



北京迪信通商貿股份有限公司
Beijing Digital Telecom Co., Ltd.

(a joint stock limited company incorporated in the People's Republic of China with limited liability)
Stock Code: 06188



2024
ANNUAL
REPORT



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COMPANY PROFILE

Beijing Digital Telecom Co., Ltd. (the “**Company**” or “**Digital Telecom**”) was founded in 2001 and has been listed on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (stock code: 06188) since 2014.

As at 31 December 2024, the Company had over 100 subsidiaries (collectively referred to as the “**Group**” or “**we**”) and had opened over 650 independently operated outlets and franchised outlets in 20 provinces and 4 municipalities over China. With its extensive offline sales channels and online sales platform, the Group provides a range of integrated services to consumers, ranging from the sales of mobile phone hardware and accessories, provision of value-added services for software, and provision of personalised services for mobile phones and after-sales services since its establishment.

The Group has continued to strengthen the construction of its governance system, laying a solid foundation for improving the state-owned enterprise management system. To better adapt to the development environment of the retail industry under new internal and external situations, we have cultivated new growth drivers while focusing on core businesses through multi-channel operational systems and multi-dimensional service models. This includes actively developing new retail operations and diversified product sales businesses to consolidate market competitiveness and brand influence. While consolidating its existing operations, the exploration, transformation and upgrading of the new energy business has achieved initial results. The photovoltaic supply chain business has begun to take shape, and our household photovoltaic agency operations have successfully expanded from Shanxi to provinces including Hubei and Jiangsu, achieving normalised operations across multiple provinces and cities.

In the tide of the new era, we will strive to lead the way and forge ahead toward higher goals, jointly writing a new chapter for Digital Telecom’s innovative development!

CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Ms. Xu Jili (*Chairwoman*)
Ms. Xu Liping
Mr. Liu Donghai

Non-executive Directors

Mr. Xie Hui
Mr. Jia Zhaojie
Ms. Pan Anran

Independent Non-executive Directors

Mr. Lv Tingjie
Mr. Lv Pingbo
Mr. Cai Chun Fai

Supervisors

Mr. Gao Zhiqiang (*Chairman*)
Mr. Li Wanlin
Mr. Liu Zhenlong

JOINT COMPANY SECRETARIES

Mr. Huang Mingqiang
Ms. Ng Sau Mei

AUTHORIZED REPRESENTATIVES

Ms. Xu Liping
Ms. Ng Sau Mei

AUDIT COMMITTEE

Mr. Cai Chun Fai (*Chairman*)
Ms. Pan Anran
Mr. Lv Tingjie

NOMINATION COMMITTEE

Ms. Xu Jili (*Chairwoman*)
Mr. Lv Pingbo
Mr. Cai Chun Fai

REMUNERATION AND ASSESSMENT COMMITTEE

Mr. Cai Chun Fai (*Chairman*)
Ms. Xu Liping
Mr. Lv Pingbo

STRATEGY COMMITTEE

Ms. Xu Jili (*Chairwoman*)
Ms. Xu Liping
Mr. Liu Donghai
Mr. Xie Hui
Mr. Jia Zhaojie

LEGAL ADVISERS

As to Hong Kong law:
Bird & Bird
6/F, The Annex, Central Plaza
18 Harbour Road
Wanchai
Hong Kong

As to PRC law:
Zhong Lun Law Firm
22-31/F, South Tower of CP Center
20 Jinhe East Avenue
Chaoyang District
Beijing
PRC

REGISTERED OFFICE

Room 24603, 46th Floor
-4 to 45th Floor 101
Building 1, No. 20 Courtyard, Lize Road
Fengtai District
Beijing
PRC



CORPORATE INFORMATION *(Continued)*

HEADQUARTER

Room 24603, 46th Floor
-4 to 45th Floor 101
Building 1, No. 20 Courtyard, Lize Road
Fengtai District
Beijing
PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

31/F., Tower Two, Times Square
1 Matheson Street
Causeway Bay
Hong Kong

H SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17/F
Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong

PRINCIPAL BANKS

China Minsheng Banking Corp., Ltd.
China Merchants Bank Co., Ltd.
China Citic Bank Corporation Limited
Ping An Bank Co., Ltd.

AUDITOR

Ernst & Young
Certified Public Accountants
27/F, One Taikoo Place
979 King's Road, Quarry Bay
Hong Kong

STOCK CODE

6188

COMPANY'S WEBSITE

www.dixintong.com

FINANCIAL HIGHLIGHTS

| Item | For the year ended 31 December | | | | | |
|---|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 | 2022 RMB'000 | 2021 RMB'000 | 2020 RMB'000 | 2019 RMB'000 |
| Consolidated Statement of Profit or Loss | | | | | | |
| Revenue | 18,016,358 | 17,145,992 | 13,507,537 | 10,243,930 | 13,550,150 | 15,350,953 |
| Gross profit | 670,911 | 781,351 | 637,432 | 575,788 | 1,176,691 | 1,768,877 |
| (Loss)/profit for the year | (1,406,214) | (666,025) | (279,145) | (3,596,985) | 114,512 | 260,452 |
| Other comprehensive income (loss)/profit for the year | (2,131) | 2,678 | (938) | (22,178) | (34,537) | (4,214) |
| Total comprehensive (loss)/income for the year | (1,408,345) | (663,347) | (280,083) | (3,619,163) | 79,975 | 256,238 |
| Attributable to: | | | | | | |
| Owners of the parent | (1,376,273) | (627,367) | (276,517) | (3,589,431) | 79,776 | 253,227 |
| Non-controlling interests | (32,072) | (35,980) | (3,566) | (29,732) | 199 | 3,011 |
| (Loss)/earnings per share attributable to ordinary equity holders of the parent – Basic and diluted (RMB/share) | (1.55) | (0.84) | (0.38) | (4.87) | 0.16 | 0.39 |
| Consolidated Balance Sheet | | | | | | |
| Non-current assets | 334,451 | 346,721 | 375,330 | 664,327 | 833,442 | 1,167,898 |
| Current assets | 10,061,524 | 7,985,467 | 6,689,161 | 6,710,407 | 8,511,574 | 9,773,359 |
| Total assets | 10,395,975 | 8,332,188 | 7,064,491 | 7,374,734 | 9,345,016 | 10,941,257 |
| Current liabilities | 10,127,462 | 8,117,215 | 6,455,371 | 6,416,704 | 4,689,071 | 6,440,324 |
| Total assets less current liabilities | 268,513 | 214,973 | 609,120 | 958,030 | 4,655,945 | 4,500,933 |
| Non-current liabilities | 177,255 | 170,993 | 171,207 | 240,034 | 208,439 | 324,428 |
| Net assets | 91,258 | 43,980 | 437,913 | 717,996 | 4,447,506 | 4,176,505 |
| Share capital | 886,460 | 886,460 | 732,460 | 732,460 | 732,460 | 666,667 |
| Reserves | (2,206,498) | (815,848) | (303,895) | (27,378) | 3,552,600 | 3,347,591 |
| Equity attributable to owners of the parent | (1,320,038) | 70,612 | 428,565 | 705,082 | 4,285,060 | 4,014,258 |
| Non-controlling interests | 1,411,296 | (26,632) | 9,348 | 12,914 | 162,446 | 162,247 |
| Consolidated Statement of Cash Flows | | | | | | |
| Net cash flows (used in)/from operating activities | (132,368) | 57,523 | (599,489) | (992,623) | 315,029 | 537,068 |
| Net cash flows from/(used in) investing activities | 223,568 | (178,322) | 10,325 | (30,478) | 78,098 | (367,347) |
| Net cash flows from/(used in) financing activities | 2,501,265 | 613,932 | 721,443 | 1,045,794 | (988,621) | (212,223) |
| Net increase/(decrease) in cash and cash equivalents | 2,592,465 | 493,133 | 132,279 | 22,693 | (595,494) | (42,502) |
| Cash and cash equivalents at beginning of year | 717,266 | 224,133 | 91,225 | 71,413 | 666,245 | 708,548 |
| Effect of foreign exchange rate changes on cash flow | 0 | 0 | 629 | (2,881) | 662 | 199 |
| Cash and cash equivalents at the end of year | 3,309,731 | 717,266 | 224,133 | 91,225 | 71,413 | 666,245 |

CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the Group and the board of directors of the Company (the “**Board**” or “**Board of Directors**”), I am pleased to present the annual results for the year.

Under the complicated and severe external uncertainties in 2024, all the staff of Digital Telecom faced such situation positively and moved forward with courage and determination. With the support and assistance of Zhuhai Huafa Group Co., Ltd.* (珠海華發集團有限公司) (“**Zhuhai Huafa**”), the controlling shareholder of the Company, Digital Telecom has fully completed the annual business plan and promoted the Group to achieve sustainable and healthy development by setting the target, making more efforts in business development, seizing the opportunity and rising against the trend.

During the year under review, the Company's total revenue amounted to RMB18,016,358,000, representing an increase of RMB870,366,000 or 5.08% from RMB17,145,992,000 for the same period of last year. The net loss for the year 2024 amounted to RMB1,406,214,000, representing an increase of RMB740,189,000 or 111.14% from the net loss of RMB666,025,000 for the same period of last year. The Group sold 4,340,000 mobile handsets, representing an increase of 502,000 sets or 13.08% from 3,838,000 sets for the same period of last year. For detailed analysis of financial data, please refer to the Company's 2024 annual report.

During the year under review, the domestic economy experienced moderate recovery amid fluctuations, yet consumer willingness to spend remained insufficient. Meanwhile, adjustments to market control strategies by core brand partners posed significant challenges to our traditional business structure, while shifts in national policies introduced uncertainties for new ventures. Facing these dual pressures from evolving consumer-manufacturer dynamics and external regulatory changes, we proactively explored new channels and opportunities, opening new business fronts that effectively offset external pressures and delivered counter-cyclical growth.

Specifically, we continued advancing cost reduction and efficiency enhancement initiatives while optimizing the operational structure of our core retail business and strengthening Digital Telecom's multi-channel competitiveness. We flexibly restructured our store network, strategically closing underperforming outlets while launching new brand-exclusive stores in shopping malls. During the year under review, we had developed a store structure and service ecosystem better aligned with consumer preferences, driving sustained improvements in customer loyalty.

At the same time, we sustained innovation in traditional retail operations by actively expanding new partnerships and exploring new business and novel models. In online retail business, we emerged as a leading partner in 3C home-delivery services on Douyin and Meituan platforms, deepened collaborations with Kuaishou and other platforms in local lifestyle-oriented 3C businesses, and successfully generated substantial revenue streams through equipment leasing services and small-volume and high-frequency B2B operations. In offline retail business, we adopted a multi-pronged proactive approach to capitalize on opportunities in major appliances and government-issued 3C consumption vouchers to lay a solid groundwork for 2025's national subsidy-backed 3C initiatives. In government-enterprise business, we concentrated on tapping resources and potential of key clients by leveraging fully on our own resource advantages, comprehensively diversifying types and models of the government-enterprise business to achieve significant growth in both revenue and gross profit.

In new business expansion, our pre-established photovoltaic agency and supply chain operations have experienced rapid growth during the year under review, delivering substantial operational benefits that enhanced both scale and profitability of the Company. The household photovoltaic business, successfully replicated from Shanxi to multiple provinces with standardized operations, has become a vital component of our business portfolio.

* For identification purposes only

CHAIRMAN'S STATEMENT *(Continued)*

2025 will be a year of both challenges and opportunities for Digital Telecom, with opportunities outweighing challenges. Against a backdrop of global uncertainties, China's macroeconomic landscape and consumer spending sentiment remain volatile. However, the national subsidy program for 3C products, launching on 20 January 2025, has injected a powerful boost into the industry and market. In the face of challenges, Digital Telecom will anchor its goals and advance resolutely to fully implement its strategic directives. When confronted with opportunities, Digital Telecom will innovate and act decisively to turn potential into reality. Specifically, we will achieve our annual objectives through the following initiatives:

1. In supply chain. For mobile handsets, aligning with the national subsidy policy, manufacturers' product mix, and market performance, we will advance nationwide deployment of strategic brands while prioritizing key regional expansions for dominant brands to strengthen local competitiveness. We will also maintain partnerships with niche brands to cater to diverse consumer needs through comprehensive price tiers and rich product features. For 3C convergence products, we will effectively introduce categories such as small appliances, smart education, and smart health devices, pursuing all-round procurement and sales collaborations with fast-growing top brands. For value-added services, we will continue to deepen partnerships with top insurance and device recycling platforms, and thereby enhance continuously scalable revenue from post-sales mobile handset services.
2. In channels. Leveraging the national subsidy framework, we will implement organically integrated and differentiated channel strategies. For offline retail, we will dynamically adjust store layouts based on market shifts and manufacturer strategies. For online retail, we will fully activate private-domain platforms to secure local subsidy qualifications under the national subsidy program, partner with key mobile handsets and appliance brands, and focus on mainstream e-commerce platforms to actively launch online operations of national subsidy based on the national subsidy qualification of local branches.
3. In business operation. Firstly, we will proactively address the impact of core brands' market strategy adjustments on the Group's business by exploring new B2B opportunities such as photovoltaic supply chains. Fully leveraging the multiple advantages of national subsidies and operator policies and the resources of the recycling platform, we will continue to explore new scenarios and modes of retail business such as the "second-front" and quasi-direct franchise; secondly, we will continue to expand and strengthen our government-enterprise business, by tapping into the resources of our key customers while promoting the implementation of new projects such as computing power, so as to achieve both scalable development and revenue generation. Thirdly, we will expand the geographical scope of our photovoltaic agency business in an orderly manner and continuously enrich types of business to further elevate revenue contribution.

On behalf of the Board of Directors, I would like to take this opportunity to express my deep gratitude to the Group's management team and employees for their unremitting efforts, as well as our shareholders (the "Shareholder(s)"), investors and business partners for their support and trust. Looking ahead, we will surely grasp the development trend of the country and the industry, advancing with a fighting spirit to achieve results that far exceed expectations, and deliver maximum returns to our Shareholders.

Chairwoman of the Board

Xu Jili

Beijing, 26 March 2025

MANAGEMENT DISCUSSION AND ANALYSIS

I. BUSINESS REVIEW

For the year ended 31 December 2024, the Group sold 4,340,000 mobile handsets, representing an increase of 502,000 sets or 13.08% from 3,838,000 sets for the year ended 31 December 2023. Operating revenue of the Group for the year ended 31 December 2024 amounted to RMB18,016,358,000, representing an increase of RMB870,366,000 or 5.08% from the operating revenue of RMB17,145,992,000 for the year ended 31 December 2023. Net loss for the year ended 31 December 2024 amounted to RMB1,406,214,000, representing an increase of RMB740,189,000 or 111.14% from the net loss of RMB666,025,000 for the year ended 31 December 2023. The year-on-year significant increase in net loss is mainly due to the increase in impairment losses on financial assets (including the trade receivables and other receivables). By excluding the impact of the impairment losses on financial assets for the year ended 31 December 2024, the Group would have achieved a net profit amounting to RMB8,852,000 for the year ended 31 December 2024.

II. FINANCIAL POSITION AND OPERATING RESULTS

(i) Overview

For the year ended 31 December 2024, the Group recorded a net loss of RMB1,406,214,000, representing an increase of RMB740,189,000 or 111.14% from a net loss of RMB666,025,000 for the year ended 31 December 2023. The net loss attributable to the owners of the parent of the Company for the year ended 31 December 2024 was RMB1,374,142,000, representing an increase of RMB744,097,000 or 118.10% from the net loss attributable to the owners of the parent of the Company of RMB630,045,000 for the year ended 31 December 2023.

1. *Operating revenue*

For the year ended 31 December 2024, operating revenue of the Group amounted to RMB18,016,358,000, representing an increase of RMB870,366,000 or 5.08% from the operating revenue of RMB17,145,992,000 for the year ended 31 December 2023. The increase in operating revenue was primarily due to a significant increase in revenue from our photovoltaic business in this year. Our sales of mobile telecommunications devices and accessories include (i) sales in our retail business including our independently operated outlets and online channels; (ii) sales in our franchise business; and (iii) sales in our wholesale business. Revenue from our retail business includes revenue from sales of mobile telecommunications devices and accessories in our independently operated outlets and store-in-store outlets, stores in cooperation with the mobile carriers and online sales platforms. Revenue from our franchise business includes revenue from sales of mobile telecommunications devices and accessories to our franchisees. Revenue from our wholesale business includes revenue from sales of mobile telecommunications devices and accessories we distribute to mobile carriers and other third-party retailers, and revenue from sales of photovoltaic equipment. Our service income from mobile carriers are primarily derived from the share of the call charges of the mobile carriers. Other service fee income includes (i) management fees and service fees received from suppliers; (ii) income from value-added services; (iii) the rental fees we received by renting counter space to third parties who provide repair services; (iv) income from the service business; and (v) income from franchisees' services.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

The Group's revenue from sales of mobile telecommunications devices and accessories amounted to RMB16,022,592,000 for the year ended 31 December 2024, representing a decrease of RMB158,023,000 or 0.98% as compared with the revenue from sales of mobile telecommunications devices and accessories of RMB16,180,615,000 for the year ended 31 December 2023.

The Group's service income from mobile carriers amounted to RMB208,784,000 for the year ended 31 December 2024, representing a decrease of RMB17,805,000 or 7.86% as compared with the service income from mobile carriers of RMB226,589,000 for the year ended 31 December 2023.

The Group's revenue from provision of online and offline sales and marketing services, other service fee income and rental income amounted to RMB528,316,000 in aggregate for the year ended 31 December 2024, representing an increase of RMB34,079,000 or 6.90% as compared with that of RMB494,237,000 for the year ended 31 December 2023, of which revenue from online and offline sales and marketing services amounted to RMB236,345,000, mainly due to the Company's channel advantages and full utilisation of the synergy of resources within the Group. In the future, the Company will expand its channel advantages in all aspects to provide sales services to more customers.

The Group's revenue from sales of vehicles for the year ended 31 December 2024 was RMB43,598,000 (2023: RMB68,378,000).

The Group's revenue from sales of photovoltaic equipment for the year ended 31 December 2024 was RMB792,141,000 (2023: Nil).

2. *Cost of sales*

The Group's cost of sales for the year ended 31 December 2024 amounted to RMB17,345,447,000, representing an increase of RMB980,806,000 or 5.99% as compared with the cost of sales of RMB16,364,641,000 for the year ended 31 December 2023, which was mainly due to the increase in cost of sales was in line with the increase in our operating revenue.

3. *Gross profit and gross profit margin*

Gross profit represents operating revenue net of cost of sales. For the year ended 31 December 2024, gross profit of the Group amounted to RMB670,911,000, representing a decrease of RMB110,440,000 or 14.13% from the gross profit of RMB781,351,000 for the year ended 31 December 2023. Our overall gross profit margins for the years ended 31 December 2023 and 2024 were 4.56% and 3.72%, respectively. The decrease in the overall gross profit margin as compared to that for the year ended 31 December 2023 was due to lower gross profit margin rate from sales of mobile telecommunications devices and accessories caused by fierce market competition in 2024.

4. *Other income and gains*

Other income and gains mainly include: (i) interest income; (ii) government grants; and (iii) others. The Group's other income and gains for the year ended 31 December 2024 amounted to RMB132,805,000, representing a decrease of RMB2,148,000 or 1.59% from RMB134,953,000 for the year ended 31 December 2023. The other income and gains for the year ended 31 December 2024 remained relatively stable as compared to that for the year ended 31 December 2023.

5. *Selling and distribution expenses*

Total selling and distribution expenses of the Group for the year ended 31 December 2024 amounted to RMB411,209,000, representing an increase of RMB15,604,000 or 3.94% as compared with the total selling and distribution expenses of RMB395,605,000 for the year ended 31 December 2023. The selling and distribution expenses for the year ended 31 December 2024 remained relatively stable as compared to that for the year ended 31 December 2023.

6. *Administrative expenses*

The Group's total administrative expenses for the year ended 31 December 2024 amounted to RMB184,919,000, representing a decrease of RMB20,080,000 or 9.80% as compared with the total administrative expenses of RMB204,999,000 for the year ended 31 December 2023. The decrease in administrative expenses was mainly due to the decrease in intermediary fees and system service fees.

7. *Impairment losses on financial assets*

For the year ended 31 December 2024, the Group recorded the impairment losses on financial assets amounted to RMB1,415,066,000, representing an increase of RMB705,754,000 or 99.50% as compared with the impairment losses on financial assets of RMB709,312,000 for the year ended 31 December 2023. Such increase was primarily due to the increase in the impairment losses on the trade receivables and other receivables due from third-party franchisees, suppliers and customers during the year ended 31 December 2024.

The impairment losses on financial assets represent the impairment of trade receivables amounted to RMB734,324,000 (2023: RMB420,047,000), impairment of other receivables amounted to RMB668,084,000 (2023: RMB263,481,000) and impairment of amounts due from related parties amounted to RMB12,658,000 (2023: RMB25,784,000).

The trade receivables, other receivables due from third-party and the amounts due from related parties were impaired, mainly due to the fact that the consumer sentiment remained subdued in the People's Republic of China (the "PRC") and continued to weigh on the domestic retail industry of the sale of mobile telecommunications devices and accessories in 2024. Coupled with the sluggish domestic retail industry and weak consumer sentiment in the PRC in 2024, the rapid growth of e-commerce platforms has intensified market competition for physical stores in the telecommunications industry. This competition is particularly fierce among the younger generation, who tend to purchase telecommunications products online. As a result, consumers have shifted from offline channels to online platforms, leading to significant changes in the industry landscape. During the performance of specific collectability review by the Group, certain customers and counterparties were found to be under liquidity pressure and/or have difficulties in repaying the trade and other receivables on time and there is an increase in ageing of the trade and other receivables due to various reasons such as poor operating results.

Such receivables due from third-party mainly arose during the ordinary and usual course of the Group's business, which were recognized at the time prior to the change of control of the Group in 2021, and were primarily related to (i) payment made to third-party customers and suppliers which aimed to facilitate the Group's channel exploitation of the sales channels and offline branded outlets and their future business cooperation, and such payment was utilized as start-up cost of these sales channels; and (ii) the payment made on behalf of third-party franchisees such as prepaying store value telephone card to mobile carriers. Such amount due from related parties mainly arose during the ordinary and usual course of the Group's business.

For details of the impairment assessment method, please refer to notes 23 and 24 to the financial statements from pages 155 to 159 of this annual report.

8. *Other expenses*

Our other expenses mainly include impairment of inventories and liquidated damages and fines for store closure. For the years ended 31 December 2023 and 2024, our other expenses amounted to RMB79,327,000 and RMB25,820,000, respectively, representing a year-on-year decrease of RMB53,507,000 or 67.45%, which was primarily due to the fact that there was no loss arising from the disposal of subsidiaries in 2024.

9. *Finance costs*

The Group's total finance costs for the year ended 31 December 2024 amounted to RMB173,908,000, representing a decrease of RMB5,919,000 or 3.29% as compared with the total finance costs of RMB179,827,000 for the year ended 31 December 2023. The finance costs for the year ended 31 December 2024 remained relatively stable as compared to that for the year ended 31 December 2023.

10. *Income tax expenses*

The Group's total income tax expenses for the year ended 31 December 2024 amounted to RMB2,031,000, while the total income tax expenses for the year ended 31 December 2023 amounted to RMB4,945,000. The decrease was primarily due to certain subsidiaries of the Group that had recorded profits had utilised tax losses brought forward from previous years.

(ii) Liquidity and capital resources (current assets, financial resources)

We operate in a capital-intensive industry and we finance our working capital, capital expenditure and other funding requirements mainly through income generated from operating activities and bank borrowings.

The Group's cash and cash equivalents have increased from RMB717,266,000 as at 31 December 2023 to RMB3,309,731,000 as at 31 December 2024, which was mainly due to loans obtained from related parties and paid-in from non-controlling interests at the end of the year.

(iii) Balance sheet items

1. Trade and bills receivables

To enhance the sales of our mobile handsets and enlarge our market share, we granted different credit periods to some customers in 2024, and certain amount of trade receivables were guaranteed by the former controlling shareholders of the Company (the “**Former Controlling Shareholders**”). Our retail sales to customers were cash sales. Credit periods are offered to customers of volume sales of telecommunications devices and accessories. The credit periods offered to customers of volume sales are considered on a case-by-case basis.

We maintain strict control over and closely monitor the outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by the management of the Company. In view of the aforementioned and the fact that our trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables are non-interest-bearing.

As at 31 December 2024, the trade and bills receivables after deduction of impairment amounted to RMB1,510,741,000, representing a decrease of RMB532,311,000 or 26.05% from RMB2,043,052,000 as at 31 December 2023.

As at 31 December 2024, the trade receivables amounted to RMB2,732,370,000, representing a decrease of RMB91,691,000 or 3.25% from RMB2,824,061,000 as at 31 December 2023.

As at 31 December 2024, the bills receivables amounted to RMB3,620,000, representing a decrease of RMB37,851,000 or 91.27% from RMB41,471,000 as at 31 December 2023, which was mainly due to the decrease in note settlement methods.

2. Prepayments, other receivables and other assets

Our prepayments, other receivables and other assets, net of impairment as at 31 December 2024 amounted to RMB1,363,993,000, representing a decrease of RMB589,815,000 or 30.19% from RMB1,953,808,000 as at 31 December 2023.

Our prepayments and deposits mainly represent our prepayments to suppliers of mobile telecommunications devices and accessories and prepaid rental payments to lessors. Our prepayments and deposits before impairment as at 31 December 2024 amounted to RMB838,648,000, representing an increase of RMB99,015,000 or 13.39% from RMB739,633,000 as at 31 December 2023. The increase was mainly due to the reasonable arrangement of procurement payment according to the market demand. Our other receivables before impairment as at 31 December 2024 amounted to RMB1,267,245,000, representing a decrease of RMB396,637,000 or 23.84% from RMB1,663,882,000 as at 31 December 2023.

3. *Impairment of trade and other receivables*

Certain trade and other receivables in the aggregate amount of approximately RMB2.23 billion were then guaranteed by the Former Controlling Shareholders (the “**Guaranteed Receivables**”). The Group assessed impairment losses for the Guaranteed Receivables and non-Guaranteed Receivables separately.

Guaranteed Receivables

For the Guaranteed Receivables, the Group first determined the potential credit losses, using the lifetime expected loss provision for the Guaranteed Receivables. The Group then assessed if the Former Controlling Shareholders had sufficient asset backings to cover the potential credit losses and provision for impairment was considered for the shortfall. In assessing the asset backings of the Former Controlling Shareholders, the Group considered assets identified and/or controlled by the Group, and considered that the general personal guarantee of Mr. Liu Donghai without assets identified to be minimal. For assets controlled by the Group, valuation by an external independent valuer was performed in determining the value of the assets if required. For assets identified but not controlled by the Group, the value of the assets were estimated based on information available. As a result, a provision for impairment loss in an amount of RMB454 million (2023: RMB278 million) was made for the Guaranteed Receivables.

Non-Guaranteed Receivables

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). Such calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the date about past events, current conditions and forecasts of future economic conditions.

4. *Inventories*

Our inventories as at 31 December 2024 amounted to RMB386,526,000, representing an increase of RMB55,042,000 or 16.60% from RMB331,484,000 as at 31 December 2023, which was mainly due to an increase in the Group’s numbers of stores.

5. *Trade and bills payables*

Our trade payables are non-interest bearing and are normally settled within 30 to 60 days. Our trade and bills payables as at 31 December 2024 amounted to RMB927,001,000, representing an increase of RMB513,934,000 or 124.42% from RMB413,067,000 as at 31 December 2023. The increase in trade and bills payables for the year was mainly attributable to the increase in purchases as a result of the expansion of the Group's business size during the year.

6. *Other payables and accruals*

Our other payables and accruals consist of (i) contract liabilities; (ii) payroll and welfare payables; (iii) accrued expenses; (iv) other payables; and (v) accrued liabilities.

Our other payables and accruals as at 31 December 2024 amounted to RMB470,484,000, representing a decrease of RMB180,745,000 or 27.75% from RMB651,229,000 as at 31 December 2023. Such decrease was mainly due to the decrease in the Group's other payables with certain customers and suppliers.

7. *Net current liabilities position*

Our net current liabilities as at 31 December 2024 amounted to RMB65,938,000, representing a change from the net current liabilities of RMB131,748,000 as at 31 December 2023. Such change was mainly due to the increase in cash and cash equivalents and the decrease in interest-bearing bank borrowings in 2024.

8. *Capital expenditure*

For the year ended 31 December 2024, the Group's capital expenditure amounted to RMB22,211,000, which was incurred mainly in relation to purchase and construction of fixed assets, intangible assets and decoration costs in connection with the opening of new outlets and the renovation of old ones.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

9. Interest-bearing bank and other borrowings

Our bank borrowings and other borrowings were primarily short-term in nature, and we also had long-term bank borrowings.

The following table sets forth our outstanding borrowings as at the dates indicated:

| | 31 December 2024 | | 31 December 2023 | |
|--------------------------------------|------------------|------------------|------------------|------------------|
| | Maturity date | RMB'000 | Maturity date | RMB'000 |
| Current | | | | |
| Bank loans: | | | | |
| Unsecured, repayable within one year | 2025 | 1,396,893 | 2024 | 1,095,644 |
| Secured, repayable within one year | 2025 | 1,563,200 | 2024 | 1,670,000 |
| Other borrowings: | | | | |
| Unsecured, repayable within one year | 2025 | 80,000 | 2024 | 275,000 |
| Secured, repayable within one year | 2025 | 622,000 | 2024 | 925,000 |
| | | <u>3,662,093</u> | | <u>3,965,644</u> |
| Long-term | | | | |
| Bank borrowings: | | | | |
| Secured, repayable after one year | 2026 | 72,800 | N/A | – |
| | | <u>3,734,893</u> | | <u>3,965,644</u> |

(iv) Key financial ratios

The table below sets out our current ratio, gearing ratio and net debt-to-equity ratio as at the dates indicated:

Key financial ratios

| Items | As at 31 December | | | Percentage of change |
|--------------------------|-------------------|-----------|------------|----------------------|
| | 2024 | 2023 | Change | |
| Current ratio | 0.99 | 0.98 | 0.01 | 1.02% |
| Gearing ratio | 98.31% | 99.30% | -0.99% | -0.99% |
| Net debt-to-equity ratio | 465.89% | 7,386.03% | -6,920.14% | -93.69% |

Current ratio is current assets divided by current liabilities as at the end of each financial period. Our current ratio as at 31 December 2024 was 0.99, representing an increase of 0.01 or 1.02% from 0.98 as at 31 December 2023. Such increase was primarily due to an increase in monetary capital.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

Gearing ratio is net debt divided by the sum of net debt and total equity as at the end of each financial period and multiplied by 100%. Net debt includes interest-bearing bank and other borrowings, lease liabilities, etc., less cash and cash equivalents. Our gearing ratio as at 31 December 2024 was 98.31%, representing a decrease of 0.99 percentage point or 0.99% from 99.30% as at 31 December 2023. Such decrease was primarily due to a decrease in net debt.

Net debt-to-equity ratio equals to net debt divided by total equity as at the end of the financial period and multiplied by 100%. Our net debt-to-equity ratio as at 31 December 2024 was 465.89%, representing a decrease of 6,920.14 percentage points or 93.69% from 7,386.03% as at 31 December 2023. Such decrease was mainly due to a decrease in net debt.

(v) Material acquisitions and disposals

For the year ended 31 December 2024, the Group had no material acquisitions and disposals.

(vi) Contingent liabilities

For the year ended 31 December 2024, the Group did not have any material contingent liabilities.

(vii) Foreign exchange rate risks

The Group's operating businesses are mainly located in the mainland China, and the majority of transactions are conducted in Renminbi ("RMB"). Most of the Group's assets and liabilities are denominated in Renminbi. The Group's exposure to foreign currency risk relates to the Group's bank deposits and other receivables denominated in United States Dollars and Hong Kong Dollars. The Group has not hedged the foreign exchange rate risk.

(viii) Restricted assets

As at 31 December 2024, except for the pledged deposits amounted to RMB2,135,073,000 and financial assets at fair value through profit or loss amounted to RMB204,466,000, there were no other restricted assets.

(ix) Material investments

The Group did not have any material investment during the year ended 31 December 2024.

(x) Employees, remunerations and training programmes for employees

For the year ended 31 December 2024, the Group had 2,733 employees (2023: 2,689). Salary costs and employees' benefit expenses of the Group amounted to approximately RMB305,531,000 for the year ended 31 December 2024. Remunerations for the Group's existing employees include salaries, performance-based bonus, social insurance, housing provident fund and other benefits.

In order to improve the overall quality of employees, the operation efficiency of the Group and the quality of the services, the Group has already held and will continue to hold various training programmes for employees, including training on professional quality, corporate culture, exchange of product and business information, and management skills for middle and senior management members. The trainings are carried out in various forms, mainly in three ways through online learning, seminars and conferences and on-site skill specific training programmes.

(xi) Future material investment

Except as disclosed in this annual report, as at the date of this annual report, the Group does not have any material investment plan in the near future.

(xii) Material events after the financial year ended 31 December 2024

As at the date of this annual report, the Group does not have any material events after the financial year ended 31 December 2024.

III. BUSINESS OUTLOOK FOR 2025

Year 2025 will be a pivotal year for Digital Telecom to deepen and solidify its core business foundation while accelerating innovation-driven transformation. Confronted with the dual challenges of economic volatility and intensifying industry competition, Digital Telecom will remain committed to deepening its presence in the 3C industry and cultivating new business growth momentums. By leveraging national subsidy policies as a key catalyst, we will capitalise on our nationwide channel network advantages, enhance the synergy between online and offline operations, continuously improve refined management practices, and thereby ensure the high-quality attainment of our annual objectives:

(i) Deepening channel synergy and consolidating the foundation of the core retail business

In terms of the offline retail business, on the basis of continuously advancing the implementation of mobile outlets management systems and private domain tools while optimising core outlets structures, we will focus on national subsidy policies as our core driver. This will comprehensively promote outlets participation in national subsidy-eligible model sales to achieve dual breakthroughs in business scale and profitability, effectively enhancing operational efficiency and increasing the proportion of profitable outlets. In terms of the online retail business, under the operational strategy of “securing authorisations, expanding channels, and increasing product categories”, we will continue to strengthen cooperation with platforms such as JD.com, Douyin and Kuaishou. Simultaneously, we will proactively explore regional subsidy resources and systematically expand authorisation for product categories enjoying national subsidy. In terms of the private domain development, by focusing on delivering value to users, supporting sales of products enjoying national subsidy at our outlets, and empowering management capabilities, we will build an operational service system to enhance sales conversion rates and repurchase rates, creating an integrated online-offline operational matrix.

(ii) Focusing on the core priorities to build a 1+N value ecosystem

Digital Telecom remains committed to its mobile phone business as the core while expanding opportunities across the entire industry chain. On the channel front, we will deepen collaborations with brands like Huawei, Honor, and Xiaomi, jointly develop marketing plans and establish a “full lifecycle management mechanism” for core products to secure actively premium policy support from manufacturers. Regarding the supply chain, we will fully cultivate and leverage our strengths in supply chains to overcome challenges in brand channel management and control, expand IoT product categories including PCs, smart home appliances, and AI hardware, and empower our subsidiaries in different business operations. For post-market mobile phone services, we will continue to optimise digital platforms to enhance recycling conversion rates, refine operations in value-added services like repair and insurance to foster user loyalty, and explore new revenue streams for the Group.

(iii) Responding to changes with constancy, and solidify and optimise the new energy business

In 2025, Digital Telecom will expand its scale, prioritize grid connection, and drive incremental growth in its household photovoltaic business which has developed steadily through its early pilot projects. The Group will actively respond to industry policy fluctuations, flexibly adjust partnership strategies, and collaborate with brand manufacturers to explore community projects and operation and maintenance opportunities while optimising project operation models. It will also expand its business footprint at the right time and enter the commercial and industrial photovoltaic market strategically to boost the profitability of the Group.

Regarding the photovoltaic supply chain business, Digital Telecom will leverage its professional expertise and channel resources to deepen cooperation with industry leaders, ensuring multi-channel and multi-dimensional development of its photovoltaic new energy business.

(iv) Continuously reducing costs and enhancing efficiency to solidify the foundation of refined management

In 2025, Digital Telecom will continue to comprehensively implement cost reduction and efficiency enhancement initiatives. On one front, we will, through optimising inventory management and other full-process control mechanisms across the supply chain, minimise inventory backlog and capital occupation, effectively control costs, and continuously improve internal operational efficiency. On another front, we will, through refining budget management, cost accounting, and performance allocation mechanisms, further strengthen the integration of business and finance, enhance financial management's support and monitoring capabilities for business operations while precisely improve resource allocation efficiency. At the same time, Digital Telecom remains committed to elevating refined management standards. We will persistently develop our risk management system to strictly control operational risks, continuously enhance digital system functionalities to empower operational management upgrades, and drive dual improvements in operational efficiency and effectiveness through a trinity model of "lean operations + smart decision-making + risk prevention and control". These concerted efforts will provide robust safeguards for achieving all corporate objectives set for 2025.

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

DIRECTORS

Executive Directors

Ms. Xu Jili, aged 53, joined the Company as a non-executive Director and chairwoman of the Company in June 2021. She was re-designated as an executive Director and president of the Company in August 2021. Ms. Xu has been the chairwoman of Zhuhai Huafa Group Finance Co., Ltd.* (珠海華發集團財務有限公司) (“**Huafa Finance Company**”) and Zhuhai Huafa Trade Holdings Ltd. (“**Huafa Trade**”) since March 2015. Since April 2015, she has been a director of Zhuhai Huafa Investment Holdings Group Co., Ltd. (“**Huafa Investment Holdings**”). From January 2017 to March 2020, she was the deputy general manager of Huafa Investment Holdings. From March 2020 to March 2023, she was the executive vice president of Huafa Investment Holdings. Ms. Xu has been a director of Zhuhai Huafa Properties Co., Ltd. (珠海華發實業股份有限公司) (a company listed on the Shanghai Stock Exchange, stock code: 600325) since March 2016. Since September 2016, she has been the general manager and a director of Zhuhai Huafa Multi-Business Development Co., Ltd. (珠海華發綜合發展有限公司) (“**Huafa Multi-Business Development**”), and since August 2024, she has served as the chairwoman of the board of directors for Huafa Multi-Business Development. Ms. Xu has been the chief financing officer of Zhuhai Huafa since March 2018, and has concurrently served as the deputy general manager since February 2023. She was a director of Johnson Cleaning Services Co., Ltd. (“**Johnson**”) from April 2017 to June 2022. She was a director of Hong Kong Johnson Holdings Co., Ltd. (a company listed on the Main Board of the Stock Exchange, stock code: 1955) (“**Johnson Holdings**”) from July 2018 to June 2022 and was re-designated as a non-executive director and chairwoman of the board of directors from January 2019 to June 2022. Ms. Xu has been a director of Johnson Investment Holding Co., Ltd. (“**Johnson Investment**”) from August 2018 to June 2022.

Ms. Xu Jili obtained a Bachelor’s degree in Economics from Nankai University in July 1993. She also obtained a Master’s degree in Management from South China Agricultural University in June 2006.

Ms. Xu Liping, aged 44, joined the Company in June 2021 as an executive Director. Ms. Xu was the deputy general manager of Huafa Trade from May 2017 to May 2018 and was re-designated as the general manager since May 2018. She has been the general manager of Zhuhai Chuanghua International Trade Co., Ltd. (珠海創華國際商貿有限公司) and Zhuhai Zhihua International Trading Co., Ltd. (珠海致華國際商貿有限公司), respectively, since June 2018, and concurrently served as an executive director from May 2020.

Ms. Xu Liping received a Bachelor’s degree in Law from Zhongnan University of Economics and Law in June 2004 and an EMBA degree from University of Macau in August 2024.

Mr. Liu Donghai, aged 59, joined the Company in June 2001 and was the chairman of the Board from December 2013 to June 2021 and the executive president of the Company from August 2021 to January 2025. He was appointed as the special advisor to the Company since January 2025.

Mr. Liu Donghai obtained a Master’s degree in Business Administration from China Europe International Business School in September 2003. He has been the vice president of the China Electronics Chamber of Commerce since December 2012.

* For identification purposes only

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT *(Continued)*

Non-executive Directors

Mr. Xie Hui, aged 44, is an intermediate economist. He joined the Company in September 2021 as a non-executive Director. Mr. Xie was the secretary of the board of directors and the manager of the strategic innovation and development department at Huafa Investment Holdings from July 2015 to July 2017 and from January 2014 to April 2019, respectively. He has been a director of Johnson since September 2015. He was the strategic director of Huafa Investment Holdings from July 2017 to March 2020. He has been the secretary of the board of directors of Zhuhai Huafa from June 2017 to February 2024. He has been a director and has been re-designated as a non-executive director of Johnson Holdings since July 2018 and January 2019, respectively, and has been subsequently serving as chairman of the board of directors of Johnson Holdings since June 2022. Mr. Xie has been a director of Johnson Investment since August 2018. Since April 2020, he has been the strategic operation director at Zhuhai Huafa. He has been a director of Zhuhai Urban Construction Group Co., Ltd. (珠海城市建設集團有限公司) since May 2020. From September 2020 to October 2021, Mr. Xie served as the deputy general manager of Zhuhai Huafa Group Science and Technology Research Institute Co., Ltd. (珠海華發集團科技研究院有限公司) (“**Huafa Research Institute**”) and served as the executive director and general manager of Huafa Research Institute since October 2021. From June 2022 to April 2023, he has served as director of Huafa Property Services Group Company Limited (a company previously listed on the Main Board of the Stock Exchange until 30 September 2024, stock code: 0982). Mr. Xie also obtained a professional qualification of intermediate level in finance issued by the Guangdong Provincial Human Resources and Social Security Department in February 2012.

Mr. Xie Hui received a Bachelor’s degree in Management from the University of Science and Technology of China in July 2003 a Master’s degree in Financial Markets and Intermediaries from Toulouse School of Economics (Université Toulouse 1 Sciences Sociales) in France in July 2009, and a Doctor’s degree in Business Administration from University of Macau in August 2024.

Mr. Jia Zhaojie, aged 47, joined the Company in September 2021 as a non-executive Director. Mr. Jia served as the manager of business department I and the assistant to general manager of Huafa Trade from July 2014 to May 2018, and has been the deputy general manager of Huafa Trade since May 2018. He has been an executive director and the general manager of Shanghai Zhaohua International Trade Co., Ltd. and Nantong Yaohua International Trade Co., Ltd. since October 2021.

Mr. Jia Zhaojie received a Bachelor’s degree in Management Science from Harbin Institute of Technology in July 2001 and an EMBA degree from University of Macau in August 2024.

Ms. Pan Anran, aged 37, is a senior purchasing specialist. She joined the Company in September 2021 as a non-executive Director. Ms. Pan served as the deputy manager of business department I and the deputy manager of business department III of Huafa Trade from April 2016 to December 2017. She has been the deputy manager, deputy chief officer and deputy general manager of the legal and risk control department of Huafa Trade from December 2017 to May 2022. She has been re-designated as the general manager of the risk management department since May 2022. She has served as the assistant to the general manager of Huafa Trade from February 2023 to March 2024, and has been re-designated as the deputy general manager of Huafa Trade since March 2024.

Ms. Pan Anran obtained a Bachelor’s degree in Literature from Central China Normal University in Hankou in June 2007.

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT (Continued)

Independent Non-executive Directors

Mr. Lv Tingjie, aged 69, has been an independent non-executive Director since November 2009, mainly responsible for attending the meetings of the Board, voting on the resolutions considered at the meetings of the Board, and overseeing the management of the Company. He has served as a professor, a doctoral tutor and the executive dean of School of Economics and Management of Beijing University of Posts and Telecommunications (北京郵電大學) since May 1997, June 1999 and September 2007, respectively. He has been the standing director of the International Telecommunications Society (國際電信協會) since June 2007, mainly responsible for coordinating the economic cooperation and academic exchanges in Asia and Greater China region, a member of the Expert Committee for Telecommunication Economy of the Ministry of Industry and Information Technology (工業和信息化部電信專家委員會) since 2004, mainly responsible for policy consultation, examination and appraisal work, and the vice chairman of the Teaching Steering Committee of Higher Education Institutions under the Ministry of Education (教育部電子商務教學指導委員會) since 2008, mainly responsible for revising education plans for e-commerce. Mr. Lv has served as independent non-executive director of China Communications Services Corporation Limited (a company listed on the Main Board of the Stock Exchange, stock code: 0552), since June 2015; independent non-executive director of China Satellite Communications Co., Ltd. (a company listed on the Shanghai Stock Exchange, stock code: 601698) from June 2017 to August 2023.

Mr. Lv Tingjie obtained a doctoral degree in Systems Engineering from Kyoto University in November 1997, a Master's degree in Management Engineering and a Bachelor's degree in Radio Engineering from Beijing University of Posts and Telecommunications in April 1985 and July 1982, respectively. Mr. Lv was conferred the teaching certificate for institutions of higher learning by the Ministry of Education in July 1997.

Mr. Lv Pingbo, whose pseudonym is Shui Pi, aged 60, is a well-known financial columnist and has been an independent non-executive Director since June 2019, mainly responsible for attending the meetings of the Board, voting on the resolutions considered at the meetings of the Board, and overseeing the management of the Company. He was the director of the editorial department and deputy editor-in-chief of the China Business Times from July 1989 to March 2007. From April 2007 to September 2020, Mr. Lv served as the chief editor and the president of Huaxia Shibao. Since April 2007, he has been serving as a managing director of Beijing Xin Cai Huaxia Media & Advertising Co., Ltd. (formerly known as Beijing Huaxia Shibao Media Ad Co., Ltd.).

Mr. Lv Pingbo received a Bachelor's degree in Journalism from Fudan University in July 1986 and a Master's degree in Journalism from the Graduate School of Chinese Academy of Social Sciences in June 1989.

Mr. Cai Chun Fai, aged 43, has been an independent non-executive Director since June 2021. Mr. Cai has over 15 years' experience in auditing, accounting and financial management and is now a director of CCT & Partners CPA Limited. Mr. Cai served as the company secretary of China Fortune Financial Group Ltd. (a company listed on Main Board of the Stock Exchange, stock code: 290) from February 2012 to April 2014. He was the chief operation officer and chief compliance officer of Enriched Goldenroad (H.K.) Credit Limited and Well Link Securities Limited from April 2014 to September 2018. Mr. Cai has been an independent non-executive director of Royal Catering Group Holdings Co., Ltd. (a company listed on GEM of the Stock Exchange, stock code: 8300) from July 2016 to November 2023. He served as an independent non-executive director of Inno-Tech Holdings Limited (a company previously listed on GEM of the Stock Exchange until 12 July 2021, stock code: 8202) and Ocean Star Technology Group Limited (formerly known as My Heart Bodibra Group Limited, a company listed on GEM of the Stock Exchange, stock code: 8297) from 2 February 2018 to 14 February 2018 and February 2018 to April 2021, respectively. He has been an executive director and secretary of Zhaobangji Properties Holdings Limited (a company listed on Main Board of the Stock Exchange, stock code: 1660) from March 2019 to June 2022.

Mr. Cai Chun Fai holds a degree of Bachelor of Arts in Accountancy from The Hong Kong Polytechnic University in 2003. He is a member of The Hong Kong Institute of Certified Public Accountants.

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT *(Continued)*

BOARD OF SUPERVISORS

The board (the “**Board of Supervisors**”) of supervisors (the “**Supervisor(s)**”) of the Company consists of three members, including an employee Supervisor. According to the articles of association of the Company (the “**Articles of Association**”), Supervisors are all elected by the Shareholders, except for the employee Supervisor. The Supervisors will serve for a term of three years, and are eligible for re-election upon expiry of their terms. The terms of reference of the Board of Supervisors include, but not limited to, reviewing and verifying the financial reports, business reports and profit distribution proposals prepared by the Board, and if in doubt, engaging certified public accountants and auditors to review the financial information of the Company; monitoring the financial activities of the Company; supervising the performance of the Directors and the senior management of the Company and monitoring whether they have violated the laws, regulations and the Articles of Association in performance of their duties; requiring the Directors and the senior management of the Company to correct their behaviours which are harmful to the interests of the Company; and exercising other powers granted to them by the Articles of Association.

The table below provides certain information in respect of the Supervisors.

| Name | Age | Position | Date of Appointment | Date of Joining the Group |
|--------------|-----|--------------------------------------|---------------------|---------------------------|
| Gao Zhiqiang | 52 | Chairman of the Board of Supervisors | 22 August 2022 | August 2022 |
| Liu Zhenlong | 33 | Employee Supervisor | 22 May 2020 | July 2016 |
| Li Wanlin | 62 | Supervisor | 20 May 2014 | May 2014 |

SUPERVISORS

Mr. Gao Zhiqiang, aged 52, joined the Group in August 2022 and has been a Supervisor since then. Since 2014, he has joined Huafa Trade and has served in various positions, including the responsible person of the audit department from July 2014 to April 2016, the deputy manager of the audit department from April 2016 to April 2017 and the general manager of the audit department since April 2017.

Mr. Gao Zhiqiang obtained a Bachelor’s degree in Economics with specialty in international trade from Sun Yat-sen University in June 1995.

Mr. Liu Zhenlong, aged 33, joined the Group in July 2016. He has been an employee Supervisor and the chairman of the Board of Supervisors since May 2020 and resigned as the chairman of the Board of Supervisors in June 2021. He joined the Group in July 2016 and had served successively as an assistant to the chairman of the Board, the general manager of new retail business segment, the deputy general manager of the omni-channel operation centre of the Company and other positions and concurrently served as the general manager of Wenzhou Dphone Electronic Communication Technology Co., Ltd.* (溫州迪信通電子電信技術有限公司), a wholly-owned subsidiary of the Company, from April 2024 to March 2025. He has served as the general manager of offline operation centre from December 2022 to July 2024, mainly responsible for sales management, outlet management, operator business and value-added business as well as new retail operation and has been re-designated as the general manager of Beijing D-phone Electronic Communication Technology Co., Ltd.* (北京迪信通電子通信技術有限公司) (“**Beijing Company**”), a wholly-owned subsidiary of the Company, since July 2024, and is fully responsible for the day-to-day operation and management of Beijing Company.

Mr. Liu Zhenlong obtained a Master’s degree in Electronic Information and Communication Engineering from department of electronic engineering of Tsinghua University in July 2016.

* For identification purposes only

DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT *(Continued)*

Mr. Li Wanlin, aged 62, joined the Group in May 2014 and has been a Supervisor since then. Mr. Li has been the general manager of Beijing Eversino Technology Ltd. since 2007. Since 2009, he has successively served as a professor at National Mobile Communications Research Laboratory and School of Information of North China University of Technology. From 1991 to 2007, Mr. Li held multiple positions in Siemens AG and Siemens, including senior vice president and chief technology officer of the group. Mr. Li is primarily responsible for reviewing and providing written comments on the regular reports of the Company, reviewing financial statements of the Company and supervising behaviours of the Directors and senior management of the Company in performing their duties for the Company.

Mr. Li Wanlin obtained his Ph.D. degree in Information Science from University of Karlsruhe in Germany in 1991.

SENIOR MANAGEMENT

The table below sets out certain information relating to our senior management members:

| Name | Age | Position | Date of Appointment | Date of Joining the Group |
|-----------------|-----|--|---------------------|---------------------------|
| Xu Jili | 53 | President | 10 August 2021 | June 2021 |
| Liu Liang | 45 | Executive president | 24 January 2025 | March 2022 |
| Su Fengjuan | 41 | Chief financial officer | 7 November 2016 | February 2009 |
| Huang Mingqiang | 40 | Joint company secretary and Board secretary | 1 August 2022 | March 2022 |

Ms. Xu Jili, aged 53, joined the Company as a non-executive Director and chairwoman of the Company in June 2021. She was re-designated as an executive Director and president of the Company in August 2021. As the president, she is primarily responsible for the overall business development planning and operation management of the Group. For the biography of Ms. Xu Jili, please refer to the section headed “Directors, Supervisors and Senior Management – Directors – Executive Directors”.

Mr. Liu Liang, aged 45, joined the Group in March 2022 and was the general executive vice president of the Company from March 2022 to January 2025. He is mainly responsible for assisting the president of the Company in the implementation of specific operation management of the Group. He has been appointed as an executive president of the Company since January 2025. Since February 2022, Mr. Liu has served as an operation management expert at the Strategic Operation and Science and Innovation Management Center of Zhuhai Huafa, a controlling Shareholder. From February 2001 to February 2022, Mr. Liu Liang served in various management positions at Telling Telecommunication Holding Co., Ltd.* (天音通信控股股份有限公司) (a company listed on the Shenzhen Stock Exchange, stock code: 000829).

Mr. Liu Liang obtained a Bachelor’s degree in Human Resources Management from Beijing Jiaotong University in June 2017.

Ms. Su Fengjuan, aged 41, a Chinese certified public accountant, joined the Group in February 2009, has successively served as the head of financial management department, the assistant to chief financial officer and other positions of the Company, and has been the chief financial officer of the Group since November 2016. Ms. Su is primarily responsible for the Group’s corporate financial planning and co-ordination of financial resources, risk management, accounting and financial management, etc.

Ms. Su Fengjuan obtained a Master’s degree in Business Administration of Senior Executive from Renmin University of China in December 2021.

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DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT *(Continued)*

Mr. Huang Mingqiang, aged 40, joined the Company in March 2022 as a general manager of the securities and affairs department, and has concurrently served as the Board secretary and the joint company secretary of the Company since 1 August 2022. Mr. Huang has about 16 years of managerial experience in listed companies and conglomerates. Mr. Huang joined Zhuhai Huafa, a controlling Shareholder, in April 2016 and is currently the general manager of the overseas capital operations department of the capital management center of Zhuhai Huafa. Mr. Huang also holds various positions in the subsidiaries of Zhuhai Huafa.

Mr. Huang Mingqiang obtained a Master's degree in Finance from Jiangxi University of Finance and Economics in January 2009.

BOARD OF DIRECTORS' REPORT

The Board is pleased to present the Group's annual report together with the audited financial statements for the year ended 31 December 2024 (the “**Reporting Period**”).

PRINCIPAL ACTIVITIES

The principal activities of the Company are to engage in the retail sales of mobile telecommunications devices and accessories and the provision of related services. Analysis of the principal activities of the Group is set out in note 1 to the financial statements from pages 102 to 105 of this annual report.

RESULTS

The financial results of the Group for the year ended 31 December 2024 are set out in the financial statements from pages 94 to 101 of this annual report.

BUSINESS REVIEW

Operating Results and Financial Position

For the year ended 31 December 2024, the Group sold 4,340,000 mobile handsets, representing an increase of 502,000 sets or 13.08% as compared with 3,838,000 sets for the same period of last year. Operating revenue for the year of 2024 amounted to RMB18,016,358,000, representing an increase of RMB870,366,000 or 5.08% from RMB17,145,992,000 for the same period of last year. Net loss for the year of 2024 amounted to RMB1,406,214,000, representing an increase of RMB740,189,000 or 111.14% from the net loss of RMB666,025,000 for the same period of last year.

For a detailed analysis on the Group's operating results and financial position, important events affecting the Group that have occurred since the end of the Reporting Period, and the discussion on the Group's future business development and business outlook, please refer to the “Management Discussion and Analysis” set out from pages 8 to 18 of this annual report. These discussions form part of this Board of Directors' Report.

MAJOR RISK FACTORS AND UNCERTAINTY

(I) Risk of Failure to Renew the Leases for Our Leased Properties before the Expiry of the Leases and Increase in Rental

Most of the Group's retail outlets are leased properties, and the Group may face the risks of failure to renew the leases before the expiry of the leases or the lease being renewed at a higher rent, which may affect the overall operating results of the Group.

Solutions: On the one hand, we may build long-term relationships with the lessors of the properties by word-of-mouth brand recognition to maintain sound reputation. On the other hand, the Company keeps implementing its operation strategy of more visible presence in business districts, finding suitable premises to open outlets in various locations in prime business districts and at the same time identifying any other suitable properties in surrounding areas so that we are able to find a replacement property in time in case of failure in renewal of the lease of an outlet or increase in rental to avoid affecting the overall operating results of the Group.

BOARD OF DIRECTORS' REPORT *(Continued)*

(II) Risk of Liquidity

Although the inventory and trade receivables help the Company maintain continuous and stable operation, they reduce part of the Company's daily working capital, which brings considerable pressures on the Group's cash flow.

Solutions: The Company has been implementing a management system for the Group's capital pool. The revenues of the Group's subsidiaries will be collected on a real-time basis, which allows the management of the Group to timely understand the operation of the Group and adjust the operation strategies based on the actual circumstance.

FUTURE PROSPECT

For the Group's future development and business outlook, please refer to the section headed "Management Discussion and Analysis" set out from pages 17 to 18 of this annual report.

EMPLOYEES, ENVIRONMENTAL POLICIES AND PERFORMANCE AND COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

A discussion of compliance with relevant laws and regulations that have a material impact on the Group is set out in the "Corporate Governance Report" in this annual report, and a discussion of the Group's environmental policies and relationships with employees, customers and suppliers (key stakeholders) is set out in the Company's environmental, social and governance report for the year 2024.

FINAL DIVIDEND

The Board does not recommend the payment of any final dividend for the year ended 31 December 2024.

DIVIDEND POLICY

The Company has adopted a dividend policy as follows:

1. Ways of dividend distribution:

The Company may use cash, shares of the Company (the "Share(s)") or a combination of both to distribute dividend.

BOARD OF DIRECTORS' REPORT *(Continued)*

2. Currency denominated for dividend:

Ordinary dividend shall be denominated and declared in RMB. Dividend of domestic shares of the Company (the “**Domestic Share(s)**”) shall be made in RMB. Dividend or other distributions of overseas listed foreign shares shall be made in the currency of the listing place of such foreign shares (in case of having more than one listing place, it will be made in the currency of the primary listing place determined by the Board). Dividend of non-listed foreign shares shall be made in HK\$.

For the dividend made in foreign currency, the applicable exchange rate would be the medium price of average RMB exchange rate with regard to foreign exchange quoted by the People's Bank of China five trading days preceding the declaration of dividend and other distribution.

3. Ratification procedures for the dividend distribution plan:

The dividend distribution plan of the Company is formulated by the Board and subject to the consideration and approval by the general meeting.

After the Board's consideration of the financial position of the Group and in accordance with the relevant requirements of laws and regulations, an ordinary resolution may be proposed by the Board at the general meeting to authorise the Board to distribute and pay dividend.

4. The Company pays dividends out of distributable profits, which are equal to the balance of profit after tax after withdrawal of the below items by sequence:

- 1) loss recovery;
- 2) withdrawal of statutory reserve funds; and
- 3) any withdrawal of reserve funds after the approval by the general meeting.

5. The Board will review the dividend policy of the Company from time to time based on several factors below to determine whether to declare and pay dividend. Those factors include: operating results, cash flow, financial position, Shareholders' interests, overall business conditions and strategies, capital requirement, cash dividend paid to the Company by the subsidiaries, and other factors as the Board may deem relevant.

During the Reporting Period, the Board has reviewed the dividend policy of the Company and considers it effective.

FINANCIAL SUMMARY

A summary of the Group's results, assets and liabilities for the last five financial years are is out on page 5 of this annual report. This summary does not form part of the audited consolidated financial statements.

BOARD OF DIRECTORS' REPORT *(Continued)*

MAJOR CUSTOMERS AND SUPPLIERS

Major Customers

For the year 2024, the Group's transaction volume with its five largest customers accounted for 21.03% of the Group's operating revenue for the year ended 31 December 2024. The Group's transaction volume with its single largest customer accounted for 5.09% of the Group's operating revenue for the year 2024.

Major Suppliers

For the year 2024, the Group's transaction volume with its five largest suppliers accounted for 22.32% of the Group's operating costs for the year ended 31 December 2024. The Group's transaction volume with its single largest supplier accounted for 5.71% of the Group's operating costs for the year 2024.

During the year, to the knowledge of the Directors, none of the Directors, Supervisors, any of their close associates or substantial Shareholders (who to the knowledge of the Directors are interested in more than 5% of the Company's share capital) had any interest in the Group's five largest suppliers or customers.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group for the year are set out in note 15 to the financial statements from pages 145 to 146 of this annual report.

SHARE CAPITAL

For the year ended 31 December 2024, the total issued share capital of the Company was 886,460,400 Shares.

Details of movements in the share capital of the Company are set out in note 31 to the financial statements on pages 162 to 163 of this annual report.

RESERVES

Details of changes in the reserves of the Group for the year are set out in the consolidated statement of changes in equity from pages 98 to 99 of this annual report.

DISTRIBUTABLE RESERVES

As at 31 December 2024, the Company's reserves available for distribution, calculated in accordance with the provisions of the Company Law of the People's Republic of China (the "**Company Law**"), amounted to approximately RMB-3,223,779,000 (as at 31 December 2023: approximately RMB-1,849,637,000).

BANK LOANS AND OTHER BORROWINGS

Particulars of bank loans and other borrowings of the Group as at 31 December 2024 are set out in note 30 to the financial statements on page 162 of this annual report.

BOARD OF DIRECTORS' REPORT *(Continued)*

DIRECTORS AND SUPERVISORS

The Directors and Supervisors during the year ended 31 December 2024 and up to the date of this annual report are as follows:

Executive Directors

Ms. Xu Jili (*Chairwoman*)
Ms. Xu Liping
Mr. Liu Donghai

Non-executive Directors

Mr. Xie Hui
Mr. Jia Zhaojie
Ms. Pan Anran

Independent Non-executive Directors

Mr. Lv Tingjie
Mr. Lv Pingbo
Mr. Cai Chun Fai

Supervisors

Mr. Gao Zhiqiang (*Chairman*)
Mr. Li Wanlin
Mr. Liu Zhenlong

BIOGRAPHIES OF THE DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Biographical details of the Directors, Supervisors and senior management of the Company are set out in “Directors, Supervisors and Senior Management” from pages 19 to 24 of this annual report.

BOARD OF DIRECTORS' REPORT *(Continued)*

CONFIRMATION OF INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

Each of the independent non-executive Directors has made a confirmation on independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on the Stock Exchange (the “**Listing Rules**”). The Company considers all of the independent non-executive Directors to be independent during the year ended 31 December 2024 in accordance with Rule 3.13 of the Listing Rules.

DIRECTORS' AND SUPERVISORS' SERVICE CONTRACTS

The members of the fifth session of the Board of Directors, namely Ms. Xu Jili, Ms. Xu Liping, Mr. Liu Donghai, Mr. Xie Hui, Mr. Jia Zhaojie, Ms. Pan Anran, Mr. Lv Tingjie, Mr. Lv Pingbo and Mr. Cai Chun Fai entered into service agreements with the Company on 19 May 2023, respectively, with a fixed term of three years commencing from 19 May 2023 until the expiry of the fifth session of the Board of Directors. The service agreements entered into between the Company and each of the Directors are subject to renewal in accordance with the Articles of Association and applicable laws, rules and regulations or early termination in accordance with their respective terms.

The members of the fifth session of the Board of Supervisors, namely Mr. Gao Zhiqiang, Mr. Li Wanlin and Mr. Liu Zhenlong entered into service agreements with the Company on 19 May 2023, respectively, with a fixed term of three years commencing from 19 May 2023 until the expiry of the fifth session of the Board of Supervisors. The service agreements entered into between the Company and each of the Supervisors are subject to renewal in accordance with the Articles of Association and applicable laws, rules and regulations or early termination in accordance with their respective terms.

Save as disclosed above, none of the Directors and Supervisors has a service contract with the Group which is not determinable by the Company within one year without the payment of compensation (other than statutory compensation).

DIRECTORS' AND SUPERVISORS' INTERESTS IN MATERIAL TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

During the Reporting Period, save as disclosed in this annual report, no Directors, Supervisors or connected entities with such Directors or Supervisors directly or indirectly had any material interests in any transactions, arrangements or contracts of significance in relation to the Group's business, to which the Company, any of its subsidiaries or fellow subsidiaries was a party.

BOARD OF DIRECTORS' REPORT *(Continued)*

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or subsisted during the Reporting Period.

EMOLUMENT POLICY

The remuneration and assessment committee of the Company (the “**Remuneration and Assessment Committee**”) was set up for formulating the Group’s emolument policy and structure of the Directors and senior management, having regard to the Group’s operating results, individual performance of the Directors and senior management and comparable market practices.

REMUNERATION OF DIRECTORS, SUPERVISORS AND FIVE HIGHEST PAID INDIVIDUALS

Details of the remuneration of the Directors, Supervisors and five highest paid individuals are set out in notes 10 and 11 to the financial statements on pages 139 to 142 of this annual report.

RETIREMENT AND EMPLOYEE BENEFITS SCHEME

Details of the retirement and employee benefits scheme of the Company are set out in note 4 to the financial statements on page 127 of this annual report.

CHANGES TO INFORMATION IN RESPECT OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Save as disclosed in this annual report, there was no change in any information relating to any Directors, Supervisors and senior management of the Company which were required to be disclosed in accordance with paragraphs (a) to (e) and (g) of Rule 13.51(2) of the Listing Rules during the Reporting Period.

BOARD OF DIRECTORS' REPORT (Continued)

DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY OF ITS ASSOCIATED CORPORATIONS

As at 31 December 2024, the interests and short positions of the Directors, Supervisors and chief executive of the Company (the “**Chief Executive(s)**”) in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “**SFO**”)) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including those interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be entered in the register to be kept by the Company pursuant to Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules were as follows:

Interests in the Company:

| Name of Director | Type of Shares | Nature of interests | Number of Shares/ underlying Shares held (long position/ short position/ lending pool) | Percentage of the relevant class of share capital (%) (Note 1) | Percentage of the total share capital (%) (Note 1) |
|----------------------|-----------------|------------------------------------|--|--|---|
| Liu Donghai (Note 2) | Domestic Shares | Interest of controlled corporation | 168,362,098 (long position) | 49.86 | 18.99 |
| | | Person acting in concert | 169,337,902 (long position) | 50.14 | 19.10 |

Notes:

- The percentage is calculated with the total number of 886,460,400 Shares in issue as at 31 December 2024, comprising 337,700,000 Domestic Shares and 548,760,400 H shares of the Company (the “**H Share(s)**”).
- As at 31 December 2024, Digital Science & Technology Group Limited (“**Digital Science & Technology**”) directly held 168,362,098 Domestic Shares, and Liu Donghai, Liu Songshan, Liu Hua, Liu Wencui, Liu Yongmei and Liu Wenli (collectively, the “**Liu Family**”) jointly held the entire equity interest in Digital Science & Technology. Accordingly, pursuant to the SFO, the Liu Family were deemed to be interested in 168,362,098 Domestic Shares held by Digital Science & Technology.

In addition, Beijing Di Er Tong Consulting Company Limited (“**Di Er Tong**”) and Digital Science & Technology, together with the Liu Family, entered into an acting-in-concert agreement (the “**Original Concert Party Agreement**”) with Zhuhai Huafa Technology Industry Group Co., Ltd. (“**Huafa Technology Industry Group**”, formerly known as Zhuhai Huafa Industrial Investment Holding Co., Ltd.) on 29 January 2021. The term of the Original Concert Party Agreement expired on 7 April 2024. On 8 April 2024, Huafa Technology Industry Group, Digital Science & Technology and Liu Donghai entered into a three-year acting-in-concert agreement (the “**New Concert Party Agreement**”), pursuant to which Digital Science & Technology and Liu Donghai agreed to continue to take concerted action with and act in accordance with the will of Huafa Technology Industry Group in relation to any Shares that Digital Science & Technology and/or Liu Donghai held directly or indirectly, for certain matters of the Company. In addition, Digital Science & Technology will continue to entrust the voting rights in respect of its 168,362,098 Domestic Shares in the Company held by Digital Science & Technology to Huafa Technology Industry Group during the term of the New Concert Party Agreement. The New Concert Party Agreement became effective on 8 April 2024, and Di Er Tong, Liu Songshan, Liu Hua, Liu Wencui, Liu Yongmei and Liu Wenli ceased to be parties acting in concert under the New Concert Party Agreement. Accordingly, pursuant to the SFO, Liu Donghai was deemed to be interested in 169,337,902 Domestic Shares held by Huafa Technology Industry Group.

BOARD OF DIRECTORS' REPORT *(Continued)*

Save as disclosed above, as at 31 December 2024, none of the Directors, Supervisors and Chief Executive had any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including those interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required to be entered in the register required to be kept by the Company pursuant to Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

DIRECTORS' AND SUPERVISORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in this annual report, at no time during the Reporting Period was the Company or its subsidiaries a party to any arrangement that would enable the Directors or the Supervisors to acquire benefits by means of acquisition of any Shares or debentures in the Company or any other body corporate, and none of the Directors or the Supervisors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2024, to the knowledge of the Directors, the following persons (other than the Directors, Supervisors and Chief Executive) had interests and short positions in the Shares or underlying Shares which fell to be noticed to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO and were recorded in the register to be kept by the Company pursuant to Section 336 of the SFO:

| Name of Shareholder | Type of Shares | Nature of interests | Number of Shares/ underlying Shares held (long position/ short position/ lending pool) | Percentage of the relevant class of share capital (%) (Note 1) | Percentage of the total share capital (%) (Note 1) |
|-----------------------|-----------------|------------------------------------|--|---|---|
| Liu Yongmei (Note 2) | Domestic Shares | Interest of controlled corporation | 168,362,098 (long position) | 49.86 | 18.99 |
| | | Person acting in concert | 169,337,902 (long position) | 50.14 | 19.10 |
| Liu Hua (Note 2) | Domestic Shares | Interest of controlled corporation | 168,362,098 (long position) | 49.86 | 18.99 |
| | | Person acting in concert | 169,337,902 (long position) | 50.14 | 19.10 |
| Liu Wenli (Note 2) | Domestic Shares | Interest of controlled corporation | 168,362,098 (long position) | 49.86 | 18.99 |
| | | Person acting in concert | 169,337,902 (long position) | 50.14 | 19.10 |
| Liu Wencui (Note 2) | Domestic Shares | Interest of controlled corporation | 168,362,098 (long position) | 49.86 | 18.99 |
| | | Person acting in concert | 169,337,902 (long position) | 50.14 | 19.10 |
| Liu Songshan (Note 2) | Domestic Shares | Person acting in concert | 337,700,000 (long position) | 100.00 | 38.09 |

BOARD OF DIRECTORS' REPORT (Continued)

| Name of Shareholder | Type of Shares | Nature of interests | Number of Shares/ underlying Shares held (long position/ short position/ lending pool) | Percentage of the relevant class of share capital (%) (Note 1) | Percentage of the total share capital (%) (Note 1) |
|--|-----------------|--|--|---|---|
| Di Er Tong (Note 2) | Domestic Shares | Person acting in concert | 337,700,000 (long position) | 100.00 | 38.09 |
| Digital Science & Technology (Note 2) | Domestic Shares | Beneficial owner Person acting in concert | 168,362,098 (long position) 169,337,902 (long position) | 49.86 50.14 | 18.99 19.10 |
| Huafa Technology Industry Group (Note 3) | Domestic Shares | Beneficial owner Person acting in concert | 169,337,902 (long position) 168,362,098 (long position) | 50.14 49.86 | 19.10 18.99 |
| Zhuhai Huafa (Notes 3 and 4) | Domestic Shares | Interest of controlled corporation | 337,700,000 (long position) | 100.00 | 38.09 |
| | H Shares | Interest of controlled corporation | 327,057,912 (long position) | 59.60 | 36.90 |
| Hong Kong Huafa Investment Holdings Limited ("Hong Kong Huafa") (Note 4) | H Shares | Interest of controlled corporation | 327,057,912 (long position) | 59.60 | 36.90 |
| Dixintong Holdings Company Limited ("Dixintong Holdings") (Note 4) | H Shares | Beneficial owner | 327,057,912 (long position) | 59.60 | 36.90 |
| Dawn Galaxy International Limited (Note 5) | H Shares | Beneficial owner | 42,000,000 (long position) | 7.65 | 4.74 |
| YBN Investments Limited (Note 6) | H Shares | Beneficial owner | 77,000,000 (long position) | 14.03 | 8.69 |
| YBN International Holdings Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| YBN Holdings Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| Taihe Dali Investment Hongkong Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| Wang Wei (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| CITIC International Assets Management Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| CITIC International Financial Holdings Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |

BOARD OF DIRECTORS' REPORT *(Continued)*

| Name of Shareholder | Type of Shares | Nature of interests | Number of Shares/ underlying Shares held (long position/ short position/ lending pool) | Percentage of the relevant class of share capital (%) (Note 1) | Percentage of the total share capital (%) (Note 1) |
|---|----------------|------------------------------------|--|---|---|
| China CITIC Bank Corporation Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| CITIC Limited (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| CITIC Group Corporation (Note 6) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| Unicorn Link Group Limited (Note 7) | H Shares | Beneficial owner | 77,000,000 (long position) | 14.03 | 8.69 |
| Xi Yue Cultural Industry Investment Fund L.P. ("Xi Yue Fund L.P.") (Note 7) | H Shares | Beneficial owner | 77,000,000 (long position) | 14.03 | 8.69 |
| Glorious Maple Limited (Note 7) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| Yeung Wan Yiu (Note 7) | H Shares | Interest of controlled corporation | 77,000,000 (long position) | 14.03 | 8.69 |
| Vital Vision Limited (Note 7) | H Shares | Beneficial owner | 77,000,000 (long position) | 14.03 | 8.69 |

Notes:

- The percentage is calculated with the total number of 886,460,400 Shares in issue as at 31 December 2024, comprising 337,700,000 Domestic Shares and 548,760,400 H Shares.
- As at 31 December 2024, Digital Science & Technology directly held 168,362,098 Domestic Shares, and the Liu Family jointly held the entire equity interest in Digital Science & Technology. Accordingly, pursuant to the SFO, the Liu Family are deemed to be interested in 168,362,098 Domestic Shares held by Digital Science & Technology. In addition, Huafa Technology Industry Group, Digital Science & Technology and Liu Donghai entered into the New Concert Party Agreement. Accordingly, pursuant to the SFO, (i) Liu Donghai is deemed to be interested in 168,362,098 Domestic Shares held by Digital Science & Technology and 169,337,902 Domestic Shares held by Huafa Technology Industry Group; and (ii) each of Liu Songshan, Liu Hua, Liu Wencui, Liu Yongmei and Liu Wenli was deemed to be interested in 337,700,000 Domestic Shares held by Digital Science & Technology.

Given that the original concert party agreement has been expired on 7 April 2024, each of Di Er Tong, Liu Songshan, Liu Hua, Liu Wencui, Liu Yongmei and Liu Wenli was no longer a concert party under the New Concert Party Agreement, and Di Er Tong ceased to have a notifiable interest pursuant to Divisions 2 and 3 of Part XV of the SFO as Di Er Tong ceased to be a member of a concert party group under the New Concert Party Agreement. However, as there was no notification by Di Er Tong to cease to have a notifiable interest pursuant to Divisions 2 and 3 of Part XV of the SFO after the relevant event and as recorded in the register to be kept by the Company pursuant to Section 336 of the SFO, Di Er Tong remained registered as a substantial Shareholder as at 31 December 2024.

BOARD OF DIRECTORS' REPORT (Continued)

3. *Huafa Technology Industry Group directly held 169,337,902 Domestic Shares. In addition, Huafa Technology Industry Group entered into a New Concert Party Agreement with Digital Science & Technology and Liu Donghai on 8 April 2024. Accordingly, pursuant to the SFO, Huafa Technology Industry Group is deemed to be interested in 168,362,098 Domestic Shares held by Digital Science & Technology, Zhuhai Huafa directly holds 93.06% equity interests in Huafa Technology Industry Group. Accordingly, pursuant to the SFO, Zhuhai Huafa is deemed to be interested in 337,700,000 Domestic Shares held by Huafa Technology Industry Group.*
4. *On 27 December 2024, due to the need for internal restructuring, Hong Kong Huafa transferred its 327,057,912 H Shares to Dixintong Holdings. Dixintong Holdings directly held a total of 327,057,912 H Shares, Hong Kong Huafa held 100% equity interest in Dixintong Holdings, while Zhuhai Huafa directly held 100% equity interest in Hong Kong Huafa. Accordingly, pursuant to the SFO, as at 31 December 2024, both Hong Kong Huafa and Zhuhai Huafa were deemed to be interested in the 327,057,912 H Shares held by Dixintong Holdings.*
5. *To the best of the Directors' knowledge after due enquiry, following the closing of the mandatory conditional offer for H Shares on 3 June 2021, Dawn Galaxy International Limited was no longer a substantial Shareholder as it had made a valid acceptance for the offer. However, as there was no notification to cease to have a notifiable interest pursuant to Divisions 2 and 3 of Part XV of the SFO after the relevant event and as recorded in the register to be kept by the Company pursuant to Section 336 of the SFO, Dawn Galaxy International Limited remained registered as a substantial Shareholder as at 31 December 2024.*
6. *To the best of the Directors' knowledge after due enquiry, as at 31 December 2024, YBN Investments Limited directly held 77,000,000 H Shares. YBN Investments Limited was wholly owned by YBN International Holdings Limited, which was in turn owned as to 70.00% by YBN Holdings Limited. Accordingly, pursuant to the SFO, each of YBN International Holdings Limited and YBN Holdings Limited was deemed to be interested in 77,000,000 H Shares held by YBN Investments Limited.*

YBN Holdings Limited was directly owned as to approximately 46.75% by CITIC International Assets Management Limited, which was in turn directly owned as to 46.00% by CITIC International Financial Holdings Limited. CITIC International Financial Holdings Limited was a direct wholly-owned subsidiary of China CITIC Bank Corporation Limited, which was in turn directly owned as to approximately 65.87% by CITIC Financial Holdings Co., Ltd. CITIC Financial Holdings Co., Ltd. was indirectly and wholly owned by CITIC Limited through its wholly-owned subsidiary, CITIC Corporation Limited. CITIC Corporation Limited was directly owned as to approximately 25.60% and 27.52% by CITIC Glory Limited and CITIC Polaris Limited, respectively, both of which were the wholly-owned subsidiaries of CITIC Group Corporation. Accordingly, pursuant to the SFO, each of CITIC International Assets Management Limited, CITIC International Financial Holdings Limited, China CITIC Bank Corporation Limited, CITIC Financial Holdings Co., Ltd., CITIC Corporation Limited, CITIC Limited and CITIC Group Corporation was deemed to be interested in 77,000,000 H Shares held by YBN Investments Limited.

In addition, YBN Holdings Limited was also directly owned as to approximately 38.25% by Taihe Dali Investment Hongkong Limited, which was in turn directly owned as to approximately 55.60% by Wang Wei. Accordingly, pursuant to the SFO, each of Taihe Dali Investment Hongkong Limited and Wang Wei was deemed to be interested in 77,000,000 H Shares held by YBN Investments Limited.

7. *To the best of the Directors' knowledge after due enquiry, as at 31 December 2024, Unicorn Link Group Limited directly held 77,000,000 H Shares, and Xi Yue Fund L.P. wholly owns Unicorn Link Group Limited. The limited partner of Xi Yue Fund L.P. is United Wealth Ventures Limited, which is wholly owned by Glorious Maple Limited, which is owned as to 70.00% by Yeung Wan Yiu. The general partner of Xi Yue Fund L.P. is Vital Vision Limited. Accordingly, pursuant to the SFO, Xi Yue Fund L.P., Glorious Maple Limited and Vital Vision Limited are deemed to be interested in 77,000,000 H Shares held by Unicorn Link Group Limited.*

Save as disclosed above, as at 31 December 2024, there was no other person (other than the Directors, Supervisors and Chief Executive) to the Directors' knowledge who had any interests or short positions in the shares or underlying Shares which fell to be noticed to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO or which have been recorded in the register to be kept by the Company pursuant to Section 336 of the SFO.

BOARD OF DIRECTORS' REPORT *(Continued)*

PLEDGE OF SHARES BY CONTROLLING SHAREHOLDER

On 28 January 2021, Digital Science & Technology pledged 63,270,000 Domestic Shares (representing approximately 8.60% of the total issued Shares as at 31 December 2020) to Beijing Jingdixin Technology Co., Ltd (“**Jingdixin**”), an investee company of the Company, as a guarantee for the delivery credit facility of approximately RMB380,000,000 provided by Jingdixin to the Company.

The pledged shares are part of the Domestic Shares which are subject to the entrustment arrangement in accordance with the Original Concert Party Agreement expired on 7 April 2024 and the New Concert Party Agreement signed on 8 April 2024, where Digital Science & Technology has entrusted all Domestic Shares held by it to Huafa Technology Industry Group, a controlling Shareholder, such that Digital Science & Technology and Liu Donghai shall continue to take concerted action with and act in accordance with the will of Huafa Technology Industry Group for certain matters of the Company.

EQUITY-LINKED AGREEMENT

During the Reporting Period, the Group neither entered into any agreements in relation to equity-linked products nor participated in any arrangement to purchase equity-linked wealth management products.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including any sale of treasury shares). As of 31 December 2024, the Company did not hold any treasury shares.

PRE-EMPTIVE RIGHTS

During the Reporting Period, the Shareholders had no pre-emptive rights or any share option arrangements in accordance with applicable laws of the PRC and the Articles of Association.

NON-COMPETITION UNDERTAKING

As at 31 December 2024, Huafa Group held approximately 56.00% of the Company's equity interest in total, and together with the New Concert Party Agreement entered into between Huafa Technology Industry Group, Digital Science & Technology and Mr. Liu Donghai on 8 April 2024, jointly controlled approximately 74.99% of the total voting rights of the Company, and hence pursuant to Rule 19A.14 of the Listing Rules, the Liu Family was still considered to be the controlling Shareholders. Accordingly, the non-competition undertaking issued on 4 March 2014 in favour of the Group (the “**Non-competition Undertaking**”) by the Liu Family together with Digital Science & Technology and Di Er Tong remained in effect during the Reporting Period.

BOARD OF DIRECTORS' REPORT *(Continued)*

Pursuant to the Non-competition Undertaking, each of the parties to the Non-competition Undertaking has irrevocably undertaken that, among others, he/she would not and will procure that his/her associates (except any members of the Group) would not, directly or indirectly, or as principal or agent either on their own account or in conjunction with or on behalf of any person, firm or company, among other things, carry on, engage, participate or hold any right or interest in or render any services to or otherwise be involved in any business which is in competition with the core business of any member of the Group (the “**Restricted Business**”) from time to time; if there is any new business opportunity in the Restricted Business, it shall within seven days refer such new business opportunity to the Group. Such business opportunity shall have first been offered or made handling available to the Group and be considered by the Board or its committees which do not have a material interest in the business opportunity. Each of the controlling Shareholders shall not invest, participate, be engaged in and/or operate in such business opportunity unless our Board or its committees have declined in writing or failed to respond within six months after being notified of such opportunity; if he/she intends to transfer, sell, lease or license to a third party any business interests which compete, or may lead to competition, directly or indirectly, with the Restricted Business or its mobile virtual network operator (“**MVNO**”) business, the Company shall have a pre-emptive right over these interests. Each of the parties to the above Non-competition Undertaking must provide us written notice as soon as possible in advance of any sale as described above. The Company must reply within six months (or such other period as may be agreed between the parties) after receiving the selling notice, in order to exercise our right. The exercise of such rights by the Company shall be permitted by the relevant regulations, in particular, the regulations of the Ministry of Industry and Information Technology by then with respect to the MVNO business. If the Company intends to exercise the right, the terms will be determined at fair market value. The controlling Shareholders (except for any members of the Group) shall not dispose such business and equity to any third party, unless the Board (including independent non-executive Directors) has refused in writing to purchase such business or equity, or each of the parties to the above Non-competition Undertaking has not received any notice about exercising the pre-emptive rights from the Group post to our receipt of the selling notice. In addition, any conditions of disposal offered by each of the parties to the above Non-competition Undertaking shall not be more favorable than those to be given to the Group; and each of the parties to the above Non-competition Undertaking has granted us the option to acquire any business that has been engaged by them or any equity of such business based upon the above new business opportunity. The Company is entitled to request at any time to acquire any business that has been engaged by each of the parties to the above Non-competition Undertaking or any equity of such business under the above new business opportunity, and each of the parties to the above Non-competition Undertaking shall grant the Group the option for acquisition on the condition that the considerations of the acquisition are made in the ordinary course of business following negotiation between the parties under the fair and reasonable principle. The acquisition shall be based on the valuation conducted by independent valuer consisting of our independent non-executive Directors and also in the best interest of the Group. Each of the parties to the above Non-competition Undertaking has granted us the option to acquire any business that has been engaged by them or any equity of such business based upon the above new business opportunity. Please refer to the prospectus of the Company dated 25 June 2014 for details of the above Non-competition Undertaking.

The Company has received from each of the parties to the above Non-competition Undertaking an annual written confirmation in respect of the compliance by them with the Non-competition Undertaking during the Reporting Period.

The independent non-executive Directors have reviewed and assessed if each of the parties to the above Non-competition Undertaking has complied with the Non-competition Undertaking. The independent non-executive Directors have confirmed that each of the parties to the above Non-competition Undertaking has not been in breach of the Non-competition Undertaking during the Reporting Period.

BOARD OF DIRECTORS' REPORT (Continued)

DIRECTORS' AND SUPERVISORS' INTEREST IN COMPETING BUSINESS

Save as disclosed in this annual report, during the Reporting Period, none of the Directors, Supervisors and their associates had any competing interest in any business which competes or may compete directly or indirectly with the businesses of the Group.

MAJOR TRANSACTION AND CONNECTED TRANSACTION – FORMATION OF THE JOINT VENTURE

On 24 October 2024, the Company entered into a joint venture agreement with Zhuhai Huashi Zhiyuan Investment Co., Ltd.* (珠海華實智遠投資有限公司) (“**Huashi Zhiyuan**”), pursuant to which the parties agreed to establish a limited liability company (the “**Joint Venture**”) in the Guangdong-Macao In-Depth Cooperation Zone in Hengqin, the PRC to carry out the businesses in the fields of new energy, information technology and modern agriculture, etc. in the PRC (the “**Joint Venture Agreement**”).

The name of the Joint Venture is Zhuhai Dixintong Green Technology Company Limited* (珠海迪信通綠色科技有限公司). The scope of the principal business of the Joint Venture includes investment, construction and operation of the businesses in the fields of new energy, information technology and modern agriculture, etc. Based on the business operation or development of the Joint Venture, the principal business of the Joint Venture may be adjusted after mutual agreement of the parties to the Joint Venture Agreement.

Pursuant to the terms of the Joint Venture Agreement, the registered capital of the Joint Venture is RMB3,000,000,000. The Company has contributed RMB1,530,000,000 and Huashi Zhiyuan has contributed RMB1,470,000,000 towards the registered capital of the Joint Venture. Upon establishment of the Joint Venture, the Company and Huashi Zhiyuan hold 51% and 49% equity interests in the Joint Venture, respectively. The Joint Venture is treated as a subsidiary of the Company, and its financial results have been consolidated into the consolidated financial statements of the Group.

Reasons and benefits for the formation of the Joint Venture

Under the strategic direction of “Realize New Retail, Strengthen 1+N, Layout New Track”, the Group not only continues to develop its original business in the sales of mobile telecommunications devices and accessories but also strives to capitalize on opportunities to explore the in-depth development of the business of sales of mobile telecommunications devices and expand the offerings and presence of the new energy businesses.

In recent years, with the PRC government’s heightened focus on the artificial intelligence and data industries, along with its policy to bolster new infrastructure construction and promote the integration of artificial intelligence across various industries, the Group has been actively exploring the vertical expansion of its mobile telecommunications business. Since 2022, the Group has been expanding its collaborations with downstream enterprises in information technology sector, such as communications carriers, to aid in establishing their computing power centres and facilities. This endeavour has allowed the Group to gather valuable experience for advancing the information technology segment of the Joint Venture’s principal business.

* For identification purposes only

BOARD OF DIRECTORS' REPORT *(Continued)*

Meanwhile, given the robust support of the PRC government in promoting renewable energy development, it is anticipated that the photovoltaic new energy industry in the PRC will continue in a favourable growth trajectory in the foreseeable future. To leverage on the national policy requirements and propel the development of the Group's new energy business, the Company established the new energy business centre in the fourth quarter of 2022 and expanded its household photovoltaic business in several provinces in the PRC, including Shanxi, Jiangsu, Hubei, and others. Through ongoing collaboration with leading photovoltaic manufacturers and enterprises, the Group has amassed valuable expertise and resources both upstream and downstream, laying a solid foundation for further expanding the business scale and chain of the new energy business.

The Directors are of the view that the formation of the Joint Venture with Huashi Zhiyuan will achieve a strong alliance and generate synergistic effects through enhanced resource integration and expertise sharing between the parties. This will in turn empower the Group to seize opportunities, better align with national policy requirements and deepen the integration between the real and digital economies, thereby optimizing the development of the Group's core business and the expansion of the new business track. This collaboration is poised to bring mutual economic benefits to both the Group and Huashi Zhiyuan. On one hand, Huafa Technology Industry Group, as the sole shareholder of Huashi Zhiyuan, has strategically positioned itself with a comprehensive industrial chain layout in the information technology and new energy sectors, which shall be able to provide robust resource support for enhancing the Joint Venture's business development and bolstering its competitiveness and influence in these industries. On the other hand, leveraging the Group's strong sales capabilities and established offline channel network related to mobile telecommunications devices, the Group can offer substantial support for the development of the information technology and new energy businesses of the Joint Venture, including but not limited to market development, system installation, operation and maintenance, and user services.

In light of the reasons set out above, the Directors are of the view that the terms and conditions of the Joint Venture Agreement are on normal commercial terms and fair and reasonable, and the transactions contemplated thereunder are in the interests of the Company and the Shareholders as a whole.

LISTING RULES IMPLICATION

Huashi Zhiyuan is a limited liability company established in the PRC. Huashi Zhiyuan is an investment holding company directly and wholly owned by Huafa Technology Industry Group. Huafa Technology Industry Group is mainly engaged in investment and asset management. Huafa Technology Industry Group has invested in various listed and unlisted companies with an industrial layout focused on the new energy, information technology, semiconductor, medical and healthcare, artificial intelligence and smart home businesses. To the best of the Directors' knowledge, information and belief having made all reasonable enquiries, as at the date of the Company's announcement dated 24 October 2024, Huafa Technology Industry Group is directly owned as to approximately 88.46% by Zhuhai Huafa, approximately 3.30% by the local asset management company established in Shaanxi province in the PRC and approximately 1.65% by each of the four financial asset investment companies and one limited partnership fund established in the PRC.

As at the date of the Company's announcement dated 24 October 2024, Huafa Technology Industry Group (and any parties acting in concert with it) and Hong Kong Huafa jointly hold, control or direct approximately 74.99% of the total number of issued Shares, and both Huafa Technology Industry Group and Hong Kong Huafa are subsidiaries of Zhuhai Huafa. Accordingly, Huashi Zhiyuan, being a subsidiary of Huafa Technology Industry Group, is a connected person of the Company. The transaction contemplated under the Joint Venture Agreement constitutes a connected transaction of the Company under Chapter 14A of the Listing Rules.

BOARD OF DIRECTORS' REPORT *(Continued)*

As the highest applicable percentage ratio in respect of the transaction contemplated under the Joint Venture Agreement exceeds 100%, the transaction contemplated under the Joint Venture Agreement constitutes a major transaction (as it does not involve an acquisition or disposal of assets) and a non-exempt connected transaction of the Company, and are subject to the reporting, announcement and independent Shareholders' approval requirements under Chapter 14 and Chapter 14A of the Listing Rules. The ordinary resolution in relation to the Joint Venture Agreement and the transactions contemplated thereunder was approved by the independent Shareholders at the extraordinary general meeting of the Company (the "EGM") held on 13 December 2024.

The Joint Venture has been established and is actively exploring potential business opportunities. For details of the Joint Venture Agreement, please refer to the announcements of the Company dated 24 October 2024 and 13 December 2024 and the circular of the Company dated 25 November 2024, respectively.

CONTINUING CONNECTED TRANSACTIONS

During the Reporting Period, with the exception of the related party transactions disclosed in note 36 to the financial statements, details of the Group's connected transactions and continuing connected transactions as defined in the Listing Rules, which are subject to disclosure in accordance with the provisions under Appendix D2 and Chapter 14A of the Listing Rules, are summarised as follows:

On 25 September 2023, the Company entered into the Event Planning Services Framework Agreement with Zhuhai Huafa and the Automotive Wholesale and Export Services Framework Agreement with Zhuhai Huafa Automobile Sales Co. Ltd.* (珠海華發汽車銷售有限公司) ("**Zhuhai Huafa Automobile**") (the aforesaid framework agreements are collectively referred to as the "**2023 Framework Agreements**"). The 2023 Framework Agreements and its proposed annual caps were entered into in the ordinary and usual course of business of the Group and were on normal commercial terms, fair and reasonable and in the interests of the Company and the Shareholders as a whole. Unless otherwise defined, capitalised terms used herein shall have the same meanings as those defined in the announcement of the Company dated 25 September 2023.

1. Event Planning Services Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company and Zhuhai Huafa entered into the Event Planning Services Framework Agreement.

Pursuant to the Event Planning Services Framework Agreement, the Group agrees to provide event planning services to Zhuhai Huafa Group at time and place designated by the relevant member of Zhuhai Huafa Group (such as the real-estate sales center), including but not limited to pre-event planning, organisation and delivery of personnel, materials and other resources for the event, and onsite maintenance during the execution and hosting of the event (collectively, the "**Event Planning Services**").

In consideration of the Event Planning Services provided by the Group, Zhuhai Huafa and the relevant members of Zhuhai Huafa Group agree to pay to the Group the service fees for the Event Planning Services. The service fees shall be charged after the completion of individual service and settled within 45 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

* For identification purposes only

BOARD OF DIRECTORS' REPORT *(Continued)*

The Event Planning Services Framework Agreement remained in effect from 25 September 2023 to 24 September 2026, with a proposed annual cap of RMB50 million for the period from 25 September 2023 to 31 December 2023, RMB120 million per annum for the year ended 31 December 2024, RMB120 million per annum for the year ending 31 December 2025, and RMB120 million for the period from 1 January 2026 to 24 September 2026. During the Reporting Period, the actual transaction amount of the Company under the Event Planning Services Framework Agreement amounted to approximately RMB58 million, which did not exceed the relevant annual cap.

Description of the transaction and its purpose

Since the establishment of the Group in 2001, the Group has been focusing on the sales of mobile telecommunications devices and the provision of related services, in particular the retail sales sector. While the Group has endeavoured to enhancing the competitive edge of its core business, it has been continuously seeking business channels and pursuing new business opportunities. With its proficient personnel, expertise, and experience in event planning accumulated through its consumer-facing business, the Group is well-equipped to provide the Event Planning Services.

Zhuhai Huafa, on the other hand, operates in core business segments such as real estate development and urban operations. Zhuhai Huafa, through its various subsidiaries, would successfully secure real estate development projects and urban operation contracts from time to time. In order to facilitate the marketing effort of the property sales, Zhuhai Huafa Group requires the Event Planning Services provided by service providers from time to time. By leveraging its capabilities of event planning targeting for consumers, the Group can effectively support Zhuhai Huafa Group in fulfilling its needs for marketing strategies and plans in the context of real estate development projects and urban operations.

In view of the above, the Company is of the view that the Event Planning Services contemplated under the Event Planning Services Framework Agreement will provide an opportunity for the Company to expand its business offerings and enhance its revenue stream.

2. Automotive Wholesale and Export Services Framework Agreement

Parties

The Company (as the provider of certain Revenue-related Automotive Wholesale and Export Services and recipient of certain Procurement-related Automotive Wholesale Services) and Zhuhai Huafa Automobile (as the provider of certain Procurement-related Automotive Wholesale Services and recipient of certain Revenue-related Automotive Wholesale and Export Services).

Principal terms

On 25 September 2023, the Company has entered into the Automotive Wholesale and Export Services Framework Agreement with Zhuhai Huafa Automobile.

Revenue-related Automotive Wholesale and Export Services

Pursuant to the Automotive Wholesale and Export Services Framework Agreement, the Group agrees to provide the following wholesale and export services relating to automobiles and automobile-related products to Zhuhai Huafa Automobile:

BOARD OF DIRECTORS' REPORT *(Continued)*

Wholesale of automobiles and automobile-related products: according to Zhuhai Huafa Automobile's business requirements, the relevant members of the Group agree to purchase wholesale automobiles and automobile-related products from independent third party suppliers/manufacturers/distributors and resell such wholesale products to Zhuhai Huafa Automobile; and provision of export-related services for automobiles and automobile-related products: the relevant members of the Group agree to handle the export-related warehousing or agency matters to support Zhuhai Huafa Automobile in its export of the automobiles and automobile-related products business (collectively, the **"Revenue-related Automotive Wholesale and Export Services"**).

In consideration of the wholesale of automobiles and automobile-related products sold by the Group to Zhuhai Huafa Automobile, Zhuhai Huafa Automobile agrees to pay to the relevant members of the Group the purchase fees for the wholesale automobiles and automobile-related products. In consideration of the provision of the export-related services for automobiles and automobile-related products by the Group to Zhuhai Huafa Automobile, Zhuhai Huafa Automobile agrees to pay to the Group service fees for the provision of the export-related services for automobiles and automobile-related products.

Procurement-related Automotive Wholesale Services

Pursuant to the Automotive Wholesale and Export Services Framework Agreement, leveraging on the broad customer base of the Group, the relevant members of the Group agree to procure from Zhuhai Huafa Automobile the wholesale automobiles and automobile-related products for which Zhuhai Huafa Automobile is an authorised distributor (the **"Procurement-related Automotive Wholesale Services"**) for reselling to interested customers of the Group.

In consideration of the provision of the Procurement-related Automotive Wholesale Services from Zhuhai Huafa Automobile to the Group, the relevant members of the Group agree to pay to Zhuhai Huafa Automobile the procurement costs for the automobiles and automobile-related products purchased.

The fees shall be charged within 15 Business Days after the completion of individual Automotive Wholesale and Export Services agreements and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa Automobile may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The term of the Automotive Wholesale and Export Services Framework Agreement is from 25 September 2023 to 24 September 2026, and (i) the proposed annual cap for the fees receivable from the Revenue-related Automotive Wholesale and Export Services to be provided by the relevant members of the Group to Zhuhai Huafa Automobile shall be RMB20 million from 25 September 2023 to 31 December 2023, RMB60 million per annum for each of the year ended 31 December 2024 and 2025 and RMB60 million for the period from 1 January 2026 to 24 September 2026; and (ii) the proposed annual cap for the fees payable for the Procurement-related Automotive Wholesale Services to be provided by Zhuhai Huafa Automobile to the Group shall be RMB60 million from 25 September 2023 to 31 December 2023, RMB60 million per annum for the year ended 31 December 2024, RMB60 million per annum for the year ending 31 December 2025 and RMB60 million for the period from 1 January 2026 to 24 September 2026. Taking into account various factors such as changes in external policies and the development of the Group's business, the Group has gradually scaling down its business in the retail and export of automobiles. During the Reporting Period, there was an actual transaction amount under the Revenue-related Automotive Wholesale and Export Services of RMB0, and there was an actual transaction amount under the Procurement-related Automotive Wholesale Services of RMB0, which didn't exceed the relevant annual cap.

BOARD OF DIRECTORS' REPORT *(Continued)*

Description of the transaction and its purpose

In the second half of 2023, the Group continued to explore opportunities in automobile business. In the automobile business, the Company has been accumulating experience in the retail and distribution of new energy vehicles, and has begun to leverage and utilise the customer resources accumulated through its mobile handset sales network. In the automobile import and export business, the Company's endeavours in Xinjiang have started to yield positive results. Building upon this success, the Company dedicated its efforts in the second half of 2023 to continuously expanding the scale of its automobile procurement and sales, warehousing, agency services, as well as import and export operations for Central Asia.

Given the Group's broad customer base, strong market development capabilities and customer sourcing channels, the Group expects to secure orders of the automobiles and automobile-related products from its interested customers. In addition, as the Group expects to be engaged as authorised distributors of some automobile brands or manufacturers, the capabilities of the Group to source automobiles and automobile-related products for customers (including Zhuhai Huafa Automobile) are expected to be enhanced.

On the other hand, Zhuhai Huafa Automobile has over 30 years of experience in the automotive industry and serves as an authorised distributor for various renowned automotive brands. It has established long-term and business relationships with major automobile manufacturers/suppliers. As such, Zhuhai Huafa Automobile can provide an ample supply of high-quality and cost-effective automobiles and automobile-related products to fulfill certain trade orders secured by the Group. In addition, given that Zhuhai Huafa Automobile has obtained the qualification for export of second-hand cars in Guangdong Province, it is expected that Zhuhai Huafa Automobile will be able to secure a number of orders of automobile related products from overseas customers. The Group plans to leverage its automotive resources on Zhuhai Huafa Automobile's export demand. In the event that the Group has the competitiveness and capability to source the automobiles or automobile-related products with a competitive price in the market, the Group will source the automobiles or automobile-related products for which Zhuhai Huafa Automobile is not the authorised distributor for reselling such products to Zhuhai Huafa Automobile. In addition, the Group will offer export-related warehousing and agency services related to the automobiles and automobile-related products to Zhuhai Huafa Automobile.

In light of the above factors, the Company is of the view that the Automotive Wholesale and Export Services contemplated under the Automotive Wholesale and Export Services Framework Agreement will provide an opportunity for the Company to further develop its new business in the automobile industry and enhance its revenue stream.

BOARD OF DIRECTORS' REPORT (Continued)

On 25 September 2023, the Company and Zhuhai Huafa entered into (1) the 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement; (2) the 2024-2026 Store Sharing Services Framework Agreement; (3) the 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement; (4) the 2024-2026 R&D and Consultancy Services Framework Agreement; and (5) the 2024-2026 Customers Referral Services Framework Agreement (the aforesaid framework agreements are collectively referred to as the “**2024-2026 Framework Agreements**”), and on the same date, the Company entered into the 2024-2026 Financial Services Framework Agreement with Huafa Finance Company. On 11 March 2024, the Company entered into the 2024-2026 First Supplemental Financial Services Framework Agreement with Huafa Finance Company. On 24 October 2024, the Company entered into the 2024-2026 Second Supplemental Financial Services Framework Agreement with Huafa Finance Company. The 2024-2026 Framework Agreements, the 2024-2026 Financial Services Framework Agreement and its proposed annual caps, the 2024-2026 First Supplemental Financial Services Framework Agreement (including the Revised Deposit Caps) and the 2024-2026 Second Supplemental Financial Services Framework Agreement and the transactions contemplated thereunder (including the Revised Deposit Caps) were entered into in the ordinary and usual course of business of the Group and were on normal commercial terms, fair and reasonable and in the interests of the Company and the Shareholders as a whole. Unless otherwise defined, capitalised terms used herein shall have the same meanings as those defined in the announcements of the Company dated 25 September 2023, 11 March 2024 and 24 October 2024 and the circulars of the Company dated 30 April 2024 and 25 November 2024, respectively.

1. 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company has entered into the 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement with Zhuhai Huafa.

Pursuant to the 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement, the Group agrees to supply administrative and promotional products to Zhuhai Huafa Group for the office and promotional use, including but not limited to electronic equipment, gift for promotional purpose and non-cash staff benefit products (collectively, the “**Administrative and Promotional Products**”).

In consideration of the sale of the Administrative and Promotional Products provided by the Group, the relevant members of Zhuhai Huafa Group agree to pay the Group the purchase fees for the Administrative and Promotional Products supplied. The service fees shall be charged within 15 Business Days after the completion of individual sale of Administrative and Promotional Products agreements and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of RMB120 million per annum for the year ended 31 December 2024 and RMB120 million per annum for the years ending 31 December 2025 and 2026.

During the Reporting Period, the actual transaction amount of the Company under the 2024-2026 Administrative and Promotional Products Purchase and Sale Framework Agreement amounted to approximately RMB15 million, which did not exceed the relevant annual cap.

Description of the transaction and its purpose

The Group has established a strong foundation in the 5G industry, and the Group believes that this will translate into increased sales opportunities. As Zhuhai Huafa is a conglomerate with various subsidiaries having offices located at different places, coupled with their demand in promoting their businesses and staff benefits and updating office and administrative equipment to improve work efficiency from time to time, Zhuhai Huafa Group requires the supply of Administrative and Promotional Products from time to time. Leveraging on the existing expertise, personnel and supply channels in the supply of the Administrative and Promotional Products, the Group intends to continue to supply the Administrative and Promotional Products to Zhuhai Huafa Group with an aim to enhance the revenue stream of the Group and diversify its customer base.

2. 2024-2026 Store Sharing Services Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company and Zhuhai Huafa entered into the 2024-2026 Store Sharing Services Framework Agreement.

Pursuant to the 2024-2026 Store Sharing Services Framework Agreement, the Group agrees to apply its existing resources at the Stores for Zhuhai Huafa Group to organise sales and promotion activities in accordance with Zhuhai Huafa Group's requirements at the Stores, including (i) granting to the members of Zhuhai Huafa Group non-exclusive right to use certain space of the Stores for Zhuhai Huafa Group to showcase its products and services to the public and visitors at the Stores; and (ii) providing to the members of Zhuhai Huafa Group staff support, customer services support and office system and other ancillary support services at the Stores (collectively, the **"Store Sharing Services"**).

In consideration of the Store Sharing Services provided by the Group, the relevant members of Zhuhai Huafa Group agree to pay to the Group service fees for the Store Sharing Services. The service fees shall be charged within 15 Business Days after the completion of individual service and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The 2024-2026 Store Sharing Services Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of RMB120 million per annum for the year ended 31 December 2024 and RMB120 million per annum for the years ending 31 December 2025 and 2026.

During the Reporting Period, the actual transaction amount of the Company under the 2024-2026 Store Sharing Services Framework Agreement amounted to approximately RMB101 million, which did not exceed the relevant annual cap.

BOARD OF DIRECTORS' REPORT (Continued)

Description of the transaction and its purpose

The Group operates more than 650 Stores across various regions in the PRC. However, due to the sluggish overall retail industry, some of the Stores have not fully utilized their space and workforce. To optimise these resources, the Company intends to continue to collaborate with business partners and allow them to utilise certain space within the Stores for sales activities in exchange for service fees. The Board is of the view that this initiative will result in more efficient utilisation of Store resources, and by showcasing a diverse range of products and services at the Stores will improve visitor traffic at the Stores, which may in turn increase the chance of the public visiting the Stores to purchase the Group's products. Considering these factors, the Group intends to continue providing Store Sharing Services to Zhuhai Huafa Group in order to enhance the Group's revenue stream by leveraging its existing resources, thereby improving its cost efficiency and operational performance.

3. 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company and Zhuhai Huafa entered into the 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement.

Pursuant to the 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement, the Group agrees to provide the public works engineering purchase and sale services related to the public construction projects and the supply of the related telecommunications equipment for such projects to Zhuhai Huafa Group, including but not limited to the intelligent projects and public construction equipment, communication signals (corporate lines), fibre-to-the-home and wireless signal coverage projects (collectively, the “**Public Works Engineering Purchase and Sale Services**”).

In consideration of the Public Works Engineering Purchase and Sale Services provided by the Group, the relevant members of Zhuhai Huafa Group agree to pay the Group the service fees for the Public Works Engineering Purchase and Sale Services. The service fees shall be charged within 15 Business Days after the completion of individual service and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of RMB120 million per annum for the year ended 31 December 2024 and RMB120 million per annum for the years ending 31 December 2025 and 2026.

During the Reporting Period, the actual transaction amount of the Company according to 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement was approximately RMB47 million, which did not exceed the annual cap of the relevant year.

Description of the transaction and its purpose

Zhuhai Huafa has core business sectors including but not limited to urban operations and real estate development. Zhuhai Huafa, through its various subsidiaries, would from time to time successfully tender for urban operation projects and real estate development projects. To fulfill the requirements of such projects, Zhuhai Huafa Group requires to obtain the Public Works Engineering Purchase and Sale Services from time to time.

Leveraging on the relevant expertise, personnel and supply channels of the Group in providing the relevant Public Works Engineering Purchase and Sale Services, the Group intends to continue to supply the Public Works Engineering Purchase and Sale Services to Zhuhai Huafa Group pursuant to the 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement. The Company is of the view that the Public Works Engineering Purchase and Sale Services contemplated under the 2024-2026 Public Works Engineering Purchase and Sale Services Framework Agreement will provide a stable source of income to the Group and enable the Group to foster a strong strategic and business relationship with Zhuhai Huafa Group, thereby creating synergy and mutual economic benefits between the Group and Zhuhai Huafa Group.

4. 2024-2026 R&D and Consultancy Services Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company and Zhuhai Huafa entered into the 2024-2026 R&D and Consultancy Services Framework Agreement.

Pursuant to the 2024-2026 R&D and Consultancy Services Framework Agreement, the Group agrees to provide to Zhuhai Huafa Group (i) R&D and Consultancy Services for the telecommunications retail industry and its upstream and downstream service sectors (for instance, smart residence) and associated service sectors (for instance, consumer finance); and (ii) R&D services relating to the industry information and system (collectively, the “**R&D and Consultancy Services**”).

In consideration of the R&D and Consultancy Services provided by the Group, Zhuhai Huafa and the relevant members of Zhuhai Huafa Group agree to pay the Group the service fees for the R&D and Consultancy Services. The service fees shall be charged within 15 Business Days after the completion of individual service and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The 2024-2026 R&D and Consultancy Services Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of RMB60 million per annum for the year ended 31 December 2024 and RMB60 million per annum for the years ending 31 December 2025 and 2026.

During the Reporting Period, the actual transaction amount of the Company according to 2024-2026 R&D and Consultancy Services Framework Agreement was approximately RMB10 million, which did not exceed the annual cap of the relevant year.

BOARD OF DIRECTORS' REPORT (Continued)

Description of the transaction and its purpose

Since 2001, the Group has been actively engaged in the sales of mobile telecommunications devices and the provision of related services. As a prominent mobile telecommunications chain store in the PRC, the Group has gained extensive expertise and experience in the telecommunications products industry. Over the years, the Group has built long-term collaborative relationships with mobile carriers, further strengthening its position in the market.

Given its background, the Group possesses the necessary expertise, skilled personnel, and well-established supply channels to provide the R&D and Consultancy Services. Zhuhai Huafa, with its core business sectors in the financial industry and industrial investment, occasionally requires statistical data, research reports, and feasibility studies to evaluate the development, market trends, and viability of potential investment projects across various industries. The telecommunications products industry falls within the scope of industries that Zhuhai Huafa may need to study as part of their value chain analysis.

In light of the above, the Group intends to continue to provide the R&D and Consultancy Services to Zhuhai Huafa Group pursuant to the 2024-2026 R&D and Consultancy Services Framework Agreement in order to leverage its existing experience and expertise to enhance the revenue stream of the Group.

5. 2024-2026 Customers Referral Services Framework Agreement

Parties

The Company (as the service provider) and Zhuhai Huafa (as the service recipient).

Principal terms

On 25 September 2023, the Company and Zhuhai Huafa entered into the 2024-2026 Customers Referral Services Framework Agreement.

Pursuant to the 2024-2026 Customers Referral Services Framework Agreement, the Group agrees to refer existing customers of the Group to Zhuhai Huafa Group by identifying and targeting existing customers of the Group and distributing to the Group's existing customers with physical or digital membership cards, entitlement cards, consumption coupons, etc., whereby the holders of the aforesaid cards or coupons are entitled to receive promotional materials from Zhuhai Huafa Group and enjoy discounts for services or products provided by Zhuhai Huafa Group (collectively, the “**Customers Referral Services**”).

In consideration of the Customers Referral Services provided by the Group, the relevant members of Zhuhai Huafa Group agree to pay the Group the service fees for the Customers Referral Services. The service fees shall be charged within 15 Business Days after the completion of individual service and settled within 15 Business Days upon receipt of the relevant invoice(s). The Company and Zhuhai Huafa may subsequently adopt any other payment terms by mutual agreement, but in any event, such other payment terms shall be no less favourable to the Company than those offered by the Company to any independent third parties.

The 2024-2026 Customers Referral Services Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of RMB120 million per annum for the year ended 31 December 2024 and RMB120 million per annum for the years ending 31 December 2025 and 2026.

During the Reporting Period, the actual transaction amount of the Company according to 2024-2026 Customers Referral Services Framework Agreement was approximately RMB67 million, which did not exceed the annual cap of the relevant year.

BOARD OF DIRECTORS' REPORT *(Continued)*

Description of the transaction and its purpose

The Group has a broad and high-quality customer base derived from both online and offline sales channels. The Group's "omni-channel fulfilment" collaboration model with major e-commerce platforms has emerged as a prominent example of successful online and offline synergy within the industry. Drawing from past experiences, the Group has effectively referred its existing customers to telecommunications business partners in return for customer referral service fees.

Given the Group's vast customer base and the comprehensive customer database it maintains, including information such as age group, residential region, purchase preferences, and occupation, the Group is well-equipped to refer its customers to various subsidiaries of Zhuhai Huafa Group. This referral process takes into account the specific services and product types offered by each subsidiary, aligning with the preferences of the Group's existing customers.

In light of these factors, the renewal of the Customers Referral Services pursuant to the 2024-2026 Customers Referral Services Framework Agreement presents an opportunity for the Company to continue leveraging its extensive and high-quality customer base in collaboration with Zhuhai Huafa Group. By fully utilising its current resources and clientele, the Group can generate additional income to benefit the Group as a whole and the Shareholders.

6. 2024-2026 Financial Services Framework Agreement

Parties

The Company (as the service recipient) and Huafa Finance Company (as the service provider).

Principal terms

On 25 September 2023, the Company and Huafa Finance Company entered into the 2024-2026 Financial Services Framework Agreement. Huafa Finance Company agrees to provide the following financial services to the Group pursuant to the terms and conditions of the 2024-2026 Financial Services Framework Agreement:

Deposit services: provision of deposit services to the Group according to the requirements of the Group and formulation of optimal deposit portfolio for the Group, which include the current deposit, time deposit, call deposit and agreement deposit. The proposed cap in respect of the daily maximum outstanding balance of the deposits placed by the Group with Huafa Finance Company (including any accrued interest thereon) shall be RMB120 million.

Credit services: provision of credit services to the Group according to the operation and development needs of the Group, which include but not limited to working capital loans, bill acceptance and trade financing, etc. The credit services shall be provided by Huafa Finance Company to the Group in accordance with normal commercial terms or better. No security over the assets, security over the rights or other guarantees of the Group shall be provided for the loans. None of the Group's deposit placed with Huafa Finance Company shall be used as the pledge to the credit services provided by Huafa Finance Company. The highest comprehensive credit limit of the Group that may be applied on a revolving basis shall be RMB3 billion.

The 2024-2026 Financial Services Framework Agreement remained in effect from 1 January 2024 to 31 December 2026, with a proposed annual cap of daily maximum outstanding balance of the deposits placed by the Group with Huafa Finance Company (including accrued interests) of RMB120 million per annum for the year ended 31 December 2024 and RMB120 million per annum for the years ending 31 December 2025 and 2026.

BOARD OF DIRECTORS' REPORT *(Continued)*

From 1 January 2024 to 21 May 2024, the actual transaction amounts of the Company according to the 2024-2026 Financial Services Framework Agreement were as follow: (i) actual transaction amount of deposit services was about RMB115 million; and (ii) the actual transaction amount of credit services was about RMB2,888 million. The above actual trading amounts did not exceed the annual caps of the relevant years.

Description of the transaction and its purpose

Huafa Finance Company is a non-bank financial institution regulated by National Financial Regulatory Administration (the successor of the China Banking and Insurance Regulatory Commission) and is authorised to provide various financial services. The Group can use Huafa Finance Company as a medium to facilitate more efficient deployment of funds among the Company's subsidiaries. The financial services can promote capital liquidity within the Group, enhance overall capital management and the Group's controls and monitor financial risks, allow for quick and accurate monitoring and regulation of the use of the Group's funds. The deposit services form part of the Group's financial activities to further support its operational and financial needs, which helps improve the Group's efficiency of its cash management and working capital position. Unlike the credit services provided by some other financial institutions, the credit services offered by Huafa Finance Company do not require the Group to provide any security over the assets, security over the rights or other guarantees of the Group for the loans.

7. The First Supplemental Agreement to 2024-2026 Financial Services Framework Agreement

Parties

The Company (as the service recipient) and Huafa Finance Company (as the service provider).

Principal terms

On 11 March 2024, the Company and Huafa Finance Company entered into the First Supplemental Agreement to 2024-2026 Financial Services Framework Agreement (herein referred to as the “**First Supplementary Agreement**”) to increase proposed annual caps from RMB120 million per year to RMB300 million per year for the Deposit Services for the years ending 31 December 2024, 2025 and 2026, which was in effect upon the approval by the independent Shareholders at the annual general meeting of the Company (the “**AGM**”) held on 22 May 2024.

From 22 May 2024 to 12 December 2024, the actual trading amounts of the Company according to Revised 2024-2026 Financial Services Framework Agreement (revised and supplemented by the first supplemental agreement) were as follow: (i) actual transaction amount of deposit services was about RMB299 million; and (ii) the actual trading amount of credit services was about RMB2,996 million. The above actual transaction amounts did not exceed the annual caps of the relevant years.

Description of revised purpose

In view of the continuous growth of the Group's business and operational scale, the Directors are of the view that the Group will continue and deploy more Deposit Services provided by Huafa Finance Company. The Directors anticipate that the demand of the Group for the Deposit Services will exceed the previous projection to the effect that the existing annual caps for the Deposit Services under the 2024-2026 Financial Services Framework Agreement will not be sufficient to meet the demand of the Group. Accordingly, the Company entered into the First Supplemental Agreement with Huafa Finance Company in order to cater for the Group's increasing demand in the Deposit Services, facilitate the Group in the overall capital management and support its potential business growth.

BOARD OF DIRECTORS' REPORT *(Continued)*

Save for the above revision of the First Supplemental Agreement, all other principal terms of the 2024-2026 Financial Services Framework Agreement, including but not limited to the service scope of the financial services, the existing annual caps and pricing policy for the credit services to be provided by Huafa Finance Company to the Group under the 2024-2026 Financial Services Framework Agreement, as well as the relevant internal control procedures and the corporate governance measures in respect of the credit services, remain unchanged.

8. The Second Supplemental Agreement to 2024-2026 Financial Services Framework Agreement

Parties

The Company (as the service recipient) and Huafa Finance Company (as the service provider).

Principal terms

On 24 October 2024, the Company and Huafa Finance Company entered into the Second Supplemental Agreement to 2024-2026 Financial Services Framework Agreement (the “**Second Supplementary Agreement**”) to increase the proposed annual caps from RMB300 million to RMB3.3 billion for the Deposit Services for the years ending 31 December 2024, 2025 and 2026, which was in effect upon the approval by the independent Shareholders at the EGM held on 13 December 2024; and to increase highest comprehensive credit limit that may be applied on a revolving basis from RMB3 billion to RMB5 billion for the years ending 31 December 2024, 2025 and 2026.

During the Reporting Period, the actual transaction amounts of the Company according to Revised 2024-2026 Financial Services Framework Agreement (revised and supplemented by the first and second supplemental agreements) were as follow: (i) actual transaction amount of deposit services was about RMB3,125 million; and (ii) the actual transaction amount of credit services was about RMB3,991 million. The above actual transaction amounts did not exceed the annual caps of the relevant years.

Description of revised purpose

In view of the view of the continuous growth of the Group's business and operational scale, as well as the Company and Huashi Zhiyuan having the contributed registered capital of the Joint Venture deposited into the account of the Joint Venture maintained with Huafa Finance Company after its establishment for better capital management, the Directors anticipate that the demand of the Group for the Deposit Services will far exceed the previous projection to the effect that the existing annual caps for the Deposit Services under the First Supplemental Agreement will not be sufficient to meet the increased demand of the Group. In addition, taking into account the continued business development of the Group, Huafa Finance Company and the Group intend to increase the existing annual caps in respect of the credit limit for the credit services to be provided by Huafa Finance Company to the Group under the 2024-2026 Financial Services Framework Agreement. Accordingly, the Company entered into the Second Supplemental Agreement with Huafa Finance Company in order to cater for the Group's increased demand for such services, facilitate the Group in the overall capital management and capture its potential business growth.

Save for the above revisions of the Second Supplemental Agreement, the other principal terms of the 2024-2026 Financial Services Framework Agreement and the First Supplemental Agreement, including but not limited to the service scope of the financial services, the pricing policy for the credit services to be provided by Huafa Finance Company to the Group under the 2024-2026 Financial Services Framework Agreement, as well as the relevant internal control procedures and the corporate governance measures in respect of the Deposit Services and the credit services, remain unchanged.

BOARD OF DIRECTORS' REPORT (Continued)

On 6 February 2024 and 11 March 2024, the Company and Beijing Shangfang Intelligent Clean Energy Company Limited* (北京尚方智慧清洁能源有限公司) (“**Beijing Shangfang**”) entered into the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 and Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2, respectively (collectively referred to as “**Photovoltaic Equipment and Components Purchase and Sales Framework Agreements**”). Photovoltaic Equipment and Components Purchase and Sales Framework Agreements and their proposed caps are entered into in the ordinary and usual course of business of the Group, on normal commercial terms, and are fair and reasonable and in the interests of the Company and the Shareholders as a whole. Unless otherwise defined, capitalised terms used in this part shall have the same meanings as those defined in the announcements of the Company dated 6 February 2024 and 11 March 2024 and the circular of the Company dated 30 April 2024.

1 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1

Parties

The Company (as the supplier) and Beijing Shangfang (as purchaser).

Principal terms

On 6 February 2024, the Company entered into the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No.1 with Beijing Shangfang.

Pursuant to the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1, the Group agreed to purchase the Photovoltaic Equipment from independent third-party suppliers and supply such Photovoltaic Equipment to Beijing Shangfang.

As disclosed in the Company's circular dated 30 April 2024, if the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 and the transaction contemplated thereunder (including the proposed cap) are approved at the AGM held on 22 May 2024, the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 will terminate on the earlier of (i) the Effective Date of the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 or (ii) the expiry date of the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1.

The adjusted term of Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 was effective from 1 January 2024 to 21 May 2024. The proposed cap in respect of the fees receivable from the sale of the Photovoltaic Equipment to be provided by the Group to Beijing Shangfang during the period shall not exceed RMB70 million.

From 1 January 2024 to 21 May 2024, the actual transaction amounts of the Company according to the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 was about RMB52 million, which did not exceed the annual caps of the relevant period.

* For identification purposes only

Description of the transaction and its purpose

Coupled with the important strategic direction of the Group in expanding the new energy business, the Company has been actively exploring business opportunities and expanding its presence of the photovoltaic new energy business since 2023.

As a rising player in the photovoltaic power plant industry with a promising business outlook and development potential, Beijing Shangfang has a huge demand in purchasing a substantial quantity of photovoltaic equipment and related components in order to facilitate its construction of photovoltaic power plants. On the other hand, the Group has established solid business relationships with major photovoltaic manufacturers and suppliers. As such, the Group has the capability and competitiveness to source the Photovoltaic Equipment and related components from the suppliers and resell such products with a relatively more competitive price and favourable term to Beijing Shangfang. By leveraging on the industry chain layout of Zhuhai Huafa in the new energy industry, the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 will provide an opportunity for the Company to expand its business offerings and enhance its revenue stream, and enable the Company to generate synergy potential and create mutual economic benefits between the Group and Beijing Shangfang, thereby accelerating the development layout of the Group in the photovoltaic new energy industry.

2. Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2

Parties

The Company (as the supplier) and Beijing Shangfang (as purchaser).

Principal terms

As the term of the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 and the cap for the continuing connected transaction thereunder expired in May 2024, the Company and Beijing Shangfang entered into the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 on 11 March 2024.

Pursuant to the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2, the Group agreed to purchase the Photovoltaic Equipment from independent third-party suppliers and supply such Photovoltaic Equipment to Beijing Shangfang.

The term of the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 is effective from the effective date approved by the independent Shareholders at the AGM held on 22 May 2024 to 31 December 2024. The proposed cap in respect of the fees receivable from the sale of the Photovoltaic Equipment to be provided by the Group to Beijing Shangfang for the period shall not exceed RMB3,000 million.

From 22 May 2024 to 31 December 2024, the actual transaction amounts of the Company according to the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 was about RMB740 million, which did not exceed the annual caps of the relevant period.

BOARD OF DIRECTORS' REPORT *(Continued)*

Description of the transaction and its purpose

Coupled with the significant strategic direction of the Group in expanding the new energy business, the Company has been accelerating its development and presence of the photovoltaic new energy businesses in order to capture the potential business growth and opportunities since 2023.

With strong support from the Chinese government in the photovoltaic new energy sectors, it is expected that the photovoltaic industry in the PRC will continue to maintain a favorable development trend in the foreseeable future. As a rising player in the photovoltaic power plant industry with a promising business outlook and development potential and against the background of the growth of such industries, Beijing Shangfang will continue to expand the business and operation scale of the construction of photovoltaic power plants in various places in the PRC in the coming months of 2024, which is expected to lead to a substantial increase in Beijing Shangfang's procurement demand of the Photovoltaic Equipment from the Group.

On the other hand, the Group has established the solid business relationships with major photovoltaic manufacturers and suppliers. As such, the Company will leverage on its capability and competitiveness to source the photovoltaic equipment and related components from the suppliers with a relatively more competitive price and favourable term and resell such products to Beijing Shangfang in order to support the increasing demand of Beijing Shangfang in the relevant Photovoltaic Equipment.

By leveraging on the industry chain layout of Zhuhai Huafa in the new energy industry, the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 will enable the Group to further expand its business offerings and enhance its revenue stream and operating performance. The cooperation between the Group and Beijing Shangfang will generate synergy potential and create mutual economic benefits and interests of the Group and Beijing Shangfang, thereby accelerating the development layout of the Group in the photovoltaic new energy industry.

On 24 October 2024, the Company entered into the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement with Beijing Shangfang. 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreements and the transaction contemplated thereunder (including the proposed cap) are entered into in the ordinary and usual course of business of the Group, on normal commercial terms, and are fair and reasonable and in the interests of the Company and the Shareholders as a whole. Unless otherwise defined, capitalised terms used in this part shall have the same meanings as those defined in the announcement of the Company dated 24 October 2024 and the circular of the Company dated 25 November 2024.

BOARD OF DIRECTORS' REPORT *(Continued)*

1. 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement

Parties

The Company (as the supplier) and Beijing Shangfang (as purchaser).

Principal terms

As the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 expired on 31 December 2024 and the Group expects to continue to carry on the transactions contemplated thereunder upon its expiry, on 24 October 2024, the Company entered into the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement with Beijing Shangfang.

Pursuant to the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement, the Group agreed to purchase the Photovoltaic Equipment from independent third-party suppliers and supply such Photovoltaic Equipment to Beijing Shangfang.

The term of the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement ranges from 1 January 2025 to 31 December 2027. The proposed cap in respect of the fees receivable from the sale of the Photovoltaic Equipment to be provided by the Group to Beijing Shangfang for the period shall be RMB3,000 million for the years ending 31 December 2025, 2026 and 2027.

Description of the transaction and its purpose

In line with the strategic direction of the Group in expanding the new energy business, the Company has been ramping up its efforts to develop and strengthen its presence in the photovoltaic new energy businesses in order to capture the potential business opportunities since 2023.

With strong support from the PRC government in the photovoltaic new energy sectors, the photovoltaic industry in the PRC is expected to maintain a favorable development trend in the foreseeable future. As a growing player in the photovoltaic power plant industry with a promising business outlook and development potential, and against the background of the growth of such industries, Beijing Shangfang will continue to expand the business and operation scale of the construction of photovoltaic power plants in various places in the PRC in the upcoming years, thereby resulting in a continuous increase in the procurement demand of Beijing Shangfang Group for the Photovoltaic Equipment from the Group.

On the other hand, the Group has established a solid business relationship with several photovoltaic manufacturers and suppliers by entering into the framework purchase agreements for the purpose of meeting the stable and consistent demand of the Group in the procurement of Photovoltaic Equipment. Given that the Company is a PRC state-owned company listed on the Stock Exchange and is controlled by Zhuhai Huafa, which is a large state-owned conglomerate in the PRC under the direct supervision of Zhuhai SASAC, the Company is in a position to leverage on its capability and competitiveness to source the Photovoltaic Equipment and related components from the suppliers with a relatively more competitive price and favourable term and resell such products to Beijing Shangfang Group for supporting the increased demand of Beijing Shangfang Group in the relevant Photovoltaic Equipment.

By leveraging on the industry chain layout of Zhuhai Huafa in the new energy industry, the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement will enable the Group to further expand its business offerings and bolster revenue stream and operational performance. The ongoing collaboration between the Group and Beijing Shangfang Group is expected to generate synergies and foster mutual economic benefits and interests for both parties, thereby accelerating the Group's development strategy in the photovoltaic new energy industry.

BOARD OF DIRECTORS' REPORT *(Continued)*

LISTING RULES IMPLICATION

Zhuhai Huafa is a state-owned conglomerate based in Zhuhai and is owned by Zhuhai SASAC and Department of Finance of Guangdong Province (廣東省財政廳) as to approximately 92.13% and approximately 7.87%, respectively. Zhuhai Huafa, through its subsidiaries, is principally engaged in four core business sectors of urban operations, real estate development, financial industry, and industrial investment, as well as two comprehensive supplementary businesses commerce and trade services and modern services.

Huafa Finance Company is a limited liability company established in the PRC and a subsidiary of Zhuhai Huafa. Huafa Finance Company is a non-bank financial institution regulated by NAFR, and the scope of its operations mainly includes the handling of deposits, loans, settlements and other related businesses, as well as the provision of consulting and agency business such as financial and financing consulting and credit verification services, etc. The ultimate beneficial owner of Huafa Finance Company is Zhuhai Huafa.

Zhuhai Huafa Automobile is a limited liability company established in the PRC and a subsidiary of Zhuhai Huafa. The scope of its operations mainly includes sale of automobiles, retail and wholesale of automobile-related spare parts and motor vehicle repair and maintenance. The ultimate beneficial owner of Zhuhai Huafa Automobile is Zhuhai Huafa.

Beijing Shangfang is a limited liability company established in the PRC, which is principally engaged in the development, survey, design, construction and operation of the distributed photovoltaic power plants. Beijing Shangfang is a wholly-owned subsidiary of Zhuhai Shangfang Intelligent Clean Energy Company Limited* (珠海尚方清潔能源科技有限公司) (“**Zhuhai Shangfang**”), and to the best of the knowledge, information and belief of the Directors having made all reasonable enquiries, the ultimate beneficial owner of Beijing Shangfang is Mr. Jin Xin (金鑫) (“**Jin Xin**”), who (i) is the legal representative and general manager of Zhuhai Shangfang, responsible for its overall business and management; (ii) indirectly owns 51% equity interest in Zhuhai Shangfang through his majority-controlled companies; and (iii) is the general partner of Hefei Yunshun Technology Partnership (Limited Partnership)* (合肥允舜科技合夥企業(有限合夥)) (“**Hefei Yunshun**”) and holds 1% partnership interest in Hefei Yunshun, which in turn owns 9% equity interest in Zhuhai Shangfang. As at 31 December 2024, Ms. Zhou Yi (周毅), the spouse of Jin Xin, holds approximately 87.89% partnership interest in Hefei Yunshun.

In addition, Zhuhai Huajin Alpha VI Equity Investment Fund Partnership (Limited Partnership)* (珠海華金阿爾法六號股權投資基金合夥企業(有限合夥)) (“**Huajin Alpha**”) directly holds 30.00% equity interest in Zhuhai Shangfang. Huajin Alpha is owned as to approximately 99.97% partnership interest by Huafa Technology Industry Group and as to approximately 0.03% partnership interest by Zhuhai Huaying Investment Company Limited* (珠海鐸盈投資有限公司) (“**Zhuhai Huaying**”). Zhuhai Huaying is the general partner of Huajin Alpha and is a wholly-owned subsidiary of Zhuhai Huajin Capital Co., Ltd.* (珠海華金資本股份有限公司), a company listed on the Shenzhen Stock Exchange (stock code: 000532.SZ), which is controlled by Huafa Technology Industry Group (being a subsidiary of Zhuhai Huafa).

As at the date of the announcement of the Company dated 25 September 2023, Huafa Technology Industry Group (and any parties acting in concert with it) and Hong Kong Huafa jointly hold, control or direct approximately 90.76% of the total number of issued Shares of the Company, and both Huafa Technology Industry Group and Hong Kong Huafa are subsidiaries of Zhuhai Huafa. Accordingly, Zhuhai Huafa is the controlling Shareholder and the connected person. Huafa Finance Company and Zhuhai Huafa Automobile, both being the subsidiaries of Zhuhai Huafa, are also the connected persons of the Company.

* For identification purposes only

BOARD OF DIRECTORS' REPORT *(Continued)*

As at the date of the announcements of the Company dated 6 February 2024, 11 March 2024 and 24 October 2024, Huafa Technology Industry Group (and any parties acting in concert with it) and Hong Kong Huafa jointly hold, control or direct approximately 74.99% of the total number of issued shares of the Company, and both Huafa Technology Industry Group and Hong Kong Huafa are subsidiaries of Zhuhai Huafa. Accordingly, Zhuhai Huafa, Huafa Technology Industry Group and Hong Kong Huafa are each a controlling shareholder and a connected person. Huafa Finance Company, being a subsidiary of Zhuhai Huafa, is also a connected person of the Company. Beijing Shangfang, being a 30%-controlled company indirectly held by Zhuhai Huafa, is an associate of Zhuhai Huafa and hence a connected person of the Company.

As one or more of the applicable percentage ratios under Rule 14.07 of the Listing Rules in respect of each of the proposed annual caps under the 2023 Framework Agreements, the 2024-2026 Framework Agreements and the Deposit Services under the 2024-2026 Financial Services Framework Agreement is over 0.1% but less than 5%, as such, the transactions contemplated under the 2023 Framework Agreements, the 2024-2026 Framework Agreements and the Deposit Services under the 2024-2026 Financial Services Framework Agreement are subject to the reporting and announcement requirements but exempt from circular and the independent shareholders' approval requirements under Rule 14A.76(2) of the Listing Rules.

As one or more of the applicable percentage ratios in respect of the Revised Deposit Caps for the Deposit Services under the 2024-2026 Financial Services Framework Agreement (as supplemented by the First Supplemental Agreement) exceed 5%, the Deposit Services constitute a non-exempt continuing connected transaction of the Company and are subject to the reporting, announcement, annual review and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules. As one or more of the applicable percentage ratios in respect of the Revised Deposit Caps for the Deposit Services under the 2024-2026 Financial Services Framework Agreement (as supplemented by the First Supplemental Agreement) exceed 5% but are less than 25%, the Deposit Services are also subject to the requirements applicable to discloseable transaction under Chapter 14 of the Listing Rules.

In respect of the Deposit Services to be provided by Huafa Finance Company to the Group, as the highest applicable percentage ratio in respect of the Revised Deposit Caps for the Deposit Services under the First Supplemental Agreement (as amended and supplemented by the Second Supplemental Agreement) is more than 5%, the Deposit Services constitute a non-exempt continuing connected transaction of the Company, and are subject to the reporting, annual review, announcement and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules. In addition, as the highest applicable percentage ratio in respect of the Revised Deposit Caps for the Deposit Services under the First Supplemental Agreement (as supplemented by the Second Supplemental Agreement) exceeds 100%, the Deposit Services constitute a major transaction of the Company (as the Deposit Services do not involve an acquisition or disposal of assets) and are subject to the reporting, announcement and Shareholders' approval requirements under Chapter 14 of the Listing Rules.

In respect of the Revised Credit Caps for the credit services under the Second Supplemental Agreement, as the credit services to be provided by Huafa Finance Company to the Group are entered into on normal commercial terms or better, fair and reasonable and no security over the assets of the Group will be provided in respect of the credit services, the credit services constitute financial assistance to be provided by a connected person for the benefit of the Group under the Listing Rules and will be exempt from the reporting, annual review, announcement and independent Shareholders' approval requirements pursuant to Rule 14A.90 of the Listing Rules.

BOARD OF DIRECTORS' REPORT *(Continued)*

As one or more of the applicable percentage ratios under Rule 14.07 of the Listing Rules in respect of the proposed caps under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement is over 0.1% but less than 5%, the transactions contemplated under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement are subject to the reporting and announcement requirements but exempt from the circular and independent Shareholders' approval requirements under Rule 14A.76(2) of the Listing Rules. Pursuant to Rule 14A.81 and Rule 14A.83 of the Listing Rules, since the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1 and the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 were entered into between the Company and the same connected person (i.e. Beijing Shangfang) within a 12-month period and are similar in nature, therefore the transactions contemplated under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreements shall be aggregated as if they were one transaction. As one or more of the applicable percentage ratios in respect of each of (i) the proposed annual cap (on an individual basis) for the sale of Photovoltaic Equipment under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2, and (ii) the proposed caps (on an aggregated basis) for the sale of Photovoltaic Equipment under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreements exceed 5%, the transaction contemplated under the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 constitutes a non-exempt continuing connected transaction of the Company and is subject to the reporting, announcement, annual review and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

As one or more of the applicable percentage ratios in respect of the proposed annual caps for the sale of the Photovoltaic Equipment under the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement exceed 5%, the transactions contemplated under the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement constitute non-exempt continuing connected transactions of the Company and are subject to the reporting, announcement, annual review and independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

For details about the 2023 Framework Agreements, the 2024-2026 Framework Agreements, the 2024-2026 Financial Services Framework Agreement (including its First Supplemental Agreement and Second Supplemental Agreement), the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 1, the Photovoltaic Equipment and Components Purchase and Sales Framework Agreement No. 2 and the 2025-2027 Photovoltaic Equipment and Components Purchase and Sales Framework Agreement, please refer to the announcements dated 25 September 2023, 6 February 2024, 11 March 2024, 22 May 2024, 24 October 2024 and 13 December 2024 and the circulars of the Company dated 30 April 2024 and 25 November 2024 of the Company.

The independent non-executive Directors have reviewed the aforesaid continuing connected transactions during the year ended 31 December 2024, and confirmed that these transactions have been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or, from the perspective of the Group, on terms no less favourable than the terms available to or from independent third parties; and
- (iii) in accordance with relevant agreements on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

The auditor of the Company was engaged to report on those continuing connected transactions which were conducted by the Group during the year ended 31 December 2024 as set out above in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants.

BOARD OF DIRECTORS' REPORT (Continued)

The auditor of the Company has issued its unqualified letter containing its findings and conclusions in respect of the continuing connected transactions as disclosed on pages 41 to 59 of this annual report in accordance with Rule 14A.56 of the Listing Rules.

RELATED PARTY TRANSACTIONS

Details of the related party transactions for the year ended 31 December 2024 are set out in note 36 to the financial statements. In respect of the related party transactions that constitute continuing connected transactions, the Company has complied with the annual review and disclosure requirements under Chapter 14A of the Listing Rules. Save as disclosed in this annual report, during the year ended 31 December 2024, no related party transactions set out in note 36 to the financial statements were connected transactions (including continuing connected transactions) which were subject to the reporting, announcement or independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

SUBSCRIPTION OF STRUCTURED DEPOSIT PRODUCTS

During the Reporting Period, the Group has purchased the following structured deposit products (principal-guaranteed with floating return type). Unless otherwise specified, capitalised terms used in this part shall have the same meanings as those defined in the announcements of the Company dated 22 September 2023, 6 February 2024 and 12 August 2024.

| Purchase Date | Company Name | Bank Name | Amount (RMB in million) | Starting Date | Expiry Date | Expected Minimum Annualized Rate of Return | Expected Maximum Annualized Rate of Return |
|------------------|---|--|-------------------------|------------------|------------------|--|--|
| 6 January 2023 | Zhuhai Dixintong Telecom Co., Ltd. ("Zhuhai Dixintong") | Bank of Communications (Zhuhai Yuehai Road Sub-branch) | 200 | 9 January 2023 | 5 January 2024 | 1.75% | 2.80% |
| 17 January 2023 | Zhuhai Dixintong | CBHB (Guangzhou Branch) | 50 | 19 January 2023 | 18 January 2024 | 1.90% | 3.30% |
| 15 February 2023 | Beijing D-phone Trading Co., Ltd. | CBHB (Beijing Branch) | 100 | 17 February 2023 | 16 February 2024 | 1.90% | 3.25% |
| 13 July 2023 | Zhuhai Dixintong | Industrial Bank (Zhuhai Branch) | 84.5 | 14 July 2023 | 17 January 2024 | 1.80% | 1.80% |
| 17 August 2023 | the Company | CBHB (Beijing Branch) | 100 | 17 August 2023 | 16 February 2024 | 1.66% | 2.20% |
| 6 February 2024 | Zhuhai Dixintong | Bank of Communications (Zhuhai Yuehai Road Sub-branch) | 200 | 7 February 2024 | 7 August 2024 | 1.85% | 2.60% |
| 12 August 2024 | Zhuhai Dixintong | Bank of Communications (Zhuhai Yuehai Road Sub-branch) | 200 | 14 August 2024 | 14 February 2025 | 1.55% | 2.30% |

BOARD OF DIRECTORS' REPORT *(Continued)*

As at 6 February 2024, the 2023 BOCOM Structured Deposit Product has been redeemed in full upon its maturity on January 2024 in accordance with the terms of the 2023 BOCOM Structured Deposit Agreement.

As at 12 August 2024, the 2024 BOCOM Structured Deposit Product has been redeemed in full upon its maturity on 7 August 2024 in accordance with the terms of the 2024 BOCOM Structured Deposit Agreement.

For further details on the subscription of structured deposit products, please refer to the Company's announcements dated 22 September 2023, 6 February 2024 and 12 August 2024.

CHARITY DONATIONS

During the Reporting Period, the Group made no charitable and other donations.

SIGNIFICANT LEGAL PROCEEDINGS

As of 31 December 2024, the Company was not engaged in any litigation or arbitration of material importance, and no litigation or claim of material importance is known to the Directors to be pending or threatening against the Company.

PERMITTED INDEMNITY PROVISION

The Company purchased an insurance covering the liability of the Directors and the senior management of the Company with a validity period of 12 months with effect from 31 March 2023, and was renewed for another 12 months in March 2024. Except for such insurance, the Company has no valid permitted indemnity provisions (as defined in Companies (Directors' Report) Regulation of the Chapter 622D of Hong Kong Laws) during the Reporting Period and as of the date of this annual report.

EVENTS AFTER THE FINANCIAL YEAR END DATE

Details of the major events occurring after the financial year end date are set out in the "Management Discussion and Analysis" section on page 17 of this annual report.

AUDIT COMMITTEE

The audit committee of the Company (the "Audit Committee") has reviewed the Group's annual results for 2024 and the financial statements prepared in accordance with IFRSs for the year ended 31 December 2024 and this annual report.

BOARD OF DIRECTORS' REPORT *(Continued)*

CORPORATE GOVERNANCE CODE

The Company is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company has adopted the Corporate Governance Code (the “CG Code”) contained in Appendix C1 to the Listing Rules as its own code of corporate governance.

Under code provision C.2.1 of the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Ms. Xu Jili (“**Ms. Xu**”) serves as the chairwoman and president of the Company. The position of the president has the same role and responsibility as the chief executive officer but with a different job title. The Board is of the view that it is appropriate and in the best interests of the Company that Ms. Xu holds both positions as it helps to maintain the efficiency of the operations of the Company. The Board also meets on a regular basis to review the operations of the Company led by Ms. Xu. Accordingly, the Board believes that such an arrangement will not affect the balance of power and authority between the Board and management of the Company. The Company will continue reviewing and enhancing its corporate governance practices to ensure compliance with the CG Code.

For the Reporting Period, save as disclosed in this annual report, the Company has complied with all the applicable code provisions as set out in the CG Code and adopted most of the recommended best practices.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float of 25% as at the date of this annual report as required under the Listing Rules.

AUDITOR

Ernst & Young was appointed as the auditor for the financial statements prepared in accordance with IFRS Accounting Standards for the year ended 31 December 2024. The accompanying financial statements prepared in accordance with IFRSs have been audited by Ernst & Young.

A resolution for the re-appointment of Ernst & Young as the auditor of the Company will be proposed at the forthcoming AGM.

The Company’s auditor has not been changed for the past three years.

By order of the Board

Xu Jili

Chairwoman

Beijing, 26 March 2025

BOARD OF SUPERVISORS' REPORT

During the Reporting Period, facing the international situation mingled with changes and chaoses and a continuous and weak market in domestically, the Company has forged ahead united, made the best of opportunities and capitalised on the trend to achieve our objectives of pushing the Company forward. In 2024, all operations of the Company were carried out as planned, which was a difficult but still orderly and compliant year for the development of the Company. The Board of Supervisors supervised the Company's legal compliance of its operation and the acts of the Directors, managers and other senior management of the Company in performing their duties in strict compliance with the relevant requirements of the Company Law, the Articles of Association and Rules of Procedures for the Board of Supervisors with the authority granted by relevant laws and regulations, which facilitated a healthy and standardised development of the Company and effectively safeguarded the legitimate rights and interests of the Company and the Shareholders.

I. 2024 ANNUAL MEETINGS OF THE BOARD OF SUPERVISORS

During the Reporting Period, a total of two meetings of the Board of Supervisors were held, particulars of which are as follows:

1. On 26 March 2024, the Company held the third meeting of the fifth session of Board of Supervisors in Beijing by face-to-face communication and electronic communication means. All three Supervisors attended the meeting, which met the quorum as required under the Articles of Association and thus was lawful and effective. The meeting was chaired by employee Supervisor Liu Zhenlong. Upon voting, six resolutions were approved.
2. On 23 August 2024, the Company held the fourth meeting of the fifth session of Board of Supervisors in Beijing by face-to-face communication and electronic communication means. All three Supervisors attended the meeting, which met the quorum as required under the Articles of Association and thus was lawful and effective. The meeting was chaired by employee Supervisor Liu Zhenlong. Upon voting, one resolution was approved.

II. 2024 ANNUAL WORK REPORT OF THE BOARD OF SUPERVISORS

1. Supervision of the performance of duties

Members of the Board of Supervisors continuously monitor the Group's overall business management activities and effectiveness, closely monitor the Group's financial and internal control risk profile and supervise the performance of duties by the Directors and senior management of the Company by attending general meetings, meetings of the Board and its professional committees, etc. The Board of Supervisors is of the view that the Directors and senior management of the Company are able to comply with the provisions of the Articles of Association and perform their duties diligently.

2. Performance of the supervision of finance

During the Reporting Period, the Board of Supervisors continued to monitor the Group's consolidated and classified financial position, paying attention to trending issues and anomalies; carefully reviewed the annual accounts report; and strengthened communication with the external auditor of the Company on the audit of annual financial reports and review of interim financial reports.

3. Internal control of risks and other areas of supervision

During the Reporting Period, the Board of Supervisors listened to reports through meetings of the Board of Supervisors to understand the Group's work in risk management, internal control and compliance, connected transactions and internal audit, and made comments and suggestions on related work.

III. SUPERVISORY DUE DILIGENCE

During the Reporting Period, all Supervisors actively performed their supervisory duties, attended the meetings of the Board of Supervisors, and expressed their opinions in a prudent manner; actively sat in on meetings of the Board of Directors and general meetings of the Shareholders, performed the supervision and inspection functions of the Board of Supervisors; and actively participated in the internal and external training activities of the Company to continuously improve their ability and business level in performing their duties. Employee Supervisor attended the workers' congress of the Company and made annual work presentation. The Board of Supervisors is of the view that all Supervisors have performed their duties in compliance with the Company Law, the Articles of Association and other laws and regulations, regulatory provisions and the requirements of the Company's internal rules and regulations, and that the various supervision works have been effective.

IV. 2025 WORK PLAN OF THE BOARD OF SUPERVISORS

1. In 2025, the Board of Supervisors will, in strict compliance with the Company Law, the Listing Rules, the Articles of Association, the Rules of Procedures for the Board of Supervisors and related national laws and policies, faithfully perform their duties, supervise and inspect the decision-making and operation behaviour of the Board of Directors and the management of the Company, further promote the standardised operation of the Company, in a bid to effectively protect the interests of the Company and the Shareholders;
2. It will perform the supervision function and deliberately discharge the duties. It will attend the Board of Directors meetings and the general meeting according to law, supervise the legality and compliance of the convening of meeting of the Board of Directors and general meeting, the voting procedures, and the legality and compliance of the procedures of meetings of the Board of Directors, such as the attendance of meeting, the expression of opinions and the voting status, urge the implementation of resolutions, and implement the supervision function conferred by the general meeting of the Company;
3. The Board of Supervisors will hold regular meetings, strengthen the supervision and inspection on the Company's financial standing, regularly check the Company's financial statements accounting vouchers and other materials, and actively maintain effective communication with the Company's internal audit department and external audit agency;

BOARD OF SUPERVISORS' REPORT *(Continued)*

4. The Board of Supervisors will further enhance the ability of the Board of Supervisors to fulfill its duties by: strengthening the learning of various laws and regulations, corporate governance, financial and internal control systems, understanding the industry policies in a timely manner and participating in the Company's business training to provide services to the Company in a more effective manner; and
5. It will actively supervise the establishment and effective operation of the internal control system, and establish a communication mechanism with employees and the Shareholders, so as to better safeguard the interests of the Company and the Shareholders.

By order of the Board of Supervisors
Beijing Digital Telecom Co., Ltd.

Beijing, 26 March 2025

CORPORATE GOVERNANCE REPORT

The Board of Directors is pleased to present the corporate governance report in the annual report of the Company for the year ended 31 December 2024.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company has adopted the CG Code contained in Appendix C1 to the Listing Rules. The Board of Directors is of the view that save as disclosed in this annual report, the Company complied with all the applicable code provisions as set out in the CG Code and adopted most of the recommended best practices during the year ended 31 December 2024. The Company will continue to review and enhance its corporate governance practices to ensure compliance with the CG Code.

BOARD OF DIRECTORS

Responsibilities

The Board is responsible for the overall leadership of the Group, oversees the Group's strategic decisions and monitors business and performance. The Board has delegated the authority and responsibility for the day-to-day management and operation of the Group to the senior management of the Group. To oversee particular aspects of the Company's affairs, the Board has established four Board committees including the Audit Committee, the Remuneration and Assessment Committee, the nomination committee (the "**Nomination Committee**") and the strategy committee (the "**Strategy Committee**") (together, the "**Board Committees**"). The Board has delegated to the Board Committees responsibilities as set out in their respective terms of reference.

All Directors shall ensure that they carry out duties in good faith, in compliance with applicable laws and regulations, and in the interests of the Company and the Shareholders at all times.

The primary authorities exercisable by the Board include: convening Shareholders' meetings to report their work and carry out the resolutions approved thereat; determining the Company's business plans and investment proposals; developing annual financial budget plans, profit distribution plans and loss recovery plans of the Company; devising plans to increase or reduce the registered capital of the Company and issue corporate bonds; putting forward plans for merger, spin-off and dissolution of the Company; determining the establishment of the Company's internal management; appointing or dismissing the Company's general manager and, according to the nomination of the general manager, appointing or dismissing the Company's deputy general managers and other senior management, as well as determining their remunerations; establishing the Company's fundamental management system; and proposing amendments to the Articles of Association.

The Board is well-functioning, and the forms, contents, procedures and implementation of the meetings are in compliance with the Articles of Association and relevant laws and regulations. Specifically, the Board shall convene at least four regular meetings each year and other extraordinary meetings as and when necessary. The notice of a regular meeting shall be given to all Directors at least fourteen days prior to the date of the meeting to ensure their attendance. The notice of an extraordinary meeting shall be given to Directors within a reasonable time with sufficient information such as relevant background information of the matters in the agenda to be considered, as well as data and statistics of the Company's business development for their easier understanding. As adopted by the Board, two or more external Directors who consider the information insufficient or insubstantial may request the Board in writing to postpone the Board meeting or the consideration of the matters in the agenda.

The minutes of the Board meetings shall be complete and true. The attended Directors, the secretary to the Board and the minutes taker shall sign on the minutes which shall then be maintained by dedicated personnel as important evidence in clarifying the responsibilities of the Directors.

CORPORATE GOVERNANCE REPORT *(Continued)*

The Board may delegate certain authorities to the chairwoman of the Company during the recess of the Board, as defined and specified in the Articles of Association.

In the event that a Director has a connected relationship with an enterprise involved in a resolution considered at a Board meeting, he/she shall not exercise his/her voting right over the resolution, nor shall he/she exercise other Directors' voting rights on behalf of them. The Board meeting shall be held only when more than half of the unconnected Directors attend the meeting. The resolution of the Board meeting must be passed by more than half of the unconnected Directors. If there are less than three unconnected Directors attending the Board meeting, such matter shall be considered by the Shareholders at a general meeting.

The primary duties and responsibilities of the Company's management include: implementing the resolutions of the Board, the Company's business plans and investment plans; implementing the Company's key management systems and supervising their implementation, managing the Company's revenues and expenditures and supervising fund flows, and determining the changes in key positions.

The Company purchased liability insurance for the Directors and senior management of the Company in 2024, with expiry on 31 March 2025. In March 2025, the Company renewed the insurance with a valid period from 31 March 2025 to 30 March 2026.

Board Composition

For the Reporting Period and up to the date of this annual report, the Board comprises of nine members, including three executive Directors, three non-executive Directors and three independent non-executive Directors as set out below:

Executive Directors:

Ms. Xu Jili (*Chairwoman*)
Ms. Xu Liping
Mr. Liu Donghai

Non-executive Directors:

Mr. Xie Hui
Mr. Jia Zhaojie
Ms. Pan Anran

Independent Non-executive Directors:

Mr. Lv Tingjie
Mr. Lv Pingbo
Mr. Cai Chun Fai

The biographies of the Directors are set out in the section headed "Directors, Supervisors and Senior Management" in this annual report.

As at the date of this annual report, none of the Directors, Supervisors and senior management of the Company has any personal relationship (including financial, business, family or other material or relevant relationship) with other Directors, Supervisors and senior management of the Company.

All Directors, including the independent non-executive Directors, have brought a wide spectrum of invaluable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. Independent non-executive Directors are invited to serve on the Audit Committee, the Remuneration and Assessment Committee, the Nomination Committee and the Strategy Committee.

As the code provision in the CG Code requires Directors to disclose the number and nature of offices held in listed companies or organisations and other significant commitments as well as their identities and the time involved to the issuer, the Directors have agreed to disclose their commitments to the Company when appropriate.

Independent Non-executive Directors and Board Independence Evaluation Mechanism

Independent non-executive Directors play an important role in the Board because they provide impartial advice on issues of strategy, performance and control of the Group and have regard for the interests of all Shareholders of the Company. All independent non-executive Directors have appropriate educational background, professional qualifications or related financial management experience. No independent non-executive Director holds any other position in the Company or any of its subsidiaries or has any interest in any shares of the Company.

The Company adopted the Board Independence Evaluation Mechanism on 29 April 2022 (the “**Board Independence Evaluation Mechanism**”). The Board Independence Evaluation Mechanism is designed to ensure a strong independent element on the Board, which allows the Board to effectively exercise independent judgment to better safeguard Shareholders’ interests. The objectives of the Board Independence Evaluation Mechanism are to improve Board effectiveness, maximise strengths, and identify the areas that need improvement or further development. The evaluation process also clarifies what actions of the Company need to be taken to maintain and improve the Board performance, for instance, addressing individual training and development needs of each Director. The Company established the Board Independence Evaluation Mechanism to enable Directors to seek independent professional advice in performing their duties and encourage them to access and consult with the Company’s senior management independently.

The Nomination Committee and the Board will assess annually the independence of all independent non-executive Directors to ensure that they can provide independent views and advice to the Board. The Board Independence Evaluation Report will be presented to the Board, which will collectively discuss the results and the action plan for improvement, if appropriate. All relevant factors to be considered include:

- the character, integrity, expertise, experience and stability necessary to carry out their duties;
- time and efforts to be invested in the affairs of the Company;
- moves to resolutely perform their duties as independent Directors and participate in the work of the Board of Directors;
- declaration of conflicts of interest as independent non-executive Directors;
- non-participation in the day-to-day management of the Company and no relationships or circumstances that would influence their independent judgment; and
- regular meetings to be held between the chairwoman of the Company and independent non-executive Directors in the absence of executive Directors.

CORPORATE GOVERNANCE REPORT *(Continued)*

The Board will review the implementation and effectiveness of the Board Independence Evaluation Mechanism annually. During the Reporting Period, the Board has reviewed the implementation and effectiveness of the Board Independence Evaluation Mechanism and the results were satisfactory. The Company has received an annual statement from each of the independent non-executive Directors confirming their independence. Pursuant to the criteria set out in Rule 3.13 of the Listing Rules, the Company considers all of them to be independent.

Board Diversity Policy

The Company believes that the diversity of Board members will be immensely beneficial for the enhancement of the Company's performance. Therefore, the Company has adopted a board diversity policy to ensure that the Company will, when determining the composition of the Board, consider board diversity in terms of, among other things, age, cultural and educational background, professional experience, skills and knowledge. All board appointments will be based on merits, and candidates will be considered against objective criteria, having due regard for the benefits of diversity of the Board. The board diversity policy is summarised below:

Policy Statement

The Company is of the view that the diversity of the Board is one of the essential factors in sustaining the competitive edge of the Company and facilitating the sustainable development of the Company. When determining the composition of the Board, the Company will consider board diversity in terms of various factors, including but not limited to gender, age, cultural background, ethnicity and educational background, professional experience, knowledge and skills.

Measurable Objectives

The Board will review the measurable objectives relevant to the Board composition in accordance with the board diversity policy and will consider setting measurable objectives to implement the board diversity policy and review such objectives from time to time to ensure their appropriateness and ascertain the progress made towards achieving those objectives.

Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and term of service. The ultimate decision will be made based on the merits and contribution that the selected candidates can bring to the Board.

Monitoring and Reporting

The Nomination Committee will review the structure, size and composition of the Board and make recommendations or advice to the Board on the appointment of new Directors. The above review and recommendations or advice all take the benefits of board diversity into full consideration.

Review of the Policy

The Nomination Committee will disclose the diversification of the Board's composition in the Corporate Governance Report annually and monitors the implementation of the board diversity policy.

During the Reporting Period, the implementation of the board diversity policy was as follows:

1. The Board comprises of nine Directors, of which three are independent non-executive Directors. The arrangement is in compliance with Rules 3.10(1) and 3.10A of the Listing Rules in relation to "at least one-third of the members of the Board shall be independent non-executive Directors".
2. At least one of the independent non-executive Directors has obtained financial professional qualifications. Other Directors have professional experience in law, finance, business management and public services, and also meet the requirements of Rule 3.10(2) of the Listing Rules.
3. The Directors have different educational backgrounds, including master's degrees in law and accounting, bachelor's degrees in management, and doctorate in economics. Their ages range from 37 to 69 and three are female members. The Nomination Committee has reviewed the board diversity policy to ensure its effectiveness and believes that the members of the Board have achieved diversity.

The Company recognises and accepts the benefits of a diverse Board and believes that enhancing board diversity is critical to maintaining its competitive advantage. In accordance with the board diversity policy, the Nomination Committee will annually review the structure, size and composition of the Board of Directors in order to establish a channel of potential successors to Directors conducive to achieving gender diversity, and make recommendations for changes to the Board as appropriate to align with the Company's corporate policy and ensure a balanced and diverse Board.

The male to female ratio of the Company's entire staff (including senior management) is about 1:1.4. The Company aims to maintain an appropriate balance from the perspective of diversity in relation to the growth of its business. It also endeavours to ensure that recruitment and selection practices at all levels, from the Board to its staff, are properly established, so as to take into account candidates from different backgrounds. During the Reporting Period, the Company did not identify any factors or circumstances that would make achieving gender diversity in the workforce, including senior management, more challenging or would be irrelevant to gender diversity.

During the Reporting Period, the Nomination Committee and the Board have reviewed the Company's board diversity policy and consider it to be effective. Also, the Board considers that the current overall workforce is sufficiently diverse and is of the view that the current gender diversity has achieved the objective set by the Company. Going forward, the Board will continue its efforts in ensuring that appropriate balance of gender diversity is achieved with reference to stakeholders' expectation and recommended best practices.

CORPORATE GOVERNANCE REPORT (Continued)

Induction and Continuous Professional Development

Each newly appointed Director is provided with necessary induction and information to ensure that he/she has a proper understanding of the Company's operations and businesses as well as his/her responsibilities under relevant statutes, laws, rules and regulations. The Company also arranges regular seminars to provide its Directors with updates on the latest development and changes of the Listing Rules and other relevant legal and regulatory requirements from time to time. The Directors are also provided with regular updates on the Company's performance, position and prospects to enable the Board as a whole and each Director to discharge their duties.

During the Reporting Period, the Directors attended the training activities as follows:

| Director | Type of training |
|--|------------------|
| Cai Chun Fai, Lv Tingjie and Lv Pingbo | A/B |
| Xie Hui, Jia Zhaojie and Pan Anran | A/B |
| Xu Jili, Xu Liping and Liu Donghai | A/B |

Notes:

A: Training sessions, seminars and conferences on special topics such as economics, finance and management.

B: Reading materials on the regulations relating to corporate governance, directors' duties, internal control and risk management and attendance of seminars, forums and conferences.

Chairman and Chief Executive Officer

Under code provision C.2.1 of the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Ms. Xu serves as the chairwoman and president of the Company. The position of the president has the same role and responsibility as the chief executive officer but with a different job title. The Board is of the view that it is appropriate and in the best interests of the Company that Ms. Xu holds both positions as it helps to maintain the efficiency of the operations of the Company. The Board also meets on a regular basis to review the operations of the Company led by Ms. Xu. Accordingly, the Board believes that such arrangement will not affect the balance of power and authority between the Board and the management of the Company. The Company will continue reviewing and enhancing its corporate governance practices to ensure compliance with the CG Code.

Appointment and Re-election of Directors

Ms. Xu Jili, Ms. Xu Liping, Mr. Liu Donghai, Mr. Xie Hui, Mr. Jia Zhaojie, Ms. Pan Anran, Mr. Lv Tingjie, Mr. Lv Pingbo, Mr. Cai Chun Fai, members of the fifth session of the Board, entered into service agreements with the Company on 19 May 2023 with a fixed term of three years commencing from 19 May 2023 until the expiry of the fifth session of the Board of Directors. The service agreements entered into between the Company and each of the Directors are subject to renewal in accordance with the Articles of Association and applicable laws, rules and regulations or early termination in accordance with their respective terms.

Save as disclosed above, none of the Directors has a service contract with the Group which is not determinable by the Company within one year without the payment of compensation (other than statutory compensation).

In accordance with the Articles of Association, the Company shall establish the Board which is accountable to the general meetings. Directors shall be elected at the general meetings with a term of office of three years. Upon expiry of their term of office, Directors are eligible for re-election. At the re-election of the Board, external Directors, being Directors who do not hold any positions in the Company, shall account for more than half of the total number of Directors. Where the number of vacancy of Directors is not more than the number specified by the Company Law or not less than two-thirds of the number of Directors prescribed by the Articles of Association, the Board has the power to appoint any person as a Director to fill the casual vacancy, and any person to be appointed as a Director to fill a casual vacancy of the Board shall hold office until the next following annual general meeting of the Company and shall then be eligible for re-election.

The procedures and process of appointment, re-election and removal of Directors are set out in the Articles of Association. The Nomination Committee is responsible for reviewing the Board composition, and for making recommendations to the Board on the appointment, re-election and succession planning of the Directors.

CORPORATE GOVERNANCE REPORT *(Continued)*

Board Meetings

The Company will adopt the practice of holding Board meetings regularly. Notices of not less than fourteen days will be given for all regular Board meetings to provide all Directors with an opportunity to attend regular meetings and discuss matters in the agenda.

For other committee meetings, written notices of fourteen days will be given to all committee members. Such notices will set out the agenda and relevant Board papers to ensure that the committee members have sufficient time to review the papers and be adequately prepared for the meetings. When Directors or committee members are unable to attend a meeting, they will be advised of the matters to be discussed and given an opportunity to make their views known to the chairman prior to the meeting.

Minutes of the Board meetings and committee meetings will record in sufficient detail the matters considered by the Board and the committees and the decisions reached, including any concerns raised by the Directors. Draft minutes of each Board meeting and committee meeting are/will be sent to each Director for comments within a reasonable time after the meeting is held.

During the Reporting Period, the Board of Directors held 5 Board meetings and 4 general meetings. The attendance of individual Directors at the meetings is set out in the table below:

| Name of Director | Number of Board Meetings Attended /Total Number of Board Meetings | Number of General Meetings Attended/ Total Number of General Meetings |
|-----------------------------------|---|---|
| Ms. Xu Jili (<i>Chairwoman</i>) | 5/5 | 4/4 |
| Ms. Xu Liping | 5/5 | 4/4 |
| Mr. Liu Donghai | 5/5 | 4/4 |
| Mr. Xie Hui | 5/5 | 4/4 |
| Mr. Jia Zhaojie | 5/5 | 4/4 |
| Ms. Pan Anran | 5/5 | 4/4 |
| Mr. Lv Tingjie | 5/5 | 4/4 |
| Mr. Lv Pingbo | 5/5 | 4/4 |
| Mr. Cai Chun Fai | 5/5 | 4/4 |

CORPORATE GOVERNANCE REPORT *(Continued)*

A total of 27 Board's resolutions were passed at five Board meetings held during the Reporting Period, details of which are as follows:

1. On 6 February 2024, the Company held the 10th meeting of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 4 resolutions were considered and approved;
2. On 11 March 2024, the Company held the 11th meeting of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 5 resolutions were considered and approved;
3. On 26 March 2024, the Company held the 12th meeting of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 11 resolutions were considered and approved;
4. On 23 August 2024, the Company held the 19th meeting of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 1 resolution was considered and approved; and
5. On 24 October 2024, the Company held the 24th meeting of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 6 resolutions were considered and approved.

Shareholders' General Meeting

Details of the Shareholders' general meetings held during the Reporting Period are as follows:

On 22 May 2024, the Company held the AGM for the year 2023 in Beijing. 4 Shareholders or their proxies holding 837,794,620 Shares, representing approximately 94.51% of the total number of the issued Shares as at the date of the meeting, attended the meeting. The meeting was chaired by chairwoman of the Company, Ms. Xu. All Directors, Supervisors and certain senior management members attended the meeting. Eight ordinary resolutions and six special resolutions were approved by open voting at the meeting.

On 22 May 2024, the Company held the H share class meeting in Beijing. Three Shareholders or their proxies holding 500,094,620 H Shares, representing approximately 91.13% of the total number of the issued H Shares as at the date of the meeting, attended the meeting. The meeting was chaired by chairwoman of the Company, Ms. Xu. All Directors and Supervisors as well as certain senior management members of the Company attended the meeting. Four special resolutions were approved by open voting at the meeting.

On 22 May 2024, the Company held the domestic share class meeting in Beijing. Two Shareholders or their proxies holding 337,700,000 Domestic Shares, representing 100.00% of the total number of the issued Domestic Shares as at the date of the meeting, attended the meeting. The meeting was chaired by chairwoman of the Company, Ms. Xu. All Directors and Supervisors as well as certain senior management members of the Company attended the meeting. Four special resolutions were approved by open voting at the meeting.

On 13 December 2024, the Company held an EGM in Beijing. Three Shareholders or their proxies holding 833,407,120 Shares, representing approximately 94.02% of the total number of the issued Shares as at the date of the meeting, attended the meeting. The meeting was chaired by chairwoman of the Company, Ms. Xu. All Directors and Supervisors as well as certain senior management members attended the meeting. Three ordinary resolutions and one special resolution were approved by open voting at the meeting.

CORPORATE GOVERNANCE REPORT *(Continued)*

Model Code for Securities Transactions

The Company has adopted the Model Code as its own code of conduct regarding Directors' and Supervisors' securities transactions. Specific enquiries have been made to all Directors and Supervisors, and each of the Directors and Supervisors has confirmed that he/she has complied with the standard requirements set out in the Model Code during the Reporting Period.

During the Reporting Period, the Company has also adopted its own code of conduct regarding employees' securities transactions on terms no less exacting than the standards set out in the Model Code for the compliance by its relevant employees who are likely to be in possession of unpublished inside information of the Company in respect of their dealings in the Company's securities.

Delegation by the Board

The Board reserves the decision for all major matters of the Company, including: approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial data, appointment of Directors and other significant financial and operational matters. Directors could have recourse to seek independent professional advice in performing their duties at the Company's expense and are encouraged to access and consult with the Company's senior management independently.

The daily management, administration and operation of the Group are delegated to the senior management of the Company. The delegated functions and responsibilities are periodically reviewed by the Board. Approval has to be obtained from the Board prior to any substantial transactions to be entered into by the management.

Corporate Governance Function

The Board recognises that corporate governance should be the collective responsibility of Directors and their corporate governance duties include:

1. to develop and review the Company's policies and practices on corporate governance;
2. to review and monitor the training and continuous professional developments of the Directors and senior management of the Company;
3. to review and monitor the Company's policies and practices on its compliance with legal and regulatory requirements;
4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to Directors, Supervisors and employees; and
5. to review the Company's compliance with the CG Code and disclosure in the corporate governance report.

BOARD COMMITTEES

Nomination Committee

The Nomination Committee currently comprises of three members, including one executive Director, Ms. Xu Jili (chairwoman), and two independent non-executive Directors, namely Mr. Lv Pingbo and Mr. Cai Chun Fai.

The principal duties of the Nomination Committee are as follows:

1. to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy; and to the largest extent possible to ensure membership diversity in the composition of the Board;
2. to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships;
3. to assess the independence of independent non-executive Directors;
4. to make recommendations to the Board on the appointment or re-appointment of Directors and the succession planning for Directors, in particular the chairwoman and the chief executive officer of the Company; and
5. to review the board diversity policy and the Directors' nomination policy of the Company.

The Nomination Committee will assess the candidate or incumbent on criteria such as integrity, experience, skills and ability to commit time and effort to carry out the duties. The recommendations of the Nomination Committee will then be submitted to the Board for decision. The written terms of reference of the Nomination Committee are available on the websites of the Stock Exchange and the Company.

During the Reporting Period, the Nomination Committee held one meeting. The attendance of each member of the Nomination Committee at the meeting is set out in the table below:

| Name of Director | Number of Meetings Attended/ Total Number of Meetings |
|-----------------------------------|--|
| Ms. Xu Jili (<i>Chairwoman</i>) | 1/1 |
| Mr. Lv Pingbo | 1/1 |
| Mr. Cai Chun Fai | 1/1 |

Details of the meeting are as follows:

On 26 March 2024, the Company held the 1st meeting of the Nomination Committee of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which 2 resolutions were considered and approved.

Directors' Nomination Policy

The Nomination Committee's responsibilities are to study and formulate the criteria and procedures pertaining to selecting and recommending candidates, and to examine and verify candidates for directorship, and make advice or recommendations to the Board thereon. Also, to review the structure, size and composition (including the skills, knowledge, experience, gender, age, cultural and educational background, and the term of service) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy, and to the largest extent possible to ensure membership diversity in the composition of the Board. Summary of the diversity policy for board members of the Company, please refer to the section headed "Board Diversity Policy" under the "Corporate Governance Report" in this annual report.

The Nomination Committee shall seek for the right candidates for the position of Directors in the Company itself, the subsidiaries (or affiliates) of the Company and the talent market, and collect information about the candidates including their occupation, academic background, title, working experience in detail and all the part-time jobs to produce written materials. After obtaining the consent of the nominees, the Nomination Committee shall convene its meeting, reviewing the preliminary candidates according to the qualification required by the Company. After the Nomination Committee forms a majority of votes, the Nomination Committee will conduct other follow-up work after decisions and feedback of the Board.

During the Reporting Period, the Nomination Committee and the Board have reviewed the Company's Director nomination policy and consider it effective.

Remuneration and Assessment Committee

The Remuneration and Assessment Committee currently comprises of three members, namely Mr. Cai Chun Fai (chairman), Ms. Xu Liping and Mr. Lv Pingbo. Apart from Ms. Xu Liping who is an executive Director, other members are independent non-executive Directors.

The principal duties of the Remuneration and Assessment Committee are as follows:

1. to consult the chairman and/or president about their remuneration proposals for other executive Directors;
2. to make recommendations to the Board on the overall policy and structure for the remuneration of Directors and senior management of the Company and on the establishment of a formal and transparent procedure for developing remuneration policy, and to review and approve remuneration proposals of management with reference to the corporate guidelines and goals set by the Board;
3. to review and approve the management's remuneration proposals with reference to the corporate goals and objectives determined by the Board;
4. to make recommendations to the Board on the remuneration packages of individual executive Directors and senior management, which include benefits in kind, pension rights and compensation payments, including compensation payable for loss or termination of their office or appointment;
5. to make recommendations to the Board on the remuneration of non-executive Directors;
6. to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
7. to ensure that no Director or any of his/her associates (as defined in the Listing Rules) is involved in deciding his/her own remuneration; and
8. to consider any concrete plan proposed by the management of the Company for the grant of option or Share which has not been granted, and any plan to amend any existing share scheme of the Company; and to review and/or approve matters relating to the share schemes under Chapter 17 of the Listing Rules and ensure compliance of any share scheme of the Company with the provisions of Chapter 17 of the Listing Rules.

The written terms of reference of the Remuneration and Assessment Committee are available on the websites of the Stock Exchange and the Company.

CORPORATE GOVERNANCE REPORT (Continued)

During the Reporting Period, the Remuneration and Assessment Committee held one meeting. The attendance of each member of the Remuneration and Assessment Committee at the meeting is set out in the table below:

| Name of Director | Number of Meetings Attended/ Total Number of Meetings |
|--------------------------------------|--|
| Mr. Cai Chun Fai (<i>Chairman</i>) | 1/1 |
| Ms. Xu Liping | 1/1 |
| Mr. Lv Pingbo | 1/1 |

Details of the meeting are as follows:

On 26 March 2024, the Company held the 1st meeting of the Remuneration and Assessment Committee of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which one resolutions was considered and approved.

The Remuneration and Assessment Committee has reviewed the remuneration of Directors and senior management members of the Company for the year 2024, as well as the Company's policy and structure for the remuneration of all Directors and senior management of the Company. Based on the review, the Remuneration and Assessment Committee has made recommendations to the Board on the remuneration packages of individual executive Directors and senior management of the Company.

Remuneration of Directors, Supervisors and Senior Management

The Company has established a formal and transparent procedure for formulating policies on the remuneration of Directors, Supervisors and senior management of the Group. The Remuneration and Assessment Committee formulated the Group's emolument policy and structure of the Directors and senior management, having regard to the Group's operating results, individual performance of the Directors and senior management and comparable market practices.

Details of the remuneration of each of the Directors and Supervisors for the Reporting Period are set out in note 10 to the financial statements of this annual report on pages 139 to 141.

The biographies of the senior management of the Company are disclosed in the section headed "Directors, Supervisors and Senior Management" in this annual report. The remuneration by band of non-Director members of the senior management of the Company for the Reporting Period is as follows:

| Remuneration band (RMB) | Number of individuals |
|-------------------------|-----------------------|
| 0 – 500,000 | 2 |

CORPORATE GOVERNANCE REPORT (Continued)

Audit Committee

The Audit Committee currently comprises of three members, namely Mr. Cai Chun Fai (chairman), Ms. Pan Anran and Mr. Lv Tingjie. Apart from Ms. Pan Anran who is a non-executive Director, the other members are independent non-executive Directors.

The principal duties of the Audit Committee are to review and supervise the financial reporting procedures of the Company, which include, among other things, the following:

1. to assist the Board in fulfilling its responsibilities by supervision of financial and other reporting and providing an independent opinion to the Board as to the effectiveness of the internal controls of the Group, and as to the adequacy of the external and internal audits;
2. to ensure that appropriate accounting principles and reporting practices are followed;
3. to be primarily responsible for making recommendations to the Board on the appointment, re-appointment and removal of the recognised independent auditor (the “**External Auditor**”), and to approve the remuneration and terms of engagement of the External Auditor, and any questions of its resignation or dismissal;
4. to serve as a focal point for communication between other Directors, the External Auditor and the internal auditor or any person responsible for internal audit function (the “**IA People**”) as regards their duties relating to financial and other reporting, internal controls, external and the IA People and such other matters as the Board determines from time to time;
5. to review and monitor the External Auditor’s independence and objectivity and the effectiveness of the audit process in accordance with applicable standards;
6. to audit the Company’s financial information and its disclosure;
7. to develop and implement policy on engaging the External Auditor to provide non-audit services;
8. to monitor integrity of the Company’s financial statements, annual reports and accounts and half-year reports (including Board of Directors’ Report, Chairman’s Statement and Management Discussion and Analysis), and to review significant financial reporting judgments contained therein; and
9. to review, together with the External Auditor and the IA People, the Group’s management as well as the adequacy of the Group’s policies and procedures regarding internal control (including financial, operational and compliance controls); to review and monitor the effectiveness of the financial controls, internal control and risk management systems.

The written terms of reference of the Audit Committee are available on the websites of the Stock Exchange and the Company.

During the Reporting Period, the Audit Committee held two meetings. The attendance of each member of the Audit Committee at the meetings is set out in the table below:

| Name of Director | Number of Meetings Attended/ Total Number of Meetings |
|--------------------------------------|--|
| Mr. Cai Chun Fai (<i>Chairman</i>) | 2/2 |
| Ms. Pan Anran | 2/2 |
| Mr. Lv Tingjie | 2/2 |

CORPORATE GOVERNANCE REPORT *(Continued)*

Details of the meetings are as follows:

1. On 26 March 2024, the Company held the 2nd meeting of the Audit Committee of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which six resolutions were considered and approved; and
2. On 23 August 2024, the Company held the 4th meeting of the Audit Committee of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which one resolution was considered and approved.

The Audit Committee has reviewed the financial reporting system, compliance procedures, internal control (including the adequacy of resources, staff qualifications and experience, training programs and budget of the Company's accounting and financial reporting functions), risk (including environmental, social and governance risks) management systems and processes and the re-appointment of the External Auditor. The Board has not deviated from any recommendation given by the Audit Committee on the selection, appointment, resignation or dismissal of the External Auditor.

The Audit Committee has also reviewed the annual results of the Group for the year ended 31 December 2024, this annual report as well as the audit report prepared by the External Auditor in relation to the accounting issues and major findings in course of audit.

Strategy Committee

The Strategy Committee is currently comprised of five members, including three executive Directors, namely Ms. Xu Jili (chairwoman), Ms. Xu Liping and Mr. Liu Donghai, and two non-executive Directors, namely Mr. Xie Hui and Mr. Jia Zhaojie.

The principal duties of the Strategy Committee are as follows:

1. to monitor the risk of legal sanctions against the Company;
2. to conduct research and make proposals on the long-term development strategies and plans of the Company;
3. to conduct research and make proposals on the significant investment and financing plans which need to be approved by the Board in accordance with the Articles of Association;
4. to conduct research and make proposals on the significant projects of capital manipulation and assets operation which need to be approved by the Board in accordance with the Articles of Association;
5. to conduct research and make proposals on the significant matters that affect the development of the Company;
6. to monitor the implementation of the above-mentioned issues; and
7. other matters that the Board has authorised it to deal with.

CORPORATE GOVERNANCE REPORT *(Continued)*

During the Reporting Period, the Strategy Committee held one meeting. The attendance of each member of the Strategy Committee at the meetings is set out in the table below:

| Name of Director | Number of Meetings Attended/ Total Number of Meetings |
|-----------------------------------|--|
| Ms. Xu Jili (<i>Chairwoman</i>) | 1/1 |
| Ms. Xu Liping | 1/1 |
| Mr. Liu Donghai | 1/1 |
| Mr. Xie Hui | 1/1 |
| Mr. Jia Zhaojie | 1/1 |

Details of the meetings are as follows:

On 26 March 2024, the Company held the 2nd meeting of the Strategy Committee of the fifth session of Board of Directors by face-to-face communication and electronic communication means, at which one resolution was considered and approved.

DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for preparing the financial statements of the Company for the year ended 31 December 2024, which give a true and fair view of the affairs of the Company and the Group and of the Group's results and cash flows.

The management of the Company has provided the Board with such explanation and information as are necessary to enable the Board to carry out an informed assessment of the Company's financial statements, which are put to the Board for approval.

The Directors are not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Group's ability to continue as a going concern.

The statement by the auditor of the Company regarding their reporting responsibilities on the consolidated financial statements of the Company is set out in the "Independent Auditor's Report" on pages 88 to 93 of this annual report.

WHISTLEBLOWING POLICY

The Company has adopted a whistleblowing policy (the "**Whistleblowing Policy**") on 29 April 2022. The Whistleblowing Policy was formulated to (i) promote compliance and ethics and achieve good corporate governance throughout the Group; and (ii) highlight the importance of ethical behaviour and encourage the reporting of improper, illegal and unethical behaviour.

The nature, status and handling outcome of complaints received under the Whistleblowing Policy shall be reported to the Audit Committee or to the chairwoman or president of the Company. Any convictions will be reported to the Board of Directors and the Audit Committee. During the Reporting Period, no fraud or misconduct that had a material impact on the financial statements or operations of the Group was detected. The Audit Committee will review the Whistleblowing Policy annually to ensure its effectiveness.

During the Reporting Period, the Audit Committee has reviewed the Whistleblowing Policy and considers it to be effective.

ANTI-CORRUPTION POLICY

The Company has adopted an anti-corruption policy (the “**Anti-corruption Policy**”) on 29 April 2022, which covers anti-corruption, the code of conduct, the guidelines on gifts, hospitality and gratuities, the Group’s expectations and requirements in business ethics, and the investigation and reporting mechanism for suspected corrupt practices. Any convictions will be reported to the Board of Directors and the Audit Committee.

The Group is committed to upholding the highest standards of integrity and ethical conduct in the conduct of its business. The Anti-corruption Policy forms part of the Group’s corporate governance framework. The Anti-corruption Policy sets out specific behavioural guidelines to be followed by the Group’s staff and business partners in the fight against corruption. This demonstrates the Group’s commitment to practicing ethical business practices and complying with anti-corruption laws and regulations applicable to its local and overseas operations. To fulfill the commitment and ensure its transparency, the Group formulated the Anti-corruption Policy as a guide to the conduct of all employees of the Group and third parties dealing with the Group.

The Anti-corruption Policy will be regularly reviewed and updated to comply with applicable laws, regulations and industry best practices.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board confirms its responsibility to ensure that the Company has established and maintained a sound risk management and internal control system within the Group and is responsible for reviewing its effectiveness. The system is designed to manage and reduce the risks (including but not limited to material environmental, social and governance risks) associated with its business operation to an acceptable level, rather than to eliminate the risk of failure to meet its business objectives, and will only be able to provide reasonable, but not absolute, guarantee that no material misrepresentation, loss or fraud exists.

The Board has authorised the Audit Committee to monitor the Group’s risk management and internal control system and to conduct an annual review of the effectiveness of the system. The review covers the monitoring on all major aspects, including financial monitoring, operational monitoring and compliance monitoring.

Under the Company’s risk management and internal control system, the management of the Company is responsible for the design, implementation and maintenance of the risk management and internal control system to ensure that, in particular, (i) proper policies and procedures have been designed and established to safeguard the assets of the Group from not being misappropriated or improperly disposed of; (ii) relevant laws, rules or regulations have been observed and complied with; and (iii) reliable financial and accounting records are maintained in accordance with relevant audit standards and regulatory reporting requirements.

The Company’s risk management and internal control system has the following key features: (i) the responsible persons of the key operating units or departments to manage and reduce the identified risks (including environmental, social and governance risks) in accordance with the internal guidelines approved by the Board and the Audit Committee; (ii) the responsibility of the management to ensure that proper measures have been taken to address material risks (including environmental, social and governance risks) arising from the Group’s business and operation; and (iii) provision of independent confirmation from the IA People to the Board, the Audit Committee and the management on the effectiveness of the risk management and internal control system.

CORPORATE GOVERNANCE REPORT *(Continued)*

The key tasks under the Company's risk management and internal control system for the Reporting Period are as follows:

- Each key operating unit or department is responsible for day-to-day risk management activities, including identifying material risks (including environmental, social and governance risks) that may affect the performance of the Group; assessing and evaluating the identified material risks (including environmental, social and governance risks) based on its impact and possibility of occurrence; planning and implementing certain measures, control and contingency plans to manage and mitigate such risks (including environmental, social and governance risks);
- The management and the finance department of the Company monitor and review the risk management and internal control system on an on-going basis and report to the Audit Committee on the operation of the system;
- The management of the Company regularly follows up and reviews the measures, control and the contingency plans for the identified material risks (including environmental, social and governance risks) to ensure that adequate attention, control and response are in place for the identified material risks (including environmental, social and governance risks);
- The management of the Company regularly reviews the risk management and internal control system to detect if there are any defects in the program and the monitoring, and will design and implement remedy actions to address such defects;
- The management of the Company has to ensure the normal operation of the appropriate program and measures, such as preventing of the assets from being misappropriated or disposed of without authorisation, controlling the capital expenditures, maintaining proper accounting records, and ensuring the reliability of the financial data used in the business operation and publication.

The Company's internal audit function plays a role in monitoring the internal governance of the Company and the provision of independent confirmation on the adequacy and effectiveness of the Company's risk management and internal control system. The senior executives in charge of internal audit functions report directly to the Audit Committee and submit an internal audit report to the Audit Committee in accordance with the audit plan agreed by the Board. The results on the internal audit have to be reported to all Directors. During the Reporting Period, the internal audit function has analysed and evaluated the adequacy and effectiveness of the Company's risk management and internal control system, in particular the inspection of the documents related to risks (including environmental, social and governance risks) prepared by the operating units and the management, and conducted face to face interviews with staff at various levels. The senior executives in charge of the internal audit function attended the meetings of the Audit Committee and explained the results of the internal audit and answered the questions raised by the Audit Committee.

CORPORATE GOVERNANCE REPORT *(Continued)*

The Company has formulated a policy to ensure that the inside information is disclosed to the public in a fair and timely manner in accordance with applicable laws and regulations. The senior executives appointed by the Group to be in charge of investor relations, corporate affairs and financial control functions are responsible for controlling and monitoring that proper procedures for disclosure of inside information are followed. Relevant senior executives may access to the inside information at any time on the “as needed” basis. The relevant personnel and other professionals involved will be reminded of keeping the inside information confidential until it is disclosed to the public. The Company has other procedures in place to avoid the possibility of erroneous handling of inside information in the Group, such as prior approval for dealing in the Company’s securities by the Directors and of the Company’s management members, notices of the fixed lock-up period, restrictions on dealings in securities by Directors and employees, as well as codes for identification of projects.

The Company has accepted relevant arrangements to assist employees and other stakeholders in raising their concerns in confidence on the possible irregularities in financial reporting, internal control or other aspects. The Audit Committee reviews such arrangements on a regular basis and ensures that appropriate arrangements are in place for carrying out a fair and independent investigation and taking appropriate action on such matters.

During the Reporting Period, the Audit Committee reviewed the effectiveness of the Company’s risk management and internal control system. The annual review covered the following aspects: (i) reviewing the reports submitted from time to time by the operating units or departments and the management on the implementation of the risk management and internal control system; (ii) discussing on a regular basis with the senior executives at management level the effectiveness of the risk management and internal control and the work of the internal audit function; (iii) assessing the scopes and quality of the work done by the management for ongoing monitoring the risk management and internal control system; (iv) reviewing the effectiveness of the internal audit function to ensure the smooth cooperation between the internal units within the Group and between the internal units and the external auditors, and also ensure that the internal audit function is allocated sufficient resources for operation within the Group and has appropriate status; and (v) making recommendation to the Board on the scope and quality of the work done by the management for ongoing monitoring the risk management and internal control system. The above risks include, but are not limited to, material environmental, social and governance risks.

Based on the above, the Audit Committee has not identified any significant issues that adversely affect the effectiveness and adequacy of the Company’s risk management and internal control system.

AUDITOR’S REMUNERATION

An analysis of the remuneration paid or payable to the external auditor of the Company, Ernst & Young, in respect of audit services and non-audit services for the Reporting Period is set out below:

| Service Category | Fees Paid/Payable RMB’000 |
|---|------------------------------|
| Audit Services | 3,450 |
| Non-audit Services | |
| – strategic consultancy service | 750 |
| – non-financial statement assurance service | 388 |

COMPANY SECRETARY

Mr. Huang Mingqiang (“**Mr. Huang**”) was appointed as a joint company secretary and secretary of the Board of Directors on 1 August 2022.

The other joint company secretary of the Company is Ms. Ng Sau Mei (“**Ms. Ng**”). Ms. Ng, a director of the Listing Services Department of TMF Hong Kong Limited (an international corporate service provider), is responsible for advising the Board on corporate governance matters and ensuring compliance with the policies and procedures of the Board, as well as applicable laws, rules and regulations. Mr. Huang is the primary contact person of Ms. Ng at the Company.

Mr. Huang and Ms. Ng have undertaken not less than 15 hours of relevant professional training in compliance with Rule 3.29 of the Listing Rules during the Reporting Period.

SHAREHOLDERS’ RIGHTS

To safeguard Shareholders’ interests and rights, a separate resolution will be proposed for each issue at general meetings, including the election of individual Directors.

All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and the Stock Exchange in a timely manner after each general meeting.

CONVENING OF EXTRAORDINARY GENERAL MEETINGS AND PUTTING FORWARD PROPOSALS

(i) Procedures for convening an EGM:

In accordance with the Articles of Association, an EGM shall be convened on the requisition of the Shareholder(s) who individually or jointly hold(s) ten percent or more of the Company’s issued and outstanding voting Shares. Such requisition shall be made in writing to the Board or the company secretary of the Company for the purpose of requiring an EGM to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within two months after the deposit of such requisition.

(ii) Procedures for shareholders to propose a person for election as a director:

In accordance with the Articles of Association, the Directors shall be elected at the Shareholders’ meeting from candidates nominated by the Board of Directors or by Shareholders representing more than three percent (including three percent) of the Shares issued by the Company. A written notice of the intention to nominate candidates for the directorship and of their stated willingness to accept the nomination shall be sent to the Company seven days before the Shareholders’ meeting is held. The minimum length of period for giving written notice of the intention to nominate a person for election as a Director and of his willingness to be elected shall be no less than 7 days, which shall commence on the date following the date of the notice of the Shareholders’ meeting.

(iii) Enquiries to the Board:

Shareholders who intend to put forward their enquiries about the Company to the Board could e-mail their enquiries to the Company at zhengquanshiwu@dixintong.com.

SHAREHOLDERS COMMUNICATION POLICY AND INVESTOR RELATIONS

The Company considers that effective communication with the Shareholders is essential for enhancing investor relations and promoting their understanding of the Group's business, performance and strategies. The Company also recognises the importance of timely and non-selective disclosure of its information, which will enable shareholders and investors to make informed investment decisions.

To promote effective communication, the Company adopts a shareholders' communication policy which aims at establishing a two-way relationship and communication between the Company and its Shareholders, and the Company maintains a website at www.dixintong.com, where up-to-date information on the Company's business operation and development, financial data, corporate governance practices and other information are available for public access.

The annual general meeting of the Company provides an opportunity for the Shareholders to communicate directly with the Directors. The Company's chairman and the chairman of each Board Committee will attend the annual general meeting to answer enquiries from the Shareholders. The External Auditor will also attend the annual general meeting to answer questions about the conduct of audit, the preparation and contents of the auditor's report, the accounting policies and auditor's independence. When the Company is to convene the Shareholders' meeting, Shareholder(s) who individually or jointly hold(s) three percent or more of the Shares carrying voting rights of the Company shall have the right to put forward new proposals in writing to the Company. The Company shall include matters falling within the scope of responsibilities of the Shareholders' meeting into the agenda of such meeting.

For the avoidance of doubt, Shareholders shall submit a duly signed written request, notice or declaration or enquiry, as the case may be, to the email address at zhengquanshiwu@dixintong.com, and provide full name, contact details and proof of identity for their validity. Shareholders' information may be disclosed as required by law. The Company generally does not accept oral or anonymous enquiries.

During the Reporting Period, the Board of Directors has reviewed the implementation and effectiveness of the Company's shareholders communication policy. The Company considers the current shareholders communication policy to be effective as the Company communicated well with the Shareholders during the Reporting Period .

DIVIDEND POLICY

The Company has adopted a dividend policy to distribute dividends. The Company does not have any predetermined dividend payout ratio. Depending on the financial position of the Company and the Group and the conditions and factors set out in the dividend policy, the Board of Directors may propose and/or declare a dividend in a financial year, in which any final dividend is subject to Shareholders' approval. Details are disclosed on pages 26 to 27 of this annual report.

CHANGE IN CONSTITUTIONAL DOCUMENTS

With a special resolution passed at each of the AGM, the H share class meeting and the domestic share class meeting held on 22 May 2024, the Company has amended the Articles of Association, and effective on the same day. A special resolution was also passed at the EGM held on 13 December 2024, the Company has amended the Articles of Association, and effective on the same day. For details of the amendments to the Articles of Association, please refer to the announcements of the Company dated 11 March 2024 and 24 October 2024, the circulars of the Company dated 30 April 2024 and 25 November 2024, and the updated Articles of Association posted on the websites of the Stock Exchange and the Company on 22 May 2024 and 13 December 2024.

Save as disclosed above, there was no material change to the Articles of Association during the Reporting Period.

INDEPENDENT AUDITOR'S REPORT



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To the shareholders of Beijing Digital Telecom Co., Ltd.
(Established in the People's Republic of China with limited liability)

OPINION

We have audited the consolidated financial statements of Beijing Digital Telecom Co., Ltd. (the “Company”) and its subsidiaries (the “Group”) set out on pages 94 to 178, which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards issued by the International Accounting Standards Board (“IASB”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT (Continued)

To the shareholders of Beijing Digital Telecom Co., Ltd.
(Established in the People's Republic of China with limited liability)

KEY AUDIT MATTERS (Continued)

| Key audit matter | How our audit addressed the key audit matter |
|--|---|
| Revenue – Sales of mobile telecommunications devices and accessories The Group is principally engaged in the sales of mobile telecommunications devices and accessories. There is a risk inherent in revenue recognition based on the fact that the Group's revenue is primarily derived from a chain of self-operated retail stores, franchised retail stores, and its distribution business. For the year ended 31 December 2024, the Group recorded revenue from operations of RMB18,016 million in the consolidated financial statements, which mainly included revenue from the sales of mobile telecommunications devices and accessories of RMB16,023 million, which was significant to our audit of the consolidated financial statements for the current year. Related disclosures are included in note 4 and note 7 to the consolidated financial statements. | <p>The principal audit procedures performed in relation to the revenue in our audit mainly included:</p> <p>Reviewing and assessing the Group's revenue recognition policy across various sales channels, based on a review of customer contracts;</p> <p>Obtaining an understanding of the transaction process of revenue recognition and testing the relevant controls relating to the process to substantiate our reliance on internal controls for revenue recognition;</p> <p>Performing analytical procedures on the Group's revenue by channel, by major product category and by month to identify and investigate transactions with a higher risk of misstatements;</p> <p>Performing revenue cut-off procedures as well as tests of details across various sales channels, on a sampling basis, as part of our substantive audit procedures; and</p> <p>Assessing the adequacy of the Group's relevant disclosures in the consolidated financial statements.</p> |

INDEPENDENT AUDITOR'S REPORT (Continued)

To the shareholders of Beijing Digital Telecom Co., Ltd.
(Established in the People's Republic of China with limited liability)

KEY AUDIT MATTERS (Continued)

| Key audit matter | How our audit addressed the key audit matter |
|--|--|
| <i>Recoverability of trade receivables and other receivables</i> <p>As at 31 December 2024, the Group had trade receivables and other receivables of approximately RMB2,732 million and RMB1,267 million, respectively, and an impairment allowance of trade receivables and other receivables of approximately RMB1,225 million and RMB836 million, respectively. A provision was made for lifetime expected credit losses ("ECL") on trade receivables and for either a 12-month ECL or a lifetime ECL on other receivables.</p> <p>Since the impairment assessment involves judgements and assumptions, and in view of the significance of the amounts, the impairment of trade receivables and other receivables is considered a key audit matter.</p> <p>Related disclosures are included in note 5, note 23 and note 24 to the consolidated financial statements.</p> | <p>The audit procedures performed in relation to the recoverability of trade receivables and other receivables in our audit mainly included:</p> <p>Obtaining an understanding of the credit control procedures performed by management, including the periodic review of aged receivables and the assessment of the ECL allowance for receivables;</p> <p>Testing, on a sample basis, the accuracy of the ageing profile of trade receivables by checking against the underlying sales invoices, sales contracts and bank slips, and testing, on a sample basis, the accuracy of the ageing profile of other receivables by checking against the underlying contracts and bank slips;</p> <p>Assessing the adequacy of the impairment allowance made with reference to the credit history of customers which were adjusted for forward-looking factors specific to the debtors, the economic environment, the realisable value of collateral and other credit enhancements and settlement records including default or delay in payments after the end of the reporting period;</p> <p>For collateral and other credit enhancements with valuation reports issued by the independent professional valuers engaged by management, reviewing the valuation reports and testing the key assumptions and estimations used in the valuation; and</p> <p>Assessing the adequacy of the related disclosures in the notes to the consolidated financial statements.</p> |

INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the shareholders of Beijing Digital Telecom Co., Ltd.
(Established in the People's Republic of China with limited liability)

OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the shareholders of Beijing Digital Telecom Co., Ltd.

(Established in the People's Republic of China with limited liability)

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(Continued)*

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the shareholders of Beijing Digital Telecom Co., Ltd.
(Established in the People's Republic of China with limited liability)

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(Continued)*

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is HO Siu Fung, Terence.

Ernst & Young
Certified Public Accountants
Hong Kong

26 March 2025

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Year ended 31 December 2024

| | Notes | 2024 RMB'000 | 2023 RMB'000 |
|---------------------------------------|-------|--------------------|-----------------|
| REVENUE | 7 | 18,016,358 | 17,145,992 |
| Cost of sales | | (17,345,447) | (16,364,641) |
| Gross profit | | 670,911 | 781,351 |
| Other income and gains | 7 | 132,805 | 134,953 |
| Selling and distribution expenses | | (411,209) | (395,605) |
| Administrative expenses | | (184,919) | (204,999) |
| Impairment losses on financial assets | | (1,415,066) | (709,312) |
| Other expenses | | (25,820) | (79,327) |
| Finance costs | 9 | (173,908) | (179,827) |
| Share of profits/(losses) of: | | | |
| Joint ventures | | 1,739 | (4,026) |
| Associates | | 1,284 | (4,288) |
| LOSS BEFORE TAX | 8 | (1,404,183) | (661,080) |
| Income tax expenses | 12 | (2,031) | (4,945) |
| LOSS FOR THE YEAR | | (1,406,214) | (666,025) |
| Attributable to: | | | |
| Owners of the parent | | (1,374,142) | (630,045) |
| Non-controlling interests | | (32,072) | (35,980) |
| | | (1,406,214) | (666,025) |
| LOSS PER SHARE | | | |
| ATTRIBUTABLE TO ORDINARY | | | |
| EQUITY HOLDERS OF THE PARENT | | | |
| – Basic and diluted (RMB) | | | |
| For loss for the year | 14 | (1.55) | (0.84) |

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME *(Continued)*

Year ended 31 December 2024

| | 2024 RMB'000 | 2023 RMB'000 |
|--|--------------------|------------------|
| LOSS FOR THE YEAR | (1,406,214) | (666,025) |
| OTHER COMPREHENSIVE (LOSS)/INCOME | | |
| Other comprehensive (loss)/income that may be reclassified to profit or loss in subsequent periods: | | |
| Exchange differences on translation of foreign operations | (6) | 4,768 |
| Share of other comprehensive loss of joint ventures | (4,343) | (2,090) |
| Net other comprehensive (loss)/income that may be reclassified to profit or loss in subsequent periods | (4,349) | 2,678 |
| Other comprehensive income that will not be reclassified to profit or loss in subsequent periods: | | |
| Equity investments designated at fair value through other comprehensive income: | | |
| Changes in fair value | 2,218 | — |
| Net other comprehensive income that will not be reclassified to profit or loss in subsequent periods | 2,218 | — |
| OTHER COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR, NET OF TAX | (2,131) | 2,678 |
| TOTAL COMPREHENSIVE LOSS FOR THE YEAR | (1,408,345) | (663,347) |
| Attributable to: | | |
| Owners of the parent | (1,376,273) | (627,367) |
| Non-controlling interests | (32,072) | (35,980) |
| | (1,408,345) | (663,347) |

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 December 2024

| | Notes | 2024 RMB'000 | 2023 RMB'000 |
|--|-------|-----------------|------------------|
| NON-CURRENT ASSETS | | | |
| Property, plant and equipment | 15 | 46,987 | 46,425 |
| Right-of-use assets | 16 | 194,829 | 209,061 |
| Other intangible assets | 17 | 1,857 | 1,393 |
| Investments in joint ventures | 18 | 29,174 | 31,777 |
| Investments in associates | 19 | 38,647 | 38,065 |
| Equity investments designated at fair value through other comprehensive income | 20 | 22,957 | 20,000 |
| Total non-current assets | | 334,451 | 346,721 |
| CURRENT ASSETS | | | |
| Inventories | 22 | 386,526 | 331,484 |
| Trade and bills receivables | 23 | 1,510,741 | 2,043,052 |
| Prepayments, other receivables and other assets | 24 | 1,363,993 | 1,953,808 |
| Financial assets at fair value through profit or loss | 25 | 204,466 | 443,377 |
| Due from related parties | 27 | 1,150,994 | 698,840 |
| Pledged deposits | 26 | 2,135,073 | 1,797,640 |
| Cash and cash equivalents | 26 | 3,309,731 | 717,266 |
| Total current assets | | 10,061,524 | 7,985,467 |
| CURRENT LIABILITIES | | | |
| Trade and bills payables | 28 | 927,001 | 413,067 |
| Other payables and accruals | 29 | 470,484 | 651,229 |
| Interest-bearing bank and other borrowings | 30 | 3,662,093 | 3,965,644 |
| Lease liabilities | 16 | 95,162 | 44,120 |
| Due to related parties | 27 | 4,946,004 | 3,015,159 |
| Tax payable | | 26,718 | 27,996 |
| Total current liabilities | | 10,127,462 | 8,117,215 |
| NET CURRENT LIABILITIES | | (65,938) | (131,748) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 268,513 | 214,973 |

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (Continued)

31 December 2024

| | Notes | 2024 RMB'000 | 2023 RMB'000 |
|--|-------|-----------------|-----------------|
| NON-CURRENT LIABILITIES | | | |
| Interest-bearing bank and other borrowings | 30 | 72,800 | — |
| Deferred tax liabilities | 21 | 842 | 333 |
| Lease liabilities | 16 | 103,613 | 170,660 |
| Total non-current liabilities | | 177,255 | 170,993 |
| NET ASSETS | | | |
| EQUITY | | | |
| Equity attributable to owners of the parent | | | |
| Share capital | 31 | 886,460 | 886,460 |
| Reserves | 32 | (2,206,498) | (815,848) |
| | | (1,320,038) | 70,612 |
| Non-controlling interests | | 1,411,296 | (26,632) |
| TOTAL EQUITY | | 91,258 | 43,980 |

Xu Jili
Director

Liu Donghai
Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Year ended 31 December 2024

| | Attributable to owners of the parent | | | | | | | | Non-controlling interests | Total equity |
|---|--------------------------------------|-----------------|----------------------------|-------------------------|--------------------|--------------------|------------------------------|-----------|---------------------------|--------------|
| | Share capital | Capital reserve | Share-base payment reserve | Statutory reserve funds | Accumulated losses | Fair value reserve | Exchange fluctuation reserve | Total | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| (Note 31) | (Note 32) | | (Note 32) | | | | | | | |
| At 1 January 2023 | 732,460 | 635,392 | 25,295 | 313,765 | (1,219,592) | (38,707) | (20,048) | 428,565 | 9,348 | 437,913 |
| Loss for the year | – | – | – | – | (630,045) | – | – | (630,045) | (35,980) | (666,025) |
| Other comprehensive income/(loss) for the year: | | | | | | | | | | |
| Exchange differences on translation of foreign operations | – | – | – | – | – | – | 4,768 | 4,768 | – | 4,768 |
| Share of other comprehensive loss of joint ventures | – | – | – | – | – | – | (2,090) | (2,090) | – | (2,090) |
| Total comprehensive loss for the year | – | – | – | – | (630,045) | – | 2,678 | (627,367) | (35,980) | (663,347) |
| New shares issued | 154,000 | 84,664 | – | – | – | – | – | 238,664 | – | 238,664 |
| Disposal of subsidiaries | – | 30,750 | – | – | – | – | – | 30,750 | – | 30,750 |
| At 31 December 2023 | 886,460 | 750,806 | 25,295 | 313,765 | (1,849,637) | (38,707) | (17,370) | 70,612 | (26,632) | 43,980 |

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (Continued)

Year ended 31 December 2024

| | Attributable to owners of the parent | | | | | | | | Non-controlling interests | Total equity |
|--|--------------------------------------|----------------------|-----------------------------|-------------------------|--------------------|--------------------|------------------------------|-------------|---------------------------|--------------|
| | Share capital | Capital reserve | Share-based payment reserve | Statutory reserve funds | Accumulated losses | Fair value reserve | Exchange fluctuation reserve | Total | | |
| | RMB'000 (Note 31) | RMB'000 (Note 32) | RMB'000 | RMB'000 (Note 32) | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At 1 January 2024 | 886,460 | 750,806 | 25,295 | 313,765 | (1,849,637) | (38,707) | (17,370) | 70,612 | (26,632) | 43,980 |
| Loss for the year | – | – | – | – | (1,374,142) | – | – | (1,374,142) | (32,072) | (1,406,214) |
| Other comprehensive loss for the year: | | | | | | | | | | |
| Exchange differences on translation of foreign operations | – | – | – | – | – | – | (6) | (6) | – | (6) |
| Share of other comprehensive loss of joint ventures | – | – | – | – | – | – | (4,343) | (4,343) | – | (4,343) |
| Changes in fair value of equity investments at fair value through other comprehensive income, net of tax | – | – | – | – | – | 2,218 | – | 2,218 | – | 2,218 |
| Total comprehensive loss for the year | – | – | – | – | (1,374,142) | 2,218 | (4,349) | (1,376,273) | (32,072) | (1,408,345) |
| Disposal of subsidiaries | – | (14,377) | – | – | – | – | – | (14,377) | – | (14,377) |
| Capital injection from non-controlling interests | – | – | – | – | – | – | – | – | 1,470,000 | 1,470,000 |
| At 31 December 2024 | 886,460 | 736,429 | 25,295 | 313,765 | (3,223,779) | (36,489) | (21,719) | (1,320,038) | 1,411,296 | 91,258 |

* These reserve accounts comprise the consolidated reserves of RMB(2,206,498,000) (2023: RMB(815,848,000)) in the consolidated statement of financial position.

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2024

| | Notes | 2024 RMB'000 | 2023 RMB'000 |
|--|-------|------------------|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Loss before tax | | (1,404,183) | (661,080) |
| Adjustments for: | | | |
| Finance costs | 9 | 173,908 | 179,827 |
| Interest income | | (1,109) | (21) |
| Share of profits and losses of joint ventures | | (1,739) | 4,026 |
| Share of profits and losses of associates | | (1,284) | 4,288 |
| Impairment of trade receivables | 8 | 734,324 | 420,047 |
| Impairment of other receivables | 8 | 668,084 | 263,481 |
| Impairment of amounts due from related parties | 8 | 12,658 | 25,784 |
| Impairment and write-down of inventories | 8 | 1,681 | (26,188) |
| Fair value gain on financial assets at fair value through profit or loss | 7 | (1,918) | (7,439) |
| Depreciation of property, plant and equipment | 8 | 19,724 | 19,110 |
| Depreciation of right-of-use assets | 8 | 123,250 | 123,750 |
| Amortisation of intangible assets | 8 | 513 | 1,110 |
| Impairment loss on investment in joint ventures | 8 | – | 3,719 |
| Loss on disposal of items of property, plant and equipment | 8 | 948 | – |
| Loss on disposal of an associate | 8 | – | 2,923 |
| Gain on disposal of a subsidiary | 8 | (12,930) | – |
| Foreign exchange (gain)/loss, net | | (3,146) | 5,107 |
| | | 308,781 | 358,444 |
| Increase in trade and bills receivables | | (201,927) | (142,343) |
| Increase in prepayments, deposits and other receivables | | (65,787) | (228,591) |
| Decrease in pledged deposits | | 25,599 | 3,490 |
| Increase in inventories | | (56,723) | (29,408) |
| Increase in trade and bills payables | | 513,934 | 100,016 |
| Decrease in other payables and accruals | | (68,803) | (34,507) |
| Decrease in other long-term payables | | – | (32,314) |
| Increase in amounts due from related parties | | (464,896) | (124,276) |
| (Decrease)/increase in contract liabilities | | (108,164) | 263,705 |
| Decrease in amounts due to related parties | | (10,843) | (71,931) |
| | | (128,829) | 62,285 |
| Cash (used in)/generated from operations | | (3,539) | (4,762) |
| Income tax paid | | | |
| Net cash flows (used in)/generated from operating activities | | (132,368) | 57,523 |

CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

Year ended 31 December 2024

| | Notes | 2024 RMB'000 | 2023 RMB'000 |
|---|-------|-----------------|-----------------|
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Dividends received from an associate | | 701 | 564 |
| Purchases of items of property, plant and equipment | | (21,234) | (18,217) |
| Interest received | | 1,109 | 21 |
| Disposal of investment in a joint venture | | — | 14,500 |
| Disposal of investment in an associate classified as held for sale | | — | 179,000 |
| Sale/(purchase) of financial products, net | | 243,969 | (354,101) |
| Purchases of items of other intangible assets | | (977) | (89) |
| Net cash flows generated from/(used in) investing activities | | 223,568 | (178,322) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| New bank loans | | 7,549,808 | 7,091,011 |
| Loan from a related party | 34 | 5,992,528 | 3,313,773 |
| Placement of pledged time deposits | | (357,165) | (782,291) |
| Repayment of bank loans and corporate bonds | | (7,780,559) | (5,831,986) |
| Principal portion of lease payments | 16 | (124,979) | (140,393) |
| Repayment of loan from related parties | 34 | (4,057,330) | (3,106,426) |
| Interest paid | | (191,038) | (168,420) |
| New shares issued | | — | 238,664 |
| Capital injection from non-controlling interests | | 1,470,000 | — |
| Net cash flows generated from financing activities | | 2,501,265 | 613,932 |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | | | |
| Cash and cash equivalents at beginning of year | | 2,592,465 | 493,133 |
| | | 717,266 | 224,133 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | | | |
| | | 3,309,731 | 717,266 |
| ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS | | | |
| Cash and bank balances | | 3,309,731 | 717,266 |
| CASH AND CASH EQUIVALENTS AS STATED IN THE STATEMENT OF FINANCIAL POSITION | | | |
| | | 3,309,731 | 717,266 |

NOTES TO FINANCIAL STATEMENTS

31 December 2024

1. CORPORATE AND GROUP INFORMATION

The Company is a joint stock company with limited liability established in the People's Republic of China (the "PRC"). The registered office of the Company is located at Room 24603, 46th Floor, Building 1-4 to 45th Floor 101, No. 20 Courtyard, Lize Road, Fengtai District, Beijing, China.

During the year, the Company and its subsidiaries (collectively referred to as the "Group") were principally engaged in the sale of mobile telecommunications devices and accessories, and the provision of related services.

In the opinion of the directors of the Company, before Zhuhai Huafa Technology Industry Group Co., Ltd. (formerly known as Zhuhai Huafa Industrial Investment Holding Co., Ltd.) and Hong Kong Huafa Investment Holdings Limited (collectively referred to as "Huafa Group") became the controlling shareholders of the Company (the "New Controlling Shareholders", or the "Controlling Shareholders"), the former controlling shareholders of the Company (the "Former Controlling Shareholders") were Mr. Liu Donghai, Mr. Liu Songshan, Ms. Liu Hua, Ms. Liu Wencui, Ms. Liu Yongmei and Ms. Liu Wenli, who are siblings (the "Liu Family"). Huafa Group acquired 67.77% of the Company's equity interests from the Liu Family and other minority shareholders in 2021, and under a concert party agreement with the Liu Family, controlled a total voting rights of 90.76% of the Company therefrom.

As at 31 December 2024, Huafa Group held approximately 56.00% of the Company's equity interest in total, and together with a concert party agreement entered into between Zhuhai Huafa Technology Industry Group Co., Ltd., Digital Science & Technology Group Limited and Mr. Liu Donghai on 8 April 2024, they jointly controlled approximately 74.99% of the total voting rights of the Company.

Information about subsidiaries

Particulars of the Company's principal subsidiaries are as follows:

| Name of the principal subsidiaries | Registered share capital | Percentage of equity attributable to the Company | | Principal activities | Principal country of operation |
|---|--------------------------|--|------------|----------------------|--------------------------------|
| | | Direct % | Indirect % | | |
| Beijing D-phone Trading Co., Ltd.* (北京迪信商貿有限責任公司) | RMB300,000,000 | 100 | — | (1) | China |
| Jinan Saimi Electronics Co., Ltd.* (濟南賽米電子有限公司) | RMB1,000, 000 | — | 100 | (2) | China |
| Shanghai Chuanda Communication Technology Co., Ltd.* (上海川達通信技術有限公司) | RMB10,000,000 | 100 | — | (1) | China |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

1. CORPORATE AND GROUP INFORMATION (Continued)

Information about subsidiaries (Continued)

| Name of the principal subsidiaries | Registered share capital | Percentage of equity attributable to the Company | | Principal activities | Principal country of operation |
|--|--------------------------|--|------------|----------------------|--------------------------------|
| | | Direct % | Indirect % | | |
| Shanghai Dixin Electronic Communication Technology Co., Ltd.* (上海迪信電子通信技術有限公司) | RMB20,000,000 | 100 | — | (1) | China |
| Hefei D-phone Communication Technology Co., Ltd.* (合肥迪信通通信技術有限公司) | RMB10,000,000 | 100 | — | (1) | China |
| Shenyang Tongliansihai Electronic Communication Technology Co., Ltd.* (瀋陽通聯四海電子通信技術有限公司) | RMB50,000,000 | 100 | — | (1) | China |
| Sichuan Yijialong Communication Technology Chain Co., Ltd.* (四川億佳隆通訊連鎖有限公司) | RMB5,000,000 | 90 | 10 | (1) | China |
| Jinan Dixin Electronic Communication Technology Co., Ltd.* (濟南迪信電子通信技術有限公司) | RMB10,500,000 | 100 | — | (1) | China |
| Qingdao D-phone Communication Technology Co., Ltd.* (青島迪信通通信技術有限公司) | RMB5,000,000 | — | 100 | (1) | China |
| Beijing Digitone Telecom Technology Co., Ltd.* (北京迪信通電子通信技術有限公司) | RMB10,000,000 | 100 | — | (1) | China |
| Zhuhai Digital Communication Green Technology Co., Ltd.* (珠海迪信通綠色科技有限公司) | RMB3,000,000,000 | 51 | — | (3) | China |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

1. CORPORATE AND GROUP INFORMATION (Continued)

Information about subsidiaries (Continued)

| Name of the principal subsidiaries | Registered share capital | Percentage of equity attributable to the Company | | Principal activities | Principal country of operation |
|--|--------------------------|--|------------|----------------------|--------------------------------|
| | | Direct % | Indirect % | | |
| Tianjin D-phone Electronic Communication Technology Co., Ltd.* (天津迪信通電子通信技術有限公司) | RMB30,000,000 | 100 | — | (1) | China |
| Hebei Dixin Electronic Communication Equipment Co., Ltd.* (河北迪信電子通信設備有限公司) | RMB3,000,000 | 100 | — | (1) | China |
| Henan D-phone Trading Co., Ltd.* (河南迪信通商貿有限公司) | RMB10,000,000 | 60 | — | (1) | China |
| Wuhan Yitongda Communication Equipment Co., Ltd.* (武漢易通達通訊器材有限公司) | RMB5,000,000 | 100 | — | (1) | China |
| Yunnan D-phone Electronic Communication Technology Co., Ltd.* (雲南迪信通電子通信技術有限公司) | RMB20,000,000 | 100 | — | (1) | China |
| Beijing Tailongji Trading Co., Ltd.* (北京市泰龍吉貿易有限公司) | RMB50,000,000 | 100 | — | (2) | China |
| Ningbo Hi-tech District Shunjixin Technology Co., Ltd.* (寧波高新區順吉信科技有限公司) | RMB60,000,000 | 100 | — | (1) | China |
| Zhuhai D-phone Trading Co., Ltd.* (珠海迪信通科技有限公司) | RMB400,000,000 | 100 | — | (1)&(3) | China |
| Hefei Yun Chao Electronics Co., Ltd.* (合肥雲潮電子有限公司) | RMB5,000,000 | — | 100 | (1) | China |
| Shanxi Dixintong Trading Co., Ltd.* (山西迪信通商貿有限公司) | RMB40,000,000 | — | 100 | (1) | China |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

1. CORPORATE AND GROUP INFORMATION (Continued)

Information about subsidiaries (Continued)

| Name of the principal subsidiaries | Registered share capital | Percentage of equity attributable to the Company | | Principal activities | Principal country of operation |
|--|--------------------------|--|------------|----------------------|--------------------------------|
| | | Direct % | Indirect % | | |
| Xi'an Dixintong Electronic Communication Technology Co., Ltd.* (西安迪信通電子通訊技術有限公司) | RMB100,000,000 | – | 100 | (1) | China |
| Henan Time Space Electronic Technology Co., Ltd.* (河南時間空間電子科技有限公司) | RMB5,000,000 | – | 60 | (1) | China |
| Jinan Taijitong Electronic Technology Service Co., Ltd.* (濟南泰吉通電子技術服務有限公司) | RMB1,000,000 | – | 100 | (1) | China |

Notes:

(1) Sale of mobile telecommunications devices and accessories and provision of related services

(2) Online sale of mobile telecommunications devices and accessories

(3) Sale of photovoltaic equipment

* The English translations of these names are for identification purposes only. These companies were registered as domestic companies with limited liability under the laws of the PRC.

(i) A total of nineteen subsidiaries including Beijing Yijiuwei Internet Technology Co., Ltd.* (北京易久維互聯科技有限公司) and Shenzhen Mizuan Internet Technology Co., Ltd.* (深圳米鋤網絡科技有限公司) were disposed of or deregistered during the year, resulting in a gain on disposal of subsidiaries amounting to RMB12,930,000.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with IFRS Accounting Standards issued by the International Accounting Standards Board (“IASB”), and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for wealth management products and equity investments which have been measured at fair value. These financial statements are presented in Renminbi (“RMB”) and all values are rounded to the nearest thousand except when otherwise indicated.

As at 31 December 2024, the Group had net current liabilities of RMB65,938,000 (2023: Net current liabilities of RMB131,748,000). In view of this, the directors of the Company have given consideration to the future liquidity of the Group and its available sources of finance, including the revolving credit facility of RMB5 billion granted by Zhuhai Huafa Group Finance Co., Ltd., a subsidiary of Zhuhai Huafa Group Company Limited, of which RMB1 billion was unutilised as at 31 December 2024; as well as a financial support letter received from Zhuhai Huafa Group Finance Co., Ltd., which would provide financial support to the Group for at least the next twelve months from 31 December 2024, in assessing whether the Group will have sufficient financial resources to continue as a going concern. As at the date of these financial statements, taking into account the Group’s cash flow projections, including the unutilised revolving credit facility, the directors of the Company consider that the Group has sufficient working capital to meet its financial obligations as they fall due for at least the next twelve months from the end of the reporting period. Accordingly, these financial statements have been prepared on a going concern basis.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the “Group”) for the year ended 31 December 2024. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

Generally, there is a presumption that a majority of voting rights result in control. When the Company has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

2.1 BASIS OF PREPARATION (Continued)

Basis of consolidation (Continued)

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises the related assets, liabilities, any non-controlling interest and the exchange fluctuation reserve; and recognises the fair value of any investment retained and any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised IFRS Accounting Standards for the first time for the current year's financial statements.

| | |
|--------------------------------|--|
| Amendments to IFRS 16 | <i>Lease Liability in a Sale and Leaseback</i> |
| Amendments to IAS 1 | <i>Classification of Liabilities as Current or Non-current</i> <i>(the "2020 Amendments")</i> |
| Amendments to IAS 1 | <i>Non-current Liabilities with Covenants</i> <i>(the "2022 Amendments")</i> |
| Amendments to IAS 7 and IFRS 7 | <i>Supplier Finance Arrangements</i> |

The nature and the impact of the revised IFRS Accounting Standards are described below:

- (a) Amendments to IFRS 16 specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction to ensure the seller-lessee does not recognise any amount of the gain or loss that relates to the right of use it retains. Since the Group has no sale and leaseback transactions with variable lease payments that do not depend on an index or a rate occurring from the date of initial application of IFRS 16, the amendments did not have any impact on the financial position or performance of the Group.
- (b) The 2020 Amendments clarify the requirements for classifying liabilities as current or non-current, including what is meant by a right to defer settlement and that a right to defer must exist at the end of the reporting period. Classification of a liability is unaffected by the likelihood that the entity will exercise its right to defer settlement. The amendments also clarify that a liability can be settled in its own equity instruments, and that only if a conversion option in a convertible liability is itself accounted for as an equity instrument would the terms of a liability not impact its classification. The 2022 Amendments further clarify that, among covenants of a liability arising from a loan arrangement, only those with which an entity must comply on or before the reporting date affect the classification of that liability as current or non-current. Additional disclosures are required for non-current liabilities that are subject to the entity complying with future covenants within 12 months after the reporting period.

The Group has reassessed the terms and conditions of its liabilities as at 1 January 2023 and 2024 and concluded that the classification of its liabilities as current or non-current remained unchanged upon initial application of the amendments. Accordingly, the amendments did not have any impact on the financial position or performance of the Group.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (Continued)

The nature and the impact of the revised IFRSs are described below: (Continued)

- (c) Amendments to IAS 7 and IFRS 7 clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk. As the Group does not have supplier finance arrangements, the amendments did not have any impact on the Group's financial statements.

3. ISSUED BUT NOT YET EFFECTIVE IFRS ACCOUNTING STANDARDS

The Group has not applied the following new and revised IFRS Accounting Standards, that have been issued but are not yet effective, in these financial statements. The Group intends to apply these new and revised IFRS Accounting Standards, if applicable, when they become effective.

| | |
|---|---|
| IFRS 18 | <i>Presentation and Disclosure in Financial Statements</i> ³ |
| IFRS 19 | <i>Subsidiaries without Public Accountability: Disclosures</i> ³ |
| Amendments to IFRS 9 and IFRS 7 | <i>Amendments to the Classification and Measurement of Financial Instruments</i> ² |
| Amendments to IFRS 9 and IFRS 7 | <i>Contracts Referencing Nature-dependent Electricity</i> ² |
| Amendments to IFRS 10 and IAS 28 | <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> ⁴ |
| Amendments to IAS 21 | <i>Lack of Exchangeability</i> ¹ |
| <i>Annual Improvements to IFRS Accounting Standards – Volume 11</i> | Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7 ² |

1 Effective for annual periods beginning on or after 1 January 2025

2 Effective for annual periods beginning on or after 1 January 2026

3 Effective for annual/reporting periods beginning on or after 1 January 2027

4 No mandatory effective date yet determined but available for adoption

Further information about those IFRS Accounting Standards that are expected to be applicable to the Group is described below.

IFRS 18 replaces IAS 1 *Presentation of Financial Statements*. While a number of sections have been brought forward from IAS 1 with limited changes, IFRS 18 introduces new requirements for presentation within the statement of profit or loss and other comprehensive income, including specified totals and subtotals. Entities are required to classify all income and expenses within the statement of profit or loss and other comprehensive income into one of the five categories: operating, investing, financing, income taxes and discontinued operations and to present two new defined subtotals. It also requires disclosures about management-defined performance measures in a single note and introduces enhanced requirements on the grouping (aggregation and disaggregation) and the location of information in both the primary financial statements and the notes. Some requirements previously included in IAS 1 are moved to IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors*, which is renamed as IAS 8 *Basis of Preparation of Financial Statements*. As a consequence of the issuance of IFRS 18, limited, but widely applicable, amendments are made to IAS 7 *Statement of Cash Flows*, IAS 33 *Earnings per Share* and IAS 34 *Interim Financial Reporting*. In addition, there are minor consequential amendments to other IFRS Accounting Standards. IFRS 18 and the consequential amendments to other IFRS Accounting Standards are effective for annual periods beginning on or after 1 January 2027 with earlier application permitted. Retrospective application is required. The Group is currently analysing the new requirements and assessing the impact of IFRS 18 on the presentation and disclosure of the Group's financial statements.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

3. ISSUED BUT NOT YET EFFECTIVE IFRS ACCOUNTING STANDARDS (Continued)

IFRS 19 allows eligible entities to elect to apply reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS Accounting Standards. To be eligible, at the end of the reporting period, an entity must be a subsidiary as defined in IFRS 10 *Consolidated Financial Statements*, cannot have public accountability and must have a parent (ultimate or intermediate) that prepares consolidated financial statements available for public use which comply with IFRS Accounting Standards. Earlier application is permitted. As the Company is a listed company, it is not eligible to elect to apply IFRS 19. Some of the Company's subsidiaries are considering the application of IFRS 19 in their specified financial statements.

Amendments to IFRS 9 and IFRS 7 clarify the date on which a financial asset or financial liability is derecognised and introduce an accounting policy option to derecognise a financial liability that is settled through an electronic payment system before the settlement date if specified criteria are met. The amendments clarify how to assess the contractual cash flow characteristics of financial assets with environmental, social and governance and other similar contingent features. Moreover, the amendments clarify the requirements for classifying financial assets with non-recourse features and contractually linked instruments. The amendments also include additional disclosures for investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features. The amendments shall be applied retrospectively with an adjustment to opening retained profits (or other component of equity) at the initial application date. Prior periods are not required to be restated and can only be restated without the use of hindsight. Earlier application of either all the amendments at the same time or only the amendments related to the classification of financial assets is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IFRS 9 and IFRS 7 *Contracts Referencing Nature-dependent Electricity* clarify the application of the "own-use" requirements for in-scope contracts and amend the designation requirements for a hedged item in a cash flow hedging relationship for in-scope contracts. The amendments also include additional disclosures that enable users of financial statements to understand the effects these contracts have on an entity's financial performance and future cash flows. The amendments relating to the own-use exception shall be applied retrospectively. Prior periods are not required to be restated and can only be restated without the use of hindsight. The amendments relating to the hedge accounting shall be applied prospectively to new hedging relationships designated on or after the date of initial application. Earlier application is permitted. The amendments to IFRS 9 and IFRS 7 shall be applied at the same time. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IFRS 10 and IAS 28 address an inconsistency between the requirements in IFRS 10 and in IAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss resulting from a downstream transaction when the sale or contribution of assets constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to IFRS 10 and IAS 28 was removed by the IASB. However, the amendments are available for adoption now.

Amendments to IAS 21 specify how an entity shall assess whether a currency is exchangeable into another currency and how it shall estimate a spot exchange rate at a measurement date when exchangeability is lacking. The amendments require disclosures of information that enable users of financial statements to understand the impact of a currency not being exchangeable. Earlier application is permitted. When applying the amendments, an entity cannot restate comparative information. Any cumulative effect of initially applying the amendments shall be recognised as an adjustment to the opening balance of retained profits or to the cumulative amount of translation differences accumulated in a separate component of equity, where appropriate, at the date of initial application. The amendments are not expected to have any significant impact on the Group's financial statements.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

3. ISSUED BUT NOT YET EFFECTIVE IFRS ACCOUNTING STANDARDS (Continued)

Annual Improvements to IFRS Accounting Standards – Volume 11 set out amendments to IFRS 1, IFRS 7 (and the accompanying *Guidance on implementing IFRS 7*), IFRS 9, IFRS 10 and IAS 7. Details of the amendments that are expected to be applicable to the Group are as follows:

- **IFRS 7 *Financial Instruments: Disclosures*:** The amendments have updated certain wording in paragraph B38 of IFRS 7 and paragraphs IG1, IG14 and IG20B of the *Guidance on implementing IFRS 7* for the purpose of simplification or achieving consistency with other paragraphs in the standard and/or with the concepts and terminology used in other standards. In addition, the amendments clarify that the *Guidance on implementing IFRS 7* does not necessarily illustrate all the requirements in the referenced paragraphs of IFRS 7 nor does it create additional requirements. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.
- **IFRS 9 *Financial Instruments*:** The amendments clarify that when a lessee has determined that a lease liability has been extinguished in accordance with IFRS 9, the lessee is required to apply paragraph 3.3.3 of IFRS 9 and recognise any resulting gain or loss in profit or loss. In addition, the amendments have updated certain wording in paragraph 5.1.3 of IFRS 9 and Appendix A of IFRS 9 to remove potential confusion. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.
- **IFRS 10 *Consolidated Financial Statements*:** The amendments clarify that the relationship described in paragraph B74 of IFRS 10 is just one example of various relationships that might exist between the investor and other parties acting as de facto agents of the investor, which removes the inconsistency with the requirement in paragraph B73 of IFRS 10. Earlier application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.
- **IAS 7 *Statement of Cash Flows*:** The amendments replace the term “cost method” with “at cost” in paragraph 37 of IAS 7 following the prior deletion of the definition of “cost method”. Earlier application is permitted. The amendments are not expected to have any impact on the Group's financial statements.

4. MATERIAL ACCOUNTING POLICIES

Investments in associates and joint ventures

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Investments in associates and joint ventures *(Continued)*

The Group's investments in associates and joint ventures are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses.

The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

The Group determines that it has acquired a business when the acquired set of activities and assets includes an input and a substantive process that together significantly contribute to the ability to create outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss or other comprehensive income, as appropriate.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Business combinations and goodwill *(Continued)*

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

Fair value measurement

The Group measures its equity investments at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Fair value measurement *(Continued)*

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

| | | |
|---------|---|---|
| Level 1 | – | based on quoted prices (unadjusted) in active markets for identical assets or liabilities |
| Level 2 | – | based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly |
| Level 3 | – | based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable |

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, contract assets, deferred tax assets, financial assets, investment properties and non-current assets/a disposal group classified as held for sale), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to profit or loss in the period in which it arises unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

4. MATERIAL ACCOUNTING POLICIES (Continued)

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

4. MATERIAL ACCOUNTING POLICIES (Continued)

Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The annual depreciation rates of property, plant and equipment is as follows:

| | |
|------------------------|---|
| Buildings | 2.5% to 5% |
| Leasehold improvements | Over the shorter of the lease terms and 20% |
| Office equipment | 20% to 33 $\frac{1}{3}$ % |
| Motor vehicles | 10% to 20% |

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

4. MATERIAL ACCOUNTING POLICIES (Continued)

Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Software copyrights

Purchased software copyrights are stated at cost less any impairment losses and are amortised on the straight-line basis over their estimated useful lives of two to six years.

Distribution network

Distribution network is stated at cost less any impairment losses and is amortised on the straight-line basis over its estimated useful life of 10 years.

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Buildings

2 to 16 years

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Leases *(Continued)*

Group as a lessee (Continued)

(b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

(c) Short-term leases

The Group applies the short-term lease recognition exemption to its short-term leases of buildings (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option).

Lease payments on short-term leases are recognised as an expense on a straight-line basis over the lease term.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

4. MATERIAL ACCOUNTING POLICIES (Continued)

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

Purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at fair value through other comprehensive income (debt investments)

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to profit or loss.

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Investments and other financial assets *(Continued)*

Subsequent measurement (Continued)

Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under IAS 32 Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

This category includes equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on the equity investments are also recognised as other income in profit or loss when the right of payment has been established.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Derecognition of financial assets *(Continued)*

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group recognises an allowance for expected credit losses (“ECLs”) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information. The Group considers that there has been a significant increase in credit risk when the ageing of the contractual payments is more than 3 months.

The Group considers that a financial asset in default when the ageing of the contractual payments is over 1 year. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Impairment of financial assets *(Continued)*

General approach (Continued)

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables and other receivables which apply the simplified approach as detailed below.

- | | | |
|---------|---|--|
| Stage 1 | – | Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs |
| Stage 2 | – | Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs |
| Stage 3 | – | Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs |

Simplified approach

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, and payables.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, amounts due to related parties and interest-bearing bank and other borrowings.

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Financial liabilities *(Continued)*

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Financial liabilities at amortised cost (trade and other payables, and borrowings)

After initial recognition, trade and other payables, and interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in profit or loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at banks, and short-term highly liquid deposits with a maturity of generally within three months that are readily convertible into known amounts of cash, subject to an insignificant risk of changes in value and held for the purpose of meeting short-term cash commitments.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at banks, and short-term deposits as defined above, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in profit or loss net of any reimbursement.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in profit or loss.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

4. MATERIAL ACCOUNTING POLICIES (Continued)

Income tax (Continued)

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is credited to a deferred income account and is released to profit or loss over the expected useful life of the relevant asset by equal annual instalments or deducted from the carrying amount of the asset and released to profit or loss by way of a reduced depreciation charge.

Where the Group receives grants of non-monetary assets, the grants are recorded at the fair value of the non-monetary assets and released to profit or loss over the expected useful lives of the relevant assets by equal annual instalments.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Government grants *(Continued)*

Where the Group receives government loans granted with no or at a below-market rate of interest for the construction of a qualifying asset, the initial carrying amount of the government loans is determined using the effective interest rate method, as further explained in the accounting policy for “Financial liabilities” above. The benefit of the government loans granted with no or at a below-market rate of interest, which is the difference between the initial carrying value of the loans and the proceeds received, is treated as a government grant and released to profit or loss over the expected useful life of the relevant asset by equal annual instalments.

Revenue recognition

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group with a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

(a) Sale of goods

Revenue from the sale of industrial products is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods.

Some contracts for the sale of industrial products provide customers with rights of return and volume rebates, giving rise to variable consideration.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Revenue recognition *(Continued)*

Revenue from contracts with customers (Continued)

(a) Sale of goods *(Continued)*

(i) Rights of return

For contracts which provide a customer with a right to return the goods within a specified period, the expected value method is used to estimate the goods that will not be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in IFRS 15 on constraining estimates of variable consideration are applied in order to determine the amount of variable consideration that can be included in the transaction price. For goods that are expected to be returned, instead of revenue, a refund liability is recognised. A right-of-return asset (and the corresponding adjustment to cost of sales) is also recognised for the right to recover products from a customer.

- (b)** Service income from mobile carriers, revenue from provision of online and offline sales and marketing services, and others. Service income is recognised over time, using an output method to measure progress towards complete satisfaction of the service according to the underlying contract terms. The output method recognises revenue based on direct measurements of the value to the mobile carriers and the online and offline sales and marketing services transferred to date relative to the remaining services promised under the contract.

Revenue from other sources

Rental income is recognised on a time proportion basis over the lease terms. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are incurred.

Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Dividend income is recognised when the shareholders' right to receive payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

Contract assets

If the Group performs by transferring goods or services to a customer before being unconditionally entitled to the consideration under the contract terms, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment, details of which are included in the accounting policies for the impairment of financial assets. They are reclassified to trade receivables when the right to the consideration becomes unconditional.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

Other employee benefits

Pension scheme

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the central pension scheme. The contributions are charged to profit or loss as they become payable in accordance with the rules of the central pension scheme.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Dividends

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting. Proposed final dividends are disclosed in the notes to the financial statements. Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as a liability when they are proposed and declared.

Events after the reporting period

If the Group receives information after the reporting period, but prior to the date of authorisation for issue, about conditions that existed at the end of the reporting period, it will assess whether the information affects the amounts that it recognises in its financial statements. The Group will adjust the amounts recognised in its financial statements to reflect any adjusting events after the reporting period and update the disclosures that relate to those conditions in light of the new information. For non-adjusting events after the reporting period, the Group will not change the amounts recognised in its financial statements, but will disclose the nature of the non-adjusting events and an estimate of their financial effects, or a statement that such an estimate cannot be made, if applicable.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

4. MATERIAL ACCOUNTING POLICIES *(Continued)*

Foreign currencies

These financial statements are presented in Renminbi (“RMB”), which is the Company’s functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries, joint ventures and associates are currencies other than RMB. As at the end of the reporting period, the assets and liabilities of these entities are translated into RMB at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into RMB at exchange rates that approximate to those prevailing at the dates of the transactions.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve, except to the extent that the differences are attributable to non-controlling interests. On disposal of a foreign operation, the cumulative amount in the reserve relating to that particular foreign operation is recognised in the statement of profit or loss.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on acquisition are treated as assets and liabilities of the foreign operation and translated at the closing rate.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

Significant judgement in determining the lease terms of contracts with renewal options

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate the lease (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

The Group includes the renewal period as part of the lease term for leases of buildings due to the significance of these assets to its operations. These leases have a short non-cancellable period (i.e., one to three years) and there will be a significant negative effect on sales if a replacement is not readily available.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are described below.

Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(Continued)*

Estimation uncertainty (Continued)

Provision for expected credit losses on trade receivables (Continued)

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The Group also assess if impairment provision is required for trade receivables and other receivables guaranteed by the Former Controlling Shareholders, taking into account collateral and other credit enhancements obtained.

Leases – estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group "would have to pay", which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

Impairment of non-financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment for all non-financial assets (including the right-of-use assets) at the end of each reporting period. Indefinite life intangible assets are tested for impairment annually and at other times when such an indicator exists. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The calculation of the fair value less costs to sell is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for sale of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

NOTES TO FINANCIAL STATEMENTS *(Continued)*

31 December 2024

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(Continued)*

Estimation uncertainty *(Continued)*

Net realisable value of inventories

Net realisable value of an inventory is the estimated selling price in the ordinary course of business, less estimated costs to be incurred to disposal. These estimates are based on the current market condition and the historical experience of selling products of a similar nature which could change significantly as a result of changes in customer taste or competitor actions in response to severe consumer product industry cycles. Management reassesses these estimates at the end of the reporting period.

6. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has two reportable operating segments which are:

- 1) traditional based operation – mobile related: the sale of mobile telecommunications devices and accessories, and related services;
- 2) new developed operation – others: the sale of vehicles, photovoltaic equipment and others.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax from continuing operations. The adjusted profit/loss before tax from continuing operations is measured consistently with the Group's profit/loss before tax from continuing operations except interest income and finance costs.

Segment assets exclude cash and cash equivalents, pledged deposits and equity investments designated at fair value through other comprehensive income as these assets are managed on a group basis.

Segment liabilities exclude interest-bearing bank and other borrowings, loans from related parties and deferred tax liabilities as these liabilities are managed on a group basis.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

6. OPERATING SEGMENT INFORMATION (Continued)

The Group's operation by business segment is as follows:

Year ended 31 December 2024

| | Mobile related RMB'000 | Others RMB'000 | Total RMB'000 |
|---|---------------------------|-------------------|------------------|
| Segment revenue (note 7) | | | |
| Revenue from external customers | 17,180,619 | 835,739 | 18,016,358 |
| Segment results | (1,353,763) | 56,647 | (1,297,116) |
| <i>Reconciliation:</i> | | | |
| Interest income | | | 66,841 |
| Finance costs | | | (173,908) |
| Loss before tax | | | (1,404,183) |
| Segment assets | 4,806,574 | 121,640 | 4,928,214 |
| <i>Reconciliation:</i> | | | |
| Corporate and other unallocated assets | | | 5,467,761 |
| Total assets | | | 10,395,975 |
| Segment liabilities | 1,875,863 | 2,119 | 1,877,982 |
| <i>Reconciliation:</i> | | | |
| Corporate and other unallocated liabilities | | | 8,426,735 |
| Total liabilities | | | 10,304,717 |
| Other segment information | | | |
| Capital expenditure* | 22,211 | — | 22,211 |
| Investments in associates | 38,647 | — | 38,647 |
| Investments in joint ventures | 29,174 | — | 29,174 |
| Provision for inventories | 1,681 | — | 1,681 |
| Share of profit of: | | | |
| – Joint ventures | (1,739) | — | (1,739) |
| – Associates | (1,284) | — | (1,284) |
| Depreciation and amortisation | 143,469 | 18 | 143,487 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

6. OPERATING SEGMENT INFORMATION (Continued)

The Group's operation by business segment is as follows: (Continued)

Year ended 31 December 2023

| | Mobile related RMB'000 | Others RMB'000 | Total RMB'000 |
|--|---------------------------|-------------------|------------------|
| Segment revenue (note 7) | | | |
| Revenue from external customers | 17,076,441 | 69,551 | 17,145,992 |
| Segment results | (540,980) | (3,480) | (544,460) |
| <i>Reconciliation:</i> | | | |
| Interest income | | | 63,207 |
| Finance costs | | | (179,827) |
| Loss before tax | | | (661,080) |
| Segment assets | 5,737,413 | 59,869 | 5,797,282 |
| <i>Reconciliation:</i> | | | |
| Corporate and other unallocated assets | | | 2,534,906 |
| Total assets | | | 8,332,188 |
| Segment liabilities | 1,542,731 | 23,698 | 1,566,429 |
| <i>Reconciliation:</i> | | | |
| Corporate and other unallocated liabilities | | | 6,721,779 |
| Total liabilities | | | 8,288,208 |
| Other segment information | | | |
| Capital expenditure* | 16,433 | 1,873 | 18,306 |
| Investments in associates | 38,065 | — | 38,065 |
| Investments in joint ventures | 31,777 | — | 31,777 |
| (Written off) for inventories | (26,188) | — | (26,188) |
| Impairment loss on investment of joint venture | 3,719 | — | 3,719 |
| Share of losses of: | | | |
| — Joint ventures | 4,026 | — | 4,026 |
| — Associates | 4,288 | — | 4,288 |
| Depreciation and amortisation | 143,231 | 739 | 143,970 |

* Capital expenditure consists of additions to property, plant and equipment, and other intangible assets.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

6. OPERATING SEGMENT INFORMATION (Continued)

Information about major customers

During the year, the Group had no customers from whom the revenue derived individually accounted for more than 10% of the Group's total revenue.

Geographical information

The Group mainly operates in Mainland China (the subsidiaries in Spain had been closed in 2023), and the geographical segment information as required by IFRS 8 Operating Segments is presented as follows:

(a) Revenue from external customers

| | Year ended 31 December | |
|-----------------------|------------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Mainland China | 18,016,358 | 17,079,778 |
| Spain | — | 66,214 |
| Total segment revenue | 18,016,358 | 17,145,992 |

The revenue information of continuing operations above is based on the locations of the customers.

(b) Non-current assets

| | As at 31 December | |
|--------------------------|-------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Mainland China | 311,494 | 326,721 |
| Total non-current assets | 311,494 | 326,721 |

The non-current asset information above is based on the locations of the assets and excludes equity investments designated at fair value through other comprehensive income.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

7. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue is as follows:

| | Year ended 31 December | |
|--|------------------------|------------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Revenue from contracts with customers | | |
| Sales of mobile telecommunications devices and accessories | 16,022,592 | 16,180,615 |
| Including: | | |
| Retail | 4,517,043 | 4,370,684 |
| Sales to franchisees | 453,157 | 494,672 |
| Wholesale of mobile telecommunications devices and accessories | 11,052,392 | 11,315,259 |
| Wholesale of other goods | 420,927 | 176,173 |
| Sales of photovoltaic equipment | 792,141 | — |
| Sales of vehicles | 43,598 | 68,378 |
| Service income from mobile carriers | 208,784 | 226,589 |
| Revenue from provision of online and offline sales and marketing services* | 236,345 | 278,700 |
| Other service fee income | 280,937 | 200,537 |
| Subtotal | 18,005,324 | 17,130,992 |
| Revenue from other sources | | |
| Rental income | 11,034 | 15,000 |
| Total | 18,016,358 | 17,145,992 |

* The Group generated service income for providing service to Zhuhai Huafa Group Company Limited and its subsidiaries (collectively referred to as “Zhuhai Huafa Group”) during the year. Further details of the related party transactions are set out in note 36.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

7. REVENUE, OTHER INCOME AND GAINS (Continued)

Disaggregated revenue information

| | Year ended 31 December | |
|---|------------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Geographical markets | | |
| Mainland China | 18,005,324 | 17,064,778 |
| Spain | — | 66,214 |
| Total revenue from contracts with customers | 18,005,324 | 17,130,992 |
| Timing of revenue recognition | | |
| Goods transferred at a point in time | 17,279,258 | 16,425,166 |
| Services transferred over time | 726,066 | 705,826 |
| Total revenue from contracts with customers | 18,005,324 | 17,130,992 |

Revenue recognised that was included in contract liabilities at the beginning of the year:

| | Year ended 31 December | |
|----------------|------------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Sale of goods | 333,437 | 92,838 |
| Service income | 28,230 | 5,124 |
| Total | 361,667 | 97,962 |

Information about the Group's performance obligations is summarised below:

Sale of goods

The performance obligation is satisfied upon customer acceptance of the goods and payment is generally due within three months from delivery.

Service income

The performance obligation is satisfied over time as services are completed and payment is generally due within three months after completion and customer acceptance.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

7. REVENUE, OTHER INCOME AND GAINS (Continued)

Disaggregated revenue information (Continued)

Service income (Continued)

The amounts of transaction prices allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 December are as follows:

| | Year ended 31 December | |
|--|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |

Amounts expected to be recognised as revenue:

| | | |
|-----------------|---------|---------|
| Within one year | 253,503 | 361,667 |
|-----------------|---------|---------|

All the amounts of transaction prices allocated to the remaining performance obligations are expected to be recognised as revenue within one year. The amounts disclosed above do not include variable consideration which is constrained.

An analysis of other income and gains is as follows:

| | Year ended 31 December | |
|--|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Other income | | |
| Interest income | 66,841 | 63,207 |
| Government grants | 5,890 | 4,238 |
| Others | 42,080 | 18,374 |
| Total other income | 114,811 | 85,819 |
| Gains | | |
| Reversal of provision against a litigation | — | 41,695 |
| Fair value gain on financial assets at fair value through profit or loss | 1,918 | 7,439 |
| Gain on disposal of subsidiaries | 12,930 | — |
| Gain on foreign exchange | 3,146 | — |
| Total gains | 17,994 | 49,134 |
| Total other income and gains | 132,805 | 134,953 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

8. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

| | Year ended 31 December | |
|--|------------------------|------------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Cost of inventories sold and services provided | 17,345,447 | 16,364,641 |
| Depreciation of property, plant and equipment (note 15) | 19,724 | 19,110 |
| Depreciation of right-of-use assets (note 16) | 123,250 | 123,750 |
| Amortisation of intangible assets (note 17) | 513 | 1,110 |
| Lease payments not included in the measurement of lease liabilities | 10,623 | 8,677 |
| Interest on lease liabilities (note 16) | 8,462 | 6,837 |
| Auditors' remuneration | 3,450 | 3,450 |
| Employee benefit expense (including directors' remuneration as set out in note 10): | | |
| Wages and salaries | 254,222 | 251,908 |
| Pension scheme contributions | 30,864 | 29,553 |
| Total | 285,086 | 281,461 |
| Impairment losses on investments of joint ventures | — | 3,719 |
| Impairment of financial assets: | | |
| Impairment of trade receivables (note 23) | 734,324 | 420,047 |
| Impairment of financial assets included in prepayments, deposits and other receivables (note 24) | 668,084 | 263,481 |
| Impairment of amounts due from related parties | 12,658 | 25,784 |
| | 1,415,066 | 713,031 |
| Impairment of inventories (note 22) | 1,681 | (26,188) |
| Gain on disposal of subsidiaries | (12,930) | — |
| Loss on disposal of an associate | — | 2,923 |
| Loss on disposal of items of property, plant and equipment | 948 | — |
| Fair value loss/(gain) on financial assets at fair value through profit or loss | (1,918) | (7,439) |
| Total | (12,219) | (30,704) |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

9. FINANCE COSTS

An analysis of finance costs is as follows:

| | Year ended 31 December | |
|---|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Interest on bank loans and other borrowings | 165,446 | 172,990 |
| Interest on lease liabilities | 8,462 | 6,837 |
| Total | 173,908 | 179,827 |

10. DIRECTORS' AND SUPERVISORS' REMUNERATION

Directors' and supervisors' remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

| | Year ended 31 December | |
|---|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Remuneration: | | |
| Salaries, allowances and benefits in kind | 2,893 | 2,626 |
| Pension scheme contributions | 62 | 58 |
| Total | 2,955 | 2,684 |

(a) Independent non-executive directors

The fees paid to independent non-executive directors were as follows:

| | Year ended 31 December | |
|------------------|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Mr. Lv Tingjie | 78 | 76 |
| Mr. Lv Pingbo | 78 | 76 |
| Mr. Cai Chun Fai | 181 | 176 |
| Total | 337 | 328 |

There were no other emoluments payable to the independent non-executive directors during the year.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

10. DIRECTORS' AND SUPERVISORS' REMUNERATION (Continued)

(b) Executive directors, non-executive directors and supervisors

| | Salaries, allowances and benefits in kind RMB'000 | Pension scheme contributions RMB'000 | Total RMB'000 |
|--------------------------|---|---|------------------|
| 2024 | | | |
| Executive directors: | | | |
| Mr. Liu Donghai | 2,162 | 51 | 2,213 |
| Ms. Xu Liping | — | — | — |
| Ms. Xu Jili | — | — | — |
| Total | 2,162 | 51 | 2,213 |
| Non-executive directors: | | | |
| Mr. Xie Hui | — | — | — |
| Mr. Jia Zhaojie | — | — | — |
| Ms. Pan Anran | — | — | — |
| Total | — | — | — |
| Supervisors: | | | |
| Mr. Li Wanlin | 50 | — | 50 |
| Mr. Liu Zhenlong | 344 | 11 | 355 |
| Mr. Gao Zhiqiang | — | — | — |
| Subtotal | 394 | 11 | 405 |
| Total | 2,556 | 62 | 2,618 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

10. DIRECTORS' AND SUPERVISORS' REMUNERATION (Continued)

(b) Executive directors, non-executive directors and supervisors (Continued)

| | Salaries, allowances and benefits in kind RMB'000 | Pension scheme contributions RMB'000 | Total RMB'000 |
|--------------------------|---|---|------------------|
| 2023 | | | |
| Executive directors: | | | |
| Mr. Liu Donghai | 2,159 | 47 | 2,206 |
| Ms. Xu Liping | — | — | — |
| Ms. Xu Jili | — | — | — |
| Total | 2,159 | 47 | 2,206 |
| Non-executive directors: | | | |
| Mr. Xie Hui | — | — | — |
| Mr. Jia Zhaojie | — | — | — |
| Ms. Pan Anran | — | — | — |
| Total | — | — | — |
| Supervisors: | | | |
| Mr. Li Wanlin | 49 | — | 49 |
| Mr. Liu Zhenlong | 90 | 11 | 101 |
| Mr. Gao Zhiqiang | — | — | — |
| Subtotal | 139 | 11 | 150 |
| Total | 2,298 | 58 | 2,356 |

There was no arrangement under which a director or a supervisor waived or agreed to waive any remuneration during the year.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

11. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included one director (2023: one director), details of whose remuneration are set out in note 10 above. Details of the remuneration for the year of the remaining four (2023: four) highest paid employees who are neither a director nor chief executive of the Company are as follows:

| | Year ended 31 December | |
|---|------------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Salaries, allowances and benefits in kind | 2,703 | 2,081 |
| Pension scheme contributions | 235 | 213 |
| Total | 2,938 | 2,294 |

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

| | Number of employees Year ended 31 December | |
|----------------------|---|------|
| | 2024 | 2023 |
| Nil to HK\$1,000,000 | 4 | 4 |

12. INCOME TAX EXPENSES

The provision for the PRC current income tax has been provided at the statutory rate of 25% of the assessable profits of the Group as determined in accordance with the PRC Corporate Income Tax Law which became effective on 1 January 2008, except for Sichuan Yijialong Communication Technology Chain Co., Ltd., a subsidiary of the Company, which was subject to tax at a preferential rate of 15% due to the western development tax incentives for the year ended 31 December 2024. The major components of income tax expenses are as follows:

| | Year ended 31 December | |
|---------------------------------|------------------------|-----------------|
| | 2024 RMB'000 | 2023 RMB'000 |
| Current | | |
| Tax charge for the year | 2,261 | 5,217 |
| Deferred (note 21) | (230) | (272) |
| Total tax expenses for the year | 2,031 | 4,945 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

12. INCOME TAX EXPENSES (Continued)

A reconciliation of the tax expense/(credit) applicable to loss before tax at the statutory rate for the jurisdiction in which the Company and the majority of the subsidiaries are domiciled or operate to the tax expense at the Group's effective tax rate is as follows:

| | Year ended 31 December | |
|---|------------------------|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Loss before tax | (1,404,183) | (661,080) |
| Tax at the statutory tax rate | (351,046) | (165,270) |
| Lower tax rates for certain entities | 105 | (87) |
| Adjustments in respect of current tax of previous periods | 732 | 323 |
| (Profit)/losses attributable to associates and joint ventures | (756) | 2,125 |
| Expenses not deductible for tax | 269 | 439 |
| Tax losses not recognised | 352,727 | 167,415 |
| Tax expense at the Group's effective rate | 2,031 | 4,945 |

13. DIVIDENDS

The board of directors of the Company does not recommend the payment of a final dividend for the year ended 31 December 2024.

14. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of basic loss per share amount is based on the loss attributable to ordinary equity holders of the parent and the weighted average number of ordinary shares of 886,460,400 (2023: 748,228,000) outstanding during the year.

The Group had no potentially dilutive ordinary shares in issue during the years ended 31 December 2024 and 2023.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

14. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (Continued)

The calculation of basic loss per share amount is based on:

| | Year ended 31 December | |
|--|------------------------|--------------------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Loss | | |
| Loss attributable to ordinary equity holders of the parent, used in the basic loss per share calculation: | <u>(1,374,142)</u> | <u>(630,045)</u> |
| | | |
| | Number of shares | |
| | 2024 | 2023 |
| Shares | | |
| Weighted average number of ordinary shares outstanding during the year | <u>886,460,400</u> | <u>748,228,000</u> |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

15. PROPERTY, PLANT AND EQUIPMENT

| | Buildings RMB'000 | Leasehold improvements RMB'000 | Office equipment RMB'000 | Motor vehicles RMB'000 | Total RMB'000 |
|---|----------------------|--------------------------------------|--------------------------------|------------------------------|------------------|
| 31 December 2024 | | | | | |
| At 1 January 2024: | | | | | |
| Cost | 72,355 | 542,911 | 67,368 | 33,391 | 716,025 |
| Accumulated depreciation | (46,817) | (531,568) | (64,392) | (26,823) | (669,600) |
| Net carrying amount | 25,538 | 11,343 | 2,976 | 6,568 | 46,425 |
| At 1 January 2024, net of accumulated depreciation | 25,538 | 11,343 | 2,976 | 6,568 | 46,425 |
| Additions | 800 | 15,738 | 3,847 | 849 | 21,234 |
| Disposals | — | — | (808) | (140) | (948) |
| Depreciation provided during the year | (3,341) | (13,035) | (2,353) | (995) | (19,724) |
| At 31 December 2024, net of accumulated depreciation | 22,997 | 14,046 | 3,662 | 6,282 | 46,987 |
| At 31 December 2024: | | | | | |
| Cost | 73,155 | 558,649 | 74,162 | 34,100 | 740,066 |
| Accumulated depreciation and impairment | (50,158) | (544,603) | (70,500) | (27,818) | (693,079) |
| Net carrying amount | 22,997 | 14,046 | 3,662 | 6,282 | 46,987 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

15. PROPERTY, PLANT AND EQUIPMENT (Continued)

| | Buildings RMB'000 | Leasehold improvements RMB'000 | Office equipment RMB'000 | Motor vehicles RMB'000 | Total RMB'000 |
|---|----------------------|--------------------------------------|--------------------------------|------------------------------|------------------|
| 31 December 2023 | | | | | |
| At 1 January 2023: | | | | | |
| Cost | 72,355 | 531,883 | 68,687 | 30,457 | 703,382 |
| Accumulated depreciation | (43,610) | (519,360) | (61,774) | (25,746) | (650,490) |
| Net carrying amount | 28,745 | 12,523 | 6,913 | 4,711 | 52,892 |
| At 1 January 2023, net of accumulated depreciation | 28,745 | 12,523 | 6,913 | 4,711 | 52,892 |
| Additions | – | 11,028 | 3,739 | 3,450 | 18,217 |
| Disposals | – | – | (5,058) | (516) | (5,574) |
| Depreciation provided during the year | (3,207) | (12,208) | (2,618) | (1,077) | (19,110) |
| At 31 December 2023, net of accumulated depreciation | 25,538 | 11,343 | 2,976 | 6,568 | 46,425 |
| At 31 December 2023: | | | | | |
| Cost | 72,355 | 542,911 | 67,368 | 33,391 | 716,025 |
| Accumulated depreciation and impairment | (46,817) | (531,568) | (64,392) | (26,823) | (669,600) |
| Net carrying amount | 25,538 | 11,343 | 2,976 | 6,568 | 46,425 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

16. LEASES

The Group as a lessee

The Group has lease contracts for various items of buildings (offices properties and retail stores) used in its operations. Leases of buildings generally have lease terms between 2 and 16 years. Other leases generally have lease terms of 12 months or less. There are several lease contracts that include extension and termination options and variable lease payments, which are further discussed below.

(a) Right-of-use assets

The carrying amount of the Group's right-of-use assets and the movements during the year are as follows:

| | Buildings RMB'000 |
|---|----------------------|
| As at 1 January 2023 | 197,543 |
| Additions | 173,685 |
| Depreciation charge | (123,750) |
| Decrease | (38,417) |
| As at 31 December 2023 and 1 January 2024 | 209,061 |
| Additions | 118,454 |
| Depreciation charge | (123,250) |
| Decrease | (9,436) |
| As at 31 December 2024 | 194,829 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

16. LEASES (Continued)

The Group as a lessee (Continued)

(b) Lease liabilities

The carrying amount of lease liabilities and the movements during the year are as follows:

| | 2024 RMB'000 | 2023 RMB'000 |
|--|-----------------|-----------------|
| Carrying amount at 1 January | 214,780 | 214,424 |
| New leases | 111,281 | 171,282 |
| Accretion of interest recognised during the year | 8,462 | 6,837 |
| Decrease | (10,769) | (37,370) |
| Payments | (124,979) | (140,393) |
| Carrying amount at 31 December | 198,775 | 214,780 |
| Analysed into: | | |
| Current portion | 95,162 | 44,120 |
| Non-current portion | 103,613 | 170,660 |
| Within one year | 95,162 | 44,120 |
| After one year but within two years | 47,225 | 115,734 |
| After two years but within five years | 40,490 | 38,349 |
| After five years | 15,898 | 16,577 |
| Total | 198,775 | 214,780 |

(c) The amounts recognised in profit or loss in relation to leases are as follows:

| | 2024 RMB'000 | 2023 RMB'000 |
|--|-----------------|-----------------|
| Interest on lease liabilities | 8,462 | 6,837 |
| Depreciation charge of right-of-use assets | 123,250 | 123,750 |
| Expense relating to short-term leases (included in profit and loss) | 9,706 | 8,025 |
| Variable lease payments not included in the measurement of lease liabilities (included in selling and distribution expenses) | 917 | 652 |
| Total amount recognised in profit or loss | 142,335 | 139,264 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

16. LEASES (Continued)

The Group as a lessee (Continued)

(d) Variable lease payments

The Group leased a number of the retail stores and units in a shopping mall which contain variable lease payment terms that are based on the Group's turnover generated from the retail stores and the units in the shopping mall. Management's objective is to align the lease expense with the revenue earned. The following provides information on the Group's variable lease payments, including the summary magnitude in relation to fixed payments:

2024

| | Fixed payments RMB'000 | Variable payments RMB'000 | Total RMB'000 |
|------------------------------------|------------------------------|---------------------------------|------------------|
| Fixed rent | 131,865 | — | 131,865 |
| Variable rent with minimum payment | 2,820 | 913 | 3,733 |
| Variable rent only | — | 4 | 4 |
| Total | 134,685 | 917 | 135,602 |

2023

| | Fixed payments RMB'000 | Variable payments RMB'000 | Total RMB'000 |
|------------------------------------|------------------------------|---------------------------------|------------------|
| Fixed rent | 144,557 | — | 144,557 |
| Variable rent with minimum payment | 14,831 | 644 | 15,475 |
| Variable rent only | — | 8 | 8 |
| Total | 159,388 | 652 | 160,040 |

A 5% increase in sales produced by the retail stores and units would increase the total lease payments by 0.3% to 0.5%.

(e) The total cash outflow for leases is disclosed in note 34 to the financial statements.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

17. OTHER INTANGIBLE ASSETS

| | Software copyrights RMB'000 | Distribution network RMB'000 | Total RMB'000 |
|--|-----------------------------------|------------------------------------|------------------|
| 31 December 2024 | | | |
| Cost at 1 January 2024, net of accumulated amortisation | 640 | 753 | 1,393 |
| Additions | 977 | — | 977 |
| Amortisation provided during the year | (283) | (230) | (513) |
| At 31 December 2024 | 1,334 | 523 | 1,857 |
| At 31 December 2024: | | | |
| Cost | 8,062 | 4,667 | 12,729 |
| Accumulated amortisation | (6,728) | (4,144) | (10,872) |
| Net carrying amount | 1,334 | 523 | 1,857 |
| 31 December 2023 | | | |
| Cost at 1 January 2023, net of accumulated amortisation | 1,172 | 1,242 | 2,414 |
| Additions | 89 | — | 89 |
| Amortisation provided during the year | (621) | (489) | (1,110) |
| At 31 December 2023 | 640 | 753 | 1,393 |
| At 31 December 2023: | | | |
| Cost | 7,085 | 7,242 | 14,327 |
| Accumulated amortisation | (6,445) | (4,380) | (10,825) |
| Accumulated impairment | — | (2,109) | (2,109) |
| Net carrying amount | 640 | 753 | 1,393 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

18. INVESTMENTS IN JOINT VENTURES

| | As at 31 December | |
|---------------------|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Share of net assets | 29,174 | 31,777 |

Particulars of the Group's joint ventures are as follows:

| Name | Registered share capital | Place of registration and business | Percentage of | | | Principal activities |
|--|--------------------------|------------------------------------|--------------------|--------------|----------------|---|
| | | | Ownership interest | Voting power | Profit sharing | |
| Guangzhou Zhongqi Energy Technology Co., Ltd.* | RMB22,722,700 | PRC/ Mainland China | 46 | 46 | 46 | Sale of mobile telecommunications devices and accessories |
| Shenzhen Chuanshi Electronic Technology Ltd.* | RMB100,000,000 | PRC/ Mainland China | 50 | 50 | 50 | Equity investment and investment consultation |

* English translations of names for identification purposes only

The above investments are directly held by the Company.

The following table illustrates the financial information of the Group's joint ventures:

| | 2024 | 2023 |
|---|----------------|---------|
| | RMB'000 | RMB'000 |
| Share of the joint ventures' profit/(losses) for the year | 1,739 | (4,026) |
| Share of the joint ventures' other comprehensive loss | (4,343) | (2,090) |
| Impairment of joint ventures | — | (3,719) |
| Share of the joint ventures' total comprehensive loss | (2,604) | (9,835) |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

19. INVESTMENTS IN ASSOCIATES

Financial information of investments in associates

| | As at 31 December | |
|-------------------------|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Share of net assets | 38,123 | 37,541 |
| Goodwill on acquisition | 524 | 524 |
| Total | 38,647 | 38,065 |

Particulars of the Group's associates are as follows:

| Name | Registered share capital | Place of registration and business | Percentage of ownership interest attributable to the Group | Principal activity |
|--|--------------------------|------------------------------------|--|--|
| Tongrong Commercial Factoring (Tianjin) Co., Ltd | RMB50,000,000 | PRC/Mainland China | 23 | Provision of trade finance and credit investigation and evaluation services |
| Yangzhou D-phone Science and Technology Information Co., Ltd. | RMB2,000,000 | PRC/Mainland China | 43 | Wholesale and retail of communication equipment and after-sales services |
| China Ocean Intelligent Equipment Manufacturing (Shenzhen) Company Limited | RMB85,500,000 | PRC/Mainland China | 50 | Research and development, production and imports and exports of smart devices and automation equipment |
| DIMI Technology (Thailand) Co., Ltd. | THB11,000,000 | Thailand | 49 | Sale of mobile telecommunications devices and accessories |

The Group's shareholdings in all associates comprise equity shares held by the Company, except for Tongrong Commercial Factoring (Tianjin) Co., Ltd, the shareholdings in which are held through subsidiaries of the Company.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

19. INVESTMENTS IN ASSOCIATES (Continued)

Financial information of investments in associates (Continued)

The following table illustrates the financial information of the Group's associates:

| | Year ended 31 December | |
|---|------------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Share of the associates' profit/(loss) for the year | 1,284 | (4,288) |

20. EQUITY INVESTMENTS DESIGNATED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

| | As at 31 December | |
|---|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Equity investments designated at fair value through other comprehensive income | | |
| Unlisted equity investments, at fair value | 22,957 | 20,000 |

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

21. DEFERRED TAX

The movements in deferred tax liabilities during the year is as follows:

| | Fair value adjustments of equity investments at fair value through other comprehensive income RMB'000 | Fair value adjustments arising from acquisition of subsidiaries RMB'000 | Total RMB'000 |
|---|---|--|------------------|
| Gross deferred tax liabilities at 1 January 2023 | — | 605 | 605 |
| Deferred tax credited to profit or loss during the year | — | (272) | (272) |
| Gross deferred tax liabilities at 31 December 2023 and 1 January 2024 | — | 333 | 333 |
| Deferred tax charged to profit or loss during the year | — | (230) | (230) |
| Deferred tax credited to other comprehensive income during the year | 739 | — | 739 |
| At 31 December 2024 | 739 | 103 | 842 |

Deferred tax assets in respect of tax losses and temporary differences amounting to RMB352,727,000 (2023: RMB167,415,000) have not been recognised, as it is not considered probable that taxable profits will be available against which the above tax losses can be utilised.

22. INVENTORIES

| | As at 31 December | |
|-------------------------------|-------------------|----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Merchandise | 428,830 | 372,107 |
| Provision against inventories | (42,304) | (40,623) |
| Total | 386,526 | 331,484 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

22. INVENTORIES (Continued)

The movements in the loss allowance for impairment of inventories are as follows:

| | As at 31 December | |
|--------------------------------|-------------------|----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| At beginning of year | 40,623 | 66,811 |
| Additions/written off (note 8) | 1,681 | (26,188) |
| At end of year | 42,304 | 40,623 |

23. TRADE AND BILLS RECEIVABLES

| | As at 31 December | |
|---------------------|-------------------|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Trade receivables | 2,732,370 | 2,824,061 |
| Bills receivable | 3,620 | 41,471 |
| Impairment | (1,225,249) | (822,480) |
| Net carrying amount | 1,510,741 | 2,043,052 |

The Group grants different credit periods to customers. The Group's retail sales to consumers are cash sales. Credit periods are offered to customers of volume sales of telecommunications devices and accessories and others. The credit periods offered to customers of volume sales are considered on a case-by-case basis.

The Group maintains strict control over and closely monitors its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by the management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables are non-interest-bearing.

The average maturity period of bills receivable is one to six months, and the bills receivable were neither past due nor impaired.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

| | As at 31 December | |
|-----------------|-------------------|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Within 90 days | 351,596 | 648,167 |
| 91 to 180 days | 331,957 | 184,104 |
| 181 to 365 days | 155,273 | 440,102 |
| Over 1 year | 668,295 | 729,208 |
| Total | 1,507,121 | 2,001,581 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

23. TRADE AND BILLS RECEIVABLES (Continued)

The movements in the loss allowance for impairment of trade receivables are as follows:

| | As at 31 December | |
|-------------------------------------|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| At beginning of year | 822,480 | 402,433 |
| Impairment losses (note 8) | 734,324 | 420,047 |
| Amount written off as uncollectible | (331,555) | — |
| At end of year | 1,225,249 | 822,480 |

As set out in note 1, Huafa Group acquired a controlling interest in the Company, and became the New Controlling Shareholders in 2021. In order to facilitate the smooth transition of the Group's business to the new management team of the New Controlling Shareholders and the collection of trade and other receivables arising from doing business with the Group under the management team of the Former Controlling Shareholders, the Former Controlling Shareholders agreed to collect and provide guarantees for the collection of certain trade and other receivables in the aggregate amount of approximately RMB2.23 billion (the "Guaranteed Receivables"). The guarantees (the "Guarantees") are secured by certain assets pledged by the Former Controlling Shareholders, and the general personal guarantee of Mr. Liu Donghai.

In view of the above, for the purpose of measuring credit losses, the expected cash flows from collateral held and other credit enhancements were included.

The Group assessed impairment losses for the Guaranteed Receivables and non-Guaranteed Receivables separately. Details of the Group's assessment of the expected credit loss for Guaranteed Receivables are as follows:

Guaranteed Receivables

For the Guaranteed Receivables, including Guaranteed Trade Receivables and Guaranteed Other Receivables, which have similar credit risk characteristics, the Group estimated the lifetime expected loss provision to determine the potential credit losses, taking into account whether the Former Controlling Shareholders had sufficient asset backing to cover the potential credit losses and a provision for impairment was considered for the shortfall. In assessing the asset backing of the Former Controlling Shareholders, the Group considered assets identified and/or controlled by the Group, and considered that the general personal guarantee of Mr. Liu Donghai without identified assets was minimal. For assets controlled by the Group, valuation by an external independent valuer was performed to determine the value of the assets if required. For assets identified but not controlled by the Group, the value of the assets was estimated based on information available. As a result, a provision for impairment loss in an amount of RMB189 million (2023: RMB92 million) was made for the Guaranteed Trade Receivables with a gross carrying amount of RMB660 million, and a provision of an amount of RMB265 million (2023: RMB186 million) was made for the Guaranteed Other Receivables with a gross carrying amount of RMB891 million, taking into account the collateral and other credit enhancements including the expected cash flows from the pledged assets of properties, investments, payables due to the Liu Family, the Company's shares owned by the Liu Family, etc., at an estimated amount of RMB1,107 million as at 31 December 2024.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

23. TRADE AND BILLS RECEIVABLES (Continued)

Non-Guaranteed Receivables

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on ageing for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's Non-Guaranteed Trade Receivables using a provision matrix:

As at 31 December 2024

| | Ageing | | | | Total |
|----------------------------------|-----------------------|------------------|-------------------|----------------|-----------|
| | Less than 3 months | 3 to 6 months | 6 to 12 months | Over 1 year | |
| Expected credit loss rate | 8.8% | 11.3% | 10.0% | 82.7% | 50.1% |
| Gross carrying amount (RMB'000) | 384,826 | 370,977 | 172,540 | 1,140,229 | 2,068,572 |
| Expected credit losses (RMB'000) | 33,852 | 42,020 | 17,268 | 943,313 | 1,036,453 |

24. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

| | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|--------------------------|--------------------------------------|-----------------|
| Prepayments and deposits | 838,648 | 739,633 |
| Other assets | 104,885 | 86,538 |
| Other receivables | 1,267,245 | 1,663,882 |
| | 2,210,778 | 2,490,053 |
| Impairment allowance | (846,785) | (536,245) |
| Total | 1,363,993 | 1,953,808 |

The movements in the loss allowance for impairment of other receivables are as follows:

| | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|-------------------------------------|--------------------------------------|-----------------|
| At beginning of year | 525,575 | 272,011 |
| Impairment losses (note 8) | 667,857 | 253,564 |
| Amount written off as uncollectible | (357,544) | — |
| At end of year | 835,888 | 525,575 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

24. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS (Continued)

The movements in the loss allowance for impairment of deposits are as follows:

| | As at 31 December | |
|----------------------------|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| At beginning of year | 10,670 | 753 |
| Impairment losses (note 8) | 227 | 9,917 |
| At end of year | 10,897 | 10,670 |

Impairment loss on other receivables

The Company recognised an impairment loss on other receivables of the Group due from third-party franchisees, suppliers and customers (the “Other Receivables due from Third Parties”) in an amount of approximately RMB668 million for the year ended 31 December 2024.

Other Receivables due from Third Parties

The Group conducted the impairment assessment of the Other Receivables due from Third Parties by estimating the lifetime loss provision to determine the potential credit losses for the Other Receivables due from Third Parties. The Group assessed the impairment loss for the Other Receivables due from Third Parties which (i) were guaranteed by the Former Controlling Shareholders (the “Guaranteed Other Receivables”) and (ii) were not guaranteed by the Former Controlling Shareholders (the “Non-Guaranteed Other Receivables”).

Guaranteed Other Receivables

Details of the impairment of Guaranteed Other Receivables are set out in note 23.

Non-Guaranteed Other Receivables

For the Non-Guaranteed Other Receivables, an impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on ageing for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. The provision for impairment loss in an amount of RMB581 million was made for the Non-Guaranteed Other Receivables as at 31 December 2024.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

24. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS (Continued)

Impairment loss on other receivables (Continued)

Other Receivables due from Third Parties (Continued)

Non-Guaranteed Other Receivables (Continued)

Set out below is the information about the credit risk exposure on the Non-Guaranteed Other Receivables due from Third Parties using a provision matrix as at 31 December 2024:

As at 31 December 2024

| | Ageing | | | Total |
|----------------------------------|---------------------|-----------------|-----------------|---------|
| | Less than 1 year | 1 to 2 years | Over 2 years | |
| Expected credit loss rate | 8.9% | 34.6% | 100.0% | 85.9% |
| Gross carrying amount (RMB'000) | 88,907 | 21,659 | 565,567 | 676,133 |
| Expected credit losses (RMB'000) | 7,909 | 7,484 | 565,567 | 580,960 |

Given that the expected credit losses of the Other Receivables due from Third Parties increased from RMB525,575,000 as at 31 December 2023 to RMB835,888,000 as at 31 December 2024, the Company recognised an impairment loss on the Other Receivables due from Third Parties of approximately RMB667,857,000 and wrote off uncollectible amounts of RMB357,544,000 for the year ended 31 December 2024.

Impairment loss on deposits

The gross carrying amount of deposits was RMB103,991,000 as at 31 December 2024. Specific impairment provisions were made for deposits when the recoverability of the amount was doubtful. In general, the impairment rate of deposits was approximately 1%, and in some special circumstances where deposits were proven to be uncollectible, the impairment rate of deposits was 100%. As such, a provision for impairment loss in an amount of RMB227,000 was made for deposits for the year ended 31 December 2024.

25. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

| | As at 31 December | |
|---|-------------------|---------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Other unlisted investments, at fair value | 204,466 | 443,377 |

The above unlisted investments were wealth management products issued by banks in Mainland China. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.

At 31 December 2024, the Group's financial assets at fair value through profit or loss with a carrying amount of approximately RMB201,466,000 (2023: RMB443,377,000) were pledged to secure bank borrowings, as set out in note 30 to the financial statements.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

26. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

| | As at 31 December | |
|-----------------------------------|-------------------|------------------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Cash and bank balances | 3,309,731 | 717,266 |
| Time deposits | 2,135,073 | 1,797,640 |
| | 5,444,804 | 2,514,906 |
| Less: Pledged time deposits: | | |
| Pledged for bank borrowings | 40,000 | 50,000 |
| Pledged for bank acceptance notes | 2,093,532 | 1,720,500 |
| Other pledged deposits | 1,541 | 27,140 |
| | 3,309,731 | 717,266 |

At 31 December 2024, cash and cash equivalents and pledged deposits that the Group deposits with Zhuhai Huafa Group Finance Co., Ltd. amounted to RMB3,222,293,000 (2023: RMB119,933,000).

Other currencies included in cash and cash equivalents at the end of the period are as follows:

| | As at 31 December | |
|---|-------------------|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Other currencies included in cash and cash equivalents: | | |
| – denominated in Hong Kong Dollars | 43 | 4 |
| – denominated in United State Dollars | – | 19 |
| | 43 | 23 |

* All other cash and cash equivalents held by the Group are denominated in RMB. The RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, and Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Time deposits are made for varying periods of between three months and one year depending on the immediate cash requirements of the Group, and earn interest at the respective short-term deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

27. BALANCES WITH RELATED PARTIES

Further details of the Group's balances with related parties are set out in note 36.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

28. TRADE AND BILLS PAYABLES

| | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|----------------|--------------------------------------|-----------------|
| Trade payables | 145,844 | 413,607 |
| Bills payables | 781,157 | — |
| | <hr/> | <hr/> |
| Trade payables | 927,001 | 413,067 |

An ageing analysis of the outstanding trade and bills payables as at the end of the reporting period, based on the invoice date, is as follows:

| | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|-----------------|--------------------------------------|-----------------|
| Within 90 days | 503,580 | 323,672 |
| 91 to 180 days | 364,156 | 1,851 |
| 181 to 365 days | 4,537 | 6,791 |
| Over 1 year | 54,728 | 80,753 |
| | <hr/> | <hr/> |
| Total | 927,001 | 413,067 |

The trade payables are non-interest-bearing and are normally settled on terms of 30 to 60 days.

29. OTHER PAYABLES AND ACCRUALS

| | Note | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|--|------|--------------------------------------|-----------------|
| Payroll and welfare payable | | 30,684 | 32,961 |
| Contract liabilities in respect of sale of goods and rendering of services | (a) | 253,503 | 361,667 |
| Accrued expenses | | 24,888 | 49,275 |
| Other payables | (b) | 161,409 | 207,326 |
| | | <hr/> | <hr/> |
| Total | | 470,484 | 651,229 |

Notes:

(a)

| | As at 31 December 2024 RMB'000 | 2023 RMB'000 |
|--|--------------------------------------|-----------------|
| Sales of mobile telecommunications devices and accessories | 227,496 | 326,144 |
| Others | 26,007 | 35,523 |
| | <hr/> | <hr/> |
| Total | 253,503 | 361,667 |

Contract liabilities include short-term advances received to deliver mobile telecommunications devices and accessories, and to render services. The decrease in contract liabilities in 2024 and 2023 was mainly due to the decrease in advances received from customers.

(b) Other payables are non-interest-bearing and have an average term of three months.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

30. INTEREST-BEARING BANK AND OTHER BORROWINGS

| | | | 2024 | | 2023 |
|---|-------|----------|------------------|----------|------------------|
| | Notes | Maturity | RMB'000 | Maturity | RMB'000 |
| Current | | | | | |
| Bank loans: | | | | | |
| Unsecured, repayable within one year | (a) | 2025 | 1,396,893 | 2024 | 1,095,644 |
| Secured, repayable within one year | (b) | 2025 | 1,558,400 | 2024 | 1,670,000 |
| Current portion of long term bank loans | | 2025 | 4,800 | 2024 | — |
| Other loans: | | | | | |
| Unsecured, repayable within one year | | 2025 | 80,000 | 2024 | 275,000 |
| Secured, repayable within one year | | 2025 | 622,000 | 2024 | 925,000 |
| | | | <u>3,662,093</u> | | <u>3,965,644</u> |
| Non-current | | | | | |
| Bank loans, secured | | 2026 | <u>72,800</u> | | <u>—</u> |
| | | | <u>3,734,893</u> | | <u>3,965,644</u> |

Analysed into:

| | 2024 | 2023 |
|-------------------------------------|---------------|----------|
| | RMB'000 | RMB'000 |
| Within one year | 4,800 | — |
| After one year but within two years | <u>72,800</u> | <u>—</u> |
| Total | <u>77,600</u> | <u>—</u> |

Notes:

- (a) The bank loans bear interest at rates ranging from 1.08% to 4.5% (2023: 1.15% to 6.00%) per annum.
- (b) The Group's bank loans were secured by pledged deposits, which had an aggregate carrying value of RMB2,133,532,000 (2023: RMB1,770,500,000), and financial assets at fair value through profit or loss with a carrying amount of RMB201,466,000 (2023: RMB443,377,000) at the end of the reporting period.

31. SHARE CAPITAL

Shares

| | As at 31 December | |
|---|-------------------|----------------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Issued and fully paid: | | |
| 886,460,400 (2023: 886,460,400) ordinary shares | <u>886,460</u> | <u>886,460</u> |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

31. SHARE CAPITAL (Continued)

Shares (Continued)

A summary of movements in the Company's share capital is as follows:

| | Number of shares in issue | Share capital RMB'000 |
|--|------------------------------|-----------------------------|
| At 1 January 2023 | 732,460,000 | 732,460 |
| New shares issued | 154,000,000 | 154,000 |
| At 31 December 2023 and 1 January 2024 | 886,460,000 | 886,460 |
| New shares issued | — | — |
| At 31 December 2024 | 886,460,000 | 886,460 |

In September and December 2023, the Company issued a total of 154,000,000 Subscription Shares at the Subscription Price of HK\$1.70 per Subscription Share in three tranches.

32. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity.

Statutory reserve funds

Pursuant to the relevant PRC laws and regulations, Sino-foreign equity joint ventures registered in the PRC are required to transfer a certain percentage, as approved by the board of directors, of their profit after income tax, as determined in accordance with the PRC accounting rules and regulations, to the reserve funds, the enterprise expansion fund and the employee bonus and welfare fund. These funds are restricted as to use.

In accordance with the relevant PRC laws and regulations, each of the PRC domestic companies is required to transfer 10% of its profit after income tax, as determined in accordance with the PRC accounting regulations, to the statutory common reserve fund, until the balance of the fund reaches 50% of its registered capital. Subject to certain restrictions as set out in the relevant PRC laws and regulations, the statutory common reserve fund may be used to offset against accumulated losses, if any.

Distributable reserves

For dividend purposes, the amounts which the PRC companies can legally distribute by way of a dividend are determined by reference to the distributable profits as reflected in their PRC statutory financial statements which are prepared in accordance with PRC GAAP.

In accordance with the Company Law of the PRC, profit after tax of the PRC companies can be distributed as dividends after the appropriation to the statutory reserve funds as set out above.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

33. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS

Details of the Group's subsidiaries that have material non-controlling interests are set out below:

| | 2024 | 2023 |
|--|------|------|
| Percentage of equity interest held by non-controlling interests: | | |
| Zhuhai Dixintong Green Technology Company Limited | 51% | — |

| | 2024 RMB'000 | 2023 RMB'000 |
|---|-----------------|-----------------|
| Accumulated balances of non-controlling interests at the reporting date: | | |
| Zhuhai Dixintong Green Technology Company Limited | 1,470,000 | — |

Zhuhai Dixintong Green Technology Company Limited was established in December 2024 and has not yet commenced substantive business operations during the year. As of 31 December 2024, it had no assets or liabilities except for cash and cash equivalents of RMB3 billion.

34. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of RMB116,941,000 and RMB109,409,000, respectively, in respect of lease arrangements for buildings (2023: RMB173,685,000 and RMB171,282,000).

(b) Changes in liabilities arising from financing activities

2024

| | Bank and other loans RMB'000 | Lease liabilities RMB'000 | Due to related parties RMB'000 |
|-----------------------------------|------------------------------------|---------------------------------|--------------------------------------|
| At 1 January 2024 | 3,965,644 | 214,780 | 3,021,649 |
| Changes from financing cash flows | (230,751) | (124,979) | 5,992,528 |
| New leases | — | 111,281 | — |
| Interest expense | — | 8,462 | — |
| Decrease in operating cash flow | — | — | (10,843) |
| Decrease | — | (10,769) | (4,057,330) |
| At 31 December 2024 | 3,734,893 | 198,775 | 4,946,004 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

34. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

(b) Changes in liabilities arising from financing activities (Continued)

2023

| | Bank and other loans RMB'000 | Lease liabilities RMB'000 | Due to related parties RMB'000 |
|-----------------------------------|------------------------------------|---------------------------------|--------------------------------------|
| At 1 January 2023 | 2,702,583 | 214,424 | 2,879,743 |
| Changes from financing cash flows | 1,263,061 | (140,393) | 3,313,773 |
| New leases | — | 171,282 | — |
| Interest expense | — | 6,837 | — |
| Decrease in operating cash flow | — | — | (65,441) |
| Decrease | — | (37,370) | (3,106,426) |
| At 31 December 2023 | 3,965,644 | 214,780 | 3,021,649 |

(c) Total cash outflow for leases

The total cash outflow for leases included in the statement of cash flows is as follows:

| | 2024 RMB'000 | 2023 RMB'000 |
|-----------------------------|-----------------|-----------------|
| Within operating activities | 10,623 | 8,677 |
| Within financing activities | 124,979 | 140,393 |
| Total | 135,602 | 149,070 |

35. PLEDGE OF ASSETS

Details of the Group's assets pledged for the Group's bank loans are included in note 30 to the financial statements.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

36. RELATED PARTY TRANSACTIONS

- (a) The Group had the following major transactions with related parties during the year:

| | | As at 31 December 2024 | 2023 |
|---|-------|---------------------------|-----------|
| | Notes | RMB'000 | RMB'000 |
| Companies controlled/significantly influenced by Zhuhai Huafa Group : | | | |
| Sales of goods | (i) | 854,670 | 30,861 |
| Purchases of vehicles | | — | 52,644 |
| Revenue from provision of online and offline sales and marketing services | (i) | 236,345 | 278,700 |
| Loans received | (ii) | 5,992,528 | 3,313,773 |
| Loans repaid | (ii) | 4,057,330 | 3,106,426 |
| Total | | 11,140,873 | 6,782,404 |
| Joint ventures : | | | |
| Guangzhou Zhongqi Energy Technology Co., Ltd. | | | |
| Purchases of goods | (i) | 32,410 | 249,958 |
| Sales of goods | (i) | 65,195 | 58,656 |
| Total | | 97,605 | 308,614 |
| Other associates and joint ventures | | | |
| Purchases of goods | (i) | 8 | 205 |
| Sales of goods | (i) | — | 280 |
| Total | | 8 | 485 |

Notes:

- (i) The transaction prices were determined at arm's length with reference to prices at which the Group transacted with independent third-party customers and suppliers.
- (ii) The interest rates ranged from 2.15% to 6% which approximate market interest rates, with maturity periods of one to 12 months.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

36. RELATED PARTY TRANSACTIONS (Continued)

(b) Major outstanding balances with related parties:

| | | As at 31 December | |
|-------------------------------------|-------|-------------------|-----------|
| | Notes | 2024 | 2023 |
| | | RMB'000 | RMB'000 |
| Trade in nature balances | | | |
| Due from : | | | |
| Companies controlled/significantly | | | |
| Influenced by Zhuhai Huafa Group | (iii) | 767,726 | 329,354 |
| Companies controlled/significantly | | | |
| influenced by the Liu Family | | 1,462 | 1,462 |
| Guangzhou Zhongqi Energy | | | |
| Technology Co., Ltd. | | 71,345 | 54,082 |
| Other associates and joint ventures | | 1,977 | 2,020 |
| Total | | 842,510 | 386,918 |
| Due to : | | | |
| Companies controlled/significantly | | | |
| influenced by Zhuhai Huafa Group | (iii) | 87 | — |
| Companies controlled/significantly | | | |
| influenced by the Liu Family | | 9 | 9 |
| Other associates and joint ventures | | — | 99 |
| Total | | 96 | 108 |
| Financing in nature balances | | | |
| Due to : | | | |
| Companies controlled/significantly | | | |
| influenced by Zhuhai Huafa Group | (iii) | 4,691,000 | 2,755,802 |
| Guaranteed by: | | | |
| Companies controlled/significantly | | | |
| Influenced by Zhuhai Huafa Group | (iii) | 1,285,150 | 799,999 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

36. RELATED PARTY TRANSACTIONS (Continued)

(b) Major outstanding balances with related parties: (Continued)

| | | As at 31 December | |
|---|-------|-------------------|---------|
| | Notes | 2024 | 2023 |
| | | RMB'000 | RMB'000 |
| Other non-trade in nature balances | | | |
| Due from : | | | |
| Companies controlled/significantly influenced by Zhuhai Huafa Group | (iii) | 285 | 301 |
| Companies controlled/significantly influenced by the Liu Family | | 304,103 | 306,147 |
| Guangzhou Zhongqi Energy Technology Co., Ltd. | | 4,096 | 5,292 |
| Total | | 308,484 | 311,740 |
| Due to : | | | |
| Companies controlled/significantly influenced by the Liu Family | | 254,908 | 265,413 |
| Other associates and joint ventures | | — | 14 |
| Total | | 254,908 | 265,427 |

Notes:

- (iii) Other than the loans from Huajin International Commercial Factoring (Zhuhai) Co., Ltd. and Zhuhai Huafa Group Finance Co., Ltd., further details of which are set out in the relevant notes, all other related party balances are unsecured, interest free, and repayable on demand.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

37. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

Financial assets

As at 31 December 2024

| | Financial assets at fair value through profit or loss | Financial assets at fair value through other comprehensive income | | Financial assets at amortised cost | Total |
|--|---|---|-------------------------------|------------------------------------|-----------|
| | Mandatorily designated as such RMB'000 | Debt investments RMB'000 | Equity investments RMB'000 | RMB'000 | |
| Equity investments designated at fair value through other comprehensive income | — | — | 22,957 | — | 22,957 |
| Trade and bills receivables | — | 3,620 | — | 1,507,121 | 1,510,741 |
| Financial assets at fair value through profit or loss | 204,466 | — | — | — | 204,466 |
| Financial assets included in prepayments, other receivables and other assets | — | — | — | 524,451 | 524,451 |
| Due from the related parties | — | — | — | 1,150,994 | 1,150,994 |
| Pledged deposits | — | — | — | 2,135,073 | 2,135,073 |
| Cash and cash equivalents | — | — | — | 3,309,731 | 3,309,731 |
| Total | 204,466 | 3,620 | 22,957 | 8,627,370 | 8,858,413 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

37. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows: (Continued)

Financial assets (Continued)

As at 31 December 2023

| | Financial assets at fair value through profit or loss | Financial assets at fair value through other comprehensive income | | Financial assets at amortised cost | Total |
|---|--|---|----------------------------------|---|-----------|
| | Mandatorily designated as such RMB'000 | Debt investments RMB'000 | Equity investments RMB'000 | RMB'000 | RMB'000 |
| Equity investments designated at fair value through other comprehensive income | — | — | 20,000 | — | 20,000 |
| Trade and bills receivables | — | 41,471 | — | 2,001,581 | 2,043,052 |
| Financial assets at fair value through profit or loss | 443,377 | — | — | — | 443,377 |
| Financial assets included in prepayments, other receivables and other assets | — | — | — | 1,127,564 | 1,127,564 |
| Due from the related parties | — | — | — | 698,840 | 698,840 |
| Pledged deposits | — | — | — | 1,797,640 | 1,797,640 |
| Cash and cash equivalents | — | — | — | 717,266 | 717,266 |
| Total | 443,377 | 41,471 | 20,000 | 6,342,891 | 6,847,739 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

37. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows: (Continued)

Financial assets (Continued)

At 31 December 2024, the Group discounted certain bills receivable accepted by banks with a carrying amount of RMB4,682,000 (31 December 2023: RMB41,645,000). In the opinion of the Group, the Group has retained substantially all the risks and rewards, which include default risks relating to such endorsed bills or discounted bills, and accordingly, it continued to recognise the full carrying amounts of the endorsed bills or discounted bills and the associated accounts payable settled or the recognised bank borrowings. Subsequent to the endorsement and discounting, the Group did not retain any rights on the use of the endorsed bills and discounted bills, including the sale, transfer or pledge of the endorsed bills and discounted bills to any other third parties. The aggregate carrying amount of the bank borrowings settled by the discounted bills was RMB3,620,000 (31 December 2023: RMB41,471,000) as at 31 December 2024.

Financial liabilities

| | Financial liabilities at amortised cost as at 31 December | |
|---|---|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Trade and bills payables | 927,001 | 413,067 |
| Financial liabilities included in other payables and accruals | 120,210 | 145,814 |
| Due to related parties | 4,946,004 | 3,015,159 |
| Lease liabilities | 198,775 | 214,780 |
| Interest-bearing bank and other borrowings | 3,734,893 | 3,965,644 |
| Total | 9,926,883 | 7,754,464 |

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The fair values of cash and cash equivalents, pledged deposits, financial assets at fair value through profit or loss, trade receivables, financial assets included in prepayments, other receivables and other assets, amounts due from related parties, a debt instrument at amortised cost, trade and bills payables, financial liabilities included in other payables and accruals, and amounts due to related parties approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the non-current portion of lease liabilities and interest-bearing loans and other borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair value as a result of the Group's own non-performance risk for interest-bearing bank and other borrowings as at 31 December 2024 were assessed to be insignificant.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (Continued)

The fair values of unlisted equity investments which had recent history of share transactions are based on observable market transaction prices. The fair values of other unlisted equity investments designated at fair value through other comprehensive income have been estimated using a market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as enterprise value to sales (“EV/Sales”) multiple and price to book value (“P/B”) multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by an earnings measure. The trading multiple is then discounted for considerations such as illiquidity and size differences between the comparable companies based on company-specific facts and circumstances. The discounted multiple is applied to the corresponding earnings measure of the unlisted equity investments to measure the fair value. The directors believe that the estimated fair values resulting from the valuation technique, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the reporting period.

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group’s financial instruments:

Assets measured at fair value:

As at 31 December 2024

| | Fair value measurement using | | | Total RMB’000 |
|--|--|---|---|------------------|
| | Quoted prices in active markets (Level 1) RMB’000 | Significant observable inputs (Level 2) RMB’000 | Significant unobservable inputs (Level 3) RMB’000 | |
| Equity investments designated at fair value through other comprehensive income | — | — | 22,957 | 22,957 |
| Financial assets at fair value through profit or loss | — | 204,466 | — | 204,466 |
| Bills receivable | — | 3,620 | — | 3,620 |
| Total | — | 208,086 | 22,957 | 231,043 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (Continued)

Fair value hierarchy (Continued)

As at 31 December 2023

| | Fair value measurement using | | | Total RMB'000 |
|--|--|---|---|------------------|
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | |
| Equity investments designated at fair value through other comprehensive income | — | — | 20,000 | 20,000 |
| Financial assets at fair value through profit or loss | — | 443,377 | — | 443,377 |
| Bills receivable | — | 41,471 | — | 41,471 |
| Total | — | 484,848 | 20,000 | 504,848 |

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing loans, and cash and cash equivalents. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various financial assets and liabilities such as trade receivables and trade and bills payables as well as other receivables and payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, credit risk and liquidity risk. The Group does not have any written risk management policies and guidelines. Generally, the Group introduces conservative strategies on its risk management. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is exposed to both fair value and cash flow interest rate risks. The Group's exposure to market risk for changes in interest rates relates primarily to the Group's borrowings with a floating interest rate.

At 31 December 2024, the Group's balances of interest-bearing bank and other borrowings were with fixed interest rate, interest rate risk is insignificant.

At present, the Group does not intend to seek to hedge its exposure to interest rate fluctuations.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Credit risk

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis.

Maximum exposure and year-end staging

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December.

The amounts presented are gross carrying amounts for financial assets.

As at 31 December 2024

| | 12-month ECLs | Lifetime ECLs | | | Total RMB'000 |
|---|--------------------|--------------------|--------------------|-----------------------------------|-------------------|
| | Stage 1 RMB'000 | Stage 2 RMB'000 | Stage 3 RMB'000 | Simplified approach RMB'000 | |
| Trade and bill receivables* | 3,620 | — | — | 2,732,370 | 2,735,990 |
| Financial assets included in prepayments, other receivables and other assets | 124,799 | 89,757 | 1,156,679 | — | 1,371,235 |
| Due from related parties | 1,150,994 | — | — | — | 1,150,994 |
| Pledged deposits | | | | | |
| – Not yet past due | 2,135,073 | — | — | — | 2,135,073 |
| Cash and cash equivalents | | | | | |
| – Not yet past due | 3,309,731 | — | — | — | 3,309,731 |
| Total | 6,724,217 | 89,757 | 1,156,679 | 2,732,370 | 10,703,023 |

* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 23 to the financial statements.

Further quantitative data in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 23 to the financial statements.

Generally, and except for the Guaranteed Receivables, the Group trades only with recognised and creditworthy third parties and there is no requirement for collateral. Concentrations of credit risk are managed by customer/counterparty, by geographical region and by industry sector. The Group's concentration of credit risk mainly results from the Group's customers being mainly in the telecommunications sector.

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., trade receivables) and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of borrowings and lease liabilities. In addition, on 24 October 2024, the Group entered into the second supplemental agreement to the finance services framework agreement with Huafa Finance Co., Ltd. which granted a revolving credit facility of RMB5 billion for the three years from 1 January 2024 to 31 December 2026 to the Group.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was as follows:

31 December 2024

| | On demand RMB'000 | Less than 3 months RMB'000 | 3 to 12 months RMB'000 | More than 12 months RMB'000 | Total RMB'000 |
|---|----------------------|----------------------------------|------------------------------|-----------------------------------|------------------|
| Interest-bearing bank and other borrowings | — | 1,793,812 | 1,901,882 | 76,440 | 3,772,134 |
| Lease liabilities | — | 36,571 | 64,276 | 112,754 | 213,601 |
| Trade and bills payables | 54,728 | 503,580 | 368,693 | — | 927,001 |
| Financial liabilities included in other payables and accruals | — | 54,700 | 65,510 | — | 120,210 |
| Due to related parties | — | 395,106 | 4,631,404 | — | 5,026,510 |
| Total | 54,728 | 2,783,769 | 7,031,765 | 189,194 | 10,059,456 |

31 December 2023

| | On demand RMB'000 | Less than 3 months RMB'000 | 3 to 12 months RMB'000 | More than 12 months RMB'000 | Total RMB'000 |
|---|----------------------|----------------------------------|------------------------------|-----------------------------------|------------------|
| Interest-bearing bank and other borrowings | — | 1,939,765 | 2,089,156 | — | 4,028,921 |
| Lease liabilities | — | 28,517 | 22,155 | 180,591 | 231,263 |
| Trade and bills payables | 80,753 | 323,672 | 8,642 | — | 413,067 |
| Financial liabilities included in other payables and accruals | — | 46,606 | 99,208 | — | 145,814 |
| Due to related parties | — | 182,815 | 2,832,344 | — | 3,015,159 |
| Total | 80,753 | 2,521,375 | 5,051,505 | 180,591 | 7,834,224 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

Capital management

The primary objective of the Group's capital management is to ensure that it maintains a healthy liquidity position in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2024 and 31 December 2023.

The Group monitors capital using a gearing ratio, which is net debt divided by the capital plus net debt. Net debt includes interest-bearing bank and other borrowings, loans from an associate included in amounts due to related parties, and lease liabilities, less cash and cash equivalents. Capital represents total equity.

During the year, the Group's strategy was to maintain the liquidity ratio at a healthy level in order to support its businesses. The principal strategies adopted by the Group include, without limitation, reviewing future cash flow requirements and the ability to meet debt repayment schedules when they fall due, maintaining a reasonable level of available banking and other facilities and adjusting investment plans and financing plans, if necessary, to ensure that the Group has a reasonable level of liquidity to support its business. The gearing ratios at the end of the reporting periods are as follows:

| | As at 31 December | |
|--|-------------------|-----------|
| | 2024 | 2023 |
| | RMB'000 | RMB'000 |
| Interest-bearing bank and other borrowings | 3,734,893 | 3,965,644 |
| Loans due to related parties | 4,691,000 | 2,755,802 |
| Lease liabilities | 198,775 | 214,780 |
| Less: Cash and cash equivalents | 3,309,731 | 717,266 |
| Net debt | 5,314,937 | 6,218,960 |
| Total equity | 91,258 | 43,980 |
| Net debt and total equity | 5,406,195 | 6,262,940 |
| Gearing ratio | 98% | 99% |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

| | 2024 RMB'000 | 2023 RMB'000 |
|--|-----------------|-----------------|
| NON-CURRENT ASSETS | | |
| Property, plant and equipment | 11,990 | 14,489 |
| Right-of-use assets | 2,990 | 5,565 |
| Intangible assets | 842 | — |
| Investments in subsidiaries | 3,213,348 | 1,270,922 |
| Investments in joint ventures | 29,174 | 31,777 |
| Investments in associates | 8,206 | 9,459 |
| Equity investments designated at fair value through other comprehensive income | 22,957 | 20,000 |
| Total non-current assets | 3,289,507 | 1,352,212 |
| CURRENT ASSETS | | |
| Inventories | 12,761 | 35,496 |
| Trade and bills receivables | 131,946 | 166,791 |
| Prepayments, deposits and other receivables | 576,332 | 702,483 |
| Due from subsidiaries | 3,298,762 | 2,641,875 |
| Due from related parties | 334,576 | 122,969 |
| Pledged deposits | 541,285 | 623,500 |
| Cash and cash equivalents | 242,252 | 483,638 |
| Total current assets | 5,137,914 | 4,776,752 |
| CURRENT LIABILITIES | | |
| Trade and bills payables | 336,575 | 153,926 |
| Other payables and accruals | 184,646 | 454,579 |
| Interest-bearing bank and other borrowings | 1,262,350 | 1,418,724 |
| Lease liabilities | 3,545 | 3,203 |
| Due to related parties | 4,880,161 | 2,818,459 |
| Total current liabilities | 6,667,277 | 4,848,891 |
| NET CURRENT LIABILITIES | (1,529,363) | (72,139) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | 1,760,144 | 1,280,073 |
| NON-CURRENT LIABILITIES | | |
| Deferred tax liabilities | 739 | — |
| Lease liabilities | 456 | 4,001 |
| Total non-current liabilities | 1,195 | 4,001 |
| NET ASSETS | 1,758,949 | 1,276,072 |
| EQUITY | | |
| Share capital | 886,460 | 886,460 |
| Reserves (note) | 872,489 | 389,612 |
| Total equity | 1,758,949 | 1,276,072 |

NOTES TO FINANCIAL STATEMENTS (Continued)

31 December 2024

40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

A summary of the Company's reserves is as follows:

| | Capital reserve RMB'000 | Statutory reserve funds RMB'000 | Exchange fluctuation reserve RMB'000 | Fair value reserve of financial assets at fair value through other comprehensive income RMB'000 | Retained profits RMB'000 | Total RMB'000 |
|--|-------------------------------|--|---|--|--------------------------------|------------------|
| At 31 December 2022 and 1 January 2023 | 646,207 | 50,171 | (6,829) | (47,089) | (712,307) | (69,847) |
| Profit for the year | — | — | — | — | 346,135 | 346,135 |
| Change in fair value of equity investments at fair value through other comprehensive | — | — | (2,090) | — | — | (2,090) |
| Total comprehensive income for the year | — | — | (2,090) | — | 346,135 | 344,045 |
| New shares issued | 84,664 | — | — | — | — | 84,664 |
| Disposal of subsidiaries with losing control | 30,750 | — | — | — | — | 30,750 |
| At 31 December 2023 | 761,621 | 50,171 | (8,919) | (47,089) | (366,172) | 389,612 |
| At 31 December 2023 and 1 January 2024 | 761,621 | 50,171 | (8,919) | (47,089) | (366,172) | 389,612 |
| Profit for the year | — | — | — | — | 485,002 | 485,002 |
| Change in fair value of equity investments at fair value through other comprehensive | — | — | (4,343) | 2,218 | — | (2,125) |
| Total comprehensive income for the year | — | — | (4,343) | 2,218 | 485,002 | 482,877 |
| At 31 December 2024 | 761,621 | 50,171 | (13,262) | (44,871) | 118,830 | 872,489 |

41. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 26 March 2025.