



EuroEyes

EuroEyes International Eye Clinic Limited
德視佳國際眼科有限公司

(Incorporated in the Cayman Islands with limited liability)
(於開曼群島註冊成立的有限公司)

Stock code 股份代號: 1846

Annual Report
年度報告

2024



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CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Dr Jørn Slot Jørgensen
(Chairman and Chief Executive Officer)

Dr Markus Braun
(Chief Financial Officer)

Mr Jannik Jonas Slot Jørgensen
Prof Dan Zoltan Reinstein

Non-executive Director

Mr Marcus Huascar Bracklo

Independent Non-executive Directors

Mr Hans Helmuth Hennig
Ms Katherine Rong Xin
Mr Philip Duncan Wright

AUDIT COMMITTEE

Mr Philip Duncan Wright (Chairman)
Mr Marcus Huascar Bracklo
Mr Hans Helmuth Hennig

REMUNERATION COMMITTEE

Mr Hans Helmuth Hennig (Chairman)
Dr Jørn Slot Jørgensen
Ms Katherine Rong Xin

NOMINATION COMMITTEE

Dr Jørn Slot Jørgensen (Chairman)
Mr Philip Duncan Wright
Ms Katherine Rong Xin

AUTHORISED REPRESENTATIVES

Dr Markus Braun
Ms Rosenna Ho

COMPANY SECRETARY

Ms Rosenna Ho

CORPORATE HEADQUARTERS

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AUDITOR

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STOCK CODE

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FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published financial statements, is set out as below:

	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000	2021 HK\$'000	2020 HK\$'000
Result					
Revenue	715,682	714,289	610,291	632,931	473,818
Gross profit	286,593	335,521	270,844	312,545	214,100
Profit for the year	84,359	133,254	83,518	132,384	64,073
Adjusted net profit after tax for the year	100,334	141,717	101,232	137,278	70,614
Profit attributable to owners of the Company	82,285	131,242	89,472	133,560	65,580
Adjusted profit attributable to owners of the Company	98,260	139,705	107,186	138,454	65,898
Gross profit margin(%)	40.0	47.0	44.4	49.4	45.2
Net profit margin(%)	11.8	18.7	13.7	20.9	13.5
Adjusted net profit margin(%)	14.0	19.8	16.6	21.7	14.9
Earnings per share					
basic	24.929	39.544	26.958	40.673	19.935
diluted	24.915	39.501	26.927	40.577	17.438
Adjusted earnings per share					
basic	29.769	42.094	32.295	42.163	21.859
diluted	29.752	42.049	32.258	42.063	19.143
Assets and liabilities					
Total assets	1,599,435	1,753,598	1,541,040	1,369,022	1,314,181
Total liabilities	(473,721)	(588,090)	(497,947)	(328,545)	(324,569)
Equity					
Equity attributable to the owners of the Company	1,092,965	1,134,776	1,014,266	1,005,552	953,292
Non-controlling interests	32,749	30,732	28,827	34,925	36,320
Total Equity	1,125,714	1,165,508	1,043,093	1,040,477	989,612



Notes:

- (1) The adjusted net profit after tax for the year, adjusted profit attributable to owners of the Company, adjusted net profit margin and adjusted earnings per share – basic and diluted are non-International Financial Reporting Standards (“IFRS”) financial measures. For further details, see “Management Discussion and Analysis - Non-IFRS Financial Measures” section below.
- (2) The Company defines adjusted profit attributable to owners of the Company as profit attributable to owners of the Company adjusted for the impact of significant one-off items attributable to owners of the Company.
- (3) Adjusted net profit margin is calculated by dividing adjusted net profit after tax by revenue.
- (4) Adjusted basic earnings per share is calculated by dividing:
 - adjusted profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
 - by the weighted average number of ordinary shares outstanding the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

Adjusted diluted earnings per share adjusts the figures used in the determination of adjusted basic earnings per share to take into account:

- the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
 - the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.
- (5) The above published results and statement of asset and liabilities have been prepared on a consistent basis.



Dear Shareholders,

On behalf of the board of directors of EuroEyes International Eye Clinic Limited, I am pleased to present the annual report for the Company and its subsidiaries for the year ended December 31, 2024.

Since our inception in 1993 with a single clinic in Hamburg, Germany, we have concentrated on refractive treatments for myopia, high myopia, and presbyopia, rather than covering the entire field of ophthalmology. This specialization has allowed us to excel in a highly profitable area of our industry.

Our clinics in Germany, Denmark, the United Kingdom, and China are designed to focus exclusively on these treatments, which also helps us minimize capital expenditures for new locations.

This strategy of combining lucrative treatments with controlled costs enables us to achieve break-even quickly after opening, and even a slight increase in surgeries can lead to a significant rise in our financial performance indicators.

As I look back on the past year, I want to express my gratitude to our team for their steadfast dedication and hard work. Despite facing a challenging geopolitical landscape, sluggish macroeconomic growth, and low consumer confidence, we have continued to deliver high-quality ophthalmic services and have intensified our focus on presbyopia treatment through lens exchange surgery or Presbyond.



FINANCIAL HIGHLIGHTS

The fiscal year 2024 presented several challenges, including a slowdown in economic growth and decreased consumer confidence. Nevertheless, our renewed strategic emphasis on presbyopia treatment enabled the Group to navigate these obstacles and achieve a commendable performance for the year.

Our group revenue reached a new record of HK\$715.7 million, with contributions from Germany, the PRC, Denmark, and the UK amounting to approximately HK\$385.2 million, HK\$145.5 million, HK\$71.6 million, and HK\$113.4 million, respectively, compared to HK\$714.3 million for the year ended December 31, 2023.

BUSINESS REVIEW AND OUTLOOK

Geopolitical challenges, along with high inflation and sluggish economic growth, have adversely affected consumer sentiment in Europe and China, particularly among younger individuals. Nevertheless, our group achieved a record revenue of HK\$715.7 million, with over half of this coming from lens exchange surgeries aimed at senior citizens. Revenue from these surgeries rose to HK\$390.8 million, marking a 5% increase compared to the previous year, despite the prevailing challenges.

The strong demand for presbyopia treatments allowed us to expand our operations in Germany, the UK, and China. In Germany, our revenue increased by 1% from last year, reaching HK\$385.2 million. This year, we opened two new clinics in Wiesbaden and Kiel, both of which quickly exceeded our expectations.

In the UK, our London Vision Clinic faced challenges due to a downturn in the myopia treatment market. However, our flagship Laser Eye Clinic in Knightsbridge, which opened in 2023, quickly gained traction and helped alleviate some of the difficulties by focusing on presbyopia treatments. Revenue from the UK grew by 12% year-on-year to HK\$113.4 million.

In China, businesses have been impacted by an unprecedented decline in consumer confidence. We faced challenges, particularly in the myopia treatment sector. Fortunately, strong growth in lens exchange surgeries allowed us to counterbalance the setbacks in refractive laser and ICL surgery, resulting in a 1% year-on-year revenue increase to HK\$145.5 million. Our patients have confidence in us because we have brought the latest technology to the country. For example, EuroEyes is one of the very few clinics in China that began using the VISUMAX800 machine just days after it received approval for use in Mainland China. Our flagship clinic in Hong Kong, which opened in 2023, has shown promising results with a consistent upward trend in monthly surgeries. We are among the first two clinics in the city to begin utilizing Light Adjustable Lens for patients who are not suitable for trifocal lens implantation. We are known for our commitment to consistently bringing the latest technology to the country.

Looking ahead, EuroEyes is dedicated to its expansion plans to meet the future demand for surgical eye treatments in Europe and Asia. We will keep leveraging the growing elderly population in the markets where the Group functions and strengthen our leading position in the presbyopia treatment sector. In 2025, we aim to grow our business through mergers and acquisitions in new European markets.

APPRECIATION

On behalf of the Company's directors, I would like to extend my heartfelt thanks to all shareholders and business partners for their trust and ongoing support. I also want to acknowledge the management team and all employees of the Group for their hard work and contributions over the past year. Wishing you and your families all the best, safe and healthy.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

Highlights

The fiscal year 2024 proved to be difficult for the Group, as it experienced a rapid decline in the myopia correction market due to decreased consumer confidence in both Europe and China. However, as the leading company in the presbyopia treatment sector, the Group achieved significant revenue growth in its lens exchange segment, compensating for the losses in the myopia treatment market. For the year ended 31 December 2024 (the “**Fiscal Year**” or “**Reporting Period**”), the Group’s total revenue reached a record high of HK\$715.7 million, compared to HK\$714.3 million the previous year. Revenue from lens exchange surgeries hit a new peak at HK\$390.8 million in the Fiscal Year, reflecting a 5.1% increase from the prior year. The revenue share from lens exchange surgeries rose to 54.6%, up from 52.8% in 2023. With the addition of revenue from Presbyond, the Group’s total revenue from presbyopia treatments increased to 58.8%, compared to 56.6% the previous year.

Group Financial Performance

In the Fiscal Year, the Group achieved a revenue increase for the sixth consecutive time since going public, reaching another record high of HK\$715.7 million compared to HK\$714.3 million in 2023. The main driver of this growth was the lens exchange surgery segment, which saw a 5.1% year-on-year rise to HK\$390.8 million, despite the challenges faced during the year. The robust demand for this presbyopia treatment also fueled growth in the Group’s three largest markets, namely Germany, the UK and PRC.

The gross profit fell by 14.6% to HK\$286.6 million from 2023, primarily due to the burden of fixed costs associated with new clinics that have not yet reached breakeven, including depreciation and salaries for clinical staff. Additionally, the drop was partly due to increased salaries for frontline staff driven by inflation. When excluding one-time costs like pre-opening expenses, the adjusted gross profit decreased by 12.1% year-on-year to HK\$298.5 million. The gross profit margin dropped to 40.0%, a decline of 7.0 percentage points from 2023, while the adjusted gross profit margin decreased to 41.7%, down from 47.5% the previous year.

The Group’s earnings before interest, tax, depreciation, and amortization (EBITDA) fell by 18.8% compared to the previous year, totaling HK\$228.0 million. When excluding one-time expenses, the adjusted EBITDA decreased by 16.8% year-on-year to HK\$240.5 million. The adjusted EBITDA margin declined to 33.6% from 40.5% last year. The net profit after tax was HK\$84.4 million, while the adjusted net profit after tax was HK\$100.3 million, reflecting decreases of 36.7% and 29.2%, respectively, from the previous year. The net profit attributable to the Company’s equity holders fell by 37.3% year-on-year to HK\$82.3 million, and the adjusted net profit for equity holders decreased by 29.7% to HK\$98.3 million. This decline in the Group’s net profit was primarily due to additional costs from new stores that have not yet reached breakeven. The weight the four new clinics – Laser Eye Clinic in London, Hong Kong flagship clinic, and the two German clinics located in Wiesbaden and Kiel – put onto the Group’s net profit after tax amounted to HK\$43.8 million for the Fiscal year.



Performance by Geographic Regions

Performance in Europe

In Germany, total revenue increased to HK\$385.2 million for the Fiscal Year, marking a 1.1% rise compared to the previous year. Germany represented 53.9% of the Group's overall revenue, up from 53.3% in 2023. The primary contributors to growth during the Fiscal Year were lens exchange surgery and ICL surgery, which grew by 2.6% and 3.7% year-on-year, reaching HK\$221.8 million and HK\$42.1 million, respectively. However, revenue from refractive laser surgery declined by 6.6% year-on-year to HK\$108.4 million, as consumer confidence among younger individuals has not yet fully rebounded. Throughout the Fiscal Year, the Group opened two new clinics in Germany, namely in Wiesbaden and Kiel, expanding its presence in the country. Both clinics experienced higher-than-expected client traffic, which was attributed to the Group's strong reputation in Germany.

In the UK, revenue contribution increased to 15.8% for the Fiscal Year from 14.2% in 2023. The Group achieved an 11.8% increase in revenue compared to the previous year, totaling HK\$113.4 million, which was primarily driven by the opening of the new flagship clinic in Knightsbridge. This clinic, which specializes in lens exchange surgeries, helped counteract challenges from the global decline in the myopia correction market. Additionally, the Group trained a new surgeon at the London Vision Clinic ("LVC") to expand the range of lens exchange surgeries offered, aiding the clinics in returning to a growth path after last year's difficulties.

The Group faced some challenges in Denmark during the Fiscal Year. One contributing factor was the closure of the Aarhus clinic for renovations in the first half of the Fiscal Year, which led to a decrease in the number of surgeries performed. Additionally, consumer confidence in the country declined, resulting in lower demand for surgeries, while competition from neighboring countries increased. In response, the Group quickly adjusted its marketing strategies and successfully stabilized its operations in the second half of the Fiscal Year. As a result, the Group was able to reduce its revenue decline to 18.5% year-on-year, compared to a 21.0% drop as reported in the interim results announcement for the six months' ended 30 June 2024 of the Company dated 29 August 2024, bringing the total annual revenue from Denmark to HK\$71.6 million.

Performance in Asia

In PRC, macroeconomic difficulties persisted throughout the Fiscal Year, leading to a significant decline in consumer confidence. Despite this, the Group achieved stable year-on-year revenue growth of 1.0%, raising the region's sales to HK\$145.5 million. This revenue represented 20.3% of the Group's total revenue, slightly up from 20.2% in 2023. Even in a challenging economic climate, the Group experienced a remarkable 23.1% year-on-year increase in revenue from lens exchange surgeries, reaching a new high of HK\$89.5 million. This growth helped to counterbalance the weaker demand for myopia correction surgeries, with revenue from refractive laser surgery falling by 28.3% year-on-year to HK\$23.5 million and ICL revenue decreasing by 21.7% year-on-year to HK\$26.8 million. The newly established flagship clinic in Hong Kong is progressing towards achieving breakeven since receiving its day procedure center license issued by the Office for Regulation of Private Healthcare Facilities of the Department of Health in late March 2024.

MANAGEMENT DISCUSSION AND ANALYSIS

Performance by Type of Surgeries

Lens exchange surgery

Lens exchange surgery represented 54.6% of the Group's overall revenue. In the Fiscal Year, revenue from lens exchange surgeries, primarily involving trifocal lenses for presbyopia correction, increased by 5.1% compared to the previous year, reaching a record HK\$390.8 million. The strong growth in this sector was driven by the aging population in the various countries where the Group operates. As part of the natural aging process, surgery is the most effective solution for replacing reading glasses, leading to a consistent demand for presbyopia correction treatments that remains resilient even in challenging economic conditions.

Presbyond Laser Blended Vision

In addition to lens exchange surgery, the Group provides PRESBYOND® Laser Blended Vision ("**Presbyond**") as a treatment for presbyopia through refractive laser technology. This method, created by Dr. Dan Zoltan Reinstein, an executive Director and the founder and medical director of LVC, was introduced to the Group's international patients in Germany and the PRC beginning in 2023. Presbyond represents 4.2% of the Group's overall revenue, contributing HK\$30.0 million to the Group's total earnings for the Fiscal Year.

Phakic lens (ICL) surgery

For the Fiscal Year, ICL surgery accounted for 10.5% of the Group's total revenue, down from 11.4% from last year. The revenue from performing ICL surgery declined 6.3% year-on-year to HK\$75.4 million.

Refractive laser surgery

Refractive laser surgery represented 26.5% of the Group's overall revenue, a decrease from 33.4% the previous year. Revenue from refractive laser surgery fell by 19.3% year-on-year, totaling HK\$189.8 million for the Fiscal Year. The global market for myopia treatment faced challenges during the Fiscal Year as low consumer confidence led younger generations to be more price-sensitive and postpone non-essential expenditures.

OUTLOOK AND FUTURE STRATEGIES

Macro uncertainties are expected to persist in the first half of 2025; however, the Group is cautiously optimistic about the upcoming year. It believes that with the below growth pillars, along with its global portfolio, will enable it to tackle challenges and exceed market performance in the medium term. By 2028, the Group is confident its organic compound annual growth rate (CAGR) for revenue will be in the low to mid-teens, while the organic EBITDA CAGR will reach the high teens, and its net profit organic CAGR will be in the high-teens to low-twenties. Additionally, the Group will actively seek suitable merger and acquisition (M&A) opportunities, which are expected to significantly enhance its organic growth over the next two to three years.



Organic Growth Pillar #1: Enhance market leadership in presbyopia treatments.

The Group is recognized for its leading position in trifocal lens exchange surgery, which sets EuroEyes apart from its competitors. For the ninth consecutive year, the Group has received an award from Zeiss for performing the highest number of trifocal lens procedures in 2024.

Presbyopia is a natural part of aging that affects nearly everyone, and trifocal lens exchange surgery is currently the most effective method for addressing this condition. The Group anticipates that the demand for trifocal lens exchange surgery will continue to grow, regardless of economic conditions.

As the surgery that remains most resilient during economic downturns, trifocal lens exchange surgery serves as a key driver for the Group's future growth, even in challenging macroeconomic environments. Moving forward, the revenue generated from lens exchange surgery is expected to increase, further strengthening the Group's business model and enabling it to thrive during tough times.

Organic Growth Pillar #2: New clinics entering maturity phase.

Fixed costs, such as equipment depreciation and employee expenses, constitute a significant portion of the Group's overall cost structure. Therefore, once a new clinic reaches its breakeven point, any extra revenue will largely contribute to the Group's profits. For instance, the clinics in Germany boast an EBITDA margin of up to 50%. The Group's newer clinics in Mainland China are making good progress in catching up to their German counterparts. Additionally, the two flagship clinics that opened last year in London and Hong Kong SAR are performing well and exceeding the Group's expectations. Two more clinics that recently opened in Wiesbaden and Kiel, Germany, are also outperforming projections and are expected to reach breakeven by 2025. The Group anticipates that these new clinics will start contributing to EBITDA and net income from 2025 onward, leading to significant growth in profitability in the coming years.

New clinic pipeline

The Group is looking for suitable premises for satellite consultation centres to support existing clinics that experience a high volume of patients. These centers will be utilized for examinations and non-surgical treatments, which are anticipated to boost the usage of the Group's existing surgical facilities, allowing the Group to expand its reach in cities with significant potential.

External Growth Pillar: Mergers & acquisitions to bring significant upside.

The Group is advancing its strategy of mergers and acquisitions, focusing on well-known privately-owned eye clinics in Europe as potential targets. It is also open to strategic acquisitions in the Americas. By pursuing these acquisitions, the Group aims to obtain prominent eye clinic brands and collaborate with esteemed surgeons to broaden its clinic network and penetrate new geographic areas, particularly in emerging markets. With a larger and more robust network of surgeons, the Group plans to enhance its ophthalmic capabilities and solidify its leadership in the industry. The Group intends to accelerate this process and anticipates announcing additional M&A deals in 2025.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

1. Revenue

The Group is a high-end vision correction service provider in Germany, PRC, Denmark, and the UK. The Group's vision correction services include refractive laser surgery (which includes ReLEx SMILE, Femto LASIK and Presbyond®), phakic lens surgery (ICL), lens exchange surgery (which includes monofocal and trifocal lens exchange surgery) and others (which includes PRK/LASEK and ICRS implantation). The following table sets forth the Group's revenue by product category during the years indicated:

	Year ended 31 December					
	2024	2024	2023	2023	Change	Change
	HK\$'000	% of total revenue	HK\$'000	% of total revenue	HK\$'000	%
Provision of vision correction services	710,875	99.3	707,897	99.1	2,978	0.4
Training services	3,613	0.5	5,407	0.8	(1,794)	(33.2)
Sales of pharmaceutical products	51	0.0	17	0.0	34	200.0
Other	1,143	0.2	968	0.1	175	18.1
Total	715,682	100.0	714,289	100.0	1,393	0.2

The Group's total revenue for the Fiscal Year was HK\$715.7 million, representing a year-on-year increase of 0.2%, which was mainly due to a robust growth of lens exchange surgeries for presbyopia treatment in Germany, the PRC and the UK.

The Group's revenue was generated from Germany, PRC, Denmark and the UK. As of 31 December 2024, the Group had a total of 34 clinics and consultation centres worldwide. The following table sets forth the Group's revenue by geographical locations during the years indicated:

	Year ended 31 December					
	2024	2024	2023	2023	Change	Change
	HK\$'000	% of total revenue	HK\$'000	% of total revenue	HK\$'000	%
Germany	385,195	53.9	380,916	53.3	4,279	1.1
PRC	145,468	20.3	144,036	20.2	1,432	1.0
UK	113,381	15.8	101,418	14.2	11,963	11.8
Denmark	71,638	10.0	87,919	12.3	(16,281)	(18.5)
Total	715,682	100.0	714,289	100.0	1,393	0.2

For the Fiscal Year, the Group generated 53.9% of its revenue from Germany, 20.3% from PRC, 15.8% from the UK, and 10.0% from Denmark.



2. Cost of Revenue

For the Fiscal Year, the largest cost of revenue incurred continued to be employee benefit expenses, representing 26.6% of the Group's total revenue as compared to 24.0% in 2023, followed by raw materials and consumables, representing 12.5% as compared to 11.8% in 2023 of the Group's total revenue.

	Year ended 31 December		Change %
	2024 HK\$'000	2023 HK\$'000	
Employee benefit expenses	190,622	171,399	11.2
Raw materials and consumables	89,242	84,430	5.7
Depreciation of property, plant and equipment	87,583	67,993	28.8
Doctor's fee	4,994	1,791	178.8
Others ⁽¹⁾	56,648	53,155	6.6
Total	429,089	378,768	13.3

Note:

- (1) Others mainly included clinic, office and consumption expenses, transportation costs, repair and maintenance electricity and other utility expenses, etc.

The total cost of revenue of the Group for the Fiscal Year amounted to HK\$429.1 million, representing an increase of 13.3% compared to 2023. The increase was primarily attributable to the increase in employee benefit and depreciation of property, plant and equipment.

MANAGEMENT DISCUSSION AND ANALYSIS

3. Gross Profit and Gross Profit Margin

The following table sets forth the Group's gross profit and gross profit margin for the years indicated:

	Year ended 31 December		Change %
	2024 HK\$'000	2023 HK\$'000	
Revenue	715,682	714,289	0.2
Cost of revenue	(429,089)	(378,768)	13.3
Gross profit	286,593	335,521	(14.6)
Gross profit margin	40.0%	47.0%	-7.0 ppt
Adjusted Gross profit (see "Non-IFRS Financial Measures" section)	298,506	339,412	(12.1)
Adjusted Gross profit margin	41.7%	47.5%	-5.8 ppt

The gross profit of the Group for the Fiscal Year declined by 14.6% compared to 2023 with a gross profit margin of 40.0%. The adjusted gross profit dropped by 12.1% compared to 2023 with an adjusted gross profit margin at 41.7%

4. Selling Expenses

The Group's selling expenses for the Fiscal Year amounted to approximately HK\$80.8 million, representing an increase of 10.8% as compared to 2023, mainly due to an increase in advertising and marketing expenditure and depreciation of property, plant and equipment. For the Fiscal Year, the selling expenses amounted to 11.3% of the Group's total revenue as compared to last year's 10.2%.

	Year ended 31 December		Change %
	2024 HK\$'000	2023 HK\$'000	
Advertising and marketing expenditure	58,121	50,641	14.8
Employee benefit expenses	11,807	11,784	0.2
Depreciation of property, plant and equipment	5,764	5,085	13.4
Others	5,078	5,408	(6.1)
Total	80,770	72,918	10.8



5. Administrative Expenses

The administrative expenses of the Group for the Fiscal Year amounted to approximately HK\$115.7 million, representing an increase of 29.6% as compared to 2023. This was mainly due to the increase in employee benefits, consulting and other service fees, depreciation of property, plant and equipment and the goodwill impairment cost. For the Fiscal Year, the administrative expenses amounted to 16.2% of the Group's total revenue, up from 12.5% last year.

	Year ended 31 December		Change %
	2024 HK\$'000	2023 HK\$'000	
Employee benefit expenses	44,503	39,545	12.5
Legal, consulting and other service fee	16,124	11,707	37.7
Depreciation of property, plant and equipment	14,008	9,823	42.6
Goodwill impairment	11,000	—	—
Office and consumption expenses	10,021	10,281	(2.5)
Others	20,050	17,947	11.7
Total	115,706	89,303	29.6

6. Finance Income and Expenses, Net

The Group's finance income increased by approximately HK\$7.1 million, or 36.9%, from approximately HK\$19.3 million for the year ended 31 December 2023 to approximately HK\$26.5 million for the year ended 31 December 2024. The increase in net finance income was primarily due to the interests income arising from time deposits with Euro ("EUR") amount during 2024.

The Group's finance expenses decreased by approximately HK\$6.5 million, or 29.0%, from approximately HK\$22.2 million for the year ended 31 December 2023 to approximately HK\$15.8 million for the year ended 31 December 2024, which was primarily due to the decrease in foreign exchange loss which arose from the changes in foreign currency exchange rates.

7. Borrowings

As at 31 December 2024, the Group had outstanding borrowings of approximately HK\$0.9 million (2023: approximately HK\$0.9 million), which shall be repaid within one year. The borrowings are related to the overdraft cash in bank.

As at 31 December 2024 and 2023, the borrowings were denominated in Great British Pound ("GBP" or "£").

8. Foreign Exchange Risk

The subsidiaries of the Company mainly operate in Germany, Denmark, the UK, and the PRC with most of the transactions being settled in EUR, Danish Krone ("DKK"), GBP and Renminbi ("RMB") and Hong Kong dollar ("HK\$"), respectively. Foreign exchange risk arises when recognised financial assets and liabilities are denominated in a currency that is not the group entities' functional currency. As at 31 December 2024 and 2023, the financial assets and liabilities of the subsidiaries of the Group in Germany, Denmark, the UK, and the PRC were primarily denominated in EUR, DKK, GBP, RMB, and HK\$, respectively, which were their respective functional currencies.

As at 31 December 2024, foreign currency exposure of these financial assets and liabilities does not have material impact on the operating results of the Group. Management believes that the foreign exchange risk is immaterial. The Group manages foreign currency risk by closely monitoring the movement of the foreign currency rates. The Group will constantly review the economic situation and its foreign exchange risk profile, and will consider appropriate hedging measures in the future, as may be necessary.

9. Charges on Group Assets

As at 31 December 2024, the Group had no charges on Group assets (as at 31 December 2023: Nil).

10. Capital Commitments

As at 31 December 2024, the Group had no significant capital commitments (as at 31 December 2023: HK\$3.7 million).

11. Contingent Liabilities

As disclosed in the announcements of the Company dated 20 January 2022 and 28 January 2022, pursuant to the relevant share purchase agreement, the Group was required to pay the contingent consideration payable to the former owners of London Vision Clinic Partners Ltd. As at 31 December 2024, the Group had contingent consideration payable of approximately HK\$39.2 million (as at 31 December 2023: HK\$64.4 million).

As disclosed in the announcements of the Company dated 18 and 21 August 2023, pursuant to the relevant share purchase agreement, the contingent consideration requires the Group to pay the former owners of FreeVis GmbH. As at 31 December 2024, the Group had contingent consideration payable of approximately HK\$21.7 million within one year (as at 31 December 2023: HK\$28.0 million).

12. Significant Investments and Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

There were no significant investments held, material acquisitions or disposals of subsidiaries, associates and joint ventures by the Group during the year ended 31 December 2024.

**13. Plans for Material Investments or Capital Assets**

Save as disclosed in the prospectus of the Company dated 30 September 2019 (the “Prospectus”), the capital commitment in relation to the addition of property, plant and equipment and the acquisition by a wholly owned subsidiary of the company of FreeVis GmbH as disclosed in the announcements of the Company dated 18 and 21 August 2023; which will be funded by the proceeds from the Company’s global offering, the Group did not have other plans for material investments or capital assets as at 31 December 2024.

14. Liquidity and Capital Resources

The liquidity requirements of the Company are primarily attributable to the working capital for the Group’s business operations. For the year ended 31 December 2024, the principal source of liquidity of the Company was cash generated from the business operations of the Group and proceeds from the global offering. As at 31 December 2024, the Group had cash and cash equivalents of approximately HK\$653.2 million.

The Group’s current ratio (calculated as current assets over current liabilities) was approximately 4.7 as at 31 December 2024 (2023: approximately 4.6).

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as long-term borrowings divided by the total capital. The total capital is calculated as equity as shown in the consolidated statement of financial position plus long-term borrowings. The Group did not have long-term borrowing as at 31 December 2024 and 2023.

There were no material changes in the funding and treasury policy of the Group for the year ended 31 December 2024.

15. USE OF NET PROCEEDS FROM THE GLOBAL OFFERING

On 15 October 2019, the shares of the Company were listed on the Main Board of the Stock Exchange. In connection with the listing, the Company issued 91,234,000 shares at a price of HK\$7.50. The aggregate net proceeds from the Company’s global offering (after deducting underwriting fees and expenses) amounted to approximately HK\$660.66 million, which will be used for (i) establishing clinics in major cities in the PRC, including Chengdu and Chongqing; (ii) potential acquisition of clinic groups in Europe; (iii) expansion of marketing efforts; and (iv) working capital and general corporate purposes.

MANAGEMENT DISCUSSION AND ANALYSIS

The net proceeds from the Company's global offering (adjusted on a pro rata basis based on the actual net proceeds) have been and will be utilised in the same manner, proportion and expected timeframe as set out in the Prospectus under the section headed "Future Plans and Use of Proceeds". The table below sets out the planned applications of the net proceeds and actual usage up to 31 December 2024:

Use of net proceeds	Percentage of the net proceeds (%)	Planned application (HK\$'000)	Actual usage up to 31 December 2024 (HK\$'000)	Unutilised net proceeds as at 31 December 2024 (HK\$'000)	Expected timeline for fully utilising the unutilised amount (Note 1)
For establishing clinics in major cities in the PRC	40.0	264,266	198,054	66,212	By 31 December 2026
For potential acquisition of clinic groups in Europe	33.0	218,019	207,127	10,892	By 31 December 2026
For the expansion of marketing efforts	17.0	112,313	11,591	100,722	By 31 December 2026
Working capital and general corporate purposes	10.0	66,066	1,503	64,563	By 31 December 2026
	100.0	660,664	418,275	242,389	

Note:

1. The expected timeline for utilisation of the unutilised proceeds disclosed above is based on the best estimation from the Board with latest information as at the date of this report.



BOARD OF DIRECTORS

As at the date of this annual report, the Board consisted of eight Directors including four executive Directors, one non-executive Director and three independent non-executive Directors.

EXECUTIVE DIRECTORS

Dr Jørn Slot Jørgensen ("Dr Jørgensen"), aged 70, is the chairman, executive Director and chief executive officer of the Company and is the Chairman of the the nomination committee of the Board (the "Nomination Committee") and a member of the the remuneration committee of the Board (the "Remuneration Committee"). He was appointed as a Director on 13 August 2018 and subsequently re-designated as an executive Director, and appointed as chairman of the board of Directors, on 25 March 2019. He is a founder of the Group and is mainly responsible for formulating its overall development strategies and business plans and overseeing the management and strategic development of the Group. He is also a director of several subsidiaries of the Company.

Dr Jørgensen has over 30 years of experience of practice as an ophthalmologist. Prior to founding the Group, he practiced medicine in clinics and hospitals (both private and public) between 1987 and 1991.

The table below sets out Dr Jørgensen's major engagements in various professional associations and organisations:

Membership/Position	Associations/Organisations	Period
Member	European Society of Cataract and Refractive Surgeons	April 2010 – March 2022
Member	Professional Association of German Ophthalmologists (BVA)	Since 1992
Member of the board, vice president and president	Association of Specialty Clinics for Eye Laser and Refractive Surgery (VSDAR)	Since 2004
Active Member	International Intra-Ocular Implant Club (IIIC)	Since October 2021

Dr Jørgensen has received numerous awards and recognitions for his achievement, including (i) the "Hans-Sautter-Laureate" awarded by the Vereinigung Norddeutscher Augenärzte in 1987; (ii) inclusion into the "Best Doctors List" under the category of "Experts for Refractive and Cataract Surgery" in "FOCUS", a German magazine from 2012 to 2019; (iii) "Germany's Excellent Doctors 2022" for Refractive Surgery, awarded by the publication of the STERN special issue "Gute Ärzte für mich" (Good Doctors for Me). The STERN cooperates for the list "Germany's excellent doctors" with the independent Munich research institute Munich Inquire Media GmbH (MINQ), which has been compiling lists of doctors and clinics since 2010; and (iv) He is known to implant most of Zeiss AT LISA® trifocal intraocular lens (IOL) around the world.

Dr Jørgensen passed his medical examination at Odense University, Denmark in July 1974. He was a registrar at the University Medical Centre Hamburg-Eppendorf in Germany from 1982 to 1986 and he had undertaken intensive training in refractive laser surgery at the Neumann Eye Institute in Deland, Florida in the United States in 1990.

Dr Jørgensen is the father of Mr Jannik Jonas Slot Jørgensen ("Mr Jørgensen"), who is an executive Director and vice president of the Company in Denmark.

PROFILE OF DIRECTORS, SENIOR MANAGEMENT AND COMPANY SECRETARY

Dr Markus Braun, aged 51, is an executive Director and chief financial officer of the Company. He joined the Group in October 2018 and is primarily responsible for supervising and overseeing the overall financial and accounting management of the Group. He was appointed a Director on 14 December 2018 and subsequently re-designated as an executive Director on 25 March 2019.

From April 2015 to October 2018, Dr Braun was the vice president IFRS compliance of Schaeffler AG, a global automotive and industrial manufacturer, primarily responsible for its group wide accounting related matters as well as matters pertaining to the internal control system. Before that, he worked for Deutsche Telekom group, a German telecommunication company, in different finance-related functions from December 2003 until March 2015, first serving in the parent company, Deutsche Telekom AG, and subsequently in its wholly-owned subsidiary, Deutsche Telekom Accounting GmbH, which is the global accounting shared service center for Deutsche Telekom group, responsible for the accounting-related processes from transactional accounting to consolidation. At Deutsche Telekom, Dr Braun served as the senior vice president service management from June 2010 to April 2014 where he was responsible for managing main support functions, for example business controls, project management or compliance management. Thereafter, he assumed the position of senior vice president business development from May 2014 to March 2015 whereby he was responsible for the business development of the subsidiary.

Dr Braun obtained his diploma in Business Administration in October 1998 and his Doctorate of Economics in June 2005 from the University of Passau, Germany. Dr Braun completed the CPA exam at the University of Illinois, the United States and has been a certified public accountant of the State of Illinois, the United States since November 2000.

Mr Jannik Jonas Slot Jørgensen, aged 33, is an executive Director and vice president of the Company in Denmark. He joined the Group in March 2012 and was appointed an executive Director on 25 March 2019, and is primarily responsible for supervising and overseeing the business development and marketing of the Group's business in Denmark and the People's Republic of China ("PRC" or "China"). He is also a director of several subsidiaries of the Company.

Prior to joining the Group, Mr Jørgensen interned and worked in the ophthalmological and marketing sectors on a part-time basis. He was an intern at the Group's eye clinic in Copenhagen, Denmark from January to July 2011, and was also an intern at Moorfields Eye Hospital in London, United Kingdom from August to December 2011. Since February 2014, he has been a marketing manager of the Group's marketing department in the PRC. From May to July 2015, he interned at the ophthalmology department at Instituto Zaldivar, an ophthalmological centre in Mendoza and Buenos Aires, Argentina. From May to July 2017, he interned in the emergency department of Tygerberg Hospital in Cape Town, South Africa. He was a marketing manager overseeing the marketing department of the Group's eye clinics in the PRC from April to August 2017 and he also acted as a marketing director of EuroEyes Hong Kong Co. Limited from 2019 to 2020. From August 2018 to February 2019, he was a resident doctor at the department of abdominal surgery at Randers Hospital in Denmark. Since December 2020, he has been working at the department of ophthalmology at the Charite in Berlin, Germany, where he is finishing his specialization in the field of medical and surgical ophthalmology.

Mr Jørgensen obtained a Bachelor's degree in Human Medicine at Aarhus University in Denmark in January 2015. He further obtained a Master's degree in Human Medicine at Aarhus University, Denmark in June 2018.

Mr Jørgensen is the son of Dr Jørgensen, the chairman, executive Director, chief executive officer and controlling shareholder of the Company.

Prof Dan Zoltan Reinstein, aged 62, is an executive Director of the Company. He was appointed an executive Director on 8 July 2022.

Prof Reinstein has been a director of London Vision Clinic Partners Limited ("LVCPL") and London Vision Clinic Training Limited ("LVCTL"), which are indirect wholly-owned subsidiaries of the Company.

Prof Reinstein is the founder and has been the medical director of London Vision Clinic Limited since 2002, and has been the Lead Refractive Surgery Consultant for Carl Zeiss Meditec since 2001. He has been a professor at Columbia University Irving Medical Center, New York, USA since 2010, a professor at Ulster University, the UK since 2015 and a professor at Sorbonne University, France since 1999. Prof Reinstein has garnered worldwide reputation for his inventions and major contributions to the refractive surgery field, including the invention of the PRESBYOND® Laser Blended Vision treatment as commercialized by Carl Zeiss Meditec for reading vision in ageing eyes (presbyopia) which is designed to treat patients from the age of 40 years old, who have developed presbyopia (decreased ability to read up close). PRESBYOND® provides an additional method of treating younger patients with presbyopia by a LASIK procedure, which avoids the need to perform surgery inside the eye to replace the natural lens.

Prof Reinstein is also a bioengineering pioneer, inventor and developer in the field of layered corneal mapping and imaging and biometry. In 1991, he was the first to map the epithelium of the cornea having developed very high-frequency digital ultrasound scanning technology at Cornell University, USA, for this purpose and which is now commercially available world-wide as the ArcScan Insight 100 robotic scanner. His Insight 100 technology, as well as more recent optical coherence tomography (OCT) devices enable superior diagnostic capabilities to improve the safety and accuracy of both laser corneal and Implantable Collamer Lens (ICL) surgery. Application of his patented biometric technologies has resulted in major contributions to the clinical and scientific development of both LASIK and SMILE. His authoritative textbook "The Surgeon's Guide to SMILE" was published in April 2018. Prof Reinstein is an editor for the Therapeutic Refractive Surgery section of the Journal of Refractive Surgery and has published over 206 peer-reviewed papers, a majority in the area of corneal imaging and biometry with OCT and very high-frequency digital ultrasound scanning using the Artemis Insight 100 technology, which he coinvented while at Cornell University in the early 1990s. He has developed a novel formula that enhances the safety of the ICL based on Insight 100 robotic scanning. Prof Reinstein is amongst the most scientifically published clinician scientists in the field of corneal laser surgery as well as being recognized as one of the leading surgeons in Therapeutic Refractive Surgery.

Prof Reinstein graduated in 1989 from the University of Cambridge School of Clinical Medicine, UK. He was awarded the Waring Medal in 2006, the Kritzinger Award in 2013, the International Society of Refractive Surgery President's Award and the Senior Achievement Award from the America Academy of Ophthalmology in 2020.

NON-EXECUTIVE DIRECTOR

Mr Marcus Huascar Bracklo, aged 60, is a non-executive Director and strategic advisor of the Company and he is also a member of the audit committee of the Board (the "Audit Committee"). He first joined the Group in July 2012 and was appointed a non-executive Director on 25 March 2019, and is primarily responsible for advising on strategy and business development of the Group.

Mr Bracklo has over 25 years of experience in the healthcare sector, specialising in corporate finance, accounting and mergers and acquisitions. From October 1987 to August 1998, he worked at Price Waterhouse ("PW"), now known as PricewaterhouseCoopers ("PwC"), starting as a trainee accountant, and was admitted to partnership in June 1997. From April to December 1992, he was seconded to the Directorate for Financial and Enterprise Affairs of Organisation of Economic Co-operation and Development, being primarily responsible for providing privatisation and accounting reform advice in central and eastern Europe. In October 1998, he was admitted to the partnership of Arthur Andersen as their head of healthcare in Europe during which he was primarily responsible for cross-border mergers and acquisitions in the healthcare industry. From December 2001 to September 2007, he was a managing director of the investment bank Sal. Oppenheim. Jr. & Cie. AG & Co. KgaA and a member of their investment banking committee where he was primarily responsible for their investment banking business in the healthcare industry. He is a director of Baigo Capital GmbH, an advisory and investment firm specialising in the healthcare sector, which he founded in October 2008. He also serves as a non-executive director on the board of Vanguard AG, a re-processor of medical devices and he is non-executive chairman of Lohfert & Lohfert AG, a healthcare consultancy firm.

Mr Bracklo obtained his Bachelor's degree in Economic Science from the University College London, United Kingdom in August 1986. He further obtained his Master's degree in Economic Science from the London School of Economics, United Kingdom in November 1987. He became a chartered accountant in the United Kingdom in 1990 and was appointed a German public auditor (Wirtschaftsprüfer) in Germany in January 1995.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr Hans Helmuth Hennig, aged 67, was appointed as an independent non-executive Director on 25 March 2019 and is the chairman of the Remuneration Committee and a member of the Audit Committee. He is mainly responsible for providing independent judgment to bear on policy, performance, accountability, key appointments and standard of conduct of the Group. Mr Hennig worked with Jebsen & Co. Ltd. ("Jebsen"), a privately-held marketing, distribution and investment company established in Greater China, from September 1983 to May 2020. In May 1990, Mr Hennig was promoted to the role of General Manager-Corporate Development of Jebsen where he was responsible for developing the business strategy of the Group. He was then further appointed as a director of the board of directors of Jebsen in January 1994. In January 1997, Mr Hennig became group deputy managing director of Jebsen up until March 2000, with his last position as group managing director of Jebsen, where he was responsible for the overall business operations, strategies and development of Jebsen.

Mr Hennig graduated with his Danish Studentereksamen (high school diploma equivalent) from Deutsches Gymnasium für Nordschleswig, Aabenraa, Denmark in June 1977. He further completed the thirty-fifth executive development program at the executive development centre of the College of Commerce and Business Administration of the University of Illinois at Urbana-Champaign in the United States in June 1987. Mr Hennig was appointed as a guest professor by Jilin University, the PRC in June 2012.

Ms Katherine Rong Xin, aged 61, was appointed as an independent non-executive Director on 12 April 2021 and is a member of both of the Remuneration Committee and the Nomination Committee. She is mainly responsible for supervising and providing independent advice to the Board.

Ms. Xin has been a professor of management since September 2001 and Associate Dean since 2011 at the China Europe International Business School (中歐國際工商學院). From August 2006 to December 2009, Ms. Xin worked as a professor of management at the International Institute for Management Development in Lausanne, Switzerland. She worked as an associate professor of management at The Hong Kong University of Science and Technology from September 1999 to August 2001. From September 1995 to August 1999, she served as an assistant professor of management at the University of Southern California. Ms. Xin served as an independent director in Shanghai Blossom Hill Hotel Management Co. Ltd., (上海布洛斯酒店管理有限公司), a company mainly engaged in boutique hotel management in China under the Blossom Hill (花間堂) brand, from March 2012 to April 2017. Ms Xin also served as an independent non-executive director of Contemporary Amperex Technology Co. Ltd. (a company listed on Shenzhen Stock Exchange, stock code: 300750) from November 2022 to December 2024. She is currently an independent non-executive director of Fosun Tourism Group (a company listed on the Main Board of the Stock Exchange, stock code: 1992), Landsea Green Life Service Company Limited (a company listed on the Main Board of the Stock Exchange, stock code: 1965), and Kingdee International Software Group Company Limited (a company listed on the Main Board of the Stock Exchange, stock code: 268), respectively.

PROFILE OF DIRECTORS, SENIOR MANAGEMENT AND COMPANY SECRETARY

Ms. Xin was awarded the Chinese Most Cited Researchers by Elsevier, a global provider of scientific, technical, and medical information, for ten consecutive years from 2014 to 2024.

Ms. Xin graduated from Anhui University (安徽大學) in July 1984 with a bachelor's degree in English. She received a master's degree in applied linguistics from Graduate University of Chinese Academy of Sciences (中國科學院研究生院) in July 1986, and a master's degree in business administration from California State University in June 1991. She obtained a doctor's degree in business administration from the University of California in June 1995.

Mr Philip Duncan Wright, aged 71, was appointed as an independent non-executive Director on 25 March 2019 and is the chairman of the Audit Committee and a member of the Nomination Committee. He is mainly responsible for financial oversight and supervising and providing independent advice to the Board.

Mr Wright has more than 40 years of experience in the fields of accounting and finance. He has been a member of the Institute of Chartered Accountants in England and Wales since January 1979. He was formerly a partner of PW from July 1987 to June 1998 and of PwC from July 1998 to December 2011. During his time with PW and PwC, Mr Wright had experience in corporate finance and recovery, as well as assurance and audit matters, which included preparing and reviewing the financial statements of public bodies and companies regularly. During his time with PW in Germany, he served as partner in charge of corporate finance and recovery from August 1990 to August 1994, and partner in charge of Berlin from July 1993 to August 1994 and partner in charge of business development for assurance and audit of PW Europe from September 1994 to June 1998. At PwC, he served as partner in charge of corporate finance and recovery in Europe, Middle East and Africa from July 1998 to September 2000, partner in charge of global corporate finance and recovery as well as a member of the Global Executive of PwC from October 2000 to October 2003. From November 2003, Mr Wright became a global relationship partner of PwC UK and was the chairman of their non-executive director program up until December 2011 when he retired from the partnership of PwC.

Mr Wright has vast experience in assuming public and charitable roles which have included several positions in various public bodies in the public health sector. He served as a non-executive director of the National Health Service ("NHS") London (Strategic Health Authority) from October 2009 to July 2010. Thereafter, he assumed the positions of non-executive director and the chair of the audit committee of Barts and the London NHS Trust from November 2010 to March 2012 and then assumed the same positions in Barts Health NHS Trust, from April 2012 to March 2015. From April 2015 to August 2015, Mr Wright served as acting chairman of Barts Health NHS Trust. He was also a trustee and director of The Common Purpose Charitable Trust, a charity and social enterprise based in the United Kingdom which is engaged in leadership management from May 2007 to January 2018. Mr Wright was a council member of Goldsmiths College, University of London, from March 2012 to August 2017 and the chairman of their audit committee from September 2013 to August 2017. From February 2009 to October 2015, Mr Wright was also the chairman and director of Digital Theatre.com Limited, a company which is engaged in the online media sector.

Mr Wright has been a non-executive director and chair of the audit committee of Allia Limited, a communal benefit society, since October 2012 and is since October 2024 the senior independent director. He is also a non-executive director and the chairman of the audit committee of Retail Charity Bonds Plc, which is a listed bond company that helps charitable organisations to raise unsecured loan finance since March 2014. In October 2021, he became a non-executive director of Ureco Limited, a UK property company and in December 2021 he became a non-executive director and chairman of Digby Fine Wines, a producer of English sparkling wine.

The major duties of the audit committees of the public bodies and companies named above include, among other things, reviewing financial statements and management response to the findings of internal and external auditors; monitoring and ensuring the effectiveness of the risk management, internal control and governance arrangements.

Mr Wright obtained his Bachelor of Arts degree from Christ Church of the University of Oxford in the United Kingdom in July 1975 and was conferred a Master of Arts degree from the same university in May 1980.

SENIOR MANAGEMENT

Dr Jørn Slot Jørgensen, aged 70, is the chief executive officer of the Company. He is also the founder of the Group and is mainly responsible for formulating the overall development strategies and business plans and overseeing the management and strategic development of the Group. For more information, see the paragraph headed “– Executive Directors – Dr Jørn Slot Jørgensen” in this section.

Dr Markus Braun, aged 51, is the chief financial officer of the Company. He joined the Group in October 2018 and is primarily responsible for supervising and overseeing the overall financial and accounting management of the Group. For more information, see the paragraph headed “– Executive Directors – Dr Markus Braun” in this section.

Prof Dr Michael Christian Knorz, aged 66, is the Chief Medical Officer of the Company. He has worked with the Group since July 2015 and is primarily responsible for supervising and overseeing the Group’s medical operations worldwide. Prof Knorz also serves as medical director and managing director of FreeVis LASIK Zentrum Mannheim (Germany), a EuroEyes clinic acquired in 2023. In addition, he serves as the Group’s consulting surgeon in the PRC and has been a member of the Group’s international medical advisory board since October 2017. Prof Knorz is a full-time employee of the Group since 2023 and has previously worked with the Group as a freelancer with a contract for service.

From September 1988 to December 1998, Prof Knorz served as the vice chairman of the university eye department of the Medical Faculty Mannheim of the University of Heidelberg, Germany. From 1998 to 2004, he was the chairman and is currently the secretary to the Commission of Refractive Laser Surgery (KRC), a commission that imposes standards on refractive laser surgery and certification of refractive laser surgeons in Germany. Prof Knorz has been a professor of Ophthalmology at the Medical Faculty in Mannheim of the University of Heidelberg, Germany since February 2000. Prof Knorz has also been a senior associate editor of the Journal of Refractive Surgery (JRS) since July 2007 and was also a chairman of the editorial board of Ocular Surgery News, Europe Edition from September 2005 to September 2007.

PROFILE OF DIRECTORS, SENIOR MANAGEMENT AND COMPANY SECRETARY

Prof Knorz is/was also involved in various professional associations and organisations and the table below sets out his major engagements:

Membership/Position	Associations/Organisations	Period
Member	American Academy of Ophthalmology	Since June 1988
Member	American Society of Cataract and Refractive Surgery	Since June 1998
Member	European Society of Cataract and Refractive Surgery	May 2000 – September 2016
Member	German Ophthalmological Society (DOG)	Since September 1988
Honorary Member	South African Society of Cataract and Refractive Surgery	Since June 2006
Member	Asia-Pacific Association of Cataract and Refractive Surgeons (APACRS)	Since May 1999
Executive director	International Intra-Ocular Implant Club (IIIC)	Since September 2010
Co-founder, board member and past president	Association of Specialty Clinics for Eye Laser and Refractive Surgery (VSDAR)	Since January 2010

Prof Knorz completed his medical studies at the Medical School in Homburg of University of Saarland, Germany from October 1977 to September 1979, and at the Medical Faculty in Mannheim of University of Heidelberg, Germany from October 1979 to September 1983. He received his medical degree from the Land Baden-Württemberg, Regierungspräsidium Stuttgart, Germany in October 1983. Prof Knorz received his board certification as an ophthalmologist in September 1988 after he completed his residency at the department of ophthalmology of the St. Vincentius Eye Hospital in Karlsruhe, Germany from July 1984 to December 1987 and at the university eye department of the Medical Faculty Mannheim of the University of Heidelberg, Germany from January 1988 to September 1988.

Mr Keith Nicholas McKay, aged 56, is the senior vice president of operations (Germany) of the Company. He joined the Group in March 2005 and is primarily responsible for supervising and overseeing the Group's operations in Germany.

Mr McKay has 22 years of experience in providing optometric services. He undertook a practical semester at the General Optical Council at David Clulow (now known as Optico Opticians) in the United Kingdom from July 1995 to November 1995. From April 1998 to December 2002, he was the director of Euro-Optix Limited, a company providing optometric services in the United Kingdom. From July 2004 to January 2005, Mr McKay had worked as a self-employed optometrist in different clinics in the United Kingdom. Since February 2005, he has also been the clinic manager of EuroEyes ALZ City Hamburg GmbH, a subsidiary of the Company, being primarily responsible for the provision of optometric services and managerial duties.

In May 1991, Mr McKay obtained his Bachelor of Optometry from the University of Durban-Westville (now known as the University of KwaZulu-Natal) in South Africa. He was registered as an optometrist with the South African Medical and Dental Council in February 1991. He passed the examinations of the College in Ophthalmic Optics in the United Kingdom in February 1996 and became a member of the College of Optometrists in the United Kingdom. In February 1996, he further became a registered optician of the General Optical Council in the United Kingdom. Mr McKay obtained his European Diploma in Optometry from the European Council of Optometry and Optics in October 2004.

Dr Lars Jannik Boberg-Ans, aged 68, is senior vice president of the Company in Denmark. He joined the Group in September 1997 and is primarily responsible for supervising and overseeing the overall operations of the Group's business in Denmark. He is also a director and the chief executive officer of EUROEYES ApS, a wholly-owned subsidiary of the Company.

Dr Boberg-Ans has 32 years of experience in ophthalmology. From January 1989 to January 1990, Dr Boberg-Ans was the scientific secretary of the Danish Ophthalmological Society, and he was also their board member from January 1989 to December 1993. From January 1993 to September 2004, he was a specialist consultant and the head of the eye department (administrerende overlege) of Roskilde County Hospital in Denmark. He also founded Skodsborg Eye Clinic in Denmark in September 1994.

From 1986 to 2000, Dr Boberg-Ans authored/co-authored articles, which were published in renowned scientific publications in relation to ophthalmic development, such as "*Glaucoma*", "*Ophthalmic Surgery & Lasers*" and "*European Journal of Implant and Refractive Surgery*". From 1983 to the present, he has attended congresses and courses in relation to ophthalmic development. Since 2000, he has participated in eye expeditions targeted at cataract surgeries in countries which included the PRC, Myanmar and Nepal. Besides that, he has also participated in humanitarian missions in many countries, including China, Lesotho, Tanzania, Peru, Dominican Republic, etc. Dr Boberg-Ans was awarded an honorary award for his work helping blindness in the world by the Danish organization in 2022.

Dr Boberg-Ans obtained his Master in Medicine degree from the Faculty of Health Sciences of the University of Copenhagen, Denmark in June 1981. He completed the Educational Commission for Foreign Medical Graduates examination in Copenhagen, Denmark in July 1981. He was recognised as a specialist in Ophthalmology by the National Board of Health in Denmark in January 1991. In September 1998, Dr Boberg-Ans also passed the ESCRS Refractive Surgery Diploma Certificate Course from the European Society of Cataract and Refractive Surgeons. In January 2002, he registered with the General Medical Council in the United Kingdom as a medical practitioner with speciality in Ophthalmology. Since February 2004, he has been qualified to practice as a doctor in Hamburg, Germany.

Mr Jannik Jonas Slot Jørgensen, aged 33, is vice president of the Company in Denmark. He joined the Group in March 2012 and is primarily responsible for supervising and overseeing the business development and marketing of the business. For more information, please see the paragraph headed "– Executive Directors – Mr Jannik Jonas Slot Jørgensen" in this section.

PROFILE OF DIRECTORS, SENIOR MANAGEMENT AND COMPANY SECRETARY

Ms Yan Wang (alias Jenny Wang), aged 55, is the vice president of the Company in China. Ms Wang joined the Group in August 2014, and is primarily responsible for supervising and overseeing the overall operations of the Group's business in the PRC.

Ms Wang is experienced in the fields of finance, accounting and tax management. From June 1998 to February 2000, she worked as a financial accountant at Commerzbank AG in Shanghai, where she was primarily responsible for reporting on PRC operations to the German group. She also worked from June 2000 to December 2002 as a senior consultant at Fiducia Management Consulting, a corporate management consultancy firm in Shanghai, where she was primarily responsible for providing accounting and tax advices and headhunt services to German companies operating in the PRC. From January 2002 to July 2004, she worked at Einhell Germany AG in Landau Isar of Germany as a vice general manager and commercial director, and she was primarily responsible for advising on finance, accounting, tax and human resources matters.

Ms Wang obtained a Bachelor's degree in International Economics and Trade from the Shanghai International Studies University (上海外國語大學), the PRC in July 1992 and was accredited as a business economist in Accounting and Finance by the University of Applied Sciences in Cologne, Germany, in December 1997.

COMPANY SECRETARY

Ms Rosenna Ho, aged 41, is the company secretary of the Company (the "**Company Secretary**"). She was appointed as Company Secretary on 30 April 2020 and is also a director of several subsidiaries of the Company.

Ms. Ho has over 10 years of experience in compliance and listed company secretarial practice.

Ms. Ho obtained her Master's degree in Professional Accounting and Corporate Governance from City University of Hong Kong and she is a fellow member of both the Hong Kong Chartered Governance Institute (formerly known as Hong Kong Institute of Chartered Secretaries) and the Chartered Governance Institute in the United Kingdom.



The Board is pleased to present the report of the Directors and audited consolidated financial statements of the Group for the year ended 31 December 2024.

PRINCIPAL ACTIVITIES

The Group is principally engaged in the provision of vision correction services in Germany, Denmark, the United Kingdom of Great Britain and Northern Ireland (the "UK"), the People's Republic of China (the "Mainland China" or the "PRC"), including Hong Kong S.A.R. of the PRC ("Hong Kong").

An analysis of the Group's performance for the year ended 31 December 2024 by geographical segment is set out in note 5 to the consolidated financial statements of this annual report.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 December 2024 are set out in the consolidated financial statements on pages 104 to 184 of this annual report.

The Board recommend the payment of final dividend of HK\$0.0297 per ordinary share for the year ended 31 December 2024, in total amounting to approximately HK\$9,524,968. The proposed final dividend is subject to the approval of the relevant resolution at the forthcoming annual general meeting of the Company.

DIVIDEND POLICY

The Company has adopted a dividend policy (the "Dividend Policy"). The Board would consider, inter alia, the following factors before declaring or recommending dividend to the shareholders of the Company (the "Shareholders"):

1. Declaration of dividend is subject to the discretion of the Board, taking into consideration among others, the following factors:
 - (a) financial results of the Company;
 - (b) interest of the shareholders of the Company (the "Shareholders");
 - (c) general business conditions, strategies and future expansion needs of the Company;
 - (d) the Company's capital requirements;
 - (e) the payment of cash dividends to the Company from its subsidiaries;
 - (f) possible effects on liquidity and financial position of the Company;
 - (g) the amount of profit that can be distributed under applicable accounting standards and other factors that the Board may deem relevant and appropriate;
 - (h) any relevant requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and applicable laws, rules and regulations and the memorandum of association of the Company and articles of association of the Company (the "Articles");
 - (i) general market conditions; and
 - (j) any other factors that the Board may consider relevant and appropriate.

REPORT OF THE DIRECTORS

2. Subject to the Companies Act of the Cayman Islands and the Articles, the Company in general meeting may declare dividends in any currency with respect to shares of the Company on a per share basis but no dividends shall exceed the amount recommended by the Board.
3. The Board may, subject to the Articles, from time to time pay to the Shareholders such interim dividends as appear to the Board to be justified by the financial conditions and the profits of the Company.
4. No dividend shall be declared or paid or Shall be made otherwise than in accordance with the Companies Act of the Cayman Islands.
5. No dividend shall be declared or paid or shall be made otherwise than in accordance with the Companies Act of the Cayman Islands.
6. Any amendments to this Dividend Policy must be approved by the Board.

To the best knowledge of the Directors, there has been no arrangement under which a Shareholder has waived or agreed to waive any dividends. The Board will review the Dividend Policy, as appropriate, which will include an assessment of the effectiveness of the Dividend Policy and approve any amendments thereto if necessary.

BUSINESS REVIEW

A fair review of the Group's business for the year and an indication of the likely future development in the Group's business are set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" on pages 6 to 7 and 8 to 18 of this annual report respectively. A discussion and analysis of the Group's performance during the year using certain financial key performance indicators are set out in the section headed "Five-Year Financial Summary" on pages 4 to 5 of this annual report.

OUTLOOK AND FUTURE STRATEGIES

Macro uncertainties are expected to persist in the first half of 2025; however, the Group is cautiously optimistic about the upcoming year. It believes that with the Group's growth pillars, along with its global portfolio, will enable it to tackle challenges and exceed market performance in the medium term. By 2028, the Group is confident its organic compound annual growth rate (CAGR) for revenue will be in the low to mid-teens, while the organic EBITDA CAGR will reach the high teens, and its net profit organic CAGR will be in the high-teens to low-twenties. Additionally, the Group will actively seek suitable merger and acquisition (M&A) opportunities, which are expected to significantly enhance its organic growth over the next two to three years.

PRINCIPAL RISKS AND UNCERTAINTIES

The following highlights some of the principal risks that affect the Group's business:

Concentrated senior management personnel

The Group's success depends on the continuous services of its management team and other key employees. If the Group loses the services of one or more of these key management personnel, it may not be able to replace them easily or immediately, and may incur additional expenses to recruit and train new personnel.

Financial instability affecting demand for vision correction services

The Group's operation and growth depend on various macroeconomic factors which could be out of its control, such as the occurrence of any economic downturn in the respective markets where the Group operates, which may lead to loss of customers who may be less willing to pay for the Group's premium services.

Inability to reduce operational costs

The Group's business and profitability may be affected by fluctuations in the prices of lenses, consumables, equipments and labour costs. As the price of these supplies fluctuates, the Group may have to adjust the price of its services from time to time to transfer the expected increase in such costs to its customers. However, there is no guarantee that the Group will be able to transfer all or any of the increased costs to its customers in a timely manner or at all.

Exposure to reputational risks

The Group's success depends significantly on the recognition of its brand and reputation. The Group strives to provide quality services to its customers, but it cannot ensure that it will not be affected by factors which are out of its control. These may include incidental errors made by its staff, unexpected machine or equipment malfunction, shortage of its medical supplies, or the varying levels of effectiveness of pre-operative or post-operative care for different customers. As a result, the Group may face the risk of exposure to malpractice, or medical negligence or misconduct and claims on account of alleged deficiencies in the services it provided.

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group recognises the importance of environmental affairs and believes that business development and environment affairs are highly related. The Group has implemented certain environmental protection measures to reduce the consumption of energy resources. These policies were supported by the Group's staff and were implemented effectively.

Discussion on the Group's environmental policies and performance are contained in the "Environmental, Social and Governance Report 2024" on pages 67 to 96 of this annual report.

Going forward, the Group will review its environmental practices from time to time, and will continue to promote environmental practises and social sustainability through various initiatives, consistent with its policies and the relevant laws and regulations.

COMPLIANCE WITH LAWS AND REGULATIONS

The Group's operations are mainly carried out in Germany, Denmark, the UK, the PRC and Hong Kong, while the Company is incorporated in the Cayman Islands with its shares listed on the Main Board of the Stock Exchange. During the year ended 31 December 2024 and to the best knowledge of the Directors, the Group's businesses were in compliance with the relevant laws and regulations in Germany, Denmark, the UK, the PRC, the Cayman Islands and Hong Kong in all material aspects.

RELATIONSHIP WITH KEY STAKEHOLDERS

The Group values its stakeholders and their feedback regarding its businesses and the environmental, social and governance (the "ESG") aspects. The Group maintains close communication with its key stakeholders, including but not limited to, the Stock Exchange, governments and regulatory authorities, the Shareholders and investors, employees, patients and customers, suppliers, media, the public and community.

STAFF

The Group's staff members are regarded as one of its most important assets. The Group has been endeavouring to provide its staff with a fair and harmonious workplace. The Group offers a competitive remuneration package and great opportunities for career advancement based on its employees' performance. The Group intends to grant share options and/or restricted share awards to outstanding employees to recognise and reward the employees who have contributed to the Group's development pursuant to the share schemes adopted by the Company. The Group also provides its staff with regular trainings to keep them abreast of the latest development of the Company and the industry, as well as medical related knowledge and skillsets.

REPORT OF THE DIRECTORS

CUSTOMERS

Professionalism and safety have always been the Group's paramount concerns in terms of the provision of services. The Group is committed to providing the best client experience to its patients. Meanwhile, the Group has a patient survey system to enhance its active solicitation of client feedback.

SUPPLIERS

Reliable and quality suppliers are of equal importance in ensuring the Group's provision of services with high standards of safety and professionalism. When selecting suppliers, the Group considers, among other factors, the suppliers' reputation, safety record, track record of performance, quality of goods supplied, price competitiveness, punctuality of delivery, relationship with the Group, completeness of certification and credentials provided, service quality and product offerings. The Group regularly reviews and assesses its suppliers' performance and their qualifications to ensure the quality of its suppliers and that such suppliers have obtained the licenses (if applicable).

FIVE-YEAR FINANCIAL SUMMARY

A summary of the published results and financial position of the Group is set out in the section headed "Five-Year Financial Summary" on pages 4 to 5 of this annual report.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the Reporting Period are set out in note 13 to the consolidated financial statements of this annual report.

SHARE CAPITAL

Details of the movements in the Company's share capital during the Reporting Period are set out in note 22 to the consolidated financial statements of this annual report.

DISTRIBUTABLE RESERVES

As at 31 December 2024, the reserves of the Company available for distribution to the Shareholders under the Companies Act of the Cayman Islands amounted to HK\$981,352,000 (2023: HK\$1,042,276,000).

Details of the reserves of the Company during the Reporting Period are set out in note 24 to the consolidated financial statements of this annual report.

CHARITABLE DONATIONS

During the year ended 31 December 2024, no charitable donations were made by the Group. However, the Group also supported charitable causes, details of which are set out in the "Environmental, Social and Governance Report 2024" on pages 67 to 96 of this annual report.

BORROWINGS

The Group's borrowings as at 31 December 2024 is set out in note 28 to the consolidated financial statements of this annual report.

SUBSIDIARIES

Particulars of the Company's subsidiaries for the year ended 31 December 2024 are set out in note 31 to the consolidated financial statements of this annual report.

TAX RELIEF

The Company is not aware of any relief from taxation available to the Shareholders by reason of their holding of the Shares.

EMPLOYEES AND EMPLOYMENT POLICIES

Human resources are the linchpin of the Group. The Group attaches great importance to its employees' contribution and dedication to sustainable business development. Employment policies are formally documented, covering recruitment, compensations, remuneration, diversity and equal opportunities, etc. The Group periodically reviews existing policies and employment practices to ensure continuous improvement of its employment standards and competitiveness against other ophthalmic service providers.

As at 31 December 2024, the Group had 322 full-time employees. In addition, the Group also engages certain surgeons, conservative ophthalmologists and a member of the senior management via freelance arrangements.

During the Reporting Period, the Group was not aware of any material non-compliance with employment-related laws and regulations that would have a significant impact on the Group, including but not limited to Employment Ordinance (Chapter 57 of the Laws of Hong Kong), Sex Discrimination Ordinance (Chapter 480 of the Laws of Hong Kong) and Minimum Wage Ordinance (Chapter 608 of the Laws of Hong Kong) of Hong Kong, Labour Law of the PRC and the Labour Contract Law of the PRC, German Civil Code of Germany and relevant collective agreements and statutes of Denmark.

EMOLUMENT POLICY

The Remuneration Committee is set up for reviewing the Group's emolument policy and structure for all remunerations of the Directors and senior management of the Group, having regard to the Group's operating results, individual performance and comparable market practices. The Group's emolument policy is designed to attract, retain and motivate talented individuals to contribute to the development and success of its business. The remunerations of the Directors are determined with reference to the economic situations, the market condition, the responsibilities and duties assumed by each Director as well as their individual performance.

The Directors believe that the compensation packages offered by the Group to staff members are competitive in comparison with market standards and practices.

PENSION SCHEME

The Group principally participates in defined contribution plans and pension schemes. In Hong Kong, the Group participates in the Mandatory Provident Fund Scheme. Contributions at a fixed rate of 5% of the employee's relevant income, subject to a cap of monthly relevant income of HKD30,000 per employee, are made to the scheme and are vested immediately. The Group also operates several defined contribution retirement plans and pension schemes for its overseas subsidiaries and pays contributions to publicly or privately administered pension plans on a mandatory, contractual or voluntary basis. Contributions to the schemes by the Group and employees are calculated at fixed percentages of employees' basic salaries or at agreed fixed amounts. Under the defined contribution scheme in some countries, where employees leave the scheme prior to the full vesting of the employer's contributions, the amount of forfeited contributions is used to reduce the contributions payable by the Group. During the Reporting Period, the Group did not have any contributions forfeited in accordance with the schemes' rules which have been applied towards the contributions payable by the Group. Details of the pension schemes undertaken by the Group are set out in note 8 to the consolidated financial statements of this annual report.

SHARE OPTION SCHEME

The Company adopted a share option scheme (the "Share Option Scheme") on 23 September 2019 (the "Adoption Date") and it will be valid until 23 September 2029.

No share option has been granted by the Company under the Share Option Scheme since the commencement of listing of shares of the Company on 15 October 2019 (the "Listing Date") and up to the date of this annual report. The number of options available for grant under the Share Option Scheme at the beginning and the end of the year ended 31 December 2024 was 31,733,400 Shares, representing approximately 9.89% of the total number of Shares in issue as at the date of the annual report (excluding treasury shares). The number of Shares that may be issued in respect of options and awards granted under all share schemes of the Company during the financial year ended 31 December 2024 divided by the weighted average number of issued Shares (excluding treasury shares) for the financial year ended 31 December 2024 is 330,079,000. As at the date of this annual report, the total number of Shares available for issue under the Share Option Scheme is 31,733,400 Shares, representing approximately 9.89% of the total number of Shares in issue (excluding treasury shares) as at the date of this annual report.

A summary of the Share Option Scheme is set out below. Please refer to the Prospectus for more details of the Share Option Scheme.

(1) Purpose, duration and administration

The purposes of the Share Option Scheme are (i) to motivate the Eligible Persons (as defined in paragraph (2) below) to optimise their future contributions to the Group and/or to reward them for their past contributions; (ii) to attract and retain or otherwise maintain on-going relationships with the Eligible Persons who are significant to and/or whose contributions are or will be beneficial to the performance, growth or success of the Group; and (iii) in the case of Executives (as defined in paragraph (b) below), to enable the Group to attract and retain individuals with experience and ability and/or to reward them for their past contributions.

The Share Option Scheme shall be valid and effective for the period commencing on the Adoption Date and expiring on the tenth anniversary thereof or such earlier date as the Share Option Scheme is terminated in accordance with the Share Option Scheme (the "Term"), after which period no further share options shall be offered or granted but the provisions of the Share Option Scheme shall remain in full force and effect in all other respects. Share options granted during the Term shall continue to be valid in accordance with their terms of grant after the end of the Term.

The Share Option Scheme shall be subject to the administration of the Board whose decision on all matters arising in relation to the Share Option Scheme or its interpretation or effect shall (except as otherwise provided in the rules of the Share Option Scheme) be final and binding on all parties thereto. The Board has delegated its powers in relation to the Share Option Scheme to the Remuneration Committee pursuant to the terms of reference of such committee.

(2) Eligible Persons

The Board may, at its sole and absolute discretion, make an offer to grant Option(s) ("Share Option(s)") to subscribe for Shares pursuant to the Share Option Scheme to any Director or proposed Director (including an independent non-executive Director) of any member of the Group, any director of, manager of, or other employee holding an executive, managerial, supervisory or similar position in, any member of the Group (an "Employee"), any proposed Employee, any full-time or part-time Employee, or a person for the time being seconded to work full-time or part-time for any member of the Group (an "Executive"), a consultant, business or joint venture partner, franchisee, contractor, agent or representative of any member of the Group, a person or entity that provides advisory, consultancy, professional or other services to any member of the Group, or a close associate of any of the foregoing persons (together, the "Eligible Persons" and each an "Eligible Person").

**(3) Determination of eligibility**

- (i) The Board may, at its sole and absolute discretion, make an offer to grant to any Eligible Person a Share Option to subscribe for Shares under the Share Option Scheme.
- (ii) The basis of eligibility of any Eligible Person to the grant of any Share Option shall be determined by the Directors from time to time on the basis of his contributions to the development and growth of the Group.
- (iii) For the avoidance of doubt, the grant of any options by the Company for the subscription of shares to any person who falls within the definition of Eligible Persons shall not, by itself, unless the Directors otherwise determine, be construed as a grant of share options under the Share Option Scheme.
- (iv) An Eligible Person or grantee shall provide the Board such information and supporting evidence as the Board may, in its sole and absolute discretion, request from time to time (including, without limitation, before the offer of a grant of Share Option is made, at the time of acceptance of a grant of Share Option, and at the time of exercise of a Share Option) for the purpose of assessing and/or determining his eligibility or continuing eligibility as an Eligible Person and/or grantee or that of his close associates or for the purposes in connection with the terms of a share option (and the exercise thereof) or the Share Option Scheme and the administration thereof.

(4) Grant of Share Options

Subject to the terms of the Share Option Scheme, the Board shall be entitled at any time within the Term to offer the grant of any Share Option to any Eligible Person as the Board may in its sole and absolute discretion select, and on acceptance of the offer, grant such part of the Share Option as accepted to the Eligible Person.

Subject to the provisions of the Share Option Scheme, the Board may in its sole and absolute discretion determine whether any conditions, restrictions or limitations in relation to the grant of Share Option should be imposed, in addition to those set out in the Share Option Scheme (which shall be stated in the written notice containing the offer of the grant of the Share Option (the "Offer Letter")) including (without prejudice to the generality of the foregoing) continuing eligibility criteria, conditions, restrictions or limitations relating to the achievement of performance, operating or financial targets by the Company and/or the grantee, and the satisfactory performance or maintenance by the grantee of certain conditions or obligations or the time or period when the right to exercise the Share Option in respect of all or some of the shares which the Share Option relates shall vest.

An offer of the grant of a Share Option shall be deemed to have been accepted when the Company receives from the grantee duplicate Offer Letter duly executed by the grantee together with a remittance in favour of the Company of HKD10.00 (or such other amount in any other currency as may be determined by the Board) by way of consideration for the grant thereof within the period specified in the Offer Letter. Once such acceptance is made, the Share Option shall be deemed to have been granted and to have taken effect from the offer date.

(5) Vesting period

The Board may determine from time to time such vesting conditions or vesting periods for an option to be vested provided that such vesting conditions/vesting period is not inconsistent with the Share Option Scheme.

(6) Subscription price of shares

The subscription price in respect of any particular Share Option shall be such price as the Board may in its sole and absolute discretion determine at the time of grant of the relevant Share Option (and shall be stated in the letter containing the offer of the grant of the Share Option) but the subscription price shall not be less than whichever is the highest of:

- (i) the nominal value of Share;
- (ii) the closing price of Shares as Stated in the Stock Exchange's daily quotations sheet on the offer date; and
- (iii) the average of the closing prices of Shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the offer date.

The subscription price shall also be subject to adjustment in accordance with the provisions under the Share Option Scheme.

(7) Exercise of Share Options

- (a) A Share Option shall be exercised in whole or in part by the grantee according to the procedures for the exercise of Share Options established by the Company from time to time. Every exercise of a Share Option must be accompanied by a remittance for the full amount of the subscription price for the Shares to be issued upon exercise of such Share Option.
- (b) A share option shall be personal to the grantee and shall not be assignable and no grantee shall in any way sell, transfer, charge, mortgage, encumber or create any interest (legal or beneficial) in favour of any third party over or in relation to any Share Option or purport to do so (save that the grantee may nominate a nominee in whose name the shares issued pursuant to the Share Option may be registered). Any breach of the foregoing shall entitle the Company to cancel, revoke or terminate any outstanding Share Option or part thereof granted to such grantee without any compensation.
- (c) Subject to any conditions, restrictions or limitations imposed in relation to the particular Share Option pursuant to the provisions of the Share Option Scheme and subject as hereinafter provided, a Share Option may be exercised at any time during the option period, provided that:
 - (i) if the grantee (being an individual) dies or becomes permanently disabled before exercising a Share Option (or exercising it in full), he (or his legal representative(s)) may exercise the Share Option up to the grantee's entitlement (to the extent not already exercised) within a period of 12 months following his death or permanent disability or such longer period as the Board may determine;
 - (ii) in the event of the grantee ceasing to be an Executive by reason of his retirement pursuant to such retirement scheme applicable to the Group at the relevant time, his Share Option (to the extent not exercised) shall be exercisable until the expiry of the relevant option period;



- (iii) in the event of the grantee ceasing to be an Executive by reason of his/her transfer of employment to an affiliate company of the Company, his/her Share Option (to the extent not exercised) shall be exercisable until the expiry of the relevant option period unless the Board in its absolute discretion otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board has determined;
- (iv) in the event of the grantee ceasing to be an Executive by reason of transfer of employment to an affiliate company, the Share Option (to the extent not exercised) shall be exercisable until the expiry of the relevant option period unless the Board in its absolute discretion otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may determine;
- (v) in the event of the grantee ceasing to be an Executive by reason of the termination of his employment by resignation or culpable termination, the Share Option (to the extent not already exercised) shall lapse on the date on which the notice of termination is served (in the case of resignation) or the date on which the grantee is notified of the termination of his employment (in the case of culpable termination) and not be exercisable unless the Board otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may in its absolute discretion determine following the date of such service or notification. A resolution of the Board resolving that the Executive's Share Option has lapsed pursuant to this subparagraph shall be final and conclusive;
- (vi) if a grantee being an executive Director ceases to be an Executive but remains a non-executive Director, his Share Option (to the extent not already exercised) shall be exercisable until the expiry of the relevant option period unless the Board in its absolute discretion otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board has determined, the Share Option (to the extent not already exercised) shall lapse on the date of cessation of such appointment and not be exercisable unless the Board otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may in its sole and absolute discretion determine following the date of such cessation;
- (vii) if (i) the Board in its absolute discretion at any time determines that a grantee has ceased to be an Eligible Person; or (ii) a grantee has failed to or no longer satisfies or complies with such criteria or terms and conditions that may be attached to the grant of the Share Option or which were the basis on which the Share Option was granted, the Share Option (to the extent not already exercised) shall lapse on the date on which the grantee is notified thereof (in the case of (i)) or on the date on which the grantee has failed to or no longer satisfies or complies with such criteria or terms and conditions as aforesaid (in the case of (ii)) and not be exercisable unless the Board otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may in its absolute discretion determine following the date of such notification or the date of such failure/non-satisfaction/non-compliance. In the case of (i), a resolution of the Board resolving that the grantee's Share Option has lapsed pursuant to this subparagraph shall be final and conclusive;

- (viii) if a grantee (being a corporation) (i) has a liquidator, provisional liquidator, receiver or any person carrying out any similar function appointed anywhere in the world in respect of the whole or any part of the assets or undertaking of the grantee; or (ii) has suspended or ceased or threatened to suspend or cease business; or (iii) is unable to pay its debts (within the meaning of section 178 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) or any similar provisions under the Companies Act of the Cayman Islands or any applicable law); or (iv) otherwise becomes insolvent; or (v) suffers a change in its constitution, directors, shareholding or management which in the opinion of the Board is material; or (vi) commits a breach of any contract entered into between the grantee or his associate and any member of the Group, the option (to the extent not already exercised) shall lapse on the date of appointment of the liquidator or receiver or other similar person or on the date of suspension or cessation of business or on the date when the grantee is deemed to be unable to pay its debts as aforesaid or on the date of notification by the Company that the said change in constitution, directors, shareholding or management is material or on the date of the said breach of contract (as the case may be) and not be exercisable unless the Board otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may in its sole and absolute discretion determine following the date of such occurrence. A resolution of the Board resolving that the grantee's Share Option has lapsed pursuant to this sub-paragraph by reason of a breach of contract as aforesaid shall be final and conclusive;
- (ix) if a grantee (being an individual) (i) is unable or has no reasonable prospect of being able to pay his debts within the meaning of the Bankruptcy Ordinance (Chapter 6 of the Laws of Hong Kong) or any other applicable law or has otherwise become insolvent; or (ii) has made any arrangements or compositions with his creditors generally; or (iii) has been convicted of any criminal offence involving his integrity or honesty; or (iv) commits a breach of any contract entered into between the grantee or his associate and any member of the Group, the Share Option (to the extent not already exercised) shall lapse on the date on which he is deemed unable or to have no reasonable prospects of being able to pay his debts as aforesaid or on the date on which a petition for bankruptcy has been presented in any jurisdiction or on the date on which he enters into the said arrangement or composition with his creditors or on the date of his conviction or on the date of the said breach of contract (as the case may be) and not be exercisable unless the Board otherwise determines in which event the Share Option (or such remaining part thereof) shall be exercisable within such period as the Board may in its sole and absolute discretion determine following the date of such occurrence. A resolution of the Board resolving that the grantee's Share Option has lapsed pursuant to this sub-paragraph by reason of a breach of contract as aforesaid shall be final and conclusive;
- (x) if a general offer (whether by way of takeover offer or scheme of arrangement or otherwise in like manner) is made to all the holders of shares (or all such holders other than the offeror and/or any person controlled by the offeror and/or any person acting in association or concert with the offeror) and such offer becomes or is declared unconditional (in the case of a takeover offer) or is approved by the requisite majorities at the relevant meetings of the Shareholders (in the case of a scheme of arrangement), the grantee shall be entitled to exercise the Share Option (to the extent not already exercised) at any time (in the case of a takeover offer) within one month after the date on which the offer becomes or is declared unconditional or (in the case of a scheme of arrangement) prior to such time and date as shall be notified by the Company;

- (xi) in the event of an effective resolution being passed for the voluntary winding-up of the Company, and if the grantee immediately prior to such event had any subsisting Share Option which had not been fully exercised, the grantee may by notice in writing to the Company within one month after the date of such resolution elect to be treated as if the Share Option had been exercised immediately before the passing of such resolution either to its full extent or to the extent specified in such notice and shall accordingly be entitled to receive out of the assets available in the liquidation, *pari passu* with the shareholders, such sum as would have been received in respect of the shares the subject of such election reduced by an amount equal to the subscription price which would otherwise have been payable in respect thereof; and
 - (xii) if a compromise or arrangement between the Company and its members or creditors is proposed for the purpose of or in connection with a scheme for the reconstruction of the Company or its amalgamation with any other company or companies, the Company shall give notice thereof to the grantees who have unexercised share options at the same time as it despatches notices to all members or creditors of the Company summoning the meeting to consider such a compromise or arrangement and thereupon each grantee (or his legal representatives or receiver) may until the expiry of the earlier of: (i) the option period; (ii) the period of two months from the date of such notice; and (iii) the date on which such compromise or arrangement is sanctioned by the court, exercise in whole or in part his/her Share Option. Except insofar as exercised in accordance with this paragraph, all share options outstanding at the expiry of the relevant period referred to in this paragraph shall lapse. The Company may thereafter require each grantee to transfer or otherwise deal with the Shares issued on exercise of the Share Option to place the grantee in the same position as would have been the case had such shares been the subject of such compromise or arrangement, provided that in determining the entitlement of any grantee to exercise a Share Option at any particular date, the Board may in its absolute discretion relax or waive, in whole or in part, conditionally or unconditionally, any additional conditions, restrictions or limitations imposed in relation to the particular Share Option pursuant to the provisions of paragraph (d) above and/or deem the right to exercise the Share Option in respect of the shares the subject thereof to have been exercisable notwithstanding that according to the terms of the particular Share Option such right shall not have then vested.
- (d) The Shares to be allotted upon the exercise of a Share Option shall be subject to the Articles and the laws of the Cayman Islands in force from time to time and shall rank *pari passu* in all respects with then existing fully-paid shares in issue on the allotment date, and accordingly shall entitle the holders to participate in all dividends or other distributions paid or made on or after the allotment date, other than any dividend or other distributions previously declared or recommended or resolved to be paid or made if the record date therefore shall be before the allotment date. Subject as aforesaid, no grantee shall enjoy any of the rights of a shareholder by virtue of the grant of a Share Option pursuant to the Share Option Scheme.
- (e) The Company is entitled to refuse any exercise of a Share Option if such exercise is not in accordance with the terms of the Share Option Scheme or the procedures for exercise of Share Option established by the Company from time to time or if such exercise may cause the Company to contravene or breach any laws, enactment or regulations for the time being in force in Hong Kong and the Cayman Islands or any other applicable jurisdiction or the Listing Rules or any rules governing the listing of the shares on a stock exchange.

(8) Lapse of Share Options

A Share Option or any part thereof shall lapse automatically and not be exercisable (to the extent not already exercised) on the earliest of the occurrence of any of the following events unless otherwise waived (conditionally or unconditionally) by the Company:

- (i) the expiry of the option period;
- (ii) the expiry of any of the periods referred to in the provisions under the Share Option scheme;
- (iii) the date of the commencement of the winding-up of the Company;
- (iv) there is an unsatisfied judgment, order or award outstanding against the grantee or the Board has reason to believe that the grantee is unable to pay or to have no reasonable prospect of being able to pay his/its debts within the meaning of the Bankruptcy Ordinance (Chapter 6 of the Laws of Hong Kong);
- (v) there are circumstances which entitle any person to take any action, appoint any person, commence proceedings or obtain any order of the type mentioned in the provisions under the Share Option scheme; or
- (vi) a bankruptcy order has been made against any director or shareholder of the grantee (being a corporation) in any jurisdiction.

No compensation shall be payable upon the lapse of any Share Option, provided that the Board shall be entitled in its discretion to pay such compensation to the grantee in such manner as it may consider appropriate in any particular case.

(9) Maximum number of Shares

The maximum number of Shares to be issued upon exercise of all share options which may be granted under the Share Option Scheme (and under any other share option schemes of the Company) shall not in aggregate exceed 31,733,400, representing 10% of the shares in issue (excluding treasury shares) immediately after completion of the global offering and as at the Listing Date (the "Scheme Mandate Limit"), provided that the Company may at any time as the Board may think fit seek approval from the Shareholders to refresh the scheme mandate limit, except that the maximum number of shares to be issued upon exercise of all share options which may be granted under the Share Option Scheme (and under any other share option schemes of the Company) shall not exceed 10% of the shares in issue (excluding treasury shares) as at the date of approval by the Shareholders in general meeting where such limit is refreshed. Share Options previously granted under the Share Option Scheme and any other share option schemes (including those outstanding, cancelled, and lapsed in accordance with the terms of the Share Option Scheme or any other share option schemes or exercised options under the said schemes of the Company) shall not be counted for the purpose of calculating the limit as refreshed. The Company shall send a circular containing the information required under Chapter 17 of the Listing Rules to the Shareholders. In addition, the Company may seek separate approval from the Shareholders in general meeting for granting share options beyond the Scheme Mandate Limit, provided that the share options in excess of the Scheme Mandate Limit are granted only to the Eligible Persons specified by the Company before such approval is sought. The Company shall issue a circular to the Shareholders containing the information required under Chapter 17 of the Listing Rules accordingly.

Pursuant to the provisions under the Share Option Scheme, the maximum number of Shares to be issued upon exercise of all outstanding share options granted and yet to be exercised under the Share Option Scheme (and under any other share option schemes of the Company) shall not exceed 30% of the shares in issue from time to time.

The maximum number of Shares issued and to be issued upon exercise of the share options granted to any one Eligible Person (including exercised and outstanding share options) in any 12-month period shall not exceed 1% of the Shares in issue (excluding treasury shares) from time to time. Where any further grant of share options to such Eligible Person would result in the Shares issued and to be issued upon exercise of all share options granted and which may be granted to such Eligible Person (including exercised, cancelled and outstanding share options) in the 12-month period up to and including the date of such further grant representing in aggregate over 1% of the shares in issue (excluding treasury shares), such further grant shall be separately approved by the Shareholders in general meeting with such Eligible Person and his close associates (or his associates of such Eligible Person is a connected person) abstaining from voting.

(10) Maximum number of Shares per grantee who is a core connected person

Each grant of share options to a Director, chief executive or substantial shareholder of the Company or any of their respective associates under the Share Option Scheme shall be approved by independent non-executive Directors (excluding the independent non-executive Director who is the proposed grantee of the share options). Where a grant of share options to a substantial Shareholder or an independent non-executive Director or any of their respective associates would result in the securities issued and to be issued upon exercise of all Share Options already granted and which may be granted (including share options exercised, cancelled and outstanding) to such person in the 12-month period up to and including the date of such grant:

- (a) representing in aggregate over 0.1% of the shares in issue (excluding treasury shares); and
- (b) having an aggregate value, based on the closing price of the shares at the date of each grant, in excess of HKD5 million,

such further grant of share options must be approved by the Shareholders. The Company shall send a circular to the shareholders containing the information required under Chapter 17 of the Listing Rules. The relevant Eligible Person, his associates and all core connected persons of the Company shall abstain from voting at such general meeting. Any vote taken at the meeting to approve the grant of such share options must be taken on a poll.

(11) Remaining life of the Share Option Scheme

Approximately 4 years (valid until 23 September 2029).

RESTRICTED SHARE AWARD SCHEME

On 19 March 2020, the Board approved the adoption of the restricted share award scheme (the “Restricted Share Award Scheme”) to incentivise skilled and experienced personnel, and to recognise the contributions of the eligible participants of the Group. The Restricted Share Award Scheme is valid and effective until the 10th anniversary of the date of adoption, being 19 March 2030 (approximately 6 years left for the remaining life of the Restricted Share Award Scheme). The Restricted Share Award Scheme is defined as a share scheme under Chapter 17 of the Listing Rules.

The purposes of the Restricted Share Award Scheme are to (i) attract skilled and experienced personnel to the Group; (ii) incentivise participants of the Restricted Share Award Scheme (the “Participants”) to remain with the Group; and (iii) motivate Participants to strive for the future development and expansion of the Group by providing them with the opportunity to acquire equity interests in the Company.

The Participants include (i) any employee, any proposed employee, any full-time or part-time employee, or a person for the time being seconded to work full-time or part-time for any member of the Group; (ii) a director or proposed director (including an independent non-executive director) of any member of the Group; (iii) a general staff of any member of the Group; and (iv) a person that provides advisory, consultancy, professional or other services to any member of the Group;

REPORT OF THE DIRECTORS

The Participants do not have any contingent interest in any Shares underlying the share awards granted in the Restricted Share Award Scheme (the “Share Awards”) unless and until such Shares are actually transferred to the Participant. Further, the Participants may not exercise voting rights in respect of the Share Awards underlying the Restricted Share Award Scheme prior to their exercise and, unless otherwise specified by the Board in its entire discretion in the grant letter to the Participant, nor do they have any rights to any cash or non-cash income, dividends or distributions and/or the sale proceeds of non-cash and non-scrip distributions from any Share Awards underlying the Restricted Share Award Scheme.

The number of Share Awards available for grant under the Restricted Share Award Scheme as at 1 January 2024 was 30,731,550, representing approximately 9.58% of the total number of Shares in issue (excluding treasury shares) as at the date of this annual report and the number of Share Awards available for grant under the Restricted Share Award Scheme as at 31 December 2024 was 30,412,481, representing approximately 9.48% of the total number of Shares in issue (excluding treasury shares) as at the date of this annual report. As at the date of this annual report, the total number of Shares available for issue under the Restricted Share Award Scheme is 30,412,481 Shares, representing approximately 9.48% of the total number of Shares in issue (excluding treasury shares) as at the date of this annual report. There is no restriction on maximum entitlement of each Participant under the Restricted Share Award Scheme as the Restricted Share Award Scheme only involves existing Shares of the Company. The Board may determine from time to time such vesting conditions or vesting periods for a Share Award to be vested. The purchase price of the Share Awards was the closing price of the date of grant.

A grant is accepted when the Company receives the letter of acceptance of such grant from the grantee duly executed by the grantee together with a remittance in favour of the Company of HKD10.00 (or such other amount in any other currency as may be determined by the Board) as valid consideration for the grant of the Share Award. Such remittance of the consideration is not refundable in any circumstances.

Details of the Share Awards granted under the Restricted Share Award Scheme and the movements in Restricted Share Awards Scheme during the year ended 31 December 2024 are set out below:

	Date of grant (Notes 1 and 2)	Number of granted Share Awards	Vesting period	Purchase price (Note 3)	Number of Shares					Closing price immediately before vesting date
					Outstanding as at 1 January 2024	Granted during the year ended 31 December 2024	Cancelled during the year ended 31 December 2024 (Note 4)	Vested during the year ended 31 December 2024 (Note 5)	Outstanding as at 31 December 2024	
Directors										
Mr Jannik Jonas Slot Jorgensen	26 January 2023	97,500	26 January 2023 to 26 January 2024	HKD5.850	97,500	–	–	97,500	–	HKD4.970
	12 January 2024	175,000	12 January 2024 to 2 April 2024	HKD5.190	–	175,000	–	175,000	–	HKD4.610
Mr Markus Huascar Bracklo	26 January 2023	225,000	26 January 2023 to 26 January 2024	HKD5.850	225,000	–	–	225,000	–	HKD4.970
Subtotal:		497,500			322,500	175,000	–	497,500	–	

					Number of Shares					
					Outstanding as at 1 January 2024	Granted during the year ended 31 December 2024	Cancelled during the year ended 31 December 2024 (Note 4)	Vested during the year ended 31 December 2024 (Note 5)	Outstanding as at 31 December 2024	
	Date of grant (Notes 1 and 2)	Number of granted Share Awards	Vesting period	Purchase price (Note 3)						Closing price immediately before vesting date
Employees of the Group										
Employee Group A (2023)	13 January 2021	20,000	13 January 2021 to 13 January 2022	HKD9.70	20,000	–	–	–	20,000	–
	18 January 2022	20,000	18 January 2022 to 18 January 2023	HKD9.36	20,000	–	–	–	20,000	–
Employee Group C (2023)	26 January 2023	25,000	26 January 2023 to 26 January 2024	HKD5.850	25,000	–	–	25,000	–	HKD4.970
Employee Group A (2024)	2 January 2024	43,780	2 January 2024 to 30 November 2024	HKD5.180	–	43,780	43,780	–	–	–
	2 January 2024	50,113	2 January 2024 to 31 August 2024	HKD5.180	–	50,113	–	50,113	–	HKD4.520
Employee Group B (2024)	12 January 2024	35,000	12 January 2024 to 2 April 2024	HKD5.190	–	35,000	–	35,000	–	HKD4.610
Employee Group C (2024)	24 October 2024	15,176	24 October 2024 to 7 November 2024	HKD4.700	–	15,176	–	15,176	–	HKD4.350
Subtotal:		209,069			65,000	144,069	43,780	125,289	40,000	
Total:		706,569			387,500	319,069	43,780	622,789	40,000	

Notes:

- For the year ended 31 December 2024, the closing price of the Shares immediately before each of the grant date of the Share Awards was HKD5.210 on 29 December 2023; HKD5.050 on 11 January 2024 and HKD4.720 on 23 October 2024.
- The fair value of the granted Share Awards was measured on the basis of an observable market price of the Shares on the date of grant. For the year ended 31 December 2024, the closing price of the Shares was HKD5.180 on 2 January 2024; HKD5.190 on 12 January 2024 and HKD4.700 on 24 October 2024.
- The purchase price of the Share Awards was the closing price of the grant date.
- A total of 43,780 Share Awards were cancelled during the year ended 31 December 2024 and the purchase price of the cancelled Share Awards was HKD5.180. No Share Awards were lapsed during the year ended 31 December 2024.
- The weighted average closing price of the Shares immediately before each of the vesting dates of the Share Awards was HKD5.048 on 26 January 2024; HKD4.962 on 31 August 2024; HKD4.834 on 2 April 2024 and HKD4.496 on 7 November 2024.
- No Share Awards were granted to top four non-Director individuals during the year ended 31 December 2024.
- There was no issuance of Shares under the Share Award Scheme, and hence, the data concerning the number of Shares that may be issued in respect of the Share Awards granted under the Share Award Scheme during the financial year divided by the weighted average number of Shares in issue for the year ended 31 December 2024 is not applicable herein.

REPORT OF THE DIRECTORS

During the year ended 31 December 2024, a total of 319,069 Share Awards were granted to the Participants under the Restricted Share Award Scheme. No Share Awards granted to the Directors and employees of the Group were lapsed during the year ended 31 December 2024.

Details of the Share Awards granted under the Restricted Share Award Scheme during the Reporting Period are set out under note 25 to the consolidated financial statements of this annual report.

PERMITTED INDEMNITY

Pursuant to the Articles, every Director shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them shall or may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duty or supposed duty in their respective offices or trusts, except such as they shall incur or sustain through their own fraud or dishonesty.

The Company has taken out and maintained appropriate liability insurance for the Directors during the Reporting Period as at 31 December 2024.

DIRECTORS

The Directors during the Reporting Period and up to the date this annual report are set out below:

Executive Directors

Dr Jørn Slot Jørgensen (*Chairman and Chief Executive Officer*)

Dr Markus Braun (*Chief Financial Officer*)

Mr Jannik Jonas Slot Jørgensen

Prof Dan Zoltan Reinstein

Non-executive Director

Mr Marcus Huascar Bracklo

Independent non-executive Directors

Mr Hans Helmuth Hennig

Mr Philip Duncan Wright

Ms Katherine Rong Xin

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Biographical details of Directors and senior management of the Group are set out in the section headed "Profile of Directors, Senior Management and Company Secretary" on pages 19 to 28 of this annual report.

CHANGES IN INFORMATION OF DIRECTORS

Save as disclosed in this annual report, there has been no change in information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

CONFIRMATION OF INDEPENDENCE OF THE INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company confirmed that it has received the annual confirmations of independence from each of the independent non-executive Directors, namely, Mr Hans Helmuth Hennig, Mr Philip Duncan Wright and Ms. Katherine Rong Xin, respectively in compliance with Rule 3.13 of the Listing Rules and considers all the independent non-executive Directors to be independent in accordance with the relevant requirements of Rule 3.13 of the Listing Rules.

REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

The remuneration paid to and/or entitled by each of the Directors and the five highest paid individuals for the year ended 31 December 2024 is set out in note 8 to the consolidated financial statements. No Director has waived or has agreed to waive any emoluments. No emoluments were paid by the Group to the Directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office during the Reporting Period. No bonus was paid or receivable by the Directors or the five highest paid individuals which are based on performance during the Reporting Period.

DIRECTORS' SERVICE CONTRACTS OR LETTERS OF APPOINTMENT

No Director proposed for re-election at the forthcoming annual general meeting has a service contract or a letter of appointment with the Company which is not determinable by the Company within one year without payment other than statutory compensation.

MANAGEMENT CONTRACTS

Save as disclosed in this annual report, no contract, other than employment contracts, concerning the management and administration of the whole or any substantial part of the Company's business was entered into or existed during the Reporting Period.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in this annual report, no Directors or their connected entities had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the Reporting Period and required to be disclosed under the Listing Rules and the Companies (Directors' Report) Regulation (Cap. 622D).

CONTRACTS OF SIGNIFICANCE

Save as disclosed in notes 8(d) and 37 to the consolidated financial statements and section headed "Related Party Transactions and Connected Transactions" below, no contract of significance (including the provision of services to the Group) in relation to the Group's business in which the Company, or any of its subsidiaries or a controlling shareholder of the Company was a party, and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the Reporting Period or at any time during the Reporting Period.

RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

Details of material related party transactions of the Group undertaken in the normal course of business are set out in note 37 to the consolidated financial statements. None of which is required to be disclosed under Rule 14A of the Listing Rules.

During the Reporting Period, the related party transactions as disclosed in notes 8(d) and 37 to the consolidated financial statements either did not constitute connected transactions or continuing connected transactions under Chapter 14A of the Listing Rules, or only constituted fully exempt connected transactions or continuing connected transactions by virtue of the de minimis exemption under Chapter 14A of the Listing Rules.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

None of the Directors is or was interested in any business apart from the Group's business, that competes or competed or is or was likely to compete, either directly or indirectly, with the Group's business at any time during the Reporting Period.

NON-COMPETITION UNDERTAKING

As disclosed in the Prospectus, pursuant to the non-competition undertakings set out in the deed of non-competition dated 23 September 2019, Dr Jørgensen, the controlling Shareholder, has undertaken to the Company (for itself and on behalf of its subsidiaries) that, amongst other things, he is not or will not, and will procure his close associates, to be interested, involved or engaged in or concerned with, directly or indirectly, any business which is in any respect in competition with or similar to or is likely to be in competition with the business of the Group during the period commencing from the Listing Date and ending on the occurrence of the earliest of the date on which (i) the shares of the Company cease to be listed on the Stock Exchange (except for the temporary trading halt or trading suspension of the shares of the Company on the Stock Exchange due to any reason); (ii) Dr Jørgensen and/or his close associates, individually or taken as a whole, ceases to hold, directly or indirectly, 30% or more of the then total issued share capital of the Company; or (iii) Dr Jørgensen and/or his close associates, jointly and severally, ceases to be considered as a controlling shareholder of the Company.

Dr Jørgensen has confirmed to the Company in relation to his compliance with the non-competition undertakings provided to the Company under the deed of non-competition.

The independent non-executive Directors have reviewed the implementation of the deed of non-competition and are of the view that Dr Jørgensen has complied with his undertakings given under the deed of non-competition during the Reporting Period. As at 31 December 2024, no new business opportunity has been notified by Dr Jørgensen.

INDEPENDENCE FROM THE CONTROLLING SHAREHOLDER

The Board believes that the Group is capable of carrying on its business independent of, and does not place undue reliance on, Dr Jørgensen or his respective close associates, taking into consideration the factors of financial independence, operational independence and management independence when the facts and reasons as disclosed in the Prospectus were applied to the Group during the Reporting Period.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2024, the interests and short positions of the Directors and the chief executive in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")), which (a) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or (b) as recorded in the register kept by the Company pursuant to section 352 of the SFO or (c) otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers in Appendix C3 to the Listing Rules (the "Model Code") were as follows:



Interests in shares and underlying shares or in an associated corporation of the Company

Name of Director/ Chief Executive	Capacity	Number of shares interested	Approximately percentage of the total issued share capital of the Company (Note 1)
Dr Jørgensen	Beneficial owner, interest in a controlled corporation and interest of spouse	183,608,100(L) (Note 2)	55.38%
Dr Markus Braun	Beneficial owner	283,000(L)	0.09%
Mr Jannik Jonas Slot Jørgensen	Beneficial owner	6,233,500(L)	1.88%
Prof Dan Zoltan Reinstein	Beneficial owner and interest of spouse	2,424,000(L) (Note 3)	0.73%
Mr Marcus Huascar Bracklo	Beneficial owner	928,000(L) (Note 4)	0.28%

Notes:

(L) denotes long position.

1. Total number of issued shares of the Company as at 31 December 2024 was 331,523,000.
2. Out of 183,608,100 shares that Dr Jørgensen was interested, 4,007,000 shares were held by EuroEyes Holding AG which is owned as to 100% by Dr Jørgensen and 379,100 shares were held by Dr Susanne Jørgensen, the spouse of Dr Jørgensen.
3. Out of 2,424,000 shares that Prof Dan Zoltan Reinstein was interested, 801,000 shares were held by Dr Ursula Inge Reinstein, the spouse of Prof Dan Zoltan Reinstein.
4. Out of 928,000 shares that Mr Marcus Huascar Bracklo was interested, 655,000 shares were held by Baigo Capital GmbH which is owned as to 100% by Mr Marcus Huascar Bracklo.

Save as disclosed above, as at 31 December 2024, so far as is known to any Directors or the chief executive of the Company, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which (a) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or (b) were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein or (c) were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2024, other than interests disclosed above in respect of the Directors and the chief executive of the Company, the following persons had or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed under the provision of Divisions 2 and 3 of Part XV of the SFO as recorded in the register kept by the Company pursuant to section 336 of the SFO or who was, directly or indirectly, interested in 5% or more of the issued share capital of the Company.

Interests in shares and underlying shares of the Company

Name of substantial shareholders	Capacity	Number of shares interested	Approximately percentage of the total issued share capital of the Company (Note 1)
Dr Susanne Jørgensen	Beneficial owner and interest of spouse	183,608,100(L) (Note 2)	55.38%

Notes:

(L) denotes long position.

- Total number of issued shares of the Company as at 31 December 2024 was 331,523,000.
- Out of 183,608,100 shares that Dr Jørgensen was interested, 4,007,000 shares were held by EuroEyes Holding AG which is owned as to 100% by Dr Jørgensen and 379,100 shares were held by Dr Susanne Jørgensen. Dr Susanne Jørgensen is the spouse of Dr Jørgensen, and Dr Susanne Jørgensen was therefore deemed to be interested in the shares of the Company in which Dr Jørgensen was interested under Part XV of the SFO.

Save as disclosed above, as at 31 December 2024, the Directors have not been notified by any person (other than the Directors or the chief executive of the Company) who had interests or short position in the shares or underlying shares of the Company as recorded in the register required to be kept pursuant to Section 336 of the SFO.

ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Save and except for the Share Option Scheme, at no time during the Reporting Period was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of Shares in or debentures of the Company or any other body corporate.



PURCHASE, SALE OR REDEMPTION OF THE SHARES OF THE COMPANY

A. Repurchase of Shares pursuant to the general mandates granted by the Shareholders at the annual general meetings of the Company

Pursuant repurchase mandate of the Shareholders passed at the annual general meeting held on 31 May 2023 (the "2023 AGM") regarding the repurchase of Shares not exceeding 10% of the total number of Shares in issue as at 31 May 2023 (i.e., 33,324,000 Shares) (the "2023 Repurchase Mandate"), the Board repurchased a total of 300,000 Shares on the Stock Exchange, representing approximately 0.09% of the total number of issued Shares (excluding treasury shares) as at the date of the 2023 AGM. The Directors believe that the repurchase of Shares reflects the Company's recognition of its own value and its confidence in the long-term prospects of the industry.

The following table sets out the particulars of the repurchase of Shares conducted by the Company pursuant to 2023 Repurchase Mandate during the period from 1 January 2024 to 6 June 2024, being the date of the annual general meeting held in 2024 (the "2024 AGM").

Month of Repurchase	Number of Share(s) repurchased	Highest price per Share (HK\$)	Lowest price per Share (HK\$)	Aggregate consideration (before expenses) (HK\$)
May 2024	300,000	5.76	5.25	1,649,750
Total	300,000	–	–	1,649,750

The Directors confirm that all such repurchased Shares in the above table have been cancelled accordingly on 30 May 2024.

The 2023 Repurchase Mandate expired at the conclusion of the 2024 AGM.

Pursuant to the repurchase mandate of the Shareholders passed at the 2024 AGM regarding the repurchase of Shares not exceeding 10% of the total number of Shares in issue as at the date of 2024 AGM (i.e., 33,294,000 Shares) (the "2024 Repurchase Mandate"), the Board repurchased a total of 7,023,000 Shares on the Stock Exchange, representing approximately 2.1% of the total number of issued Shares (excluding treasury shares) as at the date of the 2024 AGM. The Directors believe that the repurchase of Shares reflects the Company's recognition of its own value and its confidence in the long-term prospects of the industry.

REPORT OF THE DIRECTORS

The following table sets out the particulars of the repurchase of Shares conducted by the Company pursuant to 2024 Repurchase Mandate during the period from the date of the 2024 AGM to 31 December 2024.

Month of Repurchase	Number of Share(s) repurchased	Highest price per Share (HK\$)	Lowest price per Share (HK\$)	Aggregate consideration (before expenses) (HK\$)
June 2024	435,000	5.32	5.00	2,238,980
July 2024	982,000	5.38	4.90	5,112,270
August 2024	306,000	4.52	4.19	1,358,700
September 2024	887,000	4.79	4.43	4,064,580
October 2024	1,423,000	4.80	4.39	6,680,680
November 2024	1,945,000	4.50	4.14	8,434,310
December 2024	1,045,000	4.13	3.94	4,214,090
Total	7,023,000	–	–	32,103,610

The Directors confirm that the Shares repurchased under the 2024 Repurchase Mandate during the period from the 2024 AGM to 31 December 2024 have been cancelled on 12 August 2024 and 10 January 2025, respectively. As at the year ended 31 December 2024, the Company does not hold any treasury shares.

Save as disclosed above, neither the Company or any of its subsidiaries (except purchased by the trustee in accordance with the Restricted Share Award Scheme) have purchased, sold or redeemed any Shares (including sale of treasury shares) for the year ended 31 December 2024.

After 31 December 2024 and up to the date of this annual report, the Company had repurchased 5,211,000 Shares on the Stock Exchange. For more details, please refer to the section headed "Important Events since the year ended 31 December 2024" in this annual report.

B. Repurchase of Shares by the trustee pursuant to the Restricted Share Awards Scheme

For the year ended 31 December 2024, the trustee of the Restricted Share Award Scheme purchased 414,000 Shares at a total consideration of approximately HK\$2,085,251 on the Stock Exchange pursuant to the rules and the trust deed of the Restricted Share Award Scheme.

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) for the year ended 31 December 2024.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Articles or the laws of Cayman Islands which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this annual report, there is sufficient public float of the Company's securities as required under the Listing Rules.

MAJOR CUSTOMERS AND SUPPLIERS

During the Reporting Period, the aggregate amount of revenue attributable to the Group's five largest customers represented less than 20% of the Group's total revenue.

During the Reporting Period, purchase from the Group's largest supplier amounted to approximately HK\$47.4 million, representing approximately 24.1% of the Group's total cost of raw materials and consumables used, advertising and marketing expenditure, electricity and other utility expenses and clinic, office and consumption expenses for the same period, while purchases from the Group's top five largest suppliers amounted to approximately HK\$112.3 million, representing approximately 57.1% of the Group's total cost of raw materials and consumables used, advertising and marketing expenditure, electricity and other utility expenses and clinic, office and consumption expenses for the same period.

To the best knowledge of the Directors, none of the Directors, their respective close associates or any shareholder (which to the knowledge of the Directors own more than 5% of the number of issued shares (excluding treasury shares)) had any direct/indirect interest in the aforementioned major suppliers or customers during the year ended 31 December 2024.

IMPORTANT EVENTS SINCE THE YEAR ENDED 31 DECEMBER 2024

Further to the disclosures set out in the section headed "Purchase, Sale or Redemption of the Shares of the Company" in this annual report, since the end of the Reporting Period and up to the date of this annual report, the Board repurchased a total of 5,211,000 Shares on the Stock Exchange, representing approximately 1.62% of the total number of issued Shares (excluding treasury shares) as at the date of this annual report.

The following table sets out the particulars of the repurchase of Shares conducted by the Company pursuant to 2024 Repurchase Mandate.

Month of Repurchase	Number of Share(s) repurchased	Highest price per Share (HK\$)	Lowest price per Share (HK\$)	Aggregate consideration (before expenses) (HK\$)
January 2025	5,211,000	3.85	3.29	18,331,120
Total	5,211,000	–	–	18,331,120

The Directors confirm that 5,211,000 repurchased Shares have been cancelled on 28 February 2025. As at the date of this annual report, the total number of issued Shares is 320,706,000.

Save as disclosed above, to the best knowledge of the Directors there are no important events affecting the Company and its subsidiaries which have occurred since the end of the Reporting Period and up to the date of this annual report.

REPORT OF THE DIRECTORS

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

Save as disclosed in the Corporate Governance Report, the Board is of the view that the Company has complied with the mandatory disclosure requirements and code provisions in the Corporate Governance Code as set out in Appendix C1 of the Listing Rules (the "Corporate Governance Code") during the Reporting Period. To the best knowledge of the Directors, no Directors are aware of any information that reasonably reveals that there was any non-compliance with the code provisions of the Corporate Governance Code by the Company at any time during the Reporting Period.

For details of the Corporate Governance Report, please refer to pages 54 to 66 of this annual report.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The text of the Environmental, Social and Governance Report 2024 is set out on pages 67 to 96 of this annual report.

LITIGATION AND ARBITRATION

During the Reporting Period, the Group has not been involved in any material litigation or arbitration. As far as the Directors are aware, the Company does not have any material litigation or arbitration pending or threatened against the Company which may adversely affect the Company's operating results and financial conditions.

AUDIT COMMITTEE

The Audit Committee comprises one non-executive Director and two independent non-executive Directors, namely Mr Marcus Huascar Bracklo, Mr Hans Helmuth Hennig and Mr Philip Duncan Wright. The chairman of the Audit Committee is Mr Philip Duncan Wright.

The Audit Committee has reviewed the Group's audited consolidated financial statements for the year ended 31 December 2024 which have been agreed by the Company's auditors, and is of the view that the Group's audited consolidated financial statements for the year ended 31 December 2024 are prepared in accordance with the applicable accounting standards, laws and regulations, and appropriate disclosures have already been made.

The Audit Committee has also reviewed the annual results for the year ended 31 December 2024.



AUDITORS

The financial statements for the year ended 31 December 2024 have been audited by PricewaterhouseCoopers, Certified Public Accountants, in accordance with International Standards on Auditing, who will retire and, being eligible, have offered themselves for re-appointment at the forthcoming annual general meeting. A resolution for the re-appointment of PricewaterhouseCoopers as the auditors of the Company is to be proposed at the forthcoming annual general meeting.

The Company confirms that no change in the auditors of the Company in any of the preceding three years.

INFORMATION TO SHAREHOLDERS

Closure of register of members

In determining the right to attend and vote at the annual general meeting of the Company (the "AGM") in 2025: the register of members of the Company will be closed from Tuesday, 3 June 2025 to Friday, 6 June 2025 (both days inclusive) for the purpose of determining this right. In order to be entitled to attend and vote at the AGM in 2025, unregistered holders of shares of the Company should ensure that all share transfer documents accompanied with the corresponding share certificates are lodged with the Company's Share Registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on Monday, 2 June 2025.

In determining the entitlement to the proposed final dividend: the register of members of the Company will be closed from Thursday, 12 June 2025 to Friday, 13 June 2025 (both days inclusive) for the purpose of determining this entitlement. In order to be qualified for the proposed final dividend (if approved by the Shareholders at the AGM in 2025), unregistered holders of shares of the Company should ensure that all share transfer documents accompanied with the corresponding share certificates are lodged with the Company's Share Registrar in Hong Kong at the above address for registration not later than 4:30 p.m. on Wednesday, 11 June 2025. It is expected that the proposed final dividend will be paid on or around Friday, 27 June 2025 to those Shareholders whose names appear on the register of members of the Company at the close of business on Friday, 13 June 2025.

By order of the Board

Dr Jørn Slot Jørgensen

Chairman

Hong Kong, 31 March 2025

CORPORATE GOVERNANCE REPORT

CORPORATE GOVERNANCE

The Company has been committed to maintaining a high standard of corporate governance and to devoting considerable effort to improve its practices in light of the regulatory requirements and the expectation of the investors.

Save for the deviation discussed below, the Company has applied and complied with the principles (the “Principles”) set out in the Corporate Governance Code contained in Appendix C1 (the “Corporate Governance Code”) to the Listing Rules for the year ended 31 December 2024 and annually reviewed the application of the Principles.

The Board is of the view that the Company has complied with the code provisions set out in part 2 of the Corporate Governance Code during the Reporting Period, with the exception of code provision C.2.1, as explained under the paragraph headed “Chairman and Chief Executive Officer” below. Save as disclosed in this annual report, to the best knowledge of the Directors, no Director is aware of any information that reasonably reveals that there was any non-compliance with the Corporate Governance Code by the Company at any time during the Reporting Period.

THE BOARD AND THE DIRECTORS

Board Composition

The composition of the Board during the year ended 31 December 2024 and up to the date of this annual report is set out below:

Executive Directors

Dr Jørn Slot Jørgensen (*Chairman and Chief Executive Officer*)

Dr Markus Braun (*Chief Financial Officer*)

Mr Jannik Jonas Slot Jørgensen

Prof Dan Zoltan Reinstein

Non-executive Director

Mr Marcus Huascar Bracklo

Independent non-executive Directors

Mr Hans Helmuth Hennig

Mr Philip Duncan Wright

Ms Katherine Rong Xin

After the annual assessment by the Nomination Committee, the Board considers that the current structure, size and composition of the Board is performing a balanced and independent monitoring function on management practices to complement the Company’s corporate strategies. The Directors and their biographical details as at the date of this annual report are set out on pages 19 to 28 of this annual report.

Independence of the Independent Non-Executive Directors

Throughout the Reporting Period, the Board has complied with the requirements of the Listing Rules to have three independent non-executive Directors which represented at least one-third of the Board and with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Board has received from each independent non-executive Director a written annual confirmation of his/her independence that satisfies the guidelines set out in Rule 3.13 of the Listing Rules, and the Nomination Committee has assessed the independence of each independent non-executive Director. With the recommendation of Nomination Committee, the Company considers that each of the independent non-executive Directors are independent and they have complied with the relevant guidelines as stipulated in the Listing Rules during the Reporting Period. Each of the independent non-executive Directors understood his/her duties to inform the Company in writing as soon as practicable if there is any change of circumstances which may affect his independence.

Relationships between the Directors

Dr Jørgensen, the chairman of the Board (the “Chairman”), executive Director and chief executive officer of the Company (the “Chief Executive Officer”) is the father of Mr Jannik Jonas Slot Jørgensen, who is an executive Director and vice president of the Company in Denmark. Dr Jørgensen, is an executive Director and senior vice president, medical affairs (Germany), a partner of Dr Jørgensen und Kollegen GbR, a German civil law partnership (BGB-Gesellschaft) governed under the German Civil Code. Other details of Dr Jørgensen und Kollegen GbR are set out in the Prospectus. Save as disclosed above and in the Prospectus, to the best knowledge of the Directors, the members of the Board do not have financial, business, family or other material/relevant relationships with each other.

Chairman and Chief Executive Officer

Under code provision C.2.1 of the Corporate Governance Code, the responsibilities between the chairman and chief executive officer should be separate and should not be performed by the same individual. Dr Jørgensen is the Chairman and also acts as the Chief Executive Officer because of his considerable experience in the business of providing ophthalmic services in Germany, Denmark and the PRC. Dr Jørgensen is also the founder and has been managing the business and overall strategic development since the establishment of the Group. The Directors consider that vesting the roles of both the Chairman and the Chief Executive Officer in Dr Jørgensen is beneficial to the business prospects and management of the Group by ensuring consistent leadership with the Group and enabling more effective and efficient overall strategic development for the Group.

To facilitate good corporate governance, the Company has established the division of responsibilities between the Chairman and Chief Executive Officer which is set out in writing. The responsibilities of the Chairman are performed in accordance with the code provisions under the Corporate Governance Code.

Having considered the corporate governance measures implemented by the Company, the Directors consider that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. Accordingly, the Company has not segregated the roles of the Chairman and the Chief Executive Officer. The Board will continue to review and consider the separation of the roles of the Chairman and the Chief Executive Officer at an appropriate time, taking into consideration the business development of the Group as a whole.

Roles and Responsibility of the Board

The Board is responsible for setting up the Company’s corporate strategies, monitoring its implementation and reviewing operational and financial performance of the Group by making decisions on major aspects of the Company’s business operations and other matters, including but not limited to approving and monitoring key policies, material transactions, business plans, annual budgets, risk management and internal control systems, annual and interim results, major capital expenditure and appointment of Directors.

The non-executive Director and independent non-executive Directors have diversified industry expertise and professional knowledge, and provide advisory, adequate check and balances for effective and constructive contribution to the executive Directors to safeguard the interests of the Company and the shareholders as a whole. Independent non-executive Directors and non-executive Directors are encouraged to make positive contribution to the development of the company's strategy and policies through independent, constructive and informed comments.

If a substantial Shareholder or a Director has a conflict of interest in a matter to be considered by the board which the Board has determined to be material, the matter will be dealt with by a physical Board meeting rather than a written resolution. Independent non-executive Directors who, and whose close associates, have no material interest in the transaction will be present at that Board meeting.

Delegation to Management

Day-to-day operational management and administration functions of the Group and implementation of the corporate strategies of the Group are delegated to the management of the Company led by the executive Directors. The management will report back to the Board and obtain prior Board approval before making decisions or entering into any commitments on behalf of the Company. The Company reviews these arrangements periodically to ensure these remain appropriate to the Company's needs.

Management also regularly provides all members of the Board with updates giving a balanced and understandable assessment of the Company's performance, position and prospects in sufficient detail to enable the Board as a whole and each director to discharge their duties under Rule 3.08 and Chapter 13 of the Listing Rules.

Corporate Governance Functions

The Board is responsible for the performance of functions of corporate governance. During the Reporting Period, the Board has determined the policy for corporate governance of the Group and performed the functions as set out in code provision A.2.1 of the Corporate Governance Code.

Appointment, Re-election, Rotation and Removal of Directors

The Company has established formal, considered and transparent procedures for appointment, re-election, rotation, and removal of the Directors. The Nomination Committee is responsible for considering the suitability of an individual to act as a Director and making recommendations to the Board on appointment or re-election of Directors, succession planning of Directors and assessing the independence of the independent non-executive Directors as set out below under the paragraph headed "Nomination Committee".

All Directors (including the non-executive Director and independent non-executive Directors) entered into a service contract or letter of appointment with the Company for a term of two (2) years setting out the key terms and conditions of their appointment. Each term of office is the period up to his retirement by rotation or retirement, but eligible for re-election at the AGM in accordance with the Articles.

In accordance with the Articles, the Company may by ordinary resolution at general meetings of the Company elect any person to be a Director. The Directors shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. Any Director so appointed shall hold office only until the first general meeting after his appointment, and shall then be eligible for re-election at such general meeting.

At each of the AGM of the Company, not less than one-third of the Directors (including those appointed for a specific term) shall retire from office by rotation provided that each Director shall be subject to retirement by rotation at the AGM at least once every three years.

Induction and Continuing Professional Development of Directors

The Company encourages all Directors to participate in continuous professional development to further enhance and refresh their knowledge and skills to ensure their contribution to the Board remains informed and relevant. The Company received from the Directors the following records of training attended during the Reporting Period on the latest amendments to the Listing Rules and any other regulatory requirements:

The Company will from time to time provide briefings to all Directors to develop and refresh their duties and responsibilities. In accordance with Code Provision C.1.4 of the Corporate Governance Code regarding continuous professional development, the Company had received the training records from each of the executive Directors, namely Dr Jørn Slot Jørgensen, Dr Markus Braun, Prof Dan Zoltan Reinstein, and Mr Jannik Jonas Slot Jørgensen, the non-executive Director, namely Mr Marcus Huascar Bracklo and each of the independent non-executive Directors, namely Mr Hans Helmuth Hennig, Ms. Katherine Rong Xin and Mr Philip Duncan Wright. Each of the above named Directors attended training sessions and seminars as well as read materials on corporate governance, updates on laws, rules and regulations and accounting/financial/management or other professional skills to develop and refresh their knowledge and skills on the roles, functions and duties as a director of a listed company during the Reporting Period.

Supply of and Access to Information

Yearly schedule of regular Board meetings and the draft of agendas of each regular meeting are made available to the Directors in advance with sufficient time of at least 14 days and 3 days, respectively, to encourage the Directors' involvement to include matters in the agenda for regular Board meetings. All Directors have full and timely access to the management of the Company for any information to enable them to make informed decisions at the Board meetings. The Company Secretary ensures that the regulatory Board procedures are followed, and is responsible for preparing and maintaining the documents and records of the Board meeting. The draft and final minutes of each meeting of the Board meeting and the board committees of the Company (the "Board Committees") are sent to all Directors or committee members for comment within a reasonable period of time after the date of the meeting, and are open for inspection at any reasonable time on reasonable notice by the Director.

Members of the management of the Company has an obligation to supply the Board and the Board committee with complete, reliable and adequate information, in a timely manner, to enable it to make informed decisions and are usually invited to attend the Board meetings to promote effective communication within the Group. Each Director is authorised to hire external consultants or experts for independent professional advice at the Company's expenses to discharge the Director's responsibilities. Save as disclosed in this annual report, the Directors did not request for separate independent professional advice during the Reporting Period.

CORPORATE GOVERNANCE REPORT

Number of meetings and Directors' attendance

The Board meets regularly and the Board meetings are held at least four times a year at approximately quarterly intervals. The Directors actively participated in meetings and all the Directors have devoted sufficient time and attention to the Company's affairs. A summary of the attendance records of each Director during the year ended 31 December 2024 are set out below:

	Attendance/Number of Meetings (Note 1)				Annual General Meeting (Note 2)
	Board	Nomination Committee	Remuneration Committee	Audit Committee	
Executive Directors					
Dr Jørn Slot Jørgensen	4/4	1/1	2/2	N/A	1/1
Dr Markus Braun	4/4	N/A	N/A	N/A	1/1
Mr Jannik Jonas Slot Jørgensen	4/4	N/A	N/A	N/A	1/1
Prof Dan Zoltan Reinstein	4/4	N/A	N/A	N/A	1/1
Non-executive Director					
Mr Marcus Huascar Bracklo	4/4	N/A	N/A	2/2	1/1
Independent non-executive Directors					
Mr Hans Helmuth Hennig	4/4	N/A	2/2	2/2	1/1
Ms Katherine Rong Xin	3/4	1/1	2/2	N/A	1/1
Mr Philip Duncan Wright	4/4	1/1	N/A	2/2	1/1

Notes:

- (1) No alternate of the Directors attended the above meetings during the year ended 31 December 2024.
- (2) Pursuant to article 62 of the Articles, Annual General Meeting of the Company shall be held in each year.

Board Committees

The Board established three Board Committees on 23 September 2019, namely the Audit Committee, the Remuneration Committee and the Nomination Committee with written terms of reference for each Board Committee. All of these Board Committees are chaired by an independent non-executive Director or the Chairman to oversee their respective functions set out below, and to report to the Board on their decisions or recommendations by circulating the minutes of the committee meetings to all Board members. The terms of reference of each of the Board Committees have been published on the websites of the Company (www.euroeyes.com) and the Stock Exchange (www.hkexnews.hk). To provide independent views and input to the Board, the Board has adopted the following arrangements: (i) each committee or committee member is authorised to hire outside consultants or experts for independent professional advice at the Company's expenses to discharge their responsibilities; and (ii) most of the committee members in each Board Committee are independent non-executive Directors. The Board is responsible for the review of the implementation of such arrangements on an annual basis.

Audit Committee

The Audit Committee was established by the Board with its written terms of reference. The primary duties of the Audit Committee are set out in the written terms of reference which include reviewing and supervising the Group's financial reporting process, risk management and internal control systems, and providing advices and comments to the Board. During the Reporting Period, the Audit Committee has reviewed the consolidated financial statements for the year ended 31 December 2024, the accounting principles and practices adopted by the Company and discussed auditing, internal control and financial reporting matters. During the Reporting Period, the Board is of the view that the Audit Committee performed its duties in accordance with its terms of reference.

During the Reporting Period and as at the date of this annual report, the Audit Committee consists of Mr Philip Duncan Wright (an independent non-executive Director) as its chairman, and Mr Marcus Huascar Bracklo (a non-executive Director) and Mr Hans Helmuth Hennig (an independent non-executive Director) as its members.

Remuneration Committee

The Remuneration Committee was established by the Board with its written terms of reference adopting a model of making recommendation to the Board on the remuneration packages of individual Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policy. The primary duties of the Remuneration Committee are set out in the written terms of reference which include regular monitoring of the remuneration of all the Directors and senior management to ensure that levels of their remuneration and compensation are appropriate. The Remuneration Committee also has the duty to assess the performance of Directors and approve the terms of service contracts of the Directors. The Remuneration Committee shall review, consider and approve material matters relating to the share schemes as required under Chapter 17 of the Listing Rules.

In particular, during the Reporting Period, the Remuneration Committee had reviewed the movements of the Share Awards under the Restricted Share Award Scheme, relating to the grant of Share Awards to Participants pursuant to the Restricted Share Award Scheme. The Remuneration Committee approved the grant of Share Awards to Participants (including the Directors and senior management) and was of the view that the terms including the vesting periods were appropriate because the grant of such Share Awards would motivate the grantees to stay with the Group and to strive for the future development and expansion of the Group by providing them with the opportunity to acquire equity interests in the Company, which aligned with the purpose of the scheme and the grantees' interest with those of the Company and the Shareholders.

The Remuneration Committee considered that the grant of the Share Awards during the year ended 31 December 2024 were in accordance with the Restricted Share Award Scheme and the Listing Rules. During the Reporting Period, the Board is of the view that the Remuneration Committee performed its duties in accordance with its terms of reference.

During the Reporting Period and as at the date of this annual report, the Remuneration Committee consists of Mr Hans Helmuth Hennig (an independent non-executive Director) as its chairman, and Dr Jørn Slot Jørgensen (an executive Director) and Ms Katherine Rong Xin (an independent non-executive Director) as its members.

Nomination Committee

The Nomination Committee was established by the Board with its written terms of reference. The primary duties of the Nomination Committee are set out in the written terms of reference which include selecting and recommending candidates for directorship, review of the structure, size and composition of the Board and assessment of the independence of independent non-executive Directors. During the Reporting Period, the Board is of the view that the Nomination Committee performed its duties in accordance with its terms of reference.

During the Reporting Period and as at the date of this annual report, the Nomination Committee consists of Dr Jørn Slot Jørgensen (an executive Director and the Chairman) as its chairman, and Mr Philip Duncan Wright (an independent non-executive Director) and Ms. Katherine Rong Xin (an independent non-executive Director) as its members.

The Nomination Committee may invite nominations of candidates from Board members for its consideration. The Nomination Committee may also put forward candidates who are not nominated by Board members. The factors in assessing the suitability of a proposed candidate for director include, inter alia, reputation for integrity, professional qualifications, skills, knowledge and experience that are relevant to the Company's business and corporate strategy, willingness to devote adequate time to discharge duties as Board member, diversity of the Board, and such other perspectives appropriate to the Company's business. The Nomination Committee shall make recommendations for the Board's consideration and approval.

Nomination Policy

The Company has established a nomination policy adopted by the Nomination Committee which sets out the selection criteria and nomination procedures for the appointment of Directors. The selection criteria used by the Nomination Committee to assess candidates include reputation, achievements, expertise, industry experience, time available and diversity. The nomination procedure is summarised as follows:

(1) *Nomination Procedures and Appointment of Directors*

The Nomination Committee identifies individual(s) suitably qualified to become Board members, having due regard to board diversity policy, and assesses the independence of the proposed independent non-executive Director(s) as appropriate.

- a. The Nomination Committee makes recommendation(s) to the Board.
- b. The Board considers the individual(s) recommended by the Nomination Committee, having due regard to the board diversity policy.
- c. The Board confirms the appointment of the individual(s) as Director(s) or recommends the individual(s) to stand for election at a general meeting. Individual (s) appointed by the Board to fill a casual vacancy or as an addition to the Board will be subject to re-election by the shareholders at the next AGM after initial appointment in accordance with the Articles.

(2) *Re-appointment of Directors*

- a. The Nomination Committee considers each retiring Director, having due regard to the board diversity policy and assesses the independence of each retiring independent non-executive Director.
- b. The Nomination Committee makes recommendation(s) to the Board.
- c. The Board considers each retiring Director recommended by the Nomination Committee having due regard to the board diversity policy.
- d. The Board recommends the retiring Directors to stand for re-election at the AGM in accordance with the Articles.

The Nomination Committee will review and amend this policy in due course to ensure its effectiveness.

DIVERSITY

Board Diversity

The Company has adopted a board diversity policy. Under such policy, the Nomination Committee is delegated to review, assess and recommend any appointment, re-election or any succession plan of any Directors to the Board after considering a number of factors, including but not limited to gender, age, cultural and educational background, or professional experience, to allow for the Company's business model and specific needs. The Board is responsible for the review of the implementation and effectiveness of the board diversity policy on an annual basis after taking into account of the recommendations from the Nomination Committee.

The Company has taken steps to enhance diversity at board level by appointing a female Director to the Board. The Board will continue to take opportunities to increase the proportion of female members over time when selecting and making recommendation on suitable candidates for its appointments. The Board would ensure that appropriate balance of gender diversity is achieved with reference to stakeholders' expectation and international and local recommended best practices. The Board also aspires to having an appropriate proportion of Directors who have direct experience in the core markets of the Group, with different ethnic backgrounds, and reflecting the Group's strategy. The Nomination Committee will continue to use its best efforts to identify and recommend suitable candidates to act as a Director to the Board for its consideration, subject to the Board (i) being satisfied with the competence and experience of the relevant candidate after conducting a reasonable review process based on reasonable criteria; and (ii) fulfilling their fiduciary duties to act in the best interests of the Company and its shareholders as a whole when making the relevant appointment.

Set out below is the composition of the Board in terms of diversity.

Name	Dr. Jørn Slot Jørgensen	Dr. Markus Braun	Mr. Jannik Jonas Slot Jørgensen	Prof Dan Zoltan Reinstein	Mr. Marcus Huascar Bracklo	Mr. Hans Helmuth Hennig	Ms. Katherine Rong Xin	Mr. Philip Duncan Wright
Gender	Male	Male	Male	Male	Male	Male	Female	Male
Age	70	51	33	62	60	67	61	71

Workforce Diversity

The Group aims to provide a diversified working environment to the workforce for achieving gender diversity. Set out below is the table summarising the diversity ratio among the workforce (including the senior management):

Gender

Male	84
Female	362

Age Group

Under 30 Years Old	91
30 to 50 Years Old	249
Above 50 Years Old	106

MODEL CODE FOR SECURITIES TRANSACTION BY DIRECTORS

The Company has adopted the Model Code as the code of conduct regarding securities transactions by the Directors.

Specific enquiries regarding non-compliance of the Model Code were made to all Directors, and they all confirmed that they had fully complied with the required standards set out in the Model Code and its code of conduct regarding the securities transactions of the Directors during the Reporting Period.

COMPANY SECRETARY

The Company Secretary, Ms Rosenna Ho is employed on a full time basis and have day-to-day knowledge of the Company affairs. She has fulfilled the requirements pursuant to Rule 3.28 of the Listing Rules and is responsible for advising the Board on corporate governance matters during their respective term of appointment of the reporting period. Ms Rosenna Ho had taken no less than 15 hours of professional training during the Reporting Period.

Under the corporate governance measures adopted by the Company, the Board is responsible for approving the selection, appointment or dismissal of the Company Secretary of the Company. The Company Secretary should report to the Chairman and the Chief Executive Officer. All Directors should have access to the advice or services of the Company Secretary to ensure the Board procedures, and all applicable laws, rules and regulations, are followed.

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Details of the remuneration of the Directors are set out in note 8(d) to the consolidated financial statements in this annual report.

The remuneration by band of senior management (excluding Directors) of the Group during the Reporting Period is set out below:

	Number of individuals
Emolument bands	
Under HK\$2,000,000 (approximately under €246,098)	2
HK\$2,000,001 to HK\$2,500,000 (approximately €246,099 to €307,624)	1
HK\$2,500,001 to HK\$3,000,000 (approximately €307,625 to €369,148)	–
HK\$4,500,001 to HK\$5,000,000 (approximately €553,723 to €615,248)	1
Above HK\$5,000,000 (approximately above €615,248)	–

REMUNERATION OF EXTERNAL AUDITORS AND RELATED MATTERS

During the Reporting Period, the remuneration paid or payable to PricewaterhouseCoopers, Certified Public Accountants and the external auditors of the Company (the "External Auditors") in respect of the annual audit for the year ended 31 December 2024 amounted to approximately HKD3,565,000. During the Reporting Period, the External Auditors provided non-audit services to the Group which amounted to approximately HKD80,000 relating to tax specifications.

The Board and the Audit Committee were satisfied with the External Auditors in relation to their findings, independence, objectivity and effectiveness in the annual audit and their audit fees. PricewaterhouseCoopers, Certified Public Accountants, are proposed for re-appointment as the Company's external auditors at the forthcoming annual general meeting.

DIRECTORS' AND AUDITOR'S RESPONSIBILITY IN RESPECT OF FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for preparing the financial statements of the Company for the year ended 31 December 2024 to give true and fair presentation of the financial position of the Company in accordance with all applicable International Financial Reporting Standards and for timely financial disclosures under the Listing Rules and any other regulatory requirements.

The Directors are not aware of material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statements as to the auditor's responsibility of financial reporting is set out in the independent auditor's report on pages 97 to 103 of this annual report.

RISK MANAGEMENT AND INTERNAL CONTROL

The Company has established risk management and internal control systems and has developed policies and procedures that are considered appropriate for the Group's business operations. The Group will continuously monitor and evaluate its business and take measures to protect the interests of the Group and the Shareholders.

The Board oversees and manages the risks associated with the Group's business and internal control systems on an ongoing basis in accordance with the Corporate Governance Code. The Group has an internal audit function. The Audit Committee is responsible for reviewing and supervising the Group's financial reporting process, risk management and internal control systems annually. The Audit Committee has reviewed the adequacy of resources, staff qualifications and experience, training programmes and budget of the accounting, the effectiveness of internal audit and financial reporting functions and effectiveness of the risk management and internal control systems on for the year ended 31 December 2024, and such review is conducted on an annual basis. The Board is aware of the fact that such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable assurance and not absolute assurance against material misstatement or loss.

To improve the Group's corporate governance and prevent future violations, it has adopted a series of internal control policies, procedures and programs designed to provide reasonable assurance for the realisation of goals such as effective and efficient operations, reliable financial reporting and compliance with applicable laws and regulations. The key points of the Group's internal control system include the following:

- It regularly provides the Directors with the latest information on the Company's performance, status and prospects so that the entire Board and Directors can perform their responsibilities;
- It adopts different policies to ensure compliance with the Listing Rules, including rules regarding risk management, continuing connected transactions and information disclosure;
- It has implemented an internal control policy on financial management;
- It has implemented a series of internal rules and regulations relating to the business operation, including quality control, sales and marketing, human resources and information technology systems;
- It has implemented policies on social insurance funds and housing provident funds to ensure compliance with regulations in the future; and
- It has adopted inside information policy which sets out guidelines to the employees of the Group to ensure inside information is to be disseminated to the public in equal, timely and effectively manner in accordance with the SFO, the Listing Rules and all other applicable rules and regulations.

The Group has also adopted a three-tier risk management approach to identify, assess and manage different types of risks. As the first line of defence, business units are responsible for identifying, assessing and monitoring risk associated with each business or transaction. The management, as the second line of defence, defines rule sets and models, provides technical support, develops new system and oversees portfolio management. It ensures that risks are within acceptable range and that the first line of defence is effective. As the final line of defence, the internal audit function (either in-house or outsourced) assists the Audit Committee to review the first and second lines of defence.

The Group is committed to the identification, evaluation and management of risks associated with its business activities through ongoing assessment of a risk register, by considering the likelihood and impact of each identified risk. The Group has implemented an effective control system which includes a defined management structure with limits of authority, a sound management system and periodic review of the Group's performance by its internal audit function, the Audit Committee and the Board.

The Board acknowledges that it is the responsibility of the Board to maintain adequate internal control and risk management systems to safeguard shareholders' investments and the Company's assets, and in reviewing the effectiveness of such systems on an annual basis.

During the Reporting Period, the Group had engaged an independent internal audit consultant as an internal audit function to assess the Group's risk management and internal control systems covering all material controls, including financial, operational and compliance controls functions to ensure the effectiveness and efficiency of such systems of the Group. It was reported that there were no material deficiencies on the Group's internal control system. The Board considers that the existing risk management and internal control systems are reasonably effective and adequate.

Whistleblowing Policy

On 15 October 2019, the Company adopted a Whistleblowing Policy Manual (the "Whistleblowing Policy") and updated the Whistleblowing Policy which had come into effect on 1 January 2025.

The purpose of the Whistleblowing Policy is to (i) provide avenues for employees to raise concerns internally and to report misconduct or malpractice without fear of suffering retribution; (ii) implement arrangements for independent investigation of such concerns for appropriate follow-up action; and (iii) help foster a culture of openness, accountability and integrity within the Company. The Company assures that all reports will be treated as strictly confidential and promptly investigated and that reports can be made anonymously, if desired.

Any person such as the Company's employees, applicants for employment, vendors, contractors, customers or the public (the "Whistleblower(s)") may report allegations of suspected serious misconduct or any breach or suspected breach of law or regulation. Such acts of misconduct may be disclosed in writing or in person and the Company will make every effort to keep the Whistleblower's identity confidential.

The Audit Committee has overall responsibility for the Whistleblowing Policy, including responsibility for monitoring and reviewing the operation of the Whistleblowing Policy and any recommendations for action resulting from investigation into complaints. Meanwhile, the Company Secretary has been delegated the day-to-day responsibilities for overseeing and implementing the Whistleblowing Policy.

The application and effectiveness of the Whistleblowing Policy will be monitored and reviewed regularly by the Company Secretary and approved by the Audit Committee. For the year ended 31 December 2024, there were no incidents of misconduct or malpractice which have been reported and discovered.

SHAREHOLDERS' RIGHTS

Convening of extraordinary general meetings

Pursuant to Article 64 of the Articles, any one or more Shareholders holding not less than 10% of the paid up capital of the Company may deposit at the Company's principal place of business in Hong Kong a written requisition to the Board or the Company Secretary which specifies the transaction of any business at such meeting and is signed by the requisitionists to require an extraordinary general meeting to be convened by the Board. Such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Procedures for directing shareholders' enquiries to the Board

The Company's Hong Kong share registrar serves the Shareholders with respect to all share registration matters and the Chairman would ensure the appropriate steps are taken to provide effective communication with Shareholders and that their view are communicated to the Board as a whole. Specific enquiries of shareholders and other stakeholders to the Board could be sent in writing to the Company Secretary by mail to the Company's principal place of business in Hong Kong set out below:

EuroEyes International Eye Clinic Limited
3rd Floor, Plaza 2000
2-4 Russell Street
Causeway Bay
Hong Kong S.A.R. of China

Procedures for putting forward proposals at shareholders' general meetings

There are no provisions allowing Shareholders to put forward new resolutions at a general meeting under the Companies Act of the Cayman Islands or the Articles. Shareholders who wish to move a resolution may request the Company to convene an extraordinary general meeting following the aforesaid procedures.

Pursuant to Article 114 of the Articles, no person other than a Director retiring at the meeting shall, unless recommended by the Directors for election, be eligible for election as a Director at any general meeting unless a notice signed by a member (other than the person to be proposed) duly qualified to attend and vote at the meeting for which such notice is given of his intention to propose such person for election and also a notice signed by the person to be proposed of his willingness to be elected shall have been lodged at the head office or at the registered office of the Company, provided that the minimum length of the period, during which such notice(s) to the Company are given, shall be at least seven (7) days and that (if the notices are submitted after the dispatch of the notice of the general meeting appointed for such election) the period for lodgment of such notice(s) shall commence no earlier than the day after the dispatch of the notice of the general meeting appointed for such election and end no later than seven (7) days prior to the date of such general meeting.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

The Company has arranged Directors' and officers' liability insurance for its Directors. The insurance covers the corresponding costs, charges, expenses and liabilities for any legal action against them arising out of corporate activities.

CONSTITUTIONAL DOCUMENTS

During the Reporting Period, there had been no significant change in the constitutional documents of the Company.

INVESTORS' RELATIONSHIP

The Company has maintained corporate transparency and communication with Shareholders and investors through timely announcements and/or other publications. The Company's website (www.euroeyes.com) provides an effective communication platform to understand the latest developments of the Company.

On 23 September 2019, the Company adopted a Shareholders' communication policy (the "Policy"). Under the Policy, the Company communicates with the Shareholders and investors through various channels. Timely publication of interim and annual results, announcements on the latest development of the Company and press release on the websites of the Company (www.euroeyes.com) and Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk) could keep the Shareholders updated of the Company's financial position and latest development. Shareholders are highly recommended to pay attention to the information available to the public. Annual general meeting and other general meetings to be held by the Company could provide an effective forum for Shareholders to share their views with the Board. Shareholders are welcome to attend the forthcoming annual general meeting. The Directors or their delegates, appropriate senior executive of the Company and the External Auditors would be available at the forthcoming annual general meeting to answer Shareholders' questions about the annual results for the year ended 31 December 2024 and the business of the Group. Having considered the above adopted measures for communication with Shareholders and investors, the Directors considers that the Policy contributed an effective communication between the Company and the Shareholders during the Reporting Period.

INQUIRY TO THE BOARD

Shareholders may at any time send their inquiries to the Board in writing through the investor relations team, whose contact details are as follows:

Germany headquarters:

Valentinskamp 90
20355 Hamburg
Germany

Hong Kong office:

3rd Floor, Plaza 2000
2-4 Russell Street
Causeway Bay
Hong Kong S.A.R. of China

Email: ir@euroeyes.com

Further information

The Company endeavours to disclose other material information and updates about the Group, including share interests of senior management, other shareholding information and management information etc. to all interested parties on a timely basis. All such publications together with additional information of the Group would be updated and made available on the websites of the Company (www.euroeyes.com) and Hong Kong Exchanges and Clearing Limited (www.hkexnews.hk).

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024



Dear Valued Stakeholders,

On behalf of the board of directors (the “Board”), I hereby present you the environmental, social and governance report (the “ESG Report”), demonstrating in detail the approach and performance in terms of sustainable development of EuroEyes International Eye Clinic Limited (the “Company”) and its subsidiaries (collectively, the “Group”) during the financial year ended 31 December 2024 (“FY2024”).

During FY2024, the Group continued to make progress on its environmental, social and governance (“ESG”) strategy. The Group’s risk management and internal control procedures have served to increase business resilience.

The Group fully understands that building a solid governance structure is the key to sustaining the business and making positive impacts. Adhering to that, the Group manages its ESG issues by adopting a top-down management approach, which comprises the Board and the environmental, social and governance task force (the “ESG Task Force”). The Board has the ultimate accountability for the Group’s ESG strategies, management approach, performance and reporting. In order to better manage the Group’s ESG-related issues, the Board delegates the ESG Task Force which regularly evaluates, prioritises and manages the Group’s ESG-related matters such as policies, performance, and risk and opportunities as well as to recommend improvements. More information on the Group’s ESG governance structure is mentioned in the section headed “The ESG Governance Structure”.

In prevailing circumstances, it is vital for the Group to engage with its stakeholders in response to the increasing attention and interest in ESG matters. To prioritise the material ESG-related issues, the Board and the ESG Task Force assess the significance of multiple ESG topics with reference to different stakeholders’ opinions. The Group regularly collects their opinions through various communication channels such as meetings, surveys and workshops. The Group will further strengthen its communication with stakeholders and formulate relevant sustainable development policies and measures with reference to their opinions to enhance the Group’s ESG performance.

As a responsible corporation, the Group always cares about its sustainability performance regarding service quality, privacy protection, environmental protection, green operation, staff development, occupational health and safety, supply chain management and community work. In particular, to actively respond to the global vision of decarbonisation, the Group is committed to supporting the development of low-carbon economies by setting targets in reducing emissions, waste, energy consumption and water use. The progress of such environmental targets approved by the Board is reviewed by the ESG Task Force annually. Upon review, the ESG Task Force confirmed that the key performance indicators (“KPIs”) in FY2024 are in progress towards the targets. Looking forward, the Group will continue to exert effort into ESG-related issues to accomplish the existing targets, formulate improvement plans regarding all material aspects, and strengthen the standard of internal management, so as to provide a long-lasting driving force for the long-term development of the Group.

In closing, I would like to express my sincere gratitude to my fellow directors, the management team, all employees and stakeholders for their contributions to the Group’s sustainable development.

Dr. Jørn Slot Jørgensen

Chairman and Chief Executive Officer

INTRODUCTION

The Group is principally engaged in the provision of vision correction services in Germany, Denmark, the United Kingdom of Great Britain and Northern Ireland (the “UK”), the People’s Republic of China (the “PRC” or “China”), and Hong Kong. For the purpose of this ESG Report, the PRC and China excludes the Hong Kong Special Administrative Region of the PRC, the Macau Special Administrative Region of the PRC and Taiwan. The Group has become one of the leading brands in the vision correction industry that combines German ophthalmology excellence and years of professional experience with bespoke customer care service.

This ESG Report summarises the ESG initiatives, plans and performances of the Group and demonstrates its commitment to sustainable development.

The ESG Governance Structure

The Group has developed a core governance framework to ensure the alignment of ESG governance with its strategic growth, while advocating ESG integration into its business operations. The structure of the Group’s ESG governance is divided into two components, namely the Board and the ESG Task Force.

The Board holds the overall and collective responsibility for the Group’s ESG strategies, as well as overseeing all ESG-related matters through the support of the ESG Task Force. Based on the recommendation from the ESG Task Force, the Board meets at least once per year to evaluate and approve the Group’s ESG policies, approaches, priorities, risk and opportunities, as well as the Group’s ESG goals and targets, strategies and the progress made towards achieving those objectives on an ongoing basis. The Board is also responsible for ensuring the effectiveness of the risk management systems and internal control mechanisms.

In order to assist the Board in implementing ESG initiatives and ensuring the establishment of appropriate and effective ESG risk management and internal monitoring system, the Group has set up the ESG Task Force, which is composed of representatives from various functional departments, to report to the Board at least once per year and fully implement the Group’s ESG strategies and related actions. The ESG Task Force also reviews and reports to the Board on ESG-related goals and targets, management approach, strategies, risk and opportunities, policies and priorities relating to the business of the Group. In addition, the ESG Task Force examines and evaluates ESG risks and opportunities as well as the performance and practices of different ESG aspects such as environment, health and safety, labour standards and product responsibilities annually.

SCOPE OF REPORTING

The ESG Report follows the reporting scope of the Group’s annual report, and covers its operations in Germany, Denmark, the UK, the PRC, and Hong Kong, including four new clinics – Laser Eye Clinic (“LEC”) in London, Hong Kong flagship clinic, and the two German clinics located in Wiesbaden and Kiel.

REPORTING FRAMEWORK

The ESG Report has been prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “ESG Reporting Guide”) as set out in Appendix C2 of the Rules (the “Listing Rules”) Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

Information relating to the Group’s corporate governance practices can be found in the Corporate Governance Report of this annual report.

During the preparation for this ESG Report, the Group has applied the reporting principles in the ESG Reporting Guide as follows:

- Materiality:** This ESG Report is structured based on the materiality of respective issues, resulting from materiality assessment. The result of the materiality assessment was reviewed and confirmed by the Board and the ESG Task Force. For further details, please refer to the sections headed “Stakeholder Engagement” and “Materiality Assessment”.
- Quantitative:** This ESG Report is prepared in accordance with the ESG Reporting Guide and discloses KPIs in a quantitative manner. Information regarding the standards, methodologies, assumptions and/or calculation references, and sources of key conversion factors used for KPIs is stated wherever appropriate.
- Consistency:** Unless otherwise stated, the Group’s disclosure and statistical methods are consistent with the previous financial year for meaningful comparison. During the Reporting Period, the Reporting Scope of this Report has changed as mentioned in the section headed “Scope of Reporting”. If there are any other changes that may affect the comparison with previous reports, the Group will make explanatory notes to the corresponding section hereof.

REPORTING PERIOD

The ESG Report specifies the ESG activities, challenges and measures taken by the Group during FY2024 as well as comparative data for the financial year ended 31 December 2023 (“FY2023”) where appropriate.

STAKEHOLDER ENGAGEMENT

The Group values its stakeholders and their feedback regarding its businesses and ESG aspects. The Group maintains close communication with its key stakeholders, including but not limited to, the Stock Exchange, governments and other regulatory authorities, shareholders and investors, employees, patients and customers, suppliers, media and the public and the community.

Stakeholders’ expectations have been taken into consideration in formulating the Group’s businesses and ESG strategies by utilising diversified engagement methods and communication channels as shown below:

Stakeholders	Engagement Methods	Expectations
The Stock Exchange	<ul style="list-style-type: none"> • The Stock Exchange website • Training and seminars • Announcements 	<ul style="list-style-type: none"> • Compliance with Listing Rules and other relevant ordinances
Governments and other regulatory authorities	<ul style="list-style-type: none"> • Routine reports • Written or electronic correspondences • Visits and government inspections 	<ul style="list-style-type: none"> • Legal compliance • Stability in business operations
Shareholders and investors	<ul style="list-style-type: none"> • General meeting and other shareholder meetings • Annual and interim reports • Announcements and circulars • Company website 	<ul style="list-style-type: none"> • Sustainable profitability • Corporate governance • Legal compliance • Shareholder return

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2024

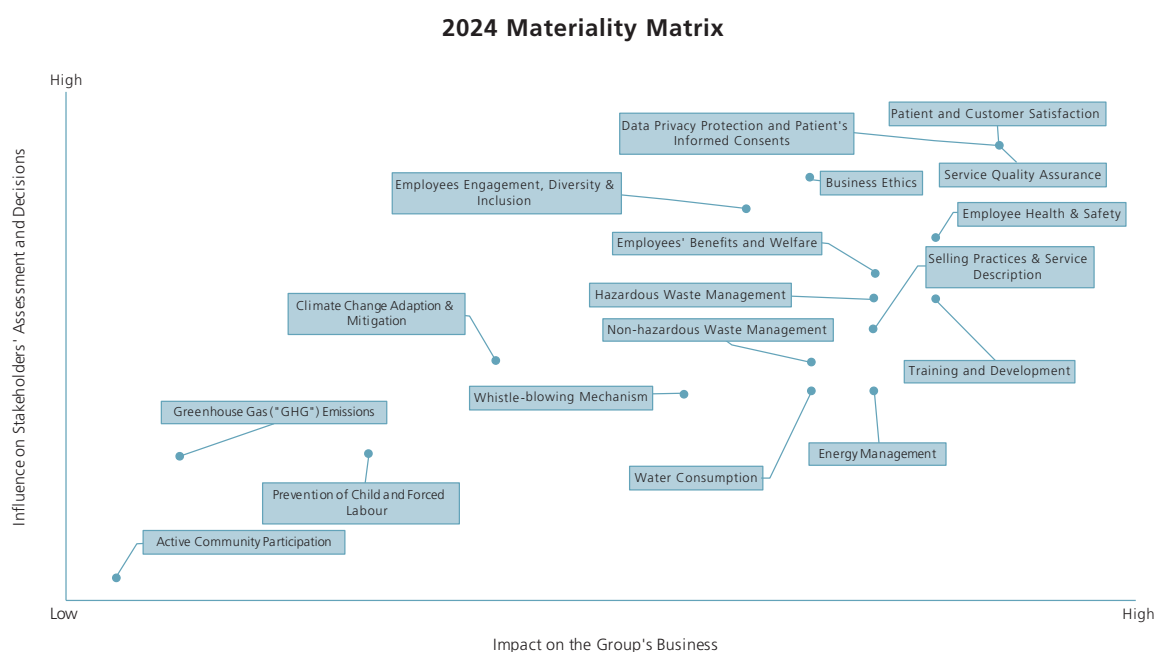
Stakeholders	Engagement Methods	Expectations
Employees	<ul style="list-style-type: none"> • Training, seminars and briefing • Employee suggestion boxes • Email and internal memos • Regular meetings 	<ul style="list-style-type: none"> • Remuneration, compensation and benefits • Safe working environment • Career development
Patients and customers	<ul style="list-style-type: none"> • Customer service hotline and email • Visits to clinics 	<ul style="list-style-type: none"> • Patient and customer satisfaction • Great post-operative care • High-quality services
Suppliers	<ul style="list-style-type: none"> • Site visits • Engagement and cooperation • Business meetings and discussion 	<ul style="list-style-type: none"> • Fair and open procurement • On-time payment • Sustainable relationship
Media and the public	<ul style="list-style-type: none"> • ESG reports • Newsletters on company website • Reports and announcements 	<ul style="list-style-type: none"> • Transparency of ESG issues and financial disclosure • Legal compliance • Corporate governance
Community	<ul style="list-style-type: none"> • Community activities • Employee voluntary activities • Charitable donations 	<ul style="list-style-type: none"> • Active participation to worthy causes • Community development

The Group endeavours to actively listen to and collaborate with its stakeholders to ensure that their opinions can be voiced out through proper communication channels. In the long-run, the stakeholders' contribution will aid the Group in improving its ESG performances and maintaining sustainable success of the Group's business in this challenging market.

MATERIALITY ASSESSMENT

The Board and the ESG Task Force of the Group have participated in the preparation of the ESG Report. They have assisted the Group in reviewing its operations, identifying key ESG issues and assessing their relevant importance to the Group's businesses and stakeholders. To ensure that the disclosures in the ESG Report reflect the Group's efforts in tackling sustainability issues, a materiality assessment has been conducted to identify ESG issues that are material to different stakeholders and the Group's business. The result of the materiality assessment is also used to formulate strategies, set targets and determine the focus of the ESG Report.

With the assistance of the Group's management and the ESG Task Force, the Group identified the list of material ESG issues for the Group, based on its business, the Sustainable Accounting Standard Board Standard, the ESG Reporting Guide, and analysis of industry peers. To prioritise the identified material ESG issues, the Group compiled a questionnaire according to the material ESG issues identified and approached various groups of stakeholders to complete the said questionnaire in order to fully reflect different stakeholders' opinions. The results of the materiality assessment were reviewed and approved by the ESG Task Force, and then approved by the Board. The outcome of the materiality assessment is presented in the form of a materiality matrix, as shown below:



For FY2024, the Group confirmed that it has established appropriate and effective management policies and internal control systems to identify and handle ESG issues and confirmed that the disclosed contents are in compliance with the requirements of the ESG Reporting Guide.

CONTACT US

The Group welcomes stakeholders to provide their opinions and suggestions. You can provide valuable advice in respect of the ESG Report or the Group's performances in sustainable development by email to ir@euroeyes.com or by writing to 3rd Floor, Plaza 2000, 2-4 Russell Street, Causeway Bay, Hong Kong.

A. ENVIRONMENTAL

A1. Emissions

As society demands for greater acceleration in the progress of environmental protection, the Group strives to closely monitor its environmental and social impacts and incorporate environmental sustainability measures into its daily business operations.

The Group's impact on the environment through emissions is relatively low given its clinic-based operations. Nevertheless, the Group continues to review its existing guidelines and seeks to introduce new policies with the intention of mitigating any potential (direct and indirect) negative environmental impacts arising from its business operations. The Group's Code of Conduct and Business Ethics has a section headed "Environmental Protection", which states that the Group strives to be environmentally responsible by adopting sound environmental practices and supporting practical environmental-related measures and policies to protect and preserve the environment. In addition, to support the global decarbonisation vision and initiative, the Group undertakes to implement climate actions and continuously reduce carbon emissions.

During FY2024, the Group was not aware of any material non-compliance with laws and regulations that would have a significant impact on the Group including but not limited to, the Air Pollution Control Ordinance (Chapter 311 of the Laws of Hong Kong), the Waste Disposal Ordinance (Chapter 354 of the Laws of Hong Kong) and the Water Pollution Control Ordinance (Chapter 358 of the Laws of Hong Kong), the Environmental Protection Law of the People's Republic of China, the Prevention and Control of Water Pollution Law of the People's Republic of China, the Prevention and Control of Atmospheric Pollution Law of the People's Republic of China, the Prevention and Control Law of Environmental Pollution by Solid Waste of the People's Republic of China, the Regulations on the Administration of Medical Wastes of the People's Republic of China, the Ordinance on Hazardous Substances (Gefahrstoffverordnung) of Germany, the Federal Water Act of Germany, the Environmental Protection Act of Denmark and the Environmental Protection Act 1990 of the UK.

Air Emissions

Air emissions were generated from the use of company vehicles for daily commute. As the Group's core business activity focuses on the provision of vision correction services, no significant air emissions were produced in its daily operations. The Group actively implements green measures to reduce fuel consumption by vehicles which are mentioned in the section headed "Scope 1 – Direct GHG emissions" under this aspect.

Summary of air emissions performance:

Air Emissions ¹	Unit	FY2024	FY2023
Nitrogen Oxides (NOx)	kg	35.56	30.00
Sulphur Oxides (SOx)	kg	0.13	0.1168
Particulate Matter (PM)	kg	3.31	2.76

Note(s):

1. The calculation method of air emissions is based on "How to prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Stock Exchange.

GHG Emissions

The principal GHG emissions of the Group were generated from petrol and diesel consumption of vehicles (Scope 1), purchased electricity (Scope 2) and paper waste disposal at landfills (Scope 3). To minimise the environmental impacts of GHG emissions generated from the Group's business operations, the Group has set target to reduce the total GHG emissions intensity (tCO₂e/million revenue (HK\$)) gradually by the financial year ending 31 December 2026 ("FY2026"), using FY2021 as the baseline year. To achieve the target, the Group has adopted the following measures:

Scope 1 – Direct GHG emissions

The Group has adopted the following measures to mitigate direct GHG emissions from petrol and diesel consumption by vehicles in its operations:

- Plan routes ahead of time to avoid route repetition and optimize fuel consumption;
- Switch off the engine whenever the vehicle is idling; and
- Regularly service vehicles to ensure optimal engine performance and fuel use.

Scope 2 – Indirect GHG Emissions

Electricity consumption accounted for the largest percentage of GHG emissions within the Group. The Group has implemented measures to reduce energy consumption, said measures are mentioned in the section headed "Energy Management" under aspect A2.

Scope 3 – Other Indirect GHG Emissions

Office paper waste disposal accounted for other indirect GHG emissions. Measures implemented to reduce paper waste disposal are mentioned in the section headed "Waste Management" under this aspect.

Total GHG emissions intensity has increased by approximately 2% from approximately 1.24 tCO₂e per million revenue (HK\$) in FY2023 to approximately 1.26 tCO₂e/million revenue (HK\$) in FY2024. This was mainly due to changes of GHG emissions factors in Mainland China and Germany. The Group will continue to actively promote environmentally friendly measures to help reduce GHG emissions and achieve the target.

Summary of GHG emissions performance:

Indicator ²	Unit ³	FY2024 ⁴	FY2023 ⁴
Scope 1 – Direct GHG Emissions	tCO ₂ e	22.71	19.83
• Petrol and Diesel Consumption by Vehicles		22.71	19.83
Scope 2 – Indirect GHG Emissions	tCO ₂ e	864.55	859.78
• Purchased Electricity		864.55	859.78
Scope 3 – Other Indirect GHG Emissions	tCO ₂ e	11.16	5.52
• Paper Waste Disposal		11.16	5.52
Total GHG Emissions	tCO ₂ e	898.42	885.13
Total GHG Emissions Intensity ⁶	tCO ₂ e/million revenue (HK\$)	1.26	1.24

Note(s):

2. GHG emissions data is presented in terms of carbon dioxide equivalent and is based on, but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development, "How to prepare an ESG report – Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Stock Exchange, the "Global Warming Potential Values" from the IPCC Sixth Assessment Report, 2023 (AR6), the "Announcement on the Release of 2023 Electricity Carbon Footprint Factor Data" issued by the Ministry of Ecology and Environment of the PRC, the "Sustainability Report 2023" published by HK Electric Investments, "Greenhouse gas emission intensity of electricity generation" published by European Environmental Agency, "Energy Statistics 2023" published by Danish Energy Agency and "Greenhouse gas reporting: conversion factors 2024" published by Department for Energy Security and Net Zero of the UK.
3. tCO₂e is defined as tonnes of carbon dioxide equivalent.
4. For FY2024, the Group recorded a revenue of approximately HK\$715.68 million (FY2023: HK\$714.29 million). This data is used for calculating other intensity data.

Sewage Discharges into Water and Land

Due to the Group's business nature, the sewage discharge into land is insignificant. Similarly, there was no significant and unreasonable amount of sewage water discharged.

Waste Management

Hazardous Waste Management

Due to the Group's business nature, a material amount of hazardous wastes was generated by the Group. The major hazardous wastes produced in the Group's operations were clinical wastes. The Group remains vigilant in the management of proper clinical waste disposal. Guidelines on the handling and storage of clinical waste disposal have also been formulated to illustrate the procedures for dealing with hazardous wastes to reduce the risk of unnecessary exposure to contaminants and ensure that the disposal process complies with statutory requirements. Employees are required to familiarise themselves and strictly follow the procedures for handling hazardous wastes as set out by the Group. Licenced medical waste collectors have also been contracted to lawfully handle and dispose of such clinical wastes. During FY2024, hazardous waste was lawfully disposed of by contracted third parties in different jurisdictions.

Total hazardous waste intensity (0.02 tonnes/million revenue (HK\$)) has remained at similar level compared to FY2023. Different types of eye surgeries require different types of equipment and materials, therefore, the amount of hazardous waste generated can vary depending on the type of procedure. In order to continuously reduce the adverse impact associated with the production of hazardous waste, the Group will continue to monitor the amount of clinical waste generated during its operations.



Summary of major hazardous waste generation performance:

Category of Waste	Unit	FY2024	FY2023
Total Hazardous Waste	Tonnes	15.79	15.63
• Clinical Waste		15.79	15.63
Total Hazardous Waste Intensity	tonnes/million revenue (HK\$)	0.02	0.02

Non-hazardous Waste Management

Non-hazardous wastes generated were principally general waste and office paper, and the Group was not aware of a disproportional amount of waste produced. To minimise the environmental impacts of non-hazardous waste generated from the Group's business operations, the Group has set target to reduce the total non-hazardous waste intensity (tonnes/million revenue (HK\$)) gradually by FY2026, using FY2021 as the baseline year. To achieve the target, the Group continues to place great effort in educating its employees on the importance of reducing waste production and has adopted the following environmentally friendly initiatives to enhance its environmental performance.

Green measures include but are not limited to the following:

- Reuse single-sided paper for draft documents;
- Recycle office paper, including those that are to be shredded;
- Print electronic correspondences only when necessary;
- Procure office paper with Forest Stewardship Council Recycled Label;
- Reduce the use of single-use disposable items; and
- Recycle office and electronic equipment after their life cycle.

Total non-hazardous waste intensity decreased from approximately 0.06 tonnes per million revenue (HK\$) in FY2023 to approximately 0.01 tonnes/million revenue (HK\$) in FY2024. This was mainly due to the full operation of LEC in FY2024. Massive construction waste was generated from the refurbishment of LEC in FY2023. The Group will continue to actively promote environmentally friendly measures to help reduce total non-hazardous waste disposal.

Summary of major non-hazardous waste disposal performance:

Category of Waste	Unit	FY2024 ⁵	FY2023 ⁵
Total Non-hazardous Waste	tonnes	8.38	43.04
• Office Paper		2.33	1.15
• General Waste		6.05	41.89
Total Non-hazardous Waste Intensity	tonnes/million revenue (HK\$)	0.01	0.06

Note(s):

- General Waste and its related costs in excluded branches were included in the rental arrangement with hospitals where the surgeries were performed, a breakdown of such data is hence not available.

A2. Use of Resources

The Group takes the initiative to introduce green measures to reduce the environmental impact arising from its business operations. Measures on reducing office paper waste have been mentioned in the preceding “Waste Management” section.

Energy Management

The Group recognises the scarcity of finite natural resources and has therefore implemented policies to better govern the use of resources. Striving to reduce energy consumption during its operation, the Group has set a target to reduce its total energy consumption intensity (kWh/million revenue (HK\$)) gradually by FY2026, using FY2021 as the baseline year. To achieve the target, the Group has adopted the following energy-saving measures:

- Pre-set thermostats of heaters and air-conditioners at a mutually agreed level;
- Switch off all idle appliances and unnecessary lighting upon leaving the office;
- Purchase equipment with high energy efficiency for the replacement of obsolete equipment; and
- Post energy-saving reminders near lights switches and electrical appliances.

Anomaly in electricity consumption will be investigated to find out the root cause and preventive measures will be taken. Total energy consumption intensity decreased by approximately 5% from approximately 2,881.47 kWh/million revenue (HK\$) in FY2023 to approximately 2,741.16 kWh/million revenue (HK\$) in FY2024 due to the effective implementation of the measures stated above. The Group will continue to actively promote energy-saving measures to reduce the use of energy.

Summary of energy consumption performance:

Types of Energy	Unit	FY2024	FY2023
Direct Energy Consumption ⁷	kWh	88,185.79	77,465.53
• Petrol		21,868.55	21,262.84
• Diesel		66,317.24	56,202.69
Indirect Energy Consumption	kWh	1,873,607.63	1,980,736.75
• Electricity		1,873,607.63 ⁸	1,980,736.75 ⁷
Total Energy Consumption	kWh	1,961,793.42	2,058,202.28
Total Energy Consumption Intensity	kWh/million revenue (HK\$)	2,741.16	2,881.47

Note(s):

6. The unit conversion method of direct energy consumption data is based on the "Energy Statistic Manual" issued by the International Energy Agency.
7. Electricity consumption data in FY2023 included all branches in the PRC, Germany, UK and the Aarhus and Copenhagen branches in Denmark. Electricity usage and its related costs in excluded branches were included in the rental arrangement with hospitals where the surgeries were performed, a breakdown of such data is hence not available. The total electricity consumption also excluded the usage in the rented shared office in Hong Kong, which the electricity consumption data were included in the management fee paid and unable to be obtained for the occupied areas.
8. Electricity consumption data in FY2024 included all branches in the PRC, Hong Kong, Germany, UK and the Aarhus and Copenhagen branches in Denmark. Electricity usage and its related costs in excluded branches were included in the rental arrangement with hospitals where the surgeries were performed, a breakdown of such data is hence not available.

Water Consumption

Water was mainly used in the offices and clinics. To minimise the environmental impact of water consumption from its operation, the Group has set target to reduce total water consumption intensity (m³/million revenue (HK\$)) gradually by FY2026, using FY2021 as the baseline year. To achieve the target, the Group actively promotes the importance of water conservation to its employees. Apart from posting banners around the offices, the Group also regularly inspects water taps to prevent leakage and installs dual flush water cisterns in toilets and aerators on water faucets in sinks where possible.

The Group's total water consumption intensity increased by 87% from approximately 3.98 m³/million revenue (HK\$) in FY2023 to approximately 7.43 m³/million revenue (HK\$) in FY2024. This was mainly due to the LEC being in full operation during FY2024.

Summary of water consumption performance:

Indicator	Unit	FY2024 ⁹	FY2023 ⁹
Water Consumption	m ³	5,315.02	2,841.00
Water Consumption Intensity	m ³ /million revenue (HK\$)	7.43	3.98

Note(s):

9. Water consumption data in FY2023 included all branches in the PRC and the UK. Water consumption data in FY2024 included all branches in the PRC, the UK, Hong Kong and the Aarhus branch in Denmark. Water consumption and its related costs in excluded branches were included either in the rental arrangement with hospitals or the tenancy fee, a breakdown of such data is hence not available.

Due to the Group's business nature, the Group did not encounter any problem in sourcing water that is fit for purpose.

Use of Packaging Material

Due to the Group's business nature, the use of packaging material is not considered to be a material ESG issue to the Group.

A3. The Environment and Natural Resources

The Group's business operations have a limited impact on the environment and natural resources, save for the aforementioned. However, the Group realises its responsibility in minimising any negative environmental impacts in its business operations. The Group remains conscious of its potential impact, therefore, regularly assesses the environmental risks of its business model, adopts preventive measures to reduce risks and ensures compliance with relevant laws and regulations.

Indoor Air Quality

To enhance working efficiency, the Group is committed to providing a pleasant working environment by maintaining environmental sanitation. Therefore, indoor air quality is regularly monitored and measured. During FY2024, the indoor air quality of the Group's office has been satisfactory. To improve indoor air quality, air purifying equipment has been placed in the office and the ventilation system is cleaned periodically. These measures resulted in maintaining the indoor air quality at a satisfactory level.

A4. Climate Change*Climate Change Adaptation and Mitigation*

To echo the growing worldwide concern about climate change, the Group is committed to identifying, managing and disclosing material climate-related risks. Therefore, the Group has integrated climate-related risks into the Group's enterprise risk management ("ERM") system and formulated the Climate Change Policy. During FY2024, the Group underwent a preliminary risk assessment exercise in examining and evaluating its climate-related risks with regard to the recommendations in the Task Force on Climate-related Financial Disclosures ("TCFD"). With reference to TCFD's recommendations and based on the latest climate policies and market changes related to the regions and industries where it operates during FY2024, the following physical and transition risks were identified, and potential countermeasures were proposed and studied.

Physical Risk

As the frequency and magnitude of extreme weather events intensify, the Group's supply chain would be affected to a degree that it would disrupt product flow and shipping worldwide, including the global markets that the Group serves. To strengthen business resilience in the face of extreme weather events, the Group has developed strategies for mitigating and responding to them across its value chain. For instance, the Group has applied inventory demand forecasting analysis in its decision-making process and practiced order in advance at critical time. Other measures taken by the Group to stabilise the supply chain will be mentioned in the section headed "Supply Chain Management" under aspect B5.

In addition, extreme weather may also have a short-term impact on the operation of the Group by damaging the power grid and communication infrastructures, and injuring its employees during their work, leading to reduced capacity and decreased productivity, or exposing the Group to risks associated with non-performance and delayed performance. To minimise the potential risks and hazards, the Group has flexible working arrangements and precautionary measures during bad or extreme weather conditions.

Transition Risk

Compliance with new or existing laws and regulations could impact the Group's operations. In particular, as the urgency for policy makers to transition to a low-carbon economy heightens, the Group might be exposed to higher risks of claims and lawsuits regarding stricter climate-related laws and regulations. In response to emerging expectations and regulations around businesses managing corporate carbon footprint, the Group has implemented different energy-saving and GHG reduction initiatives, and set relevant targets to reduce its carbon footprint. The Group also regularly monitors existing and emerging trends, policies and regulations relevant to climate change and is prepared to alert the management where necessary to avoid cost increments, non-compliance fines and reputational risks due to delayed response.

Looking forward, the Group will continuously incorporate sustainability and industry best practices in its business operations to keep up with increasingly stringent government regulations and the rising stakeholders' interest in sustainability.

B. SOCIAL

B1. Employment

The continued success of the Group owes much to its talents and their contribution. Therefore, the Group strives to provide the greatest degree of protection to its employees through implementing comprehensive employment policies. Employment policies are formally documented in the Employee Handbook, covering recruitment and promotion, compensations and dismissal, remuneration, diversity, rest periods, working hours, equal opportunities, anti-discrimination and other benefits and welfare etc. The Group periodically reviews existing policies and employment practices to ensure continuous improvement of its employment standards and competitiveness against other ophthalmic service providers.

During FY2024, the Group was not aware of any material non-compliance with employment-related laws and regulations that would have a significant impact on the Group, including but not limited to the Employment Ordinance (Chapter 57 of the Laws of Hong Kong), the Sex Discrimination Ordinance (Chapter 480 of the Laws of Hong Kong) and the Minimum Wage Ordinance (Chapter 608 of the Laws of Hong Kong), the Labour Law of the People's Republic of China and the Labour Contract Law of the People's Republic of China, the German Civil Code, relevant collective agreements and statutes of Denmark, the Employment Relations Act 1999 of the UK and the Employment Rights Act 1996 of the UK.

As at 31 December 2024, the Group had 446 employees (as at 31 December 2023: 379 employees), which included but were not limited to surgeons, conservative ophthalmologists and optometrists. The following table shows the Group's diversity by gender, age group, employment type and geographical region:

	FY2024	FY2023
By Gender		
Male	84	82
Female	362	297
By Age Group		
Under 30 Years Old	91	83
30 to 50 Years Old	249	221
Above 50 Years Old	106	75
By Employment Type		
Full-time	322	290
Part-time	124	89
By Geographical Region		
Germany	214	160
Denmark	34	35
The PRC	119	110
The UK	65	72
Hong Kong	14	2

During FY2024, the Group's overall turnover rate¹⁰ was approximately 25.78% (FY2023: 22.11%). The Group's employee turnover rates by gender, age group and geographical region during FY2024 are summarised below.

Turnover Rate (%) ¹¹	FY2024	FY2023
By Gender		
Male	23.81%	18.29%
Female	26.24%	21.89%
By Age Group		
Under 30 Years Old	23.08%	31.33%
30 to 50 Years Old	31.73%	22.17%
Above 50 Years Old	14.15%	6.67%
By Geographical Region		
Germany	24.30%	23.13%
Denmark	2.94%	22.86%
The PRC	31.93%	22.73%
The UK	29.23%	13.89%
Hong Kong	35.71%	–

Note(s):

10. The overall turnover rate is calculated by dividing the number of employees leaving employment during the financial year by the number of employees as at the end of the financial year.
11. The turnover rate by category is calculated by dividing the number of employees leaving employment in the specified category during the financial year by the number of employees in the specified category as at the end of the financial year.

Employee Engagement, Diversity and Inclusion

The Group strives to provide a collaborative and inclusive workplace to welcome prospective employees equipped with unique skills and experience and maintain its current pool of talents. At the same time, the qualifications and experience of the Group's professional team are considered to be crucial to the quality of its services. In order to attract and retain key employees, the Group offers different types of remuneration packages to the employees and freelance surgeons. In addition to the leave entitlement stipulated in the employment laws of respective jurisdictions, the Group offers a wide variety of leave entitlements such as marriage leave and compassionate leave etc.

The Group's employees are recruited via a robust, transparent and fair recruitment process based solely on their experience and expertise and without regard to their age, ethnicity, origin, gender identity, marital status, sexual orientation and religion. It is of the Group's firm belief that all employees should have the right to work in an environment free of discrimination, harassment, victimisation and vilification. Therefore, the Group emphatically states its zero-tolerance stance on any aforementioned behaviours in the workplace of any form.

Promotion and Performance Appraisal

The Group assesses the performance of the employees on an annual basis, the results of which are used in their annual salary review and promotion appraisal. The Group also gives preference to internal promotion to encourage consistent and continuous effort.

Compensation and Dismissal

All employees are protected by the statutes of their respective jurisdictions upon joining the Group. The said statutes provide protection to employees who sustain personal injury by accident or disease in the course of employment. In addition, the Group has purchased and maintained insurance policies for all of its premises, all full-time employees are also fully covered under the insurance policies. Surgeons and conservative ophthalmologists are reminded to purchase their own professional indemnity insurance policies.

Unreasonable dismissal under any circumstances is strictly prohibited; dismissal would be based on reasonable and lawful grounds in accordance with the internal policies of the Group.

Working Hours and Rest Periods

The Group has formulated policies for determining the working hours and rest periods for employees following local employment laws.

B2. Health and Safety

Employee Health and Safety

During FY2024, the Group was not aware of any material non-compliance with health and safety-related laws and regulations that would have a significant impact on the Group, including but not limited to the Occupational Safety and Health Ordinance (Chapter 509 of the Laws of Hong Kong) and the Employees' Compensation Ordinance (Chapter 282 of the Laws of Hong Kong), the Labour Law of the People's Republic of China, the Law of the People's Republic of China on the Prevention and Treatment of Occupational Diseases, the Danish Health Act, the German Criminal Act and the Management of Health and Safety at Work Regulations 1999 of the UK. The Group had zero work-related fatalities in each of the past three years including FY2024 in any of its operations.

During FY2024, there were 2 reported cases of work-related injuries, resulting in 83 lost days due to work injury (FY2023: 3 cases and 6 lost days and FY2022: 2 cases and 4 lost days). Both of these cases involved a nurse who suffered a laceration due to incorrect handling of a surgical knife. The Group has investigated and summarised the causes of those accidents thoroughly in good faith, and formulated various rectification measures.

The Group endeavours to provide and maintain a safe and healthy working environment for all its employees. The Group has adopted occupational health and safety management procedures and an internal safety manual for its staff, all of which are in compliance with the latest statutory requirements. Written procedures and guidelines are also in place for health and safety-related requirements, which includes, inter alia, the handling of medical equipment and clinical wastes and the use of personal protective equipment ("PPE").



In accordance with the Group's procedures and guidelines, employees should strictly adhere to the following safety measures:

- Wear appropriate work shoes according to the nature of work and environment;
- Label all chemicals, disinfectants and bactericides, and store them properly in the designated area;
- Wear protective clothing such as masks, goggles or gloves when they contact with patients' body fluid;
- Wash their hands immediately with hand sanitisers after removing clothing such as robes, uniforms or gloves; and
- Place used syringes in the sharp box with care to prevent acupuncture accidents which may cause infection.

The Group will continue to monitor the situation closely and make any necessary adjustments to ensure the well-being of our valued team members.

B3. Development and Training

Human Capital Development

Training and continuous development are indispensable to keep abreast of the rapidly evolving trend of this industry and also to satisfy customers' changing needs.

The Group places great emphasis on providing its employees with ample external and internal training opportunities to ensure that employees are well acquainted with the most up-to-date information and regulatory framework and exude professionalism. The Company's internal staff training consists of two phases. In the first phase, the staff member receives an in-house training during the first six months of employment, the training is designed to unify all staff of different work and education backgrounds under a common level of expertise and knowledge. New staff are required to be educated on the Company's treatment strategies and philosophy in order to provide the optimal service level to all customers, and at the same time, allow efficient and seamless integration with the existing team. This defines an internal standard level to confirm that the staff has the requisite knowledge to serve visiting customers. The second phase involves continuing education in the form of supplementary internal and external training programmes in areas such as sales, surgery assistance and new developments in refractive surgery. Externally, the Group sponsors its staff to attend international conferences and symposiums on refractive surgery to further develop and refine their expertise.

The refractive surgery manual is provided to all new incoming employees to ensure that they are familiar with the daily operation of the Group's refractive surgeries. Employees will be given the opportunity to sit the Group's internal examination to become a refractive coordinator of the Company, and such examination is held at the headquarters in Hamburg, Germany annually.

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The Group also sponsors its doctors and team members to attend international conferences and symposiums in relation to vision correction and also holds regular know-how sharing sessions across the Group.

During FY2024, approximately 55.16%¹² of employees (FY2023: approximately 92.08%) were trained and the average training hours per employee was approximately 15.11 hours¹³ (FY2023: approximately 24.68 hours). The following table is an overview of the Group's training statistics:

Indicators	2024			2023		
	Percentage of Trained Employees ¹⁴ (%)	Breakdown of Trained Employees ¹⁵ (%)	Average Training Hours ¹⁶ (Hours)	Percentage of Trained Employees ¹⁴ (%)	Breakdown of Trained Employees ¹⁵ (%)	Average Training Hours ¹⁶ (Hours)
By Gender						
Male	66.67	22.76	15.65	92.68	21.78	22.61
Female	52.49	77.24	14.98	91.92	78.22	25.25
By Employee Category						
Surgeons	62.50	8.13	27.48	100	7.45	27.46
Conservative Ophthalmologists	85.71	7.32	46.79	100	8.31	33.74
Nurses, Optometrists, Opticians and Refractive Coordinators	51.60	39.43	11.33	93.63	42.12	23.80
Management, Finance, Human Resource and Administration	64.18	17.48	12.61	66.67	12.61	16.83
Receptionist, Sales, Marketing and Customer Feedback	49.28	27.64	13.77	91.15	29.51	28.37

Note(s):

12. The percentage of trained employees is calculated by dividing the total number of employees who took part in training during the financial year by the total number of employees as at the end of the financial year.
13. The average training hours per employee is calculated by dividing the total number of training hours of employees during the financial year by the total number of employees as at the end of the financial year.
14. The percentage of trained employees by category is calculated by dividing the number of employees in the specified category who took part in training during the financial year by the number of employees in the specified category as at the end of the financial year.
15. The breakdown of trained employees by category is calculated by dividing the number of trained employees in the specific category during the financial year by the total number of trained employees during the financial year.
16. The average training hours by category is calculated by dividing the total number of training hours for employees in the specified category during the financial year by the number of employees in the specified category as at the end of the financial year.

B4. Labour Standards*Prevention of Child and Forced Labour*

The Group guarantees that no employee will be made to work against his/her will nor will him/her be coerced to work. Pursuant to the Group's employment policies, the recruitment of child labour is strictly prohibited. All employees recruited by the Group are above the minimum working age of respective jurisdictions. Personal information and identity documents are carefully checked by the human resources department during the process to assist the selection of suitable candidates and to verify candidates' personal data. Moreover, to prevent non-compliance with labour standards of respective jurisdictions, overtime working is on a voluntary basis and is not recommended. If an employee suspects child or forced labour, the employee should report to the department head or executive director. Should the Group become aware of any violation of the labour standards of respective jurisdictions, the issue will immediately be dealt with in accordance with the applicable laws and regulations. The Group also reviews its employment policies from time to time.

During FY2024, the Group was not aware of any material non-compliance with child and forced labour-related laws and regulations that would have a significant impact on the Group, including but not limited to Employment Ordinance (Chapter 57 of the Laws of Hong Kong), Labour Law of the People's Republic of China, Labour Contract Law of the People's Republic of China, Young Workers Protection Act of Germany, Working Environment Act of Denmark, the National Minimum Wage Act 1998 of the UK and the Modern Slavery Act 2015 of the UK.

B5. Supply Chain Management*Procurement Practices*

The Group mainly procures surgical equipment such as lenses, treatment packs, eye-drops, equipments and tools. Well-regulated, fair and open tendering and evaluation procedures have been established to select prospective suppliers. Apart from considering the offered price, the Group also takes into account the business licences and certifications, the provision of quality service, supplier's experience and reputation, social and environmental compliance and follow-up services when selecting prospective suppliers.

To ensure that the suppliers and distributors could compete in an open and fair way, the Group's employee should adhere strictly to principles stated in the Code of Conduct and Business Ethics. The Group closely monitors the procurement made by our staff and forbids any practices that are against business ethics. Employees or personnel who have an interest relationship with the supplier will not be allowed to be involved in the related business activity.

The Group procures only surgical equipment and supplies of the medical quality. During FY2024, the Group had a total of approximately 491 (FY2023: 424) medical suppliers. All of the Group's medical suppliers are evaluated and engaged according to the Group's standardised supplier engagement process. The breakdown of the Group's suppliers is as follows:

Total Number of Suppliers	FY2024	FY2023
By Geographical Region		
Germany	74	93
Denmark	39	32
The PRC	195	111
Hong Kong	89	19
The UK	94	169

The Group currently has major and long-term business dealings with 2 of the aforementioned suppliers, namely Carl Zeiss, a Frankfurt-listed medical technology company since 1993, and Staar Surgical, a NASDAQ-listed medical technology company since 1997. They are both the Group's sole supplier of Zeiss trifocal lens and phakic lens ("ICL") respectively. To enhance the stability of supply, the Group has entered into a long-term supply agreement with Carl Zeiss with a renewable provision. The Group takes pride in its harmonious and longstanding business relationships with the aforementioned crucial partners. However, the Group is aware of and remains vigilant to the potential of fluctuation in supply.

Sustainable Supply Chain

The Group strives to maintain a supply chain management that both provides stability and flexibility by adopting a three-pronged approach, i) not over-relying on a specific supplier; ii) maintaining a sustainable relationship with existing suppliers; and iii) developing new connections with new prospective suppliers. Meanwhile, the Group expects suppliers to meet its standards in the area of environmental management, labour practices, corporate governance, and business ethics. To ensure that suppliers are complying with these standards and to minimise potential environmental and social risks in the supply chain, performance of the suppliers is periodically evaluated and monitored to ensure their compliance with relevant standards. To ensure effective implementation of the above practices, the Group has established KPIs related to environmental and social sustainability. These KPIs are monitored regularly, and progress is reviewed periodically to make any necessary adjustments. Should their practice or product supplied fall below the agreed standard, the cooperation may be terminated.

Additionally, the Group endeavours to support local economies and prioritises the procurement from local and regional suppliers to lower the carbon footprint during transportation. Striving to minimise its potential environmental and social risks in the supply chain, the Group also endeavours to engage service providers who incorporate ESG issues into their business development and gives priority to suppliers who use environmentally preferable products and services in the selection process.

B6. Product and Service Responsibility

The Group is committed to maintaining the standards on health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress as required in the Listing Rules.

During FY2024, the Group was not aware of any non-compliance with laws and regulations concerning health and safety, advertising, labelling and privacy matters relating to products and services and methods of redress that would have a significant impact on the Group, including but not limited to the Personal Data (Privacy) Ordinance (Chapter 486 of the Laws of Hong Kong), the Tort Liability Law of the People's Republic of China and the Administrative Measures on Medical Advertisement of the People's Republic of China, the German Federal Data Protection Act (Bundesdatenschutzgesetz), the Healthcare Advertisement Act (Heilmittelwerbeengesetz) of Germany and the German Act against Unfair Competition (Gesetz gegen den unlauteren Wettbewerb), the General Data Protection Regulation 2016/679 of the EU Law ("GDPR"), the Danish Health Act (Bekendtgørelse af sundhedsloven), the Executive Order 509 of 13 May 2018 and Act 326 of 6 May 2003 of Denmark, the Medical Device Regulations 2002 of the UK, the Data Protection Act 2018 of the UK, and the Opticians Act 1989 of the UK.

Data Privacy Protection and Patients' Informed Consent

As a healthcare service provider, the protection of patients' and customers' data privacy is of utmost importance to the Group. The Group endeavours to safeguard all sensitive information pertaining to the patients and assures that informed consents from patients are properly obtained under the framework of respective jurisdictions.

The Group has established a comprehensive protocol to govern the handling, storage, retrieval and access of the personal data and medical records of its patients and customers. The protocol was drafted in compliance with local laws and regulations of respective jurisdictions. A Data Protection Policy has been established to ensure that all staff are familiar with the proper handling method with regard to patients' and customers' sensitive data.

To protect patients' and customers' data against unauthorised physical access by third parties, files containing such data are stored in a lockable cabinet, accessible only by a designated person of the clinic. Access to classified and encrypted information without appropriate authentication is prohibited. Automatic protection features (e.g. password protected screen saver, keyboard lock) in servers, computer terminals, workstations or microcomputers are activated if there has not been activity for a predefined period of time to prevent unauthorised usage. All third-party IT contractors visiting the back offices or computer rooms will be monitored at all times by a staff member. The aforementioned procedures can be found in the Employee Handbook.

A data protection officer is appointed to ensure proper knowledge, support and authority are available to the Group regarding GDPR. The data protection officer will also provide training to managers and decision-makers on data protection to ensure that processes and tools involved in personal data are and remain compliant. As stipulated in the Group's data protection policy, staff members who handle and have access to personal and sensitive data must observe and follow the GDPR.

Service Quality Assurance

The Group's exceptional quality and post-operation satisfaction are recognised by receiving the world recognised "Zeiss Awards" for 9 consecutive years. The Zeiss Awards aims at recognising outstanding medical groups with remarkable contribution to the ophthalmology industry. The Group has been certified by Carl Zeiss as implanting the most ZEISS AT LISA trifocal lenses in the world, indicating that the Group is one of the world's leading clinical groups in performing trifocal lens exchange surgery, having implanted approximately 58,000 trifocal lenses between 2016 and 2024. This recognition from Zeiss was added to the list of medical achievements of the Group. In October 2024, Professor Dan Reinstein was awarded the prestigious José Barraquer Award. This award, considered one of the highest honours in ophthalmology, is awarded for outstanding contributions to refractive surgery and recognises Professor Reinstein's outstanding achievements in the advancement of innovative technologies and procedures. Since 2022, Professor Reinstein and his renowned London Vision Clinic have been part of the EuroEyes group of clinic. A month later, Dr. Glenn Carp, partner of Prof. Dan Reinstein, London Vision Clinic and Member of the EuroEyes Group of Eye Clinics, was honored with the Kritzinger Safari Award during the biannual meeting of the South African Society of Cataract and Refractive Surgery (SASCRS) in Durban.

The Group prides itself on the qualification and the number of high volume surgeons and the certification of the ISO 9001:2015 in all clinics in Germany. The Group's high volume surgeons not only graduated from renowned medical schools but also all perform a minimum of 1,000 refractive surgeries per year. All ophthalmologists have been registered with their local medical authorities in respective jurisdictions. Combined with the professional and detailed pre-examinations, the complication rate is greatly reduced. This provides prospective patients with confidence and trust upon the Group.

In addition, the Group will perform an inspection upon delivery of the new products for quality assurance purpose on products such as eye drops to ensure that there are no physical damages on the products, the products have not passed the expiry date and clear labels are applied to containers. Moreover, the Group has also formulated standardised procedures in monitoring the environment for product storage. For instance, medications are to be stored at room temperature, away from sunlight. As the Group is principally engaged in the provision of vision correction services and does not involve in any manufacturing activities, products sold or shipped subject to recalls for safety and health reasons is considered immaterial to its business.

Patient and Customer Satisfaction

The Group attaches great significance to feedback and complaints from its customers and patients, as it is the key to enhancing the Group's service. Procedures for handling complaints relating to the post-operation of refractive surgeries are stated in the refractive surgery manual for refractive coordinators' reference. Should the Group receive any complaints, the Group will strive to act immediately to resolve the issue with effective corrective actions. In addition, any complaints received are discussed and reviewed by the management during regular meetings to prevent re-occurrence. During FY2024, the Group did not receive any product or service-related complaints.

Selling Practice and Service Description

Since the Group's principal focus is placed on the provision of vision correction services, matters pertaining to advertising and labelling are not considered to be material to the Group. However, the Group recognises the gravity of wrongful intake of pharmaceutical products and/or belief of misleading health advertisements. Therefore, the Group takes careful precautions to prevent its patients from receiving misleading health-related information or advice via advertisements and poor labelling practices.

Intellectual Property Rights

The Group believes that intellectual property rights are critical to its continued success. The Group primarily relies on the applicable laws and regulations on trademarks, trade secrets as well as confidentiality agreements to protect its intellectual property rights. Meanwhile, to prevent third parties from adopting, registering or using its trademarks, the Group has registered a number of trademarks as well as its domain names. The Group regularly monitors to ensure that intellectual property rights are not being infringed upon.

B7. Anti-corruption

During FY2024, the Group was not aware of any material non-compliance with the relevant laws and regulations of bribery, extortion, fraud and money laundering that would have a significant impact on the Group, including but not limited to the Prevention of Bribery Ordinance (Chapter 201 of the Laws of Hong Kong), the Anti-Unfair Competition Law of the People's Republic of China, the Criminal Law of the People's Republic of China, the German Criminal Act, the Danish Criminal Code and the Bribery Act 2010 (the 2010 Act) of the UK. During FY2024, there were no concluded legal cases regarding any forms of fraud and corrupt practices brought against the Group or its employees.

Business Ethics

Solid corporate governance is the bedrock of the Group's growth and development. The Group is committed to developing a culture of openness, accountability and integrity. Therefore, the Group has included a section named "Anti-corruption Practices" in the Group's Code of Conduct and Business Ethics which clearly states the Group's compliance with relevant laws and regulations, zero-tolerance stance and the responsibilities of its employees. The Group is careful to ensure that any contributions to charity and sponsorships are not a subterfuge for bribery. Therefore, for the purpose of transparency, the Group discloses all its charitable contributions and sponsorships. Bribery, fraud and corruption in any form or in relation to any parties are all strictly prohibited in the Group.

The Group endeavours to maintain a culture of integrity, transparency and accountability by adhering to stringent anti-corruption practices. To prevent corrupt practices during its business operation, employees are required to undergo anti-corruption training to familiarise themselves with the current legislation, the identification of and correct procedures to report corrupt practices. Relevant guidelines on anti-money laundering and counter-terrorist financing have been circulated among all directors during FY2024, which helped to familiarise them with their corresponding roles and responsibilities in anti-corruption and business ethics.

Whistle-blowing Mechanism

The Group has established a comprehensive Whistleblowing Policy which covers the treatment of concerns or complaints relating to suspected improper activities. The said policy also intends to address any complaints that allege acts or attempted acts of interference, reprisal, retaliation, threats, coercion or intimidation against employees who report, disclose or investigate improper or illegal activities and to protect those who come forward to report such activities. Therefore, the employee reporting in good faith under the whistle-blowing mechanism can be assured of the protection against unfair dismissal or victimisation, even if the reports are subsequently proved to be unsubstantiated.

Within the said policy, the Group has set out a detailed reporting and investigative procedure to encourage employees to report fraudulent activities and to ensure that their reports are given due regard. The Audit Committee ("AC") has the overall responsibility for the said policy, while the day-to-day responsibility for overseeing and implementing the policy is delegated to the company secretary of the Company (the "Company Secretary"). Responsibility for monitoring and reviewing the execution of the policy and providing recommendations lies with the AC. The use and effectiveness of the Whistleblowing Policy will be monitored and reviewed regularly by the Company Secretary and approved by the AC.

B8. Community Investment

Active Community Participation

The Group is committed to investing in the development and success of the communities where it operates and plans to put focus and resources on the areas of contribution such as education, environmental concerns, labour needs, health, culture and sports. The Group believes that social participation and contribution is a part of responsible corporate citizenship and is able to inject positive values into the community. To encourage the Group's employees to actively participate in worthy causes, the Group has established relevant guidelines on employee community engagement, endorsing senior executives' participation in community service and acceptance of public offices.

As a vision correction service provider, the Group not only restores or improves patients' vision but also restores hope, faith and confidence of patients. Since 2003, the Group has been involved in pro-bono work in less developed areas such as Peru and Nepal and even travelled to Tibet and the Dominican Republic to restore vision of the underprivileged.

THE ESG REPORTING GUIDE CONTENT INDEX OF THE STOCK EXCHANGE OF HONG KONG LIMITED

Mandatory Disclosure		Section/Statement
Governance Structure Reporting Principles Reporting Boundary		Chairman's Statement, The ESG governance structure Reporting Framework, Stakeholder Engagement, Materiality Assessment Scope of Reporting
Subject Areas, Aspects, General Disclosures, and KPIs	Description	Section/Declaration
Aspect A1: Emissions		
General Disclosure	Information on:	Emissions
	(a) the policies; and	
	(b) compliance with relevant laws and regulations that have a significant impact on the issuer	
	relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	
KPI A1.1	The types of emissions and respective emissions data.	Emissions – Air Emissions, GHG Emissions
KPI A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – GHG Emissions
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – Waste Management
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – Waste Management
KPI A1.5	Description of emissions target(s) set and steps taken to achieve them.	Emissions – GHG Emissions


**Subject Areas,
Aspects, General**

Disclosures, and KPIs	Description	Section/Declaration
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Emissions – Waste Management

Aspect A2: Use of Resources

General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials. Note: Resources may be used in production, in storage, transportation, in buildings, electronic equipment, etc.	Use of Resources
KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Energy Management
KPI A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Water Consumption
KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Use of Resources – Energy Management
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Use of Resources – Water Consumption
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Use of Resources – Use of Packaging Material

Aspect A3: The Environment and Natural Resources

General Disclosure	Policies on minimising the issuer's significant impacts on the environment and natural resources.	The Environment and Natural Resources
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	The Environment and Natural Resources The Environment and Natural Resources – Indoor Air Quality

Subject Areas, Aspects, General Disclosures, and KPIs

Description

Section/Declaration

Aspect A4: Climate Change

General Disclosure	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	Climate Change – Climate Change Adaptation and Mitigation
KPI A4.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	Climate Change – Physical Risks, Transition Risks

Aspect B1: Employment

General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.	Employment Employment – Employee Engagement, Diversity and Inclusion, Promotion and Performance Appraisal, Compensation and Dismissal, Working Hours and Rest Periods
KPI B1.1	Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region.	Employment
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Employment


**Subject Areas,
Aspects, General
Disclosures, and KPIs**

	Description	Section/Declaration
Aspect B2: Health and Safety		
General Disclosure	<p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to providing a safe working environment and protecting employees from occupational hazards.</p>	Health and Safety – Employee Health and Safety
KPI B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	Health and Safety – Employee Health and Safety
KPI B2.2	Lost days due to work injury.	Health and Safety – Employee Health and Safety
KPI B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	Health and Safety – Employee Health and Safety
Aspect B3: Development and Training		
General Disclosure	<p>Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.</p> <p>Note: Training refers to vocational training. It may include internal and external courses paid by the employer.</p>	Development and Training – Human Capital Development
KPI B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	Development and Training – Human Capital Development
KPI B3.2	The average training hours completed per employee by gender and employee category.	Development and Training – Human Capital Development

Subject Areas, Aspects, General Disclosures, and KPIs

	Description	Section/Declaration
Aspect B4: Labour Standards		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	Labour Standards – Prevention of Child and Forced Labour
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	Labour Standards – Prevention of Child and Forced Labour
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	Labour Standards – Prevention of Child and Forced Labour
Aspect B5: Supply Chain Management		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	Supply Chain Management – Procurement Practices
KPI B5.1	Number of suppliers by geographical region.	Supply Chain Management – Procurement Practices
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Supply Chain Management – Procurement Practices
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Supply Chain Management – Sustainable Supply Chain
KPI B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Supply Chain Management – Sustainable Supply Chain


**Subject Areas,
Aspects, General**

Disclosures, and KPIs	Description	Section/Declaration
Aspect B6: Product Responsibility		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	Product and Service Responsibility Product and Service Responsibility – Selling Practice and Service Description
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Product and Service Responsibility – Service Quality Assurance
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	Product and Service Responsibility – Patient and Customer Satisfaction
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	Product and Service Responsibility – Intellectual Property Rights
KPI B6.4	Description of quality assurance process and recall procedures.	Product and Service Responsibility – Service Quality Assurance
KPI B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	Product and Service Responsibility – Data Privacy Protection and Patients' Informed Consent

Subject Areas, Aspects, General Disclosures, and KPIs

	Description	Section/Declaration
Aspect B7: Anti-corruption		
General Disclosure	Information on:	Anti-corruption
	(a) the policies; and	Anti-corruption – Business Ethics
	(b) compliance with relevant laws and regulations that have a significant impact on the issuer	
	relating to bribery, extortion, fraud and money laundering.	
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	Anti-corruption
KPI B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored.	Anti-corruption – Whistle-blowing Mechanism
KPI B7.3	Description of anti-corruption training provided to directors and staff.	Anti-corruption – Business Ethics
Aspect B8: Community Investment		
General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Community Investment – Active Community Participation
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Community Investment – Active Community Participation
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Community Investment – Active Community Participation



羅兵咸永道

To the Shareholders of EuroEyes International Eye Clinic Limited
(incorporated in the Cayman Islands with limited liability)

OPINION

What we have audited

The consolidated financial statements of EuroEyes International Eye Clinic Limited (the "Company") and its subsidiaries (the "Group"), which are set out on pages 104 to 184, comprise:

- the consolidated statement of financial position as at 31 December 2024;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.



羅兵咸永道

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Impairment assessment of goodwill and fair value measurement of contingent consideration payables from acquisitions
- Recognition of right of use assets and lease liabilities as a lessee

Key Audit Matter

How our audit addressed the Key Audit Matter

Impairment assessment of goodwill and fair value measurement of contingent consideration payables from acquisition

Refer to Notes 38.8, 3.3, 4(a), 4(b), 9, 15 and 35 to the consolidated financial statements.

As at 31 December 2024, the Group had significant balances of goodwill of HK\$252 million and contingent consideration payables of HK\$61 million which were related to certain acquisitions in the prior years. During the year ended 31 December 2024, the net fair value gains of HK\$23 million was charged to "other gains, net" in the consolidated statement of comprehensive income.

In prior years, the Group has engaged independent external valuers to assist management in performing the goodwill impairment assessment as at 31 December 2024. The Group made estimates and judgments to determine the recoverable amounts of the cash generation unit based on the value-in-use calculations using cash flow projections. Based on the results of the impairment assessment, an impairment loss of HK\$11 million on the goodwill was recognised for the year ended 31 December 2024.

Our procedures to address the key audit matter included:

- o We obtained an understanding of the internal controls and the process of impairment assessment of goodwill and the fair value measurement of contingent consideration payables; and assessed the inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud;
- o We evaluated and tested the key controls over the impairment assessment of goodwill and the fair value measurement of contingent consideration payables;



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Key Audit Matter

The Group has performed fair value valuation of contingent consideration payables as at 31 December 2024 by using a discounted cashflow model. The Group made estimates and judgments to determine the fair value using cash flow projections. Based on the results of the fair value measurement, a fair value gain of HK\$23 million was recognised for the year ended 31 December 2024.

We focused on this area due to the magnitude of the carrying amount of goodwill and contingent consideration payables and the high degree of judgment required in determining the key assumptions as at 31 December 2024, including the revenue growth rate, gross margin, EBIT growth rate, terminal revenue growth rate and discount rates for the impairment assessment of goodwill and the measurement of contingent consideration payables.

How our audit addressed the Key Audit Matter

- o We assessed the assumptions adopted by management including revenue growth rate, gross margin, EBIT growth rate and terminal revenue growth rate by examining the approved financial forecast models, and compared against the historical results taking into consideration of market trends and our industry knowledge. We involved our internal valuation expert to assess the appropriateness of valuation methodology and assumptions, discount rates, and terminal growth rates used for the impairment assessment of goodwill and fair value measurement of contingent consideration payables;
- o We tested the accuracy of mathematical calculation applied in the discounted cash flow models used in impairment assessment of goodwill and fair value measurement of contingent consideration payables;
- o We evaluated the reasonableness of management's forecast performance and assessed management's sensitivity analysis for the key assumptions, to ascertain the extent to which adverse changes would result in the goodwill being impaired;
- o We assessed the competency, capability and objectivity of the external valuers engaged by the Group; and
- o We considered the adequacy of the disclosures in the consolidated financial statements.

Based on the above procedures performed, we found management's impairment assessment of goodwill and fair value measurement of contingent consideration payables from acquisitions were supported by the available evidence.



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Key Audit Matter**Recognition of right of use assets and lease liabilities as a lessee**

Refer to Note 4(c) and Note 29 to the consolidated financial statements.

As at 31 December 2024, the Group had right of use assets ("ROU Assets") of HK\$299 million and lease liabilities of HK\$319 million.

These ROU Assets and lease liabilities were initially measured at present value, which was calculated based on discounted future lease payments. Management exercised significant judgments in determining the carrying amount of ROU Assets and lease liabilities including the discount rates and the periods of future lease payments which takes into consideration the possibility of extension of each lease contract.

We focused on this area due to the significance of the amounts of ROU Assets and lease liabilities and the fact that the estimation of discount rates and determination of lease terms are subject to high degree of estimation uncertainty.

How our audit addressed the Key Audit Matter

Our procedures to address the key audit matter included:

- o We obtained an understanding of the management's internal controls and process of the determination of discount rates and lease terms and assessed inherent risk of material misstatement by considering the degree of estimation uncertainty and level of other inherent risk factors such as complexity, subjectivity, changes and susceptibility to management bias or fraud;
- o We evaluated the outcome of the assessment of ROU Assets and lease liabilities of the prior period to assess the effectiveness of the management's estimation process;
- o We obtained a summary of leases from management, and agreed, on a sample basis, the key terms of individual lease contracts including lease terms and lease payments to the relevant lease contracts;
- o We assessed the appropriateness of the discount rates used in the calculation of the ROU Assets and lease liabilities through comparing against respective group entities' rates of borrowing on a collateralised basis over a similar term, amount and economic environment;
- o We evaluated management's assessment of the period of the future lease payments which takes into consideration the possibility of extension and termination of lease contract on a sample basis;
- o We tested the accuracy of mathematical calculations of the lease liabilities, based on the lease payments, discount rates and expected lease terms on a sample basis;



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Key Audit Matter**How our audit addressed the Key Audit Matter**

- o We assessed the accounting treatment of lease modification identified subsequent to the initial recognition and tested the accuracy of mathematical calculations of the adjustments to the ROU Assets and lease liabilities based on the revised lease terms;
- o We tested the accuracy of mathematical calculations of the depreciation of ROU Assets and inspected the payments of lease liabilities subsequent to the initial recognition on a sample basis; and
- o We considered the adequacy of the disclosures in the consolidated financial statements.

Based on the procedures performed, we considered that the key assumptions adopted by management in the assessment of discount rate and lease term determination were supported by the available evidence.

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



羅兵咸永道

RESPONSIBILITIES OF DIRECTORS AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.



羅兵咸永道

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is MANG, Kwong Fung, Frederick.

PricewaterhouseCoopers
Certified Public Accountants
 Hong Kong, 31 March 2025

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2024

		As at 31 December	
		2024	2023
	Note	HK\$'000	HK\$'000
Assets			
Non-current assets			
Property, plant and equipment	13	567,413	622,226
Intangible assets	14	30,297	37,300
Goodwill	15	253,407	271,352
Deferred tax assets	30	31,475	31,525
Deposits and other receivables	18	3,243	3,313
Total non-current assets		885,835	965,716
Current assets			
Inventories	20	17,269	16,166
Prepayments	17	8,509	10,424
Income tax recoverable		2,308	1,561
Deposits and other receivables	18	27,436	32,470
Trade receivables	19	4,738	6,877
Restricted cash	23	108	168
Cash and cash equivalents	21	653,232	720,216
Total current assets		713,600	787,882
Total assets		1,599,435	1,753,598
Equity			
Equity attributable to owners of the Company			
Share capital	22	26,004	26,138
Shares held for share scheme	23	(30,826)	(10,505)
Share premium	38(b)	646,423	658,371
Other reserves	24	2,744	63,393
Retained earnings		448,620	397,379
Total equity attributable to owners of the Company		1,092,965	1,134,776
Non-controlling interests	31	32,749	30,732
Total equity		1,125,714	1,165,508

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2024

		As at 31 December	
	Note	2024 HK\$'000	2023 HK\$'000
Liabilities			
Non-current liabilities			
Lease liabilities	29	250,574	313,520
Contingent consideration payables	3.3, 35	55,108	86,213
Deferred tax liabilities	30	15,864	17,891
Total non-current liabilities		321,546	417,624
Current liabilities			
Trade payables	26	25,047	22,592
Contract liabilities	6	14,669	15,775
Income tax liabilities		4,494	10,693
Accruals and other payables	27	33,450	44,481
Borrowings	28	853	928
Contingent consideration payables	3.3, 35	5,803	6,183
Lease liabilities	29	67,859	69,814
Total current liabilities		152,175	170,466
Total liabilities		473,721	588,090
Total equity and liabilities		1,599,435	1,753,598

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

The financial statements were approved by the Board of Directors on 31 March 2025 and were signed on its behalf.

Dr Jørn Slot Jørgensen

Chairman and Chief Executive Officer

Dr Markus Braun

Executive Director and Chief Financial Officer

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2024

	Note	2024 HK\$'000	2023 HK\$'000
Revenue	6	715,682	714,289
Cost of sales	7	(429,089)	(378,768)
Gross profit		286,593	335,521
Selling expenses	7	(80,770)	(72,918)
Administrative expenses	7	(115,706)	(89,303)
Net impairment losses on financial assets	3.1(b), 19	(339)	(221)
Other gains, net	9	26,001	20,435
Operating profit		115,779	193,514
Finance income	10	26,472	19,331
Finance expenses	10	(15,785)	(22,235)
Finance income/(expenses), net	10	10,687	(2,904)
Profit before tax		126,466	190,610
Income tax expense	11	(42,107)	(57,356)
Profit for the year		84,359	133,254
Other comprehensive (loss)/income			
<i>Items that may be subsequently reclassified to profit or loss</i>			
– Exchange differences on translation of foreign operations		(21,358)	5,971
<i>Items that will not be reclassified to profit or loss</i>			
– Exchange differences on translation to presentation currency		(40,647)	26,623
Other comprehensive (loss)/income for the year		(62,005)	32,594
Total comprehensive income for the year		22,354	165,848

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2024

	Note	2024 HK\$'000	2023 HK\$'000
Profit attributable to:			
– Owners of the Company		82,285	131,242
– Non-controlling interests		2,074	2,012
		84,359	133,254
Total comprehensive income attributable to:			
– Owners of the Company		20,337	163,602
– Non-controlling interests		2,017	2,246
		22,354	165,848
Earnings per share			
– Basic earnings per share (HK cents)	12	24.929	39.544
– Diluted earnings per share (HK cents)	12	24.915	39.501

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes on pages 111 to 184.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2024

	Attributable to owners of the Company							Total equity HK\$'000
	Share capital (Note 22)	Shares held for share scheme (Note 23)	Share premium (Note 38(b))	Other reserves (Note 24)	Retained earnings	Total	Non-controlling interests	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Balance at 1 January 2023	26,138	(11,020)	659,505	35,155	304,488	1,014,266	28,827	1,043,093
Profit for the year	–	–	–	–	131,242	131,242	2,012	133,254
Other comprehensive income	–	–	–	32,360	–	32,360	234	32,594
Total comprehensive income for the year	–	–	–	32,360	131,242	163,602	2,246	165,848
Transactions with owners in their capacity as owners:								
Acquisitions of interests in subsidiaries from non-controlling interests (Note 31)	–	–	–	(5,205)	–	(5,205)	(631)	(5,836)
Capital injections from non-controlling interest	–	–	–	–	–	–	2,056	2,056
Appropriations to statutory surplus reserve	–	–	–	442	(442)	–	–	–
Acquisition of shares held for share scheme (Note 23)	–	(2,206)	–	–	–	(2,206)	–	(2,206)
Share-based payments (Note 25)	–	–	–	2,228	–	2,228	–	2,228
Exercise of shares under employee share schemes (Note 23, 24, 38)	–	2,721	(1,134)	(1,587)	–	–	–	–
Dividend provided for or paid (Note 33)	–	–	–	–	(37,909)	(37,909)	(1,766)	(39,675)
	–	515	(1,134)	(4,122)	(38,351)	(43,092)	(341)	(43,433)
Balance as at 31 December 2023	26,138	(10,505)	658,371	63,393	397,379	1,134,776	30,732	1,165,508

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2024

	Attributable to owners of the Company							Total equity HK\$'000
	Share capital (Note 22)	Shares held for share scheme (Note 23)	Share premium (Note 38(b))	Other reserves (Note 24)	Retained earnings	Total	Non-controlling interests	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Balance at 1 January 2024	26,138	(10,505)	658,371	63,393	397,379	1,134,776	30,732	1,165,508
Profit for the year	–	–	–	–	82,285	82,285	2,074	84,359
Other comprehensive loss	–	–	–	(61,948)	–	(61,948)	(57)	(62,005)
Total comprehensive income for the year	–	–	–	(61,948)	82,285	20,337	2,017	22,354
Transactions with owners in their capacity as owners:								
Appropriations to statutory surplus reserve	–	–	–	3,193	(3,193)	–	–	–
Acquisition of shares held for share scheme (Note 23)	–	(35,857)	–	–	–	(35,857)	–	(35,857)
Share-based payments (Note 25)	–	–	–	1,560	–	1,560	–	1,560
Exercise of shares under employee share schemes (Note 23, 24, 38)	–	6,507	(3,053)	(3,454)	–	–	–	–
Dividend provided for or paid (Note 33)	–	–	–	–	(27,851)	(27,851)	–	(27,851)
Cancellation of shares	(134)	9,029	(8,895)	–	–	–	–	–
	(134)	(20,321)	(11,948)	1,299	(31,044)	(62,148)	–	(62,148)
Balance as at 31 December 2024	26,004	(30,826)	646,423	2,744	448,620	1,092,965	32,749	1,125,714

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes on pages 111 to 184.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2024

	Note	2024 HK\$'000	2023 HK\$'000
Cash flows from operating activities			
Cash generated from operations	32(a)	225,245	265,625
Interest received		23,573	19,331
Income tax paid		(51,068)	(93,101)
Net cash generated from operating activities		197,750	191,855
Cash flows from investing activities			
Settlement of contingent consideration payables	3.3(b)	(6,118)	(18,826)
Payments for acquisition of a subsidiary, net of cash acquired	35	–	(71,904)
Purchases of property, plant and equipment		(80,337)	(88,919)
Purchases of intangible assets		–	(636)
Proceeds from disposal of property, plant and equipment		2,624	–
Net cash used in investing activities		(83,831)	(180,285)
Cash flows from financing activities			
Capital contributions from non-controlling interests		–	2,056
Transactions with non-controlling interests		–	(5,836)
Dividends paid		(27,851)	(39,675)
Acquisition of shares for employee share scheme	23	(35,797)	–
Lease payments	29(d)	(73,170)	(59,309)
Net cash used in financing activities		(136,818)	(102,764)
Net decrease in cash and cash equivalents		(22,899)	(91,194)
Cash and cash equivalents at beginning of the year		720,216	779,567
Effects of exchange rate changes on cash and cash equivalents		(44,085)	31,843
Cash and cash equivalents at end of the year		653,232	720,216

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes on pages 111 to 184.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



1 GENERAL INFORMATION

EuroEyes International Eye Clinic Limited (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in the provision of vision correction services in Germany, Denmark, the United Kingdom (the “UK”), and the People’s Republic of China (the “PRC” or “China”). The Company was incorporated in the Cayman Islands on 13 August 2018 as an exempted company with limited liability under the Companies Act (Cap. 22, Law 3 of 1961, as consolidated and revised, formerly known as “Companies Law”) of the Cayman Islands. The address of its registered office is 4th Floor, Harbour Place, 103 South Church Street, P.O. Box 10240, Grand Cayman KY1-1002, Cayman Islands.

The Company has its primary listing on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). These financial statements are presented in Hong Kong Dollars (“HK\$”), unless otherwise stated.

2 BASIS OF PREPARATION

The consolidated financial statements of the Group have been prepared in accordance with International Financial Reporting Standards as issued by the IASB (“IFRS Accounting Standards”) and the applicable disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The financial statements have been prepared on a historical cost basis, except for financial liabilities measured at fair value.

Accounting policies applied in the preparation of these consolidated financial statement have been consistently applied, unless otherwise stated. Other than these material accounting policies which are disclosed in the notes to the relevant financial line items or transactions in these consolidated financial statement, other accounting policies have been set out in the summary in Note 39.

2.1 New and amended standards adopted by the Group

The Group has applied the following standards and amendments for the first time for their annual reporting year commencing 1 January 2024:

- Classification of liabilities as current or non-current and non-current liabilities with covenants – amendments to IAS 1
- Lease Liability in a Sale and Leaseback – amendments to IFRS 16
- Supplier finance arrangements – amendments to IAS 7 and IFRS 7.

The amendments listed above did not have any impact on the amounts recognised in prior years and are not expected to significantly affect the current or future years.

2 BASIS OF PREPARATION (Continued)

2.2 New standards and interpretations not yet adopted

Certain new accounting standards and amendments to accounting standards have been published that are not mandatory for 31 December 2024 reporting periods and have not been early adopted by the Group. The Group's assessment of the impact of these new standards and amendments is set out below:

- (a) Amendments to IAS 21 – Lack of Exchangeability (effective for annual periods beginning on or after 1 January 2025)

In August 2023, the IASB amended IAS 21 to help entities to determine whether a currency is exchangeable into another currency, and which spot exchange rate to use when it is not. The Group does not expect these amendments to have a material impact on its operations or financial statements.

- (b) Amendments to the Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7 (effective for annual periods beginning on or after 1 January 2026)

On 30 May 2024, the IASB issued targeted amendments to IFRS 9 and IFRS 7 to respond to recent questions arising in practice, and to include new requirements not only for financial institutions but also for corporate entities.

The Group does not expect these amendments to have a material impact on its operations or financial statements.

- (c) IFRS 19 Subsidiaries without Public Accountability: Disclosures (effective for annual periods beginning on or after 1 January 2027)

Issued in May 2024, IFRS 19 allows for certain eligible subsidiaries of parent entities that report under IFRS Accounting Standards to apply reduced disclosure requirements. The Group does not expect this standard to have an impact on its operations or financial statements.

- (d) IFRS 18 Presentation and Disclosure in Financial Statements (effective for annual periods beginning on or after 1 January 2027)

IFRS 18 will replace IAS 1 Presentation of financial statements, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users.

Management is currently assessing the detailed implications of applying the new standard on the Group's consolidated financial statements. The Group will apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial year ending 31 December 2026 will be restated in accordance with IFRS 18.



3 FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow and fair value interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

This note explains the Group's exposure to financial risks and how these risks could affect the Group's future financial performance. Current year profit and loss information has been included where relevant.

3.1 Financial risk factors

(a) Market risk

(i) Foreign exchange risk

Foreign currency risk is the risk that the value of a financial instrument fluctuates because of the changes in foreign exchange rates.

The subsidiaries of the Group primarily operate in Germany, Denmark, the UK, mainland China and Hong Kong with most of the transactions settled in Euro ("EUR"), Danish Krone ("DKK"), Great Britain Pound ("GBP"), Renminbi ("RMB") and Hong Kong dollar ("HK\$"), respectively. Foreign exchange risk arises when recognised financial assets and liabilities are denominated in a currency that is not the Group entities' functional currency. As at 31 December 2024 and 2023, the financial assets and liabilities of the subsidiaries of the Group in Germany, Denmark, the UK, mainland China and Hong Kong are primarily denominated in EUR, DKK, GBP, RMB and HK\$, respectively, which are their respective functional currencies.

As at 31 December 2024, foreign currency exposure of these financial assets and liabilities does not have material impact on the operating results of the Group. Management believes that the foreign exchange risk is immaterial. The Group manages foreign currency risk by closely monitoring the movement of the foreign currency rates. The Group will constantly review the economic situation and its foreign exchange risk profile, and will consider appropriate hedging measures in the future, as may be necessary.

(ii) Cash flow and fair value interest rate risk

The Group's borrowings obtained at variable rates expose the Group to cash flow interest rate risk which is partially offset by cash held at variable rates. The Group is also exposed to fair value interest rate risk in relation to borrowings at fixed interest rate. The interest rate profile of the Group's borrowings is disclosed in Note 28. As at 31 December 2024, the Group does not have significant borrowings and thus there is no significant cash flow and fair value interest rate risk exposure identified.

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk

Credit risk arises from cash and cash equivalents and credit exposures from trade receivables and other receivables.

(i) Risk management

Credit risk is managed on a group basis. Substantially all of the Group's cash and cash equivalents are held in the dominant financial institutions located in Germany, Denmark, the UK, and China, which management believes are of high credit quality. There was no recent history of default of cash and cash equivalents from such financial institutions. Management believes the credit risk associated with the Group's cash and cash equivalent is low.

The Group's sales to customers are mostly required to be settled in advance. Trade receivables are primarily from health insurance companies that make regular settlement to the Group. There are no significant concentrations of credit risk.

(ii) Impairment of financial assets

The Group primarily has following types of financial assets that are subject to the expected credit loss model:

- trade receivables from the provision of vision correction services, and
- financial assets at fair value through profit or loss

While cash and cash equivalents, restricted cash and other receivables are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial. Given there is no history of default from cash and cash equivalent and other receivables, based on management's assessment of the credit rating of the counterparties, the credit risk from cash and cash equivalent, restricted cash and other receivables are very low.

Trade receivables

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the payment profiles of sales over a period of 36 months before the beginning or the end of the reporting year and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. Given the fact that most of the customers are required to make payments in advance for the goods or services provided by the Group, the credit losses experienced by the Group were low and this is expected to be the same in the future given there is no change in revenue terms expected.

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

Management assesses the impairment of trade receivables according to trade ageing, management's prior experience and customers' conditions as well as applying management's judgments and estimates when determining the impairment to be recognised. When applying the expected loss model, the historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

The loss allowance for trade receivables as at 31 December 2024 and 2023, based on life time expected credit loss model, was determined as follows:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Net impairment loss on financial assets at January 1 (<i>Note 19</i>)	420	199
Movement in loss allowance for trade receivables	311	221
Net impairment loss on financial assets at December 31 (<i>Note 19</i>)	731	420

There was no other financial asset carrying a significant exposure to credit risk.

The reconciliation of loss allowance for trade receivables as at 31 December 2024 is presented in Note 19.

Financial assets at fair value through profit or loss

The Group is also exposed to credit risk in relation to the investments in structured deposit that is measured at fair value through profit or loss in 2023 (Note 3.3). There is no transactions of structured deposits for the year ended 31 December 2024.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group's treasury function allows flexibility in funding by maintaining adequate cash and cash equivalents.

Management monitors rolling forecasts of the Group's liquidity position based on the expected cash flows.

(i) Financing arrangements

The undrawn borrowing facilities of the Group as at 31 December 2024 is presented in Note 28.

(ii) Maturities of financial liabilities

The table below analyses the Group's financial liabilities in relevant maturity groupings based on the remaining period at the end of the reporting year to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year HK\$'000	1-2 years HK\$'000	2-5 years HK\$'000	Over 5 years HK\$'000	Total contractual cash flows HK\$'000	Carrying amount HK\$'000
As at 31 December 2024						
Trade payables	25,047	–	–	–	25,047	25,047
Accruals and other payables	17,570	–	–	–	17,570	17,570
Borrowings	853	–	–	–	853	853
Contingent consideration payables	5,872	47,348	11,744	–	64,964	60,911
Lease liabilities	70,249	57,961	129,486	89,980	347,676	318,433
	119,591	105,309	141,230	89,980	456,110	422,814

	Less than 1 year HK\$'000	1-2 years HK\$'000	2-5 years HK\$'000	Over 5 years HK\$'000	Total contractual cash flows HK\$'000	Carrying amount HK\$'000
As at 31 December 2023						
Trade payables	22,592	–	–	–	22,592	22,592
Accruals and other payables	26,971	–	–	–	26,971	26,971
Borrowings	928	–	–	–	928	928
Contingent consideration payables	6,266	49,367	41,806	–	97,439	92,396
Lease liabilities	72,060	67,351	154,206	128,665	422,282	383,334
	128,817	116,718	196,012	128,665	570,212	526,221



3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends to be paid to shareholders, return capital to shareholders, issue new shares or reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and bank balances. Total capital is calculated as 'equity' as shown in the consolidated statement of financial position, plus net debt, where applicable.

As at 31 December 2024, the gearing ratio is not applicable due to net cash position (2023: same).

3.3 Fair value estimation

(a) Fair value hierarchy

This section explains the judgments and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the three levels prescribed under the accounting standards. An explanation of each level follows underneath the table.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (e.g. over-the-counter derivatives) is determined using valuation techniques that maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities and for instruments where climate risk gives rise to a significant unobservable adjustment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

(a) Fair value hierarchy (Continued)

Recurring fair value measurements	Note	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
At 31 December 2023					
Financial liabilities					
Contingent consideration payables	16	–	–	92,396	92,396
At 31 December 2024					
Financial liabilities					
Contingent consideration payables	16	–	–	60,911	60,911

The fair value of the financial liabilities at fair value through profit or loss is estimated by discounting the future cash flows using the expected yield rate with reference to the benchmark yield rate of the financial investment products of banks.

The fair value of the financial liabilities at fair value through profit or loss is estimated by discounting the future cash flows of contingent liability payables using expected borrowing cost with reference to the 5-year Loan Prime Rate promulgated by the Central Bank of mainland China and historical average credit spread of corresponding period.

There were no transfers among levels 1, level 2 and level 3 for recurring fair value measurements during the period.

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

(b) Fair value measurements using significant unobservable inputs (level 3)

The following table presents the changes in level 3 items for the year ended 31 December 2024 and 31 December 2023:

	Contingent consideration payables (Note 35)		
	FreeVis LASIK Zentrum Mannheim GmbH ("FreeVis GmbH")		Total
	London Vision Clinic Partners Ltd. ("LVC") HK\$'000	HK\$'000	HK\$'000
Opening balance at 1 January 2023	94,622	–	94,622
Additions	–	27,232	27,232
Settlements	(18,826)	–	(18,826)
Fair value (gains)/losses on financial instruments at fair value through profit or loss (Note 9)	(16,473)	518	(15,955)
Foreign exchange difference in finance income (Note 35)	1,625	–	1,625
Translation of foreign currency in other comprehensive loss	3,457	241	3,698
Closing balance at 31 December 2023	64,405	27,991	92,396
Opening balance at 1 January 2024	64,405	27,991	92,396
Settlements	–	(6,118)	(6,118)
Fair value (gains)/losses on financial instruments at fair value through profit or loss (Note 9)	(24,562)	1,417	(23,145)
Foreign exchange difference in finance income (Note 35)	2,527	–	2,527
Translation of foreign currency in other comprehensive income	(3,178)	(1,571)	(4,749)
Closing balance at 31 December 2024	39,192	21,719	60,911

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

(c) Valuation inputs and relationships to fair value

Description	Fair value at		Unobservable inputs	Range of inputs		Relationship of unobservable inputs to fair value
	31 December 2024 HK\$'000	31 December 2023 HK\$'000		2024	2023	
Contingent consideration payables – LVC	39,192	64,405	Risk-adjusted discount rate	4.66%	5.26%	The higher the risk-adjusted discount rate, the lower the fair value
			Expected Revenue growth rate	9.5%	8%-12%	The higher the expected revenue growth rate, the higher the fair value
Contingent consideration payables – FreeVis GmbH	21,719	27,991	Risk-adjusted discount rate	4.66%	5.26%	The higher the risk-adjusted discount rate, the lower the fair value
			Expected Revenue growth rate	6.6%-6.7%	6.6%-6.7%	The higher the expected revenue growth rate, the higher the fair value
	60,911	92,396				

(d) Valuation processes

For the financial instruments, including level 3 fair values, the Group's finance department performs the valuations. The finance department reports directly to the chief financial officer ("CFO"). Discussions of valuation processes and results are held between the CFO and finance department annually, in line with the Group's reporting requirements.

The valuation technique uses the model of discounted cash flows. Future cash flows of financial liabilities are estimated and discounted using the expected yield rate with reference to the benchmark yield rate of the financial investment products of banks. Future cash flows of contingent liability payables are estimated and discounted using expected borrowing cost with reference to the 5-year Loan Prime Rate promulgated by the Central Bank of mainland China and historical average credit spread of corresponding period.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The preparation of financial statements requires the use of accounting estimates. Management also needs to exercise judgment in applying the Group's accounting policies.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The recoverable amounts of CGUs are determined based on the higher amount of the fair value less cost of disposal. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

(a) Impairment of goodwill

The Group tests annually whether goodwill has suffered any impairment in accordance with the accounting policy stated in Note 15. The recoverable amounts have been determined based on value-in-use calculations. These calculations require the use of estimates.

Judgment is required to determine key assumptions adopted in the valuation models for impairment review purpose. Changing the assumptions selected by management in assessing impairment could materially affect the result of the impairment test and as a result affect the Group's financial condition and results of operations. If there is a significant adverse change in the key assumptions applied, it may be necessary to take additional impairment charge to the consolidated statement of comprehensive income.

As a result of impairment assessment, the Group recognised impairment for goodwill amounting to HK\$11,000,000 for the year ended 31 December 2024 (Note 15 (c)).

(b) Fair values of contingent consideration in business combination (Note 35)

With respect to the fair value of the contingent consideration payables that arising from the Group's acquisition of LVC and FreeVis GmbH, the Group uses its judgment to select an appropriate method and make assumptions, including the revenue growth rate, adjusted EBIT growth rate and discount rate, which are primarily based on market conditions existing at the end of each reporting period. Changes in assumptions used could materially affect the fair value of these balances and as a result affect the Group's financial condition and results of operation.

(c) Lease term and discount rate determination

The Group leases various properties, equipment and cars. Assets and liabilities arising from a lease are initially measured on a present value basis. Some of the Group's property leases contain extension and termination option. Management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows have not been included in the lease liability because it is not reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affect this assessment and that is within the control of the lessee.

The Group is also required to exercise considerable judgment in relation to determining the discount rate taking into account the nature of the underlying assets and the terms and conditions of the leases, at both the commencement date and the effective date of the modification.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (Continued)

(d) Depreciation and amortisation

The Group's management determines the residual value, useful lives and related depreciation and amortisation charges for its property, plant and equipment and intangible assets. This estimate is based on the historical experience of the actual residual value and useful lives of property, plant and equipment and intangible assets of similar nature and functions. It could change significantly as a result of technical innovations and competitor actions in response to severe industry cycles. Management will increase the depreciation and amortisation charge where residual value or useful lives are less than previous estimates, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold. The current estimated useful lives are stated in Note 13(a) and Note 39.7.

(e) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the provision for income taxes, including the withholding taxes arising from profit distribution. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred tax assets and liabilities in the period in which such determination is made.

Where the expectation is different from the original estimate, such differences will impact the recognition of deferred tax assets and liabilities in the periods in which such estimates are changed.

(f) Recognition of deferred tax assets for carried-forward tax losses

The deferred tax assets include an amount of HK\$20,439,000 (Note 30) as at 31 December 2024 which relates to carried-forward tax losses of certain subsidiaries. The Group has concluded that the deferred tax assets will be recoverable using the estimated future taxable income based on the approved budgets for these subsidiaries. In determining the future taxable income of the subsidiaries, management exercised judgment and considers it is probable that future taxable profit will be available against which the temporary differences can be utilised.

(g) Impairment of trade and other receivables

The Group follows the guidance of IFRS 9 to determine when a trade and other receivable is impaired. This determination requires significant judgment and estimation. In making this judgment and estimation, the Group evaluates, among other factors, the duration of receivables and the financial health collection history of individual debtors and expected future change of credit risk, including the consideration of factors such as general economy measure, change in macro indicators etc.

5 SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by the executive directors of the Company that are used to make strategic decisions.

Description of segments and principal activities

The Company's executive directors examine the Group's performance from geographical perspective and have identified four reportable segments of its business: Germany, China, Denmark, and the UK.

The executive directors of the Company assess performance of the operating segments based on review of their revenue, cost of sales, gross profit and earnings before finance income, finance expenses, tax, and depreciation and amortisation ("EBITDA").

The segment information provided to the executive directors of the Company for the reportable segments for the year ended 31 December 2024 is as follows:

	Germany segment HK\$'000	China segment HK\$'000	Denmark segment HK\$'000	UK segment HK\$'000	Inter- segment elimination HK\$'000	Unallocated items (i) HK\$'000	Total HK\$'000
Segment total revenue	395,996	145,468	71,638	113,431	(10,851)	–	715,682
Cost of sales	(216,200)	(104,401)	(49,623)	(69,716)	10,851	–	(429,089)
including:							
– Raw materials and consumables (Note 7)	(46,398)	(22,023)	(9,336)	(11,485)	–	–	(89,242)
– Employee benefit expenses (Note 8)	(96,894)	(29,014)	(24,494)	(40,220)	–	–	(190,622)
Gross profit	179,796	41,067	22,015	43,715	–	–	286,593
Advertising and marketing expenditure (Note 7)	(22,581)	(9,615)	(6,551)	(19,340)	–	(34)	(58,121)
Employee benefit expenses (Note 8)	(17,012)	(14,008)	(2,734)	(16,318)	–	(6,238)	(56,310)
EBITDA	158,417	49,310	17,554	17,918	–	(15,206)	227,993
Unallocated							
Finance income							26,472
Finance expenses							(15,785)
Depreciation and amortisation							(112,214)
Profit before tax							126,466
Income tax expense							(42,107)
Profit for the year							84,359

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5 SEGMENT INFORMATION (Continued)

	Germany segment HK\$'000	China segment HK\$'000	Denmark segment HK\$'000	UK segment HK\$'000	Inter- segment elimination HK\$'000	Unallocated items HK\$'000	Total HK\$'000
Segment total assets	540,699	289,908	86,875	305,201	(750,947)	–	471,736
Unallocated							
Corporate assets							1,096,224
Deferred tax assets							31,475
Total assets							1,599,435
Segment total liabilities	320,253	319,611	22,406	283,820	(676,125)	–	269,965
Unallocated							
Corporate liabilities							187,892
Deferred tax liabilities							15,864
Total liabilities							473,721

5 SEGMENT INFORMATION (Continued)

The segment information provided to the executive directors of the Company for the reportable segments for the year ended 31 December 2023 is as follows:

	Germany segment HK\$'000	China segment HK\$'000	Denmark segment HK\$'000	UK segment HK\$'000	Inter- segment elimination HK\$'000	Unallocated items (i) HK\$'000	Total HK\$'000
Segment total revenue	386,162	144,316	87,919	101,486	(5,594)	–	714,289
Cost of sales	(184,481)	(85,059)	(51,337)	(59,368)	1,477	–	(378,768)
including:							
– Raw materials and consumables (Note 7)	(43,612)	(23,304)	(10,425)	(8,507)	1,418	–	(84,430)
– Employee benefit expenses (Note 8)	(87,554)	(22,702)	(24,578)	(36,565)	–	–	(171,399)
Gross profit	201,681	59,257	36,582	42,118	(4,117)	–	335,521
Advertising and marketing expenditure (Note 7)	(18,567)	(9,559)	(7,428)	(15,044)	–	(43)	(50,641)
Employee benefit expenses (Note 8)	(15,095)	(13,745)	(2,725)	(15,188)	–	(4,576)	(51,329)
EBITDA	185,551	52,874	30,503	17,811	–	(5,875)	280,864
Unallocated							
Finance income							19,331
Finance expenses							(22,235)
Depreciation and amortisation							(87,350)
Profit before tax							190,610
Income tax expense							(57,356)
Profit for the year							133,254

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5 SEGMENT INFORMATION (Continued)

	Germany segment HK\$'000	China segment HK\$'000	Denmark segment HK\$'000	UK segment HK\$'000	Inter- segment elimination HK\$'000	Unallocated items HK\$'000	Total HK\$'000
Segment total assets	1,044,715	326,450	88,555	385,389	(1,093,558)	–	751,551
Unallocated							
Corporate assets							970,522
Deferred tax assets							31,525
Total assets							1,753,598
Segment total liabilities	839,203	361,912	27,951	306,174	(990,399)	–	544,841
Unallocated							
Corporate liabilities							25,358
Deferred tax liabilities							17,891
Total liabilities							588,090

- i) Unallocated items are cost of revenues and operating expenses which could not be categorised into a segment, including share-based compensation expenses and other consulting fees at group level.

The total of non-current assets other than financial instruments and deferred tax assets, broken down by location of the assets, is shown in the following:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Germany	313,225	313,010
The UK	306,300	334,248
China	177,069	226,867
Denmark	54,523	56,753
	851,117	930,878

6 REVENUE

Revenue from external customers are primarily derived from vision correction services, training services, sales of pharmaceutical products and rental of ophthalmic equipment and operating spaces.

Breakdown of revenue by product category is as follows:

	2024 HK\$'000	2023 HK\$'000
Revenue from contracts with customers:		
– Vision correction services	710,875	707,897
– Training services	3,613	5,407
– Sales of pharmaceutical products	51	17
Rental of ophthalmic equipment and operating spaces	1,143	968
	715,682	714,289

The amount of revenue from external customers, broken down by location of the customers, is shown as below:

	2024 HK\$'000	2023 HK\$'000
Germany	385,195	380,916
China	145,468	144,036
The UK	113,381	101,418
Denmark	71,638	87,919
	715,682	714,289

There is no single external customer that contributes more than 10% of the Group's revenue for the years ended 31 December 2024 and 2023.

The Group has no revenue contract that has an original expected duration of more than one year. Thus management applied practical expedient under IFRS 15 and is not disclosing the aggregate amount of the transaction price allocated to the performance obligation that is unsatisfied or partially satisfied as of the end of the reporting year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6 REVENUE (Continued)

(a) Disaggregation of revenue from contracts with customer

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following major business segments and geographical regions.

	Vision correction services				Training services				Others				Total
	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	HK\$'000
Year ended 31 December 2024													
Segment revenue	384,409	145,468	71,638	109,360	-	-	-	3,613	11,587	-	-	458	726,533
Inter-segment revenue	-	-	-	-	-	-	-	-	(10,800)	-	-	(51)	(10,851)
Revenue from external customers	384,409	145,468	71,638	109,360	-	-	-	3,613	787	-	-	407	715,682
Timing of revenue recognition													
– At a point in time	-	-	-	-	-	-	-	-	51	-	-	-	51
– Over time	384,409	145,468	71,638	109,360	-	-	-	3,613	736	-	-	407	715,631
	384,409	145,468	71,638	109,360	-	-	-	3,613	787	-	-	407	715,682

6 REVENUE (Continued)

(a) Disaggregation of revenue from contracts with customer (Continued)

	Vision correction services				Training services				Others				Total
	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	Germany HK\$'000	China HK\$'000	Denmark HK\$'000	The UK HK\$'000	HK\$'000
Year ended 31 December 2023													
Segment revenue	378,776	144,036	87,919	97,166	1,486	-	-	3,921	5,900	280	-	399	719,883
Inter-segment revenue	-	-	-	-	-	-	-	-	(5,289)	(280)	-	(25)	(5,594)
Revenue from external customers	378,776	144,036	87,919	97,166	1,486	-	-	3,921	611	-	-	374	714,289
Timing of revenue recognition													
- At a point in time	-	-	-	-	-	-	-	-	17	-	-	-	17
- Over time	378,776	144,036	87,919	97,166	1,486	-	-	3,921	594	-	-	374	714,272
	378,776	144,036	87,919	97,166	1,486	-	-	3,921	611	-	-	374	714,289

The Group revised the presentation of business segments specifically. Revenue from training services previously included in 'Others' has been separately disclosed by considering the importance of the business; revenue from sales of pharmaceutical products has been disclosed within "Others" together with revenue from rental of ophthalmic equipment and operating spaces. Historical comparative amounts have been adjusted accordingly.

6 REVENUE (Continued)

(b) Contract liabilities movements

Contract liabilities represent collection from customers in advance for vision correction services that are going to be provided in the future. The table below shows the movement of contract liabilities for the year:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Balance at beginning of the year	15,775	11,800
Advances collected from customers during the year	672,144	694,755
Revenue recognised from contract liabilities existed at the beginning of the year	(15,775)	(11,800)
Revenue recognised from contract liabilities occurred during the year	(657,475)	(678,980)
Balance at end of the year	14,669	15,775

No significant cost was incurred for obtaining revenue contract for the years ended 31 December 2024 and 2023.

(c) Accounting policies

The Group's revenue is primarily derived from providing vision correction services, rendering of training services, sales of pharmaceutical products and rental of ophthalmic equipment and operating spaces. Cost incurred in obtaining contracts are included in "selling expenses" immediately when incurred as the related amortisation period is less than 12 months.

The Group does not expect any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. Accordingly, the Group does not adjust any of the transaction prices for the time value of money.

(i) Vision correction services

The Group provides vision correction services, which comprised of eye surgery and the related pre and post-surgery eye examination services, to its customers. Delivery of vision correction services is considered as one single performance obligation given the customer enjoys the benefits from these services in its entirety. Revenue from providing vision correction services is recognised over the period in which the services are rendered by reference to the progress towards completion of the performance obligation. The various elements of vision correction services are performed separately in different dates and each of them is completed within one day. There is no other substantive activity being provided to the customer in between rendering of each element of the services. The Group uses output method to measure the progress towards completion of the performance obligation. A free consultation is normally provided to potential customers visiting the Group. As there is no contract between the potential customer and the Group which establishes enforceable rights and obligations at this stage, no transaction price is allocated to the consultation and accordingly no revenue is recognised for such free consultation. Payments from customers for the vision correction services are normally collected in full before the services are provided. A contract liability is recognised until the related services are completed.

6 REVENUE (Continued)

(c) Accounting policies (Continued)

(ii) Training services

The Group provides training services to customers. Service income is recognised over the period of the contract based on the progress towards satisfactory completion of the relevant performance obligation.

(iii) Sales of pharmaceutical products

The Group sells pharmaceutical products, such as eye drops, to its customers. Revenue from the sale of goods is recognised when such goods are accepted by customers, i.e. control of the goods has been transferred to customers. Payment of transaction price is due immediately when pharmaceutical products has been accepted by customers. There is no right of return once the goods are sold. Revenue from Sales of pharmaceutical products is categorised under "others" for the purpose of segment reporting.

(iv) Rental of ophthalmic equipment and operating spaces

The Group leases ophthalmic equipment and operating spaces to freelance doctors for eye surgeries and usage fees are earned from such services. Revenue from rental of ophthalmic equipment and operating spaces is categorised under "others" for the purpose of segment reporting.

7 EXPENSES BY NATURE

	2024 HK\$'000	2023 HK\$'000
Employee benefit expenses (Note 8)	246,932	222,728
Depreciation of property, plant and equipment (Note 13)	107,355	82,901
Raw materials and consumables (Note 20)	89,242	84,430
Advertising and marketing expenditure	58,121	50,641
Electricity and other utility expenses	27,202	28,101
Clinic, office and consumption expenses	22,082	21,275
Legal and other consulting services fee	17,673	12,530
Repair and maintenance	12,170	10,145
Transportation costs	11,959	11,547
Impairment of goodwill	11,000	–
Doctors' fee	6,611	2,343
Amortisation of intangible assets (Note 14)	4,859	4,449
Auditors' remuneration		
– PricewaterhouseCoopers – audit services	3,565	3,311
– other auditors	1,772	883
– PricewaterhouseCoopers – non-audit services	80	–
Rental expenses on short-term leases (Note 29)	254	688
Others	4,688	5,017
Total	625,565	540,989

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

8 EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS)

	2024 HK\$'000	2023 HK\$'000
Wages and salaries	220,370	198,512
Contributions to defined contribution pension scheme (a)	24,012	21,105
Provision for employee benefits and housing scheme (b)	990	883
Share-based payments (Note 25)	1,560	2,228
	246,932	222,728

(a) Pension scheme

The Group pays contributions to publicly administered pension insurance plans on a mandatory, or contractual basis. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee services in the current and prior periods. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(b) Housing scheme

In accordance with the mainland China housing reform regulations, the Group is required to make contributions to the Chinese state-sponsored housing fund at 5% – 13% of the salaries of the PRC employees. At the same time, the employees are also required to make a contribution at the same percentage of their salaries out of their payroll. The employees are entitled to claim the entire sum of the fund under certain specified withdrawal circumstances.

(c) Five highest paid individuals

The five individuals whose salaries and related benefits were the highest in the Group for the year include one (2023: two) director whose emoluments are reflected in the analysis presented in Note 8(d). The salaries and related benefits payables to the remaining four (2023: three) non-director individuals during the year are as follows:

	2024 HK\$'000	2023 HK\$'000
Basic salaries, allowances and other benefits	18,722	15,095
Share-based payment	–	–
	18,722	15,095

8 EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS) (Continued)

(c) Five highest paid individuals (Continued)

The emoluments of non-director individuals fell within the following bands:

Non-director individuals	Number of individuals	
	2024	2023
Emolument bands		
HK\$3,000,001 to HK\$3,500,000 (2024: approximately €369,149 to €430,674) (2023: approximately €345,921 to €403,575)	1	–
HK\$4,500,001 to HK\$5,000,000 (2024: approximately €553,723 to €615,248) (2023: approximately €518,881 to €576,535)	2	1
HK\$5,000,001 to HK\$5,500,000 (2024: approximately €615,248 to €676,773) (2023: approximately €576,535 to €634,189)	–	2
HK\$5,500,001 to HK\$6,000,000 (2024: approximately €676,773 to €738,298) (2023: approximately €634,189 to €691,842)	1	–
	4	3

(d) Directors' emoluments

	Fees HK\$'000	Salaries and bonus HK\$'000	Share- based payment HK\$'000	Allowances and benefits in kind HK\$'000	Employer's contribution to pension scheme HK\$'000	Total HK\$'000
Year ended 31 December 2024						
Executive Director						
Dr. Jørn Slot Jørgensen (Chairman)	360	2,378	–	–	–	2,738
Dr. Markus Braun	360	1,166	–	–	120	1,646
Mr. Jannik Jonas Slot Jørgensen	360	–	947	–	–	1,307
Prof. Dan Zoltan Reinstein	360	5,628	–	–	–	5,988
Non-executive Director						
Mr. Marcus Huascar Bracklo	2,539	–	90	–	–	2,629
Independent non-executive Director						
Mr. Hans Helmuth Hennig	360	–	–	–	–	360
Ms. Katherine Rong Xin	360	–	–	–	–	360
Mr. Philip Duncan Wright	360	–	–	–	–	360
	5,059	9,172	1,037	–	120	15,388

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

8 EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS) (Continued)

(d) Directors' emoluments (Continued)

	Fees HK\$'000	Salaries and bonus HK\$'000	Share- based payment HK\$'000	Allowances and benefits in kind HK\$'000	Employer's contribution to pension scheme HK\$'000	Total HK\$'000
Year ended 31 December 2023						
Executive Director						
Dr. Jørn Slot Jørgensen (Chairman)	360	2,386	–	–	–	2,746
Dr. Markus Braun	360	1,154	10	–	119	1,643
Mr. Jannik Jonas Slot Jørgensen	360	–	540	–	–	900
Prof. Dan Zoltan Reinstein	360	5,247	–	–	–	5,607
Non-executive Director						
Mr. Marcus Huascar Bracklo	360	–	1,247	–	–	1,607
Independent non-executive Director						
Mr. Hans Helmuth Hennig	360	–	–	–	–	360
Ms. Katherine Rong Xin	360	–	–	–	–	360
Mr. Philip Duncan Wright	360	–	–	–	–	360
	2,880	8,787	1,797	–	119	13,583

No directors waived or agreed to waive any emoluments during the years ended 31 December 2024 and 2023.

During the years ended 31 December 2024 and 2023, no retirement benefits, payments or benefits in respect of termination of directors' services were paid or made, directly or indirectly, to the directors; nor are any payables. No consideration was provided to or receivable by third parties for making available directors' services.

There is no loans, quasi-loans and other dealing arrangements in favour of the directors, or controlled body corporates and connected entities of such directors during the years ended 31 December 2024 and 2023.

Save for contracts amongst group companies and the transactions disclosed above, no significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had material interest, whether directly or indirectly, subsisted at the end of the years or at any time during the years ended 31 December 2024 and 2023.



9 OTHER GAINS, NET

	2024 HK\$'000	2023 HK\$'000
Gains on fair value change of contingent consideration payables (Note 3.3, 35)	23,145	15,955
Government subsidy for employee welfare	2,691	914
Losses on disposal of property, plant, and equipment	(1,083)	(382)
Others	1,248	3,948
	26,001	20,435

10 FINANCE INCOME/(EXPENSES), NET

	2024 HK\$'000	2023 HK\$'000
Finance income		
Interest income	23,573	19,331
Foreign exchange gains, net	2,899	–
	26,472	19,331
Finance expenses		
Foreign exchange loss, net	–	(8,091)
Interest expenses on leases (Note 29)	(10,037)	(9,703)
Other finance expenses	(5,748)	(4,441)
	(15,785)	(22,235)
Net finance income/(expenses)	10,687	(2,904)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

11 INCOME TAX EXPENSE

Taxation on profits has been calculated on the estimated assessable profit for the year at the rates of taxation prevailing in the countries/areas in which the Group entities operate. The Group was subject to different tax jurisdiction primarily in Germany, Denmark, the UK, mainland China and Hong Kong with tax rates ranging from 8.25% to 32% during the year (2023: 8.25% to 32%).

	Germany	Mainland China	Denmark	The UK	Hong Kong
Years ended 31 December 2024 and 2023	32%	15%, 25%	22%	25%	8.25%-16.5%

The amount of income tax expense charged to the consolidated statement of comprehensive income represents:

	2024 HK\$'000	2023 HK\$'000
Current income tax expenses	44,121	60,396
Deferred tax (<i>Note 30</i>)	(2,014)	(3,040)
Income tax expense	42,107	57,356

The taxation on the Group's profit before tax differs from the theoretical amount that would arise using the statutory tax rate as follows:

	2024 HK\$'000	2023 HK\$'000
Profit before tax	126,466	190,610
Tax calculated at the domestic tax rate applicable to profits in the respective jurisdictions	36,004	54,003
Preferential tax rates on income of certain group entities	(626)	(42)
Income not subject to income tax	–	(560)
Expenses not deductible for tax purposes	449	1,562
Reversal of deferred tax assets previously recognised	6,246	1,681
Tax losses of certain group entities for which no deferred tax assets were recognised	2,218	1,409
Previously unrecognised temporary differences now recouped to reduce current tax expenses	(2,184)	(697)
Income tax expense	42,107	57,356

12 EARNINGS PER SHARE

(a) Basic earnings per share

For the years ended 31 December 2024 and 2023, basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the year.

	2024	2023
Profit attributable to owners of the Company (HK\$'000)	82,285	131,242
Weighted average number of ordinary shares in issue ('000) (Note (c))	330,079	331,885
Earnings per share (basic) (HK cents)	24.929	39.544

(b) Diluted earnings per share

For the years ended 31 December 2024 and 2023, diluted earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares and potential ordinary shares during the year.

	2024	2023
Profit attributable to owners of the Company (HK\$'000)	82,285	131,242
Weighted average number of ordinary shares and potential ordinary shares in issue ('000) (Note (c))	330,269	332,247
Earnings per share (diluted) (HK cents)	24.915	39.501

(c) Weighted average number of shares used as the denominator

	2024 Number	2023 Number
Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share ('000) (Note (a))	330,079	331,885
Adjustments for calculation of diluted earnings per share: Restricted share	190	362
Weighted average number of ordinary shares and potential ordinary shares used as the denominator in calculating diluted earnings per share ('000) (Note (b))	330,269	332,247

Potential ordinary shares represented the number of shares considered under the Restricted Share Award Scheme as set out in Note 23.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

13 PROPERTY, PLANT AND EQUIPMENT

	Right-of-use assets HK\$'000	Machinery HK\$'000	Leasehold improvements HK\$'000	Vehicles HK\$'000	Others HK\$'000	Construction in progress HK\$'000	Total HK\$'000
Year ended 31 December 2023							
Opening net book amount	270,592	92,230	81,220	–	4,587	3,540	452,169
Acquisition of a subsidiary (Note 35)	2,382	3,089	–	–	1,213	–	6,684
Additions	133,356	44,970	22,735	–	1,078	31,599	233,738
Transfer upon completion	–	441	323	–	–	(764)	–
Depreciation charge	(50,031)	(21,233)	(10,680)	–	(957)	–	(82,901)
Disposals	(1,715)	(373)	–	–	(9)	(1,273)	(3,370)
Exchange differences	9,115	3,253	2,910	–	193	435	15,906
Closing net book amount	363,699	122,377	96,508	–	6,105	33,537	622,226
As at 31 December 2023							
Cost	578,500	265,001	181,714	2,336	17,685	33,537	1,078,773
Accumulated depreciation	(214,801)	(142,624)	(85,206)	(2,336)	(11,580)	–	(456,547)
Net book amount	363,699	122,377	96,508	–	6,105	33,537	622,226
	Right-of-use assets HK\$'000	Machinery HK\$'000	Leasehold improvements HK\$'000	Vehicles HK\$'000	Others HK\$'000	Construction in progress HK\$'000	Total HK\$'000
Year ended 31 December 2024							
Opening net book amount	363,699	122,377	96,508	–	6,105	33,537	622,226
Additions	9,293	37,892	4,901	–	592	26,263	78,941
Lease amendment	1,905	–	–	–	–	–	1,905
Transfer upon completion	–	2,937	36,928	–	194	(40,059)	–
Depreciation charge	(64,934)	(24,783)	(16,665)	–	(973)	–	(107,355)
Disposals	(339)	(3,512)	–	–	(17)	(178)	(4,046)
Exchange differences	(11,517)	(6,232)	(5,101)	–	(326)	(1,082)	(24,258)
Closing net book amount	298,107	128,679	116,571	–	5,575	18,481	567,413
As at 31 December 2024							
Cost	577,470	292,671	218,527	2,336	18,128	18,481	1,127,613
Accumulated depreciation	(279,363)	(163,992)	(101,956)	(2,336)	(12,553)	–	(560,200)
Net book amount	298,107	128,679	116,571	–	5,575	18,481	567,413

13 PROPERTY, PLANT AND EQUIPMENT (Continued)

- (a) Depreciation of property, plant and equipment has been charged to the consolidated statement of comprehensive income as follows:

	2024 HK\$'000	2023 HK\$'000
Cost of sales	87,583	67,993
Selling expenses	5,764	5,085
Administrative expenses	14,008	9,823
Total	107,355	82,901

(b) **Depreciation methods and useful lives**

Other than the construction in progress, depreciation is calculated using the straight-line method to allocate their cost less accumulated impairment losses, net of their residual values, over their estimated useful lives or, in the case of leasehold improvements and certain leased equipment, the shorter lease term as follows:

• Right-of-use assets	2 to 25 years
• Machinery	3 to 14 years
• Leasehold improvements	4 to 25 years
• Vehicles	4 to 6 years
• Others	3 to 10 years

Leasehold improvements are depreciated over the shorter of their useful life or the lease term, unless the entity expects to use the assets beyond the lease term.

Construction in progress represented machinery and leasehold improvements under construction, which is stated at cost less any impairment losses, and is not depreciated. Cost comprises direct costs of construction and capitalised borrowing costs on related borrowed funds during the period of construction, to the extent these are regarded as an adjustment to interest costs. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

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14 INTANGIBLE ASSETS

	Licence HK\$'000	Software HK\$'000	Trademark HK\$'000	Total HK\$'000
As at 1 January 2023				
Cost	6,869	2,090	32,908	41,867
Accumulated amortisation	(4,127)	(1,035)	(3,283)	(8,445)
Net book amount	2,742	1,055	29,625	33,422
Year ended 31 December 2023				
Opening net book amount	2,742	1,055	29,625	33,422
Additions	458	178	–	636
Acquisition of a subsidiary (<i>Note 35</i>)	–	–	6,278	6,278
Amortisation charge (<i>a</i>)	(680)	(144)	(3,625)	(4,449)
Exchange difference	99	47	1,267	1,413
Net book amount	2,619	1,136	33,545	37,300
As at 31 December 2023				
Cost	7,426	2,315	40,453	50,194
Accumulated amortisation	(4,807)	(1,179)	(6,908)	(12,894)
Net book amount	2,619	1,136	33,545	37,300
Year ended 31 December 2024				
Opening net book amount	2,619	1,136	33,545	37,300
Amortisation charge (<i>a</i>)	(103)	(152)	(4,604)	(4,859)
Exchange difference	(159)	(58)	(1,927)	(2,144)
Net book amount	2,357	926	27,014	30,297
As at 31 December 2024				
Cost	7,267	2,257	38,526	48,050
Accumulated amortisation	(4,910)	(1,331)	(11,512)	(17,753)
Net book amount	2,357	926	27,014	30,297

14 INTANGIBLE ASSETS (Continued)

- (a) Amortisation of intangible assets has been charged to the consolidated statement of comprehensive income as follows:

	2024 HK\$'000	2023 HK\$'000
Cost of sales	635	637
Selling expenses	144	102
Administrative expenses	4,080	3,710
Total	4,859	4,449

15 GOODWILL

	LVC (a)(i) HK\$'000	FreeVis GmbH (a)(ii) HK\$'000	Deshijia (Shenzhen) Consulting Management Co., Ltd ("Deshijia Shenzhen") (a)(iii) HK\$'000	Total HK\$'000
Year ended 31 December 2024				
Opening book amount	172,558	91,966	6,828	271,352
Impairment charge	(11,000)	–	–	(11,000)
Exchange difference	(1,012)	(5,787)	(146)	(6,945)
Net book amount	160,546	86,179	6,682	253,407

(a) Goodwill

- (i) This balance of goodwill was related to one single CGU of LVC in the UK segment, which was acquired by the Group on 20 January 2022 (Note 35(a)).
- (ii) This balance of goodwill was related to one single CGU of FreeVis GmbH in the Germany segment, which was acquired by the Group on 17 August 2023 (Note 35(b)).
- (iii) This balance of goodwill was related to one single CGU of Deshijia Shenzhen in the China segment, which was acquired by the Group on 1 November 2016.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

15 GOODWILL (Continued)

(b) Impairment tests for goodwill

The Group performed impairment reviews for goodwill annually. As at 31 December 2024 and 2023, for impairment review purpose, the recoverable amounts of CGUs are determined based on the higher amount of the fair value less cost of disposal ("FVLCD") and value-in-use ("VIU"). The recoverable amounts of the CGUs were determined based on VIU, as VIUs were determined to be higher than FVLCD.

The VIU calculations use pre-tax cash flow projections based on financial budgets prepared by the management. The Group believes that it is appropriate to cover a 5-year period in its cash flow projection, because it captures the development stage of the Group's businesses during which the Group expects to experience a high growth rate. The accuracy and reliability of the information is reasonably assured by the appropriate budgeting, forecast and control process established by the Group. The management leveraged their extensive experience in the industry and provided forecast based on past performance and their expectation of future business plans and market developments. The discount rate used is pre-tax and reflects specific risks relating to the business. The cash flows are extrapolated using the long-term growth rate.

(c) Impact of possible changes in key assumptions

The key assumptions used for value-in-use calculations in 2024 and 2023 are as follows:

	2024			2023		
	LVC	FreeVis GmbH	Deshijia Shenzhen	LVC	FreeVis GmbH	Deshijia Shenzhen
Revenue growth rate	2%~10%	6%~7%	10%~15%	3%~12%	6%~7%	10%~30%
Long-term growth rate	2%	2%	2%	2%	2%	2%
Gross profit margin	51%~56%	44%~55%	20%~25%	53%~56%	60%~67%	36%~38%
Pre-tax discount rate	18.5%	17.5%	21.3%	18.6%	17.8%	18.2%

The recoverable amount of each of the CGUs estimated to exceed the carrying amount of the CGUs at 31 December 2024 and 2023 are as follows:

	As at 31 December 2024		
	LVC (i)	FreeVis GmbH (ii)	Deshijia Shenzhen (iii)
	HK\$'000	HK\$'000	HK\$'000
Recoverable amount	160,546	97,299	13,854
Headroom	–	9,291	2,475

	As at 31 December 2023		
	LVC	FreeVis GmbH	Deshijia
	HK\$'000	HK\$'000	Shenzhen HK\$'000
Recoverable amount	195,137	107,653	19,242
Headroom	22,579	15,687	3,015



15 GOODWILL (Continued)

(c) Impact of possible changes in key assumptions (Continued)

The Group performs sensitivity analysis on the key assumptions used in the impairment test for goodwill:

- (i) As of 31 December 2024, the recoverable amount of LVC is determined based on the VIU calculations. The Group engaged an independent external valuer assisting management on the goodwill impairment assessment. As a result of challenging economic climate in 2024, the Group decided to adjust LVC's business strategy by increasing the focus on lens exchange surgery and Presbyond Laser Blended Vision over the higher-margin laser surgery, as there is stronger demand on presbyopia correction surgeries. Based on the results of the impairment assessments, as of 31 December 2024, the Group made an impairment provision of HK\$11,000,000 (2023: Nil) against the carrying amount of goodwill.
- (ii) The recoverable amount of FreeVis GmbH would be lower than the carrying amounts if the key assumptions were to change as follows: a decrease in compound revenue annual growth rates by more than 1.2%, a decrease in terminal growth rates by more than 1.8%, a decrease in gross profit margins by more than 3% or an increase in pre-tax discount rates by more than 1.4%, all changes taken in isolation.
- (iii) The recoverable amount of Deshijia Shenzhen would be lower than the carrying amounts if the key assumptions were to change as follows: a decrease in compound revenue annual growth rates by more than 2.5%, a decrease in terminal growth rates by more than 3.7%, a decrease in gross profit margins by more than 1.8% or an increase in pre-tax discount rates by more than 1.0%, all changes taken in isolation.

(d) Accounting policies

Goodwill is not amortised but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs to sell. Any impairment is recognised immediately as an expense and is not subsequently reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

For the purpose of impairment assessment, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to be benefited from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the CGUs level.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

16 FINANCIAL INSTRUMENTS BY CATEGORY

The Group holds the following financial instruments:

Financial assets	Note	As at 31 December	
		2024 HK\$'000	2023 HK\$'000
– Cash and cash equivalents	21	653,232	720,216
– Deposits and other receivables	18	30,679	35,783
– Trade receivables	19	4,738	6,877
– Restricted cash	23	108	168
		688,757	763,044

Financial liabilities	Note	As at 31 December	
		2024 HK\$'000	2023 HK\$'000
Liabilities at amortised cost			
– Trade payables	26	25,047	22,592
– Other payables		17,074	26,971
– Borrowings	28	853	928
Contingent consideration payables	3.3	60,911	92,396
Lease liabilities	29	318,433	383,334
		422,318	526,221

The Group's exposure to various risks associated with the financial instruments is discussed in Note 3. The maximum exposure to credit risk at the end of the reporting year is the carrying amount of each class of financial assets mentioned above.

17 PREPAYMENTS

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Prepayments for purchase of medical supplies, consumables and services	8,509	10,424



18 DEPOSITS AND OTHER RECEIVABLES

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Deposits	15,709	16,261
Advance payments on behalf of employees and others	4,779	7,120
Capital receivable from non-controlling interests	5,640	5,767
Interest receivable	3,690	4,466
Others	861	2,169
	30,679	35,783
Less:		
Non-current portion	(3,243)	(3,313)
Current portion	27,436	32,470

The Group's maximum exposure to credit risk at the end of the reporting year was the carrying amount of deposits and other receivables.

The advance payments on behalf of employees and others and amount due from a related party are unsecured, interest-free and repayable on demand.

The carrying amounts of current and non-current other receivables are denominated in the following currencies:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
– RMB	7,696	6,061
– EUR	5,908	11,266
– GBP	1,073	1,865
– HK\$	293	330
	14,970	19,522

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

19 TRADE RECEIVABLES

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Trade receivables due from third parties	5,298	7,228
Trade receivables due from related parties	171	69
Total trade receivables, gross	5,469	7,297
Less: provision for impairment	(731)	(420)
Total trade receivables, net	4,738	6,877

Majority of the Group's sales require advance payments from customers. The remaining amounts are primarily receivable from insurance companies who settle surgery fees on a regular basis. As at 31 December 2024 and 2023, the ageing analysis of the trade receivables based on the invoice date was as follows:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Within 6 months	5,469	7,297

The carrying amounts of trade receivables are denominated in the following currencies:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
– EUR	2,064	2,285
– GBP	2,015	2,610
– RMB	1,227	1,847
– DKK	163	555
	5,469	7,297

19 TRADE RECEIVABLES (Continued)

(i) Fair value of trade receivables

Due to the short-term nature of the current receivables, their carrying amount is considered to be the same as their fair value.

(ii) Impairment and risk exposure

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables. Given that majority of the Group's sales are paid by customers in advance, management considers that the credit loss from trade receivable is very low. Information about the impairment of trade receivables and the Group's exposure to credit risk, foreign currency exchange risk and cash flow interest rate risk is set out in Note 3.1.

Movements in the provision for impairment of trade receivables are as follows:

	2024 HK\$'000	2023 HK\$'000
Balance at beginning of the year	420	199
Provision for impairment recognised during the year	339	221
Receivables written off during the year as uncollectible	(28)	–
Balance at end of the year	731	420

The maximum exposure to credit risk as at 31 December 2024 were HK\$5,469,000 (2023: HK\$7,297,000).

20 INVENTORIES

	As at 31 December 2024 HK\$'000	2023 HK\$'000
Lens	11,597	10,261
Lasik	3,852	4,596
Medication	553	659
Glasses	236	338
Others	1,031	312
	17,269	16,166

The cost of inventories recognised as an expense is included in "cost of sales" for the year ended 31 December 2024 amounted to HK\$89,242,000 (2023: HK\$84,430,000).

As at 31 December 2024 and 2023, no provision for impairment was made for the inventory.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

21 CASH AND CASH EQUIVALENTS

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Cash on hand	33	217
Cash at bank	653,199	719,999
	653,232	720,216

The carrying amounts of cash and cash equivalents are denominated in the following currencies:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
– EUR	586,366	633,621
– RMB	42,893	53,544
– DKK	11,434	18,793
– GBP	10,020	6,808
– HK\$	2,511	7,190
– US\$	8	260
	653,232	720,216

The Group earns interests on cash at bank at floating bank deposit rates with no fixed maturity date, which range from 0% to 3.55% per annum for the year ended 31 December 2024 (2023: 0% to 0.30% per annum).

22 SHARE CAPITAL

	As at 31 December			
	2024 Shares	2023 Shares	2024 HK\$'000	2023 HK\$'000
Authorised:				
Balance at the beginning and end of the year	1,000,000,000	1,000,000,000	78,451	78,451
Issued and fully paid:				
Balance at the beginning of the year	333,240,000	333,240,000	26,138	26,138
Cancellation of shares	(1,717,000)	–	(134)	–
Balance at the end of the year	331,523,000	333,240,000	26,004	26,138

During the year, the Company cancelled a total of 1,717,000 shares that were repurchased on market from May 2024 to July 2024. The cancellation resulted in a decrease of share capital and share premium by approximately HK\$134,000 and HK\$9,029,000, respectively.

23 SHARES HELD FOR SHARE SCHEME

	As at 31 December			
	2024 Shares	2023 Shares	2024 HK\$'000	2023 HK\$'000
Shares held for share scheme	6,803,861	1,412,650	30,826	10,505

These shares of the Company were acquired and held by an independent professional trustee (the "Trustee") for the purpose of granting shares to eligible employees under the Restricted Share Award Scheme and other equity-based incentive schemes adopted by the Company (Note 25). During the year ended 31 December 2024, the Company paid HK\$35,797,000 (2023: nil) to the Trustee, with a balance of unutilised cash of HK\$108,000 as restricted cash as at 31 December 2024 (2023: HK\$168,000).

	Number of shares	Amount HK\$'000
As at 1 January 2024	1,412,650	10,505
Acquisition of shares by the Trustee	7,731,000	35,857
Cancellation of shares	(1,717,000)	(9,029)
Exercise of shares under employee share scheme	(622,789)	(6,507)
As at 31 December 2024	6,803,861	30,826

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

24 OTHER RESERVES

	Capital reserve- contributed surplus (a) HK\$'000	Capital reserve- share-based payment (a) HK\$'000	Currency translation reserve (b) HK\$'000	Others (c) HK\$'000	Total HK\$'000
At 1 January 2023	92,132	7,602	(61,250)	(3,329)	35,155
Exchange differences on translation of foreign operations	–	–	32,360	–	32,360
Appropriations to statutory surplus reserve	–	–	–	442	442
Share-based payment	–	2,228	–	–	2,228
Exercise of shares under employee share schemes	–	(1,587)	–	–	(1,587)
Acquisitions of interests in subsidiaries from non-controlling interests (<i>note 31</i>)	–	–	–	(5,205)	(5,205)
At 31 December 2023	92,132	8,243	(28,890)	(8,092)	63,393
At 1 January 2024	92,132	8,243	(28,890)	(8,092)	63,393
Exchange differences on translation of foreign operations	–	–	(61,948)	–	(61,948)
Appropriations to statutory surplus reserve	–	–	–	3,193	3,193
Share-based payment	–	1,560	–	–	1,560
Exercise of shares under employee share schemes	–	(3,454)	–	–	(3,454)
At 31 December 2024	92,132	6,349	(90,838)	(4,899)	2,744

Nature and purpose of other reserve

(a) Capital reserve

The balance represents the amounts received by subsidiaries of the Group for paid in capital in excess of the registered capital.

The equity settled share-based payment to employee is recorded in capital reserve-share-based payment.

(b) Currency translation reserve

Exchange differences arising on translation of the foreign controlled entity are recognised in OCI, as described in Note 39.4, and the accumulated in a separate reserve within equity.

(c) Others

The balance primarily comprise statutory reserve of the subsidiaries in mainland China, and surplus of consideration over carrying value relating to acquisition of NCI.



25 SHARE-BASED PAYMENT

On 19 March 2020, the Company adopted a share scheme with a term of 10 years to incentivise skilled and experienced personnel, and to recognise the contributions of the participants, to the Group (the “Restricted Share Award Scheme”).

Under the Restricted Share Award Scheme the grantees receive the shares of the Company with a vesting period within 2 years.

The following table shows the restricted shares granted and outstanding at the beginning and end of the year:

	2024 Number of shares	2023 Number of shares
Share-based payment		
As at 1 January	387,500	210,598
Granted during the year	275,289	375,368
Exercised during the year	(622,789)	(198,466)
As at 31 December	40,000	387,500
	2024 HK\$'000	2023 HK\$'000
Expenses arising from share-based payment		
Shares issued under employee share scheme	1,560	2,228

The fair value of the awards on grant date was estimated based on the market price of the Company’s shares prevailing on that date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

26 TRADE PAYABLES

As at 31 December 2024 and 2023, the ageing analysis of trade payables based on invoice dates is as follows:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Within 3 months	22,373	18,230
Over 3 months but within 6 months	2,674	2,931
Over 6 months but within 1 year	–	1,431
	25,047	22,592

The carrying amounts of trade payables are denominated in the following currencies:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
– EUR	15,538	12,627
– DKK	3,641	2,879
– GBP	3,640	1,986
– RMB	1,846	5,083
– HK\$	382	17
	25,047	22,592

Trade payables are unsecured and are usually paid within 90 days of recognition.

The carrying amounts of trade payables are considered to be approximate as their fair values.



27 ACCRUALS AND OTHER PAYABLES

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Salary and welfare payables	13,288	15,533
Professional service fee payables	5,388	6,686
Accrued operating expenses	3,886	2,958
Payables of value-added tax and other taxes	2,592	1,977
Payables of leasehold improvements	715	11,404
Others	7,581	5,923
	33,450	44,481

28 BORROWINGS

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Bank overdrafts	853	928

The carrying amounts of borrowings are denominated in the following currencies with floating rate:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
– GBP	853	928

The Group's borrowings were repayable on demand.

The Group has the following undrawn borrowing facilities:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
– expiring beyond one year	8,127	8,673

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

29 LEASE

(a) Amounts recognised in the consolidated statements of financial position

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Right-of-use assets (i) (Note 13)		
Properties	297,555	362,849
Medical equipment	325	850
Cars	227	–
	298,107	363,699

(i) Right-of-use assets are included in the line item “property, plant and equipment” in the consolidated statements of financial position.

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Lease liabilities		
Current	67,859	69,814
Non-current	250,574	313,520
	318,433	383,334

(b) Amounts recognised in the consolidated statement of comprehensive income

The consolidated statement of comprehensive income shows the following amounts relating to the leases:

	2024	2023
	HK\$'000	HK\$'000
Depreciation charge of right-of-use assets (Note 13)		
Properties	64,562	49,700
Medical equipment	245	331
Cars	127	–
	64,934	50,031
Interest expenses (included in finance expenses) (Note 10)	10,037	9,703
Expenses relating to short-term leases (Note 7)	254	688

The total cash outflow for leases for the year ended 31 December 2024 was HK\$73,170,000 (2023: HK\$59,309,000).

29 LEASE (Continued)

(c) Commitments and present value of lease liability are shown in the table below:

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Commitments in relation to leases are payable as follows:		
Within one year	70,249	72,060
Later than one year but not later than two years	57,961	67,351
Later than two years but not later than five years	129,486	154,206
Later than five years	89,980	128,665
Minimum lease payments	347,676	422,282
Future finance charge	(29,243)	(38,948)
Total lease liabilities	318,433	383,334
The present value of lease liabilities is as follows:		
Within one year	67,859	69,814
Later than one year but not later than two years	50,500	63,682
Later than two years but not later than five years	114,791	139,238
Later than five years	85,283	110,600
	318,433	383,334

(d) The movements of lease liabilities are shown in the table below:

	2024 HK\$'000	2023 HK\$'000
Balance at beginning of the year	383,334	290,128
Acquisition of a subsidiary (Note 35)	–	1,823
Lease amendments	1,905	–
Lease payments	(73,170)	(59,309)
Accrued interest (Note 10)	10,037	9,703
Increase in right-of-use assets (Note 13)	9,293	133,356
Decrease in right-of-use assets (Note 13)	(339)	(1,893)
Exchange differences	(12,627)	9,526
Balance at end of the year	318,433	383,334

29 LEASE (Continued)

(e) The Group's leasing activities and how these are accounted for

The Group leases various properties, equipment and cars. Rental contracts are typically made for fixed periods of 2 to 25 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

Leases are recognised as a right-of-use asset and corresponding liability on the date of which the leased asset is available for use by the Group. Each lease payment is allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their respective stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Assets and liabilities arising from a lease are initially measured on a present value basis. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee's incremental borrowing rate is used for such purpose. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the lessee under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for lease in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.



29 LEASE (Continued)

(e) The Group's leasing activities and how these are accounted for (Continued)

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentive received
- any initial direct costs, and
- restoration costs.

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis over the lease term as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT-equipment and small items of office furniture with an individual value below HK\$38,000.

Lease income from operating leases where the Group is a lessor is recognised in income on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the balance sheet based on their nature. The Group did not need to make any adjustments to the accounting for assets held as lessor as a result of adopting the new leasing standard.

Variable lease payments

Variable lease payments based on an index or a rate are initially measured using the index or the rate at the commencement date. The Group do not forecast future changes of the index/rate; these changes are taken into account when the lease payments change. Variable lease payments that are not based on an index or a rate are not part of the lease liability, but they are recognised in the consolidated statement of comprehensive income when the event or condition that triggers those payments occurs.

Extension and termination options

Extension and termination options are included in a number of property and equipment leases across the Group. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable upon fulfilment of certain notice period. In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise such options. The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

29 LEASE (Continued)

(e) The Group's leasing activities and how these are accounted for (Continued)

Residual value guarantees

To optimise lease costs during the contract period, the Group sometimes provides residual value guarantees in relation to equipment leases. The Group initially estimates and recognises amounts expected to be payable under residual value guarantees as part of the lease liability. The amounts are reviewed, and adjusted if appropriate, at the end of each reporting year.

30 DEFERRED TAX

(a) Deferred tax assets

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
The balance comprises temporary differences attributable to:		
Unused tax losses	20,439	20,528
Accrued expenses	1,008	1,284
Temporary differences relating to leasing	61,620	73,409
Temporary differences relating to intercompany transaction	1,764	1,943
Others	878	347
Total deferred tax assets	85,709	97,511
Off-setting of deferred tax liabilities pursuant to set-off provisions	(54,234)	(65,986)
Net deferred tax assets	31,475	31,525

30 DEFERRED TAX (Continued)

(a) Deferred tax assets (Continued)

Movements	Unused tax losses HK\$'000	Accrued expenses HK\$'000	Temporary differences relating to leasing HK\$'000	Temporary differences relating to inter-company transaction HK\$'000	Others HK\$'000	Total HK\$'000
At 1 January 2023	16,669	1,745	43,776	1,770	1,047	65,007
Credited/(charged) to profit or loss	4,033	(434)	26,581	102	(798)	29,484
Acquisition of a subsidiary (Note 35)	–	–	756	–	–	756
Exchange differences	(174)	(27)	2,296	71	98	2,264
At 31 December 2023	20,528	1,284	73,409	1,943	347	97,511
Credited/(charged) to profit or loss	491	(246)	(10,394)	(59)	576	(9,632)
Exchange differences	(580)	(30)	(1,395)	(120)	(45)	(2,170)
At 31 December 2024	20,439	1,008	61,620	1,764	878	85,709

Deferred tax assets are recognised for tax loss carried forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2024, tax losses that are not recognised as deferred tax assets are HK\$49,093,000 (2023: HK\$31,090,000).

Out of above, tax losses that are not recognised as deferred tax assets and subject to expiry, will expire in the following years:

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
-2024	–	7,104
-2025	8,233	4,739
-2026	6,873	5,421
-2027	12,253	5,318
-2028	10,413	4,936
-2029	8,629	–
	46,401	27,518

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

30 DEFERRED TAX (Continued)

(b) Deferred tax liabilities

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
The balance comprises temporary differences attributable to:		
Accelerated accounting/tax depreciation	1,893	1,726
Fair value adjustments of intangible assets arising from acquisition	5,934	7,553
Temporary differences relating to accounting or tax treatment of leases	60,061	73,028
Others	2,210	1,570
Total deferred tax liabilities	70,098	83,877
Off-setting of deferred tax assets pursuant to set-off provisions	(54,234)	(65,986)
Net deferred tax liabilities	15,864	17,891

Movements	Accelerated accounting/tax depreciation HK\$'000	Fair value adjustments of intangible assets arising from acquisition HK\$'000	Temporary differences relating to leasing HK\$'000	Others HK\$'000	Total HK\$'000
At 1 January 2023	2,161	6,216	42,430	265	51,072
Credited to profit or loss	(526)	(878)	26,590	1,259	26,445
Acquisition of a subsidiary (Note 35)	–	1,872	783	–	2,655
Exchange differences	91	343	3,225	46	3,705
At 31 December 2023	1,726	7,553	73,028	1,570	83,877
Charged to profit or loss	271	(1,193)	(11,495)	771	(11,646)
Exchange differences	(104)	(426)	(1,472)	(131)	(2,133)
At 31 December 2024	1,893	5,934	60,061	2,210	70,098

31 SUBSIDIARIES

The Group's principal subsidiaries at 31 December 2024 are set out below. Unless otherwise stated, they have share capital consisting solely of ordinary shares that are held directly by the Group, and the proportion of ownership interests held equals to the voting rights held by the Group. The country of incorporation or registration of each of the companies is also its principal place of business, except for the entities incorporated in the Cayman Islands, which have their principal place of business in Hong Kong.

Entity Name	Place of incorporation and type of legal entity	Principal activities	Issued/ paid-in capital	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2024	2023	2024	2023
				%	%	%	%
Directly held by the Company:							
EuroEyes Holdings Limited	Cayman Islands/Limited liability company	Investment holding	USD2	100%	100%	–	–
EuroEyes Holdings Asia Limited	Cayman Islands/Limited liability company	Investment holding	USD1	100%	100%	–	–
EuroEyes Deutschland Verwaltungs GmbH	Germany/Limited liability company	Investment holding	EUR25,000	100%	100%	–	–
EuroEyes UK Holding Limited	The UK/Private company Limited by shares	Investment holding	GBP1	100%	100%	–	–
Indirectly held by the Company:							
EuroEyes Deutschland Holding GmbH & Co. KG	Germany/Limited partnership	Investment holding and group-wide administrative activities	EUR25,000	100%	100%	–	–
EuroEyes Deutschland GmbH	Germany/GmbH	Investment holding and group-wide administrative activities	EUR34,000	100%	100%	–	–
EuroEyes AugenLaserZentrum Berlin GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR25,000	100%	100%	–	–
EuroEyes AugenLaserZentrum Betriebs GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR50,000	100%	100%	–	–

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 SUBSIDIARIES (Continued)

Entity Name	Place of incorporation and type of legal entity	Principal activities	Issued/ paid-in capital	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2024	2023	2024	2023
				%	%	%	%
Indirectly held by the Company:							
EuroEyes AugenLaserZentrum Stuttgart GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR25,000	100%	100%	–	–
EuroEyes AugenLaserZentrum Hannover GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR200,000	100%	100%	–	–
EuroEyes AugenLaserZentrum City Hamburg GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR25,000	100%	100%	–	–
EuroEyes ALZ Augenklinik München GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR51,129	100%	100%	–	–
LASIK Germany GmbH**	Germany/GmbH	Operation of LASIK centres	EUR25,000	N/A	100%	–	–
EuroEyes AugenLaserZentrum Bremen GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR25,000	74%	74%	26%	26%
FreeVis GmbH	Germany/GmbH	Operation of consultation centres and/or clinics for eye treatments	EUR25,000	100%	100%	–	–
EUROEYES Aps	Denmark/ApS	Operation of consultation centres and/or clinics for eye treatments	DKK135,000	100%	100%	–	–

31 SUBSIDIARIES (Continued)

Entity Name	Place of incorporation and type of legal entity	Principal activities	Issued/ paid-in capital	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2024	2023	2024	2023
				%	%	%	%
Indirectly held by the Company:							
London Vision Clinic Partners Limited	The UK/Private company limited by shares	Operation of consultation centres and/or clinics for eye treatments	GBP100	100%	100%	–	–
London Vision Clinic Training Limited	The UK/Private company limited by shares	Operation of consultation centres	GBP100	100%	100%	–	–
EuroEyes London Knightsbridge Limited	The UK/Private company limited by shares	Operation of consultation centres and/or clinics for eye treatments	GBP1	100%	100%	–	–
Shanghai Deshijia Eye Medical Co., Ltd.* (上海德視佳眼科醫療有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB66,000,000	70%	70%	30%	30%
Hangzhou Deshijia Eye Clinic Co., Ltd. * (杭州德視佳眼科門診部有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB14,000,000	70%	70%	30%	30%
Beijing Deshijia Eye Clinic Co., Ltd. * (北京德視佳眼科診所有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB20,000,000	70%	70%	30%	30%
Beijing Deshijia Dongbu Eye Clinic Co., Ltd. * (北京德視佳東部眼科診所有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB10,000,000	70%	70%	30%	30%
Guangzhou Deshijia Eye Clinic Co., Ltd. * (廣州德視佳眼科門診部有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB30,000,000	70%	70%	30%	30%
Deshijia (Shenzhen) Consulting Management Co., Ltd (德視佳(深圳)諮詢管理有限公司)	Mainland China/Limited liability company (joint venture)	Investment holding	RMB30,000,000	71.33%	71.33%	28.67%	28.67%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 SUBSIDIARIES (Continued)

Entity Name	Place of incorporation and type of legal entity	Principal activities	Issued/ paid-in capital	Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2024	2023	2024	2023
				%	%	%	%
Indirectly held by the Company:							
Shenzhen Deshijia Eye Clinic (深圳德視佳眼科門診部)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB7,000,000	71.33%	71.33%	28.67%	28.67%
Chongqing EuroEyes Deshijia Eye Clinic Co., Ltd. (重慶德視佳眼科門診有限公司)	Mainland China/Limited liability company (joint venture)	Operation of a clinic for eye treatments	RMB20,000,000	80%	80%	20%	20%
Chengdu Jinjiang EuroEyes Deshijia Eye Clinic Co., Ltd. (成都錦江德視佳眼科門診部有限公司)	Mainland China/Limited liability company	Operation of a clinic for eye treatments	RMB25,000,000	100%	100%	–	–
Euroeyes (Shanghai) Medical Management * (德視佳(上海)醫療管理有限公司)	Mainland China/Limited liability company	Management and investment holding	RMB100,000,000	100%	100%	–	–
EuroEyes Hong Kong Co. Limited	Hong Kong/Private company Limited by shares	Trading of eye clinic equipment and lenses	HK\$1	100%	100%	–	–
EuroEyes Hong Kong Holdings Limited	Hong Kong/Private company Limited by shares	Investment holding	HK\$1	100%	100%	–	–
EuroEyes Hong Kong Eye Care Group Limited	Hong Kong/Private company Limited by shares	Operation of a clinic for eye treatments	HK\$100	100%	100%	–	–
EuroEyes Eye Care Medical Group Limited	Hong Kong/Private company Limited by shares	Investment holding	HK\$100	100%	100%	–	–

* The English names are for identification purpose only

** LASIK Germany GmbH was merged into EuroEyes Deutschland Holding GmbH & Co. KG on 29 August 2024.

31 SUBSIDIARIES (Continued)

(a) Non-controlling interests (NCI)

Set out below is summarised financial information for a subsidiary that has non-controlling interests that are material to the Group. The amounts disclosed for the subsidiary are before inter-company eliminations.

	Shanghai Deshijia Eye Medical Co., Ltd.	
	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Summarised statement of financial position		
Current assets	44,332	47,308
Current liabilities	(29,923)	(31,932)
Current net assets	14,409	15,376
Non-current assets	37,635	24,717
Non-current liabilities	(11,017)	(11,757)
Non-current net assets	26,618	12,960
Net assets	41,027	28,336
Accumulated NCI	12,312	8,499
	Shanghai Deshijia Eye Medical Co., Ltd.	
	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Summarised statement of comprehensive income		
Revenue	48,261	48,408
Profit for the year	3,752	3,764
Total comprehensive income	3,752	3,764
Profit allocated to NCI	1,126	1,129
Dividends paid to NCI	—	—

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 SUBSIDIARIES (Continued)

(a) Non-controlling interests (NCI) (Continued)

	2024 HK\$'000	2023 HK\$'000
Summarised statement of cash flows		
Cash flows from operating activities	24,426	24,501
Cash flows used in investing activities	(3,775)	(3,786)
Cash flows used in financing activities	(4,257)	(4,270)
Net increase in cash and cash equivalents	16,394	16,445

32 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOW

(a) Cash generated from operations

	2024 HK\$'000	2023 HK\$'000
Profit before tax	126,466	190,610
Adjustments for:		
Depreciation of property, plant and equipment (Note 13)	107,355	82,901
Goodwill impairment	11,000	–
Amortisation of intangible assets (Note 14)	4,859	4,449
Share-based payment (Note 7, 25)	1,560	2,228
Finance (income) expenses, net	(11,646)	2,971
Other gains, net (Note 9)	(26,001)	(20,435)
	213,593	262,724
Changes in working capital:		
(Increase)/decrease in inventories	(3,315)	29,562
Decrease in trade receivables	1,415	947
Decrease in deposits, other receivables and prepayments	1,547	14,963
Increase/(decrease) in trade payables	5,619	(30,610)
Increase/(decrease) in other payables	5,516	(14,760)
Increase in contract liabilities	870	2,799
Cash generated from operations	225,245	265,625

(b) Non-cash investing and financing activities

During the years ended 31 December 2024 and 2023, non-cash investing and financing activities disclosed in other notes are as follows:

- Addition and disposal of right-of-use assets (Note 13)
- Issuance and exercise of shares under employee share schemes (Note 23, 24)

32 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOW (Continued)

(c) Net cash reconciliation

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Cash and cash equivalents	653,232	720,216
Lease liabilities (Note 29)	(318,433)	(383,334)
Net cash	334,799	336,882

	Cash and cash equivalents HK\$'000	Lease liabilities HK\$'000	Dividend payable HK\$'000	Total HK\$'000
Net cash as at 1 January 2023	779,567	(290,128)	–	489,439
Cash flows	(91,194)	59,309	39,675	7,790
Other non-cash movements				
– Exchange differences	31,843	(8,967)	–	22,876
– Acquisition of a subsidiary (Note 35)	–	(2,382)	–	(2,382)
– Accrued interest	–	(9,703)	–	(9,703)
– Increase in right-of-use assets	–	(133,356)	–	(133,356)
– Decrease in right-of-use assets	–	1,893	–	1,893
– Declared dividend paid	–	–	(39,675)	(39,675)
Net cash as at 31 December 2023	720,216	(383,334)	–	336,882
Cash flows	(22,899)	73,170	27,851	78,122
Other non-cash movements				
– Exchange differences	(44,085)	12,627	–	(31,458)
– Accrued interest	–	(10,037)	–	(10,037)
– Increase in right-of-use assets	–	(9,293)	–	(9,293)
– Decrease in right-of-use assets	–	339	–	339
– Declared dividend paid	–	–	(27,851)	(27,851)
– Lease modification	–	(1,905)	–	(1,905)
Net cash as at 31 December 2024	653,232	(318,433)	–	334,799

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

33 DIVIDENDS

On 29 August 2024, the Board of Directors of the Company declared an interim dividend of HK\$0.0349 per ordinary share totalling HK\$11,570,153 to the shareholders in respect of the six months ended 30 June 2024 (six months ended 30 June 2023: HK\$17,028,564). The dividend was fully paid during the year ended 31 December 2024.

On 31 March 2025, the Board of Directors proposed a final dividend of HK\$0.0297 per ordinary share totalling HK\$9,524,968 (year ended 31 December 2023: HK\$0.0489 per ordinary share totalling HK\$16,295,436) to the shareholders of the Company in respect of the year ended 31 December 2024. Subject to the approval of the shareholders at the forthcoming annual general meeting and subject to further announcement in respect to the book closure date, record date and payment date, the proposed 2024 final dividend is expected to be distributed to shareholders on or around in the middle of June 2025 (2023: fully paid during the year).

As the final dividend is proposed and will be approved by the shareholders at the AGM after 31 December 2024, such dividend is not recognised as a liability as at 31 December 2024.

34 COMMITMENTS

	As at 31 December	
	2024 HK\$'000	2023 HK\$'000
Leasehold improvements	–	3,736

35 BUSINESS COMBINATION

(a) Acquisition of London Vision Clinic Partners Ltd. (the "LVC")

On 20 January 2022, the Group acquired 100% of the issued shares in the LVC, one of the leading companies in the vision correction industry in the UK. Subject to the terms and conditions set out in the share purchase agreement, the consideration composed of (i) the completion cash consideration; (ii) the completion consideration shares; and (iii) the contingent cash consideration, and subject to the consideration adjustment.

As at the acquisition date, the fair value of the total consideration was GBP 25,017,000 (equivalent to HK\$265,172,000), the fair value of net identifiable assets acquired by the Group was HK\$62,863,000. Thus, the goodwill arose on the acquisition was HK\$202,309,000.

Based on the impairment assessment performed by management, an impairment loss for goodwill of LVC of HK\$11,000,000 was recognised by the Group during the year (Note 15).

35 BUSINESS COMBINATION (Continued)

(a) Acquisition of London Vision Clinic Partners Ltd.(the "LVC") (Continued)

Contingent consideration

Pursuant to the share purchase agreement, the Group is obliged to pay the former owners of the LVC contingent consideration, which comprising first earn out of GBP 1,560,000 (equivalent to HK\$14,659,000) if the cumulative adjusted EBIT of LVC for the three years from 2022 to 2024 exceeds GBP 7,629,000 (equivalent to HK\$ 71,690,000); second earn out of GBP 390,000 (equivalent to HK\$3,665,000) per year when the specified target adjusted EBIT for each financial year from 2022 to 2025 is achieved; and cash earn out up to a maximum undiscounted amount of GBP 14,625,000 (equivalent to HK\$137,431,000) when the specified target revenue growth and target EBIT growth for each financial year from 2022 to 2025 is achieved.

As at 31 December 2024, the balance of contingent consideration payables is HK\$39,192,000 (31 December 2023: HK\$64,403,000). During the year ended 31 December 2024, a gain of HK\$24,562,000 (2023: a gain of HK\$16,473,000) relating to the change of fair value of contingent consideration payables, is recognised in "other gains, net" (Note 9). A loss of HK\$2,527,000 (2023: a loss of HK\$1,625,000) (Note 3.3) relating to the change of foreign exchange rate is recognised in "finance expenses". A foreign currency translation gain of HK\$3,178,000 (2023: a loss of HK\$3,457,000) was recognised in other comprehensive income.

(b) Acquisition of FreeVis GmbH

In August 2023, the Group acquired 100% of the issued shares in FreeVis GmbH, one of the leading market players in the vision correction industry in Mannheim, Germany ("FreeVis acquisition"). Subject to the terms and conditions set out in the share purchase agreement, the aggregate considerations composed of (i) the completion cash consideration; and (ii) the contingent cash consideration, which is subject to consideration adjustment. As of the acquisition date, the fair value of the total consideration was EUR 11,683,000 (equivalent to HK\$100,473,000).

Subsequent to the acquisition date, the Group obtained the control over FreeVis GmbH, and FreeVis GmbH became a subsidiary of the Group.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

	HK\$'000
Purchase consideration:	
Cash paid	72,897
Other payables	344
Contingent consideration (ii)	27,232
Total purchase consideration	100,473

35 BUSINESS COMBINATION (Continued)

(b) Acquisition of FreeVis GmbH (Continued)

As at the acquisition date, the assets and liabilities recognised as a result of the acquisition are as follows:

	Fair value HK\$'000
Cash and cash equivalents	993
Property, plant and equipment (Note 13)	6,684
Trademark (Note 14)	6,278
Inventories	1,555
Receivables	96
Prepayments	785
Deposits and other receivables	338
Trade payables and other liabilities	(3,759)
Lease liabilities (Note 29)	(1,823)
Net deferred tax liabilities (Note 30)	(1,872)
Net identifiable assets acquired	9,275
Add: goodwill	91,198
	100,473

The goodwill is attributable to FreeVis GmbH's strong position and profitability in vision correction industry and synergies expected to arise after the Group's acquisition of this new subsidiary. It has been allocated to the Germany segment. None of the goodwill is expected to be deductible for tax purposes.

The fair value of the acquired trademark is HK\$6,278,000 in accordance with the valuation report for those assets. Deferred tax liability of HK\$1,946,000 has been provided in relation to these fair value appreciation.

Contingent consideration

Pursuant to the conditions of the share purchase agreement, the contingent consideration arrangement requires the Group to pay the former owners of FreeVis GmbH with cash earn out of EUR 723,000 (equivalent to HK\$6,266,000) per year on the reach of target revenue of each financial year and the key surgeon activities from 2023 to 2027. The fair value of the contingent consideration arrangement of HK\$27,232,000 was estimated by calculating the present value of the future expected cash flows. The estimates are based on a discount rate of 5.26% and assumed revenue growth rate ranged within 6% to 7% in FreeVis GmbH from 2023 to 2027 (Note 3.3).

As at 31 December 2024, the contingent consideration has been partially settled with the amount of HK\$6,118,000 and the ending balance is HK\$21,719,000 (31 December 2023: HK\$27,991,000).

During the year ended 31 December 2024, a loss of HK\$1,417,000 (31 December 2023: HK\$518,000) for the changes of fair value of contingent consideration, was recognised in "other gains, net" (Note 9). A foreign currency translation income amounted to HK\$1,571,000 (2023: a loss of HK\$241,000) was recognised in other comprehensive income.



35 BUSINESS COMBINATION (Continued)

(c) Accounting policies

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred
- liabilities incurred to the former owners of the acquired business
- equity interests issued by the Group, and
- fair value of any asset or liability resulting from a contingent consideration arrangement.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

The excess of the consideration over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value, with changes in fair value recognised in profit or loss.

36 CONTINGENT LIABILITIES

As at 31 December 2024, the Group did not anticipate that any material liabilities will arise from the contingent liabilities in respect of claims or other legal procedures arising in its ordinary course of business.

37 RELATED PARTY TRANSACTIONS

Related parties are those parties that have the ability to control the other party or exercise significant influence in making financial and operating decisions. Parties are also considered to be related if they are subject to common control.

Name of related parties

Dr Jørn Slot Jørgensen

Dr Jørgensen und Kollegen GbR

London Vision Clinic Limited

Relationship with the Company

Ultimate controlling party

Partners of the related party are directors of the Company
– Dr Jørn Slot Jørgensen and Dr Ralf-Christian Lerche

Controlled by an Executive Director of the Company

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

37 RELATED PARTY TRANSACTIONS (Continued)

(a) Transactions with related parties

	2024 HK\$'000	2023 HK\$'000
Lease payment to:		
– London Vision Clinic Limited	3,299	3,222
Rendering services to:		
– Dr Jørgensen und Kollegen GbR	1,312	1,460
– London Vision Clinic Limited	1,380	1,265
	2,692	2,725

(b) Balances with related parties

	As at 31 December 2024 HK\$'000	2023 HK\$'000
Right-of-use asset:		
– London Vision Clinic Limited	25,282	29,417
Lease liability:		
– London Vision Clinic Limited	27,140	30,626
Trade receivables:		
– Dr. Jørn Slot Jørgensen	130	–
– Dr Jørgensen und Kollegen GbR	41	69
	171	69
Lease deposit paid to:		
– London Vision Clinic Limited	–	1,379

(c) Key management compensation

	2024 HK\$'000	2023 HK\$'000
Salaries and other short-term employee benefits	9,292	8,906
Directors' fees	3,979	1,440
Share-based payments	1,037	550
	14,308	10,896

38 STATEMENT OF FINANCIAL POSITION AND RESERVE OF THE COMPANY

(a) Statement of financial position of the Company

	As at 31 December	
	2024	2023
	HK\$'000	HK\$'000
Assets		
Non-current assets		
Investments in subsidiaries	457,349	456,826
Total non-current assets	457,349	456,826
Current assets		
Prepayments	390	373
Other receivables	248,355	671,503
Restricted cash	108	168
Cash and cash equivalents	542,886	88,295
Total current assets	791,739	760,339
Total assets	1,249,088	1,217,165
Equity		
Equity attributable to owners of the Company		
Share capital	26,004	26,138
Shares held for share scheme	(30,826)	(10,505)
Share premium	646,423	658,371
Other reserves	370,642	409,593
Accumulated losses	(4,887)	(15,183)
Total equity	1,007,356	1,068,414
Liabilities		
Current liabilities		
Accruals and other payables	241,732	148,751
Total current liabilities	241,732	148,751
Total liabilities	241,732	148,751
Total equity and liabilities	1,249,088	1,217,165

The balance sheet of the Company was approved by the Board of Directors on 31 March 2025 and was signed on its behalf.

Dr Jørn Slot Jørgensen
Chairman and Chief Executive Officer

Dr Markus Braun
Executive Director and Chief Financial Officer

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

38 STATEMENT OF FINANCIAL POSITION AND RESERVE OF THE COMPANY (Continued)

(b) Reserve movements of the Company

	Share premium HK\$'000	Other reserves HK\$'000	Accumulated losses HK\$'000
At 1 January 2023	659,505	384,101	(24,519)
Profit for the year	–	–	47,245
Dividend declared or paid (<i>Note 33</i>)	–	–	(37,909)
Share-based payment (<i>Note 25</i>)	–	2,228	–
Issue of shares under employee share schemes	(1,134)	(1,587)	–
Exchange differences on translation of foreign operations	–	24,851	–
At 31 December 2023	658,371	409,593	(15,183)
Profit for the year	–	–	38,147
Dividend declared or paid (<i>Note 33</i>)	–	–	(27,851)
Share-based payment (<i>Note 25</i>)	–	1,560	–
Issue of shares under employee share schemes	(3,053)	(3,454)	–
Cancellation of shares	(8,895)	–	–
Exchange differences on translation of foreign operations	–	(37,057)	–
At 31 December 2024	646,423	370,642	(4,887)

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES

This note provides a list of significant accounting policies adopted in the preparation of these consolidated financial statements to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the Group consisting of EuroEyes International Eye Clinic Limited and its subsidiaries.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.1 Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and statement of financial position respectively.

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

39.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

39.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that make strategic decisions.

39.4 Foreign currency translation

(i) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in HK\$, while the functional currency of the Company is EUR.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.4 Foreign currency translation (Continued)

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Foreign exchange gains and losses are presented in the consolidated statement of comprehensive income on a net basis within finance expenses.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equities classified as fair value through other comprehensive income are recognised in other comprehensive income.

(iii) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position item presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.



39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.4 Foreign currency translation (Continued)

(iv) *Disposal of foreign operation and partial disposal*

On the disposal of foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving losing control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reduction in the Group's ownership interest in associates or joint ventures that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

39.5 Revenue

The accounting policies for the Group's revenue from contracts with customers are explained in Note 6.

39.6 Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and impairment loss. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting year in which they are incurred.

The depreciation methods and periods used by the Group are disclosed in note 13(a).

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting year.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 39.8).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other gains, net" in the consolidated statement of comprehensive income.

Construction-in-progress ("CIP") represents buildings, plant and machinery under construction or pending installation and is stated at cost less accumulated impairment losses, if any. Cost includes the costs of construction and acquisition and capitalised borrowing costs. No provision for depreciation is made on CIP until such time as the relevant assets are completed and ready for intended use. When the assets concerned are available for use, the costs are transferred to property, plant and equipment and depreciated in accordance with the policy as stated above.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.7 Intangible assets

(i) *Trademark and licence*

Separately acquired trademarks and licences are shown at historical cost. Trademark and licence acquired in a business combination is recognised at fair value at the acquisition date. They have a finite useful life of 10-20 years and subsequently carried at cost less accumulated amortisation and impairment losses. The useful life of the licence includes the renewal periods when there is evidence to support renewal by the Group without significant cost.

(ii) *Software*

Software is capitalised on the basis of the costs incurred to acquire and bring the software into usage. These costs are amortised using the straight-line method over their estimated useful lives. Cost associated with maintaining the software are recognised as an expense as incurred.

39.8 Impairment of non-financial assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. The accounting policies for the Group's impairment test of goodwill are explained in note 15(c). Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting year.

39.9 Investments and other financial assets

(i) *Classification*

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income ("FVOCI").

The Group reclassifies debt investments when and only when its business model for managing those assets changes.



39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.9 Investments and other financial assets (Continued)

(ii) *Recognition and derecognition*

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flow from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) *Measurement*

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss on derecognition is recognised directly in profit or loss. Impairment losses are presented as separate line item in the statement of comprehensive income.
- **FVOCI:** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in "other gains/(losses), net". Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in "other gains/(losses), net" and impairment expenses are presented in "net impairment losses on financial assets".
- **FVPL:** Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within "other gains/(losses), net" in the period in which it arises.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.9 Investments and other financial assets (Continued)

(iii) *Measurement (Continued)*

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as "other (losses)/gains, net" when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in "other gains, net" in the consolidated statement of comprehensive income as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

(iv) *Impairment*

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Note 19 for further details.

39.10 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

39.11 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs are determined after deducting rebates and discounts using the first in, first out (FIFO) method. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

39.12 Trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method. See Note 19 for further information about the Group's accounting for trade receivables and Note 3.1 for a description of the Group's impairment policies.



39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.13 Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

39.14 Share capital

Ordinary shares are classified as equity (Note 22). Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

39.15 Trade and other payables

Trade and other payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

39.16 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as finance expenses.

Borrowings are classified as current liabilities unless, at the end of the reporting period, the Group has right to defer settlement of the liability for at least 12 months after the reporting period.

39.17 Borrowing costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. Other borrowing costs are expensed in the period in which they are incurred.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.18 Current and deferred tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Deferred tax

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting year and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and the tax bases of investments in foreign operations where the Company is able to control the timing of the reversal of the temporary difference and it is probable that the difference will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

39.19 Employee benefits expense

(i) Employee leave entitlements

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave. Liabilities for annual leave that is expected to be settled wholly within 12 months after the end of the period in which employees render the related services is recognised in respect of employee's services up to the end of the reporting year and is measured at the amounts expected to be paid when the liabilities are settled.

The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.



39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.19 Employee benefits expense (Continued)

(ii) *Bonus entitlements*

The expected cost of bonus payments is recognised as a liability when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made.

Liabilities for bonus are expected to be settled within 12 months and are measured at the amounts expected to be paid when they are settled.

(iii) *Share-based payments*

Share-based compensation benefits are provided to participants via the Restricted Share Award Scheme. Information relating to this scheme is set out in Note 25.

The fair value of shares granted under the scheme is recognised as an expense with a corresponding increase in equity under "capital reserve – share-based payment". The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each period, the Group revises its estimates of the number of shares that are expected to vest based on the non-market vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.

The shares are acquired by the Company from the market and held for the share scheme until such time as they are vested (see Note 23).

(iv) *Shares held for share scheme*

Where the Company purchases its own equity instruments, for example as the result of a share buy-back or a share-based payment plan, the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the owners of the Company as treasury shares until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the owners of the Company.

Shares held by the Restricted Share Award Scheme are disclosed as shares held for share scheme and deducted from contributed equity.

No gain or loss is recognised in the profit or loss on the purchase, sales, issue or cancellation of the Company's own equity instruments. Any difference between the carrying amount and the consideration is recognised in equity.

39 SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES (Continued)

39.20 Provisions

Provisions for legal claims are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting year. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to passage of time is recognised as interest expense.

39.21 Contract liabilities

Contract liabilities represent the consideration allocated to services to be delivered in future. Contract liabilities are stated at the consideration allocated less the amount previously recognised as revenue upon the delivery of services to the customers (Note 6).

39.22 Earnings per share

(i) *Basic earnings per share*

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

(ii) *Diluted earnings per share*

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after-income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

39.23 Dividend distribution

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting year but not distributed at the end of the reporting year.

EuroEyes International Eye Clinic Limited
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