## CONTENTS

2	Performance Highlights	50	Risk Factors
3	Long-term Development Strategy	52	Financial Review
4	Chairman's Statement	55	Report of the Directors
6	Year at a Glance	57	Independent Auditor's Report
8	CEO's Report	58	Consolidated Statement of
	10 United Kingdom		Profit or Loss
	14 Hong Kong	59	Consolidated Statement of Comprehensive Income
	16 Australia	60	Statements of Financial Position
	18 Mainland China, Thailand	61	Consolidated Statement of
	20 Netherlands, New Zealand,		Changes in Equity
	Canada	62	Consolidated Cash Flow Statement
22	Environmental, Social and Governance Report	63	Notes to the Financial Statements
28	Board of Directors and Senior Management	122	Five-Year Group Profit Summary and Group Statement of Financial Position
32	Corporate Governance Report	123	Corporate Information
49	Risk Management	124	Financial Calendar and Share Information