

THE YEAR'S HIGHLIGHTS

in dollar thousands except per share data and number of shares issued, shareholders and personnel

| | 2003 | 2002 Restated |
|--|--------------------|------------------|
| Gross turnover | 1,158,649 | 1,326,642 |
| (Loss)/profit attributable to shareholders | (32,771) | 31,721 |
| (Loss)/earnings per share – Basic | (0.09) | 0.08 |
| Taxes paid, including beer tax | 134,986 | 164,268 |
| Taxes paid per share | 0.36 | 0.44 |
| Cash dividends attributable to the year | – | 37,356 |
| Cash dividends per share | – | 0.10 |
| Fixed assets | 2,016,646 | 2,083,863 |
| Net worth | 2,024,059 | 2,065,103 |
| Payroll | 124,480 | 131,168 |
| Number of shares issued | 373,570,560 | 373,570,560 |
| Number of shareholders | 2,655 | 2,721 |
| Number of personnel | 1,168 | 1,214 |