

TEN YEAR OPERATING SUMMARY

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
HOTEL AND PROPERTY PERFORMANCE										
The Peninsula Hong Kong										
Occupancy rate	57%	71%	77%	80%	79%	69%	57%	62%	56%	55%
Average room rate (HK\$)	3,796	4,095	3,774	3,228	2,872	2,659	2,337	2,670	2,749	2,984
RevPAR (HK\$)	2,182	2,927	2,892	2,592	2,271	1,836	1,332	1,655	1,527	1,654
The Peninsula Shanghai (opened October 2009)										
Occupancy rate	42%									
Average room rate (HK\$)	2,209									
RevPAR (HK\$)	926									
The Peninsula Beijing										
Occupancy rate	34%	50%	63%	67%	66%	58%	49%	63%	63%	64%
Average room rate (HK\$)	1,354	2,116	1,664	1,436	1,219	1,008	845	691	671	719
RevPAR (HK\$)	457	1,065	1,048	958	806	589	414	434	420	457
The Peninsula New York										
Occupancy rate	62%	64%	75%	74%	75%	76%	67%	65%	66%	78%
Average room rate (HK\$)	5,317	6,338	6,326	5,458	4,902	4,137	3,900	3,958	3,839	4,155
RevPAR (HK\$)	3,317	4,048	4,771	4,066	3,655	3,145	2,613	2,565	2,519	3,237
The Peninsula Chicago (opened June 2001)										
Occupancy rate	54%	65%	72%	72%	71%	72%	64%	51%	30%	
Average room rate (HK\$)	2,987	3,670	3,641	3,398	2,947	2,490	2,437	2,338	2,371	
RevPAR (HK\$)	1,623	2,395	2,638	2,449	2,087	1,781	1,560	1,197	719	
The Peninsula Beverly Hills										
Occupancy rate	61%	80%	85%	83%	83%	84%	81%	78%	78%	85%
Average room rate (HK\$)	5,032	5,364	5,017	4,523	4,091	3,634	3,250	3,121	3,184	3,114
RevPAR (HK\$)	3,072	4,275	4,242	3,772	3,395	3,046	2,633	2,439	2,471	2,644
The Peninsula Tokyo (opened September 2007)										
Occupancy rate	60%	63%	57%							
Average room rate (HK\$)	3,584	3,759	3,853							
RevPAR (HK\$)	2,148	2,380	2,206							
The Peninsula Bangkok										
Occupancy rate	48%	65%	70%	71%	72%	77%	66%	73%	73%	82%
Average room rate (HK\$)	1,502	1,714	1,708	1,424	1,293	1,155	1,056	986	889	572
RevPAR (HK\$)	725	1,119	1,201	1,010	935	893	697	718	646	468
The Peninsula Manila										
Occupancy rate	57%	55%	75%	66%	78%	69%	62%	59%	48%	54%
Average room rate (HK\$)	974	1,133	1,005	737	630	606	562	627	815	752
RevPAR (HK\$)	555	626	752	484	493	420	349	370	390	410

Notes:

Occupancy rates are based on the total number of rooms at each hotel.

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HOTEL AND PROPERTY PERFORMANCE										
Quail Lodge Resort, Carmel (accommodation closed from November 2009)										
Occupancy rate	56%	64%	71%	65%	61%	54%	28%	54%	58%	66%
Average room rate (HK\$)	1,787	2,014	2,062	2,190	2,297	2,288	2,214	1,871	1,962	2,062
RevPAR (HK\$)	1,006	1,298	1,462	1,431	1,393	1,229	624	1,014	1,136	1,361
The Repulse Bay Apartments										
Occupancy rate	88%	94%	92%	91%	82%	77%	74%	77%	89%	85%
Average monthly yield per square foot (HK\$)	37	39	35	33	27	25	25	29	33	31
The Landmark, Vietnam										
Occupancy rate – Residential	93%	99%	99%	97%	94%	95%	94%	94%	87%	82%
Average monthly yield per square foot (HK\$)	21	21	18	17	16	16	15	15	14	14
Occupancy rate – Office	98%	100%	100%	99%	95%	98%	100%	100%	98%	91%
Average monthly yield per square foot (HK\$)	32	26	22	19	17	16	16	15	15	22
St. John's Building										
Occupancy rate	93%	99%	99%	99%	90%	87%	78%	83%	97%	86%
Average monthly yield per square foot (HK\$)	35	33	25	21	15	15	14	17	21	20
The Peak Tower										
Occupancy rate	99%	100%	100%	72%	31%	100%	100%	98%	100%	96%
Average monthly yield per square foot (HK\$)	60	60	56	29	6	28	23	25	24	30
The Peak Tram										
Patronage ('000)	4,862	5,006	4,939	4,430	3,923	4,107	3,092	3,714	3,504	3,478
Average fare (HK\$)	16	16	16	15	14	14	14	14	14	15
Employee Numbers (31 December)										
Hotels	5,489	5,239	5,138	4,601	4,334	4,814	4,748	4,918	4,974	4,780
Commercial Properties	339	339	329	316	307	297	306	315	326	334
Clubs and Services	998	1,056	1,027	1,004	981	955	946	984	1,072	1,263
Total employees	6,826	6,634	6,494	5,921	5,622	6,066	6,000	6,217	6,372	6,377

Notes:

Occupancy rates are based on the total number of rooms or space available at each operation.