

Operational Statistics

	Year 2006	Year 2005
Average Occupancy Rate		
— Landmark Hotels	76%	70%
— 5-star Luxury Hotels	72%	70%
— 4-star Luxury Hotels	70%	69%
— 3-star Commercial Hotels	73%	71%
— 2-star Commercial Hotels	74%	71%
Jin Jiang Inn Budget Hotels	74%	81%
Average room rate (expressed in RMB)		
— Landmark Hotels	733	727
— 5-star Luxury Hotels	1,015	1,041
— 4-star Luxury Hotels	627	631
— 3-star Commercial Hotels	351	360
— 2-star Commercial Hotels	289	286
Jin Jiang Inn Budget Hotels	194	193
RevPAR (expressed in RMB)		
— Landmark Hotels	560	511
— 5-star Luxury Hotels	736	726
— 4-star Luxury Hotels	442	435
— 3-star Commercial Hotels	256	256
— 2-star Commercial Hotels	212	204
Jin Jiang Inn Budget Hotels	144	155

Operational Statistics

In operation (as at 31/12/2006)	Hotels in which the Group held Hotel Interests and managed by the Group		Hotels in which the Group held Hotel Interests, but managed by third parties		Hotels owned by third parties but managed by the Group		Hotels owned by third parties but granted franchises by the Group		Total number of hotels in operation	
	Number	Total	Number	Total	Number	Total	Number	Total	Number	Total
		Rooms		Rooms		Rooms		Rooms		Rooms
Hotel Category										
Landmark Hotels	6	1,619	—	—	—	—	—	—	6	1,619
Luxury Hotels (excluding Landmark Hotels)										
— 5 star hotels	3	2,148	2	974	6	1,797	—	—	11	4,919
— 4 star hotels	7	3,278	2	944	24	5,466	—	—	33	9,688
Subtotal	10	5,426	4	1,918	30	7,263	—	—	44	14,607
Commercial Hotels										
— 3 star hotels	9	2,215	—	—	10	1,904	—	—	19	4,119
— 2 star hotels	3	472	—	—	1	100	—	—	4	572
Subtotal	12	2,687	—	—	11	2,004	—	—	23	4,691
Jin Jiang Inn Budget Hotels	41	6,378	—	—	—	—	50	6,567	91	12,945
Total	69	16,110	4	1,918	41	9,267	50	6,567	164	33,862

Operational Statistics

Under development (as at 31/12/2006)	Hotels in which the Group held Hotel Interests and managed by the Group		Hotels in which the Group held Hotel Interests, but managed by third parties		Hotels owned by third parties but managed by the Group		Hotels owned by third parties but granted franchises by the Group		Total number of hotels under development	
	Total		Total		Total		Total		Total	
	Number	Rooms	Number	Rooms	Number	Rooms	Number	Rooms	Number	Rooms
Hotel Category										
Landmark Hotels	—	—	—	—	—	—	—	—	—	—
Luxury Hotels (excluding Landmark Hotels)										
— 5 star hotels	2	650	—	—	12	4,170	—	—	14	4,820
— 4 star hotels	—	—	—	—	9	2,450	—	—	9	2,450
Subtotal	2	650	—	—	21	6,620	—	—	23	7,270
Commercial Hotels										
— 3 star hotels	—	—	—	—	—	—	—	—	—	—
— 2 star hotels	—	—	—	—	—	—	—	—	—	—
Subtotal	—	—	—	—	—	—	—	—	—	—
Jin Jiang Inn Budget Hotels	47	8,213	—	—	—	—	43	4,870	90	13,083
Total	49	8,863	—	—	21	6,620	43	4,870	113	20,353