Islands	US\$2 ordinary shares	100	100	Investment holding
Utmost Sound Limited	British Virgin Islands	US\$1,000 ordinary shares	72	72	Investment holding
三亞創新產業開發有限公司(note (c))	PRC	RMB275,389,430	100	100	Property development

#### Notes:

- (a) The non-voting deferred shares, which are not held by the Group, carry no rights to (i) dividends, (ii) receive notice of or attend or vote at any general meeting of the company, and (iii) participate in any distribution on winding up practically.
- (b) This subsidiary ceased its business in Hong Kong during the year ended 31 March 2022 and is to be struck off on 1 May 2023.
- (c) This subsidiary is a wholly foreign-owned enterprise established in the PRC.
- (d) Except ITC Properties Holdings Group Limited and Treasure Generator Limited, all the above principal subsidiaries are indirectly held by the Company.

For the year ended 31 March 2023

#### 43. PRINCIPAL SUBSIDIARIES (Continued)

Other than Treasure Generator Limited, being the issuer of the guaranteed notes which were fully settled during the year ended 31 March 2022, none of the subsidiaries had any debt securities outstanding at the end of the reporting period or at any time during the year.

The above table lists the subsidiaries of the Company which, in the opinion of the Directors, principally affected the results or assets of the Group. Disclosing the details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

At the end of the reporting period, the Company has other subsidiaries that are not material to the Group. A majority of these subsidiaries operate in Hong Kong. The compositions and the principal activities of these subsidiaries are summarised as follows:

Principal activity	Country/place of incorporation/ establishment	Number of subsidia 2023	aries 2022
Property holding and property redevelopment	Hong Kong/PRC/Canada United Kingdom/others	41	41
Hotel and leisure	Hong Kong/PRC/Canada/others	18	18
Securities investments	Hong Kong/others	4	4
Finance	Hong Kong/others	3	3
Others	Hong Kong/PRC/Macau/others	93	95
		159	161

### Details of non-wholly owned subsidiary that has material non-controlling interests

The table below shows details of non-wholly-owned subsidiaries of the Company that have material non-controlling interests:

Name of subsidiary	Place of incorporation/ establishment/ operations	Proportion of ownership interests and voting rights held by non-controlling interests			located ontrolling rests	Accum non-con inte	trolling
		31.3.2023	31.3.2022	2023	2022	31.3.2023	31.3.2022
		%	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000
More Cash	British Virgin Islands	40	40	(4,734)	(29,380)	190,580	212,902
Individually immaterial subsidiaries with non-controlling interests				(917)	(3,594)	(3,476)	(2,465)
				(5,651)	(32,974)	187,104	210,437

For the year ended 31 March 2023

### 43. PRINCIPAL SUBSIDIARIES (Continued)

## Details of non-wholly owned subsidiary that has material non-controlling interests (Continued)

Summarised financial information in respect of each of the Group's subsidiaries that has material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

#### More Cash

	31.3.2023 <i>HK\$'</i> 000	31.3.2022 <i>HK\$'000</i>
Current assets	15	12
Non-current assets	544,814	600,583
Current liabilities	(68,378)	(68,340)
Equity attributable to owners of the Company	285,871	319,353
Non-controlling interests	190,580	212,902
Revenue	_	
Loss for the year	(11,835)	(73,449)
Loss attributable to owners of the Company Loss attributable to the non-controlling interests	(7,101) (4,734)	(44,069) (29,380)
Loss for the year	(11,835)	(73,449)
Other comprehensive (expense) income attributable to owners of the Company Other comprehensive (expense) income attributable to the non-controlling	(26,381)	21,761
interests	(17,588)	14,507
Other comprehensive (expense) income for the year	(43,969)	36,268
Total comprehensive expense attributable to owners of the Company Total comprehensive expense attributable to the non-controlling interests	(33,482) (22,322)	(22,308) (14,873)
Total comprehensive expense for the year	(55,804)	(37,181)
Net cash inflow from operating activities Net cash inflow from financing activities	1	1 
Net cash inflow	1	8

# **FINANCIAL SUMMARY**

	For the year ended 31 March						
	2019	2020	2021	2022	2023		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Revenue	262,299	175,360	258,437	332,187	90,756		
Profit (loss) before taxation	141,055	(972,033)	(692,246)	541,639	(152,420)		
Taxation	(1,165)	29	28,216	(8,449)	(144)		
Profit (loss) for the year	139,890	(972,004)	(664,030)	533,190	(152,564)		
Profit (loss) attributable to:							
Owners of the Company	140,583	(971,000)	(662,160)	566,164	(146,913)		
Non-controlling interests	(693)	(1,004)	(1,870)	(32,974)	(5,651)		
-							
	139,890	(972,004)	(664,030)	533,190	(152,564)		
	As at 31 March						
	2019	2020	2021	2022	2023		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Total assets	9,171,176	7,891,649	6,599,447	6,710,096	5,675,772		
Total liabilities	(3,832,062)	(3,829,785)	(3,106,996)	(2,505,327)	(1,880,309)		
	5,339,114	4,061,864	3,492,451	4,204,769	3,795,463		
Equity attributable to:							
Equity attributable to: Owners of the Company	5,336,124	4,060,285	3,491,146	3,994,332	3,608,359		
	5,336,124 2,990	4,060,285 1,579	3,491,146 1,305	3,994,332 210,437	3,608,359 187,104		
Owners of the Company							
Owners of the Company							

Note: The Group has retrospectively applied HKFRS 9 and HKFRS 15 at 1 April 2018 and HKFRS 16 at 1 April 2019 without restatement of comparative figures.

# SCHEDULE OF PRINCIPAL PROPERTIES

Location	Approximate gross floor area (sq. ft.)	Lease term	Use	Stage of completion	Group's ownership		
PROPERTIES HELD FOR SELF USE AND INVESTMENT							
30/F., Bank of America Tower, No. 12 Harcourt Road, Central, Hong Kong	13,880	Long	Office	Completed	100%		
250 Hennessy, No. 250 Hennessy Road, Wanchai, Hong Kong	55,600	Long	Office/Car parks	Completed	100%		
The Westin Bayshore, 1601 Bayshore Drive, Vancouver, British Columbia, Canada	449,000	Freehold	Hotel/Conference/ Ancillary uses	Completed	50%		
Portions of Dabiao International Centre, No. 362 Jiang Nan Avenue South and No. 238 Changgang Zhong Road, Haizhu District, Guangzhou City, PRC	628,000	Medium	Commercial/Office/ Hotel/Car parks	Completed	45%		
Renaissance Shanghai Caohejing Hotel, No. 397 Tianlin Road, Caohejing Hi-Tech Park, Xuhui District, Shanghai, PRC	694,000	Medium	Hotel	Completed	24.5%		

# SCHEDULE OF PRINCIPAL PROPERTIES

**Approximate** 

Location	gross floor area (sq. ft.)	term	Use	completion	ownership			
STOCK OF PROPERTIES UNDER DEVELOPMENT								
Townsend House, Greycoat Place, London, United Kingdom	43,239 (Gross site area approximately 6,098 sq. ft.)	Freehold	Residential/ Commercial	Superstructure work in progress	90.1%			
Nos. 21, 23, 25, 27, 29 and 31 Sheung Heung Road, To Kwa Wan, Hong Kong	81,900 (note 1) (Gross site area approximately 9,100 sq. ft.)	Long	Residential/ Commercial	Demolition work completed	72%			
Lote 2 to Lote 12 of One Oasis, Sky Oasis and Grand Oasis, Estrada de Seac Pai Van, Coloane, Macau	1,035,000 (note 2) (Gross site area approximately 302,000 sq. ft.)	Medium	Residential/ Commercial	Completed	35.5%			
1444 Alberni Street, 711 Broughton Street and 740 Nicola Street, Vancouver, British Columbia, Canada	Proposed: 612,000 (Gross site area approximately 43,230 sq. ft.)	Freehold	Residential/ Commercial	Rezoning approved	28%			
No. 23 Po Shan Road, Mid-levels, Hong Kong	80,000 (Gross site area approximately 15,000 sq. ft.)	Long	Residential	Superstructure work completed	20%			

Stage of

Group's

### Notes:

<sup>(1)</sup> The gross floor area represents the area under the provisional basic terms for land exchange to residential and commercial land.

<sup>(2)</sup> The gross floor area represents the remaining area of the project.

## **DEFINITIONS**

In this annual report, the following expressions have the following meanings unless otherwise specified:

2012 Share Option Scheme the share option scheme of the Company adopted on 17 August 2012 and

subsequently cancelled and terminated on 10 September 2021

Annual General Meeting the annual general meeting of the Company to be held at 15/F., 250 Hennessy, 250

Hennessy Road, Wanchai, Hong Kong on Friday, 8 September 2023 at 10:30 a.m.

Board the board of Directors

Bye-Laws the bye-laws of the Company as amended, supplemented or otherwise modified

from time to time

CG Code the Corporate Governance Code as set out in Appendix 14 to the Listing Rules

Company ITC Properties Group Limited, a company incorporated in Bermuda with limited

liability, the Shares of which are listed on the main board of the Stock Exchange

(Stock Code: 199)

Director(s) the director(s) of the Company

Group collectively, the Company and its subsidiaries

HK\$ Hong Kong dollars, the lawful currency of Hong Kong

Hong Kong Special Administrative Region of the PRC

Listing Rules the Rules Governing the Listing of Securities on the Stock Exchange as amended,

supplemented or otherwise modified from time to time

Macau Special Administrative Region of the PRC

Model Code the Model Code for Securities Transactions by Directors of Listed Issuers as set out

in Appendix 10 to the Listing Rules

New Share Option Scheme the new share option scheme of the Company adopted on 10 September 2021

PRC the People's Republic of China, and for the purpose of this annual report, excluding

Hong Kong, Macau and Taiwan

SFO Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) as

amended, supplemented or otherwise modified from time to time

Share(s) ordinary share(s) of HK\$0.01 each in the issued share capital of the Company

Shareholder(s) holder(s) of the Share(s)

# **DEFINITIONS**

Share Option Schemes collectively, the 2012 Share Option Scheme and the New Share Option Scheme

sq. ft. square feet

Stock Exchange The Stock Exchange of Hong Kong Limited

Year the financial year ended 31 March 2023

% per cent.

In case of any inconsistency, the English version of this annual report shall prevail over the Chinese version.

