

中國工商銀行股份有限公司

INDUSTRIAL AND COMMERCIAL BANK OF CHINA LIMITED

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 1398)

18 April 2008

Dear Sir/Madam,

Industrial and Commercial Bank of China Limited 2007 Annual Report

We enclose the 2007 Annual Report (the "Current Corporate Communication") of Industrial and Commercial Bank of China Limited (the "Bank") which has been prepared in English and Chinese.

Those shareholders who (a) have chosen to receive a CD-ROM or to read the Current Corporate Communication posted on the Bank's website in lieu of the printed copy and would like to receive a printed copy; or (b) received the Current Corporate Communication in either the English or Chinese language only and would like to receive a printed copy in the other language; or (c) would like to change their choice of language and means of receipt of all future corporate communications, please complete the enclosed Change Request Form and send it to the Bank's H share registrar, Computershare Hong Kong Investor Services Limited, using the postage-prepaid envelope provided. The address of Computershare Hong Kong Investor Services Limited is Rooms 1806-1807, 18th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong. The Change Request Form may also be downloaded from the Bank's website at www.icbc-ltd.com.

Both the English and Chinese versions of the Current Corporate Communication are available on the Bank's website at www.icbc-ltd.com for 5 years from the date of first publication. If you have any queries about how to access those documents on the Bank's website or how to obtain copies of the Current Corporate Communication, please call the Bank's hotline on (852) 2862 8688 during business hours (9:00 a.m. to 6:00 p.m., Monday to Friday, excluding public holidays). If you have any difficulty in receiving or gaining access to the Current Corporate Communication posted on the Bank's website for any reason, the Bank will promptly upon your notice send the printed form of the Current Corporate Communication to you free of charge. Further, shareholders are entitled at any time by reasonable notice in writing to the Bank's H share registrar to change their choice of language and means of receipt of corporate communications.

Yours faithfully,

Dr. Pan Gongsheng

Company Secretary

For and on behalf of

Industrial and Commercial Bank of China Limited