

LIQUIDITY AND FINANCIAL RESOURCES

At the end of December 2000, the consolidated indebtedness of the Group, including short-term debts of HK\$38,855,000, was HK\$54,005,000. All of the borrowings are denominated in Hong Kong dollars. The cash and bank deposits amounted to HK\$2,613,000.

The Group's consolidated trade receivable balance was HK\$52,512,000, representing 22% of the year's turnover of HK\$241,130,000. This represents a further improvement over the last year's figure of 25%. The Group adopted a stringent credit policy to minimize credit risk. Reduced level of trade receivable has helped to mitigate the risk of bad debts, strengthen liquidity, and reduce interest expenses. The percentage of doubtful debts was only 0.78% of trade receivable. The interest coverage ratio was 4.5 times as compared to 28.9 times in 1999.

CAPITAL STRUCTURE

As at December 31, 2000, the consolidated shareholders' equity of the Group was HK\$127,920,000, a growth of 2% over that of the previous year. The debt to equity ratio, calculated by dividing Total Liabilities to Shareholders' Equity, was approximately 71%.

PLEDGE OF ASSETS

At 31st December 2000, the Group's banking facilities amounting to approximately HK\$74 million (1999: HK\$42 million) were secured by legal charges over certain land and buildings of the Group with a total net book value of HK\$41,120,000 (1999: HK\$2,500,000) and corporate guarantees given by the Company

CONTINGENT LIABILITIES

At 31st December 2000, the Group has contingent liabilities of HK\$854,000 in respect of 12 employees that would be eligible for long services payment on termination of their employment under the Employment Ordinance. In the opinion of the Directors, the amount is unlikely to crystallise in the foreseeable future.

EMPLOYEES' REMUNERATION POLICY

As at December 31, 2000, the Group employed approximately 1,400 full time management, administrative and production staff in Hong Kong and the PRC. The Group follows market practice on remuneration packages. Employee's remuneration is reviewed and determined by senior management annually depending on the employee's performance, experience and industry practice. The Group invests in its human capital, besides providing on the job training for workers, the Group reimburses the staff for fees paid to attend pre-approved external business courses or seminars.