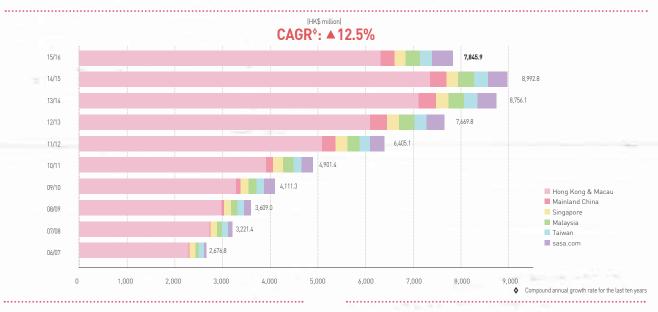
# TEN-YEAR Financial Summary

•••		Conso	lidate	ed In	come	Stat	emer	 nt	• • • • • • • • • • • • • • • • • • • •	••••••	
•••		2016 НК\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000	2011 HK\$'000	(Note 1) Restated 2010 HK\$'000	(Note 1) Restated 2009 HK\$'000	(Note 1) Restated 2008 HK\$'000	(Note 1) Restated 2007 HK\$'000
-	urnover Continuing operations Discontinued operations	7,845,875	8,992,837	8,756,105 -	7,669,798 -	6,405,121 -	4,901,364 -	4,111,345 -	3,608,990	3,221,429 231,658	2,676,816 212,421
	<u> </u>	7,845,875	8,992,837	8,756,105	7,669,798	6,405,121	4,901,364	4,111,345	3,608,990	3,453,087	2,889,237
-	iross profit Continuing operations Discontinued operations	3,346,009	4,039,247 -	4,072,987 -	3,558,344	2,896,681	2,211,880	1,814,864	1,576,866 -	1,389,480 146,277	1,138,413 133,735
		3,346,009	4,039,247	4,072,987	3,558,344	2,896,681	2,211,880	1,814,864	1,576,866	1,535,757	1,272,148
-	ross profit margin Continuing operations Discontinued operations	42.6%	44.9% -	46.5% -	46.4% -	45.2% -	45.1% -	44.1% -	43.7%	43.1% 63.1%	42.5% 63.0%
		42.6%	44.9%	46.5%	46.4%	45.2%	45.1%	44.1%	43.7%	44.5%	44.0%
-	perating profit Continuing operations Discontinued operations	461,075 -	991,788	1,113,506	987,169 -	828,374 -	608,267	459,324 -	370,907 -	323,525 3,962	248,051 (186)
		461,075	991,788	1,113,506	987,169	828,374	608,267	459,324	370,907	327,487	247,865
-	Profit for the year Continuing operations Discontinued operations	383,470 -	838,811 -	935,235 -	825,634 -	689,709 -	509,270 -	381,887 -	316,743 -	277,045 71,960	221,104 1,266
		383,470	838,811	935,235	825,634	689,709	509,270	381,887	316,743	349,005	222,370
-	<b>Profit margin</b> Continuing operations Discontinued operations	4.9% -	9.3% -	10.7% -	10.8%	10.8%	10.4%	9.3% -	8.8%	8.6% 31.1%	8.3% 0.6%
		4.9%	9.3%	10.7%	10.8%	10.8%	10.4%	9.3%	8.8%	10.1%	7.7%
•••		Consolidated	d Stat	emer	nt of 1	Finar	ncial	Positi	on.		
	otal assets otal liabilities	2,971,503 (683,217)	3,390,073 (915,565)	3,237,427 (912,298)	2,797,241 (821,767)	2,466,500 (835,676)	1,876,511 (523,818)	1,569,485 (384,711)	1,408,912 (291,856)	1,436,062 (333,967)	1,414,726 (471,193)
١	let assets	2,288,286	2,474,508	2,325,129	1,975,474	1,630,824	1,352,693	1,184,774	1,117,056	1,102,095	943,533
S	hareholders' funds hare capital deserves	289,213 1,999,073	284,468 2,190,040	284,306 2,040,823	282,691 1,692,783	281,467 1,349,357	280,253 1,072,440	139,131 1,045,643	138,125 978,931	137,894 964,201	136,862 806,671
T	otal equity	2,288,286	2,474,508	2,325,129	1,975,474	1,630,824	1,352,693	1,184,774	1,117,056	1,102,095	943,533

Turnover (Retail & Wholesale Business)

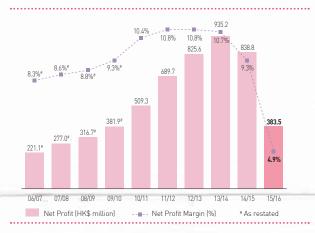


Gross Profit and Gross Profit Margin (Retail & Wholesale Business)

Return on Equity (Retail & Wholesale Business)



# Net Profit and Net Profit Margin (Retail & Wholesale Business)



## Basic Earnings Per Share (Retail & Wholesale Business)





# TEN-YEAR Financial Summary

#### Consolidated Statement of Cash Flows

	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000	2011 HK\$'000	(Note 1) Restated 2010 HK\$'000	(Note 1) Restated 2009 HK\$'000	(Note 1) Restated 2008 HK\$'000	(Note 1) Restated 2007 HK\$'000
Net cash generated from operating activities	578,922	1,069,606	1,021,080	846,245	639,477	443,103	414,655	334,498	328,320	234,262

# Per Share Data and Key Ratios

Basic earnings per share (HK cents) (Note 2)  - Continuing operations  - Discontinued operations	13.4	29.5 -	33.0	29.3 -	24.6	18.2	13.8	11.5	10.1 2.6	8.2 0.1
	13.4	29.5	33.0	29.3	24.6	18.2	13.8	11.5	12.7	8.3
Diluted earnings per share (HK cents) (Note 2)										
<ul><li>Continuing operations</li><li>Discontinued operations</li></ul>	13.4	29.5	32.9	29.2	24.4	18.1	13.7	11.5	10.1 2.6	8.1 0.1
- Discontinued operations	13.4	29.5	32.9	29.2	24.4	18.1	13.7	11.5	12.7	8.2
	13.4	27.3	JZ.7	27.2	24.4	10.1	10.7	11.0	12.7	0.2
Return on equity	16.8%	33.9%	40.2%	41.8%	42.3%	37.6%	32.2%	28.4%	31.7%	23.6%
Dividend per share (HK cents) (Note 2)										
Basic	14.0	14.0	13.5	7.5	5.5	4.0	4.0	4.0	4.0	4.0
Special	9.5	9.5	10.0	13.5	12.0	10.0	10.0	7.5	6.5	4.5
Total	23.5	23.5	23.5	21.0	17.5	14.0	14.0	11.5	10.5	8.5
Dividend payout ratio	176.1%	79.7%	71.4%	71.9%	71.4%	77.1%	102.0%	100.3%	83.0%	104.5%
Dividend yield as at 31 Mar (Note 2)	9.8%	6.2%	3.8%	2.8%	3.9%	3.5%	4.6%	9.5%	7.2%	7.4%
Closing share price as at 31 Mar (HK\$) (Note 2)	2.41	3.79	6.22	7.51	4.50	3.97	3.03	1.21	1.45	1.15
Price/Earnings (times)	17.9	12.8	18.8	25.7	18.3	21.8	22.0	10.5	11.4	13.8
Net assets value per share (HK\$) (Note 2)	0.79	0.87	0.82	0.70	0.58	0.48	0.43	0.40	0.40	0.34
Current ratio (times)	3.90	3.31	3.05	2.82	2.47	3.09	3.57	4.31	3.76	2.64
Gearing ratio	-	-	3.4%	_	-	-	-	-	-	-

## Operational Data

		•••••	• • • • • • • • • • • • • • • • • • • •	•••••	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	•••••	• • • • • • • • • • • • • • • • • • • •	•••••	•••••
Number of retail outlets  - Multi-brand "Sasa" stores  - Single-brand stores/counters	291 <i>287</i> 4	287 281 6	280 <i>271</i> 9	260 <i>249</i> 11	249 <i>227</i> <i>22</i>	205 <i>181</i> <i>24</i>	173 <i>150</i> <i>23</i>	150 <i>125</i> <i>25</i>	124 110 14	104 <i>96</i> 8
Total gross retail area (rounding to the nearest thousand sq ft) (Note 3)	614,000	628,000	648,000	572,000	513,000	367,000	298,000	245,000	226,000	206,000
Stock turnover days	89	102	107	110	124	109	90	84	94	90
Number of employees (rounding to the nearest hundred)	5,000	5,000	5,000	4,800	4,300	3,500	2,800	2,600	2,300	2,000

#### Note:

In FY2010/11, The Group had changed its accounting policy for measurement of leasehold building to cost less accumulated depreciation ("cost model") instead of fair value amounts less subsequent depreciation. This change meant that the building component and the more significant land component of property leases were measured on the same cost basis. The change had been applied retrospectively to remaining useful lives at the date of change of accounting policy.
 Figures from 2007 to 2010 has been adjusted for the 1:1 Bonus Issue.

<sup>3</sup> The information on retail space provided is intended to allow the readers to appreciate the growth in retail network and the size of retail space only. As there are significant variation in sales per square foot between stores of different store sizes, as well as stores in different countries and location, the retail space information provided should not be used to analyse the trend on sales per square foot.