

(Incorporated in Hong Kong with limited liability) Stock code: 3329

ANNUAL REPORT 2024



INTRODUCTION TO BOCOM INTERNATIONAL

BOCOM International Holdings Company Limited ("BOCOM International", stock code: 3329.HK) is the only integrated platform for securities and securities-related financial services of BOCOM (a state-owned joint stock commercial bank) in Hong Kong. As one of the earliest licensed securities firms with a PRC background in Hong Kong, BOCOM International has weathered many economic and industry cycles as well as regulatory reforms since its establishment in 1998, and has grown to become one of the largest securities firms specialising in securities brokerage and margin financing, corporate finance and underwriting, investment and loans, asset management and advisory businesses in Hong Kong. BOCOM International successfully landed on the Main Board of the HKEX on 19 May 2017.

BOCOM International seized cross-border business opportunities from the stock connect programs and took full advantage of our background as a securities firm within a banking group to provide one-stop financial services for global customers. With building a comprehensive financial services institution with global influence and market competitiveness in the region being its long-term strategic development goal, BOCOM International is committed to creating greater value for its customers and Shareholders.

POWERFUL SUPPORT FROM CONTROLLING SHAREHOLDER — BOCOM

BOCOM, our controlling Shareholder founded in 1908, is one of the banks with the longest history in modern China. BOCOM reopened after reorganisation in 1987 and became the first nationwide state-owned joint-stock commercial bank in China, with its head office located in Shanghai. BOCOM was listed on the Stock Exchange in June 2005 and on the Shanghai Stock Exchange in May 2007.

BOCOM provides the customers with comprehensive financial services including deposits and loans, supply chain finance, cash management, international settlement and trade finance, investment banking, asset custody, wealth management, bank cards, private banking and treasury business. In addition, the BOCOM Group is involved in businesses such as financial leasing, fund, wealth management, trust, insurance, overseas securities, and debt-to-equity swap through wholly-owned or controlling subsidiaries.

TO DEVELOP INTO A COMPREHENSIVE FINANCIAL SERVICES INSTITUTION WITH GLOBAL INFLUENCE AND MARKET LEADERSHIP IN THE REGION



Reform-driven development





Principle of customer first

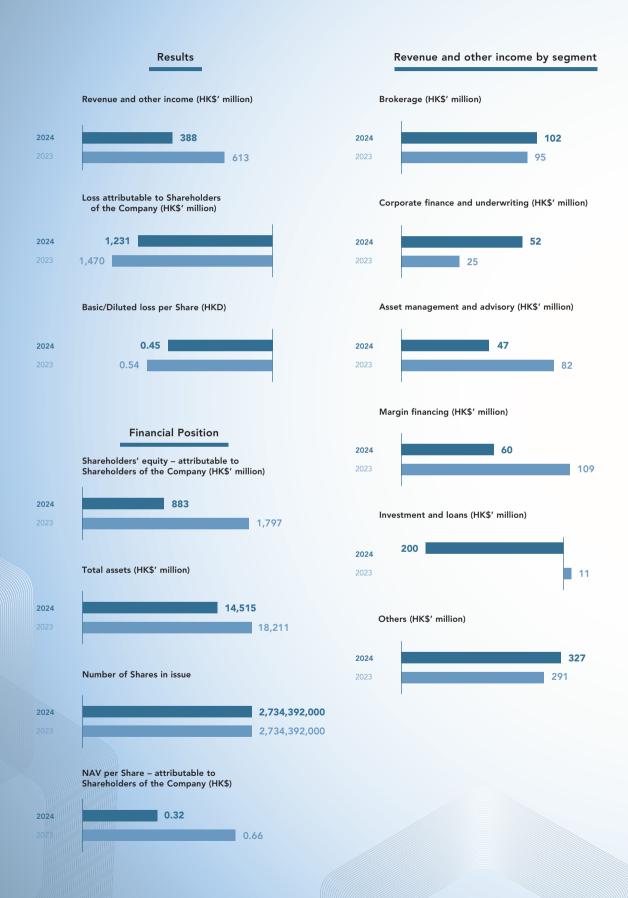


Focus on value creation

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Financial Highlights



Financial Summary

		For the ye	ear ended 31 I	December	
	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000	2023 HK\$'000	2024 HK\$'000
RESULTS					
Revenue and other income	2,194,795	1,642,634	(585,690)	613,177	387,514
Profit/(loss) attributable to Shareholders of the Company	843,155	262,420	(2,983,800)	(1,469,500)	(1,231,356)
Retained earnings/(accumulated losses) carried forward	3,419,833	3,251,003	130,483	(1,339,017)	(2,557,830)
		A	At 31 Decembe	er	
	2020 HK\$'000	2021 HK\$'000	2022 HK\$'000	2023 HK\$'000	2024 HK\$'000
ASSETS AND LIABILITIES					
Current assets	19,236,254	20,916,993	15,313,240	11,110,500	10,120,510
Total assets	23,359,859	32,661,878	24,661,853	18,211,046	14,515,167
Current liabilities	14,159,859	10,114,024	14,713,094	7,052,118	6,426,091
Total liabilities	15,575,921	25,237,413	21,985,260	16,414,406	13,632,419

Chairman's Statement

To the Shareholders,

2024 was the first year to fully implement the guiding principles of the Central Financial Work Conference and was also a pivotal year for achieving the goals of the "14th Five-Year Plan". The Group has fully followed the guiding principles of the 20th CPC National Congress, the Third Plenary Session of the 20th CPC Central Committee, the Central Financial Work Conference, and the Central Economic Work Conference. Centered on national strategies and adhering to the general principle of seeking progress amidst stability, we focused on expanding business in key fields of new quality productive forces and key regions in China, and strove to minimise the operating losses and to continuously promote the transformation of structure.

MACRO ENVIRONMENT AND MARKET REVIEW

In 2024, the global stock markets showed an overall trend of volatile growth, with the artificial intelligence sector continuing its investment boom, although performance varied across different markets. Meanwhile, the ongoing geopolitical tensions and fragmented trade dynamics further intensified global economic uncertainties and financial volatilities, posing significant challenges to the prospects of the long-term growth of global economy.

China continued to play an important role in the global economy. In 2024, the national economy achieved progress while maintaining stability. Supported by a series of timely incremental policies that boosted market confidence and spurred noticeable economic recovery, China's annual GDP surpassed RMB130 trillion for the first time, with a growth rate of 5%, which outpaced most major economies in the world. Bolstered by supportive national policies, Hong Kong's capital market experienced a fluctuating recovery in its secondary stock market in the fourth quarter of 2024. Furthermore, the primary market saw a significant rebound in funds raised from IPO as compared to last year, helping Hong Kong reclaim the fourth place globally in terms of funds raised.

PERFORMANCE REVIEW AND ANALYSIS

In 2024, amidst a business environment characterised by the coexistence of challenges and opportunities, the Group continued to advance its strategic transformation by focusing on core responsibilities and principal business activities, perfecting internal control mechanisms, strengthening business capability development, and cultivating new profit growth drivers within its principal business. Although our annual performance still recorded a loss due to various factors, the overall operational condition has significantly improved.

We continued to promote diversified development for our corporate financing and global capital market business, continuously optimised client structure for the securities business, improved the full-range product matrix for the asset management, and actively supported technological innovation and green development of the equity investment business, striving to provide financial support for the development of the real economy. In 2024, BOCOM International China Dynamic Fund and BOCOM International Dragon Core Growth Fund of the Group delivered annual returns of 24.24% and 17.34%, respectively, ranking among the top performers in their category in the Hong Kong market. BOCOM International Asset Management Limited was recognised as "Overseas Outstanding Equity Fund Manager". During the Year, in active response to the Hong Kong SAR government's blueprint for scientific and technological innovation and development, BOCOM International cooperated with Taiping Financial Holdings Company Limited to manage a USD scientific and technological innovation fund, and reached a strategic cooperation with the Hong Kong Science Park to strengthen the in-depth integration of financial services and technological innovation, supporting Hong Kong's vision of becoming "Three Centres and a Hub". Additionally, BOCOM International's research team, with a focus on new quality productive forces, distinguished itself through cutting-edge, in-depth, and differentiated analysis. Dedicated to nine major industry sectors and committed to covering the entire industrial chain, the team comprehensively fulfilled diverse client needs for investment research services. During the Year, it was honored with awards including "Fastest Growing Research Institution" and "Overseas Star Research Institute".

In 2025, the Group will remain steadfast in confidence during this adjustment period for operation and development. By adhering to the principles of seeking progress amidst stability, promoting stability through progress, upholding fundamental principles and breaking new ground, establishing the new before abolishing the old, systematic integration and collaborative coordination, the Group will proactively mitigate operational risks, mobilise internal resources, diversify business and product offerings, expand revenue streams, accelerate the sustainable development of the Company, and fully support national strategies and the real economy.

XIAO Ting

Chairman

Hong Kong, 20 March 2025

BUSINESS REVIEW

As one of the earliest licensed securities firms with PRC background in Hong Kong, we are one of the largest securities firms specialising in securities brokerage and margin financing, corporate finance and underwriting, investment and loans, asset management and advisory businesses. We believe that one of our core competitive strengths is our ability to offer comprehensive and integrated financial services and products that fulfil various investment and financing needs of clients. In 2024, the Group made continuous effort in enhancing licensed operations. Nevertheless, as a result of the impact brought by the market environment and various other factors, the Group incurred a loss of HK\$1,231.4 million for the Year as compared to that of HK\$1,469.5 million for 2023.

Securities Brokerage and Margin Financing

Our securities brokerage business includes executing trades on behalf of clients in listed company stocks, bonds, futures, options and other marketable securities. We execute trades on behalf of clients of various securities products, with primary focus on stocks of companies listed on the Stock Exchange, and other types of securities, including eligible A shares under the Shanghai-Hong Kong Stock Connect and Shenzhen-Hong Kong Stock Connect, B shares of listed companies on the PRC stock exchanges, US stocks and bonds as well as futures and other exchange-tradable securities. Futures and options contract products include Hang Seng Index Futures and Options, Mini-Hang Seng Index Futures and Options, Hang Seng China Enterprises Index Futures and Options and stock options.

Against the backdrop of a prominent "winner-takes-all" effect in the Hong Kong stock market, we actively seized market opportunities and enhanced client engagement, achieving overall stable revenue from the stock market and an improvement in market ranking. At the same time, we proactively explored diversified revenue streams. In anticipation of uncertainties in the global interest rate environment, we strategically allocated resources to develop bond trading customers in advance, achieving growth in bond trading volume and revenue.

We also made constant and active adjustments to our client structure. During the Year, we strengthened the linkage of resources within the Group and actively cooperated with BOCOM Group's Hong Kong institutions to focus on developing local customers in Hong Kong, with significant achievements, including a significant year-on-year increase in the size of linked assets. Collaborating with the branches of BOCOM outside Mainland China (including Hong Kong and Macau) throughout the Year, we realised growth in the amount of and revenue from transactions with customers.

For the year ended 31 December 2024, our commission and fee income from the securities brokerage business was HK\$91.2 million, representing an increase of HK\$9.6 million or 11.7% as compared with 2023.

The following table sets forth a breakdown of the commission by product types of our securities brokerage business:

		Year ended 31 December 2024 2023		
	HK\$' million	%	HK\$' million	%
Hong Kong stocks Non-Hong Kong stocks Bonds Others	60.8 9.2 14.8 6.4	66.7 10.1 16.2 7.0	58.0 9.4 7.7 6.5	71.1 11.5 9.4 8.0
	91.2	100.0	81.6	100.0

Our margin financing business includes offering collateralised financing for stocks and bonds relating to securities transactions to both retail and institutional customers who require financing. In general, the interest rates charged to the margin clients range from prime rate minus 2% to prime rate plus 5%, with reference to client's financial background, the quality of underlying collaterals and the overall business relationship with the Company.

In response to the increasing credit risk, the market volatility and the liquidity risk caused by unexpected capital flows, we have adopted structural adjustments to improve the margin financing risk management.

In 2024, the number of margin client accounts increased to 9,741. The monthly average loan balance decreased and interest income from margin loans for the year ended 31 December 2024 was HK\$60.1 million, representing a decrease of HK\$49.0 million or 44.9% as compared with 2023.

The following table sets forth a summary of key operating and financial information of our margin financing business:

	31/12/2024	31/12/2023
Number of margin accounts	9,741	9,710
Balance of gross margin loans (HK\$' million)	995.2	1,325.6
Monthly average balance (HK\$' million)	1,067.4	1,727.0
Highest month end balance (HK\$' million)	1,331.5	1,935.2
Lowest month end balance (HK\$' million)	796.4	1,325.6
Margin value (HK\$' million) (Note 1)	1,113.6	1,156.2
Market value (HK\$' million) (Note 2)	2,848.3	4,028.7

Notes:

- 1) Margin value refers to the market value of the securities pledged as collateral for margin loans multiplied by a collateral discount ratio for each individual security.
- 2) Market value refers to the value of the securities pledged as collateral for margin loans at the real-time price of each individual security.

Corporate Finance and Underwriting

We are dedicated to building a comprehensive and cross-border platform for our corporate finance and underwriting business. To address various needs of our corporate clients at different stages, we provide advisory services ranging from IPO sponsorship, equity securities underwriting (both primary and secondary), debt securities underwriting, mergers and acquisitions, pre-IPO financing, and financial advisory.

In 2024, there were a total of 71 new listings on the Stock Exchange (including transfer of listing from GEM to Main Board). The number of new listings decreased by 2.7% as compared with 2023. The aggregate amount of funds raised through IPOs was HK\$87.5 billion in 2024, representing an increase of 88.9% as compared with 2023.

During the Year, we acted as a sole sponsor for one IPO project and joint sponsor for one IPO project. Furthermore, we acted as a global coordinator and/or bookrunner for 14 completed IPO projects. We also acted as financial advisor for two completed financial advisory projects and acted as compliance advisor for one completed financial advisory project. In respect of debt capital market, we completed 87 debt issuance projects, including 32 ESG bond projects, and successfully assisted corporations in raising USD24.6 billion in aggregate. We have built up a team of professionals to strengthen our capabilities in various financial advisory services such as pre-IPO equity financing, private credit, mergers and acquisitions and leveraged finance.

For the year ended 31 December 2024, our commission and fee income from corporate finance and underwriting services was HK\$51.5 million, representing an increase of HK\$26.3 million or 104.2% as compared to that of HK\$25.2 million in 2023.

Asset Management and Advisory

We offer a full range of asset management products including both public and private equity funds, and discretionary management accounts, as well as investment advisory services, and provide comprehensive investment solutions and high-quality services to corporations, institutions, high-net-worth clients and individual investors. In addition to Hong Kong, we also provide asset management services in Mainland China via BOCOM International (Shanghai) in Shanghai and BOCOM International (Shenzhen) in Qianhai, Shenzhen, and have built up a cross-border asset management platform.

As a fund manager, we have continued to build up our core competitiveness in investment and research integration. In particular, as at 31 December 2024, BOCOM International Dragon Core Growth Fund had a return of 17.34%, ranking in the top third of its category in the Hong Kong market. BOCOM International China Dynamic Fund had a return of 24.24%, ranking in the top 10 percent of its category in the Hong Kong market. We have established over 20 BOCOM science and technology innovation equity investment series funds in provinces and cities such as Shanghai, Jiangsu, Zhejiang, Hubei, Shandong, Hebei, Shenzhen and Hainan, which focus on investing in quality enterprises engaged in fields such as new energy automobiles, new energy, semiconductors, artificial intelligence, new materials, bio-pharmaceuticals and next generation information technology. We also provided a full range of integrated financial services to these high quality science and innovation enterprises by leveraging on BOCOM's group resources. We have established the first fund-of-funds in Hainan, with us serving as the fund manager. This fund is specifically designed to target high-quality investment institutions operating in the digital economy and other industries which receive substantial local support. It invests in the respective sub-funds managed by such investment institutions, aiming to assist local governments in attracting investment and capital and foster the growth of sub-fund investors through creating synergy in collaboration with BOCOM's group resources. Furthermore, we provided investors in the PRC and abroad with diversified cross-border asset management product portfolio and a full chain of QFLP and QDIE fund product services. As at 31 December 2024, we have established 18 QFLP funds and one QDIE fund, amongst which our QFLP funds became the first fund of its kind established in Hainan and Qingdao.

As at 31 December 2024, the total amount of our AUM was approximately HK\$18,155.5 million, representing a decrease of 5.8% from HK\$19,283.6 million as at 31 December 2023. For the year ended 31 December 2024, asset management and advisory fee income increased by HK\$0.9 million or 2.5% as compared to that in 2023 to HK\$36.8 million. Proprietary trading gain was HK\$10.0 million, representing the refund of the guarantee fee payment, as compared to a proprietary trading gain of HK\$45.8 million in 2023.

Investment and Loans

Our investment and loans business comprises equity investment, bonds investment, structured financing and loans. We aim to achieve a balance between investment returns and tolerable risks.

For equity investments, in recent years, we carried out plans with foresight centered on new quality productive forces by closely monitoring strategic emerging industries, advanced manufacturing industries, areas such as those with technological innovation and upgrading of traditional industries, participated in debt-equity hybrid investments in enterprises with high growth potential, and enriched allocation strategies and expanded investment scope through investing in sub-funds. For bond investments, we preferred short-to-medium duration products with good credit standing and offshore premium.

For structured financing and corporate loans, we launched a full spectrum of credit business during the Reporting Period, including leveraged financing, structured products, asset-backed loans, etc. In terms of asset classes, we mainly focused on loans with high-quality underlying assets and counterparties with good credit track record. During the Reporting Period, we had seven clients, comprising one individual client and six corporate clients. Our corporate clients primarily included corporate clients in real estate industry, stated-owned enterprises and manufacturing industry, to which the principal amount of loans granted amounted to HK\$694 million, HK\$502 million and HK\$10 million, respectively, as at 31 December 2024 (as at 31 December 2023: the principal amount of loans granted to corporate clients in the real estate industry, stated-owned enterprises and pharmaceuticals industry amounted to HK\$798 million, HK\$520 million and HK\$55 million, respectively). The funding sources of our credit business included bank and other borrowings, obligation under repurchase agreements, subordinated loans, debt securities issued and internal funding. We determined the credit limit of respective clients based on various factors, including but not limited to the total value of assets maintained with the Group as well as their background, annual income, trading patterns and credit history. During the Reporting Period, the aggregate amount of loans granted to the top five clients was HK\$1,196 million, accounting for 98.8% of the total amount of loans granted by the Group during the Reporting Period, in which HK\$502 million was granted to the single largest client, representing 41.4% of the total amount of loans granted by the Group during the Reporting Period (as at 31 December 2023: the aggregate amount of loans granted to the top five clients was HK\$1,301 million, accounting for 86.5% of the total amount of loans granted by the Group during 2023, in which HK\$520 million was granted to the single largest client, representing 34.6% of the total amount of loans granted by the Group during 2023).

During the Reporting Period, the loans provided by the Group primarily included short-term and long-term loans. The interest rates we charged for the short-term loans ranged from 5.25% to 9.51% per annum, whilst the interest rates charged for the long-term loans ranged from 6.5% to 7.0% per annum (as at 31 December 2023: the interest rates charged for the short-term loans ranged from 5.25% to 8.784% per annum, whilst the interest rates charged for the long-term loans ranged from 5.5% to 7.0% per annum). We considered a number of factors when determining the interest rate to be charged to each client, including the comprehensive business relationship, risk exposure (which covers, among others, the financial capability, business prospect, credit history and background of the client) and funding cost.

For the year ended 31 December 2024, interest income from loans and advances and financial assets at fair value through other comprehensive income was HK\$258.5 million, representing a decrease of approximately 39.5% as compared to HK\$427.3 million in 2023. Proprietary trading loss was HK\$473.5 million, representing an increase in loss of HK\$53.5 million from 2023.

In general, we require our clients to provide collateral in the form of floating charge or fixed charge to secure their payment obligations under the loans granted to protect our financial position. For the secured collateral, during the Reporting Period, all of the secured collateral was in the form of securities (as at 31 December 2023: 90.2% of the secured collateral was in the form of securities and 9.8% was in the form of real estate properties).

During the Reporting Period, the Group granted short-term loans with maturity of one year in the principal amount ranging from HK\$4 million to HK\$502 million to its clients having considered the concentration risks of the loan portfolio and the underlying collateral (as at 31 December 2023: short-term loans with maturity of one year in the principal amount ranging from HK\$55 million to HK\$360 million were granted); whilst long-term loans with maturity ranging from two to five years in the principal amount ranging from HK\$71 million to HK\$168 million were only granted to corporate clients under syndication arrangement (as at 31 December 2023: long-term loans with maturity ranging from two to six years in the principal amount ranging from HK\$71 million to HK\$520 million were granted).

The table below sets forth our investment position by asset types for our equity and fixed income investment business:

	31/12/20 HK\$' million		31/12/2 HK\$' million	2023 %
Fixed income securities	5,876.8	67.0	8,093.8	72.8
Bonds	5,673.3	64.7	7,604.0	68.4
Preference shares	203.5	2.3	489.8	4.4
Equity investments	48.3	0.6	97.3	0.9
Funds	2,838.1	32.4	2,927.1	26.3

Research

Our research team provides independent and objective research on macroeconomics, major global asset classes, and cross-asset and multi-perspective investment strategies. In 2024, we enhanced our research on regional economics and new quality productive forces, while continuing to focus on forward-looking and thematic research. We are committed to comprehensive research on emerging industries, uncovering sector and company investment opportunities. Meanwhile, we leverage our rich and premium resources to provide institutional clients with tailor-made investment research services. Going forward, we will continue to feature forward-looking, in-depth, and differentiated insights to bolster our competitiveness. In 2024, our research team was awarded the "Fastest Growing Research Institution" by Wind and the "Overseas Star Research Institution" by iFinD in the Financial Institution Award. As at 31 December 2024, our research covered stocks of over 150 listed companies across nine industries, with the number of in-depth reports increasing by 13% year-on-year to over 100. Our analysts' roadshows on various platforms attracted nearly 500,000 viewers.

FINANCIAL REVIEW

Financial Performance

The following table sets out the breakdown of total revenue and other income by segments:

	Year ended 31 December 2024 2023 HK\$' million HK\$' millior		
Brokerage Corporate finance and underwriting Asset management and advisory Margin financing Investment and loans Others	101.9 51.4 46.9 60.1 (200.1) 327.3	95.4 25.2 81.9 109.1 11.0 290.6	
Total	387.5	613.2	

The Group's loss for the year ended 31 December 2024 was approximately HK\$1,231.4 million, comparing with a loss of HK\$1,469.5 million in 2023.

Operating Expenses

The Group's operating expenses and finance costs for the year ended 31 December 2024 amounted to HK\$1,622.8 million (2023: HK\$2,075.3 million), an analysis of which is set out below:

	Year ended 31 December 2024 2023			
	HK\$' million % HK\$' million		%	
Commission and brokerage expenses	24.6	1.5	23.9	1.2
Finance costs	552.4	34.0	717.7	34.6
Staff costs	410.9	25.3	398.0	19.2
Depreciation	121.5	7.5	124.3	6.0
Other operating expenses	207.7	12.8	185.8	8.9
Change in impairment allowance	305.7	18.9	625.6	30.1
Total	1,622.8	100.0	2,075.3	100.0

Finance costs decreased by 23.0%, mainly due to a reduction in loans.

As at 31 December 2024, the Group recognised an accumulated impairment allowance of HK\$1,127.4 million (a decrease of HK\$590.4 million from the accumulated impairment allowance as at 31 December 2023). The accumulated impairment losses as at 31 December 2024 comprised primarily of (i) impairment losses on loans and advances amounting to HK\$535.8 million (the "Loan Impairment") and (ii) impairment losses on debt investments at fair value through other comprehensive income (the "debt investments") amounting to HK\$365.2 million (the "Debt Impairment"). The Loan Impairment and the Debt Impairment were primarily attributable to the volatility in the capital market and the downturn in the real estate market in Mainland China.

The Group's impairment losses on loans and advances and debt investments are calculated based on a three-stage expected credit loss (the "ECL") model. The Group applies the ECL model to assess the Loan Impairment and the Debt Impairment and in doing such assessment, the Group, in accordance with HKFRS 9, takes into account the following factors:

(i) the probability of default and in assessing such probability, the Group will (a) conduct past due age analysis; (b) perform due diligence on each debtor's changes in credit rating, business, financial or economic conditions and changes in the expected performance and behaviour of each debtor; and (c) consider the macro-environment and the repayment history of each debtor; and

(ii) the loss given default and the expected cash shortfall between the cash flows due to the Group in accordance with the agreements and the cash flows that the Group expects to receive and in assessing such, the Group will take into account the collaterals (if any) provided for the debts, the seniority of the claim and potential recovery scenarios based on financial statements.

For the purpose of impairment assessment, the loans and advances and debt investments are classified as Stage 1, 2 and 3 under the ECL model. According to prevailing accounting standards, Stage 1 are debts with no significant increase in credit risk of the financial instrument since their initial recognition. Stage 2 are debts with increase in credit risk of the financial instrument since their initial recognition. Stage 3 are debts with significant increase in credit risk of the financial instrument since their initial recognition and are considered as credit-impaired.

Impairment was assessed for each of the loans and advances and debt investments and the ECL for internal impairment assessment has taken into account relevant considerations including: (i) expected life and contractual terms of the financial instrument; (ii) probability of default; and (iii) loss given default.

As at 31 December 2024, the Loan Impairment was made for seven individual and corporate customers, none of which are connected with the Group. Among such seven borrowers, none of the borrowers fell within Stage 2 and five borrowers fell within Stage 3 (i.e. credit impaired) (the "Stage 3 Borrowers"). As at 31 December 2024, the total outstanding principal amounts owed by the Stage 3 Borrowers amounted to HK\$698.8 million (representing approximately 57.7% of the total amount of loans and advances granted by the Group as at 31 December 2024).

As at 31 December 2024, the Debt Impairment was made in respect of 59 debt securities invested by the Group. Among such 59 debt securities, three debt securities fell within Stage 2 (the "Stage 2 Debt") and seven debt securities fell within Stage 3 (the "Stage 3 Debt"). As at 31 December 2024, the total fair value of the Stage 2 Debt and the Stage 3 Debt amounted to HK\$279.4 million and HK\$28.2 million, respectively.

The Group has adopted debt collection procedures to minimise the impairment loss, which includes (i) closely monitoring the progress of repayment by checking if there is any overdue balance or late payment each month; (ii) sending reminders to the debtors to remind them of the outstanding balance status; (iii) engaging in negotiations and discussions with debtors on repayment; (iv) issuing statutory demand letters to debtors on amounts due; and (v) where appropriate, initiating legal actions against debtors for recovery of amounts due and taking possession of collaterals pledged. The action to be taken by the Group with respect to each debtor depends on, among others, the size of the debt, the financial capability and future prospect of the debtor, the likelihood of default, the loss given if default and the value of the collaterals (if any).

Liquidity, Financial Resources and Gearing Ratio

The Group's cash and bank balances as at 31 December 2024 increased by HK\$278.5 million to HK\$1,577.9 million (31 December 2023: HK\$1,299.4 million).

The Group's net current assets decreased by HK\$364.0 million to HK\$3,694.4 million as at 31 December 2024 (31 December 2023: HK\$4,058.4 million). The current ratio, being the ratio of current assets to current liabilities, was approximately 1.6 times as at 31 December 2024 (31 December 2023: 1.6 times).

As at 31 December 2024, the total borrowings of the Group amounted to HK\$11,649.0 million (31 December 2023: HK\$14,149.0 million), comprising of bank and other borrowings, obligation under repurchase agreements, subordinated loans and debt securities issued. Among these, the subordinated loans from the ultimate holding company amounted to HK\$1,000.0 million (31 December 2023: HK\$1,000.0 million).

Debt securities issued represented US\$500 million 1.75% guaranteed notes issued by a wholly-owned subsidiary of the Company on 28 June 2021 under the medium term note programme. The notes and the programme are listed on the Stock Exchange and the notes are issued to professional investors only as described in the pricing supplement dated 22 June 2021 and the offering circular dated 4 June 2021. The notes will mature on 28 June 2026 and are guaranteed by the Company.

As at 31 December 2024, the Group's gearing ratio was 1,319.6% (31 December 2023: 787.5%), as calculated by dividing total borrowings by total equity.

The Directors are of the view that the Group has maintained adequate liquidity for business operations and any investment opportunities that may arise in the near future.

Capital Structure

The Group finances its working capital requirements by cash generated from its business operations, bank loans (including loans from BOCOM) and medium term notes. Our capital structure consists of share capital and reserves.

Principal Risks

The Group faces a number of principal risks and uncertainties that if not properly managed could create an exposure for the Group. Thorough risk assessment and mitigation help to ensure these risks are well managed and effectively controlled. The Group focuses on addressing the following principal risks:

Currency Risk

The Group has certain transactions denominated in foreign currencies and is therefore exposed to exchange rate fluctuations. Our currency risk exposure mainly lies in RMB and USD at present. The exchange rate of HKD against USD is relatively stable under the current pegged rate system in Hong Kong.

Interest Rate Risk

Our interest rate risk relates primarily to margin loans to customers, loans and subordinated loans and investments in debt securities. The Group has set up an asset portfolio management system to mitigate interest rate risk by diversification of assets and regular monitoring of risk exposure so as to quantify market exposure in duration terms.

Credit Risk

Our credit risk arises from the possibility that our clients or counterparties for a transaction may default. The Group has a range of credit policies and practices in place to mitigate such risk and ensure such risk is monitored on an ongoing basis.

Liquidity Risk

Our businesses rely on having sufficient funds to pay due debts, perform payment obligations and satisfy the capital requirements. The Group has implemented internal measures to monitor the liquidity risk and the foreseeable funding requirements to ensure certain subsidiaries of the Company that are regulated under the SFO continuously comply with the relevant rules and regulations.

Operational Risk

Our operational risk arises from direct or indirect financial loss resulting from incomplete or irregular internal processes, personnel mistakes, information technology system failures, or external events. The Group has implemented a range of internal controls and other measures to mitigate such risk.

Market Risk

In addition to the currency risk and interest rate risk mentioned above, our exposure to market risk also includes price risk of assets. The Group has implemented measures to manage and monitor such risks in order to keep potential losses to an acceptable level.

Material Acquisitions and Disposals

During the Reporting Period, there was no material acquisition or disposal of subsidiaries, associates or joint ventures of the Group.

Significant Investments Held

As at 31 December 2024, the Company held a significant investment in Amber Leading Fund, L.P. ("AMBER"), representing 5% or more of the Group's total assets. The Company had a commitment amount of HK\$232 million, accounting for 4.92% of total commitment of AMBER. The initial cost of the investment in AMBER was HK\$230 million, and its current fair value is assessed at HK\$785 million, which accounted for approximately 5.4% of the Group's total assets. In terms of performance, the investment has yielded unrealised gain of HK\$3 million during the Year. This investment is considered revenue-generating in the ordinary course of the Group's business and is classified as "financial assets at fair value through profit or loss" in the financial statements. AMBER is organised for the purpose of investing indirectly through intermediate holding entities in ARM Technology (China) Co. Ltd, with a view to generating income and capital appreciation.

Charges on Group Assets

As at 31 December 2024, there was no charge on Group assets (31 December 2023: Nil).

Capital Commitments

As at 31 December 2024, the Group had no significant capital commitment.

Employees and Remuneration Policies

As at 31 December 2024, the Group had a total of 541 employees. Total staff costs amounted to approximately HK\$410.9 million for the year ended 31 December 2024.

The Group continuously refines its remuneration and incentive policies to boost business development and ensure employees receive competitive remuneration packages. The remuneration of the Directors is determined with reference to their duties, responsibilities, experience and to the prevailing market conditions. Mandatory provident fund scheme contributions and insurance packages have been provided to employees in accordance with local laws and regulations. The Group also provides various staff benefits according to among others, the relevant internal policy of the Company. We conduct performance evaluations of our employees annually to provide feedback on their performance.

We systematically provide comprehensive and diverse trainings to improve the professional skills of our employees. Employees are subsidised for participating in training courses which keep them abreast of the latest industry and technical developments.

Contingent Liabilities

As at 31 December 2024, the Group had no material contingent liabilities.

OUTLOOK AND STRATEGY

The global economic landscape in 2025 is expected to be characterized by the coexistence of loose monetary policy and structural challenges. Liquidity has improved as major central banks around the world have entered a rate cutting cycle. However, against the backdrop of geopolitical and supply chain adjustments, central banks around the world may remain cautious about the pace of interest rate cuts. At the same time, the global economy is still facing deep-rooted structural challenges. Under a complex macroeconomic environment, the pace of recovery of different economies may diverge further, and the asynchrony will likely lead to increased volatility in global financial markets.

On China's economic front, it is anticipated that in 2025, through the implementation of more proactive fiscal policy and moderately easy monetary policy, increasing support will be directed towards technological innovation, green development, consumption stimulation, as well as private and small and micro businesses. It is expected to drive sustained economic recovery and improvement, while fostering new economic growth points through the enhancement of social welfare and livelihoods, thereby creating a synergistic interplay between economic development and livelihood advancements. Underpinned by the strong resilience and solid fundamentals of the Mainland's economy, Hong Kong's economy is projected to continue its moderate growth in 2025. The Hong Kong capital market will maintain its pivotal role in global capital markets, retaining its vibrancy.

The Company will continue to adhere to the working principles of strengthening the foundation, making progress amidst stability, and improving quality and efficiency, and closely focus on the "Five Subjects" of financial endeavours: sci-tech finance, green finance, inclusive finance, pension finance and digital finance. With a focus on new productive forces, the Company will develop its distinctive businesses, foster its business concept of integrity, stability, compliance, prudence and innovation, enhance its professional capabilities, deepen the transformation of its business structure. The Company will also amplify its risk management and control capabilities, and continuously beef up the financial service functions as a securities firm with banking background, offering customers with full-life cycle financial services, and providing higher quality, more efficient and safer financial services for the development of the real economy, so as to promote the high-quality development of the Company and create value for all of our shareholders and investors.

Corporate Information

BOARD OF DIRECTORS

Non-executive Directors

XIAO Ting (Chairman)

(appointment effective from 20 January 2025)

SHAN Zengjian

(resignation effective from 31 March 2025)

ZHU Chen

(redesignation effective from 27 March 2024)

WANG Yongqing

(appointment effective from 27 March 2024 and resignation effective from 20 January 2025)

Executive Directors

XIE Jie (Chief Executive Officer)

(appointment effective from 27 March 2024)

WANG Xianjia (Deputy Chief Executive Officer and Chief Risk Officer)

TAN Yueheng

(cessation as Chairman effective from 20 January 2025)

Independent Non-executive Directors

TSE Yung Hoi

MA Ning

LIN Zhijun

BOARD COMMITTEES

Strategy and Risk Management Committee

XIAO Ting (Chairman)

(appointment effective from 20 January 2025)

SHAN Zengjian

(resignation effective from 31 March 2025)

ZHU Chen

XIE Jie

(appointment effective from 27 March 2024)

WANG Xianjia

TAN Yueheng

(cessation as chairman of Strategy and Risk Management Committee effective from 20 January 2025)

WANG Yongqing

(appointment effective from 27 March 2024 and resignation effective from 20 January 2025)

Audit Committee

LIN Zhijun (Chairman)

TSE Yung Hoi

MA Ning

(appointment effective from 27 March 2024)

SHAN Zengjian

(resignation effective from 31 March 2025)

WANG Yongqing

(appointment effective from 27 March 2024 and resignation effective from 20 January 2025)

Remuneration Committee

TSE Yung Hoi (Chairman)

MA Ning

LIN Zhijun

SHAN Zengjian

(resignation effective from 31 March 2025)

ZHU Chen

(appointment effective from 27 March 2024)

WANG Xianjia

(cessation effective from 27 March 2024)

Nomination Committee

MA Ning (Chairman)

TSE Yung Hoi

LIN Zhijun

ZHU Chen

(appointment effective from 27 March 2024)

WANG Xianjia

(cessation effective from 27 March 2024)

SHAN Zengjian

(cessation effective from 27 March 2024)

WANG Yongqing

(appointment effective from 27 March 2024 and resignation effective from 20 January 2025)

Corporate Information

COMPANY SECRETARY

YI Li

AUTHORISED REPRESENTATIVES

WANG Xianjia YI Li

REGISTERED OFFICE

9/F, Man Yee Building, 68 Des Voeux Road Central, Hong Kong

LEGAL ADVISER

As to Hong Kong laws Freshfields

AUDITOR

KPMG

Certified Public Accountants
Public Interest Entity Auditor registered in accordance
with the Accounting and Financial Reporting Council
Ordinance

SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited

Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong

PRINCIPAL BANKERS

Bank of Communications Co., Ltd. Hong Kong Branch

Standard Chartered Bank (Hong Kong) Limited Industrial and Commercial Bank of China (Asia) Limited

Industrial Bank Co., Ltd. Hong Kong Branch China CITIC Bank International Limited China Construction Bank (Asia) Corporation Limited Ping An Bank Co., Ltd.

STOCK CODE

HKEX 3329 Reuters 3329.HK HK Bloomberg 3329 HK

COMPANY WEBSITE

www.bocomgroup.com

BOARD OF DIRECTORS

Non-executive Directors

XIAO Ting, aged 45, is the Chairman and a Non-executive Director of the Company. He was appointed as the Chairman and Non-executive Director of the Company in January 2025.

Mr. XIAO joined BOCOM Group in July 2006 and has held various positions in the BOCOM Group, including the vice president of the financial market business centre of BOCOM from May 2016 to December 2017, the vice president of the Beijing branch of BOCOM from December 2017 to August 2020, the president of the Hainan branch of BOCOM from May 2021 to November 2022, and the general manager of the international banking department and the offshore banking centre of BOCOM from November 2022 to May 2024, and has been an executive director and chairman of the board of directors of Bank of Communications (Hong Kong) Limited since August 2024.

Mr. XIAO graduated from Tsinghua University with a Bachelor's degree in Applied Mathematics in July 2001 and a Doctor of Science degree in Mathematics in July 2006. Mr. XIAO has also served as a director and vice president of the Chinese Banking Association of Hong Kong since December 2024, and an executive director of Hong Kong Chinese Enterprises Association and a director of Hong Kong Chinese Enterprises Charitable Foundation Limited since February 2025.

ZHU Chen, aged 54, is a Non-executive Director of the Company. She was appointed as the Chief Executive Officer and an Executive Director of the Company in July 2022, and was re-designated as a Non-executive Director and resigned as the Chief Executive Officer of the Company in March 2024.

Ms. ZHU joined BOCOM Group in July 1993 and held several positions, including the deputy general manager of the international banking department of BOCOM from April 2007 to November 2012, the deputy general manager of the Taipei branch of BOCOM from November 2012 to October 2013, the general manager of the Taipei branch of BOCOM from October 2013 to July 2017, the general manager of the international banking department of BOCOM from July 2017 to July 2022, and a non-executive director of Bank of Communications (Hong Kong) Limited from June 2018 to July 2022.

Ms. ZHU graduated from Fudan University with a Bachelor's degree in Science in July 1993. In November 2019, she was selected as Shanghai Leading Financial Talent.

Executive Directors

XIE Jie, aged 50, is the Chief Executive Officer and an Executive Director of the Company. He was appointed as a Chief Executive Officer and an Executive Director of the Company in March 2024. He is also a director of various subsidiaries of the Company.

Mr. XIE joined BOCOM Group in July 2000 and held several positions, including the deputy senior manager of business development, deputy senior manager of commercial and industrial enterprises and senior manager of commercial and industrial enterprises of the corporate banking department of BOCOM from July 2007 to March 2008, from March 2008 to August 2010 and from August 2010 to April 2011 respectively, the director of trust business and vice president of Bank of Communications International Trust Co., Ltd. from April 2011 to February 2013 and from April 2013 to August 2020 respectively, the general manager of Bank of Communications Capital Management Co., Ltd. from August 2020 to August 2022, the vice president of BOCOM Financial Asset Investment Co., Ltd. from April 2021 to July 2022, the president of BOCOM Financial Asset Investment Co., Ltd. from July 2022 to December 2023, an executive director of the same company from July 2022 to February 2024, and the chairman of the board of directors of Bank of Communications Capital Management Co., Ltd. from June 2023 to February 2024.

Mr. XIE graduated from Fudan University in July 2000, and obtained a Bachelor's degree in Economics and a Master's degree in Economics successively. He has served as a director of National Green Development Fund Co., Ltd. since July 2020, and a director and vice chairman of the Chinese Securities Association of Hong Kong since May 2024.

WANG Xianjia, aged 48, is an Executive Director, the Deputy Chief Executive Officer and Chief Risk Officer of the Company. He was appointed as a Non-executive Director of the Company in June 2022, and was re-designated as an Executive Director and appointed as the Deputy Chief Executive Officer and the Chief Risk Officer of the Company in December 2023. He is also a director of various subsidiaries of the Company.

Mr. WANG joined BOCOM in July 1999 and held various positions, including the manager and the deputy senior manager of the treasury department of the Macau branch of BOCOM from November 2007 to April 2008 and from April 2008 to September 2010 respectively, deputy senior manager of bond investments, deputy senior manager of foreign exchange trading and senior manager of foreign exchange trading of the financial markets department of BOCOM from September 2010 to September 2012, from September 2012 to December 2013 and from December 2013 to April 2014 respectively, the general manager of the foreign exchange trading department of the financial market business centre of BOCOM from April 2014 to April 2020, and the senior manager of foreign exchange trading of the financial markets department of BOCOM from April 2020 to November 2020, the vice general manager of the risk management department of BOCOM from November 2020 to June 2023, and a non-executive director of Bank of Communications Schroder Fund Management Co., Ltd. from January 2021 to October 2024.

Mr. WANG obtained a bachelor's degree in the Economic from Shanghai University of Finance and Economics in June 1999.

TAN Yueheng, aged 62, is an Executive Director of the Company. He was appointed as a Director of the Company in February 2007 and the Vice Chairman of the Company in June 2007. He was re-designated as an Executive Director of the Company in October 2016 and served as the Chairman of the Company from July 2016 to January 2025. He is also a director of various subsidiaries of the Company. Prior to joining the Group, Mr. TAN served as the deputy general manager of Jiang Nan Finance Limited from 1997 to 2002, the deputy general manager of CMB International Capital Corporation Limited from 1997 to 2002, a director of Great Wall Securities Limited from 1998 to 2002, the deputy general manager of China Merchants Finance Holdings Company Limited from 2002 to 2007, the chairman of the supervisory board of China Merchants Securities Co., Ltd. from 2003 to 2007, and a non-executive director of China Merchants Bank from 2004 to 2007.

Mr. TAN graduated from Hunan Institute of Finance and Economics with a bachelor's degree in Finance in July 1983. He also obtained a master's degree in Economics, with a major in Money and Banking from the Graduate School of the People's Bank of China in July 1986 and a doctorate degree in Economics from the Graduate School of Chinese Academy of Social Sciences in December 1989. Mr. TAN is a member of the Chinese People's Political Consultative Conference Gansu Provincial Committee and was appointed as a member of the Standing Committee since January 2020. He was the chairman of the Chinese Securities Association of Hong Kong from March 2015 to February 2019, and has been the permanent honorary chairman since February 2019. Mr. TAN has been appointed as a Justice of the Peace by the Hong Kong Government since October 2020, a director of the Chinese General Chamber of Commerce since November 2020, has been elected as a member of the seventh Legislative Council of the Hong Kong Special Administrative Region with effect from January 2022, and has been appointed as a member of the 14th National Committee of the Chinese People's Political Consultative Conference since January 2023. He has served as a member of The Court of The University of Hong Kong since March 2025.

Independent Non-executive Directors

TSE Yung Hoi, aged 72, is an Independent Non-executive Director of the Company. He was appointed as a Director of the Company in June 2014. Mr. TSE is also currently the chairman of BOCI-Prudential Asset Management Limited.

Mr. TSE served directorship in a number of companies listed on the Stock Exchange, including among others, being an independent non-executive director of China Tower Corporation Limited (stock code: 0788) from May 2018 to January 2022, DTXS Silk Road Investment Holdings Company Limited (stock code: 0620) from November 2017 to September 2023 (following his position as a non-executive director of such company from December 2015 to November 2017), Vico International Holdings Limited (stock code: 1621) from January 2018 to March 2024, and Huatai Securities Co., Ltd. (stock code: 6886) from December 2022 to June 2024.

Mr. TSE graduated from Fudan University with a bachelor's degree in English in July 1975. He was awarded the Bronze Bauhinia Star by the Hong Kong Government in July 2013. He is also the life honorary president of the Chinese Securities Association of Hong Kong, the life honorary chairman of the Chinese General Chamber of Commerce and a member of the 12th Chinese People's Political Consultative Conference Shanghai Committee, a member of the Advisory Committee of the SFC.

MA Ning, aged 52, is an Independent Non-executive Director of the Company. He was appointed as a Director of the Company in October 2016. From August 1996 to July 2002, he worked at the People's Bank of China (head office) where he was involved in devising policies and regulating the non-bank financial institutions in the PRC. From August 2002 to April 2010, he held various positions with and served as a managing director of Goldman Sachs (Asia) L.L.C.. From May 2010 to June 2015, he held various positions with Beijing Gao Hua Securities Company Limited and served as the deputy general manager and managing director. He has served as a managing partner of Tibet Lingfeng Venture Investment Partnership since August 2015.

Mr. MA graduated from Renmin University of China with a bachelor's degree in Economics in July 1993. He obtained a master's degree in International Finance from the Graduate School of the People's Bank of China in February 1996 and a master's degree in Business Administration from London Business School in August 2002.

LIN Zhijun, aged 70, is an Independent Non-executive Director of the Company. He was appointed as a Director of the Company in October 2016. Mr. LIN is an independent non-executive director of China Everbright Limited (listed on the Stock Exchange, stock code: 0165) and China Construction Bank Corporation (listed on the Stock exchange, stock code: 0939, and Shanghai Stock Exchange, stock code: 601939). He was an independent non-executive director of Springland International Holdings Limited (withdrawal of listing on the Stock Exchange) from February 2008 to March 2020, South Manganese Investment Limited (formerly known as "CITIC Dameng Holdings Limited") (listed on the Stock Exchange, stock code: 1091) from October 2016 to July 2021, Dali Foods Group Company Limited (withdrawal of listing on the Stock Exchange) from August 2015 to August 2023 and Sinotruk (Hong Kong) Limited (listed on the Stock Exchange, stock code: 3808) from February 2007 to March 2024.

Mr. LIN held various teaching positions in the Faculty of Management at the University of Lethbridge, Canada from August 1990 to August 1998, the School of Business of the University of Hong Kong from September 1996 to June 1998, and the School of Business of Hong Kong Baptist University from September 1998 to December 2014. He served as the vice president of the Macau University of Science and Technology from March 2018 to June 2022, the dean of the Business School of the Macau University of Science and Technology from January 2015 to June 2020, and an associate vice president of the Macau University of Science and Technology from February 2017 to March 2018. He currently serves as the Head of Academic Accreditation Office, and a professor of the Business School of the Macau University of Science and Technology.

Mr. LIN obtained a master's degree in Economics (accounting) from Xiamen University in December 1982, a doctorate degree in Economics in December 1985, and a master's degree in Business Administration from the University of Saskatchewan, Canada in October 1991. He has been a member of the American Institute of Certified Public Accountants since August 1995 and the Chinese Institute of Certified Public Accountants since June 1995. He is also a Chartered Global Management Accountant (CGMA) and a Certified Management Accountant (CMA) of Australia.

SENIOR MANAGEMENT

Please refer to the biographies of Mr. XIE Jie and Mr. WANG Xianjia set out above.

SHENG Jie, aged 40, is a Deputy Chief Executive Officer of the Company. She was appointed as a Deputy Chief Executive Officer of the Company in March 2024. She is also a director of various subsidiaries of the Company. From April 2009 to August 2016, Ms. SHENG worked at Beijing University of Technology and Beijing Institute of Technology. From August 2016 to November 2018, she was the corporate director and general manager of human resources of the predecessor of Huarong Investment Stock Corporation Limited. In February 2020, Ms. SHENG joined the Group and was the head of strategic clients department of the Company from May 2020 to February 2021. She has served as the head of science and technology innovation investment department of the Company since February 2021, and the general manager of BOCOM International (Shanghai) and the general manager of BOCOM International STI Private Fund Management (Shanghai) Co., Ltd.* (交銀國際科創私募基金管理(上海)有限公司) since January 2022.

Ms. SHENG graduated from the Chinese National Academy of Arts with a doctorate degree in Arts in June 2017.

Report of the Directors

The Board presents its report together with the audited consolidated financial statements of the Group for the year ended 31 December 2024.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The Group is principally engaged in securities brokerage, margin financing, corporate finance and underwriting, investment and loans, asset management and advisory businesses. The regulated activities carried out by the Company's licensed subsidiaries include dealing in securities and futures and advising on securities and futures contracts, providing securities margin financing, advising on corporate finance and providing asset management services.

A list of the Company's principal subsidiaries as at 31 December 2024 and their particulars (including principal activities) are set out in Note 18 to the consolidated financial statements.

BUSINESS REVIEW

An analysis of the Group's principal activities by operating segments for the Year is set out in Note 4 to the consolidated financial statements.

A fair review of the Group's business, an analysis using financial key performance indicators, an indication of likely future developments in the Group's business, a description of the principal risks and uncertainties facing the Group, and particulars of important events affecting the Group that have occurred since the end of 2024 are set out in the "Chairman's Statement" and "Management Discussion and Analysis" sections of this annual report. The above sections form part of this Report of the Directors.

Please refer to "Environmental and Social Matters" and "Compliance with Laws and Regulations" paragraphs in this Report of the Directors for the Group's environmental policies and performance and the Group's compliance with the relevant laws and regulations that have a significant impact on the Group.

RESULTS AND DIVIDEND

The results of the Group for the Year are set out in the consolidated income statement and consolidated statement of comprehensive income on pages 140 to 141.

The Directors did not recommend the payment of a final dividend of the Year to the Shareholders.

FINANCIAL SUMMARY

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 3 of this annual report.

Report of the Directors

MAJOR CUSTOMERS AND SUPPLIERS

The revenue attributable to the five largest customers of the Group accounted for less than 30% of the Group's total revenue for the Year.

The purchases attributable to the five largest suppliers of the Group accounted for less than 30% of the Group's total purchases for the Year.

DISTRIBUTABLE RESERVES

Details of movements in the reserves of the Company and the Group during the Year are set out in Note 41 to the consolidated financial statements and in the consolidated statement of changes in equity on page 144 of this annual report, respectively.

As at 31 December 2024, the Company has no reserves available for distribution (2023: nil).

DONATIONS

During the Year, the Group did not make any charitable donations.

SHARE CAPITAL

Details of the Shares issued by the Company are set out in Note 33 to the consolidated financial statements for the year ended 31 December 2024.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed public float of not less than 25% of the Company's issued Shares as required under the Listing Rules as at the date of this annual report.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the year ended 31 December 2024.

DIRECTORS

The Directors during the year ended 31 December 2024 and up to the date of this annual report are:

Non-executive Directors

XIAO Ting (appointment effective from 20 January 2025) SHAN Zengjian

ZHU Chen (redesignation from Executive Director to Non-executive Director effective from 27 March 2024) WANG Yongqing (appointment effective from 27 March 2024 and resignation effective from 20 January 2025)

Executive Directors

XIE Jie (appointment effective from 27 March 2024) WANG Xianjia TAN Yueheng

Independent Non-executive Directors

TSE Yung Hoi MA Ning LIN Zhijun

Mr. WANG Yongqing resigned as Director on 20 January 2025 due to work reassignment.

The directors of the Company's subsidiaries during the Year and up to the date of this annual report are Mr. TAN Yueheng, Mr. XIE Jie, Mr. WANG Xianjia, Ms. ZHU Chen, Ms. XI Xuanhua, Mr. SU Fen, Ms. SHENG Jie, Ms. YI Li, Ms. CHOI Suet Yin, Ms. XIONG Ying, Mr. SUM Wai Kei Wilfred, Ms. Wen Ting, Ms. LI Hongli, Mr. ZHANG Xiangbing, Mr. LI Wu, Ms. MA Yuan, Ms. GAO Tingting, Ms. Tian Runjuan, Ms. CHEN Jing, Mr. HUANG Yan, Mr. ZHAO Honghao, Mr. LIU Lei, Ms. TANG Yi, Ms. ZHANG Manli, Mr. ZHANG Lebin, Mr. WU Chun Wan David, Mr. ZOU Chuantai, Mr. ZHANG Jing, Mr. CHENG Siu Kong Conrad, Ms. XIONG Xuan, Ms. DONG Yanran and Mr. Wong Chi Fung.

CHANGE OF INFORMATION OF DIRECTORS AND CHIEF EXECUTIVE

Mr. LIN Zhijun has been an independent non-executive director of China Construction Bank Corporation (listed on the Stock Exchange, stock code: 0939, and listed on the Shanghai Stock Exchange, stock code: 601939) since September 2024.

Mr. WANG Xianjia resigned as a non-executive director of Bank of Communications Schroder Fund Management Co., Ltd. in October 2024.

Mr. TSE Yung Hoi retired as the vice chairman of the Chinese General Chamber of Commerce in November 2024 and has served as the life honorary chairman of the chamber since then.

Mr. XIAO Ting has served as an executive director of Hong Kong Chinese Enterprise Association and a director Hong Kong Chinese Enterprises Charitable Foundation Limited since February 2025.

Mr. TAN Yueheng has served as a member of The Court of The University of Hong Kong since March 2025.

Save as disclosed in this report, there is no other information that is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

Biographical information of the Directors and Chief Executive is set out on pages 21 to 26 of this annual report.

DIRECTORS' SERVICE CONTRACTS

Each Director has entered into a letter of appointment in relation to his/her role as a director of the Company.

None of the Directors has entered into any service contracts with any member of the Group which is not determinable by the Company (or other member of the Group) within one year without payment of compensation (other than statutory compensation).

PERMITTED INDEMNITY

The Articles of Association provides that, subject to the Companies Ordinance, every Director, Company Secretary or other officer of the Company shall be indemnified by the Company against all expenses and liabilities incurred by him/her in the execution and discharge of his/her duties.

The Company has arranged for appropriate insurance policies for Directors' and officers' liabilities in respect of legal actions that may be brought against them, and such insurance policies were in force during the Year and as at the date of this Report of the Directors.

EQUITY-LINKED AGREEMENT

No equity-linked agreement was entered into by the Company during the Year or subsisted at the end of the Year.

DIRECTORS' INTEREST IN COMPETING BUSINESSES

During the Year, Mr. WANG Xianjia, an Executive Director, Mr. SHAN Zengjian and Mr. WANG Yongqing (appointed on 27 March 2024 and resigned on 20 January 2025), the Non-executive Directors, held certain directorships, executive roles and/or positions in the BOCOM Group.

The Articles of Association requires each Director to declare his/her interests in transactions or proposed transactions with the Group which may be in conflict with his/her duties or interests as a Director. In addition, the Group has implemented adequate internal approval and monitoring procedures in relation to continuing connected transactions to ensure that the interests of the Shareholders as a whole are safeguarded.

Save as disclosed above, none of the Directors is interested in any businesses apart from the Group's business which competes or is likely to compete, either directly or indirectly, with the Group's business.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS

Details of the connected transactions, continuing connected transactions and material related party transactions are set out in this Report of the Directors and Note 36 to the consolidated financial statements, respectively.

Save as disclosed above, no transaction, arrangement or contract that is significant in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a person who at any time in the Year was a Director or any entity connected with such a Director had, directly or indirectly, a material interest subsisted at any time during the Year or at the end of the Year.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of business of the Company or its subsidiaries were entered into or existed during the Year.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2024, the interests and short positions of the Directors and Chief Executive of the Company in the Shares, underlying Shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code set out in Appendix C3 to the Listing Rules were as follows:

Report of the Directors

Long Positions in Shares of the Company

		Δ	approximate percentage to the total number of
Name of Director	Capacity	Number of Shares held	issued Shares of the Company (%)
TAN Yueheng	Beneficial owner	2,000,000	0.07

Long Positions in shares of associated corporation – BOCOM

Name of Director/ Chief Executive	Capacity	Class of shares held in the associated corporation	Number of shares held	Approximate percentage to the total number of relevant class of issued shares of the associated corporation (%)	Approximate percentage to the total number of issued shares of the associated corporation (%)
SHAN Zengjian	Beneficial owner	A shares	180,000	0.00	0.00
ZHU Chen	Beneficial owner	A shares	190,000	0.00	0.00
WANG Yongqing	Beneficial owner	A shares	180,000	0.00	0.00
XIE Jie	Beneficial owner	A shares	180,000	0.00	0.00
WANG Xianjia	Beneficial owner	A shares	110,000	0.00	0.00
TAN Yueheng	Beneficial owner	H shares A shares	244,000 140,000	0.00 0.00	0.00 0.00

Save as disclosed above, as at 31 December 2024, none of the Directors or Chief Executive of the Company had any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations as recorded in the register required to be kept pursuant to Section 352 of the SFO or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

For the year ended 31 December 2024, none of the Company or any of its subsidiaries had signed any agreements to enable the Directors to acquire benefits by means of the acquisition of shares or debt securities (including debentures) of the Company or any other body corporate and none of the Directors, their spouses or their children under the age of 18 had any rights to subscribe for securities of the Company, or had exercised any such rights.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2024, the interests and short positions of all persons (other than the Directors or Chief Executive of the Company) in the Shares and underlying Shares of the Company as required to be recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO or to the best of the Directors' knowledge, were as follows:

Name of Shareholder	Capacity	Long position/ Short position	Total number of Shares held	Approximate percentage to the total number of issued Shares of the Company (%)
ВОСОМ	Interest in a controlled corporation, beneficiary of trust ⁽¹⁾	Long position	2,000,000,000	73.14
BOCOM Nominee	Interest in a controlled corporation, trustee (other than bare trustee) ⁽²⁾	Long position	2,000,000,000	73.14

Notes:

- (1) Expectation Investment is an indirect subsidiary of BOCOM and is the beneficial owner of 500,000 Shares. BOCOM is deemed to be interested in an aggregate of 2,000,000,000 Shares which BOCOM Nominee is interested in as trustee (other than a bare trustee) and which Expectation Investment is interested in as beneficial owner.
- (2) BOCOM Nominee is a subsidiary of BOCOM and (a) holds 1,999,500,000 Shares on trust for BOCOM and (b) controls 50% of the voting rights of Expectation Investment which is the beneficial owner of 500,000 Shares.

Save as disclosed above, as at 31 December 2024, the Company was not aware of any other persons, other than the Directors and Chief Executive of the Company, whose interests are set out in the section headed "Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures" above, had interests or short positions in the Shares or underlying Shares of the Company that were required to be recorded pursuant to Section 336 of the SFO.

CONTINUING CONNECTED TRANSACTIONS

The following transactions constituted continuing connected transactions under the Listing Rules during the year ended 31 December 2024:

(a) Financial Services Framework Agreement

The Company entered into a financial services framework agreement (the "Financial Services Framework Agreement") with BOCOM on 25 April 2017 to govern the existing and future provision of financial services between the Group and the BOCOM Group with effect from the Listing Date and shall continue up to and including 31 December 2019. The Financial Services Framework Agreement shall be renewed automatically for successive periods of three years thereafter, subject to compliance with the then applicable requirements of the Listing Rules. The automatic renewal of the term of the Financial Services Framework Agreement for the three years ended 31 December 2022 was approved by the independent Shareholders at the extraordinary general meeting of the Company held on 14 June 2019. As the Company intends to continue to enter into transactions of similar nature after 31 December 2022, the automatic renewal of Financial Services Framework Agreement for the three years ending 31 December 2025 was approved by the Board on 31 May 2022 and approved by the independent Shareholders at the extraordinary general meeting of the Company held on 29 June 2022.

Under the Financial Services Framework Agreement, the Group provides the following financial services to the BOCOM Group:

- i. securities brokerage settlement and subscription of new shares;
- ii. investment advisory and management services; and
- iii. underwriting, sponsoring, securities issuance and advisory services.

Under the Financial Services Framework Agreement, the BOCOM Group provides the following financial services to the Group:

- deposit services;
- ii. customer referral services;
- iii. fund product distribution services; and
- iv. miscellaneous banking and financial services.

Report of the Directors

The Financial Services Framework Agreement provides that the provision of financial services by the Group to the BOCOM Group and by the BOCOM Group to the Group must be (i) in the ordinary and usual course of business of the Group and the BOCOM Group, (ii) on an arm's length basis, (iii) on normal commercial terms or better to the Group, (iv) on terms no less favourable than those offered by the BOCOM Group to independent third parties for similar or comparable transactions (in respect of the provision of financial services by the BOCOM Group to the Group) and on terms no less favourable than those offered by the Group to independent third parties for similar transactions (in respect of the provision of financial services by the Group to the BOCOM Group), (v) in accordance with the specified pricing policies and (vi) in compliance with, among other things, the Listing Rules and applicable laws and regulations.

The annual cap in respect of the transactions contemplated under the Financial Services Framework Agreement for the year ended 31 December 2024 and the respective actual amounts received/paid in 2024 are as follows:

	Annual cap for the year ended 31 December 2024 (HK\$ m	2024
Revenue received by the Group from the BOCOM Group	308.5	20.7
Fees and commissions paid by the Group to the BOCOM Group	97.1	7.3

In respect of the customer referral services provided by the BOCOM Group to the Group under the Financial Services Framework Agreement, the Company and BOCOM (Hong Kong Branch) have entered into a referral agreement dated 25 April 2017 (the "Referral Agreement") pursuant to which BOCOM (Hong Kong Branch) has undertaken to refer to the Group for its consideration to undertake all margin financing for secondary market transactions of existing and new customers of BOCOM (Hong Kong Branch), except margin financing for secondary market transactions of private banking customers of BOCOM (Hong Kong Branch).

Report of the Directors

On 29 January 2018, the Bank of Communications (Hong Kong) Limited (Merger) Ordinance (Chapter 1182 of the Laws of Hong Kong) (the "Ordinance") became effective. Pursuant to the Ordinance, the existing activities, assets and liabilities which constitute the retail banking business and private banking business of BOCOM (Hong Kong Branch) have been transferred to Bank of Communications (Hong Kong) Limited in accordance with the requirements of the Ordinance. Due to the aforementioned transfer and in light of the spirit underlying the Referral Agreement, on 29 January 2018, the Company and Bank of Communications (Hong Kong) Limited entered into a referral agreement (the "Further Referral Agreement") pursuant to which Bank of Communications (Hong Kong) Limited has undertaken to refer to the Group for its consideration to undertake all margin financing for secondary market transactions existing and new customers of Bank of Communications (Hong Kong) Limited, except margin financing for secondary market transactions of private banking customers of Bank of Communications (Hong Kong) Limited. The key terms of the Further Referral Agreement are the same as those of the Referral Agreement except that Bank of Communications (Hong Kong) Limited is a party to the Further Referral Agreement instead of BOCOM (Hong Kong Branch).

Bank of Communications (Hong Kong) Limited has confirmed to the Company that it has complied with the terms of the Further Referral Agreement for the year ended 31 December 2024 and (if applicable) provided all relevant information as reasonably requested by the Independent Non-executive Directors for their annual review.

In addition to the annual confirmation provided by Bank of Communications (Hong Kong) Limited, BOCOM (Hong Kong Branch) has also provided to the Company a confirmation regarding its compliance with the terms of the Referral Agreement for the year ended 31 December 2024 and (if applicable) provided all relevant information as reasonably requested by the Independent Non-executive Directors for their annual review.

Based on the confirmations and information (where applicable) provided by BOCOM (Hong Kong Branch) and Bank of Communications (Hong Kong) Limited, the Independent Non-executive Directors are not aware of any non-compliance with the terms of the Referral Agreement and Further Referral Agreement by BOCOM (Hong Kong Branch) and Bank of Communications (Hong Kong) Limited, respectively during the Year.

(b) Derivatives Transactions Framework Agreement

The Company entered into a derivatives transactions framework agreement (the "Derivatives Transactions Framework Agreement") with BOCOM on 25 April 2017 to govern all existing and future derivatives transactions between the Group and the BOCOM Group, with effect from the Listing Date and shall continue up to and including 31 December 2019. The Derivatives Transactions Framework Agreement shall be renewed automatically for successive periods of three years thereafter, subject to compliance with the then applicable requirements of the Listing Rules. The automatic renewal of the term of the Derivatives Transactions Framework Agreement for the three years ended 31 December 2022 was approved by the independent Shareholders at the extraordinary general meeting of the Company held on 14 June 2019. As the Company intends to continue to enter into transactions of similar nature after 31 December 2022, the automatic renewal of Derivatives Transactions Framework Agreement for three years ending 31 December 2025 was approved by the Board on 31 May 2022 and approved by the independent Shareholders at the extraordinary general meeting of the Company held on 29 June 2022. The derivatives transactions include commodity derivatives transactions with the BOCOM Group at specified prices and terms at the over-the-counter market and at an offshore commodity futures exchange on substantially similar prices with an insignificant spread and on otherwise identical commercial terms but in the opposite direction.

The Derivatives Transactions Framework Agreement provides that the derivatives transactions between the Group and the BOCOM Group must be (i) in the ordinary and usual course of business of the Group and the BOCOM Group, (ii) on an arm's length basis, (iii) on normal commercial terms or better to the Group, (iv) on terms no less favourable than those offered by the BOCOM Group to independent third parties for similar or comparable derivatives transactions and (v) in compliance with, among other things, the Listing Rules and applicable laws and regulations.

Report of the Directors

The annual cap in respect of the transactions contemplated under the Derivatives Transactions Framework Agreement for the year ended 31 December 2024 and the respective actual amounts received/paid in 2024 are as follows:

	Annual cap for the year ended 31 December 2024 (HK\$ n	31 December 2024
Trading gains or losses to the Group ^{Note 1}	103.2	-
Maximum fair value recorded as financial assets	70.2	-
Maximum fair value recorded as financial liabilities	70.2	-

Note:

^{1.} This does not include the trading gains or losses arising from the derivatives transactions in opposite directions to be entered into by the Group at offshore commodity futures exchanges (which do not constitute continuing connected transactions of the Company).

(c) Property Leasing Framework Agreement

The Company entered into a property leasing framework agreement with BOCOM (the "Property Leasing Framework Agreement") on 25 April 2017 to govern the leasing of properties by the Group from the BOCOM Group with effect from the Listing Date and shall continue up to and including 31 December 2019. The Property Leasing Framework Agreement shall be renewed automatically for successive periods of three years thereafter, subject to compliance with the then applicable requirements of the Listing Rules. The automatic renewal of the term of the Property Leasing Framework Agreement for the three years ended 31 December 2022 was approved by the Board on 26 March 2019. As the Company intends to continue to enter into transactions of similar nature after 31 December 2022, the automatic renewal of Property Leasing Framework Agreement for three years ending 31 December 2025 was approved by the Board on 31 May 2022.

The Property Leasing Framework Agreement provides that all the leasing transactions must be (i) in the ordinary and usual course of business of the Group and the BOCOM Group, (ii) on an arm's length basis, (iii) on normal commercial terms or better to the Group, (iv) at rentals determined by reference to the prevailing market rents and on terms no less favourable than those offered by the BOCOM Group to independent third parties for similar or comparable properties at the relevant locations and (v) in compliance with, among other things, the Listing Rules and applicable laws and regulations.

The maximum total value of right-of-use assets related to the leases entered into by the Group for the lease of properties from the BOCOM Group for the year ended 31 December 2024 and the actual amount paid in 2024 are as follows:

	Annual cap	Actual amount
	for the	for the
	year ended	year ended
	31 December	31 December
	2024	2024
	(HK\$ m	nillion)
Total value of right-of-use assets Note 1	124.0	65.2

Note:

1. As the Hong Kong Financial Reporting Standards 16 is applicable to the Group, the Group recognizes the transactions contemplated under the Property Leasing Framework Agreement as acquisition of right-of-use-asset and a lease liability at the date which the leased asset is available for the use under the Property Leasing Framework Agreement where the relevant member(s) of the Group acts as a lessee. They are initially measured on a present value basis and depreciated over the shorter of the asset's useful life or the lease term on a straight line basis. The annual cap represents the total value of right-of-use assets related to the leases which has been or anticipated to be entered into by the Group in the relevant year under the Property Leasing Framework Agreement.

(d) Financial Technology Services Framework Agreement

The Company entered into a financial technology services framework agreement (the "Financial Technology Services Framework Agreement") on 1 December 2020 with BOCOM to govern the existing and future provision of financial technology services between the Group and the BOCOM Group with effect from 24 December 2020 and shall continue up to and including 31 December 2022. The Financial Technology Services Agreement shall be renewed automatically for successive periods of three years thereafter, subject to compliance with the then applicable requirements of the Listing Rules. As the Company intends to continue to enter into transactions of similar nature after 31 December 2022, the automatic renewal of the Financial Technology Services Framework Agreement for the three years ending 31 December 2025 was approved by the Board on 31 May 2022 and approved by the independent Shareholders at the extraordinary general meeting of the Company held on 29 June 2022.

Under the Financial Technology Services Framework Agreement, the Group provides the following financial technology services to the BOCOM Group:

- i. computer software development, information system operation and maintenance services and information system integration services; and
- ii. information system consultancy services.

The Financial Technology Services Framework Agreement provides that the provision of financial technology services by the Group to the BOCOM Group must be (i) in the ordinary and usual course of business of the Group and the BOCOM Group, (ii) on an arm's length basis, (iii) on normal commercial terms or better to the Group, (iv) on terms no less favourable than those offered by the Group to independent third parties for similar or comparable financial technology transactions, (v) in accordance with the specified pricing policies and (vi) in compliance with, among other things, the Listing Rules and applicable laws and regulations.

The annual caps in respect of the transactions under the Financial Technology Services Framework Agreement for the year ended 31 December 2024 and the respective actual amounts received in 2024 are as follows:

5	Annual cap for the year ended 31 December 2024 (RMB m	31 December 2024
Computer software development, information system operation and maintenance services and information system integration services	1,250.0	131.7 (HK\$141.1 million)
Information system consultancy services	1,000.0	-

(e) Digital RMB Marketing Service Framework Agreement

BOCOM Financial Technology, a wholly-owned subsidiary of the Company, entered into a digital RMB marketing service project cooperation framework agreement (the "Digital RMB Marketing Service Framework Agreement") on 6 March 2024 with BOCOM to govern the provision of services, including fund channels provision, marketing fund advance (in the form of digital red envelopes, discounts and rebates) and settlement, visual and interaction design, platform technology development, testing, operation and maintenance, event configuration and rights issuance, campaign promotion, marketing and operation, and/or customer service, by BOCOM Financial Technology to BOCOM and/or its branches with effect from 6 March 2024 and shall continue up to and including 3 March 2025.

The Digital RMB Marketing Service Framework Agreement provides that the service fee will be determined based on the following formula: actual amount of marketing fund being advanced x (1 + service fee rate (tax inclusive)). The actual service fee rate to be charged by BOCOM Financial Technology for each specific order will be determined at arm's length and on a fair and reasonable basis with reference to a number of factors, including but not limited to (i) the capital costs incurred by BOCOM Financial Technology for advancing marketing funds with respect to the particular campaign; (ii) the service scope, nature and complexity of the particular campaign; (iii) the expected labour costs of the particular campaign (determined based on the number of employees expected to be needed to perform the services, the number of hours required from such employees to perform the services and the past hourly wages of the relevant employees); and (iv) the service fee rates for similar services charged by other independent service providers winning open tenders for similar services (such information will be obtained from the public domain).

The Digital RMB Marketing Service Framework Agreement expired on 3 March 2025. BOCOM Financial Technology entered into the second digital RMB marketing service project cooperation framework agreement with BOCOM on 4 March 2025 for a term commencing from 4 March 2025 to 3 March 2026.

The annual cap in respect of the transactions contemplated under the Digital RMB Marketing Service Framework Agreement for the period from 6 March 2024 to 31 December 2024 and the respective actual amounts received in 2024 are as follows:

Annua	ial cap Actual amo	ount
for the p	period for the pe	riod
from 6 l	March from 6 Ma	arch
20	024 to 202	4 to
31 Dece	ember 31 Decem	nber
	2024 2	2024
	(RMB million)	

Service fee charged and marketing funds advanced by BOCOM Financial Technology

34.914 1.0 (HK\$1.1 million)

Report of the Directors

Confirmation of Independent Non-executive Directors

The Independent Non-executive Directors have reviewed the above continuing connected transactions and confirmed that:

- (i) the above continuing connected transactions have been entered into in the ordinary and usual course of business of the Group;
- (ii) the above continuing connected transactions have been entered into on normal commercial terms or better; and
- (iii) the above continuing connected transactions have been entered into in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

Confirmation of auditor

The auditor of the Company has reviewed the above continuing connected transactions and confirmed that:

- (i) nothing has come to its attention that causes it to believe that the continuing connected transactions have not been approved by the Board;
- (ii) for transactions involving the provision of goods or services by the Group, nothing has come to its attention that causes it to believe that the continuing connected transactions were not, in all material respects, in accordance with the pricing policies of the Group;
- (iii) nothing has come to its attention that causes it to believe that the continuing connected transactions were not entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (iv) with respect to the aggregate amount of the continuing connected transactions, nothing has come to its attention that causes it to believe that such continuing connected transactions have exceeded the annual caps as set by the Company.

The related party transactions in respect of items denoted with "*" as disclosed in Note 36 to the consolidated financial statements constituted connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules and the Company has complied with the applicable disclosure requirements in accordance with Chapter 14A of the Listing Rules in relation to the connected transactions and continuing connected transactions conducted during the year ended 31 December 2024.

ENVIRONMENTAL AND SOCIAL MATTERS

In order to further promote the sustainable development work of the Group and to implement the concept of sustainable development throughout the Group's daily operations, the Company has formulated the Administrative Measures for the Environmental, Social and Governance (ESG) Task Force of BOCOM International, which aims to clarify the ESG Task Force structure, and specify the responsibilities of the Task Force members and reporting procedures for sustainable development work. Meanwhile, the Group actively promotes green office tips to achieve energy and resource savings and carried out environmental protection measures including saving paper, saving electricity, reasonable use of vehicles, support of green finance development and so on.

The Group believes that talent is the driving force for corporate development and is also an important intellectual asset. The human resources department of the Group has developed the Human Resources Management System of BOCOM International, which aims to regulate matters including recruitment and dismissal, promotion and training, compensation and benefits as well as working hours and holiday arrangements. During the year ended 31 December 2024 and up to the date of this annual report, the Group has not experienced any material labour disputes that have affected our operations and the relationship with employees has been satisfactory.

The Group offers comprehensive and integrated financial services and products that fulfill the various investment and financing needs of clients to create value for clients continuously. The Group has also formulated the Regulations on the Purchase and Management of Fixed Asset of BOCOM International, which establish fair and transparent codes for suppliers' selection and management to minimise environmental and social risks in the supply chains. During the year ended 31 December 2024 and up to the date of this annual report, the Group has no material disputes between the clients and/or suppliers.

Details of the Company's compliance with the relevant provisions set out in the Environmental, Social and Governance Reporting Guide in Appendix C2 to the Listing Rules for the Year are set out in the "Corporate Social Responsibility Report" section of this annual report.

COMPLIANCE WITH LAWS AND REGULATIONS

The major laws and regulations that have a significant impact on the Group's business include the Companies Ordinance, the SFO, the Listing Rules and the Anti-Money Laundering and Counter-Terrorist Financing Ordinance (Chapter 615 of the Laws of Hong Kong). During the year ended 31 December 2024 and up to the date of this annual report, the Group has implemented policies and procedures to ensure compliance with the relevant laws and regulations.

During the year ended 31 December 2024 and up to the date of this annual report, as far as the Board and management are aware, there was no material breach of or non-compliance with the applicable laws and regulations by the Group that have a significant impact on the businesses and operations of the Group.

Report of the Directors

CORPORATE GOVERNANCE

The Company is committed to maintaining good corporate governance. Information on the corporate governance principles and practices adopted by the Company is set out in the "Corporate Governance Report" section of this annual report.

EVENT AFTER THE YEAR UNDER REVIEW

There was no significant event after the reporting period and up to the date of this report.

INDEPENDENT AUDITOR

The consolidated financial statements for the year ended 31 December 2024 have been audited by KPMG who will retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of auditor of the Company will be proposed at the upcoming annual general meeting.

By order of the Board

XIAO Ting

Chairman and Non-executive Director

Hong Kong, 20 March 2025

The Company is committed to generating long-term value for Shareholders by maintaining good corporate governance and promoting transparency and accountability. The Company has adopted corporate governance guidelines and established risk management and internal control processes to achieve effective corporate governance and to monitor, evaluate and manage the principal risks assumed by the Group in its ordinary course of business.

CORPORATE GOVERNANCE PRACTICES

The Company has adopted the Corporate Governance Code of the Listing Rules as its own code of corporate governance. During the year ended 31 December 2024, the Company has complied with all the code provisions set out in part 2 of the Corporate Governance Code.

CORPORATE CULTURE

BOCOM International seizes cross-border business opportunities from the stock connect programs and takes full advantage of our background as a securities firm within a banking group to provide one-stop financial services for global customers, with building a comprehensive financial services institution with global influence and market competitiveness in the region being its long-term strategic development goal. In addition, BOCOM International upholds the corporate culture of "being pragmatic, innovative & enterprising and responsible" and strictly follows the risk appetite of "being stable, prudent and compliant". As a Sino-funded and listed enterprise, BOCOM International actively assumes its social responsibilities and makes its utmost efforts to contribute to the safety, stability and prosperity of Hong Kong, to achieve the organic unity among the Group's corporate culture, value and development strategies, thereby establishing its image as a responsible corporate citizen, and is committed to creating greater value for its customers and Shareholders.

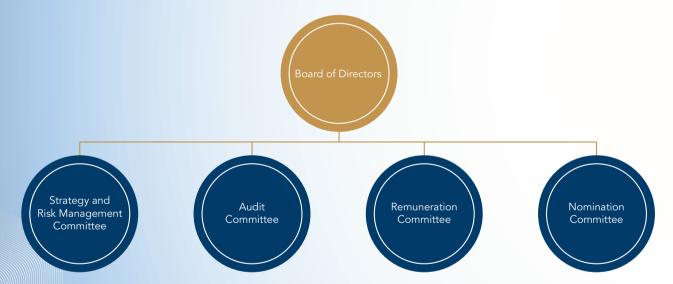
The Board and senior management of the Group set an example by valuing, and continuing to enhance, corporate culture construction, and strive to promote its corporate culture and value across the Group. The Board conducts regular self-assessment, and will make optimisation based on assessment results and Directors' feedback. Furthermore, through good staff trainings, continuous optimisation of staff incentive and accountability systems, propaganda enhancement, etc., the Group facilitates its staff recognising its corporate culture and value, so as to achieve development cohesion.

CORPORATE GOVERNANCE FRAMEWORK

THE BOARD

Roles and Responsibilities of the Board and the Senior Management

The Board oversees the overall business and affairs of the Group. It sets the overall strategy and long-term objectives of the Group. The Board is also responsible for establishing risk management and internal control policies, assessing the effectiveness of the internal control systems of the Group and reviewing the Group's operational and financial performance. The Board acts objectively to ensure decisions are made in the best interests of the Company. For operational efficiency, the Board has established the Strategy and Risk Management Committee, the Audit Committee, the Remuneration Committee and the Nomination Committee to, among other things, support the Board in studying and formulating the Company's development plans and reviewing the effectiveness of the Group's risk management and internal control systems. Each committee has specific terms of reference setting out its authority and duties. The following diagram sets out the Company's corporate governance framework:



The daily management and administrative functions of the Group are delegated to the senior management. The matters delegated to senior management include the implementation of the corporate governance policies and the operations of the Group's business in accordance with the operating strategies as approved by the Board. The delegated functions and work tasks are reviewed regularly by the Board and clear guidance on the senior management's authority is provided. The senior management is required to report and seek approval from the Board on material decisions. The Board reviews the performance of management and ensures that management has sufficient resources to meet their objectives.

The Board is responsible for the corporate governance of the Company. The Board has formulated corporate governance policies and will review them regularly with regard to the circumstances of the Group and pursuant to the Corporate Governance Code as amended from time to time. The Board's main corporate governance duties include:

- (a) to develop and review policies and practices on corporate governance;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance where applicable to employees and Directors; and
- (e) to review the Company's compliance with the Corporate Governance Code and disclosure in the corporate governance report.

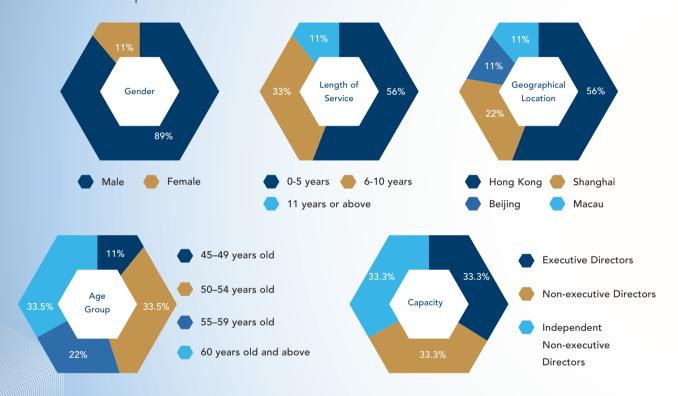
Chairman and Chief Executive

During the Year, Mr. TAN Yueheng, the Chairman and an Executive Director of the Company, provided leadership for the Board and ensured that the Board worked effectively and performed its responsibilities. Mr. XIE Jie, appointed on 27 March 2024 succeeding Ms. ZHU Chen as the Chief Executive Officer and an Executive Director of the Company, is responsible for the day-to-day management of business of the Group.

On 20 January 2025, Mr. XIAO Ting has been appointed as the Chairman and Non-executive Director of the Company whereas Mr. TAN Yueheng has remained as an Executive Director of the Company after he ceased to be the Chairman of the Company due to work requirements.

Board Composition

As at 31 December 2024, the Board consists of 9 Directors, comprising 3 Non-executive Directors, Mr. SHAN Zengjian, Ms. ZHU Chen and Mr. WANG Yongqing (resigned on 20 January 2025); 3 Executive Directors, Mr. XIE Jie, Mr. WANG Xianjia and Mr. TAN Yueheng; and 3 Independent Non-executive Directors, Mr. TSE Yung Hoi, Mr. MA Ning and Mr. LIN Zhijun. The Board has maintained an appropriate mix of expertise and experience in industry knowledge, business management, regulatory compliance and risk management to enable it to carry out its duties effectively. The Directors' biographical details are set out in the "Biographies of Directors and Senior Management" section of this annual report. An analysis of the Board's composition as at 31 December 2024 is set out below:



During the Year, the Company had 3 Independent Non-executive Directors representing over one-third of the Board with 1 Independent Non-executive Director possessing appropriate professional accounting or related financial management expertise as required under Rule 3.10 of the Listing Rules.

Before their appointment as Directors became effective, each of Mr. XIAO Ting, Mr. XIE Jie and Mr. WANG Yongqing has obtained the legal advice referred to under Rule 3.09D of the Listing Rules from the Company's legal adviser as to Hong Kong laws on 10 January 2025 and 26 March 2024 respectively, and has confirmed that he understood his obligations as a Director.

As at the date of this report, to the best knowledge of the Board, there is no financial, business or family relationship among members of the Board or the Chief Executive.

The Company has received from each of the Independent Non-executive Directors a confirmation of independence and considers all of them to be independent and meet the independence guidelines set out in Rule 3.13 of the Listing Rules.

Re-election of Directors

Each Director has entered into a letter of appointment with the Company and will continue thereafter until terminated by either party giving to other not less than 3 months' notice in writing. In accordance with the Articles of Association, one-third of the Directors for the time being or, if the number is not a multiple of three, the number nearest to but not less than one-third, shall retire from office by rotation. The Directors to retire every year will be those who have been in office the longest since their last re-election or appointment and will be eligible for re-election at the annual general meeting of the Company.

All Directors to be appointed or re-elected will be assessed and recommended by the Nomination Committee to the Board.

Board Diversity and Selection of Directors

The board diversity policy of the Company sets out objectives for the Company to ensure that its Board has the appropriate balance of skills, experience, diversity of perspectives that are required to support the execution of its business strategies and maintain the effectiveness of the Board's decision making. After the review of the board diversity policy of the Company and the review of the current Board members and structure, in order to achieve a balanced board as a whole, appointments and re-elections to the Board will be made on merit and factors including but not limited to gender, age, cultural and educational background, ethnicity, geographical location, professional experience, skills, knowledge, independence, length of service and benefits and contributions to the Board. Therefore, during the Year, the Company, in terms of gender diversity, sets the target of appointing at least 1 female Director in order to achieve a female representation on the Board. The Board currently has 1 female Director and has achieved the gender diversity target. Furthermore, the Group is committed to upholding and embracing employees with different backgrounds, culture and gender where 49.7% of our staff (including the senior leadership roles) were female. For details on the diversity in workforce, please refer to the "Corporate Social Responsibility Report" of this annual report.

The Nomination Committee will take into account the related requirements of the board diversity policy of the Company, in the nomination and selection of Directors. In accordance with the nomination policy of the Company, candidates will be considered from a wide range of backgrounds and on merit based on objective criteria, and potential candidates for directorships will be sought through appropriate means including advertisements or external consultants, where necessary. In reviewing and recommending to the Board of any new Director appointment, the Nomination Committee will consider the following non-exhaustive factors:

- the structure, size and composition (including the skills, knowledge and experience, etc.) required for the Board;
- succession plans for the Directors and other senior executives, taking into account the challenges and opportunities faced by the Company, and the skills and experience that are therefore needed for the Board in the future;

- the leadership needs of the Group, with a view to ensuring the continued ability of the Group to compete effectively in the marketplace;
- the candidate's merit and time and commitment to the position;
- the independence of independent non-executive Directors (where applicable); and
- independent views and inputs available to the Board.

The Nomination Committee will review the board diversity policy at least annually and monitor the implementation to ensure continued effectiveness and compliance with regulatory requirements and good corporate governance practices.

Directors' Professional Training and Development

Directors participate in appropriate continuous professional trainings to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. The Company provides the latest information and reading materials to Directors relating to the Listing Rules, SFO, Anti-Money Laundering and Counter-Terrorist Financing Ordinance and relevant statutory and regulatory guidelines on the obligations and duties of a director of a listed company on a timely basis. The Company also invites professional advisers to conduct on-site intensive trainings for Directors and senior management to refresh and strengthen their knowledge of corporate governance practices and provides them with updates on the latest developments of relevant policies, rules and regulations. According to the records provided by the Directors and maintained by the Company, the training received by the Directors during the year ended 31 December 2024 is summarised as follows:

	Types of training Attending in-house		
Disease	Reading materials/ articles ^{Note (1)}	briefings/seminars/ workshops/forums/ conferences ^{Note (2)}	
Directors	articles "Garage"	conferences	
Non-executive Directors	,	,	
Mr. SHAN Zengjian Ms. ZHU Chen Note (3)	, ,	./	
Mr. WANG Yongqing Note (4)	/	<i>'</i>	
34 3			
Executive Directors			
Mr. XIE Jie Note (5)	✓	✓	
Mr. WANG Xianjia	√	✓	
Mr. TAN Yueheng	✓	✓	
Independent Non-executive Directors			
Mr. TSE Yung Hoi	1		
Mr. MA Ning	1	1	
Mr. LIN Zhijun	1	1	

Notes:

- (1) Materials/articles, newspapers and journals on updates on relevant statutory and regulatory requirements and environmental, social and governance reporting.
- (2) In-house briefings/seminars/workshops/forums/conferences related to topics including developments on the financial and economic environment, business and market changes, directors' power and duties under the regulatory requirements, and their responsibilities and continuing obligations, updates on rules and regulatory requirements, anti-bribery and anti-corruption regulatory requirements and trends in Hong Kong.
- (3) Redesignated from Executive Director to Non-executive Director with effect from 27 March 2024.
- (4) Appointed on 27 March 2024 and resigned on 20 January 2025.
- (5) Appointed on 27 March 2024.

Board Meetings and Board Committees Meetings

The Board is scheduled to meet at least four times a year to discuss the Group's business development, operations and financial performance. At least 14 days' advance notice is given for all regular Board meetings to give all Directors an opportunity to attend and to include matters for discussion in the agenda. The Articles of Association provides for the Board meetings and Board committee meetings to be held by way of electronic means of communication. All Directors are provided with the meeting agenda and board papers at least 3 days before the meetings. The Directors have access to the management for enquiries and to obtain further information, and when required, may seek independent professional advice at the Company's expense. Minutes of meetings are kept by the Company Secretary. The management provides all Directors with monthly updates to ensure that they are kept informed of the Group's performance, position and prospects and assist them in discharging their duties.

The attendance records of Directors at Board and Board committee meetings for the year ended 31 December 2024 are set out as follows:

	No. of Meetings Attended/Held During Each Director's Tenure				
Name of Directors	Board	Strategy and Risk Management Committee	Audit Committee	Remuneration Committee	Nomination Committee
Name of Directors	Doard	Committee	Committee	Committee	Committee
Non-executive Directors					
Mr. SHAN Zengjian Note (2)	9/10	9/9	2/2	2/3	2/2
Ms. ZHU Chen Note (3)	10/10	9/9	_	1/1	1/1
Mr. WANG Yongqing Note (4)	7/7	8/8	1/1	_	1/1
Executive Directors					
Mr. XIE Jie Note (5)	7/7	8/8	_	_	_
Mr. WANG Xianjia Note (6)	10/10	9/9	_	2/2	2/2
Mr. TAN Yueheng Note (7)	10/10	9/9	_	_	_
Independent Non-executive Directors					
Mr. TSE Yung Hoi	10/10	_	2/2	3/3	3/3
Mr. MA Ning Note (8)	10/10	_	1/1	3/3	3/3
Mr. LIN Zhijun	10/10	_	2/2	3/3	3/3

Notes:

- (1) Decisions at Board meetings and committee meetings are made by vote. Directors with material interests in matters were not involved in discussions and abstained from voting on the relevant resolutions.
- (2) Ceased to be a member of the Nomination Committee with effect from 27 March 2024.
- (3) Redesignated from Executive Director to Non-executive Director and appointed as a member of the Remuneration Committee and the Nomination Committee with effect from 27 March 2024.
- (4) Appointed as a Non-executive Director, and a member of the Strategy and Risk Management Committee, the Audit Committee and the Nomination Committee with effect from 27 March 2024 and resigned as a Non-executive Director, and ceased to be a member of the Strategy and Risk Management Committee, the Audit Committee and the Nomination Committee with effect from 20 January 2025.
- (5) Appointed as an Executive Director and a member of the Strategy and Risk Management Committee with effect from 27 March 2024.
- (6) Ceased to be a member of the Remuneration Committee and the Nomination Committee with effect from 27 March 2024.
- (7) Ceased to be the Chairman of the Company and the chairman of Strategy and Risk Management Committee with effect from 20 January 2025.
- (8) Appointed as a member of the Audit Committee with effect from 27 March 2024.

During the Year, the Chairman met once with the Independent Non-executive Directors without the presence of the other Directors to exchange views and recommendations on the business management and strategic development of the Group.

Mechanisms Established for the Board to Receive Independent Views and Inputs

There are established mechanisms that independent views and inputs are available to the Board. Each Director may express independent views and inputs on decision-making matters. If necessary, Directors are entitled to have independent access to the senior management of the Company and obtain further information to perform their duties, and also have the right to seek advice from independent professional advisors at the Company's expense. The Board shall comprise at least three Independent Non-executive Directors, representing no less than one-third of the Board member. A reasonably balanced composition of Executive Directors and Non-executive Directors (including Independent Non-executive Directors) shall be kept to ensure there is a strong independent element on the Board. When appointing Directors, the Nomination Committee may seek potential candidates through appropriate means including advertisements or external consultants, where necessary. In assessing suitability of candidates, the Nomination Committee will review their qualification, skills, knowledge, views and independence (only applicable to the appointment of Independent Non-executive Directors) having regard to the nomination policy and the board diversity policy of the Company. The Nomination Committee also assesses the time commitment devoted by and independence of Independent Non-executive Directors annually. The Directors are required to comply with requirements of relevant laws and regulations as well as the Articles of Association regarding the declaration of interest conflicts and abstention from voting. During the Year, the Board reviewed and considered the above mechanisms and the implementation of them were effective.

Directors' Securities Transactions

The Company has adopted the Model Code as set out in Appendix C3 to the Listing Rules as its code of conduct regarding securities transactions by the Directors. All Directors confirmed that they had complied with the Model Code during the year ended 31 December 2024 in response to specific enquiry made by the Company.

Directors' and Officers' Liabilities Insurance

The Company has arranged appropriate insurance cover in respect of legal actions taken against its Directors and officers. The insurance coverage will be reviewed on an annual basis to ensure that the Directors and officers are adequately protected against potential legal liabilities.

BOARD COMMITTEES

Strategy and Risk Management Committee

The primary duties of the Strategy and Risk Management Committee are to support the Board in studying and formulating the Company's development plans and reviewing the effectiveness of the Group's risk management and internal control systems. As at the end of the Year, the Strategy and Risk Management Committee comprised 6 members, namely, Mr. TAN Yueheng, Mr. XIE Jie and Mr. WANG Xianjia, all of whom are Executive Directors and Mr. SHAN Zengjian, Ms. ZHU Chen and Mr. WANG Yongqing, all of whom are Non-executive Directors. Mr. TAN Yueheng served as the chairman of the Strategy and Risk Management throughout the Year. Mr. XIE Jie and Mr. WANG Yongqing were appointed as members of the Strategy and Risk Management Committee with effect from 27 March 2024.

For the year ended 31 December 2024, the Strategy and Risk Management Committee held 9 meetings. The main duties and major works performed by the Strategy and Risk Management Committee included the review and approval of the recommendations to the Board on:

- the reports on the Group's risk management functions and risk appetite execution;
- the reports on the Group's business and operation management;
- the reports on the implementation of Group's assets allocation plan;
- the reports on implementation of the Group's budgeting;
- the policies and systems relating to the corporate governance, the effectiveness of the risk management and internal control systems of the Group; and
- the Group's business development directions and strategic plan.

Mr. XIAO Ting, the Non-executive Director, has been appointed as the chairman of the Strategy and Risk Management Committee with effect from 20 January 2025 and Mr. WANG Yongqing ceased to be a member of the Strategy and Risk Management Committee on the same day.

Audit Committee

The primary duties of the Audit Committee are to oversee the financial reporting system and internal audit functions of the Group, review the financial information of the Group and consider issues relating to the external auditor and its appointment. As at the end of the Year, the Audit Committee comprised 5 members, namely, Mr. LIN Zhijun (Chairman), Mr. TSE Yung Hoi and Mr. MA Ning, all of whom are Independent Non-executive Directors, and Mr. SHAN Zengjian and Mr. WANG Yongqing, both of whom are Non-executive Directors. Mr. MA Ning and Mr. WANG Yongqing were appointed as members of the Audit Committee with effect from 27 March 2024.

For the year ended 31 December 2024, the Audit Committee held 2 meetings. The main duties and major works performed by the Audit Committee during the Year included the review and approval of the recommendations to the Board on:

- the annual results of the Group for the year ended 31 December 2023, the 2023 annual results announcement and the 2023 annual report;
- the interim results of the Group for the six months ended 30 June 2024, the 2024 interim results announcement and the 2024 interim report;
- the effectiveness of the Group's financial reporting system and internal audit function; and
- re-appointment of auditor.

Mr. WANG Yongqing ceased to be a member of the Audit Committee with effect from 20 January 2025.

Remuneration Committee

The primary duties of the Remuneration Committee are to make recommendations to the Board on the Company's policies and structure for the remuneration of Directors and senior management and on the establishment of formal and transparent procedures for developing remuneration policies, assessing the performance of Executive Directors, make recommendations to the Board on the remuneration packages of individual Executive Directors and senior management and review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules. As at the end of the Year, the Remuneration Committee comprised 5 members, namely, Mr. TSE Yung Hoi (Chairman), Mr. MA Ning and Mr. LIN Zhijun, all of whom are Independent Non-executive Directors, and Mr. SHAN Zengjian and Ms. ZHU Chen, both of whom are Non-executive Directors. Ms. ZHU Chen was appointed as a member of the Remuneration Committee with effect from 27 March 2024. Mr. WANG Xianjia ceased to be a member of the Remuneration Committee on 27 March 2024.

For the year ended 31 December 2024, the Remuneration Committee held 3 meetings. The main duties and major works performed by the Remuneration Committee during the Year included the review and approval of the recommendations to the Board on:

- the overall remuneration packages of the Company; and
- the remuneration of the appointed Chief Executive Officer and Executive Director, the appointed Non-executive Director and the redesignated Non-executive Director.

Nomination Committee

The primary duties of the Nomination Committee are to review the structure, size and composition of the Board, assess the independence of the Independent Non-executive Directors, make recommendations to the Board on the appointment and re-appointment of Directors and succession planning for Directors and review the implementation and effectiveness of board diversity policy of the Company. The nomination of Directors shall be made in accordance with the criteria set out in the nomination policy, with due regard for the benefits of board diversity, as set out under the board diversity policy of the Company. For details please refer to the "Board Diversity and Selection of Directors" section of this report.

As at the end of the Year, the Nomination Committee comprised 5 members, namely, Mr. MA Ning (Chairman), Mr. TSE Yung Hoi and Mr. LIN Zhijun, all of whom are Independent Non-executive Directors, and Ms. ZHU Chen and Mr. WANG Yongqing, both of whom are Non-executive Directors, appointed as members of the Nomination Committee with effect from 27 March 2024. Mr. SHAN Zengjian, a Non-executive Director, and Mr. WANG Xianjia, an Executive Director, ceased to be members of the Nomination Committee with effect from 27 March 2024.

For the year ended 31 December 2024, the Nomination Committee held 3 meetings. The main duties and major works performed by the Nomination Committee during the Year included the review, approval of and recommendations to the Board on:

- the existing structure of the Board, Directors' performance, diversity of the Board, independence of the Independent Non-executive Directors;
- re-election of the Directors;
- adjustments on the composition of Board Committees; and
- redesignation of Non-executive Director and appointment of the Chief Executive Officer and Executive Director and Non-executive Director.

Mr. WANG Yongqing ceased to be a member of the Nomination Committee with effect from 20 January 2025.

COMPANY SECRETARY

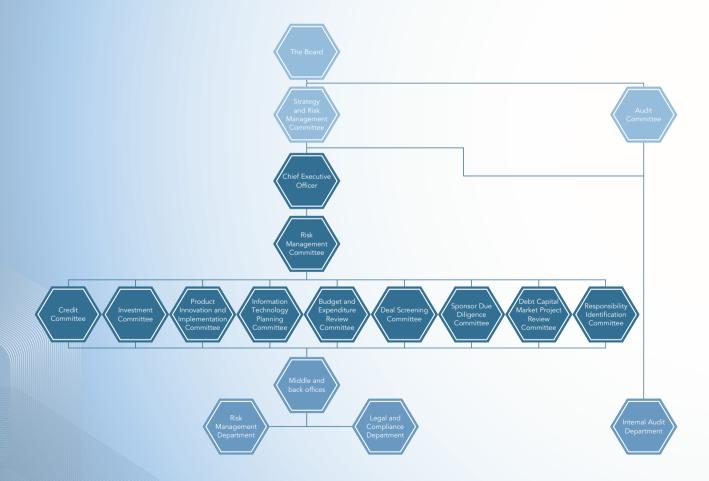
Ms. YI Li has developed a good understanding of the Listing Rules and obtained relevant experience. The Stock Exchange has confirmed that Ms. YI is qualified to act as the company secretary of the Company under Rule 3.28 of the Listing Rules. The Company does not engage any external service provider as the company secretary.

Ms. YI has taken no less than 15 hours of the relevant professional training during the Year as required under Rule 3.29 of the Listing Rules.

RISK MANAGEMENT AND INTERNAL CONTROL

The Company is committed to upholding good corporate governance and has established comprehensive risk management and internal control processes to monitor, evaluate and manage the principal risks assumed in the ordinary course of the Group's business. The Group strives to reduce the uncertainties related to its business strategies, seeks to achieve a balance between business development and risk management efficiency, and proactively builds its risk management culture into every level of the Group.

The Group has established a three-tier risk management structure consisting of (i) the Board (including the Board Committees); (ii) a risk management committee and special committees and (iii) the relevant middle and back offices in charge of the execution of risk management processes. The following chart illustrates our risk management framework:



The Board, with the support from the Strategy and Risk Management Committee, is responsible for establishing the Group's overall risk management framework, overseeing the Group's risk management processes, reviewing and approving the Group's risk management and internal control policies and strategies, and assessing the effectiveness of the Group's risk management and internal control systems. During the daily operation management, the Risk Management Committee led by the management is the decision-making body of risk management. Its primary responsibilities include: (i) reviewing the risk management objectives of the Group according to the risk management strategies determined by the Board and senior management, and formulating overall policies, tactics and management procedures regarding overall risk management; (ii) determining risk mitigation plans for major risk management events, and monitoring the implementation of the risk management systems, rules and procedures at each line of responsibility within the Group; (iii) assessing periodically the Group's overall risk management performance, risk tolerance level and the effectiveness of the internal control policies of the Group; and (iv) supervising the special committees under its auspices in their respective risk management work.

The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Company has implemented various risk management and internal control measures to manage the risks (including environmental, social and governance risks) associated with the business activities of the Group. Details relating to the principal risks faced by the Group are set out in "Management Discussion and Analysis" in this annual report. The internal audit department of the Group is responsible for auditing and examining the effectiveness and implementation of the risk management procedures and conducting an overall evaluation of the risk management systems of the Group. The internal audit department of the Group reports to the Strategy and Risk Management Committee annually to assist the Committee to assess the effectiveness of the Group's risk management and internal control systems. The Audit Committee shall supervise and assess the work of the internal audit function. The above matters shall be ultimately reported to the Board. At least once a year the Audit Committee shall meet with the external auditor and internal audit department separately without the Executive Directors or management being present.

The Company has established a whistleblowing policy and system for employees and related third parties to report any misconduct, malpractice or irregularity within the Group, in confidence and anonymity, with the Audit Committee. Also, the Group has established policies and systems to promote and support the anti-corruption laws and regulations. For details, please refer to the "Corporate Social Responsibility Report" of this annual report.

The Board and the Strategy and Risk Management Committee with the assistance of the senior management, have conducted a review of the effectiveness of the Group's risk management and internal control systems for the Year, covering all material controls including financial, operational and compliance controls. The Board acknowledges that it is responsible for the risk management and internal control systems of the Group and considers that such systems are effective and adequate.

CONSTITUTIONAL DOCUMENTS

The amended Articles of Association were adopted on 25 April 2017 and have taken effect on the Listing Date. There were no amendments to the Articles of Association during the Year.

SHAREHOLDERS' RIGHTS AND COMMUNICATION WITH SHAREHOLDERS

Shareholders' Communication Policy

The Company has adopted a shareholders' communication policy to ensure Shareholders, investment community, including potential investors and analysts, are provided with timely and equal access to the information related to the Company, including but not limited to its financial performance, strategic goals and plans, material development, governance and risks, to allow Shareholders to exercise their rights in an informed manner, as well as enable Shareholders, the investors and stakeholders to actively communicate with the Company. In June 2024, to promote better engagement with and maximise participation by the Shareholders, the Company held an annual general meeting through hybrid meeting where Shareholders were able to attend, raise questions and vote electronically through the online platform. Interim and annual results and reports as well as other corporate communications were published within the time frame and in accordance with the Listing Rules. The Company also made use of various communication channels, including company website, press releases, media interviews and Wechat Official Account, etc. to keep Shareholders, investors and other stakeholders of the latest developments of the Group. The Company would communicate with investors via its investor mailbox (ir@bocomgroup.com) in timely manner and hold investor conferences/roadshows and analyst conferences from time to time as appropriate. During the Year, the Board reviewed the shareholders engagement and communication activities and was satisfied with the implementation and effectiveness of the above shareholders' communication policy.

General Meetings

The Company recognises the importance of timely disclosure of information, which will enable Shareholders and investors to make informed investment decisions. The annual general meetings provide an opportunity for the Shareholders to communicate directly with the Directors. The Company encourages the Shareholders to attend the annual general meetings of the Company. The Directors and Chairman of each of the Strategy and Risk Management Committee, Audit Committee, Remuneration Committee, Nomination Committee (or a delegated member of the Committee), as well as the Chairman of the independent board committee (if applicable) and members of senior management will normally attend the annual general meetings of the Company to answer queries about the Group's business. All the then Directors, including Mr. TAN Yueheng, Mr. XIE Jie, Mr. WANG Xianjia, Mr. SHAN Zengjian, Ms. ZHU Chen, Mr. WANG Yongqing, Mr. TSE Yung Hoi, Mr. MA Ning and Mr. LIN Zhijun, attended the annual general meeting of the Company held on 27 June 2024 in person or by electronic means. Representative from KPMG, the auditor, was also present at the annual general meeting, together with the Directors, to respond to enquiries raised by the Shareholders, if any.

The circulars for the annual general meetings will be published at least 21 days before the meeting on the Company's website (www.bocomgroup.com) and the Stock Exchange's website (www.hkexnews.hk). All voting of the resolutions at the general meetings will be taken by poll pursuant to the Listing Rules and the poll results will be published on the above websites. Corporate communications with Shareholders will be posted on the Stock Exchange's website and the Company's website for Shareholders' information. Shareholders may make written request to the Company's share registrar to receive corporate communications in printed form for a valid period, if they so wish.

Dividend Policy

The Board has adopted a dividend policy. The Company aims to provide stable and sustainable returns to Shareholders. The Board will consider the results of operations, profits, financial position, cash requirements and available cash, capital expenditure and future development needs of the Group in recommending a dividend payment and deciding the amount thereof, or adopting scrip dividend schemes and other appropriate alternatives to provide returns to Shareholders.

The Company does not guarantee the payment of any specific amount of dividend during the specified period. The dividend payment will be subject to the Articles of Association and statutory and regulatory restrictions upon the payment of dividends. The Board reviews the dividend policy from time to time.

Procedures for Shareholders to Convene an Extraordinary General Meeting

According to the Companies Ordinance, one or more Shareholders representing at least 5% of the total voting rights of all members having the right to vote at general meetings of the Company may request that the Directors call a general meeting. The request must state the general nature of the business to be dealt with at the meeting and may include the text of a resolution that may properly be moved and is intended to be moved at the meeting. The requisition must be authenticated by the person(s) making it and should be sent to the Company in hard copy form (by depositing it at the registered office of the Company for the attention of the Board) or in electronic form (by email to ir@bocomgroup.com).

Procedures for Shareholders to Put Forward Proposals at General Meetings

According to the Companies Ordinance, one or more Shareholders representing at least 2.5% of the total voting rights of all members having a right to vote, or, at least 50 Shareholders who have a right to vote, may by written request require the Company to circulate resolutions which may properly be moved and are intended to be moved at an annual general meeting; and to circulate statements regarding resolutions proposed at general meetings. The requisition must be authenticated by the person(s) making it and should be sent to the Company in hard copy form (by depositing it at the registered office of the Company for the attention of the Board) or in electronic form (by email to ir@bocomgroup.com).

Enquiries to the Board

Shareholders may at any time send their enquiries and concerns in writing to the Board through the Company Secretary at the address of 10/F., Man Yee Building, 68 Des Voeux Road Central, Hong Kong. The Company Secretary shall forward the Shareholders' enquiries and concerns to the Board and/or relevant Board committees of the Company, where appropriate, to address the Shareholders' enquiries and concerns.

Shareholders should direct their questions in relation to their shareholdings to the Company's share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong.

HANDLING OF INSIDE INFORMATION

The Company has adopted an inside information disclosure policy in accordance with the SFO and the Listing Rules to ensure confidentiality when handling inside information and the publication of relevant disclosures to the public as soon as reasonably practicable. Under this policy, the Company disseminates information to specified persons on a need-to-know basis, and requires all employees who have access to the inside information to maintain strict confidentiality of the inside information until it is announced. The policy also sets out the scope of inside information and the procedures and precautionary measures for reporting or leakage of inside information of the Group.

EXTERNAL AUDITOR

Following the retirement of PricewaterhouseCoopers as the auditor of the Company at the annual general meeting held on 29 June 2022, KPMG, Certified Public Accountants, was appointed as the new auditor of the Company by the Shareholders at that annual general meeting. The re-appointment of KPMG as the auditor of the Company was duly passed at the annual general meetings of the Company held on 29 June 2023 and 27 June 2024 respectively.

For the year ended 31 December 2024, the total fees paid/payable in respect of current year audit and non-audit services provided to the Group by the Group's external auditors, KPMG, as well as audit services related to prior years, are set out below:

	HK\$'000
Audit fee for the Group Taxation and other advisory services	6,320 15

DIRECTORS' RESPONSIBILITY IN RELATION TO FINANCIAL STATEMENTS

The Directors acknowledge their responsibility to prepare the financial statements of the Group for the Year on a going concern basis, showing a true and fair view of the state of affairs of the Company and the Group, and presenting a balanced, clear and comprehensive assessment of the Group's performance and prospects. A statement by the external auditor about its reporting responsibilities is set out in the Independent Auditor's Report.

Corporate Social Responsibility Report

ABOUT CORPORATE SOCIAL RESPONSIBILITY REPORT

This corporate social responsibility report (the "Report") is the eighth corporate social responsibility report issued by the Group. It aims to set out the principles and performance of the Group in relation to sustainable development in fulfilling its corporate social responsibility in 2024 and respond to material issues of concern to key stakeholders. Please see the "Corporate Governance Report" chapter of this annual report or visit the official website of the Group (www.bocomgroup.com) for details of the Group's corporate governance.

Scope of Report

Unless specified otherwise, the scope of disclosure¹ of the Report covers Hong Kong as the main place of business of the Group. The time range is from 1 January 2024 to 31 December 2024 (the "Reporting Period").

Basis of Preparation

The Report has been prepared in accordance with the principles of materiality, quantitative, balance, and consistency as set out in the Environmental, Social and Governance Reporting Guide (the "Guide") under Appendix C2 to the Listing Rules. The Report is in compliance with the "comply or explain" provisions set out in the Guide, and describes the environmental and social impacts arising from the business and operating activities of the Group.

Data about workforce and training hours in the Report include those from Mainland China and Hong Kong offices, which are consistent with the annual report.

Materiality

The Group identified material issues related to the Group through a materiality assessment procedure and made relevant disclosure in the Report. Such procedure included: identifying sustainable development issues related to the Group and key stakeholders, inviting all stakeholders and the Board to prioritise the sustainable development issues in order of importance, carry out analysis on material issues, etc. The Report has been prepared by focusing on the material issues verified by the Board. For details on the materiality assessment procedure, please refer to the chapter headed "Stakeholder Engagement" in the Report.

Quantitative

In order to comprehensively evaluate the Group's performance in Environmental, Social, and Governance (ESG) aspects during the Reporting Period, the Group made disclosure regarding the applicable quantitative key performance indicators (KPIs) as set out in the Guide, and explained the standards, methods, assumptions, and calculation tools adopted for such quantitative KPIs, including the source of key conversion factors.

Balance

The Report provides an unbiased picture of the Group's performance during the Reporting Period and avoids selections, omissions, or presentation formats that may inappropriately influence a decision or judgment by the report reader.

Consistency

The Report has adopted, as far as practical, the same data statistical and collection methodologies as those applied for the previous reporting period to provide a meaningful comparison of the Group's performance during the Reporting Period for all stakeholders. Changes to the methodologies will be presented and detailed in the corresponding chapters by the Group.

Opinion

We value your feedback on the Report. If you have any enquiries or valuable suggestions for the Report, please feel free to contact us by:

Email: ir@bocomgroup.com

Address: 9/F, Man Yee Building, 68 Des Voeux Road Central, Hong Kong

Corporate Social Responsibility Report

SUSTAINABLE DEVELOPMENT GOVERNANCE

Environmental, Social, and Governance System

The Group deeply incorporates the concept of sustainable development into its corporate governance framework, and has established the ESG-related governance structure led by the Board, in a bid to fulfil the commitment to sustainable development. The Board has overall responsibility for the Group's ESG strategy and information disclosure, and has authorised its subordinate ESG Task Force (the "Task Force") to assist in performing such duties. The Task Force consists of a member of senior management as the leader, the Board Office as the secretariat, and representatives of other relevant functional departments or organisations. In daily operations, the Task Force carries out its work in accordance with the Administrative Measures for the Environmental, Social and Governance (ESG) Task Force of BOCOM International (the "Administrative Measures for Task Force") and the Measures for the Administration of Climate Change-Related Issues of BOCOM International, including organising ESG-related training and convening meetings in a timely manner and engaging third-party consultants to assist in handling the Group's ESG-related affairs. The Task Force regularly reported on materiality assessment, the progress of ESG targets, ESG risk management conditions, climate risk and opportunity management, climate change related policies, and the work of the Report to the Board during the Reporting Period. The Board also reviewed the related ESG matters.

During the Year, the Group updated the Administrative Measures for Task Force in response to adjustments to the organisational structure, specifying the responsibilities of each member of the Task Force, as well as the reporting procedures for environmental, social and governance and climate change matters, etc., with a view to enhancing the Board's engagement in ESG and climate change management and efforts in the implementation of policies. The Board keeps a close eye on the latest regulatory requirements and trends in climate disclosure and continuously facilitates the implementation of the sustainable development governance concept and the strategies by the Group. The Task Force regularly assesses the effectiveness of the Administrative Measures for Task Force and the Measures for the Administration of Climate Change-Related Issues of BOCOM International to ensure that it has the requisite power and authority to assist the Board in fulfilling its responsibility of managing matters related to ESG and climate change.

The major duties of the Task Force are as follows:

- to assist in identifying, evaluating, and prioritising the Group's material ESG issues, report to the Board for identification of the material issues, and verify results;
- to assist the Board in analysing the potential risks and opportunities and related impacts from the material ESG (including climate change) issues on the Group's business strategy and establishing an appropriate and effective ESG and climate change risk management and internal control system;

- to assist the Board in setting the Group's ESG-related objectives, and regularly review the progress towards achieving these objectives;
- to prepare and submit an annual corporate social responsibility report to the Board for approval and ensure that the report meets regulatory requirements; and
- to assist the Board in formulating and reviewing the existing ESG and climate change governance approaches and strategies as appropriate.

ESG Risk Management

The Group actively manages ESG risks within its sphere of influence and the Board undertakes the overall ultimate responsibility for the ESG risk management and internal control system of the Group. To ensure the effectiveness of the implementation of the system, the Task Force assists the Board in identifying, assessing, prioritising, and managing its key risks across the environment, society, and technology through a systematic process. The detailed process is as follows:

Step 1: Risk identification and establishment of ESG risk database

The Group analysed major trends related to the Group's business, material sustainability issues, and issues of concern to peers, identified ESG risks related to the Group, and established the ESG risk database for the Reporting Period.

Step 2: Prioritisation of ESG risks

The Group distributed ESG risk assessment questionnaires, from two dimensions of "severity of risk occur-rence" and "likelihood of risk occurrence". Based on the scores, the Group obtained the level and matrix of ESG risks, and identified a total of 14 material ESG risks (at "moderate" level above) the environmental, social, and technological areas.

Step 3: Inviting the Board to confirm material ESG risks

The Task Force reported ESG risks results to the Risk Management Committee and submitted them to the Board for final confirmation. The Group developed and implemented appropriate risk management measures in response to the results and included ESG risks in the corporate risk management process.

Corporate Social Responsibility Report

Based on the results of the ESG risk assessment, the Group has identified the following ESG risks² that are critical to its operations and business during the Reporting Period, and reviewed relevant control measures to ensure that these risks could be effectively controlled:

Aspects	Material ESG risks	Risk management and control measures
Social	Client data privacy and security	The Group formulated a number of in-house management policies, including the Compliance Manual of BOCOM International, the Information Security Policy of BOCOM International, the Data Classification and Data Security Management Measures of BOCOM International, the Data Security Management Measures for BOCOM International Information Systems, and Technical Specification for Security of BOCOM International Information Systems, to ensure that marketing and business processes shall comply with the Personal Data (Privacy) Ordinance and other necessary regulatory requirements as provided by the Legal and Compliance Department of BOCOM International.
		 A series of measures were taken to prevent employees from illegally leaking client information and strengthen internal data security protection and management, which included introducing user data access control, providing related staff training and assessment, and enhancing awareness of client data confidentiality among staff.
	Client services	 The Compliance Manual of BOCOM International was established to standardise the procedures to handle clients' complaints, in order to ensure proper and timely handling of all comments from clients, respond positively to clients' demands, and standardise the procedure of record keeping and reporting.
		 While dealing with clients' demands which do not meet the Group's policies, the Group made every effort to communicate with the clients concerned to reduce dissatisfaction.

ESG risks are presented in descending order based on their materiality.

Aspects	Material ESG risks	Risk	management and control measures
	Standardisation of product marketing	_	The Group formulated policies, including the Compliance Manual of BOCOM International, the Rules and Guidelines for Front-line Employees in Securities and Futures Business of BOCOM International, the Measures for Fund and Account Management of BOCOM International, and the Measures for the Administration of Investment Banking Business of BOCOM International, to regulate employees' behaviour and operations, with a view to reducing product marketing violations caused by improper operation. The Group formulated the Employee Violation Handling Measures of BOCOM International to regulate professional behaviour of employees and intensify internal management.
Technological	Cybersecurity	-	The Group established in-house management policies, such as the Information Security Policy of BOCOM International and the Cybersecurity Risk Management Framework of BOCOM International, to deploy the data loss prevention (DLP) system and strengthen its internal cybersecurity management and related practices. The Information Technology Department conducted disaster recovery drills and gradually stepped up efforts in disaster preparedness to strengthen the capability to defend against cyber attacks and enhance employees' awareness of cyber risks (e.g., daily security scans, monthly network security assessments, quarterly vulnerability scans, annual cyber security drills and related staff training, etc.).

Aspects	Material ESG risks	Risk management and control measures
Environmental	Climate change	 The Group continuously updated the Measures for the Administration of Climate Change-Related Issues of BOCOM International, which sets out response measures for physical and transition climate change risks, including monitoring, risk management and contingency plans, in a bid to manage the impact of potential climate risks.
		The Group formulated the Measures for the Administration of Business Continuity of BOCOM International to address serious operation disruptions caused by natural disasters (including but not limited to fire, hurricane, tsunami, and other extreme weather conditions) and clearly defined the division of duties and responsibilities of the management, leading departments, executive departments, and support departments. Key businesses are required to be covered in daily business continuity management, and business continuity plans must be put in place. Each year, business continuity plans will be reviewed and drills will be performed accordingly.
		The Group formulated the Measures for the Management of Climate-related Risks of BOCOM International to explain the investment risks caused by climate-related risk factors, to clarify relevant management requirements, and the corresponding risk management responsibilities of business units, and to integrate climate-related risk factors into the investment risk management framework, with a view to ensuring the compliance with the pertinent requirements of the Securities & Futures Commission of Hong Kong (SFC).
		 Meanwhile, climate change risk indicators were set up, incorporated into the Group's overall risk appetite framework, brought under regular monitoring, and reported to the Risk Management Committee and the Board.
	Natural disasters	 The Group established in-house policies, including the Measures for the Administration of Business Continuity of BOCOM International, the Human Resources Management System of BOCOM International, and the Measures for Emergency Management of BOCOM International, to deal with operational problems caused by natural disasters, including employee commuting and operations arrangements.

Aspects	Material ESG risks	Risk management and control measures
	Green finance	- The Group adhered to the 2024 Credit and Risk Policy Implementation Rules of BOCOM International, which places emphasis on enhancing the Group's capabilities in green finance and a clear emphasis on the risks associated with green transformation to the Group's business.
		For investment and financing business, the Group adhered to the Measures for the Management of Direct Investment Risks of BOCOM International, which states that project reviews shall include an "ESG identification" module, requiring the business team to state whether it has incorporated ESG-related factors into the project investment assessment, including determining whether the project falls under the green and low-carbon industry, assessing whether the business mode of the target company is in line with the national policies for green development, low-carbon recycling economy, etc., and whether the target company falls under any of the energy-intensive industries, high-emission industries, and industries with overcapacity.
		- For the secondary market investment business, the Group formulated the Measures for Administration of Securities Investment Business of BOCOM International, clearly stating that "in order to fulfil the social responsibility of listed companies, it is recommended that relevant investments prioritise ecofriendly industries and avoid industries such as arms, gaming, and tobacco in principle, on the premise of the same risks and returns".
Social	Geopolitical risks	The Group formulated the Negative List of BOCOM International for Onboarding Clients to Direct Investment Business, specifying that clients included in international sanctions lists of all sorts issued by countries, regions, and organisations fall under the restricted category and are managed in accordance with the requirements of such lists.
		The Group formulated the Country Risk Management Rules of BOCOM International, according to which, it implemented the limit management requirements, conducted regular country risk monitoring, and incorporated country risk into the risk appetite regime. For countries with major geopolitical issues, risk warnings will be issued. The Group's business departments are also required to closely monitor the country-specific situations involved in the existing businesses, and report to relevant leaders and the risk department in a timely manner if any major event affecting the country risk occurred.

Aspects	Material ESG risks	Risk	management and control measures
	Employee benefits and welfare	-	The Human Resources Management System of BOCOM International was formulated to regulate the composition of employee compensation and benefits.
		_	The Group refers to the compensation survey report in Hong Kong every year to evaluate whether the compensation of employees is competitive, and then make further adjustments. It also provides medical examination reimbursement, purchases medical, life, accident, disability, and critical illness insurances, and pays back contributions to Mandatory Provident Fund scheme for employees on an annual basis.
		-	It set up the Recreation Committee responsible for organising and coordinating employee activities, in an effort to strengthen communication between all levels.
	Employee training and development	-	With the Human Resources Management System of BOCOM International, the Group regulated the management of staff training and training subsidies and encouraged employees to take part in training.
		-	According to the needs of business and employees, different training activities were held regularly for employees and employees were also offered with training subsidies.
	Safeguarding intellectual property rights	-	The Information Security Policy of BOCOM International was formulated to regulate the internal use of official copies of computer software and avoid infringement of external intellectual property rights.
		-	The Group strengthened internal communication and coordination to ensure that the use of intellectual property rights is in compliance with laws and regulations, especially the content used on new media platforms is legally authorised; provided its employees training on intellectual property laws and regulations to enhance their awareness of intellectual property compliance; regularly reviewed and improved the management of intellectual property applications, and continuously optimised the relevant processes and systems.
		-	The Group regularly filed and updated trademarks and domain names in Mainland China and Hong Kong to protect its intellectual property rights.

Aspects	Material ESG risks	Risk	management and control measures
	Anti-corruption and anti-money laundering risks	-	The Group established the Compliance Manual of BOCOM International, the Measures for Anti-Money Laundering and Counter-Financing of Terrorism of BOCOM International, and the Whistleblowing Policy of BOCOM International to encourage employees to fight against money laundering and terrorist financing.
		-	Regular internal training sessions are held every year to deepen employees' understanding of relevant laws and regulations and further reduce the probability of improper incidents.
		-	The policies the Group established, including the Measures on Annual Compliance Review for Anti-Money Laundering of BOCOM International and the Measures on Annual Compliance Review for the Prevention of Bribery Code of BOCOM International, stipulate that the Legal and Compliance Department shall conduct annual review on anti-money laundering and anti-corruption to reduce related risks.
	Infectious diseases	-	The Group kept a close eye on the development of various infectious diseases and the latest requirements of the Hong Kong Government, adjusted the relevant arrangements in a timely manner, and made forward-looking prediction and response to material risks such as infectious diseases to ensure business continuity and system stability.
		-	The Group formulated relevant policies, including the Measures for Emergency Management of BOCOM International and the Measures for the Administration of Business Continuity of BOCOM International, in order to strengthen its internal management.
	Human rights standards	-	With formulation of the Human Resources Management System of BOCOM International, the Group strictly abided by the relevant labour laws to regulate the recruitment and promotion processes and working hours, in a bid to avoid human rights violations such as discrimination, child labour, and forced labour.

Sustainable Development Objectives

The Group is committed to becoming a comprehensive wealth management and financial services institution with global influence and regional market competitiveness, and is determined to enhance the sustainability and competitiveness of its business continuously. While developing its business, the Group also seeks to fulfil its environmental and social responsibilities. During the Reporting Period, we kept pursuing the established environmental objectives to further promote corporate sustainability.

The Group adheres to our original intention of creating sustainable value for all stakeholders in four major areas, and is constantly pursuing our further goals:

STEADY OPERATION

Safeguarding compliance operations, seizing market opportunities, continuously optimising products and services, and enhancing client experience

CARE FOR EMPLOYEES

Creating a working environment full of humanistic care and building an efficient and collaborative elite team



CARE FOR THE COMMUNITY

Supporting community growth, with the aim of promoting socially sustainable development



CARE FOR THE ENVIRONMENT

Committed to reducing the environmental impact of business operations, supporting green finance business, and comprehensively enhancing the environmental performance of the Group



The implementation of sustainable de	velopment objectives during the Reporting Period:
STEADY OPERATION •	Actively expanded new business and enhanced the quality of customer services on the premise of ensuring the Group's compliance at operational level Optimized the account opening and rights issue processes on a systematic basis, to achieve 24-hour online account opening and paperless application communication
CARE FOR EMPLOYEES •	Updated the Human Resources Management System of BOCOM International during the Reporting Period, to continuously regulate matters such as recruitment and dismissal, promotion and training, remuneration and welfare, working hours and holidays, etc., and guarantee the adequate protection of legitimate rights and interests of employees Strengthened training in business ethics, anti-corruption and anti-money laundering, and regulated employees to comply with the high ethical standards in business practices
CARE FOR THE ENVIRONMENT	Implemented the environmental objectives set in 2021 on an ongoing basis to promote corporate sustainability, including: o Reduced the frequency of individual vehicle use by means of implementing the internal Vehicle Management Measures of BOCOM International, strengthening the management of company cars, and arranging carpooling as much as possible o Performed the audit of office energy during the Year, and studied on the plan for fully replacing with LED lights in the offices in the future o Increased the recycling rate of waste paper and electronic equipment in the office

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Enhanced the utilisation rate of energy efficiency labelled electrical appliances to reduce energy consumption in the

Raised awareness of environmental protection and energy

conservation among staff members

The implementation of sustainable development objectives during the Reporting Period:					
	Conducted the analysis on climate risk and opportunity scenario for the first time during the Year to provide an in-depth analysis of the potential impact of various types of climate risks and opportunities on the Group's operations, finances and other aspects Actively dovetailed with the country's first batch of carbon peak pilot areas and climate investment and financing pilot areas, and focused on supporting the development of national pilot zones for green finance reform and innovations Successfully sponsored a national green factory demonstration enterprise to complete its listing on the Hong Kong Stock Exchange, becoming the first completed sponsorship project of the Group in the past two years Assisted in the issuance of a total of 32 green bonds, with a total amount of corporate financing of USD9.5 billion				
CARE FOR THE COMMUNITY	Actively devoted to supporting the sustainable development of the local environment and supporting social community to				

improve people's well-being

Stakeholder Engagement

The Group is keenly aware of the critical importance of stakeholder engagement to its sustainable development. Therefore, we attach great importance to stakeholders' opinions and concerns, communicate with them through a diversity of channels, and put in place a comprehensive communication mechanism to learn about their suggestions and expectations. We can take stakeholders' opinions into consideration when developing and implementing sustainable development strategies, in a bid to enhance our performance in sustainable development.

Communication Channels with Stakeholders						
Regulatory Authorities	MeetingsWritten Response to Public ConsultationCompliance Reports					
Company Employees	 Performance Appraisals Meetings and Interviews/Briefings Seminars/Workshops/Lectures/Training Sessions Team Building Activities/Volunteer Activities Outstanding Employee Award and Recognition Events 					
Clients	 Client Satisfaction Surveys and Feedback Client Service Centres/Intelligent Client Service Robot Daily Operations/Interactions Telephone/E-mail Communication 					
Investment Sector	 Corporate Communications, e.g. Interim Reports, Annual Reports, Announcements, and Circulars Investor meetings/Roadshows Analyst Conferences Roadshow Activities Investor Mailbox 					
Financial Sector Peers	Strategic Cooperation ProjectsFinancial Sector Sharings and Discussions					

Communication Channels with Stakeholders					
Community	Volunteer ActivitiesCommunity Investment SchemesCharity Donations				
Business Partners	 Meetings/Daily Communications Assessments Work Inspections and Supervision 				
Professional Bodies	MeetingsRegular VisitsTask Forces				
Media	 Media Briefings Press Releases Results Announcements Media Interviews WeChat Official Account 				

The Company held the Annual General Meeting in an online and offline hybrid manner in June 2024. Shareholders may elect to attend, vote at, and ask questions at an annual general meeting through an online platform.



Materiality Assessment

In order to fully identify and prioritise sustainability issues, the Task Force invited stakeholders to participate in the materiality assessment based on the established stakeholder communication mechanism, so as to ensure that the Report could specifically address the key issues of concern to the stakeholders regarding the Group. Details on the materiality assessment procedure are set out as follows:

Step 1: Identifying key stakeholders and updating the sustainability issue pool

In formulating the list of key stakeholders to participate in this materiality assessment, the Task Force considered several factors such as "the degree of impact on the enterprise" and "the degree of impact caused by the enterprise" of each stakeholder and the feasibility. At the same time, with reference to the compliance requirement under the Guide, the sustainability issue pool of the previous year, and the benchmark analysis on peer enterprises, the Task Force selected 50 sustainability issues related to the Group to update the sustainability issue pool of the Group for the Year.

Step 2: Inviting key stakeholders to participate in the assessment

The Group invited the key internal and external stakeholders identified in Step 1 to participate in this materiality assessment through online questionnaire survey. The stakeholders who participated in the assessment included directors, the management, the Task Force, employees, clients, investment sector, business partners, media, community/non-governmental organisations, professional societies, and financial sector peers. The internal and external stakeholders ranked the sustainability issues across the economic, environmental and social areas in order of materiality from the perspectives of the Group and their own standing respectively.

Step 3: Identifying material issues

The Group examined the materiality of the sustainability issues in each aspect by considering two dimensions of "importance to the stakeholders" and "importance to BOCOM International". We assessed the relative materiality of these sustainability issues in the two dimensions by consolidating the ranking made by all internal and external stakeholders (a maximum score of 10 for each dimension). The sustainability issues that were ranked at half or above the maximum score of relative materiality in the two dimensions were considered "material issues" (a score of 5 or above for both of the dimensions). We identified 12 material issues across three areas: economic, environmental and social.

Step 4: Inviting the Board to determine material issues

The Task Force invited the Board to confirm the evaluation results of material issues to ensure compliance with the Group's sustainable development strategies. The details regarding the material issues will be disclosed in the subsequent chapters of the Report to respond to the stakeholders' concerns.

"List of Material Issues for 2024"



The above issues are ranked in order of materiality (from top to bottom) according to the stakeholders' survey results

STEADY AND COMPLIANT OPERATION TO PURSUE EXCELLENCE

As one of the earliest licensed securities firms with PRC background in Hong Kong, the Group has been establishing a comprehensive financial service platform. After withstanding several economic and industry cycles and regulatory reforms, we have grown into one of the largest securities firms specialising in securities brokerage and margin financing, corporate finance and underwriting, investment and loans, asset management, and advisory businesses in Hong Kong. The Group seizes cross-border business opportunities from the stock connect programs and takes advantage of our background as a securities firm within a banking group to provide one-stop financial services for global customers. With the long-term strategic goal of building a comprehensive financial service institution with global influence and regional market competitiveness, we actively expand new businesses and improve the quality of customer services while ensuring compliance at the operational level. In addition to strengthening green finance-related services, we continuously improve our fintech capabilities in an effort to create greater value for our customers and shareholders.

Risk Management and Internal Control Procedures

The Group attaches great importance to risk management and internal control, and safeguards its assets and shareholders' interests through sound management measures. The Legal and Compliance Department regularly updates the list of compliance related laws and regulations in accordance with the Procedures of Management on Regulatory Requirement Updates Checkup, and continuously monitors the latest dynamics of regulatory bodies, so as to ensure that the Group strictly complies with relevant regulations. With reference to the applicable provisions as set out in the Corporate Governance Code under Appendix C1 to the Listing Rules, the Group has established and improved its risk management and internal control systems, included ESG risks in operational considerations, and proactively built a comprehensive risk management culture which has been instilled into all levels of business. Such measures enable us to effectively monitor, evaluate, and control the major risks in our operation and service activities and strike a balance between risk and reward in the ordinary course of business, resulting in the improvement of our standards of corporate governance. In the future, we will continue to enhance our risk management capabilities in the hopes of securing stable growth of the Group and effectively safeguarding the interests of our shareholders and clients.

Given that climate change and ESG risks have a growing impact, the Group deeply recognises the high level of attention paid by clients to the actions taken and investment decisions made by financial institutions in relation to ESG issues. Pursuant to the Measures for the Management of Direct Investment Risks of BOCOM International, we have incorporated ESG risks into the process of investment decision-making, avoided investment and financing businesses from sensitive industries through the negative screening strategy, and helped clients to comprehensively assess and analyse ESG risks associated with their investment projects. By doing so, we are dedicated to providing clients with higher-quality and more comprehensive financial products and services. Going forward, the Group will closely monitor and manage ESG risks derived from investment and financing businesses with intensified efforts, identify any ESG-related investment opportunities, and continuously optimise risk management and internal control processes, with a view to bringing clients long-term stable growth of assets.

Operational Compliance

Anti-corruption, Anti-bribery and Anti-financial Crime

The Group upholds the core values of honesty, integrity, and fairness, and strictly complies with laws and regulations in Hong Kong, such as the Code of Conduct for Persons Licensed by or Registered with the Securities and Futures Commission, the Corporate Finance Advisor Code of Conduct, the Fund Manager Code of Conduct and the Securities and Futures Ordinance. In addition, we have formulated a number of in-house documents on anti-corruption, anti-bribery, and integrity enhancement to regulate the behaviours of related personnel of the Group and eliminate all acts of corruption, bribery, extortion, and fraud. In other words, we adopt a "zero-tolerance" attitude towards non-compliance.

The Compliance Manual of BOCOM International clearly outlines the code of conduct for the prevention of bribery as well as the approval procedures and control measures in relation to the giving and receiving of gifts, and prohibits employees from engaging in any form of corruption or bribery, such as giving or receiving cash and expensive gifts. The Group is also required to pass an internal independence assessment when engaging any third-party service provider to refer business opportunities or assist the Group in providing services to clients. All forms of corruption and bribery are completely prohibited at the Group. In accordance with the Measures on Annual Compliance Review for the Prevention of Bribery Code of BOCOM International formulated by the Group, the Legal and Compliance Department conducts an anti-bribery compliance review on all departments every year to ensure that they comply with the gift offering and receiving procedures of the Group through continuous inspection, communication, and feedback, for the purpose of reducing compliance risk. The relevant review results are reported to the Chief Executive Officer (CEO) and relevant company leaders.

We undertake to comply with the highest standards of openness, honesty, and uprightness, create a transparent communication environment, and put in place reporting channels and confidentiality procedures. We encourage our employees and third parties engaged by us to report orally or in writing any misconduct in relation to the Group's business through the procedures as set out in the Whistleblowing Policy of BOCOM International. The competent department of the Group shall issue oral or written confirmation in relation to any report made by an employee as soon as practicable and in any event within seven working days, and shall keep records for follow-up or tracing of relevant reports. Any third party may report any existing or potential misconduct, fraud, or violation to the Legal and Compliance Department, which will be referred to the Internal Audit Department for review. Investigation results may be reported to the highest management and regulatory authorities depending on the severity of the reported matters. The facts and details of a reported matter will be kept strictly confidential, and the Group will make every effort to ensure that the identity of the whistleblower will not be disclosed.

To raise the awareness of integrity among employees, we have been actively organising various types of integrity education and anti-corruption training programmes for staff and departments at all levels of the Group to create an atmosphere of integrity and honesty in the workplace. During the Reporting Period, we conducted a total of nine business ethics and anti-corruption training sessions, including induction training and annual training. An external law firm was invited to provide directors with annual training on the anti-bribery and anti-corruption laws and trends in Hong Kong. At the Group, 100% of directors and employees took part in anti-corruption training sessions, and the training hours completed by directors and employees totalled 15 hours and 2,333.50 hours, respectively. During the Reporting Period, the Group did not receive any lawsuits regarding corruption.

Anti-Money Laundering and Counter-Financing of Terrorism

The Group fulfils anti-money laundering (AML) duties as a responsible financial institution, and undertakes to eliminate any money laundering and financing of terrorism activities. We require employees of the Group to fully understand their responsibilities under the laws of Hong Kong, including but not limited to the Anti-Money Laundering and Counter-Terrorist Financing Ordinance (AMLO), the Drug Trafficking (Recovery of Proceeds) Ordinance, the Organised and Serious Crimes Ordinance, the United Nations (Anti-Terrorism Measures) Ordinance, the United Nations Sanctions Ordinance, and the Weapons of Mass Destruction (Control of Provision of Services) Ordinance. During the Reporting Period, we updated our internal policies, including the Measures for Anti-Money Laundering and Counter-Financing of Terrorism of BOCOM International and the Measures for Quarterly Compliance Review on Anti-Money Laundering of BOCOM International for the purpose of raising employees' awareness of AML and counter-financing of terrorism (CFT). We also enhanced our efforts in reviewing such matters in the ordinary course of business to ensure that employees know the law and abide by it.

In terms of management mechanism, in accordance with the SFC's Guideline on Anti-Money Laundering and Counter-Financing of Terrorism, we have designated a dedicated compliance officer and a dedicated money laundering reporting officer, who are the head of the Legal and Compliance Department and the head of the Anti-Money Laundering Compliance Team, respectively. They are mainly responsible for establishing and maintaining the Group's systems for AML/CFT and supervising all activities to prevent and detect money laundering/terrorist financing, respectively. During the Reporting Period, BOCOM International updated the Measures for Anti-Money Laundering and Counter-Financing of Terrorism of BOCOM International, continuing to emphasise the development of a comprehensive regulatory framework, which includes providing support and guidance to the Risk Management Committee, ensuring that money laundering/terrorist financing risks are adequately managed, and participating in the identification and reporting of suspicious transactions and determining whether there are any suspicious or known attempts or actual instances of money laundering/terrorist financing activities.

When assessing risks related to money laundering and terrorist financing, the Group divides such risks into five major categories by focusing on factors such as geographical areas, customers, products/services/ transactions, delivery/distribution channels, and institutions, and has formulated corresponding steps to avoid and mitigate potential impacts. Employees are required to submit an internal report to the Money Laundering Reporting Officer within three working days if they become aware of any suspicious transaction, and the documented record of the follow-up handling process shall be properly maintained. The Money Laundering Reporting Officer shall, as far as reasonable, make a report to the Financial Intelligence Team, which will be then referred to the Legal and Compliance Department for appropriate action.

In its daily audit operations, the Legal and Compliance Department conducts quarterly compliance reviews in accordance with the Measures for Anti-Money Laundering and Counter-Financing of Terrorism of BOCOM International which was updated during the Reporting Period. Such reviews cover eleven areas, including client account opening document review, non-face-to-face account opening check, delayed identity verification, and third-party deposit placement and withdrawal, to ensure that BOCOM International's relevant business procedures are in compliance with anti-money laundering rules and internal policies and procedures. Upon completion of the quarterly reviews, the relevant personnel must submit a review report to the head of the Legal and Compliance Department for review and signing, and the review results shall be then reported via email to the executive in charge of the Legal and Compliance Department to solicit opinions. Once approved by the head of the Legal and Compliance Department and the executive in charge of the Legal and Compliance Department must notify the relevant executive, department heads, and other relevant personnel (if applicable) mentioned in the review report via email, requesting the concerned departments to submit improvement plans within two weeks.

In addition to a series of comprehensive internal policies, the Group also emphasises enhancing employees' overall awareness of anti-money laundering efforts. We regularly provide employees with compulsory AML trainings, with the aim of ensuring they grasp knowledge and capabilities required by AML and CFT activities and establishing an effective internal monitoring system to carry out related management. During the Reporting Period, the Group organised AML training sessions, the content of which was tailor-made according to the nature of work done by employees, consisting of prevailing legal and regulatory requirements, market trends, in-house policies, and case sharing, with a view to consolidating employees' AML and CFT knowledge.

Cybersecurity and Client Privacy

The Group is dedicated to protecting data and information cybersecurity and privacy of clients. The Group has formulated a series of internal management measures, including the Measures for the Management of Data Loss Prevention System of BOCOM International, the Technical Specifications for Information System Security of BOCOM International, the Management Measures for Information System Data Security of BOCOM International, and the Information Security Policy of BOCOM International to set strict standards for data collection, storage, transmission, use, exchange, and destruction in a bid to ensure the effective implementation of daily data and information security management.

For data and information cybersecurity, we have deployed a data loss prevention (DLP) system to meet BOCOM International's sensitive information protection requirements. Such system realises data loss prevention and security control in network environments through file control strategies, email control strategies, terminal control strategies, etc. Appropriate network segregation measures and standard procedures are in place to ensure that only persons with actual needs and upon approval can access or use the system.

Regarding customer privacy protection, the Group strictly complied with the Personal Data (Privacy) Ordinance of Hong Kong and informed the clients about the purpose for personal information collection, scope of use permitted, and scope of disclosure of clients' personal information, so as to ensure that the clients are aware of and agree on the scope for using their personal information. Meanwhile, we also encrypt data as it is collected and transmitted. The Information Security Policy of BOCOM International also states that confidential and sensitive data (information obtained from clients, corporate members, organisations, or business partners) must be:

- used only for the specified purpose for which it was collected;
- kept for the period specified under the laws and regulations or the period in respect of the main purpose;
- kept confidential and must not be divulged without authorisation.

To ensure the security of clients' personal information, the Group has implemented a series of specific measures, including establishment of access rights controls and data storage and access monitoring mechanisms, establishment of the Chinese wall policies to ensure separate management of confidential client information by each department. In addition, employees are strictly prohibited from copying any client information to personal devices or using personal computers to process client information, in an effort to strictly prevent the risk of client data divulgence at the source. Upon occurrence of confidential data divulgence, we will promptly develop and implement remedial measures in response to the actual circumstances, and make every effort to safeguard the rights and interests of the clients concerned. Furthermore, we continue to improve our data privacy and security practices. During the Reporting Period, we updated the Working Measures for the Research Department of BOCOM International to emphasise that researchers must copy the head of the Research Department and the Legal and Compliance Department on all emails sent to the investment banking and other departments about going over the Chinese wall, in order to strengthen compliance and risk management of the projects going over the wall.

In addition, the Information Technology Department continuously conducts cybersecurity awareness training sessions and tests among all employees, so as to ensure that they can grasp necessary knowledge on cybersecurity, safeguard our business interests and the personal data of clients, and improve the information security risk control regime constantly.

Respecting Intellectual Property Rights

The Group attaches great importance to the protection of intellectual property rights and regulates the management and application of its intellectual property rights by establishing related policies and management measures. According to the chapter headed "Regulations on Software Licenses and Copyrights" in the Group's Information Security Policy of BOCOM International, only software with genuine licenses is allowed to be installed on the work computers with the approval of the department head and the Information Technology Department. Moreover, all licensed software is managed by the Information Technology Department, and all employees are prohibited from using the software for individual purposes or installing and using software without permission. Meanwhile, we regularly register and update our own trademarks and domain names in Mainland China and Hong Kong. Currently, we have 10 registered domain names in total. In the future, we will continue to develop policies and procedures for intellectual property rights management, promote the management of intellectual property rights effectively, and control related risks stably.

Promotion of Fintech and Optimisation of Financial Services

Spearheaded by the "client-first" and "technology-led" business philosophy, the Group strives to develop into a comprehensive financial services institution with global influence and market leadership in the region. We are committed to building long-term relationships with clients, offering a full package of quality products and services, and bringing into play our core advantages in an effort to meet diverse investment and financing needs.

With the deep integration of artificial intelligence, big data, and other information technologies with financial services, we keep advancing digital transition steadily, promote product innovation, and devote considerable resources to iteratively updating our digital and intelligent services, including online global trading platform, data management system, cybersecurity and market monitoring system, through which we not only meet the diversified needs of clients but also achieve efficient client management and precision marketing.

Against the backdrop of digital and intelligent transformation and in response to the goal of "improving digital services" set out in the Outline for the 14th Five-Year Plan of China, we have actively seized every market opportunity to continuously optimise our digital products, including service applications such as BOCOMI Service app, "Xingu Bao", and intelligent business statements. Moreover, we are also committed to enhancing our online service quality and creating a diversified digital platform that could deliver a better intelligent service experience to clients. The Group actively cooperated with a series of financial reforms initiated by the SFC as per the latest regulatory requirements. As a result, we have launched the Hong Kong Investor Identification Regime (HKIDR)³, the Over-The-Counter Securities Regime (OTSR), and the Fast Interface for New Issuance (FINI)⁴ on BOCOMI Service app. During the Reporting Period, we also systematically optimised the account opening and rights issue processes, enabling 24-hour online account opening and paperless application communication. We reviewed the applications received through the system as a move to facilitate the paperless application process. Additionally, we introduced a new feature "inspect statements for the past three months", allowing clients' easy access at any time. We also introduced SMS notification services to help clients stay informed of the latest information in a timely manner.

Responsible Marketing and Advertising

The Group is very concerned about the quality of its business. We always take external communications and advertising materials with honesty and seriously and cautiously deal with relevant content to ensure that all information provided externally is clear, transparent, true, reliable, accurate, and correct. The Group strictly abides by the applicable laws and regulations such as the SFO, and strictly prohibits illegal advertising and promotion for any product that is not authorised by the SFC. The Compliance Manual of BOCOM International sets out the code of conduct and practical guidelines for promotional materials and advertising and promotion activities. For example, if advertising activities involve new media platforms, relevant content shall be balanced without false, groundless, misleading, or fraudulent information or discriminatory or indecent language. Moreover, advertising and promotion materials shall include applicable legal and regulatory disclosure statement(s) or necessary warning statement(s). In addition, the engagement of employees with media outlets in the form of speech, interview, meeting, or commentary on behalf of the Group must be coordinated by relevant departments of the Group together so as to ensure the compliance and consistency of information delivered.

https://www.hkex.com.hk/Services/Trading/Securities/Overview/Trading-Mechanism/HKIDR? sc_lang=zh-HK

⁴ https://www.hkex.com.hk/Services/Platform-Services/FINI? sc_lang=zh-HK

Client Satisfaction

BOCOM International attaches great importance to the communication with clients. We always listen carefully to clients' views and suggestions, constantly improve our service experience for a higher level of satisfaction, and strive to offer high-quality services. To this end, we have streamlined our client complaints handling process, providing clients with various channels for enquiries and complaints, including phone calls, facsimiles, and emails, which will ensure that their complaints, oral or written, can be dealt with in a timely and appropriate manner.

When an employee receives a complaint, he/she should report the complaint to his/her department head immediately. The head of a department who is informed of a complaint by an employee will investigate the relevant matters accordingly. The Legal and Compliance Department will independently review and investigate the specific complaint and give replies to the client concerned in a timely manner. Throughout the complaint handling process, the complaint content shall be strictly kept confidential and disclosed to the authorised persons on a "need-to-know, least-authorised" basis.

All complaints shall be reported to the Legal and Compliance Department and the head of a department complained against and a complaint involving regulatory issues shall be reported to the relevant management. If the matter complained about by a client fails to be remedied in a timely manner, the employee concerned shall inform the client of the right to transfer the complaint to the Financial Dispute Resolution Centre or refer the relevant dispute to a mediation centre for further handling.

During the Reporting Period, we received two complaints from clients concerning the quality of our services, both of which were followed up and handled through the procedures set out in the Compliance Manual of BOCOM International. The clients concerned didn't provide any further comments on our handling results. So far, the two individual complaints have been resolved and closed. Therefore, we achieved a 100% complaint resolution rate during the Reporting Period.

Green Finance and Commitment to Developing Green Industries

In order to enhance the sustainability and competitiveness of our business mode, we actively develop green finance by making good use of our business characteristics. Through responsible investment, green finance investment, issuance of green bonds, and establishment of green funds, we capitalise on market demands and trends and continue to spot more opportunities in the field of green finance.

Responsible Investment

The Group integrates responsible investment into various businesses, and builds a relatively sound governance framework for responsible investment. The Investment Committee of the Group, as the body to review and approve proprietary investment and financing business, exercises the approving and decision-making power within the scope authorised by the Board to the CEO in accordance with the BOCOM International Investment Committee Working System.

To manage the direct investment business efficiently, the Group formulated the Measures for the Management of Direct Investment Business of BOCOM International to carry out negative list screening in the due diligence process for client onboarding, and explicitly prohibit making investments in industries that go against the national policies or regulatory requirements, and those that are expressly prohibited by the State. In the project review process, the Group identified the sustainability performance of a target company, including assessing whether the business mode of the target company is in line with the national policies for green development, low-carbon recycling economy, etc., and whether the target company belongs to any of the energy-intensive industries, high-emission industries, and industries with overcapacity. For the secondary market investment business, the Group formulated the Measures for the Management of Securities Investment Business of BOCOM International, clearly stating that "in order to fulfil the social responsibility of listed companies, it is recommended that relevant investments prioritise eco-friendly industries and avoid industries such as arms, gaming, and tobacco in principle, on the premise of the same risks and returns".

Green Finance Investment and Green Bonds

The Group implements the concept of green finance as per the Credit and Risk Policy Implementation Rules of BOCOM International, continuously supporting green development centred on carbon peak and carbon neutrality and exploring high-quality green financial products and services. The Group actively provides specialised green financial services and continues to increase the issuance and underwriting of green bonds.

During the Reporting Period, BOCOM International successfully acted as the sole sponsor for the listing of Wuhan Youji (2881.HK), a national-level green factory demonstration enterprise, on the Hong Kong Stock Exchange. This marked the Group's first completed sponsorship project in the last two years, achieving a significant breakthrough against the backdrop of an incomplete market recovery. BOCOM International, acting as the sole sponsor, the sole overall coordinator, the sole global coordinator, a joint bookrunner, and a joint lead manager, successfully assisted Wuhan Youji Holdings Ltd. (2881.HK) in its public offering, which achieved 337 times oversubscription and demonstrated outstanding market performance. Throughout the project execution process, by fully leveraging its comprehensive synergistic advantages as a securities firm within a banking group and its rich capital market experience and relying on the resource platform and extensive investor network of Bank of Communications, BOCOM International organised nearly 100 investor roadshows, actively expanding market coverage and laying a solid foundation for the oversubscription. As a result, it successfully facilitated the company's listing on the Hong Kong Stock Exchange, contributing BOCOM's wisdom and strength to advancing the "five major sectors" of financial services and fostering the growth of new quality productive forces.



Regarding the underwriting of green bonds, as of the end of December 2024, the Group had underwritten a total of 32 green bond issues, representing an increase of 13 issues year-on-year, with corporate financing amount reaching US\$9.5 billion, representing an increase of US\$3.6 billion year-on-year.

Acting as the lead global coordinator and sole sustainable structure advisor, the Group successfully assisted Nanning Communications Investment Group Co., Ltd. in issuing a 3-year US\$300 million senior sustainable development bond. This project marked the first sustainable development bond issued in Nanning, making positive contribution to enhancing the city's international image and deepening its opening-up. The bond was issued in the form of a "sustainable bond" under the issuer's "Sustainable Financing Framework", with the proceeds to be used for projects in three green funding purpose categories and two social responsibility funding purpose categories. This issue followed the company's previous bond issuance supported by BOCOM International in 2021, in which BOCOM International once again acted as the lead global coordinator for its overseas bond issuance, not only helping the issuer successfully complete its financing but also further advancing the high-quality development cooperation between BOCOM Group and the issuer as well as state-owned enterprises under the Nanning Municipal Government.

Additionally, during the Reporting Period, BOCOM International also served as a joint bookrunner for Jinjiang Construction Investment Holding Group Co., Ltd. and Fuqing State-owned Assets Operation Investment Group Co., Ltd., in successfully issuing RMB sustainable development bonds and RMB social responsibility bonds, respectively. Throughout the issuance process, BOCOM International fully leveraged the advantages of its sales network, achieving success for each project through diversified investor coverage.

Protecting Shareholders' Interests and Maintaining Investor Relations

The Group is committed to creating long-term value for and enhancing returns to shareholders and investors. The Board and the management of the Group have always attached great importance to maintaining communications and exchanges with shareholders, investors, and the capital market, and achieve transparency management through the high-quality information disclosure. Since its independent listing on the main board of the Hong Kong Stock Exchange in 2017, BOCOM International has always attached great importance to maintaining communications and exchanges with shareholders, investors and the capital market, and regards good information disclosure as one of the important channels to safeguard the rights and interests of investors and improve the transparency of communication between BOCOM International and investors. On the basis of ensuring the compliance, timeliness and adequacy of information disclosure, the Group immediately delivers fair and transparent information to shareholders and investors through a diversity of communication channels such as online and offline general meetings of shareholders, shareholder enquiries, corporate communications, company website, WeChat official account, online and offline general meetings of shareholders and investment market communications, so as to provide them with a comprehensive understanding of the Group's financial performance, strategic objectives and major developments, among other aspects.

The Group encourages shareholders to learn more about the Group's development plans and corporate governance activities, get actively involved in various matters of the Group, and exercise their rights. Committed to safeguarding the rights and interests of investors, we fulfil our responsibilities in information disclosure as a listed company, and provide investors with high-quality information and smooth communication channels. During the Reporting Period, in addition to making information disclosure through the HKEXnews website and the Company's official website, we also actively used social platforms such as WeChat official account to share macro-market dynamics, industry analysis reports and the latest business trends of the Group, giving full play to the professional advantages of financial institutions and providing more value information to the market.

In addition, we also attach great importance to the level of ESG disclosure. On the basis of meeting the legal and regulatory requirements, we work to get aligned with international disclosure standards. While ensuring ESG disclosure compliance, we promote the development of ESG-related fields, a prerequisite for attaining high-quality and sustainable development. During the Reporting Period, the Group participated in the 6th Annual Excellent Company Selection under GuruClub organised by Gelonghui.com and was awarded the "Annual Information Disclosure Award", which reflects the capital market's recognition of BOCOM International's information disclosure work.



In the future, we will continue to strictly comply with the relevant laws and regulations, continuously strengthen and promote communication and cooperation with shareholders, investors, and the capital market. At the same time, we will regularly review the Shareholder Communication Policy of BOCOM International and its effectiveness to further enhance our good reputation in the capital market and strengthen market trust.

Sustainable Supply Chain Management

The Group is committed to extending the concept of sustainability to the entire supply chain, as it believes that sustainable supplier management is the cornerstone of maintaining its service quality.

For ensuring fairness and transparency in the selection and management of suppliers, the Group adhered to the Regulations on the Purchase and Management of Fixed Asset of BOCOM International, updated the Procurement Management Measures of BOCOM International during the Reporting Period, further regulated procurement behaviour, and established a complete management mechanism to strive to minimise environmental and social risks in the supply chain throughout the whole process of procurement organization management and division of responsibilities, supplier selection, onboarding, evaluation, management, and performance appraisal. The Regulations on the Purchase and Management of Fixed Asset of BOCOM International stipulates that procurement should be made based on the principles of legal and regulatory compliance, openness and transparency, and competitive effectiveness, priority should be given to energy-saving and eco-friendly products under the same conditions, and the Group shall avoid hiring suppliers with a poor environmental and social performance or ill-reputed.

We insist on assessing and screening the suppliers every year to ensure the service continuity. In addition to taking into account the quality and cost of services and products as well as efficiency, we also take environmental factors into consideration, and evaluate their performance in environmental and social responsibilities by understanding the source, composition, and environmental impact of our suppliers' materials. Moreover, we also conduct the sampling inspection of suppliers, in a bid to ensure a supplier's services meeting occupational health standards and meet the Group's compliance requirements and environmental and social responsibility standards. During the Reporting Period, we engaged 55 suppliers from Hong Kong, all of whom were selected in strict accordance with our standards⁵, and no significant environmental and social risks or negative impacts were identified from them.

Moreover, the Group implements the concept of green procurement in day-to-day operations to make our offices green. In the process of purchasing daily office supplies, we prioritise buying items that are made of renewable materials and environmentally certified, instead of disposable ones, such as Forest Stewardship Council (FSC)-certified paper bags, eco-friendly photocopiers, sustainability-certified paper, reusable tableware, electrical appliances and lighting equipment with energy efficiency labels, and smart water dispensers using eco-friendly refrigerant R-134A. While encouraging suppliers to provide high-quality eco-friendly office supplies as a move to further reduce the Group's impact on the environment, we move towards the goal of sustainable development together with our suppliers.

The number of suppliers stated above covers suppliers for printing paper, renovation projects, furniture, electrical appliances, anti-epidemic supplies, cleaning and hygiene services, as well as providers for transportation and freight services and gardening services.

TAKING CARE OF EMPLOYEES AND NURTURING TALENTS

The Group upholds a "people-oriented" business philosophy and believes that employees are the bedrock of its sustainable development. Therefore, we attach great importance to talent management and endeavour to create a corporate culture that emphasises physical and mental well-being of employees as well as a workplace that is suitable for employees to use their respective strengths. We recruit, nurture, and retain talented people through various channels to build a competitive team of elites. While maintaining steady business development, we do everything possible to help employees grow together with us.

During the Reporting Period, the Group strictly complied with relevant laws and regulations in Hong Kong and Mainland China, including but not limited to the Employment Ordinance, the Employees' Compensation Ordinance, the Minimum Wage Ordinance, the Mandatory Provident Fund Schemes Ordinance, the PRC Labour Law, and the PRC Labour Contract Law. During the Reporting Period, the Group updated the Human Resources Management Policy of BOCOM International to continuously regulate matters including recruitment and dismissal, promotion and training, compensation and benefits, as well as working hours and holiday arrangements, to fully protect the legitimate rights and interests of employees and effectively promote the implementation of human resource management.

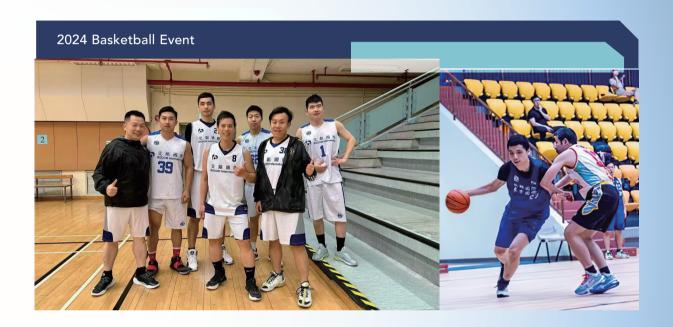
Employment Management

Employee Benefits and Welfare

The Group firmly believes that a competitive employee benefits and welfare programme is the key to attracting and retaining talents. In accordance with the existing Human Resources Management System of BOCOM International, we strictly complied with the statutory rest day requirements of the place of operation, and did not encourage and never forced employees to work overtime. In the event of special circumstances, employees were allowed to take compensatory leave.

We constantly review the latest employment regulations and market conditions, and update and improve relevant policies in a timely manner to maintain the competitiveness of the Group and retain elite talents as required by the high-quality development of the Group. Apart from statutory holidays and benefits including public holidays, annual leave, statutory paid sick leave, maternity leave and paternity leave, and Mandatory Provident Fund scheme, we have also introduced other welfare programmes to enhance employee benefits, including birthday leave, wedding leave, funeral leave, and other additional paid leave. In addition to the employment injury and medical insurance purchased for all employees in accordance with the Employees' Compensation Ordinance, we also provide a full range of medical benefits through purchasing group medical insurance for employees' immediate family members. Moreover, we have also formulated the Regulations on Reimbursement of BOCOM International to specify the guidelines and limits for the reimbursement of work-related expenses, such as local transport expenses, overtime meal expenses, and travelling expenses.

The Group attaches great importance to the physical and mental health of employees. We carry out a variety of employee engagement activities, encourage staff to develop after-work hobbies, and work with them to create a diversified workplace and maintain a work-life balance. In addition, the Group established the Recreation Committee, which is assigned to organise group activities and welfare initiatives for staff, and promote exchanges among employees from different departments, thus enhancing team cohesion and fostering their sense of belonging to the Group.



Employee Diversity and Equal Opportunities

To promote mutual respect with its staff, the Group is committed to enhancing equal opportunities, eliminating all forms of discrimination, and creating an equal, open, and diverse working environment to ensure fair recruitment, promotion, and benefits of employees. During the Reporting Period, we strictly complied with the Sex Discrimination Ordinance, the Disability Discrimination Ordinance, the Family Status Discrimination Ordinance, and the Race Discrimination Ordinance in Hong Kong. We strove to ensure inclusive and equal job opportunities for all employees regardless of gender, health, family status, and race.

During recruitment, we adopt uniform selection criteria and candidates are evaluated based on relevant factors such as qualifications, work experience and skills, and job requirements. In the meantime, we have a sound performance appraisal and promotion mechanism, which emphasises on-the-job performance, skills, and future job requirements under the principle of "fairness and objectivity". Factors such as gender, family status, marital status, pregnancy, or disability shall not be involved in the process of promotion, so as to effectively protect employees' rights to equal opportunities.

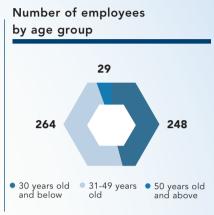
Protection of Employees' Rights and Interests

In the process of hiring new employees, we conduct a comprehensive review of prospective employees, such as verifying the personal information and confirming that the employee reaches the legal working age, so as to completely eliminate child labour. We also provide prospective employees with an annex named "Personal Information Collection Statement", which clearly states the purpose of the data to protect their personal privacy rights. If any false information or discrepancies are found, we will ask the prospective employee concerned to provide a reasonable explanation. If such prospective employee fails to provide reasonable explanation, we will revoke or cancel the employment contract in accordance with the "reasons for termination of employment contract" in the Employment Ordinance. In addition, we enter into employment contracts with employees based on the principle of equality, and clearly specify duties, working hours, rest days, and holidays in the Human Resources Management System of BOCOM International. Moreover, any forms of forced labour are prohibited.

For the procedures of resignation, we have also set out detailed provisions in such system to ensure that both employees and the Company follow the procedures of resignation as required to protect the rights and interests of both parties. The employment contract clearly states the notice period for resignation, and in case either party fails to give prior notice, the other party shall be indemnified with payment in lieu of such notice. The departing employees are also required to sign the "Final Salary Confirmation", to acknowledge that they are aware of the amount of separation salary to ensure that a reasonable salary is guaranteed. In addition, the Human Resources Department will also provide a certificate of employment to the departing regular employees.

As at the end of the Reporting Period, the Group had a total of 541 employees who were all full-time employees. The workforce⁶ and turnover rate⁷ by gender, age group, and geographical region are as follows:







Employee turnover	· rate
Employee classification	2024
By gender	
Male	15%
Female	14%
By age group	
30 years old and below	13%
31 to 49 years old	15%
50 years old and above	31%8
By geographical region	
Hong Kong	20%
Shanghai	10%
Beijing	17%
Shenzhen	10%

All statistics in relation to the workforce of the Group are as of 31 December 2024.

The employee turnover rate is calculated as: the number of employees who left/the total number of employees in the category x 100%.

The significant increase in turnover rate as compared with last year was due to the fact that the majority of departing employees were middle-level or senior executives reaching their statutory retirement age.

Employee Training and Development

The Group attaches great importance to employee development, puts emphasis on the top-level design and overall planning of the talent team, and optimises the policy mechanism of "nurturing, selection, management and utilisation" by formulating and issuing opinions on the development of talent teams, builds a platform for talent practice and training, promotes the development of urgently-needed talent teams in key areas, and solidly shoulders the responsibility for talent training. The Group takes actions on the quality enhancement of key talents, regularly organises and carries out talent review, determines the list of key talents to be cultivated by business lines, formulates quality enhancement implementation plans, implements targeted talent training programmes, and provides positive incentives by adopting a package of measures such as job exchange and rotation, project practice, training and cultivation, honour assessment and selection, appraisal and incentives, promotion and development to effectively play the role of talents in pioneering its growth.

In accordance with the Human Resources Management System of BOCOM International, each department of the Group is responsible for the main tasks of talent training. In the process of talent planning and design, we promote talent cultivation in a hierarchical and classified manner, focusing on the selection and cultivation of outstanding young managers and the backbones in business operations. Meanwhile, we will fully leverage our advantages in the linkage of domestic and foreign talents, and strive to foster high-calibre talents catering to the needs of the market, covering core areas such as investment banking, securities, asset management and research.

As the overall management department of employee education and training, the Human Resources Department organises a variety of education and training according to the Group's strategic planning and job demands, including but not limited to the following: comprehensive quality and management ability training coordinated by the Human Resources Department, such as induction training for new employees, regular theoretical and practical training by hierarchy and classification, leadership training and professional skills training, etc.; approve market hotspot and industry research training, basic business and collaborative linkage training, special enhancement training for key businesses, and training on legal compliance and regulatory requirements organised by each department. We also invite external organisations to undertake various courses, special lectures, seminars and team building activities. The tuition, examination fees and activity fees of employees participating in training courses, examinations, lectures, seminars or activities organised by the Group shall be fully paid by the Group.

The percentage of employees trained⁹ and the average training hours completed¹⁰ by gender and employee category are as follows:

Percentage of employees tra	ined
Employee classification	2024
By gender	
Male	50.3%
Female	49.7%
By employee category	
Senior positions	17.0%
Medium positions	22.0%
Primary positions	61.0%
	1
Average training hours completed pe	
Employee classification	2024
	2024
By gender	2024
	41.4
By gender	
By gender Male	41.4
By gender Male Female	41.4
By gender Male Female By employee category	41.4 48.7
By gender Male Female By employee category Senior positions	41.4 48.7 15.0

The percentage of employees trained is calculated as: the number of employees trained in the category/the total number of employees trained x 100%.

The average training hours completed are calculated as: the total training hours completed by employee in the category/ the total number of employees in the category.

The employee training statistics listed above do not include the data of employees who left the Company during the Reporting Period.

During the Reporting Period, to further enhance employees' professional knowledge, the Research Department held a total of 17 special training seminars on topics covering investment and development trends and sustainable development such as the measures on risk classification of financial assets, the basic knowledge of Hong Kong Hang Seng Index/stock options, the research on commercialization system of medical devices, and artificial intelligence. Such trainings facilitate employees in gaining an indepth understanding of the latest industry information and market opportunities and risks and in having an accurate picture of future industry development, so as to enhance their investment decision-making capabilities. In addition, we organised a cybersecurity awareness training course in the form of online video, and required all employees, especially new hires, to attend the training every year, with a view to increasing their cybersecurity awareness.

Meanwhile, the Legal and Compliance Department organised 29 training sessions on topics covering AML, anti-bribery, anti-corruption, and the latest regulatory requirements. The professional ethics and integrity education was added to the induction training programme for new employees, with an aim to eliminate the risk of non-compliance from the source. Additionally, in order to help new employees adapt to the working environment more promptly, we organised several induction training sessions for new employees, including corporate culture, regulatory requirements and management systems, etc., to help new employees quickly adapt and get into work.

Employee Health and Safety

The Group always attaches importance to the safety and physical and mental well-being of employees. As such, we strive to build a healthy, safe, amicable work environment. During the Reporting Period, we strictly complied with the Occupational Safety and Health Ordinance in Hong Kong and the Law on the Prevention and Control of Occupational Diseases of the PRC in Mainland China. We also explicitly stipulated in the BOCOM International Human Resources Management System that, labour insurance, group life insurance, personal accident insurance, and business travel insurance are to be purchased for our employees to ensure their occupational health and safety to the largest possible extent. Meanwhile, we arranged a number of health-themed online training sessions to enhance awareness of occupational health among employees. We offer different annual medical examination reimbursement plans according to actual needs of employees and equip them with ergonomic office facilities. In addition, we conduct periodic inspections on fire safety devices, with an aim to generally reduce the risks of occupational hazards and fire accidents. We also periodically disinfect and disinfest our offices to ensure a clean, sanitary work environment.

We pay close attention to the latest developments of policies related to occupational health and safety, and our Human Resources Department monitors and updates the Group's management policies in a timely manner. The Group has established appropriate contingency measures against extreme weather such as typhoons and rainstorms to ensure the safety of its employees at the workplace and during their commute time. During the Reporting Period, we not only conducted annual inspections for fire protection installations, but also posted the fire safety guidelines on each floor to ensure that employees could be familiar to the measures to deal with fire as well as the escape routes. Meanwhile, we also participated in the fire drills organised by the property management company in accordance with the BOCOM International Guidelines for Fire, Disaster, and Accident Prevention. During the Reporting Period, the Group did not have any work-related injuries. There were no cases of work-related fatalities in the Group over the past three years.

For the health of our staff, we continued to provide sanitisers and anti-epidemic supplies in the office, and arranged disinfection processes for viruses and infectious diseases, to ensure the cleanliness of the workplace. If employees are infected with an infectious disease, we would provide medication to them and allow department heads to make flexible arrangements for disinfection and cleaning of the office according to the actual business situation, on the premise of ensuring the normal operation of BOCOM International.

CARE FOR THE ENVIRONMENT AND INTEGRATING THE CONCEPT OF SUSTAINABLE DEVELOPMENT INTO THE OPERATION PROCESS

The Group actively fulfils corporate responsibilities, upholds the concept of sustainable development, and commits itself to promoting a culture of green operation. In the course of daily operations, we adopt various energy conservation and emission reduction measures to minimise the impact on the environment and natural resources, thus striking a balance between business development and environmental protection.

Green Office Measures and Environmental Protection

In terms of daily operations, we formulated in-house documents such as the BOCOM International Green Office Regulations and the BOCOM International Vehicle Management Rules to regulate the carbon emissions released by the use of paper, electricity and water, vehicle emissions as well as the waste generated in the office, to ensure that our operations could comply with regulatory requirements. Meanwhile, we posted the Green Office Tips in our offices to promote environmental protection and energy conservation measures, and integrated the concept of a "green operation" culture into the daily work of all staff members, to practise energy-saving and emission reduction measures from the top down. In addition, green plants were placed in the office to improve air quality, a prerequisite for creating a comfortable and healthy working environment for employees. The energy and resources consumed by the Group mainly consist of the externally purchased electricity in the office, gasoline used by company cars, and water and paper used in the office. The major emissions discharged by the Group include greenhouse gas emissions and air pollutants from energy consumption, staff air travel, and paper use.

The Group set environmental objectives in 2021, which cover the discharge of air pollutants and greenhouse gas emissions, energy efficiency, and waste generation, and correspondingly set up action plans. The following are the main environmental objectives and action plans that we continuously implemented in the daily office operations as well as their progress during the Reporting Period:

Objective category	Environmental objectives	Indicators	Action plans	Time to achieve objectives	Progress and Actions in 2024
Air pollutant and greenhouse gas emissions	Encouraging green mobility	Strengthening management of company cars	 Recording the fuel consumed by company cars Regularly overhauling them Gradually replacing them with lower/zero-emission vehicles 	Short-term	The plan was in progress. During the Reporting Period, the measures for the management of company cars were implemented and two company cars were replaced, aiming to gradually replace company cars with lower emission vehicles. In terms of vehicle management, the carpooling shall be adopted whenever possible, to reduce the frequency of vehicle use for one person
		Reducing carbon emissions from business travels	 Cutting unnecessary business travels Reducing the number of first class and business class flights 	Short-term	The plan was in progress. Employees were encouraged to replace business trips with videoconferencing/teleconferencing. Clear approval process for business travel shall be set to ensure that travel is necessary
	Supporting carbon neutrality	Offsetting carbon emissions	Buying carbon credits to offset carbon emissions from operations	Medium-term	The plan was yet to be implemented. In the future, we will gradually understand and select appropriate carbon credit projects and reputable carbon credit suppliers or markets, and buy the corresponding amount of carbon credits according to needs

Objective category	Environmental objectives	Indicators		Action plans	Time to achieve objectives	Progress and Actions in 2024
Waste generation	Strengthening office waste paper recycling	Increasing office waste paper recycling rate	•	Improving office waste recycling system Collecting data about the amount of office waste paper recycled, etc.	Short-term	The plan was in progress. Bags for destroying confidential documents were placed at prominent locations of our office in Central, Hong Kong, and a third-party company was hired to recycle waste paper at offices and count the amount of the waste paper
	Recycling and reusing office equipment	Recycling office electronic equipment	•	Developing recycling plans Regularly checking the progress of executing the plans	Short-term	The plan was in progress. One old refrigerator was replaced during the Year. Electronic equipment was recycled by a contractor approved by the government (ALBA Integrated Waste Solutions (HK) Limited) to turn the e-waste into resources in a sustainable manner. The hazardous materials contained therein were safely disposed of, so the e-waste was converted into secondary raw materials
Energy use efficiency	Improving energy use efficiency	Cutting office energy consumption	•	Purchasing appliances with energy labels	Short-term	The plan was in progress. One old refrigerator was replaced by a new refrigerator with energy label during the Year
		Conducting energy audits in offices	•	Formulating annual energy audit plans Working out energy-saving measures	Short-term	The plan was in progress. We consulted a third party and it assisted energy audits in offices. We are also studying the plan for future replacement by LED lights in all offices. We will timely adjust and optimise the energy-saving strategies based on office energy monitoring results, such as, posting energy-saving signs and notices near equipment switches; regularly cleaning lights to maintain optimal lighting performance; gradually replacing non-LED lighting devices with LED lights and reducing lighting intensity; selecting equipment with Grade 1 or better energy efficiency when replacing aging or failure equipment subsequently

Objective category	Environmental objectives	Indicators	Action plans	Time to achieve objectives	Progress and Actions in 2024
All environmental areas	Advocating environmental awareness	Offering training on environmental protection for employees	 Adding environmental training to induction training Drawing up environmental training/publicity plans to irregularly organise energy conservation- themed activities 	Short-term	The plan was in progress. We included environmental protection content in induction training and shared with staff green office tips, including energy conservation, office equipment, waste avoidance and reduction, material recycling, purchase of products made of recycled materials

Electricity management

The energy and resources consumed by the Group are mainly the externally purchased electricity in the office and the gasoline used by company cars. During the Reporting Period, we adopted proactive measures to reduce office energy consumption, in order to improve energy use efficiency. To develop employees' habit of saving electricity, we circulated the BOCOM International Notice on Safe Use of Electricity to employees to remind them to turn off all unnecessary power sources, such as lights, photocopiers, computers, water dispensers, and coffee machines, during lunch time, after office hours, and before leaving the meeting room, aiming to avoid waste of energy. In addition, we actively used products with lower power consumption, such as appliances with Grade 1 energy labels, in an effort to improve energy use efficiency, and replaced traditional lighting fixtures with eco-friendly and energy-saving LED lights progressively. In addition, when replacing electrical appliances, we would preferably use products with energy efficiency labels and RoHS compliance to save more electricity.

During the Reporting Period, we effectively implemented energy efficiency measures by significantly increasing the use of energy-labelled electrical appliances, thereby actively contributing to promoting the sustainable development.

Water management

During the Reporting Period, in order to avoid waste of water resources, we adopted various measures, such as posting water conservation tips in the workplace to enhance water conservation awareness among employees; providing reusable cups for visitors in the conference room and advising employees to bring their own cups, so as to reduce consumption of bottled water. Given the business nature of the Group, we are not a high water-consuming company. The water used in our offices is mainly from the municipal water supply system, and is centralisedly managed by the property management company. So, there is no difficulty in sourcing water and no need to set relevant targets for water consumption for the time being.

Reasonable use of vehicles

During the Reporting Period, we actively implemented green mobility and a low-carbon strategy, and strictly complied with the Air Pollution Control Ordinance and the Motor Vehicle Idling (Fixed Penalty) Ordinance of Hong Kong. The Group internally formulated the BOCOM International Vehicle Management Measures, which provide for the use of company cars, require staff to record the fuel consumption of company cars, and regularly inspect and repair company cars, to avoid fuel inefficiency caused by ageing of vehicle parts, with a view to ensuring that the vehicles could maintain good performance and efficient operation. In the future, we plan to gradually switch to greener vehicles to further reduce air pollutants and greenhouse gas emissions.

On the premise of not affecting our normal operation, staff are encouraged to make use of audio and video conferencing and public transport for business visits, so as to reduce the use of company cars and move further towards the aim of minimising the impact on the environment. In case of necessary business travels, we will preferably buy economy seats in the hopes of continuously contributing to global carbon emissions reduction. In addition, we provide low carbon driving training to our drivers, and require them to make more appropriate arrangements for itineraries to avoid the situation of idling engines, in an effort to increase vehicle fuel efficiency and reduce air pollution caused by driving cars.

Hong Kong office areas – air pollutant emissions

Types of air pollutant emissions ¹²	Emissions in 2024	Emissions in 2023	Unit
NOx emissions	6.11	4.38	kg
SOx emissions	0.24	0.21	kg
CO emissions	54.86	39.38	kg
PM2.5 emissions	0.14	0.11	kg

Hong Kong office areas¹³ – resource consumption

Class	Consumption in 2024	Intensity of consumption in 2024	Consumption in 2023	Intensity of consumption in 2023
Fuel consumption (gasoline) ¹⁴	16,316.03 L	2,719.34 L/car	14,365.71 L	2,394.29 L/car
	158,124.61 kWh	26,354.10 kWh/car	139,223.35 kWh	23,203.89 kWh/car
Electricity consumption	725,592.00 kWh	3,210.58 kWh/person	771,887.00 kWh	3,038.93 kWh/
				person
		155.42 kWh/m²		165.33 kWh/m ²
Water consumption ¹⁵	672.27 tonnes	2.97 tonnes/person	573.39 tonnes	2.26 tonnes/person
Total paper consumption	4,617.87 kg	20.43 kg/person	4,715.17 kg	18.56 kg/person
Total energy consumption	883.72 mWh	3.91 mWh/person	911.11 mWh	3.59 mWh/person

The computation method and relevant emission factors of the air pollutant emissions are based on the EMEP/EEA Air Pollutant Emission Inventory Guidebook – 2016 published by the European Environment Agency.

The Hong Kong office areas of the Group include the Headquarters Office in Central, Hong Kong, and the Tsim Sha Tsui office, with a total area of 4,668.7 square meters. They accommodate 226 employees.

Fuel consumption was from six company cars over which the Group has operational control in the Hong Kong office areas during the Reporting Period.

As water is supplied by the building, water consumption is calculated based on the data regarding the average water consumption of each floor and average daily water consumption provided by the building management office.

Environmental Education and Publicity

The Group believes that it is important for its operations to raise the environmental awareness of employees. We add environmental protection content to the induction training programme, draw up environmental publicity plans, and organise energy conservation-themed activities to actively encourage employees to develop eco-friendly awareness and habits. In their daily work, we encourage employees to reduce the use of disposable tableware by posting energy and resource conservation notices in our offices and providing reusable tableware in staff leisure areas, thereby effectively implementing environmental measures.

Meanwhile, dedicated personnel are assigned to conduct regular inspections to ensure that employees comply with established environmental requirements, while continuing to develop eco-friendly habits, in order to achieve the implementation and long-term promotion of environmental protection concepts.

Waste Disposal and Recycling

During the Reporting Period, the Group strictly complied with the Waste Disposal Ordinance of Hong Kong to efficiently avoid spending extra cost due to the improper disposal of waste. We also adopted measures to properly manage the hazardous and non-hazardous waste generated from office operations. Given the business nature, the hazardous waste generated in our office premises mainly includes electronic appliances, fluorescent light tubes, waste batteries, and waste toner cartridges. We persistently recycle hazardous waste in the hopes of making the best use of all resources.

In active response to the government's policy initiatives, we push forward initiatives in the office premises for waste reduction from the source to reduce waste generated. During the Reporting Period, we arranged for qualified recyclers to dispose of photocopiers in a sustainable manner. At the same time, we cooperated with suppliers to collect the used toner cartridges on a regular basis, so as to ensure appropriate treatment of hazardous waste and avoid environmental pollution. The discarded fluorescent tubes are collected by the building management office which would transfer them to a nearby recycling point for reuse. In addition, waste sorting and recycling bins are placed in the office premises for collection of non-hazardous waste such as waste paper, aluminium cans, and plastic bottles, which will subsequently be transferred to the central recycling bins of the office building for centralised collection.

In the future, we will continuously communicate with the property management companies to understand their plans to comply with the municipal solid waste charging policy in Hong Kong, and conduct an internal assessment on the impact of the policy to prepare ourselves accordingly.

Paper management

During the Reporting Period, we were committed to increasing the recycling rate of office waste paper, reducing waste generation, and promoting to achieve the goal of a circular economy. As such, we improved the waste recycling system. We advocate double-sided printing, place a wastebasket next to each photocopier, and provide confidential document shredding bags for employees, with an aim to increase the amount of waste paper recycled and reduce paper waste.

We have hired a professional confidential document disposal service provider to recycle waste paper and keep statistics on the amount of waste paper recycled to monitor the completion of relevant objectives. Meanwhile, we actively move to paperless offices. Employees are encouraged to generally use electronic methods, such as e-mail and scanning to circulate and communicate, and store documents electronically, to save paper and move to the implementation of an environmental office.

Hong Kong office areas – waste generation

Class	The amount generated in 2024	The intensity of waste generated in 2024	The amount generated in 2023	The intensity of waste generated in 2023
Hazardous waste				
Waste fluorescent light tubes	83 tubes	0.02 tube/m²	46 tubes	0.01 tube/m²
Waste toner cartridges	50 cartridges	0.22 cartridge/ person	60 cartridges	0.24 ¹⁶ cartridge/ person
Non-hazardous waste				
Waste paper ¹⁷	1,385.36 kg	6.13 kg/person	1,414.55 kg	5.57 kg/person

Combating Climate Change and Supporting Carbon Neutrality

In response to Hong Kong's Climate Action Plan 2050 and the dual carbon goal of China, the Group has taken concrete actions at the operational and business levels to enhance climate change management, to strengthen climate risk management ability continuously and to promote the low-carbon transition.

¹⁶ Correction to the data.

Waste paper production was estimated based on 30% of the paper consumption.

Climate risk and opportunity management

As climate change leads to more severe and frequent extreme weather events all over the world, governments of different countries have continued to strengthen climate-related regulatory measures and promote relevant technologies to cope with climate change. We actively explore the economic opportunities and challenges that climate change may bring to businesses, and build a climate change management system and mechanism based on the recommendations of the Task Force on Climate-Related Financial Disclosure (TCFD) and the International Sustainability Standards Board (ISSB) from four aspects including governance, strategy, risk management, and metrics and targets, to integrate response to climate change into the full life cycle of business operations.

Governance

In a bid to effectively address the impact and challenges arising from climate change, we developed the Measures for the Administration of Climate Change-Related Issues of BOCOM International. The Board or its authorized committees/the Task Force are responsible for overseeing climate change management matters, reviewing and approving the climate change management measures, and evaluating the effectiveness of the climate change management measures. This includes periodically reviewing or requesting updates from the ESG Task Force on relevant progress as needed. The ESG Task Force is tasked with implementing the climate change management measures, ensuring accountability for the climate-related responsibilities outlined in the climate change management measures, and regularly reporting to the Board through appropriate channels on related efforts.

Strategy

In order to better understand the impact of climate change on the Group's business, we updated the Measures for the Administration of Climate Change-Related Issues of BOCOM International in a timely manner, to optimise the climate risk management process from the perspective of internally reviewing and reporting investment plans, in a bid to speed up the progress of climate related risk management. The Group also reviews the effectiveness of the Measures of BOCOM International for the Management of Climate-related Risks every year to ensure that portfolio managers could "have a positive impact on climate change" in the investment management process and implement the "green finance investment" strategy actively advocated by the BoCom Head Office. The workflow and scope of work of the relevant personnel are clearly defined, such as: the fund managers actively control the climate risk faced by a fund during pre-investment research by a variety of means such as adjusting the investment proportion, communicating with the invested companies, and diversifying investments. Researchers pay close attention to market movements as well as the latest status, news, and trends of individual companies to identify the possible impact of relevant updates on investment activities.

In addition, during the Year, we conducted qualitative scenario analysis of climate risks and opportunities for the first time. Leveraging publicly available scenarios at the international level and appropriate input parameters, we established a comprehensive scenario analysis framework. Based on various factors such as the operating value chain and the location of operations of BOCOM International, we have taken into account the risk factors recommended by the Task Force on Climate-related Financial Disclosures (TCFD) to deeply analyse the potential impact of various types of risks on the Group's operation, finance and other aspects. We also considered the climate scenarios proposed by the Intergovernmental Panel on Climate Change (IPCC) and the Network of Central Banks and Supervisors for Greening the Financial System (NGFS), and constructed turquoise (low emission)¹⁸ scenarios and brown (high emission)¹⁹ scenarios against the backdrop of short-term (2024-2030), medium-term (2031-2050) and long-term (2051-2060). These scenarios have been incorporated into the scope of scenarios analysis for the Year, aligning with the disclosure scope of ESG report, to identify the actual and potential impacts of climate-related risks and opportunities on the Group's business, strategy, and financial planning. The impact of climate-related risks and opportunities is assessed from the short-term, medium-term and long-term perspectives, respectively in order to analyse their priority and risk management and to adopt targeted risk management measures thereon.

The following sets out the key parameters used to conduct scenario analysis and the reason for which are considered important:

Key Parameter	Reason for Inclusion
Extreme weather events	Increased frequency of extreme weather events may disrupt the Group's business operations
Long-term changes in global climate pattern	Prolonged deterioration in climate patterns may adversely impact the Group's business operations
Regulatory requirements for products and services	Increasingly complex regulations will raise compliance costs
Climate change disclosure requirements	Stricter climate-related disclosure requirements may elevate compliance risks and costs
Low-carbon technology transition costs	Transitioning to new energy/energy-efficient equipment from traditional energy/energy-intensive equipment will lead to early obsolescence of existing equipment, resulting in higher operating expenses
Shifts in customer preferences	Growing customer preference for green and low-carbon products and services will reduce competitiveness if not proactively addressed

The turquoise (low emission) scenario covers IPCC RCP 2.6, SSP 1 and NGFS orderly transition scenario.

¹⁹ The brown (high emission) scenario covers IPCC RCP 8.5, SSP 5 and NGFS hot house world scenario.

Key Parameter	Reason for Inclusion
Energy prices	Rising energy prices will directly increase operating costs
Raw material costs	Volatility in raw material prices may drive higher procurement costs
Public awareness of climate change issues	Failure to address climate change-related concerns promptly may damage brand reputation

Key assumptions related to BOCOM International under the turquoise and brown scenarios are set out below:

	Turquoise Scenario	Brown Scenario
Physical Environment		
Increase in global mean temperature	Approximately 1.7°C by 2060 and approximately 1.8°C by 2100	Approximately 2.4°C by 2060 and 4.4°C by 2100
Rise in global mean sea level	Likely to reach 0.30m by 2065 and 0.50m by 2100	Likely to reach 0.40m by 2065 and 0.80m by 2100
Impact of climate change	Relatively stable	Significant (increase in the frequency and severity of floods, extreme weather, etc.)
Socio-economic Environment		
Economic development	Towards more inclusive economic development and respect for known environmental boundaries	Fossil fuel-driven economic growth and technological progress have led to high levels of greenhouse gas emissions before 2100, which could exacerbate extreme weather events

	Turquoise Scenario	Brown Scenario
Climate policy	Mainland China and Hong Kong, have pledged to achieve net-zero emissions and have formulated detailed short-term targets and action plans. Mainland China has pledged to peak carbon dioxide emissions by 2030 and achieve carbon neutrality by 2060, while Hong Kong has pledged to achieve carbon neutrality by 2050	·
Implementation of policy	Strict climate policy mainly implemented by Mainland China government and Hong Kong government, with low difficulty in implementation	Lack of detailed short-term action and implementation plan
Common business model	Rapid transition from a fossil-fuel- dependent economy to one powered by renewable energy	Profit-driven business model without proper consideration of environmental and social impacts
Commitment level	Companies commit to contributing to national and regional climate action targets, i.e. business partners working together to achieve low-carbon operations	Public awareness is insufficient to promote institutional reform

By conducting climate risk and opportunity assessments to analyse the range of climate-related risks and opportunities that may impact our actual business and operations, we identified two physical climate risks, three transition climate risks and two potential opportunities and assessed their impacts on the Group's business, strategy and finance.

Risk Management

We have developed corresponding response measures to different types of climate change-related risks for our business practices. The table below illustrates the measures that have been taken in response to the significant climate risks and opportunities that have been identified:

Risk Category		Climate Risks ²⁰	Impact Period/ Extent of Impact	Main Operating Risks Qualitative Financial Impact Analysis	Risk Responses/ Action Plans
Physical Risks	Chronic risks	Adverse effects of long-term changes in global climate patterns	Medium-to- long term	Current financial impact: None. Projected financial impact: Prolonged deterioration of temperature patterns may increase extreme weather frequency, leading to operating asset damage, higher insurance costs, as well as market volatility due to climate-related events, direct impact on the value of the portfolio. Climate change will have a negative impact on the long-term profitability of certain industries, leading to increased uncertainty in financial forecasts which in turn may result in the increase of relevant expenses.	Developed the Measures for Emergency Management of BOCOM International to enhance disaster preparedness capabilities, and continuously improve available mechanisms and emergency recovery mechanisms. Developed the Measures for the Administration of Business Continuity of BOCOM International, strengthened the support of the extreme weather system in accordance with the requirements of the Stock Exchange, and prepared response plans and emergency drills under extreme circumstance.

Ranked according to the assessment results (from top to bottom).

Diek Catanany	Climate Risks ²⁰	Impact Period/	Main Operating Risks Qualitative Financial Impact Analysis	Risk Responses/ Action Plans
Risk Category Acute risks	Adverse effects of increased frequency of extreme weather events	Extent of Impact Short-to-medium term	Current financial impact: Office operations are affected by frequent extreme weather events, resulting in reduced normal operating hours available. Projected financial impact: Extreme weather events may lead to damage to operating equipment assets, threats to the safety of employees, depreciation of assets and higher operating costs, increased insurance premiums, and increased operating costs due to the need to repair or replace damaged equipment and assets. Frequent extreme weather events will lead to business interruptions and financial market instability, which in turn may affect investment income.	Worked out arrangements for typhoon signals, "extreme conditions" and rainstorm warnings. Provided remote work arrangements and other measures according to the actual situation, and maintained off-site data backups to expedite business recovery and meet the requirements of business continuity.

Risk Category		Climate Risks ²⁰	Impact Period/ Extent of Impact	Main Operating Risks Qualitative Financial Impact Analysis	Risk Responses/ Action Plans
ransition Risks	Policy and legal risks	Exposure to legal procedure risks	<u> </u>	Current financial impact: None. Projected financial impact: Any failure to meet the relevant legal and regulatory requirements will lead to litigation risks, higher operating costs due to fines and legal fees resulting from litigation, negative impacts such as business loss, brand and reputation damage, which in turn will lead to a decrease in revenue, and the need to invest additional resources and funds to meet legal and regulatory requirements, which in turn will increase relevant expenses.	Strengthened policy research and prediction, kept abreast of changes in regulations, and made efforts in internal system development.
		Stricter greenhouse gas emissions disclosure requirements	Short-to-medium term	Current financial impact: None. Projected financial impact: Any failure to accurately and comprehensively disclose climate-related information may result in regulatory penalties or reputational damage, which in turn may lead to lower revenues. More resources and funding are needed to monitor and report greenhouse gas emissions and ensure relevant disclosures being in compliance with the regulations, which in turn will increase relevant expenses.	• The Company has formulated the Measures for the Administration of Climate Change-Related Issues of BOCOM International, and BOCOM International Asset Management Limited, a wholly-owned subsidiary of the Company, has also developed the Measures for the Management of Climate-related Risks of BOCOM International to comply with relevant regulatory requirements, and further strengthened relevant management and information disclosure with reference to the standardized practices of market peers.
	Technology risks	Low-carbon technology transition costs	Medium-to-long term	Current financial impact: None. Projected financial impact: Replacing obsolete equipment and transitioning to low-carbon will lead to the depreciation of old equipment and assets; and increasing investment and operating costs resulting from investing in new technology R&D and updating equipment.	Prioritised new energy/energy- efficient equipment in the procurement of infrastructure equipment, and replaced equipment in a timely manner depending on the lifecycle of assets.

Opportunity Category	Climate Opportunities 21	Impact Period/ Extent of Impact	Main Operating Opportunities Qualitative Financial Impact Analysis	Opportunity Responses/ Action Plans
Opportunities	Products and services	Medium-to-long term	 Current financial impact: The existing-developed green finance-related products, technologies and services will attract more investors and customers, thereby increasing revenue. Projected financial impact: Continuous R&D and innovation in green finance-related products, technologies and services can improve the capacity, efficiency and quality of renewable energy projects, reduce electricity costs, and attract more investors and customers, thereby increasing revenue. 	 Developed innovative financial instruments, supported the financing of renewable energy projects, promoted green credit and supply chain finance, and supported green technology research and development and fintech empowerment. Assessed the climate risk of each fund under management on a monthly basis, and subsequently discussed the possibility of launching ESG funds in the future.
	Market	Short-to-long term	Current financial impact: Enhancement in market competitiveness by launching green bonds to vigorously supporting environmentally friendly projects, thereby increasing revenue. Projected financial impact: Enhancement in market competitiveness by continuously issuing green bonds, granting environmentally friendly loans, and supporting renewable energy and low-carbon projects, thereby increasing revenue.	 Developed innovative financial instruments, supported the financing of renewable energy projects, promoted green credit and supply chain finance, and supported green technology research and development and fintech empowerment. When selecting a project to invest in, the main considerations are the rate of return and risk of the project, renewable energy and low-carbon projects would be one of the other considerations.

Ranked according to the assessment results (from top to bottom).

Metrics and Targets

To reduce greenhouse gas emissions generated from its operation, we implement a number of energy-saving and low-carbon measures aligned with the development trend of low-carbon economy. Meanwhile, we closely monitor the key indicators of climate change, regularly calculate the greenhouse gas emissions within the Hong Kong office areas, and make reports to the Board. Greenhouse gas emissions from the Hong Kong office areas can be divided into three categories: direct emissions (Scope 1) and indirect emissions (Scopes 2 and 3). The sources of greenhouse gas emissions under each scope are: fuel used by vehicles (Scope 1), electricity consumption during business operations (Scope 2), and employees' business travel by air and waste paper disposed at landfills (Scope 3).

Hong Kong office areas – greenhouse gas emissions

	F : : : 0004	F : : : 0000	11. 25
Scopes of greenhouse gas emissions	Emissions in 2024	Emissions in 2023	Unit
Scope 1 ²² :	43.40	38.21	tonnes
Scope 2 ²³ :	458.42	501.98	tonnes
Scope 3 ²⁴ :	186.55 ²⁵	20.87	tonnes
Total greenhouse gas emissions (Scopes 1, 2 & 3)	688.37	561.07 ²⁶	tonnes
Intensity of greenhouse gas emissions	0.45	0.40	, 2
(Scopes 1, 2 & 3)	0.15	0.12	tonnes/m ²
	3.05	2.21	tonnes/person

Given the Group's greenhouse gas emissions are mainly generated from externally purchased electricity consumption in the office and business travels by employees, we have put in place measures to reduce such emissions. Firstly, we encourage employees to save energy by turning off all lighting and non-essential electrical appliances outside office hours, thereby reducing the greenhouse gas emissions caused by energy consumption. Meanwhile, we implement the practice of "green procurement", and give priority to electrical appliances with grade 1 energy labels, with the aim to improve energy efficiency and mitigate the impact on the environment.

In addition, we also encourage employees to replace business travels with online means such as phone calls or video conferences as far as possible to reduce greenhouse gas emissions caused by business travels. In the future, we will continue to implement energy saving and emission reduction to address the challenges of global climate change.

- The computation method and relevant emission factors of greenhouse gas emissions (Scope 1) are based on: the Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong (2010 Edition) jointly issued by the Electrical and Mechanical Services Department and the Environmental Protection Department.
- The computation method and relevant emission factors of greenhouse gas emissions (Scope 2) are based on: the 2023 Sustainability Report by HK Electric Investments Limited and the 2023 Sustainability Report by CLP Power Hong Kong Limited.
- The computation method and relevant emission factors of greenhouse gas emissions (Scope 3) are based on: Appendix 2: Reporting Guidance on Environmental KPIs of the Stock Exchange, and the Carbon Emissions Calculator of the International Civil Aviation Organisation (https://www.icao.int/environmental-protection/CarbonOffset/Pages/default.aspx).
- The substantial increase in greenhouse gas emissions Scope 3 during the Year was due to a significant increase in business travels during the Year as compared to last year.
- The total greenhouse gas emissions are the sum of actual emissions in Scopes 1, 2 & 3 after rounded to two decimal places.

CARING FOR SOCIETY AND STRIVING TO FULFIL SOCIAL RESPONSIBILITY

Over the years, while promoting our development, we have always deeply integrated social responsibility into our business strategy, and focused on environmental protection and care for the grassroots, contributing to the sustainable development of society. During the Year, we focused on local ecological protection and provision of assistance to the underprivileged by participating in the Community Chest 55th Anniversary Walk for Millions (Hong Kong-Zhuhai-Macao Bridge – Hong Kong Link Road) to fulfil our social commitments with our practical action.

During the Reporting Period, the Recreation Committee of the Group organised the Tree Planting Activity under the Forest Restoration Scheme. Through learning the history of forest restoration in Hong Kong, participants gained an in-depth understanding of the importance of ecological protection and planted saplings by hands to contribute to the building of a green home for harmonious coexistence. Such activity not only diversified the cultural life of the staff and strengthened their sense of cohesion and collaboration, but also further promoted the concept of green development, deepened their awareness of the responsibility of afforestation and environmental greening, fully demonstrating our determination to fulfil our social responsibility.



In addition, we held the "Celebrating the Mid-Autumn Festival and the National Day, and Caring for the Community" Public Service Activity during the Reporting Period where we distributed mooncakes and lucky bags to the underprivileged. Under the leadership of our team, we organised seven teams of volunteers that comprised of our staff to visit more than 80 underprivileged families in nine buildings in the district, including the tenants of sub-divided units, the elders aged 80 or above and living alone, and the persons who need continuous therapy. The volunteers not only went to their homes to send blessings, but also patiently listened to their needs and voices, to pay attention to the urgent needs and expectations of the underprivileged, which effectively demonstrated our caring for the underprivileged.



During the Reporting Period, the Group organised 11 colleagues to participate in the Hong Kong Red Cross Charity Blood Donation Activity, which demonstrated the Group's support for social welfare undertakings.



APPENDIX: SEHK GUIDE CONTENT INDEX

Mandatory disclosure rules				
	Description	Relevant Chapters/ Remarks		
Governance Structure	A statement from the board containing the following elements: (i) a disclosure of the board's oversight of ESG issues; (ii) the board's ESG management approach and strategy, including the process used to evaluate, prioritise, and manage material ESG-related issues (including risks to the issuer's businesses); and (iii) how the board reviews progress made against ESG-related goals and targets with an explanation of how they relate to the issuer's businesses.	Sustainable Development Governance		
Reporting Principles	A description of, or an explanation on, the application of the reporting principles of materiality, quantitative, and consistency in the preparation of the ESG report: Materiality: The ESG report shall disclose: (i) the process to identify and the criteria for the selection of material ESG factors; and (ii) if a stakeholder engagement is conducted, a description of significant stakeholders identified, and the process and results of the issuer's stakeholder engagement. Quantitative: Information on the standards, methodologies, assumptions and/or calculation tools used, and source of conversion factors used, for the reporting of emissions/energy consumption (where applicable). Consistency: The issuer should disclose in the ESG report any changes (if any) to the methods or KPIs used, or any other relevant factors affecting a meaningful comparison.	Basis of Preparation		

Mandatory disclosure rules					
	Description	Relevant Chapters/ Remarks			
Reporting Boundary	A narrative explaining the reporting boundaries of the ESG report and describing the process used to identify which entities or operations are included in the ESG report. If there is a change in the scope, the issuer should explain the difference and reason for the change.	Scope of Report			

"Comply or ex	"Comply or explain" provisions				
	KPIs	Description	Relevant Chapters/Remarks		
A. Environmental					
A1: Emissions	General Disclosure	Information relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer. Note: Air emissions include NOx, SOx, and other pollutants regulated under national laws and regulations. Greenhouse gases include carbon dioxide, methane, nitrous oxide, hydrofluorocarbons, perfluorocarbons, and sulphur hexafluoride. Hazardous wastes are those defined by national regulations.	The contents relating to "discharges into water and land" are not applicable to our principal businesses. The others were disclosed in the chapters headed "Combating Climate Change and Supporting Carbon Neutrality", "Green Office Measures and Environmental Protection" and "Waste Disposal and Recycling"		
	A1.1	The types of emissions and respective emissions data.	Green Office Measures and Environmental Protection		

Comply or ex	"Comply or explain" provisions			
	KPIs	Description	Relevant Chapters/Remarks	
A. Environmer	ntal			
	A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where applicable, intensity (e.g. per unit of production volume, per facility).	Combating Climate Change and Supporting Carbon Neutrality	
	A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Waste Disposal and Recycling	
	A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Waste Disposal and Recycling	
	A1.5	Description of emission target(s) set and steps taken to achieve them.	Green Office Measures and Environmental Protection	
	A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Green Office Measures and Environmental Protection Waste Disposal and Recycling	
A2: Use of Resources	General Disclosure	Policies on efficient use of resources, including energy, water, and other raw materials. Note: Resources can be used for production, storage, transportation, buildings, and electronic equipment.	Green Office Measures and Environmental Protection	
	A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	Electricity Management	
	A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	Water Management	
	A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Green Office Measures and Environmental Protection	

"Comply or explain" provisions				
	KPIs	Description	Relevant Chapters/Remarks	
A. Environmental				
	A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Water Management	
	A2.5	Total packaging material used for finished products (in tonnes), and, if applicable, with reference to per unit produced.	Not applicable. Product manufacturing and packaging are not involved in our principal businesses.	
A3: The Environment and Natural Resources	General Disclosure	Policies on minimising the issuer's significant impact on the environment and natural resources.	Green Office Measures and Environmental Protection	
	A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	Green Office Measures and Environmental Protection	
A4: Climate Change	General Disclosure	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	Combating Climate Change and Supporting Carbon Neutrality	
	A4.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	Combating Climate Change and Supporting Carbon Neutrality	

"Comply or ex	"Comply or explain" provisions			
	KPIs	Description	Relevant Chapters/Remarks	
B. Social				
B1: Employment	General Disclosure	Information relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.	Employment Management	
	B1.1	Total workforce by gender, employment type, age group, and geographical region.	Employment Management	
	B1.2	Employee turnover rate by gender, age group, and geographical region.	Employment Management	
B2: Health and Safety	General Disclosure	Information relating to providing a safe working environment and protecting employees from occupational hazards: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.	Employee Health and Safety	
	B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	Employee Health and Safety	
	B2.2	Lost days due to work injury.	Employee Health and Safety	
	B2.3	Description of occupational health and safety measures adopted, how they are implemented and monitored.	Employee Health and Safety	
B3: Development and Training	General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities. Note: Training refers to vocational training and may include internal and external courses paid by the employer.	Employee Training and Development	

"Comply or explain" provisions			
	KPIs	Description	Relevant Chapters/Remarks
B. Social			
	B3.1	The percentage of employees trained by gender and employee category (e.g. senior management and middle management).	Employee Training and Development
	B3.2	The average training hours completed per employee by gender and employee category.	Employee Training and Development
B4: Labour Standards	General Disclosure	Information relating to preventing child and forced labour: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.	Protection of Employees' Rights and Interests
	B4.1	Description of measures to review employment practices to avoid child and forced labour.	Protection of Employees' Rights and Interests
	B4.2	Description of steps taken to eliminate such practices when discovered.	Protection of Employees' Rights and Interests
			The Group has eliminated all possibilities of child labour and forced labour during recruitment, so no violations will be found
B5: Supply Chain	General Disclosure	Policies on managing environmental and social risks of the supply chain.	Sustainable Supply Chain Management
Management	B5.1	Number of suppliers by geographical region.	Sustainable Supply Chain Management

"Comply or explain" provisions			
	KPIs	Description	Relevant Chapters/Remarks
B. Social			
	B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Sustainable Supply Chain Management
	B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Sustainable Supply Chain Management
	B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Sustainable Supply Chain Management
B6: Product Responsibility	General Disclosure	Information relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.	The contents relating to "product health and safety" and "labelling" are not applicable to our principal businesses. The others were disclosed in the chapters headed "Cybersecurity and Client Privacy", "Respecting Intellectual Property Rights", and "Promotion of Fintech and Optimisation of Financial Services"

"Comply or explain" provisions			
	KPIs	Description	Relevant Chapters/Remarks
B. Social			
	B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Not applicable to principal businesses
	B6.2	Number of products and service related complaints received and how they are dealt with.	Client Satisfaction
	B6.3	Description of practices relating to observing and protecting intellectual property rights.	Respecting Intellectual Property Rights
	B6.4	Description of quality assurance process and recall procedures.	Not applicable to principal businesses
	B6.5	Description of consumer data protection and privacy policies, how they are implemented and monitored.	Cybersecurity and Client Privacy
B7: Anti-corruption	General Disclosure	Information relating to bribery, extortion, fraud, and money laundering: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.	Operational Compliance
	B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the Reporting Period and the outcomes of the cases.	Anti-corruption, Anti-bribery, and Anti-financial crimes
	B7.2	Description of preventive measures and whistleblowing procedures, how they are implemented and monitored.	Anti-corruption, Anti-bribery, and Anti-financial crimes
	B7.3	Description of anti-corruption training provided to directors and staff.	Anti-corruption, Anti-bribery, and Anti-financial
			crimes

"Comply or ex	"Comply or explain" provisions				
	KPIs	Description	Relevant Chapters/Remarks		
B. Social					
B8: Community Investment	General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Caring for Society and Striving to Fulfil Social Responsibility		
	B8.1	Focus areas of contribution (e.g. education, environment, labour needs, health, culture, and sports).	Caring for Society and Striving to Fulfil Social Responsibility		
	B8.2	Resources contributed (e.g. money or time) to the focus area.	Caring for Society and Striving to Fulfil Social Responsibility		

Awards

2024 Venture Capital Golden Eagle Award – Excellent PE Institution of the Year

Securities Times

"Excellent Private Equity
Investment Demonstration
Institution" by 2024 China Fund
News Yinghua Award

China Fund

2024 'Outstanding Overseas Equity Fund Manager' and 'Overseas Star Research Institute'

> TongHuaShun iFinD

2024 Venture Capital Golden Eagle Award – Outstanding Investment Institution in Al Industry

Securities Times

2023 Best Exit and Investment Cases

CVINFO

Best Investment Institution

Hong Kong LPF Association

The Most Astute Investors in Asian G3 Bonds for 2024

The Asset

2024 Venture Capital Golden Eagle Award – Excellent Institution in Investment Exit of the Year

Securities Times

2024 Annual Information Disclosure Award

Gelonghui

Most Improved Research Institution

> Wind "Gold Analyst"

Independent Auditor's Report



To the members of BOCOM International Holdings Company Limited (Incorporated in Hong Kong with limited liability)

OPINION

We have audited the consolidated financial statements of BOCOM International Holdings Company Limited ("the Company") and its subsidiaries ("the Group") set out on pages 140 to 291, which comprise the consolidated statement of financial position as at 31 December 2024, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes, comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities* for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment assessment of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments)

Refer to notes 2.10.4, 3(b), 23, 26 and 39.1(b) to the consolidated financial statements.

The Key Audit Matter

As at 31 December 2024, loans and advances amounted to HK\$675 million, margin loans to customers amounted to HK\$833 million and financial assets at fair value through other comprehensive income (debt investments) amounted to HK\$5,195 million which collectively, represented 46% of the Group's total assets. As at 31 December 2024, the impairment allowance on loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) amounted to HK\$536 million, HK\$162 million and HK\$365 million, respectively.

The Group assesses the impairment allowance on loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) by applying a three-stage expected credit loss ("ECL") model in accordance with HKFRS 9, Financial Instruments.

How the matter was addressed in our audit

Our audit procedures to the impairment assessment of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) included the following:

 understanding and assessing the design, implementation and operating effectiveness of key internal controls over the credit risk management of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) and the impairment assessment.

KEY AUDIT MATTERS (continued)

Impairment assessment of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) (continued)

Refer to notes 2.10.4, 3(b), 23, 26 and 39.1(b) to the consolidated financial statements.

The Key Audit Matter

Loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) are classified as stage one when their credit risk has not increased significantly since their initial recognition; otherwise they are classified as stage two or stage three. Stage three applies when a financial asset is credit-impaired. The loss allowance for stage one financial assets is measured at an amount equal to a 12-month ECL. The loss allowance for stage two and stage three financial assets is measured at an amount equal to a lifetime ECL.

Management assesses the ECL allowance using a statistical modelling approach. The determination of the ECL allowance is subject to a number of key parameters and assumptions, including the stage classification of credit assets, estimates of probability of default, loss given default, exposures at default, forward-looking information taking into account of its impact on the Group's exposures to specific industries due to the increased market volatility and continued defaults from Mainland property sector. Significant judgement is involved in the selection of the parameters and the application of the assumptions.

How the matter was addressed in our audit

- involving KPMG risk and modelling specialists in assessing the Group's ECL model, including assessing the appropriateness of the methodologies applied with reference to the prevailing accounting standards, and considering the possibility of management bias in the determination of key assumptions and parameters adopted.
- Evaluating the reasonableness and appropriateness of the ECL model by assessing the critical assumptions, inputs and parameters used in the model that has been reviewed by our internal risk and modelling specialists.
- Evaluating the reasonableness of significant assumptions and key parameters used by management to develop ECL estimates by comparing to market information where available, including the appropriateness of the stage classification, the determination of probability of default, loss given default, exposure at default, adjustments for forward-looking information and other management adjustments.

KEY AUDIT MATTERS (continued)

Impairment assessment of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) (continued)

Refer to notes 2.10.4, 3(b), 23, 26 and 39.1(b) to the consolidated financial statements.

The Key Audit Matter

In particular, the determination of the probability of default is heavily dependent on the external macro-economic environment; effectiveness of the stimulus measures released by the PRC and Hong Kong government and the Group's internal credit risk management strategy. The probability of default is derived from estimates including the historical losses, historical overdue data and other adjustment factors.

Management also exercises judgement in determining the quantum of loss given default based on a range of factors. These include available remedies for recovery, the financial situation of the borrowers or investees, the recoverable amount of collaterals, the seniority of the claims and the existence and cooperativeness of other creditors. The enforceability, timing and means of realisation of collaterals have an impact on the recoverable amounts and therefore the amount of impairment allowances as at the end of the reporting period.

We identified the impairment assessment of loans and advances, margin loans to customers and financial assets at fair value through other comprehensive income (debt investments) as a key audit matter due to its significance to the consolidated financial statements and the inherent uncertainty and involvement of significant management judgement.

How the matter was addressed in our audit

- assessing the existence of collaterals on a sample basis by obtaining independent confirmations or statements from brokers or clearing houses, or checking underlying documents such as land registry, ownership certificates.
- assessing the reasonableness of the valuation of collaterals held on a sample basis of loans and advances and margin loans to customers with reference to publicly available market prices or other available sources.
- evaluating the reasonableness of the disclosures on impairment allowance with reference to the requirements of the prevailing accounting standards.

KEY AUDIT MATTERS (continued)

Assessment of fair value of financial instruments categorized as level 3 fair value measurement

Refer to notes 3(a), 22 and 39.3 to the consolidated financial statements.

The Key Audit Matter

As at 31 December 2024, the financial instruments classified as level 3 fair value measurement mainly comprise unlisted funds, unlisted equities and preference shares. The financial instruments classified as level 3 fair value measurement included in financial assets at fair value through profit or loss amounted to HK\$2,998 million, representing 21% of the Group's total assets.

Management engaged external valuation specialists to assist with the valuations of the Group's financial instruments. The valuation of financial instruments classified as level 3 fair value measurement was based on a combination of market data and valuation models which often require judgement.

Some of the inputs used in the valuation models are obtained from readily available data in active markets. Where observable data is not readily available, significant management judgement and estimates were made in the valuation process.

How the matter was addressed in our audit

Our audit procedures in relation to the valuation assessment of level 3 financial instruments included:

- understanding and assessing the design, implementation and operating effectiveness of key internal controls over the valuation of level 3 financial instruments.
- reading investment agreements on a sample basis of level 3 financial instruments to understand the relevant investments terms and identify any conditions that were relevant to the valuation of these financial instruments.
- involving KPMG valuation specialists in evaluating the valuation of level 3 financial instruments on a sample basis. This included evaluating whether the valuation models used by the Group is appropriate with reference to the requirements of the prevailing accounting standards, assessing whether the assumptions are appropriate by comparing with publicly available market data, testing inputs to the fair value calculation and establishing our own valuation models to compare the result with the valuation adopted by the Group.

KEY AUDIT MATTERS (continued)

Assessment of fair value of financial instruments categorized as level 3 fair value measurement (continued)

Refer to notes 3(a), 22 and 39.3 to the consolidated financial statements.

The Key Audit Matter

During the Year, the increased market volatility continued to result in high estimation uncertainty in management's assessment of the valuation of the level 3 financial instruments.

We identified valuation of level 3 financial instruments as a key audit matter because of the significant balance of level 3 financial instruments on the consolidated financial statements and the significant management judgement involved in determining the input used in the valuation models.

How the matter was addressed in our audit

- comparing the fair values of level 3 investment funds where the valuation is referenced to the funds' net asset value with the net asset value reports provided by fund administrators. We obtained, on a sample basis, the most recent audited financial statements of the funds to evaluate the historical accuracy of the net asset value reports.
- evaluating the reasonableness of the disclosures in the consolidated financial statements with reference to the requirements of the prevailing accounting standards.

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the
financial information of the entities or business units within the Group as a basis for forming an
opinion on the group financial statements. We are responsible for the direction, supervision and
review of the audit work performed for purposes of the group audit. We remain solely responsible
for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Yiu Tsz Yeung Arion.

KPMG

Certified Public Accountants 8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

20 March 2025

Consolidated Income Statement

For the year ended 31 December 2024

	Notes	2024 HK\$'000	2023 HK\$'000
Revenue			
Commission and fee income	5	179,446	142,704
Interest income	5	318,570	536,397
Proprietary trading income	5	(463,490)	(374,190)
		34,526	304,911
Other income	5	352,988	308,266
Revenue and other income		387,514	613,177
	,	(24 (27)	(22,002)
Commission and brokerage expenses Finance costs	6 7	(24,627) (552,387)	(23,902) (717,671)
Staff costs	8	(410,853)	(397,982)
Depreciation		(121,552)	(124,293)
Other operating expenses	10	(207,660)	(185,865)
Change in impairment allowance	11	(305,674)	(625,608)
Total expenses		(1,622,753)	(2,075,321)
Operating loss		(1,235,239)	(1,462,144)
Share of results of associates	19	3,593	407
Share of results of joint ventures	20	(1,722)	17,020
Loss before taxation		(1,233,368)	(1,444,717)
Income tax	12	2,012	(24,783)
Loss for the year attributable to shareholders of the Company		(1,231,356)	(1,469,500)
Loss per share attributable to shareholders of the Company for the year – Basic/Diluted			
(in HKD per share)	13	(0.45)	(0.54)

Consolidated Statement of Comprehensive Income For the year ended 31 December 2024

	2024 HK\$'000	2023 HK\$'000
Loss for the year	(1,231,356)	(1,469,500)
Other comprehensive income Items that may be reclassified subsequently to profit or loss Changes in fair value of debt investments at fair value through		
other comprehensive income Amounts reclassified to profit or loss upon disposal of debt investments at fair value through other comprehensive income	355,599 68,775	359,282 252,506
Exchange differences on translation of foreign operations	424,374 (102,178)	611,788 (39,399)
3	322,196	572,389
Items that will not be reclassified subsequently to profit or loss Changes in fair value of equity investments at fair value through other comprehensive income	(4,732)	17,158
Other comprehensive income, net of tax	317,464	589,547
Total comprehensive income attributable to shareholders of the Company	(913,892)	(879,953)

Consolidated Statement of Financial Position

At 31 December 2024

	Notes	31/12/2024 HK\$'000	31/12/2023 HK\$'000
	7,40,000	1114 000	11114 000
Assets			
Non-current Assets			
Property and equipment	15	57,820	77,857
Right-of-use assets	16	145,071	144,665
Intangible assets	17	27,102	13,087
Interest in associates	19	165,071	173,073
Interest in joint ventures	20	835,766	641,160
Other assets	21	31,373	22,015
Financial assets at fair value through other	-,	0.7070	22,010
comprehensive income	22	3,119,392	5,446,414
Loans and advances	23	11,568	581,270
Deferred tax assets	32	1,494	1,005
Deferred tax assets	32	1,77	
Total non-current assets		4,394,657	7,100,546
Current Assets			
Loans and advances	23	663,421	459,173
Tax recoverable	23	163	2,777
Accounts receivable	24	911,991	475,934
Other receivables and prepayments	25 25	302,697	454,951
Margin loans to customers	26	833,242	1,206,442
Amount due from the ultimate holding company	27	109,906	78,874
Amount due from a fellow subsidiary	27	5	70,074
Amounts due from related parties	27	269	185
Financial assets at fair value through other	27	207	103
comprehensive income	22	2,076,117	1,341,355
Financial assets at fair value through profit or loss	22	3,644,740	5,791,191
Derivative financial assets	22	24	178
Cash and bank balances	28	1,577,935	1,299,438
Total current assets		10,120,510	11,110,500
Total assets		14,515,167	18,211,046
E. D. Liberton			
Equity and liabilities			
Equity attributable to shareholders of the Company	22	2 042 247	2.042.247
Share capital Accumulated losses	33	3,942,216	3,942,216
Accumulated losses Revaluation reserve		(2,557,830)	(1,339,017)
		(211,909)	(619,008)
Foreign currency translation reserve		(289,729)	(187,551)
Total equity		882,748	1,796,640

Consolidated Statement of Financial Position (Continued)

At 31 December 2024

	Notes	31/12/2024 HK\$'000	31/12/2023 HK\$'000
Liabilities Non-current Liabilities Subordinated loans from the ultimate holding			
company Obligation under repurchase agreements Lease liabilities	34 34 16	1,000,000 1,909,512 68,019	1,000,000 3,864,288 75,170
Financial liabilities at fair value through profit or loss Deferred tax liabilities	22 32	354,478 5,604	519,000 12,623
Debt securities issued	35	3,868,715	3,891,207
Total non-current liabilities		7,206,328	9,362,288
Current Liabilities Borrowings	34	3,374,566	4,481,264
Obligation under repurchase agreements Tax payable	34	1,496,205 3,947	912,197 7,682
Provision for staff costs Other payables and accrued expenses	29	147,544 191,468	118,447 312,319
Accounts payable Contract liabilities	30 31	858,721 12,816	315,892 28,400
Lease liabilities Financial liabilities at fair value through profit or loss	16 22	79,748 256,291	69,995 799,518
Derivative financial liabilities	22	4,785	6,404
Total current liabilities		6,426,091	7,052,118
Total liabilities		13,632,419	16,414,406
Total equity and liabilities		14,515,167	18,211,046
Net current assets		3,694,419	4,058,382
Total assets less current liabilities		8,089,076	11,158,928

The consolidated financial statements on pages 140 to 291 were approved and authorised for issue by the Board of Directors on 20 March 2025 and signed on its behalf by:

Xiao Ting, Chairman & Non-executive Director

Xie Jie, Chief Executive Officer

Consolidated Statement of Changes in Equity For the year ended 31 December 2024

	Attributable to owners of the Company				
		(Accumulated losses)/		Foreign currency	
	Share	retained	Revaluation	translation	Total
	capital HK\$'000	earnings HK\$'000	reserve HK\$'000	reserve HK\$'000	equity HK\$'000
	1114 000	1117 000	1117 000	1117000	111/3 000
At 1 January 2024	3,942,216	(1,339,017)	(619,008)	(187,551)	1,796,640
Loss for the year	_	(1,231,356)	_	-	(1,231,356)
Other comprehensive income for the year		12,543*	407,099	(102,178)	317,464
Total comprehensive income for the year		(1,218,813)	407,099	(102,178)	(913,892)
At 31 December 2024	3,942,216	(2,557,830)	(211,909)	(289,729)	882,748
At 1 January 2023	3,942,216	130,483	(1,247,954)	(148,152)	2,676,593
Loss for the year	-	(1,469,500)	_	_	(1,469,500)
Other comprehensive income for the year			628,946	(39,399)	589,547
Total comprehensive income for the year		(1,469,500)	628,946	(39,399)	(879,953)
At 31 December 2023	3,942,216	(1,339,017)	(619,008)	(187,551)	1,796,640

Amounts reclassified to retained earnings upon disposal of equity investments at fair value through other comprehensive income.

Consolidated Statement of Cash Flows

For the year ended 31 December 2024

Note	2024 es HK\$'000	2023 HK\$'000
Operating activities		
Loss before taxation	(1,233,368)	(1,444,717)
Adjustments for:		, , , , ,
Dividend income	(43,245)	(82,838)
Interest income from loans or clients	(126,487)	(245,536)
Interest income from financial assets at fair value		
through other comprehensive income	(192,083)	
Bank and other interest income	(98,857)	(106,541)
Loss on disposal of property and equipment Finance costs	552,387	717,671
Depreciation	121,552	124,293
Change in impairment allowance	312,118	631,747
Unrealised loss on financial assets and liabilities at		,
fair value through profit or loss	341,717	63,294
Unrealised (gain)/loss on derivative financial assets		
and liabilities	(11,587)	3,372
Realised loss on debt investments at fair value		050.507
through other comprehensive income	68,775	252,506
Foreign exchange gain Share of results of associates	(37,016)	(15,798)
Share of results of associates Share of results of joint ventures	(3,593) 1,722	(407) (17,020)
Share of results of joint ventures		(17,020)
Operating cash flows before movements		
in working capital	(347,962)	(410,835)
(Increase)/decrease in other assets	(9,358)	842
Decrease in financial assets at fair value through profit	(7,000)	042
or loss	1,729,163	1,975,374
Decrease in financial liabilities at fair value		
through profit or loss	(650,686)	(1,316,064)
Decrease/(increase) in derivative financial assets	154	(158)
Increase/(decrease) in derivative financial liabilities	9,968	(2,224)
Increase in accounts receivable	(438,808)	
Decrease in margin loans to customers Decrease in loans and advances	330,398 221,371	371,164 780,019
Increase in amount due from the ultimate holding	221,3/1	700,019
company	(31,032)	(1,791)
(Increase)/decrease in amounts due from	(0.,002)	(.,)
related parties	(84)	51

Consolidated Statement of Cash Flows (Continued) For the year ended 31 December 2024

Not	2024 es HK\$'000	2023 HK\$'000
(Increase)/decrease in amount due from a		
fellow subsidiary	(3)	22
Decrease in other receivables and prepayments	72,223	328,365
Increase/(decrease) in accounts payable	542,829	(249,553)
Increase/(decrease) in provision for staff costs	29,097	(3,451)
(Decrease)/increase in other payables and		
accrued expenses	(76,919)	
(Decrease)/increase in contract liabilities	(15,584)	2,176
Net cash generated from operations	1,364,767	1,506,168
		(0.4.40)
Income tax paid	(6,601)	
Interest received from loans or clients	102,695	251,331
Bank and other interest income received	98,785 (523,193)	105,288 (607,111)
Interest expenses paid	(323,173)	(607,111)
Net cash generated from operating activities	1,036,453	1,246,007
Investing activities		
Dividend received	43,245	82,838
Bond interest income received	283,112	435,045
Purchase of property and equipment	(13,428)	
Proceeds on disposal of property and equipment	20	_
Purchase of intangible assets	(17,030)	(8,315)
Distribution from associates	7,460	2,115
Capital reduction of joint ventures	-	14,468
Capital injection to joint ventures	(222,560)	
Distribution from joint ventures Purchase of financial assets at fair value through other	2,105	2,365
comprehensive income	(74,243)	(31,728)
Proceeds on disposal of financial assets at fair value through other comprehensive income	1,884,360	2,128,507
Increase in time deposit with original maturity of more	1,007,000	2,120,307
than three months	(417,806)	(38)
Decrease in restricted cash		2,990
	4 475 005	2 (05 022
Net cash generated from investing activities	1,475,235	2,605,030

Consolidated Statement of Cash Flows (Continued) For the year ended 31 December 2024

	Notes	2024 HK\$'000	2023 HK\$'000
Financing activities Net repayment of bank loans and other borrowings Cash payments for interest on debt securities issued Capital element of lease rentals paid Interest element of lease rentals paid	43 43 43 43	(2,391,644) (68,075) (83,662) (3,813)	(4,163,656) (68,289) (81,784) (2,841)
Net cash used in financing activities		(2,547,194)	(4,316,570)
Net decrease in cash and cash equivalents Cash and cash equivalents at 1 January Effect of exchange rate changes on cash and cash equivalents		(35,506) 1,297,719 (103,803)	(465,533) 1,785,873 (22,621)
Cash and cash equivalents at 31 December	28	1,158,410	1,297,719

Notes to the Consolidated Financial Statements

For the year ended 31 December 2024

1. GENERAL INFORMATION

BOCOM International Holdings Company Limited (the "Company") is a company incorporated in Hong Kong. The address of its registered office is 9/F, Man Yee Building, 68 Des Voeux Road Central, Hong Kong.

The principal activity of the Company is investment holding. The Group is principally engaged in securities brokerage, margin financing, corporate finance and underwriting, investment and loans, asset management and advisory businesses. The regulated activities carried out by the Company's licensed subsidiaries include dealing in securities and futures and advising on securities and futures contracts, providing securities margin financing, advising on corporate finance and providing asset management services.

The parent and ultimate holding company is Bank of Communications Co., Ltd., a company incorporated in the People's Republic of China ("PRC") and listed on the Shanghai Stock Exchange and The Stock Exchange of Hong Kong Limited.

The consolidated financial statements are presented in Hong Kong dollars, which is also the functional currency of the Company, unless otherwise stated.

2. MATERIAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. The policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of preparation

The consolidated financial statements of BOCOM International Holdings Company Limited have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provision of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Material accounting policies adopted by the Group are disclosed below.

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets at fair value through other comprehensive income ("FVOCI"), and financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss ("FVPL"), which are carried at fair value.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.1 Basis of preparation (continued)

The preparation of the consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 3.

2.1.1 Changes in accounting policies and disclosures

(a) Amended HKFRSs adopted by the Group

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

- Amendments to HKAS 1, Presentation of financial statements Classification of Liabilities as Current or Non-current ("2020 Amendments") and amendments to HKAS 1, Presentation of financial statements – Non-current Liabilities with Covenants ("2022 Amendments")
- Amendments to HKFRS 16, Leases Lease Liability in a Sale and Leaseback
- Amendments to HKAS 7, Statement of Cash Flows and HKFRS 7, Financial instruments: Disclosures – Supplier Finance Arrangements

Amendments to HKFRSs effective for the financial year ending 31 December 2024 do not have a material impact on the Group.

(b) New standards, amendments and interpretations not yet adopted by the Group

Certain new accounting standards, amendments and interpretations have been published that are not mandatory for 31 December 2024 reporting periods and have not been early adopted by the Group. These standards are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.2 Subsidiaries

2.2.1 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

(a) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the non-controlling interests' proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by HKFRS.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date; any gains or losses arising from such remeasurement are recognised in profit or loss.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.2 Subsidiaries (continued)

2.2.1 Consolidation (continued)

(a) Business combinations (continued)

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with HKFRS 9 in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interests recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the profit or loss.

Intra-group transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, amounts reported by subsidiaries have been adjusted to conform to the Group's accounting policies.

(b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions – that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.2 Subsidiaries (continued)

2.2.1 Consolidation (continued)

(c) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. It means the amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

2.2.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.3 Associates

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associates include goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in the income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to "share of results of associates" in the consolidated income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's consolidated financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interest in associates are recognised in the income statement.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.4 Joint arrangements

The Group has applied HKFRS 11 to all joint arrangements. Under HKFRS 11 investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of its joint arrangements and determined them to be joint ventures. Joint ventures are accounted for using the equity method.

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. The Group's investments in joint ventures include goodwill identified on acquisition. Upon the acquisition of the ownership interest in a joint venture, any difference between the cost of the joint venture and the Group's share of the net fair value of the joint venture's identifiable assets and liabilities is accounted for as goodwill. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the steering committee that makes strategic decisions.

2.6 Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The Group has applied the five-step approach as prescribed in HKFRS 15 in assessing the nature of each revenue stream.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.6 Revenue recognition (continued)

Revenue from the brokerage commission is recognised on execution of purchases, sales or other transactions or services by the Group on behalf of its clients at an agreed rate. Such commission was charged directly from the transaction proceed.

Depending on the performance obligation and transaction prices of the contracts, revenue from corporate finance is recognised over time using the output method that depicts the Group's performance, or at a point in time when the advisory service is completed.

Revenue from underwriting is recognised when the Group has fulfilled its performance obligations on execution of each significant action based on the terms of underlying agreements and mandates.

Revenue from asset management and advisory services is calculated based on the value of assets under management and performance-based fees. It is recognised over time as those services are provided continuously over the contract period. Invoices for these services income are issued on a monthly or annually basis based on the terms stated in the contract.

Handling fee is recognised when the brokerage handling services have been rendered.

Revenue from transactions or events that does not arise from a contract with a customer is not within the scope of HKFRS 15 and, therefore, those transactions or events will continue to be recognised as described below:

Dividend income is recognised when the right to receive payment is established.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset at amortised cost or at fair value through other comprehensive income except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

Realised gains/losses on financial assets are recognised on the transaction dates when the relevant contract notes are exchanged. Unrealised fair value changes are recognised in the period in which they arise.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.7 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in HK dollars ("HK\$"), which is the Company's functional and presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement, except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges.

Foreign exchange gains and losses are presented in the consolidated income statement within "other income" and "other operating expenses" respectively.

Changes in the fair value of debt securities denominated in foreign currency classified as financial assets at fair value through other comprehensive income are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on financial assets and liabilities held at fair value through profit or loss are recognised in profit or loss. Translation differences on non-monetary financial assets, such as equities classified as financial assets at fair value through other comprehensive income, are included in other comprehensive income.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.7 Foreign currency translation (continued)

(c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognised in other comprehensive income.

(d) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.7 Foreign currency translation (continued)

(d) Disposal of foreign operation and partial disposal (continued)

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the Group's ownership interest in associates or joint ventures that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

2.8 Borrowing costs

All borrowing costs are recognised in the consolidated income statement in the period in which they are incurred.

2.9 Taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

(a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the statement of financial position date in the countries where the Group's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.9 Taxation (continued)

(b) Deferred income tax

Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the statement of financial position date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Outside basis differences

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint arrangements, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Generally, the Group is unable to control the reversal of the temporary difference for associates. Only when there is an agreement in place that gives the Group the ability to control the reversal of the temporary difference in the foreseeable future, deferred tax liability in relation to taxable temporary differences arising from the associate's undistributed profits is not recognised.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.9 Taxation (continued)

(c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

2.10 Financial instruments

2.10.1 Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ("OCI"), or through profit or loss), and
- those to be measured at amortised cost

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income.

Financial assets designated upon initial recognition as at FVPL are designated at the date of initial recognition only if doing so eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring the financial assets or recognising the gains and losses on different bases.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

Financial liabilities at fair value through profit or loss are financial liabilities held for trading and financial liabilities designated at fair value through profit or loss at inception.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.1 Classification (continued)

A financial liability is classified as held for trading if it is: (i) acquired or incurred principally for the purpose of selling or repurchasing it in the near term; (ii) part of a portfolio of identical financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking; or (iii) a derivative (except for a derivative that is designated and effective hedging instrument or a financial quarantee).

Financial liabilities designated upon initial recognition as at fair value through profit or loss are designated at the date of initial recognition and only if the following criteria are satisfied.

- the designated eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring the financial liabilities or recognising the gains and losses on different bases;
- a group of financial liabilities is managed and its performance is evaluated on a fair value basis in accordance with a documented risk management or investment strategy, and information is provided internally on that basis to key management personnel;
- hybrid instruments containing one or more embedded derivatives, unless the embedded derivative(s) does not significantly modify the cash flows or it is clear with little or no analysis that the embedded derivative(s) would not be separately recorded;
- hybrid instruments containing embedded derivatives which need to be separated but cannot be separately measured on acquisition date or subsequent reporting date.

The Group classifies its financial liabilities in the following categories at initial recognition: financial liabilities at fair value through profit or loss and other financial liabilities.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.2 Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on the trade-date – the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

2.10.3 Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

Amortised cost: Assets that are held for collection of contractual cash flows
where those cash flows represent solely payments of principal and interest
are measured at amortised cost. Interest income from these financial assets is
included in finance income using the effective interest rate method. Any gain or
loss arising on derecognition is recognised directly in profit or loss and presented
in a separate line item. Impairment losses are presented as separate line item in
the consolidated income statement.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.3 Measurement (continued)

Debt instruments (continued)

- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in "proprietary trading income". Interest income from these financial assets is included in finance income using the effective interest rate method. Impairment expenses are presented as separate line item in the consolidated income statement.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment (including interest income) that is subsequently measured at FVPL is recognised in profit or loss and presented net within "proprietary trading income" in the period in which it arises.

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value and foreign exchange gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as "proprietary trading income" when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in "proprietary trading income" in the consolidated income statement as applicable.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.3 Measurement (continued)

Financial liabilities

Financial liabilities at fair value through profit or loss are initially recognised and subsequently measured at fair value on the statement of financial position. The related transaction costs incurred at the time of incurrence are expensed in profit or loss. Gains or losses arising from changes in the fair value of financial liabilities at fair value through profit or loss are recognised in profit or loss through "proprietary trading income".

Other financial liabilities

Other financial liabilities are initially recognised at fair value less transaction costs, and are subsequently measured at amortised cost using the effective interest method.

2.10.4 Impairment of financial assets

The Group assesses the expected credit losses ("ECL") associated with its financial assets on a forward-looking basis.

The Group has incorporated forward-looking macroeconomic information with the use of multiple probability-weighted scenarios through the use of market forecast with experienced credit judgement to reflect the quantitative and qualitative factors.

The Group has eight types of financial assets that are subject to the ECL model:

- Loans and advances
- Financial assets at FVOCI debt investments
- Margin loans to customers
- Accounts receivable
- Other receivables
- Amounts due from the ultimate holding company, a fellow subsidiary and related parties
- Cash and bank balances, and
- Other assets

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.4 Impairment of financial assets (continued)

The Group establishes ECL model by using a statistical approach for material portfolios. This approach involves estimation of four risk parameters, i.e. Probability of Default ("PD"), Loss Given Default ("LGD"), Exposure at Default ("EAD") and expected life, as well as the use of effective interest rate ("EIR") and forward-looking information.

Margin loans to customers

Statistical approach and average default rate are adopted in determining the ECL, and the margin loans have been grouped based on the shortfall of loan balances over the respective collateral amounts and the days past due. The underlying collateral of margin finance is mostly HKEX listed shares and bonds and the Group monitors the underlying collateral ongoingly.

Accounts receivable

To measure the ECL of accounts receivable of corporate finance and underwriting business and accounts receivable arising from the Group's dealing in securities and future business, simplified approach under HKFRS 9 is applied to calculate a lifetime expected loss allowance.

Other receivables and amounts due from the ultimate holding company, a fellow subsidiary and related parties

To measure the ECL, other receivables and amounts due from the ultimate holding company, a fellow subsidiary and related parties have been grouped based on shared credit risk characteristics and the days past due.

Financial assets at FVOCI – debt investments

For financial assets at FVOCI – debt investments, the Group measures the loss allowance at an amount equal to the next 12 months ECL if the credit risk of financial assets at FVOCI – debt investments has not increased significantly since initial recognition. In the event of a significant increase in credit risk, the Group recognises lifetime expected losses based on the significant increase in the likelihood or risk of a default occurring since initial recognition.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.10 Financial instruments (continued)

2.10.4 Impairment of financial assets (continued)

Loans and advances

Loans and advances are carried at amortised costs. The Group assesses the ECL by using "three-stage" ECL model.

Loan commitments provided by the Group are measured as at the amount of ECL allowance. The Group has not provided any commitment to provide loans at a below-market interest rate, or that can be settled net in cash or by delivering or issuing another financial instrument. The impairment allowance is recognised as a provision.

Cash and bank balances and other assets

Cash and cash balances and other assets are subject to the impairment requirements of HKFRS 9. The Group assesses the ECL by using "three-stage" ECL model.

2.11 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in event of default, insolvency or bankruptcy of the Group or the counterparty.

2.12 Margin loans to customers

Margin financing refers to the lending of loans by the Group to customers for purchase of securities, for which the customers provide the Group with collateral. The Group recognises margin loans as loans and receivables, and recognises interest income using effective interest rate method.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.13 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the consolidated and entity statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

In the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and cash at banks, including term deposits, which are not restricted as to use.

2.14 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.15 Employee benefits

The Group operates defined contribution pension plans.

(a) Pension obligations

A defined contribution plan is a pension plan under which the Group pays contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

The Group's contributions to the defined contribution pension plans are expensed as the employees have rendered their services entitling them to the contributions and are reduced by contributions forfeited, if applicable, by those employees who leave the plans prior to vesting fully in the contributions.

(b) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.15 Employee benefits (continued)

(c) Long service payment ("LSP")

Hong Kong employees that have been employed continuously for at least five years are entitled to long service payments in accordance with the Hong Kong Employment Ordinance under certain circumstances. These circumstances include where an employee is dismissed for reasons other than serious misconduct or redundancy, that employee resigns at the age of 65 or above, or the employment contract is of fixed term and expires without renewal. The Group's LSP obligation is the estimated amount of future benefit that is determined after deducting the accrued benefits derived from the Group's vested Mandatory Provident Fund ("MPF") contributions, which are deemed to be contributions from the relevant employees (negative service cost).

2.16 Property and equipment

Property and equipment comprise leasehold improvements, furniture and fixtures, motor vehicles and office equipment stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation on property and equipment is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Leasehold improvements	3 – 5 years
Furniture and fixtures	3 – 5 years
Motor vehicles	3 – 5 years
Office equipment	3 – 5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.18).

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.16 Property and equipment (continued)

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other income" and "other operating expenses" in the consolidated income statement.

2.17 Intangible assets

Trading rights

Trading right represents the Group's right to trade on or through The Stock Exchange of Hong Kong Limited ("SEHK"), and throttle rate for trading order to be transmitted to the Automated Matching System of the SEHK, with indefinite useful life as considered by management.

Software

Intangible assets are recognised only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item shall be measured reliably, and measured initially at cost.

Development costs that can be capitalised only an entity can demonstrate all of the following:

- it is technically feasible to complete the software so that it will be available for use;
- management intends to complete the software and use or sell it;
- there is an ability to use or sell the software;
- it can be demonstrated how the software will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software are available; and
- the expenditure attributable to the software during its development can be reliably measured.

Costs that do not meet above conditions shall be recognised to the consolidated income statement during the financial period when incurred.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.17 Intangible assets (continued)

Software (continued)

Useful lives of intangible assets are determined as the period that the assets are expected to generate economic benefits for the Group, and when there is no foreseeable limit on the period of time over which the asset is expected to generate economic benefits for the Group, the intangible assets are regarded as having indefinite useful life.

Amortisation on software development is calculated using the straight-line method over its estimated useful lives of 10 years.

2.18 Impairment of non-financial assets

Intangible assets that have an indefinite useful life or intangible assets not ready to use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

2.19 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facilities will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facilities will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.20 Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

2.21 Provisions

Provisions for restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

2.22 Obligation under repurchase agreements

The obligation under repurchase agreements arises when the securities are sold by the Group with a concurrent agreement to repurchase at a specified later date and price. The repurchase agreements entered into by the Group are functionally equivalent to collateralised borrowing which involves pledging of corresponding debt securities with an agreement to repay the borrowed sum together with agreed upon interest at an agreed upon date. These securities are not required to be derecognised in the consolidated statement of financial position. The consideration received by the Group is recognised as "Obligation under repurchase agreements" in the consolidated statement of financial position. The Group may be required to provide additional collateral based on the fair value of the underlying assets if necessary.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.23 Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group uses recent third-party financing received by the Group as a starting point, adjusted to reflect changes in financing conditions since third party financing was received.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.23 Leases (continued)

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. It has chosen not to do so for the right-of-use buildings held by the Group.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture.

2.24 Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.

For the year ended 31 December 2024

2. MATERIAL ACCOUNTING POLICIES (continued)

2.24 Related parties (continued)

- (b) An entity is related to the Group if any of the following conditions applies:
 - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
 - (vi) The entity is controlled or jointly controlled by a person identified in 2.24(a).
 - (vii) A person identified in 2.24(a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

For the year ended 31 December 2024

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on past experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. The Group has ensured that the valuation technique and the underlying inputs reasonably reflected the current market conditions at the reporting date.

(b) Impairment allowances of financial assets

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rate. The Group exercises its judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's history, existing market conditions as well as forward-looking estimations at the end of each reporting period.

(c) Consolidation assessment of structured entities

Where the Group acts as asset manager of structured entities, the Group makes judgement on whether it is the principal or an agent to determine whether the Group controls the structured entities and should consolidate them. When performing this assessment, the Group considers several factors including, among other things, the scope of its decision-making authority over the structured entities, the rights held by parties, the remuneration to which it is entitled in accordance with the related agreements for the assets management services and the Group's exposure to variability of returns from other interests that it holds in the structured entities. The Group performs re-assessment periodically based on whether it has control if facts and circumstances indicate that there are changes to one or more of the elements of controls.

For the year ended 31 December 2024

4. SEGMENT INFORMATION

The Group manages the business operations by the following segments in accordance with the nature of the operations and services provided:

- Brokerage segment provides securities trading and brokerage services; (a)
- Corporate finance and underwriting segment provides corporate finance services including (b) equity underwriting, debt underwriting, sponsor services and financial advisory services to institutional clients;
- (c) Asset management and advisory segment offers traditional asset management products and services to third party clients. In addition, it also offers investment advisory services, portfolio management services and transaction execution services;
- (d) Margin financing segment provides securities-backed financial leverage for both retail and institutional clients:
- Investment and loans segment engages in direct investment business including investments (e) in various debt and equity securities, investments in companies and investments in loans; and
- Others include headquarter operations such as bank interest income, and interest expense (f) incurred for general working capital purposes and financial technology business.

Inter-segment transactions, if any, are conducted with reference to the prices charged to external third parties. There was no change in basis during the year ended 31 December 2024.

There was no client contributing over 10% of the total revenue of the Group.

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

SEGMENT INFORMATION (continued) 4.

The following is an analysis of the segment revenue and segment profit or loss:

	Year ended 31 December 2024							
	Brokerage HK\$'000	Corporate finance and underwriting HK\$'000	Asset management and advisory HK\$'000	Margin financing HK\$'000	Investment and loans HK\$'000	Others HK\$'000	Elimination HK\$'000	Total HK\$'000
Total revenue Revenue Commission and fee income								
External Internal Interest income	91,155 92	51,478 -	36,813 25,012	-	-	-	- (25,104)	179,446 -
External Internal Proprietary trading income	-	-	-	60,106 -	258,464 35,041	-	- (35,041)	318,570 -
External Internal	-	-	10,000	-	(473,490) -	-	-	(463,490) -
Other income	10,707		85		14,887	327,309		352,988
	101,954	51,478	71,910	60,106	(165,098)	327,309	(60,145)	387,514
Total expenses	(153,643)	(82,436)	(98,782)	(128,375)	(1,019,225)	(200,437)	60,145	(1,622,753)
Share of results of associates Share of results of joint ventures					3,593 (1,722)			3,593 (1,722)
(Loss)/profit before taxation	(51,689)	(30,958)	(26,872)	(68,269)	(1,182,452)	126,872		(1,233,368)
Other disclosures								
Depreciation	(24,345)	(5,814)	(16,962)	(7,852)	(21,278)	(45,301)	-	(121,552)
Change in impairment allowance Finance costs	(3) (1,373)	(2,748) (300)	- (299)	(42,802) (59,652)	(260,121) (525,235)	- (569)	- 35,041	(305,674) (552,387)

For the year ended 31 December 2024

SEGMENT INFORMATION (continued) 4.

	Year ended 31 December 2023							
	Brokerage HK\$'000	Corporate finance and underwriting HK\$'000	Asset management and advisory HK\$'000	Margin financing HK\$'000	Investment and loans HK\$'000	Others HK\$'000	Elimination HK\$'000	Total HK\$'000
Total revenue Revenue Commission and fee income								
External Internal Interest income	81,577 295	25,211 -	35,916 22,440	-	-	-	(22,735)	142,704 -
External Internal Proprietary trading income	- -	-	-	109,133	427,264 44,451	- -	- (44,451)	536,397 -
External Internal	-	-	45,784 _	-	(419,974)	-	-	(374,190)
Other income	13,828		176		3,653	290,609		308,266
	95,700	25,211	104,316	109,133	55,394	290,609	(67,186)	613,177
Total expenses Share of results of associates Share of results of joint ventures	(169,411)	(103,778)	(107,915) - -	(115,024) - -	(1,475,835) 407 17,020	(170,544) - -	67,186	(2,075,321) 407 17,020
(Loss)/profit before taxation	(73,711)	(78,567)	(3,599)	(5,891)	(1,403,014)	120,065		(1,444,717)
Other disclosures Depreciation Change in impairment allowance Finance costs	(26,980) (2) (656)	(4,413) - (214)	(31,835) - (402)	(8,940) (5,995) (67,122)	(23,903) (619,611) (692,908)	(28,222) - (820)	- - 44,451	(124,293) (625,608) (717,671)

The geographical information of revenue is disclosed as follows:

	2024 HK\$'000	2023 HK\$'000
Total revenue from external customers by location of operations – Hong Kong – Mainland China	206,166 181,348	333,818 279,359
	387,514	613,177

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

5. REVENUE AND OTHER INCOME

(a) Disaggregation of revenue and other income

	2024 HK\$'000	2023 HK\$'000
REVENUE COMMISSION AND FEE INCOME Revenue from contracts with customers within the scope of HKFRS 15		
Brokerage commission Corporate finance and underwriting fee Asset management and advisory fee	91,155 51,478 36,813	81,577 25,211 35,916
	179,446	142,704
INTEREST INCOME Interest income calculated using the effective interest method		
Interest income from margin financing Interest income from loans and advances	60,106 66,381	109,133 136,403
Interest income from financial assets at fair value through other comprehensive income	192,083	290,861
	318,570	536,397
PROPRIETARY TRADING INCOME Interest income calculated using the effective interest method Net trading and investment income - Interest income from financial assets at fair value through profit or loss Revenue from other sources Net trading and investment income	18,508	34,325
 Net loss on financial assets at fair value through profit or loss Net loss on financial assets at fair value through 	(502,150)	(105,272)
other comprehensive income - Net loss on financial liabilities at fair value	(68,775)	(241,936)
through profit or loss - Net gain/(loss) on derivative financial instruments - Fair value changes from financial liabilities to	(38,346) 11,340	(88,639) (65,006)
the investors of the funds consolidated Dividend income from	72,688	9,500
 Financial assets at fair value through profit or loss Financial assets at fair value through other comprehensive income 	43,245	82,579 259
	(463,490)	(374,190)
	34,526	304,911

For the year ended 31 December 2024

5. REVENUE AND OTHER INCOME (continued)

(a) Disaggregation of revenue and other income (continued)

	2024 HK\$'000	2023 HK\$'000
OTHER INCOME Handling fees Other interest income Exchange gain	9,221 98,857 37,016	11,737 106,541 15,798
Computer software development and maintenance services Information system consultancy services Digital RMB marketing service income Others	187,611 - 1,079 19,204	156,634 866 - 16,690
	352,988	308,266

(b) Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

At the end of the reporting period, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing contracts is HK\$12,816 thousand (31 December 2023: HK\$28,400 thousand). This amount represents revenue expected to be recognised in the future from corporate finance, asset management and advisory services business. The Group will recognise the expected revenue in future when the remaining performance obligations under the contracts are satisfied, which is expected to occur within one year.

6. COMMISSION AND BROKERAGE EXPENSES

	2024 HK\$'000	2023 HK\$'000
Commission rebate to account executives Commission rebate to the ultimate holding company	19,645	20,762
(Note 36)	3,847	874
Commission rebate to a fellow subsidiary (Note 36) Others	935 200	1,917 349
Circis		
	24,627	23,902

For the year ended 31 December 2024

7. FINANCE COSTS

	2024	2022
	2024	2023
	HK\$'000	HK\$'000
Interest expenses on subordinated loans from the ultimate		
holding company (Note 36)	59,660	57,674
Interest expenses on bank loans from the ultimate holding		
company (Note 36)	26,424	47,906
Interest expenses on bank loans and overdraft from other		
financial institutions	160,712	267,392
Interest expenses on obligation under repurchase		
agreements	231,145	270,523
Interest expenses on lease liabilities	3,813	2,841
Interest expenses on financial liabilities	_	27
Interest expenses on debt securities issued:		
– payable to the ultimate holding company (Note 36)	1,365	1,374
- payable to the fellow subsidiaries (Note 36)	4,512	4,527
– payable to other financial institutions	64,736	65,352
Others	20	55
	552,387	717,671

8. STAFF COSTS

	2024 HK\$'000	2023 HK\$'000
Salaries, bonus, staff allowances Directors' fees Contributions to retirement benefit scheme	391,750 1,080 18,023	379,129 1,080 17,773
	410,853	397,982

During the year, no benefits were provided in respect of the termination of the service of directors and the Group did not incur any payment to third parties for making available directors' services.

The amount of forfeited contributions utilised in the course of the year ended 31 December 2024 was HK\$2,344 thousand (2023: HK\$1,862 thousand).

For the year ended 31 December 2024

8. STAFF COSTS (continued)

Five highest paid individuals

The five highest paid individuals of the Group include nil director (2023: nil director) for the year ended 31 December 2024.

The emoluments of the five (2023: five) highest paid individuals (excluding directors) are as follows:

Number of individuals

	2024	2023
Individuals Emolument bands (HK\$)		
3,000,001 – 3,500,000 3,500,001 – 4,000,000 5,500,001 – 6,000,000	4 1 -	3 1 1
Number of individuals	5	5

Details of the remuneration payable to the five individuals for the year ended 31 December 2024 and remaining five individuals for the year ended 31 December 2023, whose emoluments were the highest in the Group are as follows:

	2024 HK\$'000	2023 HK\$'000
Basic salaries, housing allowances, other allowances and benefits in kind Contributions to retirement benefit scheme Bonus Compensation for loss of office	12,799 78 2,240 1,502	15,753 415 3,000
	16,619	19,168

Save as disclosed in this report, no incentive payment for joining the Group or compensation for loss of office was paid or payable to any of the five highest paid individuals of the Group during the years ended 31 December 2024 and 2023.

Bonus for the five highest paid individuals of the Group for 2024 has not yet been finalised, which will be disclosed upon determination in due course.

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

BENEFITS AND INTERESTS OF DIRECTORS 9.

Directors' emoluments

The remuneration of all directors are set out below:

For the year ended 31 December 2024

Name	Fees HK\$'000	Salaries, housing, other allowances and benefits in kind HK\$'000	Discretionary bonus HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Total HK\$'000
Tan Yueheng ⁽¹⁾ Xie Jie ⁽²⁾ Wang Xianjia Shan Zengjian Zhu Chen ⁽³⁾ Wang Yongqing ⁽⁴⁾ Independent Non-executive Director:	- - - - -	2,630 1,595 1,480 - 543	- - - -	18 - - - -	2,648 1,595 1,480 - 543
Tse Yung Hoi Ma Ning Lin Zhijun Total	360 360 360 1,080	6,248	- - -		360 360 360 7,346

For the year ended 31 December 2024

9. BENEFITS AND INTERESTS OF DIRECTORS (continued)

Directors' emoluments (continued)

For the year ended 31 December 2023

Name	Fees HK\$'000	Salaries, housing, other allowances and benefits in kind HK\$'000	Discretionary bonus HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Total HK\$'000
- v l		0.400		400	0.740
Tan Yueheng	-	2,630	-	133	2,763
Zhu Chen	-	2,172	-	-	2,172
Cheng Chuange	-	2,275	-	119	2,394
Po Ying	-	-	-	-	-
Wang Xianjia	-	89	-	-	89
Shan Zengjian	-	-	-	-	-
Independent Non-executive Director:					
Tse Yung Hoi	360	-	-	-	360
Ma Ning	360	-	-	-	360
Lin Zhijun	360				360
Total	1,080	7,166		252	8,498

⁽¹⁾ Tan Yueheng ceased to be the chairman of the board of directors with effect from 20 January 2025.

No directors waived or agreed to waive any emoluments during the years ended 31 December 2024 and 2023. No incentive payment for joining the Group or compensation for loss of office was paid or payable to any directors during the years ended 31 December 2024 and 2023.

⁽²⁾ Xie Jie was appointed as the chief executive officer and an executive director with effect from 27 March 2024.

⁽³⁾ Zhu Chen was re-designated as a non-executive director and resigned as the chief executive officer with effect from 27 March 2024

⁽⁴⁾ Wang Yongqing was appointed as a non-executive director with effect from 27 March 2024 and resigned as a non-executive director with effect from 20 January 2025.

For the year ended 31 December 2024

9. BENEFITS AND INTERESTS OF DIRECTORS (continued)

The emoluments bands of other senior management remuneration of the Company ranged from HK\$1,000,001 to HK\$3,000,000 during the year ended 31 December 2024 (2023: HK\$1,000,001 to HK\$3,500,000).

The total compensation package for the executive directors and senior management for the year 2024 has not yet been finalised. The final compensation will be disclosed when determined.

10. OTHER OPERATING EXPENSES

	2024 HK\$'000	2023 HK\$'000
Auditor's remuneration - Audit fee for the Group - Taxation and other advisory services Bank charges Business development expenses Business tax expenses Exchange and clearing fees IT expenses Legal and professional fee Management fee expenses Motor and travelling expenses Office and maintenance expenses Operating lease charges Recruitment expenses Service fee expenses	6,320 15 971 1,662 6,468 15,627 41,991 21,141 14,504 7,299 47,956 3,636 3,251 29,801	6,099 35 544 1,738 6,577 17,887 44,145 16,623 5,305 7,511 46,708 3,398 4,372 17,413
Others	7,018	7,510
	207,660	185,865

For the year ended 31 December 2024

11. CHANGE IN IMPAIRMENT ALLOWANCE

	2024 HK\$'000	2023 HK\$'000
Change in impairment allowance on: Accounts receivable	2.754	2
Margin loans to customers Loans and advances	2,751 42,802 144,083	5,995 11,448
Debt investments at fair value through other comprehensive income Other receivables	91,108 31,374	597,998 16,304
Bad debts recovery	312,118 (6,444)	631,747 (6,139)
	305,674	625,608

12. INCOME TAX

	2024 HK\$'000	2023 HK\$'000
Current tax: Hong Kong Profits Tax PRC Enterprise Income Tax	326 3,528	- 708
Under provision in prior years	1,617	25,044
Total current tax	5,471	25,752
Deferred tax	(7,483)	(969)
Income tax (credit)/expense recognised in profit or loss	(2,012)	24,783

Hong Kong Profits Tax has been provided at the rate of 16.5% on the estimated assessable profit for the years. Taxation on overseas profits has been calculated on the estimated assessable profit for the years at the rates of taxation prevailing in the countries in which the Group operates.

For the year ended 31 December 2024

12. INCOME TAX (continued)

Under the Law of the People's Republic of China on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the People's Republic of China's entities is 25%.

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the consolidated entities as follows:

	2024 HK\$'000	2023 HK\$'000
Loss before taxation	(1,233,368)	(1,444,717)
Tax at the income tax rate of 16.5% Tax effect of expenses not deductible for tax purpose Tax effect of income not taxable for tax purpose Tax effect of tax losses not recognised	(203,506) 68,723 (109,768) 254,609	(238,378) 87,634 (151,009) 308,427
Tax effect of utilisation of tax losses previously not recognised Tax effect of unrecognised deductible temporary	(90)	(1,079)
difference Under provision in prior years Effect of different tax rates of subsidiaries operating	(7,483) 1,617	(969) 25,044
in the PRC	(6,114)	(4,887)
Tax charge for the year	(2,012)	24,783

For the year ended 31 December 2024

13. LOSS PER SHARE

(a) Basic

Basic loss per share is calculated by dividing the loss attributable to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	2024	2023
Loss attributable to shareholders of the Company (HK\$'000) Weighted average number of ordinary shares in issue (in '000 shares)	(1,231,356) 2,734,392	(1,469,500)
Loss per share (in HKD per share)	(0.45)	(0.54)

(b) Diluted

For the years ended 31 December 2024 and 2023, there were no potential diluted ordinary shares. The diluted loss per share was the same as the basic loss per share.

14. DIVIDENDS

	2024 HK\$'000	2023 HK\$'000
No dividend was proposed after the end of the reporting period and previous financial year		

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

15. PROPERTY AND EQUIPMENT

	Leasehold improvements HK\$'000	Furniture and fixtures HK\$'000	Motor vehicles HK\$'000	Office equipment HK\$'000	Total HK\$'000
Cont					
Cost At 1 January 2023	46,437	8,089	9,846	169,858	234,230
Additions	12,507	36	-	10,674	23,217
Disposals	-	-	-	(7,670)	(7,670)
Exchange adjustments	(713)	(92)	(183)	(1,019)	(2,007)
At 31 December 2023 and 1 January 2024	58,231	8,033	9,663	171,843	247,770
Additions	451	-	1,907	11,070	13,428
Disposals	- (4.007)	-	(1,820)	(671)	(2,491)
Exchange adjustments	(1,087)	(146)	(11)	(2,526)	(3,770)
At 31 December 2024	57,595	7,887	9,739	179,716	254,937
Accumulated depreciation					
At 1 January 2023	39,434	4,912	8,166	93,126	145,638
Charge for the year	4,604	870	562	26,649	32,685
Disposals	- (4.02)	- (40.4)	- (4.00)	(7,670)	(7,670)
Exchange adjustments	(183)	(104)	(188)	(265)	(740)
At 31 December 2023 and 1 January 2024	43,855	5,678	8,540	111,840	169,913
Charge for the year	4,830	812	626	25,484	31,752
Disposals	-	- (02)	(1,820)	(649)	(2,469)
Exchange adjustments	(668)	(83)	(11)	(1,317)	(2,079)
At 31 December 2024	48,017	6,407	7,335	135,358	197,117
Carrying values					
At 31 December 2023	14,376	2,355	1,123	60,003	77,857
At 31 December 2024	9,578	1,480	2,404	44,358	57,820

For the year ended 31 December 2024

16. LEASES

(a) Amounts recognised in the consolidated statement of financial position:

	2024 HK\$'000	2023 HK\$'000
Right-of-use assets Buildings Others	145,020 51	144,440 225
	145,071	144,665
Lease liabilities		
Non-current Current	68,019 79,748	75,170 69,995
	147,767	145,165

Additions to the right-of-use assets during the 2024 financial year were HK\$90,608 thousand (2023: HK\$58,063 thousand).

For the year ended 31 December 2024

16. LEASES (continued)

(b) Amounts recognised in the consolidated income statement:

	2024 HK\$'000	2023 HK\$'000
Depreciation charge of right-of-use assets Buildings Others	87,563 72	90,105
	87,635	90,231
Interest expenses (included in finance costs) Expenses relating to short-term leases (included in	3,813	2,841
other operating expenses) Expenses relating to leases of low-value assets that	1,115	908
are not shown above as short-term leases (included in other operating expenses)		27
	4,928	3,776

The total cash outflow for leases in 2024 was HK\$88,590 thousand (2023: HK\$85,560 thousand).

The Group leases various offices, staff quarters and car parks. Rental contracts are typically made for fixed periods of 1 year to 5 years, but may have extension and termination options. These options are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the lease assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

For the year ended 31 December 2024

17. INTANGIBLE ASSETS

	Trading rights HK\$'000	Software development HK\$'000	Total HK\$'000
Cost			
At 1 January 2023	3,196	3,329	6,525
Additions	_	8,315	8,315
Exchange adjustments		(65)	(65)
At 31 December 2023 and 1 January 2024	3,196	11,579	14,775
Additions	_	17,030	17,030
Exchange adjustments		(962)	(962)
At 31 December 2024	3,196	27,647	30,843
Accumulated amortisation			
At 1 January 2023	-	313	313
Charge for the year	_	1,377	1,377
Exchange adjustments		(2)	(2)
At 31 December 2023 and 1 January 2024	_	1,688	1,688
Charge for the year	-	2,165	2,165
Exchange adjustments		(112)	(112)
At 31 December 2024		3,741	3,741
Carrying values			
At 31 December 2023	3,196	9,891	13,087
At 31 December 2024	3,196	23,906	27,102

The Group holds four trading rights of The Stock Exchange of Hong Kong Limited (the "SEHK") and are considered by the directors as having an indefinite useful life because the trading rights of the SEHK are expected to contribute to net cash inflows indefinitely. The intangible assets will not be amortised until their useful lives are determined to be finite. Instead, the intangible assets will be tested for impairment annually.

For the purpose of impairment testing on the intangible assets held by the Group, the recoverable amounts have been determined based on fair values less costs of disposal. For the years ended 31 December 2024 and 2023, no impairment loss for intangible assets was recognised.

For the year ended 31 December 2024

18. INVESTMENT IN SUBSIDIARIES

As at 31 December 2024, the Company had direct or indirect interests in the following principal subsidiaries, which in the opinion of the directors, is material to the Group.

Name of subsidiaries	Place of incorporation, operation and kind of legal entity	Principal activities	Issued and fully paid-up capital		interest the Group 2023	Directly held/ indirectly held
BOCOM International Securities Limited	Hong Kong, Limited Liability Company	Dealing in securities and futures	HKD1,100,000,000	100%	100%	Directly
BOCOM International (Asia) Limited	Hong Kong, Limited Liability Company	Corporate Finance	2024: HKD100,000,000 2023: HKD10,000,000	100%	100%	Directly
BOCOM International Asset Management Limited	Hong Kong, Limited Liability Company	Asset management	HKD825,000,000	100%	100%	Directly
BOCOM International (Shanghai) Equity Investment Management Co., Ltd.* 交銀國際(上海)股權投資管理有限公司	Shanghai, Limited Liability Company	Investment management and advisory service	USD72,000,000	100%	100%	Directly
Preferred Investment Management Limited	British Virgin Islands, Limited Liability Company	Investment management	USD100	100%	100%	Directly
BIAM Leveraged Credit Fund SP	Cayman Islands, investment fund	Investment trading	2024: – 2023: USD7,941,001	-	100%	Directly
BOCOM International China Dynamic Fund	Hong Kong, investment fund of unit trust	Investment trading	2024: RMB34,817,317 2023: RMB29,725,013	88.17%	82.93%	Directly
Qingdao BOCOM Haikong Science and Technology Innovation Equity Investment Partnership Enterprise (Limited Partnership)* 青島交銀海控科創股權投資合夥企業(有限合夥)	Qingdao, Limited Partnership	Investment trading	RMB182,000,000	50%	50%	Directly and indirectly

For the year ended 31 December 2024

18. INVESTMENT IN SUBSIDIARIES (continued)

Name of subsidiaries	Place of incorporation, operation and kind of legal entity	Principal activities	Issued and fully paid-up capital		interest he Group Directly held/ 2023 indirectly held
BOCOM International Nova Limited	Hong Kong, Limited Liability Company	Investment management	HKD1	100%	100% Directly
Hainan BOCOM International Science and Technology Innovation Shengxing Equity Investment Partnership Enterprise (Limited Partnership)* 海南交銀國際科創盛興股權投資 合夥企業(有限合夥)	Hainan, Limited Partnership	Investment trading	USD99,971,943	100%	100% Directly and indirectly
BOCOM International Blossom Limited	British Virgin Islands, Limited Liability Company	Financing	USD1	100%	100% Directly
BOCOM International Dragon Core Growth Fund	Hong Kong, investment fund of unit trust	Investment trading	2024: HKD58,793,198 2023: HKD131,243,462	53.58%	77.67% Directly
Hainan BOCOM Science and Technology Innovation Shengjing Private Fund Partnership Enterprise (Limited Partnership)* 海南交銀科創盛景私募基金合夥企業(有限合夥)	Hainan, Limited Partnership	Investment trading	2024: USD292,000 2023: USD220,000	100%	100% Directly and indirectly
Global Strategic Emerging Markets Bond Fund	Hong Kong, investment fund of unit trust	Investment trading	2024: – 2023: USD6,269,370	-	98.73% Directly
Hainan BOCOM Science and Technology Innovation Shengtang Private Fund Partnership Enterprise (Limited Partnership)* 海南交銀科創盛棠私募基金合夥企業(有限合夥)	Hainan, Limited Partnership	Investment trading	2024: USD30,182,208 2023: USD29,630,929	77.81%	77.81% Directly and indirectly
BOCOM (Hebei Xiongan) Equity Investment Partnership Enterprise (Limited Partnership)* 交銀(河北雄安)股權投資合夥企業(有限合夥)	Xiongan, Limited Partnership	Investment trading	RMB3,000,000	100%	100% Directly and indirectly
Nanjing Jianye BOCOM Hengxuan Equity Investment Partnership Enterprise (Limited Partnership)* 南京建鄴交銀恒暄股權投資 合夥企業(有限合夥)	Nanjing, Limited Partnership	Investment trading	J	60%	60% Directly and indirectly

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

18. INVESTMENT IN SUBSIDIARIES (continued)

Name of subsidiaries	Place of incorporation, operation and kind of legal entity	Principal activities	Issued and fully paid-up capital		interest he Group Directly held/ 2023 indirectly held
BOCOM International Balance Investment Limited	British Virgin Islands, Limited Liability Company	Investment management	USD1	100%	100% Directly
Hainan BOCOM STI Shengrui Private Equity Investment Fund Partnership Enterprise (Limited Partnership)* 海南交銀科創盛睿私募股權投資基金 合夥企業(有限合夥)	Hainan, Limited Partnership	Investment trading	RMB1,177,560	100%	100% Directly and indirectly
BOCOM International STI Private Fund Management (Shanghai) Co., Ltd* 交銀國際科創私募基金管理(上海)有限公司	Shanghai, Limited Liability Company	Investment management	RMB20,000,000	100%	100% Directly
BOCOM International Private Equity Fund Management (Shenzhen) Company Limited* 交銀國際私募股權基金管理(深圳)有限公司 (formerly: BOCOM International Equity Investment Management (Shenzhen) Company Limited* 交銀國際股權投資管理(深圳)有限公司)	Shenzhen, Limited Liability Company	Investment management	USD5,000,000	100%	100% Directly
Comity Limited (formerly: BOCOM International Futures Limited)	Hong Kong, Limited Liability Company	Dealing in futures	2024: – 2023: HKD10,000,000	-	100% Indirectly
Brilliant Investment Management Limited	Cayman Islands, Limited Liability Company	Investment management	USD1	100%	100% Indirectly
BOCOM International Radiant Investment Limited	British Virgin Islands, Limited Liability Company	Investment management	2024: – 2023: USD1	-	100% Indirectly
Shanghai Bole Investment Company Limited* 上海博樂投資有限公司	Shanghai, Limited Liability Company	Investment trading	RMB159,000,000	100%	100% Indirectly
BOCOM International Beyond Limited	Hong Kong, Limited Liability Company	Investment management	HKD1	100%	100% Indirectly

For the year ended 31 December 2024

18. INVESTMENT IN SUBSIDIARIES (continued)

Name of subsidiaries	Place of incorporation, operation and kind of legal entity	Principal activities	Issued and fully paid-up capital		interest he Group Directly held/ 2023 indirectly held
Name of substallaties —	egai entity	activities	paid-up capital	ZUZ 4	2025 indirectly field
BOCOM Financial Technology Company Limited* 交銀金融科技有限公司	Shanghai, Limited Liability Company	Financial technology	RMB600,000,000	100%	100% Indirectly
BOCOM International Product and Solution Limited	British Virgin Islands, Limited Liability Company	Investment trading	USD1	100%	100% Indirectly
BOCOM Shunjing (Hangzhou) Equity Investment Partnership Enterprise (Limited Partnership)* 交銀舜晶(杭州)股權投資合夥企業(有限合夥)	Hangzhou, Limited Partnership	Investment trading	RMB121,000,000	29.71%	29.71% Indirectly
BOCOM International Flourish Investment Limited	Hong Kong, Limited Liability Company	Investment management	HKD15,000,000	100%	100% Indirectly
BOCOM International Splendid Investment Limited	Hong Kong, Limited Liability Company	Investment management	HKD15,000,000	100%	100% Indirectly
Shenzhen Boqiang Investment Consulting Company Limited* 深圳博強投資諮詢有限公司	Shenzhen, Limited Liability Company	Investment trading and advisory service	RMB100,000	100%	100% Indirectly
Qiniu BOCOM International No. 1 Equity Fund* 七牛-交銀國際一號私募股權投資基金	Shenzhen, Contractual Fund	Investment trading	RMB31,093,280	38.71%	38.71% Indirectly
BOCOM International Fortune Investment Limited	British Virgin Islands, Limited Liability Company	Investment trading	USD1	100%	- Indirectly
Shanghai Boli Investment Company Limited* 上海博禮投資有限公司	Shanghai, Limited Liability Company	Investment trading	RMB105,000,000	100%	100% Indirectly
Shenzhen STI Shengxing BOCOM International Private Equity Investment Fund Partnership Enterprise (Limited Partnership)* 深圳科創盛 興交銀國際私募股權投資基金合夥企業(有限合夥)	Shenzhen, Limited Partnership	Investment trading	-	-	100% Indirectly

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18. INVESTMENT IN SUBSIDIARIES (continued)

Name of subsidiaries	Place of incorporation, operation and kind of legal entity	Principal activities	Issued and fully paid-up capital		interest he Group Directly held/ 2023 indirectly held
Shenzhen BOCOM STI Zhengzhong Private Equity Investment Fund Partnership Enterprise (Limited Partnership)* 深圳交銀科創正中私募股權投資基金 合夥企業(有限合夥)	Shenzhen, Limited Partnership	Investment trading	RMB22,032,708	50.1%	50.1% Indirectly
Lianyungang BOCOM Equity Investment Partnership Enterprise (Limited Partnership)* 連雲港交銀股權投資合夥企業(有限合夥)	Lianyungang, Limited Partnership	Investment trading	2024: RMB3,500 2023: –	100%	100% Indirectly
Jiaxing Hengsheng Equity Investment Fund Partnership Enterprise (Limited Partnership)* 嘉興恒昇股權投資基金合夥企業(有限合夥)	Jiaxing, Limited Partnership	Investment trading	-	-	23.25% Indirectly
Nanjing Boyuan Equity Investment Company Limited* 南京博遠股權投資有限公司	Nanjing, Limited Liability Company	Investment trading	2024: – 2023: RMB10,010,000	-	100% Indirectly
Jiaxing Hengyu Equity Investment Fund Partnership Enterprise (Limited Partnership)* 嘉興恒昱股權投資基金合夥企業(有限合夥)	Jiaxing, Limited Partnership	Investment trading	2024: -² 2023: RMB30,300,000	55.56%	55.56% Indirectly
BOCOM Science and Technology Innovation Equity Investment Fund (Shanghai) Partnership Enterprise (Limited Partnership)* 交銀科創股權投資基金(上海)合夥企業(有限合夥)	Shanghai, Limited Partnership	Investment trading	2024: RMB157,100,000 2023: RMB220,950,000	26.32%	26.32% Indirectly

* The English translation of the names is for reference only. The official names of these entities are in Chinese.

Notes:

- Nanjing Jianye BOCOM Hengxuan Equity Investment Partnership Enterprise (Limited Partnership) had an issued capital of RMB64,000,000 without fully paid up as at 31 December 2024.
- In June 2024, according to the provision in the partnership agreement, distribution was made to the partners, resulting in the recovery of their investment principal.

All the subsidiaries have adopted 31 December as their financial year end date for statutory reporting purpose.

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19. INTEREST IN ASSOCIATES

	2024 HK\$'000	2023 HK\$'000
Unlisted investment at the beginning of the year	158,956	158,956
Profit after acquisition – As at 1 January – Share of profit for the year Distribution for the year Accumulated exchange difference arising from	20,148 3,593 (7,460)	21,856 407 (2,115)
translation of foreign operations	(10,166)	(6,031)
	165,071	173,073

Set out below is the associates of the Group as at 31 December 2024 which, in the opinion of the directors, are material to the Group. The associates as listed below have share capital consisting solely of ordinary shares; the country of incorporation or registration are also its principal place of business.

Name of entity	Place of incorporation, operation and kind of legal entity	Principal activities	Measurement method	Issued and fully paid-up capital	2024	Directly held/ 2023 Indirectly held
Cross-border Interbank Payment System Co., Ltd.* 跨境銀行間支付清算有限責任公司	Shanghai, Limited Liability Company	Clearing	Equity	RMB2,380,000,000	3.14%	3.14% Indirectly
Jiaxing Henghao Equity Investment Fund Partnership Enterprise (Limited Partnership)* 嘉興恒昊股權投資基金合夥企業(有限合夥)	Jiaxing, Limited Partnership	Investment trading	Equity	-	9.79%	9.79% Indirectly
State Grid Yingda Industry Investment Funds Management Co., Ltd.* 國網英大產業投資基金 管理有限公司	Beijing, Limited Liability Company	Investment management	Equity	RMB600,000,000	10%	10% Indirectly

The English translation of the names is for reference only. The official name of the entity is in Chinese.

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19. INTEREST IN ASSOCIATES (continued)

Set out below is the summarised financial information for the significant associates of the Group which are accounted for using the equity method:

Cross-border Interbank Payment System Co., Ltd.

	2024 HK\$'000	2023 HK\$'000
Current assets Non-current assets Current liabilities Non-current liabilities	2,272,709 172,507 (122,374) (16,663)	2,430,525 170,742 (109,161) (38,240)
Net assets	2,306,179	2,453,866
Net assets attributable to shareholders	2,306,179	2,453,866
Reconciled to the Group's interest in the associate: Group's effective interest Group's share of net assets of the associate	3.14% 76,888	3.14% 79,976
Carrying amount	76,888	79,976
Revenue	122,688	128,176
Loss after taxation	(61,676)	(32,327)
Reconciled to the Group's share of results of the associate: Group's effective interest	3.14%	3.14%
Group's share of loss after taxation of the associate for the year	(278)	(5,688)

For the year ended 31 December 2024

19. INTEREST IN ASSOCIATES (continued)

State Grid Yingda Industry Investment Funds Management Co., Ltd

	2024	2023
	HK\$'000	HK\$'000
6	2.052.472	2 000 152
Current assets	3,052,172	2,990,152
Non-current assets	452,058	483,127
Current liabilities	(15,221)	(9,465)
Non-current liabilities	(516,253)	(467,567)
Non-controlling interests	(2,096,293)	(2,133,173)
Net assets	876,463	863,074
Net assets attributable to shareholders	07/ 4/2	0/2.074
Net assets attributable to snareholders	876,463	863,074
Reconciled to the Group's interest in the associate:		
Group's effective interest	10%	10%
Group's share of net assets of the associate	88,000	87,175
Councing amount	88,000	07 175
Carrying amount	88,000	87,175
Revenue	94,335	103,865
Profit after taxation	73,955	104,418
FIGHT diter taxation	73,733	104,410
Reconciled to the Group's share of results of the		
associate:		
Group's effective interest	10%	10%
Group's share of profit after taxation of the associate		
for the year	5,614	9,461

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19. INTEREST IN ASSOCIATES (continued)

The following table provides aggregate information of associates that are not individually material to the Group:

	2024 HK\$'000	2023 HK\$'000
Aggregate carrying amounts of individually immaterial associates	183	5,922
Aggregate amounts of the Group's share of: Loss after taxation Other comprehensive income	(1,743)	(3,366)
Total comprehensive income	(1,743)	(3,366)

20. INTEREST IN JOINT VENTURES

	2024 HK\$'000	2023 HK\$'000
Balance at beginning of year Addition for the year Reduction for the year Share of (loss)/profit for the year Distribution for the year Exchange difference arising from translation of foreign operations	641,160 222,560 - (1,722) (2,105) (24,127)	648,434 - (14,468) 17,020 (2,365) (7,461)
Balance at end of year	835,766	641,160

On 16 August 2024, the Group further injected capital of HK\$122,605 thousand (RMB112,372 thousand) into Dong Feng BOCOM Yuan Jing Auto Industry Equity Investment Fund (Wuhan) Partnership Enterprise (Limited Partnership).

On 9 May 2024, the Group invested HK\$99,426 thousand (RMB92,800 thousand) in BOCOM Industrial Investment (Hangzhou) Equity Investment Partnership Enterprise (Limited Partnership).

For the year ended 31 December 2024

20. INTEREST IN JOINT VENTURES (continued)

Set out below is the joint ventures of the Group as at 31 December 2024 which, in the opinion of the directors, are material to the Group:

	Place of incorporation,					
Name of entity	operation and kind of legal entity	Principal activities	Measurement method	Issued and fully paid-up capital	2024	Directly held/ 2023 Indirectly held
Dong Feng BOCOM Yuan Jing Auto Industry Equity Investment Fund (Wuhan) Partnership Enterprise (Limited Partnership)* 東國文銀轅憬汽車產業股權 投資基金(武漢)合夥企業(有限合夥)	Wuhan, Limited Partnership	Investment trading	Equity	2024: RMB876,400,000 2023: RMB576,400,000	37.5%	37.5% Directly and indirectly
BOCOM Industrial Investment (Hangzhou) Equity Investment Partnership Enterprise (Limited Partnership)* 交銀產投(杭州)股權投資合夥企業 (有限合夥)	Hangzhou, Limited Partnership	Investment trading	Equity	2024: RMB360,600,000 2023: RMB180,800,000	51.67%	51.67% Directly and indirectly
Baise BOCOM Fudi Poverty-relief and Development Fund (Limited Partnership)* 百色交銀福地扶貧開發 基金合夥企業(有限合夥)	Baise, Limited Partnership	Investment trading	Equity	2024: RMB226,000,000 2023: RMB271,000,000	0.02%	0.02% Indirectly
Ningbo BOCOM Equity Investment Limited (Limited Partnership)* 寧波交銀一期股權投資合夥企業(有限合夥)	Ningbo, Limited Partnership	Investment trading	Equity	RMB17,431,300	0.17%	0.17% Indirectly
Hainan Haicheng Digital Industry Equity Investment Fund (Phase I) Partnership Enterprise (Limited Partnership)* 海南海濱數字產業一期股權投資基金 合夥企業(有限合夥)	Hainan, Limited Partnership	Investment trading	Equity	RMB204,000,000	49.02%	49.02% Directly and indirectly
Wuxi Jiao Yue Ding Jia Technology Equity Investment Partnership Enterprise (Limited Partnership)* 無錫交悦鼎嘉科技股權投資基金合夥企業(有限合夥)	Wuxi, Limited Partnership	Investment trading	Equity	RMB3,000,000	35%	35% Indirectly
CCT & BOCOMI Strategy Fund SP	Cayman Islands, investment fund	Investment trading	Equity	2024: USD40,804,400 2023: USD35,259,360	45.53%	45.53% Directly
Taiping GBA Inno-Tech Limited Partnership Fund	Hong Kong, investment fund	Investment trading	Equity	-	33%	- Indirectly

^{*} The English translation of the names is for reference only. The official name of the entity is in Chinese.

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20. INTEREST IN JOINT VENTURES (continued)

Set out below is the summarised financial information for the significant joint venture of the Group which is accounted for using the equity method:

Dong Feng BOCOM Yuan Jing Auto Industry Equity Investment Fund (Wuhan) Partnership Enterprise (Limited Partnership)

	2024 HK\$'000	2023 HK\$'000
Current assets Cash and cash equivalents Other current assets	335,959 727,702	32,334 784,887
Total current assets	1,063,661	817,221
Total non-current assets		
Other payables	3,837	1,693
Total current liabilities	3,837	1,693
Total non-current liabilities		
Net assets	1,059,824	815,528
Reconciled to the Group's interest in the joint venture: Group's effective interest Group's share of net assets of the joint venture	37.5% 397,434	37.5% 306,004
Carrying amount	397,434	306,004
Revenue		
(Loss)/profit after taxation	(39,935)	55,123
Reconciled to the Group's share of results of the joint		
venture: Group's effective interest Group's character of the inite	37.5%	37.5%
Group's share of (loss)/profit after taxation of the joint venture for the year	(16,651)	20,493

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20. INTEREST IN JOINT VENTURES (continued)

BOCOM Industrial Investment (Hangzhou) Equity Investment Partnership Enterprise (Limited Partnership)

	2024 HK\$'000	2023 HK\$'000
Current assets Cash and cash equivalents Other current assets	182,302 75,116	55,816 77,705
Total current assets	257,418	133,521
Total non-current assets	110,351	56,448
Other payables	197	32
Total current liabilities	197	32
Total non-current liabilities		
Net assets	367,572	189,937
Reconciled to the Group's interest in the joint venture: Group's effective interest Group's share of net assets of the joint venture	51.67% 190,208	51.67% 98,541
Carrying amount	190,208	98,541
Revenue		
Loss after taxation	(5,572)	(2,964)
Reconciled to the Group's share of results of the joint		
venture: Group's effective interest Group's share of loss after taxation of the joint venture	51.67%	51.67%
for the year	(2,909)	(1,516)

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20. INTEREST IN JOINT VENTURES (continued)

Hainan Haicheng Digital Industry Equity Investment Fund (Phase I) Partnership Enterprise (Limited Partnership)

	2024 HK\$'000	2023 HK\$'000
Current assets Cash and cash equivalents Other current assets	143,999 64,435	173,776 47,068
Total current assets	208,434	220,844
Total non-current assets		
Other payables	2,111	56
Total current liabilities	2,111	56
Total non-current liabilities		
Net assets	206,323	220,788
Reconciled to the Group's interest in the joint venture: Group's effective interest Group's share of net assets of the joint venture	49.02% 101,139	49.02% 108,229
Carrying amount	101,139	108,229
Revenue		
Loss after taxation	(2,464)	(1,104)
Reconciled to the Group's share of results of the joint venture:		
Group's effective interest Group's share of loss after taxation of the joint venture	49.02%	49.02%
for the year	(1,211)	(536)

For the year ended 31 December 2024

20. INTEREST IN JOINT VENTURES (continued)

The following table provides aggregate information of joint ventures that are not individually material to the Group:

	2024 HK\$'000	2023 HK\$'000
Aggregate carrying amounts of individually immaterial joint ventures	3,094	3,246
Aggregate amounts of the Group's share of: (Loss)/profit after taxation Other comprehensive income	(568)	307
Total comprehensive income	(568)	307

21. OTHER ASSETS

	2024 HK\$'000	2023 HK\$'000
Central Clearing and Settlement System – Guarantee Fund	22 441	12 210
Contribution in cash to Compensation Fund of SEHK	22,661 150	12,210 150
Contribution in cash to the Fidelity Fund of SEHK	150	150
Reserve fund deposits with the Hong Kong Futures	130	130
Exchange ("HKFE") Clearing Corporation Limited	1,704	1,500
Reserve fund deposits with the SEHK Options Clearing	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,
House Limited ("SEOCH")	6,058	7,355
Admission fee paid to the Hong Kong Securities Clearing		
Company Limited	150	150
Stamp duty deposit	500	500
	31,373	22,015

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22. FINANCIAL ASSETS AND LIABILITIES

The table below summarised the information relating to the fair value hierarchy of financial assets and financial liabilities measured at fair value on a recurring basis.

Financial assets at fair value through other comprehensive income

	At 31 December 2024			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Designated at fair value through other comprehensive income upon initial recognition Equity security	188	-	-	188
Mandatorily measured at fair value through other comprehensive income				
Debt investments		5,195,321		5,195,321
	188	5,195,321		5,195,509
Analysed for reporting purposes: Non-current Current				3,119,392 2,076,117
				5,195,509

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22. FINANCIAL ASSETS AND LIABILITIES (continued)

Financial assets at fair value through other comprehensive income (continued)

Level 1 K\$'000 27,100	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
27,100		_	27.400
27,100		_	27 100
			27,100
	6,760,669		6,760,669
27,100	6,760,669		6,787,769
			5,446,414 1,341,355 6,787,769
	27,100	27,100 6,760,669	27,100 6,760,669

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

22. FINANCIAL ASSETS AND LIABILITIES (continued)

Financial assets at fair value through profit or loss

	At 31 December 2024			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Equity securities Debt investments Preference shares Club debenture Unlisted funds Structured financial products Unlisted equities	138,152 2,116 - - - -	339,049 138,888 - - - 28,514	- 203,499 1,859 1,755,953 - 1,036,710	477,201 141,004 203,499 1,859 1,755,953 28,514 1,036,710
	140,268	506,451	2,998,021	3,644,740

	At 31 December 2023			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Equity securities	359,347	786,120	_	1,145,467
Debt investments	3,538	396,810	_	400,348
Preference shares	_	_	489,845	489,845
Club debenture	_	_	1,926	1,926
Unlisted funds	_	_	2,215,708	2,215,708
Structured financial products	_	236,494	_	236,494
Unlisted equities			1,301,403	1,301,403
	362,885	1,419,424	4,008,882	5,791,191

For the year ended 31 December 2024

22. FINANCIAL ASSETS AND LIABILITIES (continued)

Derivative financial assets

	At 31 December 2024			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Others		24		24
	At 31 December 2023			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Currency swaps Others		158 		158 20
	_	178	_	178

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

22. FINANCIAL ASSETS AND LIABILITIES (continued)

Financial liabilities at fair value through profit or loss

		At 31 Decen	nber 2024	
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Financial liabilities to the investors of the funds consolidated Notes payable	(31,644)	- (224,647)	(354,478) <u>–</u>	(386,122) (224,647)
	(31,644)	(224,647)	(354,478)	(610,769)
Analysed for reporting purposes: Non-current Current				(354.478) (256,291)
				(610,769)

	At 31 December 2023			
	Level 1	Level 2	Level 3	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Financial liabilities to the investors				
of the funds consolidated	(35,480)	_	(519,000)	(554,480)
Notes payable		(764,038)		(764,038)
	(35,480)	(764,038)	(519,000)	(1,318,518)
Analysed for reporting purposes:				
Non-current				(519,000)
Current				(799,518)
				(1,318,518)

For the year ended 31 December 2024

22. FINANCIAL ASSETS AND LIABILITIES (continued)

Derivative financial liabilities

	At 31 December 2024			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Total return swaps Others		(420)	- (4,365)	(420) (4,365)
		(420)	(4,365)	(4,785)

		At 31 December 2023			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000	
Total return swaps Others		(2,023)	(4,381)	(2,023) (4,381)	
		(2,023)	(4,381)	(6,404)	

Details of disclosure for fair value measurement are set out in Note 39.

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

23. LOANS AND ADVANCES

	2024 HK\$'000	2023 HK\$'000
Gross loans and advances Less: impairment allowance	1,210,764 (535,775)	1,504,413 (463,970)
	674,989	1,040,443
Net loans and advances: Non-current	11,568	581,270
Current	663,421	459,173
	674,989	1,040,443

The maximum exposure to credit risk at the reporting date is the carrying value of loans and advances above.

24. ACCOUNTS RECEIVABLE

	2024 HK\$'000	2023 HK\$'000
Corporate finance and underwriting business	2,627	17,690
Dealing in securities and futures business - Clients - Brokers - Clearing house	131,346 91,198 687,529	83,001 162,868 217,767
	910,073	463,636
Less: impairment allowance	(709)	(5,392)
	911,991	475,934

For the year ended 31 December 2024

24. ACCOUNTS RECEIVABLE (continued)

The following is an ageing analysis of accounts receivable based on the date of invoice or contract note at the reporting date:

	2024 HK\$'000	2023 HK\$'000
Current (not past due)	910,370	467,894
Less than 31 days past due 31 – 60 days past due	167	781 _
61 – 90 days past due Over 90 days past due	- 2,163	581 12,070
	2,330	13,432
Less: impairment allowance	(709)	(5,392)
	911,991	475,934

Client receivables from securities dealing are receivable on the settlement dates of their respective transactions, normally two or three business days after the respective trade dates.

	2024 HK\$'000	2023 HK\$'000
Total market value of securities pledged as collateral in respect of the overdue accounts receivable – clients	74,445	297,542

Brokers and clearing house receivables are repayable on the settlement dates of their respective trade dates, normally two or three business days after the respective trade dates.

The settlement of the receivables from corporate finance and underwriting business is done based on the completion of each phase of the project.

For the year ended 31 December 2024

25. OTHER RECEIVABLES AND PREPAYMENTS

	2024 HK\$'000	2023 HK\$'000
Other receivables Less: impairment allowance	345,591 (63,723)	511,084 (69,607)
Prepayments	281,868 20,829	441,477 13,474
	302,697	454,951

26. MARGIN LOANS TO CUSTOMERS

Margin clients are required to pledge securities collateral to the Group in order to obtain credit facilities for securities trading and are repayable on demand. The amount of credit facilities granted to them is determined by the discounted value of securities accepted by the Group.

	2024 HK\$'000	2023 HK\$'000
Gross margin loans to customers Less: impairment allowance	995,220 (161,978)	1,325,618 (119,176)
Net margin loans to customers	833,242	1,206,442

For the year ended 31 December 2024

26. MARGIN LOANS TO CUSTOMERS (continued)

The Group applies a "three-stage" ECL model to measure ECL for the margin loans to customers.

	2024 HK\$'000	2023 HK\$'000
Margin loans to customers analysed by nature		
Institutions Individuals	241,597 591,645	657,710 548,732
	833,242	1,206,442
Total market value of securities pledged as collateral in respect of margin loans to customers analysed by collateral		
Stocks Debt securities Others	2,845,358 2,259 709	3,893,155 37,559 97,990
	2,848,326	4,028,704

No ageing analysis is disclosed, as in the opinion of the Directors, an ageing analysis does not give additional view of the nature of the margin loan business. The amount of credit facilities granted to margin clients is determined by the discounted market value of the collateral securities accepted by the Group.

For the year ended 31 December 2024

27. AMOUNT(S) DUE FROM THE ULTIMATE HOLDING COMPANY/A FELLOW SUBSIDIARY/RELATED PARTIES

The amounts are unsecured, interest-free and repayable on demand.

28. CASH AND BANK BALANCES

	2024 HK\$'000	2023 HK\$'000
Cash at bank and in hand	1,158,410	1,297,719
Time deposits with original maturity of more than three months	419,525	1,719
	1,577,935	1,299,438

Bank balances carry interest at market rates

	2024	2023
Interest rates range	0.01%-3.05%	0.01%-4.2%

As at 31 December 2024, bank balances held at the ultimate holding company and a fellow subsidiary were HK\$1,064,821 thousand (31 December 2023: HK\$1,135,188 thousand) and HK\$5,143 thousand (31 December 2023: HK\$1,975 thousand) respectively.

29. OTHER PAYABLES AND ACCRUED EXPENSES

	2024 HK\$'000	2023 HK\$'000
Other payables Accrued expenses	63,931 127,537	152,721 159,598
	191,468	312,319

For the year ended 31 December 2024

30. ACCOUNTS PAYABLE

Accounts payable arising from the business of dealing in securities and options are as follows:

	2024 HK\$'000	2023 HK\$'000
Clients – trade settlement Clearing house Brokers	624,690 3,181 230,850	315,505 387
	858,721	315,892

No ageing analysis is disclosed, as in the opinion of the Directors, an ageing analysis does not give additional view of the nature of these businesses.

The settlement terms of accounts payable arising from client businesses are normally two or three days after trade date or at specific terms agreed with clients, brokers or clearing house.

31. CONTRACT LIABILITIES

	2024 HK\$'000	2023 HK\$'000
Contract liabilities	12,816	28,400

The obligation of the Group to transfer advisory and management and other services to customers according to consideration received was presented as contract liabilities.

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

31. CONTRACT LIABILITIES (continued)

Movements in contract liabilities

	2024 HK\$'000	2023 HK\$'000
Beginning of the year Decrease in contract liabilities as a result of recognising revenues during the year that was included in the	28,400	26,224
contract liabilities at the beginning of the year (Decrease)/increase in contract liabilities as a result	(13,181)	(14,821)
of billing	(2,403)	16,997
End of the year	12,816	28,400

All contract liabilities are expected to be recognised as income within one year.

32. DEFERRED TAXATION

The analysis of deferred tax balances of the Group is as follows:

	2024 HK\$'000	2023 HK\$'000
Deferred tax assets Deferred tax liabilities	1,494 (5,604)	1,005 (12,623)
	(4,110)	(11,618)

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32. DEFERRED TAXATION (continued)

The movement in deferred tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

	Provision for staff costs HK\$'000	Accrued expenses HK\$'000	Tax loss HK\$'000	Allowance for impairment loss HK\$'000	Accelerated tax depreciation HK\$'000	Unrealised trading profit HK\$'000	Leases HK\$'000	Total HK\$'000
At 1 January 2023 Credited/(charged) to consolidated	1,358	(249)	-	2,356	(12,816)	(1,760)	(1,158)	(12,269)
income statement	(1,395)	6,687	4,511	(2,355)	1,931	(10,198)	1,788	969
Exchange difference arising from translation of foreign operations	37	(272)	(204)		114	63	(56)	(318)
At 31 December 2023	-	6,166	4,307	1	(10,771)	(11,895)	574	(11,618)
Credited/(charged) to consolidated income statement	1,757	1,424	(4,217)	1	2,525	6,245	(252)	7,483
Exchange difference arising from translation of foreign operations	(25)	(239)	(90)		343	53	(17)	25
At 31 December 2024	1,732	7,351		2	(7,903)	(5,597)	305	(4,110)

Deferred tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable. Deferred tax assets recognised mainly relate to tax losses carried forward in Hong Kong and PRC entities.

At the end of the reporting period, the Group had estimated unrecognised tax losses of HK\$6,753,422 thousand (2023: HK\$5,305,638 thousand) available to offset against future profits. The deductible temporary difference and tax losses have not been recognised as it is uncertain that there will be sufficient future taxable profits available for the utilisation of these temporary differences. The unrecognised tax losses included a sum of HK\$255,029 thousand that will expire in 5 years (2023: HK\$236,079 thousand will expire in 5 years).

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33. SHARE CAPITAL

	Number of shares Share capi		capital	
	2024 Thousand	2023 Thousand	2024	2023
	Shares	Shares	HK\$'000	HK\$'000
Issued and fully paid At the end of the reporting period	2,734,392	2,734,392	3,942,216	3,942,216

34. BORROWINGS

(a) Outstanding borrowings

	2024 HK\$'000	2023 HK\$'000
Bank loans and other borrowings		
Current – ultimate holding company (Note 36)	_	919,464
Current – authorised institutions	3,374,566	3,561,800
	3,374,566	4,481,264
Obligation under repurchase agreements Non-current Current	1,909,512 1,496,205 3,405,717	3,864,288 912,197 4,776,485
Subordinated loans (Note 36) Non-current	1,000,000	1,000,000
Total	7,780,283	10,257,749

As at 31 December 2024, the carrying amount included within financial assets sold under repurchase agreements was HK\$4,053,503 thousand (31 December 2023: HK\$5,757,364 thousand).

For the year ended 31 December 2024

34. BORROWINGS (continued)

(b) Borrowings repayable

	2024 HK\$'000	2023 HK\$'000
Bank loans and other borrowings Within 1 year Between 1 and 2 years	4,870,771 1,543,507	5,393,461 1,582,602
Between 2 and 5 years Over 5 years	366,005	1,682,736 598,950
Undated	6,780,283 1,000,000	9,257,749 1,000,000
	7,780,283	10,257,749

As at 31 December 2024 and 31 December 2023, all bank borrowings were unsecured. Bank borrowings at 31 December 2024 were charged at floating interest rate ranging from base point plus 0.1% to 0.9% per annum (31 December 2023: base point plus 0.5% to 0.8% per annum).

35. DEBT SECURITIES ISSUED

	2024 HK\$'000	2023 HK\$'000
Debt securities issued	3,868,715	3,891,207

The outstanding balance of HK\$3,868,715 thousand (31 December 2023: HK\$3,891,207 thousand) measured at amortised cost represents the amount of unsecured notes issued by a wholly owned subsidiary of the Company under the US\$500 million medium term note programme. As at 31 December 2024, the debt securities issued bore fixed interest rate of 1.75% per annum (31 December 2023: 1.75% per annum). The notes will mature on 28 June 2026. Among which, debt securities of US\$10 million and US\$28 million (31 December 2023: US\$10 million and US\$28 million) were held by the ultimate holding company and a fellow subsidiary respectively. The carrying amount of the debt securities issued approximate to their fair value.

For the year ended 31 December 2024

36. RELATED PARTY TRANSACTIONS

Details of the Company's subsidiaries, associates and joint ventures are disclosed in Note 18, 19 and 20. In addition to the transactions and balances disclosed elsewhere in these financial statements, the Group entered into the following transactions with related parties:

(a) Ultimate holding company

	2024 HK\$'000	2023 HK\$'000
Transaction		
Interest income from deposits*	12,302	16,722
Finance costs	87,449	106,954
Computer software development and	07,147	100,701
maintenance service income*	126,842	116,873
Information system consultancy service income*	-	866
Digital RMB marketing service income*	1,079	_
Commission expenses*	3,847	874
Asset management and advisory fee*	2,480	2,832
Fund management fee income*	_	6,395
Underwriting fee income*	37	16
Rental expenses	4,292	4,194
Other operating expenses*	723	706
Other operating expenses	1,682	1,690
	2024	2023
	HK\$'000	HK\$'000
Balance of transaction		
Right-of-use assets*	3,796	7,663
Amount due from the ultimate holding company	109,906	78,874
Other receivables	610	632
Borrowings	_	919,464
Subordinated loans	1,000,000	1,000,000

For the year ended 31 December 2024

36. RELATED PARTY TRANSACTIONS (continued)

Amount due from a fellow subsidiary

(b) Fellow subsidiaries, associates and joint ventures

	2024 HK\$'000	2023 HK\$'000
Transaction Interest income from deposits*	78	113
Finance costs Computer software development and	4,512	4,527
maintenance service income* Commission income* Commission expenses*	14,290 5,544 935	- 4,572 1,917
Asset management and advisory fee Underwriting fee income*	17,857 238	14,597
Rental expenses Other operating expenses* Other operating expenses	26,343 1,739 –	27,531 2,120 9
1 0 1		
	2024 HK\$'000	2023 HK\$'000
Balance of transaction Right-of-use assets* Other receivables Accounts payable	33,920 13,070 103,088	57,550 8,884 134,178

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For the year ended 31 December 2024

36. RELATED PARTY TRANSACTIONS (continued)

(c) Related parties

	2024 HK\$'000	2023 HK\$'000
Transaction Fund management fee income		(18)
	2024 HK\$'000	2023 HK\$'000
Balance of transaction Gross amounts due from related parties Less: impairment allowance	269	185
	269	185

^{*} The transaction also constituted connected transactions or continuing connected transactions. The details are disclosed under the Report of the Directors section.

Notes

(i) Interest income from deposits

In the ordinary course of business, the Group placed its cash and cash equivalents and client monies with Bank of Communications Co., Ltd., Hong Kong Branch, Macau Branch and PRC Branches, as well as a fellow subsidiary.

(ii) Finance costs

In the ordinary course of business, the Group obtained subordinated loans and bank loans from its ultimate holding company, Bank of Communications Co., Ltd., Hong Kong Branch, to finance its margin financing activities and daily operations. The above bank borrowings were entered at the relevant market rates at the time of the transactions.

A portion of debt securities issued by the Group were held by the ultimate holding company as well as a fellow subsidiary.

(iii) Commission income

The commission income represented brokerage commission gained from a fellow subsidiary. Commission income was derived from the Group's securities brokerage business and determined on terms similar to those transactions conducted with independent third parties.

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36. RELATED PARTY TRANSACTIONS (continued)

Notes (continued)

(iv) Commission expenses

The commission expenses represented rebate of brokerage commission income to the ultimate holding company and fellow subsidiaries in respect of the securities brokerage transactions. The rates were mutually agreed by the ultimate holding company/fellow subsidiaries and the Group.

(v) Asset management and advisory fee

The Group has agreements with its ultimate holding company, associates and joint ventures under which the Group provides asset management and investment advisory services in return for asset management and advisory fee. The ultimate holding company has also appointed a subsidiary of the Group to provide asset management service to its clients.

(vi) Fund management fee income

The Group has agreements with its related parties and the ultimate holding company under which the Group provides asset management and investment advisory services, in return for management fee income.

(vii) Underwriting fee income

Underwriting fee income represented underwriting services provided to the ultimate holding company and a fellow subsidiary in relation to notes issuance.

(viii) Borrowings

A portion of the bank loan was obtained from the ultimate holding company, that are unsecured and bear floating interest. Details of the bank loan are stated in Note 34(a).

(ix) Subordinated loans

The subordinated loans from the ultimate holding company are unsecured, bear floating interest and undated. The loan arrangements are under regulatory condition. Details of the subordinated loans are stated in Note 34(a).

(x) Rental expenses

The office and carpark rental expenses paid to the ultimate holding company and fellow subsidiaries were agreed by the ultimate holding company, fellow subsidiaries and the Group.

(xi) Other operating expenses

The other operating expenses paid to the ultimate holding company and fellow subsidiaries mainly included system usage fee, bank charges, custody fee, insurance and management fee expense.

For the year ended 31 December 2024

36. RELATED PARTY TRANSACTIONS (continued)

Notes (continued)

(xii) Computer software development and maintenance service income

The income was derived from the Group's computer software development information system operation and maintenance services and information system integration services provided to the ultimate holding company.

(xiii) Information system consultancy service income

The income was derived from the Group's information system consultancy service provided to the ultimate holding company.

(xiv) Digital RMB marketing service income

The income was derived from the Group's digital RMB marketing service provided to the ultimate holding company.

(xv) Accounts receivable and accounts payable

They were balances due from/to a fellow subsidiary in the Group's ordinary course of business.

(xvi) Other receivables

They were rental deposit for properties leased from the ultimate holding company and a fellow subsidiary and balances due from associates and joint ventures.

(xvii) Amount(s) due from the ultimate holding company/a fellow subsidiary/related parties

The amounts are unsecured, interest-free and repayable on demand and are of trade nature.

For the year ended 31 December 2024

36. RELATED PARTY TRANSACTIONS (continued)

(d) Key management personnel

The key management personnel are those who have the authority and responsibility to plan, direct and control directly or indirectly, the activities of the Group, including members of the Board of Directors and other senior executives.

Remuneration for key management personnel of the Group, including amounts paid to the Company's directors as disclosed in Note 9, and other senior executives, is as follows:

	2024 HK\$'000	2023 HK\$'000
Salaries and other short-term employee benefits Termination benefits Post-employment benefits Other long-term benefits	10,502 - - -	12,001 - - -
Share-based payments	10,502	12,001

For details of the key management personnel of the Group in 2024, please refer to the section headed "Biographies of Directors and Senior Management" of this annual report.

For the year ended 31 December 2024

37. STRUCTURED ENTITIES

The Group engages in various business activities with structured entities which are designed to achieve a specific business purpose. A structured entity is one that has been set up so that any voting rights or similar rights are not the dominant factor in deciding who controls the entity. An example is when voting rights relate only to administrative tasks and the relevant activities are directed by contractual arrangements.

(a) Unconsolidated structured entities

The Group has been involved in unconsolidated structured entities through investments in structured entities or acting as the investment manager of the structured entities. The unconsolidated structured entities consist primarily of special purpose vehicles ("SPV") for investment trading on asset management business. The SPVs invest in a range of assets, most typically are bonds, unit trusts and preference shares. As the manager of the structured entities, the Group invests, on behalf of its clients, in the assets as described in the investment plan related to each fund and receives management fee income. The Group's remuneration as investment manager is limited to management fees and performance fees at market level and does not share significant variable returns of the investment. The Group records trading gains or losses from its investment in the structured entities. These structured entities are not consolidated by the Group.

Interests in unconsolidated structured entities and maximum exposure to unconsolidated structured entities

As at 31 December 2024 and 2023, the Group's total interests in unconsolidated structured entities on the consolidated statement of financial position and maximum exposure to loss from its interests in unconsolidated structured entities are summarised in the table below:

	2024 HK\$'000	2023 HK\$'000
Maximum exposure to loss	498,787	498,787

The Group has entered into an asset management service agreement with a client which provides a minimum return guarantee on the principal amounts on a cumulative basis throughout the life of the service contracts. In addition to an asset management fee at a fixed rate based on the capital amount, the Group is also entitled to a performance fee if the returns, on a cumulative basis, are above certain level. The maximum exposure to loss of the service contracts is the aggregate amount of principal and guarantee return of HK\$498,787 thousand (2023: HK\$498,787 thousand).

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37. STRUCTURED ENTITIES (continued)

Unconsolidated structured entities (continued)

Size of unconsolidated structured entities

The size of structured entities is measured by the fair value of investments managed by the unconsolidated structured entities. As at 31 December 2024 and 2023, the fair value of investments managed by the unconsolidated structured entities is summarised in the table below:

	2024 HK\$'000	2023 HK\$'000
Fair value of investments managed by the unconsolidated structured entities	7,271,490	10,472,232

Transactions with unconsolidated structured entities

For the years ended 31 December 2024 and 2023, the Group earned management fee for its investment management service in relation to funds that were not consolidated to the Group. Interest income is recognised on the loans provided to structured entities and interest earned on holding the senior notes issued by structured entities. The total income derived from involvement with unconsolidated structured entities is summarised in the table below:

	2024 HK\$'000	2023 HK\$'000
Management fee income	2,480	10,657

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37. STRUCTURED ENTITIES (continued)

(b) Consolidated structured entities managed and held by the Group

The Group has consolidated certain structured entities which are investment funds. When assessing whether to consolidate structured entities, the Group reviews all facts and circumstances to determine whether the Group, as manager, is acting as agent or principal. Factors considered include scope of the manager's decision-making authority, rights held by other parties, remuneration to which it is entitled and exposure to variability of returns. The Group concludes that these structured entities shall be consolidated.

The size of consolidated structured entities is measured by the fair value of investments of consolidated structured entities. As at 31 December 2024 and 2023, the fair value of investments of consolidated structured entities is summarised in the table below:

	2024 HK\$'000	2023 HK\$'000
Fair value of investments managed by the consolidated structured entities	107,749	315,136

The financial impact of any individual fund on the Group's financial performance is not significant.

During the years ended 31 December 2024 and 2023, the Group did not provide financial support for any of the consolidated structured entities.

There were no contractual liquidity arrangements or other commitments between the Group, structured entities or any third parties that could increase the level of the Group's risk from or reduce its interest in structured entities during the years ended 31 December 2024 and 2023. No loss was incurred by the structured entities relating to the Group's interests in the structured entities, and the structured entities did not experience difficulty in financing their activities.

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38. COMMITMENTS

Operating leases commitments

At the end of the reporting period, the Group had commitments for future aggregate minimum lease payments under non-cancellable operating leases as follows:

	2024 HK\$'000	2023 HK\$'000
No later than 1 year	_	127

Investment commitments

At the end of the reporting period, the Group had certain investment commitments contracted for at the end of the reporting period but not yet incurred. The amounts will be drawn down on as-needed basis. The table below provides further information regarding the commitments.

	2024 HK\$'000	2023 HK\$'000
Unfunded commitments	366,922	327,545

Loan commitments

The following table indicates the contractual amounts of the Group's credit related commitments which the Group has committed to its customers:

	2024 HK\$'000	2023 HK\$'000
Under 1 year	67,132	

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39. FINANCIAL RISK MANAGEMENT

39.1 Financial risk factors

The Group's major financial instruments include financial assets at fair value through other comprehensive income, financial assets and financial liabilities at fair value through profit or loss, derivative financial assets and derivative financial liabilities, other assets, accounts and other receivables, loans and advances, margin loans to customers, amounts due from/(to) the ultimate holding company, a fellow subsidiary and related parties, cash and bank balances, accounts and other payables, borrowings, obligation under repurchase agreements, debt securities issued, lease liabilities, and subordinated loans from the ultimate holding company. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

The Group's activities expose it to a variety of financial risks: credit risk, market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and other price risk), and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group, from time to time, uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by the Risk Management Department under policies approved by the Board of Directors. Risk Management Department identifies and evaluates certain risks in close co-operation with the Group's operating units. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

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39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Apart from the above, in order to effectively manage its credit risk exposure, the Group has also adopted the following measures in order to effectively manage its credit risks:

- the Group conducts its loan business in accordance with the annual capital allocated to such business and the risk appetite thresholds;
- the relevant department carries out due diligence on the potential client, including conducting a company search at the registrar as well as litigation and bankruptcy searches, and also conducts due diligence on the potential client's affiliates, guarantors, substantial shareholders and senior management, as applicable;
- the relevant business department prepares an internal memorandum for internal review and assessment, which includes primarily an executive summary of the new projects, background, description of the potential clients (including, among others, shareholders, senior management, corporate structure, business, financial conditions, industry analysis, market position, prospects), deal structure, use of funds, transaction terms, investment highlights, risk analysis, return analysis, exit plans, due diligence report and follow up actions;
- the Group conducts preliminary review and official review on the potential clients. Only those clients selected out of the preliminary review will be submitted for official review;

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

- during the preliminary review, the risk management department will review the internal memorandum from a risk management perspective, focusing on whether all the key aspects of an investment or loan project have been properly addressed and whether the information so provided in the internal memorandum is reasonable to address the key risks involved; and the legal and compliance department will review the internal memorandum from a legal and compliance perspective, focusing on the conflict of interests check, proposed legal terms of the transaction and overall legal compliance matters. The two departments may request further information from the relevant business department;
- during the official review, subject to the delegated authorities, the senior management or investment committee of the Company will further review the internal memorandum, which has been reviewed and agreed by the risk management department and the legal and compliance department, and convene a review meeting with the relevant business department in charge of the potential clients. At the review meeting, the relevant business department will introduce the potential client and our senior management or investment committee (as the case may be) will raise questions and recommendations, leveraging the committee members' respective experiences and expertise, in order to make well considered and comprehensive investment or lending decisions;
- if any post-approval material changes occur to the clients or its board of directors, transaction amount, guarantor, collateral, valuation, legality of relevant legal documents or other factors that affect the Group's interests, as applicable, supplemental reports explaining the changes and their effect are required to be submitted to the senior management or the investment committee (as the case may be) for review;

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

- the Group continually monitors all ongoing clients from off-site and obtain from time to time information about any changes in the clients' composition of senior management, industry trends, business operations and financial condition, especially cash flow status, and verify such information with the relevant clients via phone calls or emails;
- the relevant business department will communicate any material risk events to the heads
 of the relevant departments, and submit examination reports to the senior management
 and the risk management committee for advice on further risk management actions and
 start collection or exiting processes; and
- the relevant business departments and functional departments will together closely monitor the financial covenants and track the maturity of the respective loans during the post-investment period. If any event of default occurs, corresponding steps will be taken in accordance with the relevant facility agreement. In cases where the client fails to pay on time, the situation will be timely reported to the senior management and the business department will negotiate with the client to reach a repayment or restructuring plan and legal actions may be taken, if necessary.

(a) Market risk

Market risk refers to the adverse effect that normal or specific changes in foreign exchange rates, interest rates, commodity prices or stock prices may have on products involving interest rates, currencies and stocks. The Group's market risk mainly includes currency risk, interest rate risk and other price risk. The market risk management aims to manage and monitor market risk, keep the potential losses associated with market risk within an acceptable level and maximise the returns.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(i) Summary of financial assets and liabilities

	2024 HK\$'000	2023 HK\$'000
Financial assets		
Other assets	31,373	22,015
Loans and advances	674,989	1,040,443
Accounts receivable	911,991	475,934
Other receivables	281,868	441,477
Margin loans to customers	833,242	1,206,442
Amount due from the ultimate holding		
company	109,906	78,874
Amount due from a fellow subsidiary	5	2
Amounts due from related parties	269	185
Financial assets at fair value through		
other comprehensive income	5,195,509	6,787,769
Financial assets at fair value through	2 (44 740	F 704 404
profit or loss Derivative financial assets	3,644,740	5,791,191
Cash and bank balances	24 1,577,935	178 1,299,438
Casif and Dank Dalances	1,377,733	1,277,430
	40.0/4.054	47 442 040
	13,261,851	17,143,948
Financial liabilities		
Borrowings	3,374,566	4,481,264
Subordinated loans from the ultimate	3,374,300	4,401,204
holding company	1,000,000	1,000,000
Obligation under repurchase agreements	3,405,717	4,776,485
Other payables	63,931	152,721
Accounts payable	858,721	315,892
Lease liabilities	147,767	145,165
Debt securities issued	3,868,715	3,891,207
Financial liabilities at fair value through		
profit or loss	610,769	1,318,518
Derivative financial liabilities	4,785	6,404
	13,334,971	16,087,656

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Market risk (continued)

Currency risk

The Group undertakes certain transactions denominated in foreign currencies; hence exposures to exchange rate fluctuations arise.

The carrying amount of the Group's major foreign currency denominated monetary assets and monetary liabilities at year end is as follows:

		As	at 31 Decembe	er 2024	
	HKD HK\$'000	USD (in HKD equivalent) HK\$'000	RMB (in HKD equivalent) HK\$'000	Other foreign currencies (in HKD equivalent) HK\$'000	Total HK\$'000
Financial assets Other assets Loans and advances Accounts receivable Other receivables Margin loans to customers Amount due from the ultimate holding company Amount due from a fellow subsidiary Amounts due from related parties Financial assets at fair value through other	30,744 - 589,440 20,572 833,112 (7,665) 4 269	173,569 294,269 213,563 130 268	629 501,420 24,855 47,733 - 117,303 1	3,427 - - - - -	31,373 674,989 911,991 281,868 833,242 109,906 5 269
comprehensive income Financial assets at fair value through profit or loss Derivative financial assets Cash and bank balances	189 108,125 - 139,131	5,195,320 2,251,979 - 228,715	- 1,251,281 24 1,205,998	33,355 - 4,091	5,195,509 3,644,740 24 1,577,935
Total financial assets	1,713,921	8,357,813	3,149,244	40,873	13,261,851
Financial liabilities Borrowings Subordinated loans from the ultimate holding	825,000	859,806	1,689,760	-	3,374,566
company Obligation under repurchase agreements Other payables Accounts payable Lease liabilities Debt securities issued	1,000,000 - 15,866 547,806 92,522 -	3,405,717 32,042 285,651 - 3,868,715	16,023 22,262 55,245	- - 3,002 - -	1,000,000 3,405,717 63,931 858,721 147,767 3,868,715
Financial liabilities at fair value through profit or loss Derivative financial liabilities	27,293 	224,647 4,526	358,829 259		610,769 4,785
Total financial liabilities	2,508,487	8,681,104	2,142,378	3,002	13,334,971
Net on-balance sheet position	(794,566)	(323,291)	1,006,866	37,871	(73,120)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(ii) Currency risk (continued)

		As	at 31 Decembe	er 2023	
	HKD HK\$'000	USD (in HKD equivalent) HK\$'000	RMB (in HKD equivalent) HK\$'000	Other foreign currencies (in HKD equivalent) HK\$'000	Total HK\$'000
Financial assets					
Other assets	21,263	_	752	_	22,015
Loans and advances	131,352	389,380	519,711	_	1,040,443
Accounts receivable	299,001	162,761	5,990	8,182	475,934
Other receivables	32,614	375,601	33,262	-	441,477
Margin loans to customers	1,134,338	72,104	, _	_	1,206,442
Amount due from the ultimate holding company	(2,808)	269	81,413	-	78,874
Amount due from a fellow subsidiary	2	-	-	-	2
Amounts due from related parties	-	185	-	-	185
Financial assets at fair value through other					
comprehensive income	258	6,760,669	26,842	-	6,787,769
Financial assets at fair value through profit or loss	505,690	3,516,522	1,733,234	35,745	5,791,191
Derivative financial assets	-	-	178	-	178
Cash and bank balances	103,953	242,245	946,884	6,356	1,299,438
Total financial assets	2,225,663	11,519,736	3,348,266	50,283	17,143,948
Financial liabilities					
Borrowings	1,210,000	1,629,364	1,641,900	-	4,481,264
Subordinated loans from the ultimate holding					
company	1,000,000	-	-	-	1,000,000
Obligation under repurchase agreements	-	4,776,485	-	-	4,776,485
Other payables	15,359	124,058	13,304	-	152,721
Accounts payable	231,643	68,114	8,908	7,227	315,892
Lease liabilities	47,334	-	97,831	-	145,165
Debt securities issued	-	3,891,207	-	-	3,891,207
Financial liabilities at fair value through profit		_,,,,			
or loss	29,306	764,657	524,555	-	1,318,518
Derivative financial liabilities		6,069	335		6,404
Total financial liabilities	2,533,642	11,259,954	2,286,833	7,227	16,087,656
Net on-balance sheet position	(307,979)	259,782	1,061,433	43,056	1,056,292

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(ii) Currency risk (continued)

Currency risk refers to the risk that the Group's financial position with respect to foreign currency exposure will be affected as a result of fluctuations in major foreign exchange rates. The Group's currency risk exposures are mainly in respect of Renminbi and United States dollar currently. The Directors consider that the exchange rate of Hong Kong dollar against United States dollar is relatively stable under the current pegged rate system in Hong Kong. The other foreign currencies are not material compared to the total assets and liabilities of the Group. In the opinion of the directors, the Group is not subject to significant currency risk exposure.

Sensitivity analysis

The following table details the Group's sensitivity to a 10% change in Hong Kong dollar against the relevant foreign currencies. The 10% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at year end for a 10% change in foreign currency rate. The number shown below indicates an increase in profit where Hong Kong dollar weakens against the relevant currency. For a 10% strengthening of Hong Kong dollar against the relevant currency, there would be an equal and opposite impact on the profit.

Impact on profit after taxation

	2024 HK\$'000	2023 HK\$'000
RMB	84,073	88,630
Other foreign currencies	3,162	3,595

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Interest rate risk

The table below presents the residual maturities of the Group's financial assets and liabilities before their contractual re-pricing dates or their maturity dates (whichever are earlier):

As at 31 December 2024	Overdue HK\$'000	Within 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Non- interest bearing HK\$'000	Total HK\$'000
man di Lange								
Financial assets							24.272	24 272
Other assets	-	-	-	-	-	-	31,373	31,373
Loans and advances	151,674	10,327	-	501,420	11,568	-	-	674,989
Accounts receivable	149	909,913	-	-	-	-	1,929	911,991
Other receivables	-		-	-	-	-	281,868	281,868
Margin loans to customers	-	833,242	-	-	-	-	-	833,242
Amount due from the								
ultimate holding company	-	-	-	-	-	-	109,906	109,906
Amount due from a fellow								
subsidiary	-	-	-	-	-	-	5	5
Amounts due from related								
parties	-	-	-	-	-	-	269	269
Financial assets at fair								
value through other	04 (77	004.074	400 544	4 (00 000	0 /00 000	400 400		F 40F F00
comprehensive income	21,677	231,964	188,544	1,633,932	2,630,203	489,189	-	5,195,509
Financial assets at fair value				444.0==	40.00=		0.474.040	0 / 44 = 40
through profit or loss	7,557	-	-	114,955	18,387	338,922	3,164,919	3,644,740
Derivative financial assets	-	-	-	-	-	-	24	24
Cash and bank balances		1,072,866	85,544	229,427	190,098			1,577,935
	181,057	3,058,312	274,088	2,479,734	2,850,256	828,111	3,590,293	13,261,851

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Market risk (continued) (a)

(iii) Interest rate risk (continued)

As at 31 December 2024	Overdue HK\$'000	Within 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Non- interest bearing HK\$'000	Total HK\$'000
Financial liabilities								
Borrowings	-	3,374,566	-	-	-	-	-	3,374,566
Subordinated loans from the		4 000 000						4 000 000
ultimate holding company	-	1,000,000	-	-	-	-	-	1,000,000
Obligation under repurchase		0 405 747						0 405 747
agreements	-	3,405,717	-	-	-	-	-	3,405,717
Other payables	-	-	-	-	-	-	63,931	63,931
Accounts payable	-	-	-	-	-	-	858,721	858,721
Lease liabilities	-	8,113	12,971	58,664	68,019	-	-	147,767
Debt securities issued	-	-	-	377	3,868,338	-	-	3,868,715
Financial liabilities at fair value								
through profit or loss	112,933	111,714	-	-	-	-	386,122	610,769
Derivative financial liabilities	-	-	-	-	-	-	4,785	4,785
	112,933	7,900,110	12,971	59,041	3,936,357	_	1,313,559	13,334,971
	====		=======================================	=======================================	=1: -2 00:			=======================================
Interest rate sensitivity gap	68,124	(4,841,798)	261,117	2,420,693	(1,086,101)	828,111	2,276,734	(73,120)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Interest rate risk (continued)

As at 31 December 2023	Overdue HK\$'000	Within 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Non- interest bearing HK\$'000	Total HK\$'000
Financial assets								
Other assets	_	_	_	_	_	_	22,015	22,015
Loans and advances	404,702	_	_	_	601,577	34,164		1,040,443
Accounts receivable	4	463,628	_	_	_	-	12,302	475,934
Other receivables	_	-	_	_	_	_	441,477	441,477
Margin loans to customers	_	1,206,442	_	_	_	_	, _	1,206,442
Amount due from the ultimate								
holding company	_	_	_	_	_	_	78,874	78,874
Amount due from a fellow								,
subsidiary	_	_	_	_	_	_	2	2
Amounts due from related								
parties	_	-	_	-	-	_	185	185
Financial assets at fair value through other								
comprehensive income	81,889	_	14,311	1,264,315	4,693,078	734,176	_	6,787,769
Financial assets at fair value	. ,		,	, . , .	, , .	,		., . , .
through profit or loss	13,952	3,894	7,740	39,681	306,607	580,836	4,838,481	5,791,191
Derivative financial assets	, _	, _	· _	· _	· _	· _	178	178
Cash and bank balances		1,255,621	42,098	1,719				1,299,438
	500,547	2,929,585	64,149	1,305,715	5,601,262	1,349,176	5,393,514	17,143,948

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Interest rate risk (continued)

As at 31 December 2023	Overdue HK\$'000	Within 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Non- interest bearing HK\$'000	Total HK\$'000
Financial liabilities								
Borrowings	-	3,988,694	492,570	-	-	-	-	4,481,264
Subordinated loans from the								
ultimate holding company	-	1,000,000	-	-	-	-	-	1,000,000
Obligation under repurchase								
agreements	-	4,776,485	-	-	-	-	-	4,776,485
Other payables	-	_	-	_	_	_	152,721	152,721
Accounts payable	_	_	_	-	_	_	315,892	315,892
Lease liabilities	_	6,058	12,451	51,486	75,170	_	_	145,165
Debt securities issued	_	_	_	379	3,890,828	_	_	3,891,207
Financial liabilities at fair value								
through profit or loss	_	359,478	_	404,559	_	_	554,481	1,318,518
Derivative financial liabilities	_	_	_	_	_	_	6,404	6,404
		10,130,715	505,021	456,424	3,965,998		1,029,498	16,087,656
Interest rate sensitivity gap	500,547	(7,201,130)	(440,872)	849,291	1,635,264	1,349,176	4,364,016	1,056,292
interest rate sensitivity gap	=====	(7,201,100)	(-1-10,072)	U-17,271	1,000,204	1,0 17,170	7,007,010	1,000,272

Cash flow interest rate risk

The Group's cash flow interest rate risk relates primarily to the "margin loans to customers", "cash and bank balances", "borrowings" and "subordinated loans from the ultimate holding company" as well as interest-bearing "accounts receivable", "obligation under repurchase agreements" and "loans and advances" carried at amortised costs with floating interest rates.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Interest rate risk (continued)

Cash flow interest rate risk (continued)

The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of Hong Kong Interbank Offered Rate ("HIBOR"), Chinese Yuan Hong Kong Interbank Offered Rate ("CNH HIBOR") and reference rate applicable to United States dollar as its interest-bearing assets and liabilities are mainly Hong Kong dollar, Chinese Yuan and United States dollar denominated. The Group mainly manages interest rate risk through adjusting its asset portfolio. The Group's asset portfolio management aims at mitigating risk by diversification of assets.

	2024 HK\$'000	2023 HK\$'000
Assets Accounts receivable – dealing in securities and futures Margin loans to customers Loans and advances Cash and bank balances	910,073 833,242 674,989 1,577,935	463,636 1,206,442 1,040,443 1,299,438
Liabilities Borrowings Subordinated loans from the ultimate holding company Obligation under repurchase agreements	(3,374,566) (1,000,000) (3,405,717)	(4,481,264) (1,000,000) (4,776,485)
	(3,784,044)	(6,247,790)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Market risk (continued) (a)

Interest rate risk (continued)

The following table illustrates the potential impact, of a parallel upward or downward shift of 25 basis points in interest rate curves on the Group's net profit for the next twelve months from the reporting date, based on the Group's positions of interest-earning assets and interest-bearing liabilities at year end.

Change in basis points

	31 December			
	2024		2023	
	+25	-25	+25	-25
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit after taxation	(7,899)	7,899	(13,042)	13,042

Fair value interest rate risk

The Group's fair value interest rate risk relates primarily to investments in debt securities classified as financial assets at fair value through other comprehensive income and financial assets at fair value through profit or loss carried at fixed interest rate. The Group monitors the interest rate risks by quantifying market exposure in duration terms.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iii) Interest rate risk (continued)

Fair value interest rate risk (continued)

The Group's fair value interest rate risk exposure is summarised as follows:

	2024 HK\$'000	2023 HK\$'000
Financial assets at fair value through other comprehensive income – debt		
investments Financial assets at fair value through	5,195,321	6,760,669
profit or loss – debt investments Financial liabilities at fair value through	141,004	400,348
profit or loss – notes payable	(224,647)	(402,192)

The following table illustrates the potential impact, of a parallel upward or downward shift of 25 basis points in interest rate curves on the Group's net profit and equity for the next twelve months from the reporting date, based on the Group's positions of interest-earning assets and interest-bearing liabilities at the end of each reporting period.

Change in basis points

	31 December			
	2024		2023	
	+25	-25	+25	-25
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit				
after taxation Impact on equity	(1,147) (13,089)	1,153 13,147	(2,173) (27,009)	2,185 27,179

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iv) Other price risk

The Group is exposed to equity price risk because of investments held by the Group and classified on the consolidated statement of financial position as financial assets at fair value through other comprehensive income, and at fair value through profit or loss. The Directors manage the exposure by closely monitoring the portfolio of investments.

The sensitivity analysis below has been determined based on the exposure to equity price risks at the reporting date. The analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. A 10 percent change is used when reporting equity price risk internally to key management personnel and represents management's assessment of the reasonably possible change in equity price.

Profit after taxation for the year would increase/decrease as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other components of equity would increase/decrease as a result of gains/losses on equity securities classified as fair value through other comprehensive income.

Financial assets at fair value through other comprehensive income

	2024 HK\$'000	2023 HK\$'000
Equity securities	188	27,100
Impact on equity Increases by 10% Decreases by 10%	19 (19)	2,710 (2,710)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(a) Market risk (continued)

(iv) Other price risk (continued)

Financial assets at fair value through profit or loss

	2024 HK\$'000	2023 HK\$'000
Equity securities Preference shares Unlisted funds Unlisted equities	477,201 203,499 1,755,953 1,036,710	1,145,467 489,845 2,215,708 1,301,403
Impact on profit after taxation Increases by 10% Decreases by 10%	3,473,363 290,026 (290,026)	5,152,423 430,227 (430,227)

Derivative financial assets

	2024 HK\$'000	2023 HK\$'000
Currency swaps Others	24	158
	24	178
Impact on profit after taxation Increases by 10% Decreases by 10%	2 (2)	15 (15)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Market risk (continued) (a)

(iv) Other price risk (continued)

Financial liabilities at fair value through profit or loss

	2024 HK\$'000	2023 HK\$'000
Financial liabilities to the investors of the funds consolidated Notes payable	(386,122)	(554,480) (361,846)
	(386,122)	(916,326)
Impact on profit after taxation Increases by 10% Decreases by 10%	(32,241) 32,241	(76,513) 76,513

Derivative financial liabilities

	2024 HK\$'000	2023 HK\$'000
Total return swaps Others	(420) (4,365)	(2,023) (4,381)
	(4,785)	(6,404)
Impact on profit after taxation Increases by 10% Decreases by 10%	(400) 400	(535) 535

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk

The Group's credit risk arises from the possibility that a client or counterparty in a transaction may default. Credit exposures arise principally in other assets, loans and advances, accounts receivable, other receivables, margin loans to customers, amount(s) due from the ultimate holding company/a fellow subsidiary/related parties, debt securities carried at fair value through other comprehensive income and at fair value through profit or loss, derivative financial assets, and cash and bank balances. In order to minimise the credit risk, the Group has credit policies in place and the exposure to this risk is monitored on an ongoing basis. The Group employs a range of policies and practices to mitigate credit risk.

The Credit Committee is mainly in charge of the risk management of the securities brokerage and margin financing business and the implementation of the credit risk policies. The primary responsibilities of the Credit Committee include: (i) monitoring the risk management performance with reference to the various risk indicators, such as the loan-to-margin ratio and loan-to-value ratio, the percentage of margin loans attributable to the Group's top 20 customers by loan balance, and margin loan balance attributable to a single client; (ii) maintaining a list of shares qualified as collateral for the margin financing business and reviewing such list periodically; (iii) approving customers' applications on trading limit and credit limit; and (iv) developing risk management policies for transactions of cash accounts and institutional clients as well as settlement arrangements.

The Risk Management Committee is primarily responsible for designing the risk management structure and strategies for the principal businesses, reviewing and monitoring the implementation of risk management policies for the principal businesses, identifying risks and updating the risk management policies in response to changes. The Credit Risk Team of the Risk Management Department is responsible for the credit risk management of the securities brokerage and margin financing business, participating in the review process and supervising the relevant risk management work.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

The Group seeks to control the credit risk exposure within the tolerance level and maximise the risk adjusted returns by identifying, quantifying, monitoring and managing credit risk based on the risk preference and net capital level. The Group has established a credit risk management framework covering all stages from due diligence, credit review and collateral management to post-loan credit examination. The Group monitors the loan-to-margin ratio and loan-to-value ratio on a regular basis of each client to whom the Group has provided financing and take appropriate actions to recover or minimise the losses. A daily report on the client's outstanding loan amount, value of the collateral and loan-to-margin and loan-to-value ratio is generated for the Group's ongoing monitoring and review. The Group has utilised tools such as limit indicators, admission criteria, due diligence standards and internal audit requirements in developing the business in accordance with the Group's risk appetite.

Maximum exposure to credit risk before collateral held or other credit enhancement is represented by the carrying amount of each financial assets in the consolidated statement of financial position after deducting any impairment allowances:

	2024 HK\$'000	2023 HK\$'000
Other assets Loans and advances Accounts receivable	31,373 674,989 911,991	22,015 1,040,443 475,934
Other receivables Margin loans to customers Amount due from the ultimate holding company	281,868 833,242 109,906	475,734 441,477 1,206,442 78,874
Amount due from a fellow subsidiary Amounts due from related parties Financial assets at fair value through other	5 269	2 185
comprehensive income – debt investments Financial assets at fair value through profit or loss – debt investments	5,195,321 141,004	6,760,669 400,348
Derivative financial assets Cash and bank balances	24 1,577,935	178 1,299,438
	9,757,927	11,726,005

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Other assets

Other assets are mainly guarantee fund and reserve funds maintained with Central Clearing and Settlement System, Hong Kong Futures Exchange ("HKFE") Clearing Corporation Limited and SEHK Options Clearing House Limited ("SEOCH").

Loans and advances and loan commitments

The Group assesses credit risk of loans to corporate clients by performing credit assessments, which are also subject to regular review and monitoring.

For the loans guaranteed by a third party, the Group will assess the guarantor's financial condition, credit history and ability to meet obligations.

Risk Management Department provides regular credit management information reports and ad hoc reports to the Risk Committee, Investment Committee and Board of Directors to facilitate their continuous monitoring of credit risk. In addition, the Group identifies credit concentration risk by industry, geography, client and counterparty. The Group monitors changes to counterparty risk, quality of the credit portfolio and concentration risk, and reports regularly to the Group's Management.

The Group adopts loan grading criteria which divides credit assets into five categories with reference to the regulator's guidelines and alignment with the regulation of parent company – Bank of Communications Co., Ltd. as below:

"Pass" represents loans where the borrower is current in meeting its repayment obligations and full repayment of interest and principal is not in doubt.

"Special Mention" represents loans where the borrower is experiencing difficulties which may threaten the Group's position. Ultimate loss is not expected at this stage but could occur if adverse conditions persist.

"Substandard" represents loans where the borrower displays a definable weakness that is likely to jeopardise repayment.

"Doubtful" represents loans where collection in full is improbable and the Group expects to sustain a loss of principal and/or interest, taking into account the net realisable value of the collateral.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Loans and advances and loan commitments (continued)

"Loss" represents loans which are considered uncollectible after all collection options (such as the realisation of collateral or the institution of legal proceedings) have been exhausted.

Accounts receivable

For accounts receivable arising from the Group's corporate finance and underwriting activities, due diligence on client's business and repayment ability will be conducted before granting of credit. Corporate Finance, Equity Capital Markets and Debt Capital Markets Department will closely update the client's business change through frequent contact with client. Exit strategies are set in place before granting of each credit.

Credit risk from client securities dealing receivables under securities brokerage business is normally controlled through delivery-against-payment settlement and custody arrangement.

The Group applies the HKFRS 9 simplified approach to measure expected credit losses, which uses a lifetime expected loss allowance for accounts receivable of corporate finance and underwriting business and accounts receivable arising from the Group's dealing in securities and future business.

Evaluations, supplemented by assessments of underlying collaterals, are performed on all clients requiring credit.

Other receivables

Based on past experience, the management believes that there has not been a significant change in credit quality of other receivables and the balance is still considered recoverable as most of the clients have no recent history of default and have a good track record with the Group. Impairment allowance was recognised using "three-stage" ECL model under the requirements of HKFRS 9.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Margin loans to customers

Margin clients of the Group are required to pledge their security investments to the Group for the facilities for securities trading. The amount of facilities granted to them is determined by the discounted values of the shares and is monitored on an ongoing basis.

The collateral for covering the credit risk exposure in case of default is subject to mark-to-market monitoring on a daily basis. Default, margin call and forced liquidation procedures are in place for margin clients. When a customer's margin loan balance exceeds the credit limit granted or a customer's loan-to-margin ratio exceeds 100%, the Group will generate an alerter to help monitor its status and decide whether any additional collateral is required. Amongst the customers with loan-to-margin ratio in excess of 200%, the Group will take into consideration of various factors such as customers' background and the interest rate of loan, in particular, the loan-to-value ratio in excess of 70% in making requests for additional collateral.

No ageing analysis is disclosed, as in the opinion of the Directors, an ageing analysis does not give additional view of the nature of the margin loan business. The amount of credit facilities granted to margin clients is determined by the discounted market value of the collateral accepted by the Group.

Amount(s) due from the ultimate holding company/fellow subsidiaries/related parties

Amount(s) due from the ultimate holding company/fellow subsidiaries/related parties represents various income receivable arising from normal business transactions. The amounts are unsecured, interest-free and repayable on demand.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Deht investments

Debt investments are classified as financial assets at fair value through other comprehensive income and at fair value through profit or loss. The debt investments are mainly listed in The Hong Kong Stock Exchange and overseas exchanges. The Investment Committee of the Group assesses the financial strengths and performance of the issuers to ensure the issuers satisfy the repayment of principal and interest as they fall due. The Committee limits the size of the debt portfolio and limits the exposure to a single industry and issuer in order to control the credit risk. The Committee also closely monitors the changes in the credit ratings of the issuers and follows the market news for taking immediate actions if there is an indication of a deterioration of the repayment ability of the issuers.

Derivative financial assets

Derivative financial assets are commodity futures traded in active markets. The credit risk exposure is determined by the change in the market prices of the derivatives. The Group manages the credit risk by monitoring counterparty's credit rating and limiting its trades with stock exchanges.

Cash and bank balances

Cash and bank balances are placed in various authorised institutions and the Directors consider that the credit risk arising from cash and bank balances is minimal.

Credit quality – debt investments and derivative financial instruments

The credit quality of debt investments and derivative financial instruments can be assessed by reference to credit ratings obtained from major rating agencies in the country where debt and derivative issuers are located (if available) or to historical information about counterparty default rates.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Financial assets at fair value through other comprehensive income – debt investments

	2024 HK\$'000	2023 HK\$'000
Chandand O Dagy's vations.		
Standard & Poor's rating: A-	135,322	60,525
BBB+	327,364	428,546
BBB	261,456	468,730
BBB-	187,519	360,661
В	123,689	-
Fitch's rating:	0,007	
A	223,373	82,479
A-	159,839	555,754
BBB+	752,752	728,586
BBB	629,907	669,989
BBB-	87,215	309,318
Moody's rating:		
A1	22,722	22,225
A2	381,127	480,245
A3	428,271	471,465
Baa1	466,702	624,740
Baa2	81,902	435,201
Baa3	353,929	172,441
Ba1	282,677	291,773
Ba2	_	128,563
Ba3	209,937	_
B2	17,119	-
No rating ⁽¹⁾	62,499	469,428
	5,195,321	6,760,669

⁽¹⁾ Financial assets with no rating represent listed and unlisted corporate debts.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Financial assets at fair value through profit or loss – debt investments

	2024 HK\$'000	2023 HK\$'000
Standard & Poor's rating		
Standard & Poor's rating: AA		10,537
A+	2,116	14,372
A	2,110	3,078
A-	_	10,434
BBB+	_	12,446
BBB-	18,387	18,498
Fitch's rating:	10,007	10,170
A+	_	1,555
BBB	_	1,849
Moody's rating:		,
Aaa	_	2,347
A1	_	2,204
A2	_	10,654
Baa1	_	14,678
Baa2	_	9,169
Baa3	_	3,687
Ba1	112,839	_
Ba2	_	251,919
No rating ⁽¹⁾	7,662	32,921
	141,004	400,348

Financial assets with no rating represent listed and unlisted corporate debts.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Derivative financial assets

	2024 HK\$'000	2023 HK\$'000
Standard & Poor's rating: A- No rating	24	158
	24	178

Derivative financial liabilities

	2024 HK\$'000	2023 HK\$'000
Standard & Poor's rating: A No rating	420 4,365	2,023 4,381
	4,785	6,404

The Group has eight types of financial assets that are subject to the ECL model:

- Loans and advances
- Financial assets at FVOCI debt investments
- Margin loans to customers
- Accounts receivable
- Other receivables
- Amounts due from the ultimate holding company, a fellow subsidiary and related
- Cash and bank balances, and
- Other assets

While cash and cash equivalents and other assets are subject to the impairment requirements of HKFRS 9, the identified impairment loss was immaterial.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

The Group established ECL model by using a statistical approach for material portfolios. This approach involves estimation of four risk parameters, i.e. Probability of Default ("PD"), Loss Given Default ("LGD"), Exposure at Default ("EAD") and expected life, as well as the use of effective interest rate ("EIR") and forward-looking information.

In calculating the ECL allowance, forward-looking macroeconomic information, such as unemployment rate or gross domestic products ("GDP"), is incorporated as part of risk parameters estimation. The Group has regularly reference to macro-forecast data from authoritative institutions (such as International Monetary Fund) and a range of macroeconomic factors is maintained based on statistical data tests and expert judgement to ensure that relevant factors could be taken into consideration in the ECL models.

Various economic scenarios are considered such that a probability-weighted average ECL can be estimated. Three scenarios are proposed, i.e. good scenario, neutral scenario and bad scenario. By considering the corresponding probabilities of the scenarios, the probability-weighted average ECL can be estimated.

To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition by considering both quantitative and qualitative information. Stages are determined by significant credit deterioration criteria, including (1) Principal or interest of the instrument is more than 30 days past due; (2) Credit rating of obligor changes significantly, credit rating is based on internal or external rating results, when the borrower's credit rating is downgraded to a certain level, there has been a significant increase in credit risk. Criteria to determine significant increase in credit risk varies based on the original credit rating upon initial recognition; (3) Loan classification grade has been downgraded to special mention; (4) Other circumstances of significant increase in credit risk according to qualitative reasoning and expert judgement. For example, significant adverse issues that have negative impacts on obligator's repayment ability.

The financial assets are movable between stages. For instance, financial instruments originally classified at stage 1 should be downgraded to stage 2 if events occur such as a significant increase in credit risk. Financial instruments at stage 2 could be upgraded to stage 1 if credit risk decreases and the criteria for the determination of "a significant increase in credit risk" are no longer met.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

The Group considers a financial instrument to be credit-impaired when one or more of the following criteria have been met: (1) Principal or interest of the asset is more than 90 days past due; (2) Loan classification grade has been downgraded to substandard, doubtful or loss; (3) Other circumstances according to qualitative reasoning and expert judgement. For example, the issuer or obligor is in significant financial difficulty, or disappearance of an active market for that financial instrument because of financial difficulties.

The default definition applied by the Group is consistent with the definition used for internal credit risk management purposes for the relevant financial instrument and qualitative indicators have been considered when appropriate.

The Group has applied a "three-stage" ECL model for ECL measurement based on changes in credit quality since initial recognition of financial assets as summarised below:

- Stage 1: A loss allowance for a financial instrument should be measured at an amount equal to 12-month ECL if the credit risk on that financial instrument has not increased significantly since initial recognition.
- Stage 2: A loss allowance for a financial instrument should be measured at an amount equal to the lifetime ECL if the credit risk on that financial instrument has increased significantly since initial recognition, but it is not yet creditimpaired.
- Stage 3: Lifetime ECL are recognised on the financial instrument if the credit risk of a financial instrument increases to the point that it is considered creditimpaired.

The financial assets are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group.

No significant changes to estimation techniques or assumptions were made during the reporting period.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Analysis of the gross carrying amount of financial instruments for which an ECL allowance is recognised as follows according to the stage of ECL:

			Stage of asset		
		Stage 1	Stage 2	Stage 3 Lifetime	
		12-month	Lifetime	ECL (credit-	
		ECL	ECL	impaired)	Total
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
(a)	Margin loans to customers				
	Gross carrying amount as at 1 January 2024	1,091,551	54,532	179,535	1,325,618
	Increases	159,818	53	901	160,772
	Decreases Transfers between stages	(474,690)	(132)	(16,348)	(491,170)
	- Increase	54,532	243	_	54,775
	- Decrease	(243)	(54,532)	_	(54,775)
	As at 31 December 2024	830,968	164	164,088	995,220
	Gross carrying amount as at 1 January 2023	1,435,077	83,100	178,604	1,696,781
	Increases	104,924	2,025	931	107,880
	Decreases	(455,779)	(23,264)	-	(479,043)
	Transfers between stages	15 /00	0.270		24.070
	IncreaseDecrease	15,699 (8,370)	8,370 (15,699)	_	24,069 (24,069)
	- Decrease	(0,370)	(13,077)		(24,007)
	As at 31 December 2023	1,091,551	54,532	179,535	1,325,618
(b)	Other receivables, amounts due from the ultimate holding company, a fellow subsidiary and related parties				
	Gross carrying amount as at 1 January 2024	520,668	_	69,477	590,145
	Increases	66,731	_	32,812	99,543
	Decreases	(190,114)	(5,117)	(2,239)	(197,470)
	Derecognise Transfers between stages	_	-	(36,447)	(36,447)
	- Increase	_	6,870	_	6,870
	– Decrease	(6,870)	_	_	(6,870)
	As at 31 December 2024	390,415	1,753	63,603	455,771
	Gross carrying amount as at 1 January 2023	956,454	13,424	80,357	1,050,235
	Increases	64,803	514	8,682	73,999
	Decreases	(494,319)	(8,837)	(9,709)	(512,865)
	Write-off	-	-	(21,025)	(21,025)
	Derecognise Transfers between stages	-	-	(199)	(199)
	- Increase	_	4,586	11,371	15,957
	- Decrease	(6,270)	(9,687)	-	(15,957)
	As at 31 December 2023	520,668		69,477	590,145

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

		Stage of assets			
		Stage 1	Stage 2	Stage 3 Lifetime	
		12-month	Lifetime	ECL (credit-	
		ECL ECL	ECL ECL	impaired)	Total
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
(c)	Financial assets at FVOCI – debt investments				
	Gross carrying amount as at 1 January 2024	6,664,002	_	96,667	6,760,669
	Increases	236,220	32,599	5,849	274,668
	Decreases Write-off	(1,771,981)	(7,105)	(59,001) (1,929)	(1,838,087) (1,929)
	Transfers between stages			(1,727)	(1,727)
	- Increase	-	253,910	-	253,910
	- Decrease	(253,910)			(253,910)
	As at 31 December 2024	4,874,331	279,404	41,586	5,195,321
	Cross corning amount as at 1 January 2022	0 240 220	205 120	420 540	0.002.027
	Gross carrying amount as at 1 January 2023 Increases	8,368,339 269,949	295,138	429,560 1,033	9,093,037 270,982
	Decreases	(1,857,345)	(200,224)	(529,548)	(2,587,117)
	Write-off	-	-	(16,233)	(16,233)
	Transfers between stages - Increase		116,941	211,855	328,796
	- Decrease	(116,941)	(211,855)	211,033	(328,796)
					
	As at 31 December 2023	6,664,002		96,667	6,760,669
(d)	Loans and advances				
	Gross carrying amount as at 1 January 2024	574,507	_	929,906	1,504,413
	Increases	10,328	-	3,995	14,323
	Decreases	(72,860)	-	(157,022)	(229,882)
	Derecognise Transfers between stages	_	-	(78,090)	(78,090)
	- Increase	_	_	_	_
	– Decrease				
	As at 31 December 2024	511,975		698,789	1,210,764
	Gross carrying amount as at 1 January 2023	1,332,795	_	1,084,696	2,417,491
	Increases	91	_	9,992	10,083
	Decreases	(242,522)	-	(547,580)	(790,102)
	Write-off	-	-	(133,059)	(133,059)
	Transfers between stages - Increase			515,857	515,857
	- Decrease	(515,857)	_	J 13,037	(515,857)
	A 24 D			000.00	4.504.446
	As at 31 December 2023	574,507		929,906	1,504,413

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Credit risk (continued) (b)

			Stage of assets			
		Stage 1	Stage 2	Stage 3 Lifetime	Lifetime ECL	
		12-month ECL HK\$'000	Lifetime ECL HK\$'000	ECL (credit- impaired) HK\$'000	(simplified approach) HK\$'000	Total HK\$'000
(e) Ad	ccounts receivables					
	ross carrying amount as at 1 January 2024	-	-	-	481,326	481,326
	icreases everses				443,917 (12,543)	443,917 (12,543)
As	s at 31 December 2024				912,700	912,700
G	ross carrying amount as at 1 January 2023	_	-	-	456,081	456,081
	ocreases				37,689	37,689
As	s at 31 December 2023				481,326	481,326

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

As at 31 December 2024 and 31 December 2023, the Group's credit risk exposure of financial instruments for which an ECL allowance is recognised as follows according to the stage of ECL:

		Stage of assets			
		Stage 1	Stage 2	Stage 3 Lifetime	
		12-month	Lifetime	ECL (credit-	
		ECL HK\$'000	ECL HK\$'000	impaired) HK\$'000	Total HK\$'000
(a)	Margin loans to customers				
	As at 1 January 2024	570	50	118,556	119,176
	Increases Reverses	3 (469)	(46)	43,363 (49)	43,366 (564)
	Transfers between stages		(10)	(,	
	IncreaseDecrease	4	- (4)	-	4 (4)
	- Deciease				
	As at 31 December 2024	108		161,870	161,978
	As at 1 January 2023	550	98	112,533	113,181
	Increases	123	1	6,023	6,147
	Reverses Transfers between stages	(102)	(50)	-	(152)
	– Increase	2	3	-	5
	– Decrease	(3)	(2)		(5)
	As at 31 December 2023	570	50	118,556	119,176
(b)	Other receivables, amounts due from the ultimate holding company, a fellow subsidiary and related parties				
	As at 1 January 2024	132	1	69,474	69,607
	Increases	19	20	32,812	32,851
	Reverses Write-off	(48)	(1)	(1,428) (37,258)	(1,477) (37,258)
	Transfers between stages			(,,	
	IncreaseDecrease	- (7)	7	-	7 (7)
	- Decrease				
	As at 31 December 2024	96	27	63,600	63,723
	As at 1 January 2023	262	97	80,356	80,715
	Increases	20	67	17,618	17,705
	Reverses Derecognise	(144)	(64)	(1,193) (6,386)	(1,401) (6,386)
	Write-off	_	_	(21,026)	(21,026)
	Transfers between stages		,		
	IncreaseDecrease	- (6)	6 (105)	105	111 (111)
			(103)		(111)
	As at 31 December 2023	132	1	69,474	69,607

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Credit risk (continued) (b)

	S	tage of asset	ts	
	Stage 1	Stage 2	Stage 3	
	12-month	Lifetime	Lifetime ECL (credit-	
	ECL	ECL	impaired)	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
(c) Financial assets at FVOCI – debt investments				
As at 1 January 2024	9,321		1,050,292	1,059,613
Increases Reverses	4,635 (3,918)	4,624	93,336 (14,013)	102,595 (17,931)
Derecognise	(5,710)	_	(663,345)	(663,345)
Write-off	-	-	(122,164)	(122,164)
Bad debts recovery Transfers between stages	-	-	6,444	6,444
- Increase	_	762	_	762
– Decrease	(762)			(762)
As at 31 December 2024	9,276	5,386	350,550	365,212
As at 1 January 2023	14,868	10,510	835,191	860,569
Increases	237	6,881	602,177	609,295
Reverses	(5,072)	(4,253)	(1,972)	(11,297)
Derecognise Write-off		-	(111,416) (287,538)	(111,416) (287,538)
Transfers between stages	_	_	(207,330)	(207,330)
– Increase	-	712	13,850	14,562
– Decrease	(712)	(13,850)		(14,562)
As at 31 December 2023	9,321		1,050,292	1,059,613
(d) Loans and advances				
As at 1 January 2024	324	-	463,646	463,970
Increases	5	-	144,179	144,184
Reverses Derecognise	(101)	_	(72,278)	(101) (72,278)
Transfers between stages			(12,210)	(12,210)
– Increase	-	-	-	-
– Decrease				
As at 31 December 2024	228		535,547	535,775
As at 1 January 2023	659	_	584,922	585,581
Increases	- (04.1)	-	23,765	23,765
Reverses Write-off	(216)	-	(18,240) (133,059)	(18,456) (133,059)
Bad debts recovery	_	_	6,139	6,139
Transfers between stages			·	
- Increase	(4.10)	-	119	119
– Decrease	(119)			(119)
As at 31 December 2023	324		463,646	463,970

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

		Stage of assets	;		
	Stage 1	Stage 2	Stage 3 Lifetime	Lifetime ECL	
	12-month ECL HK\$'000	Lifetime ECL HK\$'000	ECL (credit- impaired) HK\$'000	(simplified approach) HK\$'000	Total HK\$'000
(e) Accounts receivables					
As at 1 January 2024 Increases	- -	- -	- -	5,392 3,737	5,392 3,737
Reverses Write-off				(986) (7,434)	(986) (7,434)
As at 31 December 2024				709	709
As at 1 January 2023	-	-	-	5,390	5,390
Increases Reverses				(1)	(1)
As at 31 December 2023				5,392	5,392

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

The following tables show the credit exposure to financial instruments as at 31 December 2024 and 31 December 2023:

		stage of assets				
	Stage 1	Stage 2	Stage 3 Lifetime ECL	Lifetime ECL		
	12-month	Lifetime	(credit-	(simplified	Impairment	
	ECL	ECL	impaired	approach)	allowance	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
A+ 24 D 2024						
As at 31 December 2024 Margin loans to customers	830,968	164	164,088		(161,978)	022 242
Other receivables, amount due from the ultimate holding company, a	030,700	104	104,000	-	(101,970)	833,242
fellow subsidiary and related parties	390,415	1,753	63,603	_	(63,723)	392,048
Financial assets at FVOCI – debt						
investments	4,874,331	279,404	41,586	-	(365,212)	4,830,109
Loans and advances	511,975	-	698,789	-	(535,775)	674,989
Accounts receivables	-	-	-	912,700	(709)	911,991
Loan commitments	67,132					67,132
As at 31 December 2023						
Margin loans to customers	1,091,551	54,532	179,535	_	(119,176)	1,206,442
Other receivables, amount due from the ultimate holding company, a	1,071,331	J4,352	177,000		(117,170)	1,200,442
fellow subsidiary and related parties	520,668	_	69,477	-	(69,607)	520,538
Financial assets at FVOCI – debt						
investments	6,664,002	-	96,667	-	(1,059,613)	5,701,056
Loans and advances	574,507	-	929,906	-	(463,970)	1,040,443
Accounts receivables				481,326	(5,392)	475,934

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

For accounts receivable and margin loans to customers, the market value of securities pledged as collateral held by the Group was greater than outstanding balances.

The table below showed the market value of securities pledged as collateral from clients:

	2024 HK\$'000	2023 HK\$'000
Total market value of securities pledged as collateral in respect of margin loans to customers	2,848,326	4,028,704
Total market value of securities pledged as collateral in respect of overdue accounts receivable – clients	74,445	297,542

Ageing analysis of past due accounts receivable

Accounts receivable

	Less than 30 days HK\$'000	31 to 60 days HK\$'000	61 to 90 days HK\$'000	More than 90 days HK\$'000	Total HK\$'000
At 31 December 2024 Clients	147	_	_	1	148
Corporate finance services	-	-	-	1,425	1,425
Underwriting business	20			737	757
	167			2,163	2,330
At 31 December 2023					
Clients	2	_	_	2	4
Corporate finance services	779	-	540	7,416	8,735
Underwriting business		_	41	4,652	4,693
	781		581	12,070	13,432

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Credit risk (continued) (b)

For loans and advances, the Group assesses the loans using the following credit grading assessment.

Gross loans and advances - grading

	2024 HK\$'000	2023 HK\$'000
Pass Special Mention Substandard	511,976 - -	574,507 - -
Doubtful Loss	698,788	929,906
	1,210,764	1,504,413

The table below showed the market value of collateral from loans and advances.

	2024 HK\$'000	2023 HK\$'000
Total market value of collateral in respect of loans and advances	9,506,888	1,903,963

Management assessment on economic scenarios, weightings and sensitivity analysis of ECL model

The Group established ECL model by using a statistical approach for financial instruments. This approach involves estimation of four risk parameters, i.e. Probability of Default ("PD"), Loss Given Default ("LGD"), Exposure at Default ("EAD") and expected life, as well as the use of effective interest rate ("EIR") and forward-looking information.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(b) Credit risk (continued)

Management assessment on economic scenarios, weightings and sensitivity analysis of ECL model (continued)

To reflect the prevailing market condition, the forward-looking macroeconomic information including unemployment rate, current account balance, total investment balance, volume of imports and exports of goods and services are updated with revision of weightings of its three economic scenarios, i.e. "Optimistic scenario", "Basic scenario" and "Pessimistic scenario". The weighting of "Basic scenario" adopted by the Group overweight the aggregated weighting of non "Basic scenario".

Sensitivity analysis

As at 31 December 2024 and 31 December 2023, sensitivity analysis is conducted for the impact of impairment allowance results against the forward-looking macroeconomic variables on the basis that (i) Optimistic scenario weight increases by 10% and Basic scenario weight is lowered by 10%; (ii) Pessimistic scenario weight increases by 10% and Basic scenario weight is lowered by 10%, as follows:

	31 December					
	20	24	20	2023		
	Optimistic +10%	Pessimistic +10%	Optimistic +10%	Pessimistic +10%		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Loans and advances Debt investments	6 485	(152) (6,946)	18 514	(135) (3,546)		
Margin loans to customers			21	(14)		

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(c) Liquidity risk

Liquidity risk refers to the risk of the Group's failure to obtain sufficient funds at a reasonable cost and in a timely manner to pay due debts, perform other payment obligations and satisfy the capital requirements to carry on the Group's businesses in the ordinary course. The licensed subsidiaries are required to maintain at all times liquid capital no less than the stipulated level under the Financial Resources Rules, and report to the SFC respective liquidity positions on a monthly basis. The Group is responsible for the management of liquidity risk with an aim to maintain sufficient cash and marketable securities, ensuring the availability of funding through an adequate amount of committed credit facilities and assessing the ability to close out market positions.

The Finance and Accounting Department is responsible for compiling a daily cash position report in which the information of bank balances and loan balances of different maturities, expected cash inflows and outflows and outstanding loan facilities are all forecasted and computed. The Department would base on the report to monitor daily liquidity risk and consider if any funding is required. Besides, some of the subsidiaries of the Group are regulated by the SFC, those subsidiaries' liquid capital are calculated and assessed daily to fulfill the Financial Resources Rules.

The following table details the maturities analysis at the end of the reporting period of the Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates) and the earliest date the Group is required to pay.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

(c) Liquidity risk (continued)

(i) Non derivatives

	On demand or less than 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Undated HK\$'000	Total HK\$'000
At 31 December 2024 Borrowings Subordinated loans from the ultimate holding	3,349,931	-	-	-	-	-	3,349,931
company Obligation under	4,270	8,126	37,878	-	-	1,000,000	1,050,274
repurchase agreements	194,046	151,941	1,150,218	1,543,507	366,005	_	3,405,717
Other payables	63,931	-	-	-	-	_	63,931
Accounts payable	858,721	-	-	-	-	-	858,721
Lease liabilities	10,024	12,343	61,302	70,261	-	-	153,930
Debt securities issued Financial liabilities at	-	-	67,778	3,906,889	-	-	3,974,667
fair value through profit or loss	256,291			47,891	306,587		610,769
	4,737,214	172,410	1,317,176	5,568,548	672,592	1,000,000	13,467,940
	On demand	1 month but	3 months	1 year but			
	or less than	less than	but less	less than	5 years		
	1 month	3 months	than 1 year	5 years	or above	Undated	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 31 December 2023							
Borrowings	3,994,802	495,348	_	_	_	_	4,490,150
Subordinated loans from	27	,					.,,
the ultimate holding	F 0/0	0 / 47	44.0/5			1 000 000	1.050.704
company Obligation under	5,069	9,647	44,965	-	-	1,000,000	1,059,681
repurchase							
agreements	-	10,419	901,778	3,265,339	598,949	-	4,776,485
Other payables	152,721	-	-	-	-	-	152,721
Accounts payable Lease liabilities	315,892	12 022	E2 244	72 020	-	-	315,892
Debt securities issued	7,504	12,832	52,244 68,101	73,939 3,993,652	_	_	146,519 4,061,753
Financial liabilities at fair value through			30,101	3,770,002			1,001,100
profit or loss	799,518			67,030	451,970		1,318,518
	5,275,506	528,246	1,067,088	7,399,960	1,050,919	1,000,000	16,321,719
					A	nnual Repo	ort 2024

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.1 Financial risk factors (continued)

Liquidity risk (continued) (c)

(ii) Derivatives settled on a gross basis

The tables below present the undiscounted contractual cash flow positions of the Group's derivative financial instruments that will be settled on a gross basis:

	On demand or less than 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Undated HK\$'000	Total HK\$'000
At 31 December 2024 Derivative financial instruments settled on a gross basis Outflow Inflow					:	:	
	On demand or less than 1 month HK\$'000	1 month but less than 3 months HK\$'000	3 months but less than 1 year HK\$'000	1 year but less than 5 years HK\$'000	5 years or above HK\$'000	Undated HK\$'000	Total HK\$'000
At 31 December 2023 Derivative financial instruments settled on a gross basis Outflow	(24,228)	_	-	_	_	_	(24,228)
Inflow	24,239						24,239

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.2 Capital risk management

The Group's objectives when managing capital, which is a broader concept than the "equity" on the face of consolidated statement of financial position, are:

- (i) to comply with the requirements of the Hong Kong Securities and Futures Ordinance ("HKSFO") for the Company's licensed subsidiaries in carrying various types of regulated activities;
- (ii) to support the Group's stability and growth;
- (iii) to optimise risk adjusted return to the shareholders; and
- (iv) to maintain a strong capital base to support the development of its business.

The subsidiaries of the Company licensed under the HKSFO are also required to maintain adequate financial resources to support their businesses. The Securities and Futures (Financial Resources) Rules require a licensed corporation to maintain liquid capital which is not less than its required liquid capital. During the years, the Company's licensed subsidiaries have maintained adequate liquid capital to meet the requirement. During the years ended 31 December 2024 and 2023, the Company's licensed subsidiaries were regulated by the SFC and complied with the statutory capital requirement.

The Group manages its capital to ensure it will be able to continue as a going concern while maximising the return to shareholders. The capital structure of the Group consists of share capital and reserves. The Group's overall strategy has remained unchanged throughout the years.

The Group has Capital Allocation policies. Directors, Finance and Accounting Department and Risk Management Department would discuss at the beginning of each year to set absolute and relative exposure limits of the capital to different classes of assets, after analysing the capital needs, potential returns and business risks of different segments of business. Throughout the year, the usage and allocation of capital would be closely scrutinised to make sure it would not be deviated from its plan. The purpose of these policies is to maximise the shareholders' return within a controllable risk level.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.2 Capital risk management (continued)

	2024 HK\$'000	2023 HK\$'000
Total borrowings (Note 34) Debt securities issued (Note 35)	7,780,283 3,868,715	10,257,749 3,891,207
Total equity	11,648,998 882,748	14,148,956 1,796,640
Gearing ratio	1,319.6%	787.5%

39.3 Fair value estimation

Certain financial assets and liabilities of the Group are measured at fair value or with fair value disclosed for financial reporting purposes. The fair value has been determined using appropriate valuation techniques and inputs for fair value measurements. The appropriateness of the valuation techniques and the inputs to the fair value measurements are reviewed by the Board of Directors periodically.

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period. The Group did not measure any financial assets or financial liabilities at fair value on a non-recurring basis as at 31 December 2024.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

Fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The fair value of financial instruments with quoted prices for identical instruments in active markets is determined by the open market quotations. These instruments are classified as Level 1. The Group uses valuation techniques to determine the fair value of financial instruments when an open market quotation in active markets is not obtainable. If the key parameters used in valuation techniques for financial instruments are substantially observable and obtainable from active open market, the instruments are classified as Level 2. The second hierarchy of financial instruments held by the Group includes equity securities, and its fair value is estimated by adopting option pricing methodologies. The main parameters used include the relevant yield curve, exchange rate and level of volatilities etc. All parameters used in valuation techniques are substantially observable and obtainable from active open market.

Level 3 financial instruments are valued using models which utilise observable Level 1 and/or Level 2 inputs, as well as unobservable Level 3 inputs.

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

The table below provides further information regarding the valuation of material financial assets and liabilities under Level 3.

As at 31 December 2024	Valuation technique	Unobservable inputs	Range	Relationship of unobservable inputs to fair value
Financial assets at fair value through profit or loss				
Club debenture	Recent transaction price	Liquidity discount rate	25%	(ii)
Unlisted equities	Recent transaction price	(i)	N/A	N/A
	Market approach	Sales multiples	2.4x-14.9x	(iii)
Unlisted funds	Allocated net asset value	Net asset value	N/A 1.5x	(iv) (iii)
Uniisted Tunas	Market approach Allocated net asset value	Sales multiples Net asset value	N/A	(III) (iv)
	Recent transaction price	(i)	N/A	N/A
	Market approach	Volatility	47%	(v)
Preference shares	Recent transaction price	(i)	N/A	N/A
	Market approach	Sales multiples	1.5x-18.7x	(iii)
Financial liabilities at fair value through profit or loss				
Financial liabilities to the investors of the funds consolidated	Allocated net asset value	Net asset value	N/A	(iv)

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

As at 31 December 2023	Valuation technique	Unobservable inputs	Range	Relationship of unobservable inputs to fair value
7.0 4.0 7.2 0000111201 2020	- Taraasion tooliiniquo			74140
Financial assets at fair value through other comprehensive income				
Unlisted equities	Recent transaction price	(i)	N/A	N/A
Financial assets at fair value through profit or loss				
Club debenture	Recent transaction price	Liquidity discount rate	25%	(ii)
Unlisted equities	Recent transaction price	(i)	N/A	N/A
,	Market approach	Volatility	45.52%- 64.84%	(v)
	Market approach	Sales multiples	1.7x-14.6x	(iii)
Unlisted funds	Market approach	Sales multiples	1.7x-5.1x	(iii)
	Allocated net asset value	Net asset value	N/A	(iv)
	Recent transaction price	(i)	N/A	N/A
	Market approach	Volatility	45.41%	(v)
Preference shares	Recent transaction price	(i)	N/A	N/A
	Market approach	Volatility	43.23%	(v)
	Market approach	Sales multiples	1.7x-8.4x	(iii)
Financial liabilities at fair value through profit or loss				
Financial liabilities to the investors of the funds consolidated	Allocated net asset value	Net asset value	N/A	(iv)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

- (i) The Directors of the Company consider that the financial position of these investments has no significant change between its recent transaction date/exit date and the reporting date, and hence no adjustment to the recent transaction price/exit price is needed.
- (ii) The higher the discount rate, the lower the fair value.
- (iii) The higher the multiples, the higher the fair value.
- (iv) The higher the net asset value, the higher the fair value.
- (v) The higher the volatility, the lower the fair value.

The following tables present the changes in Level 3 instruments for the year ended 31 December 2024 and for the year ended 31 December 2023.

	2024 HK\$'000	2023 HK\$'000
Financial assets at fair value through other comprehensive income		
Beginning of the year Transfer during the year Net gain/(loss) recognised in other comprehensive income		6,654 (6,748)
End of the year (Note 22)	_	_

Notes to the Consolidated Financial Statements (Continued) For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

	2024 HK\$'000	2023 HK\$'000
Financial assets at fair value through profit or loss		
Beginning of the year Addition during the year Disposal during the year Transfer during the year Net (loss)/gain recognised in profit or loss Exchange adjustments	4,008,882 7,939 (446,878) (233,064) (317,748) (21,110)	4,915,318 46,465 (735,680) (243,322) 49,545 (23,444)
End of the year (Note 22)	2,998,021	4,008,882
	2024 HK\$'000	2023 HK\$'000
Financial liabilities at fair value through profit or loss		
Beginning of the year Net gain recognised in profit or loss	519,000 (164,522)	594,165 (75,165)
End of the year (Note 22)	354,478	519,000
	2024 HK\$'000	2023 HK\$'000
Derivative financial liabilities		
Beginning of the year Net (gain)/loss recognised in profit or loss	4,381 (16)	3,858 523
End of the year (Note 22)	4,365	4,381

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

The Group has adopted consistent and transparent methodology based on these valuation techniques above for determining fair value. Regardless of the valuation methodology used, once used, it should continue to be used until a new methodology provides a better approximation of the investment's current fair value. The management expects that there would not be frequent changes in valuation techniques.

Sensitivity analysis

The following table details the Group's sensitivity to changes of unobservable inputs. The changes on one or more of the unobservable inputs would materially change the fair value of financial instruments in Level 3. The number shown below indicates an increase in profit after taxation/total assets and other comprehensive income/equity where unobservable inputs have a reasonably possible shift as shown.

Change in net asset value

	2024		2023	
	+10%	-10%	+10%	-10%
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit after taxation/total assets	94,547	(94,547)	119,632	(119,632)

Change in adjustment to the recent transaction price/exit price

	2024		2023	
	+10%	-10%	+10%	-10%
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit after taxation/total assets	43,704	(43,704)	53,278	(53,278)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.3 Fair value estimation (continued)

Sensitivity analysis (continued)

Change in volatility

	2024		2023	
	+10%	-10%	+10%	-10%
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit after				
taxation/total assets	(588)	564	(1,488)	1,108

Change in multiples

	2024		2023	
	+10%	-10%	+10%	-10%
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Impact on profit after taxation/total assets	58,915	(59,120)	73,405	(73,301)

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.4 Offsetting financial assets and financial liabilities

The Group has net off the financial assets and financial liabilities with counterparties and clearing house for unsettled trades.

Financial assets (a)

As at 31 December 2024	Gross amount of recognised financial assets HK\$'000	Gross amount of recognised financial liabilities set off in the consolidated statement of financial position HK\$'000	Net amounts of financial assets presented in the consolidated statement of financial position HK\$'000
Accounts receivable from - Clients - Brokers - Clearing house Margin loans to customers Total, net of impairment allowance	131,334 98,167 1,137,936 900,969 2,268,406	(6,969) (450,407) (67,727) (525,103)	131,334 91,198 687,529 833,242 1,743,303
	Gross amount of recognised	Gross amount of recognised financial liabilities set off in the consolidated statement of financial	Net amounts of financial assets presented in the consolidated statement
As at 31 December 2023	financial assets HK\$'000	position HK\$'000	of financial position HK\$'000

For the year ended 31 December 2024

39. FINANCIAL RISK MANAGEMENT (continued)

39.4 Offsetting financial assets and financial liabilities (continued)

(b) Financial liabilities

As at 31 December 2024	Gross amount of recognised financial liabilities HK\$'000	Gross amount of recognised financial assets set off in the consolidated statement of financial position HK\$'000	Net amounts of financial liabilities presented in the consolidated statement of financial position HK\$'000
Accounts payable to - Clients - Clearing house - Brokers	692,417 453,588 237,819 1,383,824	(67,727) (450,407) (6,969) (525,103)	624,690 3,181 230,850 858,721
Total	1,303,024	(323,103)	030,721
	Gross amount of recognised	Gross amount of recognised financial assets set off in the consolidated statement	Net amounts of financial liabilities presented in the consolidated statement
As at 31 December 2023		of recognised financial assets set off in the consolidated	of financial liabilities presented in the consolidated
As at 31 December 2023 Accounts payable to - Clients - Clearing house - Brokers	of recognised financial liabilities	of recognised financial assets set off in the consolidated statement of financial position	of financial liabilities presented in the consolidated statement of financial position

For the year ended 31 December 2024

40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	31/12/2024 HK\$'000	31/12/2023 HK\$'000
Non-current Assets		
Property and equipment	17,324	18,732
Right-of-use assets	76,717	56,759
Interest in subsidiaries	3,777,022	4,092,794
Interest in joint ventures Subordinated loans to subsidiaries	847,988 1,697,140	626,015 1,701,640
Financial assets at fair value through other	1,077,140	1,701,640
comprehensive income	229,117	407,284
Loans and advances	11,568	581,270
Total non-current assets	6,656,876	7,484,494
Current Assets		
Loans and advances	663,421	459,173
Other receivables and prepayments Amount due from the ultimate holding company	64,607 1,338	112,360 2,284
Amounts due from subsidiaries	3,798,582	4,317,989
Financial assets at fair value through other	0,770,002	.,,,,,,,,,
comprehensive income	21,677	99,122
Financial assets at fair value through profit or loss	2,044,002	2,610,825
Derivative financial assets	24	178
Cash and bank balances	36,210	165,366
Total current assets	6,629,861	7,767,297
Total assets	13,286,737	15,251,791
Equity and liabilities		
Equity attributable to shareholders of the Company	2 000 555	2 000 555
Share capital Accumulated losses	3,909,555 (1,892,454)	3,909,555 (818,523)
Revaluation reserve	(14,058)	(43,695)
Total equity	2,003,043	3,047,337

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40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (continued)

	31/12/2024 HK\$'000	31/12/2023 HK\$'000
Non-current Liabilities		
Lease liabilities	34,563	22,720
Total non-current liabilities	34,563	22,720
Current Liabilities		
Borrowings	3,374,566	4,481,264
Provision for staff costs	84,862	72,151
Other payables and accrued expenses	32,468	28,773
Contract liabilities	9,464	11,958
Lease liabilities	41,296	30,763
Amounts due to subsidiaries	7,702,422	7,552,988
Derivative financial liabilities	4,053	3,837
Total current liabilities	11,249,131	12,181,734
Total liabilities	11,283,694	12,204,454
Total equity and liabilities	13,286,737	15,251,791
Net current liabilities	(4,619,270)	(4,414,437)
Total assets less current liabilities	2,037,606	3,070,057

The Company's statement of financial position was approved and authorised for issue by the Board of Directors on 20 March 2025 and signed on its behalf by:

Xiao Ting, Chairman & Non-executive Director

Xie Jie, Chief Executive Officer

For the year ended 31 December 2024

41. RESERVE OF THE COMPANY

	Accumulated losses HK\$'000	Revaluation reserve HK\$'000
At 1 January 2023	(371,748)	29,683
Loss for the year Other comprehensive income for the year	(446,775)	(73,378)
Total comprehensive income for the year	(446,775)	(73,378)
Final dividend for 2022		
At 31 December 2023	(818,523)	(43,695)
At 1 January 2024	(818,523)	(43,695)
Loss for the year Other comprehensive income for the year	(1,073,931)	29,637
Total comprehensive income for the year	(1,073,931)	29,637
Final dividend for 2023		
At 31 December 2024	(1,892,454)	(14,058)

For the year ended 31 December 2024

42. CASH HELD ON BEHALF OF BROKERAGE CLIENTS AND ASSET MANAGEMENT CLIENTS

The Group maintains segregated client accounts with licensed banks to hold client monies arising from normal business transactions in connection with the Group's brokerage and asset management business.

The Group

(a) Segregated client accounts with HKFE Clearing Corporation Limited ("HKCC")

	2024 HK\$'000	2023 HK\$'000
Segregated client accounts with HKCC	13,272	6,082

(b) Segregated client accounts with SEHK Options Clearing House Limited ("SEOCH") in conjunction with its futures and options business

	2024 HK\$'000	2023 HK\$'000
Segregated client accounts with SEOCH	25,568	33,114

(c) Segregated client accounts with authorised institutions ("AIs") as a result of its normal business transactions, which are not otherwise dealt within the financial information

	2024 HK\$'000	2023 HK\$'000
Segregated client accounts with Als	2,868,748	2,504,719

For the year ended 31 December 2024

43. NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

Reconciliation of liabilities arising from financing activities

	Borrowings HK\$'000	Obligation under repurchase agreements HK\$'000	Lease liabilities HK\$'000	Debt securities issued HK\$'000	Total HK\$'000
At 1 January 2023	8,679,801	5,754,042	173,455	3,881,848	18,489,146
Net repayment	(3,188,900)	-	-	-	(3,188,900)
Decrease in obligation under					
repurchase agreements	-	(974,756)	_	-	(974,756)
New lease entered/lease modified	-	-	55,922	-	55,922
Lease disposals	-	-	(235)	-	(235)
Capital element of lease rentals paid	-	-	(81,784)	-	(81,784)
Interest element of lease rentals paid	-	-	(2,841)	71.050	(2,841)
Interest expenses	_	-	2,841	71,253	74,094
Cash payments for interest on debt securities issued				(68,289)	(40 200)
Foreign exchange adjustments	(9,637)	(2,801)	(2,193)	6,395	(68,289) (8,236)
i oreign exchange adjustments	(7,037)	(2,001)	(2,173)		(0,230)
At 31 December 2023	5,481,264	4,776,485	145,165	3,891,207	14,294,121
Net repayment Decrease in obligation under	(1,044,412)	-	-	-	(1,044,412)
repurchase agreements	_	(1,347,232)	_	_	(1,347,232)
New lease entered/lease modified	_	-	89,216	-	89,216
Lease disposals	_	-	(371)	-	(371)
Capital element of lease rentals paid	_	-	(83,662)	-	(83,662)
Interest element of lease rentals paid	_	-	(3,813)	-	(3,813)
Interest expenses	-	-	3,813	70,614	74,427
Cash payments for interest on debt securities issued				(68,075)	(68,075)
Foreign exchange adjustments	(62,286)	(23,536)	(2,581)	(25,031)	(113,434)
i oreign exchange aujustillents	(02,200)	(23,330)	(2,301)	(23,031)	(113,434)
At 31 December 2024	4,374,566	3,405,717	147,767	3,868,715	11,796,765

For the year ended 31 December 2024

44. POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2024

Up to the date of issue of these financial statements, the HKICPA has issued a number of new or amended standards, which are not yet effective for the year ended 31 December 2024 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

Effective for accounting periods beginning on or after

Amendments to HKAS 21, *The effects of changes in foreign*exchange rates – Lack of exchangeability

1 January 2025

Amendments to HKFRS 9, Financial instruments and HKFRS 7, Financial instruments: disclosures – Amendments to the classification and measurement of financial instruments

1 January 2026

Annual improvements to HKFRS Accounting Standards - Volume 11

1 January 2026

HKFRS 18, Presentation and disclosure in financial statements

1 January 2027

HKFRS 19, Subsidiaries without public accountability: disclosures

1 January 2027

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the financial statements.

Glossary

Directors"

"Articles of Association" the articles of association of the Company, which became effective on the

Listing Date

"AUM" the amount of assets under management

"Board" or "Board of the board of Directors of the Company

"BOCOM" Bank of Communications Co., Ltd. (交通銀行股份有限公司), established

in 1908, a company registered in the PRC as a joint stock limited liability company on 24 December 2004, the H shares and A shares of which are listed on the Stock Exchange and the Shanghai Stock Exchange, respectively, and the ultimate controlling Shareholder of the Company

"BOCOM (Hong Kong the Hong Kong Branch of BOCOM Branch)"

"BOCOM Financial BOCOM Financial Technology Company Limited (交銀金融科技有限公司), Technology" a company incorporated in the PRC with limited liability and a subsidiary

of the Company

"BOCOM Group" BOCOM and its subsidiaries (excluding the Group)

"BOCOM International BOCOM International (Shanghai) Equity Investment Management Co., (Shanghai)" Ltd. (交銀國際(上海)股權投資管理有限公司), a company incorporated in

the PRC with limited liability on 25 October 2010 and a subsidiary of the

Company

"BOCOM International BOCOM International Private Equity Fund Management (Shenzhen) (Shenzhen)" Company Limited (交銀國際私募股權基金管理(深圳)有限公司), a company

Company Limited (交銀國際私募股權基金管理(深圳)有限公司), a company incorporated in the PRC with limited liability on 3 February 2016 and a

subsidiary of the Company

"BOCOM Nominee" Bank of Communications (Nominee) Company Limited, a company

incorporated in Hong Kong with limited liability on 21 August 1981 and a subsidiary of BOCOM and a Shareholder of the Company holding Shares

on trust for BOCOM

Glossary (Continued)

"Companies Ordinance" the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), as

amended, supplemented or otherwise modified from time to time

"Company" or "BOCOM BOCOM International Holdings Company Limited (交銀國際控股有限公司), a company incorporated in Hong Kong with limited liability on 3 June

1998, the issued Shares of which are listed on the Main Board of the Stock

Exchange

"Corporate Governance

Code"

the Corporate Governance Code as set out in Appendix C1 to the Listing

Rules

"Director(s)" director(s) of the Company

"Expectation Investment" Expectation Investment Limited, a company incorporated in Hong Kong

with limited liability on 29 January 1997, an indirect subsidiary of BOCOM

and a Shareholder of the Company

"Group" or "we" or "us" the Company and its subsidiaries

"HKD" or "HK\$" Hong Kong dollars, the lawful currency of Hong Kong

"Hong Kong" the Hong Kong Special Administrative Region of the PRC

"IPO(s)" initial public offering(s)

"Listing Date" 19 May 2017, the date on which the Shares were first listed on the Stock

Exchange and from which dealings in the Shares on the Stock Exchange

commenced

"Listing Rules" the Rules Governing the Listing of Securities on The Stock Exchange of

Hong Kong Limited (as amended, supplemented or otherwise modified

from time to time)

"Model Code" the Model Code for Securities Transactions by Directors of Listed Issuers

as set out in Appendix C3 to the Listing Rules

"PRC" or "China" the People's Republic of China

Glossary (Continued)

"QDIE" Qualified Domestic Investment Entity

"QFLP" Qualified Foreign Limited Partnership

"RMB" Renminbi, the lawful currency of the PRC

"SFC" the Securities and Futures Commission

"SFO" the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong

Kong), as amended, supplemented or otherwise modified from time to time

"Shanghai the Shanghai Stock Exchange (上海證券交易所)

Stock Exchange"

"Share(s)" ordinary share(s) in the capital of the Company

"Shareholder(s)" holder(s) of the Share(s)

"Stock Exchange" or "SEHK" or "HKEX"

The Stock Exchange of Hong Kong Limited

"US" or "United States" the United States of America

"USD" or "US\$" United States dollars, the lawful currency of the United States

"Year" or the year ended 31 December 2024

"Reporting Period"



