



**AUTO ITALIA HOLDINGS LIMITED**  
**意 達 利 控 股 有 限 公 司**

(Incorporated in Bermuda with limited liability)

Stock Code: 720

# ANNUAL REPORT 2020









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# CORPORATE INFORMATION

## DIRECTORS

### Executive Directors

Mr CHONG Tin Lung Benny (*Executive Chairman and Chief Executive Officer*)

Mr LAM Chi Yan

Mr HUANG Zuie-Chin

Mr NG Siu Wai

### Independent Non-executive Directors

Mr KONG Kai Chuen Frankie

Mr LEE Ben Tiong Leong

Mr TO Chun Wai

## BOARD COMMITTEES

### Audit Committee

Mr KONG Kai Chuen Frankie (*Chairman*)

Mr LEE Ben Tiong Leong

Mr TO Chun Wai

### Remuneration Committee

Mr TO Chun Wai (*Chairman*)

Mr CHONG Tin Lung Benny

Mr KONG Kai Chuen Frankie

Mr LEE Ben Tiong Leong

### Nomination Committee

Mr CHONG Tin Lung Benny (*Chairman*)

Mr KONG Kai Chuen Frankie

Mr LEE Ben Tiong Leong

Mr TO Chun Wai

### Executive Directors' Committee

Mr CHONG Tin Lung Benny (*Chairman*)

Mr LAM Chi Yan

## COMPANY SECRETARY

Ms KWONG Yin Ping Yvonne

## AUTHORISED REPRESENTATIVES

Mr CHONG Tin Lung Benny

Ms KWONG Yin Ping Yvonne

## REGISTERED OFFICE

Victoria Place, 5th Floor

31 Victoria Street

Hamilton HM10

Bermuda

## PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit C, Ground Floor  
2 Yuen Shun Circuit  
Siu Lek Yuen  
Shatin, Hong Kong  
Tel: (852) 2365 0269  
Fax: (852) 2469 9927  
E-mail: [info@autoitalia.com.hk](mailto:info@autoitalia.com.hk)

## PRINCIPAL BANKERS

China CITIC Bank International Limited  
Dah Sing Bank, Limited  
ORIX Asia Limited

## LEGAL ADVISORS

### As to Hong Kong Law

Chiu & Partners  
Howse Williams  
Sidley Austin LLP

### As to Bermuda Law

Appleby

## AUDITOR

Deloitte Touche Tohmatsu  
*Certified Public Accountants*  
*Registered Public Interest Entity Auditor*  
35th Floor, One Pacific Place  
88 Queensway  
Hong Kong

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN BERMUDA

Ocorian Management (Bermuda) Limited  
Victoria Place, 5th Floor  
31 Victoria Street  
Hamilton HM10  
Bermuda

## SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Standard Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## STOCK CODE

The Stock Exchange of Hong Kong Limited: 720

## WEBSITE ADDRESS

[www.autoitalia.com.hk](http://www.autoitalia.com.hk)



# CHAIRMAN'S STATEMENT

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### Dear Shareholders,

On behalf of the board of directors (the "**Board**") of Auto Italia Holdings Limited (the "**Company**"), I am pleased to present to our Shareholders the annual report of the Company and its subsidiaries (collectively referred to as the "**Group**") for the year ended 31 December 2020.

The year under review has been one of huge challenges for the Group, as it has for many businesses globally. The pressures worldwide and in Hong Kong have forced many businesses to reassess their operations and consider how best to adjust to a post-pandemic new normal. Our Group has done just that, carefully reflecting on the prospects for our traditional businesses and looking at ways of adjusting our core business focus in the light of the local, national and global situation. I believe that this is a necessary and rational move that will deliver promising new opportunities for the Group in the years ahead.

In the short term, the social unrest of 2019 followed by the COVID-19 pandemic and related social distancing measures imposed throughout 2020 adversely affected Hong Kong, with retailers of high-end goods and services like the Group hit particularly hard. We embarked on a restructuring plan to reduce our operating costs across the board, and significantly lowered our marketing costs by shifting marketing onto digital platforms and increasing our use of online communications. However, the further reduction in demand for luxury cars inevitably affected our bottom line. For the year, the Group recorded total revenue of HK\$125.9 million, down from HK\$232 million last year. This translated into a loss of HK\$89 million for the year. The debt to equity ratio remained stable at 18.1%, and the Group's overall financial position remains healthy.

Given the effects of the pandemic, the Group's decision to diversify into the field of biologics in 2020 can be seen as an inspired one. In January 2020 we invested in Chime Biologics Limited ("**CBL**"), an upcoming contract development and manufacturing organisation ("**CDMO**") that provides outsourced drug development and manufacturing services to pharmaceutical companies. By investing in CBL, the Group is thus indirectly investing in the fast-growing CDMO industry. Pharmaceutical and biotech companies are increasingly turning to CDMOs like CBL that can provide them with 'one-stop' drug development and formulation capabilities, along with many other value-added extras including testing, cost optimisation, packaging and more. With market research indicating that the global CDMO outsourcing market is expected to grow by US\$36.51 billion from 2019-2023, the Group is confident that its investment in CBL will translate into solid returns for investors in the near term.

Within our own corporate structure, we set up a new Life Science Investment Division in July 2020 to work alongside our CBL investment. Staffed by an experienced management team, the Life Science Investment Division has begun the process of seeking out potential investment targets within the CDMO value chain, and exploring other investment and product in-licensing opportunities in the fields of drug development, medical devices and diagnostics.

## Chairman's Statement

Meanwhile, the Group's Financial Investments and Services Division adopted a cautious and prudent approach in a difficult and unpredictable year. It continued to successfully maintain a loan portfolio with limited exposure, narrowing the loan receivables to HK\$21.6 million from HK\$70.1 million in 2019. This resulted in a drop in revenue for the year, to HK\$3.2 million (2019: HK\$8.6 million).

The Property Investment Division oversees the Group's investment properties. One of these is the wholly-owned 28/F of King Palace Plaza in Tsuen Wan, Hong Kong, which generated HK\$1.9 million in revenue for the year. The Group also consolidated its holdings of an investment property in Glasgow in the UK by taking steps during the year to acquire a controlling stake in the associate company that owns the building. This acquisition will make the associate an indirect non-wholly owned subsidiary of the Company, and its financial results will be consolidated into the financial results of the Group. The expansion of our property investment holdings through this acquisition (which was completed in March 2021) is expected to bring a number of benefits to the Group in the longer term, in particular by expanding the stable income stream generated from rental revenue.

Looking ahead, the macro environment looks set to remain challenging for the Group. However, the Group's decision to refocus its core business in the field of biologics is creating a positive momentum for the year ahead. The growth prospects for CDMO businesses in the near future are extremely positive, and CBL's own achievements in 2020 indicate its potential to perform strongly. As a Group, we will continue to explore related business opportunities through our recently established Life Science Investment Division, with a focus on the life sciences and healthcare industries.

After such a disruptive year, I would like on behalf of the Board to sincerely thank our shareholders for their loyalty and support, along with our customers, principals, suppliers and business partners for their continued engagement with the Group. I would also like to offer thanks to my management team for their hard work and dedication in a time that called forth all their skills, and to all the Group's employees for their unswerving efforts to support the Group's operations.

**CHONG Tin Lung Benny**

Executive Chairman & Chief Executive Officer

Hong Kong, 30 March 2021



# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL REVIEW

### CAR DIVISION

#### *Revenue*

The Car Division's revenue in 2020 decreased by 45.4% to HK\$120.9 million (2019: HK\$221.4 million).

In Hong Kong, the threat of COVID-19 pandemic and the necessary anti-epidemic measures seriously disrupted a wide range of local economic activities. The overall revenue from Hong Kong recorded a drop of 38.4% to HK\$116.3 million (2019: HK\$188.8 million) primarily due to the decrease of new Maserati car sales. In Macau, the Group recorded a revenue of HK\$4.0 million (2019: HK\$6.4 million).

During the period, the Group has streamlined its PDI services operation in mainland China and reduce its scope of business to a minimum due to the slowdown of economies of the PRC in 2020. Hence, the revenue attributable to PDI services in mainland China decreased to HK\$0.6 million (2019: HK\$26.3 million).

#### *Cost of Sales and Gross Profit*

Gross profit margin increased 2.3 percentage points to 30.9%. The increase is mainly due to the change of revenue proportion between car sales and after-sales services in 2020. For the year ended 31 December 2020, the proportion of after-sales services revenue which contributed higher gross margin increased to 42.0% (2019: 39.3%) of the total revenue of Car Division.

Our gross profit decreased from HK\$63.4 million in 2019 to HK\$37.4 million owing to the decrease in car unit sales of Maserati in Hong Kong operation as well as the change of business scope in Mainland China in 2020.

#### *Other Income*

For the year ended 31 December 2020, other income amounted to HK\$13.3 million (2019: HK\$24.2 million). The net decrease of HK\$10.9 million was mainly caused by the drop of sales support from the supplier.

#### *Other Gains and Losses and Impairment Losses, Net*

Other gains and losses and impairment losses, net, amounted to a net loss of HK\$21.4 million (2019: gain of HK\$0.6 million) which mainly included a net loss on disposal of property, plant and equipment of HK\$2.0 million (2019: gain of HK\$0.4 million), impairment loss in respect of goodwill of HK\$2.5 million (2019: Nil), right-of-use assets of HK\$16.2 million (2019: Nil) and property, plant and equipment of HK\$0.5 million (2019: Nil).

## Management Discussion and Analysis

### ***Selling and Distribution Costs and Administrative Expenses***

Selling and distribution costs and administrative expenses in 2020 aggregated to HK\$66.5 million (2019: HK\$116.3 million), which accounted for 55.0% (2019: 52.5%) of revenue. The net decrease of HK\$49.8 million was mainly due to decrease in depreciation of property, plant and equipment, depreciation of right-of-use assets, marketing expenses and staff related cost resulting from our cost optimization and restructuring plan.

### ***Finance Costs***

Finance costs in 2020 were decreased to HK\$1.7 million (2019: HK\$3.6 million) which included interest on lease liabilities of HK\$1.3 million (2019: HK\$2.2 million).

## **Property Investment Division**

### ***Operating Results***

The Property Investment Division recorded a rental income of HK\$1.9 million for leasing the property of the Group to a third party (2019: HK\$2.0 million). The decrease of HK\$0.1 million rental income was due to the rent concession offered to the tenant in view of the COVID-19 pandemic. The fair value of the investment property was adversely affected by the COVID-19 pandemic and caused a fair value loss of HK\$1.3 million on the investment property (2019: HK\$2.5 million). Despite the challenging economic environment, the Group managed to secure a 2 years lease with the tenant commencing in June 2021 with increasing the rental income by 8%.

For the indirect investment in Capella Building ("Capella") an office building in Glasgow, Scotland, the Group holds 27.49% equity interest in Dakota RE II Limited, associate company of the Group accounted for using the equity method, indirectly holds 92.75% interest in the registered owner of Capella. The initial investment was approximately HK\$55 million in 2017. During the year, the Group received dividend of approximately HK\$17.9 million from Dakota RE II Limited and share of loss from such investment was HK\$7.8 million (2019: gain of HK\$14.1 million). The increase of HK\$21.9 million was mainly owing to the share of the fair value loss of HK\$7.6 million (2019: fair value gain of HK\$10.2 million) as a result of COVID-19 pandemic and the share of the one-off refinancing expenses and related cost of HK\$3.0 million. The fair value of the investment was HK\$56.3 million as at 31 December 2020 (31 December 2019: HK\$81.5 million) and represents around 10.5% of the total assets of the Group as at 31 December 2020 (31 December 2019: 14.6%). The Group presently intends to hold such investment as a long-term investment.

## **Financial Investments and Services Division**

### ***Operating Results***

As at 31 December 2020, the loan receivables narrowed to HK\$21.6 million from HK\$70.1 million in 2019. Hence, the revenue of Financial Investments and Services Division for the year ended 31 December 2020 decreased to HK\$3.2 million (31 December 2019: HK\$8.6 million), representing a decrease of HK\$5.4 million. The segment recorded a loss of HK\$0.9 million for the year ended 31 December 2020 (31 December 2019: profit of HK\$5.2 million).

### Life Science Investment Division

#### Operating Results

On 29 January 2020, the Group entered into a subscription agreement for subscription of 51,847,997 series A preferred shares of CBL at a consideration of US\$32 million. The subscription was completed in February 2020 and CBL becomes an associate company of the Group. This investment of an associate is measured at fair value through profit or loss in accordance with HKFRS 9 "Financial Instruments".

For the year ended 31 December 2020, CBL generated unaudited consolidated revenue of US\$14.7 million (2019: US\$3.5 million) and recorded unaudited consolidated operating losses of US\$7.8 million (2019: US\$14.8 million). At 31 December 2020, the fair value of this investment is HK\$248 million and represents around 46.4% of the total assets of the Group. The Group presently intends to hold such investment as long-term investment. CBL is a provider of biologics CDMO services to biotech and pharmaceutical companies with industry-leading expertise. It offers fully integrated biologics CDMO platform: high quality comprehensive service capabilities with global qualifications. Its state-of-the-art advanced facility demonstrated solid large-scale manufacturing track record and expansion potential.

On 27 July 2020, the Group has appointed Mr HUANG Zuie-Chin and Mr NG Siu Wai as Executive Directors to form a new life science investment division together with certain consultants. They are generally not entitled to any fixed salaries or emoluments, nor other monetary compensation, subsidy or benefit in kind to be offered by the Group, and they will be rewarded to a large extent by way of exercise of the share options granted to them, and the conditions of which exercise are pegged with certain performance targets. The respective recognition of non-cash share-based payment for the Life Science Investment Division is approximately HK\$15.6 million for the year ended 31 December 2020.

#### Loss Attributable to Shareholders

Loss attributable to shareholders of the Company for the year was HK\$89.0 million (2019: HK\$24.1 million). It was primarily caused by the decrease in sales in Car Division, increase in impairment loss/write-down of assets and goodwill for the Car Division, decrease in share of result of an associate accounted for using equity method, increase in share-based payment and increase in finance costs.



## Management Discussion and Analysis

### Liquidity and Financial Resources

#### Cash Flow

During the year ended 31 December 2020, the Group financed its operations and investments through cash generated from the Group's operations, as well as issuance of corporate bonds. We have made a repayment of bonds of HK\$111.6 million and made a net borrowings of bank and other loans of HK\$5.0 million.

#### Cash and Cash Equivalents

As at 31 December 2020, the Group had cash and cash equivalents (including pledged bank deposits) of HK\$72.5 million as compared with HK\$148.0 million as at 31 December 2019, which were denominated in Hong Kong dollars (as to 82.9%), Renminbi (as to 16.9%), U.S. dollars (as to 0.1%) and Euro (as to 0.1%). The decrease of cash and cash equivalents was mainly due to the investment in CBL.

#### Bank and Other Borrowings and Corporate Bonds

As at 31 December 2020, the Group had bank and other borrowings and corporate bonds totalling HK\$72.8 million (2019: HK\$5.3 million), all were repayable within one year. The Group debt to equity ratio for the year ended 31 December 2020 increased to 18.1% from 1.2% for the year ended 31 December 2019 based on the total of bank and other borrowings and corporate bonds of HK\$72.8 million (2019: HK\$5.3 million) and total equity of HK\$403.0 million (2019: HK\$456.9 million). The increase is mainly caused by issuance of unsecured corporate bonds on 2 February 2020 amounted to HK\$171.6 million. The unsecured corporate bonds have maturity of one and a half years and carry interest at 10% per annum. For the year ended 31 December 2020, the Group incurred bond interest expense of HK\$11.9 million and repaid principal of HK\$111.6 million, resulting in the remaining bonds principal balance as at 31 December 2020 of HK\$60.0 million. Other than the corporate bonds, the Group had bank and other borrowings of HK\$10.3 million as at 31 December 2020 (2019: HK\$5.3 million). These borrowings borne interest rates ranging from 4.5% to 5.5% per annum (2019: 2.7% to 5.9%).

#### Loan Receivables

During the year, the Group had engaged in financial investment and services business, which included the provision of loan financing. As at 31 December 2020, the Group had outstanding secured loans lent to customers totalling HK\$21.6 million (31 December 2019: HK\$70.1 million), which carry an interest rate range from 10% to 12% per annum and were repayable within 12 months.

### Foreign Exchange Exposure

The Group currently does not have a foreign currency hedging policy. However, the management of the Company monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

### Pledge of Assets

As at 31 December 2020, certain of the Group's bank deposits, inventories totalling HK\$40.4 million (2019: HK\$100.5 million) were pledged as securities for relevant bank loans and other bank facilities granted.

### CAPITAL EXPENDITURES, COMMITMENTS AND CONTINGENT LIABILITIES

As at 31 December 2020, the Group had no capital commitments (2019: HK\$0.67 million), all capital commitments as at 31 December 2019 are authorized but not contracted for.

As at 31 December 2020, the Group had no material contingent liabilities.

### EVENTS AFTER REPORTING PERIOD

As announced on 24 December 2020, the Group entered into the acquisition agreement with an independent third party in relation to the acquisition of 27.49% interest in Dakota RE II Limited. The acquisition constituted a major transaction of the Company under the Listing Rules and the Company obtained the requisite approval from its shareholders at the special general meeting held on 18 March 2021. Completion of the acquisition took place on 25 March 2021. Immediately upon completion of the acquisition, the Group's shareholding interest in Dakota RE II Limited increased from 27.49% to 54.98% and Dakota RE II Limited has become an indirect non-wholly owned subsidiary of the Group.

On 19 March 2021, the shareholders of CBL passed a resolution to amend the drag along right provisions as regulated under the Memorandum and Articles of Association of CBL by way of the approval and adoption of the second amended and restated Memorandum and Articles of Association of CBL.

Under the amended and revised provisions concerning the drag along right in the second amended and restated Memorandum and Articles of Association of CBL, each of the shareholders of CBL (or remaining shareholders of CBL, as the case may be) including the Group's subsidiary, Rainbow Surplus Investments Limited, would be notified by CBL in case of an Approved Sale (as defined in the supplemental announcement published by the Company on 19 August 2020); but Rainbow Surplus Investments Limited would no longer be bound to be a Dragged Shareholder (as defined in the supplemental announcement published by the Company on 19 August 2020) to, among other actions, sell all of its securities in CBL in the Approved Sale. However, Rainbow Surplus Investments Limited, as a holder of the series A preferred shares of CBL, may choose in its sole and absolute discretion to participate in any Approved Sale upon substantially the same terms and conditions as those applicable to the Dragged Shareholders, subject to and conditional upon the compliance with the applicable laws, rules and regulations by Rainbow Surplus Investments Limited and its affiliates. For details, please refer to the announcement of the Company dated 30 March 2021.

### HUMAN RESOURCES AND CHARITY

As at 31 December 2020, the Group employed a total of 57 employees in Hong Kong and Macau. The Group believes that employees are all pivotal to our development and representing the most valuable asset for supporting our sustainable business growth. Total remuneration expenses in 2020 amounted to HK\$52.7 million (2019: HK\$41.6 million), which comprised fixed compensation such as basic salaries and allowances; variable incentives such as commission, performance bonus; and long term incentives such as share-based payments as well as retirement benefits scheme. The increase in total remuneration expenses for the year was primarily due to the share-based payment of HK\$24 million recognised (2019: HK\$1.1 million) that mainly related to the setup of Life Science Investment Division.

## Management Discussion and Analysis

Due to the continued spread of the COVID-19 pandemic during 2020, we have highly maintained various pandemic control measures to ensure our employees and customers can stay safe, such as sanitize regularly touchpoints at offices and common areas, mandatory wearing masks and maintain social distancing, allow work from homes and staggered lunch hours, etc.

As always, we not only provided competitive remuneration packages and benefits programs to our employees, but also provided reasonable and safe working environment, as well as supporting employee's continued education to uncover their hidden potential.

In this unprecedented challenge caused by the COVID-19 pandemic, the Group continues to make contributions to local communities through donations to various charitable activities.

### LITIGATION

On 31 December 2020, Auto Italia (Hong Kong) Limited (a wholly-owned subsidiary of the Company) as plaintiff commenced legal proceedings in the High Court of Hong Kong (High Court Action Number: HCA2200/2020) against Maserati S.p.A. ("**Maserati**") as defendant, by the filing of a Writ of Summons, pursuant to which Auto Italia (Hong Kong) Limited claims against Maserati for wrongful purported termination of dealership agreement in reliance on a purported "Importership and Distributorship Agreement" allegedly signed on 1 October 2018. For details, please refer to the announcement of the Company dated 31 December 2020.

### BUSINESS REVIEW

#### Market Overview

The economic recession deepened in Hong Kong in 2020, as the COVID-19 pandemic and the necessary anti-epidemic measures dealt a heavy blow to local economic activities. Hong Kong's gross domestic product contracted by 6.1% for 2020 as a whole, the sharpest annual decline on record. Retail sales in Hong Kong sank 24.3% year-on-year for 2020. As reported by Hong Kong's Census and Statistics Department, total value of motor vehicles and parts retail sales in 2020 – estimated at HK\$14.56 billion – decreased by 7.9% from 2019's HK\$15.81 billion, affected by COVID-19 pandemic. Total registration of passenger car also experienced a drop of 3% from 38,100 units in 2019 to 36,900 units in 2020.

Faced with an unprecedented health and economic crisis, the Group acted swiftly and decisively to navigate our operations and managed the risks and challenges posed by the pandemic.



To ensure the safety of our employees, we implemented a variety of pandemic control measures in our workplace including:

- Social distancing at the workplace
- Temperature taking and recording before entering the Group's premises
- Use hand sanitizer provided
- Wear face mask all the time
- Work from homes arrangement
- Staggered lunch hours
- Briefing matters about COVID-19 to all staff

We have implemented cost optimization and restructuring plan to weather the crisis since the first quarter of 2020. These efforts to right size operations resulted in savings in the Group's operating costs.

### **Maserati**

Our Maserati business is seriously disrupted by the COVID-19 pandemic throughout the year 2020. The number of vehicles delivered to Maserati customers fell short of approximately 40% of the prior-year figure in 2020 amid a sharp contraction in the overall market due to the outbreak of COVID-19 pandemic. Despite the economic uncertainty, Maserati recorded an overall market share of 9%, unchanged since the previous year.

The COVID-19 pandemic and resulting social distancing measures severely disrupted the marketing activities. Under the restrictions and quarantine measures, the team had adjusted the marketing tools to digital platforms, utilize online communications and redesigning our marketing activities to engage with potential prospects. With organized and well-executed customer relation management guidelines from the brand, the overall customer satisfaction index sustained at 98%.

For Maserati aftersales service, the average throughput dropped 11% in 2020, comparing to 2019. Service penetration decreased to 66% from 73% in 2019 and after-sales overall revenue in 2020 decreased by 19%. Although the sales was affected by the overall economic environment, but with our devoted sales efforts and refined operation workflow, our Workshop productivity and efficiency increased over 23% and 25% respectively.

For our operation in Macau, the overall Maserati segment sales dropped 32% in 2020 year on year. On aftersales business, as the lockdown in the PRC continued, service income from cross-boundary vehicle was adversely affected, resulting in a 19.4% drop of after-sales overall revenue in 2020.

## Management Discussion and Analysis

### Pre-Delivery Inspection

In April 2020, a new service agreement was made by Maserati with the Group and a local partner. As different from the former service agreement, the Group ceased to be sole PDI service provider to Maserati under such new agreement. Having regard to the slowdown of the economies of the PRC and other parts of the world in 2020 as a result of (among other causes) the COVID-19 pandemic and the trade conflicts between the US and China, the Group plans to reduce its scope of business to a minimum, so that the local partner will take up most of the PDI services to further enhance the overall efficiency. For the year ended 31 December 2020, the Group recorded HK\$0.6 million as its revenue attributable to PDI services in mainland China.

### Property Investment

The COVID-19 pandemic has caused serious disruption for economic and social activities in Hong Kong. In view of the COVID-19 pandemic, rent concessions have been given by the Group to tenant that resulted in decrease of rental income decreased by 4.5% to HK\$1.9 million in 2020, compared with HK\$2.0 million in 2019. The spreading of COVID-19 pandemic has adversely affected the fair value of investment property of the Group. During the year, the Group recorded an unrealised loss on fair value change of investment property of HK\$1.3 million. Despite the challenging economic environment, the Group managed to secure a 2 years lease with the tenant commencing in June 2021 with increasing the rental income by 8%.

The Group's indirect investment in Capella also allowed us to enjoy a stable income stream from the property's rental revenue. The share of result from such investment for the year ended 31 December 2020 was loss of HK\$7.8 million (2019: gain of HK\$14.1 million). This mainly reflected the share of unrealised fair value loss of HK\$7.6 million (2019: fair value gain of HK\$10.2 million) as a result of COVID-19 pandemic and the share of the one-off refinancing expenses and related cost of HK\$3.0 million.

As announced on 24 December 2020, the Group entered into the acquisition agreement with an independent third party in relation to the acquisition of 27.49% interest in Dakota RE II Limited that indirectly holds 92.75% interest in the registered owner of Capella. The Group initially holds 27.49% interest in Dakota RE II Limited. The Acquisition constituted a major transaction of the Company under the Listing Rules and obtained the Shareholders' approval on 18 March 2021. Subsequent to the completion of the Acquisition on 25 March 2021, Dakota RE II Limited has become an indirect non-wholly owned subsidiary of the Group.

### Financial Investments and Services

The pandemic outbreak of COVID-19 threatened the global economic outlook, causing the US Federal Reserve to cut the federal funds rate to near 0%. Market interest rates were falling with lower return on interest-bearing assets. Financial market became more volatile amidst pandemic situation, elevated Sino-US political and trade disputes.

Faced with the aforementioned challenging operating environment in the year under review, the Group continue to adopt a prudent and cautious approach when conducting our financing business. The 2020 year-end loan portfolio narrowed to HK\$21.6 million from HK\$70.1 million in 2019. Hence, our revenues of HK\$3.2 million in 2020 moved down from 2019's HK\$8.6 million.

### Life Science Investment

On 29 January 2020, the Group entered into a subscription agreement for subscription of 51,847,997 series A preferred shares of CBL at consideration of US\$32 million. The subscription was completed in February 2020 and CBL becomes an associate company of the Group. For details, please refer to the announcements of the Company dated 29 January 2020 and 19 August 2020.

CBL is a provider of biologics CDMO services to biotech and pharmaceutical companies with industry-leading expertise. It provides client-dedicated and timeline-accelerating CDMO services to enhance the development programs of the PRC and overseas biopharmaceutical companies. It is specialising in manufacturing biologics, from upstream biologics development to clinical and commercial manufacturing with both global and regional regulatory affairs expertise. It has built an approach to biologics development that enables robust and efficient production of a range of mammalian cell-culture derived therapeutics including monoclonal antibodies and enzymes. The existing and prospective customers of CBL are mainly biopharmaceutical companies, both in and outside of the PRC. In general, customers engage CBL to develop biologic manufacturing processes and to manufacture clinical materials for their biologic drug candidates that are entering into clinical trials (from Pre-IND stage to phase III) and even commercialisation. In addition to manufacturing biologics for customers, CBL also has the capacity to assist customers with analytical characterisation, process development and formulation development for their drug candidates, and support their regulatory filings. The operating site of the CBL is located in Wuhan's BioLake Biotech Industry Development Zone. It currently has pre-IND facility as well as 2 x 500 litres and 4 x 2,000 litres bioreactors, which are manufacturing devices used in biologics production. Construction of a new fill-finish facility has also been recently completed in late 2019. The manufacturing facility has been European Union Qualified Person audited and produced material that has been used in early and late stage clinical trials globally (including European Union, Australia, and China).



## Management Discussion and Analysis

For the year ended 31 December 2020, CBL generated unaudited consolidated revenue of US\$14.7 million (2019: US\$3.5 million) and recorded unaudited consolidated operating losses of US\$7.8 million (2019: US\$14.8 million). In February 2021, CBL entered into a convertible bond purchase agreement with VMS Group and Fidelity International (collectively, the “**CB Investors**”) in relation to the proposed issuance of certain convertible bonds by CBL to the CB Investors. To the best of the knowledge of the Directors, the ultimate beneficial owner of VMS Group is Ms Mak Siu Hang Viola, who is a substantial shareholder of the Company. On 19 March 2021, CBL issued the first tranche of convertible bonds due 2024 to the CB Investors in the aggregate principal amount of US\$105 million.

In order to develop the life science investment business, the Group had strengthen its manpower by appointing Mr HUANG Zuie-Chin and Mr NG Siu Wai as Executive Directors and also certain consultants (who are experienced in life science investments) to form a new division of Life Science Investment Division in July 2020. The new management members have a combined 40 plus years of experience in product development, commercialization, investment, fund raising for multiple life sciences companies. Based on the investment in CBL, the Group is actively searching for investment targets within the CDMO value chain and also other investment opportunities or product in-licensing opportunities among the drug development, medical device and diagnostic field.

### OUTLOOK

According to the “World Economic Outlook” report published by the International Monetary Fund in January 2021, the world economy is estimated to contract by 3.5% in calendar year 2020, it is expected that the adverse impacts of COVID-19 will continue to challenge the economic recovery. The macro environment looks set to remain challenging for the Group. The Group will continue to monitor the effect that could be caused by the COVID-19 on the business operations and financial position of the Group.

Following the completion of the acquisition of a controlling stake in Dakota RE II Limited that owns Capella in March 2021, the Group will consolidate the financial results of Dakota RE II Limited and able to enjoy a larger share of potential return. The Group will enjoy an expanding stable income stream generated from the Property Investment Division.

With the recently established Life Science Investment Division, the Group will continue to explore related business opportunity with a focus on the life sciences and healthcare industries, while taking into account the overall macroeconomic conditions and risks. The Group will also prudently manage its financial position in this challenging economic environment to enhance value for our Shareholders.

# DIRECTORS AND SENIOR MANAGEMENT PROFILES

## EXECUTIVE DIRECTORS

### **Mr CHONG Tin Lung Benny**

*Executive Director, Executive Chairman and Chief Executive Officer*

**Mr CHONG Tin Lung Benny**, aged 48, has been appointed as an Executive Director of the Company with effect from 13 June 2013. He is also the Executive Chairman, Chief Executive Officer, the chairman of each of the Nomination Committee and Executive Directors' Committee and a member of the Remuneration Committee. Mr Chong is a director of certain subsidiaries of the Company. Mr Chong served as the Vice-Chairman of the Company for the period from 13 June 2013 to 24 October 2013 and the chairman of the Financial Control Committee for the period from 13 June 2013 to 28 March 2019. He is the founder and chairman of VMS Investment Group Limited ("**VMSIG**"), a substantial shareholder of the Company. Mr Chong is the son of Ms MAK Siu Hang Viola, who is the substantial shareholder of the Company. Mr Chong is currently an executive director and chairman of the board of NEWTON RESOURCES LTD. (a company listed on the Main Board of the Stock Exchange, Stock Code: 1231). Mr Chong has accumulated over two decades of experience in the financial and investments industry. VMSIG is the holding company of a group of companies principally engaged in the provision of proprietary investments, private equity, asset management, securities brokerage and corporate finance advisory services. Mr Chong is a Chartered Financial Analyst. He obtained a Bachelor of Commerce from the University of Toronto in 1994 and a Master of Science in Investment Management from the Hong Kong University of Science and Technology in 2000.

### **Mr LAM Chi Yan**

*Executive Director*

**Mr LAM Chi Yan**, aged 54, has been appointed as an Executive Director of the Company with effect from 13 June 2013. He is also a member of the Executive Directors' Committee. Mr Lam is a director of certain subsidiaries of the Company. Mr Lam served as a consultant of AI Administration Limited, a wholly-owned subsidiary of the Company, for the period from January 2013 to June 2013 and the member of the Financial Control Committee for the period from 13 June 2013 to 28 March 2019. He has over 29 years of experience in the automotive industry. Prior to joining the Group, Mr Lam was a senior executive of a dealer group in a leading European luxury-sport automobile brand managing dealerships in various major cities in Guangdong Province of the PRC from 2005 to 2012. Mr Lam obtained a Bachelor's degree in Industrial Management from San Francisco State University in 1994. He also holds an Associate's degree in Business Administration and Automotive Engineering from Skyline College, California, United States of America.

## Directors and Senior Management Profiles

### **Mr HUANG Zuie-Chin**

*Executive Director*

**Mr HUANG Zuie-Chin** (also known as James Z. Huang), aged 55, has been appointed as an Executive Director of the Company with effect from 27 July 2020. Mr Huang has become a director of Chime Biologics since February 2020. Mr Huang is a managing partner of Kleiner Perkins Caufield & Byers China. He joined that firm in June 2011 and focuses on the firm's life sciences practice. His main investment interests are innovation around China's growing healthcare markets and helping entrepreneurs build companies. Mr Huang has made more than 15 relevant investments in China since 2007. Mr Huang is also the founding managing partner of Panacea Venture since 2017, it is a venture capital focusing on investments in innovative and transformative early and growth stage healthcare and life sciences companies worldwide. Mr Huang was previously a managing partner at Vivo Venture between 2007 and June 2011, he has more than 20 years' working experience with various pharmaceutical and biotech companies as an executive. Mr Huang has been a director of JHL Biotech Inc since January 2013, the shares of which were listed on the Emerging Stock Market of the Taipei Exchange from September 2015 to February 2018. He was also a non-executive director of Genscript Biotech Corporation (a company listed on the Main Board of the Stock Exchange, Stock Code: 1548) from August 2015 to January 2018. Mr Huang is currently chairman of the board at Windtree Therapeutics, Inc. (NASDAQ: WINT), and a director of each of CASI Pharmaceuticals, Inc. (NASDAQ: CASI) and Ziopharm Oncology, Inc. (NASDAQ: ZIOP). Mr Huang obtained a Bachelor of Science in Chemical Engineering from the University of California, Berkeley in 1988. He obtained a Master of Business Administration from Stanford Graduate School of Business in 1992.

### **Mr NG Siu Wai**

*Executive Director*

**Mr NG Siu Wai**, aged 37, has been appointed as an Executive Director of the Company with effect from 27 July 2020. Mr Ng has become a director of Chime Biologics since February 2020. Mr Ng has become the head of healthcare investment of VMS Group since May 2017, a managing director of VMS Group since March 2018 and has over 13 years of experience in the healthcare industry across Asia and the United States. Mr Ng has established the healthcare practice of VMS Group in 2017 and has led many growth-stage investments for VMS Group across the therapeutics, diagnostics, medical device and contract research organisation (CRO) and contract development and manufacturing organisation (CDMO) verticals. Mr Ng has also served as a non-executive director at New Horizon Health Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 6606) since October 2020.

Prior to that, Mr Ng served as an analyst and an associate consultant in ZS Associates in the United States, advising global pharmaceuticals on sales and marketing strategy and operations from 2007 to 2010. Between September 2011 and April 2016, Mr Ng served in a number of positions at Barclays Capital Asia Limited, including as an associate and then a vice president of the investment banking division and a lead analyst of China healthcare equity research, providing investment banking and corporate finance advisory service mainly to healthcare companies in the Asia Pacific region. Mr Ng joined a buy-side firm as a vice president from 2016 to 2017.

Mr Ng obtained a Bachelor of Sciences in Operations Research & Engineering and a Master of Engineering in Operations Research & Information Engineering from Cornell University in 2007. Subsequently in 2011, he obtained a Master of Business Administration from Institut Européen d'Administration des Affaires (INSEAD).



### INDEPENDENT NON-EXECUTIVE DIRECTORS

#### **Mr KONG Kai Chuen Frankie**

*Independent Non-executive Director*

**Mr KONG Kai Chuen Frankie**, aged 57, has been appointed as an Independent Non-executive Director of the Company with effect from 21 June 2013. He is also the chairman of the Audit Committee, a member of each of the Nomination Committee and the Remuneration Committee. Mr Kong is currently an independent non-executive director of Ka Shui International Holdings Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 822) and a consultant of CCT Consultants Limited. He is an associate of the Hong Kong Institute of Certified Public Accountants and a fellow of the Chartered Association of Certified Accountants (the United Kingdom). Mr Kong has accumulated over 29 years' experience in accounting, auditing, corporate finance and project administration mostly from Hong Kong listed companies and multinational business conglomerates.

#### **Mr LEE Ben Tiong Leong**

*Independent Non-executive Director*

**Mr LEE Ben Tiong Leong**, aged 59, has been appointed as an Independent Non-executive Director of the Company with effect from 27 February 2015. He is also a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee. Mr Lee is currently the Managing Partner of IGamiX Management & Consulting Ltd., based in Macau, as well as CEO of Strategic Gaming Solutions Inc, based in Saipan. He is widely acknowledged as one of the region's experts on the Asian gaming market and is a regularly invited speaker at major gaming conferences all around the world. Mr Lee is a multi-skilled senior gaming executive with particular focus on Asian marketing in the gaming space. With extensive gaming experience all over Asia and Australia, Mr Lee spent the last 16 years covering/uncovering new gaming projects around Asia-Pacific and is currently consulting to numerous companies on the latest developments in the region. Mr Lee was awarded a Master of Business Administration and a Postgraduate Diploma in Management Studies from the University of Melbourne in 2000 and 1997, respectively. Mr Lee was also awarded a Graduate Diploma in Japanese from Swinburne University of Technology in 1991 and a Bachelor of Economics from Monash University in 1985.

## Directors and Senior Management Profiles

### **Mr TO Chun Wai**

*Independent Non-executive Director*

**Mr TO Chun Wai**, aged 65, has been appointed as an Independent Non-executive Director of the Company with effect from 1 September 2020. He is also the chairman of the Remuneration Committee and a member of each of the Audit Committee and the Nomination Committee. Mr To is at present the chief executive officer of a Hong Kong registered consultancy company, and an independent non-executive director of each of Greenheart Group Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 94) and Synergis Holdings Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 2340). Mr To spent most of his career with the Hong Kong Police, beginning in 1974 and rising up the ranks to Assistant Commissioner (Crime), being responsible for the overall charge of policy designs and operations of, among others, the Commercial Crime Bureau, Organized Crime & Triad Bureau, Criminal Intelligence Bureau, Financial Investigation Bureau (anti money-laundering), and Technology Crime Bureau, until his retirement in 2011. Mr To was awarded the Police Meritorious Service Medal by the Chief Executive of the Hong Kong Special Administrative Region, in recognition of his long and staunch service and contribution to the Hong Kong society. From 2011 to 2012, he served as a part-time tutor at the University of Hong Kong. Between April 2013 and August 2018, he served as the chief strategic officer, chief operating officer, and a non-executive director of Integrated Waste Solutions Group Holdings Limited ("**IWS**") (a company listed on the Main Board of the Stock Exchange, Stock Code: 923), and sat on both the remuneration and nomination committees of IWS during his tenure of services. Mr To has wide administrative and management experiences in both the public and private sectors, and holds a master degree of public administration from the University of Hong Kong.

## **SENIOR MANAGEMENT**

### **Mr LIN Chun Ho Simon**

*Chief Financial Officer*

**Mr LIN Chun Ho Simon**, aged 43, has been appointed as the Chief Financial Officer of the Company with effect from 1 July 2017. Mr Lin is also a director of certain subsidiaries of the Company. He joined the Group since July 2005. Mr Lin has over 20 years of experience in accounting, financial management and auditing. Mr Lin holds a Master of Corporate Governance with distinction and a Bachelor's Degree of Accountancy from the Hong Kong Polytechnic University. He is a fellow of the Association of Chartered Certified Accountant, a fellow of the Hong Kong Institute of Certified Public Accountant, an international associate of the American Institute of Certified Public Accountant and is a fellow of both The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute.

# DIRECTORS' REPORT

The Directors present this Report and audited consolidated financial statements of the Group for the financial year ended 31 December 2020.

## PRINCIPAL ACTIVITIES

The Company acts as an investment holding company. The activities and other particulars of the principal subsidiaries are set out in note 40 to the consolidated financial statements.

## BUSINESS REVIEW

A review of the business of the Group and a discussion and analysis of the Group's performance during the year ended 31 December 2020, a discussion on the Group's future business development and outlook of the Group's business are provided in the sections headed "Chairman's Statement" on pages 4 to 6 and "Management Discussion and Analysis" on pages 7 to 16 of this Report respectively. These discussions form part of this Directors' Report.

### Financial key performance indicators

	2020 HK\$'000	2019 HK\$'000	Change percentage
Total Revenue	125,901	231,942	-45.72%
Loss before taxation	(90,698)	(23,546)	-285.19%
Bank and other borrowings and corporate bonds	72,811	5,323	1267.86%
Equity attributable to owners of the Company	403,034	456,917	-11.79%
Loss per Share – Basic	(HK1.70 cent)	(HK0.46 cent)	-269.57%
Loss per Share – Diluted	(HK1.70 cent)	(HK0.46 cent)	-269.57%
Dividend per Share	0	0	0%
Dividend pay-out ratio	0%	0%	0%
Debt-to-equity ratio	18.1%	1.2%	1408.33%

### Possible Risks and Uncertainties

Description of possible risks and uncertainties are provided in the sections headed "Chairman's Statement" on pages 4 to 6, "Management Discussion and Analysis" on pages 7 to 16 and "Corporate Governance Report – Risk Management and Internal Control" on pages 45 to 47, respectively.



## Directors' Report

### Compliance with Laws and Regulations

As at 31 December 2020 and up to the date of this Report, the Board was unaware of any non-compliance with the applicable laws and regulations, which included the Companies Act of Bermuda, the Listing Rules, Personal Data (Privacy) Ordinance, other laws and regulations that have a significant impact on the Company.

### Staff Activities

The Group strives to help our employees to maintain a balance between their work and personal lives. However in 2020, staff activities were suspended due to the COVID-19 outbreak.

### Environment

The Group recognizes the importance of environmental protection. Being a responsible company, we continue operating in a more environmental-friendly approach by using fewer natural resources, saving energy and reducing waste.

### Corporate Social Responsibilities

Cherishing the idea of social commitment, we are dedicated to fulfilling our duties to the Shareholders, living up to the trust of our customers, benefiting our principal partners and contributing, with gratitude to our employees.

With the aim of delivering value to our Shareholders, customers and employees, we are also concerned about social well-being and so we always endeavor to fulfill our social responsibilities, thus creating a win-win situation for all stakeholders. Over the past year, the combination of responsible disposal of chemical wastage pursuant to government by-law, effective customer satisfaction index survey, energy conservation and proactive participation in local charity causes have achieved positive results.

Other information in relation to corporate social responsibilities are provided in the section headed "Environmental, Social, and Governance Report" on pages 52 to 64 of this Report.

### Waste Disposal

All chemical by-products from our operations are handled and processed by government approved licensed partners to minimize the negative impact on the environment. In addition, these partners are evaluated by us on a regular basis to ensure that the services promised are duly delivered.

### Energy Conservation

Re-investments in the latest equipment, building renovations and I.T. infrastructures resulted in significant reduction in our carbon footprint and healthier workshop place for both our customers and employees.

### Customer Satisfaction and Protection

Comprehensive surveys and subsequent analysis on customer satisfaction allow us to keep our finger on the pulse of our customers, enabling us to create, modify or eliminate types of services offered to effectively and efficiently serve our clients. Moreover, we highly respect our customers' personal data and have devised a privacy policy on how we handle customers' personal data.

### Business Partners

Our business partners set strict operational and financial standards for its network of authorized dealers. These standards are also audited by them regularly and we strictly comply with.

### Awards

The Group was being awarded a Social Caring Pledge Logo, this logo is awarded by Social Enterprise Research Institute because of our continuous contribution in "Energy Conservation" and "Community Volunteers". The Social Caring Pledge is a voluntary agreement about harnessing enterprises towards social responsibility and care. The purpose of Social Caring Pledge is to ensure public confidence that all people and entities who need care and support services will always be treated with dignity and respect.

The Group has also being awarded the Caring Company Logo 2020/21, launched by The Hong Kong Council of Social Service. This is the third time the Group was awarded the Caring Company Logo. The Caring Company Logo is awarded to companies which demonstrate good corporate citizenship. It aims to promote corporate social responsibility through caring for community, employees and the environment.

### Future development and important events after the end of the financial year

Details of future development and important events of the Group after the end of the financial year are provided in the sections headed "Chairman's Statement" on pages 4 to 6 and "Management Discussion and Analysis" on pages 7 to 16, respectively.

## SEGMENTAL INFORMATION

Details of segmental information are set out in note 6 to the consolidated financial statements.

### FINANCIAL STATEMENTS

The financial results of the Group for the year ended 31 December 2020 and the state of the Company and the Group's affairs as at that date are set out in the consolidated financial statements on pages 71 to 166 of this Report.

### GROUP FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 167.

### DIVIDEND POLICY

The dividend policy aims to set out the policy of the Company for the monies to be paid out to the Shareholders in dividend. The Company maintains a reasonable pay-out ratio situation. In the reasonable pay-out ratio situation, the Board considers the financial situation of the Company and maintains a reasonable percentage dividend pay-out ratio with a reference of the dividend pay-out ratios in the market, the same industry and the different industries. The dividend policy of the Company dated 21 December 2018 is available on the Company's website at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

The Board considered the below factors in relation to the payment of the dividends for the year ended 31 December 2020:

- (i) the financial results of the Company for the year end 31 December 2020;
- (ii) the Shareholders' interests;
- (iii) general business conditions and strategies;
- (iv) our capital requirements;
- (v) contractual restrictions on the payment of dividends by the Company to the Shareholders or by the subsidiaries of the Company to the Company;
- (vi) taxation considerations;
- (vii) possible effects on the Company's creditworthiness; and
- (viii) statutory and regulatory restrictions.

## DIVIDENDS

The Directors do not recommend the payment of a final dividend for the year ended 31 December 2020 (2019: Nil). No interim dividend was paid during the year ended 31 December 2020 (2019: Nil).

## ANNUAL GENERAL MEETING

The forthcoming AGM will be held on Wednesday, 26 May 2021. For further details of the AGM, please refer to the notice of AGM, which will be dispatched to the Shareholders in due course.

## CLOSURE OF REGISTER OF MEMBERS FOR ANNUAL GENERAL MEETING

In order to determine the identity of the Shareholders who are entitled to attend and vote at the forthcoming AGM, all transfers accompanied by the relevant Share certificates must be lodged with the Company's Hong Kong share registrar and transfer office, Tricor Standard Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Thursday, 20 May 2021. The register of members of the Company will be closed from Friday, 21 May 2021 to Wednesday, 26 May 2021 (both dates inclusive), during which period no transfer of Shares will be registered.

## SHARE CAPITAL AND SHARE OPTIONS

Details of movements in the Share capital of the Company during the year are set out in note 28 to the consolidated financial statements. Information about the Share options of the Company and details of movements in the Share options of the Company during the year are set out in the "Share Option Scheme" section in this Report and in note 30 to the consolidated financial statements.

## RESERVES

Details of movements in reserves of the Group and the Company during the year ended 31 December 2020 are set out in the consolidated statement of changes in equity on page 75 and page 166 of this Report respectively.

## DISTRIBUTABLE RESERVES

The Company's reserves available for distributions to Shareholders as at 31 December 2020 comprised the Share premium, Share option reserve plus accumulated losses with an aggregate amount of approximately HK\$165,007,000 (2019: HK\$163,102,000).



### PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment of the Group during the year ended 31 December 2020 are set out in note 16 to the consolidated financial statements.

### DONATIONS

The Group continues its contribution to local communities through donations to various charities for the elderly, youth and the disadvantaged.

During the year, the Group made charitable and other donations of HK\$20,620 (2019: HK\$39,530).

### BANK LOANS, OVERDRAFTS AND OTHER BORROWINGS

Details of the Group's borrowings are set out in note 26 to the consolidated financial statements. No interest was capitalized by the Group during the year.

### MAJOR CUSTOMERS AND SUPPLIERS

The Group's five largest suppliers accounted for 93.5% of the Group's purchases during the year, 88.8% being attributable to the largest supplier. The percentage of turnover attributable to the Group's five largest customers is less than 5.2% during the year.

As far as the Directors are aware, no Director, their associates or any Shareholder (who to the knowledge of the Directors owns more than 5% of the Company's Share capital) has interest in the Group's five largest suppliers.

### CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACTS

There was no contract of significance between the Company or any of its subsidiary companies, and a controlling Shareholder or any of its subsidiaries for the year ended 31 December 2020. There was no contract of significance for the provision of services to the Company or any of its subsidiaries by a controlling Shareholder or any of its subsidiaries for the year ended 31 December 2020.

## DIRECTORS

The Directors who held office during the year and up to the date of this Report are:

### Executive Directors

Mr CHONG Tin Lung Benny

Mr LAM Chi Yan

Mr HUANG Zuie-Chin (appointed on 27 July 2020)

Mr NG Siu Wai (appointed on 27 July 2020)

### Independent Non-executive Directors

Dr SANTOS Antonio Maria (resigned on 1 September 2020)

Mr KONG Kai Chuen Frankie

Mr LEE Ben Tiong Leong

Mr TO Chun Wai (appointed on 1 September 2020)

In accordance with Bye-law 99, Mr CHONG Tin Lung Benny and Mr LEE Ben Tiong Leong shall retire from office by rotation at the forthcoming AGM and, being eligible, offer themselves for re-election.

In accordance with Bye-law 102, Mr HUANG Zuie-Chin, Mr NG Siu Wai and Mr TO Chun Wai shall retire and, being eligible, offer themselves for re-election at the AGM.

The INEDs are also subject to retirement by rotation in accordance with the Bye-laws. The Company has received from each INED a confirmation of his independence pursuant to the independence assessing factors guidelines set out in Rule 3.13 of the Listing Rules. The Company considers the INEDs to be independent.

## Directors' Report

### BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

Biographical details of the Directors of the Company and the senior management of the Group are set out on pages 17 to 20 of this Report.

#### Changes in Information of Directors

The changes in Directors' information since the disclosure made in interim report of the Company for 2020 are set out below.

Mr NG Siu Wai had been designated as a non-executive director of New Horizon Health Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 6606) since October 2020.

Mr TO Chun Wai has been appointed as an independent non-executive director of Synergis Holdings Limited (a company listed on the Main Board of the Stock Exchange, Stock Code: 2340) with effect from 1 March 2021.

Mr LEE Ben Tiong Leong entered into a letter of appointment with the Company for two years commencing from 27 February 2019 to 26 February 2021. On 26 February 2021, the Company entered into a new letter of appointment with Mr Lee for a term of two years commencing from 27 February 2021, and he is subject to retirement by rotation and re-election at the annual general meeting in accordance with the Bye-laws of the Company. Mr Lee is entitled to an annual Director's fee of HK\$210,000, which was determined by the Board with reference to the recommendation from the Remuneration Committee and his duties, responsibilities and the prevailing market situation.

Save as disclosed above, there is no other information required to be disclosed pursuant to Rule 13.51B(1).

### DIRECTORS' SERVICE CONTRACTS

None of the Directors who is proposed for re-election at the AGM has an unexpired service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

### EMOLUMENTS OF DIRECTORS

Please refer to note 13 of the consolidated financial statements of this Report for details of the emoluments of the Directors.

The emoluments payable to the Directors are determined with reference to responsibilities, years of service and performance of each individual, the results of the Group and the prevailing market rate.

## PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws of the Company, every Director and other officers of the Company shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them shall or may incur or sustain in or about the execution of their duties in their respective duties or in relation thereto.

The Company has taken out and maintained directors' liability insurance throughout the year ended 31 December 2020, which provides appropriate cover for the Directors and the other officers of the Company. Such provisions were in force during the course of the year ended 31 December 2020 and remained in force as of the date of this Report. The insurance coverage is reviewed on an annual basis.

## MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

## DIRECTORS' INTERESTS AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

At 31 December 2020, the interests and short positions of each Director and chief executive of the Company in the Shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO; or are required, pursuant to the Model Code as set out in Appendix 10 to the Listing Rules, to be notified to the Company and the Stock Exchange are as follows:

### Long positions in the shares of the Company

Name of Director	Capacity	Number of ordinary shares held	Approximate Percentage of issued ordinary shares <sup>(Note 1)</sup>
Mr CHONG Tin Lung Benny ("Mr Chong")	Beneficial owner	51,891,000 <sup>(Note 2)</sup>	0.98%

Notes:

1. The percentage of shareholding is calculated on the basis of the Company's issued share capital of 5,273,815,390 shares as at 31 December 2020.
2. Mr Chong is beneficially interested in 51,891,000 ordinary shares of the Company.



## Directors' Report

### DIRECTORS' INTERESTS AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES (Continued)

#### Interests in the shares of associated corporation of the Company

Name of associated corporation	Name of Director	Capacity	Number of ordinary shares held	Approximate percentage of issued ordinary shares <sup>(Note)</sup>
Chime Biologics	Mr HUANG Zuie-Chin	Interest of controlled corporation	3,068,194	1.30%

Note:

The percentage of shareholding is calculated on the basis of the total number of issued ordinary shares of Chime Biologics of 236,182,295 shares as at 31 December 2020.

Save as disclosed above, as at 31 December 2020, none of the Directors and chief executive of the Company had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

#### DIRECTORS' INTERESTS IN ASSETS TRANSACTION AND/OR ARRANGEMENT

At 31 December 2020, none of the Directors had any other direct or indirect interest in any assets which have been acquired or disposed of by or leased to any members of the Group, or were proposed to be acquired or disposed of by or leased to any member of the Group.

At 31 December 2020, there was no other transaction or arrangement subsisting in which a Director was materially interested and which was significant in relation to the business of the Group as a whole.

#### DIRECTORS' INTERESTS IN CONTRACTS

There was no contract of significance in relation to the Group business, to which the Company or any of its subsidiaries was a party and in which a Director had, whether directly or indirectly, a material interest subsisting at the end of the year or at any time during the year ended 31 December 2020.

#### DIRECTORS' INTERESTS IN COMPETING BUSINESS

None of the Directors (including Independent Non-executive Directors) was interested in any business apart from the Company's business, which competes or is likely to compete, either directly or indirectly, with the Company's business during the year.

## ARRANGEMENT FOR DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in section of "Share Option Scheme", at no time during the year ended 31 December 2020 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors and chief executive of the Company (including their spouse and children under 18 years of age) to acquire benefits by means of the acquisition of Shares in or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO).

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2020, so far as is known to the Directors, no other person or corporations (other than the Directors or chief executive of the Company) who had interests or short positions in the Shares and underlying shares of the Company which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under Section 336 of the SFO were as follows:

### Long positions in the Shares and underlying shares of the Company

Name of Shareholder(s)	Number of Shares	Approximate % of the total number of issued Shares <sup>#</sup>
Gustavo International Limited	304,725,000 <sup>(Note)</sup>	5.78%
Maini Investments Limited	304,725,000 <sup>(Note)</sup>	5.78%
VMSIG	1,519,016,472 <sup>(Note)</sup>	28.80%
Ms MAK Siu Hang Viola	1,519,016,472 <sup>(Note)</sup>	28.80%

<sup>#</sup> Based on the total issued Shares of 5,273,815,390 at 31 December 2020.

Note:

VMSIG and parties acting in concert with it are interested in an aggregate of 1,519,016,472 Shares, of which 1,214,291,472 Shares are held by VMSIG and 304,725,000 Shares are held by Gustavo International Limited (a company which is wholly-owned by Maini Investments Limited, which in turn is wholly-owned by VMSIG). VMSIG is wholly-owned by Ms MAK Siu Hang Viola.

All interests in Shares and underlying shares of equity derivatives of the Company are long positions. None of the substantial shareholders of the Company held any short positions in the Shares or underlying shares of equity derivatives of the Company.

### **SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES** *(Continued)*

Save as disclosed above, as at 31 December 2020, the Company had not been notified by any persons or corporations (other than the Directors or chief executive of the Company) who had interests or short positions in the Shares or underlying shares of the Company which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under Section 336 of the SFO.

### **SHARE OPTION SCHEME**

Under the Share Option Scheme, options were granted to certain Directors, employees, and other eligible participants of the Company entitling them to subscribe for Shares of HK\$0.02 each in the capital of the Company.

The purpose of the Share Option Scheme is to provide incentives or rewards to participants thereunder for their contribution to the Group and/or to enable the Group to recruit and retain high-calibre employees and attract human resources that are valuable to the Group and any invested entity.

Under the Share Option Scheme, the Board may at their discretion grant options to the following participants of the Company, its subsidiaries and any company in which the Group holds any equity interest, to subscribe for Shares in the Company:

1. eligible employees, including Directors; or
2. suppliers or customers; or
3. any person or entity that provides research, development or other technological support; or
4. Shareholders; or
5. employees, partners or directors of any business partners, joint venture partners, financial advisers and legal advisers.

Options granted to a Director, chief executive or substantial shareholder of the Company, or any of their respective associates, shall be approved by the INEDs (excluding any INED who is a grantee of the options).

## SHARE OPTION SCHEME *(Continued)*

The total number of Shares which may be issued upon exercise of all outstanding options granted under the Share Option Scheme and any other share option schemes of the Company must not exceed 30% of the issued share capital of the Company from time to time. The total number of Shares which may be issued upon exercise of all options granted under the Share Option Scheme and any other share option schemes of the Company shall not, in aggregate, exceed 10% of the issued Share capital of the Company at the adoption date of the Share Option Scheme without prior approval by the Shareholders.

Since the Shareholders approved to refresh the 10% limit on grant of Share options under the Share Option Scheme at the 2015 AGM on 20 May 2015, as at 31 December 2020 the total number of Shares available for issue under the Share Option Scheme is 279,517,839 Shares which represents 5.28% of the issued Share capital of the Company as at the date of this Report. The total number of Shares issued and to be issued upon exercise of the options granted to each participant (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the total issued Share capital of the Company, without prior approval by the Shareholders.

Options granted to a substantial shareholder of the Company or an Independent Non-executive Director, or any of their respective associates, under the Share Option Scheme and any other share option schemes of the Company would result in the Shares issued and to be issued upon exercise of all options already granted and to be granted (including options exercised, cancelled and outstanding) to such person in any 12-month period in aggregate in excess of 0.1% of the Company's issued Share capital and with an aggregate value, based on the closing price of the Shares at the date of each grant, in excess of HK\$5 million must obtain prior approval from the Shareholders.

Options granted must be taken up within 28 days of the date of grant upon payment of HK\$1.00 per each grant of options. The exercise period of the options granted under the Share Option Scheme shall be determined by the Board when such options are granted, provided that such period shall not end later than 6 years from the date of grant.

The subscription price is determined by the Board and will not be lower than the higher of (i) the closing price of the Company's Shares as stated in the Stock Exchange's daily quotations sheets on the date of grant, which must be a trading day, (ii) the average closing price of the Company's Shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant, and (iii) the nominal value of a Company's Share.

The Share Option Scheme is valid and effective for a term of ten years commencing from 28 May 2012.



## Directors' Report

### SHARE OPTION SCHEME (Continued)

Details of the movement in outstanding Share Options, which have been granted under the Share Option Scheme, during the year ended 31 December 2020 were as below:

Name or category of participants	Date of grant	Exercise price (HK\$)	Exercisable Period	As at 1 January 2020	Granted during the year	Exercised during the year	Lapsed during the year (Note 4)	As at 31 December 2020
<b>(a) Directors</b>								
Mr CHONG Tin Lung Benny	16/10/2014	0.1840	16/10/2015 to 15/10/2020 (Note 2)	51,891,000	–	(51,891,000)	–	–
	07/10/2020 (Note 5)	0.1754	27/07/2021 to 26/07/2025 (Note 2)	–	300,000,000	–	–	300,000,000
Mr LAM Chi Yan	16/10/2014	0.1840	16/10/2015 to 15/10/2020 (Note 2)	18,700,000	–	–	(18,700,000)	–
	15/06/2017	0.0932	15/06/2018 to 14/06/2023 (Note 2)	18,700,000	–	–	–	18,700,000
Mr HUANG Zuie-Chin	07/10/2020 (Note 5)	0.1754	27/07/2021 to 26/07/2025 (Note 2)	–	300,000,000	–	–	300,000,000
Mr NG Siu Wai	07/10/2020 (Note 5)	0.1754	27/07/2021 to 26/07/2025 (Note 2)	–	240,000,000	–	–	240,000,000
Dr SANTOS Antonio Maria (resigned on 1 September 2020)	16/10/2014	0.1840	16/04/2015 to 15/04/2020 (Note 3)	1,500,000	–	–	(1,500,000)	–
Mr KONG Kai Chuen Frankie	16/10/2014	0.1840	16/04/2015 to 15/04/2020 (Note 3)	1,500,000	–	–	(1,500,000)	–
<b>(b) Employees in aggregate</b>								
	16/10/2014	0.1840	16/10/2015 to 15/10/2020 (Note 2)	4,671,200	–	(2,383,200)	(2,288,000)	–
	20/04/2015	0.3510	20/04/2016 to 19/04/2021 (Note 2)	260,000	–	–	–	260,000
	15/06/2017	0.0932	15/06/2018 to 14/06/2023 (Note 2)	18,700,000	–	–	–	18,700,000
	27/07/2020	0.1754	27/07/2021 to 26/07/2025 (Note 2)	–	30,000,000	–	–	30,000,000
<b>(c) Other eligible participants</b>								
	16/10/2014	0.1840	16/10/2015 to 15/10/2020 (Note 2)	40,000,000	–	–	(40,000,000)	–
	15/06/2017	0.0932	15/06/2018 to 14/06/2023 (Note 2)	60,000,000	–	–	–	60,000,000
	27/07/2020	0.1754	27/07/2021 to 26/07/2025 (Note 2)	–	112,000,000	–	(15,000,000)	97,000,000
<b>Total</b>				<b>215,922,200</b>	<b>982,000,000</b>	<b>(54,274,200)</b>	<b>(78,988,000)</b>	<b>1,064,660,000</b>

## SHARE OPTION SCHEME (Continued)

Notes:

- (1) The closing prices per Share immediately before 16 October 2014, 20 April 2015, 15 June 2017, 27 July 2020 and 7 October 2020 (the dates on which the Share options were granted) were HK\$0.187, HK\$0.335, HK\$0.093, HK\$0.172 and HK\$0.17 respectively.
- (2) Share options granted under the Share Option Scheme on 16 October 2014, 20 April 2015, 15 June 2017, 27 July 2020 and 7 October 2020 shall vest in the grantees in accordance with the timetable below (for this purpose, the date or each such date on which the Share options are to vest being hereinafter referred to as a "**Vesting Date**"):

<b>Vesting Date</b>	<b>Percentage of Share Options to vest</b>
First anniversary of the Date of Offer	40% of the total number of options
Second anniversary of the Date of Offer	30% of the total number of options
Third anniversary of the Date of Offer	30% of the total number of options

- (3) Share options granted under the Share Option Scheme on 16 October 2014 shall vest in the grantees in accordance with the date falling on the end of the sixth month from the date of grant.
- (4) The share options were lapsed due to resignation of an employee, expiry upon end of exercisable period and termination of contract with a consultant during the year.
- (5) These share options are conditionally granted on 27 July 2020 and approved by the Company's special general meeting on 7 October 2020.

## PUBLIC FLOAT

At the date of this Report, based on information that is publicly available to the Company, the Directors acknowledge that more than 25% of the issued Share capital of the Company is held by the public.

## PURCHASE, SALE OR REDEMPTION OF SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities, during the year ended 31 December 2020.

## PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Bye-laws or the laws in Bermuda although there is no restriction against such rights under the laws in Bermuda.

## Directors' Report

### AUDITOR

During the year ended 31 December 2020, Messrs. Deloitte Touche Tohmatsu was re-appointed as auditor of the Group to hold office until the conclusion of the AGM.

There has been no change in the Company's auditor in any of the preceding three years.

The financial statements for the year were audited by Messrs. Deloitte Touche Tohmatsu who will retire at the AGM and being eligible, offer itself for re-appointment.

For and on behalf of the Board

**CHONG Tin Lung Benny**

*Executive Chairman and Chief Executive Officer*

Hong Kong, 30 March 2021

# CORPORATE GOVERNANCE REPORT

Maintaining an effective corporate governance framework is one of the priorities of the Company. In the opinion of the Directors, the Company had complied with all the CG Code Provisions throughout the year ended 31 December 2020, except for the deviation of CG Code Provision A.2.1 and E.1.2 of the CG Code which is explained in the sub-section headed "Chairman and Chief Executive Officer" and "Effective Communication" respectively below.

The corporate governance principles of the Company emphasize a quality board, sound internal control, and transparency and accountability to all Shareholders. The Board will continue to review and improve the corporate practices of the Group from time to time to ensure that the Group is led by an effective Board in order to optimize return for the Shareholders.

## THE MODEL CODE

The Company has adopted the Model Code set out in Appendix 10 of the Listing Rules as standard for dealings in securities of the Company by the Directors. Having made specific enquiry of all Directors, during the year ended 31 December 2020, the Directors confirmed that they have complied with the standards set out in the Model Code.

## THE BOARD OF DIRECTORS

We are governed by the Board which assumes the responsibility for leadership and control of the Company. Our Directors are collectively responsible for promoting the success of the Company by directing and supervising the affairs of the Company.

As at the date of this Report, the Board comprises seven members, of whom four are Executive Directors and three are INEDs.

Directors who held office during the year and up to the date of this Report are:

### Executive Directors

Mr CHONG Tin Lung Benny

Mr LAM Chi Yan

Mr HUANG Zuie-Chin (appointed on 27 July 2020)

Mr NG Siu Wai (appointed on 27 July 2020)

### Independent Non-executive Directors

Dr SANTOS Antonio Maria (resigned on 1 September 2020)

Mr KONG Kai Chuen Frankie

Mr LEE Ben Tiong Leong

Mr TO Chun Wai (appointed on 1 September 2020)



### THE BOARD OF DIRECTORS *(Continued)*

The Listing Rules require every listed issuer to have INEDs who represent at least one-third of the Board, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. Mr KONG Kai Chuen Frankie, one of the INEDs, is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants. Each INED is required to confirm his independence in accordance with Rule 3.13 of the Listing Rules annually.

None of Directors has any family, financial or business relations with each other.

The biographies of our Directors are set out in the section headed “Directors and Senior Management Profiles” in this Report. Details of the biographies of the Directors seeking re-election at the AGM are set out in the circular issued by the Company and sent to our Shareholders together with this Report.

The Company also maintains on its website ([www.autoitalia.com.hk](http://www.autoitalia.com.hk)) an updated biography of each Director. A list of Directors and their roles and functions has also been published on the websites of the Company and the Stock Exchange respectively.

The Board meets regularly, normally four times each year and additional meetings will be arranged if and when necessary. Notice of each regular Board meeting will be given to all Directors at least 14 days before the meeting. Special Board meetings will be held as and when necessary. Matters on transactions where Directors are considered having conflict of interests or material interests will not be dealt with by way of written resolutions and a separate Board meeting shall be held where INEDs who have no material interests shall be present in the meeting. In addition, Directors considered having conflict of interests or material interests in the matters before the Board are required to declare their interests and abstain from voting for the relevant resolution.

Appropriate notices are given to all Directors for attending regular Board meetings and other meetings. A package containing agenda and all the relevant information is normally despatched to the Directors 3 days in advance of the relevant meetings.

Board meetings involve the active participation, either in person or through electronic means of communication, of a majority of Directors. The Company Secretary assists the Executive Chairman in preparing the meeting agenda, and each Director may request the inclusion of items in the agenda.

Directors are also consulted on matters to be included in the agenda for all regular Board meetings.

### THE BOARD OF DIRECTORS *(Continued)*

Minutes of the Board meetings are recorded in detail and draft minutes are circulated to all Directors for review and comment within a reasonable time after the Board meetings are held. All the minutes of the meetings are properly kept by the Company Secretary after approval and are available for inspection following reasonable notice by the Directors.

The Board may delegate the management powers to the management of the Company. However, the delegation of power does not absolve the Directors from their responsibilities of exercising requisite skill, care and diligence in overseeing the performance of the Company. The Board can meet the management of the Company from time to time to discuss the operating issues of the Group.

During the year, the Board had conducted eight meetings. During the year 2020, the Board had considered and approved the notifiable transaction and major transaction; the annual results of the Company for the year ended 31 December 2019; the re-election of retiring Directors and the matters to be considered at the annual general meeting of the Company held on 27 May 2020; the re-appointment of auditor of the Company; the appointment of Executive Directors and INED; the grant of share options; the interim results of the Company for the period ended 30 June 2020; and the inside information.

According to CG Code Provision A.2.7 of the CG Code, the Executive Chairman held meeting with the INEDs without the presence of other directors during the year.

### Chairman and Chief Executive Officer

CG Code Provision A.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

Mr CHONG Tin Lung Benny is the Executive Chairman and the Chief Executive Officer. Mr Chong has extensive experience in corporate management and securities investments and is responsible for the overall corporate strategies, planning and business development of the Group. The Board considers that the vesting of two roles in the same person provides our Group with strong and consistent leadership and facilitates the implementation and execution of our Group's business strategy. The Board believes that a balance of power and authority is adequately ensured by the operations of the Board which comprises experienced and high caliber individuals including four Executive Directors (including Mr CHONG Tin Lung Benny) and three Independent Non-executive Directors who offer advices and views from different perspectives. Moreover, the Audit Committee has been provided with sufficient resources to perform its duties, including obtaining outside legal or other independent professional advice when it considers necessary. The Company shall nevertheless review the structure from time to time in light of the prevailing circumstances.

### THE BOARD OF DIRECTORS *(Continued)*

#### Appointments, re-election and removal of Directors

All Directors, including those appointed for a fixed term, are subject to retirement by rotation pursuant to the Bye-laws. A Director appointed by the Board to fill a casual vacancy or as an addition shall hold office until the next general meeting. According to CG Code Provision A.4.2 of the CG Code, every director should be subject to retirement by rotation at least once every three years.

#### DIRECTORS' CONTINUOUS TRAINING AND DEVELOPMENT

Each newly appointed Director would receive an induction package covering the statutory and regulatory obligation of a director of a listed company. All Directors have participated in continuous professional development to develop and refresh their knowledge and skills in their roles as Directors pursuant to CG Code Provision A.6.5 of the CG Code. Attendance to any professional courses recognized by registered professional bodies such as The Law Society of Hong Kong, the Hong Kong Institute of Certified Public Accountants, and The Hong Kong Institute of Chartered Secretaries, etc., are recognised by the Company for this purpose. The Directors are also provided with materials from time to time to keep afresh of the latest legal and regulatory changes to enable them to discharge their duties.

During the year ended 31 December 2020 and up to the date of this Report, all the Directors, namely Mr CHONG Tin Lung Benny, Mr LAM Chi Yan, Mr HUANG Zuie-Chin, Mr NG Siu Wai, Mr KONG Kai Chuen Frankie, Mr LEE Ben Tiong Leong and Mr TO Chun Wai, had participated in appropriate continuous professional development activities by ways of attending trainings organized by professional firm and/or reading materials relevant to the Company's businesses or to the Directors' duties and responsibilities.

#### DIRECTORS' AND OFFICERS' LIABILITIES INSURANCE

The Company has also arranged appropriate insurance cover for our Directors in respect of legal actions taken against Directors and officers.

#### BOARD COMMITTEES

To oversee different aspects of the Company's affairs and to assist in the execution of its responsibilities, the Board has established the following Board Committees namely the Audit Committee, the Remuneration Committee, the Nomination Committee and Executive Directors' Committee. Terms of reference of each of these Committees are available on the Company's website at [www.autoitalia.com.hk](http://www.autoitalia.com.hk). All Committees are provided with sufficient resources to discharge their duties, and they are also authorised to obtain external legal or other independent professional advice if they consider it necessary to do so.

### BOARD COMMITTEES *(Continued)*

#### Audit Committee

The members of the Audit Committee comprise Mr KONG Kai Chuen Frankie, Mr LEE Ben Tiong Leong and Mr TO Chun Wai, all of whom are INEDs. Mr KONG Kai Chuen Frankie is the chairman of the Audit Committee. Mr Kong, being an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants, has the appropriate professional qualifications and experience in the financial field. The Audit Committee has reviewed the audited consolidated financial statements of the Group for the year ended 31 December 2020 including the accounting principles and practices adopted by the Group, and discussed the risk management, internal control and financial reporting matters during the review. The terms of reference of the Audit Committee are reviewed annually. The terms of reference of the Audit Committee was revised and updated on 21 December 2018. It is available on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk). The terms of reference have included the duties set out in CG Code Provision C.3.3 (a) to (n) of the CG Code.

The principal duties of the Audit Committee should be to make recommendations to the Board on the appointment, re-appointment and removal of the external auditors and their remuneration for audit and non-audit services; to review the effectiveness of the audit process in accordance with applicable standards; to review changes in accounting policies and practices; to review the fairness and reasonableness of any connected transaction; to review the cash flow position of the Group; and to review the dividend policy, internal control and risk management systems of the Group and to provide advices and comments to the Board.

During the year, the Audit Committee conducted two meetings. During the year of 2020, the Audit Committee had reviewed the audit issues raised by the external auditor; considered and recommended to the Board for adoption of new accounting standards; reviewed and recommended to the Board for approval of the audit fee proposal for the Group for 2020; considered the re-appointment of auditor of the Company; reviewed the audited accounts and final results announcement for the year ended 31 December 2019; reviewed the interim report and the interim results announcement for the six months ended 30 June 2020; reviewed the effectiveness of internal control and risk management systems of the Group; reviewed and considered the report of the annual internal control and risk management reviews of the Group; and reviewed the related party transactions and compliance of the relevant Listing Rules and accounting policies in relation thereto.

#### Remuneration Committee

The members of the Remuneration Committee comprise Mr TO Chun Wai, Mr KONG Kai Chuen Frankie and Mr LEE Ben Tiong Leong, all of whom are INEDs, and Mr CHONG Tin Lung Benny, an Executive Director. Mr TO Chun Wai is the chairman of the Remuneration Committee. The terms of reference of the Remuneration Committee was revised and updated on 21 December 2018. It is available on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk). The terms of reference of the Remuneration Committee were adopted with reference to the CG Code, including the specific duties set out in CG Code Provision B.1.2 (a) to (h) of the CG Code.

### **BOARD COMMITTEES** *(Continued)*

#### **Remuneration Committee** *(Continued)*

The principal duties of the Remuneration Committee should be to make recommendations to the Board on the Group's policy and structure for all Directors' and senior management's remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy; to have the delegated responsibility to determine the remuneration packages of individual Executive Directors, the senior management and non-executive Directors; and to review and approve compensation payable to Executive Directors and senior management for any loss or termination of office or appointment.

During the year, the Remuneration Committee had conducted three meetings. During the year 2020, the Remuneration Committee had considered and made recommendations to the Board in relation to review the remuneration policy and structure for the Directors and the senior management of the Company; the remuneration package of each Executive Directors and senior management of the Company; the director's remuneration of the appointment of Executive Directors and INED; and the grant of share options.

#### **Nomination Committee**

The members of the Nomination Committee comprise Mr CHONG Tin Lung Benny, one of the Executive Directors, Mr KONG Kai Chuen Frankie, Mr LEE Ben Tiong Leong and Mr TO Chun Wai, all of whom are INEDs. Mr CHONG Tin Lung Benny is the chairman of the Nomination Committee. It is primarily responsible for making recommendations to the Board on appointment of Directors regarding the qualifications and competency of the candidates. The terms of reference of the Nomination Committee was revised and updated on 21 December 2018. It is available on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk). The terms of reference of the Nomination Committee have included the duties set out in CG Code Provision A.5.2 (a) to (d) of the CG Code.

The principal duties of the Nomination Committee should be to review the structure, size, composition and diversity (including the skills, knowledge, ethnicity, gender, cultural and educational background, professional experience and length of service) of the Board annually; to identify individuals suitably qualified to become members of the Board and make recommendations to the Board on the selection of individuals nominated for directorships; to assess the independence of Independent Non-executive Directors under the Listing Rules; to make nominations to the Board for its consideration and recommendation to the Shareholders for proposing candidates to stand for election at a general meeting; to formulate and review the nomination policy for the Board's consideration and approval and to implement accordingly; and to formulate and review the Board diversity policy, as appropriate and make recommendations on any required changes for the Board's consideration and approval.

During the year, the Nomination Committee had conducted three meetings. During the year 2020, the Nomination Committee had considered and made recommendations to the Board on the matters in relation to the independence of the INEDs; the proposed retirement of Directors by rotation and re-election at last annual general meeting of the Company in 2020; the review of the structure, size and composition of the Board; the review of Board diversity policy and nomination policy; and the appointment of Executive Directors and INED.



### **BOARD COMMITTEES** *(Continued)*

#### **Executive Directors' Committee**

The members of the Executive Directors' Committee comprise Mr CHONG Tin Lung Benny and Mr LAM Chi Yan, the Executive Directors. The Executive Directors' Committee is formed for the overall management of the business of the Company, including day-to-day operations and administration of the Company. The terms of reference of the Executive Directors' Committee was revised and updated on 21 December 2018. It is available on the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

The principal duties of the Executive Committee should be to approve and oversee the execution of the normal and current business and investment activities of the Group in accordance with the needs of the Company for business development; to act on behalf of the Board in the day-to-day management of the Group, including but not limited to its purchasing, marketing, financing, personal and other operating activities; to negotiate, enter into and sign on behalf of the Company all contracts, tenders, agreements and distributorship; to negotiate with bankers for obtaining banking facilities, to enter into any guarantee, contract of indemnity; to lend money to such persons upon such terms and conditions in all respects as they may think fit; to commence, defend or settle any litigation, arbitration, legal proceedings or other claims and to do all such acts including seeking legal advice, making investigation as they may consider necessary in relation to the litigation, arbitration, legal proceedings or other claims; and to authorise the issue and allotment of Shares pursuant to the exercise of options granted under the share option scheme adopted by the Company from time to time and to give instructions to the Share registers of the Company in relation to such issue and allotment of Shares.

During the year, the Executive Directors' Committee had conducted eleven meetings. During the year 2020, the Executive Directors' Committee had considered and approved the grant of banking facilities; the loans granted by the Group to the independent third parties; the consultancy agreements; the non-binding term sheet; the lapse of share options; and renewal of the insurances.

#### **Nomination Policy**

This nomination policy of the Company aims to set out the approach to select the suitable candidates to become the members of the Board. The Nomination Committee shall nominate suitable candidates to the Board for it to consider and make recommendations to Board and the Shareholders for election as the Directors at general meetings or appoint as Directors to fill casual vacancies.

The selection criteria factors and the nomination procedures are set out in the nomination policy of the Company to be used as reference by the Nomination Committee in assessing the suitability of a proposed candidate to become the member of the Board.

The nomination policy of the Company was adopted and updated on 21 December 2018. It is available on the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

## Corporate Governance Report

### BOARD COMMITTEES *(Continued)*

#### Board Diversity Policy

This Board diversity policy aims to set out the approach to achieve diversity on the Board with the aim of enhancing Board effectiveness and corporate governance as well as achieving the Company's business objectives and sustainable development.

While all Board appointments will continue to be made on a merit basis, the Company will ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the needs of the Company's business. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, required expertise, skills, knowledge and length of service of each Board member.

The Board diversity policy of the Company was revised and updated on 21 December 2018. It is available on the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

#### BOARD AND COMMITTEES MEETINGS

The Board held meetings eight times in 2020. The attendances of individual Director at these Board meetings and Board Committees' meetings held in 2020 are set out in the table below:

Name of Directors	Number of Board meetings attended/held	Number of Audit Committee meetings attended/held	Number of Remuneration Committee meetings attended/held	Number of Nomination Committee meetings attended/held	Number of Executive Directors' Committee meetings attended/held
<i>Executive Directors:</i>					
Mr CHONG Tin Lung Benny	8/8	N/A	3/3	3/3	11/11
Mr LAM Chi Yan	8/8	N/A	N/A	N/A	11/11
Mr HUANG Zuie-Chin (appointed on 27 July 2020)	5/5	N/A	N/A	N/A	N/A
Mr NG Siu Wai (appointed on 27 July 2020)	5/5	N/A	N/A	N/A	N/A
<i>INEDs:</i>					
Dr SANTOS Antonio Maria (resigned on 1 September 2020)	5/5	2/2	3/3	3/3	N/A
Mr KONG Kai Chuen Frankie	8/8	2/2	3/3	3/3	N/A
Mr LEE Ben Tiong Leong	8/8	2/2	3/3	3/3	N/A
Mr TO Chun Wai (appointed on 1 September 2020)	3/3	–	–	–	N/A

### CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing the following corporate governance duties as required under CG Code Provision D.3.1 of the CG Code, which include (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board; (b) to review and monitor the training and continuous professional development of the Directors and senior management of the Group; (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements; (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees of the Group and the Directors; and (e) to review the Company's compliance with the CG Code and disclosure in the corporate governance report.

### DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors are responsible for overseeing the preparation of the financial statements for each financial year, to ensure that these financial statements give a true and fair view of the state of affairs of the Company and of the Group at that date and of the Group's results and cash flows for the year then ended and are properly prepared on the going concern basis in accordance with the applicable statutory requirements and accounting standards. The Directors are responsible for ensuring the maintenance of proper accounting records, safeguarding of the assets of the Company and taking reasonable steps for the prevention and detection of fraud and other irregularities.

### EXTERNAL AUDITOR

During the year ended 31 December 2020, Messrs. Deloitte Touche Tohmatsu was re-appointed as external auditor. The statement of the auditor about its reporting responsibilities on the financial statements of the Group is set out in the "Independent Auditor's Report" on pages 65 to 70 of this Report.

During the year of 2020, the auditor had performed audit and non-audit services and their remuneration in respect of audit and non-audit services is HK\$1.15 million and HK\$1.628 million respectively.

### RISK MANAGEMENT AND INTERNAL CONTROL

The main features of the risk management and internal control systems are to provide a clear governance structure, policies and procedures, as well as reporting mechanism to facilitate the Group to manage its risks across business operations.

The Group has established a risk management framework, which consists of the Board, the Audit Committee and the RMTF. The Board determines the nature and extent of risks that shall be taken in achieving the Group's strategic objectives, and has the overall responsibility for monitoring the design, implementation and the overall effectiveness of risk management and internal control systems.

### **RISK MANAGEMENT AND INTERNAL CONTROL** *(Continued)*

The members of RMTF comprises respective division and department heads. Its duties include:

- To assist the Board and the Audit Committee in overseeing the risk management system, ensuring that the risk management culture is fostered and system is implemented effectively in the daily operations and to arbitrate risk management policies that have conflicts between functional divisions.
- To oversee the risk management program and assess the program processes and make decisions on risk management issues escalated to it including:
  - To ensure the Group commits sufficient resources in carrying out the risk management exercise and to ensure risk profiles updates are carried out annually and in a timely manner in accordance with the guidelines and requirements laid down in the risk management policy of the Group as approved by the Board.
  - To review the risk assessment criteria and update the risk inventory, risk ranking and risk mitigation plan for the submission to the Audit Committee and the Board annually.
  - To maintain an oversight of the Group's risk management system, framework and program and propose enhancement(s) needed, including those to fulfill the regulators or governance bodies' statutory requirements, to the Board for approval at least annually.

The Group has formulated and adopted risk management policy in providing direction in identifying, evaluating and managing significant risks. On an annual basis, the RMTF identifies risks that would adversely affect the achievement of the Group's objectives, and assesses and prioritizes the identified risks according to a set of standard criteria. Risk mitigation plans and risk owners are then established for those risks considered to be significant.

In addition, the Group has engaged an independent professional advisor to assist the Board and the Audit Committee in ongoing monitoring of the risk management and internal control systems of the Group. During the year, the Company has arranged the independent professional advisor to perform enterprise risk management advisory services report, identifying areas on improvement of operational procedures. Deficiencies in the design and implementation of internal controls are identified and recommendations are proposed for improvement. Significant internal control deficiencies are reported to the Audit Committee and the Board on a timely basis to ensure prompt remediation actions are taken.

### **RISK MANAGEMENT AND INTERNAL CONTROL** *(Continued)*

Risk management report and internal control report are submitted to the Audit Committee and the Board once a year. The Board had performed annual review on the effectiveness of the Group's risk management and internal control systems, including but not limited to the Group's ability to cope with its business transformation and changing external environment; the scope and quality of management's review on risk management and internal control systems; result of risk and internal control review; significant failures or weaknesses identified and their related implications; and status of compliance with the Listing Rules. The Board considers the Group's risk management and internal control systems are effective.

To further enhance control awareness, the Group has also approved launching a whistleblowing policy for our stakeholders to raise any concerns about possible improprieties in any matter related to the Group. The whistleblowing policy of the Company was adopted on 22 October 2019. It is available on the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

### **Procedures and internal controls for the handling and dissemination of inside information**

The Group complies with requirements of SFO and the Listing Rules. The Group discloses inside information to the public as soon as reasonably practicable. Before the information is fully disclosed to the public, the Group ensures the information is kept strictly confidential. The Company also implements an internal policy on handling inside information which is consistent with the relevant applicable requirements of the Listing Rules. The policy sets out measures and procedures for the Directors and other relevant officers of the Company to assume duty when dealing with inside information and preservation of its confidentiality before proper disclosure it also sets out guidelines for the Board to disclose any material inside information timely according to the relevant statutory and regulatory requirements. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public. The Group is committed to ensure that information contained in announcements are not false or misleading as to a material fact, or false or misleading through the omission of a material fact in view of presenting information in a clear and balanced way, which requires equal disclosure of both positive and negative facts.



### COMMUNICATION WITH SHAREHOLDERS

#### Effective Communication

The Company follows the practice that at the annual general meetings of the Company, a separate resolution is proposed in respect of each separate issue, including the re-election of Directors.

Pursuant to CG Code Provision E.1.2 of the CG Code, the chairman of the board should attend the annual general meeting. He should also invite the chairman of the audit, remuneration, nomination and any other committees (as appropriate) to attend. In their absence, he should invite another member of the committee or failing this his duly appointed delegate, to attend. Mr CHONG Tin Lung Benny, the Executive Chairman, the chairman of each of the Nomination Committee and Executive Directors' Committee, was unable to attend the annual general meeting of the Company held on 27 May 2020 as he had business engagement. In order to ensure an effective communication with the Shareholders, Mr LAM Chi Yan, the Executive Director and a member of the Executive Directors' Committee, was elected as the chairman of the annual general meeting of the Company in 2020. The chairman of the Audit Committee and Remuneration Committee, other members of Nomination Committee, other Directors and other management of the Company were present to answer questions from the Shareholders.

The Company held an annual general meeting and a SGM in 2020. The attendance of individual Director at the general meetings held in 2020 is set out in the table below:

Name of Directors	Number of annual general meeting attended/held	Number of SGM attended/held
<i>Executive Directors:</i>		
Mr CHONG Tin Lung Benny	0/1	1/1
Mr LAM Chi Yan	1/1	1/1
Mr HUANG Zuie-Chin (appointed on 27 July 2020)	–	0/1
Mr NG Siu Wai (appointed on 27 July 2020)	–	1/1
<i>INEDs:</i>		
Dr SANTOS Antonio Maria (resigned on 1 September 2020)	1/1	–
Mr KONG Kai Chuen Frankie	1/1	1/1
Mr LEE Ben Tiong Leong	1/1	1/1
Mr TO Chun Wai (appointed on 1 September 2020)	–	1/1

Pursuant to CG Code Provision E.1.2 of the CG Code, the Company invited representatives of the auditor of the Company to attend the annual general meeting of the Company convened on 27 May 2020 to answer Shareholders' questions about the conduct of the audit, the preparation and content of the auditors' report, the accounting policies and auditor independence.

All the proposed ordinary resolutions in relation to the proposals for re-election of retiring directors, general mandate to issue new shares and general mandate to buy back Shares of the Company were duly passed by the Shareholders by way of poll at the annual general meeting of the Company held on 27 May 2020.

### COMMUNICATION WITH SHAREHOLDERS *(Continued)*

#### Shareholders' Right

Shareholders may make a requisition to the Board to convene a SGM in accordance with the provisions as set out in the Bye-laws and section 74 of the Companies Act. Shareholder(s) holding at the date of the deposit of the requisition not less than one-tenth of the paid-up capital of the Company carrying the right of voting at general meetings of the Company have the right to submit a written requisition to the Board requiring a SGM to be called by the Board. The written requisition must state the purpose(s) of the meeting (including the resolutions to be considered at the meeting), and must be signed by the requisitionists and deposited at the registered office of the Company at Victoria Place, 5th Floor, 31 Victoria Street, Hamilton HM10, Bermuda for the attention of the Board and the Company Secretary of the Company, and may consist of several documents in like form, each signed by one or more requisitionists. If the requisition does not comply with the relevant requirements of the Bye-laws or the Companies Act, the requisitionists will be advised of the same and accordingly, the SGM will not be convened as requested.

If the Directors do not within 21 days from the date of the deposit of the requisition proceed duly to convene a SGM, the requisitionists or any of them representing more than one-half of the total voting rights of all of them may themselves convene a SGM, but any SGM so convened shall not be held after the expiration of 3 months from the said date of deposit of the requisition. A meeting convened by the requisitionists shall be convened in the same manner, as nearly as possible, as that in which meetings are to be convened by the Board.

Sections 79 and 80 of the Companies Act provides that on a requisition of certain Shareholder(s), the Company shall give notice to the Shareholders in respect of any resolution which is intended to be moved at an annual general meeting of the Company and/or to circulate a statement in respect of any proposed resolution or business to be considered at a general meeting of the Company.

Under section 79 of the Companies Act, at the expense of the requisitionists unless the Company otherwise resolves, it shall be the duty of the Company on the requisition in writing by such number of Shareholders:

- (a) to give to the Shareholders entitled to receive notice of the next annual general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting;
- (b) to circulate to the Shareholders entitled to have notice of any general meeting sent to them any statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

### COMMUNICATION WITH SHAREHOLDERS *(Continued)*

#### Shareholders' Right *(Continued)*

The number of Shareholders necessary to make the above-mentioned requisitions to the Company shall be:

- (i) either any number of Shareholders representing not less than one-twentieth of the total voting rights of all the Shareholders having at the date of the requisition a right to vote at the meeting to which the requisition relates; or
- (ii) not less than one hundred Shareholders.

Under section 80 of the Companies Act, the Company shall not be bound to give notice of any resolution or to circulate any statement as mentioned above unless:

- (a) a copy of the requisition signed by the requisitionists, or two or more copies which between them contain the signatures of all the requisitionists, is deposited at the registered office of the Company:
  - (i) in the case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and
  - (ii) in the case of any other requisition, not less than one week before the meeting; and
- (b) there is deposited or tendered with the requisition a sum reasonably sufficient to meet the Company's expenses in giving effect to the requisition (i.e. the giving of notice of resolution and/or circulation of statement).

Provided that if, after a copy of the requisition requiring notice of a resolution has been deposited at the registered office of the Company, an annual general meeting is called for a date six weeks or less after the copy has been deposited, the copy though not deposited within the above-mentioned time shall be deemed to have been properly deposited for the purposes thereof.

### COMMUNICATION WITH SHAREHOLDERS *(Continued)*

#### Procedures for directing Shareholders' enquiries to the Board

Shareholders should direct their enquiries about their shareholdings to Tricor Standard Limited, the Company's Share Registrar and Transfer Office in Hong Kong. Other Shareholders' enquiries can be directed to the Company Secretary from time to time. Enquiring Shareholder has to provide evidence to the Company to identify its identity. Please refer to the section headed "Corporate Information" of this Report for the contact details.

#### Constitutional Documents

There was no change to the Company's constitutional documents during the year of 2020. A copy of the latest version of the memorandum of association and Bye-laws is available on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and the website of the Company at [www.autoitalia.com.hk](http://www.autoitalia.com.hk).

#### Voting by Poll

The Company informed Shareholders of the procedures for demanding a poll by incorporating them in any circular for an annual general meeting and special general meetings, if any. In addition, in every general meeting, the chairman of the meeting provided an explanation of the detailed procedures for conducting a poll at the meeting. The procedures for conducting a poll were incorporated in the circular for the annual general meeting.

### COMPANY SECRETARY

Ms KWONG Yin Ping Yvonne has been appointed as the Company Secretary with effect from 30 May 2018. She is a vice president of SWCS. Ms Kwong obtained a Bachelor Degree in Accounting from the Hong Kong Polytechnic University. She is a fellow member of both The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute. Ms Kwong currently also serves as the company secretary or joint company secretary of several companies listed on the Stock Exchange. She had undertaken no less than 15 hours of relevant profession training during the year ended 31 December 2020.

The contact person of Ms KWONG Yin Ping Yvonne at the Company is Mr CHONG Tin Lung Benny, Executive Director, Executive Chairman and Chief Executive Officer.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In accordance with Appendix 27 – Environmental, Social and Governance Reporting Guide (the “**ESG Guide**”) of the Main Board Listing Rules (the “**Listing Rules**”) issued by The Stock Exchange of Hong Kong Limited (the “**HKEx**”), Auto Italia Holdings Limited and its subsidiaries (collectively referred to as the “**Group**”, “**We**”, “**Our**” and “**Us**”) present this Environmental, Social and Governance (“**ESG**”) Report for the year ended 31 December 2020 (“**Reporting Period**”).

## SCOPE OF THE REPORT

With regard to the revenue portion, stakeholders’ interests, operation locations and the ESG-related risks, this report serves to provide details of the Group’s ESG policies of its investment properties, financing, cars and accessories trading, and car repairing service businesses in Hong Kong, which represent the key geographical and operational segments of the Group, in the Reporting Period.

## ESG GOVERNANCE

We believe a well-developed corporate governance structure is the key to the success of our ESG strategy and therefore we have established the ESG taskforce, which includes senior management as well as department heads of different functions. The Board of Directors has the overall responsibility for the Group’s ESG reporting and strategy in achieving green operations for sustainable development. The ESG taskforce at least semi-annually reports to the Board of Directors which provides a main direction for the Group’s ESG strategies, ensuring the effectiveness in the control of ESG-related risks and internal control systems. The responsibility of the ESG taskforce includes but is not limited to the followings:

- Establishing long-terms ESG goals and missions of the Group;
- Monitoring and managing ESG-related risks;
- Evaluating the effectiveness of the Group’s ESG management systems; and
- Reporting the ESG objectives achieved to the Board on a regular basis.

The ESG taskforce is authorized and provided with sufficient resources by the Board of Directors to carry out its ESG-related duties such as stakeholder engagement and materiality assessment. For example, the ESG taskforce could, if necessary, inquire the internal and external stakeholders of the Group, and have professional advice at the expense of the Group.

In addition, we monitor closely the latest update of laws and regulations applicable to the Group with an aim to assess and modify our internal ESG initiatives regularly to ensure the compliance of the ESG-related rules, guidelines and regulations.

We have also incorporated our ESG visions into our operation activities. For example, we have implemented a series of environmentally-friendly measures in order to reduce the emissions and harm to the environment. We have also evaluated our investment decision with regard to the sustainability to the environment and our society.



## ESG GOVERNANCE *(Continued)*

We perform regular review on our risk management process, and assess our material risks, including ESG-related risks. The ESG taskforce and the Board are responsible to design and implement proper internal control measures to mitigate the ESG risks. Please refer to the "RISK MANAGEMENT AND INTERNAL CONTROL" section of the Company's "CORPORATE GOVERNANCE REPORT" for details of the our risk management and internal control systems.

## STAKEHOLDER ENGAGEMENT

Stakeholder engagement is the process involving internal and external parties that can influence or get influenced by the Group's decision. The Group takes proactive role in the interaction with stakeholders from various sectors. In order to achieve effective communication among the stakeholders, the Group has adopted the following engagement methods:

#	Relevant Stakeholders	Engagement Methods
1	Customers	<ul style="list-style-type: none"> <li>• Corporate website</li> <li>• Client service hotline</li> <li>• Client experience survey</li> <li>• Client meetings</li> </ul>
2	Employees	<ul style="list-style-type: none"> <li>• Internal emails and publications</li> <li>• Meetings and briefings</li> <li>• Training</li> <li>• Employee activities</li> <li>• Performance appraisal</li> </ul>
3	Suppliers and Business Partners	<ul style="list-style-type: none"> <li>• Business meeting</li> <li>• Performance evaluation</li> <li>• Regular audit</li> <li>• Trainings</li> </ul>
4	Investors and Stockholders	<ul style="list-style-type: none"> <li>• Annual General Meeting</li> <li>• Annual and Interim Reports</li> <li>• Press release and announcements</li> </ul>
5	Government and Supervising Authorities	<ul style="list-style-type: none"> <li>• Public consultation</li> </ul>
6	Social Groups and Public	<ul style="list-style-type: none"> <li>• Charitable activities</li> </ul>
7	Media	<ul style="list-style-type: none"> <li>• Press release</li> </ul>

### MATERIALITY ASSESSMENT

We have identified our material ESG issues to be reported by the means of materiality assessment, which was conducted with reference to the recommendations of the ESG Guide. The materiality assessment included the consideration of our business location and industry, and included the following steps:

Stakeholder engagement	We engaged internal stakeholders including department heads and operational staff members through daily communication, interviews and questionnaires to prioritize the major issues, as well as undiscussed issues that are of importance to the Group.
Assessment of the issues	Regarding opinions of the stakeholders, the management of the Group (the " <b>Management</b> ") discussed the relevance of the issues, including the impact and risks related to the Group.
Determination of the material issues	After the discussion by the Management, the ESG issues were ranked in the context of importance and relevance to the Group, and the most material issues would be summarized in this ESG Report.

As a result of the materiality assessment, the summary of material ESG issues of the Group is listed below:

	Material ESG issues	ESG Guide Reference:
<b>Social</b>	Customer Services	Aspect B6: Product Responsibility
	Data Privacy	Aspect B6: Product Responsibility
	Products and Services Responsibility	Aspect B6: Product Responsibility
	Employment Practices	Aspect B1: Employment
	Supplier Practices	Aspect B5: Supply Chain Management
	Anti-Corruption and Money Laundering	Aspect B7: Anti-corruption
	Staff Training	Aspect B3: Development and Training
	Workplace Health and Safety	Aspect B2: Health and Safety
	Anti-Child and Forced Labour	Aspect B4: Labour Standards
	Community Engagement	Aspect B8: Community Investment
<b>Environment</b>	Air Emissions	Aspect A1: Emissions
	Waste Management	Aspect A1: Emissions
	Carbon Footprints	Aspect A1: Emissions
	Resources Conservation	Aspect A2: Use of Resources
	Other Significant Environmental Impacts	Aspect A3: The Environment and Natural Resources
	Climate Resilience	Aspect A4: Climate Change

Note: The Group did not use any packaging materials in operations during the Reporting Period. Therefore the disclosure related to the use of packaging materials was not applicable.

### (A) SOCIAL

#### Aspect B6:

##### **Customer Services**

The Group is committed to providing high quality service for our customers. We strictly adhere to the service guidelines as set out by the auto makers which conduct stringent and routine audits to the Group to ensure the service quality is up to standard.

We have established the “Customer Satisfaction Survey” to understand customer experience in our operation locations. Customers are welcome to score and comment on our services in the survey. The results are reported to the Management for performance evaluation of staff members. Customers’ complaints are followed up by the Management to enhance the service quality. We continue to review and improve our sales processes in order to prevent occurrence of undesirable service delivery in the future.

Our product managers provide regular product training to our sales and marketing team in order to keep them updated with the latest product information as well as the service standards.

##### **Data Privacy**

The Group respects data privacy of stakeholders including staff, customers and suppliers. In order to implement appropriate measures in data protection and protect the privacy right of our stakeholders. The Information Security Policy and Guideline has been established to set out the principles of data privacy management. Data Protection Principles from the Personal Data (Privacy) Ordinance are applied to our business operations. The general principles adopted by the Group are:

- Personal data is collected when we believe to be relevant and necessary;
- Personal data are used only for the purpose for which data is collected unless prior consent has been obtained;
- Transfer or disclose personal data to any entity that is not a member of the Group without consent is strictly prohibited unless it is required by law or it was previously notified;
- Appropriate security systems and measures designed to prevent unauthorized access to personal data have been implemented; and
- Only designated personnel will be granted the access rights to personal data.

### (A) SOCIAL *(Continued)*

#### Aspect B6: *(Continued)*

##### **Products and Services Responsibility**

The Group is responsible for its products and services, and emphasizes on sales ethics. The Group does not engage in any kind of unfair business activities. Our selling and service delivering processes ensure information regarding products and services is clear and open. Fraud, misleading information, or any acts that destroy customer confidence or infringe customer rights are strictly prohibited.

We adhere to product and service, and data privacy-related law and regulations, such as the Trade Description Ordinance, Sale of Goods Ordinance, Supply of Services (Implied Terms) Ordinance and Personal Data (Privacy) Ordinance of Hong Kong by timely update to staff members and random checking on potential violation. During the Reporting Period, no cases of non-compliance with product and services, or data privacy-related laws and regulations were noted.

#### Aspect B1:

##### **Employment Practices**

We believe that people are the most valuable asset for supporting its success. To this end, competitive remuneration packages, benefits programmes as well as learning and development opportunities are provided to attract, motivate and retain talents. In addition, we have developed the Human Resources Policy to govern the recruitment, dismissal, promotion, discipline, working hours, leaves and other benefits of our employees.

The level of compensation of our employees is reviewed annually according to their performance and with reference to the market standards. A wide range of benefits including comprehensive medical and life insurance, and mandatory provident fund are provided for employees. We also place heavy emphasis on training and development opportunities as well as social activities for all of our employees. In addition, we have implemented the "Family-friendly Employment Practices" to help our employees balance the responsibilities of their work and families. Our Family-friendly Employment Practices include flexible work arrangements, family recreational activities, special leave such as compassionate leave, living support and "Breastfeeding Friendly Workplace".

Meanwhile, the Group respects cultural and individual diversity. We believe that no one should be treated less favourably because of his or her personal characteristics such as gender, pregnancy, marital status, disability, family status, and race. We emphasize equal employment and career development opportunities for all qualified employees.

As a responsible employer, we are committed to complying with all local labour laws such as the Employment Ordinance and Minimum Wage Ordinance. Our internal department monitors closely the latest update and announcement of the local authority in order to prevent the Group from violating the laws and regulations. During the Reporting Period, no cases of non-compliance with the abovementioned labour laws and regulations were noted.

### (A) SOCIAL *(Continued)*

#### Aspect B5:

##### **Supplier Practices**

Our suppliers are well-known luxury auto makers with refined craftsmanship. Their products adhere to high production standards and therefore have gained high reputation for their exceptional quality. Furthermore, the local suppliers selected by the Group are required to comply with the auto makers' quality standards in order to fulfil the dealership responsibilities. These guarantee the quality of our products.

#### Aspect B7:

##### **Anti-Corruption and Money Laundering**

We do not tolerate corruption, money-laundering and other fraudulent activities. We have established the Staff Code of Conduct which stipulates proper work ethics and practices and we require our staff to strictly follow the Staff Code of Conduct during the course of business. Misconduct, unethical behaviours and bribery are prohibited in our business dealings and relationships. Staff are subject to disciplinary actions in case of breach of the Staff Code of Conduct.

Effectiveness of our internal controls has been reviewed at least annually to ensure sound internal control system is in place in preventing malpractices.

We have established whistle-blowing channel which provides a communication channel to all staff to report suspicious fraudulent actions to the Management directly.

We adhere to corruption and money laundering-related laws and regulations such as the Prevention of Bribery Ordinance, and Anti-Money Laundering and Counter-Terrorist Financing Ordinance of Hong Kong. During the Reporting Period, no cases of non-compliance with corruption and money laundering-related laws and regulations were noted.

#### Aspect B3:

##### **Staff Training**

The Group acknowledges the importance for our staff to be well prepared in order to cater for the needs of our customers. Therefore, we encourage and support our employees to participate in personal and professional training.

A series of training programmes including in-house training, seminars, workshops, regular sharing sessions and on-the-job coaching is provided to our staff on a regular basis. We believe that these could help enhance the staff's competencies in performing their jobs. As for external training, the policies on examination leave and reimbursement of tuition, seminar or workshop fees have been established and implemented to support our staff's pursuit of professional training.

In addition to training support offered by the Group, our principal's headquarter has a dedicated training centre for dealer staff which includes not only product training, but also client management training such as customer relationship management and mystery shopper.



### (A) SOCIAL *(Continued)*

#### Aspect B2:

##### **Workplace Health and Safety**

Health and safety standards are our priority in conducting the business. We are committed to providing a safe workplace for our employees, and all other people likely to be affected by our operations and activities.

Appropriate training, evacuation exercise, as well as protective equipment in relation to occupational health and safety hazards in accordance with the applicable laws and other related requirements are provided to our employees at offices and workshops. Occupational safety guidelines are updated and communicated to all staff regularly to keep them abreast of the latest safety standards and practices.

Regarding the outbreak of COVID-19, the ESG taskforce continuously monitors the most up-to-date situations of infection cases and its impact on the health of our employees and operations of the businesses. The Group has established the following precautionary measures to mitigate this pandemic risk:

- Requirement of wearing surgical face masks in workplace at all times;
- Provision of hand sanitizers to employees, customers and visitors;
- Issuance of internal notice to all employees to remind them the importance of maintaining personal hygiene;
- Maintenance of social distancing at all times;
- Daily cleaning of workplace; and
- Implementation of work from home policy.

We showed our resilience to meet the challenges, ensuring business continuity and serving the interests of our stakeholders.

During the Reporting Period, neither workplace accidents, injury, work-related fatalities nor non-compliances against the Employees' Compensation Ordinance, Occupational Safety and Health Ordinance or other related laws and regulations were noted.

### (A) SOCIAL *(Continued)*

#### Aspect B4:

##### ***Anti-Child and Forced Labour***

The Group prohibits child and forced labour of any kind in our operations and services. Internal control procedures such as background check and job interviews are performed on every candidate by us during the recruitment process to ensure no child and forced labour are hired.

During the Reporting Period, no cases of non-compliance with Employment Ordinance or other child and forced labour-related laws and regulations were noted.

#### Aspect B8:

##### ***Community Engagement***

In an effort of pursuing social commitment, we are dedicated to meeting the expectations of our stakeholders, including but not limited to shareholders, customers, business partners and employees. We aim at achieving mutually beneficial situation for all stakeholders through demonstrating our care for social well-being and fulfilling social responsibilities.

We participate in various events to demonstrate our care for all walks of life, and promote our advocates of social responsibility to raise staff's awareness, thereby magnifying the effect of community participation. During the Reporting Period, the Group joined the following charity events:

- Earth Hour 2020 (in March 2020) organized by World Wildlife Fund;
- SPS Virtual Walk 2020 (in February 2020) organized by the Suicide Prevention Services;
- The Community Chest Green Day 2020 (in June 2020) organized by The Community Chest; and
- Mooncake for Charity (in September 2020) organized by The Community Chest.

### (B) ENVIRONMENT

#### Aspect A1:

Being the exclusive dealer of world-class premium auto brand in Hong Kong and Macau, the Group aims at delivering cars of supreme quality to consumers to satisfy their needs and enjoyment. Good environment attributes to the enjoyment of driving. As part of our aim, we strive to reduce the impact we brought to the environment through adoption of green business practices with minimal pollution to the environment.

The Group is committed to complying with environmental laws and regulations such as the Air Pollution Control Ordinance, Waste Disposal Ordinance, Water Pollution Control Ordinance and Noise Control Ordinance in Hong Kong. During the Reporting Period, no cases of non-compliance against abovementioned environmental laws and regulations were noted.

#### Air Emissions

The major source of air emissions is the vehicles used for customer test drive, parts delivering and towing of cars. During the Reporting Period, the emissions of the Group were as follows:

Types of emission <sup>1</sup>	Unit	2020	2019
Nitrogen oxides ("NO <sub>x</sub> ")	kilogram	14.86	20.84
Sulphur oxides ("SO <sub>x</sub> ")	kilogram	0.37	0.48
Particular matter ("PM")	kilogram	1.09	1.53

As compared to 2019, the decrease of emissions of NO<sub>x</sub>, SO<sub>x</sub> and PM of the Group was mainly caused by the reduction in consumption of fuel by vehicles.

To control the vehicle emissions, we centralized the vehicle management and route planning functions to reduce the travelling distance. Moreover, we prefer using vehicles of higher fuel efficiency to cut down the fuel consumption and hence the vehicle emissions. We have also monitored closely the conditions of our working vehicles which have passed the annual tests held by the local authority. We have not received any penalty from government for excessive emission of our vehicles and we do not note any violation of the Air Pollution Control Ordinance.

<sup>1</sup> The calculation of air emissions was based on the "Reporting Guidance on Environmental KPIs" of the Stock Exchange of Hong Kong Limited.

**(B) ENVIRONMENT** *(Continued)***Aspect A1:** *(Continued)***Waste Management**

The Group is committed to minimizing the negative environmental impact arising from the handling and disposal processes of wastes. We incorporate the waste management principles of "Reduce", "Reuse", "Recycle" and "Replace" into our waste management policy with an aim to reduce the generation of wastes from our operations, and ensure the waste materials are handled in an environmentally-friendly manner. To achieve the objectives of our policy, we have developed and implemented an effective waste management programme in our operations to encourage source separation and promote reuse and recycling practices. In addition, we understand that some of our waste should be treated with care before disposal therefore we have established guidelines for staff to handle such waste. For example, we enclose debris chute and collection chamber by impervious sheeting, and spray water on debris before it is dumped into a debris chute.

We have also put much emphasis on enhancing the awareness of the importance of reducing waste generation through green procurement practices and administrative approaches. Furthermore, it is our policy that all of our waste handling practices shall comply with the relevant laws and regulations and shall have no harmful effect on the environment and human health.

The major hazardous wastes in our operations are motor oil, antifreeze for engines and old batteries of vehicles. During the Reporting Period, the usage of motor oil, antifreeze and batteries was as follows:

Type	Unit	2020		2019	
		Amount	Intensity (per HKD1 million of revenue)	Amount	Intensity (per HKD1 million of revenue)
Motor oil	Tonnes	8.12	0.066	8.8	0.043
Antifreeze	Tonnes	6.50	0.053	8.0	0.039
Batteries	Tonnes	0.18	0.001	0.2	0.001

As compared to 2019, we discarded less motor oil and antifreeze as hazardous waste because of less frequent after-sales services and the orders for changing batteries decreased from 2019 as well.

Hazardous wastes from our operations are handled and processed by government approved licensed service providers which have been regularly assessed and monitored by us to ensure their services are up to the standard. In order to further reduce the quantity of waste, energy-saving materials such as light-weight printing papers and printers with energy label are used in our operations.

## Environmental, Social and Governance Report

### (B) ENVIRONMENT *(Continued)*

#### Aspect A1: *(Continued)*

##### Waste Management *(Continued)*

The major non-hazardous waste in our operations is paper used in office. During the Reporting Period, the amount of paper used was as follows:

Type	Unit	2020		2019	
		Amount	Intensity (per HKD1 million of revenue)	Amount	Intensity (per HKD1 million of revenue)
Paper	Tonnes	0.73	0.006	0.89	0.004

As compared to 2019, the usage of paper in the Reporting Period decreased by 18% because of the effective adoption of environmental-friendly measures.

We have monitored the paper usage on a monthly basis, designed and implemented action plans such as using recycled paper and duplex printing for internal documents and replacing paper communication among offices with electronic communication measures.

##### Carbon Footprints

During the Reporting Period, the major sources of our carbon emission are the consumption of two types of energy, which are electricity and petrol, and the total amount of carbon dioxide equivalent ("CO<sub>2</sub>e") emission is as follows:

Source of emission <sup>2</sup>	Unit	2020		2019	
		Amount	Intensity (per HKD1 million of revenue)	Amount	Intensity (per HKD1 million of revenue)
Business activities	Tonnes	356	2.88	612	2.97

The lower total CO<sub>2</sub>e emission in the Reporting Period than that in 2019 is mainly attributed to reduced consumption of fuel.

We continue our efforts on lowering the carbon footprints, we have adopted various initiatives to control the resource usage and please refer to "Resources Conservation" for details.

<sup>2</sup> Carbon emissions were calculated based on the "Greenhouse Gas Protocol" published by the World Resources Institute and World Business Council on Sustainable Development, "Reporting Guidance on Environmental KPIs" published by the Stock Exchange of Hong Kong Limited, "Guidelines to Account for and Report on Greenhouse Gas Emission and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong" by Hong Kong Environmental Protection Department and Electrical and Mechanical Services Department, "2019 Sustainability Report" issued by China Light and Power Company Limited, and "Sustainability Report 2019" issued by the Hongkong Electric Company Limited.



**(B) ENVIRONMENT** *(Continued)***Aspect A2:****Resources Conservation**

The Group conserves resources for environmental and operating efficiency purposes. The major resources used by the Group include electricity, fuels and water. To encourage participation by all levels of staff, we have put much effort in integrating business performance with environmental and resources efficiency considerations. Performance-based monitoring of the use of resources provides incentives for staff to execute and follow green practices.

We have implemented a number of environmentally-friendly measures to control our use of resources in our operations and workplaces, and have monitored closely technology advancements in the machinery, systems and infrastructures that we use to achieve better resources efficiency. For example, we have used energy-efficient devices and equipment such as LED lights, energy-efficient air-conditioning and air handling systems and appliances with Grade 1 energy labels. Furthermore, we have adopted green office practices such as turning off idle lights and computers, and have conveyed green messages to employees regularly by means of email and signage to promote the concept of resource conservation.

We create wastewater in our car-cleaning service. Instead of discharging wastewater directly to the sewage, we work with qualified recycling service suppliers who collect our wastewater on a regular basis. Staff members are also required to alert the locations to carry out the business activities that create wastewater. We have installed water-efficient spray gun to save water resources and reduce the amount of wastewater created.

These measures assist the reduction of resources consumption comprehensively from source to end-use, thereby creating both environmental and financial benefits to the Group. Besides, regular monitoring and reporting of electricity, fuels and water usage have been in place to enable us to evaluate the resource consumption and formulate action plans to conserve the resources. Moreover, we do not encounter any difficulty in sourcing water. The following table summarizes our resources consumption during the Reporting Period:

Type of resource	Unit	2020		2019	
		Amount	Intensity (per HKD1 million of revenue)	Amount	Intensity (per HKD1 million of revenue)
Electricity	kWh	665,238	5,373.996	973,985	4,724.636
Petrol	Litre	25,464	205.702	32,329	156.824
Diesel	Litre	0	0	30	0.143
Water	m <sup>3</sup>	645	5.211	844	4.094

### (B) ENVIRONMENT *(Continued)*

#### Aspect A2: *(Continued)*

##### **Resources Conservation** *(Continued)*

We consumed less electricity in the Reporting Period than the previous one because of less after-sales services. With our successful energy-saving measures and internal guidelines for our staff members, we achieved a decrease in consumption of electricity, petrol, diesel and water in the Reporting Period when compared to 2019. The increase in amounts of intensity of electricity, petrol and water was mainly caused by the significant decrease of the revenue (Hong Kong portion only) with approximately HKD82 million.

Our ESG taskforce continues to broaden the scope of our green agenda and identify energy improvement opportunities in order to uphold our sustainable development and care for the environment attitude in the workplace.

#### Aspect A3:

##### **Other Significant Environmental Impacts**

In addition to the abovementioned environmental impacts, other negative impacts to the environment and natural resources have been taken into account while making investment decisions and future development plans. While minor impacts such as light pollution from showrooms' advertising signs and noise pollution from the workshops may exist, we deployed proper design, equipment and other measures to further reduce the environmental impacts. We perform regular maintenance on our vehicles and machinery in order to minimize the negative impact caused by undesired noise. We also adhere to the requirements under the Construction Noise Permit for use of Powered Mechanical Equipment (PME) therefore we carry out prescribed construction work in restricted hours.

In order to protect the environment and the nature, we monitor environmental risks relating to our business operations on a regular basis. Periodic evaluations are performed to identify negative environmental impacts. Based on such evaluations, preventive measures are implemented to mitigate the environmental risks and to ensure the Group's compliance with relevant laws and regulations.

#### Aspect A4:

##### **Climate Resilience**

The management of the company has a controlling interest and will take adequate steps to build its resilience to climate change by identifying and managing climate change risks and opportunities and by developing strategies which are in line with global best practices to adapt to and mitigate the impact of climate change on its operations.

In order to mitigate the impact of climate change, we reduced the carbon footprint through the establishment and implementation of long-term carbon emissions reduction targets. We encourage employees, suppliers and customers to reduce carbon emissions in their daily operations wherever practicable. We will adopt industry best practices to improve energy efficiency in our operations.

# INDEPENDENT AUDITOR'S REPORT

**Deloitte.**

德勤

## TO THE SHAREHOLDERS OF AUTO ITALIA HOLDINGS LIMITED

*(incorporated in Bermuda with limited liability)*

### OPINION

We have audited the consolidated financial statements of Auto Italia Holdings Limited (the **"Company"**) and its subsidiaries (collectively referred to as the **"Group"**) set out on pages 71 to 166, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (**"HKFRSs"**) issued by the Hong Kong Institute of Certified Public Accountants (the **"HKICPA"**) and have been properly prepared in compliance with the disclosure requirements of Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (**"HKSAs"**) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the **"Code"**), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Independent Auditor's Report

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
<b><i>Assessment of net realisable value ("NRV") of inventories</i></b> <p>We identified the assessment of NRV of inventories, which mainly represents cars, as a key audit matter due to the significant involvement in management's estimation. In case of adverse changes in economic environment, the demand for luxury cars may be affected and the management may revise the promotion strategy of the cars which result in NRV issue.</p> <p>As at 31 December 2020, the carrying amount of inventories was HK\$61,220,000 (net of accumulated allowance of inventories of HK\$5,186,000). An allowance of HK\$4,172,000 was recognised in profit or loss during the year. Details of the Group's inventories are set out in note 20 to the consolidated financial statements.</p>	<p>Our procedures in relation to the assessment of NRV of inventories included:</p> <ul style="list-style-type: none"><li>• Obtaining an understanding of the key controls of the Group in relation to identification of slow-moving inventories and preparation of aging analysis of inventories;</li><li>• Attending physical inventory count in the Group's workshops and warehouses and identifying physically obsolete inventories, if any;</li><li>• Testing the aging analysis of the inventories, on a sample basis, to the source documents; and</li><li>• Assessing the reasonableness, on a sample basis, of the estimation of the NRV of inventories with reference to the latest price list, the recent selling prices, physical conditions, aging analysis and subsequent sales of inventories.</li></ul>

## Key audit matter

## How our audit addressed the key audit matter

### ***Impairment assessment of goodwill, property, plant and equipment and right-of-use assets***

We identified the impairment assessment of goodwill, property, plant and equipment and right-of-use assets as a key audit matter due to the involvement of significant management judgement and estimates in these assessments.

As set out in note 18, the management considered there was indication for impairment and conducted impairment assessment on property, plant and equipment and right-of-use assets of subsidiaries engaged in sales of cars business in addition to impairment assessment of goodwill, which was performed individually and/or at relevant cash generating units or group of cash generating units levels. The management of the Company has prepared value in use calculations which are based on certain key inputs, including budgeted gross margin and discount rates as set out in note 18 to the consolidated financial statements.

As at 31 December 2020, the carrying amounts of goodwill, property, plant and equipment and right-of-use assets were Nil, HK\$1,903,000 and Nil respectively. Impairment losses of HK\$2,480,000, HK\$467,000 and HK\$16,163,000 were recognised in respect of goodwill, property, plant and equipment and right-of-use assets during the year, respectively, as set out in note 18.

Our procedures in relation to the impairment of goodwill, property, plant and equipment and right-of-use assets included:

- Obtaining an understanding of the key controls over the management's impairment assessment process;
- Assessing the value in use calculations used by the management;
- Comparing key assumptions (including budgeted gross margin and discount rates) used in the value in use calculations to industry and market data, historical performance and the future outlook; and
- Testing the inputs in the value in use calculations against source documents.



## Independent Auditor's Report

### OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

## Independent Auditor's Report

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Leung Chui Shan.

**Deloitte Touche Tohmatsu**

*Certified Public Accountants*

Hong Kong

30 March 2021

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2020

	NOTES	2020 HK\$'000	2019 HK\$'000
Revenue from goods and services	5	120,861	221,410
Rental income		1,888	1,976
Interest income from loan receivables		3,152	8,556
Total revenue		125,901	231,942
Cost of sales and services		(83,467)	(158,031)
Gross profit		42,434	73,911
Other income	7	13,275	24,238
Other expense	8	–	(5,515)
Other gains and losses	9	(3,956)	(1,905)
(Impairment losses) reversal of impairment losses on			
– property, plant and equipment	18	(467)	–
– goodwill	18	(2,480)	–
– right-of-use assets	18	(16,163)	–
– trade and other receivables and loan receivables under expected credit loss (“ECL”) model, net		(72)	669
Selling and distribution costs		(42,398)	(75,449)
Administrative expenses		(59,437)	(49,904)
Finance costs	10	(13,638)	(3,678)
Share of result of an associate accounted for using equity method		(7,796)	14,087
Loss before taxation		(90,698)	(23,546)
Taxation	11	1,653	(566)
Loss for the year	12	(89,045)	(24,112)
Loss per share	14		
– Basic		(HK1.70 cent)	(HK0.46 cent)
– Diluted		(HK1.70 cent)	(HK0.46 cent)

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2020

	2020 HK\$'000	2019 HK\$'000
<b>Loss for the year</b>	<b>(89,045)</b>	<b>(24,112)</b>
<b>Other comprehensive income</b>		
Items that may be subsequently reclassified to profit or loss:		
Exchange differences arising on translation of foreign operations	1,178	1,932
<b>Other comprehensive income for the year</b>	<b>1,178</b>	<b>1,932</b>
<b>Total comprehensive expense for the year</b>	<b>(87,867)</b>	<b>(22,180)</b>



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

	NOTES	2020 HK\$'000	2019 HK\$'000
<b>Non-current assets</b>			
Investment properties	15	55,200	56,500
Property, plant and equipment	16	1,903	12,135
Right-of-use assets	17	–	39,309
Goodwill	18	–	2,480
Interest in an associate accounted for using equity method	19a	56,285	81,484
Investment of an associate measured at fair value through profit or loss ("FVTPL")	19b	248,080	–
Rental deposits	21	791	6,208
		<b>362,259</b>	198,116
<b>Current assets</b>			
Inventories	20	61,220	112,602
Trade and other receivables	21	16,502	28,569
Loan receivables	22	21,599	70,055
Tax recoverable		636	–
Pledged bank deposits	23	20,000	44,019
Bank balances and cash	23	52,512	104,014
		<b>172,469</b>	359,259
<b>Current liabilities</b>			
Trade and other payables	24	22,807	31,350
Contract liabilities	25	18,750	19,496
Tax payable		–	2,853
Bank and other borrowings	26a	10,329	5,323
Corporate bonds	26b	62,482	–
Lease liabilities	27	16,274	23,078
		<b>130,642</b>	82,100
<b>Net current assets</b>		<b>41,827</b>	277,159
<b>Total assets less current liabilities</b>		<b>404,086</b>	475,275

## Consolidated Statement of Financial Position

At 31 December 2020

	NOTES	2020 HK\$'000	2019 HK\$'000
<b>Capital and reserves</b>			
Share capital	28	105,476	104,391
Reserves		297,558	352,526
<b>Total equity</b>		<b>403,034</b>	456,917
<b>Non-current liabilities</b>			
Deferred taxation	29	510	1,593
Lease liabilities	27	542	16,765
		<b>1,052</b>	18,358
		<b>404,086</b>	475,275

The consolidated financial statements on pages 71 to 166 were approved and authorised for issue by the board of directors on 30 March 2021 and are signed on its behalf by:

**CHONG Tin Lung Benny**  
DIRECTOR

**LAM Chi Yan**  
DIRECTOR

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Share capital HK\$'000	Share premium HK\$'000	Capital redemption reserve HK\$'000	Share option reserve HK\$'000	Property revaluation reserve HK\$'000 (Note a)	Translation reserve HK\$'000	Other reserve HK\$'000 (Note b)	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2019	104,391	249,345	2,151	16,173	19,246	(3,588)	166,431	(76,155)	477,994
Loss for the year	-	-	-	-	-	-	-	(24,112)	(24,112)
Other comprehensive income for the year	-	-	-	-	-	1,932	-	-	1,932
Total comprehensive income (expense) for the year	-	-	-	-	-	1,932	-	(24,112)	(22,180)
Recognition of equity settled share-based payments	-	-	-	1,103	-	-	-	-	1,103
Transfer upon lapse of share options	-	-	-	(76)	-	-	-	76	-
At 31 December 2019	<b>104,391</b>	<b>249,345</b>	<b>2,151</b>	<b>17,200</b>	<b>19,246</b>	<b>(1,656)</b>	<b>166,431</b>	<b>(100,191)</b>	<b>456,917</b>
Loss for the year	-	-	-	-	-	-	-	(89,045)	(89,045)
Other comprehensive income for the year	-	-	-	-	-	1,178	-	-	1,178
Total comprehensive income (expense) for the year	-	-	-	-	-	1,178	-	(89,045)	(87,867)
Exercise of share options	1,085	13,802	-	(4,901)	-	-	-	-	9,986
Recognition of equity settled share-based payments	-	-	-	23,998	-	-	-	-	23,998
Transfer upon lapse of share options	-	-	-	(5,740)	-	-	-	5,740	-
At 31 December 2020	<b>105,476</b>	<b>263,147</b>	<b>2,151</b>	<b>30,557</b>	<b>19,246</b>	<b>(478)</b>	<b>166,431</b>	<b>(183,496)</b>	<b>403,034</b>

Notes:

- (a) The property revaluation reserve represents the change in use of a property from owner-occupied property to investment property in previous years.
- (b) The other reserve of the Group was transferred from the share premium pursuant to the capital re-organisation and the changes in the Group's ownership interest in its subsidiaries in previous years.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	2020 HK\$'000	2019 HK\$'000
<b>OPERATING ACTIVITIES</b>		
Loss before taxation	(90,698)	(23,546)
Adjustments for:		
Impairment losses (reversal of impairment losses) on trade and other receivables and loan receivables, net	72	(669)
Allowance of inventories	4,172	–
Impairment loss on goodwill	2,480	–
Impairment loss on right-of-use assets	16,163	–
Impairment loss on property, plant and equipment	467	–
Depreciation of property, plant and equipment	4,712	11,345
Depreciation of right-of-use assets	23,139	34,403
Interest income	(226)	(476)
Interest expenses	13,638	3,678
Fair value loss on investment of an associate measured at FVTPL	720	–
Fair value loss of investment properties	1,300	2,500
Loss (gain) on disposal of property, plant and equipment	1,997	(393)
Share-based payments	23,998	1,103
Share of result of an associate accounted for using equity method	7,796	(14,087)
<b>Operating cash flows before movements in working capital</b>	<b>9,730</b>	<b>13,858</b>
Decrease in inventories	47,187	72,126
Decrease in trade and other receivables	18,197	11,105
Decrease in loan receivables	48,614	20,270
Decrease in trade and other payables	(8,530)	(28,369)
(Decrease) increase in contract liabilities	(746)	1,767
<b>Net cash from operations</b>	<b>114,452</b>	<b>90,757</b>
Income tax paid	(2,919)	(614)
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>111,533</b>	<b>90,143</b>
<b>INVESTING ACTIVITIES</b>		
Withdrawal of pledged bank deposits	24,019	–
Dividend received from an associate accounted for using equity method	17,890	–
Proceeds from disposal of property, plant and equipment	8,093	1,990
Interest received	226	476
Investment of an associate at FVTPL	(248,800)	–
Purchase of property, plant and equipment	(6,064)	(4,246)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(204,636)</b>	<b>(1,780)</b>

## Consolidated Statement of Cash Flows

For the year ended 31 December 2020

	2020 HK\$'000	2019 HK\$'000
<b>FINANCING ACTIVITIES</b>		
Corporate bonds issued	171,600	–
Bank and other loans raised	32,223	52,673
Exercise of share options	9,986	–
Repayment of corporate bonds	(111,600)	–
Repayment of bank and other loans	(27,230)	(121,547)
Repayments for lease liabilities	(23,021)	(33,062)
Interest paid on corporate bonds	(9,464)	–
Interest paid on bank and other loans	(428)	(1,437)
Interest paid on lease liabilities	(1,251)	(2,241)
<b>NET CASH FROM (USED IN) FINANCING ACTIVITIES</b>	<b>40,815</b>	<b>(105,614)</b>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(52,288)</b>	<b>(17,251)</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR</b>	<b>104,014</b>	<b>121,212</b>
<b>EFFECT OF EXCHANGE RATE CHANGES</b>	<b>786</b>	<b>53</b>
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR, represented by bank balances and cash</b>	<b>52,512</b>	<b>104,014</b>



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 1. GENERAL INFORMATION

The Company is a public limited company incorporated in Bermuda and its shares are listed on The Stock Exchange of Hong Kong Limited.

The principal activity of the Company is investment holding. Its subsidiaries are principally engaged in the import, marketing and distribution, and provision of after-sales service of Italian branded cars in Hong Kong and Macau, as well as provision of financing and property investment.

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is also the functional currency of the Company.

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

### Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the Amendments to References to the Conceptual Framework in HKFRS Standards and the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the annual periods beginning on or after 1 January 2020 for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform

In addition, the Group has early applied the Amendment to HKFRS 16 "COVID-19-Related Rent Concessions".

Except as described below, the application of the Amendments to References to the Conceptual Framework in HKFRS Standards and the amendments to HKFRSs in the current year have had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") *(Continued)*

### 2.1 Impacts of application on Amendments to HKAS 1 and HKAS 8 "Definition of Material"

The Group has applied the Amendments to HKAS 1 and HKAS 8 for the first time in the current year. The amendments provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity". The amendments also clarify that materiality depends on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements taken as a whole.

The application of the amendments in the current year had no impact on the consolidated financial statements.

### 2.2 Impacts of application on Amendments to HKFRS 3 "Definition of a Business"

The Group has applied the amendments for the first time in the current year. The amendments clarify that while businesses usually have outputs, outputs are not required for an integrated set of activities and assets to qualify as a business. To be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.

The amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs. The amendments also introduce additional guidance that helps to determine whether a substantive process has been acquired.

In addition, the amendments introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. The election on whether to apply the optional concentration test is available on transaction-by-transaction basis.

The amendments had no impact on the consolidated financial statements of the Group but may impact future periods should the Group make any acquisition.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") *(Continued)*

#### 2.3 Impacts of early application on Amendment to HKFRS 16 "COVID-19-Related Rent Concessions"

The Group has applied the amendment for the first time in the current year. The amendment introduces a new practical expedient for lessees to elect not to assess whether a COVID-19-related rent concession is a lease modification. The practical expedient only applies to rent concessions occurring as a direct consequence of the COVID-19 that meets all of the following conditions:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying HKFRS 16 "Leases" if the changes were not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in the profit or loss in the period in which the event occurs.

The application of the amendment had no impact to the opening accumulated losses at 1 January 2020. The Group has benefited from rental reduction on several leases in Hong Kong and Macau. The Group has derecognised the part of lease liability that has been extinguished by the forgiveness of lease payments using the discount rates originally applied to these leases respectively, resulting in a decrease in the lease liabilities of approximately HK\$306,000, which has been recognised as variable lease payments in profit or loss for the current year.

## 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17	Insurance Contracts and the related Amendments <sup>1</sup>
Amendments to HKFRS 3	Reference to the Conceptual Framework <sup>2</sup>
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform – Phase 2 <sup>4</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>1</sup>
Amendments to HKAS 16	Property, Plant and Equipment – Proceeds before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract <sup>2</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018-2020 <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2021

Except for amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 2. APPLICATION OF AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") *(Continued)*

#### Amendments to HKAS 1 "Classification of Liabilities as Current or Non-current" and related amendments to Hong Kong Interpretation 5 (2020)

The amendments provide clarification and additional guidance on the assessment of right to defer settlement for at least twelve months from reporting date for classification of liabilities as current or non-current, which:

- specify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period. Specifically, the amendments clarify that:
  - (i) the classification should not be affected by management intentions or expectations to settle the liability within 12 months; and
  - (ii) if the right is conditional on the compliance with covenants, the right exists if the conditions are met at the end of the reporting period, even if the lender does not test compliance until a later date; and
- clarify that if a liability has terms that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instruments, these terms do not affect its classification as current or non-current only if the entity recognises the option separately as an equity instrument applying HKAS 32 "Financial Instruments: Presentation".

In addition, Hong Kong Interpretation 5 was revised as a consequence of the Amendments to HKAS 1 to align the corresponding wordings with no change in conclusion.

Based on the Group's outstanding liabilities as at 31 December 2020, the application of the amendments will not result in reclassification of the Group's liabilities.



### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES

#### 3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRS issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain properties that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in the consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based Payment", leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of assets".

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.1 Basis of preparation of consolidated financial statements *(Continued)*

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For the associate measured at FVTPL and investment properties which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies

##### ***Basis of consolidation***

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Investments in associates***

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

Investments in associates in the form of ordinary shares (or other shares that are substantively the same as ordinary shares) with significant influence are accounted for using the equity method of accounting, after initially being recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment. The financial statements of an associate used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

On acquisition of the investment in an associate that applies equity accounting, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Investments in associates*** *(Continued)*

The Group assesses whether there is an objective evidence that the interest in an associate may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

##### ***Revenue from contracts with customers***

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Revenue from contracts with customers** *(Continued)*

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

##### *Contract costs*

Incremental costs of obtaining a contract

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained.

The Group recognises such costs (sales commissions) as an asset if it expects to recover these costs. The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the assets relate.

The Group applies the practical expedient of expensing all incremental costs to obtain a contract if these costs would otherwise have been fully amortised to profit or loss within one year.

##### **Leases**

##### *Definition of a lease*

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Leases** *(Continued)*

###### *The Group as a lessee*

###### Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Non-lease components are separated from lease component and are accounted for by applying other applicable standards.

###### Short-term leases

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

###### Right-of-use assets

The cost of right-of-use asset includes the amount of the initial measurement of the lease liability and any initial direct costs incurred by the Group.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities other than adjustments to lease liabilities resulting from COVID-19-related rent concessions in which the Group applied the practical expedient.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Leases** *(Continued)*

###### *The Group as a lessee (Continued)*

###### Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 "Financial Instruments" and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

###### Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments represent fixed payments less any lease incentives receivable.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever the lease term has changed in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Leases** *(Continued)*

##### *The Group as a lessee (Continued)*

##### Lease modifications

Except for COVID-19 related rent-concessions in which the Group applied practical expedient, the Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use assets.

##### *COVID-19-related rent concessions*

In relation to rent concessions that occurred as a direct consequence of the COVID-19 pandemic, the Group has elected to apply the practical expedient not to assess whether the change is a lease modification if all of the following conditions are met:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Leases** *(Continued)*

##### *COVID-19-related rent concessions (Continued)*

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying HKFRS 16 if the changes are not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in profit or loss in the period in which the event occurs.

##### *The Group as a lessor*

##### Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease.

Rental income which is derived from the Group's ordinary course of business is presented as revenue.

##### Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

##### Lease modification

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.



### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Property, plant and equipment***

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes. Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

##### ***Investment properties***

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the property is derecognised.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Goodwill**

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units ("**CGUs**") (or groups of CGUs), that is expected to benefit from the synergies of the acquisition.

A CGU (or groups of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or groups of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the CGU (or groups of CGUs) is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit on a pro-rata basis based on the carrying amount of each asset in the unit or groups of CGUs. Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the group of CGUs) retained.

##### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost of inventories are determined on a first-in, first-out basis or specific identification method as appropriate. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of the translation reserve.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

##### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit/loss before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by end of the reporting period.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Taxation** *(Continued)*

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Taxation*** *(Continued)*

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 "Income Taxes" requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss.

##### ***Borrowing costs***

Borrowing costs not directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are recognised in profit or loss in the period in which they are incurred.

##### ***Termination benefits***

A liability for a termination benefit is recognised at the earlier of when the Group entity can no longer withdraw the offer of the termination benefit and when it recognises any related restructuring costs.

##### ***Short-term employee benefits***

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense.

A liability is recognised for benefits accruing to employees (such as wages and salaries and annual leave) after deducting any amount already paid.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Retirement benefits scheme**

Payments to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

##### **Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

Government grants relate to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income".

##### **Equity-settled share-based payment transactions**

###### *Share options granted to employees*

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share option reserve).

At the end of the reporting period, the Group revises its estimates of the number of options that are expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share option reserve.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Equity-settled share-based payment transactions (Continued)***

###### *Share options granted to employees (Continued)*

For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in share option reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to accumulated losses.

###### *Share options granted to non-employees*

Equity-settled share-based payment transactions with parties other than employees are measured at the fair value of the goods or services received, except where that fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at the date the Group obtains the goods or the counterparty renders the service. The fair values of the goods or services received are recognised as expenses (unless the goods or services qualify for recognition as assets).

##### ***Impairment losses on property, plant and equipment and right-of-use assets other than goodwill***

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment and right-of-use assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of property, plant and equipment and right-of-use assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the CGU to which the asset belongs.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Impairment losses on property, plant and equipment and right-of-use assets other than goodwill*** *(Continued)*

In testing a CGU for impairment, corporate assets are allocated to the relevant CGU when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the CGU or group of CGUs to which the corporate asset belongs, and is compared with the carrying amount of the relevant CGU or group of CGUs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a CGU) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGUs, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGUs, with the recoverable amount of the group of CGUs. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### ***Financial instruments***

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except from trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 "Revenue from Contracts with Customers". Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit and loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest income which is derived from the Group's ordinary course of business is presented as revenue.

##### ***Financial assets***

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Financial instruments** *(Continued)*

##### *Financial assets (Continued)*

All other financial assets are subsequently measured at FVTPL.

##### Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

##### Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or designated as fair value through other comprehensive income are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other gains and losses" line item.

##### Impairment of financial assets

The Group performs impairment assessment under ECL model on financial assets (including rental deposits, trade and other receivables, loan receivables, pledged bank deposits and bank balances) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("**12m ECL**") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.



## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### 3.2 Significant accounting policies *(Continued)*

#### **Financial instruments** *(Continued)*

##### *Financial assets (Continued)*

##### *Impairment of financial assets (Continued)*

The Group always recognises lifetime ECL for trade receivables from contract with customers. The ECL on these assets are assessed individually.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

#### (i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Financial instruments** *(Continued)*

##### *Financial assets (Continued)*

##### *Impairment of financial assets (Continued)*

(i) Significant increase in credit risk *(Continued)*

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### 3.2 Significant accounting policies *(Continued)*

#### **Financial instruments** *(Continued)*

##### *Financial assets (Continued)*

##### *Impairment of financial assets (Continued)*

##### (iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

##### (v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with HKFRS 16.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables and loan receivables where the corresponding adjustment is recognised through a loss allowance account.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 3.2 Significant accounting policies *(Continued)*

##### **Financial instruments** *(Continued)*

###### *Financial assets (Continued)*

###### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

###### *Financial liabilities and equity*

###### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

###### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

###### Financial liabilities

Financial liabilities including bank and other borrowings and trade and other payables are subsequently measured at amortised cost, using the effective interest method.

###### Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

#### 4. CRITICAL ACCOUNTING JUDGEMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

##### **Critical judgement in applying accounting policies**

The following is the critical judgment, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

##### ***Investment in preferred shares of Chime Biologics Limited ("Chime Biologics")***

The Group entered into a subscription agreement for subscription of 51,847,997 series A preferred shares of Chime Biologics at a consideration of US\$32 million during the year. The Group has the right to appoint 1 out of 4 directors of the board of Chime Biologics and therefore the Group has the power to exercise significant influence over Chime Biologics and Chime Biologics becomes an associate of the Group.

In assessing whether the Group's investment in preferred shares should be accounted for using equity method under HKAS 28 "Investments in Associates and Joint Ventures", the directors of the Company consider the key features of the preferred shares which include (i) the holders of preference shares are entitled to non-cumulative dividends at fixed percentage per annum and in preference to the ordinary shareholders on an as-converted basis; (ii) the series A preferred shareholders are superior to the holders of the ordinary shares in terms of liquidation preference; (iii) the conversion price is subject to downward adjustments and (iv) the preferred shares are automatically converted to ordinary shares only upon consummation of an qualified initial public offering. Taking into account of the above factors and the shareholding structure of Chime Biologics, the directors of the Company consider these preferred shares do not carry rights that are substantially the same as the investee's ordinary shares and accordingly these preferred shares are accounted for as financial instruments measured at fair value through profit or loss under HKFRS 9. At 31 December 2020, the fair value of such investment is HK\$248,080,000 (2019: Nil).



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 4. CRITICAL ACCOUNTING JUDGEMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY *(Continued)*

The followings are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets within the next financial year.

#### Key sources of estimation uncertainty

##### ***Assessment of NRV of inventories***

Assessment of NRV of inventories involves management's estimation. In case of adverse changes in economic environment, the demand for luxury cars may be affected and the management may revise the promotion strategy of the cars which result in NRV issue. The management of the Group reviews an aging analysis at the end of the reporting period and makes allowance for slow-moving inventory items identified with NRV lower than the cost of inventory. The management estimates the NRV for such inventories with reference to the latest price list, recent selling prices, physical conditions, aging analysis and subsequent sales of inventories, at the end of the reporting period and makes allowance for slowing-moving inventory. In cases where the actual selling prices are less or more than expected, or changes in facts and circumstances which result in revision in estimated selling prices, additional or reversal of allowance may be required. At 31 December 2020, the carrying amount of inventories is HK\$61,220,000 (2019: HK\$112,602,000), net of accumulated allowance of HK\$5,186,000 (2019: HK\$1,308,000), whereas an allowance for inventories of HK\$4,172,000 (2019: Nil) was recognised and a write-off of HK\$294,000 was made during the year ended 31 December 2020.

#### 4. CRITICAL ACCOUNTING JUDGEMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY *(Continued)*

##### Key sources of estimation uncertainty *(Continued)*

###### ***Estimated impairment of property, plant and equipment and right-of-use assets***

Property, plant and equipment and right-of-use assets are stated at costs less accumulated depreciation and impairment, if any. In determining whether an asset is impaired, the Group has to exercise judgment and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset (including right-of-use assets), the Group estimates the recoverable amount of the CGU to which the assets belongs, including allocation of corporate assets when a reasonable and consistent basis of allocation can be established, otherwise recoverable amount is determined at the smallest group of CGUs, for which the relevant corporate assets have been allocated. Changing the assumptions and estimates could materially affect recoverable amounts. Furthermore, the cash flows projections, budgeted gross margin and discount rate are subject to greater uncertainties in the current year due to uncertainty on how the COVID-19 pandemic may progress and evolve and volatility in financial markets, including potential disruptions in the Group's sales of cars operations and the impact of the Proceedings as defined in note 18.

As at 31 December 2020, the carrying amounts of right-of-use assets and property, plant and equipment are nil and HK\$1,903,000 (2019: HK\$39,309,000 and HK\$12,135,000) respectively. Impairment losses of HK\$16,163,000 and HK\$467,000 (2019: nil and nil) in respect of right-of-use assets and property, plant and equipment are recognised during the year. Details of the impairment of right-of-use assets and property, plant and equipment are disclosed in note 18.

###### ***Fair value measurement of investment in preferred shares of Chime Biologics***

As detailed in note 19, investment in preferred shares of Chime Biologics is measured at FVTPL, the Group selects appropriate valuation technique for the investment that is not quoted in an active market and makes assumptions that are based on market conditions existed at the end of each reporting period. Valuation techniques commonly used by market participants are applied. The inputs are taken from observable markets where possible, but where this is not feasible, unobservable data is used based on the judgment of the directors of the Company. The detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of investment in Chime Biologics are set out in note 37.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 5. REVENUE

#### (i) Disaggregation of revenue from contracts with customers

	2020 HK\$'000	2019 HK\$'000
<b>Types of goods and services</b>		
Trading of cars and related accessories	70,142	134,352
Provision of after sales and pre-delivery inspection services	50,719	87,058
Total	120,861	221,410
<b>Geographical markets</b>		
Hong Kong and Macau	120,213	195,158
Mainland China	648	26,252
Total	120,861	221,410
<b>Timing of revenue recognition</b>		
A point of time	70,142	134,352
Overtime	50,719	87,058
Total	120,861	221,410

#### (ii) Performance obligations for contracts with customers

For sales of cars and related accessories, revenue is recognised when the customer obtains the control of the cars and related accessories, being when the cars and related accessories are handed over to the customers and the titles of cars are passed to the customers. Each unit of car is separately identifiable and represents a distinct performance obligation to which the transaction price is allocated. Performance obligations are satisfied at a point in time once control of the goods has been transferred to the customers. The customers have obtained control on the goods through their ability to direct other use of and obtain substantially all the benefits from the goods. Payment of transaction price is due immediately at the point the cars are delivered to the customers.

For revenue from provision of after sales and pre-delivery inspection services, revenue is recognised when the customers simultaneously receives and consumes the benefits provided by the Group's performance, being the time when the Group carries out repair and maintenance and inspection works over the cars. The average credit period is 90 days.

### 6. SEGMENT INFORMATION

Information reported to the chief operating decision maker ("**CODM**"), being the executive directors of the Company, for the purposes of resource allocation and assessment of segment performance, focuses on the types of goods or services provided. No operating segments identified by the CODM have been aggregated in arriving at the reportable segments of the Group.

The Group has three operating segments under HKFRS 8 "Operating Segments" which are as follows:

- (i) Cars – Trading of cars and related accessories and provision of car repairing services;
- (ii) Financial investments and services – Investments in securities and provision for financing and corporate finance services; and
- (iii) Property investment.

Segment profit/loss represents the profit/loss earned by each segment without allocation of share of result of an associate accounted for using equity method, fair value loss on investment of an associate measured at FVTPL, interest income from bank deposits/bank balances, share-based payments, certain unallocated corporate expenses and interests on bank and other borrowings and corporate bonds. This is the measure reported to CODM for the purpose of resource allocation and assessment of segment performance. The accounting policies of this segment are the same as the Group's accounting policies described in note 3.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION *(Continued)*

#### Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segments.

#### *For the year ended 31 December 2020*

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Consolidated HK\$'000
<b>SEGMENT REVENUE</b>				
Group's revenue	120,861	3,152	1,888	125,901
<b>SEGMENT RESULTS</b>				
Segment loss	(38,746)	(862)	(237)	(39,845)
Share of result of an associate accounted for using equity method				(7,796)
Fair value loss on investment of an associate measured at FVTPL				(720)
Interest income				226
Share-based payments				(23,998)
Unallocated corporate expenses				(6,178)
Interests on bank and other borrowings and corporate bonds				(12,387)
Loss before taxation				(90,698)

#### *For the year ended 31 December 2019*

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Consolidated HK\$'000
<b>SEGMENT REVENUE</b>				
Group's revenue	221,410	8,556	1,976	231,942
<b>SEGMENT RESULTS</b>				
Segment (loss) profit	(36,378)	5,164	(688)	(31,902)
Share of result of an associate accounted for using equity method				14,087
Interest income				476
Share-based payments				(1,103)
Unallocated corporate expenses				(3,667)
Interests on bank and other borrowings				(1,437)
Loss before taxation				(23,546)



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION *(Continued)*

#### Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable and operating segments.

At 31 December 2020

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Consolidated HK\$'000
<b>Assets</b>				
Segment assets	79,181	22,008	55,303	156,492
Bank balances and cash				52,512
Interest in an associate accounted for using equity method				56,285
Investment of an associate measured at FVTPL				248,080
Pledged bank deposits				20,000
Tax recoverable				636
Unallocated corporate assets				723
Consolidated assets				534,728
<b>Liabilities</b>				
Segment liabilities	55,921	136	727	56,784
Bank and other borrowings				10,329
Corporate bonds				62,482
Deferred taxation				510
Unallocated corporate liabilities				1,589
Consolidated liabilities				131,694

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION (Continued)

#### Segment assets and liabilities (Continued)

At 31 December 2019

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Consolidated HK\$'000
<b>Assets</b>				
Segment assets	197,876	72,950	56,595	327,421
Bank balances and cash				104,014
Interest in an associate accounted for using equity method				81,484
Pledged bank deposits				44,019
Unallocated corporate assets				437
Consolidated assets				557,375
<b>Liabilities</b>				
Segment liabilities	86,870	379	692	87,941
Bank and other borrowings				5,323
Deferred taxation				1,593
Tax payable				2,853
Unallocated corporate liabilities				2,748
Consolidated liabilities				100,458

For the purpose of monitoring segment performance and allocating resource between segment:

- all assets are allocated to operating segment other than corporate assets, tax recoverable, interest in an associate accounted for using equity method, investment of an associate measured at FVTPL, bank balances and cash and pledged bank deposits;
- all liabilities are allocated to operating segment other than corporate liabilities, deferred taxation, tax payable, corporate bonds, and bank and other borrowings.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION (Continued)

#### Other segment information

For the year ended 31 December 2020

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Unallocated HK\$'000	Consolidated HK\$'000
<b>Amounts included in the measure of segment results or segment assets</b>					
Addition of property, plant and equipment	6,064	–	–	–	6,064
Depreciation of property, plant and equipment	(4,712)	–	–	–	(4,712)
Depreciation of right-of-use assets	(23,139)	–	–	–	(23,139)
(Gain) loss on disposal/write-off of property, plant and equipment	(2,010)	–	–	13	(1,997)
Fair value loss on investment properties	–	–	(1,300)	–	(1,300)
Impairment loss on goodwill	(2,480)	–	–	–	(2,480)
Impairment loss on right-of-use assets	(16,163)	–	–	–	(16,163)
Impairment loss on property, plant and equipment	(467)	–	–	–	(467)
(Impairment losses) reversal of impairment losses, net					
– Trade receivables from contract with customers	(230)	–	–	–	(230)
– Loan receivables (including interest receivables)	–	158	–	–	158
Allowance of inventories	(4,172)	–	–	–	(4,172)
<b>Amounts regularly provided to the CODM but not included in the measure of segment results or segment assets</b>					
Fair value loss on investment of an associate measured at FVTPL	–	–	–	(720)	(720)
Share of loss of an associate accounted for using equity method	–	–	–	(7,796)	(7,796)

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION (Continued)

#### Other segment information (Continued)

For the year ended 31 December 2019

	Cars HK\$'000	Financial investments and services HK\$'000	Property investment HK\$'000	Unallocated HK\$'000	Consolidated HK\$'000
<b>Amounts included in the measure of segment results or segment assets</b>					
Addition of property, plant and equipment	4,246	–	–	–	4,246
Addition of right-of-use assets	5,544	–	–	–	5,544
Depreciation of property, plant and equipment	(11,345)	–	–	–	(11,345)
Depreciation of right-of-use assets	(34,403)	–	–	–	(34,403)
Gain on disposal of property, plant and equipment	393	–	–	–	393
Fair value loss on investment properties	–	–	(2,500)	–	(2,500)
Reversal of impairment losses, net					
– Trade receivables from contract with customers	4	–	–	–	4
– Loan receivables (including interest receivables)	–	665	–	–	665
Return of deposits received from a customer	(5,515)	–	–	–	(5,515)
<b>Amounts regularly provided to the CODM but not included in the measure of segment results of segment assets</b>					
Share of profit of an associate accounted for using equity method	–	–	–	14,087	14,087

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 6. SEGMENT INFORMATION *(Continued)*

#### Information about major customers

No revenue from customers contributing over 10% of total revenue of the Group for both years.

#### Geographical information

The Group's operations are mainly located in Hong Kong and Macau. During the year, the Group has streamlined its operation in Mainland China and reduced its scope of business to a minimum due to the slowdown of economies in the People's Republic of China ("PRC"). The following table provides an analysis of the Group's revenue by location of customers, irrespective of the origin of the goods/services:

	2020 HK\$'000	2019 HK\$'000
Hong Kong and Macau	125,253	205,690
Mainland China	648	26,252
	<b>125,901</b>	<b>231,942</b>

The following is an analysis of the carrying amount of non-current assets (excluding financial assets) analysed by the geographical areas in which the assets are located:

	2020 HK\$'000	2019 HK\$'000
Hong Kong and Macau	57,103	108,058
Mainland China	–	2,366
United Kingdom	56,285	81,484
	<b>113,388</b>	<b>191,908</b>



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 7. OTHER INCOME

	2020 HK\$'000	2019 HK\$'000
Commission income	4,054	4,735
Bank interest income	226	476
Forfeited customers' deposits	1,052	–
Government grant	4,150	–
Handling fee	1,167	–
Others	2,626	2,345
Subsidies income from suppliers (including marketing supports)	–	16,682
	<b>13,275</b>	<b>24,238</b>

During the current year, the Group recognised government grants of HK\$4,150,000 in respect of COVID-19-related subsidies, of which HK\$3,941,000 relates to Employment Support Scheme and HK\$160,000 relates to Retail Sector Subsidy Scheme provided by the Hong Kong government, and HK\$49,000 relates to Antiepidemic Fund provided by the Macau government.

### 8. OTHER EXPENSE

	2020 HK\$'000	2019 HK\$'000
Return of deposits received from a customer (note)	–	5,515

Note: In September 2019, the Company has entered into a settlement agreement with a customer that the Company would refund the sum of HK\$5,515,000 being the deposits received and forfeited for the purchases of two cars in previous years. Such refund has been made in September 2019.

### 9. OTHER GAINS AND LOSSES

	2020 HK\$'000	2019 HK\$'000
Net foreign exchange gain	61	202
(Loss) gain on disposal/write-off of property, plant and equipment	(1,997)	393
Fair value loss on investment of an associate measured at FVTPL	(720)	–
Fair value loss on investment properties	(1,300)	(2,500)
	<b>(3,956)</b>	<b>(1,905)</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 10. FINANCE COSTS

	2020 HK\$'000	2019 HK\$'000
Interests on bank and other borrowings	441	1,437
Interests on lease liabilities	1,251	2,241
Interests on corporate bonds	11,946	–
	<b>13,638</b>	<b>3,678</b>

### 11. TAXATION

	2020 HK\$'000	2019 HK\$'000
Current tax		
Hong Kong	99	842
PRC withholding tax	1,083	–
	<b>1,182</b>	<b>842</b>
Overprovision in prior years		
Hong Kong	(260)	(276)
Other jurisdictions	(1,492)	–
	<b>(1,752)</b>	<b>(276)</b>
Deferred taxation (note 29)	(1,083)	–
	<b>(1,653)</b>	<b>566</b>

On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the “**Bill**”) which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Dividend distributed from the PRC subsidiary is subject to withholding tax at 10%. Deferred tax in relation to withholding income tax for the undistributed profits of the PRC subsidiary has been provided as set out in note 29.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 11. TAXATION (Continued)

Under the Law of the PRC on Enterprise Income Tax (the “EIT Law”) and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% for the both years.

The taxation for the year can be reconciled to the loss before taxation per the consolidated statement of profit or loss as follows:

	2020 HK\$'000	2019 HK\$'000
Loss before taxation	(90,698)	(23,546)
Tax at the domestic income tax rate of 16.5% (note)	(14,965)	(3,885)
Tax effect of expenses not deductible for tax purpose	4,796	696
Tax effect of income not taxable for tax purpose	(1,042)	(270)
Overprovision in prior years	(1,752)	(276)
Tax effect of tax losses not recognised	9,949	5,723
Tax effect of deductible temporary differences	3,721	1,081
Utilisation of tax losses previously not recognised	(3,554)	(14)
Effect of share of result of an associate accounted for using equity method	1,286	(2,324)
Income tax at concessionary rate	(92)	(165)
Taxation for the year	(1,653)	566

Note: The domestic tax rate in the jurisdiction where the operation of the Group is substantially based is used.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 12. LOSS FOR THE YEAR

	2020 HK\$'000	2019 HK\$'000
Loss for the year has been arrived at after charging:		
Auditor's remuneration	1,150	1,120
Depreciation of property, plant and equipment	4,712	11,345
Depreciation of right-of-use assets	23,139	34,403
Staff costs:		
Directors' emoluments	26,594	7,007
Salaries and allowances	19,236	31,944
Share-based payments	3,275	891
Retirement benefits scheme contributions for staff	942	1,731
Termination benefits	2,635	–
	52,682	41,573
Cost of inventories recognised as expense (including allowance for inventories of HK\$4,172,000 (2019: Nil))	81,032	152,641
COVID-19-related rent concessions	306	–

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 13. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND EMPLOYEE'S EMOLUMENTS

The emoluments paid or payable to each of five (2019: five) directors and the chief executive (the "Chief Executive"), were as follows:

	Other emoluments					Total emoluments HK\$'000
	Fees HK\$'000	Salaries and other benefits HK\$'000	Share- based payments HK\$'000	Performance	Retirement	
				related	benefits	
				incentive payments HK\$'000 (Note)	scheme contributions HK\$'000	
<b>2020</b>						
<b>Executive Directors</b>						
Chong Tin Lung Benny	–	3,046	7,379	–	18	10,443
Lam Chi Yan	–	2,159	61	–	18	2,238
Huang Zuie-Chin (note a)	–	–	7,379	–	–	7,379
Ng Siu Wai (note a)	–	–	5,904	–	–	5,904
<b>Independent</b>						
<b>Non-executive Directors ("INEDs")</b>						
Kong Kai Chuen Frankie	210	–	–	–	–	210
Lee Ben Tiong Leong	210	–	–	–	–	210
To Chun Wai (note b)	70	–	–	–	–	70
Santos Antonio Maria (note c)	140	–	–	–	–	140
	630	5,205	20,723	–	36	26,594

Notes:

- (a) Appointed as executive directors on 27 July 2020
- (b) Appointed as INED on 1 September 2020
- (c) Resigned as INED on 1 September 2020



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 13. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND EMPLOYEE'S EMOLUMENTS *(Continued)*

	Fees HK\$'000	Other emoluments				Total emoluments HK\$'000
		Salaries and other benefits HK\$'000	Share- based payments HK\$'000	Performance	Retirement	
				related incentive payments HK\$'000 (Note)	benefits scheme contributions HK\$'000	
<b>2019</b>						
<b>Executive Directors</b>						
Chong Tin Lung Benny	–	3,261	–	–	18	3,279
Lam Chi Yan	–	2,278	212	590	18	3,098
<b>INEDs</b>						
Santos Antonio Maria	210	–	–	–	–	210
Kong Kai Chuen Frankie	210	–	–	–	–	210
Lee Ben Tiong Leong	210	–	–	–	–	210
	630	5,539	212	590	36	7,007

Note: Performance related incentive payments were determined by the remuneration committee having regard to the performance of directors and the Group's operating result.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 13. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS AND EMPLOYEE'S EMOLUMENTS *(Continued)*

Mr. Chong Tin Lung, Benny, is also the Chief Executive of the Company. The executive directors' remuneration shown above were for their services in connection with the management of the affairs of the Company and the Group. The INEDs' emoluments shown above were for their services as directors of the Company.

Of the five individuals with the highest emoluments in the Group, four (2019: two) were Directors whose emoluments are included in the disclosures above. The emoluments of the remaining one (2019: three) individual were as follows:

	2020 HK\$'000	2019 HK\$'000
Salaries and other benefits	1,634	3,737
Performance related incentive payments	–	344
Share-based payments	798	212
Retirement benefits scheme contributions	18	52
	<b>2,450</b>	<b>4,345</b>

Their emoluments were within the following bands:

	2020 Number of employees	2019 Number of employees
Nil to HK\$999,999	–	1
HK\$1,000,000 to HK\$1,500,000	–	–
HK\$1,500,001 to HK\$2,000,000	–	2
HK\$2,000,001 to HK\$2,500,000	1	–
	<b>1</b>	<b>3</b>

During both years, no emoluments were paid by the Group to the five highest paid individuals (including directors, the chief executive and employees) as an inducement to join or upon joining the Group or as compensation for loss of office.

None of the directors and the chief executive waived any emoluments during the both years.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 14. LOSS PER SHARE

The calculation of the basic and diluted loss per share is based on the following data:

	2020 HK\$'000	2019 HK\$'000
Loss for the year for the purpose of basic and diluted loss per share	(89,045)	(24,112)

  

	2020 Number of shares	2019 Number of shares
Weighted average number of ordinary shares for the purpose of calculating basic and diluted loss per share	5,230,366,372	5,219,541,190

For the year ended 31 December 2020, the computation of diluted loss per share does not assume the exercise of the Company's share options because the assumed exercise would result in a decrease in loss per share.

For the year ended 31 December 2019, the computation of diluted loss per share did not assume the exercise of the Company's share options because the adjusted exercise prices of the share options outstanding (after adjustment of fair value of unvested share options) were higher than average market price of the shares.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 15. INVESTMENT PROPERTIES

	HK\$'000
At 1 January 2019	59,000
Fair value loss	(2,500)
At 31 December 2019	56,500
Fair value loss	(1,300)
At 31 December 2020	55,200

All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes were measured using the fair value model and were classified and accounted for as investment properties. The above investment properties comprised industrial building and a carpark located in Hong Kong, held under medium-term leases.

The fair value of the Group's investment properties as at 31 December 2020 and 2019 has been arrived at on the basis of a valuation carried out by Roma Appraisal Limited, independent qualified professional valuers not connected to the Group. The fair value was determined based on direct comparison method making reference to comparable sales transactions as available in the relevant markets.

In determining the fair value of the properties, the qualified external valuer determines the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuer to perform the valuation. The senior finance manager of the Company work closely with the qualified external valuer to establish the appropriate valuation techniques and inputs to the model.

In estimating the fair value of the investment properties, the highest and best use of the properties is their current use.

The fair value of the investment properties as at 31 December 2020 and 2019 was under Level 3 of fair value hierarchy based on market observable transactions of similar properties and adjusted to reflect the locations and conditions of the subject properties. For the fair value of the industrial buildings with total carrying amount of HK\$53,300,000 (2019: HK\$54,600,000), the key input was the price per square foot, using market direct comparables and taking into account of location, age and other individual factors, which is ranged from \$4,300 to \$4,800 per square foot (2019: from \$4,700 to \$5,500 per square foot). The fair value of a car park of HK\$1,900,000 (2019: HK\$1,900,000) was based on recent transaction price. An increase in the price per square foot and price per car park would result in an increase in fair value measurement of the investment properties and vice versa. There were no transfer into or out of Level 3 during the year.

The investment properties pledged to secure certain bank borrowings granted to the Group in prior year were released during the year due to repayment of the bank borrowings.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 16. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Machinery and tools HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
<b>Cost</b>					
At 1 January 2019	35,323	10,656	7,907	18,037	71,923
Exchange adjustments	(129)	(95)	(28)	(5)	(257)
Additions	2,601	519	696	430	4,246
Disposals	–	–	–	(2,723)	(2,723)
At 31 December 2019	37,795	11,080	8,575	15,739	73,189
Exchange adjustments	420	317	88	13	838
Additions	136	9	9	5,910	6,064
Disposals/write-off	(10,233)	(5,628)	(1,763)	(15,130)	(32,754)
At 31 December 2020	28,118	5,778	6,909	6,532	47,337
<b>Depreciation and impairment</b>					
At 1 January 2019	29,252	6,852	7,444	7,499	51,047
Exchange adjustments	(125)	(58)	(25)	(4)	(212)
Provided for the year	5,946	1,329	598	3,472	11,345
Eliminated on disposals	–	–	–	(1,126)	(1,126)
At 31 December 2019	35,073	8,123	8,017	9,841	61,054
Exchange adjustments	420	194	81	9	704
Provided for the year	1,030	232	209	3,241	4,712
Impairment loss recognised for the year (note 18)	116	340	11	–	467
Eliminated on disposals/write-off	(8,521)	(3,111)	(1,409)	(8,462)	(21,503)
At 31 December 2020	28,118	5,778	6,909	4,629	45,434
<b>Carrying values</b>					
At 31 December 2020	–	–	–	1,903	1,903
At 31 December 2019	2,722	2,957	558	5,898	12,135

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 16. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

Depreciation is provided to write off the cost of items of property, plant and equipment over their estimated useful lives and after taking into account their estimated residual values, using the straight-line method, at the following rates per annum:

Leasehold improvements	Shorter of lease terms or 20%
Machinery and tools	20% – 33 $\frac{1}{3}$ %
Furniture, fixtures and equipment	10% – 20%
Motor vehicles	20% – 25%

Details of impairment assessment are set out in note 18.

### 17. RIGHT-OF-USE ASSETS

	Land and buildings HK\$'000
<b>As at 31 December 2020</b>	
Carrying amount	–
<b>As at 31 December 2019</b>	
Carrying amount	39,309
<b>For the year ended 31 December 2020</b>	
Depreciation charge	23,139
Impairment loss recognised (note 18)	16,163
<b>For the year ended 31 December 2019</b>	
Depreciation charge	34,403

	2020 HK\$'000	2019 HK\$'000
Expense relating to short term leases	1,715	2,323
Total cash outflow for leases	25,987	37,626
Addition due to lease modification (note)	–	5,446

Note: During the year ended 31 December 2019, the Group renewed the lease agreement of a showroom by entering into new contract, which constituted a non-cash transaction. The renewal of lease agreement is accounted for as a lease modification.



### 17. RIGHT-OF-USE ASSETS *(Continued)*

For both years, the Group leases various offices and showrooms for its operations. Lease contracts are entered into for fixed term of one to five years. Lease terms are negotiated on an individual basis and contain different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The Group has extension options in a lease for a showroom. This is used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The extension options held is exercisable only by the Group and not by the respective lessors.

The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The potential exposures to these future lease payments for extension options in which the Group is not reasonably certain to exercise. The lease liabilities recognised for the showroom as at 31 December 2020 is HK\$3,700,000 (2019: HK\$6,575,000) and the potential future lease payments not included in lease liabilities (undiscounted) is HK\$3,270,000 (2019: HK\$3,270,000).

In addition, the Group reassesses whether it is reasonably certain to exercise an extension option upon the occurrence of either a significant event or a significant change in circumstances that is within the control of the lessee. During the year ended 31 December 2020 and 2019, there is no such triggering event.

The Group regularly entered into short-term leases for car park spaces. As at 31 December 2020 and 2019, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term leases expenses disclosed above.

During the year ended 31 December 2020, the lessor of a showroom in Hong Kong provided rent concessions to the Group through rent reduction by 50% for two months and another lessor of a showroom in Macau provided rent concessions to the Group through rent reduction by 20% for one month.

These rent concessions occurred as a direct consequence of COVID-19 pandemic and met of all of the conditions in HKFRS 16.46B, and the Group applied the practical expedient not to assess whether the changes constitute lease modifications. The effects on changes in lease payments due to forgiveness or waiver by the lessors for the relevant leases of approximately HK\$306,000 were recognised as negative variable lease payments.

Details of impairment assessment are set out in note 18.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 18. GOODWILL

	HK\$'000
<b>Cost</b>	
At 1 January 2019, 31 December 2019 and 31 December 2020	2,788
<b>Impairment</b>	
At 1 January 2019 and 31 December 2019	308
Impairment loss recognised during the year	2,480
At 31 December 2020	2,788
<b>Carrying values</b>	
At 31 December 2020	–
At 31 December 2019	2,480

The Group tests goodwill annually or more frequently if there are indications that goodwill may be impaired.

For the purposes of impairment testing of goodwill, goodwill is allocated to subsidiaries engaged in trading of cars and related accessories and provision of car repairing services in Hong Kong, Macau and Mainland China (collectively referred to as “**sales of cars**”) represents a group of CGUs. For the impairment testing of property, plant and equipment and right-of-use assets, the Group considered each subsidiary engaged in sales of cars in Hong Kong, Macau and Mainland China as a separate CGU. At 31 December 2020, there are no non-current assets in Mainland China.

On 31 December 2020, Auto Italia (Hong Kong) Limited (“**Auto Italia HK**”), a wholly-owned subsidiary of the Company, as plaintiff commenced legal proceedings (the “**Proceedings**”) in the High Court of Hong Kong (High Court Action Number: HCA2200/2020) against Maserati S.p.A. (“**Maserati**”) as defendant, by the filing of a Writ of Summons, pursuant to which Auto Italia HK claims against Maserati for wrongful purported termination of dealership agreement in reliance on a purported “Importership and Distributorship Agreement” allegedly signed on 1 October 2018.

As at the report date, Auto Italia HK is still a distributor of Maserati and generates revenue from such distributorship and is supplied with products from Maserati despite the Proceedings. Further details of the Proceedings are set out in the Company’s announcement dated 31 December 2020.

### 18. GOODWILL (Continued)

The basis of the recoverable amount and its major underlying assumptions of the CGUs and the group of CGUs engaged in the sales of cars are summarised below:

At 31 December 2019, the recoverable amount of the CGUs and the group of CGUs engaged in the sales of cars had been determined based on value in use calculations. For impairment assessment purposes, cash flow projections based on financial budgets approved by the management covering a 5-year period at a discount rate of 17% were used. The cash flows of the CGUs and the group of CGUs engaged in the sales of cars beyond the 5-year period of the financial budgets were extrapolated using a nil growth rate. Another key assumption for the value in use calculations was the budgeted gross margin, which was determined based on the past performance of the CGUs and the group of CGUs engaged in the sales of cars and the management's expectations for the market development.

At 31 December 2020, after considering the impact of COVID-19 to the Group's sales of cars business in Hong Kong and Macau, the streamline of operations in Mainland China, and the impact of the Proceedings, the directors of the Company concluded there was indication for impairment and conducted impairment assessment on recoverable amounts of property, plant and equipment and right-of-use assets in addition to impairment assessment of goodwill which has been allocated to groups of CGUs engaged in the sales of cars.

For Macau, the property, plant and equipment and right-of-use assets were either written off or impaired as at 31 December 2020. An impairment loss of HK\$1,374,000 in respect of right-of-use assets was recognised during the year (2019: nil).

For Hong Kong, the recoverable amount of the CGU has been determined based on a value in use calculation. That calculation uses cash flow projections based on financial budgets approved by the management of the Group covering the remaining lease terms with a discount rate of 17% as at 31 December 2020. Another key assumption for the value in use calculation is the budgeted gross margin, which is determined based on CGU's past performance and management expectations for the market development. The management of the Group determined that the recoverable amount of the CGU in Hong Kong is lower than the carrying amount. Based on the value in use calculation, an impairment of HK\$467,000 and HK\$14,789,000 respectively, has been recognised against the carrying amounts of property, plant and equipment and right-of-use assets (2019: nil).

No impairment has been recognised for motor vehicles (being corporate assets) of HK\$1,903,000 at 31 December 2020 since the recoverable amount which is determined using fair value less cost to sell is higher than the carrying amount.

For goodwill, management of the Group determined the recoverable amount of the group of the CGUs. Based on the value in use calculation, an impairment loss of HK\$2,480,000 (2019: nil) was recognised during the year ended 31 December 2020.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 19a. INTEREST IN AN ASSOCIATE ACCOUNTED FOR USING EQUITY METHOD

	2020 HK\$'000	2019 HK\$'000
Cost of interest in an associate	55,053	55,053
Share of post-acquisition (losses) profits, net of dividend received	(103)	25,583
Exchange adjustments	1,335	848
	<b>56,285</b>	81,484

Details of the Group's associate using equity accounting at the end of the reporting period are as follows:

Name of entity	Country of incorporation	Principal place of business	Proportion of ownership interest held by the Group		Proportion of voting rights held by the Group		Principal activity
			2020	2019	2020	2019	
Dakota RE II Limited	British Virgin Islands ("BVI")	United Kingdom	27.49%	27.49%	27.49%	27.49%	Investment holding

Dakota RE II Limited, through its directly owned subsidiary, is holding shares in Dakota Capella LLP which holds an office building located in the United Kingdom earning rental income.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 19a. INTEREST IN AN ASSOCIATE ACCOUNTED FOR USING EQUITY METHOD

(Continued)

#### Summarised financial information

Summarised financial information of Dakota RE II Limited and its subsidiaries is set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with HKFRSs. The associate is accounted for using the equity method in these consolidated financial statements.

	2020 HK\$'000	2019 HK\$'000
Current assets	35,011	40,875
Non-current assets	529,347	544,431
Current liabilities	(5,991)	(9,570)
Non-current liabilities	(345,607)	(268,405)
	2020 HK\$'000	2019 HK\$'000
(Loss) profit and total comprehensive (expense) income for the year	(31,418)	54,220
Dividend received during the year	17,890	–
	2020 HK\$'000	2019 HK\$'000
Net assets of Dakota RE II Limited	212,760	307,331
Non-controlling interests of Dakota RE II Limited's subsidiaries	(8,011)	(10,920)
	204,749	296,411
Proportion of the Group's ownership interest in Dakota RE II Limited		
The Group's share of net assets and carrying amount of the Group's interest in Dakota RE II Limited	27.49%	27.49%
	56,285	81,484

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 19b. INVESTMENT OF AN ASSOCIATE MEASURED AT FVTPL

	2020 HK\$'000	2019 HK\$'000
Investment of an associate measured at FVTPL	248,080	–

On 29 January 2020, the Group entered into a subscription agreement for subscription of 51,847,997 series A preferred shares of Chime Biologics at a consideration of US\$32 million. The subscription was completed in February 2020. The principal activity of Chime Biologics is provision of biologics contract development and manufacturing services. The Group has the right to appoint 1 out of 4 directors of the board of Chime Biologics and therefore the Group has the power to exercise significant influence over Chime Biologics and Chime Biologics becomes an associate of the Group. Details are set out in the Company's announcement dated 29 January 2020.

Details of critical accounting judgement, estimation uncertainty and fair value measurements are set out in notes 4 and 37.

### 20. INVENTORIES

	2020 HK\$'000	2019 HK\$'000
Finished goods	57,174	102,095
Spare parts	4,046	10,507
	61,220	112,602

Included in the above figures are finished goods of HK\$20,355,000 (2019: Nil) which have been pledged as security for bank borrowings (note 33).

The carrying amount of HK\$61,220,000 (2019: HK\$112,602,000) was net of accumulated allowance of inventories of HK\$5,186,000 (2019: HK\$1,308,000). An allowance of HK\$4,172,000 was recognised in profit or loss during the year.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 21. TRADE AND OTHER RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Trade receivables from contract with customers	4,423	15,225
Less: Allowance for ECL	(22)	(55)
	4,401	15,170
Utility and rental deposits	6,975	10,680
Prepayments and other receivables	5,508	6,132
Interest receivables	409	2,795
	17,293	34,777
Less: Amount due more than one year shown under non-current assets	(791)	(6,208)
Amount shown under current assets	16,502	28,569

#### Trade receivables from contract with customers

As at 1 January 2019, trade receivables from contracts with customers amounted to HK\$29,647,000.

Included in other receivables is an amount of HK\$1,161,000 (2019: nil) representing receivables from disposal of property, plant and equipment.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 21. TRADE AND OTHER RECEIVABLES *(Continued)*

The Group allows its customers a credit period from 0 to 90 days. The following is an aged analysis of trade receivables from contract with customers net of allowance for ECL presented based on the invoice date at the end of the reporting period, which approximated the respective revenue recognition dates:

	2020 HK\$'000	2019 HK\$'000
Within 30 days	3,311	5,223
31 to 60 days	546	1,986
61 to 90 days	42	1,527
91 days to 1 year	502	3,747
Over 1 year	–	2,687
	<b>4,401</b>	<b>15,170</b>

The Group has applied simplified approach on non-credit impaired trade receivables from contracts with customers to provide for ECL. In determining the recoverability of a trade receivable from contract with customers, the Group considers changes in the credit quality of the trade receivable from contract with customers from the date of credit initially granted up to the end of the reporting period.

At 31 December 2020, included in the Group's trade receivables from contract with customers balance are debtors with aggregate carrying amount of HK\$502,000 (2019: HK\$6,434,000) which have been past due 90 days or more and are not considered as in default in view of the credit qualities of debtors, management's historical experience on the settlement patterns and on-going business relationships with the Group.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 21. TRADE AND OTHER RECEIVABLES *(Continued)*

Details of impairment assessment of trade and other receivables are set out in note 37.

The Group's trade and other receivables denominated in foreign currencies of the group entities are as follows:

	2020 HK\$'000	2019 HK\$'000
USD	1,761	4,362
RMB	2,638	13,927
EUR	1,443	459
MOP	16	424

### 22. LOAN RECEIVABLES

	2020 HK\$'000	2019 HK\$'000
Fixed-rate loans	21,610	70,220
Less: Allowance for ECL	(11)	(165)
	21,599	70,055

As at 31 December 2020, loan receivable amounted to HK\$14,000,000 (2019: HK\$19,000,000) with original maturity in July 2018, further extended to July 2021 (2019: July 2020), carrying interest rate of 10% per annum was secured by listed shares in Hong Kong with fair values of HK\$40,416,000 (2019: HK\$180,296,000).

Loan receivable amounted to HK\$7,610,000 (2019: HK\$15,220,000) with original maturity in August 2018, further extended to August 2021 (2019: August 2020), carrying interest rate of 12% per annum was secured by second legal charge of residential properties located in Hong Kong with fair values of HK\$22,024,000 (31 December 2019: HK\$34,391,000). The fair value was determined based on direct comparison method making reference to comparable sales transactions as available in relevant markets.

As at 31 December 2019, there were loan receivables of HK\$10,000,000 which carried interest at 30% per annum and secured by a yacht, HK\$16,000,000 which carried interest at 8% per annum and secured by listed shares in Hong Kong and HK\$10,000,000 which carried interest at 7.5% per annum and secured by listed shares in Hong Kong. The fair values of yacht and listed shares were higher than the carrying amounts of respective loan receivables. All these loans were fully repaid during the year ended 31 December 2020.

Details of impairment assessment of loan receivables are set out in note 37.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 23. PLEDGED BANK DEPOSITS AND BANK BALANCES AND CASH

Bank balances and cash comprise cash held by the Group and short-term bank deposits with an original maturity of three months or less and carry variable-rate interest at market rates which range from 0.01% to 1.00% (2019: 0.01% to 1.00%) per annum.

Pledged bank deposits represent deposits pledged to banks to secure banking facilities granted to the Group. Deposits amounting to HK\$20,000,000 (2019: HK\$44,019,000) have been pledged to secure short-term bank loans and undrawn short-term facilities and are therefore classified as current assets. The pledged bank deposits carry fixed interest rate of 0.01% to 0.5% (2019: 0.01% to 0.5%) per annum.

The Group's pledged bank deposits and bank balances and cash denominated in foreign currencies of the relevant group entities are as follows:

	2020 HK\$'000	2019 HK\$'000
USD	48	5,622
RMB	12,245	10,134
EUR	62	31
GBP	16	11,583
MOP	21	530

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### 24. TRADE AND OTHER PAYABLES

Trade and other payables comprise amounts outstanding for trade purposes and daily operating costs. The average credit period on purchase of goods is 30 to 90 days. The following is an aged analysis of trade payables presented based on invoice date at the end of the reporting period.

	2020 HK\$'000	2019 HK\$'000
Within 30 days	15,286	5,611
31 to 60 days	265	376
61 to 90 days	1	15
91 days to 1 year	8	101
Over 1 year	–	764
Trade payables	15,560	6,867
Advance payments from customers	388	2,561
Accrued charges	4,366	15,027
Other payables	2,493	6,895
	<b>22,807</b>	<b>31,350</b>

The Group's trade and other payables denominated in foreign currencies of the relevant group entities are as follows:

	2020 HK\$'000	2019 HK\$'000
USD	14,945	5,682
RMB	132	1,607
EUR	925	825
GBP	–	1
MOP	–	32

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 25. CONTRACT LIABILITIES

	2020 HK\$'000	2019 HK\$'000
Receipt in advances for sales of cars	18,750	19,496

As at 1 January 2019, contract liabilities amounted to HK\$17,729,000.

The following table shows how much of the revenue from sale of cars recognised in the current year relates to carried-forward contract liabilities.

	2020 HK\$'000	2019 HK\$'000
Revenue recognised that was included in the contract liability balance at the beginning of the year	13,072	9,483

### 26a. BANK AND OTHER BORROWINGS

	2020 HK\$'000	2019 HK\$'000
Bank borrowings	–	1,379
Trust receipt loans	1,143	767
Other borrowings from a financial institution	9,186	3,177
Secured	10,329	5,323

	Bank borrowings 2019 HK\$'000	Other borrowings 2020 HK\$'000	2019 HK\$'000
Carrying amount repayable:			
On demand or within one year	1,379	10,329	3,944

As at 31 December 2020, included in the carrying amount repayable on demand or within one year is a balance of HK\$10,329,000 (2019: HK\$3,944,000) that contains a repayable on demand clause.

As at 31 December 2020, a trust receipt loan of HK\$1,143,000 (2019: HK\$767,000) is a variable-rate borrowing which bears effective interest rate at 5.5% (2019: 4.5%) per annum.



## Notes to the Consolidated Financial Statements

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### 26a. BANK AND OTHER BORROWINGS *(Continued)*

The other borrowings from a financial institution of HK\$9,186,000 at 31 December 2020 (2019: HK\$3,177,000) are variable-rate borrowings with maturity from January 2021 to March 2021 (2019: January 2020 to December 2020), which bear effective interest rate at 4.75% (2019: 4.5%) per annum.

Details of the pledge of assets to secure the Group's banking and other borrowings were set out in note 33.

### 26b. CORPORATE BONDS

	2020 HK\$'000	2019 HK\$'000
Corporate bonds	62,482	–
Unsecured	62,482	–
Carrying amount repayable:		
On demand or with one year	62,482	–

On 2 February 2020, the Group issued unsecured corporate bonds amounted to HK\$171,600,000 in Hong Kong to finance the investment in Chime Biologics as set out in note 19b. The unsecured corporate bonds will mature in August 2021 and carry interest at 10% per annum. During the year ended 31 December 2020, the Group early repaid HK\$111,600,000 after mutually agreed with the bond holders.

### 27. LEASE LIABILITIES

	2020 HK\$'000	2019 HK\$'000
<b>Lease liabilities payable:</b>		
Within one year	16,274	23,078
Within a period of more than one year but not more than two years	542	16,295
Within a period of more than two years but not more than five years	–	470
	16,816	39,843
Less: Amounts due for settlement with 12 months shown under current liabilities	(16,274)	(23,078)
Amounts due for settlement after 12 months shown under non-current liabilities	542	16,765

The weighted average incremental borrowing rate applied by the Group as at 31 December 2020 is 4.43% (2019: 4.38%) per annum.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 28. SHARE CAPITAL

	Number of shares	Share capital HK\$'000
Ordinary shares of HK\$0.02 each:		
Authorised:		
At 1 January 2019, 31 December 2019 and 31 December 2020	17,500,000,000	350,000
Issued and fully paid:		
At 1 January 2019 and 31 December 2019	5,219,541,190	104,391
Exercise of share options	54,274,200	1,085
At 31 December 2020	5,273,815,390	105,476

During the year ended 31 December 2020, 54,274,200 shares of HK\$0.02 each were issued at HK\$0.184 per share (2019: nil) upon exercise of the share options under the 2012 Scheme (as defined in note 30) by share option holders and all these shares rank pari passu with other shares of the Company in all respects.

### 29. DEFERRED TAXATION

As at 31 December 2020, deferred tax liabilities represented the temporary differences associated with undistributed earnings of a PRC subsidiary and the movements during the current and prior years are:

	HK\$
At 1 January 2019 and 31 December 2019	1,593
Release upon dividend declared	(1,083)
At 31 December 2020	510

At 31 December 2020, the Group had HK\$231,048,000 (2019: HK\$198,612,000) unused estimated tax losses of available for offset against future profits which is subject to agreement with the relevant tax authorities. No deferred tax asset has been recognised due to the unpredictability of future profit streams.

At the end of the reporting period, the Group has deductible temporary differences of HK\$29,101,000 (2019: HK\$6,549,000) mainly relating to impairment losses of assets and allowance for inventories. No deferred tax assets has been recognised in relation to such deductible temporary differences as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.

### 30. SHARE OPTION SCHEMES

A share option scheme (the "**2012 Scheme**") was adopted pursuant to a resolution passed by the shareholders of the Company on 28 May 2012. The purpose of the 2012 Scheme is to provide incentives or rewards to the participants for their contribution to the Group and enable the Group to recruit and retain high calibre employees and attract human resources that are valuable to the Group and any companies in which the Group holds any equity interest. The 2012 Scheme will expire on the 10th anniversary of the date of adoption. Under the 2012 Scheme, the Board may at their discretion grant options to the following participants of the Company, its subsidiaries and any company in which the Group holds any equity interest, to subscribe for shares in the Company:

- (1) eligible employees, including directors; or
- (2) suppliers or customers; or
- (3) any person or entity that provides research, development or other technological support; or
- (4) shareholders; or
- (5) employees, partners or directors of any business partners, joint venture partners, financial advisers and legal advisers.

Options granted to a director, Chief Executive or substantial shareholder of the Company, or any of their respective associates, shall be approved by the INED (excluding any INED who is a grantee of the options).

The total number of shares which may be issued upon exercise of all outstanding options granted under the 2012 Scheme and any other share option schemes of the Company must not exceed 30% of the issued share capital of the Company from time to time. The total number of shares which may be issued upon exercise of all options granted under the 2012 Scheme and any other share option schemes of the Company shall not, in aggregate, exceed 10% of the issued share capital of the Company at the adoption date of the 2012 Scheme without prior approval by the shareholders of the Company.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 30. SHARE OPTION SCHEMES (Continued)

The total number of shares issued and to be issued upon exercise of the options granted to each participant (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the total issued share capital of the Company, without prior approval by the shareholders of the Company. Options granted to a substantial shareholder of the Company or an Independent Non-executive Director, or any of their respective associates, under the 2012 Scheme and any other share option schemes of the Company which would result in the shares issued and to be issued upon exercise of all options already granted and to be granted (including options exercised and outstanding) to such person in any 12-month period in aggregate in excess of 0.1% of the Company's issued share capital and with an aggregate value, based on the closing price of the shares of the Company at the date of each grant, in excess of HK\$5 million must obtain prior approval from the shareholders of the Company.

Options granted must be taken up within 28 days of the date of grant upon payment of HK\$1 per each grant of options. The exercise period of the options granted under the 2012 Scheme shall be determined by the board of Directors (the "**Board**") when such options are granted, provided that such period shall not end later than 6 years from the date of grant. The subscription price is determined by the Board and will not be lower than the higher of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheets on the date of grant, (ii) the average closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant, and (iii) the nominal value of a Company's share.

During the year ended 31 December 2020, share options are granted under the 2012 Scheme to a total of 9 eligible grantees to subscribe for up to 982,000,000 new shares. Among the share options granted in 2020, share options to subscribe for up to a total number of 840,000,000 new shares are conditionally granted to 3 directors on 27 July 2020 and approved by independent shareholders under specific mandate in the Company's special general meeting on 7 October 2020. The remaining 142,000,000 share options are made under the general scheme limit given by the Shareholders at the Company's annual general meeting held on 20 May 2015.

At 31 December 2020, the number of shares in respect of which options had been granted and remained outstanding under the 2012 Scheme was 1,064,660,000 (2019: 215,922,200) representing 20.19% (2019: 4.14%) of the shares of the Company in issue at that date.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 30. SHARE OPTION SCHEMES (Continued)

The following table details and movements of the Company's share options granted under the 2012 Scheme held by employees (including directors) during the two years ended 31 December 2020 and 2019:

Name or category of participants	Date of grant	Exercise price HK\$ (Note 1)	Exercisable period	As at 1 January 2020	Granted during the year	Exercised during the year	Lapsed during the year (Note 4)	As at 31 December 2020	Exercisable at 31 December 2020
<b>Directors</b>									
Mr. Chong Tin Lung Benny	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	51,891,000	-	(51,891,000)	-	-	-
	7.10.2020 (Note 5)	0.1754	27.7.2021 to 26.7.2025 (Note 2)	-	300,000,000	-	-	300,000,000	-
Mr. Lam Chi Yan	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	18,700,000	-	-	(18,700,000)	-	-
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	18,700,000	-	-	-	18,700,000	18,700,000
Dr. Santos Antonio Maria	16.10.2014	0.1840	16.4.2015 to 15.4.2020 (Note 3)	1,500,000	-	-	(1,500,000)	-	-
Mr. Kong Kai Chuen Frankie	16.10.2014	0.1840	16.4.2015 to 15.4.2020 (Note 3)	1,500,000	-	-	(1,500,000)	-	-
Mr. Huang Zuie-Chin	7.10.2020 (Note 5)	0.1754	27.7.2021 to 26.7.2025 (Note 2)	-	300,000,000	-	-	300,000,000	-
Mr. Ng Siu Wai	7.10.2020 (Note 5)	0.1754	27.7.2021 to 26.7.2025 (Note 2)	-	240,000,000	-	-	240,000,000	-
<b>Employees in aggregate</b>									
	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	4,671,200	-	(2,383,200)	(2,288,000)	-	-
	20.4.2015	0.3510	20.4.2016 to 19.4.2021 (Note 2)	260,000	-	-	-	260,000	260,000
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	18,700,000	-	-	-	18,700,000	18,700,000
	27.7.2020	0.1754	27.7.2021 to 26.7.2025 (Note 2)	-	30,000,000	-	-	30,000,000	-
<b>Other eligible participants</b>									
	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	40,000,000	-	-	(40,000,000)	-	-
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	60,000,000	-	-	-	60,000,000	60,000,000
	27.7.2020	0.1754	27.7.2021 to 26.7.2025 (Note 2)	-	112,000,000	-	(15,000,000)	97,000,000	-
Total				215,922,200	982,000,000	(54,274,200)	(78,988,000)	1,064,660,000	
Weighted average exercise price (HK\$)				0.143	0.175	0.184	0.182	0.168	

In respect of the share options exercised during the year, the weighted average share price at the dates of exercise was HK\$0.174 (2019: nil).

## Notes to the Consolidated Financial Statements

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### 30. SHARE OPTION SCHEMES (Continued)

Name or category of participants	Date of grant	Exercise price HK\$	Exercisable period	As at 1 January 2019	Granted during the year	Lapsed during the year (Note 4)	As at 31 December 2019	Exercisable at 31 December 2019
<b>Directors</b>								
Mr. Chong Tin Lung Benny	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	51,891,000	–	–	51,891,000	51,891,000
Mr. Lam Chi Yan	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	18,700,000	–	–	18,700,000	18,700,000
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	18,700,000	–	–	18,700,000	13,090,000
Dr. Santos Antonio Maria	16.10.2014	0.1840	16.4.2015 to 15.4.2020 (Note 3)	1,500,000	–	–	1,500,000	1,500,000
Mr. Kong Kai Chuen Frankie	16.10.2014	0.1840	16.4.2015 to 15.4.2020 (Note 3)	1,500,000	–	–	1,500,000	1,500,000
<b>Employees in aggregate</b>								
	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	5,513,000	–	(841,800)	4,671,200	4,671,200
	20.4.2015	0.3510	20.4.2016 to 19.4.2021 (Note 2)	260,000	–	–	260,000	260,000
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	18,700,000	–	–	18,700,000	13,090,000
<b>Other eligible participants</b>								
	16.10.2014	0.1840	16.10.2015 to 15.10.2020 (Note 2)	40,000,000	–	–	40,000,000	40,000,000
	15.6.2017	0.0932	15.6.2018 to 14.6.2023 (Note 2)	60,000,000	–	–	60,000,000	42,000,000
Total				216,764,000	–	(841,800)	215,922,200	
Weighted average exercise price (HK\$)				0.143	–	0.184	0.143	



**30. SHARE OPTION SCHEMES** *(Continued)*

Notes:

- (1) The closing prices per share immediately before 27 July 2020 and 7 October 2020 (the dates on which the share options were granted) were HK\$0.172 and HK\$0.17 respectively.
- (2) Share options granted under the 2012 Scheme on 16 October 2014, 20 April 2015, 15 June 2017, 27 July 2020 and 7 October 2020 shall vest in the grantees in accordance with the timetable below (for this purpose, the date or each such date on which the share options are to vest being hereinafter referred to as a “**Vesting Date**”):

<b>Vesting Date</b>	<b>Percentage of Share Options to vest</b>
First anniversary of the Date of Offer	40% of the total number of options
Second anniversary of the Date of Offer	30% of the total number of options
Third anniversary of the Date of Offer	30% of the total number of options

- (3) Share options granted under the 2012 Scheme on 16 October 2014 shall vest in the grantees in accordance with the date falling on the end of the sixth month from the date of grant.
- (4) The share options were lapsed due to resignation of an employee, expiry upon end of exercisable period and termination of contract with a consultant during the year.
- (5) These share options are conditionally granted on 27 July 2020 and approved in the Company’s special general meeting on 7 October 2020.

For the year ended 31 December 2020, 870,000,000 share options were granted to and accepted by directors and employees of the Group on 27 July 2020, for which 840,000,000 share options are conditionally granted on 27 July 2020 and approved by independent shareholders under specific mandate in the Company’s special general meeting on 7 October 2020. The total estimated fair value of the options is HK\$78,016,000. 112,000,000 share options offered to other eligible participants on 27 July 2020 were granted and accepted on 27 July 2020. The estimated fair value of the options is HK\$8,391,000.

## Notes to the Consolidated Financial Statements

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### 30. SHARE OPTION SCHEMES (Continued)

The fair value of the share options granted was estimated as at the date of grant using Trinomial option pricing model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used:

	27/07/2020	7/10/2020
	Senior executive and other eligible participants	Executive directors
Dividend yield (%)	0	0
Expected volatility (%)	71.47	72.67
Risk-free interest rate (%)	0.16	0.25
Expected life of options (year)	5.00	4.80
Spot price (HK\$ per share)	0.172	0.17
Exercise price (HK\$ per share)	0.1754	0.1754
Early exercise multiple	2.36 (for senior executives) 2.01 (for other eligible participants)	2.36

The expected life of the options is based on the historical data over the past five years and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

No other feature of the options granted was incorporated into the measurement of fair value.

During the year ended 31 December 2020, the Group recognised the total expense of HK\$23,998,000 (2019: HK\$1,103,000) in administrative expenses for year ended 31 December 2020 in relation to share options granted by the Company.

### 31. RETIREMENT BENEFITS SCHEMES

The relevant subsidiaries in Mainland China are required to make contributions to the state-managed retirement schemes in the PRC based on a specific percentage of the payroll costs of their current employees to fund the benefits. The employees are entitled to retirement pension calculated with reference to their basic salaries on retirement and their length of service in accordance with the relevant government regulations. The government in Mainland China is responsible for the pension liability to these retired staff.

In addition, the Group operates a Mandatory Provident Fund Scheme for all qualifying employees in Hong Kong. The assets of the scheme are held separately from those of the Group, in funds under the control of trustees. The Group and each employee employed in Hong Kong are required to make a contribution of 5% on the employees' monthly relevant income with a maximum monthly contribution of HK\$1,500.

For subsidiaries other than in Hong Kong and Mainland China, contributions are made to the defined contribution schemes by the Group at rates specified on the rules of the schemes at the relevant jurisdiction.

The total cost of HK\$978,000 (2019: HK\$1,767,000) recognised to profit or loss represents contributions payable to these schemes by the Group during the year.

## 32. OPERATING LEASING ARRANGEMENT

### The Group as lessor

Property rental income earned during the year was HK\$1,888,000 (2019: HK\$1,976,000). All of the properties held have committed tenants for the next three years.

Undiscounted lease payments receivable on leases are as follows:

	2020 HK\$'000	2019 HK\$'000
Within one year	2,043	2,091
In the second year	2,258	871
In the third year	941	–
	<b>5,242</b>	<b>2,962</b>

## 33. PLEDGE OF ASSETS

	2020 HK\$'000	2019 HK\$'000
Inventories	20,355	–
Pledged bank deposits	20,000	44,019
Investment properties	–	56,500
	<b>40,355</b>	<b>100,519</b>

## Notes to the Consolidated Financial Statements

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### 34. RELATED PARTY TRANSACTIONS

#### Compensation of key management personnel

The remuneration of key management personnel of the Group during the year is as follows:

	2020 HK\$'000	2019 HK\$'000
Fees	630	630
Salaries and other benefits	6,839	7,238
Performance related incentive payments	–	729
Share-based payments	21,521	424
Retirement benefit scheme contributions	54	54
	<b>29,044</b>	<b>9,075</b>

The remuneration of key management personnel is determined by the directors having regard to the performance of individuals and market trends.

### 35. CAPITAL COMMITMENTS

	2020 HK\$'000	2019 HK\$'000
Capital expenditure in respect of the acquisition of property, plant and equipment authorised but not contracted for in the consolidated financial statements	–	670

### 36. DIVIDEND

No dividend was paid or proposed during year ended 31 December 2020 (2019: Nil), nor has any dividend been proposed since the end of the reporting period (2019: Nil).

## 37. FINANCIAL INSTRUMENTS

### Categories of financial instruments

	2020 HK\$'000	2019 HK\$'000
Financial assets		
Amortised costs	110,117	251,153
Investment of an associate measured at FVTPL	248,080	–
	<b>358,197</b>	251,153
Financial liabilities		
Amortised costs	91,252	21,646

### Financial risk management objectives and policies

The Group's financial instruments include investment of an associate measured at FVTPL, rental deposits, trade and other receivables, loan receivables, pledged bank deposits, bank balances and cash, trade and other payables and bank and other borrowings. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### **Market risk**

##### *Currency risk*

The group entities collect most of the revenue and incur most of the expenditures in their respective functional currencies and bank deposits/balances denominated in foreign currencies.

The Group currently does not have a foreign currency hedging policy. However, the management of the Company monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

## Notes to the Consolidated Financial Statements

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### 37. FINANCIAL INSTRUMENTS *(Continued)*

#### Financial risk management objectives and policies *(Continued)*

##### **Market risk** *(Continued)*

##### **Currency risk** *(Continued)*

The carrying amounts of the Group's major foreign currency denominated monetary assets and liabilities at the end of the reporting period are as follows:

	Assets		Liabilities	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
USD	1,809	9,984	14,945	5,682
RMB	14,883	24,061	132	1,607
EUR	1,505	490	925	825
GBP	16	11,583	–	1
MOP	37	954	–	32

##### Sensitivity analysis

As HK\$ is pegged to USD, the Group does not expect any significant foreign currency exposure arising from the fluctuation of the HK\$/USD exchange rates. As a result, the directors consider that the sensitivity of the Group's exposure towards the change in foreign exchange rates between HK\$/USD is minimal.

The following table details the Group's sensitivity to a 10% (2019: 5%) increase and decrease in HK\$ against RMB, EUR, GBP and MOP. 10% (2019: 5%) represents the management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis of the Group's exposure to foreign currency risk at the end of the reporting period has been determined based on the change taking place at the beginning of the financial period and held constant throughout the reporting period. The sensitivity analysis of the Group's exposure to foreign currency risk at the end of the reporting period include only outstanding foreign currency denominated monetary items.



**37. FINANCIAL INSTRUMENTS** *(Continued)***Financial risk management objectives and policies** *(Continued)***Market risk** *(Continued)***Currency risk** *(Continued)***Sensitivity analysis** *(Continued)*

A positive (negative) number below indicates an increase (a decrease) in post-tax loss for the year where HK\$ strengthen 10% (2019: 5%) against RMB, EUR, GBP and MOP. For a 10% (2019: 5%) weakening of HK\$ against RMB, EUR, GBP and MOP, there would be an equal and opposite impact on the post-tax loss for the year as set out below:

	<b>RMB impact</b>		<b>EUR impact</b>		<b>GBP impact</b>		<b>MOP impact</b>	
	<b>2020</b>	2019	<b>2020</b>	2019	<b>2020</b>	2019	<b>2020</b>	2019
	<b>HK\$'000</b>	HK\$'000	<b>HK\$'000</b>	HK\$'000	<b>HK\$'000</b>	HK\$'000	<b>HK\$'000</b>	HK\$'000
Increase in post-tax loss	<b>1,232</b>	937	<b>48</b>	(14)	<b>1</b>	484	<b>3</b>	38

In the management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the period end exposure does not reflect the exposure during the reporting period.

**Interest rate risk**

The Group's fair value interest rate risk relates primarily to fixed-rate loan receivables, pledged bank deposits, corporate bonds, certain bank and other borrowings and lease liabilities. The Group's cash flow interest rate risk relates primarily to variable-rate bank balances and certain bank and other borrowings (see notes 23 and 26 respectively). The Group currently does not have an interest rate hedging policy. However, the management monitors interest rate exposure and will consider other necessary actions when significant interest rate exposure is anticipated.

Bank balances and bank and other borrowings are excluded from sensitivity analysis as the management considers that the exposure of cash flow interest rate risk arising from variable-rate bank balances and bank and other borrowings are insignificant.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 37. FINANCIAL INSTRUMENTS *(Continued)*

#### Financial risk management objectives and policies *(Continued)*

##### **Market risk** *(Continued)*

###### *Other price risk*

The Group is exposed to equity price risk through its investment of an associate measured at FVTPL. The Group invested in unquoted preference shares of an investee operating in the provision of biologics contract development and manufacturing services sector for long term strategic purposes which are measured at FVTPL.

##### **Credit risk and impairment assessment**

The Group's credit risk is primarily attributable to trade and other receivables, loan receivables, bank balances, pledged bank deposits and investment of an associate measured at FVTPL for the year ended 31 December 2020 and 2019.

The Group does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets, except that the credit risks associated with loan receivables are mitigated because they are secured by properties and listed securities.

###### *Trade receivables from contract with customers*

Before accepting any new customer, the Group performs internal credit risk assessment procedures to assess the potential customer's credit quality and defines credit limits by customer. Limits attributed to customers are reviewed regularly. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual debtor at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. Due to greater financial uncertainty triggered by the COVID-19 pandemic, the Group has increased the expected loss rates in the current year as there is higher risk that a prolonged pandemic could lead to increased credit default rates. To measure the ECL, trade receivables from contract with customers are assessed individually. The Group has concentration of credit risk as 41% (2019: 63%) and 98% (2019: 93%) of the total trade receivables was due from the Group's largest debtor and the five largest debtors respectively.

###### *Other receivables*

Regarding other receivables, the ECL on these assets are assessed individually for debtors on the recoverability based on historical settlement records, past experience, and also quantitative and qualitative information that is reasonable and supportive forward-looking information. The management of the Group believes that there is no material credit risk inherent in the Group's outstanding balance of other receivables. The Group performs impairment assessment under 12m ECL model. As at 31 December 2020 and 2019, the Group assessed the ECL for other receivables was insignificant as it is considered that the loss given default is minimal after assessing the counterparties' financial background and creditability. Thus no loss allowance was recognised.

**37. FINANCIAL INSTRUMENTS** *(Continued)***Financial risk management objectives and policies** *(Continued)***Credit risk and impairment assessment** *(Continued)**Loan receivables*

Before accepting any new customer, the Group performs internal credit risk assessment procedures to assess the potential customer's credit quality and defines loan amounts and loan interest rates by customer. Loan amounts granted to customers and quality of the collaterals are reviewed regularly. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. The directors of the Company estimate the estimated loss rates of loan receivables based on the financial background, current credit worthiness and past payments of the debtors as well as the fair value of the collaterals pledged by the customers to the loan receivables. Based on assessment by the directors of the Company, the loss given default is low in view of the estimated realised amount of ultimate disposal of the collaterals and the ECL for loan receivables are assessed individually. During the year ended 31 December 2020, a reversal of impairment allowance for loan receivables (including interest receivables) amounting to HK\$158,000 was recognised in profit or loss (2019: HK\$669,000). At 31 December 2020, the accumulated impairment allowance for loan receivables (including interest receivables) amounted to HK\$11,000 (2019: HK\$169,000).

The Group has significant concentration of credit risk on loan receivables as 65% of total loan receivables was due from a borrower as at 31 December 2020. In order to minimise credit risk, the management closely monitored the settlement record of the individual loan and interest and assessed impairment with reference to fair value of the collateralised listed securities and a residential property located in Hong Kong. Also, the management might request for highly liquid collaterals in order to minimise the exposure of credit risk. In this regard, the directors considered that the Group's credit risk was significantly reduced.

*Pledged bank deposits and bank balances*

Credit risk on pledged bank deposits and bank balances is limited because the counterparties are reputable banks with high credit ratings assigned by international credit agencies. The Group assessed 12m ECL for pledged bank deposits and bank balances by reference to information relating to probability of default and loss given default of the respective credit rating grades published by external credit rating agencies. Based on the average loss rates, the 12m ECL on pledged bank deposits and bank balances is considered to be insignificant.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 37. FINANCIAL INSTRUMENTS (Continued)

#### Financial risk management objectives and policies (Continued)

##### Credit risk and impairment assessment (Continued)

The Group's internal credit risk grading assessment comprises the following categories:

Category	Description	Trade receivables	Other financial assets
Low risk	The counterparty has a low risk of default and does not have any past-due amounts	Lifetime ECL – not credit-impaired	12m ECL
Watch list	Debtor frequently repays after due date but usually settle in full	Lifetime ECL – not credit-impaired	12m ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired

The tables below detail the credit risk exposures of the Group's financial assets, which are subject to ECL assessment:

	Notes	External credit rating	Internal credit rating	12-month or lifetime ECL	2020 Gross carrying amount HK\$'000	2019 Gross carrying amount HK\$'000
<b>Financial assets at amortised cost</b>						
Trade receivables from contract with customer	21	N/A	Low risk	Lifetime ECL (not credit impaired)	1,204	2,172
		N/A	Watch list	Lifetime ECL (not credit impaired)	3,219	13,053
Loan receivables (including interest receivables)	22	N/A	Low risk	12m ECL	22,019	61,029
		N/A	Doubtful	Lifetime ECL (not credit impaired)	–	11,990
Other receivables	21	N/A	(Note 1)	12m ECL	11,196	15,100
Pledge bank deposits	23	A3 (Note 2)	N/A	12m ECL	20,000	44,019
Bank balances	23	A1-A3 (Note 2)	N/A	12m ECL	52,512	104,014

Notes:

- For the purposes of internal credit risk management, the Group uses past due information to assess whether credit risk has increased significantly since initial recognition for other receivables. The entire balance for other receivable is not past due or has no fixed repayment terms.
- External credit ratings are sourced from international credit-rating agencies.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 37. FINANCIAL INSTRUMENTS *(Continued)*

#### Financial risk management objectives and policies *(Continued)*

##### **Credit risk and impairment assessment** *(Continued)*

The following table shows the movement in 12m ECL and lifetime ECL that has been recognised for trade receivables from contract with customers and loan receivables (including interest receivables).

	Trade receivables from contract with customers HK\$'000	Loan receivables (including interest receivables) HK\$'000	Total HK\$'000
As at 1 January 2019	59	834	893
Changes due to financial instruments recognised as at 1 January 2019:			
– Impairment loss reversed	(21)	(669)	(690)
New financial assets originated	17	4	21
As at 31 December 2019	<b>55</b>	<b>169</b>	<b>224</b>
Changes due to financial instruments recognised as at 1 January 2020:			
– Impairment loss reversed	(55)	(158)	(213)
– Impairment loss recognised	263	–	263
– Write-offs	(263)	–	(263)
New financial assets originated	22	–	22
As at 31 December 2020	<b>22</b>	<b>11</b>	<b>33</b>

During the year ended 31 December 2020, the Group reversed HK\$55,000 (2019: HK\$21,000) impairment allowance for trade receivables due to the settlements from trade debtors and reversed HK\$158,000 (2019: HK\$669,000) impairment allowance for loan receivables (including interest receivables) due to the settlements from customers. HK\$263,000 of trade receivables has become credit-impaired and written-off during the year.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 37. FINANCIAL INSTRUMENTS (Continued)

#### Financial risk management objectives and policies (Continued)

##### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. Meanwhile, the directors of the Company also assessed the impact of COVID-19 and the Proceedings on the cash flow projections which cover a period of not less than twelve months from 31 December 2020 and are of the opinion that the Group will have sufficient funds to meet its financial obligations that will be due in the coming twelve months from 31 December 2020. The management of the Company monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

The following table details the Group's remaining contractual maturity for its financial liabilities and lease liabilities based on the agreed repayment terms. The table has been drawn up based on the undiscounted cash flows of financial liabilities and lease liabilities based on the earliest date on which the Group can be required to pay. The maturity dates for financial liabilities and lease liabilities are based on the agreed repayment dates.

The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from contracted interest rate at the end of the reporting period.

	Weighted average interest rate %	Less than 1 year or on demand HK\$'000	1 to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
<b>As at 31 December 2020</b>					
Trade and other payables	–	18,441	–	18,441	18,441
Corporate bonds – fixed rate	10	66,581	–	66,581	62,482
Other borrowings – variable rate	4.83	10,452	–	10,452	10,329
Lease liabilities	4.43	16,595	545	17,140	16,816
		112,069	545	112,614	108,068
<b>As at 31 December 2019</b>					
Trade and other payables	–	16,323	–	16,323	16,323
Bank and other borrowings – variable rate	4.48	5,391	–	5,391	5,323
Lease liabilities	4.38	24,279	17,140	41,419	39,843
		45,993	17,140	63,133	61,489

The amounts included above for variable interest rate instruments for financial liabilities is subject to change if changes in variable interest rates differ from those estimates of interest rates determined at the end of the reporting period.



**37. FINANCIAL INSTRUMENTS** *(Continued)***Financial risk management objectives and policies** *(Continued)***Liquidity risk** *(Continued)*

As at 31 December 2020, the aggregate undiscounted principal amount of other borrowings with repayment on demand clause with carrying amount of HK\$10,329,000 (2019: HK\$3,944,000) is included in "Less than 1 year or on demand" time band in the above maturity analysis. Taking into account the Group's financial position, the management of the Group does not believe that it is probable that financial institution will exercise their discretionary rights to demand immediate repayment. The management of the Group believes that such other borrowings will be paid in accordance with the scheduled repayment date set out in the loan agreements as below.

	Weighted average interest rate %	Within 3 months HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at the end of the reporting period HK\$'000
<b>Bank and other borrowings</b>				
<b>As at 31 December 2020</b>	<b>4.83</b>	<b>10,452</b>	<b>10,452</b>	<b>10,329</b>
As at 31 December 2019	4.55	3,987	3,987	3,944

**Fair value measurements of financial instruments**

Some of the Group's financial instruments are measured at fair value for financial reporting purposes.

In estimating the fair value, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to perform the valuation. The Chief Financial Officer works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model. The Chief Financial Officer reports the findings to the directors of the Company at each reporting period to explain the cause of fluctuations in the fair value.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 37. FINANCIAL INSTRUMENTS (Continued)

#### Financial risk management objectives and policies (Continued)

##### Fair value measurements of financial instruments (Continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

Fair value hierarchy as at 31 December 2020

					Level 3 HK\$'000
<b>Financial assets at FVTPL</b>					
Investment of an associate					248,080
Financial assets	Fair value 2020 HK\$'000	2019 HK\$'000	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)
Investment of an associate	248,080	–	Level 3	Market comparison approach	<ol style="list-style-type: none"> <li>Volatility of 46% (Note 1)</li> <li>Discount for lack of marketability on equity level ("DLOM") of 38% (Note 2)</li> </ol>

**37. FINANCIAL INSTRUMENTS** *(Continued)***Financial risk management objectives and policies** *(Continued)***Fair value measurements of financial instruments** *(Continued)**Fair value of the Group's financial assets that are measured at fair value on a recurring basis (Continued)*

Note 1: An increase in the volatility used in isolation would result in a decrease in the fair value, and vice versa. 5% higher/lower in volatility holding all other variables constant would decrease the fair value by HK\$7,753,000/increase the fair value by nil.

Note 2: An increase in the DLOM used in isolation would result in a decrease in the fair value, and vice versa. 5% higher/lower in DLOM holding all other variables constant would decrease the fair value by HK\$15,505,000/increase the fair value by nil.

**Reconciliation of Level 3 fair value measurements of financial assets**

	HK\$'000
Balance at 1 January 2019 and 31 December 2019	–
Addition during the year	248,800
Unrealised fair value change recognised to profit or loss	(720)
Balance at 31 December 2020	248,080

There were no other transfer between Level 1, 2 and 3 during both years.

*Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis*

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 38. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that the entities in the Group will be able to continue as a going concern while maximising the return to the shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of debt, which represents bank and other borrowings and lease liabilities, net with cash and cash equivalents, and equity attributable to owners of the Company, comprising issued share capital and reserves. The directors of the Company review the capital structure on a continuous basis. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital.

### 39. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details change in the Group's liabilities arising from financing activities including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flow will be, classified in the Group's consolidated statement of cash flow as cash flows from financing activities.

	Bank and other borrowings Note 26a HK\$'000	Corporate bonds Note 26b HK\$'000	Lease liabilities Note 27 HK\$'000	Total HK\$'000
At 1 January 2019	74,197	–	67,479	141,676
Financing cash flows	(70,311)	–	(35,303)	(105,614)
Interest expenses	1,437	–	2,241	3,678
Addition due to lease modification (note 17)	–	–	5,446	5,446
Exchange adjustment	–	–	(20)	(20)
At 31 December 2019	<b>5,323</b>	<b>–</b>	<b>39,843</b>	<b>45,166</b>
Financing cash flows	<b>4,565</b>	<b>50,536</b>	<b>(24,272)</b>	<b>30,829</b>
Interest expenses	<b>441</b>	<b>11,946</b>	<b>1,251</b>	<b>13,638</b>
Exchange adjustment	<b>–</b>	<b>–</b>	<b>(6)</b>	<b>(6)</b>
At 31 December 2020	<b>10,329</b>	<b>62,482</b>	<b>16,816</b>	<b>89,627</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

Particulars of the Company's principal subsidiaries as at 31 December 2020 and 2019 are as follows:

Name of company	Place of incorporation/ establishment/ operations	Class of shares held	Fully paid-up and issued/ registered capital	Proportion of nominal value of issued capital/ registered capital held by the Company		Principal activities
				2020 %	2019 %	
Corich Enterprises Inc.	BVI	Ordinary	USD100	100	100	Investment holding
Home Crown Enterprises Ltd.	BVI	Ordinary	USD1	100	100	Investment holding
Smart Apex Holdings Limited <sup>#</sup>	BVI	Ordinary	USD1	100	100	Investment holding
China Premium Lifestyle Enterprise, Inc.	United States	Common	USD122,672	100	100	Investment holding
Auto Italia Limited	Hong Kong	Ordinary	HK\$100,000	100	100	Trading of cars and related accessories and provision of car repairing services
Auto Italia HK	Hong Kong	Ordinary	HK\$1	100	100	Trading of cars and related accessories and provision of car repairing services
AI Motor (Macau) Limited	Macau	Ordinary	MOP100,000	100	100	Trading of cars and related accessories and provision of car repairing services
Italian Motors (Sales & Service) Limited	Hong Kong	Ordinary	HK\$600,000	100	100	Investment holding
Rise Champ Limited	Hong Kong	Ordinary	HK\$1	100	100	Property holding
Technorient Limited	Hong Kong	Ordinary	HK\$46,168,700	100	100	Investment holding

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 40. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

Name of company	Place of incorporation/ establishment/ operations	Class of shares held	Fully paid-up and issued/ registered capital	Proportion of nominal value of issued capital/ registered capital held by the Company		Principal activities
				2020 %	2019 %	
勵快駿投資諮詢(上海)有限公司 <sup>##</sup>	PRC	N/A	HK\$1,000,000	100	100	Provision of pre-delivery inspection consultancy services and warranting services of Ferrari and Maserati cars in Shanghai
Taine Holdings Limited	BVI	Ordinary	USD1	100	100	Provision of financial services
Auto Italia (Finance) Limited	Hong Kong	Ordinary	HK\$1	100	100	Provision of financial services
Greenroot Investments Limited <sup>#</sup>	BVI	Ordinary	USD1	100	100	Investment holding
Elite Jumbo Limited ("Elite Jumbo")	BVI	Ordinary	USD1	100	100	Investment holding
Zone Key Limited <sup>#</sup>	BVI	Ordinary	USD1	100	100	Investment holding
Colour Path Global Limited	BVI	Ordinary	USD1	100	100	Investment holding
Rainbow Surplus Investments Limited	BVI	Ordinary	USD1	100	100	Investment holding

<sup>#</sup> These entities are directly held by the Company.

<sup>##</sup> This entity is wholly foreign owned enterprises registered in PRC.

The above table lists the subsidiaries of the Group which, in the opinion of the directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

During the year ended 31 December 2020, the Company issued corporate bonds with details set out in note 26b. None of the subsidiaries had issued any debt securities at the end of the year.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 41. EVENT AFTER THE REPORTING PERIOD

On 24 December 2020, Elite Jumbo, an indirect wholly-owned subsidiary of the Company, and the vendor entered into an acquisition agreement, pursuant to which, among others, Elite Jumbo conditionally agreed to purchase and the vendor conditionally agreed to sell 27.49% of the entire issued share capital of the Dakota RE II Limited, for a consideration of HK\$53,500,000, which will be satisfied by way of issue of the promissory note by Elite Jumbo. The transaction has been approved in the special general meeting of the Company on 18 March 2021 and completed on 25 March 2021. After the completion of the acquisition, Dakota RE II Limited becomes a 54.98% owned subsidiary of the Group. The acquisition constitutes acquisition of assets and related liabilities. Details of the acquisition are set out in the Company's circular dated 25 February 2021.

### 42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2020 HK\$'000	2019 HK\$'000
Non-current assets		
Unlisted investments in subsidiaries	74,853	23,394
Amounts due from subsidiaries	233,794	195,063
	308,647	218,457
Current assets		
Other receivables	724	449
Amounts due from subsidiaries	88,993	132,434
Bank balances and cash	27,833	899
	117,550	133,782
Total assets	426,197	352,239
Current liabilities		
Other payables	1,511	2,748
Amounts due to subsidiaries	43,174	33,451
Corporate bonds	62,482	–
Total liabilities	107,167	36,199
Total assets less current liabilities	319,030	316,040
Capital and reserves		
Share capital	105,476	104,391
Reserves (note)	213,554	211,649
Total equity	319,030	316,040

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2020

### 42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

#### Reserves of the Company

	Share premium HK\$'000	Capital redemption reserve HK\$'000	Share option reserve HK\$'000	Other reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2019	249,345	2,151	16,173	46,396	(99,048)	215,017
Loss and total comprehensive expense for the year	–	–	–	–	(4,471)	(4,471)
Recognition of equity settled share-based payments	–	–	1,103	–	–	1,103
Transfer upon lapse of share options	–	–	(76)	–	76	–
At 31 December 2019	<b>249,345</b>	<b>2,151</b>	<b>17,200</b>	<b>46,396</b>	<b>(103,443)</b>	<b>211,649</b>
Loss and total comprehensive expense for the year	–	–	–	–	(30,994)	(30,994)
Exercise of share options	<b>13,802</b>	–	(4,901)	–	–	<b>8,901</b>
Recognition of equity settled share-based payments	–	–	<b>23,998</b>	–	–	<b>23,998</b>
Transfer upon lapse of share options	–	–	(5,740)	–	<b>5,740</b>	–
At 31 December 2020	<b>263,147</b>	<b>2,151</b>	<b>30,557</b>	<b>46,396</b>	<b>(128,697)</b>	<b>213,554</b>

## FIVE-YEAR FINANCIAL SUMMARY

	2020 HK\$'000	2019 HK\$'000 (Note 2)	2018 HK\$'000 (Note 1)	2017 HK\$'000	2016 HK\$'000
<b>Results</b>					
Revenue	125,901	231,942	338,095	792,873	742,484
(Loss) profit for the year	(89,045)	(24,112)	(7,403)	85,872	(12,375)
Attributable to:					
Owners of the Company	(89,045)	(24,112)	(7,403)	85,872	(12,375)
	(89,045)	(24,112)	(7,403)	85,872	(12,375)
<b>Assets and liabilities</b>					
Total assets	534,728	557,375	634,086	725,743	829,250
Total liabilities	(131,694)	(100,458)	(156,092)	(235,058)	(430,494)
Net assets	403,034	456,917	477,994	490,685	398,756
Equity attributable to owners of the Company	403,034	456,917	477,994	490,685	398,756
Total equity	403,034	456,917	477,944	490,685	398,756

Notes:

1. In 2018, the Group has applied HKFRS 15, HKFRS 9 and other amendments to HKFRSs. Accordingly, certain comparative information for the years ended 31 December 2016 and 2017 may not be comparable to the year ended 31 December 2018, 2019 and 2020 as such comparative information was prepared under HKAS 18 "Revenue" and HKAS 39 "Financial Instruments".
2. In 2019, the Group has applied HKFRS 16. Accordingly, certain comparative information for the years ended 31 December 2016, 2017 and 2018 may not be comparable to the year ended 31 December 2019 and 2020 as such comparative information was prepared under HKAS 17 "Leases".

## GLOSSARY OF TERMS

In this annual report, unless the context otherwise requires, the following expressions have the meanings as mentioned below:

"12m ECL"	the 12-month ECL;
"AGM"	the annual general meeting of the Company to be held at United Conference Centre, 10th Floor, United Centre, 95 Queensway, Admiralty, Hong Kong on Wednesday, 26 May 2021 at 2:00 p.m. or any adjournment thereof;
"associate(s)"	shall have the meaning ascribed to it in the Listing Rules;
"Audit Committee"	the audit committee of the Company;
"Bill"	The Inland Revenue (Amendment) (No. 7) Bill 2017;
"Board"	the board of Directors;
"BVI"	the British Virgin Islands;
"Bye-laws"	the bye-laws of the Company as amended, supplemented or otherwise modified from time to time;
"Capella"	the property known as Capella, 60 York Street, Glasgow, G2 8JX, United Kingdom;
"Car Division"	the business segment of the Group in respect of trading cars and related accessories;
"CB Investors"	VMS Group and Fidelity International;
"CBL" or "Chime Biologics"	Chime Biologics Limited, a company incorporated in the BVI with limited liability and which is an associate company of the Company;
"CDMO"	the contract development and manufacturing organisation;
"CG Code"	the Corporate Governance Code contained in Appendix 14 of the Listing Rules;
"Chief Executive Officer"	the chief executive officer of the Company;
"CO <sub>2</sub> e"	carbon dioxide equivalent;

"Code"	HKICPA's Code of Ethics for Professional Accountants;
"CODM"	the chief operating decision maker of the Company;
"Companies Act"	Companies Act 1981 of Bermuda (as amended), supplemented or otherwise modified from time to time;
"Companies Ordinance"	Companies Ordinance (Chapter 622 of the Laws of Hong Kong);
"Company Secretary"	the company secretary of the Company;
"Company"	AUTO ITALIA HOLDINGS LIMITED, an exempted company incorporated in Bermuda with limited liability, whose Shares are listed on the Main Board of the Stock Exchange;
"COVID-19"	novel coronavirus epidemic;
"Director(s)"	the director(s) of the Company;
"ECL"	expected credit losses;
"EIT Law"	the law of the PRC on enterprise income tax;
"ESG"	the environmental, social and governance;
"ESG Guide"	Environmental, Social and Governance Reporting Guide contained In Appendix 27 of the Listing Rules;
"EUR"	Euro, the lawful currency of European Union;
"Executive Chairman"	the chairman of the Board;
"Executive Director(s)"	the executive director(s) of the Company;
"Executive Directors' Committee"	the executive directors' committee of the Company;
"Ferrari"	An Italian luxury sports car manufacturer based in Maranello;
"Financial Control Committee"	the financial control committee of the Company;

## Glossary of Terms

"Financial Investments and Services Division"	the business segment of the Group in respect of securities investment, financing and corporate finance services;
"FVTOCI"	the fair value through other comprehensive income;
"FVTPL"	the fair value through profit or loss;
"GBP"	the Great British pound, the lawful currency of the United Kingdom;
"GEM"	GEM operated by the Stock Exchange under the Rules Governing the Listing of Securities on the GEM of the Stock Exchange;
"Group"	the Company and its subsidiaries;
"HK\$" or "HKD"	Hong Kong dollars, the lawful currency of Hong Kong;
"HKFRSs"	Hong Kong Financial Reporting Standards;
"HKICPA"	Hong Kong Institute of Certified Public Accountants;
"HKSAs"	Hong Kong Standards on Auditing;
"Hong Kong"	the Hong Kong Special Administrative Region of the PRC;
"Independent Non-executive Director(s)" or "INED(s)"	the independent non-executive director(s) of the Company;
"Life Science Investment Division"	the business segment of the Group in respect of life science investment;
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange as amended, supplemented or otherwise modified from time to time;
"Macau"	the Macau Special Administrative Region of the PRC;
"Main Board"	the stock market operated by the Stock Exchange prior to the establishment of GEM (excluding the options market) and which stock market continues to be operated by the Stock Exchange in parallel with GEM. For the avoidance of doubt, the Main Board excludes GEM;



"Management"	the management of the Group formed by the heads of the departments and/or divisions of the Group;
"Maserati"	an Italian luxury vehicle manufacturer, was initially associated with Ferrari S.p.A., and recently becomes partial of the sporty vehicles group;
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix 10 of the Listing Rules;
"MOP"	Macau Pataca, the lawful currency of Macau;
"Nomination Committee"	the nomination committee of the Company;
"PDI"	pre-delivery inspection;
"PRC" or "Mainland China" or "China"	The People's Republic of China, which for the purpose of this report, excluding Hong Kong, Macau and Taiwan;
"Property Investment Division"	the business segment of the Group in respect of property investment;
"Remuneration Committee"	the remuneration committee of the Company;
"Report"	the annual report of the Company for the year ended 31 December 2020;
"Reporting Period"	the reporting period for the year ended 31 December 2020;
"RMB"	Renminbi, the lawful currency of the PRC;
"RMTF"	the risk management taskforce;
"sales of cars"	referred to note 18 of the consolidated financial statement;
"SFO"	Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong);
"SGM"	the special general meeting of the Company;
"Share Option Scheme" or "2012 Scheme"	the share option scheme adopted by the Company on 28 May 2012;
"Share(s)"	ordinary share(s) of HK\$0.02 each in the share capital of the Company;

## Glossary of Terms

"Shareholder(s)"	holder(s) of the Share(s);
"Stock Code"	the stock code on the Main Board and GEM;
"Stock Exchange" or "HKEx"	The Stock Exchange of Hong Kong Limited;
"substantial shareholder(s)"	has the meaning ascribed to it under the Listing Rules;
"SWCS"	SWCS Corporate Services Group (Hong Kong) Limited, the company secretarial services provider;
"US\$" or "USD"	United States Dollars, the lawful currency of the United States of America;
"Vesting Date"	the date or each such date on which the Share Options are to vest;
"Vice-Chairman"	the vice chairman of the Board;
"VMSIG"	VMS Investment Group Limited, the substantial shareholder of the Company; and
"%"	per cent.