Financial Highlights All figures are in US\$ million except those stated otherwise.

	Year end 2002	ed 31st March 2001
Consolidated turnover	959.8	1,334.9
Percentage change on the preceding year	-28.1%	27.6%
Profit/(loss) before tax	13.9	(213.1)
As a percentage of total consolidated turnover	1.4%	-16.0%
As a percentage of average net assets	16.4%	-112.7%
Profit/(loss) attributable to shareholders	11.2	(215.0)
As a percentage of average shareholders' funds	13.2%	-114.2%
Basic earnings/(loss) per share (in US cents)	5.0¢	(96.7¢)
Dividends per share (in US cents)	Nil	Nil
Addition to/(reduction from) revenue reserve	14.0	(241.1)
Shareholders' funds	89.4	80.0
Net assets per share (in US cents)	39.6¢	35.5¢
Stocks	94.4	187.5
Average stocks as a percentage of consolidated turnover	14.7%	16.6%
Debtors	128.9	195.3
Average debtors as a percentage of consolidated turnover	16.9%	14.4%
Total debts	95.8	249.6
As a percentage of shareholders' funds	107.2%	312.0%
Number of employees	12.720	17.400
Manufacturing	12,739	17,493
Non-manufacturing Total employees at the end of the year	1,512 14,251	2,134 19,627
Average for the year	16,104	25,622







