1957 & Co. (Hospitality) Limited

(Incorporated in the Cayman Islands with limited liability)
Stock Code: 8495

Interim Report 2026

CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE "STOCK EXCHANGE")

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.

Hong Kong Exchanges and Clearing Limited and the Stock Exchange take no responsibility for the contents of this report, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this report.

This report, for which the directors (the "**Directors**") of 1957 & Co. (Hospitality) Limited (the "**Company**", together with its subsidiaries, the "**Group**" or "**we**") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "**GEM Listing Rules**") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.

Financial Highlights

During the six months ended 30 June 2026:

- the Group recorded an unaudited revenue of approximately HK$204.1 million (2025: HK$222.8 million), representing a decrease of approximately 8.4% as compared to the corresponding period in 2025;

- the Group recorded an unaudited loss before tax of approximately HK$0.7 million (2025: HK$2.5 million); and

- the Group recorded an unaudited loss attributable to the owners of the Company of approximately HK$1.0 million (2025: HK$2.8 million).

Condensed Consolidated Statement of Comprehensive Income

For the six months ended 30 June 2026

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026 (UNAUDITED)

The board of Directors of the Company (the "**Board**") is pleased to announce the unaudited condensed consolidated results of the Group for the six months ended 30 June 2026 (the "**Six-Month Review Period**"), together with the unaudited comparative figures for the corresponding period in 2025, as follows:

	Note	**For the six months ended 30 June**	
		2026	2025
		HK$'000	HK$'000
		(Unaudited)	(Unaudited)
Revenue	4	**204,062**	222,764
Other income, net	5	**2,972**	203
Cost of inventories sold		**(51,101)**	(56,908)
Employee benefit expenses		**(80,819)**	(84,243)
Depreciation and amortisation		**(33,068)**	(39,036)
Royalty fees		**(2,621)**	(2,716)
Rental expenses		**(7,751)**	(7,493)
Utilities		**(6,319)**	(6,897)
Other operating expenses		**(22,468)**	(23,371)
Operating profit		**2,887**	2,303
Finance income		**283**	340
Finance costs		**(2,977)**	(4,150)
Finance costs, net	6	**(2,694)**	(3,810)
Share of losses of joint ventures		**(910)**	(958)
Loss before income tax		**(717)**	(2,465)
Income tax expense	7	**(414)**	(85)
Loss for the period		**(1,131)**	(2,550)
(Loss)/profit for the period attributable to:			
— Owners of the Company		**(1,016)**	(2,763)
— Non-controlling interests		**(115)**	213
		(1,131)	(2,550)
Loss per share attributable to owners of the Company for the period *(HK cents)*			
— Basic and diluted	9	**(0.26)**	(0.72)

Condensed Consolidated Statement of Comprehensive Income

For the six months ended 30 June 2026

	For the six months ended 30 June	
	2026	2025
	HK$'000	HK$'000
	(Unaudited)	(Unaudited)
Loss for the period	**(1,131)**	(2,550)
Other comprehensive income		
Items that may be reclassified to profit or loss		
— Currency translation differences	**150**	103
Total comprehensive loss for the period	**(981)**	(2,447)
Total comprehensive (loss)/income for the period attributable to:		
— Owners of the Company	**(866)**	(2,660)
— Non-controlling interests	**(115)**	213
	(981)	(2,447)

Condensed Consolidated Statement of Financial Position

At 30 June 2026

	Note	**As at 30 June 2026 HK$'000 (Unaudited)**	As at 31 December 2025 HK$'000 (Audited)
ASSETS			
Non-current assets			
Property, plant and equipment	10	**99,715**	122,208
Intangible assets	11	**441**	501
Other non-current deposit and prepayment		**21,608**	21,031
Interest in associates and joint ventures	12	**3,917**	4,827
Investment in an insurance contract		**2,552**	2,478
Deferred income tax assets		**15,931**	15,931
		144,164	166,976
Current assets			
Inventories		**2,567**	3,166
Trade receivables	13	**9,102**	8,248
Prepayments, deposits and other receivables		**14,343**	13,413
Tax recoverable		**1,099**	1,141
Pledged bank deposits		**3,118**	3,103
Cash and cash equivalents		**51,155**	53,810
		81,384	82,881
Total assets		**225,548**	249,857
EQUITY			
Capital and reserves attributable to owners of the Company			
Share capital	14	**38**	38
Share premium	14	**100,980**	100,980
Capital reserve		**(2,983)**	(2,983)
Exchange reserve		**(314)**	(464)
Accumulated losses		**(42,328)**	(41,312)
		55,393	56,259
Non-controlling interests		**8,956**	9,071
Total equity		**64,349**	65,330

Condensed Consolidated Statement of Financial Position

At 30 June 2026

	Note	**As at 30 June 2026 HK$'000 (Unaudited)**	As at 31 December 2025 HK$'000 (Audited)
LIABILITIES			
Non-current liabilities			
Lease liabilities		**39,942**	50,938
Provision for reinstatement costs		**8,610**	8,610
Provision for long service payments		**1,123**	1,187
		49,675	60,735
Current liabilities			
Trade payables	15	**16,861**	17,783
Accruals and other payables		**23,397**	24,236
Lease liabilities		**44,323**	50,590
Contract liabilities		**1,544**	835
Amount due to associates and joint ventures		**1,295**	1,754
Income tax payables		**348**	50
Loan from non-controlling shareholders		**2,900**	2,900
Bank borrowings	16	**20,856**	25,644
		111,524	123,792
Total liabilities		**161,199**	184,527
Total equity and liabilities		**225,548**	249,857

Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Attributable to the owners of the Company							
	Share capital HK$'000	Share premium HK$'000	Capital reserve HK$'000	Exchange reserve HK$'000	Accumulated losses HK$'000	Total HK$'000	Non-controlling interest HK$'000	Total equity HK$'000
(Unaudited)								
As at 1 January 2025	38	100,980	(2,983)	(622)	(40,304)	57,109	13,735	70,844
Comprehensive (loss)/income								
(Loss)/profit for the period	–	–	–	–	(2,763)	(2,763)	213	(2,550)
Other comprehensive income								
Currency translation differences	–	–	–	103	–	103	–	103
Total comprehensive income/(loss)	–	–	–	103	(2,763)	(2,660)	213	(2,447)
Transaction with owners								
Repayment of shareholder loan	–	–	–	–	–	–	(2,940)	(2,940)
Dividend paid to non-controlling interest	–	–	–	–	–	–	(1,200)	(1,200)
Total transaction with owners	–	–	–	–	–	–	(4,140)	(4,140)
Balance at 30 June 2025	38	100,980	(2,983)	(519)	(43,067)	54,449	9,808	64,257
(Unaudited)								
As at 1 January 2026	**38**	**100,980**	**(2,983)**	**(464)**	**(41,312)**	**56,259**	**9,071**	**65,330**
Comprehensive loss								
Loss for the period	**–**	**–**	**–**	**–**	**(1,016)**	**(1,016)**	**(115)**	**(1,131)**
Other comprehensive income								
Currency translation differences	**–**	**–**	**–**	**150**	**–**	**150**	**–**	**150**
Total comprehensive income/(loss)	**–**	**–**	**–**	**150**	**(1,016)**	**(866)**	**(115)**	**(981)**
Balance at 30 June 2026	**38**	**100,980**	**(2,983)**	**(314)**	**(42,328)**	**55,393**	**8,956**	**64,349**

Condensed Consolidated Statement of Cash Flow

For the six months ended 30 June 2026

	For the six months ended 30 June	
	2026	2025
	HK$'000	HK$'000
	(Unaudited)	(Unaudited)
Cash flows from operating activities		
Loss before income tax	**(717)**	(2,465)
Adjustments for:		
— Release of consideration received for disposal of a restaurant business	**2,650**	–
— Depreciation and amortisation	**33,068**	39,036
— Net loss on disposal of property, plant and equipment	**–**	22
— Share of losses of joint ventures	**910**	958
— Change in surrender value of insurance contract	**(53)**	(64)
— Finance income	**(283)**	(340)
— Finance expenses	**2,977**	4,150
Operating cash flows before changes in working capital	**33,252**	41,297
Changes in working capital:		
— Inventories	**599**	510
— Trade receivables, prepayment, deposit and other receivables	**(2,106)**	(784)
— Trade and other payables	**787**	(6,322)
— Contract liabilities	**709**	91
— Amount due from associates and joint ventures	**(459)**	(774)
Cash generated from operations	**32,782**	34,018
Interest paid	**(2,977)**	(4,150)
Income tax paid	**(36)**	(522)
Net cash generated from operating activities	**29,769**	29,346
Cash flows from investing activities		
Purchase of property, plant and equipment	**(396)**	(568)
Proceeds from disposal of property, plant and equipment	**–**	129
Acquisition of interest in joint ventures	**–**	(2,400)
Interest received	**13**	22
Net cash used in investing activities	**(383)**	(2,817)
Cash flows from financing activities		
Repayment of bank borrowings	**(4,788)**	(4,526)
Repayment of shareholder loans	**–**	(2,940)
Payment of lease liabilities	**(27,382)**	(29,048)
Dividend paid to non-controlling interest	**–**	(1,200)
Net cash used in financing activities	**(32,170)**	(37,714)
Net decrease in cash and cash equivalents	**(2,784)**	(11,185)
Cash and cash equivalents at beginning of the period	**53,810**	53,082
Effect of translation of cash and cash equivalents	**129**	81
Cash and cash equivalents at end of the period	**51,155**	41,978

Notes to the Condensed Consolidated Financial Statements

1 GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 3 February 2016 as an exempted company with limited liability under the Companies Act (Cap. 22, Act 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands and its principal place of business is 33/F, Times Tower, 391–407 Jaffe Road, Hong Kong.

The Company is an investment holding company and its subsidiaries are principally engaged in operation of restaurants, sales of merchandise and catering management and consultancy services.

2 BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

The unaudited condensed consolidated interim financial information of the Group for the six months ended 30 June 2026 (the "**2026 Interim Financial Information**") has been prepared in accordance with the accounting principles generally accepted in Hong Kong which include Hong Kong Accounting Standard ("**HKAS**") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and the applicable disclosure requirements of the GEM Listing Rules.

The 2026 Interim Financial Information should be read in conjunction with the annual audited consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with HKFRS Accounting Standards.

The 2026 Interim Financial Information is presented in thousands of Hong Kong dollars ("**HK$'000**"), unless otherwise stated.

Except as described below, the accounting policies and methods of computation used in the preparation of the 2026 Interim Financial Information are consistent with those adopted in preparing the annual audited consolidated financial statements for the year ended 31 December 2025.

(a) Amendments to existing standards adopted by the Group

The following amendments to existing standards are mandatory for the first time for the financial year beginning on 1 January 2026 and have been adopted by the Group:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity
Annual Improvements to HKFRS Accounting Standards — Volume 11	Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7
HKFRS 7, HKFRS 18, HKAS 1, HKAS 8, HKAS 36 and HKAS 37	Amendments to Disclosures about Uncertainties in the Financial Statements

The above newly adopted amendments to existing standards did not have any material impact on the results and financial position of the Group.

2 BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES (CONTINUED)

(b) New standards, amendments to existing standards and interpretation not yet adopted by the Group

The following new standards, amendments to existing standards and interpretation have been issued but are not effective for the financial year beginning on 1 January 2026 and have not been early adopted by the Group:

		Effective for annual periods beginning on or after
Amendments to HK Interpretation 5	Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2027
HKFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
HKFRS 19 and its amendments	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency	1 January 2027
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined

HKFRS 18 will replace HKAS 1 Presentation of Financial Statements, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though HKFRS 18 will not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be pervasive, in particular those related to the consolidated statements of profit or loss and providing management-defined performance measures within the financial statements.

The Group is in the process of assessing the impact of adoption of such new standards, amendments to existing standards and interpretation on the results and financial position of the Group. The Group will adopt the above new standards, amendments to existing standards and interpretation when they become effective.

3 SEGMENT INFORMATION

The chief operating decision-maker (the "**CODM**") has been identified as the executive Directors who review the Group's internal reporting in order to assess performance and allocate resources. The CODM has determined the operating segments based on these reports.

The CODM assesses the performance based on a measure of segment profit, which is a measure of adjusted loss before income tax. The adjusted loss before income tax is measured consistently with the Group's loss before income tax except that other income, net, finance income, finance costs (except the portion related to lease liabilities), share of losses of joint ventures as well as head office expenses are excluded from such measurement.

The Group is principally engaged in operation of restaurants, sales of merchandise and provision of catering management and consultancy services.

3 SEGMENT INFORMATION (CONTINUED)

The following is an analysis of the Group's revenue, results, assets and liabilities by operating and reportable segments:

Segment revenue and result

Six months ended 30 June 2026

	Operation of restaurants and sales of merchandise HK$'000 (Unaudited)	Catering management and consultancy services HK$'000 (Unaudited)	Total HK$'000 (Unaudited)
Total segment revenue	200,262	12,561	212,823
Inter-segment revenue	–	(8,761)	(8,761)
Revenue from external customers	**200,262**	**3,800**	**204,062**
Result			
Segment profit	4,812	3,795	8,607
Other income, net			2,972
Unallocated staff costs			(10,082)
Unallocated depreciation and amortisation			(633)
Unallocated utilities and consumables			(18)
Unallocated other expenses			(1,563)
Loss before income tax			(717)
Other segment items			
Depreciation and amortisation	(32,435)	–	(32,435)
Cost of inventories sold	(51,101)	–	(51,101)
Staff costs	(70,737)	–	(70,737)
Finance income	263	20	283
Finance costs	(2,940)	(37)	(2,977)

3 SEGMENT INFORMATION (CONTINUED)

Segment revenue and result (Continued)

Six months ended 30 June 2025

	Operation of restaurants and sales of merchandise HK$'000 (Unaudited)	Catering management and consultancy services HK$'000 (Unaudited)	Total HK$'000 (Unaudited)
Total segment revenue	220,347	15,366	235,713
Inter-segment revenue	–	(12,949)	(12,949)
Revenue from external customers	220,347	2,417	222,764
Result			
Segment profit	8,307	2,392	10,699
Other income, net			203
Unallocated staff costs			(10,671)
Unallocated depreciation and amortisation			(729)
Unallocated utilities and consumables			(19)
Unallocated other expenses			(1,948)
Loss before income tax			(2,465)
Other segment items			
Depreciation and amortisation	(38,307)	–	(38,307)
Cost of inventories sold	(56,908)	–	(56,908)
Staff costs	(73,572)	–	(73,572)
Finance income	338	2	340
Finance costs	(4,143)	(7)	(4,150)

Information about major customers

There are no single external customers who contributed to more than 10% of the revenue of the Group during the six months ended 30 June 2026 (2025: same).

3 SEGMENT INFORMATION (CONTINUED)

Segment assets and liabilities

At 30 June 2026

	Operation of restaurants and sales of merchandise HK$'000 (Unaudited)	Catering management and consultancy services HK$'000 (Unaudited)	Unallocated HK$'000 (Unaudited)	Elimination HK$'000 (Unaudited)	Total HK$'000 (Unaudited)
Segment assets	**263,745**	**91,638**	**3,236**	**(136,988)**	**221,631**
Interest in associates and joint ventures	**3,917**	**–**	**–**	**–**	**3,917**
	267,662	**91,638**	**3,236**	**(136,988)**	**225,548**
Segment liabilities	**228,430**	**66,710**	**3,047**	**(136,988)**	**161,199**

At 31 December 2025

	Operation of restaurants and sales of merchandise HK$'000 (Audited)	Catering management and consultancy services HK$'000 (Audited)	Unallocated HK$'000 (Audited)	Elimination HK$'000 (Audited)	Total HK$'000 (Audited)
Segment assets	288,366	85,869	4,040	(133,245)	245,030
Interest in associates and joint ventures	4,827	–	–	–	4,827
	293,193	85,869	4,040	(133,245)	249,857
Segment liabilities	250,492	65,076	2,204	(133,245)	184,527

Geographical information

The Group's revenue from operation of restaurants and sales of merchandise is mainly derived from customers in Hong Kong and revenue from catering management and consultancy services is mainly derived from customers in Hong Kong, Macau and the People's Republic of China (the "**PRC**"). The principal assets of the Group were also located in Hong Kong as at 30 June 2026 and 31 December 2025. Accordingly, no analysis by geographical segment is provided.

4 REVENUE

Revenue represents income from operation of restaurants, sales of merchandise and catering management and consultancy services fees.

	For the six months ended 30 June	
	2026	2025
	HK$'000	HK$'000
	(Unaudited)	(Unaudited)
Recognised at a point in time:		
Operation of restaurants	**195,215**	214,176
Sales of merchandise	**5,047**	6,171
Recognised overtime:		
Catering management and consultancy services fees	**3,800**	2,417
	204,062	222,764

5 OTHER INCOME, NET

	For the six months ended 30 June	
	2026	2025
	HK$'000	HK$'000
	(Unaudited)	(Unaudited)
Release of consideration received for disposal of a restaurant business (Note 1)	**2,650**	–
Government grants (Note 2)	**235**	–
Change in surrender value of insurance contracts	**53**	64
Loss on disposal of property, plant and equipment	**–**	(22)
Others	**34**	161
	2,972	203

Notes:

(1) During the Six-Month Review Period, pursuant to a settlement agreement in respect of the non-completion of the proposed business transfer of the restaurant business under the Akanoshou brand in Causeway Bay, the consideration received from the purchaser previously included in other payable as at 31 December 2025 was released and HK$2,650,000 was recognised as other income.

(2) During the Six-Month Review Period, the Group recorded HK$235,000 (2025: Nil) of government grants under the Technology Voucher Programme to support technology upgrades for two restaurants. There were no unfulfilled conditions or obligations relating to these government grants.

6 FINANCE COSTS, NET

	For the six months ended 30 June	
	2026	2025
	HK$'000	HK$'000
	(Unaudited)	(Unaudited)
Finance income		
Interest income	**60**	41
Imputed interest income on deposit paid	**223**	299
	283	340
Finance costs		
Interest expenses on bank borrowings	**(502)**	(826)
Interest expenses on lease liabilities	**(2,475)**	(3,324)
	(2,977)	(4,150)
Finance costs, net	**(2,694)**	(3,810)

7 INCOME TAX

Hong Kong profits tax has been provided at the two-tiered rate of 8.25% for the first HK$2 million of the estimated assessable profits for one of the Group's subsidiaries in Hong Kong and 16.5% on the remaining estimated assessable profits for the six months ended 30 June 2026 (2025: same).

8 DIVIDEND

No dividend has been paid or declared by the Company for the six months ended 30 June 2026 (2025: nil).

9 LOSSES PER SHARE

(a) Basic

Basic losses per share is calculated by dividing the loss attributable to owners of the Company by the weighted average number of ordinary shares in issue during the period.

	For the six months ended 30 June	
	2026	2025
	(Unaudited)	(Unaudited)
Loss attributable to owners of the Company (HK$'000)	**(1,016)**	(2,763)
Weighted average number of ordinary shares in issue (in thousands)	**384,000**	384,000
Basic losses per share (HK cents)	**(0.26)**	(0.72)

9 LOSSES PER SHARE (CONTINUED)

(b) Diluted

Diluted losses per share for the six months ended 30 June 2026 and 2025 were the same as the basic losses per share as there were no potential dilutive ordinary shares.

10 PROPERTY, PLANT AND EQUIPMENT

	Right-of-use asset HK$'000	Leasehold improvements HK$'000	Furniture and fixture HK$'000	Kitchen and operating equipment HK$'000	Computer equipment HK$'000	Total HK$'000
At 31 December 2025 (Audited)						
Cost	381,543	130,869	21,567	14,007	4,807	552,793
Accumulated depreciation and impairment	(290,963)	(107,610)	(18,083)	(10,021)	(3,908)	(430,585)
Net book amount	90,580	23,259	3,484	3,986	899	122,208
Six months ended 30 June 2026 (Unaudited)						
Opening net book amount	**90,580**	**23,259**	**3,484**	**3,986**	**899**	**122,208**
Additions	**10,119**	**–**	**23**	**–**	**373**	**10,515**
Depreciation	**(25,427)**	**(5,315)**	**(835)**	**(1,040)**	**(391)**	**(33,008)**
Closing net book amount	**75,272**	**17,944**	**2,672**	**2,946**	**881**	**99,715**
At 30 June 2026 (Unaudited)						
Cost	**391,662**	**130,869**	**21,590**	**14,007**	**5,180**	**563,308**
Accumulated depreciation and impairment	**(316,390)**	**(112,925)**	**(18,918)**	**(11,061)**	**(4,299)**	**(463,593)**
Net book amount	**75,272**	**17,944**	**2,672**	**2,946**	**881**	**99,715**

11 INTANGIBLE ASSETS

	HK$'000
At 31 December 2025 (Audited)	
Cost	2,112
Accumulated amortisation	(1,611)
Net book amount	501
Six months ended 30 June 2026 (Unaudited)	
Opening net book amount	**501**
Amortisation charges	**(60)**
Net book amount	**441**
At 30 June 2026 (Unaudited)	
Cost	**2,112**
Accumulated amortisation and impairment	**(1,671)**
Net book amount	**441**

The intangible assets mainly represent the franchise and licensing rights acquired. The intangible assets have estimated useful lives of 10 to 20 years and are amortised on a straight-line basis over the estimated useful lives.

12 INTEREST IN ASSOCIATES AND JOINT VENTURES

	At 30 June 2026 HK$'000 (Unaudited)	At 31 December 2025 HK$'000 (Audited)
Investment in associates and joint ventures	**3,917**	4,827

Movement of interest in associates and joint ventures during the six months ended 30 June 2026 and year ended 31 December 2025 are analysed as below:

	Six months ended 30 June 2026 HK$'000 (Unaudited)	Year ended 31 December 2025 HK$'000 (Audited)
At beginning of period	**4,827**	2,957
Additions	**–**	2,400
Share of losses of joint ventures	**(910)**	(530)
At end of period	**3,917**	4,827

13 TRADE RECEIVABLES

As of the end of the reporting period, the ageing analysis of trade receivables based on the invoice date, is as follows:

	At 30 June 2026 HK$'000 (Unaudited)	At 31 December 2025 HK$'000 (Audited)
1 to 30 days	**3,461**	4,336
31 to 60 days	**1,230**	1,469
61 to 90 days	**984**	625
Over 90 days	**3,427**	1,818
	9,102	8,248

14 SHARE CAPITAL AND SHARE PREMIUM

	Number of shares of the Company	Share capital HK$'000	Share premium HK$'000
Authorised:			
Ordinary share capital of HK$0.0001 each as at 1 January 2026, 30 June 2025 and 2026	3,800,000,000	380	–
Issued and fully paid:			
At 1 January 2026, 30 June 2025 and 2026	384,000,000	38	100,980

15 TRADE PAYABLES

As of the end of the reporting period, the ageing analysis of trade payables based on the invoice date, is as follows:

	At 30 June 2026 HK$'000 (Unaudited)	At 31 December 2025 HK$'000 (Audited)
1 to 30 days	**8,338**	9,781
31 to 60 days	**8,161**	7,638
61 to 90 days	**–**	10
Over 90 days	**362**	354
	16,861	17,783

16 BANK BORROWINGS

	At 30 June 2026 HK$'000 (Unaudited)	At 31 December 2025 HK$'000 (Audited)
Current		
Bank borrowings	**20,856**	25,644

As at 30 June 2026, the Group's bank borrowings were secured by corporate guarantees provided by the Company (31 December 2025: same) and pledged bank deposits of HK$3,118,000 (31 December 2025: HK$3,103,000).

16 BANK BORROWINGS (CONTINUED)

The weighted average effective interest rate of the bank borrowings as at 30 June 2026 was 4.4% (31 December 2025: 4.5%) per annum.

The contractual repayment schedule of the Group's bank borrowings, without considering the repayable demand clause, is summarised as follows:

	At 30 June 2026 HK$'000 (Unaudited)	At 31 December 2025 HK$'000 (Audited)
Within 1 year	**9,819**	9,676
Between 1 and 2 years	**7,090**	9,185
Between 2 and 5 years	**3,947**	6,783
	20,856	25,644

17 RELATED PARTY TRANSACTIONS

Save as disclosed elsewhere in this report, the Group had the following transactions with related parties:

	Six months ended 30 June	
	2026 HK$'000 (Unaudited)	2025 HK$'000 (Unaudited)
Management fee from (Note (a))		
— Modern Shanghai Imperial (Festival Walk) Restaurant Limited	**767**	793
— Ten Shanghai and Partners Limited	**1,142**	–
Royalty fee from (Note (b))		
— Modern Shanghai Imperial (Festival Walk) Restaurant Limited	**383**	397
Lease payment to (Note (c))		
— Barrowgate Limited	**(6,853)**	(8,833)

Notes:

(a) Management fee is charged in accordance with the agreement entered into between the relevant parties.
(b) Royalty fee is charged in accordance with the agreement entered into between the relevant parties.
(c) Lease payment is charged in accordance with the agreement entered into between the relevant parties.

Management Discussion and Analysis

The Group is a Hong Kong-based restaurant operation and management group that offers a variety of specialty cuisines in restaurants designed by award-winning interior and lighting designers.

During the Six-Month Review Period, the Group principally engaged in operating full-service restaurants under various brands and was dedicated to serving quality Japanese, Thai, Vietnamese, Shanghainese and Italian cuisines to a diverse customer base.

Building on its restaurant operations and brand portfolio, the Group also developed and sold a range of food and beverage products under both its existing restaurant brands and its self-developed brand. These products, including festive and ready-to-consume items such as mooncakes, turnip cakes and Poon Choi, were either manufactured for the Group by original equipment manufacturers (OEMs) or prepared in-house.

In addition, the Group also provided catering management and consultancy services in Hong Kong, Macau and the People's Republic of China (the "**PRC**").

BUSINESS REVIEW

During the Six-Month Review Period, we closed Akanoshou restaurant at HDH Centre in Causeway Bay upon early termination of the lease with the agreement of the landlord. None of our restaurants had undergone any significant renovation.

As at 30 June 2026, the Group had a total of eleven restaurants under three self-owned brands in Hong Kong, namely, An Nam, Modern Shanghai and Modern Shanghai Imperial and three franchised or sub-licensed brands, namely, Mango Tree, Gonpachi and Paper Moon.

During the Six-Month Review Period, a tenancy agreement has been signed for the renewal of an existing Shanghainese cuisine restaurant (where our Modern Shanghai Imperial restaurant is located) at East Point City in Tseung Kwan O, the expiry of lease had been extended from 19 April 2026 to 18 April 2029.

Management Discussion and Analysis

FINANCIAL REVIEW

Revenue

During the Six-Month Review Period, approximately 98.1% of the Group's revenue was generated from the operation of restaurants and sales of merchandise in Hong Kong and approximately 1.9% of the Group's revenue was generated from the pre-opening consultancy and restaurant management services. As at 30 June 2026, the Group operates eleven restaurants in Hong Kong (2025: twelve). During the Six-Month Review Period, the Group did not open any new restaurant (2025: none) and closed down one restaurant in Hong Kong (2025: one).

Revenue decreased by approximately 8.4% from approximately HK$222.8 million for the six months ended 30 June 2025 to approximately HK$204.1 million for the Six-Month Review Period.

The Group's restaurants served mainly five different cuisines during the Six-Month Review Period. The table below sets forth a breakdown of the Group's revenue generated by operation of restaurants by type of cuisine and as a percentage of total revenue generated by operation of restaurants for the periods indicated:

	For the six months ended 30 June			
	2026		2025	
	Revenue HK$'000	**% of total revenue (%)**	Revenue HK$'000	% of total revenue (%)
Shanghainese	**96,333**	**49.4**	114,645	53.5
Japanese	**45,493**	**23.3**	47,004	21.9
Thai	**17,380**	**8.9**	17,757	8.3
Vietnamese	**15,288**	**7.8**	13,657	6.4
Italian	**20,721**	**10.6**	21,113	9.9
Total	**195,215**	**100.0**	214,176	100.0

Shanghainese-style restaurants

Revenue generated from operation of Shanghainese-style restaurants decreased by approximately HK$18.3 million, or approximately 16.0%, from approximately HK$114.6 million for the six months ended 30 June 2025 to approximately HK$96.3 million for the Six-Month Review Period. The decrease in revenue was mainly attributable to the closure of 10 Shanghai restaurant at Lee Garden Two in Causeway Bay in April 2025, which contributed the majority of the shortfall, together with weaker performance at certain existing restaurants.

Japanese-style restaurants

Revenue generated from operation of Japanese-style restaurants decreased by approximately HK$1.5 million, or approximately 3.2%, from approximately HK$47.0 million for the six months ended 30 June 2025 to approximately HK$45.5 million for the Six-Month Review Period. The decrease was mainly due to the closure of Akanoshou restaurant at HDH Centre in Causeway Bay in June 2026 upon early termination of the lease. This reduction in revenue offset the sales growth achieved at certain other restaurants during the Six-Month Review Period.

Thai-style restaurants

Revenue generated from operation of Thai-style restaurants slightly decreased by approximately HK$0.4 million, or approximately 2.2%, from approximately HK$17.8 million for the six months ended 30 June 2025 to approximately HK$17.4 million for the Six-Month Review Period.

Vietnamese-style restaurant

Revenue generated from operation of Vietnamese-style restaurant increased by approximately HK$1.6 million, or approximately 11.7%, from approximately HK$13.7 million for the six months ended 30 June 2025 to approximately HK$15.3 million for the Six-Month Review Period. This improvement was mainly attributable to the success of targeted promotional campaigns and a shift in customer preferences towards Vietnamese cuisine, which contributed to higher sales at our restaurant.

Italian-style restaurant

Revenue generated from operation of Italian-style restaurant slightly decreased by approximately HK$0.4 million, or approximately 1.9%, from approximately HK$21.1 million for the six months ended 30 June 2025 to approximately HK$20.7 million for the Six-Month Review Period.

Major cost components of condensed consolidated statement of comprehensive income

	For the six months ended 30 June			
	2026		2025	
	HK$'000	**% of revenue**	HK$'000	% of revenue
Cost of inventories sold	**51,101**	**25.0%**	56,908	25.5%
Employee benefit expenses	**80,819**	**39.6%**	84,243	37.8%
Depreciation and amortisation	**33,068**	**16.2%**	39,036	17.5%
Rental expenses	**7,751**	**3.8%**	7,493	3.4%
Utilities	**6,319**	**3.1%**	6,897	3.1%
Other operating expenses	**22,468**	**11.0%**	23,371	10.5%
Finance costs	**2,977**	**1.5%**	4,150	1.9%

Cost of inventories sold

The cost of inventories consumed mainly represents the costs of food ingredients and beverages for the operation of the Group's restaurants. The major food ingredients purchased by the Group include, but not limited to, meat, seafood, frozen food, vegetables and beverages. Cost of inventories consumed is one of the major components of the Group's operating expenses which amounted to approximately HK$51.1 million and HK$56.9 million for the six months ended 30 June 2026 and 2025, respectively, representing approximately 25.0% and 25.5% of the Group's total revenue for the corresponding periods. The cost of inventories sold as a percentage of revenue remained stable, primarily due to the Group's close monitoring and effective control on cost.

Employee benefit expenses

Employee benefit expenses primarily consist of salaries, wages and allowances, pension costs and other employee benefits, and were one of the largest components of the operating expenses of the Group. The Group recorded employee benefit expenses of approximately HK$80.8 million and HK$84.2 million for the six months ended 30 June 2026 and 2025, respectively, representing approximately 39.6% and 37.8% of the Group's total revenue.

Depreciation and amortisation

The Group recorded depreciation and amortisation of approximately HK$33.1 million and HK$39.0 million for the six months ended 30 June 2026 and 2025, respectively for its right-of-use assets, leasehold improvements, furniture and fixtures, catering and other equipment and motor vehicle. The decrease in such expenses was mainly due to the closure of certain restaurants and certain assets have fully depreciated during the Six-Month Review Period.

The depreciation charged on the right-of-use assets amounted to approximately HK$25.4 million and HK$29.2 million for the six months ended 30 June 2026 and 2025, respectively. The depreciation of the right-of-use assets was charged on a straight-line basis over the lease term. The lease terms of the leased premises are between one and six years, with some lease agreements providing an option for the Group to renew such lease terms, exercisable at our discretion.

The depreciation charged for the leasehold improvements amounted to approximately HK$5.3 million and HK$7.2 million for the six months ended 30 June 2026 and 2025, respectively. The depreciation of the leasehold improvements was charged on a straight-line basis over the shorter of six years or the remaining lease terms.

Besides, the Board will continue to look for better control in the property, rental and related expenses, such as entering into long-term rental agreements so as to maintain the rentals at a reasonable level.

Rental expenses

The rental expenses for the Six-Month Review Period amounted to approximately HK$7.8 million, representing an increase of approximately 4.0% as compared with that for the six months ended 30 June 2025 which amounted to approximately HK$7.5 million. The increase was driven by the increases in building management fees and other charges during the Six-Month Review Period.

Utilities

Utilities primarily consist of electricity, gas and water supplies of the Group. For the six months ended 30 June 2026 and 2025, utilities amounted to approximately HK$6.3 million and HK$6.9 million, respectively. As a percentage of revenue, utilities costs remained stable across both periods, reflecting consistent consumption patterns and effective cost management.

Other operating expenses

Other operating expenses represent mainly expenses incurred for our operations, including cleaning expenses, consumables stores, transportation and travelling, credit card commission, entertainment, repair and maintenance, insurance, legal and professional fee and marketing and promotion expenses.

Other operating expenses slightly decreased from approximately HK$23.4 million for the six months ended 30 June 2025 to approximately HK$22.5 million for the Six-Month Review Period, representing a decrease of approximately 3.8%.

Income tax expense

The Group's income tax expense amounted to approximately HK$0.4 million for the Six-Month Review Period as compared to approximately HK$0.1 million for the corresponding period in 2025.

Finance costs

The Group's finance costs decreased from approximately HK$4.2 million for the six months ended 30 June 2025 to approximately HK$3.0 million for the Six-Month Review Period. The decrease in finance costs was mainly attributable to the decrease in bank borrowings in line with the decline in interest rates and the finance costs incurred for new leases and lease renewal.

Loss for the period

The Group recorded a loss of approximately HK$1.1 million for the Six-Month Review Period. The reduction of loss for the period is mainly attributable to an increase in other income, net, which primarily comprised (i) the release of a deposit of HK$2,650,000 retained by the Group pursuant to a settlement agreement in respect of the non-completion of the proposed business transfer of the restaurant business under the Akanoshou brand in Causeway Bay; and (ii) government grants of approximately HK$235,000 recognised under the Technology Voucher Programme approved by the Innovation and Technology Commission during the Six-Month Review Period.

The Company will continue to closely monitor the performance of its restaurants, formulate adequate strategies and strike a balance between improving the financial performance of the restaurants and providing decent dining experiences at reasonable prices.

Liquidity and Financial Resources

Capital structure

There was no change in the capital structure of the Group during the Six-Month Review Period.

Cash position

As at 30 June 2026, cash and cash equivalents of the Group amounted to approximately HK$51.2 million (31 December 2025: HK$53.8 million), which were mainly denominated in Hong Kong dollars, representing a decrease of approximately 4.8% as compared to that as at 31 December 2025. The decrease was mainly due to the net cash used in financing activities for the repayment of bank borrowings and payment of lease liabilities outweighed the net cash generated from operating activities.

Borrowings

As at 30 June 2026, bank borrowings of the Group, all of which were denominated in Hong Kong dollars, of approximately HK$20.9 million (31 December 2025: HK$25.6 million) that bore the weighted average of floating interest rates of approximately 4.4% per annum (31 December 2025: 4.5% per annum). No financial instrument was being used for interest rate hedging purpose by the Group.

As at 30 June 2026, the total loans from non-controlling shareholders, which were denominated in Hong Kong dollars, amounted to approximately HK$2.9 million (31 December 2025: HK$2.9 million) that were interest-free and repayable when the respective restaurants have achieved net profit/net cash inflow.

Save as disclosed, the Group did not have other borrowings for the Six-Month Review Period.

Pledge and guarantees

As at 30 June 2026, the Group's bank borrowings were secured by corporate guarantees provided the Company (31 December 2025: same) and pledged bank deposits of HK$3.1 million (31 December 2025: HK$3.1 million).

Foreign currency exposures

The Group mainly operates in Hong Kong with most of the transactions settled in Hong Kong dollars during the Six-Month Review Period. No foreign currency hedge was made during the Six-Month Review Period. The Group did not have significant exposure to foreign exchange fluctuation as the management monitors the related foreign currencies closely and will consider hedging for significant foreign currency exposure, if necessary.

Gearing ratio

As at 30 June 2026, the gearing ratio of the Group was approximately 36.9% (31 December 2025: 43.7%). The decrease was attributable to the repayment in bank borrowings during the Six-Month Review Period. The gearing ratio is calculated based on the total borrowings, which include bank borrowings and loan from non-controlling shareholders, divided by the total equity of the Company at the end of the respective period.

Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

During the Six-Month Review Period, the Group did not have any material acquisition or disposal of subsidiaries, associates or joint ventures.

Contingent Liabilities

The Group did not have any significant contingent liabilities as at 30 June 2026 (31 December 2025: nil).

Significant Investments Held

During the Six-Month Review Period, there was no significant investment held by the Group.

Capital Commitments

As at 30 June 2026, the Group did not have any capital expenditure contracted for but not yet incurred (31 December 2025: nil).

Information on Employees

The Group has 393 full-time employees and 97 part-time employees respectively as at 30 June 2026. The Group's employment and remuneration policies remained the same as detailed in the Company's annual report for the year ended 31 December 2025.

PRINCIPAL RISKS AND UNCERTAINTIES

The following are the principal risks and uncertainties faced by the Group, which may materially and adversely affect its business, financial condition or results of operations:

1. During the Six-Month Review Period, the Group generated 100% of our revenue in Hong Kong. If Hong Kong experiences any adverse economic condition due to events beyond our control, such as natural disasters, contagious disease outbreaks, terrorist attacks, a local economic downturn, mass civil disobedience movements or if the local authorities place additional restrictions or burdens on us or on our industry in general, our overall business and results of operations may be materially and adversely affected.

2. Cost of inventories sold, employee benefit expenses and depreciation constituted the majority of the Group's operating cost. The following factors are uncertain and may affect the cost control measures of our Group:

    a. The Group's business depends on reliable sources of large quantities of food ingredients, such as vegetables and meat. The prices of food ingredients may continue to rise or fluctuate.

    b. Minimum wage requirements in Hong Kong which will be reviewed and adjusted periodically.

    c. As at 30 June 2026, the Group leased all the properties for its restaurants operating in Hong Kong. Therefore, the Group is exposed to risks relating to the commercial real estate rental market, including unpredictable and potentially high occupancy costs.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

Save as disclosed in this report, the Group did not have plans for material investments or acquisition of material capital assets as at 30 June 2026. The Group will continue to closely monitor the industry and regularly review its business expansion plans to take necessary measures in the best interests of the Group and the shareholders of the Company (the "**Shareholders**").

PROSPECT

Looking ahead to the coming year, the Group remains cautiously optimistic yet fully prepared to navigate the evolving and competitive food and beverage sector in Hong Kong. Currently, the Group's subsidiaries operate eleven strategically located full-service restaurants, comprising seven under our own brands and four managed under franchise or sub-license arrangements. Building upon this solid foundation, our forward-looking strategy is anchored on operational excellence, multi-channel diversification and sustainable growth.

In an increasingly challenging business environment, maintaining exceptional food quality and superior customer service remains the Group's top and uncompromising priority. To defend our market position and elevate customer satisfaction, we will actively invest in refining the overall dining experience across all our establishments.

To diversify our revenue streams and capture retail-focused market segments, we are expanding our range of high-quality food and beverage products under our existing restaurant brands, as well as our self-developed brand, "Homee Gourmet" (家嘗菜), into retail and online markets to systematically increase the sales contribution of consumer packaged goods, thereby expanding its percentage of the Group's total revenue mix.

The Group will continue to explore new growth avenues grounded in thorough market analysis and strategic collaborations. Simultaneously, we will strengthen our operational core by optimizing processes and implementing supply chain best practices across our network. Through disciplined execution, we intend to maintain business momentum, capture emerging opportunities, and maximize long-term Shareholder value.

Corporate Governance and Other Information

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2026, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "**SFO**")) which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules were as follows:

Name	Capacity/Nature of Interest	Number of Shares	Long/Short Position	Approximate Percentage of Shareholding in the Company
Kwok Chi Po	Beneficial owner	1,152,000	Long	0.30%

Save as disclosed above, as at 30 June 2026, none of the Directors or the chief executive of the Company had or was deemed to have any interest or short position in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) that was required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or required to be recorded in the register required to be kept by the Company under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this report, at no time during the Six-Month Review Period was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2026, to the best knowledge of the Directors, the following persons (not being a Director or chief executive of the Company) had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company pursuant to section 336 of the SFO:

Name	Capacity/ Nature of Interest	Number of Shares	Long/Short Position	Approximate Percentage of Shareholding in the Company
Real Hero Ventures Limited ("**Real Hero**")	Beneficial owner (Note 1)	274,350,000	Long	71.45%
Cai Weike ("**Mr. Cai**")	Interest in controlled corporation (Note 1)	274,350,000	Long	71.45%
Zhang Meiyun ("**Ms. Zhang**")	Interest of spouse (Note 2)	274,350,000	Long	71.45%

Notes:

(1) Real Hero is an investment holding company incorporated in the British Virgin Islands, which is wholly and beneficially owned by Mr. Cai. Accordingly, Mr. Cai was deemed to be interested in all the shares held by Real Hero by virtue of the SFO.

(2) Ms. Zhang is the spouse of Mr. Cai and was deemed to be interested in all the shares Mr. Cai was interested in by virtue of the SFO.

Save as disclosed above, as at 30 June 2026, the Directors were not aware of any persons (who were not Directors or chief executive of the Company) who had an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company or the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which would be required, pursuant to section 336 of the SFO, to be entered in the register referred to therein.

Corporate Governance and Other Information

SHARE OPTION SCHEME

The share option scheme (the "**Share Option Scheme**") was approved by the Shareholders on 6 November 2017 for the purpose of enabling the Group to grant options to selected participants as incentives or rewards for their contribution to our Group. The Directors consider the Share Option Scheme, with its broadened basis of participation, will enable our Group to reward the employees, the Directors and other selected participants for their contributions to our Group.

The Share Option Scheme will be valid and effective for a period as the Board may determine which shall not exceed ten years from the date of grant.

The Share Option Scheme will remain in force for a period of ten years commencing on 6 November 2017. For more details, please refer to the section headed "Statutory and General Information — Share Option Scheme" in Appendix IV of the prospectus of the Company dated 23 November 2017. The remaining life of the Share Option Scheme is approximately 1 year and 2 months.

Up to 30 June 2026, no share option has been granted under the Share Option Scheme. As at 1 January 2026 and 30 June 2026, the total number of shares of the Company in respect of which share options are available for grant under the Share Option Scheme was 32,000,000 ordinary shares, being 10% of the total number of ordinary shares of the Company in issue as at 5 December 2017 (being the date on which the Company's shares were listed on GEM of the Stock Exchange) and approximately 8.33% of the number of shares of the Company in issue as at the date of this report.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the Six-Month Review Period, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares, if any).

The Company did not hold any treasury shares as at 30 June 2026 and up to the date of this report.

DIRECTORS' INTEREST IN COMPETING BUSINESS

During the Six-Month Review Period, none of the Directors or their respective associates had engaged in or had any interest in any business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

CORPORATE GOVERNANCE

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company has adopted the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the GEM Listing Rules as its own code of corporate governance. The Company has complied with all applicable code provisions under the CG Code throughout the Six-Month Review Period. The Company will continue to review and monitor its corporate governance practices to ensure compliance with the CG Code.

REQUIRED STANDARD OF DEALINGS FOR SECURITIES TRANSACTIONS

The Company has adopted the required standard of dealings set out in Rules 5.46 to 5.67 of the GEM Listing Rules as its own code of conduct regarding Directors' securities transactions. Having made specific enquiries of all the Directors, each of the Directors has confirmed that he/she has complied with the required standard of dealings during the Six-Month Review Period.

The Company has also adopted its own code of conduct regarding employees' securities transactions with reference to the required standard of dealings for the compliance by its relevant employees who are likely to be in possession of unpublished inside information of the Company in respect of their dealings in the Company's securities.

AUDIT COMMITTEE AND REVIEW OF FINANCIAL INFORMATION

Pursuant to the requirements of the CG Code and the GEM Listing Rules, the Company has established an audit committee (the "**Audit Committee**") that comprises three independent non-executive Directors, namely Mr. Huen, Felix Ting Cheung (chairman of the Audit Committee), Mr. Yim Hong Cheuk Foster and Ms. Lung Pui Ying Amy.

The Audit Committee has reviewed the interim results of the Group for the Six-Month Review Period. The Audit Committee is of the view that the condensed consolidated financial information has been prepared in accordance with the applicable accounting standards, the GEM Listing Rules and the statutory provisions, sufficient disclosures have already been made.

The condensed consolidated financial results of the Group for the Six-Month Review Period are unaudited and have not been audited or reviewed by the Company's auditors.

EVENTS AFTER THE REPORTING PERIOD

Settlement of Disputes in relation to the Business Transfer Agreement

References are made to the announcements of the Company dated 3 July 2025, 7 July 2025, 9 January 2026, 5 June 2026 and 17 August 2026 in relation to the disposal of the restaurant business under the Akanoshou brand in Causeway Bay (the "**Transaction**").

Although the Transaction did not proceed to completion by 31 December 2025, the vendor (an indirectly wholly-owned subsidiary of the Company) entered into a settlement agreement with the purchaser on 5 June 2026 to amicably resolve the disputes. Pursuant to the settlement agreement and the subsequent letter of confirmation and discharge entered into on 17 August 2026, the vendor paid a settlement sum of HK$350,000 to the purchaser and retained the remaining balance of HK$2,650,000 previously received under the business transfer agreement. Both parties have irrevocably released and discharged each other from all liabilities and claims arising out of or in connection with the Transaction, rendering the disputes fully and finally settled.

Early Termination of Tenancy Agreement

References are made to the announcements of the Company dated 7 September 2022, 7 November 2022 and 17 August 2026 in relation to the tenancy agreement (the "**Tenancy Agreement**") for the leasing of the premises in HDH Centre in Causeway Bay (the "**Premises**").

On 17 August 2026, the tenant (an indirectly wholly-owned subsidiary of the Company) entered into a deed of surrender (the "**Deed of Surrender**") with the landlord, pursuant to which the Premises were surrendered and the Tenancy Agreement was terminated with effect from 30 June 2026. Pursuant to the Deed of Surrender, liquidated damages of HK$639,012.50 were settled by way of set-off against the rental deposit held by the landlord.

Subject to the full performance of the tenant's obligations and the fulfillment of the licence transfer condition as set out in the Deed of Surrender, the remaining balance of the rental deposit of HK$476,560.00 shall be returned to the tenant.

As at the date of this report, the licence transfer condition has not yet been fulfilled and the refund of the remaining balance of the rental deposit has not yet been completed. The timing of such refund remains subject to the processing and approval procedures of the relevant government authorities and the landlord's confirmation in accordance with the Deed of Surrender.

Save as disclosed above, the Board is not aware of other significant event requiring disclosure that has taken place subsequent to 30 June 2026 and up to the date of this report.

DIVIDEND

The Board did not recommend the payment of any dividend for the Six-Month Review Period (2025: nil).

PUBLICATION OF INTERIM REPORT

This report is published on the website of the Stock Exchange at www.hkexnews.hk and on the website of the Company at www.1957.com.hk.

By order of the Board
1957 & Co. (Hospitality) Limited
Lau Ming Fai
Deputy Chief Executive Officer and Executive Director

Hong Kong, 21 August 2026

As at the date of this report, the executive Directors are Mr. Kwok Chi Po, Mr. Lau Ming Fai, Ms. Tsui Ngan Fun and Ms. Lin Huiqin; the non-executive Director is Mr. Chan Wai Fung; and the independent non-executive Directors are Mr. Yim Hong Cheuk Foster, Mr. Huen, Felix Ting Cheung and Ms. Lung Pui Ying Amy.

This report will remain on the "Latest Listed Company Information" page of the website of the Stock Exchange at www.hkexnews.hk for at least 7 days from the date of publication and on the website of the Company at www.1957.com.hk.