

C-LINK SQUARED LIMITED

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock code 股份代號 : 1463



2023

ANNUAL REPORT 年報

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FINANCIAL HIGHLIGHTS

財務摘要

		Year ended 31 December 截至12月31日止年度		
		2023 2023年 RM'000 千令吉特 (Audited) (經審核)	2022 2022年 RM'000 千令吉特 (Audited) (經審核)	(Decrease) (減少)
Results 業績				
Revenue	收益	93,763	105,680	(11.3)%
Gross profit	毛利	22,907	23,449	(2.3)%
Profit/(loss) before tax	除稅前溢利／(虧損)	(1,465)	2,697	N/A不適用
Loss attributable to equity holders of the Company for the year	本公司股權持有人應佔年內虧損	(4,249)	(807)	N/A不適用
Basic and diluted loss per share attributable to equity holders of the Company (RM sen)	本公司股權持有人應佔每股基本及攤薄虧損(令吉特仙)	(0.18)	(0.03)	N/A不適用
		As at 31 December 2023 2023年 12月31日 RM'000 千令吉特 (Audited) (經審核)	As at 31 December 2022 2022年 12月31日 RM'000 千令吉特 (Audited) (經審核)	Increase/ (Decrease) 增加/ (減少)
Financial Position 財務狀況				
Total assets	總資產	103,620	111,760	(7.3)%
Loans and borrowings	貸款及借款	6,895	13,383	(48.5)%
Total equity attributable to equity holders of the Company	本公司權益持有人應佔權益總額	81,222	84,561	(3.9)%
Current ratio (times)*	流動比率(倍)*	5.3	4.7	13.6%
Gearing ratio (%)**	資產負債比率(%)**			(7.3) percentage points
Return on equity (%)***	權益回報率(%)***	8.5 (5.2)	15.8 (1.0)	百分點 N/A不適用

* Current ratio is calculated based on the total current assets divided by the total current liabilities as at the end of each reporting year.

** Gearing ratio is calculated based on the total loans and borrowings divided by the total equity attributable to equity holders of the Company as at the end of each reporting year and multiplied by 100%.

*** Return on equity is calculated based on profit/(loss) attributable to equity holders of the Company for each reporting year divided by the total equity attributable to equity holders of the Company as at the end of each reporting year and multiplied by 100%.

* 流動比率乃按於各報告年度末之流動資產總值除以流動負債總額計算。

** 資產負債比率乃按於各報告年度末之借貸及借款總額除以本公司股權持有人應佔權益總額，再乘以100%計算。

*** 權益回報率乃按各報告年度之本公司股權持有人應佔溢利／(虧損)除以各報告年度末之本公司股權持有人應佔權益總額，再乘以100%計算。

CORPORATE INFORMATION

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Ma Shengcong
(Chairman of the Board and Chief Executive Officer)
Ms. Zhang Ying

Non-Executive Directors

Mr. Ling Sheng Shyan
Dr. Wu Xianyi

Independent Non-Executive Directors

Dr. Zeng Jianhua
Mr. Yang Junhui
Mr. Qian Jianguang

AUDIT COMMITTEE

Mr. Yang Junhui (Chairman)
Mr. Qian Jianguang
Dr. Zeng Jianhua

REMUNERATION COMMITTEE

Mr. Yang Junhui (Chairman)
Mr. Qian Jianguang
Dr. Zeng Jianhua
Mr. Ma Shengcong

NOMINATION COMMITTEE

Mr. Ma Shengcong (Chairman)
Mr. Yang Junhui
Mr. Qian Jianguang
Dr. Zeng Jianhua

AUTHORISED REPRESENTATIVES

Mr. Ma Shengcong
Ms. Chan Lok Yee (ACG HKACG)

董事會

執行董事

馬生聰先生
(董事會主席兼行政總裁)
張瑩女士

非執行董事

Ling Sheng Shyan先生
吳賢毅博士

獨立非執行董事

曾建華博士
楊軍輝先生
錢劍光先生

審核委員會

楊軍輝先生 (主席)
錢劍光先生
曾建華博士

薪酬委員會

楊軍輝先生 (主席)
錢劍光先生
曾建華博士
馬生聰先生

提名委員會

馬生聰先生 (主席)
楊軍輝先生
錢劍光先生
曾建華博士

授權代表

馬生聰先生
陳潔而女士 (ACG HKACG)

CORPORATE INFORMATION

公司資料

COMPANY SECRETARY

Ms. Chan Lok Yee (ACG HKACG)

REGISTERED OFFICE

Windward 3, Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 1901, 19/F, Lee Garden One
33 Hysan Avenue
Causeway Bay
Hong Kong

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS

No. 1, Persiaran Sungai Buloh
Taman Industri Sungai Buloh
Kota Damansara
47810 Petaling Jaya
Selangor
Malaysia

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ocorian Trust (Cayman) Limited
Windward 3, Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wan Chai, Hong Kong

公司秘書

陳潔而女士 (ACG HKACG)

註冊辦事處

Windward 3, Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

香港主要營業地點

香港
銅鑼灣
希慎道33號
利園一期19樓1901室

總部及主要營業地點

No. 1, Persiaran Sungai Buloh
Taman Industri Sungai Buloh
Kota Damansara
47810 Petaling Jaya
Selangor
Malaysia

開曼群島股份過戶登記總處

Ocorian Trust (Cayman) Limited
Windward 3, Regatta Office Park
PO Box 1350
Grand Cayman KY1-1108
Cayman Islands

香港股份過戶登記分處

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心
17樓1712-1716號舖

CORPORATE INFORMATION

公司資料

HONG KONG LEGAL ADVISOR

Taylor Wessing
21/F, 8 Queen's Road Central
Hong Kong

INDEPENDENT AUDITOR

CCTH CPA Limited
Certified Public Accountants
Public Interest Entity Auditor registered in accordance with
the Accounting and Financial Reporting Council Ordinance
Unit 1510-1517, 15/F, Tower 2
Kowloon Commerce Centre
No. 51 Kwai Cheong Road
Kwai Chung, New Territories
Hong Kong

PRINCIPAL BANKER

CIMB Bank Berhad
43-G Jalan PJU 5/20
The Strand Pusat
Perdagangan Kota Damansara
Kota Damansara
47810 Petaling Jaya
Selangor, Malaysia

STOCK CODE

1463

WEBSITE

www.clinksquared.com

香港法律顧問

泰樂信律師事務所
香港
皇后大道中8號21樓

獨立核數師

中正天恆會計師有限公司
執業會計師
根據會計及財務匯報局條例註冊的
公眾利益實體核數師
香港
新界葵涌
葵昌路51號
九龍貿易中心
第2座15樓1510-1517室

主要往來銀行

CIMB Bank Berhad
43-G Jalan PJU 5/20
The Strand Pusat
Perdagangan Kota Damansara
Kota Damansara
47810 Petaling Jaya
Selangor, Malaysia

股份代號

1463

網站

www.clinksquared.com

CHAIRMAN'S STATEMENT

主席報告

Dear Shareholders,

On behalf of the Board of Directors of the Company, I am delighted to present the annual results of the Group for the year ended 31 December 2023.

COMPANY OVERVIEW

Our Group's businesses include (i) the provision of outsourced document management services and related enterprise software solutions in Malaysia; (ii) the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC; and (iii) the distribution and sales of medical equipment in the PRC. Our major customers include highly reputable commercial enterprises in the financial industry and the retail industry in Malaysia, Singapore and the PRC.

Having considered the expected level of technological changes required to meet competition and future requirements across our customer base, our strategy is to focus on the development in IT applications and services to give us the technological edge to stay ahead of the competition in this market segment.

With an experienced management and development team, we will continue to scale up our products and service capabilities to build on our competitive strengths in our proprietary technology, process advantage and extensive customer base. These competitive strengths have contributed to the Group's continued recognition as a solution provider for the financial industry in Malaysia. We will continue to listen to our clients to develop our products and services and identify more new business opportunities in the PRC.

We have been expanding our footprint in the PRC in recent years and have been engaging in outsourced insurance risk analysis services and insurance marketing services, and distribution and sales of medical equipment business in the PRC. Furthermore, the acquisition of 100% of the issued shares of Sun Join Investment Limited ("**Sun Join**") on 26 January 2024 would allow us to be able to offer one-stop insurance and healthcare services to our existing and new customers from the expanded customer base in PRC and diversify our businesses. We will remain prudent and develop our business at a steady pace in the PRC, and will review the performance, strategies and development regularly.

各位股東：

本人謹代表本公司董事會欣然呈報本集團截至2023年12月31日止年度的全年業績。

公司概覽

本集團業務包括(i)在馬來西亞從事提供外判文件管理服務以及企業軟件解決方案；(ii)於中國從事外判保險風險分析服務及保險營銷服務；及(iii)於中國從事分銷及銷售醫療設備。我們的主要客戶包括在馬來西亞、新加坡和中國的金融業和零售業享負盛名的商業企業。

考慮到滿足客戶群的競爭及未來要求所需的預期技術改變水平後，我們的策略為專注於開發IT應用程序及服務，以為我們提供技術優勢，在此市場分部的競爭中保持領先地位。

憑藉經驗豐富的管理及開發團隊，我們會繼續擴大產品及服務能力，以建立我們在專有技術、流程優勢和廣泛客戶群方面的競爭優勢。這些競爭優勢已貢獻本集團繼續獲認為馬來西亞金融業的解決方案提供商。我們會繼續傾聽客戶意見，以開發我們的產品及服務，並在中國物色更多新商機。

近年來，我們不斷擴大在中國的業務，並一直在中國從事外包保險風險分析服務、保險營銷服務以及醫療設備分銷及銷售業務。此外，於2024年1月26日收購盛濟投資有限公司（「**盛濟**」）100%已發行股份將致使我們能夠向經擴大的中國客戶群中現有及新客戶提供一站式保險及醫療保健服務，並實現業務多元化。我們將保持審慎穩健地發展我們於中國的業務，並將定期檢討業績、策略及發展。

CHAIRMAN'S STATEMENT

主席報告

BUSINESS REVIEW

During the year of 2023, our Group recorded a decrease in revenue of approximately 11.3% from approximately RM105.7 million for the year ended 31 December 2022 to approximately RM93.8 million for the year ended 31 December 2023. The decrease was mainly due to the combined effect of (i) the decrease in revenue generated from the provision of outsourced document management services from approximately RM77.6 million for the year ended 31 December 2022 to approximately RM73.7 million for the year ended 31 December 2023; (ii) the decrease in aggregated revenue generated from the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC from approximately RM21.9 million for the year ended 31 December 2022 to approximately RM13.4 million for the year ended 31 December 2023; and (iii) the decrease in revenue generated from the provision of enterprise software solutions from approximately RM5.8 million for the year ended 31 December 2022 to approximately RM5.6 million for the year ended 31 December 2023.

Our gross profit decreased by approximately RM0.5 million or 2.3% from approximately RM23.5 million for the year ended 31 December 2022 to approximately RM22.9 million for the year ended 31 December 2023. The decrease in gross profit was mainly attributable to the decrease in revenue generated from the provision of document print and mail fulfilment services in Malaysia and outsourced insurance risk analysis services in the PRC. Our gross profit margin increased by approximately 2.2 percentage point from approximately 22.2% for the year ended 31 December 2022 to approximately 24.4% for the year ended 31 December 2023. The increase in gross profit margin was mainly due to the decrease in the portion of our revenue generated from low profit margin services such as the provision of document mail fulfilment services.

Our Group recorded a net loss attributable to equity holders of the Company of approximately RM4.2 million for the year ended 31 December 2023, as compared with a loss attributable to equity holders of the Company of approximately RM0.8 million for the year ended 31 December 2022, mainly due to the decrease in gross profit and the increase in administrative expenses.

業務回顧

於2023年，本集團收益由截至2022年12月31日止年度約105.7百萬令吉特減少約11.3%至截至2023年12月31日止年度約93.8百萬令吉特。有關減少的主要是由於以下各項的合併影響所致：(i)提供外判文件管理服務所產生的收益由截至2022年12月31日止年度約77.6百萬令吉特減少至截至2023年12月31日止年度約73.7百萬令吉特；(ii)於中國提供外判保險風險分析服務及保險營銷服務產生的總收益由截至2022年12月31日止年度約21.9百萬令吉特減少至截至2023年12月31日止年度約13.4百萬令吉特；及(iii)提供企業軟件解決方案所產生的收益由截至2022年12月31日止年度約5.8百萬令吉特減少至截至2023年12月31日止年度約5.6百萬令吉特。

我們的毛利由截至2022年12月31日止年度約23.5百萬令吉特減少約0.5百萬令吉特或2.3%至截至2023年12月31日止年度約22.9百萬令吉特。毛利減少的主要原因是於馬來西亞提供文件打印及郵件專遞以及於中國的外判保險風險分析服務產生的收益減少。我們的毛利率由截至2022年12月31日止年度約22.2%增加約2.2個百分點至截至2023年12月31日止年度約24.4%。毛利率增加的主要原因是我們的收益中來自毛利率較低的服務（例如提供郵件專遞服務）的部分減少。

本集團截至2023年12月31日止年度錄得本公司股權持有人應佔淨虧損約4.2百萬令吉特，而截至2022年12月31日止年度錄得本公司股權持有人應佔虧損約0.8百萬令吉特，主要原因是毛利減少及行政開支增加。

CHAIRMAN'S STATEMENT

主席報告

INDUSTRY REVIEW

The industry transformations following the adoption of SaaS in delivering applications over the Internet as a service and the development of new technologies have accelerated the pace of change in the outsourced document management services industry.

As we continuously evolve and adapt to the fast-changing requirements of our customers in the banking, insurance and retail industries, who are seeking more value from our products, services and solutions, we address this demand by upgrading our IT infrastructure and expanding our capacity to host and provide our suite of proprietary enterprise software applications called the Streamline Suite in a new Data Centre facility in Malaysia. This new Data Centre facility will contribute to our Group's outsourced document management services and enterprise software solutions services by allowing our Group to enhance our document hosting capability for electronic distribution and enterprise software solutions to our existing and new customers.

FUTURE OUTLOOK

The market demand has been continuously evolving and the fast-paced developments in digital technologies have further fueled the growth of the use of advanced technologies such as AI, livestreaming and video technology to assist multi-channel engagement with customers and automation to enhance business processes.

As we have been continuously strengthening our business model to be "Future Ready", we shall continue to invest in scaling up our solutions and services to take advantage of this opportunity and respond to the changes more purposefully to lay the foundation for the Group's future innovation and growth. The future growth prospects are clearly positive and with our future-readiness of our solutions and services, we are fully geared to make the most of the exciting new possibilities ahead.

行業回顧

採納SaaS以服務形式透過互聯網交付應用程式的行業轉型以及新技術發展已加速外判文件管理服務行業變化的步伐。

隨著我們不斷發展及適應銀行、保險及零售行業客戶快速變化的需求，彼等正從我們的產品、服務及解決方案中尋求更多價值，我們透過升級IT基礎設施及擴充我們的能力，在馬來西亞的新數據中心設施中託管及提供我們名為Streamline Suite的專有企業軟件應用程序套件，以滿足有關需求。該新數據中心設施將貢獻本集團的外判文件管理服務及企業軟件解決方案服務，讓本集團能夠提升為現有及新客戶提供電子分發和企業軟件解決方案的文件託管能力。

前景

市場需求一直在不斷發展，且數碼技術快速發展進一步推動運用AI、直播及視像技術等先進技術的增長，協助與客戶的多渠道互動及自動化改進業務流程。

由於我們一直在不斷加強我們的業務模式，為未來做好準備，我們將繼續投資於擴大解決方案及服務的規模，以善用該機遇，並且更針對性地應對變化，為本集團的未來創新及發展奠定基礎。未來增長前景明顯樂觀，加上我們的解決方案及服務面向未來，我們已完全準備好充分利用未來令人期待的全新可能性。

CHAIRMAN'S STATEMENT

主席報告

APPRECIATION

On behalf of the Board of Directors of the Company, I would like to take this opportunity to express my deepest appreciation for the support of our valued Shareholders and customers. Finally, to the management team and all staff, I value your commitment and would like to thank you for your contributions and hard work during the year, and I continue to look forward to your support in the coming years.

Ma Shengcong

Chairman and Chief Executive Officer

Hong Kong, 28 March 2024

致謝

本人謹代表本公司董事會，藉此機會對尊貴的股東和客戶的鼎力支持表示由衷謝意。最後，管理團隊和全體員工作出的承擔實在難能可貴，本人十分感謝閣下在這一年的寶貴貢獻和竭誠服務，並會於來年繼續期待閣下的支持。

馬生聰

主席兼行政總裁

香港，2024年3月28日

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

BUSINESS REVIEW AND OUTLOOK

We are principally engaged in (i) the provision of outsourced services, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC, and (ii) the distribution and sales of medical equipment in the PRC. Our outsourced document management services represent our largest revenue stream which include (a) electronic document delivery; (b) document print and mail fulfilment; (c) MICR cheque print and mail fulfilment; (d) medical ID card print and mail fulfilment; and (e) document imaging and scanning services. Our subsidiaries in the PRC are principally engaged in the operation of outsourced insurance risk analysis services and insurance marketing services business as well as the distribution and sales of medical equipment business in the PRC.

Over the years, we have successfully developed proprietary enterprise software applications focused on IT that drive digital transformation for large companies in the banking, insurance and retail industries in Malaysia. Our solutions are developed by our team of experienced IT engineers having longstanding experience in both the IT and the financial services industries, with the objective of optimising the IT document management system of our clients.

We have experienced an increasing demand on SaaS including the delivery of software application solutions in Malaysia, which has led to an increase in demand from existing and new customers utilising our Streamline Suite for enterprise software solutions services. As our customers are mostly financial institutions in Malaysia, our Streamline Suite and enterprise software solution services will be hosted in our Data Centre in Malaysia, which is expected to be ready for use by the end of 2025.

In light of the above, we are upgrading our IT infrastructure and expanding our capacity to host and provide our Streamline Suite in the Data Centre. This new Data Centre will contribute to our Group's outsourced document management services and enterprise software solutions services by allowing our Group to enhance our document hosting capability for electronic distribution and enterprise software solutions to our customers. Please refer to the sub-section headed "Future Plans and Prospects" in this annual report for more details.

業務回顧及前景

我們主要從事(i)於馬來西亞提供外判服務，其中包括提供外判文件管理服務及相關軟件應用程序及企業軟件解決方案服務以及於中國提供外判保險風險分析服務及保險營銷服務以及(ii)於中國分銷及銷售醫療設備。我們的外判文件管理服務為我們的最大收益來源，其中包括(a)電子文件傳遞；(b)文件打印及郵件專遞；(c) MICR支票打印及郵件專遞；(d)醫療ID卡打印及郵件專遞；及(e)文件成像及掃描服務。我們的中國附屬公司主要於中國從事外判保險風險分析服務及保險營銷服務之業務以及醫療設備分銷及銷售業務。

多年來，我們成功開發專注於IT的專有企業軟件應用程序，為馬來西亞的銀行、保險及零售業的大型公司推動數碼化轉型。我們的解決方案由在IT及金融服務行業擁有豐富經驗的資深IT工程師團隊開發，目的是優化客戶的IT文件管理系統。

我們經歷了對SaaS需求增加，包括於馬來西亞的軟件應用程序解決方案交付，其已增加現有及新客戶就企業軟件解決方案服務使用我們的Streamline Suite的需求。由於我們的客戶主要為於馬來西亞的金融機構，我們的Streamline Suite及企業軟件解決方案服務將託管於馬來西亞的數據中心（預期將於2025年底啟用）。

鑑於上述情況，我們正在升級我們的IT基礎設施，並擴展我們於數據中心託管及提供Streamline Suite的能力。該新數據中心將使本集團能夠增強我們為客戶提供電子分發及企業軟件解決方案的文件託管能力，從而為本集團的外判文件管理服務及企業軟件解決方案服務提供助力。更多詳情，請參閱本年報「未來計劃及前景」分節。

MANAGEMENT DISCUSSION AND ANALYSIS

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Furthermore, in recent years, we have successfully expanded and diversified our business in the PRC. Subsequent to the Reporting Period, on 26 January 2024, the Company has completed its Acquisition of Sun Join, and further diversified the Group's business by entering into the businesses of internet hospital and providing brick-and-mortar clinical services. Through the Acquisition of Sun Join, the Group will gain access to a comprehensive range of services that encompass both the digital and physical aspects of healthcare, and a ready-made platform is provided to the Group to enter into the internet hospital market will allow the Group to capitalize on its growth potential in the PRC. At the same time, the brick-and-mortar clinical services provide a complementary and tangible aspect to the Group's business. The Acquisition allows the Company to leverage the existing infrastructure, facilities, and expertise of the clinics controlled by Sun Join through its subsidiaries. This combination of virtual and physical healthcare services ensures a comprehensive and holistic approach to patient care, catering to a wide range of healthcare needs in the PRC.

FUTURE PLANS AND PROSPECTS

We intend to achieve sustainable growth in our business and create long-term Shareholder value. To achieve our goals, we propose to implement the following strategies:

- (i) Expanding the Group's data processing and technical capacity:
 - converting an existing building we acquired in 2022 into the new Data Centre to upgrade our IT infrastructure for expanding our outsourced document management services and our enterprise software solutions;
 - engaging external software development vendors to develop new applications within our Streamline Suite and front-end solutions;
- (ii) Expanding the Group's market presence locally and exploring expansion regionally to capture further market share:
 - maintaining and strengthening our relationship with existing customers and capturing new customers mainly in Malaysia, Singapore, Vietnam and the PRC; and
- (iii) Increasing the Group's reputation, operational efficiency and profitability through obtaining the Malaysia Multimedia Super Corridor status when the Data Centre is ready for use.

此外，近年來，我們已成功於中國擴展及多元化發展業務。於報告期後，本公司於2024年1月26日完成盛濟收購事項，並透過進軍互聯網醫院業務並提供實體門診服務進一步多元化發展本集團業務。透過盛濟之收購事項，本集團將獲得涵蓋電子及實體醫療保健的全面服務，並為本集團提供一個現成的平台，以進入互聯網醫院市場，將使本集團能夠利用其於中國的增長潛力。同時，實體門診服務為本集團業務提供有形的補充。收購事項讓本公司可利用盛濟透過其附屬公司所控制的診所現有基礎設施、設備及專業知識。虛擬及實體醫療保健服務的結合確保對病人的全面綜合護理，滿足於中國的廣泛醫療保健需求。

未來計劃及前景

我們擬實現業務可持續增長及創造長期股東價值。為實現我們的目標，我們擬實施以下策略：

- (i) 擴大本集團的數據處理及技術能力：
 - 將我們於2022年收購的現有樓宇改建成新數據中心，以升級我們的IT基礎設施，擴大我們的外判文件管理服務及我們的企業軟件解決方案；
 - 聘請外部軟件開發供應商，以於Streamline Suite及前端解決方案內開發新應用程序；
- (ii) 擴大本集團在當地的市場佔有率及探索區域擴展以獲取更多市場份額：
 - 維持及加強與現有客戶的關係，並主要於馬來西亞、新加坡、越南及中國獲得新客戶；及
- (iii) 當數據中心可用時，通過獲得馬來西亞多媒體超級走廊地位提高本集團的聲譽、營運效率及盈利能力。

MANAGEMENT DISCUSSION AND ANALYSIS

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The Group has applied approximately RM6.2 million (equivalent to approximately HK\$12.0 million) out of its internal resources for the design and project management of the Data Centre since 2020. However, as a result of the unprecedented COVID-19 Outbreak since the beginning of 2020, the Malaysia government had taken a series of preventative measures throughout the country, including but not limited to the MCO. Due to the outbreak of COVID-19 and the country-wide lockdown measures under the MCO, the construction plan of our new Data Centre was postponed, and as disclosed in the 2021 Announcement, the Company subsequently decided to acquire and convert an existing building in Malaysia into the Data Centre. On 10 January 2022, the Group entered into a provisional agreement with an independent third party to acquire a building in Malaysia for such purpose at the consideration of RM12.0 million (equivalent to approximately HK\$22.3 million), of which RM10.3 million (equivalent to approximately HK\$19.5 million) were paid out of the net proceeds of the Company's share offer and placing (the "Share Offer"), further details of which are set out in the Prospectus and the 2021 Announcement. The Group began the conversion of the building into the Data Centre in June 2022. As at 31 December 2023, the conversion work was still in progress and it is expected that the Data Centre will be ready for use by the end of 2025. The conversion work was delayed mainly due to the unexpected longer time required for the application for approval for the building, renovation and construction plans from the local authorities regarding the conversion of building usage.

The Group has expanded its footprint in the PRC and has been engaging in outsourced insurance risk analysis services and insurance marketing services, and distribution and sales of medical equipment business in the PRC since July 2021 and April 2022, respectively. Furthermore, the Acquisition would allow the Group to be able to offer one-stop insurance and healthcare services to its existing and new customers from the expanded customer base. The complimentary integration of the Group's insurance risk analysis services and insurance marketing services and the distribution and sales of medical equipment businesses allows the Group to provide enhanced solutions with greater operational efficiency in the long term.

自2020年以來，本集團已從內部資源中動用約6.2百萬令吉特（相當於約12.0百萬港元）用於數據中心的設計及項目管理。然而，由於自2020年年初史無前例的COVID-19爆發，馬來西亞政府已在全國範圍採取一系列預防措施，包括（但不限於）行動管制令。由於COVID-19爆發及根據行動管制令在全國實施封城措施，我們新數據中心的建設計劃已押後，且誠如2021年公告所披露，本公司其後決定收購馬來西亞的一棟現有樓宇並將其改建成數據中心。於2022年1月10日，本集團已與獨立第三方訂立臨時協議，以就此目的於馬來西亞收購一棟樓宇，代價為12.0百萬令吉特（相當於約22.3百萬港元），其中10.3百萬令吉特（相當於約19.5百萬港元）已由本公司股份發售及配售（「股份發售」，進一步詳情載於招股章程及2021年公告）的所得款項淨額支付。本集團於2022年6月開始將樓宇改建成數據中心。於2023年12月31日，改建工程仍在進行中，預計數據中心將於2025年年底投入使用。改建工程有所延誤乃主要由於就改變建築物用途向地方當局申請批准建築、改建及施工計劃需時較預期長所致。

自2021年7月及2022年4月起，本集團已擴大其於中國的足跡，並一直分別於中國從事外判保險風險分析服務及保險營銷服務以及醫療設備分銷及銷售業務。此外，收購事項將使本集團能夠向現有及擴大客戶群的新客戶提供一站式保險及醫療保健服務。本集團的保險風險分析服務及保險營銷服務以及醫療設備分銷及銷售業務的互補整合，使本集團能夠提供更優質的解決方案，並提高長期營運效率。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Going forward, the Group expects to develop advanced internet cloud technology and big data analysis to create a comprehensive and efficient service system for customers in the insurance and insurance related industries in the PRC. In addition, the Group aims to further internationalise and diversify its businesses based on such service system. Potential business opportunities include (i) the insurance big data business; (ii) the development of health management, equipment sales and big health business related to insurance data; and (iii) data cloud services for various small-to-medium enterprises, such as telemedicine, video conferencing and other business opportunities. The Group will remain prudent and develop its business at a steady pace in the PRC, and will review its performance, strategies and development regularly.

FINANCIAL REVIEW

Revenue from contracts with customers

Our total revenue amounted to approximately RM93.8 million and RM105.7 million for the years ended 31 December 2023 and 31 December 2022, respectively. Our revenue in 2023 was mainly derived from (i) the provision of outsourced services mainly to financial institutions and retails customers, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as outsourced insurance risk analysis services and insurance marketing services in the PRC, which in aggregate represented approximately 98.8% (2022: approximately 99.6%) of the total revenue of the Group in 2023, and (ii) the distribution and sales of medical equipment in the PRC, which represented approximately 1.2% (2022: approximately 0.4%) of the total revenue of the Group in 2023.

Provision of outsourced services

Outsourced document management services

Our revenue generated from the provision of outsourced document management services represented approximately 78.6% and 73.4% of our total revenue for the years ended 31 December 2023 and 31 December 2022, respectively. The revenue from the provision of outsourced document management services decreased by approximately RM3.9 million or 5.0% from approximately RM77.6 million for the year ended 31 December 2022 to approximately RM73.7 million for the year ended 31 December 2023. Such decrease in revenue was mainly due to the decrease in revenue generated from the provision of mail fulfilment services as more customers in the financial industry embrace the trend of paperless electronic document delivery for the year ended 31 December 2023.

展望未來，本集團預期開發先進的互聯網雲技術及大數據分析，為中國的保險及保險相關行業客戶創建全面及高效的服務系統。此外，本集團計劃以此服務體系為基礎，尋求進一步把業務國際化及多元化，潛在業務機會包括：(i)保險大數據業務；(ii)開展保險數據相關的健康管理、設備銷售及大健康業務；及(iii)面向各類中小企數據雲業務，比如遠程醫療、視頻會議等多方面的業務機會。本集團仍將審慎地於中國穩步發展其業務，並將定期檢視其業績、策略及發展。

財務回顧

來自與客戶訂立合約的收益

截至2023年12月31日及2022年12月31日止年度，我們的總收益分別約為93.8百萬令吉特及105.7百萬令吉特。我們於2023年的收益主要來自(i)主要向金融機構及零售客戶提供外判服務，其中包括於馬來西亞提供外判文件管理服務及相關軟件應用程序及企業軟件解決方案服務以及於中國提供外判保險風險分析服務及保險營銷服務，合共佔本集團於2023年的總收益約98.8%（2022年：約99.6%），以及(ii)於中國分銷及銷售醫療設備，佔本集團於2023年的總收益約1.2%（2022年：約0.4%）。

提供外判服務

外判文件管理服務

截至2023年12月31日及2022年12月31日止年度，我們提供外判文件管理服務產生的收益分別佔總收益約78.6%及73.4%。提供外判文件管理服務產生的收益由截至2022年12月31日止年度約77.6百萬令吉特減少約3.9百萬令吉特或5.0%至截至2023年12月31日止年度約73.7百萬令吉特。有關收益減少乃主要由於截至2023年12月31日止年度，由於更多金融業客戶接受無紙化電子文件交付的趨勢，故提供郵件專遞服務產生的收益減少所致。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Outsourced insurance risk analysis services and insurance marketing services

We provided outsourced insurance risk analysis services and insurance marketing services to our customers in the insurance or insurance related industries in the PRC during the Reporting Period.

Our revenue generated from the provision of outsourced insurance risk analysis services and insurance marketing services represented approximately 14.3% of our total revenue for the year ended 31 December 2023 (2022: approximately 20.7%) and amounted to approximately RM13.4 million (2022: approximately RM21.9 million). Such decrease in revenue was mainly attributable to the decrease in demand for outsourced insurance risk analysis services as a result of the economic downturn as an aftermath of the unprecedented outbreak of COVID-19 and the country-wide lockdown measures in the past few years in the PRC.

Enterprise software solutions

We have provided enterprise software solutions to our customers using our proprietary Streamline Suite and generate revenue mainly from license fees, maintenance fees and implementation fees during the Reporting Period.

Our revenue generated from the provision of enterprise software solutions represented approximately 5.9% and 5.5% of our total revenue for the years ended 31 December 2023 and 31 December 2022, respectively. Our revenue from the provision of enterprise software solutions services remained stable during the year with a slight decrease by approximately RM0.2 million or 4.3% from approximately RM5.8 million for the year ended 31 December 2022 to approximately RM5.6 million for the year ended 31 December 2023.

外判保險風險分析服務及保險營銷服務

於報告期內，我們在中國向保險或保險相關行業的客戶提供外判保險風險分析服務及保險營銷服務。

我們提供外判保險風險分析服務及保險營銷服務產生的收益佔截至2023年12月31日止年度的總收益約14.3%（2022年：約20.7%），約為13.4百萬令吉特（2022年：約21.9百萬令吉特）。有關收益減少乃主要由於過去數年中國出現史無前例的COVID-19爆發及全國封城措施導致經濟下行，令外判保險風險分析服務的需求下降所致。

企業軟件解決方案

於報告期內，我們使用專有Streamline Suite向客戶提供企業軟件解決方案，並主要自授權費、維護費及實施費產生收益。

截至2023年12月31日及2022年12月31日止年度，我們提供企業軟件解決方案產生的收益分別佔總收益的約5.9%及5.5%。我們提供企業軟件解決方案服務產生的收益於年內保持穩定，由截至2022年12月31日止年度的約5.8百萬令吉特輕微減少約0.2百萬令吉特或4.3%至截至2023年12月31日止年度的約5.6百萬令吉特。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Distribution and sales of medical equipment

We have been engaging in the distribution and sales of medical equipment since April 2022 in the PRC. Such revenue generated from the distribution and sales of medical equipment was recognised on either a net basis when the Group's subsidiaries acted as an agent in the transactions or a principal basis when the Group's subsidiaries acted as a principal in the transactions.

Our income generated from the distribution and sales of medical equipment represented approximately 1.2% of our total revenue for the year ended 31 December 2023 (2022: approximately 0.4%) and amounted to approximately RM1.2 million (2022: approximately RM0.4 million).

Cost of sales

Our cost of sales decreased by approximately RM11.3 million or 13.8% from approximately RM82.2 million for the year ended 31 December 2022 to approximately RM70.9 million for the year ended 31 December 2023. Such decrease in the cost of sales was mainly attributable to (i) the decrease in postage cost in 2023 as the provision of the document mail fulfillment services decreased; and (ii) the decrease in service fees charged by third party contractors as a result of the decrease in revenue generated from the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC.

Gross profit and gross profit margin

Our gross profit decreased slightly by approximately RM0.5 million or 2.3% from approximately RM23.4 million for the year ended 31 December 2022 to approximately RM22.9 million for the year ended 31 December 2023. Our gross profit margin increased by approximately 2.2 percentage point from approximately 22.2% for the year ended 31 December 2022 to approximately 24.4% for the year ended 31 December 2023. The slight decrease in gross profit was mainly attributable to the decrease in revenue generated from the provision of document print and mail fulfillment services in Malaysia and the outsourced insurance risk analysis services and insurance marketing services in the PRC, while the increase in gross profit margin was mainly due to a decrease in the portion of our revenue generated from low profit margin services such as the provision of document mail fulfillment services.

醫療設備分銷及銷售

我們自2022年4月起於中國從事醫療設備分銷及銷售。當本集團附屬公司作為交易代理時，則以淨額基準確認有關醫療設備分銷及銷售所產生的收益；當本集團附屬公司作為交易主事人時，則按主要基準確認收益。

截至2023年12月31日止年度，我們自醫療設備分銷及銷售產生的收入佔總收益約1.2%（2022年：約0.4%），約為1.2百萬令吉特（2022年：約0.4百萬令吉特）。

銷售成本

我們的銷售成本由截至2022年12月31日止年度的約82.2百萬令吉特減少約11.3百萬令吉特或13.8%至截至2023年12月31日止年度的約70.9百萬令吉特。銷售成本減少主要歸因於(i)由於提供文件郵件專遞服務減少，令2023年郵資成本減少；及(ii)我們於中國提供的外判保險風險分析服務及保險營銷服務所產生的收益減少，導致第三方承包商收取的服務費減少。

毛利及毛利率

我們的毛利由截至2022年12月31日止年度的約23.4百萬令吉特輕微減少約0.5百萬令吉特或2.3%至截至2023年12月31日止年度的約22.9百萬令吉特。我們的毛利率由截至2022年12月31日止年度的約22.2%增加約2.2個百分點至截至2023年12月31日止年度的約24.4%。毛利輕微減少主要歸因於馬來西亞的文件打印及郵件專遞服務以及中國的外判保險風險分析服務及保險營銷服務所產生的收益減少，而毛利率增加乃主要由於提供文件郵件專遞服務等毛利率較低的服務產生的收益部分減少所致。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Other income

Our other income amounted to approximately RM1.2 million for the year ended 31 December 2023 (2022: approximately RM1.2 million), which mainly consisted of interest income generated from fixed deposits placed with reputable banks.

Selling and distribution expenses

The selling and distribution expenses mainly represented the staff costs incurred for the distribution and sales of medical equipment and amounted to approximately RM0.1 million in 2023 (2022: approximately RM0.1 million).

Administrative expenses

Our administrative expenses increased by approximately RM3.6 million or 16.8% from approximately RM21.4 million for the year ended 31 December 2022 to approximately RM25.0 million for the year ended 31 December 2023. The increase was mainly attributable to (i) the increase in staff costs consisting of long-service remuneration and other staff payments; and (ii) the increase in allowance for expected credit losses on trade receivables and bad debts written off for trade receivables.

Finance costs

Our finance costs increased by approximately RM13,000 or 2.9% from approximately RM446,000 for the year ended 31 December 2022 to approximately RM459,000 for the year ended 31 December 2023. The slight increase was mainly due to the decrease in the outstanding balance of a term loan of the Group, which was partially offset by the increase in floating interest rate of the term loan and amortisation of transaction costs during the year.

(Loss)/profit before tax

Our loss before tax amounted to approximately RM1.5 million for the year ended 31 December 2023 (2022: profit before tax of approximately RM2.7 million). Such loss before tax was mainly due to the decrease in gross profit and the increase in administrative expenses as abovementioned.

其他收入

截至2023年12月31日止年度，我們的其他收入約為1.2百萬令吉特（2022年：約1.2百萬令吉特），主要包括來自信譽良好銀行的定期存款所產生的利息收入。

銷售及分銷開支

銷售及分銷開支主要指2023年分銷及銷售醫療設備所產生的員工成本，約為0.1百萬令吉特（2022年：約0.1百萬令吉特）。

行政開支

我們的行政開支由截至2022年12月31日止年度的約21.4百萬令吉特增加約3.6百萬令吉特或16.8%至截至2023年12月31日止年度的約25.0百萬令吉特。該增加主要由於(i)員工成本（包括長期服務金及其他員工付款）增加；及(ii)貿易應收款項預期信貸虧損撥備以及貿易應收款項壞賬撇銷增加。

融資成本

我們的融資成本由截至2022年12月31日止年度約446,000令吉特增加約13,000令吉特或2.9%至截至2023年12月31日止年度約459,000令吉特。輕微增加乃主要由於本集團定期貸款的未償還結餘減少，惟部分被年內定期貸款浮動利率上調及交易成本攤銷所抵銷。

除稅前（虧損）／溢利

截至2023年12月31日止年度，我們的除稅前虧損約為1.5百萬令吉特（2022年：除稅前溢利約2.7百萬令吉特）。有關除稅前虧損主要由於上述毛利減少及行政開支增加所致。

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Income tax expense

Our income tax expense decreased by approximately RM0.4 million or 19.2% from approximately RM2.4 million for the year ended 31 December 2022 to approximately RM2.0 million for the year ended 31 December 2023. Such decrease in income tax expenses was mainly due to the decrease in taxable income generated from the provision of outsourced document management services in Malaysia, and the provision of insurance risk analysis services and insurance marketing services in the PRC.

(Loss)/profit for the year

Our loss for the year amounted to approximately RM3.4 million for the year ended 31 December 2023 (2022: profit for the year of approximately RM0.3 million). Such loss for the year was primarily due to the decrease in gross profit and the increase in administrative expenses as abovementioned.

Final dividend

The Board does not recommend the distribution of a final dividend for the year ended 31 December 2023 (2022: No final dividend).

Liquidity and financial resources

As at 31 December 2023, total loans and borrowings of the Group amounted to approximately RM6.9 million (31 December 2022: approximately RM13.4 million), representing a decrease of approximately RM6.5 million or 48.5% as compared with that as at 31 December 2022. The Group's loans and borrowings were at floating interest rates of 4.50% to 6.85% (31 December 2022: floating interest rates of 3.50% to 6.60%) and denominated in RM during the Reporting Period. As at 31 December 2023, the loans and borrowings included secured bank loans of approximately RM1.6 million (31 December 2022: approximately RM4.2 million) with maturity date of more than 2 years but not exceeding 5 years, secured bank loans of approximately RM2.7 million (31 December 2022: approximately RM2.6 million) with maturity date of more than 1 year but not exceeding 2 years, and secured bank loans of approximately RM2.6 million (31 December 2022: approximately RM6.6 million) with maturity date of less than a year or which were repayable within one year. As at 31 December 2023, loans and borrowings of the Group of RM6.9 million were secured by first party open charge over the leasehold land, factory building and shoptlot of the Group, and the corporate guarantee by the Company.

所得稅開支

我們的所得稅開支由截至2022年12月31日止年度約2.4百萬令吉特減少約0.4百萬令吉特或19.2%至截至2023年12月31日止年度約2.0百萬令吉特。有關所得稅開支減少主要由於我們於馬來西亞提供外判文件管理服務以及於中國提供保險風險分析服務及保險營銷服務產生的應課稅收入減少所致。

年內(虧損)/溢利

截至2023年12月31日止年度，我們的年內虧損約為3.4百萬令吉特（2022年：年內溢利約0.3百萬令吉特）。有關年內虧損主要由於上述毛利減少及行政開支增加所致。

末期股息

董事會不建議就截至2023年12月31日止年度分派末期股息（2022年：無末期股息）。

流動資金及財務資源

於2023年12月31日，本集團的貸款及借款總額約為6.9百萬令吉特（2022年12月31日：約13.4百萬令吉特），較2022年12月31日減少約6.5百萬令吉特或48.5%。本集團於報告期內的貸款及借款乃按介乎4.50厘至6.85厘的浮動利率（2022年12月31日：浮動利率3.50厘至6.60厘）計息，並以令吉特計值。於2023年12月31日，貸款及借款包括到期日為兩年以上但不超過五年的有抵押銀行貸款約1.6百萬令吉特（2022年12月31日：約4.2百萬令吉特）、到期日為一年以上但不超過兩年的有抵押銀行貸款約2.7百萬令吉特（2022年12月31日：約2.6百萬令吉特），以及到期日為少於一年或須於一年內償還的有抵押銀行貸款約2.6百萬令吉特（2022年12月31日：約6.6百萬令吉特）。於2023年12月31日，本集團的貸款及借款6.9百萬令吉特以對本集團租賃土地、工廠樓宇及商舖佔地的第一方公開押記以及本公司所提供的公司擔保作抵押。

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As at 31 December 2023, the Group had cash and bank balances of approximately RM42.7 million (31 December 2022: approximately RM53.9 million), which were denominated in RM, RMB and Hong Kong Dollars.

The Group maintains a solid financial position and was in a net cash position as at 31 December 2023. The Group is able to meet its obligations when they become due in its ordinary and usual course of business. The current ratio, being the ratio of total current assets to total current liabilities, was around 5.3 times as at 31 December 2023 (31 December 2022: approximately 4.7 times). The Group's working capital requirements were mainly financed by internal resources.

Contingent liabilities

As at 31 December 2023, the Group did not have any material contingent liabilities (31 December 2022: Nil).

Capital commitments

As at 31 December 2023, the Group had capital commitments of approximately RM1.3 million (31 December 2022: approximately RM1.3 million) in relation to the conversion of its existing building to the Data Centre, which will be funded by proceeds from the Share Offer and internal resources of the Group. As at 31 December 2022, the Group had capital commitments of approximately RM4.8 million in relation to the acquisition of intangible assets for livestreaming and video technology, which had been completed and paid during 2023.

Funding and treasury policy

The Group has adopted a prudent financial management approach towards its treasury policy and thus maintained a healthy liquidity position for the year ended 31 December 2023. To manage the liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time. For the year ended 31 December 2023, the Group did not use any risk hedging instrument and would consider using such if the need arises.

於2023年12月31日，本集團以令吉特、人民幣及港元計值的現金及銀行結餘為約42.7百萬令吉特（2022年12月31日：約53.9百萬令吉特）。

本集團保持穩健的財政狀況，於2023年12月31日，本集團處於淨現金狀況。本集團有能力應付於日常業務過程中到期的責任。於2023年12月31日，流動比率（即流動資產總值對流動負債總額的比率）約為5.3倍（2022年12月31日：約4.7倍）。本集團的營運資金需求主要以內部資源撥付。

或然負債

於2023年12月31日，本集團概無任何重大或然負債（2022年12月31日：無）。

資本承擔

於2023年12月31日，本集團有關改建現有樓宇為數據中心的資本承擔為約1.3百萬令吉特（2022年12月31日：約1.3百萬令吉特），將以本集團股份發售所得款項及內部資源撥付。於2022年12月31日，本集團亦有有關收購直播串流及影片技術無形資產的資本承擔約4.8百萬令吉特，且有關收購已於2023年完成及付款。

資金及庫務政策

本集團已對其庫務政策採取審慎的財務管理方針，故於截至2023年12月31日止年度維持健康的流動資金狀況。為管理流動資金風險，董事會密切監察本集團的流動資金狀況，以確保本集團資產、負債及其他承擔的流動資金架構可應付不時的資金需要。截至2023年12月31日止年度，本集團並無使用任何風險對沖工具，並將於有需要時考慮使用。

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Foreign currency risk

The Group mainly operates in Malaysia and the PRC with most of its transactions settled in RM, SGD and RMB. The assets, liabilities and transactions arising from the operations are mainly denominated in RM, SGD and RMB. Although the Group may be exposed to foreign currency exchange risks, the Board believes that the future currency fluctuations will not have a material impact on the Group's operations and the Group did not enter into any derivative contracts to hedge its exposure to foreign exchange risks for the year ended 31 December 2023. The Group has not adopted any formal hedging policies and would consider adopting such policies if the need arises.

Gearing ratio

As at 31 December 2023, the Group's gearing ratio was approximately 8.5% (31 December 2022: approximately 15.8%), representing the total loans and borrowings as a percentage of the total equity attributable to equity holders of the Company as at the end of the respective reporting periods. The decrease in gearing ratio was mainly attributable to the decrease in interest-bearing bank loans from approximately RM13.4 million as at 31 December 2022 to approximately RM6.9 million as at 31 December 2023.

SHARE CAPITAL AND BOARD LOT SIZE

During the Reporting Period, pursuant to a resolution passed by the Shareholders at the extraordinary general meeting of the Company held on 9 June 2023, every one issued and unissued ordinary share of par value of HK\$0.01 each in the share capital of the Company was subdivided into three ordinary shares of par value of one-third Hong Kong cent each, which became effective on 13 June 2023. As a result, the authorised share capital of the Company has been changed from HK\$15,000,000 divided into 1,500,000,000 ordinary shares of par value of HK\$0.01 each to HK\$15,000,000 divided into 4,500,000,000 ordinary shares of par value of one third Hong Kong cent each, and the total number of issued shares of the Company has been changed from 800,000,000 ordinary shares of par value of HK\$0.01 each to 2,400,000,000 ordinary shares of par value of one-third Hong Kong cent each.

外匯風險

本集團主要在馬來西亞及中國營運，大部分交易以令吉特、新加坡元及人民幣結算。營運產生的資產、負債及交易主要以令吉特、新加坡元及人民幣計值。儘管本集團或會面臨外匯風險，董事會相信，未來外匯波動將不會對本集團的營運造成任何重大影響，故本集團於截至2023年12月31日止年度並無訂立任何衍生合約對沖外匯風險。本集團尚未採納任何正式對沖政策，並會於有需要時考慮採納該等政策。

資本負債比率

於2023年12月31日，本集團的資本負債比率約8.5%（2022年12月31日：約15.8%），指於各報告期末貸款及借款總額佔本公司股權持有人應佔權益總額的百分比。資本負債比率下降乃主要由於計息銀行貸款由2022年12月31日約13.4百萬令吉特減少至於2023年12月31日約6.9百萬令吉特。

股本及每手買賣單位

於報告期內，根據本公司於2023年6月9日舉行的股東特別大會上由股東通過的決議案，本公司股本中每股面值0.01港元的每一股已發行及未發行普通股已拆細為三股每股面值三分之一港仙的普通股，其已於2023年6月13日生效。因此，本公司的法定股本已由15,000,000港元（分為1,500,000,000股每股面值0.01港元的普通股）更改為15,000,000港元（分為4,500,000,000股每股面值三分之一港仙的普通股），且本公司已發行股份總數已由800,000,000股每股面值0.01港元的普通股更改為2,400,000,000股每股面值三分之一港仙的普通股。

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Following the share subdivision becoming effective, the board lot size of the Shares for trading on the Stock Exchange has been changed from 4,000 Shares to 2,000 Shares effective from 9:00 a.m. on 28 June 2023.

For details, please refer to the announcements of the Company dated 11 May 2023 and 9 June 2023, and the circular of the Company dated 19 May 2023.

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL

The management adopted a prudent investment strategy to utilise surplus cash to generate stable interest income from low-risk investment products. The management also monitored the investment performance of those products on a regular basis.

The Group did not have any significant investment nor did the Group carry out any material acquisition and disposal of subsidiaries, associates and joint ventures during the year ended 31 December 2023.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

Save as disclosed in the paragraph headed “Issue of Shares and Use of Proceeds from the Share Offer” in this annual report, the Group does not have other future plans for material investments and capital assets as at the Latest Practicable Date.

PURCHASE, SALES OR REDEMPTION OF THE COMPANY'S SHARES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the year ended 31 December 2023.

股份拆細生效後，在聯交所買賣的股份每手買賣單位已由4,000股股份更改為2,000股股份，自2023年6月28日上午九時正起生效。

有關詳情請參閱本公司日期為2023年5月11日及2023年6月9日的公告以及本公司日期為2023年5月19日的通函。

重大投資、重大收購及出售

管理層採取謹慎的投資策略，動用盈餘現金自低風險投資產品產生穩定利息收入。管理層亦定期監察該等產品之投資表現。

截至2023年12月31日止年度，本集團並無任何重大投資，且本集團亦無進行任何重大收購及出售附屬公司、聯營公司及合營企業。

重大投資及資本資產的未來計劃

除本年報「股份發行及股份發售所得款項用途」各段所披露者外，本集團於最後可行日期並無其他有關重大投資及資本資產的未來計劃。

購買、出售或贖回本公司股份

截至2023年12月31日止年度，本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

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EVENTS AFTER THE REPORTING PERIOD

On 28 December 2023, Core Squared Limited, a direct wholly-owned subsidiary of the Company, entered into a share purchase agreement (the “SPA”) with Ms. Zou Cheng (“Ms. Zou”) and Ms. Le Xian (“Ms. Le”), pursuant to which Core Squared Limited conditionally agreed to purchase, and Ms. Zou and Ms. Le conditionally agreed to sell, an aggregate of 100% of the issued shares of Sun Join. The Acquisition was completed on 26 January 2024 and Sun Join has become an indirect wholly-owned subsidiary of the Company. Pursuant to the SPA, for the purpose of settlement of the consideration, the Company issued and allotted 284,550,898 and 189,700,599 Shares (the “Consideration Shares”) to Sun Join Capital Investment Limited, which was wholly-owned by Ms. Zou and Sun Join Venture Management Limited, which was wholly-owned by Ms. Le, respectively, at HK\$1.0 per Consideration Share, representing an aggregate of approximately 16.50% of the issued share capital of the Company as enlarged by the allotment and issue of the Consideration Shares.

Save as disclosed in this annual report, there are no significant subsequent events undertaken by the Group after 31 December 2023 and up to the Latest Practicable Date.

EMPLOYEES AND REMUNERATION POLICIES

As at 31 December 2023, the Group had 165 employees (31 December 2022: 168 employees). The total remuneration cost (including Directors’ remuneration) amounted to approximately RM16.9 million for the year ended 31 December 2023 (2022: approximately RM13.5 million).

The terms of employment of employees conform to normal commercial practice. The remuneration of the employees, Directors and senior management of the Group is set and paid on the basis of the relevant employees’, Director’s and senior management’s qualifications, competence, work performance, industry experience, relevant market trend and the Group’s operating results, etc. Discretionary bonuses are granted to employees based on merit and in accordance with industry practice. Other benefits including share options, retirement benefits, subsidised medical care, pension funds and training programmes are offered to eligible employees.

報告期後事項

於2023年12月28日，本公司之直接全資附屬公司Core Squared Limited與鄒程女士（「鄒女士」）及樂羨女士（「樂女士」）訂立股份購買協議（「股份購買協議」），據此，Core Squared Limited有條件同意購買，而鄒女士及樂女士有條件同意出售合共100%盛濟已發行股份。收購事項已於2024年1月26日完成，而盛濟已成為本公司間接全資附屬公司。根據股份購買協議，為支付代價，本公司已向Sun Join Capital Investment Limited（其由鄒女士全資擁有）及Sun Join Venture Management Limited（其由樂女士全資擁有）分別發行及配發284,550,898股及189,700,599股股份（「代價股份」），每股代價股份為1.0港元，合共佔本公司經配發及發行代價股份擴大後之已發行股本約16.50%。

除本年報所披露者外，本集團於2023年12月31日後及直至最後可行日期止並無進行重大期後事項。

僱員及薪酬政策

於2023年12月31日，本集團有165名僱員（2022年12月31日：168名僱員）。截至2023年12月31日止年度，薪酬成本總額（包括董事酬金）為約16.9百萬令吉特（2022年：約13.5百萬令吉特）。

僱員聘用條款符合一般商業慣例。本集團的僱員、董事及高級管理層薪酬根據相關僱員、董事及高級管理層之資格、能力、工作表現、行業經驗、相關市場趨勢及本集團之經營業績等制定及支付。本公司根據行業慣例向優秀僱員授予酌情花紅，並向合資格僱員提供其他福利，包括購股權、退休福利、醫療補貼、退休金及培訓項目。

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SHARE OPTION SCHEME

The Company had conditionally adopted the Share Option Scheme. Details of the Share Option Scheme are set out in the section headed “Statutory and General Information – F. Share Option Scheme” in appendix V to the Prospectus. No share option has been granted by the Company pursuant to the Share Option Scheme since its adoption.

ISSUE OF SHARES AND USE OF PROCEEDS FROM THE SHARE OFFER

The Shares were listed on the Main Board of the Stock Exchange on 27 March 2020, with a total of 200,000,000 Shares issued at HK\$0.63 each by way of the Share Offer, raising net proceeds of approximately HK\$73.7 million after deducting underwriting commissions and all related expenses.

Having considered the then property market and business environment in Malaysia as affected by the outbreak of COVID-19 and the development needs of the Group as set out in the 2021 Announcement, the Board resolved to, among others, change the use of the unutilised net proceeds which were originally allocated to building the Data Centre to acquiring and converting an existing building in Malaysia into the Data Centre. For details, please refer to the 2021 Announcement.

購股權計劃

本公司有條件採納購股權計劃。購股權計劃詳情載於招股章程附錄五「法定及一般資料- F.購股權計劃」一節。自採納起，本公司尚未根據購股權計劃授出購股權。

股份發行及股份發售所得款項用途

股份於2020年3月27日在聯交所主板上市，通過股份發售按每股0.63港元的價格合共發行200,000,000股股份，籌得所得款項淨額約73.7百萬港元（已扣除包銷佣金及所有相關開支）。

誠如2021年公告所載，經考慮到爆發COVID-19對馬來西亞當時房地產市場及營商環境的影響以及本集團的發展所需，董事會決議（其中包括）變更原分配用於建造數據中心的未動用所得款項淨額的用途，將其用於收購馬來西亞的一棟現有樓宇並將其改建成數據中心。詳情請參閱2021年公告。

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管理層討論及分析

Subsequently, having duly considered the development needs of the Group as set out in the 2022 Announcement and the 2023 Announcement, respectively, the Board has, among others, resolved to (i) reallocate the unutilised net proceeds which were originally allocated to “strengthening the Group’s technical operation support system” to another existing use of “engaging external software development vendor(s) and developing new applications within the software development plan”; (ii) include the development or provision of livestreaming and video technology capabilities, and artificial intelligence capabilities for its existing and new applications in the Group’s software development plan; (iii) reallocate the unutilised net proceeds which were originally allocated to “potential strategic acquisition and business opportunities” partially to the existing use of “stepping up the Group’s marketing and sale efforts to reach out to new customers” and partially to the existing purpose of “engaging external software development vendor(s) and developing new applications within the software development plan”; and (iv) include the engagement of external service provider(s) to provide marketing, sales, customer services and other support services for the Group’s Streamline Suite products and services as part of its existing purpose of “marketing and sale efforts to reach out to new customers”. For details, please refer to the 2022 Announcement and the 2023 Announcement.

其後，誠如2022年公告及2023年公告分別所載，經妥為考慮本集團的發展需要後，董事會議決（其中包括）(i)重新分配原用於「加強本集團技術營運支持系統」的未動用所得款項淨額至另一項現有用途，即「委聘外部軟件開發供應商及開發軟件開發計劃內的新應用程序」；(ii)將開發或提供直播及視像技術功能以及人工智能功能納入本集團軟件開發計劃內的現有及新應用程序；(iii)重新分配原先分配至「潛在戰略收購及商機」的未動用所得款項淨額，部分將重新分配至「加強本集團的營銷及推廣力度以爭取新客戶」的現有用途以及部分將重新分配至「委聘外部軟件開發供應商及開發軟件開發計劃內的新應用程序」的現有用途；及(iv)納入委聘外部服務供應商為本集團的Streamline Suite產品及服務提供營銷、銷售、客戶服務及其他支援服務為其「營銷及推廣力度以爭取新客戶」現有用途的一部分。有關詳情請參閱2022年公告及2023年公告。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

A summary of the planned use and actual use of the net proceeds from the Share Offer is set out below:

股份發售所得款項淨額計劃用途及實際用途概要載列如下：

Purposes of the use of the net proceeds	所得款項淨額用途	Percentage of total net proceeds (approximate) (概約)	Intended use of net proceeds as stated in the Prospectus (and as amended as set out in the 2021 Announcement, the 2022 Announcement and the 2023 Announcement) (並按2021年公告、2022年公告及2023年公告所載經修訂) 招股章程所述的 (估所得款項淨額總額的百分比) 擬定用途	Actual amount of utilised net proceeds during the Reporting Period and up to 31 December 2023	Actual amount of utilised net proceeds as at 31 December 2023	Actual amount of unutilised net proceeds as at 31 December 2023	Expected timeline for utilisation of unutilised net proceeds as at the Latest Practicable Date
			招得款項淨額的百分比	於報告期內及直至2023年12月31日已動用所得款項淨額的實際金額	於2023年12月31日已動用所得款項淨額的實際金額	於2023年12月31日未動用所得款項淨額的實際金額	於最後可行日期尚未動用的所得款項淨額的預期動用時間
To increase technological capability and capacity to develop into other market vertical/parallels	增加技術實力及發展其他垂直/平行市場的能力	89.8%	66.2	(9.7)	(30.2)	36.0	
- to acquire and convert an existing building into the Data Centre and upgrade IT infrastructure	- 收購一幢現有樓宇並將其改造為數據中心以及升級IT基礎設施	76.7%	56.5	-	(20.5)	36.0	31 December 2025 2025年12月31日
- to engage external software development vendors and develop new applications within the software development plan	- 聘請外部軟件開發供應商並在軟件開發計劃內開發新應用程序	13.1%	9.7	(9.7)	(9.7)	-	
To expand market presence locally and explore expansion regionally to capture further market share	擴展本地市場份額及探索區域擴張，進一步獲取市場份額	10.2%	7.5	(4.1)	(4.8)	2.7	
- to step up the Group's marketing and sale efforts to reach out to new customers	- 加大本集團的營銷及推廣力度以爭取新客戶	10.2%	7.5	(4.1)	(4.8)	2.7	31 December 2025 2025年12月31日
		100.0%	73.7	(13.8)	(35.0)	38.7	

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

The balance of unutilised net proceeds brought forward to 2023 from the year ended 31 December 2022 amounted to approximately HK\$52.5 million. The conversion of an existing building into the Data Centre has experienced certain delay in the conversion schedule and has not progressed as originally planned. The delay was primarily a result of the need to rectify certain structural deficiencies of the building, as well as the prolonged application and negotiation process with the local government city council on obtaining their approvals with regard to the conversion of the use, planning and construction following the changes in the building design to rectify the structural deficiencies. In addition, the Group has also encountered a delay in engaging other suitable external service providers, in particular those in Singapore and Vietnam, to provide marketing and customer support services. The Group has completed certain marketing and sale activities in Singapore and Vietnam (which is in line with the use of net proceeds purpose as set out in the 2023 Announcement) and recorded such costs in administrative expenses in the consolidated statement of comprehensive income in 2023, and with such experience and further understanding of those markets, the Group plans to formulate more enhanced marketing and sale strategies and directions to further promote and market the Group's products and services to potential customers in these two countries. Thus, the Group is of the view that more time is required for it to internally formulate such strategies and directions first, and thereafter the Group will identify and engage suitable external service providers again to provide marketing and customer support services to the Group in Singapore and Vietnam. As a result, the expected timeline for utilisation of the unutilised net proceeds for the purposes of (i) acquiring and converting an existing building into the Data Centre and upgrading IT infrastructure, and (ii) stepping up the Group's marketing and sale efforts to reach out to new customers have both been delayed from 30 June 2024 to 31 December 2025. Notwithstanding that the utilisation of the net proceeds has been delayed as aforementioned, as at 31 December 2023 the net proceeds have been used and are expected to be applied for purposes which are consistent with those as disclosed in the section headed "Future Plans and Proposed Use of Proceeds" of the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement. The unutilised portion of the net proceeds has been deposited in reputable banks in Malaysia and Hong Kong.

由截至2022年12月31日止年度結轉至2023年的尚未動用所得款項淨額餘額約為52.5百萬港元。改建現有樓宇為數據中心的改建工期出現一定延遲，並未按原計劃進行。延遲主要是由於需要糾正若干樓宇結構缺陷，以及於更改樓宇設計而糾正結構缺陷後，與當地政府市議會就更改用途及規劃及建設取得審批進行漫長的申請及磋商過程。此外，本集團於尋找其他合適的外部服務供應商（特別是新加坡及越南的外部服務供應商）以提供市場營銷及客戶支援服務方面亦遇到延遲。本集團已在新加坡及越南完成若干營銷及銷售活動（符合2023年公告所載的所得款項淨額用途），並將有關成本計入2023年綜合全面收益表的行政開支，憑藉有關經驗及對該等市場的進一步了解，本集團計劃制定更強化的營銷及銷售策略及方向，以進一步向該兩個國家的潛在客戶推廣及營銷本集團的產品及服務。因此，本集團認為需要更多時間首先在內部制定該等策略及方向，其後本集團將再次物色及聘用合適的外部服務供應商，為本集團在新加坡及越南提供營銷及客戶支援服務。因此，預計將未動用所得款項淨額用於(i)收購現有建築並將其改建為數據中心以及升級IT基礎設施，及(ii)加大本集團的營銷及推廣力度以爭取新客戶的預期時間已由2024年6月30日延遲至2025年12月31日。儘管所得款項淨額之動用已如上文所述延遲，於2023年12月31日所得款項淨額已動用及預期使用的用途與招股章程「未來計劃及所得款項擬定用途」一節、2021年公告、2022年公告及2023年公告所披露者一致。所得款項淨額的未動用部份已存放於馬來西亞及香港信譽卓著的銀行。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

The business objectives, future plans and planned use of proceeds as stated in the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement were based on the best estimation and assumption of future market conditions and industry development made by the Company at the time of preparing the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement, while the proceeds will be applied based on the actual development of the Group's business, the industry and the economic conditions. As at 31 December 2023 and the Latest Practicable Date, there was no change in the intended use of net proceeds as previously disclosed in the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement.

ISSUE OF SECURITIES

The Company had not issued any of the Company's securities for cash (including securities convertible into equity securities) during the year ended 31 December 2023.

於招股章程、2021年公告、2022年公告及2023年公告所述之業務目標、未來計劃及所得款項計劃用途乃基於編製招股章程、2021年公告、2022年公告及2023年公告時本公司對未來市場狀況及行業發展之最佳估計及假設，而所得款項將基於本集團業務、行業及經濟環境之實際發展以作應用。於2023年12月31日及最後可行日期，過往於招股章程、2021年公告、2022年公告及2023年公告所披露的所得款項淨額擬定用途並無變動。

發行證券

截至2023年12月31日止年度，本公司並無發行任何本公司證券以獲取現金（包括可轉換為股本證券的證券）。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

EXECUTIVE DIRECTORS

Mr. Ma Shengcong (馬生聰), aged 50, was appointed as an Independent Non-Executive Director with effect from 17 November 2021 and redesignated as an Executive Director on 25 October 2022. Mr. Ma has been appointed as the chairman of the Board, the Chief Executive Officer, an authorised representative of the Company, the chairman of the Nomination Committee and a member of the Remuneration Committee on 1 May 2023. Mr. Ma has over 20 years of experience in the insurance industry. From March 2017 to March 2021, he served as the vice president of Aier Medical Investment Group Co., Ltd., an investment company. From October 2016 to March 2021, he worked as the preparation team leader and proposed general manager of Aier Health Insurance Co., Ltd. From October 2014 to March 2017, he was the general manager of the Community Finance Division in Anbang Insurance Group (the “**Anbang Group**”), where he was responsible for managing and coordinating the affairs of the Anbang Group with the government of the PRC, and operating and maintaining the corporate, Internet and community channels of Anbang Group. From October 2015 to December 2016, he served as the deputy general manager of the Inclusive Finance Division and Innovative Finance Division in Anbang Group, where he was responsible for risk control, product development, fund management and comprehensive financial business innovation of microenterprises and personal online credit business. From October 2010 to October 2014, he was the deputy general manager of the Bancassurance Division in Centennial Life Corporation and the deputy general manager of its office in Shandong, the PRC. Between the period from August 2004 to October 2010, he worked at Ping An Insurance (Group) Company of China, Ltd., where he took up various positions and responsibilities including the deputy general manager and general manager of its various business departments and branches before being promoted to supervisor of the Bancassurance east area in August 2009. Prior to that, Mr. Ma served as the manager of the Bancassurance department in China Ping An Life Insurance Co., Ltd. from December 1998 to August 2004. From July 1994 to December 1998, he served as a business specialist of the Import Department in a state-owned factory, principally engaged in the airborne radar military industry.

In July 1994, Mr. Ma graduated from Beijing Technology and Business University in the PRC with a bachelor's degree in Industrial and Foreign Trade. In December 2003, he obtained a master's degree in Business Administration from The Open University of Hong Kong (currently known as Hong Kong Metropolitan University). In October 2020, he obtained a master's degree in Executive Master of Business Administration from the National Development Research Institute of Peking University in the PRC. As at the Latest Practicable Date, he is a PhD candidate in financial management of Fordham University in the United States.

執行董事

馬生聰先生，50歲，於2021年11月17日獲委任為獨立非執行董事，並於2022年10月25日調任為執行董事。馬先生於2023年5月1日獲委任為董事會主席、行政總裁、本公司授權代表、提名委員會主席及薪酬委員會成員。馬先生於保險業擁有逾20年經驗。於2017年3月至2021年3月，彼擔任愛爾醫療投資集團有限公司（一間投資公司）的副總裁。於2016年10月至2021年3月，彼擔任愛爾健康保險股份有限公司的籌備組長及擬任總經理。於2014年10月至2017年3月，彼擔任安邦保險集團（「**安邦集團**」）的社區金融事業部總經理，負責管理及協調安邦集團與中國政府的事務，以及營運及維護安邦集團的企業、互聯網及社區渠道。於2015年10月至2016年12月，彼擔任安邦集團普惠金融事業部及創新金融事業部副總經理，負責微型企業及個人線上信貸業務的風險管理、產品開發、資金管理及綜合金融業務創新。於2010年10月至2014年10月，彼擔任百年人壽總公司銀保事業部副總經理兼中國山東辦事處副總經理。於2004年8月至2010年10月期間，彼於中國平安保險（集團）股份有限公司任職，先後擔任其各業務部及分公司副總經理及總經理等職務，於2009年8月晉升為銀行保險東區督導長。此前，馬先生於1998年12月至2004年8月擔任中國平安人壽保險股份有限公司銀保部經理。於1994年7月至1998年12月，彼擔任一間國營工廠（主要從事機載雷達軍工）的進口部業務專員。

於1994年7月，馬先生畢業於中國北京工商大學，獲得工業外貿學士學位。於2003年12月，彼獲得香港公開大學（現為香港都會大學）工商管理碩士學位。於2020年10月，彼獲得中國北京大學國家發展研究院高級管理人員工商管理碩士學位。於最後可行日期，彼為美國Fordham University金融管理博士研究生。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

EXECUTIVE DIRECTORS

Ms. Zhang Ying (張瑩), aged 43, was appointed as an Executive Director with effect from 1 May 2023. Ms. Zhang has approximately over 18 years of working experience in the marketing and technology industry. She has an in-depth understanding of emerging marketing technologies, especially in the AI field. From January 2019 to May 2023, Ms. Zhang was the marketing director of the Emerging Innovative Business Division at Beijing SenseTime Technology Development Co., Ltd*, a company engaged in AI software innovation in the PRC, in which she was responsible for product incubation and business development of intelligent marketing products in new consumer areas. From May 2016 to December 2018, she worked as the assistant vice president and general manager of the business unit at OpSmart Technology Co., Ltd*, a company engaged in the development and integration of intelligent hardware, data management platforms and precision marketing, commercial application of big data and global network services in the PRC. From September 2014 to December 2015, she worked as the vice president of BlueFocus Culture Communication Co., Ltd*, a marketing technology company of the BlueFocus Communication Group in the PRC. From October 2010 to April 2014, she worked as the senior sales manager at JCDecaux China, an outdoor advertising company in the PRC. From August 2008 to September 2010, she worked as the assistant to the chief executive officer at the PRC branch company of Neo Media Group, a digital marketing company. From May 2006 to August 2008, she worked as the assistant to the general manager of the Business Division at Avic Culture Co., Limited*, a company engaged in public relations, film and television, and media and outdoor advertising in the PRC.

In July 2003, Ms. Zhang graduated from Northeastern University in the PRC with a bachelor's degree in International Trade. In July 2007, she obtained a master's degree in International Media Research from the Communication University of China in the PRC.

執行董事

張瑩女士，43歲，獲委任為執行董事，自2023年5月1日起生效。張女士於市場推廣及科技行業擁有逾18年工作經驗。彼對新興市場推廣科技有深入的了解，尤其是AI領域。於2019年1月至2023年5月，張女士擔任北京市商湯科技開發有限公司（於中國從事AI軟件創新的公司）新興創新業務部市場總監，負責新消費者方面的智能市場推廣產品的產品孵化及業務發展。於2016年5月至2018年12月，彼於北京掌慧縱盈科技股份有限公司（於中國從事開發及整合智能硬件、數據管理平台及精準市場推廣、大數據商業應用以及全球網絡服務的公司）擔任助理副總裁兼事業部總經理。於2014年9月至2015年12月，彼於中國藍色光標傳播集團旗下市場推廣科技公司藍色天幕文化傳播有限公司擔任副總裁。於2010年10月至2014年4月，彼於中國戶外廣告公司德高中國擔任高級銷售經理。於2008年8月至2010年9月，彼於數碼市場推廣公司尼歐傳播集團中國分公司擔任行政總裁助理。於2006年5月至2008年8月，彼於中航文化股份有限公司（於中國從事公關、影視、傳媒及戶外廣告的公司）擔任業務部總經理助理。

於2003年7月，張女士畢業於中國東北大學，取得國際貿易學士學位。於2007年7月，彼獲得中國的中國傳媒大學國際媒體研究碩士學位。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

NON-EXECUTIVE DIRECTORS

Mr. Ling Sheng Shyan, aged 62, was appointed as a Non-Executive Director with effect from 15 February 2019. He is responsible for advising on the corporate and business strategies of our Group. He is also a director of a number of subsidiaries of our Company in Malaysia. Mr. S Ling has been the managing director and chief executive officer of Compugraphic Forms Sdn. Bhd. (principally engaged in designing and printing computer forms) since 1985. He had been the executive director of Rafreq Maschinenbau Sdn. Bhd. (principally engaged in machinery design & fabrication) for nine years until July 2018. He has also been the director of Rejoice Home Sdn. Bhd. (principally engaged in investment holding) and Rejoice Homes Ltd (principally engaged in buying and selling of own real estate) since December 2005 and February 2017, respectively.

Mr. S Ling obtained the Secondary School Honour Graduation Diploma from High Park School and the Ministry of Education, Ontario in Toronto, Canada in August 1979.

Dr. Wu Xianyi (吳賢毅), aged 57, was appointed as a Non-Executive Director with effect from 30 July 2021. Dr. Wu has over 30 years of teaching and research experience in the fields of actuarial science and statistics. Dr. Wu has served as Professor of Statistics and Actuarial Science of the East China Normal University since April 2008. From September 2005 to February 2006, he was a Postdoctoral Fellow at the Department of Systems Engineering and Engineering Management at the Chinese University of Hong Kong. From August 2002 to August 2005, he was a Postdoctoral Fellow at the Department of Applied Mathematics of the Polytechnic University of Hong Kong. From July 1992 to August 1998, he was a lecturer at the Guiyang Medical College. From July 1986 to August 1989, he taught as a teacher at the Guizhou Bijie Finance and Trade School.

Dr. Wu received a bachelor's degree in Mathematics with concentration in Pure Mathematics from Guizhou University in the PRC in 1986, and a master's degree in Mathematics with concentration in Pure Mathematics (Mathematical Statistics) from the Guizhou University in the PRC in July 1992. In July 2001, he received a Doctor of Philosophy in Science from the East China Normal University in the PRC.

非執行董事

Ling Sheng Shyan先生，62歲，於2019年2月15日起獲委任為非執行董事。彼負責就本集團的公司及業務策略提供意見。彼亦為本公司於馬來西亞的多家附屬公司的董事。S Ling先生自1985年起為Compugraphic Forms Sdn. Bhd. (主要從事電腦表格的設計及印刷)的董事總經理及行政總裁。彼於2018年7月前曾擔任Rafreq Maschinenbau Sdn. Bhd. (主要從事機械設計及製造)的執行董事達九年。彼自2005年12月及2017年2月起亦分別為Rejoice Home Sdn. Bhd. (主要從事投資控股)及Rejoice Homes Ltd (主要從事買賣自有不動產)的董事。

S Ling先生於1979年8月獲加拿大多倫多High Park School及安大略教育部頒授中學榮譽畢業文憑。

吳賢毅博士，57歲，於2021年7月30日獲委任為非執行董事。吳博士於精算學與統計學領域擁有逾三十年教學及研究經驗。吳博士自2008年4月起出任華東師範大學統計學與精算學教授。自2005年9月至2006年2月，彼於香港中文大學系統工程及工程管理學系從事博士後研究工作。自2002年8月至2005年8月，彼於香港理工大學應用數學系從事博士後研究工作。自1992年7月至1998年8月，彼於貴陽醫學院擔任講師。自1986年7月至1989年8月，彼於貴州省畢節財貿學校任職教師。

吳博士於1986年自中國貴州大學取得數學學士學位，專攻純數學，以及於1992年7月自中國貴州大學取得數學碩士學位，專攻純數學(數學統計)。於2001年7月，彼自中國華東師範大學取得科學哲學博士學位。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

INDEPENDENT NON-EXECUTIVE DIRECTORS

Dr. Zeng Jianhua (曾建華), aged 40, was appointed as an Independent Non-Executive Director with effect from 7 June 2021 and a member of the Audit Committee, the Remuneration Committee and the Nomination Committee with effect from 27 March 2023. Dr. Zeng has over nine years of experience in the biomedical and health industry. In June 2011, Dr. Zeng founded Wuhan HuaTai Biotechnology Company Limited* (武漢華肽生物科技有限公司) (“**Wuhan Biotechnology**”), a company primarily engaged in the development of anti-aging technologies and products and sale of cosmetics, and has been serving as the chairman of Wuhan Biotechnology since then. He took part in the invention of certain patents including methods of protein purification and hair care products for prevention of white hair. Dr. Zeng has also been the chairman of Jiaying JiuTai Biotechnology Company Limited* (嘉興玖肽生物技術有限公司), a company primarily engaged in the development of biomedical engineering technologies, since December 2018. Since May 2015, he has served as the executive chairman of the Youth’s Innovation and Entrepreneurship Alliance of Communist Youth League in Hubei Province* (湖北青年創新創業者聯盟) in the PRC.

In June 2008, Dr. Zeng received a bachelor’s degree in Biomedical Engineering from Huazhong University of Science and Technology in the PRC. In June 2012, he received a Doctor of Medicine in pharmacology from the Huazhong University of Science and Technology in the PRC.

獨立非執行董事

曾建華博士，40歲，於2021年6月7日獲委任為獨立非執行董事，並獲委任為審核委員會、薪酬委員會及提名委員會成員，自2023年3月27日起生效。曾博士於生物醫學及保健行業擁有逾九年經驗。於2011年6月，曾博士創立武漢華肽生物科技公司（「**武漢生物科技**」），該公司主要從事抗衰老技術及產品開發以及化妝品銷售，並自此一直出任武漢生物科技董事長。彼曾參與若干專利發明，包括蛋白質純化方法及預防白髮之護髮產品。曾博士亦由2018年12月起出任嘉興玖肽生物技術有限公司董事長，該公司主要從事生物醫學工程技術開發。由2015年5月起，彼已出任中國湖北青年創新創業者聯盟之執行主席。

於2008年6月，曾博士在中國華中科技大學獲得生物醫學工程學士學位。於2012年6月，彼在中國華中科技大學獲得藥理學醫學博士。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

Mr. Yang Junhui (楊軍輝), aged 55, was appointed as an Independent Non-Executive Director, the chairman of each of the Audit Committee and the Remuneration Committee and a member of the Nomination Committee, with effect from 21 March 2022. Mr. Yang has over 10 years of experience in financial management. Since December 2012, he has been a consultant of various consulting companies and investment management companies and the director (consultant) of the Investment Department of the Shenzhen Branch of National Modern Finance Holdings Co., Ltd.. Since December 2019, he has been a partner of Cybernaut Hechuang (Qingdao) Industrial Internet Technology Co., Ltd. (賽伯樂合創(青島)工業互聯網科技有限公司)(a subsidiary of Shanghai Cybernaut Investment Co., Ltd. (上海賽伯樂投資有限公司)), and a financial adviser of Bestway Marine Technology Co., Ltd. (天海融合防務裝備技術股份有限公司)(stock code: 300008, a company listed on the Shenzhen Stock Exchange) and SOS Limited (艾斯歐艾斯有限公司)(stock code: SOS, a company listed on the New York Stock Exchange). In the aforementioned positions, he is responsible for engaging in financial advisory services, managing financial projects, and reviewing and analysing audited financial statements and internal controls of companies listed in the PRC, Hong Kong and the United States. From December 2010 to November 2012, he served as the director of new business development and manager of financial and tax control products of IT Services Division of North China District Founder Technology Group Co., Ltd. (方正科技集團股份有限公司)(stock code: 600601, a company listed on the Shanghai Stock Exchange), where he was responsible for managing the market value, equity and debt financing, mergers and acquisitions, providing financial advice, promoting financial tax system products, and maintaining internal controls, of the listed company.

In June 1991, Mr. Yang graduated from the College of Resources and Environmental Sciences, Nanjing Agricultural University in the PRC with an undergraduate degree in Soil Chemistry.

楊軍輝先生，55歲，於2022年3月21日獲委任為獨立非執行董事及審核委員會、薪酬委員會各自的主席及提名委員會成員。楊先生於財務管理方面積逾10年經驗。自2012年12月起，彼擔任多家諮詢公司及投資管理公司的顧問及全國現代金融控股有限公司深圳分公司投行部總監(顧問)。自2019年12月起，彼擔任賽伯樂合創(青島)工業互聯網科技有限公司(上海賽伯樂投資有限公司的附屬公司)合夥人以及天海融合防務裝備技術股份有限公司(股票代碼：300008，一家於深圳證券交易所上市的公司)及艾斯歐艾斯有限公司(股票代碼：SOS，一家於紐約證券交易所上市的公司)的財務顧問。在上述職位中，彼負責從事財務顧問服務、管理財務項目以及審閱及分析在中國、香港及美國等上市公司的經審核財務報表及內部控制。於2010年12月至2012年11月，彼擔任方正科技集團股份有限公司(股票代碼：600601，一家於上海證券交易所上市的公司)新業務拓展總監兼IT服務事業部金融稅控產品華北區大區經理，負責上市公司的市值管理、股權及債務融資、併購、提供財務建議、推廣財務稅務系統產品及維護內部控制。

於1991年6月，楊先生畢業於中國南京農業大學資源與環境科學學院，獲得土壤化學本科學位。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

Mr. Qian Jianguang (錢劍光), aged 40, was appointed as an Independent Non-Executive Director with effect from 18 August 2022, a member of the Remuneration Committee and the Nomination Committee with effect from 25 October 2022 and a member of the Audit Committee with effect from 4 November 2022. Mr. Qian has over 13 years of working experience in the financial management and auditing industry. Mr. Qian has been a member of the Association of Chartered Certified Accountants (ACCA) since 2020 and a certified management accountant (CMA) since 2014. He also obtained the intermediate accountant qualification certificate issued by the Shanghai Municipal Human Resources and Social Security Bureau in 2014. Since January 2022, he has been serving as the chief financial officer of Takung Art Co., Ltd. (ticker symbol: TKAT), an online trading platform operator of international art and collectibles listed on the NYSE American of the United States. From October 2020 to June 2021, he worked as the chief financial officer of Merit-link Group, a company engaged in investment consulting and corporate finance consulting. From June 2018 to June 2020, he was the financial director of the shared service centre in Shanghai Joyu Culture Communication Co., Ltd.*, the holding company of the Lvmama Group, a business-to-consumer based e-tourism platform for DIY tour advisory and booking in the PRC, where he was responsible for budgeting, cost analysis, tax management and financial reporting of the company. From December 2014 to June 2018, he served as the financial director at ShopeX Group, an e-commerce software and service provider in the PRC, where he was responsible for budgeting, cost analysis, tax management and financial reporting of the group. From April 2013 to July 2014, he was the financial manager at Minmetals Condo (Shanghai) Construction Co., Ltd.*, a subsidiary of Minmetals Land Limited (stock code: 230), a company listed on the Main Board and engaged in design, fabrication and installation of curtain wall, cladding wall and roofing system, where he was responsible for implementing financial information systems and overseeing the financial reporting process for the business.

In June 2006, Mr. Qian graduated from Lanzhou University of Technology in the PRC with a bachelor's degree in finance. In June 2012, he received a master's degree in accounting from Shanghai University of Finance and Economics in the PRC.

錢劍光先生，40歲，自2022年8月18日起獲委任為獨立非執行董事、自2022年10月25日起獲委任為薪酬委員會及提名委員會成員及自2022年11月4日起獲委任為審核委員會成員。錢先生於財務管理及審計行業擁有逾13年工作經驗。錢先生自2020年起為特許公認會計師公會(ACCA)會員，並自2014年起為註冊管理會計師(CMA)。彼亦於2014年取得上海市人力資源和社會保障局發出之中級會計師資格證書。自2022年1月起，彼一直擔任Takung Art Co., Ltd. (股票代碼：TKAT，美國證券交易所上市的國際藝術品和收藏品網上交易平台營運商) 財務總監。於2020年10月至2021年6月，彼曾擔任脈鏈集團(從事投資諮詢及企業融資諮詢的公司) 財務總監。於2018年6月至2020年6月，彼曾擔任上海景域文化傳播股份有限公司(驢媽媽集團的控股公司，而驢媽媽集團為中國自助旅遊諮詢及預訂的企業對消費者電子旅遊平台) 財務中心共享核算總監，負責公司的預算、成本分析、稅務管理及財務報告。於2014年12月至2018年6月，彼曾擔任商派集團(中國電子商務軟件及服務供應商) 財務總監，負責集團的預算、成本分析、稅務管理及財務報告。於2013年4月至2014年7月，彼曾擔任五礦地產有限公司(股份代號：230，於主板上市的公司，從事幕牆、包層牆及屋頂系統的設計、製造及安裝)的附屬公司五礦瑞和(上海)建設有限公司的財務經理，負責就業務實施財務資料系統及監察財務報告程序。

於2006年6月，錢先生畢業於中國蘭州理工大學，獲頒授金融學學士學位。於2012年6月，彼獲中國上海財經大學頒授會計學碩士學位。

BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層履歷

SENIOR MANAGEMENT

Our Senior Management comprises Mr. Ma Shengcong and Ms. Zhang Ying. For biographical details of Mr. Ma and Ms. Zhang Ying, please refer to the paragraph headed “Executive Directors” in this section.

COMPANY SECRETARY

Ms. Chan Lok Yee (陳潔而), ACG, HKACG, was appointed as our company secretary on 13 November 2018. Ms. Chan has over nine years of experience in the provision of a full range of company secretarial and compliance services and has held positions in various corporate secretarial companies in Hong Kong. She is currently a senior manager of corporate services in Vistra Corporate Services (HK) Limited and is currently serving a portfolio of clients, including public listed companies and private companies.

In October 2011, Ms. Chan was awarded her bachelor of arts degree (with a major in English studies for the professions and a minor in translation) from the Hong Kong Polytechnic University. In July 2015, she was admitted to the degree of Master of Science in Professional Accounting and Corporate Governance from the City University of Hong Kong. She was admitted as both an associate member of The Hong Kong Institute of Chartered Secretaries (now known as The Hong Kong Chartered Governance Institute) and an associate member of The Institute of Chartered Secretaries and Administrators (now known as The Chartered Governance Institute) in the United Kingdom in September 2015.

高級管理層

我們的高級管理層包括馬生聰先生及張瑩女士。有關馬先生及張瑩女士的履歷詳情，請參閱本節「執行董事」一段。

公司秘書

陳潔而女士，ACG、HKACG，於2018年11月13日獲委任為公司秘書。陳女士在提供全面公司秘書及合規服務方面擁有逾九年經驗，並曾在香港多家公司秘書公司任職。彼現為Vistra Corporate Services (HK) Limited的公司服務高級經理，現時為一系列客戶（包括上市公司及私人公司）提供服務。

於2011年10月，陳女士獲香港理工大學頒授文學士學位（主修專業英語研究，副修翻譯）。於2015年7月，彼獲香港城市大學頒授專業會計及企業管治理學碩士學位。彼於2015年9月獲接納為香港特許秘書公會（現稱香港公司治理公會）會員及英國特許秘書及行政人員公會（現稱英國特許公司治理公會）會員。

DIRECTORS' REPORT

董事會報告

The Board of Directors presents this annual report and the audited consolidated financial statements of the Company and its subsidiaries for the year ended 31 December 2023.

SHARE OFFER AND CAPITALISATION ISSUE

The Company was incorporated on 13 June 2018 as an exempted company with limited liability under the Companies Act. A total of 200,000,000 Shares with nominal value of HK\$0.01 per Share were issued at HK\$0.63 each by way of the Share Offer on 26 March 2020 and on 27 March 2020, the Company's Shares were listed on the Main Board of the Stock Exchange. Further, the Company allotted and issued a total of 599,999,800 ordinary Shares, credited as fully paid at par, to Flash Dragon and Jupiter Rain equally on 27 March 2020 by way of capitalisation of the sum of HK\$5,999,998 standing to the credit of the share premium account of the Company pursuant to the resolutions of the Shareholders passed on 11 March 2020.

PRINCIPAL ACTIVITIES

The Company is an investment holding company. The Group is principally engaged in (i) the provision of outsourced document management services and related software applications and enterprise software solutions in Malaysia and Singapore; (ii) the outsourced insurance risk analysis services and insurance marketing services in the PRC; and (iii) the distribution and sales of medical equipment in the PRC. Principal activities of each of its principal subsidiaries are set out in Note 1 of the Notes to the consolidated financial statements in this annual report.

BUSINESS REVIEW

A fair review of the business of the Group for the year ended 31 December 2023 which includes an analysis of the Group's performance using financial key performance indicators and a discussion on the Group's likely future business development, events affecting the Company that have occurred since the end of the financial year, the Company's compliance with the relevant laws and regulations that have a significant impact on the Company, the relationships between the Company and its key stakeholders including its employees, customers and suppliers, and a description of the principal risks and uncertainties that the Group may be facing are provided in the paragraphs headed "Financial Highlights", "Future Plans and Prospects", "Events after the Reporting Period", "Compliance with Relevant Laws and Regulations", "Relationship with Employees, Suppliers, Customers and other Stakeholders" and "Principal Risks and Uncertainties", respectively of this annual report. The review forms part of the Directors' Report.

董事會提呈本年報以及本公司及其附屬公司截至2023年12月31日止年度的經審核綜合財務報表。

股份發售及資本化發行

本公司於2018年6月13日根據公司法註冊成立為獲豁免有限公司。於2020年3月26日，本公司以股份發售方式按每股0.63港元發行合共200,000,000股每股面值0.01港元的股份，及於2020年3月27日，本公司股份在聯交所主板上市。此外，根據於2020年3月11日通過的股東決議案，本公司透過將本公司股份溢價賬的進賬額5,999,998港元資本化的方式，於2020年3月27日按面值平均向Flash Dragon及Jupiter Rain配發及發行合共599,999,800股入賬列為繳足的普通股。

主要業務活動

本公司為一家投資控股公司。本集團主要(i)在馬來西亞及新加坡從事提供外判文件管理服務以及相關軟件應用程序及企業軟件解決方案；(ii)於中國從事外判保險風險分析服務及保險營銷服務；及(iii)於中國從事分銷及銷售醫療設備。其各主要附屬公司的主要業務活動載於本年報綜合財務報表附註之附註1。

業務回顧

有關本集團截至2023年12月31日止年度業務的公平回顧(包括使用財務關鍵績效指標對本集團的表現進行分析、本集團可能的未來業務發展的討論、自財政年度末以來所發生對本公司產生影響的事件、本公司遵守對本公司有重大影響的相關法律法規的情況、本公司與主要利益相關者(包括其僱員、客戶及供應商)之間的關係及本集團可能面臨的主要風險及不明朗因素的說明)，已分別載於本年報「財務摘要」、「未來計劃及前景」、「報告期後事項」、「遵守相關法律及法規」、「與僱員、供應商、客戶及其他持份者的關係」及「主要風險及不明朗因素」各段。該檢討構成董事會報告的一部分。

DIRECTORS' REPORT

董事會報告

PRINCIPAL RISKS AND UNCERTAINTIES

There are certain risks and uncertainties involved in the Group's current operations, some of which are beyond the Group's control. The following table shows the principal risks and uncertainties of the Group and how the Group mitigates those risks:

主要風險及不明朗因素

本集團當前的營運涉及若干風險及不明朗因素，其中部分因素超出本集團的控制範圍。下表載列本集團主要風險及不明朗因素以及本集團如何降低該等風險：

Principal risks identified 已識別主要風險	Description of the principal risks identified 已識別主要風險的描述	Mitigation of risks 降低風險
<p>The Group may not be able to provide a Data Centre which can comply with its customers' requirements under the Risk Management in Technology policy document issued by Bank Negara Malaysia (the "RMIT") if its lease expires and cannot be renewed.</p> <p>倘租約屆滿且無法重續，則本集團無法提供符合其客戶根據馬來西亞國家銀行頒佈的《技術風險管理》(「技術風險管理」) 政策要求的數據中心。</p>	<p>The RMIT, which sets out Bank Negara Malaysia's expectations regarding the technology and risk management framework and practice of financial institutions, states that production data centres and recovery data centres used by financial institutions must be concurrently maintainable which shall be similar or equivalent to the international standards of tier 3 requirements.</p> <p>技術風險管理載列了馬來西亞國家銀行對金融機構在技術及風險管理框架和實踐方面的期望，指出金融機構使用的生產數據中心及恢復數據中心必須可以同時維護，有關規定與三級規定國際標準相若或相同。</p> <p>In accordance with the RMIT, the Group requires its computer servers to be housed in a data centre with access to a stable supply of electricity and internet connectivity that meets the requirements of its financial customers and Bank Negara Malaysia.</p> <p>根據技術風險管理，本集團要求其計算機服務器安裝在可獲得穩定的電力供應和互聯網連接的數據中心內，以滿足其金融客戶及馬來西亞國家銀行的要求。</p> <p>As the Group is in the process of converting its acquired building into the Data Centre (please refer to the 2022 Announcement for details), the Group has been leasing rack space of a tier 3 data centre from a third-party tier 3 data centre owner as a transitional arrangement (the "Transitional Arrangement") until the completion of the conversion. If the lease expires and cannot be renewed before the Data Centre is ready for use and if the Group cannot find an alternative suitable space, the Group may not be able to provide a data centre to its financial institution customers that is similar or equivalent to the international standards of tier 3 requirements.</p> <p>由於本集團正在將其所收購的樓宇改造為數據中心(詳情請參閱2022年公告)，作為過渡安排(「過渡安排」)，本集團一直從第三方三級數據中心擁有人租用三級數據中心機架空間，直至改造完成。倘租約在數據中心準備好使用前屆滿且無法重續及倘本集團無法找到合適的替代空間，本集團可能無法向其金融機構客戶提供與三級國際標準的要求相若或相同的數據中心。</p>	<p>To ensure that the Group's services to its financial institution customers will not be interrupted during the process of converting its acquired building into the Data Centre, the Group has discussed with most of its financial institution customers that the Group will continue to be allowed to adopt the Transitional Arrangement until the Group has completed the conversion works and will renew the lease agreement before it expires.</p> <p>為確保本集團對其金融機構客戶的服務於將其收購的樓宇改造為數據中心的過程中不會中斷，本集團已就本集團將繼續獲准採用過渡安排直至本集團完成改造工程與其大部分金融機構客戶展開討論並將於屆滿前重續租賃協議。</p>

DIRECTORS' REPORT

董事會報告

Principal risks identified 已識別主要風險

The Group's revenue is mainly derived from its major customers
本集團收益主要來自主要客戶

Description of the principal risks identified 已識別主要風險的描述

The Company's revenue is mainly derived from its major customers. During the year ended 31 December 2023, the aggregate sales to the Company's five largest single customers in aggregate accounted for approximately 53.1% (2022: 56.1%) of the total revenue and in particular, sales to the Group's largest single customer accounted for approximately 22.8% (2022: 24.5%) of the total revenue. Accordingly, the Group's revenues would be affected by whether these customers continue to use the Group's services, as well as other factors affecting their operations, many of which are beyond the Group's control. Where the customers' operations are adversely affected by changes in the market, it may adversely affect the need for the Group's services and its business and results of operations could be affected.

本公司收益主要來自主要客戶。於截至2023年12月31日止年度，來自本公司最大五名單一客戶的總銷售額合計約佔總收益的53.1%（2022年：56.1%），其中來自本集團最大單一客戶的銷售額約佔總收益的22.8%（2022年：24.5%）。因此，本集團的收益將受到該等客戶是否繼續使用本集團的服務以及影響彼等之運營的其他因素的影響，其中許多因素非本集團所能控制。倘該等客戶的運營受到市場變化造成不利影響，則可能會對本集團服務的需求造成不利影響，從而對本集團的業務和經營業績造成影響。

Mitigation of risks 降低風險

As disclosed in the Prospectus, the 2021 Announcement, 2022 Announcement and 2023 Announcement, the Company intends to apply approximately HK\$7.5 million from the net proceeds of the Share Offer to step up the Group's marketing and sales efforts to reach out to new customers. The Group is also committed to attract new customers in the banking and insurance or other industries and reduce its reliance on its major customers.

誠如招股章程、2021年公告、2022年公告及2023年公告所披露，本公司擬從股份發售所得款項淨額中動用約7.5百萬港元，以加強本集團的營銷及銷售工作，從而接觸新客戶。本集團亦致力於吸引銀行及保險或其他行業的新客戶，以減少對主要客戶的依賴。

DIRECTORS' REPORT

董事會報告

Principal risks identified 已識別主要風險	Description of the principal risks identified 已識別主要風險的描述	Mitigation of risks 降低風險
The Group is exposed to credit risk 本集團面臨信貸風險敞口	<p>The Group is exposed to credit risk which may cause financial loss to the Group if its counterparties fail to discharge their obligations. As at 31 December 2023, there were two single customers (2022: two single customers) which accounted for approximately 35% (2022: 48%) of the total net trade receivables of the Company.</p> <p>本集團面臨信貸風險敞口，倘交易對手未能履行義務，可能會給本集團造成財務虧損。於2023年12月31日，有兩個單一客戶（2022年：兩個單一客戶），佔本公司貿易應收款項淨額總額約35%（2022年：48%）。</p>	<p>The Group has adopted a policy of only dealing with creditworthy counterparties and depositing with banks and financial institutions with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken by the Company for long outstanding debts.</p> <p>本集團已採取僅與信譽良好的交易對手交易並於信用評級良好的銀行和金融機構存款的政策。本公司持續監控信貸風險敞口，並將對長期未償債務採取行動。</p>
The Group is exposed to interest rate risk 本集團面臨利率風險敞口	<p>The Group is exposed to interest rate risk arising from bank borrowings as the fair value or future cash flows of the Group's financial instruments will fluctuate due to changes in market interest rates. The Group does not use derivative financial instruments to hedge its exposure to interest rate fluctuations.</p> <p>由於本集團金融工具的公允價值或未來現金流量會因市場利率變動而波動，本集團面臨銀行借款產生的利率風險敞口。本集團並無使用衍生金融工具對沖其利率波動風險。</p>	<p>It is the Group's policy to obtain the most favourable interest rates available whenever the Group obtains additional financing through bank borrowings to minimise its exposure to interest rate fluctuations.</p> <p>本集團的政策為在本集團通過銀行借款獲得額外融資時力求獲得最優惠利率，以盡量減少其面臨的利率波動。</p>

DIRECTORS' REPORT

董事會報告

RESULTS AND FINANCIAL POSITION

The results of the Group for the year ended 31 December 2023 are set out in the consolidated statement of comprehensive income on page 94 of this annual report.

The financial position of the Group as at 31 December 2023 is set out in the consolidated statement of financial position on pages 95 and 96 of this annual report.

SEGMENT INFORMATION

Segment information of the Group is set out in Note 5 of the Notes to the consolidated financial statements in this annual report.

DIVIDEND

The Board does not recommend the distribution of a final dividend for the year ended 31 December 2023 (2022: Nil).

As far as the Company is aware, as at 31 December 2023, there has been no arrangement under which any Shareholder has waived, or agreed to waive, any dividends proposed to be distributed for the year ended 31 December 2023.

DIVIDEND POLICY

The Company has adopted a dividend policy on the board meeting dated 22 April 2020 that, in recommending or declaring dividends, the Company shall maintain adequate and sufficient cash reserves for meeting its working capital requirements and future growth as well as its Shareholder value. The Board has the full discretion to declare and distribute dividends to the Shareholders, and any final dividend for a financial year will be subject to Shareholders' approval. In proposing any dividend payout, the Board shall take into account, among other things, the Group's financial results, cash flow situation, business conditions and strategies, expected future operations and earnings, capital requirements and expenditure plans, interests of Shareholders, any restrictions on payment of dividends and any other factors the Board may consider relevant. Any payment of the dividend by the Company is also subject to any restrictions under the Companies Act and the Articles.

業績及財務狀況

本集團截至2023年12月31日止年度的業績載於本年報第94頁的綜合全面收益表。

本集團於2023年12月31日的財務狀況載於本年報第95及96頁的綜合財務狀況表。

分部資料

本集團的分部資料載於本年報綜合財務報表附註之附註5。

股息

董事會不建議就截至2023年12月31日止年度派付末期股息（2022年：無）。

就本公司所知，於2023年12月31日，並無任何股東放棄或同意放棄擬就截至2023年12月31日止年度分派之任何股息之安排。

股息政策

本公司於日期為2020年4月22日的董事會會議上採納一項股息政策，其訂明於建議宣派或宣派股息時，本公司須維持足以應付其營運資金需求、未來增長以及其股東價值的充足現金儲備。董事會可全權酌情決定宣派及分派股息予股東，而任何財政年度的末期股息均須經股東批准。於提議派付任何股息時，董事會須考慮下列因素（其中包括）：本集團的財務業績、現金流量狀況、業務狀況及策略、預期未來營運及盈利、資金需求及開支計劃、股東利益、派付股息的任何限制及董事會可能認為屬相關的任何其他因素。本公司所派付任何股息亦須遵守公司法及細則項下任何限制。

DIRECTORS' REPORT

董事會報告

CLOSURE OF REGISTER OF MEMBERS

For determining the Shareholders' entitlement to attend and vote at the 2024 AGM, the register of members of the Company will be closed from Monday, 20 May 2024 to Thursday, 23 May 2024 (both dates inclusive), during which period no transfer of Shares will be effected. In order to qualify for attending and voting at the 2024 AGM, the unregistered holder of Shares must lodge all transfer documents, accompanied by the relevant share certificates, with the Company's share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17/F, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, for registration not later than 4:30 p.m. on Friday, 17 May 2024.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the year ended 31 December 2023 are set out in Note 14 of the Notes to the consolidated financial statements in this annual report.

SHARE CAPITAL

There are no movements in the share capital of the Company during the year ended 31 December 2023 and set out in Note 25 of the Notes to the consolidated financial statements in this annual report.

RESERVES

Movements in the reserves of the Group during the year ended 31 December 2023 are set out in the consolidated statement of changes in equity on page 97 in this annual report. As at 31 December 2023, the Company's reserves available for distribution to the Shareholders amounted to approximately RM8.3 million (2022: RM19.3 million), as calculated in accordance with the provisions of the Companies Act.

SHARE AND DEBENTURES ISSUED

The Company did not issue any shares and debentures for the year ended 31 December 2023.

暫停辦理股份過戶登記手續

為釐定股東出席2024年股東週年大會並於會上投票的權利，本公司將於2024年5月20日（星期一）至2024年5月23日（星期四）（包括首尾兩日）暫停辦理股份過戶登記手續，期間不會辦理股份過戶登記。為符合資格出席2024年股東週年大會並於會上投票，未登記股份持有人須不遲於2024年5月17日（星期五）下午四時三十分把所有過戶文件連同有關股票送達本公司於香港的股份過戶登記處香港中央證券登記有限公司（地址為香港灣仔皇后大道東183號合和中心17樓1712-1716號舖）辦理登記手續。

物業、廠房及設備

截至2023年12月31日止年度，本集團物業、廠房及設備的變動詳情載於本年報綜合財務報表附註之附註14。

股本

截至2023年12月31日止年度，本公司股本概無變動，詳情載於本年報綜合財務報表附註之附註25。

儲備

截至2023年12月31日止年度，本集團的儲備變動載於本年報第97頁的綜合權益變動表。於2023年12月31日，按公司法之規定計算，本公司可供分派予股東的儲備約為8.3百萬令吉特（2022年：19.3百萬令吉特）。

已發行股份及債權證

截至2023年12月31日止年度，本公司並無發行任何股份及債權證。

DIRECTORS' REPORT

董事會報告

USE OF PROCEEDS FROM THE SHARE OFFER

A total of 200,000,000 Shares with nominal value of HK\$0.01 per Share were issued on 26 March 2020 at HK\$0.63 each by way of the Share Offer, raising a total of approximately HK\$126 million. The net proceeds raised by the Company from the Share Offer, after deduction of the underwriting commissions and other related listing expenses, amounted to approximately HK\$73.7 million. For information on the use of proceeds of the Share Offer, please refer to the section headed "Issue of Shares and Use of Proceeds From the Share Offer" in the Management Discussion and Analysis of this annual report.

DIRECTORS

The members of the Board during the year ended 31 December 2023 and as at the Latest Practicable Date are as follows:

Executive Directors

Mr. Ma Shengcong, Chairman of the Board and Chief Executive Officer
Ms. Zhang Ying (appointed with effect from 1 May 2023)
Mr. Ling Sheng Hwang (ceased on 1 May 2023)
Mr. Ling Sheng Chung (ceased on 1 May 2023)

Non-Executive Directors

Mr. Ling Sheng Shyan
Dr. Wu Xianyi

Independent Non-Executive Directors

Dr. Zeng Jianhua
Mr. Yang Junhui
Mr. Qian Jianguang
Mr. Lee Yan Kit (ceased on 27 March 2023)

The biographical details of the Directors are set out in the section headed "Biographies of the Directors and Senior Management" on pages 27 to 33 in this annual report.

股份發售所得款項用途

於2020年3月26日通過以股份發售之方式按每股0.63港元的價格發行合共200,000,000股每股面值0.01港元的股份，籌集資金合共約126百萬港元。經扣除包銷佣金及其他相關上市開支後，本公司自股份發售籌集的所得款項淨額約為73.7百萬港元。有關股份發售所得款項用途的資料，請參閱本年報管理層討論及分析中「股份發行及股份發售所得款項用途」一節。

董事

於截至2023年12月31日止年度及於最後可行日期，董事會成員如下：

執行董事

馬生聰先生，董事會主席兼行政總裁
張瑩女士（自2023年5月1日起獲委任）
Ling Sheng Hwang先生（於2023年5月1日不再續任）
Ling Sheng Chung先生（於2023年5月1日不再續任）

非執行董事

Ling Sheng Shyan先生
吳賢毅博士

獨立非執行董事

曾建華博士
楊軍輝先生
錢劍光先生
李殷傑先生（於2023年3月27日不再續任）

董事的履歷詳情載於本年報第27至33頁「董事及高級管理層履歷」一節。

DIRECTORS' REPORT

董事會報告

DIRECTORS' SERVICE CONTRACTS AND LETTERS OF APPOINTMENT

Mr. Ma Shengcong, an Executive Director, has been re-designated from an Independent Non-executive Director to an Executive Director on 25 October 2022, and has entered into a service agreement with the Company for an initial term of three years with effect from 25 October 2022 which shall be terminable by either party by giving not less than one month's notice in writing to the other or payment of wages in lieu of notice.

Ms. Zhang Ying, an Executive Director, has entered into a service agreement with the Company for an initial term of three years with effect from 1 May 2023 which shall be terminable by either party by giving not less than one month's notice in writing to the other or payment of wages in lieu of notice.

Mr. S Ling, a Non-Executive Director, has signed a letter of appointment with the Company for an initial term of three years with effect from the Listing Date which has been automatically renewed for a further term of three years upon expiration on 27 March 2023. The appointment shall be terminable by either party by giving three months' notice in writing to the other or payment in lieu of notice.

Dr. Wu Xianyi, a Non-Executive Director, has signed a letter of appointment with the Company for an initial term of three years with effect from 30 July 2021 which shall be terminable by either party by giving three months' notice in writing to the other or payment in lieu of notice.

Dr. Zeng Jianhua, an Independent Non-Executive Director, has signed a letter of appointment with the Company for an initial term of three years with effect from 7 June 2021 which shall be terminable by either party by giving one month's notice in writing to the other or payment in lieu of notice.

Mr. Yang Junhui, an Independent Non-Executive Director, has signed a letter of appointment with the Company for an initial term of three years with effect from 21 March 2022 which shall be terminable by either party by giving one month's notice in writing to the other or payment in lieu of notice.

董事服務合約及委任函

執行董事馬生聰先生已於2022年10月25日由獨立非執行董事調任為執行董事並與本公司訂立服務協議，自2022年10月25日起計初步為期三年，可由任何一方通過向另一方發出不少於一個月的書面通知或以支付薪金代替通知的方式予以終止。

執行董事張瑩女士已與本公司訂立服務協議，自2023年5月1日起計初步為期三年，可由任何一方通過向另一方發出不少於一個月的書面通知或以支付薪金代替通知的方式予以終止。

非執行董事S Ling先生已與本公司簽署委任函，自上市日期起計初步為期三年，並已於2023年3月27日到期後自動續聘3年。其委任可由任何一方通過向另一方發出不少於三個月的書面通知或以支付代通知金的方式予以終止。

非執行董事吳賢毅博士已與本公司簽署委任函，自2021年7月30日起計初步為期三年，可由任何一方通過向另一方發出不少於三個月的書面通知或以支付代通知金的方式予以終止。

獨立非執行董事曾建華博士已與本公司簽署委任函，自2021年6月7日起計初步為期三年，可由任何一方通過向另一方發出不少於一個月的書面通知或以支付代通知金的方式予以終止。

獨立非執行董事楊軍輝先生已與本公司簽署委任函，自2022年3月21日起計初步為期三年，可由任何一方通過向另一方發出不少於一個月的書面通知或以支付代通知金的方式予以終止。

DIRECTORS' REPORT

董事會報告

Mr. Qian Jianguang, an Independent Non-Executive Director, has signed a letter of appointment with the Company for an initial term of three years with effect from 18 August 2022 which shall be terminable by either party by giving one month's notice in writing to the other or payment in lieu of notice.

The above appointments are always subject to the provisions of retirement and rotation of Directors under the Articles.

None of the Directors proposed for re-election at the 2024 AGM has an unexpired service agreement which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory obligations.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE

Save as disclosed under the sections headed "Related Party Transactions and Continuing Connected Transactions" and "Continuing Connected Transactions" in this Directors' Report and in Note 27 of the Notes to the consolidated financial statements, no transactions, arrangement and contracts of significance to which the Company or any of its subsidiaries was a party and in which any Director (or any entity connected with a Director) had a material interest, whether directly and indirectly, subsisted at the end of the year or at any time during the year ended 31 December 2023.

CONTROLLING SHAREHOLDERS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE

During the year ended 31 December 2023, the Company did not have any controlling shareholder. No contracts of significance (including contracts of significance for the provision of services) between the Company (or any of its subsidiaries) and any controlling shareholder of the Company (or any of its subsidiaries) subsisted at the end of the year or at any time during the year ended 31 December 2023.

獨立非執行董事錢劍光先生已與本公司簽署委任函，自2022年8月18日起計初步為期三年，可由任何一方通過向另一方發出不少於一個月的書面通知或以支付代通知金的方式予以終止。

上述委任須一直遵守細則項下有關董事退任及輪值的規定。

建議在2024年股東週年大會上重選的董事概無訂有本公司或其任何附屬公司不可於一年內在毋須支付補償（法定責任除外）的情況下即可終止的未到期服務協議。

董事於重大交易、安排及合約的權益

除本董事會報告「關聯方交易及持續關連交易」及「持續關連交易」章節及綜合財務報表附註之附註27所披露者外，本公司或其任何附屬公司概無訂立任何董事（或與董事有關連的任何實體）於其中直接或間接擁有重大利益且於截至2023年12月31日止年度結束時或年內任何時間存續的任何重大交易、安排及合約。

控股股東於重大交易、安排及合約中的權益

截至2023年12月31日止年度，本公司並無任何控股股東。本公司（或其任何附屬公司）與本公司（或其任何附屬公司）任何控股股東概無訂立於截至2023年12月31日止年度結束時或年內任何時間存續的任何重大合約（包括提供服務的重大合約）。

DIRECTORS' REPORT

董事會報告

RELATED PARTY TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

During the year ended 31 December 2023, the Group entered into certain transactions with related parties as defined in accordance with applicable accounting standards, details of which are set out in Note 27 of the Notes to the consolidated financial statements of this annual report. Such related party transactions fall under the definition of connected transaction or continuing connected transaction in Chapter 14A of the Listing Rules, and they are fully exempted pursuant to Chapter 14A of the Listing Rules. The Company confirms that it has complied with the applicable disclosure and other requirements in respect of such connected transactions and continuing connected transactions in accordance with Chapter 14A of the Listing Rules.

CONTINUING CONNECTED TRANSACTIONS

During the year ended 31 December 2023, the Group had certain fully-exempt continuing connected transactions, which are mainly related to the purchase by the Group of certain printing materials, and are set out in Note 27 of the Notes to the consolidated financial statements of this annual report.

As each of the applicable ratios (as defined in the Listing Rules) in respect of the continuing connected transactions is less than 5% and the annual caps for each of the three years ended 31 December 2023 are less than HK\$3,000,000, the continuing connected transactions constitute de minimis transactions and are exempted from the reporting, annual review, announcement and independent shareholders' approval requirements under Rule 14A.76 of the Listing Rules.

MANAGEMENT CONTRACTS

During the year ended 31 December 2023, no contracts concerning the management and administration of the whole or any substantial part of the businesses of the Company were entered into or existed.

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY OF ITS ASSOCIATED CORPORATIONS

As at 31 December 2023, none of the Directors or chief executives of the Company had registered any interests or short position in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or which were notified to the Company and the Stock Exchange pursuant to the Model Code.

關聯方交易及持續關連交易

截至2023年12月31日止年度，本集團曾與適用會計準則所界定的關聯方進行若干交易，有關詳情載於本年報綜合財務報表附註之附註27。該等關聯交易構成上市規則第14A章所定義的關連交易或持續關連交易，並可根據上市規則第14A章獲全面豁免。本公司確認其已根據上市規則第14A章就該等關連交易及持續關連交易遵守適用的披露及其他規定。

持續關連交易

截至2023年12月31日止年度，本集團有若干獲全面豁免持續關連交易（主要與本集團購買若干印刷材料有關，其詳情載於本年報綜合財務報表附註之附註27）。

由於有關持續關連交易的各項適用比率（定義見上市規則）低於5%及截至2023年12月31日止三個年度各年的年度上限少於3,000,000港元，故持續關連交易構成最低水平的豁免交易，並獲豁免遵守上市規則第14A.76條下的申報、年度審閱、公告及獨立股東批准的規定。

管理合約

截至2023年12月31日止年度，概無訂立或存在與本公司全部或任何重大部分業務的管理及行政有關的合約。

董事及最高行政人員於本公司或其任何相聯法團的股份、相關股份及債權證中的權益及淡倉

於2023年12月31日，概無董事或本公司主要行政人員於本公司或其任何相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份及債權證中，擁有根據證券及期貨條例第XV部第7及8分部須知會本公司及聯交所的任何已登記權益或淡倉，或根據證券及期貨條例第352條須登記於該條所述登記冊的任何權益或淡倉，或根據標準守則須知會本公司及聯交所的任何權益或淡倉。

DIRECTORS' REPORT

董事會報告

INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2023, so far as was known to the Directors, the following persons (not being the Directors or chief executives of the Company) had, or deemed to have, interests or short positions in the Shares or underlying Shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which would be recorded in the register required to be kept by the Company under Section 336 of the SFO:

主要股東於股份及相關股份中的權益及淡倉

於2023年12月31日，就董事所知，以下人士（並非本公司董事或主要行政人員）於本公司的股份或相關股份中擁有或視為擁有根據證券及期貨條例第XV部第2及3分部的條文須向本公司作出披露或須記錄於本公司根據證券及期貨條例第336條存置的登記冊的權益或淡倉：

Name 姓名／名稱	Capacity/Nature of interests 身份／權益性質	Number of ordinary Shares held/interest ⁽¹⁾ 持有／擁有權益的普通股數目 ⁽¹⁾	Approximate percentage of shareholding interest ⁽²⁾ 股權概約百分比 ⁽²⁾
Mr. Wang Yaxian 王亞顯先生	Beneficial interest 實益權益	522,000,000	21.75%
Mr. Wu Xianlong 吳賢龍先生	Beneficial interest 實益權益	360,000,000	15.00%
Sun Join Capital Investment Limited ⁽³⁾	Beneficial owner 實益擁有人	284,550,898	11.86%
Ms. Zou ⁽³⁾ 鄒女士 ⁽³⁾	Interest of a controlled corporation 受控制法團權益	284,550,898	11.86%
Mr. Li Lianbin ⁽³⁾ 李連彬先生 ⁽³⁾	Interest of spouse 配偶權益	284,550,898	11.86%
Sun Join Venture Management Limited ⁽⁴⁾	Beneficial owner 實益擁有人	189,700,599	7.90%
Ms. Le ⁽⁴⁾ 樂女士 ⁽⁴⁾	Interest of a controlled corporation 受控制法團權益	189,700,599	7.90%
Mr. Wan Shifang 萬世方先生	Beneficial interest 實益權益	162,000,000	6.75%
Mr. Liao Hui 廖輝先生	Beneficial interest 實益權益	153,468,000	6.39%

Notes:

- (1) All the above Shares are held in long position.
- (2) The calculation is based on the total number of 2,400,000,000 Shares in issue as at 31 December 2023.
- (3) Pursuant to the SPA, the Company shall issue and allot 284,550,898 Consideration Shares to Sun Join Capital Investment Limited, which is wholly-owned by Ms. Zou, as consideration for the Group's acquisition of 60% of the equity interest in Sun Join Investment Limited from Ms. Zou upon completion. Completion took place on 26 January 2024 and 284,550,898 Consideration Shares had been issued and allotted to Sun Join Capital Investment Limited on the same date.

附註：

- (1) 以上所有股份均以好倉持有。
- (2) 有關計算乃基於2023年12月31日合共有2,400,000,000股已發行股份作出。
- (3) 根據股份購買協議，本公司將於完成時向Sun Join Capital Investment Limited（由鄒女士全資擁有）發行及配發284,550,898股代價股份，作為本集團向鄒女士收購盛濟投資有限公司60%股權的代價。完成已於2024年1月26日進行，284,550,898股代價股份已於同日發行及配發予Sun Join Capital Investment Limited。

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(4) Pursuant to the SPA, the Company shall issue and allot 189,700,599 Consideration Shares to Sun Join Venture Management Limited, which was wholly-owned by Ms. Le, as consideration for the Group's acquisition of 40% of the equity interest in Sun Join Investment Limited from Ms. Le upon completion. Completion took place on 26 January 2024 and 189,700,599 Consideration Shares had been issued and allotted Sun Join Venture Management Limited on the same date.

Save as disclosed above, as at 31 December 2023, no person had any interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which would be as recorded in the register required to be kept under Section 336 of the SFO.

SHARE OPTION SCHEME

The Share Option Scheme was adopted by the Company on 11 March 2020. The purpose of the Share Option Scheme is to enable the Company to grant options to Eligible Participants (as defined in the paragraph below) as incentives or rewards for their contribution or potential contribution to the Group.

Unless otherwise cancelled or amended, the Board is entitled at any time within the period of 10 years from the date of adoption of the Share Option Scheme to make an offer to the eligible participants (the "**Eligible Participants**") of the Share Option Scheme including:

- (i) any full-time or part-time employees, or potential employees, executives or officers of the Company or any of its subsidiaries;
- (ii) any Directors (including Executive, Non-Executive and Independent Non-Executive Directors) of the Company or any of its subsidiaries; and
- (iii) any suppliers and advisers who, in the sole opinion of the Board, will contribute or have contributed to our Company and/or any of its subsidiaries.

As at the beginning and the end of the year ended 31 December 2023 and at the date of this annual report, the total number of Shares which may be issued upon exercise of all options to be granted under the Share Option Scheme and any other share option schemes of the Company shall not in aggregate exceed 10% of the total number of Shares in issue as at the Listing Date, being 240,000,000 Shares (which represented 8.35% of the total number of shares in issue as at the date of this annual report). Subject to Shareholders' approval in general meeting, the Board may:

- (i) renew this limit at any time to 10% of the Shares in issue as at the date of the approval by the Shareholders in general meeting; and/or
- (ii) grant options beyond the 10% limit to Eligible Participants specially approved by the Shareholders in general meeting and the Eligible Participants are specifically identified by the Company before such approval is sought.

(4) 根據股份購買協議，本公司將於完成時向Sun Join Venture Management Limited (由樂女士全資擁有) 發行及配發189,700,599股代價股份，作為本集團向樂女士收購盛濟投資有限公司40%股權的代價。完成已於2024年1月26日進行，189,700,599股代價股份已於同日發行及配發予Sun Join Venture Management Limited。

除上文所披露者外，於2023年12月31日，概無人士於股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部的條文須向本公司作出披露或須記錄於根據證券及期貨條例第336條存置的登記冊的任何權益或淡倉。

購股權計劃

本公司於2020年3月11日採納購股權計劃。購股權計劃的目的是要令本公司能夠向合資格參與者(定義見下段)授予購股權作為彼等對本集團作出貢獻或潛在貢獻的激勵或獎勵。

除非另行取消或修訂，否則董事會有權自購股權計劃採納之日起計十年內隨時向下列購股權計劃的合資格參與者(「合資格參與者」)提出要約，包括：

- (i) 本公司或其任何附屬公司的任何全職或兼職僱員、潛在僱員、行政人員或高級職員；
- (ii) 本公司或其任何附屬公司的任何董事(包括執行、非執行及獨立非執行董事)；及
- (iii) 董事會全權認為將會對或已經對本公司及／或其任何附屬公司作出貢獻的任何供應商及顧問。

於截至2023年12月31日止年度的年初及年末以及於本年報日期，於行使根據購股權計劃及本公司任何其他購股權計劃將予授出的所有購股權時可能發行的股份總數合共不得超過上市日期已發行股份總數的10% (即240,000,000股股份，為於本年報日期已發行股份總數的8.35%)。經股東於股東大會批准後，董事會可：

- (i) 隨時將該上限更新至截至股東在股東大會上批准當日已發行股份的10%；及／或
- (ii) 經股東於股東大會上特別批准向合資格參與者授出超過10%上限的購股權，惟本公司須於尋求上述批准前選定有關合資格參與者。

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The total number of Shares issued and to be issued upon exercise of the options granted to each Eligible Participant (including both exercised, cancelled and outstanding options) in any 12-month period shall not exceed 1% of the total number of Shares in issue. Any further grant of options to an Eligible Participant in excess of the 1% limit shall be subject to approval by Shareholders in general meeting with such Eligible Participant and his or her close associates (or his or her associates if such Eligible Participant is a connected person) abstaining from voting.

Each of the grantees to whom an option has been granted under the Share Option Scheme shall be entitled to exercise his/her option in the manner set out in his/her offer document, provided that such period of time shall not exceed a period of ten years commencing on the date on which the option is granted. The minimum period for which an option must be held before it can be exercised (i.e., the vesting period) is determined by the Board at its absolute discretion upon the grant of an option, provided that such period is not inconsistent with any other terms and condition of the Share Option Scheme. The exercise of any option shall be subject to the Shareholders in general meeting approving any necessary increase in the authorised share capital of the Company.

Upon acceptance of an option to subscribe for Shares granted pursuant to the Share Option Scheme, the Eligible Participant shall pay HK\$1.00 to the Company as consideration for the grant on or before the relevant acceptance date. The subscription price for the Shares under the Share Option Scheme shall, subject to the adjustments referred to in the Share Option Scheme, be a price determined by the Board (or its committee) at its sole discretion and notified to the Eligible Participants and shall be no less than the highest of:

- (i) the official closing price of the Shares as stated in the daily quotation sheets of the Stock Exchange on the date of grant, which must be a day on which the Stock Exchange is open for business of dealing in securities;
- (ii) the average of the official closing price of the Shares as stated in the daily quotation sheets of the Stock Exchange for the five business days (as defined in the Listing Rules) immediately preceding the date of grant; or
- (iii) the nominal value of a Share.

The Share Option Scheme remains valid for 10 years until 10 March 2030 unless otherwise terminated, cancelled or amended. Accordingly, the remaining life of the Share Option Scheme is approximately 6 years.

在任何十二個月期間內，因各合資格參與者獲授的購股權（包括已行使、已註銷及尚未行使的購股權）獲行使而已發行及將予發行的股份總數，不得超過已發行股份總數的1%。進一步向一名合資格參與者授出超過1%上限的購股權須經股東於股東大會上批准，且該合資格參與者及其緊密聯繫人（或倘該合資格參與者為關連人士，則其聯繫人）須放棄投票。

根據購股權計劃獲授予購股權的各承授將有權按其要約文件所載方式行使其購股權，惟行使期不得超過授出購股權當日起計十年期間。購股權在行使前必須持有的最短期限（即歸屬期）由董事會全權酌情決定，惟該期限不與購股權計劃的任何其他條款及條件相抵觸。任何購股權須待股東在股東大會上批准對本公司法定股本作出任何所需的增加後方可行使。

就接納根據購股權計劃授出可認購股份的購股權而言，合資格參與者應於相關接納日期或之前向本公司支付1.00港元作為授出代價。於購股權計劃下股份的認購價（可作出購股權計劃所述的調整）為董事會（或其委員會）全權酌情釐定並知會合資格參與者的價格，且不少於以下各項的最高者：

- (i) 股份於授出日期（須為聯交所開市進行各項證券交易業務的日子）在聯交所每日報價表所列的官方收市價；
- (ii) 股份於緊接授出日期前五個營業日（定義見上市規則）在聯交所每日報價表所列的官方平均收市價；或
- (iii) 一股股份的面值。

購股權計劃有效期為10年，至2030年3月10日止，除非另行終止、註銷或修訂。因此，購股權計劃的剩餘年期約為6年。

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No share option has been granted, exercised, cancelled and lapsed pursuant to the Share Option Scheme since its adoption and up to the Latest Practicable Date. There was no share option outstanding under the Share Option Scheme at the beginning of, during the year ended and as at 31 December 2023.

For more information on the Share Option Scheme, please refer to the section headed “Statutory and General Information – F. Share Option Scheme” in Appendix V to the Prospectus.

EQUITY-LINKED AGREEMENTS

Other than the Share Option Scheme disclosed above, no equity-linked agreements were entered into by the Company during the year or subsisted at the end of the year ended 31 December 2023.

RETIREMENT BENEFIT SCHEME

The Group has joined a mandatory provident fund scheme (the “**MPF Scheme**”) for all qualifying employees in Hong Kong. The MPF Scheme is registered with the Mandatory Provident Fund Schemes Authority under the Mandatory Provident Fund Schemes Ordinance. Under the MPF Scheme, the employer and its employees are each required to make contributions to the MPF Scheme at a rate specified in the Mandatory Provident Fund Schemes Ordinance, which is currently at 5% of the employees’ relevant income and capped at HK\$1,500 per month. The MPF Scheme is a defined contribution scheme. The contributions by the Group to the MPF Scheme vest immediately. Therefore there was no amount of forfeited contributions that could be utilised during the year ended 31 December 2023 nor was there any available to reduce the Group’s existing level of contributions as at 31 December 2023.

As required by Malaysian law, the Group also makes contributions to the state pension scheme for all qualifying employees in Malaysia, the Employees Provident Fund (the “**EPF**”), a social security institution formed according to the Employees Provident Fund Act 1991 which provides for the retirement benefits for all local employees. Both the employer and employee are required to make contributions to the employee’s individual account in the EPF at a specified percentage of the employee’s monthly income. The EPF is a defined contribution scheme. The EPF does not have an arrangement such that forfeited contributions (by employers on behalf of employees who leave the scheme prior to vesting fully in such contributions) may be used by the employer to reduce the existing level of contributions. Therefore there was no amount of forfeited contributions that could be utilised during the year ended 31 December 2023 nor was there any available to reduce the Group’s existing level of contributions as at 31 December 2023.

概無購股權根據於購股權計劃在其獲採納後及直至最後可行日期獲授出、行使、註銷及失效。於截至2023年12月31日年度的年初、於該年度及於2023年12月31日，概無根據購股權計劃未行使之購股權。

有關購股權計劃的更多資料，請參閱招股章程附錄五「法定及一般資料—F.購股權計劃」一節。

股權掛鈎協議

除上文所披露的購股權計劃外，本公司並無於截至2023年12月31日止年度訂立或於年末存續的股份掛鈎協議。

退休福利計劃

本集團已為香港所有合資格僱員加入強制性公積金計劃（「**強積金計劃**」）。強積金計劃根據強制性公積金計劃條例向在強制性公積金計劃管理局註冊。根據強積金計劃，僱主及其僱員均須按強制性公積金計劃條例中指定的比率向強積金計劃作出供款，目前為僱員相關收入的5%，上限為每月1,500港元。強積金計劃為一項定額供款計劃。本集團對強積金計劃的供款即時歸屬。因此，截至2023年12月31日止年度，並無可動用的被沒收供款金額，於2023年12月31日亦無可用於降低本集團現有供款水平的任何金額。

應馬來西亞法律的要求，本集團亦為馬來西亞所有合資格僱員向國家退休金計劃作出供款，僱員公積金（「**僱員公積金**」）為根據1991年僱員公積金法而成立的社會保障機構，為所有本地僱員提供退休福利。僱主及僱員均須按僱員月收入的指定百分比向僱員於僱員公積金的個人賬戶供款。僱員公積金為一項定額供款計劃。僱員公積金並無諸如已被沒收的供款（即僱員在有關供款悉數歸其所有前退出該計劃，由僱主代僱員處理的供款）可被僱主動用以減低現有的供款水平的安排。因此，截至2023年12月31日止年度，並無可動用的被沒收供款金額，於2023年12月31日亦無可用於降低本集團現有供款水平的任何金額。

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Pursuant to the relevant laws and regulations of the PRC, the subsidiaries of the Group in the PRC have joined defined contribution schemes for its employees in the PRC, such as basic pension scheme and unemployment insurance. The Group makes contributions to the above-mentioned schemes at the applicable rates based on the amounts stipulated by the PRC government. The defined contribution scheme mentioned above does not have an arrangement such that forfeited contributions (by employers on behalf of employees who leave the scheme prior to vesting fully in such contributions) may be used by the employer to reduce the existing level of contributions. Therefore there was no amount of forfeited contributions that could be utilised during the year ended 31 December 2023 nor was there any available to reduce the Group's existing level of contributions as at 31 December 2023.

The Company did not have any defined benefit plans during the year ended 31 December 2023.

DIRECTORS' RIGHTS TO ACQUIRE THE COMPANY'S SHARES OR DEBENTURES

At no time during the year ended and as at 31 December 2023 was the Company, or any of its holding companies or subsidiaries, or any of its fellow subsidiaries, a party to any arrangement to enable the Directors or chief executive of the Company or their respective associates (as defined under the Listing Rules) to have any right to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' REMUNERATION

The emoluments of the Directors were decided by the Board as recommended by the Remuneration Committee having regard to the Group's operating results, the individual performance of the Directors and the comparable market statistics. The Directors' fees are in line with market practice. No individual Director should determine his/her own remuneration.

Emolument package includes, as the case may be, fees, basic salaries, housing allowances, contribution to pension schemes, discretionary bonus relating to the financial results of the Group and individual performance, ad hoc rewards, share options and other competitive fringe benefits such as medical and life insurances. Details of the emoluments of the Directors and the five highest paid individuals of the Group are set out in Note 10 and Note 11 of the Notes to the consolidated financial statements in this annual report, respectively.

根據中國相關法律法規，本集團的中國附屬公司為其在中國的員工參加了基本養老金計劃及失業保險等定額供款計劃。本集團根據中國政府規定的金額按適用費率向上述計劃作出供款。上述定額供款計劃並無諸如被沒收的供款（由僱主代表在該供款完全歸屬前離開計劃的僱員）可由僱主用以減少現有供款水平的安排。因此，截至2023年12月31日止年度，並無可動用的被沒收供款金額，於2023年12月31日亦無可用於降低本集團現有供款水平的任何金額。

本公司於截至2023年12月31日止年度並無任何定額福利計劃。

董事收購本公司股份或債權證的權利

於截至2023年12月31日止年度任何時間及於當日，本公司或其任何控股公司或附屬公司或其任何同系附屬公司概無訂立任何安排，致使董事或本公司最高行政人員或彼等各自的聯繫人（定義見上市規則）有權通過收購本公司或其任何其他法人團體的股份或債權證而獲取利益。

董事酬金

董事的酬金由董事會根據薪酬委員會參照本集團的營運業績、董事個人表現及可資比較市場統計數字提供的推薦意見而釐定。董事的袍金則與市場慣例一致。並無個別董事可自行釐定其酬金。

薪酬組合包括（視情況而定）袍金、基本薪金、住房津貼、退休金計劃供款、與本集團財務業績及個人表現掛鈎的酌情花紅、特別獎金、購股權及其他具競爭力的附加福利，如醫療及人壽保險。董事及本集團五名最高薪酬人士的薪酬詳情分別載於本年報綜合財務報表附註中之附註10及附註11。

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DIRECTORS' INTEREST IN COMPETING BUSINESS

During the year ended 31 December 2023, none of the Directors or their respective associates had engaged in or had any interest in any business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

NON-COMPETITION UNDERTAKING BY THE CONTROLLING SHAREHOLDERS

During the year ended 31 December 2023, the Company did not have any controlling shareholder.

PERMITTED INDEMNITY PROVISION

Subject to applicable laws, the Directors shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices, pursuant to the Articles. Such provisions were in force throughout the year ended 31 December 2023 and are currently in force. The Company has arranged for appropriate insurance cover for Directors' liabilities in respect of legal actions that may be brought against the Directors.

TAX RELIEF

The Company is not aware of any relief on taxation available to the Shareholders by reason of their holdings of the Shares. If the Shareholders are unsure about the taxation implications of purchasing, holding, disposing of, dealing in, or exercising of any rights in relation to the Shares, they are advised to consult their professional advisers.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SHARES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the year ended 31 December 2023.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands, although there are no restrictions against such rights under the laws of the Cayman Islands.

CONVERTIBLE SECURITIES, OPTIONS, WARRANTS, OR SIMILAR RIGHTS

During the year ended 31 December 2023, no convertible securities, options, warrants or similar rights were issued or granted by the Company or any of its subsidiaries.

董事於競爭業務中的權益

於截至2023年12月31日止年度，董事或彼等各自的聯繫人概無從事任何與本集團業務直接或間接構成競爭或可能構成競爭的業務或於其中擁有任何權益。

控股股東的不競爭承諾

於截至2023年12月31日止年度，本公司並無任何控股股東。

准許彌償條文

根據細則及在適用法律的規限下，全體董事均可就彼等或彼等任何一人於履行彼等各自職務的職責或假定職責時因作出、同意作出或不作出任何行動而可能招致或蒙受的所有訴訟、費用、收費、損失、損害賠償及開支而自本公司的資產及溢利中獲得彌償，確保免受損害。有關條文於截至2023年12月31日止年度一直有效，且目前仍然有效。本公司已為可能針對董事提起的法律訴訟安排投保適當的保險，以涵蓋董事的責任。

稅項減免

本公司並不知悉股東因持有股份而可獲得任何稅項寬減。倘股東不確定購買、持有、出售或處置股份或行使股份相關權利方面的稅務影響，彼等應諮詢專業顧問。

購買、出售或贖回本公司股份

於截至2023年12月31日止年度，本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

優先購買權

細則或開曼群島法例並無有關優先購買權的規定，惟開曼群島法例對該等權利並無限制。

可轉換證券、期權、認股權證或類似權利

截至2023年12月31日止年度，本公司或其任何附屬公司概無發行或授出可換股證券、期權、認股權證或類似權利。

DIRECTORS' REPORT

董事會報告

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2023, sales to the Group's largest single customer accounted for approximately 22.8% of the total revenue and the aggregate sales to its five largest single customers in aggregate accounted for approximately 53.1% of the total revenue.

During the year ended 31 December 2023, purchases from the Group's largest single supplier (the "**Largest Supplier**") accounted for approximately 70.4% of the total purchase cost and the aggregate purchases from its five largest single suppliers in aggregate accounted for approximately 91.8% of the total purchase cost.

To the best knowledge of the Directors, none of our Directors, any of their associates or any Shareholders (which to the knowledge of our Directors, own more than 5% of the issued Share capital of our Company) had any interest in any of our five largest single suppliers and single customers.

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Group and its business are governed by certain laws and regulations that have a significant impact on the Group which are stated in the section headed "Regulatory Overview" of the Prospectus. To the best of the Directors' knowledge, information and belief, during the year ended 31 December 2023, there was no material breach of or non-compliance with the applicable laws and regulations by the Group. The Company has complied in all material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. The following are some of the primary laws and regulations applicable to the Group in Malaysia and the PRC:

Risk Management in Technology Policy

In accordance with the RMIT, the Group requires its computer servers to be housed in a data centre with access to a stable supply of electricity and internet connectivity that meets the requirements of its financial customers and Bank Negara Malaysia. The RMIT, which sets out Bank Negara Malaysia's expectations towards the technology and risk management framework and practice of financial institutions, states that production data centres and recovery data centres used by financial institutions must be concurrently maintainable which shall be similar or equivalent to the international standards of tier 3 requirements. The Company has adopted measures to mitigate the risk of interruption of the Group's services to its financial institution customers. Please refer to the paragraph headed "Principal Risks and Uncertainties" above in the Directors' Report in this annual report for more details.

主要客戶及供應商

截至2023年12月31日止年度，向本集團最大單一客戶作出的銷售額佔總收益約22.8%，向五大單一客戶作出的銷售總額佔總收益約53.1%。

截至2023年12月31日止年度，向本集團最大單一供應商（「**最大供應商**」）作出的採購佔採購總成本約70.4%，向五大單一供應商作出的採購總額合共佔採購總成本約91.8%。

據董事所深知，概無董事、彼等的任何聯繫人或任何股東（據董事所知，擁有本公司已發行股本超過5%的股東）於我們的任何五大單一供應商及單一客戶中擁有任何權益。

遵守相關法律及法規

本集團及其業務受若干對本集團有重大影響的法律及法規的監管，該等法律及法規載於招股章程「監管概覽」一節。據董事所深知、盡悉及確信，於截至2023年12月31日止年度，本集團概無重大違反或不遵守適用法律及法規的情況。本公司已在所有重大方面遵守對本集團業務及營運有重大影響的相關法律法規。以下為部份於馬來西亞及中國適用於本集團的主要法律和法規：

《技術風險管理》政策

根據《技術風險管理》，本集團需要將電腦伺服器配設在具有穩定電力供應及互聯網連接，並符合本集團的金融業客戶及馬來西亞國家銀行規定的數據中心。《技術風險管理》載有馬來西亞國家銀行對技術及風險管理框架及金融機構常規的預期，列明金融機構所用的生產數據中心及恢復數據中心必須同時維護，有關規定與三級規定國際標準相若或相同。本公司已採取措施降低本集團對其金融機構客戶的服務發生中斷的風險。更多詳情請參閱本年報董事報告上文「主要風險及不明朗因素」一段。

DIRECTORS' REPORT

董事會報告

Laws and Regulations relating to Intellectual Property

The Group uses various intellectual property rights such as software copyrights in its daily business. During the year ended 31 December 2023, the Group complied with all Malaysian laws and regulations relating to intellectual property, including the Copyright Act 1987 and the Trademarks Act 2019. The Group was not subject to, or a party to, any intellectual property rights infringement claims or litigation.

Laws and Regulations relating to Employment

During the year ended 31 December 2023, the Group complied with all Malaysian laws and regulations relating to employment, including the Employment Act 1955, the Employment (Restriction) Act 1968, the Employees Provident Fund Act 1991, the Employees' Social Security Act 1969, the Minimum Wages Order (Amendment) 2018 and Minimum Wages Order 2020, the Industrial Relations Act 1967 and the Occupational Safety and Health Act 1994. The Group registered its staff for social insurance and made all relevant contributions. It did not receive any penalty from the relevant administrative departments and did not experience any material disputes with, or claims by, any of its employees.

Laws and Regulations relating to Taxation

During the year ended 31 December 2023, the Group complied with all Malaysian laws and regulations relating to taxation, including the Income Tax Act 1967, Income Tax (Deduction from Remuneration) Rules 1994, Promotion of Investments Act 1986, and Service Tax Act 2018. With a view to strengthening its staff's understanding of tax regulations applicable in Malaysia, the Group has expanded its finance department with more staff with accounting and tax expertise to handle matters in relation to goods and services tax, and its staff is required to seek advice from the Royal Malaysian Customs Department, other tax authorities and/or tax consultant whenever there are new tax laws or regulations.

與知識產權有關的法律及法規

本集團於日常業務中使用多項知識產權，如軟件版權。於截至2023年12月31日止年度，本集團已遵守所有與知識產權有關的馬來西亞法律及法規，包括1987年版權法及2019年商標法。本集團並無面臨或涉及任何知識產權侵權索償或法律訴訟。

與僱傭有關的法律及法規

於截至2023年12月31日止年度，本集團已遵守所有與僱傭有關的馬來西亞法律及法規，包括1955年僱傭法、1968年僱傭（限制）法、1991年僱員公積金法、1969年僱員社會保險法、2018年最低工資法令（修訂本）及2020年最低工資法令、1967年工業關係法及1994年職業安全與健康法。本集團已為員工登記社會保險及已作出所有相關供款。本集團並未曾被任何有關行政部門的處罰及未曾與任何僱員出現任何重大爭議或被任何僱員提出任何重大索償。

與稅務有關的法律及法規

於截至2023年12月31日止年度，本集團已遵守所有與稅務有關的馬來西亞法律及法規，包括1967年所得稅法、1994年所得稅（薪酬扣減）規則、1986年投資促進法及2018年服務稅法。為增強本集團的員工對馬來西亞適用稅務條例的了解，本集團已透過為財務部增聘具備會計及稅務專長的員工壯大財務部，以處理商品及服務稅事宜，且本集團的員工須於任何新稅務法律及法規出台時徵詢馬來西亞海關及其他稅務機構及／或稅務顧問的意見。

DIRECTORS' REPORT

董事會報告

Laws and Regulations relating to Data Security and Personal Information Protection

The Group completed its acquisition of 51% of the equity interest in Qingdao Yongbao in July 2021. Qingdao Yongbao is principally engaged in the provision of outsourced insurance risk analysis services and insurance marketing services. Qingdao Yongbao's businesses in the PRC are subject to the PRC Data Security Law, the PRC Personal Information Protection Law and a series of relevant industry regulations and policies of the PRC. The PRC Data Security Law imposes data security and privacy obligations on entities and individuals carrying out data activities (including activities outside the PRC) that may affect national security, such as data transmissions. The PRC Data Security Law protects personal data security in general by requiring internet service providers to collect data in accordance with PRC laws. The PRC Personal Information Protection Law sets out the regulatory framework for handling and protecting personal information and transmission of personal information. The PRC Personal Information Protection Law protects individual privacy in general by requiring internet service providers to obtain consents from internet users prior to the collection, use or disclosure of internet users' personal data. The specific requirements of this recent law remain to be clarified by the Cyberspace Administration of China.

The Group has internal policies in place to comply with the relevant laws and regulations, and to make corresponding changes in its operations in accordance with the updates of the relevant regulations and policies by the government and regulatory agencies to cooperate with those regulations and policies, so as to achieve legal compliance in its operations. For the management and control of policy and regulatory risks, the Group will, if considered necessary, obtain legal advice from qualified legal entities with relevant industry experience to review the Group's business in the PRC to reduce relevant risks. During the year ended 31 December 2023, the Group was not subject to any non-compliance investigations or claims relating to data security or personal information protection in the PRC.

與數據安全及個人信息保護有關的法律及法規

本集團於2021年7月完成對青島永保51%股權的收購。青島永保主要從事提供外判保險風險分析服務及保險營銷服務。青島永保在中國的業務須遵守《中華人民共和國數據安全法》、《中華人民共和國個人信息保護法》及一切中國相關行業的法規及政策。《中華人民共和國數據安全法》對進行數據傳輸等可能影響國家安全的數據活動（包括在中國境外的活動）的實體及個人規定了數據安全及隱私義務。《中華人民共和國數據安全法》要求互聯網服務提供商根據中國法律收集數據，從而在總體上保護了個人數據安全。《中華人民共和國個人信息保護法》載列了處理和保護個人信息及個人信息傳輸的監管框架。《中華人民共和國個人信息保護法》要求互聯網服務提供者在收集、使用或披露互聯網用戶的個人數據之前必須徵得互聯網用戶的同意，從而在總體上保護了個人隱私。該新法的具體要求還有待國家網信辦進一步明確。

本集團制定了內部政策以遵守相關法律及法規，並根據政府和監管機構對相關法規和政策所作的更新在經營中作出相應的變更，以配合該等法規及政策，從而在經營中實現合法合規。在管控政策及監管風險方面，本集團將向具有相關行業經驗的合資格法律實體尋求法律意見（倘認為有必要），以檢討本集團在中國的業務，降低相關風險。截至2023年12月31日止年度，本集團未在中國受到任何與數據安全或個人信息保護有關的違規調查或聲索。

DIRECTORS' REPORT

董事會報告

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is not subject to any specific environmental laws and regulations set by the Malaysian Government with respect to the Group's operation. The Directors are of the opinion that the Group's operations do not have any material adverse impact on the environment. However, the Group, as an outsourced service provider, is required to use a substantial amount of paper for the printing of documents such as leaflets, letters, envelopes and documentation for our customers, which are sent to clients of our customers for, among other things, marketing purposes and record keeping. As part of the Group's commitment to environmental sustainability, the Group strives to market our digital solutions to customers and adopt other sustainable printing options such as the use of recycled paper instead of virgin paper, the use of energy efficient equipment and double-sided printing. On the other hand, the Directors believe that the Group's software, if accepted and implemented by our customers, will reduce paper usage as we would enable many of the outsourced services to be digitised.

Whilst the Group does not directly produce pollutants that directly affect the environment, we have implemented internal policies to reduce the Group's carbon footprint such as reducing energy consumption through:

- (i) Installing energy efficient lighting and ensuring lights are switched off when out of use either manually or through automatic sensors;
- (ii) Switching off equipment or using automatic power shutdown systems; and
- (iii) Air cooling (actions include but are not limited to: regular maintenance of air cooling technologies and optimal timing controls).

For more details of our environmental, social and governance impacts and practices, please refer to the "Environmental, Social and Governance Report" of the Company which is prepared in accordance with Appendix C2 (formerly Appendix 27) to the Listing Rules and published on the same date as this annual report.

環境政策及表現

本集團毋須就本集團的營運而遵守馬來西亞政府所制定的任何特定環境法律及法規。董事認為，本集團的營運對環境並無任何重大不利影響，然而，本集團作為外判服務提供商，必須使用大量紙張用於為客戶印刷文件（例如傳單、函件、信封及文件）並送交予客戶的顧客，以供（其中包括）作市場推廣及記錄保存之用。作為本集團對環境可持續發展承擔的一部分，本集團致力於向其客戶推廣我們的數碼化解決方案並採用其他可持續印刷方案，例如使用再生紙代替原生紙，使用節能設備及雙面打印。另一方面，董事認為，本集團的軟件（倘獲客戶接受及實施）可因我們令眾多外判服務數碼化而減少紙張使用量。

雖然本集團並不直接產生對環境有直接影響的污染物，我們已實施內部政策以減少本集團的碳足跡，例如透過下列方式減少能源消耗：

- (i) 安裝節能燈具及確保在不使用時手動或通過自動傳感器關閉燈具；
- (ii) 關閉設備或使用電源自動關閉系統；及
- (iii) 空調（有關行動包括但不限於定期維護製冷系統及最優時間控制）。

有關我們環境、社會及管治的影響及常規的更多詳情，請參閱將根據上市規則附錄C2（前附錄27）編製並於與本年報同日刊發的本公司「環境、社會及管治報告」。

DIRECTORS' REPORT

董事會報告

RELATIONSHIP WITH EMPLOYEES, SUPPLIERS, CUSTOMERS AND OTHER STAKEHOLDERS

The Group understands the importance of maintaining good relationships with its employees, suppliers, customers and other stakeholders to meet its immediate and long-term goals.

Employees: The Group's employees are invaluable assets of the Group and it is dedicated to managing human resources. The Group remunerates its employees with wages, bonuses and other staff benefits. The Group offers on the job training, as well as encourages staff development by providing financial subsidies to selected high potential employees for external training or courses. For the employees of the Group, we have registered our staff for social insurance and have made relevant contributions in accordance with the relevant laws and regulations.

Suppliers: The Group's material suppliers which are mainly based in Malaysia mainly supply paper products such as paper, envelopes, and printing consumables. The Group also sources services suppliers for its posting needs and printing needs which cannot be completed in-house. The Group has not entered into any long-term supply agreements with any suppliers or service providers and will purchase or engage them on an as required basis. The length of relationship between the Group and most of its material suppliers is over 10 years. The credit period granted by the material suppliers to the Company (if any) is generally 30 days. The subsequent settlement of the trade payables to the Group's suppliers since 31 December 2023 and up to 28 March 2024 (the publication date of the Company's annual results announcement for the year ended 31 December 2023) is approximately RM4.8 million, which accounted for approximately 99.6% of the Group's net trade payables as at 31 December 2023. During the year ended 31 December 2023, the Group had relied on the single Largest Supplier which accounted for approximately 70.4% of the Group's total purchases. The services provided by the Largest Supplier were postal services. According to publicly available information, the Largest Supplier holds an exclusive concession to provide mail services through its network of branches and mini post offices in Malaysia. The Group believes that its reliance on the Largest Supplier will continue and such reliance will not have any material impact on the Group's operations, as the Group does not believe that it is subject to any different treatment or is subject to any different risks as compared with its competitors who also require postal services. In any event, the Group believes that its relationship with the Largest Supplier is mutually beneficial and the only market practice available.

與僱員、供應商、客戶及其他持份者的關係

本集團明白與僱員、供應商、客戶及其他持份者保持良好關係對實現其近期及長期目標的重要性。

僱員：本集團視僱員為本集團的寶貴資產，並高度重視人力資源管理。本集團向僱員支付工資、花紅及其他僱員福利。本集團向員工提供在職培訓及通過向經選定的高潛力僱員提供財政補貼供其參加外部培訓或課程以鼓勵員工發展。對於本集團的僱員，本集團根據相關法律法規為員工登記社會保險及已作出相關供款。

供應商：本集團的材料供應商主要以馬來西亞為大本營，主要供應紙製品（例如紙張、信封及打印耗材）。本集團亦為本集團的郵遞需要和內部無法完成的打印需求尋求服務提供商。本集團不與任何供應商或服務提供商訂立任何長期供應協議及將按採購或聘用彼等。本集團與其大多數原材料供應商的關係年限超過10年。原材料供應商授予本公司的信貸期（如有）一般為30天。自2023年12月31日起及直至2024年3月28日（即本公司發佈截至2023年12月31日止年度全年業績公告日期），本集團供應商的貿易應付款項的後續結算金額約為4.8百萬令吉特，佔本集團於2023年12月31日貿易應付款項淨額的約99.6%。於截至2023年12月31日止年度，本集團依賴於單一最大供應商，該供應商佔本集團總採購額的約70.4%。最大供應商所提供服務為郵政服務。根據公開資料，最大供應商擁有獨家特許權，可通過其在馬來西亞的分支機構及小型郵局網絡提供郵件服務。本集團認為，其對最大供應商的依賴將繼續維持，且該依賴不會對本集團的運營造成任何重大影響，此乃由於本集團認為，本集團的競爭者亦需要郵政服務，而本集團與之相比不會受到任何差別對待，或無須承受任何不同風險。無論如何，本集團相信其與最大供應商的關係為互惠互利，且為唯一可用的市場慣例。

DIRECTORS' REPORT

董事會報告

Customers: The Group's major customers are companies from the banking, insurance and retail industries which are mainly based in Malaysia and the PRC and deal with a large volume of end-customers on a daily basis. The Group's stable business is based on its long-term relationship with its major customers and providing them with outsourced document management services, enterprise software solutions, outsourced insurance marketing services and outsourced insurance risk analysis services. As the Group possesses the technical capability, flexibility of customising its software to meet its customers' specific needs and ability to provide accurate and efficient processing, the Group believes that this has led a majority of its customers to return and continue using its services by renewing the service contracts when they expire. As such, the Group engages in regular discussions with its customers to understand their potential needs so as to develop and customise potential software solutions for them. The length of relationship between most of our major customers in Malaysia and the Group is over 10 years. The credit period granted by the major customers is generally 30 days. The subsequent settlement of the trade receivables from the Group's customers since 31 December 2023 and up to 28 March 2024 (the publication date of the Company's annual results announcement for the year ended 31 December 2023) is approximately RM15.6 million, which accounted for approximately 79.5% of the Group's net trade receivables as at 31 December 2023. During the year ended 31 December 2023, the Group had relied on its five largest single customers. The Group's aggregate sales to its five largest single customers accounted for approximately 53.1% of the Group's total revenue and in particular, sales to the Group's largest single customer accounted for approximately 22.3% of the Group's total revenue. For more details on the Group's reliance on its major customers and the measures undertaken to manage such risk, please refer to the paragraph headed "Principal Risks and Uncertainties" above in the Directors' Report in this annual report.

During the year ended 31 December 2023, there were no material and significant dispute between the Group and its employees, suppliers, customers and/or stakeholders.

CODE ON CORPORATE GOVERNANCE PRACTICES

During the year ended 31 December 2023, we have complied with all applicable Code Provisions set forth in the CG Code, except for the following deviation from Code Provision C.2.1 of the CG Code. For further information on the Company's corporate governance practices and details of the deviations, please refer to the Corporate Governance Report on pages 59 to 85 of this annual report.

客戶：本集團的主要客戶來自銀行、保險及零售業的公司，彼等主要以馬來西亞及中國為大本營，每日需處理大量終端客戶。憑藉與主要客戶的長期關係，本集團擁有穩定業務並提供外判文件管理服務、企業軟件解決方案、外判保險營銷服務及外判保險風險分析服務。由於本集團擁有技術實力、能靈活定制本集團的軟件以滿足客戶的特定需求和能夠提供準確有效處理的能力，本集團認為這已引致其大部分客戶通過於到期時續訂服務合約成為回頭客並繼續使用本集團的服務。因此，本集團定期與客戶商討以了解彼等的潛在需求，以供為客戶開發及定制潛在軟件解決方案。大多數馬來西亞主要客戶與本集團的關係年限超過10年。主要客戶所授予的信貸期一般為30天。自2023年12月31日起直至2024年3月28日（即本公司發佈截至2023年12月31日止年度全年業績公告日期），本集團客戶的貿易應收款項的後續結算金額約為15.6百萬令吉特，佔本集團於2023年12月31日貿易應收款項淨額的約79.5%。於截至2023年12月31日止年度，本集團依賴其五名最大單一客戶。本集團向其五名最大單一客戶的總銷售額佔本集團總收益約53.1%，其中向本集團最大單一客戶的銷售額約佔本集團總收益的22.3%。有關本集團對主要客戶的依賴及管理該等風險所採取措施的更多詳情，請參閱本年報董事會報告上文「主要風險及不明朗因素」一段。

於截至2023年12月31日止年度，本集團與其僱員、供應商、客戶及／或持份者並無重大及重要糾紛。

企業管治常規守則

截至2023年12月31日止年度，除偏離以下企業管治守則守則條文第C.2.1條外，我們已遵守企業管治守則所載所有適用守則條文。有關本公司企業管治常規及偏離詳情的進一步資料，請參閱本年報第59至85頁的企業管治報告。

DIRECTORS' REPORT

董事會報告

Under Code Provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separated and should not be performed by the same individual. During the period between 1 January 2023 to 30 April 2023, Mr. F Ling held the roles of the chairman of the Board and the Chief Executive Officer. Mr. Ling had been primarily responsible for corporate strategic planning and overall business development of our Group since he founded our Group in the 2000s until 30 April 2023. Taking into account the continuation of management and the implementation of our business strategies, the Directors (including the Independent Non-Executive Directors) then considered it was most suitable for Mr. F Ling to hold both the positions of chairman of the Board and the Chief Executive Officer, and such arrangements were beneficial and in the interests of the Company and the Shareholders as a whole. Since 1 May 2023, following Mr. F Ling's resignation, Mr. Ma Shengcong has been holding the roles of the chairman of the Board and the Chief Executive Officer. Mr. Ma has been primarily responsible for overseeing and monitoring the Group's daily operations and participating in formulating and assessing the Company's goals and objectives. Mr. Ma is also responsible for developing strategic business plans and exploring new business opportunities for the Company's subsidiary in the PRC, which is principally engaged in the operation of outsourced insurance risk analysis services, insurance marketing services, and the distribution and sales of medical equipment business. Taking into account the significance of effective management and the implementation of our business strategies, the Directors (including the Independent Non-Executive Directors) consider it is most suitable for Mr. Ma to hold both the positions of chairman of the Board and the Chief Executive Officer, and the existing arrangements are beneficial and in the interests of the Company and the Shareholders as a whole.

Under the leadership of Mr. F Ling (up to 30 April 2023) and Mr. Ma (since 1 May 2023), the Board is and has been able to work effectively and perform its responsibilities with key and appropriate issues discussed in a timely manner. In addition, all major decisions are made in consultation with members of the Board and relevant Board committees, and there are three Independent Non-Executive Directors on the Board offering independent perspectives. The Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers and authorities between the Board and the management of the Company.

To maintain a high standard of corporate governance practices of the Company, the Board will review the effectiveness of the structure and composition of the Board from time to time in light of prevailing circumstances, and will continue to review and consider splitting the roles of chairman of the Board and the Chief Executive Officer at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

根據《企業管治守則》守則條文第C.2.1條，主席與行政總裁的角色應有區分，並不應由一人同時兼任。於2023年1月1日至2023年4月30日期間，F Ling先生擔任董事會主席及兼行政總裁。自2000年代創立本集團直至2023年4月30日，Ling先生主要負責本集團的公司策略規劃及整體業務發展。考慮到管理層的連續性及業務策略的實施，董事（包括獨立非執行董事）認為，F Ling先生同時擔任董事會主席及行政總裁職務最為合適，現有安排屬有利且符合本公司及股東的整體利益。繼F Ling先生辭任自2023年5月1日起生效後，馬生聰先生一直兼任董事會主席及行政總裁職務。馬先生一直主要負責監察及監管本集團的日常營運，並參與制訂及評估本公司的目標。馬先生亦負責為本公司中國附屬公司制訂策略業務計劃及探索新業務機遇，該附屬公司主要從事經營外判保險風險分析服務、保險營銷服務、醫療設備分銷及銷售業務。考慮到有效管理的重要性及業務策略的實施，董事（包括獨立非執行董事）認為，馬先生同時擔任董事會主席及行政總裁職務最為合適，現有安排屬有利且符合本公司及其股東的整體利益。

於F Ling先生（直至2023年4月30日之前）及馬先生（自2023年5月1日起）的領導下，董事會現在及過去一直能夠有效地工作並履行其職責，及時討論關鍵及適當問題。此外，所有重大決定均與董事會成員及相關董事會委員會協商，且董事會上有三名獨立非執行董事提供獨立的觀點。因此，董事會認為有足夠的保障措施，以確保董事會與本公司管理層之間的權力及權限足夠平衡。

為維持本公司高標準的企業管治常規，董事會將根據普遍情況不時審查董事會結構及組成的有效性，並將繼續檢討，並會在計及本集團整體情況後考慮於適當時候將董事會主席與行政總裁的角色分開。

DIRECTORS' REPORT

董事會報告

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and to the best knowledge of the Directors as at the Latest Practicable Date, there is sufficient public float of not less than 25% of the Company's issued Shares as required under the Listing Rules at all times during the year ended 31 December 2023 and up to the Latest Practicable Date.

FINANCIAL SUMMARY

A summary of the audited consolidated results and assets and liabilities of the Group for the last four financial years is set out on page 186 of this annual report. This summary does not form part of the audited consolidated financial statements.

INDEPENDENT AUDITOR

The consolidated financial statements for the year ended 31 December 2023 have been audited by CCTH CPA Limited, the independent auditor of the Company. Ernst & Young PLT resigned as the independent auditor of the Company on 28 September 2023 due to disagreement with the Company on the proposed audit fee for the year ended 31 December 2023 and CCTH CPA Limited has been appointed as the independent auditor of the Company to fill the casual vacancy following the resignation of Ernst & Young PLT with effect from 21 November 2023.

EVENTS AFTER THE REPORTING PERIOD

On 28 December 2023, Core Squared Limited, a direct wholly-owned subsidiary of the Company, entered into the SPA with Ms. Zou and Ms. Le for the Acquisition. The Acquisition was completed on 26 January 2024 and Sun Join has become an indirect wholly-owned subsidiary of the Company. Pursuant to the SPA, for the purpose of settlement of the consideration, the Company issued and allotted 284,550,898 and 189,700,599 Consideration Shares to Sun Join Capital Investment Limited, which was wholly-owned by Ms. Zou and Sun Join Venture Management Limited, which was wholly-owned by Ms. Le, respectively, at HK\$1.0, representing an aggregate of approximately 16.50% of the issued share capital of the Company as enlarged by the allotment and issue of the Consideration Shares.

Save as disclosed herein, no significant subsequent event was undertaken by the Group after 31 December 2023 and up to the Latest Practicable Date.

充足公眾持股量

根據本公司可公開獲得的資料及據董事所深知，於最後可行日期，本公司已發行股份已按照上市規則的規定於截至2023年12月31日止年度及直至最後可行日期一直維持不少於25%的充足公眾持股量。

財務概要

本集團於過去四個財政年度的經審核綜合業績以及資產及負債概要載於本年報第186頁。該概要並不構成經審核綜合財務報表的一部分。

獨立核數師

截至2023年12月31日止年度的綜合財務報表已由本公司獨立核數師中正天恆會計師有限公司審核。Ernst & Young PLT已於2023年9月28日辭任本公司獨立核數師，原因為未能與本公司就截至2023年12月31日止年度的建議審核費用達成共識，而中正天恆會計師有限公司已獲委任為本公司獨立核數師，以填補Ernst & Young PLT辭任後的臨時空缺，自2023年11月21日起生效。

報告期後事項

於2023年12月28日，本公司之直接全資附屬公司Core Squared Limited與鄒女士及樂女士就收購事項訂立股份購買協議。收購事項已於2024年1月26日完成，而盛濟已成為本公司間接全資附屬公司。根據股份購買協議，為支付代價，本公司已向Sun Join Capital Investment Limited（其由鄒女士全資擁有）及Sun Join Venture Management Limited（其由樂女士全資擁有）按1.0港元發行及配發284,550,898股及189,700,599股代價股份，合共佔本公司經配發及發行代價股份擴大後之已發行股本約16.50%。

除本年報所披露者外，本集團於2023年12月31日後直至最後可行日期止並無進行任何重大結算日後事項。

DIRECTORS' REPORT

董事會報告

CHANGES TO DIRECTORS' INFORMATION

There is no change in the information of the Directors pursuant to Rule 13.51B(1) of the Listing Rules since the date of the Company's interim report 2023, up to the Latest Practicable Date.

Save as disclosed herein, as at the Latest Practicable Date, the Directors confirm that no information is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

On behalf of the Board

Ma Shengcong

Chairman and Chief Executive Officer

Hong Kong, 28 March 2024

董事資料變動

根據上市規則第13.51B(1)條，自本公司2023年中期報告日期起直至最後可行日期，董事資料並無變動。

除本年報所披露者外，於最後可行日期，董事確認並無根據上市規則第13.51B(1)條規定須予披露的資料。

代表董事會

主席及行政總裁

馬生聰

香港，2024年3月28日

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board of Directors is pleased to present the corporate governance report of the Company for the year ended 31 December 2023.

MAJOR DEVELOPMENT IN THE GROUP'S CORPORATE GOVERNANCE DURING THE YEAR ENDED 31 DECEMBER 2023

The major development in the Group's corporate governance during the year ended 31 December 2023 is set out as follows.

Pursuant to changes to Appendix C1 to the Listing Rules, the following corporate governance policies have been updated or introduced (as the case may be) and adopted by the Board effective from 1 January 2022:

- (i) Board diversity policy;
- (ii) Shareholders' communication policy;
- (iii) Whistleblowing policy;
- (iv) Anti-corruption policy;
- (v) Statement on purpose, values and strategy; and
- (vi) Policy on obtaining independent views and input.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to fulfilling its responsibilities to the Shareholders and protecting and enhancing Shareholder value through good corporate governance. The Company has developed and implemented sound corporate governance policies and measures, and the Board is responsible for performing such corporate governance duties. The Board will continue to review and monitor the corporate governance of the Company with reference to the CG Code so as to maintain a high standard of corporate governance of the Company.

The Company has complied with all applicable Code Provisions as set out in the CG Code during the year ended 31 December 2023, except the deviation from Code Provision C.2.1.

董事會欣然提呈本公司截至2023年12月31日止年度的企業管治報告。

本集團企業管治於截至2023年12月31日止年度的主要發展

本集團企業管治於截至2023年12月31日止年度的主要發展載列如下。

根據上市規則附錄C1的變動，以下企業管治政策已經已更新或引入（視乎情況而定）及由董事會採納，自2022年1月1日起生效：

- (i) 董事會多元化政策；
- (ii) 股東溝通政政策；
- (iii) 舉報政策；
- (iv) 反貪污政策；
- (v) 宗旨、價值觀及策略陳述；及
- (vi) 取得獨立觀點及意見的政策。

企業管治常規

本公司致力履行對股東的責任，透過良好企業管治保障及提升股東價值。本公司已制定及實施健全的企業管治政策及措施，而董事會負責履行有關企業管治職責。董事會將持續參照企業管治守則檢討及監督本公司的企業管治情況，以維持本公司高水平的企業管治。

於截至2023年12月31日止年度，除偏離守則條文第C.2.1條外，本公司已遵守企業管治守則所載的所有適用守則條文。

CORPORATE GOVERNANCE REPORT

企業管治報告

Under Code Provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separated and should not be performed by the same individual. During the period between 1 January 2023 to 30 April 2023, Mr. F Ling held the roles of the chairman of the Board and the Chief Executive Officer. Mr. F Ling had been primarily responsible for corporate strategic planning and overall business development of our Group since he founded our Group in the 2000s until 30 April 2023. Taking into account the continuation of management and the implementation of our business strategies, the Directors (including the Independent Non-Executive Directors) then considered it was most suitable for Mr. F Ling to hold both the positions of chairman of the Board and the Chief Executive Officer, and such arrangements were beneficial and in the interests of the Company and the Shareholders as a whole. Since 1 May 2023, following Mr. F Ling's resignation, Mr. Ma has been holding the roles of the chairman of the Board and the Chief Executive Officer. Mr. Ma has been primarily responsible for overseeing and monitoring the Group's daily operations and participating in formulating and assessing the Company's goals and objectives. Mr. Ma is also responsible for developing strategic business plans and exploring new business opportunities for the Company's subsidiary in the PRC, which is principally engaged in the operation of outsourced insurance risk analysis services, insurance marketing services, and the distribution and sales of medical equipment business. Taking into account the significance of effective management and the implementation of our business strategies, the Directors (including the Independent Non-Executive Directors) consider it is most suitable for Mr. Ma to hold both the positions of chairman of the Board and the Chief Executive Officer, and the existing arrangements are beneficial and in the interests of the Company and the Shareholders as a whole.

Under the leadership of Mr. F Ling (up to 30 April 2023) and Mr. Ma (since 1 May 2023), the Board is and has been able to work effectively and perform its responsibilities with key and appropriate issues discussed in a timely manner. In addition, all major decisions are made in consultation with members of the Board and relevant Board committees, and there are three Independent Non-Executive Directors on the Board offering independent perspectives. The Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers and authorities between the Board and the management of the Company.

To maintain a high standard of corporate governance practices of the Company, the Board will review the effectiveness of the structure and composition of the Board from time to time in light of prevailing circumstances, and will continue to review and consider splitting the roles of chairman of the Board and the Chief Executive Officer at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

根據《企業管治守則》守則條文第C.2.1條，主席與行政總裁的角色應有區分，並不應由一人同時兼任。於2023年1月1日至2023年4月30日期間，F Ling先生擔任董事會主席及兼行政總裁。自2000年代創立本集團直至2023年4月30日，F Ling先生主要負責本集團的公司策略規劃及整體業務發展。考慮到管理層的連續性及業務策略的實施，董事（包括獨立非執行董事）認為，F Ling先生同時擔任董事會主席及行政總裁職務最為合適，現有安排屬有利且符合本公司及股東的整體利益。繼F Ling先生辭任自2023年5月1日起生效後，馬先生一直兼任董事會主席及行政總裁職務。馬先生一直主要負責監察及監管本集團的日常營運，並參與制訂及評估本公司的目標。馬先生亦負責為本公司中國附屬公司制訂策略業務計劃及探索新業務機遇，該附屬公司主要從事經營外判保險風險分析服務、保險營銷服務、醫療設備分銷及銷售業務。考慮到有效管理的重要性及業務策略的實施，董事（包括獨立非執行董事）認為，馬先生同時擔任董事會主席及行政總裁職務最為合適，現有安排屬有利且符合本公司及其股東的整體利益。

於F Ling先生（直至2023年4月30日之前）及馬先生（自2023年5月1日起）的領導下，董事會現在及過去一直能夠有效地工作並履行其職責，及時討論關鍵及適當問題。此外，所有重大決定均與董事會成員及相關董事會委員會協商，且董事會上有三名獨立非執行董事提供獨立的觀點。因此，董事會認為有足夠的保障措施，以確保董事會與本公司管理層之間的權力及權限足夠平衡。

為維持本公司高標準的企業管治常規，董事會將根據普遍情況不時審查董事會結構及組成的有效性，並將繼續檢討，並會在計及本集團整體情況後考慮於適當時候將董事會主席與行政總裁的角色分開。

CORPORATE GOVERNANCE REPORT

企業管治報告

COMPANY'S CULTURE

The Board believes that corporate culture underpins the long-term business, economic success and sustainable growth of the Group. A strong culture enables the Company to deliver long-term sustainable performance and fulfil its role as a responsible corporate citizen. The Company is committed to developing a positive and progressive culture that is built on its purpose, values and strategy.

During the year ended 31 December 2023, the Company continued to strengthen its cultural framework by focusing on the following:

- **Purpose:**

The Company envisions to become an established multinational outsourced document management services provider, related software application and enterprise software solutions developer, outsourced insurance risk analysis and marketing service provider.

- **Values:**

Technological advancement

The Company creates value and goodwill through technological innovation.

Engagement

The Company prides itself on keeping its Shareholders engaged and informed in the markets and communities in which the Company operates.

Excellence

The Company strives to deliver excellent services in an effective and efficient manner.

Mutual Respect

The Company strives for working internally and externally in a collegiate environment based on trust, collaboration and respect.

公司文化

董事會相信，企業文化是本集團長期業務、經濟成功及可持續增長的基礎。強大的文化讓本公司能交付長期可持續的業績，並履行其作為負責任企業公民的職責。本公司致力於發展以其宗旨、價值觀及策略為基礎的積極進取文化。

截至於2023年12月31日止年度，本公司繼續加強文化框架，重點關注以下方面：

- **宗旨：**

本公司的願景為成為獲認可的跨國外判文件管理服務供應商、相關軟件應用程式及企業軟件解決方案開發商、外判保險風險分析及營銷服務供應商。

- **價值觀：**

技術進步

本公司透過技術創新創造價值及商譽。

參與

本公司以讓股東參與並了解本公司經營所在市場及社區而自豪。

卓越

本公司致力於以有效及高效的方式提供卓越服務。

互相尊重

本公司致力在基於信任、合作及尊重的學院環境中開展內部及外部工作。

CORPORATE GOVERNANCE REPORT

企業管治報告

- **Strategy:**

- (i) Grow and enhance our Malaysia core business;
- (ii) Strengthen our corporate reputation in Malaysia, Singapore, the PRC and beyond;
- (iii) Accelerate our success internationally; and
- (iv) Advocate the importance of harnessing technology in business processes.

The Board sets and promotes its corporate culture incorporating its purpose, values and strategy above and expects and requires all employees to reinforce. All of our new employees are required to attend orientation and training programs so that they may better understand our corporate culture, structure and policies, learn relevant laws and regulations, and raise their quality awareness. In addition, from time to time, the Company will invite external experts to provide training to our management personnel to improve their relevant knowledge and management skills.

The Board considers that the corporate culture and the purpose, values and strategy of the Group are aligned.

- **策略：**

- (i) 發展及加強我們的馬來西亞核心業務；
- (ii) 加強我們在馬來西亞、新加坡、中國及其他地區的企業聲譽；
- (iii) 加速我們在國際上的成功；及
- (iv) 宣傳在業務流程中運用科技的重要性。

董事會制定並推廣其結合上述宗旨、價值觀及策略的企業文化，並期望並要求所有員工加強企業文化。我們所有的新員工都必須參加入職及培訓計劃，以令彼等更了解我們的企業文化、結構及政策，學習相關法律法規並提高他們的質素意識。此外，本公司會不時邀請外部專家對我們的管理人員進行培訓，以提高他們的相關知識和管理技能。

董事會認為企業文化與本集團的宗旨、價值觀及策略一致。

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MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as its code of conduct for securities transactions by the Directors. Following specific enquires with all Directors (including the existing Directors and the former Directors who had been Directors during the year ended 31 December 2023), all Directors confirmed that they have complied with the required standard of dealings as set out in the Model Code during the year ended 31 December 2023.

BOARD OF DIRECTORS

Composition

The Company is committed to the view that the Board should include a balanced composition of Executive Directors, Non-Executive Directors and Independent Non-Executive Directors so that the Board has a strong independent element, which can effectively exercise independent judgement. Currently, the Board comprises seven Directors, including two Executive Directors, two Non-Executive Directors and three Independent Non-Executive Directors. Details of their composition by category are as follows:

Executive Directors

Mr. Ma Shengcong (*Chairman of the Board and Chief Executive Officer*)
Ms. Zhang Ying

Non-Executive Directors

Mr. Ling Sheng Shyan
Dr. Wu Xianyi

Independent Non-Executive Directors

Dr. Zeng Jianhua
Mr. Yang Junhui
Mr. Qian Jianguang

The biographical details of each of the Directors are set out in the section headed "Biographies of Directors and Senior Management" in this annual report. Save as disclosed in the biographies of the Directors, none of the Directors has any personal relationship (including financial, business, family or other material/relevant relationship) with any other Directors or any chief executive.

董事進行證券交易的標準守則

本公司已採納標準守則作為董事進行證券交易的行為守則。經向全體董事（包括於截至2023年12月31日止年度擔任董事的現任董事及前任董事）作出特定查詢後，全體董事均確認，彼等於截至2023年12月31日止年度均已遵守標準守則所載須予遵守的交易準則。

董事會

組成

本公司始終認為董事會應具備執行董事、非執行董事及獨立非執行董事的均衡組合，從而使董事會具有高度獨立性，以便有效作出獨立判斷。目前，董事會由七名董事組成，包括兩名執行董事、兩名非執行董事及三名獨立非執行董事。彼等按類別劃分的組成詳情如下：

執行董事

馬生聰先生 (*董事會主席兼行政總裁*)
張瑩女士

非執行董事

Ling Sheng Shyan先生
吳賢毅博士

獨立非執行董事

曾建華博士
楊軍輝先生
錢劍光先生

各董事的履歷詳情載於本年報「董事及高級管理層履歷」一節。除董事履歷所披露者外，概無董事與任何其他董事或任何最高行政人員擁有任何私人關係（包括財務、業務、家族或其他重大／相關關係）。

CORPORATE GOVERNANCE REPORT

企業管治報告

Responsibilities

The Board is the primary decision-making body of the Company. The Board and the management of the Company are charged with promoting the success of the Company by directing and supervising its affairs. All Directors, including Non-Executive Directors and Independent Non-Executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. All Directors have full and timely access to all the information of the Company and may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

The Board regularly reviews the contribution from each Director in performing his/her responsibilities to the Company and whether he/she has sufficient time and attention to the Company's affairs. The Board has general powers for the management and conduct of the Company's business, in particular, decision in all major matters relating to policy, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant operational matters of the Company. The day-to-day operations and management are delegated by the Board to the management of the Company, who will implement the strategy and direction as determined by the Board.

Directors' and Officers Liabilities Insurance

The Company has arranged for appropriate insurance cover for Directors' liabilities in respect of legal actions that may be brought against the Directors.

Appointment and Re-election of Directors

Code Provision B.2.2 of the CG Code stipulates that every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.

Each of the Directors is appointed under a service agreement or a letter of appointment for a term of three years. For more details, please refer to the paragraph headed "Directors' Service Contracts" in the Directors' report in this annual report.

In accordance with Article 108(a) of the Articles, one-third of the Directors for the time being, or, if their number is not a multiple of three, the number nearest to but not less than one-third, shall retire from office by rotation at each annual general meeting provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years and shall be eligible for re-election.

職責

董事會乃本公司的主要決策機構。董事會及本公司管理層負責通過指導及監督本公司事務來促成本公司的成功。全體董事（包括非執行董事及獨立非執行董事）均為董事會帶來廣泛且寶貴的商業經驗、知識及專業精神，使董事會能夠有效運作。全體董事均全面並適時獲得本公司所有資料，且可於適當的情況下提出要求尋求獨立專業意見以向本公司履行其職責，費用由本公司承擔。

董事會定期檢討各董事為履行其對本公司的職責作出的貢獻及有足夠時間專注於本公司事務。董事會對管理及開展本公司業務擁有一般權力，尤其是有關本公司政策、策略及預算、內部控制及風險管理、重大交易（尤其是可能涉及利益衝突者）、財務資料、委任董事及其他重要營運事項的所有主要事項。董事會將日常經營及管理權力轉授予本公司管理層，管理層將執行董事會釐定的策略及指引。

董事及高級職員的責任保險

本公司已為可能針對董事提起的法律訴訟安排投保適當的保險，以涵蓋董事的責任。

委任及重選董事

企業管治守則的守則條文第B.2.2條規定，每名董事（包括按指定任期委任的董事）應至少每三年輪值退任一次。

各董事均根據服務協議或委任函獲委任，為期三年。有關更多詳情，請參閱本年報董事會報告「董事服務合約」一段。

根據細則第108(a)條，於每屆股東週年大會上，三分之一在任董事（或倘董事人數並非三的倍數，則最接近但不少於三分之一的人數）須輪值告退，惟每名董事（包括以特定任期委任的董事）須最少每三年輪值告退一次，並將符合資格重選連任。

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In accordance with Article 108(b) of the Articles, the Directors to retire by rotation shall include (so far as necessary to obtain the number required) any Director who wishes to retire and not to offer himself for re-election. Any Director who has not been subject to retirement by rotation in the three years preceding the annual general meeting shall retire by rotation at such annual general meeting. Any further Directors so to retire shall be those who have been longest in office since their last re-election or appointment and so that as between persons who became or were last re-elected Directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.

In accordance with Article 112 of the Articles, any Director appointed by the Board to fill a casual vacancy shall hold office only until the first general meeting of the Company after his appointment and be subject to re-election at such meeting. Any additional Directors appointed by the Board shall hold office only until the next following annual general meeting and shall then be eligible for re-election. Any Director appointed under such Article shall not be taken into account in determining the Directors or the number of Directors who are to retire by rotation at an annual general meeting.

根據細則第108(b)條，輪值退任的董事須包括（就獲得所需數目而言）任何有意退任的董事以及不願重選連任的董事。任何在股東週年大會前三年未有輪值退任的董事必須在股東週年大會上輪值退任。任何其他退任之董事應為上一次重選或委任董事後在任最長時間者，在該些在同一天成為或被重選為董事的人士之間（除非此等人士相互之間另有協定）須以抽籤形式決定退任者。

根據細則第112條，由董事會委任以填補臨時空缺的任何董事任期僅直至其獲委任後本公司第一次的股東大會，並須在該會議上重新選舉。由董事會委任的新增董事的任期僅至下一屆股東週年大會為止，屆時將符合資格重選連任。任何根據該細則獲委任的董事在週年股東大會上決定準備輪值退任的董事或董事人數時不應被考慮在內。

CORPORATE GOVERNANCE REPORT

企業管治報告

Directors' Induction and Continuing Professional Development

The Directors as at 31 December 2023, namely Mr. Ma Shengcong, Ms. Zhang Ying, Mr. Ling Sheng Shyan, Dr. Wu Xianyi, Dr. Zeng Jianhua, Mr. Yang Junhui and Mr. Qian Jianguang, had complied with Code Provision C.1.4 of the CG Code during the year ended 31 December 2023 by participating in continuous professional development to develop and refresh their knowledge and skills, through attending trainings and/or reading materials relevant to the Company's business and/or to directors' duties and responsibilities. In particular, in compliance with Code Provision C.1.1 of the CG Code, during the year ended 31 December 2023, the Company has arranged in-house trainings on relevant Hong Kong laws and the Listing Rules in the form of a seminar for all Directors (including the Director who was newly appointed in 2023), and such trainings were conducted by the legal advisor of the Company; the relevant training materials had also been distributed to all Directors, and all Directors had attended the in-house trainings. The trainings for the new Director covered topics including the roles, functions and duties of a listed company director, the disclosure obligations under the laws of Hong Kong, the requirements of disclosable transactions and connected transactions etc. under the Listing Rules. In addition, the Company has provided all the Directors with relevant training materials covering topics including but not limited to the roles, functions and duties of a listed company director, relevant Hong Kong laws, the Listing Rules and its updates, corporate governance, environmental, social and governance reporting and anti-corruption, and all the Directors have perused such training materials to develop and refresh their knowledge and skills.

The Company has appointed Ms. Zhang Ying as the Executive Director with effect from 1 May 2023. Ms. Zhang Ying had obtained legal advice that are applicable to her as a director of a listed Company and the possible consequences of making a false declaration or giving false information to the Stock Exchange as referred to in Rule 3.09D of the Listing Rules on 28 April 2023, before her appointment became effective. Ms. Zhang Ying has confirmed that she understood her obligations as a director of a listed company.

董事就任須知及持續專業發展

於2023年12月31日的董事（即馬生聰先生、張瑩女士、Ling Sheng Shyan 先生、吳賢毅博士、曾建華博士、楊軍輝先生及錢劍光先生於截至2023年12月31日止年度已遵守企業管治守則的守則條文第C.1.4條，透過參加與本公司業務及／或董事職責及責任相關的培訓及／或閱讀相關材料，彼等透過參加持續專業培訓培養及更新知識及技能。具體而言，為遵守企業管治守則的守則條文第C.1.1條，截至2023年12月31日止年度，本公司已為全體董事（包括於2023年新委任的董事）以研討會形式安排有關相關香港法例及上市規則的內部培訓，該等培訓由本公司法律顧問提供；有關培訓資料亦已向全體董事分發，且全體董事均有參加內部培訓，新董事培訓範圍涵蓋上市公司董事的角色、職能及職責、香港法律下的披露責任以及上市規則項下有關須予披露交易及關連交易的規定。此外，本公司已向全體董事提供相關培訓材料，該等培訓材料涵蓋的主題包括但不限於上市公司董事的角色、職能及職責、相關香港法例、上市規則及其更新、企業管治以及環境、社會及管治報告以及反貪污，所有董事均已研讀該等培訓材料，以發展及更新彼等的知識及技能。

本公司於2023年5月1日委任張瑩女士為執行董事。張瑩女士已於2023年4月28日彼之任命生效前取得適用於其出任上市公司董事，以及根據上市規則第3.09D條所述向聯交所作出虛假聲明或提供虛假資訊可能產生的後果的相關法律意見。張瑩女士確認，彼了解身為上市公司董事的義務。

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企業管治報告

Meetings of Board, Committees Meetings and General Meetings

Code Provision C.5.1 of the CG Code stipulates that board meetings should be held at least four times a year at approximately quarterly intervals with active participation of the majority of the Directors, either in person or through electronic means of communication.

During the year, there were six Board meetings held, at which the Directors approved, among other things, the annual results and annual report of the Group for the year ended 31 December 2022 and the interim results of the Group for the period ended 30 June 2023.

The Company adopts the practice of holding Board meetings on regular and ad hoc basis where practicable. Notices of no less than fourteen days are given for all regular Board meetings to provide all Directors with an opportunity to attend and include matters in the agenda for a regular meeting. For other Board meetings and Board committee meetings, reasonable notice is generally given by the Company.

The agenda and accompanying Board papers are dispatched to the Directors or committee members at least three days before the Board meetings or Board committee meetings to ensure that the Directors have sufficient time to review the papers and be adequately prepared for the Board meetings or Board committee meetings.

When Directors or Board committee members are unable to attend a meeting, they are advised of the matters to be discussed and given an opportunity to make their views known to the chairman of the meeting prior to the meeting. Minutes of meetings are kept by the company secretary of the Company with copies circulated to all Directors for information and records.

Minutes of the Board meetings and Board committee meetings are recorded in sufficient detail on the matters considered by the Board and the Board committees and the decisions reached, including any concerns raised by the Directors or dissenting views expressed (if any). Draft and final versions of minutes of each Board meeting and Board committee meeting are sent to the Directors for comments and record within a reasonable time after the date on which the meeting is held. The minutes of the Board meetings are open for inspection by the Directors.

董事會會議、委員會會議及股東大會

企業管治守則的守則條文第C.5.1條規定，董事會會議應每年舉行至少四次，約每季度舉行一次，大多數董事應親身或以電子通訊方式積極出席。

於年內，董事會舉行六次會議，董事於會上批准（其中包括）本集團截至2022年12月31日止年度的全年業績及年報及本集團截至2023年6月30日止期間的中期業績。

本公司採納在可行情況下定期及臨時召開董事會會議的常規。所有定期董事會會議均會發出不少於十四日的通知，令全體董事均有機會出席並將事項納入定期會議的議程。就其他董事會會議及董事委員會會議而言，本公司一般會發出合理通知。

議程及隨附的董事會文件會在董事會會議或董事委員會會議召開前至少三日寄送予董事或委員會成員，以確保董事有足夠的時間審閱文件並為董事會會議或董事委員會會議做好充分準備。

當董事或董事委員會成員未能出席會議時，彼等會被告知將予討論的事項，並有機會在會議前向會議主席表達彼等的意見。會議記錄由本公司的公司秘書保存，並向所有董事傳閱副本以供參考及記錄。

董事會會議及董事委員會會議的會議記錄充分詳細地記錄董事會及董事委員會審議的事項以及達成的決定，包括董事提出的任何關注事項或表達的不同意見（如有）。每次董事會會議及董事委員會會議的會議記錄草稿及最終版本將在會議召開日期後的合理時間內送交董事徵求意見及作為記錄。董事會會議記錄可供董事查閱。

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Number of meeting(s) attended/number of meeting(s) held during the year is set out in the below table:

下表載列於年內出席的會議次數／舉行的會議次數：

Name of Director 董事姓名		General meeting ³ 股東大會 ³	Board ³ 董事會 ³	Audit Committee ³ 審核委員會 ³	Remuneration Committee ³ 薪酬委員會 ³	Nomination Committee ³ 提名委員會 ³
Executive Directors:		執行董事：				
Mr. Ma Shengcong ¹	馬生聰先生 ¹	2/2	6/6	N/A 不適用	N/A 不適用	N/A 不適用
Ms. Zhang Ying (appointed on 1 May 2023)	張瑩女士 (於2023年 5月1日獲委任)	2/2	3/4	N/A 不適用	N/A 不適用	N/A 不適用
Mr. F Ling (ceased on 1 May 2023)	F Ling先生 (於2023年 5月1日不再續任)	N/A 不適用	2/2	N/A 不適用	1/1	1/1
Mr. W Ling (ceased on 1 May 2023)	W Ling先生 (於2023年 5月1日不再續任)	N/A 不適用	2/2	N/A 不適用	1/1	1/1
Non-Executive Directors:		非執行董事：				
Mr. S Ling	S Ling先生	2/2	6/6	N/A 不適用	N/A 不適用	N/A 不適用
Dr. Wu Xianyi	吳賢毅博士	1/2	5/6	N/A 不適用	N/A 不適用	N/A 不適用
Independent Non-Executive Directors:		獨立非執行董事：				
Dr. Zeng Jianhua ²	曾建華博士 ²	2/2	6/6	4/4	1/1	1/1
Mr. Yang Junhui	楊軍輝先生	2/2	6/6	5/5	1/1	1/1
Mr. Qian Jianguang	錢劍光先生	2/2	6/6	5/5	1/1	1/1
Mr. Lee Yan Kit (ceased on 27 March 2023)	李殷傑先生 (於2023年 3月27日不再續任)	N/A 不適用	1/1	1/1	N/A 不適用	N/A 不適用

¹ Mr. Ma Shengcong was appointed as the chairman of the Nomination Committee and a member of the Remuneration Committee with effect from 1 May 2023.

1. 馬生聰先生獲委任為提名委員會主席及薪酬委員會成員，自2023年5月1日起生效。

² Dr. Zeng Jianhua was appointed as a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee with effect from 27 March 2023.

2. 曾建華博士獲委任為審核委員會、薪酬委員會及提名委員會各自的成員，自2023年3月27日起生效。

³ The attendance of the Directors refers to the number of meetings held during their respective tenure.

3. 各董事出席次數指其各自任期內召開的會議次數。

CORPORATE GOVERNANCE REPORT

企業管治報告

Board Independence

The Company recognises that Board independence is key to good corporate governance. The Company has put in place effective mechanisms that underpin an independent Board and ensure that independent views are available to the Board. The Independent Non-Executive Directors currently make up more than one-third of the Board and the members of the Audit Committee are all Independent Non-Executive Directors, which are in full compliance with the independence requirements under the Listing Rules. Each of the Remuneration Committee and Audit Committee is chaired by Independent Non-Executive Directors. The remuneration of Independent Non-Executive Directors is subject to regular review to maintain competitiveness and to ensure that it is commensurate with their responsibilities and workload. The independence of each Independent Non-Executive Director is assessed upon his appointment and annually.

The Directors are requested to declare their direct or indirect interests, if any, in proposals or transactions to be considered by the Board at the Board meetings and abstain from voting, where appropriate. External independent professional advice is available to all Directors, including Independent Non-Executive Directors, whenever deemed necessary. The Independent Non-Executive Directors have consistently demonstrated strong commitment and the ability to devote sufficient time to discharge their responsibilities at the Board.

The Company has also established channels through formal and informal means whereby Independent Non-Executive Directors can express their views in an open manner, and, where necessary, in a confidential manner.

董事會獨立性

本公司深明董事會獨立性是良好企業管治的關鍵。本公司已建立有效機制支持獨立的董事會，並確保董事會可獲得獨立意見。目前，獨立非執行董事人數超過董事會人數三分之一，審核委員會成員全部均為獨立非執行董事，完全符合上市規則的獨立性規定。薪酬委員會及審核委員會均由獨立非執行董事擔任主席。獨立非執行董事的薪酬須定期檢討，以維持競爭力並確保與其職責及工作量相稱。每名獨立非執行董事的獨立性在其任命時及每年均會進行一次評估。

我們要求董事申報其在董事會會議上將予審議的建議或交易中的直接或間接權益(如有)，並在適當情況下放棄投票。全體董事(包括獨立非執行董事)視為必要時可獲得外部獨立專業意見。獨立非執行董事一貫表現出堅定承諾，並有能力投入足夠時間履行其在董事會的職責。

本公司亦設有正式及非正式渠道，供獨立非執行董事可公開發表意見，並於必要時以保密方式發表意見。

CORPORATE GOVERNANCE REPORT

企業管治報告

Independence of Independent Non-Executive Directors

During the year ended 31 December 2023, the Company at all times fulfilled the requirement of the Listing Rules that the number of Independent Non-Executive Directors must represent at least one-third of the Board and should not be less than three, and that at least one of the Independent Non-Executive Directors has appropriate professional qualifications or accounting or related financial management expertise.

Each of the Independent Non-Executive Directors has made an annual confirmation of independence in writing pursuant to Rule 3.13 of the Listing Rules and the Board is satisfied that all the Independent Non-Executive Directors have been independent and met the independence guidelines set out in Rule 3.13 of the Listing Rules during the year ended 31 December 2023.

BOARD COMMITTEES

The Company has established three Board committees, namely, the Audit Committee, the Remuneration Committee and the Nomination Committee, for overseeing particular aspects of the Company's affairs. Each of the Board committees operates under defined written terms of reference. The terms of reference of the Board committees are available on the websites of the Company and the Stock Exchange.

Audit committee

We have established our Audit Committee in compliance with Rule 3.21 of the Listing Rules and the CG Code on 11 March 2020 with its terms of reference revised on 1 January 2023. The primary duties of the Audit Committee are mainly to assist our Board in providing an independent view of the effectiveness of our financial reporting process, internal control and risk management system, overseeing the audit process and performing other duties and responsibilities as assigned by our Board.

Currently, the Audit Committee consists of three Independent Non-Executive Directors, namely Mr. Yang Junhui, Mr. Qian Jianguang and Dr. Zeng Jianhua. Mr. Yang Junhui is the chairman of the Audit Committee.

獨立非執行董事的獨立性

於截至2023年12月31日止年度，本公司一直符合上市規則有關獨立非執行董事人數須佔董事會成員人數至少三分之一且不得少於三人，以及至少一名獨立非執行董事須具備適當專業資格或會計或相關財務管理專業知識的規定。

各獨立非執行董事已根據上市規則第3.13條作出書面年度獨立性確認，且董事會信納，於截至2023年12月31日止年度，全體獨立非執行董事均具獨立性並符合上市規則第3.13條所載的獨立性指引。

董事委員會

本公司已成立三個董事委員會（即審核委員會、薪酬委員會及提名委員會），以監督本公司的各項特定事務。各董事委員會均按界定的書面職權範圍運作。董事委員會職權範圍可於本公司及聯交所網站查閱。

審核委員會

我們已於2020年3月11日成立審核委員會，符合上市規則第3.21條及企業管治守則的規定並於2023年1月1日修訂其職權範圍。審核委員會的主要職責主要為協助董事會就財務報告流程、內部控制及風險管理系統的有效性提供獨立意見、監督審核流程及履行董事會所分配的其他職責及責任。

目前，審核委員會由三名獨立非執行董事（即楊軍輝先生、錢劍光先生及曾建華博士）組成。楊軍輝先生目前擔任審核委員會主席。

CORPORATE GOVERNANCE REPORT

企業管治報告

During the year ended 31 December 2023, five Audit Committee meetings were held at which the Audit Committee, among other things, the Audit Committee had (i) reviewed the audited consolidated financial statements of the Company for the year ended 31 December 2022; (ii) reviewed the internal control and risk management system of the Group; (iii) reviewed the interim results of the Group for the period ended 30 June 2023; and (iv) considered the appointment of the Company's independent auditor, CCTH CPA Limited, following resignation of the former independent auditor of the Company, Ernst & Young PLT, with effect from 28 September 2023. The Audit Committee has also reviewed the effectiveness of the Group's internal audit function (which is outsourced to an external consultant).

Among which, the Audit Committee had one meeting with Ernst & Young PLT, the former independent auditor of the Company. During the year ended 31 December 2023 and up to the Latest Practicable Date, the Audit Committee also had two meetings with CCTH CPA Limited, the current independent auditor of the Company, to review the audit plan and strategy for the year ended 31 December 2023 and review the audited consolidated financial statements of the Company for the year ended 31 December 2023. The Board had no disagreement with the Audit Committee's view on the re-appointment of the independent auditor of the Company.

Remuneration committee

We established our Remuneration Committee in compliance with Rule 3.25 of the Listing Rules and the CG Code on 11 March 2020 with its terms of reference revised on 1 January 2023. The primary duties of the Remuneration Committee are mainly to evaluate the performance of our Directors and Senior Management and determine the remuneration package of our Directors and members of our Senior Management.

Currently, the Remuneration Committee consists of three Independent Non-Executive Directors, namely Mr. Yang Junhui, Mr. Qian Jianguang and Dr. Zeng Jianhua and one Executive Director, namely Mr. Ma Shengcong. Mr. Yang Junhui is the chairman of the Remuneration Committee.

During the year ended 31 December 2023, (i) one Remuneration Committee meeting was held at which the Remuneration Committee mainly reviewed the remuneration policy for Directors and Senior Management, the remuneration of Directors and the remuneration of new Directors of the Company, and assessed the performance of the Executive Directors; and (ii) the Remuneration Committee has approved the terms of a new Executive Directors's service contract.

Details of the remuneration of the Directors for the year ended 31 December 2023 are set out in Note 11 of the Notes to the consolidated financial statements in this annual report.

於截至2023年12月31日止年度，審核委員會曾舉行五次會議，會上審核委員會(其中包括)(i)審閱本公司截至2022年12月31日止年度的經審核綜合財務報表；(ii)檢討本集團的內部監控及風險管理系統；(iii)審閱本集團截至2023年6月30日止期間的中期業績；及(iv)考慮於本公司前獨立核數師Ernst & Young PLT辭任後委聘本公司獨立核數師中正天恆會計師有限公司，自2023年9月28日起生效。審核委員會亦已審閱本集團內部審核職能(其已外包予一名外部顧問)之有效性。

其中，審核委員會與本公司前獨立核數師Ernst & Young PLT舉行一次會議。截至2023年12月31日止年度及直至最後可行日期，審核委員會亦與本公司現任獨立核數師中正天恆會計師有限公司舉行兩次會議，以檢討截至2023年12月31日止年度的審計計劃及策略並審閱本公司截至2023年12月31日止年度經審核綜合財務報表。董事會與審核委員會對續聘本公司獨立核數師並無意見分歧。

薪酬委員會

我們已於2020年3月11日成立薪酬委員會，符合上市規則第3.25條及企業管治守則的規定並於2023年1月1日修訂其職權範圍。薪酬委員會的主要職責主要為評估董事及高級管理層表現，以及釐定董事及高級管理層成員的薪酬待遇。

目前，薪酬委員會由三名獨立非執行董事(即楊軍輝先生、錢劍光先生及曾建華博士)及一名執行董事(即馬生聰先生)組成。楊軍輝先生目前擔任薪酬委員會主席。

於截至2023年12月31日止年度，已舉行(i)一次薪酬委員會會議，於會上，薪酬委員會主要檢討董事及高級管理層的薪酬政策、董事薪酬及本公司新董事之薪酬，並評估執行董事之表現；及(ii)薪酬委員會已批准新任執行董事之服務合約條款。

截至2023年12月31日止年度，董事的薪酬詳情載於本年報綜合財務報表附註之附註11。

CORPORATE GOVERNANCE REPORT

企業管治報告

The annual remuneration of the Senior Management of the Group by band for the year ended 31 December 2023 is set out below:

本集團高級管理層於截至2023年12月31日止年度的年度薪酬範圍載列如下：

Remuneration of the Senior Management

高級管理層的薪酬

**Number of
Senior
Management
高級
管理層人數**

HK\$1 — HK\$500,000

1港元至500,000港元

2

Save as disclosed in this annual report, (i) no remuneration was paid to our Directors or the five highest paid individuals as an inducement to join, or upon joining, our Group; (ii) no compensation was paid to, or receivable by, our Directors or past Directors or the five highest paid individuals during the year ended 31 December 2023 for the loss of office as director of any member of our Group or of any other office in connection with the management of the affairs of any member of our Group; and (iii) none of our Directors waived any emoluments during the same period.

除本年報所披露者外，(i)概無向董事或五名最高薪酬人士支付任何酬金作為加入本集團或於加入本集團時的獎勵；(ii)截至2023年12月31日止年度，董事或前任董事或五名最高薪酬人士概無因失去本集團任何成員公司董事職位或任何其他管理本集團任何成員公司事務的職位而獲支付或應收任何補償；及(iii)概無董事於同期放棄任何酬金。

Further to the above, no Director or none of the five highest paid individuals has been paid in cash or shares or otherwise by any person either to induce him to become, or to qualify him as a Director, or otherwise for service rendered by him in connection with the promotion or formation of us save as disclosed in this annual report.

除上文所述者外，董事或五名最高薪酬人士概無獲任何人士支付現金或股份或其他形式的利益，促使其出任董事或符合資格成為董事，或作為其為發起或成立本公司而提供服務的報酬（除本年報所披露者外）。

Nomination committee

提名委員會

We have established our Nomination Committee in compliance with Rule 3.27A of the Listing Rules and the CG Code on 11 March 2020 with its terms of reference revised on 1 January 2023. The primary duties of the Nomination Committee are mainly to make recommendations to our Board on the appointment of our Directors and members of our Senior Management.

我們已於2020年3月11日成立提名委員會，符合上市規則第3.27A條及企業管治守則的規定並於2023年1月1日修訂其職權範圍。提名委員會的主要職責主要為就委任董事及高級管理層成員向董事會提供推薦建議。

Currently, the Nomination Committee consists of three Independent Non-Executive Directors, namely Mr. Yang Junhui, Mr. Qian Jianguang and Dr. Zeng Jianhua and one Executive Director, namely Mr. Ma Shengcong. Mr. Ma Shengcong is the chairman of the Nomination Committee.

目前，提名委員會由三名獨立非執行董事（即楊軍輝先生、錢劍光先生及曾建華博士）及一名執行董事（即馬生聰先生）組成。馬生聰先生為提名委員會主席。

During the year, one Nomination Committee meeting was held to review the Board composition, assess the independence of Independent Non-Executive Directors, and make recommendation to the Board for re-election of Directors in the 2023 AGM and the nomination of new directors of the Company.

年內，本公司曾舉行一次提名委員會會議，以檢討董事會的組成、評估獨立非執行董事的獨立性及就於2023年股東週年大會上獲重選的董事向董事會提出推薦建議及提名本公司新董事。

CORPORATE GOVERNANCE REPORT

企業管治報告

BOARD DIVERSITY POLICY

With a view to achieving a sustainable and balanced development, the Company sees increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development. In this regard, the Board has adopted the board diversity policy. In designing the Board's composition, Board diversity has been considered taking into account a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity in the Board.

The Board has also set measurable objectives to achieve board diversity, which includes the following: (i) the selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service, (ii) the Nomination Committee will discuss and make discussion annually, and, where necessary, reach consensus on measurable objectives for achieving board diversity. It will provide its recommendation to the Board for adoption, which includes at least one of the Directors having appropriate professional qualifications or accounting or related financial management expertise, and at least one Director having intensive experience of the industry on which the business of the Group is engaged in, (iii) the Board shall have at least one Director of a different gender. Such Director shall possess the skills, experience and talent necessary for the operation of the Company, and (iv) to achieve and/or maintain gender diversity, the Nomination Committee will recommend potential candidates for the Board so as to realise gender diversity. The ultimate decision will be based on objective criteria, merit and contribution that the selected candidates will bring to the Board, taking into consideration of the Company's corporate strategies and business operation.

The Board considered that the aforementioned measurable goals have been achieved satisfactorily during the year ended 31 December 2023. The Nomination Committee has conducted an annual review of the board diversity policy and the Nomination Committee is satisfied with the implementation and effectiveness of the board diversity policy.

董事會多元化政策

為實現可持續的平衡發展，本公司將提高董事會層面多元化視為支持實現其戰略目標及其可持續發展的重要因素。就此而言，董事會已採納董事會多元化政策。本公司於設定董事會成員的組成時，會從多個方面考慮董事會成員多元化，包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年期。董事會所有委任均以用人唯才為原則，按客觀標準則篩選董事候選人並充分顧及董事會成員多元化的益處。

董事會亦已設定可計量的目標以實現董事會多元化，包括以下：(i)候選人將基於一系列多元化角度進行甄選，包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年期；(ii)提名委員會將每年進行討論，並在必要時就實現董事會多元化的可計量目標達成共識。其將向董事會提供建議以供採納，其中包括至少一名具有適當專業資格或會計或相關財務管理專業知識的董事，以及至少一名在本集團業務所在行業具有豐富經驗的董事；(iii)董事會應至少有一名不同性別的董事。該董事應具備本公司營運所需的技能、經驗及才能；及(iv)為實現及／或維持性別多元化，提名委員會將向董事會推薦潛在候選人，以實現性別多元化。經計及本公司的企業戰略及業務運營，最終決定將視乎客觀標準、候選人將為董事會帶來的價值及貢獻而定。

董事會認為，上述可計量目標已於截至2023年12月31日止年度圓滿達成。提名委員會已對董事會多元化政策進行年度檢討，且提名委員會對董事會多元化政策的實施及成效感到滿意。

CORPORATE GOVERNANCE REPORT

企業管治報告

Gender and Workforce Diversity

To achieve and/or maintain diversity (including gender diversity), the Nomination Committee will identify and recommend potential candidates to the Board so as to promote and realise gender diversity. Specifically, when selecting potential candidates for the Board, the Nomination Committee and the Board will, inter alia, (i) consider the current ability, diversity and representation level of different gender in the Board and senior management when making recommendation on nominees and the succession plan of the Board and Senior Management, and (ii) take reference to the Code of Practice on Employment published by Hong Kong Equal Opportunities Commission and other manuals in other applicable jurisdictions from time to time, so as to consider the standards in promoting diversity. The Group adheres to the principle of fairness in the recruitment procedures, and does not implement any restriction on gender, ethnicity, nationality and territory. The Nomination Committee adopts the above measures and reviews the profiles of the potential candidates of Board members against the above selection criteria in order to develop a pipeline of potential successors to the Board to achieve gender diversity.

The gender ratio of male to female in the workforce (including Senior Management) for the year ended 31 December 2023 is 3:5. The Company considers that gender diversity is rather balanced and has been achieved in its workforce generally. The Group aims to continue maintaining a more balanced gender diversity in the workforce by promoting such diversity during recruitment.

For further details of gender ratio and initiatives taken to improve gender diversity, together with the relevant data, please refer to the disclosure in the “Environmental, Social and Governance Report” of the Company which is published on the same date as this annual report.

性別和員工多元化

為實現及／或保持多元性（包括性別多元化），提名委員會將識別並向董事會推薦潛在候選人，以推廣及實現性別多元化。具體而言，在選擇董事會潛在候選人時，提名委員會及董事會將（其中包括）(i)對提名人選以及董事會及高級管理層的繼任計劃提出建議時，考慮董事會及高級管理層中不同性別的當前能力、多元化及代表水平；及(ii)不時參考香港平等機會委員會公佈的僱傭實務守則及其他適用司法權區的其他手冊，以考慮促進多元化的標準。本集團在招聘程序上堅持公平原則，不對性別、民族、國籍及地區實施任何限制。提名委員會採納上述措施並根據上述選擇標準審閱董事會成員潛在候選人的資料，以發展董事會的潛在繼任人管道，實現性別多元化。

截至2023年12月31日止年度，員工（包括高級管理層）的男女性別比例為 3:5。本公司認為性別多元化相當均衡，並在其員工中普遍實現。本集團目標為繼續保持員工中更加平衡的性別多元化，包括透過在招聘時促成此目標。

有關性別比例及為促進性別多元化所採取的措施及相關數據的進一步詳情，請參閱與本年報同日刊發的本公司「環境、社會及管治報告」的披露。

CORPORATE GOVERNANCE REPORT

企業管治報告

NOMINATION POLICY

The Board has adopted a nomination policy (the “**Nomination Policy**”) which aims to:

- set out the criteria and process in the selection, recommendation, nomination and appointment of Directors;
- ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the Company; and
- ensure the Board’s continuity and appropriate leadership at Board level.

Criteria

The Nomination Committee shall consider the following criteria in evaluating and selecting candidates for directorships:

- character, reputation and integrity;
- qualifications, experience and accomplishments, including professional qualifications, skills, knowledge and experience that are relevant to the Company’s business and corporate strategy;
- willingness to devote adequate time to discharge duties as a Board member and other directorships and significant commitments;
- requirement for the Board to have independent directors in accordance with the Listing Rules and whether the candidates would be considered independent by reference to the independence guidelines set out in the Listing Rules;
- Board diversity policy and any measurable objectives adopted by the Nomination Committee for achieving diversity on the Board;
- any other perspectives that are appropriate to the Company’s business and succession plan and where applicable, may be adopted and/or amended by the Board and/or the Nomination Committee from time to time for nomination of Directors and succession planning; and
- such other perspectives appropriate to the Company’s business.

提名政策

董事會已採納提名政策（「**提名政策**」），其旨在：

- 載列選定、推薦、提名及委任董事的準則及程序；
- 確保董事會具備切合本公司所需的技能、經驗及多元化觀點；及
- 確保董事會的持續性及維持其在董事會層面的適當領導角色。

準則

提名委員會在評估及甄選候選人擔任董事時應考慮下列準則：

- 品格、聲譽及誠信；
- 資歷、經驗及成就，包括與本公司業務及企業策略相關的專業資格、技能、知識及經驗；
- 是否願意投入足夠時間履行身為董事會成員的職責及其他董事職務及重大承擔；
- 根據上市規則，董事會需包括獨立董事的規定，以及參考上市規則所載有關獨立性的指引，候選人是否被視為獨立；
- 提名委員會為達致董事會成員多元化而採納的董事會多元化政策及任何可計量目標；
- 適用於本公司業務及其繼任計劃的任何其他因素，及董事會及/ 或提名委員會可不時採納及/ 或修訂有關董事提名及繼任計劃的因素（如適用）；及
- 適用於本公司業務的該等其他觀點。

CORPORATE GOVERNANCE REPORT

企業管治報告

Nomination Procedures

(A) Appointment of New Director

- (i) The Nomination Committee shall, upon receipt of the proposal on appointment of a new Director, evaluate the biographical information (or relevant details) of such candidate based on the criteria as set out in the above paragraph of “Criteria” to determine whether such candidate is qualified for directorship.
- (ii) The Nomination Committee may request candidates to provide additional information and documents, if considered necessary.
- (iii) If the process yields one or more desirable candidates, the Nomination Committee shall rank them by order of preference based on the needs of the Company (including but not limited to ensuring that the Board has a balance of skills, experience and diversity of perspectives) and reference check of each candidate (where applicable).
- (iv) The Nomination Committee shall then recommend the appointment of an appropriate candidate for directorship and the candidate shall provide his/her written consent (a) to be appointed as a Director, and (b) to the public disclosure of his/her personal data on any documents or the relevant websites for the purpose of or in relation to his/her standing for election as a Director.
- (v) For any person that is nominated by a Shareholder for election as a Director at the general meeting of the Company, the Nomination Committee shall evaluate such candidate based on the above paragraph of “Criteria” to determine whether such candidate is qualified for directorship and where appropriate, the Nomination Committee and/or the Board shall make recommendation to the Shareholders in respect of the proposed election of Director at the general meeting.
- (vi) The Board shall have the final decision on all matters relating to the recommendation of candidates to stand for election at any general meeting.

提名程序

(A) 委任新董事

- (i) 提名委員會應在收到委任新董事的建議後，依據上段「準則」所載之準則評估該候選人的個人資料(或相關詳情)，以決定該候選人是否合資格擔任董事。
- (ii) 提名委員會可要求候選人提供額外資料及文件(如認為有必要)。
- (iii) 倘過程涉及一個或多個合意的候選人，則提名委員會應根據本公司的需要(包括但不限於確保董事會擁有平衡的技能、經驗及多元化觀點)及每位候選人的證明審查(如適用)排列彼等的優先次序。
- (iv) 提名委員會隨後應就委任合適候選人擔任董事一事提出建議，而候選人應就(a)獲委任為董事；及(b)為其參選董事在任何文件或相關網站公開披露其個人資料等事宜提供其書面同意。
- (v) 就任何經股東提名於本公司股東大會上選舉為董事的人士而言，提名委員會應依據上段「準則」評估該候選人，以釐定該候選人是否合資格擔任董事及提名委員會及／或董事會應就於股東大會上委任董事的提案向股東提出建議(如適用)。
- (vi) 對推薦候選人於股東大會上參選的所有事宜，董事會擁有最終決定權。

CORPORATE GOVERNANCE REPORT

企業管治報告

(B) Re-Election of Director at General Meeting

- (i) Retiring Directors are eligible for nomination by the Board to stand for re-election at a general meeting of the Company.
- (ii) The Nomination Committee shall review the retiring Director's overall contribution and service to the Company, including his/her attendance of Board meetings and, where applicable, general meetings, and his/her level of participation and performance on the Board.
- (iii) The Nomination Committee shall also review and determine whether the retiring Director continues to meet the criteria as set out in above paragraph.
- (iv) the Nomination Committee and/or the Board shall then make recommendation to the Shareholders in respect of the proposed re-election of the Director at the general meeting.
- (v) The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for re-election at any general meeting.

Regular Review

The Nomination Committee will conduct regular review on:

- (i) the effectiveness of the Nomination Policy to ensure that it remains relevant to the Company's needs and reflects both current regulatory requirements and good corporate governance practice; and
- (ii) the structure, size and composition of the Board and where appropriate, make recommendations on changes to the Board to complement the Company's corporate strategy and business needs.

CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing the functions set out in Code Provision A.2.1 of the CG Code. During the year ended 31 December 2023, the Board reviewed the Company's corporate governance policies and practices, training and continuous professional development of Directors and Senior Management, the Company's policies and practices on compliance with legal and regulatory requirements, the compliance of the Model Code and written employee guidelines, and the Company's compliance with the CG Code and disclosure in this corporate governance report.

(B) 於股東大會上重選董事

- (i) 退任董事合資格獲董事會提名在本公司股東大會上接受重選。
- (ii) 提名委員會應檢討退任董事對本公司的整體貢獻及服務，包括其董事會會議及（如適用）股東大會出席率以及在董事會的參與程度及表現。
- (iii) 提名委員會亦應檢討及釐定退任董事是否仍然符合上段所載準則。
- (iv) 提名委員會及／或董事會應就於股東大會上重選董事的提案向股東提出建議。
- (v) 對推薦候選人於股東大會上接受重選的所有事宜，董事會擁有最終決定權。

定期檢討

提名委員會將會定期檢討：

- (i) 提名政策的效率，以確保其與本公司需求相關以及可反映現時的法規規定及良好的企業管治常規；及
- (ii) 董事會的架構、規模及組成以及在有需要時向董事會提出修訂建議，以完善本公司企業策略及切合業務需要。

企業管治職能

董事會負責履行企業管治守則第A.2.1條所載的職能。截至2023年12月31日止年度，董事會已檢討本公司的企業管治政策及常規、董事及高級管理層的培訓及持續專業發展、本公司對於遵守法律及監管規定的政策及常規、遵守標準守則及僱員書面指引的情況、本公司遵守企業管治守則的情況及本企業管治報告的披露。

CORPORATE GOVERNANCE REPORT

企業管治報告

AUDITOR'S REMUNERATION

CCTH CPA Limited is appointed as the independent auditor of the Company. For the year ended 31 December 2023, the fees for the audit of the annual financial statements of the Group totalled HK\$1,000,000 (excluding the out-of-pocket expenses on the audit service).

There were no fees charged in respect of the non-auditing services for the year ended 31 December 2023.

DIRECTORS' ACCOUNTABILITY AND AUDIT

The Directors are responsible for overseeing the preparation of the consolidated financial statements which give a true and fair view of the state of affairs of the Group and the results of its operations and cash flow during the Reporting Period. In preparing the consolidated financial statements for the year ended 31 December 2023, the Directors have selected suitable accounting policies and applied them consistently, made judgments and estimates that are prudent, fair and reasonable and prepared the consolidated financial statements on a going concern basis. There are no material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. A statement from the independent auditors about its reporting responsibilities on the consolidated financial statements is set out on pages 91 to 93 of this annual report.

INTERNAL CONTROLS AND RISK MANAGEMENT

The Board is responsible for maintaining sound and effective internal control and risk management systems in order to identify, evaluate and manage significant risks, and safeguard the Group's assets and Shareholders' interests, and reviewing the effectiveness of the Company's internal control and risk management systems on an annual basis so as to ensure that the internal control and risk management systems in place are adequate. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Company outsourced its internal audit function to an external consultant who reports to the Board. The internal audit function primarily carries out the analysis and independent appraisal of the adequacy and effectiveness of the Company's risk management and internal control systems, and reports their findings to the Board on, at least, an annual basis.

核數師酬金

中正天恆會計師有限公司獲委任為本公司的獨立核數師。截至2023年12月31日止年度，就審核本集團年度財務報表的費用總額為1,000,000港元（不包括審計服務的實報實銷費用）。

於截至2023年12月31日止年度概無就非審計服務收取任何費用。

董事的問責性及審計

董事負責監督編製真實而公平地反映本集團於報告期內事務狀況以及營運業績及現金流量的綜合財務報表。於編製截至2023年12月31日止年度的綜合財務報表時，董事選擇適當的會計政策並貫徹應用、作出審慎而公平合理的判斷及估計以及按持續經營基準編製綜合財務報表。概無與可能對本公司持續經營能力構成重大疑問的事件或狀況相關的任何重大不明朗因素。獨立核數師有關綜合財務報表報告責任的聲明載於本年報第91至93頁。

內部監控及風險管理

董事會負責維持健全有效的內部監控及風險管理制度，以識別、評估及管理重大風險以及保障本集團資產及股東利益，並每年檢討本公司內部監控及風險管理制度的成效，致力確保內部監控及風險管理制度充足。有關系統旨在管理而非消除未能實現業務目標的風險，並且只能針對重大錯誤陳述或虧損提供合理而非絕對的保證。

本公司將其內部審核職能外判予向董事會報告的外聘顧問。內部審核職能主要對本公司風險管理及內部監控制度的充足性及有效性進行分析及獨立評估，並至少每年向董事會報告調查結果。

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The Group's internal control system includes a well-established organizational structure with clearly defined lines of responsibility and authority. The day-to-day departmental operations are entrusted to individual department which is accountable for its own conduct and performance and is required to operate its own department's business within the scope of the delegated authority and to implement and strictly adhere to the strategies and policies set by the Company from time to time. Each department is also required to keep the Board informed of material developments of the department's business and implementation of the policies and strategies set by the Board on a regular basis.

During the year ended 31 December 2023 and up to the Latest Practicable Date, the Board has reviewed on an annual basis (i) the changes in the nature and extent of significant risks and the Group's ability to respond to changes in its business and the external environment; (ii) any significant control failings or weaknesses which have resulted in unforeseen outcomes or contingencies that have had, could have had, or may in the future have, a material impact on the Group's financial performance or condition; and (iii) the effectiveness of the internal control and risk management systems of the Group to ensure that a sound system is maintained and operated by the management in compliance with the agreed procedures and standards. The review covered all material controls, including financial, operational and compliance controls and risk management functions. In particular, the Board considered the adequacy of resources, staff qualifications and experience, training programs and budget of the Company's accounting, internal audit, financial reporting functions, as well as those relating to the Company's environmental, social and governance performance and reporting. The review was made with reference to discussions with the management of the Company and the assessment conducted by the Audit Committee. The Board believes that the existing internal control system is adequate and effective, in particular, for financial reporting and Listing Rules compliance.

HANDLING AND DISSEMINATION OF INSIDE INFORMATION

With respect to procedures and internal controls for the handling and dissemination of inside information, the Company takes its obligations under Part XIVA of the SFO and the Listing Rules seriously. The Company has adopted a Continuous Disclosure Compliance Policy which sets out guidelines and procedures to the Directors and officers of the Group to ensure inside information of the Group is disseminated to the public in an equal and timely manner. Briefing session is held regularly for officers to facilitate their understanding and compliance with such policy.

本集團的內部監控制度包含完善組織架構，明確界定責任及權限。日常部門運作交由個別部門負責，其須對本身行為及表現承擔責任，並在授權範圍內處理所屬部門事務，以及落實及嚴格奉行本公司不時制訂的策略及政策。各部門亦須向董事會匯報部門事務的重大發展情況，並定期執行董事會制定的政策及策略。

截至2023年12月31日止年度及直至最後可行日期，董事會已每年檢討(i)重大風險的性質及程度變化以及本集團應對業務及外部環境變化的能力；(ii)導致不可預見的結果或或然事件的任何重大控制失誤或弱點，而已經、可能已經或可能在未來對本集團的財務表現或狀況產生重大影響；及(iii)本集團內部監控及風險管理制度的成效，以確保管理層按照協定程序及標準維持及運作健全制度。有關檢討涵蓋所有重大控制，包括財務、營運及合規控制以及風險管理職能。董事會尤其考慮本公司會計、內部審核、財務申報職能以及有關本公司環境、社會及管治表現及報告的資源、員工資歷及經驗、培訓計劃及預算是否充足。檢討乃參考與本公司管理層的討論以及審核委員會的評估而進行。董事會認為現行內部監控制度屬充足有效，尤其於財務申報及遵守上市規則方面。

內幕消息的處理及傳播

就處理及傳播內幕消息的程序及內部監控而言，本公司嚴格按照證券及期貨條例第XIVA部及上市規則的規定履行責任。本公司已採納持續披露合規政策，為董事及本集團高級職員制定指引及程序，確保本集團內幕消息平等及時地向公眾發放。高級職員須定期參與簡報會，以便了解及遵守有關政策。

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Anti-corruption Policy

The Company does not tolerate any form of bribery, whether direct or indirect, by, or of, its Directors, officers, employees, agents or consultants or any persons or companies acting for it or on its behalf. The Company adopts an anti-corruption policy in promoting and supporting anti-corruption laws and regulations, as well as assisting its employees in recognising circumstances which may lead to or give the appearance of being involved in corruption or unethical business conduct, so as to avoid such conduct which is clearly prohibited, and to promptly seek guidance if necessary.

The anti-corruption policy will be reviewed on a regular basis, and any convicted cases will be reported to the Audit Committee or the Board.

Whistleblowing Policy

The Company expects and encourages employees of the Group and those who deal with the Group (e.g., suppliers, customers, creditors and debtors) to raise concerns to the Audit Committee, in confidence and anonymity, any suspected impropriety, misconduct or malpractice concerning the Group. The Company adopts a whistleblowing policy that provide (i) reporting channels; (ii) guidance on reporting possible improprieties; and (iii) reassurances to whistleblowers of the protection that the Group will extend to them in the formal system.

The whistleblowing policy will be reviewed on a regular basis, and any suspected cases will be reported to the Audit Committee.

COMPANY SECRETARY

Directors have access to the advice and services of the company secretary of the Company to ensure that the Board procedures, and all applicable law, rules and regulations, are followed. The company secretary of the Company is Ms. Chan Lok Yee. Ms. Chan has over nine years of experience in the provision of a full range of company secretarial and compliance services and has held positions in various corporate secretarial companies in Hong Kong. She is currently a senior manager of corporate services in Vistra Corporate Services (HK) Limited, and is currently serving a portfolio of clients, including public listed companies and private companies. In compliance with Rule 3.29 of the Listing Rules, Ms. Chan has undertaken not less than 15 hours of relevant professional training during the year ended 31 December 2023. Our Senior Management, Ms. Zhang Ying, is one of the contact persons and the primary contact person of the Company for Ms. Chan.

反貪污政策

本公司不容忍其董事、高級職員、員工、代理或顧問或代其行事或代表本公司的任何個人或公司進行任何形式的直接或間接賄賂。本公司採納反貪污政策，推動及支持反貪污法律及法規，以及協助員工識別可能導致或表現出涉及貪污或不道德商業行為的情況，以避免有關明確禁止的行為，並於必要時即時尋求指引。

反貪污政策將定期檢討，任何定罪個案將向審核委員會或董事會報告。

舉報政策

本公司期望並鼓勵本集團員工及與本集團進行交易的人員(例如，供應商、客戶、債權人及債務人) 保密及匿名地向審核委員會提出疑慮、與本集團有關的任何涉嫌不當行為、失職或瀆職。本公司採納舉報政策，(i)為舉報可能不當行為提供舉報渠道；(ii)為舉報可能不當行為提供指引；及(iii)向舉報人保證本集團將在正式系統中向他們提供保護。

舉報政策將定期檢討，任何懷疑個案將向審核委員會報告。

公司秘書

董事可獲本公司公司秘書提供意見及服務，以確保董事會程序以及所有適用法律、規則及法規得到遵守。本公司的公司秘書為陳潔而女士。陳女士在提供全面公司秘書及合規服務方面擁有逾九年經驗，並曾在香港多家公司秘書公司任職。彼現為Vistra Corporate Services (HK) Limited的公司服務高級經理，現時為一系列客戶(包括上市公司及私人公司) 提供服務。根據上市規則第3.29條，陳女士已於截至2023年12月31日止年度接受不少於15小時的相關專業培訓。我們的高級管理層張瑩女士為陳女士於本公司的聯絡人之一，並為主要聯絡人。

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SHAREHOLDER RIGHTS

The Company's annual general meeting remains the principal forum for dialogue with the Shareholders. The Shareholders are encouraged to participate in the proceedings and ask questions about the resolutions being proposed and the operations of the Group. The Articles allows a Shareholder entitled to attend and vote to appoint more than one proxy to attend and vote on behalf of the Shareholder and also provides that a proxy needs not be a Shareholder.

All resolutions put forward at Shareholders' meetings will be voted by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and the Stock Exchange after each Shareholders' meeting.

PROCEDURES FOR SHAREHOLDERS TO CONVENE AN EXTRAORDINARY GENERAL MEETING

Pursuant to Article 64 of the Articles, the Board may, whenever it thinks fit, convene an extraordinary general meeting. Extraordinary general meetings shall also be convened on the requisition of one or more Shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right to vote at general meetings. Such requisition shall be made in writing to the Board or the company secretary of the Company for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself/herself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board to convene such meeting shall be reimbursed to the requisitionist(s) by the Company. The said written requisitions can be addressed to the Board or the company secretary of the Company by mail to Room 1901, 19/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong.

股東權利

本公司視股東週年大會為與股東交流的主要平台，鼓勵股東參與會議並就所提呈決議案及本集團運作提問。細則允許有權出席及投票的股東委任多於一名代表代其出席及投票，並規定受委代表毋須為股東。

所有於股東大會上提呈的決議案將根據上市規則以投票方式表決，投票結果將於每次股東大會後登載於本公司網站及聯交所網站。

股東召開股東特別大會的程序

根據細則第64條，董事會可於其認為適合時召開股東特別大會。股東特別大會亦可應一名或多名股東（於要求寄存當日持有不少於本公司有權於股東大會上投票的實繳股本十分之一）要求而召開。該項要求須以書面向董事會或本公司公司秘書提呈，以供董事會就處理該要求內任何指定事務而要求召開股東特別大會。該大會須於該項要求提交後兩個月內舉行。倘董事會於該項要求提交後21日內未能召開該大會，則提出要求者本人（彼等）可以相同方式召開大會，而本公司須向提出要求者償付其因董事會未能召開大會而產生的所有合理開支。上述書面要求可郵寄至董事會或本公司公司秘書，地址為香港銅鑼灣希慎道33號利園一期19樓1901室。

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PROCEDURES FOR PUTTING FORWARD PROPOSALS AT GENERAL MEETING

There are no provisions allowing Shareholders to propose new resolutions at the general meetings under the Companies Act. However, Shareholders who wish to propose resolutions may follow Article 64 of the Articles for requisitioning an extraordinary general meeting and including a resolution at such meeting. The requirements and procedures of Article 64 are set out above. As regards proposing a person for election as a Director, the procedures are available on the website of the Company.

PROCEDURES FOR PUTTING ENQUIRIES TO THE BOARD AND CONTACT DETAILS

Shareholders may, at any time, direct questions, request for publicly available information and provide comments and suggestions to the Directors or management of the Company. Such questions, requests and comments can be addressed to the Company by mail to Room 1901, 19/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong or by email to investor_relations@cgroup.com.my.

Shareholders should direct their questions about their shareholdings by mail to the Company's share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17/F, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong or by telephone at (852) 2862 8555, who has been appointed by the Company to deal with Shareholders for share registration and related matters.

POLICY ON OBTAINING INDEPENDENT VIEWS AND INPUT

In March 2022, the Board adopted a policy on obtaining independent views and input (the "**Obtaining Independent Views Policy**"), reflecting the Company's commitment to high corporate governance standard, and making good corporate governance an essential component of our corporate culture. Details of the Obtaining Independent Views Policy are as follows:

- The Board, Board committees or individual Directors may seek such independent professional advice, views and input as considered necessary to fulfill their responsibilities and in exercising independent judgement when making decisions in furtherance of their Directors' duties at the Company's expense (the "**Mechanism**");

於股東大會提呈建議的程序

公司法並無條文允許股東於股東大會提呈新決議案。然而，有意提呈決議案的股東可遵循細則第64條要求召開股東特別大會並將決議案納入該大會議程。細則第64條的要求及程序載於上文。有關提名董事人選的程序可參閱本公司網站。

向董事會發出查詢的程序及聯絡資料

股東可隨時向本公司董事或管理層提出問題、要求索取公開資料及提供意見與建議。有關問題、要求及意見可郵寄至香港銅鑼灣希慎道33號利園一期19樓1901室或電郵至 investor_relations@cgroup.com.my提交予本公司。

股東應將持股相關問題郵寄至本公司的香港股份過戶登記處香港中央證券登記有限公司（地址為香港灣仔皇后大道東183號合和中心17樓1712-1716號舖）或致電(852) 2862 8555。香港中央證券登記有限公司已獲本公司委任處理股東的股份登記及相關事宜。

取得獨立觀點及意見的政策

於2022年3月，董事會採納取得獨立觀點及意見的政策（「**取得獨立意見政策**」），反映本公司對高水平的企業管治標準的承諾，並將良好的企業管治納入我們企業文化的重要組成部分。取得獨立意見政策的詳情如下：

- 董事會、董事委員會或個別董事可在其認為屬必要時尋求獨立專業建議、觀點及意見，以履行其責任及在作出決定以履行其董事職責時行使獨立判斷，費用由本公司承擔（「**機制**」）；

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- In the event that independent professional advice, views and input are considered necessary, the Board, Board committees or individual Directors shall communicate with the Senior Management or the company secretary of the Company to initiate the Mechanism, providing background and details of the relevant incidents and/ or transactions, and the issues involved which would require independent views and input. They may direct any questions, queries, concerns or specific advice to be sought to the Senior Management or company secretary of the Company who will then contact the Company's professional advisers (including lawyers, accountants, external auditors, internal control advisers) or other independent professional parties to obtain such independent professional advice within a reasonable period of time;
- Any recommendation obtained through the Mechanism should be properly recorded and provided to other Directors of the Board;
- The Board can have full access to all explanation and information provided by Senior Management which the relevant Board member considers appropriate for the purpose of making an informed assessment of the financial and other information put before his/her for approval, and performing his/her duties; and
- The Board will review the implementation and effectiveness of the Obtaining Independent Views Policy annually.
- 如果獨立專業意見、觀點及意見被視為屬必要，則董事會、董事委員會或個別董事將與高級管理層或本公司公司秘書溝通以啟動機制，提供相關事件及／或交易的背景及細節，以及需要獨立觀點及意見的所涉問題。彼等可向高級管理層或本公司公司秘書提出任何問題、查詢、疑慮或具體建議，高級管理層或本公司公司秘書隨後會聯絡本公司專業顧問（包括律師、會計師、外聘核數師、內部控制顧問）或其他獨立專業人士以在合理時間內取得有關獨立專業意見；
- 通過機制獲得的任何意見均應妥善記錄並提供予董事會其他董事；
- 董事會可在相關董事會成員認為適當之情況下完全存取高級管理層提供的所有說明及資料，以對提供予彼以供批准的財務及其他資料作出知情評估並履行其職責；及
- 董事會將每年檢討取得獨立意見政策的實施情況及成效。

All Directors are aware of this policy and the Mechanism. An annual review of the Obtaining Independent Views Policy has been conducted. The Board is satisfied with the implementation and effectiveness of the Obtaining Independent Views Policy.

所有董事均了解此政策及機制。本公司已對取得獨立意見政策進行年度檢討。董事會對取得獨立意見政策的實施情況及成效感到滿意。

CORPORATE GOVERNANCE REPORT

企業管治報告

COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS RELATIONS

The Company believes that effective communication with Shareholders is essential for enhancing investor relations and investors' understanding of the Company's business performance and strategies. The Company also recognises the importance of transparency and timely disclosure of corporate information, which enables Shareholders to make the most informed investment decisions. The goal of our communication activities is to provide a true and fair view of the Company.

As such, the Company has established a Shareholders' communication policy and a range of communication channels between itself and its Shareholders, investors and other stakeholders. These include (i) the publication of interim and annual reports and/or dispatching circulars, notices, and other announcements; (ii) the annual general meeting and/or extraordinary general meeting providing a forum for Shareholders to raise comments and exchanging views with the Board; (iii) updated and key information of the Group available on the websites of the Stock Exchange and the Company; (iv) the Company's website offering communication channel between the Company and its stakeholders; and (v) the Company's branch share registrar in Hong Kong serving the Shareholders in respect of all share registration matters.

Under the Company's Shareholders' communication policy, the Company will take steps to solicit and understand the views of its Shareholders and other stakeholders (including employees, customers, suppliers and investors). Shareholders may direct questions and communicate their views on various matters affecting the Company, request for publicly available information and provide comments and suggestions to the Directors or management of the Company by mail to Room 1901, 19/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong or by email to investor_relations@cggroup.com.my.

The annual general meetings of the Company provide an opportunity for Shareholders to communicate directly with the Directors. Under normal circumstances, the chairman of the Board and the Independent Non-Executive Directors and the chairmen of the Board committees will attend the annual general meetings to answer Shareholders' questions. The external auditor of the Company will also attend the annual general meetings to answer questions about the audit works, the preparation and content of the auditor's report, the accounting policies and the independence of the auditor.

與股東溝通及投資者關係

本公司相信，與股東之間的有效溝通乃提升投資者關係與投資者了解本公司業務表現及策略的重要一環。本公司亦深明透明而適時地披露企業資訊的重要性，可使股東得以作出最知情的投資決定。我們通訊活動的目標為真實而公平反映本公司的狀況。

因此，本公司已設立股東溝通政策，並在其與股東、投資者及其他持份者之間設立一系列溝通渠道，包括：(i)刊發中期報告及年報及／或寄發通函、通告及其他公告；(ii)股東週年大會及／或股東特別大會為股東提供了與董事會提出建議及交換意見的論壇；(iii)有關本集團的最新及主要資料可於聯交所網站及本公司網站查閱；(iv)本公司網站提供了本公司與其持份者的溝通渠道；及(v)本公司的香港股份過戶登記分處為股東辦理所有股份登記事宜。

根據本公司的股東溝通政策，本公司將採取措施徵求及了解其股東及其他持份者（包括員工、客戶、供應商及投資者）的意見。股東可就影響本公司的各種事項提出問題及發表意見、索取公開資料以及向本公司董事或管理層提出意見及建議，方式為郵寄至香港銅鑼灣希慎道33號利園一期19樓1901室或電郵至 investor_relations@cggroup.com.my。

本公司的股東週年大會為股東提供與董事直接溝通的機會。一般情況下，董事會主席、獨立非執行董事及董事委員會主席均會出席股東週年大會，以回答股東提問。外聘核數師亦會出席股東週年大會，回答審核工作、核數師報告的編製及內容、會計政策以及核數師獨立性等問題。

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The Company has assigned dedicated employees to be in charge of investor relations, including but not limited to the ensuring of effective and timely dissemination of information to Shareholders. Furthermore, any corporate communication issued or to be issued by the Company, including but not limited to annual reports, interim reports, notices of general meeting, circulars and proxy forms, will be written in plain language and provided to Shareholders in English and Chinese versions for easy understanding.

An annual review of the Shareholders' communication policy has been conducted by the Company during the year ended 31 December 2023. Several communication channels between the Company and the Shareholders are there and they have been working properly. There is no evidence of unsatisfactory communication between the Company and Shareholders. The Board is satisfied with the implementation and effectiveness of the Shareholders' communication policy.

CONSTITUTIONAL DOCUMENTS

During the year ended 31 December 2023, certain amendments to the second amended and restated Memorandum and Articles of Association of the Company have been made and approved at the extraordinary general meeting of the Company held on 9 June 2023 to reflect the change in the authorised share capital of the Company from HK\$15,000,000 divided into 1,500,000,000 Shares of par value of HK\$0.01 each to HK\$15,000,000 divided into 4,500,000,000 Shares of par value of one third Hong Kong cent (approximately HK\$0.003333333333) each. Other than the above, there was no change in the Company's constitutional documents for the year ended 31 December 2023.

The third amended and restated Memorandum and Articles of Association with the amendments incorporated are available on the websites of the Company and the Stock Exchange.

本公司已指派專責員工負責投資者關係，包括但不限於確保有效及時地向股東傳達資訊。此外，本公司已發出或將予發出的任何公司通訊（包括但不限於年報、中期報告、股東大會通告、通函及代表委任表格）將以簡明語言書寫，並以中英文版本提供予股東，方便理解。

本公司已於截至2023年12月31日止年度對股東通訊政策進行年度檢討。本公司與股東之間有多種溝通渠道，並一直運作良好。並無證據顯示本公司與股東之間的溝通未如理想。董事會對股東通訊政策的實施及成效感到滿意。

憲章文件

截至2023年12月31日止年度，本公司的第二次經修訂及經重列組織章程大綱及章程細則已作出若干修訂，並於本公司於2023年6月9日舉行的股東特別大會上獲批准，以反映本公司法定股本將由15,000,000港元分為1,500,000,000股每股面值0.01港元之股份改為15,000,000港元分為4,500,000,000股每股面值三分之一港仙（約0.003333333333港元）之股份。除上文所述者外，本公司截至2023年12月31日止年度的憲章文件並無其他變動。

本公司已納入有關修訂的第三次經修訂及經重列組織章程大綱及章程細則可於本公司網站及聯交所網站查閱。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



CCTH CPA LIMITED

中正天恆會計師有限公司

Independent auditors' report to the members of
C-Link Squared Limited

(Incorporated in Cayman Islands)

OPINION

We have audited the consolidated financial statements of C-Link Squared Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) set out on pages 94 to 185, which comprise the consolidated statement of financial position as at 31 December 2023, and the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2023, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“**IFRSs**”) issued by the International Accounting Standards Board (the “**IASB**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

致C-Link Squared Limited

股東的獨立核數師報告

(於開曼群島註冊成立)

意見

吾等已審核載於第94至185頁的C-Link Squared Limited (「**貴公司**») 及其附屬公司 (統稱為「**貴集團**») 的綜合財務報表，此等財務報表包括於2023年12月31日的綜合財務狀況表與截至該日止年度的綜合損益表、綜合全面收益表、綜合權益變動表及綜合現金流量表，以及財務報表附註 (包括重大會計政策資料)。

吾等認為，綜合財務報表已根據國際會計準則理事會 (「**國際會計準則理事會**») 頒佈的國際財務報告準則 (「**國際財務報告準則**») 真實而公平地反映 貴集團於2023年12月31日的綜合財務狀況以及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港公司條例的披露規定妥為編製。

意見的基礎

吾等乃按照香港會計師公會 (「**香港會計師公會**») 頒佈之香港審計準則 (「**香港審計準則**») 進行審核工作。吾等於該等準則項下之責任在本報告中核數師就審核綜合財務報表須承擔的責任一節進一步詳述。根據香港會計師公會頒佈之專業會計師道德守則 (「**守則**»), 吾等乃獨立於 貴集團，並已按照守則履行其他道德責任。吾等相信，吾等所取得的審核憑證屬充分及恰當，可為吾等的意見提供基礎。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

(1) Impairment assessment of intangible assets

(Refer to Note 3.2(a) – Key sources of estimation uncertainty – Impairment of non-financial assets and Note 16 – Intangible assets)

As at 31 December 2023, the carrying amount of intangible assets of the Group amounted to RM6.39 million, representing 18% and 6% of the Group's total non-current assets and total assets respectively. The Group is required to perform impairment assessment for intangible assets whenever there is an indication that the intangible asset may be impaired or more frequently if the events and circumstances indicate that the carrying value may be impaired.

The Group estimated the recoverable amounts of the intangible assets based on value in use ("VIU"). Estimating the VIU involves discounting the estimated future cash inflows and outflows expected to be derived from the intangible asset to its present value using an appropriate discount rate.

We identified this as a key audit matter as the VIU determined using discounted cash flows is complex and involves significant management judgement and estimates, specifically the key assumptions on the gross profit margin and discount rate.

關鍵審核事項

根據吾等的專業判斷，關鍵審核事項為吾等審核本期綜合財務報表中最重要的事項。該等事項均在吾等審核整體綜合財務報表及出具意見時進行處理，而吾等不會就該等事項單獨發表意見。

(1) 無形資產之減值評估

(請參閱附註3.2(a)–估計不確定因素的主要來源及附註16–無形資產)

於2023年12月31日，貴集團無形資產的賬面值為6.39百萬令吉特，分別佔貴集團非流動資產總值及資產總值的18%及6%。當有跡象表明無形資產可能發生減值時，貴集團須對該無形資產進行減值評估，倘有事件及情況顯示賬面值可能減值，則會更頻密地進行評估。

貴集團根據使用價值（「使用價值」）估算無形資產的可收回金額。估計使用價值涉及使用適當的貼現率將無形資產的預期未來現金流入及流出貼現為現值。

吾等將其確定為關鍵審核事項，因為使用貼現現金流量確定的使用價值非常複雜，且涉及管理層的重大判斷及估計，尤其是毛利率及貼現率的關鍵假設。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (Continued)

(1) Impairment assessment of intangible assets (Continued)

Our procedures in relation to the impairment assessment of the intangible assets included:

- a) We obtained an understanding of the methodology adopted by the management in estimating the VIU and assessed whether such methodology is reasonable;
- b) We evaluated the competence, capability and objectivity of the independent valuer engaged by the management;
- c) We evaluated the appropriateness of the key assumptions in the cash flow projections, including yearly growth rates of revenue, profit margin and management's expectation of market conditions by reference to the historical performance, future business plan of the Group as well as industrial trends;
- d) we performed sensitivity analysis on key assumptions that will significantly affect the recoverable amounts of the intangible assets; and
- e) we evaluated the adequacy of disclosures of key assumptions to which the outcome of the impairment assessment is most sensitive.

關鍵審核事項 (續)

(1) 無形資產之減值評估 (續)

吾等就無形資產之減值評估進行的程序包括：

- a) 吾等了解管理層在估算使用價值時採用的方法，並評估該方法是否合理；
- b) 吾等已評估管理層委聘的獨立估值師的資歷、能力及客觀性；
- c) 吾等已參考 貴集團的過往表現、未來業務計劃及行業趨勢，評估現金流量預測的關鍵假設的適當性，包括收益年增長率、溢利率及管理層對市況的預期；
- d) 吾等對將對無形資產的可收回金額產生重大影響的關鍵假設進行敏感度分析；及
- e) 吾等評估減值評估結果最為敏感的關鍵假設的披露是否充分。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (Continued)

(2) Revenue from contract with customers

(Refer to Note 2.17 – Summary of significant accounting policies: Revenue from contracts with customers and Note 4 – Revenue from contracts with customers)

For the financial year ended 31 December 2023, revenue from the provision of outsourced document management services which amounted to RM73.7 million, represented approximately 79% of the Group's total revenue. Provision of outsourced document management services include coding of the format/presentation of the document; converting raw data into the desired format/presentation; and delivering the document to the end customers in an agreed mode.

The provision of outsourced document management services involves large volumes of job orders and billings, which consist of individually low value transactions. In addition, the provision of outsourced document services involves the performance of a series of works in phases which revenue is recognised at a point in time when a performance obligation is satisfied.

We identified revenue on the provision of outsourced document management services as a key audit matter due to the above factors which gave rise to higher risk of material misstatement in the timing and amount of revenue recognised.

Our procedures in relation to the revenue from contracts with customers included:

- a) we obtained an understanding of the management's internal controls over the timing and amount of revenue recognised;
- b) we tested the relevant internal controls in place to address completeness and measurement of revenue recognised;
- c) we reviewed samples of contracts between the Group and its customers and inspected samples of documents which evidenced the rendering of services to customers;
- d) using data analytics, we performed correlation analysis between revenue, trade receivables and cash and bank and balances;

關鍵審核事項 (續)

(2) 來自與客戶訂立合約的收益

(請參閱附註2.17—重要會計政策概要：來自與客戶訂立合約的收益及附註4—來自與客戶訂立合約的收益)

截至2023年12月31日止財政年度，來自提供外判文件管理服務的收益為73.7百萬令吉特，佔 貴集團總收益的約79%。提供外判文件管理服務包括編排文件的格式／版式；將原始數據轉化為需要的格式／版式；及向最終客戶交付協定模式的輸出文件。

提供外判文件管理服務訂立合約涉及大量的工作訂單及賬單，並由個別低價值交易組成。此外，提供外判文件管理服務涉及分階段履行一系列工作，其收益於履行履約責任的時間點確認。

由於上述因素導致確認收益的時間及金額出現重大錯報的風險較高，吾等將提供外判文件管理服務的收益確定為關鍵審核事項。

吾等就來自與客戶訂立合約的收益進行的程序包括：

- a) 吾等了解管理層對確認收益的時間及金額的內部監控；
- b) 吾等測試相關的內部監控，以處理已確認收益的完整性及計量；
- c) 吾等審閱 貴集團與其客戶訂立的合約樣本，並檢查證明向客戶提供服務的文件樣本；
- d) 吾等使用數據分析，對收益、貿易應收款項與現金及銀行結餘額進行相關性分析；

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (Continued)

(2) Revenue from contract with customers (Continued)

- e) we performed cash anchor testing by selecting samples of cash receipts during the year and traced to acknowledgement of services by customers and documents evidencing the delivery of goods or services to customers;
- f) we tested samples of documents to establish whether transactions were recorded in the correct accounting period; and
- g) we reviewed the appropriateness of journal entries recognised to accrue for revenue for completed job orders where billings have not been issued at the period-end.

OTHER MATTER

The consolidated financial statements of the Group for the year ended 31 December 2022 were audited by another auditor who expressed an unmodified opinion on those consolidated financial statements on 30 March 2023.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITORS' REPORT THEREON

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

關鍵審核事項 (續)

(2) 來自與客戶訂立合約的收益 (續)

- e) 吾等透過選定年內現金收入樣本進行現金錨定測試，並追蹤客戶對服務的確認及證明向客戶交付商品或服務的文件；
- f) 吾等對文件樣本進行測試，以確定交易是否於正確會計期間入賬；及
- g) 吾等審閱就於期末尚未開出賬單的已完成工作訂單應計收益而確認的記賬分錄的適當性。

其他事項

本集團截至2022年12月31日止年度的綜合財務報表已由另一名核數師審核，該核數師於2023年3月30日就該等綜合財務報表發表無保留意見。

財務報表及其核數師報告以外的資料

貴公司董事須對其他資料負責。其他資料包括年報所載資料，但不包括綜合財務報表及吾等就此發出的核數師報告。

吾等對綜合財務報表的意見並不涵蓋其他資料，吾等亦不會就其發表任何形式的鑒證結論。

就審核綜合財務報表而言，吾等的責任是閱讀其他資料，及在此過程中，考慮其他資料是否與綜合財務報表或吾等在審核過程中所了解的情況有重大不符，或者似乎有重大錯誤陳述。基於吾等已執行的工作，如果吾等認為其他資料有重大錯誤陳述，吾等需要報告有關事實。就此而言，吾等無需報告任何事項。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

RESPONSIBILITIES OF THE DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this annual report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

董事和負責管治者就綜合財務報表須承擔的責任

貴公司董事須負責根據國際會計準則理事會頒佈的國際財務報告準則和香港公司條例的披露要求編製綜合財務報表，以令綜合財務報表作出真實而公平的反映及落實董事認為必要的內部控制，以確保綜合財務報表之編製不存在由於欺詐或錯誤而導致的重大錯誤陳述。

在編製綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

負責管治者履行彼等監督 貴集團財務報告過程的責任。

核數師就審核綜合財務報表須承擔的責任

吾等的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的任何重大錯誤陳述取得合理保證，並出具包括吾等按委聘條款協定之意見之核數師報告。吾等僅向 閣下（作為整體）報告，除此之外本報告別無其他目的。吾等不會就本年報的內容向任何其他人士負上或承擔任何責任。合理保證是高水平的保證，但不能保證按香港審計準則進行的審核總能發現存在的重大錯誤陳述。錯誤陳述可以由欺詐或錯誤引起，如果合理預期錯誤陳述個別或匯總起來可能影響綜合財務報表使用者所作出的經濟決定，則有關的錯誤陳述可被視作重大。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

核數師就審核綜合財務報表須承擔的責任 (續)

在根據香港審核準則進行審核的過程中，吾等運用了專業判斷，保持了專業懷疑態度。吾等亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審核程序以應對該等風險，以及獲取充足及適當的審核憑證，作為吾等意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審核相關的內部控制，以設計適當的審核程序，但目的並非對 貴集團內部控制的有效性發表意見。
- 評估董事所採用會計政策的恰當性及作出會計估計及相關披露的合理性。
- 對董事採用持續經營會計基準的恰當性作出結論，並根據所獲取的審核憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對 貴集團的持續經營能力產生重大疑慮。倘吾等認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。倘有關披露不足，則修訂吾等的意見。吾等之結論乃基於截至核數師報告日期所取得之審核憑證。然而，未來事項或情況可能導致 貴集團不能持續經營。
- 評估綜合財務報表的整體呈列方式、結構及內容(包括披露)以及綜合財務報表是否中肯地反映相關交易及事項。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

CCTH CPA Limited
Certified Public Accountants
Hong Kong, 28 March 2024

Ng Kam Fai
Practising Certificate no.: P06573

Unit 1510-1517, 15/F., Tower 2,
Kowloon Commerce Centre,
No. 51 Kwai Cheong Road, Kwai Chung,
New Territories, Hong Kong

核數師就審核綜合財務報表須承擔的責任 (續)

- 就 貴集團旗下實體或業務活動的財務資料獲取充足、適當的審核憑證，以便對綜合財務報表發表意見。吾等負責集團審核的方向、監督與執行。吾等對審核意見承擔全部責任。

吾等與負責管治者溝通(其中包括)計劃的審核範圍及時間安排、重大審核發現等，包括吾等於審核期間識別出內部控制之任何重大缺陷。

吾等亦向負責管治者提交聲明，說明吾等已符合有關獨立性的相關道德要求，並向彼等溝通可能被合理地認為對吾等之獨立性產生影響之所有關係及其他事項，以及在適用情況下，為消除威脅或採取的保障措施而採取的行動。

從與負責管治者溝通的事項中，吾等確定哪些事項對本年度綜合財務報表的審核最為重要，因而構成關鍵審核事項。吾等在核數師報告中描述該等事項，除非法律或法規不允許公開披露該等事項，或在極端罕見之情況下，倘合理預期在吾等報告中溝通某事項造成之負面後果超過產生之公眾利益，吾等決定不應在報告中溝通該事項。

中正天恆會計師有限公司
執業會計師
香港，2024年3月28日

吳錦輝
執業證書號碼：P06573

香港新界
葵涌葵昌路51號
九龍貿易中心
2座15樓1510-1517室

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

Group 本集團		Note 附註	2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Revenue from contracts with customers	來自與客戶訂立合約的收益	4	93,763	105,680
Cost of sales	銷售成本		(70,856)	(82,231)
Gross profit	毛利		22,907	23,449
Other income	其他收入	6	1,224	1,222
Selling and distribution expenses	銷售及分銷開支		(130)	(113)
Administrative expenses	行政開支		(25,007)	(21,415)
Finance costs	融資成本	7	(459)	(446)
(Loss)/profit before tax	除稅前(虧損)/溢利	8	(1,465)	2,697
Income tax expense	所得稅開支	13	(1,953)	(2,417)
(Loss)/profit for the year	年內(虧損)/溢利		(3,418)	280
(Loss)/profit for the year attributable to:	以下各項應佔年內(虧損)/溢利:			
Equity holders of the Company	本公司股權持有人		(4,249)	(807)
Non-controlling interests	非控股權益		831	1,087
			(3,418)	280
Other comprehensive income/(loss)	其他全面收益/(虧損)			
<i>Item that may be reclassified to profit or loss in subsequent periods:</i>	<i>於後續期間或會重新分類至損益的項目:</i>			
Exchange differences on translation of foreign operations	換算海外業務產生的匯兌差額		1,397	(295)
Other comprehensive income/(loss) for the year, net of tax	年內其他全面收益/(虧損)(扣除稅項)		1,397	(295)
Total comprehensive loss for the year	年內全面虧損總額		(2,021)	(15)
Total comprehensive loss for the year attributable to:	以下各項應佔年內全面虧損總額:			
Equity holders of the Company	本公司股權持有人		(3,339)	(586)
Non-controlling interests	非控股權益		1,318	571
			(2,021)	(15)
Loss per share attributable to the equity holders of the Company:	本公司股權持有人應佔每股虧損:			(Restated) (經重列)
– Basic and diluted (RM sen)	– 基本及攤薄(令吉特分)	9	(0.18)	(0.03)

The accompanying accounting policies and explanatory notes form an integral part of the financial statements

隨附會計政策及解釋附註構成財務報表的組成部分。

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

As at 31 December 2023 於2023年12月31日

Group 本集團		Note 附註	2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Assets	資產			
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	14	20,728	20,191
Right-of-use assets	使用權資產	15	3,819	3,150
Intangible assets	無形資產	16	6,392	4,306
Prepayments	預付款項	18	3,068	4,110
Deferred tax asset	遞延稅項資產	24	736	532
			34,743	32,289
Current assets	流動資產			
Inventories	存貨	17	617	–
Trade receivables	貿易應收款項	18	19,675	19,774
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	18	5,026	4,907
Income tax recoverable	可收回所得稅		886	864
Cash and bank balances	現金及銀行結餘	19	42,673	53,926
			68,877	79,471
Total assets	資產總值		103,620	111,760
Equity and liabilities	權益及負債			
Current liabilities	流動負債			
Trade payables	貿易應付款項	20	4,864	3,080
Other payables	其他應付款項	20	3,316	4,900
Contract liabilities	合約負債	21	1,535	1,574
Income tax payable	應付所得稅		243	710
Loans and borrowings	貸款及借款	22	2,605	6,552
Lease liabilities	租賃負債	23	324	82
			12,887	16,898
Net current assets	流動資產淨值		55,990	62,573

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

As at 31 December 2023 於2023年12月31日

Group 本集團		Note 附註	2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Non-current liabilities	非流動負債			
Loans and borrowings	貸款及借款	22	4,290	6,831
Lease liabilities	租賃負債	23	353	–
Deferred tax liabilities	遞延稅項負債	24	252	172
			4,895	7,003
Total liabilities	負債總額		17,782	23,901
Net assets	資產淨值		85,838	87,859
Capital and reserves attributable to equity holders of the Company	本公司股權持有人應佔之股本及儲備			
Share capital	股本	25	4,233	4,233
Reserves	儲備		76,989	80,328
			81,222	84,561
Non-controlling interests	非控股權益		4,616	3,298
Total equity	權益總額		85,838	87,859
Total equity and liabilities	權益及負債總額		103,620	111,760

The consolidated financial statements on pages 94 to 185 were approved and authorised for issue by the Board on 28 March 2024 and were signed on its behalf by:

載於第94至185頁的綜合財務報表於2024年3月28日獲董事會批准及授權刊發，並由下列人士代表董事會簽署：

Ma Shengcong
馬生聰
Director
董事

Zhang Ying
張瑩
Director
董事

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

隨附會計政策及解釋附註構成財務報表的組成部分。

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

Group 本集團	Note 附註	Attributable to the equity holders of the parent 母公司股權持有人應佔						Total 總計	Non- controlling interest 非控股權益	Total equity 權益總額
		Share capital 25	Share premium 26(a)	Merger reserve 26(b)	Capital reserve	Exchange reserve 26(c)	Retained earnings			
		股本 25	股份溢價 26(a)	合併儲備 26(b)	資本儲備	匯兌儲備 26(c)	保留盈利			
			RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	
At 1 January 2023	於2023年1月1日	4,233	47,227*	4,800*	92*	1,163*	27,046*	84,561	3,298	87,859
(Loss)/profit for the year	年度(虧損)/溢利	-	-	-	-	-	(4,249)	(4,249)	831	(3,418)
Exchange differences on translation of foreign operations	換算海外業務時的匯兌差額	-	-	-	-	910	-	910	487	1,397
At 31 December 2023	於2023年12月31日	4,233	47,227*	4,800*	92*	2,073*	22,797*	81,222	4,616	85,838

Group 本集團	Note 附註	Attributable to the equity holders of the parent 母公司股權持有人應佔						Total 總計	Non- controlling interest 非控股權益	Total equity 權益總額
		Share capital 25	Share premium 26(a)	Merger reserve 26(b)	Capital reserve	Exchange reserve 26(c)	Retained earnings			
		股本 25	股份溢價 26(a)	合併儲備 26(b)	資本儲備	匯兌儲備 26(c)	保留盈利			
			RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	
At 1 January 2022	於2022年1月1日	4,233	47,227*	4,800*	92*	942*	27,853*	85,147	2,727	87,874
(Loss)/profit for the year	年度(虧損)/溢利	-	-	-	-	-	(807)	(807)	1,087	280
Exchange differences on translation of foreign operations	換算海外業務時的匯兌差額	-	-	-	-	221	-	221	(516)	(295)
At 31 December 2022	於2022年12月31日	4,233	47,227*	4,800*	92*	1,163*	27,046*	84,561	3,298	87,859

* The reserve accounts comprise the consolidated reserve of RM76,989,000 (2022: RM80,328,000) in the consolidated statement of financial position.

* 該等儲備賬包括綜合財務狀況表內之綜合儲備 76,989,000 令吉特 (2022年: 80,328,000 令吉特)。

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

隨附會計政策及解釋附註構成財務報表的組成部分。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

Group 本集團	Note 附註	2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Cash flows from operating activities	經營活動所得現金流量		
(Loss)/profit before tax	除稅前(虧損)/溢利	(1,465)	2,697
Adjustments for:	就下列項目作出調整：		
Interest income	利息收入	6	(812)
Interest expense on term loan	定期貸款的利息開支	7	407
Interest expense on overdraft	透支的利息開支	7	11
Interest on lease liabilities	租賃負債利息	7	8
Amortisation of transaction costs	交易成本攤銷	7	20
Depreciation of property, plant and equipment	物業、廠房及設備折舊	8,14	1,527
Depreciation of right-of-use assets	使用權資產折舊	8,15	270
Amortisation of intangible assets	無形資產攤銷	8,16	986
Allowance/(reversal) for unutilised leave	未放取假期撥備/(撥回)	8	(42)
Bad debts written off	撇銷壞賬		
– trade receivables	– 貿易應收款項	8	351
Net unrealised losses in foreign currency	未變現外幣虧損淨額	8	184
Allowance for expected credit losses on trade receivables	貿易應收款項預期信貸虧損撥備	8,18	245
Operating cash flows before changes in working capital	營運資金變動前經營現金流量	1,182	5,616
Increase in inventories	存貨增加	(615)	–
(Increase)/decrease in trade receivables	貿易應收款項(增加)/減少	(546)	1,000
Decrease in other receivables	其他應收款項減少	1,460	3,563
Increase in trade payables	貿易應付款項增加	1,785	189
(Decrease)/increase in other payables	其他應付款項(減少)/增加	(1,107)	1,027
Decrease in contract liabilities	合約負債減少	(121)	(1,332)
Decrease in amounts due from/to related parties	應收/應付關聯方款項減少	(30)	(7)
Cash flows generated from operations	經營活動所得現金流量	2,008	10,056
Tax paid, net of tax refunded	已付稅款，扣除已退稅款	(2,639)	(4,938)
Net cash flows (used in)/generated from operating activities	經營活動(所用)/所得現金流量淨額	(631)	5,118

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

Group		Note	2023	2022
本集團		附註	2023年	2022年
			RM'000	RM'000
			千令吉特	千令吉特
Cash flows from investing activities	投資活動所得現金流量			
Purchases of property, plant and equipment	購買物業、廠房及設備		(1,684)	(14,428)
Purchases of intangible assets	購買無形資產		(2,857)	(2,305)
Interest received	已收利息		1,068	812
Withdrawal in financial asset at fair value through profit or loss	於按公平值計入損益的金融資產的撤回		-	3,000
Withdrawal of fixed deposit	撤回定期存款		2,065	40,566
Net cash flows (used in)/generated from investing activities	投資活動(所用)/所得現金流量淨額		(1,408)	27,645
Cash flows from financing activities	融資活動所得現金流量			
Interest paid	已付利息	30	(375)	(417)
Repayment of loans and borrowings	償還貸款及借款	30	(6,559)	(2,841)
Repayment of lease liabilities	償還租賃負債	30	(182)	(204)
Net cash flows used in financing activities	融資活動所用現金流量淨額		(7,116)	(3,462)
Net (decrease)/increase in cash and cash equivalents	現金及現金等價物(減少)/增加淨額		(9,155)	29,301
Cash and cash equivalents at the beginning of the year	年初現金及現金等價物		51,861	23,653
Effect of foreign exchange rate changes, net	外匯匯率變動影響淨額		(33)	(1,093)
Cash and cash equivalents at the end of the year	年末現金及現金等價物	19	42,673	51,861

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

隨附會計政策及解釋附註構成財務報表的組成部分。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

1. CORPORATE INFORMATION

The Company is an exempted company with limited liability incorporated in the Cayman Islands. The registered office of the Company is located at Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands. The headquarters and principal place of business of the Company is located at No. 1, Persiaran Sungai Buloh, Taman Industri Sungai Buloh, Kota Damansara, 47810 Petaling Jaya, Selangor, Malaysia. The principal place of business of the Company in the Hong Kong Special Administrative Region (“**Hong Kong**”) of the People’s Republic of China (the “**PRC**”) is located at Room 1901, 19/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong.

The principal activity of the Company is investment holding. During the Reporting Period, the Company’s principal subsidiaries were mainly engaged in the provision of outsourced services, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC (which for the purposes of this annual report only, excludes Hong Kong, Taiwan and the Macau Special Administrative Region of the PRC, unless otherwise specified), and the distribution and sales of medical equipment in the PRC.

1. 公司資料

本公司為一家於開曼群島註冊成立的獲豁免有限公司。本公司的註冊辦事處為 Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands。本公司的總辦事處及主要營業地點為 No. 1, Persiaran Sungai Buloh, Taman Industri Sungai Buloh, Kota Damansara, 47810 Petaling Jaya, Selangor, Malaysia。本公司於中華人民共和國（「**中國**」）香港特別行政區（「**香港**」）的主要營業地點為香港銅鑼灣希慎道33號利園一期19樓1901室。

本公司的主要活動為投資控股。於報告期內，本公司的主要附屬公司主要從事提供外判服務，其中包括於馬來西亞提供外判文件管理服務及相關軟件應用程序及企業軟件解決方案服務以及於中國（僅就本年報而言，除另有說明者外，不包括香港、台灣及中國澳門特別行政區）提供外判保險風險分析服務及保險營銷服務以及於中國分銷及銷售醫療設備。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

1. CORPORATE INFORMATION (Continued)

The following is a list of the principal subsidiaries as at 31 December 2023.

Company name 公司名稱	Place and date of incorporation and place of operations 註冊成立地點及日期 以及營業地點	Issued ordinary share capital 已發行 普通股股本	Effective proportion of ownership interest 實際所有權權益比例		Principal activities 主要活動
			2023 2023年	2022 2022年	
Coeus Systems Sdn. Bhd. ("Coeus System")	Malaysia 12 July 2002	RM2,400,000	100	100	Outsourced data and document management services
Coeus Systems Sdn. Bhd. ("Coeus System")	馬來西亞 2002年7月12日	2,400,000 令吉特	100	100	外判數據及文件管理服務
Compugraphic Media Sdn. Bhd. ("Compugraphic Media")	Malaysia 10 February 2000	RM2,400,000	100	100	Outsourced data and document management services
Compugraphic Media Sdn. Bhd. ("Compugraphic Media")*	馬來西亞 2000年2月10日	2,400,000令吉特	100	100	外判數據及文件管理服務
Qingdao Yongbao Cloud Technology Co., Ltd. ("Qingdao Yongbao")*	People's Republic of China 22 September 2020	RMB2,050,000	51.2195	51.2195	Insurance risk analysis, marketing services and distribution and sales of medical equipment
青島永保雲科技有限公司 ("青島永保")*	中華人民共和國 2020年9月22日	人民幣 2,050,000元	51.2195	51.2195	保險風險分析及營銷服務以及分銷及銷售醫療設備

* Qingdao Yongbao was established as a limited liability company in the PRC.

Note:

(i) None of the subsidiaries had issued any debt securities during the year or at the end of the year.

The above list includes the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

1. 公司資料(續)

於二零二三年十二月三十一日，主要附屬公司之列表如下。

Principal activities 主要活動	Effective proportion of ownership interest 實際所有權權益比例	
	2023 2023年	2022 2022年
Outsourced data and document management services	100	100
外判數據及文件管理服務	100	100
Outsourced data and document management services	100	100
外判數據及文件管理服務	100	100
Insurance risk analysis, marketing services and distribution and sales of medical equipment	51.2195	51.2195
保險風險分析及營銷服務以及分銷及銷售醫療設備	51.2195	51.2195

* 青島永保為於中國成立的有限責任公司。

附註：

(i) 概無附屬公司於年內或年末發行任何債務證券。

上表包括董事認為對本年度業績有主要影響或構成本集團重大部分資產淨值之本公司附屬公司。董事認為列出其他附屬公司之詳情將令篇幅過於冗長。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) and the disclosure requirements of the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for a financial asset which has been measured at fair value.

The consolidated financial statements are presented in Ringgit Malaysia (“RM”) and all values are rounded to the nearest thousand, except when otherwise indicated.

2.2 Amendments to IFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to IFRSs issued by IASB for the first time, which are mandatorily effective for annual periods beginning on or after 1 January 2023 for the preparation of the consolidated financial statements:

Amendments to IFRS 17	Insurance Contracts
Amendments to IAS 1	Disclosure of Accounting Policies
Amendments to IAS 8	Definition of Accounting Estimates
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction
Amendments to IAS 12	International Tax Reform – Pillar Two model Rules

Except for the amendments to IAS 1, the amendments to IFRSs in the current year have had no material effect on the Group’s financial positions and performance for the current or prior financial years and/or on the disclosure set out in these consolidated financial statements.

2. 重大會計政策資料

2.1 編製基準

綜合財務報表乃根據國際會計準則理事會（「國際會計準則理事會」）頒佈的國際財務報告準則（「國際財務報告準則」）及香港公司條例的披露規定編製。

綜合財務報表乃按歷史成本基準編製，惟已按公平值計量之金融資產除外。

除另有指明外，綜合財務報表以馬來西亞令吉特（「令吉特」）呈列且所有數額均約整至最接近的千位數。

2.2 本年度強制生效經修訂之國際財務報告準則

於本年度，本集團就編製綜合財務報表首次應用於2023年1月1日或之後開始之年度期間強制生效之國際會計準則理事會頒佈之以下經修訂國際財務報告準則：

國際財務報告準則第17號	保險合約
國際會計準則第1號之修訂	會計政策的披露
國際會計準則第8號之修訂	會計估計的定義
國際會計準則第12號之修訂	與單一交易產生的資產及負債有關的遞延稅項
國際會計準則第12號之修訂	國際稅務改革—第二支柱模型規則

除國際會計準則第1號之修訂，於本年度修訂的國際財務報告準則對本集團本年度或過往財政年度的財務狀況及表現及／或該等綜合財務報表所載披露資料並無重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.2 Amendments to IFRSs that are mandatorily effective for the current year (Continued)

Impacts on application of Amendments to IAS 1

The Group has applied the amendments for the first time in the current year. HKAS 1 Presentation of Financial Statements is amended to replace all instances of the term “significant accounting policies” with “material accounting policy information”. Accounting policy information is material if, when considered together with other information included in an entity’s financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The amendments also clarify that accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material. If an entity chooses to disclose immaterial accounting policy information, such information must not obscure material accounting policy information.

In accordance with the guidance set out in the amendments, accounting policy information that is standardised information, or information that only duplicates or summarises the requirements of the IFRSs, is considered immaterial accounting policy information and is no longer disclosed in the notes to the consolidated financial statements so as not to obscure the material accounting policy information disclosed in the notes to the consolidated financial statements.

2. 重大會計政策資料 (續)

2.2 本年度強制生效經修訂之國際財務報告準則 (續)

應用香港會計準則第1號的影響

本集團於本年度首次應用該修訂。香港會計準則第1號經已修訂，以「重大會計政策資料」取代所有「主要會計政策」。倘會計政策資料與實體財務報表所載其他資料一併考慮時，可合理預期會影響一般用途財務報表之主要使用者基於該等財務報表作出之決定，則該等資料屬重大。

該等修訂本亦闡明，儘管該等款項並不重大，但由於相關交易、其他事項或情況之性質，會計政策資料或屬重大。然而，並非所有與重大交易、其他事項或情況有關之會計政策資料本身屬重大。倘一間實體選擇披露非重大會計政策資料，則有關資料不得隱瞞重大會計政策資料。

根據該修訂所載指引，屬標準化資料的會計政策資料，或僅重複或總結國際財務報告準則規定的資料被視為不重大的會計政策資料，不再在綜合財務報表附註中披露，以免混淆綜合財務報表附註中披露的重大會計政策資料。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.3 Amendments to IFRSs in issue but not yet effective

The Group has not early applied the following amendments to IFRSs that have been issued but are not yet effective:

Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to IFRS 16	Lease Liability in a Sale and Leaseback ²
Amendments to IAS 1	Classification of Liabilities as Current or Non-Current ²
Amendments to IAS 1	Non-current Liabilities with Covenants ²
Amendments to IAS 7 and IFRS 7	Supplier Finance Arrangements ²
Amendments to IAS 21	Lack of Exchangeability ³

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2024.

³ Effective for annual periods beginning on or after 1 January 2025.

The directors of the Company anticipate that the application of these amendments to IFRSs, which are not yet effective, will have no material impact on the consolidated financial statements in the foreseeable future.

2. 重大會計政策資料 (續)

2.3 已頒佈但尚未生效之經修訂國際財務報告準則

本集團並無提早應用以下已頒佈但尚未生效之經修訂國際財務報告準則：

國際財務報告準則第10號及國際會計準則第28號之修訂	投資者與其聯營公司或合營公司之間的資產出售或注入 ¹
國際財務報告準則第16號之修訂	售後租回中的租賃負債 ²
國際會計準則第1號之修訂	負債分類為流動或非流動 ²
國際會計準則第1號之修訂	附帶契約的非流動負債 ²
國際會計準則第7號及國際財務報告準則第7號之修訂	供應商融資安排 ²
國際會計準則第21號之修訂	缺乏可兌換性 ³

¹ 於待定日期或之後開始的年度期間生效。

² 於2024年1月1日或之後開始的年度期間生效。

³ 於2025年1月1日或之後開始的年度期間生效。

本公司董事預期應用所有經修訂之國際財務報告準則將不會於可見未來對綜合財務報表造成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.4 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at the reporting date.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement(s) with the other vote holders of the investee
- rights arising from other contractual arrangements
- the Group's voting rights and potential voting rights

2. 重大會計政策資料 (續)

2.4 綜合基準

綜合財務報表包括本集團及其附屬公司於報告日期的財務報表。

當本集團對參與投資對象業務的可變回報承擔風險或享有權利以及能透過對投資對象的權力影響該等回報時，即取得控制權。

一般情況下，有一個推定，即多數投票權形成控制權。為使此推定成立，倘本集團擁有少於投資對象大多數投票或類似權利的權利，則本集團於評估其是否擁有對投資對象的權力時會考慮一切相關事實及情況，包括：

- 與投資對象其他投票持有人的合約安排
- 其他合約安排所產生的權利
- 本集團的投票權及潛在投票權

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.4 Basis of consolidation (Continued)

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (“OCI”) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group’s accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

2. 重大會計政策資料(續)

2.4 綜合基準(續)

倘事實及情況反映三項控制因素其中一項或多項改變，則本集團會重估是否仍然控制投資對象。本集團獲得附屬公司控制權時便開始將附屬公司綜合入賬，於喪失控制權時則終止入賬。年內所收購或出售附屬公司的資產、負債、收入及開支於本集團獲得控制權當日起計入綜合財務報表，直至本集團不再控制該附屬公司為止。

即使導致非控股權益出現負值，損益及其他全面收益（「其他全面收益」）各組成部分歸屬於本集團母公司股權持有人及非控股權益。必要時，需對附屬公司的財務報表作出調整，以使其會計政策與本集團的會計政策保持一致。有關本集團成員公司之間交易的所有集團內公司間資產、負債、權益、收入、開支及現金流量均在綜合入賬時悉數對銷。

附屬公司的所有權權益變動（不涉及失去控制權）按權益交易方式入賬。

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.5 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Property, plant and equipment are depreciated based on the estimated useful lives of the assets as follows:

Factory building	50 years
工廠樓宇	50年
Shop lot	50 years
商舖佔地	50年
Renovation of building	10 years
樓宇翻新	10年
Plant and machinery	5 to 10 years
廠房及機械	5至10年
Computer and software	3 to 5 years
電腦及軟件	3至5年
Motor vehicles	5 years
汽車	5年
Furniture and fittings	10 years
傢俱及裝置	10年
Office equipment	10 years
辦公設備	10年

Data centre in progress are not depreciated as the asset is not yet available for its use.

2. 重大會計政策資料 (續)

2.5 物業、廠房及設備

所有物業、廠房及設備項目初步按成本入賬。當且僅當與物業、廠房及設備項目相關之未來經濟利益可能流入本集團，且該項目之成本能可靠地計量時，方將該項目的成本確認為資產。

確認後，物業、廠房及設備按成本減累計折舊及累計減值虧損計量。

物業、廠房及設備根據下文所載資產估計可使用年期折舊：

50 years
50年
50 years
50年
10 years
10年
5 to 10 years
5至10年
3 to 5 years
3至5年
5 years
5年
10 years
10年
10 years
10年

在建數據中心不予折舊，原因為該資產尚未可供使用。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.5 Property, plant and equipment (Continued)

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the profit or loss in the period the asset is derecognised.

2.6 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite useful lives are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss.

2. 重大會計政策資料(續)

2.5 物業、廠房及設備(續)

倘出現事件或情況變動顯示物業、廠房及設備賬面值可能無法收回，則須對賬面值進行減值檢討。

本集團於各財政年結日對剩餘價值、可使用年期及折舊方法進行檢查，並在適當時進行前瞻性調整。

物業、廠房及設備項目於出售或預計其使用或出售將並無未來經濟利益時終止確認。終止確認資產產生的任何收益或虧損計入終止確認資產期間的損益。

2.6 無形資產

獨立收購的無形資產初步確認時按成本計量。業務合併中收購的無形資產的成本為於收購日期的公平值。在初步確認後，無形資產按成本減累計攤銷及累計減值虧損列賬。內部產生的無形資產(不包括資本化的開發成本)不會資本化，相關支出會在產生支出期間的損益中反映。

無形資產的可使用年期經評估為有限或無限。

具有限可使用年期的無形資產在估計可使用年期內攤銷，並於有跡象顯示有關無形資產可能減值時評估減值。攤銷期間及攤銷方法至少於各財政年結日進行檢討。資產包含的預期可使用年期或未來經濟利益預期消耗方式的變動透過改變攤銷期間或方法(如適用)入賬，並被視為會計估計的變動。具有限年期的無形資產的攤銷開支於損益確認。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.6 Intangible assets (Continued)

Intangible assets not yet available for use are tested for impairment annually, or more frequently if the events and circumstances indicate that the carrying value may be impaired either individually or at the cash-generating unit level. Such intangible assets are not amortised.

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss.

Other intangible asset

Other intangible asset of the Group comprise of source code acquired separately. The asset is not depreciated as it is not yet available for its use.

2.7 Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment.

2. 重大會計政策資料 (續)

2.6 無形資產 (續)

不可供使用的無形資產每年進行減值測試，倘事件及情況顯示賬面值可能個別或在現金產生單位層面出現減值，則會更頻密地進行測試。該等無形資產不會進行攤銷。

無形資產在出售時(即接受方獲得控制權之日)或預計其使用或出售將並無未來經濟利益時終止確認。終止確認資產產生的任何收益或虧損(按出售所得款項淨額與資產的賬面值兩者之間的差額計算)計入損益。

其他無形資產

本集團其他無形資產包括單獨收購的源代碼。該資產不予折舊，原因為其尚未可供使用。

2.7 使用權資產

本集團於租賃開始日期(即相關資產可供使用之日)確認使用權資產。使用權資產按成本減任何累計折舊及減值虧損計量，並就租賃負債的任何重新計量作出調整。使用權資產的成本包括已確認的租賃負債金額、已產生的初始直接成本，以及在開始日期或之前作出的租賃付款減去收到的任何租賃優惠。除非本集團合理確定在租賃期結束時取得租賃資產的擁有權，否則已確認的使用權資產在其估計可使用年期及租賃期的較短者內按直線法計提折舊。使用權資產須予以減值。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.8 Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payment to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or rate, and amounts expected to be paid under residual guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

2.9 Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or a cash generating unit (a "CGU")'s fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

2. 重大會計政策資料(續)

2.8 租賃負債

於租賃開始日期，本集團以租賃期內待作出的租賃付款之現值確認租賃負債。租賃付款包括固定付款（包括實質固定付款）減去任何應收租賃優惠、取決於指數或利率的可變租賃付款，以及預期在剩餘擔保下支付的金額。租賃付款亦包括本集團合理確定行使的購買選擇權之行使價，及終止租賃而需支付的罰款（倘租賃期限反映了本集團行使終止選擇權）。不取決於指數或利率的可變租賃付款於觸發付款的事件或條件發生期間確認為開支。

在計算租賃付款的現值時，倘租賃中所隱含的利率尚未確定，則本集團使用於租賃開始日期的增量借款利率。在開始日期之後，租賃負債的金額增加，以反映利息的增加及就所付之租賃付款減少。此外，如有修改、租賃期限發生變化、實質固定租賃付款發生變化或購買相關資產的評估發生變化，將重新計量租賃負債的賬面值。

2.9 非金融資產減值

本集團於各報告日評估資產有否出現減值跡象。倘存在任何減值跡象，或當須每年就資產進行減值測試，則本集團會估計資產之可收回金額。資產的可收回金額為資產或現金產生單位（「現金產生單位」）的公平值減出售成本及使用價值兩者之較高者。本集團就個別資產釐定可收回金額，除非有關資產並無產生大致獨立於其他資產或資產類別的現金流入。倘資產或現金產生單位的賬面值高於其可收回金額，則資產視作已減值，且撇減至其可收回金額。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.9 Impairment of non-financial assets (Continued)

The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The value in use calculation is based on a Discounted Cash Flows (“**DCF**”) model. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the CGU being tested. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes.

Impairment losses are recognised in the profit or loss.

2. 重大會計政策資料 (續)

2.9 非金融資產減值 (續)

公平值減出售成本乃根據來自類似資產按公平基準進行的有約束力銷售交易的可用數據，或可觀察市價減出售資產的增量成本計算得出。釐定公平值減出售成本時，應考慮近期市場交易。倘無法識別有關交易，則使用適當的估值模型。有關計算方法乃以估值倍數、上市公司所報股價或所得其他公平值指標佐證。

使用價值乃根據貼現現金流量（「**貼現現金流量**」）模型計算。評估使用價值時，會採用反映現時市場對貨幣時間價值及針對該資產的風險評值的稅前貼現率，將估計未來現金流量貼現至其現值。現金流量來自未來五年的預算，不包括本集團尚未承諾的重組活動或將增強資產被測試現金產生單位表現的重大未來投資。對於較長時期，將計算長期增長率並將其應用於第五年之後的項目未來現金流量。可收回金額對貼現現金流量模型所使用的貼現率以及用於推斷目的的預期未來現金流入及增長率敏感。

減值虧損於損益確認。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.9 Impairment of non-financial assets (Continued)

An assessment is made at each reporting date whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or CGUs recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the profit or loss.

2.10 Financial instruments – initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(a) Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

2. 重大會計政策資料 (續)

2.9 非金融資產減值 (續)

於各報告日期，將評估是否有跡象顯示過往已確認之減值虧損不再存在或已減少。如存在該等跡象，本集團會評估資產或現金產生單位的可收回金額。過往已確認之減值虧損僅在自上次確認減值虧損後用以釐定資產可收回金額之假設有變時方會撥回。撥回為有限，致使資產賬面值不會超出其可收回金額，亦不會超過倘過往年度並無就資產確認減值虧損的情況下將予確定的賬面值（扣除折舊）。有關撥回於損益確認。

2.10 金融工具—初步確認及其後計量

金融工具指產生一個實體的金融資產及另一個實體的金融負債或權益工具的任何合約。

(a) 金融資產

初步確認及計量

金融資產於初步確認時分類為其後按攤銷成本、按公平值計入其他全面收益（其他全面收益）及按公平值計入損益計量。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Initial recognition and measurement (Continued)

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(a) 金融資產 (續)

初步確認及計量 (續)

於初步確認時，金融資產分類取決於金融資產的合約現金流量特點及本集團管理該等金融資產的業務模式。除並無重大融資成分或本集團已應用可行權宜方法的貿易應收款項外，本集團初步按公平值加上（倘金融資產並非按公平值計入損益）交易成本計量金融資產。並無重大融資成分或本集團已應用可行權宜方法的貿易應收款項按根據國際財務報告準則第15號釐定的交易價格計量。

為使金融資產按攤銷成本或按公平值計入其他全面收益進行分類及計量，需產生「純粹為支付本金及未償還本金利息（純粹為支付本金及利息）」的現金流量。該評估稱為純粹為支付本金及利息測試，並於工具層面執行。現金流量並非純粹為支付本金及利息的金融資產分類為按公平值計入損益，不論其業務模式為何。

本集團管理金融資產的業務模式指其如何管理其金融資產以產生現金流量。業務模式確定現金流量是否來自收取合約現金流量、出售金融資產，或兩者兼有。

要求按照市場規定或慣例在特定時間內交付資產的金融資產買賣（一般買賣）於交易日（即本集團承諾購買或出售該資產的日期）予以確認。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- (1) Financial assets at amortised cost (debt instruments)
- (2) Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- (3) Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- (4) Financial assets at fair value through profit or loss

Financial assets at amortised cost (debt instruments)

This category is the most relevant to the Group. The Group measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows

and

- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

2. 重大會計政策資料(續)

2.10 金融工具—初步確認及其後計量(續)

(a) 金融資產(續)

其後計量

就其後計量而言，金融資產分為四類：

- (1) 按攤銷成本計量的金融資產(債務工具)
- (2) 按公平值計入其他全面收益的金融資產，重新確認累計收益及虧損(債務工具)
- (3) 按公平值計入其他全面收益的金融資產，於終止確認時並無重新確認累計收益及虧損(權益工具)
- (4) 按公平值計入損益的金融資產

按攤銷成本計量的金融資產(債務工具)

該類別與本集團最相關。倘滿足以下兩個條件，本集團將按攤銷成本計量金融資產：

- 於旨在持有金融資產以收取合約現金流量的業務模式中持有金融資產

及

- 金融資產的合約條款於特定日期產生的現金流量純粹為支付本金及未償還本金的利息

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Subsequent measurement (Continued)

Financial assets at amortised cost (debt instruments) (Continued)

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's financial assets at amortised cost includes trade and other receivables.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

The Group's financial assets at fair value through profit or loss includes investments in money market fund.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(a) 金融資產 (續)

其後計量 (續)

按攤銷成本計量的金融資產 (債務工具) (續)

按攤銷成本計量的金融資產其後使用實際利率法計量，並可能受減值影響。當資產終止確認、修訂或減值時，收益及虧損於損益中確認。

本集團按攤銷成本計量的金融資產包括貿易及其他應收款項。

按公平值計入損益的金融資產

按公平值計入損益的金融資產按公平值於財務狀況表列賬，而公平值變動淨額於損益表確認。

本集團按公平值計入損益的金融資產包括於貨幣市場基金的投資。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Group of similar financial assets) is derecognised when:

- The rights to receive cash flows from the asset have expired; or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a ‘pass-through’ arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(a) 金融資產 (續)

終止確認

金融資產 (或倘適用，作為金融資產或類似金融資產組別一部分) 在下列情況會終止確認：

- 從資產收取現金流量的權利已屆滿；或
- 本集團已轉讓從資產收取現金流量的權利，或已承擔根據「過手」安排在並無重大延誤下悉數將已收取現金流量支付予第三方的責任；及(a) 本集團已將資產的絕大部分風險及回報轉讓，或(b)本集團並無轉讓或保留資產的絕大部分風險及回報，但已轉讓資產的控制權。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Derecognition (Continued)

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the asset is recognised to the extent of the Group's continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(a) 金融資產 (續)

終止確認 (續)

倘本集團已轉讓從資產收取現金流量的權利或已訂立過手安排，則本集團會評估是否及在何種程度上保留所有權的風險及回報。倘本集團並無轉讓或保留資產的絕大部分風險及回報，亦無轉讓資產的控制權，則本集團以繼續參與該資產為限確認資產。在該情況下，本集團亦確認相關負債。已轉讓資產及相關負債按反映本集團保留權利及責任的基準計量。

以對已轉讓資產擔保形式作出的持續參與，乃按該資產原賬面值與本集團可能須償還的最高代價金額兩者中的較低者計量。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Impairment of financial assets

The Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade and other receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

2. 重大會計政策資料(續)

2.10 金融工具—初步確認及其後計量(續)

(a) 金融資產(續)

金融資產減值

本集團就並非按公平值計入損益持有的所有債務工具確認預期信貸虧損(預期信貸虧損)撥備。預期信貸虧損乃基於根據合約到期的合約現金流量與本集團預期收取的所有現金流量之間的差額釐定，並按原始實際利率的近似值貼現。預期現金流量將包括出售所持抵押品或合約條款所包含的其他信貸升級措施所得的現金流量。

預期信貸虧損分兩個階段確認。就初步確認以來信貸風險並無大幅增加的信貸敞口而言，會為未來12個月可能發生的違約事件所產生的信貸虧損計提預期信貸虧損撥備(12個月預期信貸虧損)。就初步確認以來信貸風險大幅增加的信貸敞口而言，須就預期於敞口的餘下年期產生的信貸虧損計提虧損撥備，不論違約的時間(整個可使用年期預期信貸虧損)。

就貿易及其他應收款項而言，本集團採用簡化法計算預期信貸虧損。因此，本集團並無追蹤信貸風險的變動，而是根據各報告日期的整個可使用年期預期信貸虧損確認虧損撥備。本集團已設立根據其過往信貸虧損經驗計算的撥備矩陣，並按債務人特定的前瞻性因素及經濟環境作出調整。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(a) Financial assets (Continued)

Impairment of financial assets (Continued)

The Group considers a financial asset in default when contractual payments are 365 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Loan and borrowings

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(a) 金融資產 (續)

金融資產減值 (續)

倘合約付款逾期365天，則本集團認為金融資產違約。然而，在若干情況下，倘內部或外部資料顯示，本集團不大可能悉數收取未償還合約款項，則本集團亦可認為金融資產違約。倘無法合理預期收回合約現金流量，則撇銷金融資產。

(b) 金融負債

初步確認及計量

金融負債於初步確認時分類為按公平值計入損益的金融負債、貸款及借款或應付款項 (如適用)。

所有金融負債均初步按公平值確認，倘為貸款及借款，則扣除直接應佔交易成本。

本集團的金融負債包括貿易及其他應付款項、貸款及借款。

其後計量

金融負債按其分類計量如下：

貸款及借款

該類別與本集團最相關。於初步確認後，計息貸款及借款隨後以實際利率法按攤銷成本計量。當負債終止確認及進行實際利率法攤銷時，收益及虧損於損益確認。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(b) Financial liabilities (Continued)

Subsequent measurement (Continued)

Loan and borrowings (Continued)

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in profit or loss.

This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(b) 金融負債 (續)

其後計量 (續)

貸款及借款 (續)

攤銷成本乃計及收購折價或溢價及屬於實際利率不可分割部分的費用或成本。按實際利率的攤銷計入損益內的融資成本。

該類別通常適用於計息貸款及借款。

終止確認

當負債的責任獲解除或取消或屆滿，即終止確認金融負債。倘現行金融負債以由相同貸款人按極為不同條款作出的另一項金融負債取代，或現行負債之條款大幅修訂，則有關取代或修訂視作終止確認原有負債及確認新負債。各賬面值間的差額於損益確認。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.10 Financial instruments – initial recognition and subsequent measurement (Continued)

(c) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.11 Foreign currency

(a) Functional and presentation currency

The Group's financial statements are presented in Ringgit Malaysia ("RM"). The Company's functional currency is Hong Kong Dollar ("HKD"), i.e., the currency of the primary economic environment in which it operates. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

(b) Foreign currency transactions

Transactions in foreign currencies are measured in the respective functional currencies of the entities within the Group and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

2. 重大會計政策資料 (續)

2.10 金融工具—初步確認及其後計量 (續)

(c) 抵銷金融工具

倘本集團現時存在一項可依法強制執行的權利可抵銷已確認的金融資產與金融負債，且有意以淨額結算以同時變現資產及償付負債，則金融資產與金融負債可予抵銷，且其淨額乃於財務狀況表內呈報。

2.11 外幣

(a) 功能及呈列貨幣

本集團的財務報表以馬來西亞令吉特(「令吉特」)呈列。本公司的功能貨幣為港元(「港元」)，即本公司運營所在的主要經濟環境的貨幣。本集團各實體會釐定其各自功能貨幣，而載於各實體財務報表的項目均採用功能貨幣計量。

(b) 外幣交易

外幣交易以本集團內實體的各自功能貨幣計量，並在初步確認時接近似於交易日現行匯率的匯率以功能貨幣列賬。以外幣計值的貨幣資產及負債乃按報告日期的現行匯率換算。以外幣計值按歷史成本計量的非貨幣項目按初步交易日期之匯率換算。以外幣計值按公平值計量的非貨幣項目乃採用釐定公平值當日的匯率換算。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.11 Foreign currency (Continued)

(b) Foreign currency transactions (Continued)

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

(c) Group companies

On consolidation, the assets and liabilities of foreign operations are translated into RM at the rate of exchange prevailing at the reporting date and their statements of profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is reclassified to profit or loss.

2.12 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost of inventories is determined on a weighted average basis and comprises materials, direct labour and an appropriate portion of production overheads. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

2. 重大會計政策資料 (續)

2.11 外幣 (續)

(b) 外幣交易 (續)

於報告日期結算貨幣項目或換算貨幣項目產生的匯兌差額於損益確認，惟構成本集團業務一部分的貨幣項目產生的匯兌差額除外，該等匯兌差額初步於其他全面收益確認，並於權益的外幣換算儲備累計。

換算按公平值列賬的非貨幣項目產生的匯兌差額計入期內損益，惟換算有關收益及虧損直接於權益確認的非貨幣項目產生的差額除外。該等非貨幣項目產生的匯兌差額亦直接於權益確認。

(c) 集團公司

合併時，海外業務的資產及負債按報告日期當日的匯率換算為令吉特，其損益表按交易日期當日的匯率換算。合併換算產生的匯兌差額在其他全面收益中確認。出售海外業務時，與該特定海外業務相關的其他全面收益部分會重新分類至損益。

2.12 存貨

存貨按成本及可變現淨值兩者中較低者列賬。存貨成本乃按加權平均法計算，並包括材料、直接勞工及適當部分之生產開支。可變現淨值指存貨之估計售價減所有估計完成成本及達成銷售之必要開支。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.13 Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Group's cash management.

2.14 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.15 Fair value measurement

The Group measures financial instruments at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

2. 重大會計政策資料(續)

2.13 現金及現金等價物

財務狀況表中的現金及短期存款包括銀行現金、手頭現金以及到期日為三個月或以下的短期存款，該等款項無重大價值變動風險。

就現金流量表而言，現金及現金等價物包括上文界定的現金及短期存款，扣除未償還銀行透支，因為彼等被視為本集團現金管理不可或缺的一部分。

2.14 撥備

撥備在本集團因過往事件而產生現時義務(法定或推定)，可能需要經濟資源的流出以履行該義務，且該義務的金額能可靠估計時予以確認。

本集團於各報告日期檢討撥備並進行調整以反映當前的最佳估計。倘不再可能需要經濟資源的流出以履行義務，則撥回撥備。倘貨幣的時間價值影響屬重大，則撥備使用反映(如適用)負債特定風險之現有除稅前利率貼現。於貼現時，因時間流逝而導致撥備增加的金額則確認為融資成本。

2.15 公平值計量

本集團於各報告日期按公平值計量金融工具。

公平值為市場參與者於計量日期在有序交易中出售資產時收取或轉讓負債時支付的價格。

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.16 Employee benefits

(a) Short-term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expenses in the reporting period in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick and medical leave are recognised when the absences occur.

(b) Defined contribution plans

As required by law, companies in Malaysia contribute to the state pension scheme, the Employees Provident Fund (“EPF”). Such contributions are recognised as an expense in the profit or loss as incurred. Once the contributions have been paid, the Group has no further payment obligations.

The Group also operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “MPF Scheme”) under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees’ basic salaries and are charged to profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme.

(c) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

2. 重大會計政策資料 (續)

2.16 僱員福利

(a) 短期福利

工資、薪金、花紅及社會保險供款於本集團僱員提供相關服務的報告期間確認為開支。當僱員提供的服務增加其未來帶薪休假的權利時，則確認短期累計帶薪休假(例如帶薪年假)。短期非累計帶薪休假(例如病假)於假期產生時確認。

(b) 定額供款計劃

根據法律規定，馬來西亞的公司須向國家退休金計劃僱員公積金(「僱員公積金」)作出供款。該等供款於產生時於損益內確認為開支。一旦支付該等供款，本集團則無進一步付款義務。

本集團亦根據強制性公積金計劃條例為合資格參與強制性公積金退休福利計劃(「強積金計劃」)的該等僱員運作界定供款強積金計劃。供款乃按僱員基本薪金的某一百分比作出，並於應根據強積金計劃規則支付時自損益扣除。強積金計劃的資產與本集團的資產分開持有在獨立管理的基金內。本集團的僱主供款於向強積金計劃供款時悉數歸屬於僱員。

(c) 僱員應享假期

僱員之年假乃於僱員應享有假期時確認。已就僱員截至報告日期提供服務而應享有年假之估計負債計提撥備。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.17 Revenue from contracts with customers

The Group is involved in the business of providing outsourced data and document management services. Revenue from contracts with customers is recognised when control of the goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements except for the distribution and sales of medical equipment.

(a) Outsourced services

(i) Document management

The Group enters into contracts with customers for the provision of outsourced document management services and works are performed upon receipt of job orders from the customers, typically on a monthly basis. Outsourced document management services include coding of the format/presentation of the document; converting raw data into the desired format/presentation; and delivering the document to the end-customers in an agreed mode.

Such contracts comprise a single distinct performance obligation because the Group's promise to transfer the services to the customer is not separately identifiable as each service within the series is in fact a phase within the outsourced document management services that are highly interdependent and highly interrelated to each other in producing an integrated/combined output to the customer, i.e., to deliver the document in the desired format to its customers with a copy kept as record. Besides, the Group has not and will not provide part of the services as the customer is not likely to engage multiple parties to perform different phases of the outsourced document management services as each phase is highly interdependent and highly interrelated with each other.

2. 重大會計政策資料(續)

2.17 來自與客戶訂立合約的收益

本集團從事提供外判數據及文件管理服務業務。來自與客戶訂立合約的收益於商品或服務的控制權轉移至客戶時確認，收益金額乃反映本集團預期就交換該等商品或服務有權收取的代價。本集團一般認為其為收益安排的主事人，惟分銷及銷售醫療設備除外。

(a) 外判服務

(i) 文件管理

本集團一般按月就提供外判文件管理服務與客戶訂立合約，並於自客戶接獲工作訂單後開展工作。外判文件管理服務包括編排文件的格式／版式；將原始數據轉化為需要的格式／版式；及向最終客戶交付協定模式的輸出文件。

該等合約包括單一明確的履約責任，原因是本集團向客戶轉讓服務的承諾不可單獨識別，因為系列中的各項服務事實上為外判文件管理服務的一個階段且在製作交付予客戶的綜合／合併輸出文件時（即向客戶交付所需格式的文件，留存副本作為記錄）相互依賴及彼此高度相關。此外，本集團並無且不會提供部分服務，原因是各個階段互相依賴且彼此高度相關，客戶不大可能委聘多方進行外判文件管理服務的不同階段。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.17 Revenue from contracts with customers (Continued)

(a) Outsourced services (Continued)

(i) Document management (Continued)

The Group recognises revenue from the provision of outsourced document management services at a point in time because the customer will only receive and consume the benefits until the document is delivered to its customers.

(ii) Insurance marketing

The Group recognises revenue from the provision of outsourced insurance marketing services at a point in time when the report or data is delivered to and accepted by its customers.

(iii) Insurance risk analysis

The Group enters into contracts with customers for the provision of insurance risk analysis services. The insurance risk analysis services are performed after receipt of job orders from the customers. The insurance risk analysis services include producing a report of insurance related ratios to insurance companies. The Group recognises revenue from the provision of outsourced insurance risk analysis services at a point in time when the report is delivered to and accepted by its customers.

The Group provides data for customer's telemarketing purposes.

2. 重大會計政策資料(續)

2.17 來自與客戶訂立合約的收益(續)

(a) 外判服務(續)

(i) 文件管理(續)

本集團按時間點確認提供外判文件管理服務的收益，乃由於客戶於獲交付文件時方會收取及獲得利益。

(ii) 保險營銷

本集團於報告或數據交付予客戶及獲客戶接納時按時間點確認提供外判保險營銷服務的收益。

(iii) 保險風險分析

本集團就提供保險風險分析服務與客戶訂立合約。保險風險分析服務於自客戶獲得工作訂單後履行。保險風險分析服務包括為保險公司生成保險相關比率的報告。本集團於報告交付予客戶及獲客戶接納時確認提供外判保險風險分析服務的收益。

本集團提供數據供客戶電話營銷之用。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.17 Revenue from contracts with customers (Continued)

(b) Enterprise software solutions

(i) Customised software

The Group provides customised software which is significantly modified to suit the requirements of a customer. The modification, testing and installation of the software are carried out in the customer's computer system.

The Group recognises revenue from the provision of customised software over time by the reference to the progress towards complete satisfaction of the service, because the customer simultaneously receives and consumes the benefits provided by the Group.

(ii) Electronic document warehouse services

The Group enters into contracts with customers for the provision of electronic document warehouse services which include:

- Storing customers' document in electronic document warehouse
- Enabling unlimited direct document retrieval by customers

2. 重大會計政策資料 (續)

2.17 來自與客戶訂立合約的收益 (續)

(b) 企業軟件解決方案

(i) 定制軟件

本集團提供定制軟件，定制軟件會作出重大修改以滿足客戶的要求。軟件的修改、測試及安裝在客戶的電腦系統中進行。

本集團參考服務完成進度，按時間確認提供定制軟件產生的收益，此乃由於客戶同時取得及享有本集團提供之利益。

(ii) 電子文件存儲服務

本集團就提供電子文件存儲服務與客戶訂立合約，其中包括：

- 將客戶的文件存入電子文件庫
- 讓客戶可不受限制直接檢索文件

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.17 Revenue from contracts with customers (Continued)

(b) Enterprise software solutions (Continued)

(ii) Electronic document warehouse services (Continued)

Such contracts comprise of a single performance obligation because the Group's promise to store and enable direct document retrieval to the customer is not separately identifiable as they are highly interdependent and highly interrelated to each other, i.e., the Group will not be able to provide the direct document retrieval service without having to provide the document storage services.

The Group recognises revenue from the provision of electronic document warehouse services over time because the customers receive and consume the benefits as and when the Group provides the access to the electronic document warehouse over time.

(c) Distribution and sales of medical equipment

The Group enters into a new contract for each transaction with customers for the distribution and sales of medical equipments as an agent. Medical equipment sold includes cardioverter-defibrillators and anesthesia laryngoscope. The Group recognises revenue from distribution and sales of medical equipment at point in time when the control of the medical equipments is transferred to the customer.

2. 重大會計政策資料 (續)

2.17 來自與客戶訂立合約的收益 (續)

(b) 企業軟件解決方案 (續)

(ii) 電子文件存儲服務 (續)

該等合約包括單一履約責任，原因是本集團承諾存儲及讓客戶直接檢索文件不可單獨識別，乃由於其互相依賴且彼此高度相關，即本集團如不提供數據存儲服務則不能提供直接文件檢索服務。

本集團隨時間確認提供電子文件存儲服務的收益，原因是本集團隨時間提供電子文件存儲渠道時客戶方可收取及獲得利益。

(c) 分銷及銷售醫療設備

本集團與客戶就作為代理分銷及銷售醫療設備的每筆交易訂立新合約。銷售的醫療設備包括心律轉復除顫器及麻醉喉鏡。本集團於醫療設備的控制權轉移至客戶時確認分銷及銷售醫療設備的收益。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.17 Revenue from contracts with customers (Continued)

(d) Contract assets

A contract asset is the right to consideration in exchange for services transferred to the customer. If the Group performs by transferring services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

(e) Trade receivables

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

(f) Contract liabilities

A contract liability is the obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

2.18 Taxes

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the profit or loss.

2. 重大會計政策資料 (續)

2.17 來自與客戶訂立合約的收益 (續)

(d) 合約資產

合約資產即就交換轉讓予客戶的服務收取代價的權利。倘本集團於客戶支付代價前或於付款到期前通過向客戶轉讓服務履約，則合約資產就賺取的有條件代價確認。

(e) 貿易應收款項

應收款項指本集團收取代價的無條件權利，即代價到期付款前僅需時間推移。

(f) 合約負債

合約負債為本集團向客戶轉讓其已向客戶收取代價（或代價金額到期）的服務的責任。倘客戶於本集團向其轉讓商品或服務前支付代價，則於作出付款或付款到期時（以較早者為準）確認合約負債。合約負債於本集團根據合約履約時確認為收益。

2.18 稅項

即期所得稅

即期所得稅資產及負債按預期將從稅務機關所收回或支付予稅務當局的金額計量。計算該金額的稅率及稅務法律為於報告日期已頒佈或實質已頒佈的稅率及稅務法律。

與直接於權益內確認的項目有關的即期所得稅在權益內確認，而非在損益內確認。

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.18 Taxes (Continued)

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and

2. 重大會計政策資料 (續)

2.18 稅項 (續)

遞延稅項

遞延稅項使用負債法，就於報告日期資產及負債的稅基與其作財務申報用途的賬面值之間的暫時差額計提撥備。

遞延稅項負債乃就所有應課稅暫時差額而確認，惟下列情況除外：

- 倘若遞延稅項負債產生自一項交易（並非業務合併）初步確認的商譽或資產或負債，而於該項交易進行時對會計溢利或應課稅溢利或虧損均無影響；及
- 就與於附屬公司的投資有關的應課稅暫時差額而言，暫時差額的撥回時間可予控制而該暫時差額於可見未來很有可能不會撥回。

倘很可能有應課稅溢利以動用可扣減暫時差額，以及未動用稅項抵免及未動用稅項虧損的結轉，遞延稅項資產乃就所有可扣減暫時差額、未動用稅項抵免及未動用稅項虧損的結轉予以確認，惟以下情況除外：

- 倘若有關可扣減暫時差額的遞延稅項資產產生自一項交易（並非業務合併）初步確認的資產或負債，而於該項交易進行時對會計溢利或應課稅溢利或虧損均無影響；及

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.18 Taxes (Continued)

Deferred tax (Continued)

- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2. 重大會計政策資料 (續)

2.18 稅項 (續)

遞延稅項 (續)

- 就與於附屬公司的投資有關的可扣減暫時差額而言，遞延稅項資產僅於暫時差額有可能將會於可預見未來撥回及有應課稅溢利以動用暫時差額的情況下予以確認。

本集團於各報告日期檢討遞延稅項資產的賬面值，並在不再可能有足夠應課稅溢利以動用全部或部分遞延稅項資產時，相應扣減該賬面值。未確認的遞延稅項資產於各報告日期重估，並在有可能有未來應課稅溢利以收回遞延稅項資產時予以確認。

遞延稅項資產及負債按照於報告日期已頒佈或實質上頒佈的稅率(及稅法)，以預計於變現資產或償還負債的年度內適用的稅率計量。

損益外確認項目相關的遞延稅項於損益外確認。遞延稅項項目與相關交易一樣於其他全面收益確認或直接於權益確認。

倘存在以即期所得稅資產抵銷即期所得稅負債可強制執行的合法權利，而遞延稅項涉及同一應課稅實體及同一稅務機關，則遞延稅項資產及遞延稅項負債可互相抵銷。

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綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.18 Taxes (Continued)

Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax, except:

- when the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable; and
- receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

2.19 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

2.20 Related parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Group if that person:
- (1) Has control or joint control over the Group;
 - (2) Has significant influence over the Group; or
 - (3) Is a member of the key management personnel of the Group or of a parent of the Group.

2. 重大會計政策資料(續)

2.18 稅項(續)

銷售稅

收益、開支及資產按扣除銷售稅後確認，以下情況除外：

- 因購買資產或服務產生的銷售稅若不可從稅務機關收回，則銷售稅確認為收購資產成本之部分或開支項目之部分(倘適用)；及
- 已包含銷售稅金額之應收款項和應付款項。

可向稅務機關收回或應付稅務機關的銷售稅淨額，在財務狀況表中列為應收款項或應付款項一部分。

2.19 借款成本

收購、建設或生產一項資產(需要相當長時間方可作擬定用途或銷售)直接應佔的借款成本乃資本化為該資產成本的一部分。所有其他借款成本於產生期間支銷。借款成本包括實體就借入資金產生的利息及其他成本。

2.20 關聯方

關聯方定義如下：

- (a) 倘屬以下人士，則該人士或該人士之直系親屬成員與本集團有關連：
- (1) 控制或共同控制本集團；
 - (2) 對本集團有重大影響；或
 - (3) 為本集團或本集團母公司的主要管理人員。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.21 Related parties (Continued)

- (b) An entity is related to the Group if any of the following condition applies:
- (1) The entity and the Group are members of the same Group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a Group of which the other entity is a member).
 - (3) Both entities are joint ventures of the same third party.
 - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (5) The entity is a post-employment benefit plan for the benefit of employees of either the Group or any entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
 - (6) The entity is controlled or jointly controlled by a person identified in (a).
 - (7) A person identified in (a)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

2. 重大會計政策資料 (續)

2.21 關聯方 (續)

- (b) 符合以下任何條件的實體與本集團的有關連：
- (1) 該實體與本集團屬同一集團之成員公司（即各母公司、附屬公司及同系附屬公司彼此間有關連）。
 - (2) 一間實體為另一實體的聯營公司或合營公司（或為另一實體所屬集團之成員公司的聯營公司或合營公司）。
 - (3) 兩間實體均為同一第三方之合營公司。
 - (4) 一間實體為第三方之合營公司，而另一實體為第三方之聯營公司。
 - (5) 該實體為離職後福利計劃，該計劃的受益人為本集團或與本集團有關連的實體的僱員。倘本集團本身為該計劃，提供資助的僱主亦與本集團有關連。
 - (6) 該實體受(a)所指定人士控制或受共同控制。
 - (7) 於(a)(1)項所指明人士對該實體有重大影響或為該實體（或該實體母公司）的主要管理人員。

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3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

3.1 Critical judgements made in applying accounting policies

There were no critical judgements made by management in the process of applying the Group's accounting policies that have a significant effect on the amounts recognised in the financial statements during the current financial year.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below:

(a) Impairment of intangible assets

The Group assesses whether there are any indicators of impairment for intangible assets at the end of each reporting period. Intangible assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs to sell is based on past binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

3. 重大會計判斷及估計

編製本集團的財務報表需要管理層作出判斷、估計及假設，而此等判斷、估計及假設會影響收益、開支、資產與負債的報告金額，以及於報告日期的或然負債披露。然而，此等假設及估計的不確定性可導致需要對日後受影響的資產及負債的賬面值作出重大調整的結果。

3.1 應用會計政策時作出的關鍵判斷

管理層於應用本集團會計政策的過程中未作出對當前財政年度的財務報表中確認的金額有重大影響的關鍵判斷。

3.2 估計不確定因素的主要來源

於報告日期，關於未來的主要假設及估計不確定因素的其他主要來源（具有導致於下一個財政年度對資產及負債賬面值作出重大調整的重大風險）載列如下：

(a) 無形資產減值

本集團於各報告期末評估所有無形資產是否出現任何減值跡象。當有跡象表明無形資產的賬面價值可能無法收回時，會對其進行減值測試。當資產或現金產生單位的賬面值超過其可收回金額（即其公平值減出售成本及使用價值兩者間的較高者）時，則存在減值。公平值減出售成本乃根據按公平原則進行具約束力的類似資產出售交易所獲得的數據，或可觀察市價減出售資產的增量成本計算得出。計算使用價值時，管理層須估計資產或現金產生單位的預計未來現金流量，並選用適合的貼現率計算該等現金流量的現值。

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3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (Continued)

3.2 Key sources of estimation uncertainty (Continued)

(b) Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic products) are expected to deteriorate over the next year which can lead to an increased number of defaults in the financial sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in Note 29(a).

3. 重大會計判斷及估計 (續)

3.2 估計不確定因素的主要來源 (續)

(b) 貿易應收款項的預期信貸虧損撥備

本集團使用撥備矩陣計算貿易應收款項的預期信貸虧損。撥備率乃根據具有類似虧損模式(即按地理位置、產品類別、客戶類別及評級,以及信用證及其他形式的信用保險的保障範圍)的多個客戶分部組別的逾期天數釐定。

撥備矩陣最初基於本集團的歷史觀察違約率計算。本集團將校準矩陣,以前瞻性資料調整歷史信貸虧損經驗。例如,倘預測經濟狀況(即國內生產總值)預期將在未來一年內惡化並可能導致金融業違約數量增加,則會調整歷史違約率。於各報告日期,本集團會更新歷史觀察違約率並分析前瞻性估計的變動。

評估歷史觀察違約率、預測經濟狀況及預期信貸虧損之間的相關性乃屬重要估計。預期信貸虧損金額對情況及預測經濟狀況的變動較敏感。本集團的歷史信貸虧損經驗及經濟狀況預測亦可能無法代表客戶未來的實際違約情況。有關本集團貿易應收款項預期信貸虧損的資料於附註29(a)披露。

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4. REVENUE FROM CONTRACTS WITH CUSTOMERS

4.1 Disaggregated revenue information

Set out below is the disaggregation of the Group's revenue from contracts with customers:

4. 來自與客戶訂立合約的收益

4.1 收益分類資料

下文載列本集團來自與客戶訂立合約的收益分類：

		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Group			
本集團			
Type of services	服務類型		
Outsourced services	外判服務		
– Document management	– 文件管理	73,682	77,574
– Insurance marketing	– 保險營銷	12,889	14,548
– Insurance risk analysis	– 保險風險分析	473	7,314
Enterprise software solutions:	企業軟件解決方案：		
– Customised software	– 定制軟件	4,479	4,755
– Electronic document warehouse services	– 電子文件存儲服務	1,078	1,053
Others:	其他：		
– Distribution and sales of medical equipment	– 分銷及銷售醫療設備	1,162	436
Total revenue from contracts with customers	來自與客戶訂立合約的總收益	93,763	105,680
Timing of revenue recognition	收益確認的時間		
At a point in time	按時間點	88,206	99,872
Over time	按一段時間	5,557	5,808
Total revenue from contracts with customers	來自與客戶訂立合約的總收益	93,763	105,680

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

4. REVENUE FROM CONTRACTS WITH CUSTOMERS (Continued)

4.2 Contract balances

		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Trade receivable (Note 18)	貿易應收款項 (附註18)	19,675	19,774
Contract liabilities (Note 21)	合約負債 (附註21)	1,535	1,574

4.3 Performance obligations

Information about the Group's performance obligations is summarised below:

Outsourced document management services

The performance obligation is satisfied at a point in time and payment is generally due upon completion of the service.

Outsourced insurance risk analysis services and insurance marketing services

The performance obligation is satisfied at a point in time when the report or data is delivered to and accepted by its customers and payment is generally due upon completion of the service.

Customised software

The performance obligation is satisfied over-time and payment is generally due upon achieving pre-agreed billing milestones.

Electronic document warehouse services

The performance obligation is satisfied over-time and payment is generally due in advance at the beginning of the service period.

Distribution and sales of medical equipment

The performance obligation upon acceptance of goods by the customer and payment is generally due in advance before delivery.

4. 來自與客戶訂立合約的收益 (續)

4.2 合約結餘

4.3 履約責任

有關本集團履約責任的資料概述如下：

外判文件管理服務

履約責任按時間點履行且一般應於服務完成時付款。

外判保險風險分析服務及保險營銷服務

履約責任於報告或數據交付予客戶及獲客戶接納時按時間點履行且一般於服務完成時付款。

定制軟件

履約責任隨時間履行且一般於達致預先協定的賬款期時到期支付。

電子文件存儲服務

履約責任於一段時間內履行且付款一般應於服務期間開始前到期支付。

分銷及銷售醫療設備

客戶驗收商品並付款後的履約義務一般在交付前提前到期。

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4. REVENUE FROM CONTRACTS WITH CUSTOMERS (Continued)

4.3 Performance obligations (Continued)

The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 December 2023 and 2022 are as follows:

		As at 31 December 於12月31日	
		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Expected to be recognised:	預期於以下時間確認：		
Within one year	一年內	2,238	2,586
More than one year	一年以上	115	2,920
		2,353	5,506

The Group applies the practical expedient on the exemption to disclose the information on the remaining performance obligations that have original expected durations of one year or less.

The remaining performance obligations expected to be recognised in more than one year as at 31 December 2023 relate to the enterprise software solutions to be satisfied within or more than two years (2022: within or more than two years).

4. 來自與客戶訂立合約的收益(續)

4.3 履約責任(續)

於2023年及2022年12月31日分配予剩餘履約責任(未履行或部分未履行)的交易價格如下：

本集團就豁免披露預期原期限為一年或以內的剩餘履約責任的資料使用實際權宜法。

於2023年12月31日預期於一年以上確認的剩餘履約責任與將於兩年內或以上(2022年：於兩年內或以上)履行的企業軟件解決方案有關。

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5. SEGMENT INFORMATION

For management purposes, the Group has only one reportable operating segment, which is the provision of outsourced services. Since this is the only operating segment of the Group, no further operating segment analysis thereof is presented.

The Group's revenue from external customers was derived mainly from its operations in Malaysia, Singapore and the PRC, and the non-current assets of the Group were mainly located in Malaysia as at 31 December 2023 and 2022.

(a) Geographical information

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Geographical markets	地域市場		
Malaysia	馬來西亞	76,727	80,621
Singapore	新加坡	2,512	2,761
PRC	中國	14,524	22,298
Total revenue from contracts with customers	來自與客戶訂立合約的總收益	93,763	105,680

(b) Non-current assets

		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Malaysia	馬來西亞	34,688	32,212
PRC	中國	55	77
Total	總計	34,743	32,289

Non-current assets for this purpose consist of property, plant and equipment, right-of-use assets, prepayments, intangible assets and deferred tax assets.

5. 分部資料

就管理而言，本集團僅有一個可報告經營分部，即提供外判服務。由於這是本集團唯一的經營分部，故並無呈列其進一步經營分部分析。

本集團來自外部客戶的收益主要來自其於馬來西亞、新加坡及中國的業務，而於2023年及2022年12月31日，本集團的非流動資產位於馬來西亞。

(a) 地域資料

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Geographical markets	地域市場		
Malaysia	馬來西亞	76,727	80,621
Singapore	新加坡	2,512	2,761
PRC	中國	14,524	22,298
Total revenue from contracts with customers	來自與客戶訂立合約的總收益	93,763	105,680

(b) 非流動資產

		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Malaysia	馬來西亞	34,688	32,212
PRC	中國	55	77
Total	總計	34,743	32,289

就此而言的非流動資產包括物業、廠房及設備、使用權資產、預付款項、無形資產及遞延稅項資產。

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5. SEGMENT INFORMATION (Continued)

(c) Information about major customers

Revenue from top 5 customer groups of the Group's revenue for each reporting period is set out below:

Group 本集團		Representing % of total revenue 佔總收益的 百分比	Sales amount 銷售額 RM'000 千令吉特
For the financial year ended 31 December 2023			
截至2023年12月31日止財政年度			
Bank Group A	銀行集團A	23.09%	21,653
Bank Group B	銀行集團B	16.15%	15,147
Bank Group C	銀行集團C	10.56%	9,900
Insurance Group D (Note)	保險集團D (附註)	6.44%	6,034
Bank Group E (Note)	銀行集團E (附註)	4.15%	3,894
Total	總計	60.39%	56,628
For the financial year ended 31 December 2022			
截至2022年12月31日止財政年度			
Bank Group A	銀行集團A	24.87%	26,279
Bank Group B	銀行集團B	13.69%	14,471
Bank Group C	銀行集團C	9.86%	10,423
Insurance Group F	保險集團F	7.46%	7,889
Insurance Group G	保險集團G	6.92%	7,314
Total	總計	62.80%	66,376

Note: The revenue for the year ended 31 December 2022 did not contribute over 10% of the total revenue of the Group for that year.

附註：截至2022年12月31日止年度之收益佔本集團於該年度總收益不超過10%。

5. 分部資料 (續)

(c) 有關主要客戶的資料

於各個報告期來自本集團五大客戶組別的收益載列如下：

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6. OTHER INCOME

6. 其他收入

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Interest income	利息收入	1,068	812
Value added tax incentive	增值稅優惠	-	375
Government grants	政府補助	-	27
Others	其他	156	8
		1,224	1,222

Government grants represent grants received for the stabilisation of employment in Malaysia and Hong Kong. There were no unfulfilled conditions or contingencies relating to these grants as at 31 December 2023 (2022: Nil).

政府補助指就穩定馬來西亞及香港就業收取的補助。於2023年12月31日，概無有關此等補助而尚未達成的條件或或然事項（2022年：無）。

7. FINANCE COSTS

7. 融資成本

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Interest expenses on:	下列項目的利息開支：		
- term loan	— 定期貸款	374	407
- overdraft	— 透支	1	11
- lease liabilities (Note 23)	— 租賃負債 (附註23)	13	8
Amortisation of transaction costs (Note 22)	交易成本攤銷 (附註22)	71	20
		459	446

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8. (LOSS)/PROFIT BEFORE TAX

The following items have been included in arriving at (loss)/profit before tax:

8. 除稅前(虧損)/溢利

下列各項已計入除稅前(虧損)/溢利：

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Auditors' remuneration	核數師酬金		
– statutory	– 法定	582	610
– others	– 其他	102	136
Cost of services recognised as expenses	確認為開支之服務成本	59,471	65,229
Cost of inventories recognised as expenses	確認為開支之存貨成本	11,385	17,002
Staff costs# (Note 10)	員工成本# (附註10)	16,884	13,490
Depreciation of property, plant and equipment* (Note 14)	物業、廠房及設備折舊* (附註14)	1,147	1,527
Depreciation of right-of-use assets** (Note 15)	使用權資產折舊** (附註15)	215	270
Amortisation of intangible assets*** (Note 16)	無形資產攤銷*** (附註16)	771	986
Allowance for expected credit losses on trade receivables (Note 18)	貿易應收款項預期信貸虧損撥備 (附註18)	245	9
Bad debts written off:	壞賬撇銷：		
– trade receivables	– 貿易應收款項	590	351
Allowance/(reversal) for unutilised leave	未放取假期撥備/(撥回)	35	(42)
Net unrealised foreign currency exchange losses	未變現外幣匯兌虧損淨額	253	184
Research cost	研究成本	917	2,321
Legal and other professional fees	法律及其他專業費用	3,833	7,676

Staff costs of approximately RM5,855,000 (2022: approximately RM5,875,000) and RM11,029,000 (2022: approximately RM7,615,000) has been included in cost of sales and administrative expenses respectively.

* Depreciation of property, plant and equipment of approximately RM540,000 (2022: approximately RM922,000) and RM607,000 (2022: approximately RM605,000) has been included in cost of sales and administrative expenses respectively.

** Included in administrative expenses in the consolidated statement of comprehensive income.

*** Included in cost of sales in the consolidated statement of comprehensive income.

約5,855,000令吉特(2022年：約5,875,000令吉特)及約11,029,000令吉特(2022年：約7,615,000令吉特)之員工成本已分別計入銷售成本及行政開支。

* 約540,000令吉特(2022年：約922,000令吉特)及約607,000令吉特(2022年：約605,000令吉特)之物業、廠房及設備折舊已分別計入銷售成本及行政開支。

** 已計入綜合收益表的行政開支內。

*** 已計入綜合收益表的銷售成本內。

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9. LOSS PER SHARE

Basic loss per share is calculated by dividing the Group's net loss attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

The following reflects the income and share data used in the computations for basic and diluted loss per share attributable to equity holders of the Company:

Loss for the year attributable to equity holders of the Company for the purposes of basic and diluted loss per share 計算每股基本及攤薄虧損時本公司股權持有人應佔年內虧損

2023 2022
2023年 2022年
RM'000 RM'000
千令吉特 千令吉特

(4,249) (807)

Number of shares 股份數目

2023 2022
2023年 2022年
'000 '000
千股 千股
(restated)
(經重列)

Weighted average number of shares for the purposes of basic and diluted loss per share 計算每股基本及攤薄虧損時加權平均股份數目

2,400,000 2,400,000

The weighted average numbers of ordinary shares adopted for the current years ended 31 December 2023 and 31 December 2022 have been calculated to take into account the share subdivision of the Company from 1 issued and unissued ordinary shares of HK\$0.01 each subdivided into the 3 ordinary shares of HK\$0.003 each on 13 June 2023 (Note 25). Loss per share for the year ended 31 December 2022 has been restated accordingly.

The Group had no potential dilutive ordinary shares in issue during the years ended 31 December 2023 and 2022.

9. 每股虧損

每股基本虧損乃按本公司股權持有人應佔本集團虧損淨額除以財政年度內發行在外的普通股加權平均數計算。

下表反映本公司股權持有人應佔每股基本及攤薄虧損計算所用之收入及股份數據：

截至2023年12月31日止本年度及截至2022年12月31日止年度所採用的普通股加權平均數已在計算時考慮到2023年6月13日實施的本公司股份折細由每股面值為0.01港元的1股已發行及未發行股普通股折細為3股每股面值為0.003港元的普通股(附註25)。截至2022年12月31日止年度的每股虧損已相應地重列。

截至2023年及2022年12月31日止年度，本集團並無已發行潛在攤薄普通股。

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10. STAFF COSTS

10. 員工成本

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Salaries and performance related bonuses	薪金及與表現相關的花紅	15,724	12,115
Pension scheme contributions	退休金計劃供款	1,137	1,340
Other employee benefits	其他僱員福利	23	35
		16,884	13,490

Included in staff costs are Executive Directors' remuneration as disclosed in Note 11.

員工成本包括附註11披露的執行董事薪酬。

The five highest paid employees during the year included three directors (2022: two directors). The details of directors' remuneration are disclosed in Note 11. Details of the remaining two (2022: three) highest paid employees whom are non-directors during the year are as follows:

年內五名最高薪酬僱員包括三名董事（2022年：兩名董事）。董事薪酬詳情披露於附註11。年內其餘兩名（2022年：三名）並非董事的最高薪酬僱員的詳情如下：

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	798	848
Performance related bonuses	與表現相關的花紅	331	217
Pension scheme contributions	退休金計劃供款	20	52
		1,149	1,117

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10. STAFF COSTS (Continued)

The number of two (2022: three) highest paid employees of the Group (excluding executive directors) whose total remuneration during the year fell within the following bands are analysed below:

Group 本集團		2023 2023年	2022 2022年
Nil to HK\$1,000,000	零至1,000,000港元	1	2
HK\$1,000,001 to HK\$1,500,000	1,000,001港元至1,500,000 港元	1	1

During the year, no (2022: Nil) remuneration was paid by the Group to, or receivable by, the directors or past directors or any of the five highest paid employees as an inducement to join or upon joining the Group or as compensation for loss of office.

10. 員工成本(續)

年內薪酬總額介乎以下範圍的本集團兩名(2022年:三名)最高薪酬僱員(不包括執行董事)數目分析如下:

本年度,本集團概無向董事或前任董事或任何五名最高薪酬僱員支付薪酬,或彼等產生任何應收薪酬(2022年:無),作為加入本集團或在加入本集團時的獎勵或作為離職補償。

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11. DIRECTORS' REMUNERATION

The details of remuneration received/receivable by the Directors of the Company for the financial year are as follows:

11. 董事薪酬

本公司董事於財政年度已收／應收之薪酬詳情如下：

		Salaries, allowances, and benefits			Pension scheme	Total remuneration
		Fees	in kind	contributions	Bonus	
		袍金	薪金、津貼及實物利益	退休金計劃供款	花紅	薪酬總額
		RM'000	RM'000	RM'000	RM'000	RM'000
		千令吉特	千令吉特	千令吉特	千令吉特	千令吉特
31 December 2023	2023年12月31日					
Executive Directors:	執行董事：					
Mr. F Ling (Note (i))	F Ling先生 (附註(i))	39	420	120	2,191	2,770
Mr. W Ling (Note (ii))	W Ling先生 (附註(ii))	39	420	120	2,191	2,770
Mr. Ma Shengcong	馬生聰先生	70	-	-	-	70
Ms. Zhang Ying (Note (iii))	張瑩女士 (附註(iii))	47	-	-	-	47
		195	840	240	4,382	5,657
Non-executive Director:	非執行董事：					
Mr. S Ling	S Ling先生	116	320	38	40	514
Dr. Wu Xianyi	吳賢毅博士	70	-	-	-	70
		186	320	38	40	584
Independent Non-executive Directors:	獨立非執行董事：					
Mr. Yang Junhui	楊軍輝先生	70	-	-	-	70
Mr. Lee Yan Kit (Note (v))	李殷傑先生 (附註(v))	28	-	-	-	28
Mr. Qian Janguang	錢劍光先生	70	-	-	-	70
Dr. Zeng Jianhua	曾建華博士	70	-	-	-	70
		238	-	-	-	238
		619	1,160	278	4,422	6,479

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11. DIRECTORS' REMUNERATION (Continued)

11. 董事薪酬 (續)

		Salaries, allowances, and benefits in kind	Pension scheme contributions	Bonus	Total remuneration	
	Fees	薪金、津貼及 袍金 RM'000 千令吉特	退休金 計劃供款 RM'000 千令吉特	花紅 RM'000 千令吉特	薪酬總額 RM'000 千令吉特	
31 December 2022	2022年12月31日					
Executive Directors:	執行董事：					
Mr. F Ling (Note (i))	F Ling先生 (附註(i))	112	1,039	169	582	1,902
Mr. W Ling (Note (ii))	W Ling先生 (附註(ii))	112	1,039	169	582	1,902
Mr. Ma Shengcong	馬生聰先生	67	-	-	-	67
		291	2,078	338	1,164	3,871
Non-executive Director:	非執行董事：					
Mr. S Ling	S Ling先生	112	-	-	-	112
Dr. Wu Xianyi	吳賢毅博士	67	-	-	-	67
		179	-	-	-	179
Independent Non-executive Directors:	獨立非執行董事：					
Mr. Yang Junhui	楊軍輝先生	53	-	-	-	53
Mr. Tso Sze Wai (Note (iv))	曹思維先生 (附註(iv))	15	-	-	-	15
Mr. Lee Yan Kit (Note (v))	李殷傑先生 (附註(v))	112	-	-	-	112
Mr. Qian Jianguang	錢劍光先生	25	-	-	-	25
Dr. Zeng Jianhua	曾建華博士	67	-	-	-	67
		272	-	-	-	272
		742	2,078	338	1,164	4,322

Notes:

備註：

- | | |
|--|---|
| (i) Mr. Ling Sheng Hwang ("Mr. F Ling") ceased as executive director of the Company with effect from 1 May 2023. | (i) Ling Sheng Hwang先生 (「F Ling先生」) 不再續任本公司執行董事，自2023年5月1日起生效。 |
| (ii) Mr. Ling Sheng Chung ("Mr. W Ling") ceased as executive director of the Company with effect from 1 May 2023. | (ii) Ling Sheng Chung先生 (「W Ling先生」) 不再續任本公司執行董事，自2023年5月1日起生效。 |
| (iii) Ms. Zhang Ying was appointed as executive director of the Company with effect from 1 May 2023. | (iii) 張瑩女士獲委任為本公司執行董事，自2023年5月1日起生效。 |
| (iv) Mr. Tso Sze Wai resigned as independent non-executive director of the Company with effect from 21 March 2022. | (iv) 曹思維先生辭任本公司獨立非執行董事，自2022年3月21日起生效。 |
| (v) Mr. Lee Yan Kit ceased as independent non-executive director of the Company with effect from 27 March 2023. | (v) 李殷傑先生不再續任本公司獨立非執行董事，自2023年3月27日起生效。 |

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11. DIRECTORS' REMUNERATION (Continued)

All the above benefits in the Directors' remuneration consist of cash benefits only.

There was no arrangement under which a Director waived or agreed to waive any remuneration during the financial year ended 31 December 2023 (2022: Nil).

The remuneration for the Executive Directors shown above were for their services as directors of the Company and for their services in connection with the management of the affairs of the Company and the Group. The remuneration for the Non-Executive Director and our Independent Non-Executive Directors shown above were for their services as directors of the Company only.

No remuneration was paid or receivable in respect of a person accepting office as a director during the financial year ended 31 December 2023 (31 December 2022: Nil).

No remuneration was recognised or paid by the Group to the directors or past directors as compensation for loss of office as a director or loss of any other office in connection with the management of the affairs of the Group during the financial year ended 31 December 2023 (31 December 2022: Nil).

No consideration was provided to or receivable by any third party for making available the services of a person as a director of a company, or in any other capacity while a director during the financial year ended 31 December 2023 (31 December 2022: Nil).

There was no arrangement in relation to loans, quasi-loans and other dealings between the Group and the directors (including any entities controlled by or connected with such directors) during the financial year ended 31 December 2023 (31 December 2022: Nil).

The Company has not entered into any authorised loans which include outstanding loans made under the authority of sections 280 and 281 of the Companies Ordinance during the financial year ended 31 December 2023 (31 December 2022: Nil).

11. 董事薪酬(續)

董事薪酬中的所有上述利益僅包括現金利益。

於截至2023年12月31日止財政年度，概無董事放棄或同意放棄任何薪酬的安排(2022年：無)。

上述執行董事的薪酬為彼等作為本公司董事提供服務以及彼等就管理本公司及本集團事務提供服務的薪酬。上述非執行董事及獨立非執行董事的薪酬僅為彼等作為本公司董事提供服務的薪酬。

於截至2023年12月31日止財政年度，並無有關接受董事職務的人士之已付或應收薪酬(2022年12月31日：無)。

於截至2023年12月31日止財政年度，本集團並無向董事或前任董事確認或支付任何薪酬，作為失去董事職務或失去與本集團事務管理有關的任何其他職務的補償(2022年12月31日：無)。

於截至2023年12月31日止財政年度，概無就獲一名人士提供的公司董事服務(或是在擔任董事期間以其他身份服務)而已付或應付任何第三方的代價(2022年12月31日：無)。

於截至2023年12月31日止財政年度，本集團與董事(包括任何受該等董事控制或與該等董事有關連的實體)之間概無與貸款、準貸款及其他交易有關的安排(2022年12月31日：無)。

於截至2023年12月31日止財政年度，本公司並無訂立任何獲授權貸款，包括根據公司條例第280及281條的授權作出的未償還貸款(2022年12月31日：無)。

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12. DIVIDEND

The Board does not recommend the distribution of a final dividend for the year ended 31 December 2023 (2022: No final dividend).

12. 股息

董事會不建議派付截至2023年12月31日止年度的末期股息（2022年：無末期股息）。

13. INCOME TAX EXPENSE

13. 所得稅開支

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Current income tax:	即期所得稅		
– Malaysia	– 馬來西亞	2,505	2,765
– the PRC	– 中國	263	596
Over provision in prior years	過往財政年度超額撥備		
– Malaysia	– 馬來西亞	(137)	(346)
– the PRC	– 中國	(554)	(259)
		2,077	2,756
Deferred tax (Note 24):	遞延稅項 (附註24) :		
		(124)	(339)
Income tax expense	所得稅開支	1,953	2,417

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2022: 24%) and the PRC of 25% (2022: 25%) of the estimated assessable profit for the year.

國內所得稅乃就年內估計應課稅溢利按馬來西亞法定稅率24%（2022年：24%）及中國法定稅率25%（2022年：25%）計算。

Pursuant to the rules and regulations of the Cayman Islands, the Company is not subject to any income tax in the Cayman Islands.

根據開曼群島的規則及法規，本公司毋須於開曼群島繳納任何所得稅。

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13. INCOME TAX EXPENSE (Continued)

A reconciliation of income tax expense applicable to (loss)/profit before tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group is as follows:

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
(Loss)/profit before tax	除稅前(虧損)/溢利	(1,465)	2,697
Tax at a rate of:	稅率為：		
– Malaysia at 24% (2022: 24%)	– 馬來西亞24% (2022年：24%)	1,662	2,008
– Hong Kong at 16.5% (2022: 16.5%)	– 香港16.5% (2022年：16.5%)	(1,576)	(1,770)
– People's Republic of China at 25% (2022: 25%)	– 中華人民共和國25% (2022年：25%)	290	644
Tax effect of expenses not deductible for tax purposes	就稅項而言不可扣除的開支之稅務影響	2,358	2,192
Tax effect of income not taxable for tax purposes	就稅項而言毋須課稅收益之稅務影響	–	(2)
Tax deduction	扣稅	(90)	(50)
Over provision of income tax in prior years	過往年度所得稅超額撥備	(691)	(605)
Income tax expense for the year	年內所得稅開支	1,953	2,417

The above reconciliation is prepared by aggregating separate reconciliations for each national jurisdiction and eliminating intra-group transactions.

13. 所得稅開支(續)

適用於按法定所得稅稅率計算的除稅前(虧損)/溢利的所得稅開支與按本集團實際所得稅稅率計算的所得稅開支的對賬如下：

上述對賬乃透過匯總各個國家司法權區的對賬及對銷集團內公司間交易而編製。

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14. PROPERTY, PLANT AND EQUIPMENT

14. 物業、廠房及設備

Group 本集團		Data centre in progress 在建數據中心	Factory building 工廠樓宇	Shop lot 商舖佔地	Renovation of building 樓宇翻新	Plant and machinery 廠房及機械	Computer and software 電腦及軟件	Motor vehicles 汽車	Furniture and fittings 傢俱及裝置	Office equipment 辦公設備	Total 總計
		RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特
31 December 2023	2023年12月31日										
Cost	成本										
At 1 January 2023	於2023年1月1日	14,112	1,487	3,505	4,549	4,726	5,373	740	521	1,264	36,277
Additions	添置	1,187	-	-	-	-	75	255	-	167	1,684
Written-off	撇銷	-	-	-	-	-	-	(23)	-	-	(23)
At 31 December 2023	於2023年12月31日	15,299	1,487	3,505	4,549	4,726	5,448	972	521	1,431	37,938
Accumulated depreciation	累計折舊										
At 1 January 2023	於2023年1月1日	-	497	660	3,469	4,554	4,722	713	450	1,021	16,086
Charge for the year (Note 8)	年內開支 (附註8)	-	30	70	361	172	332	48	50	84	1,147
Written-off	撇銷	-	-	-	-	-	-	(23)	-	-	(23)
At 31 December 2023	於2023年12月31日	-	527	730	3,830	4,726	5,054	738	500	1,105	17,210
Net carrying amount	賬面淨值	15,299	960	2,775	719	-	394	234	21	326	20,728
31 December 2022	2022年12月31日										
Cost	成本										
At 1 January 2022	於2022年1月1日	-	1,487	3,505	4,549	4,726	5,180	711	503	1,188	21,849
Additions	添置	14,112	-	-	-	-	193	29	18	76	14,428
At 31 December 2022	於2022年12月31日	14,112	1,487	3,505	4,549	4,726	5,373	740	521	1,264	36,277
Accumulated depreciation	累計折舊										
At 1 January 2022	於2022年1月1日	-	467	590	3,060	4,316	4,039	711	424	952	14,559
Charge for the year (Note 8)	年內開支 (附註8)	-	30	70	409	238	683	2	26	69	1,527
At 31 December 2022	於2022年12月31日	-	497	660	3,469	4,554	4,722	713	450	1,021	16,086
Net carrying amount	賬面淨值	14,112	990	2,845	1,080	172	651	27	71	243	20,191

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14. PROPERTY, PLANT AND EQUIPMENT (Continued)

During the prior year ended 31 December 2022, the Group entered into a provisional agreement with an independent third party to acquire a building in Malaysia at the consideration of approximately RM12 million (equivalent to approximately HK\$22 million), of which RM10 million (equivalent to approximately HK\$20 million) were paid out of the net proceeds of the Company's share offer and placing (the "Share Offer"). The Group began the conversion of the building into the Data Centre in June 2022. As at 31 December 2023, the conversion work was still in progress and it is expected that the Data Centre will be ready for use by the year ended 31 December 2025. The conversion work was delayed mainly due to the unexpected longer time required for the application for approval for the building, renovation and construction plans from the local authorities regarding the conversion of building usage.

The Group estimates that the carrying amount of the property, plant and equipment does not exceed the recoverable amount and no impairment has been recognised.

As at 31 December 2023, factory building with carrying amounts of approximately RM960,000 (2022: RM990,000) and shop lot with carrying amounts of approximately RM2,775,000 (2022: RM2,845,000) are pledged as security for banking facilities of the Group as disclosed in Note 22.

14. 物業、廠房及設備 (續)

於截至2022年12月31日止年度，本集團已與獨立第三方訂立臨時協議，以於馬來西亞收購一幢樓宇，代價為約12百萬令吉特（相當於約22百萬港元），其中10百萬令吉特（相當於約20百萬港元）已由本公司股份發售及配售（「股份發售」）的所得款項淨額支付。本集團於2022年6月開始將大樓改建為數據中心。於2023年12月31日，改建工程仍在進行中，預計數據中心將於截至2025年12月31日止年度前投入使用。改建工程有所延誤乃主要由於就改變建築物用途向地方當局申請批准建築、改建及施工計劃需時較預期長所致。

本集團估計物業、廠房及設備的賬面值不會超過其可收回金額，且並未確認減值。

於2023年12月31日，賬面值約為960,000令吉特（2022年：990,000令吉特）的工廠樓宇及賬面值約為2,775,000令吉特（2022年：2,845,000令吉特）的商舖佔地已質押作為附註22所披露的本集團銀行融資的抵押。

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15. RIGHT-OF-USE ASSETS

The Group has lease contracts for leasehold land, office premise, motor vehicle and data centre used in its operations, which generally have lease terms between 85 and 97 years, between 5 and 10 years and 2 years respectively.

15. 使用權資產

本集團就其營運所用租賃土地、辦公室物業、汽車及數據中心訂立租賃合約，租期一般分別為介乎85至97年、介乎5至10年及2年。

Group 本集團		Leasehold land 租賃土地 RM'000 千令吉特	Office premise 辦公室物業 RM'000 千令吉特	Motor vehicle 汽車 RM'000 千令吉特	Leased data centre 租賃數據中心 RM'000 千令吉特	Total 總計 RM'000 千令吉特
31 December 2023	2023年12月31日					
Cost	成本					
As at 1 January 2023	於2023年1月1日	3,621	611	-	465	4,697
Additions	添置	-	293	430	151	874
Currency translation differences	匯兌差額	-	19	-	-	19
As at 31 December 2023	於2023年12月31日	3,621	923	430	616	5,590
Accumulated depreciation	累計折舊					
At 1 January 2023	於2023年1月1日	602	480	-	465	1,547
Charge for the year (Note 8)	年內開支 (附註8)	41	89	57	28	215
Currency translation differences	匯兌差額	-	9	-	-	9
As at 31 December 2023	於2023年12月31日	643	578	57	493	1,771
Net carrying amount	賬面淨值	2,978	345	373	123	3,819
31 December 2022	2022年12月31日					
Cost	成本					
As at 1 January 2022	於2022年1月1日	3,621	632	-	465	4,718
Currency translation differences	匯兌差額	-	(21)	-	-	(21)
As at 31 December 2022	於2022年12月31日	3,621	611	-	465	4,697
Accumulated depreciation	累計折舊					
At 1 January 2022	於2022年1月1日	562	399	-	325	1,286
Charge for the year (Note 8)	年內開支 (附註8)	40	90	-	140	270
Currency translation differences	匯兌差額	-	(9)	-	-	(9)
As at 31 December 2022	於2022年12月31日	602	480	-	465	1,547
Net carrying amount	賬面淨值	3,019	131	-	-	3,150

As at 31 December 2023, leasehold land with carrying amounts of approximately RM2,978,000 (2022: RM3,019,000) is pledged as security for banking facilities of the Group as disclosed in Note 22.

於2023年12月31日，賬面總值為2,978,000令吉特(2022年：3,019,000令吉特)的租賃土地已質押作為附註22所披露的本集團銀行融資的抵押。

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16. INTANGIBLE ASSETS

Software development expenditure

16. 無形資產

軟件開發開支

Group	Source code	Streamline	Streamline	Streamline	Streamline	Total	
		output management system	electronic data warehouse ("EDW")	document management system phase I ("DMS phase I")	document management system phase II ("DMS phase II")		
	源代碼	Streamline output management system ("OMS")	Streamline electronic data warehouse ("EDW")	Streamline document management system 第I階段 ("DMS 第1階段")	Streamline document management system 第II階段 ("DMS 第2階段")	總計	
本集團	千令吉特	RM'000	RM'000	RM'000	RM'000	RM'000	
31 December 2023	2023年12月31日						
Cost	成本						
At 1 January 2023	於2023年1月1日	2,305	848	1,354	1,185	3,072	8,764
Additions	添置	2,857	-	-	-	-	2,857
At 31 December 2023	於2023年12月31日	5,162	848	1,354	1,185	3,072	11,621
Accumulated amortisation	累計攤銷						
At 1 January 2023	於2023年1月1日	-	848	1,354	1,028	1,228	4,458
Charge for the year (Note 8)	年內開支 (附註8)	-	-	-	157	614	771
At 31 December 2023	於2023年12月31日	-	848	1,354	1,185	1,842	5,229
Net carrying amount	賬面淨值	5,162	-	-	-	1,230	6,392

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16. INTANGIBLE ASSETS (Continued)

Software development expenditure (Continued)

16. 無形資產

軟件開發開支(續)

Group	Source code	Streamline	Streamline	Streamline	Streamline	Total
		output management system ("OMS")	electronic data warehouse ("EDW")	document management system phase I ("DMS phase I")	document management system phase II ("DMS phase II")	
		Streamline output management system ("OMS")	Streamline electronic data warehouse ("EDW")	Streamline document management system 第I階段 ("DMS 第1階段")	Streamline document management system 第II階段 ("DMS 第2階段")	
本集團	源代碼	RM'000	RM'000	RM'000	RM'000	RM'000
		千令吉特	千令吉特	千令吉特	千令吉特	千令吉特
31 December 2022	2022年12月31日					
Cost	成本					
At 1 January 2022	於2022年1月1日	-	848	1,354	1,185	3,072
Additions	添置	2,305	-	-	-	-
At 31 December 2022	於2022年12月31日	2,305	848	1,354	1,185	3,072
Accumulated amortisation	累計攤銷					
At 1 January 2022	於2022年1月1日	-	848	1,219	791	614
Charge for the year (Note 8)	年內開支(附註8)	-	-	135	237	614
At 31 December 2022	於2022年12月31日	-	848	1,354	1,028	1,228
Net carrying amount	賬面淨值	2,305	-	-	157	1,844

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

16. INTANGIBLE ASSETS (Continued)

Amortisation

Amortisation of software development expenditure is included in the "Cost of sales" line item in the consolidated statements of comprehensive income.

Impairment testing

The carrying value of the intangible assets is expected to be recovered from probable future economic benefits that are expected to be generated from the commercial exploitation of these intangible assets. The remaining amortisation period at the financial year end is less than 5 years.

The recoverable amounts of the intangible assets have been determined based on value in use calculations using projected cash flows from financial budgets approved by management covering the useful lives of the each of intangible assets, including intangible asset which is not yet available for use. The discount rates and the forecast gross profit margin applied to the cash flow projections are as follows:

Key assumptions:

關鍵假設：

		2023 2023年	2022 2022年
Forecast gross profit margin	預測毛利率	86.8%	88.7%
Pre tax discount rate	稅前貼現率	29.4%	26.4%

Forecast gross profit margin – budgeted gross margin represents the past performance of the Group and expected market development.

16. 無形資產 (續)

攤銷

軟件開發開支攤銷計入綜合全面收益表的「銷售成本」項目內。

減值測試

無形資產的賬面值預計將從預期從該等無形資產的商業開發中產生的未來經濟利益中收回。於財政年度末的剩餘攤銷期少於5年。

無形資產的可收回金額已根據使用價值計算釐定，當中使用經管理層批准涵蓋各無形資產(包括尚未可供使用無形資產)可使用年期的財務預算的預測現金流量。應用於現金流量預測的貼現率及預測毛利率如下：

預測毛利率–預算毛利率指本集團的過往表現及預期市場發展。

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For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

16. INTANGIBLE ASSETS (Continued)

Impairment testing (Continued)

Discount rate – Discount rate represents the current market assessment of the risks specific to each CGU, regarding the time value of money and individual risks of the underlying assets which have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and its operating segments and derived from its weighted average cost of capital (“WACC”). The WACC takes into account both cost of debt and cost of equity. The cost of equity is derived from the expected return on investment by the Group’s investors. The cost of debt is based on the interest-bearing borrowings the Group is obliged to service. Segment-specific risk is incorporated by applying individual beta factors. The beta factors are evaluated annually based on publicly available market data.

Business development – there will be no major changes in the existing political, legal and economic conditions in Malaysia.

Sensitivity to change in assumption

Management believes that no reasonable possible change in any of the above key assumptions would cause the recoverable amount of each of the CGUs to be materially lower than their respective amount.

17. INVENTORIES

Group
本集團

Finished goods

製成品

2023	2022
2023年	2022年
RM'000	RM'000
千令吉特	千令吉特

617

–

16. 無形資產 (續)

減值測試 (續)

貼現率–貼現率指各現金產生單位的特定風險的當前市場評估，涉及貨幣的時間價值及尚未納入現金流量估計的相關資產的個別風險。貼現率計算乃基於本集團及其營運分部的具體情況，並由其加權平均資本成本（「加權平均資本成本」）得出。加權平均資本成本同時計及債務成本及權益成本。權益成本源自本集團投資者的預期投資回報。債務成本基於本集團有責任償還的計息借款。分部特定風險乃透過應用個別貝他系數計入。貝他系數乃根據公開可得市場數據每年進行評估。

業務發展—馬來西亞的當前政治、法律及經濟狀況將無重大變動。

對假設變化的敏感度

管理層認為，上述任何主要假設的合理可能變化均不會導致各現金產生單位的可收回金額大幅低於其各自的金額。

17. 存貨

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18. TRADE AND OTHER RECEIVABLES

18. 貿易及其他應收款項

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Trade receivables	貿易應收款項		
Third parties	第三方	20,176	20,030
Less: Allowance for expected credit losses	減：預期信貸虧損撥備	(501)	(256)
Trade receivables, net	貿易應收款項淨額	19,675	19,774
Other receivables	其他應收款項		
Non-current	非流動		
Prepayments	預付款項	3,068	4,110
Current	流動		
Deposits	按金	1,211	1,024
Sundry receivables	其他應收款項	397	438
Prepayments	預付款項	3,381	3,418
Amounts due from related parties	應收關聯方款項	37	27
		5,026	4,907
Total prepayments, deposits and other receivables	預付款項、按金及其他應收款項總額	8,094	9,017
Total trade and other receivables	貿易及其他應收款項總額	27,769	28,791
Less: Prepayments	減：預付款項	(6,449)	(7,528)
Add: Cash and bank balances (Note 19)	加：現金及銀行結餘(附註19)	42,673	53,926
Total debt instruments carried at amortised costs	按攤銷成本入賬的債務工具總額	63,993	75,189

Trade receivables

Trade receivables are non-interest bearing and are generally on 30 days (2022: 30 days) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

貿易應收款項

貿易應收款項不計息，期限通常為30天（2022年：30天）。其按原發票金額確認，有關金額代表其於初步確認時的公平值。

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18. TRADE AND OTHER RECEIVABLES (Continued)

Trade receivables (Continued)

An aging analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Within 1 month	1個月內	10,340	8,383
1 to 2 months	1至2個月	2,705	5,810
2 to 3 months	2至3個月	2,635	2,130
Over 3 months	3個月以上	3,995	3,451
		19,675	19,774

Set out below is the movement in the allowance for expected credit losses of trade receivables:

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
At beginning of the year	於年初	256	247
Allowance during the year (Note 8)	年內撥備 (附註8)	245	9
At end of the year	於年末	501	256

The information about the credit exposures are disclosed in Note 29(a).

18. 貿易及其他應收款項 (續)

貿易應收款項 (續)

於報告期末按發票日期並扣除虧損撥備後的貿易應收款項的賬齡分析如下：

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Within 1 month	1個月內	10,340	8,383
1 to 2 months	1至2個月	2,705	5,810
2 to 3 months	2至3個月	2,635	2,130
Over 3 months	3個月以上	3,995	3,451
		19,675	19,774

下文載列貿易應收款項預期信貸虧損撥備的變動：

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
At beginning of the year	於年初	256	247
Allowance during the year (Note 8)	年內撥備 (附註8)	245	9
At end of the year	於年末	501	256

有關信貸敞口的資料披露於附註29(a)。

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18. TRADE AND OTHER RECEIVABLES (Continued)

Prepayments

Included in year-end balance under current assets was an amount of approximately RM2,583,000 (2022: approximately RM2,134,000) relating to the prepayment to suppliers for the purchase of inventories.

Included in year-end balance under non-current assets was an amount of approximately RM3,068,000 (2022: approximately RM4,110,000) relating to the prepayment for data centre consultancy services.

Amounts due from related parties

These amounts are unsecured, non-interest bearing and are repayable on demand.

19. CASH AND BANK BALANCES

Group		2023	2022
		2023年	2022年
本集團		RM'000	RM'000
		千令吉特	千令吉特
Cash on hand and at banks	手頭現金及銀行存款	13,465	18,447
Deposits with licensed banks	於持牌銀行的存款	29,208	35,479
		42,673	53,926

Cash at banks earns interest at floating rates based on daily bank deposit rates. Deposits with licensed banks are made for varying periods between one day and three months (2022: one day and six months) depending on the immediate cash requirements of the Group, and earn interests at the respective deposit rates. During the financial year ended 31 December 2023, the interest rates of the Group range from 2.60% to 4.25% (2022: from 2.60% to 3.60%) per annum.

18. 貿易及其他應收款項 (續)

預付款項

計入流動資產年終日結餘的金額約2,583,000令吉特(2022年:約2,134,000令吉特)與向供應商支付預付款項以購買存貨有關。

計入非流動資產年終日結餘的金額約3,068,000令吉特(2022年:約4,110,000令吉特)與數據中心顧問服務的預付款項有關。

應收關聯方款項

該等款項為無抵押、不計息及須按要求償還。

19. 現金及銀行結餘

銀行存款按根據每日銀行存款利率計算的浮動利率賺取利息。於持牌銀行的存款的期限各異，介乎一天至三個月(2022年:一天至六個月)不等，視乎本集團的即時現金需求而定，並按各自之存款利率賺取利息。截至2023年12月31日止財政年度，本集團的年利率介乎2.60%至4.25%(2022年:2.60%至3.60%)。

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19. CASH AND BANK BALANCES (Continued)

For the purpose of the consolidated statements of cash flows, cash and cash equivalents comprise the following at the reporting date:

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Cash and bank balances	現金及銀行結餘	42,673	53,926
Less: Deposit with a licensed bank with maturity more than 3 months	減：於持牌銀行的存款 (到期日期超過3個月)	-	(2,065)
Cash and cash equivalents	現金及現金等價物	42,673	51,861

Certain comparative figures have been reclassified to conform with the current year's presentation.

19. 現金及銀行結餘 (續)

就綜合現金流量表而言，於報告日期，現金及現金等價物包括下述各項：

若干比較數字已作出重新分類，以符合本年度的呈列方式。

20. TRADE AND OTHER PAYABLES

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Trade payables	貿易應付款項		
Third parties	第三方	4,821	3,017
Amounts due to a related party	應付一名關聯方款項	43	63
		4,864	3,080
Other payables	其他應付款項		
Accruals	應計費用	2,425	3,712
Sundry payables	其他應付款項	632	1,006
Sales and Service Tax ("SST") payable	應付銷售與服務稅 (「銷售與服務稅」)	245	168
Amounts due to related parties	應付關聯方款項	14	14
		3,316	4,900
Total trade and other payables	貿易及其他應付款項總額	8,180	7,980
Add: Loans and borrowings (Note 22)	加：貸款及借款 (附註22)	6,895	13,383
Add: Lease liabilities (Note 23)	加：租賃負債 (附註23)	677	82
Less: SST payable	減：應付銷售與服務稅	(245)	(168)
Total financial liabilities carried at amortised cost	其他按攤銷成本入賬的金融負債總額	15,507	21,277

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20. TRADE AND OTHER PAYABLES (Continued)

An aging analysis of the trade payables at the end of the reporting period, based on the invoice date, is as follows:

Group		2023	2022
本集團		RM'000	RM'000
		千令吉特	千令吉特
Within 1 month	1個月內	4,581	2,822
1 to 2 months	1至2個月	283	214
2 to 3 months	2至3個月	-	-
Over 3 months	3個月以上	-	44
		4,864	3,080

Trade payables

These amounts are non-interest bearing and the normal trade terms are 30 days (2022: 30 days).

Sundry payables

These amounts are non-interest bearing. Other payables are normally settled on an average term of 6 months (2022: 6 months).

Amounts due to related parties

These amounts are non-interest bearing and are normally settled on an average term of 6 months (2022: 6 months).

20. 貿易及其他應付款項 (續)

於報告期末貿易應付款項基於發票日期的賬齡分析如下：

貿易應付款項

該等款項不計息，正常的貿易期限為30天（2022年：30天）。

其他應付款項

該等款項不計息。其他應付款項通常按6個月（2022年：6個月）的平均期限結算。

應付關聯方款項

該等金額為不計息，一般於平均期限6個月（2022年：6個月）內償付。

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21. CONTRACT LIABILITIES

21. 合約負債

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Contract liabilities	合約負債		
Advance enterprise software solutions	預收企業軟件解決方案	1,272	812
Advance outsourced services	預收外判服務	263	192
Advance distribution and sales of medical equipment	預收分銷及銷售醫療設備	-	570
		1,535	1,574

Contract liabilities include enterprise software solutions billed in advance for which revenue will be recognised over the contractual period, advanced billing to customers for the provision of outsourced services that is to be satisfied within one year and advance billing to customers for the distribution and sales of the medical equipment for which revenue will be recognised upon the transfer of the rights of medical equipment to the customer.

合約負債包括將於合同期內確認收入的預先開立的企業軟件解決方案、須於一年內就提供已外判的服務預先向客戶開立的發票及就將醫療設備的權利轉移予客戶時確認收益而預先向客戶開立的分銷及銷售醫療設備發票。

The following table shows how much of the revenue recognised relates to carried-forward contract liabilities and how much relates to performance obligations that were satisfied in prior periods.

下表列示已確認收益中與結轉合約負債相關的金額以及與過往期間已履行履約責任有關的金額。

		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
As at 1 January	於一月一日	1,574	3,005
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year	因年內就在年初計入之合約負債確認收入導致合約負債減少	(1,574)	(3,005)
Increase of receipts in advance from customers	客戶預收款項增加	1,535	1,655
Exchange realignment	匯兌調整	-	(81)
As at 31 December	於十二月三十一日	1,535	1,574

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22. LOANS AND BORROWINGS

22. 貸款及借款

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Current	流動		
Secured:	有抵押：		
Term loan 1	定期貸款1	2,605	2,505
Bank overdraft	銀行透支	-	1,600
Flexi loan	靈活貸款	-	2,467
Less: Unamortised transaction costs	減：未攤銷交易成本	-	(20)
		2,605	6,552
Non-current	非流動		
Secured:	有抵押：		
Term loan 1	定期貸款1	4,290	6,882
Less: Unamortised transaction costs	減：未攤銷交易成本	-	(51)
		4,290	6,831
Total loans and borrowings	貸款及借款總額	6,895	13,383
Unamortised transaction costs	未攤銷交易成本		
At beginning of the year	於年初	71	91
Amortisation for the year (Note 7)	年內攤銷(附註7)	(71)	(20)
At end of the year	於年末	-	71

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22. LOANS AND BORROWINGS (Continued)

The remaining maturities of the loans and borrowings at year end are as follows:

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Within 1 year	1年內	2,605	6,552
Later than 1 year but not later than 2 years	遲於1年但不遲於2年	2,731	2,599
Later than 2 years but not later than 5 years	遲於2年但不遲於5年	1,559	4,232
		6,895	13,383

Term loan 1 (floating rate), bank overdraft (floating rate) and FlexiLoan (floating rate)

These borrowings are secured by the followings:

- (i) first party open charge over the leasehold land (Note 15) and factory building (Note 14) of the Group;
- (ii) first party open charge over shop lot (Note 14) of the Group; and
- (iii) corporate guarantee by the Company.

The interest rate per annum at the reporting date for the loans and borrowings are as follows:

Group 本集團		2023	2022
		2023年 %	2022年 %
Term loan 1	定期貸款1	4.75	4.50
Bank overdraft	銀行透支	N/A 不適用	6.60
Flexi loan	靈活貸款	N/A 不適用	4.50

22. 貸款及借款(續)

於年末貸款及借款的餘下到期日如下：

	2023	2022
	2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Within 1 year	2,605	6,552
Later than 1 year but not later than 2 years	2,731	2,599
Later than 2 years but not later than 5 years	1,559	4,232
	6,895	13,383

定期貸款1 (浮動利率)、銀行透支 (浮動利率) 及靈活貸款 (浮動利率)

該等借款以下列各項作抵押：

- (i) 對本集團租賃土地 (附註15) 及工廠樓宇 (附註14) 的第一方公開押記；
- (ii) 對本集團商舖佔地 (附註14) 的第一方公開押記；及
- (iii) 本公司之企業擔保。

貸款及借款於報告日期的年利率如下：

	2023	2022
	2023年 %	2022年 %
Term loan 1	4.75	4.50
Bank overdraft	N/A 不適用	6.60
Flexi loan	N/A 不適用	4.50

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23. LEASE LIABILITIES

23. 租賃負債

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Current	流動		
Lease payment on data centre	數據中心租賃付款	104	–
Lease payment on motor vehicles	汽車租賃付款	77	–
Lease payment on office premise	辦公室物業租賃付款	143	82
		324	82
Non-current	非流動		
Lease payment on data centre	數據中心租賃付款	9	–
Lease payment on motor vehicles	汽車租賃付款	194	–
Lease payment on office premise	辦公室物業租賃付款	150	–
Total lease liabilities	租賃負債總額	677	82

Set out below is the movement in lease liabilities:

下文載列租賃負債的變動：

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
At beginning of the year	於年初	82	278
Addition	添置	764	–
Accretion of interest (Note 7)	利息增加(附註7)	13	8
Payment of lease liabilities	支付租賃負債	(182)	(204)
At end of the year	於年末	677	82

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23. LEASE LIABILITIES (Continued)

The remaining maturities of the lease liabilities at year end are as follows:

Group 本集團		2023	2022
		2023年 RM'000 千令吉特	2022年 RM'000 千令吉特
Within 1 year	1年內	324	82
Later than 1 year but not later than 5 years	遲於1年但不遲於5年	353	–
		677	82

The interest rates per annum at the reporting date for the lease liabilities are as follows:

Group 本集團		2023	2022
		2023年 %	2022年 %
Lease payment on data centre	數據中心租賃付款	4.90	4.90
Lease payment on motor vehicles	汽車租賃付款	4.55	–
Lease payment on office premise	辦公室物業租賃付款	4.75	4.90

23. 租賃負債(續)

於年末租賃負債的餘下到期日如下：

租賃負債於報告日期的年利率如下：

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24. DEFERRED TAXATION

24. 遞延稅項

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
At beginning of the year	於年初	(360)	(21)
Recognised in profit or loss (Note 13)	於損益內確認 (附註13)	(124)	(339)
At end of the year	於年末	(484)	(360)

Presented after appropriate offsetting as follows:

經適當抵銷後列示如下：

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Deferred tax assets	遞延稅項資產	736	532
Deferred tax liabilities	遞延稅項負債	(252)	(172)

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24. DEFERRED TAXATION (Continued)

The components and movements of deferred tax liabilities and assets during the financial years prior to offsetting are as follows:

Deferred tax liabilities of the Group:

		Property, plant and equipment 物業、 廠房及設備 RM'000 千令吉特	Intangible assets 無形資產 RM'000 千令吉特	Right-of-use assets 使用權資產 RM'000 千令吉特	Total 總計 RM'000 千令吉特
At 1 January 2023	於2023年1月1日	211	480	14	705
Recognised in profit or loss	於損益內確認	(211)	(295)	53	(453)
At 31 December 2023	於2023年12月31日	-	185	67	252
At 1 January 2022	於2022年1月1日	299	717	53	1,069
Recognised in profit or loss	於損益內確認	(88)	(237)	(39)	(364)
At 31 December 2022	於2022年12月31日	211	480	14	705

Deferred tax assets of the Group:

		Provision for bonus 花紅撥備 RM'000 千令吉特	Allowance for expected credit loss 預期信貸 虧損撥備 RM'000 千令吉特	Provision for unrealised foreign exchange 未變現 外匯撥備 RM'000 千令吉特	Contract liabilities 合約負債 RM'000 千令吉特	Other temporary differences 其他 暫時差額 RM'000 千令吉特	Total 總計 RM'000 千令吉特
At 1 January 2023	於2023年1月1日	(484)	(40)	(268)	(241)	(32)	(1,065)
Recognised in profit or loss	於損益內確認	244	1	268	(127)	(57)	329
At 31 December 2023	於2023年12月31日	(240)	(39)	-	(368)	(89)	(736)
At 1 January 2022	於2022年1月1日	(356)	(59)	(101)	(485)	(89)	(1,090)
Recognised in profit or loss	於損益內確認	(128)	19	(167)	244	57	25
At 31 December 2022	於2022年12月31日	(484)	(40)	(268)	(241)	(32)	(1,065)

24. 遞延稅項 (續)

於抵銷前財政年度內的遞延稅項負債及資產的組成部分及變動如下：

本集團遞延稅項負債：

本集團遞延稅項資產：

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25. SHARE CAPITAL

25. 股本

		Number of shares ('000) 股份數目 (千股)	HK'000 千港元
Authorised:	法定：		
At 1 January 2022, 31 December 2022 and 1 January 2023	於2022年1月1日、 2022年12月31日及 2023年1月1日	1,500,000	15,000
Share subdivision (Note (i))	股份拆細 (附註(i))	3,000,000	-
At 31 December 2023	於2023年12月31日	4,500,000	15,000

		Number of shares ('000) 股份數目 (千股)	HK'000 千港元	RM'000 千令吉特
Issued and fully paid:	已發行及繳足：			
At 1 January 2022, 31 December 2022 and 1 January 2023	於2022年1月1日、 2022年12月31日及 2023年1月1日	800,000	8,000	4,233
Share subdivision (Note (i))	股份拆細 (附註(i))	1,600,000	-	-
At 31 December 2023	於2023年12月31日	2,400,000	8,000	4,233

Note:

(i) Pursuant to a resolution passed by the Shareholders at the extraordinary general meeting held on 9 June 2023, every one issued and unissued ordinary share of HK\$0.01 each in the share capital of the Company was subdivided into three ordinary shares of one third Hong Kong cent each. The share subdivision became effective on 13 June 2023.

附註：

(i) 根據股東於2023年6月9日舉行的股東特別大會上通過的決議案，本公司股本中每股面值0.01港元的每一股已發行及未發行普通股已拆細為三股每股面值三分之一港仙的普通股。股份拆細於2023年6月13日生效。

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26. RESERVE

(a) Share premium

		RM'000 千令吉特
At 1 January 2022, 31 December 2022 and 31 December 2023	於2022年1月1日、2022年12月31日及 2023年12月31日	47,227

(b) Merger reserve

Merger reserve represents the excess of the aggregate of the paid-up capital of the subsidiaries over the consideration paid to effect the transfer of shares in Coeus Systems, Compugraphic Media and C-Link Malaysia.

(b) 合併儲備

合併儲備指附屬公司的繳足股本總額超過就Coeus Systems、Compugraphic Media及C-Link Malaysia的股份轉讓支付的代價的部分。

(c) Exchange reserve

Exchange reserve represents the exchange differences on translation of foreign operations.

(c) 匯兌儲備

匯兌儲備指換算海外業務的匯兌差額。

27. SIGNIFICANT RELATED PARTY TRANSACTIONS

Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and its related parties took place at terms agreed between the parties during the financial years:

27. 重大關聯方交易

買賣商品及服務

除財務報表其他地方披露的關聯方資料外，本集團與其關聯方之間的下述重大交易於財政年度按各方協定的條款進行：

Group 本集團		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
		Purchase of consumable from a related company, Compugraphic Forms Sdn. Bhd. (Note (i))	自關聯方Compugraphic Forms Sdn. Bhd. 購買消耗品 (附註(i))
Rental payable to director	應付董事租金	84	84

Note:

(i) It is a related party of the Group as a director of the Company is a shareholder of Compugraphic Forms Sdn. Bhd.

附註：

(i) 由於本公司一名董事為Compugraphic Forms Sdn. Bhd.的股東，故其為本集團的關聯方。

Information regarding outstanding balances arising from related party transactions as at reporting date are disclosed in Notes 18 and 20.

有關於報告日期關聯方交易產生的未償還結餘的資料披露於附註18及20。

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27. SIGNIFICANT RELATED PARTY TRANSACTIONS (Continued)

Compensation of key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly including any directors.

Group		2023	2022
本集團		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Fees	袍金	619	742
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	5,923	3,916
Pension scheme contributions	退休金計劃供款	282	349
		6,824	5,007
Included in total key management personnel compensation are:	主要管理人員薪酬總額包括：		
Directors' remuneration (Note 11)	董事薪酬(附註11)	6,479	4,322

The related party transactions above fall under the definition of connected transaction or continuing connected transaction in Chapter 14A of the Listing Rules, and they are fully exempted pursuant to Chapter 14A of the Listing Rules. The Company has complied with the requirements, where applicable, under Chapter 14A of the Listing Rules in respect of these transactions.

27. 重大關聯方交易 (續)

主要管理人員薪酬

主要管理人員指有權及有責任直接或間接規劃、領導及控制本集團活動的人員，包括任何董事。

上述關聯方交易構成上市規則第14A章所定義的關連交易或持續關連交易，並可根據上市規則第14A章獲全面豁免。本公司已就該等交易遵守上市規則第14A章項下的規定(如適用)。

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28. FAIR VALUE OF FINANCIAL INSTRUMENTS

Financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value:

		Note 附註
Trade and other receivables	貿易及其他應收款項	18
Trade and other payables	貿易及其他應付款項	20
Loans and borrowings	貸款及借款	22
Lease liabilities	租賃負債	23

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the reporting date or the impact of discounting is insignificant.

29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial risk management policy is to ensure that adequate financial resources are available for the development of the Group's operations whilst managing its financial risks, including credit risk, interest risk and liquidity risk.

The Group operates within clearly defined guidelines that are approved by the Board and the Group's policy is not to engage in speculative transactions.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

28. 金融工具的公平值

並非按公平值列賬但其賬面值為公平值的合理近似值的金融工具

以下為並非按公平值列賬但其賬面值為公平值的合理近似值的金融工具的類別：

該等金融資產及負債的賬面值為公平值的合理近似值，原因為其短期性質，或其為於報告日期或前後重新定價為市場利率的浮動利率工具，或貼現的影響並不重大。

29. 財務風險管理目標及政策

本集團的財務風險管理政策旨在確保有足夠的財務資源可用於本集團的業務發展，同時管理其財務風險，包括信貸風險、利息風險及流動資金風險。

本集團按照董事會批准的明確定義的指引進行運作，且本集團的政策是不從事投機交易。

以下各節詳述本集團上述財務風險的敞口及管理該等風險的目標、政策及程序。

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29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Credit risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from its receivables from customers and deposits with banks and financial institutions.

The Group has adopted a policy of only dealing with creditworthy counterparties. Management has a credit policy in place to control credit risk by dealing with creditworthy counterparties and deposit with banks and financial institutions with good credit rating. The exposure to credit risk is monitored on an ongoing basis and action will be taken for long outstanding debts.

Exposure to credit risk

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

Credit risk concentration profile

The Group's customers are financial institutions which include banks and insurance companies.

As at 31 December 2023, there were two customers (2022: two customers) accounted for 35% (2022: 48%) of the total net trade receivables.

29. 財務風險管理目標及政策 (續)

(a) 信貸風險

信貸風險指金融工具的客戶或對手方未能履行其合約義務而給本集團造成財務損失的風險。本集團承受的信貸風險主要來自應收客戶款項以及於銀行及金融機構的存款。

本集團已採取僅與信譽良好的對手方交易的政策。管理層制定一項信貸政策，透過與信譽良好的對手方交易並將資金存入信用評級良好的銀行及金融機構控制信貸風險。本集團持續監控信貸風險，並將就長期未償債務採取行動。

信貸風險敞口

於報告日期，本集團的最大信貸風險敞口由於財務狀況表內確認的各類金融資產的賬面值呈列。

信貸風險集中狀況

本集團的客戶為金融機構，包括銀行及保險公司。

於2023年12月31日，兩名客戶（2022年：兩名客戶）佔貿易應收款項淨額總額的35%（2022年：48%）。

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29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Credit risk (Continued)

Credit risk concentration profile (Continued)

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. As the customers are mainly financial institutions and insurance companies in Malaysia with similar loss patterns, the provision rates are based on days past due of the overall trade receivables. The calculation reflects the probability-weighted outcome, and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the financial IT services sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is an estimate. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

Generally, trade receivables are written-off if past due for more than two years and are not subject to enforcement activity. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 18. The Group does not hold collateral as security.

29. 財務風險管理目標及政策 (續)

(a) 信貸風險 (續)

信貸風險集中狀況 (續)

於各報告日期使用撥備矩陣進行減值分析，以計量預期信貸虧損。由於客戶主要為馬來西亞的金融機構及保險公司，虧損模式相似，故撥備率乃基於貿易應收款項總額的逾期天數計算。該計算反映了概率加權結果以及於報告日期可獲得的關於過往事件、當前狀況及未來經濟狀況預測的合理和可支持的信息。

撥備矩陣最初基於本集團的歷史觀察違約率計算。本集團將校準矩陣，以前瞻性資料調整歷史信貸虧損經驗。例如，倘預測經濟狀況（即國內生產總值）預期將在未來一年內惡化並可能導致金融IT服務業違約數量增加，則會調整歷史違約率。於各報告日期，本集團會更新歷史觀察違約率並分析前瞻性估計的變動。評估歷史觀察違約率、預測經濟狀況及預期信貸虧損之間的相關性乃屬估計。本集團的歷史信貸虧損經驗及經濟狀況預測亦可能無法代表客戶未來的實際違約情況。

一般而言，貿易應收款項如逾期超過兩年並且不受執法活動影響則予以撇銷。於報告日期的最高信貸風險為於附註18披露的各類金融資產的賬面值。本集團並無持有任何抵押品作抵押。

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29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(a) Credit risk (Continued)

Credit risk concentration profile (Continued)

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

Group	Expected credit loss rate 預期信貸虧損率	Estimated total gross carrying amount at default 估計違約賬面總值總額	Expected credit losses 預期信貸虧損		Net balance 結餘淨額	
			Collectively assessed 集體評估	Individually assessed 個別評估		
本集團	%	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	RM'000 千令吉特	
31 December 2023		2023年12月31日				
Neither past due nor impaired	既未逾期亦未減值	0.57%	10,277	59	-	10,218
1 to 30 days past due not impaired	逾期1至30天但未減值	1.26%	2,855	36	-	2,819
31 to 60 days past due not impaired	逾期31至60天但未減值	2.22%	2,698	60	-	2,638
61 to 90 days past due not impaired	逾期61至90天但未減值	2.96%	1,282	38	-	1,244
More than 90 days past due not impaired	逾期90天以上但未減值	10.05%	3,064	308	-	2,756
Total	總計	17.08%	20,176	501	-	19,675
31 December 2022		2022年12月31日				
Neither past due nor impaired	既未逾期亦未減值	0.22%	8,194	18	-	8,176
1 to 30 days past due not impaired	逾期1至30天但未減值	0.55%	5,865	32	-	5,833
31 to 60 days past due not impaired	逾期31至60天但未減值	0.82%	2,319	19	-	2,300
61 to 90 days past due not impaired	逾期61至90天但未減值	1.16%	862	10	-	852
More than 90 days past due not impaired	逾期90天以上但未減值	6.34%	2,790	94	83	2,613
Total	總計	9.09%	20,030	173	83	19,774

29. 財務風險管理目標及政策 (續)

(a) 信貸風險 (續)

信貸風險集中狀況 (續)

以下載列有關本集團貿易應收款項使用撥備矩陣的信貸風險的資料：

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29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group is exposed to interest rate risk arising from bank borrowings. The Group does not use derivative financial instruments to hedge its exposure to interest rate fluctuations. However, it is the Group's policy to obtain the most favourable interest rates available whenever the Group obtains additional financing through bank borrowings.

The information on maturity dates and effective interest rates of financial liabilities is disclosed in their respective notes.

Interest rate sensitivity

The Group's term loans at floating rates were denominated in Ringgit Malaysia. At the reporting date, if interest rates had been 50 basis point higher/lower with all other variables held constant, the Group's profit before tax would have been lower/higher, as follows:

Group 本集團		2023	2022
		2023年	2022年
		RM'000	RM'000
		千令吉特	千令吉特
Effect on profit before tax	對除稅前溢利之影響	34	46

The assumed movement in basis points for the interest rate sensitivity analysis is based on the currently observable market environment.

29. 財務風險管理目標及政策 (續)

(b) 利率風險

利率風險為本集團金融工具的公平值或未來現金流量將因市場利率變動而波動所帶來的風險。

本集團須承擔銀行借款產生的利率風險。本集團並無使用衍生金融工具對沖其利率波動風險。然而，本集團的政策是自銀行借款取得額外融資並獲得最優惠利率。

有關金融負債到期日及實際利率的資料於各自的附註中披露。

利率敏感度

本集團按浮動利率計息的定期貸款乃以馬來西亞令吉特計值。於報告日期，在所有其他變量維持不變的情況下，倘利率上升／下降50個基點，則本集團的除稅前溢利將減少／增加，如下：

利率敏感度分析假設的基點變動乃基於當前可觀察的市場環境。

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29. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(c) Liquidity risk

Liquidity risk refers to the risk that the Group will encounter difficulty in meeting its financial obligations as they fall due. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group finances its liquidity through internally generated cash flows and minimises liquidity risk by keeping committed credit lines available.

The table below summarises the maturity profile of the Group's liabilities at the reporting date based on contractual undiscounted repayment obligations.

29. 財務風險管理目標及政策 (續)

(c) 流動資金風險

流動資金風險指本集團難以履行其到期財務義務的風險。本集團面對的流動資金風險主要來自金融資產及負債到期日的錯配。

本集團的資金需求及流動資金風險的管理旨在及時履行業務義務。本集團透過內部產生的現金流量為其流動資金提供資金，並透過保持可用的承諾信貸額度以最大程度地降低流動資金風險。

下表概述於報告日期基於合約未貼現償還義務的本集團負債到期情況。

Group 本集團	On demand or within one year 按要求或 於一年內 RM'000 千令吉特	Two to five years 二至五年 RM'000 千令吉特	Total 總計 RM'000 千令吉特	
At 31 December 2023	於2023年12月31日			
Financial liabilities	金融負債			
Trade payables and other payables	貿易應付款項及其他 應付款項	7,935	–	7,935
Loans and borrowings	貸款及借款	2,875	4,458	7,333
Lease liabilities	租賃負債	348	367	715
		11,158	4,825	15,983
At 31 December 2022	於2022年12月31日			
Financial liabilities	金融負債			
Trade payables and other payables	貿易應付款項及其他 應付款項	7,812	–	7,812
Loans and borrowings	貸款及借款	6,907	7,296	14,203
Lease liabilities	租賃負債	110	45	155
		14,829	7,341	22,170

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30. CHANGES IN LIABILITIES ARISING FROM FINANCING ACTIVITIES

30. 融資活動產生的負債變動

Group 本集團		Lease liabilities	Loans and borrowings	Total liabilities from financing activities
		租賃負債 RM'000 千令吉特 (Note 23) (附註23)	貸款及借 款及借 款 RM'000 千令吉特 (Note 22) (附註22)	融資活動 產生的 負債總額 RM'000 千令吉特
1 January 2022	2022年1月1日	278	16,203	16,481
Interest paid	已付利息	–	(417)	(417)
Repayment of loans and borrowings	償還貸款及借 款	–	(2,841)	(2,841)
Repayment of lease liabilities	償還租賃負債	(204)	–	(204)
Interest expense	利息開支	8	418	426
Amortisation of transaction costs	交易成本攤銷	–	20	20
31 December 2022	2022年12月31日	82	13,383	13,465
1 January 2023	2023年1月1日	82	13,383	13,465
Interest paid	已付利息	–	(375)	(375)
Repayment of loans and borrowings	償還貸款及借 款	–	(6,559)	(6,559)
Repayment of lease liabilities	償還租賃負債	(182)	–	(182)
Additions	添置	764	–	764
Interest expense	利息開支	13	375	388
Amortisation of transaction costs	交易成本攤銷	–	71	71
31 December 2023	2023年12月31日	677	6,895	7,572

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31. CAPITAL MANAGEMENT

The Group's capital management is to maintain a strong capital base and safeguard the Group's ability to continue as a going concern and maintains an optimal capital structure, so as to maximise shareholders value. Management reviews the capital structure by considering the cost of capital and the risks associated with the capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividend paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital using a gearing ratio, which is the total loans and borrowings as a percentage of total equity attributable to the equity holders of the Company at the financial year end. The Group's policy is to maintain a prudent level of gearing ratio that complies with debt covenant and regulatory requirement. The gearing ratios at end of the reporting period are as follows:

		2023	2022
		2023年	2022年
Group		RM'000	RM'000
本集團		千令吉特	千令吉特
Loans and borrowings (Note 22)	貸款及借款 (附註22)	6,895	13,383
Equity attributable to the equity holders of the Company	本公司股權持有人應佔之權益	81,222	84,561
Gearing ratio	資產負債比率	8.5%	15.8%

There were no changes in the Group's approach to capital management during the financial year.

31. 資金管理

本集團的資本管理旨在維持強大的資本基礎，保障本集團持續經營的能力，並維持最佳的資本架構，以使股東價值最大化。管理層透過考慮資本成本及與資本相關的風險以檢討資本架構。

為維持或調整資本架構，本集團或會調整派付予股東的股息金額、向股東歸還資本、發行新股或出售資產以減少債務。

本集團使用資產負債比率監督資本，為貸款及借款總額佔財政年度結束時本公司股權持有人應佔之權益總額的百分比。本集團的政策是維持審慎的資產負債比率，以符合債務契諾及監管規定。於報告期末的資產負債比率如下：

於財政年度內，本集團的資本管理方式並無變動。

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32. PARTLY-OWNED SUBSIDIARY

Financial information of a subsidiary that the Company has material non-controlling interests is provided below.

Proportion of equity interest held by non-controlling interests

Name 名稱	Country of incorporation and operation 註冊成立及營運所在的國家	2023 2023年	2022 2022年
Qingdao Yongbao 青島永保	People's Republic of China 中華人民共和國	48,780.5%	48.7805%
		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Accumulated balances of material non-controlling interest	重大非控股權益的累計結餘		
Qingdao Yongbao	青島永保	4,616	3,298
Profit allocated to material non-controlling interest	分配至重大非控股權益的溢利		
Qingdao Yongbao	青島永保	831	1,087

The summarised financial information of the Group's subsidiary that has material non-controlling interests is set out below. This information is presented based on amounts before inter-company eliminations.

32. 部分擁有的附屬公司

擁有重大非控股權益的本公司附屬公司財務資料載於下文。

佔透過非控股權益持有的股權的比例

本集團擁有重大非控權益之附屬公司之財務資料概要載於下文。此資料乃基於公司間對銷前金額呈列。

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32. PARTLY-OWNED SUBSIDIARY (Continued)

Qingdao Yongbao

32. 部分擁有的附屬公司 (續)

青島永保

		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Current assets	流動資產	13,380	8,370
Non-current assets	非流動資產	55	77
Current liabilities	流動負債	(3,973)	(1,687)
Non-current liabilities	非流動負債	-	-
Equity attributable to owners of the Company	本公司擁有人應佔權益	4,846	3,462
Non-controlling interests	非控股權益	4,616	3,298
Revenue	收益	14,074	22,693
Expenses	開支	(12,371)	(20,465)
Profit for the year	年內溢利	1,703	2,228
Profit attributable to owners of the Company	本公司擁有人應佔溢利	872	1,141
Profit attributable to the non-controlling interests	非控股權益應佔溢利	831	1,087
Profit for the year	年內溢利	1,703	2,228
Other comprehensive income/(loss) attributable to owners of the Company	本公司擁有人應佔其他全面收益／(虧損)	512	(541)
Other comprehensive income/(loss) attributable to the non-controlling interests	非控股權益應佔其他全面收益／(虧損)	487	(516)
Other comprehensive income/(loss) for the year	年內其他全面收益／(虧損)	999	(1,057)
Total comprehensive income attributable to owners of the Company	本公司擁有人應佔全面收益總額	1,384	600
Total comprehensive income attributable to the non-controlling interests	非控股權益應佔全面收益總額	1,318	571
Total comprehensive income for the year	年內全面收益總額	2,702	1,171
Dividends paid to non-controlling interests	向非控股權益支付股息	-	-
Net cash inflow/(outflow) from operating activities	經營活動之現金流入／(流出) 淨額	391	(4,446)
Net cash inflow from investing activities	投資活動之現金流入淨額	13	-
Net cash outflow from financing activities	融資活動之現金流出淨額	-	(869)
Net increase/(decrease) in cash and cash equivalents	現金及現金等額項目增加／(減少) 淨額	404	(5,315)

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33. COMMITMENTS

33. 承擔

		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Contracted for but not provided for in the consolidated financial statements:	已訂約但未於綜合財務報表作撥備：		
In relation to the conversion of an existing building of data centre	有關改建現有樓宇為數據中心	1,282	1,282
In relation to the acquisition of source code as an intangible asset	有關收購源代碼為無形資產	-	4,759

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34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY 34. 本公司財務狀況表

Information about the statement of financial position of the Company at the end of the reporting year is as follows:

於報告年度末有關本公司財務狀況表的資料如下：

		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特
Assets	資產		
Non-current asset	非流動資產		
Investments in subsidiaries	於附屬公司的投資	16,440	20,906
Current assets	流動資產		
Prepayments and other receivables	預付款項及其他應收款項	2,861	4,693
Cash and bank balances	現金及銀行結餘	225	2,614
		3,086	7,307
Total assets	資產總值	19,526	28,213
Equity and liabilities	權益及負債		
Current liabilities	流動負債		
Other payables and accruals	其他應付款項及應計費用	1,199	880
Amounts due to subsidiaries	應付附屬公司款項	2,411	1,453
Amounts due to holding companies	應付控股公司款項	11	10
		3,621	2,343
Net current (liabilities)/assets	流動(負債) / 資產淨值	(535)	4,964
Net assets	資產淨值	15,905	25,870
Equity	權益		
Share capital	股本	4,233	4,233
Reserve (Note)	儲備(附註)	11,672	21,637
Total equity	權益總額	15,905	25,870
Total equity and liabilities	權益及負債總額	19,526	28,213

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the financial year ended 31 December 2023 截至2023年12月31日止財政年度

34. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued) 34. 本公司財務狀況表 (續)

Note:

A summary of the Company's reserves is as follows:

附註：

本公司儲備的概要如下：

		Accumulated losses 累計虧損 RM'000 千令吉特	Share premium 股份溢價 RM'000 千令吉特	Exchange reserve 匯兌儲備 RM'000 千令吉特	Total reserves 儲備總額 RM'000 千令吉特
At 1 January 2023	於2023年1月1日	(27,911)	47,227	2,321	21,637
Total comprehensive loss	全面虧損總額	(10,975)	–	1,010	(9,965)
At 31 December 2023	於2023年12月31日	(38,886)	47,227	3,331	11,672
At 1 January 2022	於2022年1月1日	(17,467)	47,227	579	30,339
Total comprehensive loss	全面虧損總額	(10,444)	–	1,742	(8,702)
At 31 December 2022	於2022年12月31日	(27,911)	47,227	2,321	21,637

35. EVENTS AFTER THE REPORTING PERIOD

In addition to those disclosed elsewhere in the consolidated financial statements, the following events took place subsequent to the end of the reporting period:

Subsequent to 31 December 2023, the Group completed its acquisition of 100% equity interest in Sun Join Investment Limited. The transaction was completed on 26 January 2024 and the acquisition cost of HK\$474,251,497, which was satisfied by the issue of consideration shares upon completion. Details of the acquisition are set out in the Group's announcements dated 28 December 2023, 19 January 2024 and 26 January 2024.

Sun Join Investment Limited is principally engaged in investment holding and its subsidiaries are principally engaged in business of internet hospital and the business of providing brick-and-mortar clinical services.

Since the management is in the process of finalization of the initial accounting for the business combination as at 26 January 2024, and hence it is impracticable to disclose further information about the acquisition as at 26 January 2024 at the time the consolidated financial statements are authorised for issue.

35. 報告期後事項

除綜合財務報表所披露者外，以下事件於報告期末隨後發生：

於2023年12月31日之後，本集團已完成收購盛濟投資有限公司100%的股權。該交易已於2024年1月26日完成，收購成本為474,251,497港元，已於完成後透過發行代價股份支付。收購事項詳情載於本集團日期為2023年12月28日、2024年1月19日及2024年1月26日的公告。

盛濟投資有限公司主要從事投資控股及其附屬公司主要從事互聯網醫院業務及提供實體門診服務業務。

由於管理層正在確定該項於2024年1月26日的業務合併的初步會計處理，因此於綜合財務報表授權發佈時未能披露有關於2024年1月26日的收購事項的進一步資料。

FINANCIAL SUMMARY

財務概要

A summary of the audited consolidated results and assets and liabilities of the Group for the past five financial years is set out below:

本集團最近五個財務政年度的經審核綜合業績及資產及負債摘要如下：

RESULTS

業績

		For the year ended 31 December 截至12月31日止年度				
		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特	2021 2021年 RM'000 千令吉特	2020 2020年 RM'000 千令吉特	2019 2019年 RM'000 千令吉特
Revenue	收益	93,763	105,680	111,901	76,719	71,526
(Loss)/profit before tax	除稅前(虧損)/溢利	(1,465)	2,697	9,106	704	19,015
Income tax expense	所得稅開支	(1,953)	(2,417)	(4,561)	(5,769)	(5,962)
(Loss)/profit for the year	年內(虧損)/溢利	(3,418)	280	4,545	(5,065)	13,053
(Loss)/profit for the year attributable to: Equity holders of the Company	應佔年內(虧損)/溢利: 本公司股權持有人	(4,249)	(807)	2,726	(5,065)	13,053

ASSETS AND LIABILITIES

資產及負債

		At 31 December 於12月31日				
		2023 2023年 RM'000 千令吉特	2022 2022年 RM'000 千令吉特	2021 2021年 RM'000 千令吉特	2020 2020年 RM'000 千令吉特	2019 2019年 RM'000 千令吉特
Total assets	總資產	103,620	111,760	117,162	106,321	70,234
Total liabilities	總負債	(17,782)	(23,901)	(29,288)	(25,404)	(22,242)
Total equity	總權益	85,838	87,859	87,874	80,917	47,992
Total equity attributable to: Equity holders of the Company	應佔總權益: 本公司股權持有人	81,222	84,561	85,147	80,917	47,992

DEFINITIONS

釋義

The following expressions shall, unless the content otherwise states, have the following meanings: 除文義另有所指外，以下詞彙具有下列涵義：

“2021 Announcement” 「2021年公告」	指	the announcement of the Company dated 4 November 2021 本公司日期為2021年11月4日之公告
“2022 Announcement” 「2022年公告」	指	the announcement of the Company dated 10 January 2022 本公司日期為2022年1月10日之公告
“2023 Announcement” 「2023年公告」	指	the announcement of the Company dated 28 July 2023 本公司日期為2023年7月28日之公告
“2024 AGM” 「2024年股東週年大會」	指	the 2024 annual general meeting of the company to be held on Thursday, 23 May 2024 at 20/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong or any adjournment thereof 將於2024年5月23日(星期四)假座香港銅鑼灣希慎道33號利園一期20樓舉行的本公司2024年股東週年大會或其他任何續會
“Acquisition” 「收購事項」	指	the acquisition of 100% of the issued shares of Sun Join through our direct wholly-owned subsidiary, Core Squared Limited 透過我們的直接全資附屬公司Core Squared Limited收購盛濟100%已發行股份
“AI” 「AI」	指	artificial intelligence 人工智能
“Articles” 「細則」	指	the memorandum and articles of association of the Company as amended from time to time 本公司的組織章程大綱及細則(經不時修訂)
“Audit Committee” 「審核委員會」	指	the audit committee of the Board 董事會審核委員會
“Board” or “Board of Directors” 「董事會」	指	the board of Directors 董事會
“BVI” 「英屬處女群島」	指	the British Virgin Islands 英屬處女群島
“CG Code” 「企業管治守則」	指	the Corporate Governance Code contained in Appendix C1 (formerly Appendix 14) to the Listing Rules 上市規則附錄C1(前稱為附稱14)所載《企業管治守則》
“Chief Executive Officer” 「行政總裁」	指	the chief executive officer of the Company 本公司行政總裁

DEFINITIONS

釋義

“Code Provision(s)” 「守則條文」	指	the code provisions set out in the CG Code 企業管治守則所載守則條文
“Company” or “our Company” 「本公司」	指	C-Link Squared Limited, an exempted company incorporated in the Cayman Islands with limited liability, the issued shares of which are listed and traded on the Main Board of the Stock Exchange (Stock Code: 1463) C-Link Squared Limited，於開曼群島註冊成立的獲豁免有限公司，其已發行股份在聯交所主板上市及買賣（股份代號：1463）
“Companies Act” 「公司法」	指	the Companies Act (2023 Revision) of the Cayman Islands, as amended, supplemented or otherwise modified from time to time 開曼群島公司法（2023年修訂版），經不時修訂、補充或以其他方式修改
“Companies Ordinance” 「公司條例」	指	Companies Ordinance (Chapter 622 of the Laws of Hong Kong) 香港法例第622章公司條例
“controlling shareholders” 「控股股東」	指	has the meaning ascribed thereto under the Listing Rules 具有上市規則所賦予的涵義
“COVID-19 Pandemic” or “COVID-19 Outbreak” 「COVID-19 疫情」或 「COVID-19 爆發」	指	COVID-19 pandemic outbreak COVID-19疫情爆發
“Data Centre” 「數據中心」	指	the tier 3 compliant data centre 符合三級標準的數據中心
“Directors” 「董事」	指	the director(s) of our Company 本公司董事
“Executive Director(s)” 「執行董事」	指	the executive director(s) of the Company 本公司執行董事
“Flash Dragon” 「Flash Dragon」	指	Flash Dragon Company Limited, a company wholly-owned by Mr. F Ling Flash Dragon Company Limited，一間由F Ling先生全資擁有的公司

DEFINITIONS

釋義

“Group”, “our Group”, “we”, “our” or “us”		our Company and its subsidiaries (or our Company and any one or more of its subsidiaries, as the content may require) or, where the context so requires, in respect of the period before our Company became the holding company of its present subsidiaries, the present subsidiaries of our Company and the businesses carried on by such subsidiaries or (as the case may be) their respective predecessors
「本集團」或「我們」	指	本公司及其附屬公司（或本公司及其任何一家或多家附屬公司，視乎內容需要而定），或如文義所需，於本公司成為其現有附屬公司的控股公司之前期間，則指本公司的現有附屬公司及該等附屬公司所從事的業務或（視乎情況而定）彼等各自的前身公司
“Hong Kong” 「香港」	指	the Hong Kong Special Administrative Region of the PRC 中國香港特別行政區
“HK\$”, “HKD” or “Hong Kong dollar(s)” 「港元」	指	Hong Kong dollar(s), the lawful currency of Hong Kong 香港法定貨幣港元
“Independent Non-Executive Director(s)” 「獨立非執行董事」	指	the independent non-executive director(s) of the Company 本公司獨立非執行董事
“IT” 「IT」	指	information technologies 資訊科技
“Latest Practicable Date” 「最後可行日期」	指	22 April 2024, being the latest practicable date for the purpose of ascertaining certain information contained in this annual report prior to its publication 2024年4月22日，即本年報刊發前確定當中所載若干資料的最後可行日期
“Jupiter Rain” 「Jupiter Rain」	指	Jupiter Rain Company Limited, a company wholly-owned by Mr. W Ling Jupiter Rain Company Limited，一間由W Ling先生全資擁有的公司
“Listing” 「上市」	指	the listing of Shares on the Main Board of the Stock Exchange 股份於聯交所主板上市
“Listing Date” 「上市日期」	指	27 March 2020, the date on which dealings in the Shares on the Main Board first commence 2020年3月27日，即股份首次開始在主板買賣的日期
“Listing Rules” 「上市規則」	指	the Rules Governing the Listing of Securities on the Main Board as amended, supplemented or otherwise modified from time to time 主板證券上市規則（經不時修訂、補充或以其他方式修改）
“Main Board” 「主板」	指	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operating in parallel with GEM of the Stock Exchange 由聯交所運作的證券交易所（不包括期權市場），獨立於聯交所GEM並與之並行運作

DEFINITIONS

釋義

“MCO” 「行動管制令」	指	Movement Control Order 行動管制令
“MICR” 「MICR」	指	magnetic ink character recognition 磁墨水字符識別
“Model Code” 「標準守則」	指	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix C3 (formerly Appendix 10) to the Listing Rules, as amended from time to time 上市規則附錄C3 (前稱為附錄10) 所載《上市發行人董事進行證券交易的標準守則》(經不時修訂)
“Mr. F Ling” 「F Ling先生」	指	Mr. Ling Sheng Hwang, the brother of Mr. W Ling and Mr. S Ling Ling Sheng Hwang先生，W Ling先生和S Ling先生的兄弟
“Mr. S Ling” 「S Ling先生」	指	Mr. Ling Sheng Shyan, a Non-Executive Director and the brother of Mr. W Ling and Mr. F Ling Ling Sheng Shyan先生，為非執行董事以及W Ling先生和F Ling先生的兄弟
“Mr. W Ling” 「W Ling先生」	指	Mr. Ling Sheng Chung, the brother of Mr. F Ling and Mr. S Ling Ling Sheng Chung先生，F Ling先生和S Ling先生的兄弟
“Nomination Committee” 「提名委員會」	指	the nomination committee of the Board 董事會提名委員會
“Non-Executive Director(s)” 「非執行董事」	指	the non-executive director(s) of the Company 本公司非執行董事
“PRC” 「中國」	指	the People's Republic of China 中華人民共和國
“Prospectus” 「招股章程」	指	the prospectus of the Company dated 17 March 2020 本公司日期為2020年3月17日的招股章程

DEFINITIONS

釋義

“Qingdao Yongbao” 「青島永保」	指	Qingdao Yongbao Cloud Technology Co., Ltd.* (青島永保雲科技有限公司), a limited liability company established in the PRC on 22 September 2020, and a non-wholly owned subsidiary of the Company 青島永保雲科技有限公司，一間於2020年9月22日在中國成立的有限責任公司，並為本公司的非全資附屬公司
“Remuneration Committee” 「薪酬委員會」	指	the remuneration committee of the Board 董事會薪酬委員會
“Reporting Period” 「報告期」	指	the year ended 31 December 2022 截至2022年12月31日止年度
“RM” or “RM cents” 「令吉特」或「令吉特仙」	指	Ringgit and Ringgit cents, the lawful currency of Malaysia 馬來西亞法定貨幣令吉特及令吉特仙
“RMB” 「人民幣」	指	Renminbi, the lawful currency of the PRC 中國法定貨幣人民幣
“SaaS” 「SaaS」	指	Software as a service 軟件即服務
“Senior Management” 「高級管理層」	指	the senior management of the Company 本公司高級管理層
“SFO” 「證券及期貨條例」	指	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended and supplemented from time to time 香港法例第571章證券及期貨條例 (經不時修訂及補充)
“SGD” 「新加坡元」	指	Singapore Dollar 新加坡元
“Share Option Scheme” 「購股權計劃」	指	the share option scheme adopted by our Company on 11 March 2020 本公司於2020年3月11日採納的購股權計劃
“Share(s)” 「股份」	指	ordinary shares of HK\$0.01 each in the share capital of our Company 本公司股本中每股面值0.01港元的普通股
“Shareholder(s)” 「股東」	指	the holder(s) of the Shares 股份持有人

DEFINITIONS

釋義

“Stock Exchange” 「聯交所」	指	The Stock Exchange of Hong Kong Limited 香港聯合交易所有限公司
“substantial shareholder(s)” 「主要股東」	指	has the meaning ascribed thereto under the Listing Rules 具有上市規則所賦予的涵義
“United States” 「美國」	指	the United States of America, its territories, its possessions and all areas subject to its jurisdiction 美利堅合眾國，其領土及屬地及受其司法管轄的所有地區
“%” 「%」	指	per cent 百分比

* For identification purposes only

