

APEX ACE
HOLDING LIMITED

Apex Ace Holding Limited 光麗科技控股有限公司 *

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock code 股份代號 : 6036



Annual Report 年報

2024

* For identification purpose only 僅供識別

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Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Lee Bing Kwong (CEO)
Ms. Lo Yuen Lai

Non-executive Director

Mr. Lo Yuen Kin (redesignated from executive Director on
1 September 2024)

Independent Non-executive Directors

Mr. Cheung Siu Kui
Mr. Yim Kwok Man
Dr. Chow Terence
Mr. Cheung Hung Kwong (appointed on 1 September 2024)

AUDIT COMMITTEE

Mr. Yim Kwok Man (chairman)
Mr. Cheung Siu Kui
Dr. Chow Terence

REMUNERATION COMMITTEE

Mr. Cheung Siu Kui (chairman)
Mr. Lee Bing Kwong
Mr. Yim Kwok Man

NOMINATION COMMITTEE

Mr. Lee Bing Kwong (chairman)
Mr. Cheung Siu Kui
Dr. Chow Terence

COMPANY SECRETARY

Ms. Tang Yuen Ching, Irene, CPA, FCCA

AUTHORISED REPRESENTATIVES

Mr. Lee Bing Kwong
Ms. Tang Yuen Ching, Irene

INDEPENDENT AUDITOR

Graham H. Y. Chan & Co.
Certified Public Accountants and Registered Public Interest Entity Auditor

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited
DBS Bank (Hong Kong) Limited
Hang Seng Bank Limited

REGISTERED OFFICE

Cricket Square
Hutchins Drive
P O Box 2681
Grand Cayman
KY1-1111, Cayman Islands

董事會

執行董事

李秉光先生 (主席兼行政總裁)
盧元麗女士

非執行董事

盧元堅先生 (於二零二四年九月一日
由執行董事調任)

獨立非執行董事

張小駒先生
嚴國文先生
鄒重璠醫生
張鴻光先生 (於二零二四年九月一日獲委任)

審核委員會

嚴國文先生 (主席)
張小駒先生
鄒重璠醫生

薪酬委員會

張小駒先生 (主席)
李秉光先生
嚴國文先生

提名委員會

李秉光先生 (主席)
張小駒先生
鄒重璠醫生

公司秘書

鄧婉貞女士, CPA, FCCA

授權代表

李秉光先生
鄧婉貞女士

獨立核數師

陳浩賢會計師事務所
執業會計師及註冊公眾利益實體核數師

主要往來銀行

香港上海滙豐銀行有限公司
星展銀行 (香港) 有限公司
恒生銀行有限公司

註冊辦事處

Cricket Square
Hutchins Drive
P O Box 2681
Grand Cayman
KY1-1111, Cayman Islands

Corporate Information

公司資料

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Units 2-3, 1/F
Sun Cheong Industrial Building
1 Cheung Shun Street
Kowloon, Hong Kong

PRINCIPAL PLACE OF BUSINESS IN THE PRC

26K, NEO Tower A
6011 Shennan Avenue
Futian District
Shenzhen, The PRC

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P O Box 2681
Grand Cayman
KY1-1111, Cayman Islands

BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Union Registrars Limited
Suites 3301-04, 33/F
Two Chinachem Exchange Square
338 King's Road, North Point
Hong Kong

LEGAL ADVISOR

As to Hong Kong Law:
Mason Ching & Associates
2403, 24/F, World-wide House,
19 Des Voeux Road Central, Hong Kong

As to PRC Law:
Guangdong Zhiheng Law Firm Qianhai Office
13/F, Hongyi Building,
Jinrong Road, Nanshan District, Shenzhen,
Guangdong Province,
PRC

CORPORATE WEBSITE

<http://www.apexace.com>

INVESTOR RELATIONS CONTACT

E-mail: ir@apexace.com

LISTING INFORMATION

Place of Listing

Main Board of The Stock Exchange of Hong Kong Limited

Stock Code

6036

Board Lot

5,000 shares

香港主要營業地點

香港九龍
長順街1號
新昌工業大廈
1樓2-3室

中國主要營業地點

中國深圳市
福田區
深南大道6011號
NEO綠景紀元大廈A座26K

主要股份過戶登記處

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P O Box 2681
Grand Cayman
KY1-1111, Cayman Islands

香港股份過戶登記分處

聯合證券登記有限公司
香港
北角英皇道338號
華懋交易廣場二期
33樓3301至04室

法律顧問

香港法律
程彥棋律師樓
香港中環德輔道中19號
環球大廈24樓2403室

中國法律
廣東知恆(前海)律師事務所
中國
廣東省
深圳市南山區金融街1號
弘毅大廈13層

公司網址

<http://www.apexace.com>

投資者關係聯絡

電郵: ir@apexace.com

上市資料

上市地點

香港聯合交易所有限公司主板

股份代號

6036

買賣單位

5,000股股份

Chairman's Statement

主席報告

Dear Shareholders,

On behalf of the Board, I hereby present the audited annual results of the Group for the Year 2024.

During the Year 2024, global economic growth gradually stabilised, and trade activities steadily recovered. The semiconductor industry continued to exhibit rapid development, driven by technological advancements, increasing market demand, and the restructuring of global supply chains. During the Year, innovations and applications in artificial intelligence (AI) technology accelerated the iteration of consumer electronics, presenting new market opportunities. Following a prolonged period of inventory destocking, the industry began to recover, clearly signaling a return to growth. Meanwhile, the global storage market experienced a notable shift from downturn to recovery. The industry benefited from both price rebound and technological upgrades. The domestic storage industry chain, from upstream chip manufacturing to end-use applications, achieved faster integration and demonstrated strong momentum. In addition, sectors such as new energy, automotive electronics, and industrial automation saw simultaneous growth in both volume and value, with market demand becoming increasingly robust.

To capture these market opportunities, the Group steadily advanced its business diversification strategy, continued to optimise its product mix, and strengthened its supply chain to ensure healthy and sustainable growth. During the Year 2024, the Group recorded revenue of approximately HK\$3,051.9 million, representing a year-on-year increase of 20.6%. Profit attributable to owners of the Company was approximately HK\$6.7 million, a significant turnaround from the net loss of HK\$16.2 million in 2023.

During the Year 2024, amid rapid changes in economic models and accelerating technological upgrades, the Group remained committed to a customer-centric market expansion strategy in 2024. It actively explored new markets to respond to dynamic industry demands and continued to grow its customer base, further consolidating its market share. Meanwhile, in the face of global digitalisation and intelligent transformation, the Group pursued continuous innovation and expanded its footprint in the fields of new energy and new materials, making new progress in product development. The Group also implemented effective cost control measures to enhance efficiency and reduce expenses.

致各位股東：

本人謹代表董事會提呈本集團二零二四年度經審核年度業績。

於二零二四年度，全球經濟增長逐漸趨於穩定，貿易逐步恢復，半導體行業在技術進步、市場需求和全球供應鏈重組的推動下，繼續呈現出快速發展的態勢。期間，受惠於人工智能(AI)技術的不斷創新和應用，消費電子產品快速迭代，市場新機遇頻現，經歷了持續去庫存，行業逐漸掙脫陰霾，回暖之象盡顯。同時，全球存儲市場經歷從低谷到復甦的顯著轉變，存儲行業迎來價格回升與技術升級的雙重利好，國產存儲產業鏈從上游芯片到終端應用加速融合，發展勢頭強勁。此外，新能源、汽車電子、工業自動化等產業亦量價齊增，市場需求趨於暢旺。

為把握市場機會，本集團穩步推進業務多元化路線，持續優化產品結構，加強供應鏈建設，確保健康可持續的增長。於二零二四年度，本集團實現收益約3,051.9百萬港元，較二零二三年度增加20.6%；本公司擁有人應佔淨溢利約為6.7百萬港元，較二零二三年度的公司擁有人應佔虧損淨額16.2百萬港元大幅扭虧為盈。

於二零二四年度，在經濟模式快速轉變、技術更新換代加速的背景下，本集團堅持以客戶為中心的市場拓展策略，積極拓展市場，以應對快速變化的行業需求，吸引了更多客戶，客戶基礎持續擴大，進一步鞏固其市場份額。同時，面對全球數字化和智能化的浪潮，本集團持續創新，加大對新能源及新材料領域的業務佈局，產品開發取得新的進展。本集團還實施恰當的成本控制措施，促進降本增效。

Chairman's Statement

主席報告

Looking ahead, with the implementation of domestic subsidy policies for the consumer electronics sector and the acceleration of AI-driven product replacement cycles, the upward trend in consumer electronics market growth is expected to strengthen. The deepening integration of AI applications continues to diversify storage requirements, with sustained strong demand for memory chips from downstream sectors such as smart vehicles and robotics. Driven by the triple engines of policy support, technological advancement, and market forces, China's semiconductor industry is expected to maintain parallel trajectories of scale expansion and structural optimisation. Despite challenges from international competition and supply chain vulnerabilities, China is poised to assume a more central role in the global semiconductor landscape through technological innovation, import substitution, and global strategic deployment. This momentum positions China to lead technological transformations in emerging fields like AI and automotive electronics, thereby establishing a solid foundation for our Group's business development.

In the traditional consumer electronics market, AI is empowering electronic products in all aspects, becoming a major driver for consumer device upgrades. The penetration rate of smart electronic products is gradually improving, with smartphone voice assistants evolving into intelligent agents and interactive features like real-time translation becoming standard. In the AI PC sector, hardware innovations are set to redefine PC usage scenarios, while wearable gadgets show a clear trend toward lightweight design. The deep integration of artificial intelligence and IoT technologies is driving the transformation of consumer electronics from single-function demand to an "all-scenario intelligent ecosystem" stimulating market demand growth. In traditional sectors such as mobile phones and computers, the demand for high-performance, low-power semiconductor products are increasing against the trend, maintaining positive prospects for the global semiconductor industry.

In emerging markets, intelligent vehicles, industrial Internet, AR/VR and other sectors will become new growth points for the semiconductor market. According to predictions from the China Association of Automobile Manufacturers, China's total automobile sales in 2025 are expected to reach 32.9 million units, representing a year-on-year growth of 4.7%. Among these, under the combined effects of multiple favorable factors including accelerated release of macro policy vitality, continued effectiveness of the "Two New" policies, extension of the new energy vehicle purchase tax exemption policy, and continuously expanding overseas market space, China's new energy vehicle market will maintain rapid growth momentum. Annual sales are expected to reach 16 million units, recording a year-on-year increase of 24.4%. In terms of energy storage and photovoltaics, the National Energy Administration stated that 2025 will see vigorous advancement in wind and solar power development and utilisation, with annual new installed capacity of wind and solar power expected to reach around 200 million kilowatts. The prosperity of both the new energy vehicle and photovoltaic industries will provide strong supply chain support for the high-speed growth of AI-driven power semiconductors.

展望未來，隨著消費電子領域國補政策落地推進，以及AI技術加速新一輪換新需求，消費電子市場增長趨勢有望增強。AI應用的進一步深入，也讓存儲需求越來越多元化，智能汽車、機器人等下游領域對存儲芯片的需求將持續旺盛。在政策、技術和市場的三重驅動下，預計中國半導體行業將呈現規模擴張與結構優化並行的格局。儘管面臨國際博弈與產業鏈短板，但通過技術創新、國產替代和全球化佈局，中國有望在全球半導體產業中佔據更核心地位，並引領AI、汽車電子等新興領域的技術變革，這也為本集團的業務發展奠定了堅實基礎。

在傳統消費電子市場，AI全方位賦能電子產品，成消費者換機重要推動力。智能電子產品滲透率逐步提升，智能手機語音助手升級為智能體、即時翻譯等交互功能成為標配，AI PC領域硬件創新將重構PC使用場景，可穿戴設備輕量化趨勢顯著。人工智能和物聯網技術深度融合，推動消費電子從單一功能需求向「全場景智能生態」轉型，帶動市場需求增長，傳統領域如手機、電腦等，對高性能、低功耗的半導體產品需求持續增長，全球半導體行業前景依然向好。

在新興市場，智能汽車、工業互聯網、AR/VR等，將成為半導體市場新的增長點。根據中汽協預測，二零二五年，中國汽車總銷量預計將達到3,290萬輛，同比增長4.7%。其中，在宏觀政策活力加速釋放、「兩新」政策持續發揮作用、新能源免購置稅政策延續以及海外市場空間持續擴大等有利因素影響下，中國新能源汽車市場將繼續保持快速增長，全年銷量預計達到1,600萬輛，實現24.4%的同比增長率。光伏儲能方面，國家能源局表示，二零二五年將大力推進風電光伏開發利用，全年將新增風電光伏裝機2億千瓦左右。新能源汽車及光伏產業的繁榮，將從供應鏈端為AI驅動的功率半導體高速成長提供有力支撐。

Chairman's Statement

主席報告

With the support of national policies, the acceleration of localisation replacement, and the driving force of emerging technologies, China's semiconductor market is expected to maintain its growth momentum in 2025. The rapid development of 5G and the IoT has driven up demand for semiconductor materials, while the rising popularity of electric and smart vehicles has fueled the growth of automotive semiconductors. In terms of energy storage and photovoltaics, technological innovations from wafers to systems—combined with advancements in efficient heat dissipation, packaging, and integrated drive technologies—are expected to continuously improve the power density of photovoltaic inverters and energy storage power conversion systems (PCS). The outlook for power devices such as Insulated Gate Bipolar Transistors (IGBTs) remains promising. Moreover, third-generation semiconductors, centered around silicon carbide (SiC) and gallium nitride (GaN), are leading a new energy revolution and transforming industry chains with their high-frequency, high-power, and low-loss characteristics. Their applications are becoming increasingly widespread.

The acceleration of localisation replacement has also created golden opportunities for the localisation of supporting industries. From ChatGPT to DeepSeek large models, and from autonomous driving to AI-powered terminal devices, the surging demand for computing power is propelling the semiconductor industry into a new cycle of growth. The rapid development of these AI applications has not only opened up new growth avenues for the semiconductor sector but also sped up the localisation replacement of the semiconductor supply chain, providing vast development potential for domestic semiconductor enterprises. Meanwhile, the global trend of de-risking and localised manufacturing has prompted countries to increase investment in their domestic semiconductor industries. In response, China has introduced a series of growth-stabilising measures aimed at revitalising the relevant supply chains, which will further stimulate semiconductor demand.

國家政策支持、國產替代加速、新興技術驅動等因素作用下，二零二五年中國半導體市場規模有望繼續保持增長趨勢。5G和物聯網的快速發展增加了對半導體材料的需求，電動汽車和智能汽車的普及則推動了車用半導體材料的增長。光伏儲能方面，通過從晶圓到系統的技術創新，疊加高效散熱技術、封裝技術與集成驅動技術等，光伏逆變器與儲能PCS的功率密度將持續提升，「IGBT」功率器件發展前景光明。另外，第三代半導體以碳化矽(SiC)和氮化鎵(GaN)為核心，憑藉高頻、高功率、低損耗特性，引領著新能源革命與產業鏈變革，應用日益廣泛。

國產替代加速亦帶來本土化配套的黃金機遇。從ChatGPT到DeepSeek大模型，從智能駕駛到AI終端設備，算力需求激增推動半導體行業進入新一輪增長週期。這些AI應用的快速發展，不僅為半導體行業帶來了新的增長點，也加速了半導體產業鏈的國產化進程，為國內半導體企業提供了廣闊的發展空間。同時，全球去風險化和本地化製造趨勢，使得各國加強了對本土半導體行業的投入，中國亦推出了一系列穩增長措施，促進相關產業鏈復甦，會進一步拉動半導體需求。

Chairman's Statement

主席報告

Overall, as the foundational pillar of a new form of technological productivity, China's semiconductor industry is entering a period of triple opportunity driven by technological breakthroughs, supportive policies, and growing demand—particularly amid the surging need for AI computing power, tightening technological restrictions, and the accelerating pace of localisation replacement. This will help establish a complete industrial ecosystem and competitive edge while mitigating related risks. The Group will continue to consolidate its foundation in the traditional consumer electronics market, enhance resilience and deepen innovation in the face of industry challenges, and expand into key verticals such as industrial manufacturing, new energy vehicles, and AI large models. The Group will further optimise our diversified product portfolio and place greater emphasis on building a resilient supply chain to improve risk resistance and agility. In doing so, the Group aims to contribute to the high-quality development of China's domestic semiconductor value chain and create greater value for our shareholders and investors.

Mr. Lee Bing Kwong

Chairman

28 March 2025

總體來看，作為科技新質生產力的底層基座，在AI算力需求激增、技術限制升級與國產替代加速的催化下，中國半導體產業正迎來「技術突破+政策驅動+需求增長」的三重機遇期，形成完整的產業生態和競爭優勢，並緩解相關風險。本集團將進一步夯實在傳統消費電子市場的發展根基，並在行業挑戰中增強韌性、深化創新，向工業製造、新能源汽車、AI大模型等領域縱深延展，持續優化多元產品線，以及更加注重供應鏈的彈性構建，提高抗風險能力和應變靈活性，為國產半導體產業鏈的高質量發展貢獻力量，為股東及投資者創造更大價值。

主席

李秉光

二零二五年三月二十八日

Biographies of Directors and Senior Management

董事及高級管理層履歷

EXECUTIVE DIRECTORS

Mr. Lee Bing Kwong (“Mr. Lee”), aged 70, the founder of the Group and a Controlling Shareholder, was appointed as an executive Director on 4 July 2012 and is also the CEO and the Chairman as well as the chairman of the Nomination Committee and a member of the Remuneration Committee. Mr. Lee is also a director of certain Subsidiaries. Mr. Lee obtained a bachelor’s degree of applied science from the University of Toronto, Canada in 1980. Mr. Lee established Nicegoal Investments in 1987 with business mainly in manufacturing of personal computer motherboard and trading of components and accessories for personal computer and AVT in 1992 which started its business of trading of electronic components in 2005. Prior to the establishment of Nicegoal Investments, Mr. Lee acted as sales engineer and marketing engineer in the sales and marketing department of Motorola Semiconductors (HK) Limited during the period from 1981 and 1985. Mr. Lee has been active in the semiconductor field for more than 35 years. Mr. Lee is the sole director of Best Sheen Limited, a Controlling Shareholder. Mr. Lee is the husband of Ms. Lo Yuen Lai, an executive Director, and the brother-in-law of Mr. Lo Yuen Kin (NED), and the father of Mr. Lee Chak Hol (a Vice President of the Group).

Ms. Lo Yuen Lai (“Ms. Lo”), aged 69, was appointed as an executive Director on 22 March 2019. Ms. Lo is also a director of certain Subsidiaries. Ms. Lo worked as the assistant to the chief executive officer of AVT, an indirect wholly-owned Subsidiary, from August 2015 to February 2018 and has been the sales director and a director of AVT since February 2018 and March 2019 respectively. Ms. Lo has also been a director of I-Sky Electronic Limited, an indirect wholly-owned Subsidiary, since March 2004. Ms. Lo is the wife of Mr. Lee, (a Controlling Shareholder, the Chairman, the CEO and an executive Director), the elder sister of Mr. Lo, (NED), and the mother of Mr. Lee Chak Hol (a Vice President of the Group).

執行董事

李秉光先生 (「李先生」)，70歲，本集團之創始人及控股股東，於二零一二年七月四日獲委任為執行董事，亦為行政總裁及主席，以及提名委員會主席及薪酬委員會成員。李先生亦為若干附屬公司之董事。李先生於一九八零年自加拿大多倫多大學獲應用科學學士學位。李先生於一九八七年成立奮勝投資（主要業務為製造個人電腦主板及從事個人電腦元件及配件貿易）及於一九九二年成立艾維特（於二零零五年開業及從事電子元件貿易）。於成立奮勝投資之前，李先生自一九八一年至一九八五年期間擔任萬力半導體香港有限公司銷售及市場推廣部之銷售工程師及市場工程師。李先生於半導體行業活躍逾35年。李先生為控股股東佳澤有限公司的唯一董事。李先生為執行董事盧元麗女士的丈夫及非執行董事盧元堅先生的內兄及本集團副總裁李澤浩先生的父親。

盧元麗女士 (「盧女士」)，69歲，於二零一九年三月二十二日獲委任為執行董事。盧女士亦為若干附屬公司之董事。於二零一五年八月至二零一八年二月，以及自二零一八年二月至二零一九年三月，盧女士分別出任間接全資附屬公司艾維特的行政總裁助理及艾維特的銷售總監兼董事。自二零零四年三月起，盧女士亦為間接全資附屬公司天科電子有限公司的董事。盧女士為控股股東、主席、行政總裁兼執行董事李先生的妻子、非執行董事盧先生的姊姊，以及本集團副總裁李澤浩先生的母親。

Biographies of Directors and Senior Management

董事及高級管理層履歷

NON-EXECUTIVE DIRECTOR

Mr. Lo Yuen Kin ("Mr. Lo"), aged 62, was appointed as an executive Director on 21 February 2014. On 1 September 2024, Mr. Lo was redesignated as a NED in order to focus on the business development of the Group. Mr. Lo is also a director of certain Subsidiaries. Mr. Lo joined our Group in May 2012 as finance director and was appointed as the Vice President of AVT in May 2021. In September 2024, Mr. Lo was transferred as the general manager of another subsidiary of the Group. He has been a project manager of AVT since August 2020. Mr. Lo obtained a bachelor's degree of engineering from The Cooper Union for the Advancement of Science and Art, New York, US in 1988 and a master's degree of science (aeronautics and astronautics) from Stanford University, California, US in 1990. In 1987, Mr. Lo was elected by The Cooper Union – Cooper Union Pi Phi Chapter and declared a certified member of Pi Tau Sigma Fraternity. Further, Mr. Lo was a responsible officer of Positano Wealth Management Limited for the supervision of Type 4 (advising on securities) and Type 9 (asset management) regulated activities under the SFO during the period from September 2017 to February 2019 and was a responsible officer of China Shenghai Investment Management Limited responsible for the supervision of Type 1 (dealing in securities) (for the period from September 2009 to August 2013), Type 4 (advising on securities) (for the period from April 2009 to August 2013) and Type 9 (asset management) (for the period from April 2009 to August 2013). During the period from December 2002 to February 2007, Mr. Lo worked for SinoPac Capital Limited as director of equity trading. During the period from 1990 to 2016, Mr. Lo worked with various financial institutions and accounting firm, including Price Waterhouse, Credit Lyonnais (Asia) Limited, Mees Pierson Securities (Asia) Limited, Morgan Grenfell Asia Securities (HK) Limited, BZW Asia Limited, China International Capital Corporation (Hong Kong) Limited, ING Baring Securities (Hong Kong) Limited, G.K. Goh Securities (H.K.) Limited and YGD Asset Management (HK) Limited. Mr. Lo is the younger brother of Ms. Lo and the brother-in-law of Mr. Lee, both being executive Directors and an uncle of Mr. Lee Chak Hol (a Vice President of the Group).

非執行董事

盧元堅先生 (「盧先生」)，62歲，於二零一四年二月二十一日獲委任為執行董事。自二零二四年九月一日起盧先生獲調任為非執行董事，以便盧先生專注於本集團業務發展。盧先生亦為若干附屬公司之董事。盧先生於二零一二年五月加入本集團，擔任財務董事，並於二零二一年五月獲委任為艾維特的副總裁。於二零二四年九月，盧先生獲調委任為本集團另一附屬公司之總經理。盧先生自二零二零年八月起擔任艾維特的項目經理。盧先生於一九八八年在美國紐約獲柯柏高等科學藝術聯盟學院工程學學士學位及於一九九零年在美國加利福尼亞州獲史丹佛大學（航空航天學）碩士學位。於一九八七年，盧先生獲選為柯柏聯盟學院—Cooper Union Pi Phi Chapter及Pi Tau Sigma Fraternity認證會員。此外，盧先生自二零一七年九月至二零一九年二月期間擔任知見財富管理顧問有限公司的負責人員，負責監督證券及期貨條例項下第4類（就證券提供意見）及第9類（提供資產管理）受規管活動，並曾擔任中國盛海投資管理有限公司的負責人員，負責監督第1類（證券交易）（於二零零九年九月至二零一三年八月期間）、第4類（就證券提供意見）（於二零零九年四月至二零一三年八月期間）及第9類（提供資產管理）（於二零零九年四月至二零一三年八月期間）受規管活動。自二零零二年十二月至二零零七年二月期間，盧先生擔任永豐金（香港）財務有限公司股權交易主任。自一九九零年至二零一六年期間，盧先生任職於多間金融機構及會計師事務所，包括羅兵咸永道、Credit Lyonnais (Asia) Limited、Mees Pierson Securities (Asia) Limited、Morgan Grenfell Asia Securities (HK) Limited、巴克萊德勝亞洲有限公司、中國國際金融（香港）有限公司、霸菱證券（香港）有限公司、吳玉欽證券（香港）有限公司及國鼎資產管理（香港）有限公司。盧先生為執行董事盧女士之胞弟及執行董事李先生之內弟及本集團副總裁李澤浩先生之舅父。

Biographies of Directors and Senior Management

董事及高級管理層履歷

INDEPENDENT NON EXECUTIVE DIRECTORS

Mr. Cheung Siu Kui (“Mr. Cheung SK”), aged 75, was appointed as an INED on 15 February 2018. He is also the chairman of the Remuneration Committee and a member of each of the Audit Committee and the Nomination Committee. Mr. Cheung SK obtained a bachelor’s degree of applied science from the University of Toronto, Canada in 1975. Mr. Cheung SK was elected a member of the Association of Professional Engineers of the Province of Ontario, Canada and the Institution of Electronic and Radio Engineers in 1977 and 1983 respectively. Mr. Cheung SK retired in 2008. Prior to Mr. Cheung SK’s retirement, he acted as vice president (Greater China Operation) of Renesas Technology (Hong Kong) Limited during the period from 2003 to 2008 responsible for, amongst others, strategic planning and operation support for the Greater China Market. During the period from 1983 to 2003, Mr. Cheung SK worked in various electronic components companies, including Motorola Semiconductors (HK) Limited and Hitachi Electronic Components (Asia) Limited; and was responsible for the sales and marketing of electronic components.

Mr. Yim Kwok Man (“Mr. Yim”), aged 56, was appointed as an INED on 15 February 2018. He is also the chairman of the Audit Committee and a member of the Remuneration Committee. Mr. Yim has over 20 years’ experience in the areas of corporate finance, debt and equity capital markets, asset management and merger and acquisition advisory. He has been a fellow member of The Association of Chartered Certified Accountants in the UK since 2003 and an associate member of the Hong Kong Society of Accountants (now known as The Hong Kong Institute of Certified Public Accountants) since 2002. Mr. Yim is currently an independent non-executive director of Tsui Wah Holdings Limited, the shares of which are listed on Main Board of the Stock Exchange (stock code: 1314), with effect from November 2012. Mr. Yim is also a non-executive director of Star Group Company Limited (formerly known as Star Properties Group (Cayman Islands) Limited), the shares of which are listed on Main Board of the Stock Exchange (stock code: 1560), with effect from March 2016. Mr. Yim was a responsible officer of Odysseus Capital Asia Limited (formerly known as GALAXY CAPITAL LIMITED), a corporation licensed under the SFO, for Type 6 regulated activity (advising on corporate finance) till July 2014. Mr. Yim graduated with a bachelor’s degree of engineering in civil engineering from Hong Kong Polytechnic (now known as The Hong Kong Polytechnic University) in 1991 and obtained a master in business administration degree from The Chinese University of Hong Kong in 1994. From Mr. Yim’s graduation to present, he worked with various financial institutions and investment banks, including Rabobank International Hong Kong Branch, DBS Asia Capital Limited and CITIC Capital Markets Holdings Limited.

獨立非執行董事

張小駒先生 (「張小駒先生」)，75歲，於二零一八年二月十五日獲委任為獨立非執行董事。彼亦為薪酬委員會主席以及審核委員會及提名委員會各自的成員。張小駒先生於一九七五年獲加拿大多倫多大學應用科學學士學位。張先生於一九七七年及一九八三年分別獲選為加拿大安大略省職業工程師協會 (Association of Professional Engineers) 會員及電子及無線電工程師學會會員。張先生於二零零八年退休。於退休前，自二零零三年至二零零八年期間，張小駒先生擔任瑞薩香港有限公司 (大中華區營運) 副總裁，負責 (其中包括) 大中華區市場的戰略規劃與運營支持。自一九八三年至二零零三年期間，張先生任職於多間電子元件公司，包括萬力半導體香港有限公司及 Hitachi Electronic Components (Asia) Limited，負責電子元件銷售及營銷。

嚴國文先生 (「嚴先生」)，56歲，於二零一八年二月十五日獲委任為獨立非執行董事。彼亦為審核委員會主席及薪酬委員會成員。嚴先生在企業融資、債務及股權資本市場、資產管理及併購諮詢領域擁有逾20年經驗。彼於二零零三年起為英國特許公認會計師公會資深會員及於二零零二年起為香港會計師公會會員。嚴先生現為翠華控股有限公司 (其股份自二零一二年十一月起於聯交所主板上市，股份代號：1314) 的獨立非執行董事。嚴先生亦自二零一六年三月起擔任星星集團有限公司 (前稱星星地產集團 (開曼群島) 有限公司，其股份於聯交所主板上市，股份代號：1560) 的非執行董事。嚴先生擔任奧漸資本亞洲有限公司 (前稱嘉理資本有限公司) 的負責人員直至二零一四年七月，該公司為一間根據證券及期貨條例從事第6類 (就機構融資提供意見) 受規管活動之持牌法團。嚴先生於一九九一年畢業於香港理工學院 (現稱香港理工大學)，獲土木工程學士學位，並於一九九四年獲香港中文大學工商管理碩士學位。畢業後至今，嚴先生任職於多間金融機構及投資銀行，包括荷蘭合作銀行香港分行、星展亞洲融資有限公司及中信資本市場控股有限公司。

Biographies of Directors and Senior Management

董事及高級管理層履歷

Dr. Chow Terence (“Dr. Chow”), aged 62, was appointed as an INED on 15 February 2018. He is also a member of each of the Audit Committee and the Nomination Committee. Dr. Chow obtained a Bachelor of Medicine and Bachelor of Surgery degree from The Chinese University of Hong Kong in 1987. Dr. Chow worked in various public and academic units, including medicine, surgery, orthopaedics & traumatology, oncology, anaesthesia and intensive care before starting his private general practice in 1991. Dr. Chow founded Bright Growth Doctors & Associates in 1993, which was the first private medical group in Hong Kong to have its own CT (computerised tomography) machine. In 2000, Dr. Chow founded TY Healthcare Corporation and has been its chairman and medical director since then. From 2007 to 2012, Dr. Chow was appointed by the Government of the Hong Kong Special Administrative Region as a Penal Member of the Human Organ Transplant Board. He is currently a member of the Hong Kong Medical Association and the Hong Kong College of Family Physicians. Dr. Chow is also an Honorary Clinical Assistant Professor in Family Medicine at The University of Hong Kong.

Mr. Cheung Hung Kwong (“Mr. Cheung HK”), aged 57, was appointed as an INED on 1 September 2024. Mr. Cheung HK has over 30 years of experience in auditing, financial accounting, initial public offerings, merger and acquisitions, corporate finance activities and investor relations. Mr. Cheung HK joined PricewaterhouseCoopers in July 1994 and left as a manager in the corporate finance and recovery department of PricewaterhouseCoopers in March 2003. From March 2003 to March 2008, Mr. Cheung HK served in Boto Company Limited, a festival product manufacturing company, and held various positions including chief financial officer. Mr. Cheung HK joined Kaisa Group Holdings Ltd. (stock code: 1638.HK) in July 2008 and for the period from November 2009 to December 2014, served as its chief financial officer, company secretary and joint authorised representative. From January to March 2017, Mr. Cheung HK served in Culture Landmark Investment Limited (stock code: 674.HK) as the company secretary and chief financial officer. From March 2017 to March 2020, Mr. Cheung HK served in Harvest Property Holdings Limited, a China-based property developer, and held various positions including chief financial officer, vice president, joint authorised representative and company secretary. Mr. Cheung HK is currently an executive vice president of Ganglong China Property Group Limited (stock code: 6968.HK).

From December 2011 to March 2022, Mr. Cheung HK served as an independent non-executive director, and was the chairman of the audit committee, of China Aluminum International Engineering Corporation Limited, a company listed on the Main Board of the Stock Exchange (stock code: 2068) and Shanghai Stock Exchange (stock code: 601068).

鄒重堪醫生 (「鄒醫生」)，62歲，於二零一八年二月十五日獲委任為獨立非執行董事。彼亦為審核委員會及提名委員會各自的成員。鄒醫生於一九八七年獲香港中文大學內外全科醫學學士學位。鄒醫生於一九九一年開始從事私營全科前，曾任職於多個公共及學術團體，包括內外科、骨科與創傷科、腫瘤科、麻醉及重症監護。鄒醫生於一九九三年成立高怡醫務所，其乃香港首家擁有CT（電腦層析成像）的私人醫療機構。於二零零零年，鄒醫生成立天一醫療機構有限公司，並自此擔任其主席及醫學總監。於二零零七年至二零一二年，鄒醫生獲香港特別行政區政府委任為人體器官移植委員會小組成員。彼現時為香港醫學會及香港家庭醫學學會會員。鄒醫生亦為香港大學家庭醫學名譽臨床助理教授。

張鴻光先生 (「張鴻光先生」)，57歲，二零二四年九月一日獲委任為獨立非執行董事。彼於審計、財務會計、首次公開發售、併購、企業融資活動及投資者關係方面擁有逾30年經驗。張鴻光先生於一九九四年七月加入羅兵咸永道會計師事務所直至二零零三年三月，離職時為羅兵咸永道會計師事務所的企業財務及重整部經理。於二零零三年三月至二零零八年三月，張鴻光先生任職於寶途有限公司（為一間節日產品生產公司），並擔任多個職位，包括財務總監。張鴻光先生於二零零八年七月加入佳兆業集團控股有限公司（股份代號：1638.HK）；於二零零九年十一月至二零一四年十二月期間，擔任其財務總監、公司秘書及共同授權代表。自二零一七年一月至三月，張鴻光先生於文化地標投資有限公司（股份代號：674.HK）出任公司秘書及財務總監。自二零一七年三月至二零二零年三月，張鴻光先生任職於中國房地產開發商豐耀地產控股有限公司，並擔任多個職位，包括財務總監、副總裁、共同授權代表及公司秘書。張鴻光先生現任港龍中國地產集團有限公司（股份代號：6968.HK）執行副總裁。

自2011年12月至2022年3月，張鴻光先生一直為聯交所主板（股份代號：2068）及上海證券交易所（股份代號：601068）上市公司中鋁國際工程股份有限公司的獨立非執行董事及審核委員會主席。

Biographies of Directors and Senior Management

董事及高級管理層履歷

Mr. Cheung HK was admitted as a member of the AICPA in August 1996. He was designated as a Chartered Financial Analyst by the Association for Investment Management and Research in the United States of America in September 2000. Mr. Cheung HK obtained his bachelor's degree in science from the University of Hong Kong in December 1990 and his master's degree (distinction) in quantum fields and fundamental forces from Imperial College of Science, Technology and Medicine, University of London in January 1992.

SENIOR MANAGEMENT

Ms. Lau Wai Yee ("Ms. Lau"), aged 58, joined our Group in August 2018 and was appointed as the Regional General Manager of the Group. Her scope of duties include market development, sales and marketing and customer development. She has over 20 years of management experience in electronics field on sales and marketing in listed company.

Mr. Ho Yuen Tung ("Mr. Ho"), aged 45, joined the Group in 2017 and was appointed as the financial controller of the Group in July 2018 and was promoted to Vice President, Finance of the Group in January 2021. Mr. Ho is responsible for the Group's financial management, including financial budget, accounting, strategic planning, merger and investor relations. He has extensive experience in auditing, financial and treasury management, information technology, credit control as well as banking. He has accumulated more than 15 years of experience in accounting, auditing and financial management in international audit firms and listed company. On 11 March 2022, he was appointed as an independent non-executive director of Minerva Group Holding Limited (formerly known as Power Financial Group Limited) (stock code: 397), the shares of which are listed on Main Board of the Stock Exchange. He holds a Bachelor's degree in Business Administration (Accounting) from Hong Kong Baptist University and he is a fellow member of the Association of Chartered Certified Accountants in the United Kingdom.

Mr. Lee Chak Hol ("Mr. CH Lee"), aged 33, joined our Group in October 2015 and was redesignated as a Vice President of the Group on 1 April 2022. He is mainly responsible for the procurement of the corporate management strategies for administrative operation and business operation of the Group. He is also a director of certain Subsidiaries. Prior to the re-designation, Mr. CH Lee was appointed as the Deputy CEO of the Group and was mainly responsible for assisting the CEO in daily management of the Group for relevant coordination with internal management and external business alliances, including but not limited to the operation and management of the Information Technology and Human Resources Departments of the Group and the supervision of internal control implementation. Mr. CH Lee obtained a Bachelor of Science degree from the University of Toronto, Canada in November 2014. Mr. CH Lee is a son of Mr. Lee and Ms. Lo and the nephew of Mr. Lo.

張鴻光先生於1996年8月獲接納為美國註冊會計師協會(AICPA)會員，並於2000年9月獲美國投資管理及研究協會指定為特許金融分析師。張先生於1990年12月取得香港大學理學士學位，並於1992年1月取得倫敦大學帝國理工學院量子領域及基本作用力碩士學位(優異成績)。

高級管理層

劉慧儀女士(「劉女士」)，58歲，於二零一八年八月加入本集團，並獲委任為本集團的區域總經理。彼之職責範圍包括市場開發、銷售及市場營銷以及客戶開發。彼於上市公司的電子銷售及市場營銷領域擁有逾20年的管理經驗。

何遠東先生(「何先生」)，45歲，於二零一七年加入本集團，於二零一八年七月獲委任為本集團財務總監，並於二零二一年一月晉升為本集團財務副總裁。何先生負責本集團的財務管理，包括財務預算、會計、策略規劃、合併及投資者關係。彼於審計、財務及庫務管理、資訊科技、信貸監控以及銀行業務方面擁有豐富經驗。彼曾任職多間國際審計公司及上市公司，在會計、審計及財務管理方面累積逾15年的經驗。於二零二二年三月十一日，彼獲委任為贏集團控股有限公司(前稱權威金融集團有限公司)(股份代號：397，其股份於聯交所主板上市)之獨立非執行董事。彼持有香港浸會大學工商管理(會計)學士學位，彼為英國特許公認會計師公會資深會員。

李澤浩先生(「李澤浩先生」)，33歲，於二零一五年十月加入本集團，並於二零二二年四月一日調任為本集團副總裁。彼主要負責促進本集團行政營運及業務營運的企業管理策略。彼亦為若干附屬公司之董事。調任前，李澤浩先生獲委任為本集團行政副總裁，主要負責協助行政總裁對本集團的日常管理，協調內部管理層及外部商業聯盟，包括但不限於本集團資訊科技及人力資源部門的運營及管理以及監督內部控制措施的實施情況。李澤浩先生於二零一四年十一月獲加拿大多倫多大學理學學士學位。李澤浩先生為李先生和盧女士的兒子及盧先生的外甥。

Management Discussion And Analysis

管理層討論及分析

INDUSTRIAL OVERVIEW

The Group is a Hong Kong-based distributor of semiconductors and other electronic components, and is engaged in the supply of digital storage products and general electronic components along with the provision of complementary technical support. It focuses on identifying, sourcing, selling and distributing quality electronic components produced by branded upstream manufacturers to downstream manufacturers within the technology, media and telecommunications sector in Mainland China and Hong Kong.

In 2024, the chip market exhibited a dual trend of recovery and divergence. Driven by the strong momentum of artificial intelligence (AI), demand for high-performance semiconductor products continued to grow. Meanwhile, memory prices gradually rebounded from low levels, stimulated by market demand, and sales began to pick up, achieving both volume and price increases. According to statistics from the World Integrated Circuit Association (WICA), the global semiconductor market size reached US\$635.1 billion in 2024, representing a year-on-year increase of 19.8%.

Specifically, memory, logic chips, and micro-processors achieved positive growth in 2024. Among them, memory products such as High Bandwidth Memory ("HBM"), high-performance dynamic random-access memory ("DRAM"), and server Solid State Drives ("SSDs") saw a significant increase in sales driven by the demand for AI large models, making memory the fastest-growing category in the semiconductor market. Similarly, Graphics Processing Units ("GPUs"), Field Programmable Gate Arrays ("FPGAs"), and Application – Specific Integrated Circuit ("ASICs") experienced rapid growth due to the increasing demand for computing power. However, the market size of analog chips, optoelectronic devices, sensors, and discrete components saw a slight decline.

In the power semiconductor market, since 2024, against the backdrop of economic recovery and rising downstream industry demand, the need for power semiconductors has continued to grow. Major foundries of wafer manufacturing are operating at near-full capacity, and some power semiconductor companies have raised product prices while optimising inventory levels, gradually emerging from the cyclical trough of 2023.

In addition, as global protectionism intensifies, the upstream supply chain of China's semiconductor industry faces export controls, with shrinking access to high-end equipment and materials. Ensuring the resilience of the domestic semiconductor industry and enhancing its risk resistance capabilities have become key development goals for China. Addressing the weaknesses in the domestic supply chain and advancing chip localisation have emerged as the core driving forces for the growth of the domestic semiconductor industry, with domestic brands continuing to receive strong policy support.

行業概覽

本集團是一家以香港為基地的半導體和其他電子元件分銷商，從事數碼存儲產品和通用電子元件的供應，並提供技術支持。本集團專注於識別、採購、銷售和分銷由上游品牌製造商生產的優質電子元件予中國內地、香港及台灣的科技、媒體、通訊及新能源行業的下游製造商。

二零二四年，芯片市場整體呈現出復甦與分化並存的態勢。在人工智能的強勁驅動下，市場對高性能半導體產品需求持續增長。同時，存儲器價格受市場需求刺激影響下從低位逐漸回升，銷量開始釋放，實現量價齊升。世界集成電路協會(WICA)統計數據顯示，二零二四年，全球半導體市場規模為6,351億美元，代表同比增長19.8%。

於二零二四年，具體而言，存儲器、邏輯芯片、微處理器實現正增長，其中存儲器產品高帶寬存儲器（「HBM」）、高性能動態隨機存取記憶體（「DRAM」）產品及服務器固態硬盤（「SSD」）受人工智能大模型需求刺激，銷量實現大幅度提升，帶動存儲器產品成為半導體產品中增速最大的類別。同樣地圖形處理單元「GPU」、現場可程式陣列「FPGA」、專用積體電路「ASIC」受算力需求加劇的影響，帶動邏輯芯片產品實現快速增長。模擬芯片、光電子器件、傳感器、分立器件等產品市場規模則出現小幅度下滑。

功率半導體市場方面，二零二四年以來，在經濟復甦的大背景下，疊加下游行業景氣度攀升，功率半導體需求不斷增長，各大晶圓代工廠的產能接近滿載，部分功率半導體公司產品價格上調，庫存持續優化，逐漸走出二零二三年的週期谷底。

此外，隨著全球保護主義日益加劇，國內半導體產業上游供應鏈受到出口管制，高端設備和高端材料進口空間被不斷壓縮。確保國內半導體產業韌性和增強半導體產業抗風險能力，補齊國內供應鏈短板成為中國重點發展目標，芯片國產化成為國內半導體產業鏈發展的核心驅動力，國產品牌將持續受到政策支持。

Management Discussion And Analysis

管理層討論及分析

BUSINESS REVIEW

As a stable supplier of digital storage products and general electronic components, the Group has seized industry development opportunities by continuously advancing business diversification, expanding customer types, and strengthening market competitiveness. To further increases in market share for core products and an expanding customer base, achieving steady business growth. In the Year 2024, the Group recorded revenue of approximately HK\$3 billion, or a year-on-year increase of 20.6%. Profit attributable to owners of the Company was approximately HK\$6.7 million, marking a significant turnaround from a loss of HK\$16.2 million in Year 2023 to a profit.

By Product Type

Digital Storage Products

The Group's digital storage products include DRAM, flash and multi chip package ("MCP") memory products, which are widely applied to multimedia and mobile devices such as set-top boxes, smart TVs, wearable devices, mobile phones, etc. These products also include optical and mass storage products which are mainly used in enterprise-level storage and server systems.

During the Year 2024, revenue generated from this product segment increased by 18.5% to approximately HK\$2,079.0 million (Year 2023: HK\$1,753.9 million), primarily driven by the growth in sales volume resulting from increased market share of core products and an expanded customer base. Gross profit of the segment decreased slightly to approximately HK\$92.5 million for the Year 2024 (Year 2023: HK\$97.0 million), representing a year-on-year decrease of 4.6%. Gross profit margin of this segment decreased to 4.5% for the Year 2024 (Year 2023: 5.5%) which was mainly due to the extent of increase in product costs was more than that of the increase in product selling price of the Group during the Year 2024.

General Components

General components include switches, connectors, passive components, main chips, sensors, power semiconductors and analog-to-digital converters, which are mainly designed for use in mobile and multimedia devices.

The Group's recorded revenue growth in this segment for the Year 2024. The revenue of the this segment for the Year 2024 increased by 25.4% year-on-year to approximately HK\$973.0 million (Year 2023: HK\$775.9 million). The gross profit of this segment increased by 27.1% to approximately HK\$85.2 million for the Year 2024 (Year 2023: HK\$67.0 million), with a gross profit margin of 8.8% (Year 2023: 8.6%).

業務回顧

本集團作為數碼存儲產品以及通用電子元器件的供應商，為把握行業發展機遇，持續推進業務多元化發展，進一步拓展客戶類型，強化市場競爭，核心產品市場佔有率進一步提升，客戶基礎不斷擴大，實現業務穩健增長。於二零二四年度，本集團實現收益約30億港元，同比增加20.6%；本公司擁有人應佔純利約6.7百萬港元，較二零二三年度的虧損約16.2百萬港元實現大幅扭虧為盈。

按產品類別劃分

數碼存儲產品

本集團的數碼存儲產品包括DRAM、閃存及多晶片封裝「MCP」存儲器產品（廣泛應用於多媒體以及移動設備，如機頂盒、智能電視、可穿戴設備及手機等）。該等產品亦包括光學及大容量存儲產品，主要用於企業級別的存儲及服務器系統。

於二零二四年度，該產品分部產生的收益增加18.5%至約2,079.0百萬港元（二零二三年度：1,753.9百萬港元），主要是由於核心產品市場佔有率提升，客戶基礎擴大帶來的銷售產品規模增長所致。分部毛利輕微減少至約92.5百萬港元（二零二三年度：97.0百萬港元），同比減少4.6%。該分部毛利率下降至4.5%（二零二三年度：5.5%），主要由於二零二四年內本集團產品成本增幅超過產品售價增長所致。

通用元件

通用元件包括主要為移動和多媒體設備使用而設的開關、連接器、無源元件、主芯片、傳感器、功率半導體和模擬數碼轉換器。

於二零二四年度，本集團於本分部的收益錄得增長。本分部的收益按年增加25.4%至約973.0百萬港元（二零二三年度：775.9百萬港元）。本分部的毛利增加27.1%至約85.2百萬港元（二零二三年度：67.0百萬港元），而毛利率為8.8%（二零二三年度：8.6%）。

Management Discussion And Analysis

管理層討論及分析

FINANCIAL REVIEW

Revenue

The two major product segments, namely (i) Digital Storage Products; and (ii) General Components, contributed 68.1% and 31.9% of the Group's total revenue during the Year 2024 respectively.

The Group's revenue for the Year 2024 was HK\$3,051.9 million (Year 2023: HK\$2,529.8 million), representing an increase of 20.6% from the Year 2023. The growth in revenue was primarily due to the rebound in unit prices for some products in the Year 2024.

Gross profit and gross profit margin

The Group's gross profit for the Year 2024 amounted to HK\$177.7 million (Year 2023: HK\$164.0 million), representing an increase of 8.4% when compared with the Year 2023. The gross profit margin for the Year 2024 was 5.8% (Year 2023: 6.5%).

Decrease in fair value of investment property, other income and other gain

For the Year 2024, the fair value of an investment property of the Group was decreased by HK\$1.8 million (Year 2023: HK\$3.0 million). Other income and other gain increased from HK\$3.7 million for the Year 2023 to HK\$14.9 million for the Year 2024, which was mainly due to the increase in rebate income from suppliers in the Year 2024.

Reversal of impairment loss/impairment loss on trade receivables

A reversal of impairment loss on trade receivables of approximately HK\$5.7 million had been recognised during the Year 2024 (Year 2023: impairment loss of HK\$8.2 million) which arose from the recent settlements of certain trade receivables for which provision of impairment were recognised in previous years.

In respect of trade receivables, the Group has put in place a credit policy and performs credit evaluations on all customers requiring credit over a certain amount. Certain trade receivable balances on open account terms are covered by customers' letters of credit or are factored to external financial institutions.

As at 31 December 2023, trade receivables past due over one year amounted to approximately HK\$73.9 million, of which approximately HK\$13.7 million (the "Settlement Sum") had been settled during the Year 2024.

財務回顧

收益

於二零二四年度，兩大產品分部（即(i)數碼存儲產品及(ii)通用元件）對本集團總收益的貢獻分別為68.1%及31.9%。

於二零二四年度，本集團的收益為3,051.9百萬港元（二零二三年度：2,529.8百萬港元），較二零二三年度增加20.6%。收入增長主要是由於二零二四年度部分產品單價回升。

毛利及毛利率

本集團於二零二四年度的毛利為177.7百萬港元（二零二三年度：164.0百萬港元），較二零二三年度增加8.4%。二零二四年度的毛利率為5.8%（二零二三年度：6.5%）。

投資物業公平值減少、其他收入及其他收益

於二零二四年度，本集團一項投資物業的公平值減少1.8百萬港元（二零二三年度：減少3.0百萬港元）。其他收入及其他收益由二零二三年度的3.7百萬港元增加至二零二四年度的14.9百萬港元，主要是由於二零二四年度供應商回扣收入增加所致。

貿易應收賬款減值虧損撥回／減值虧損

於二零二四年度，確認貿易應收賬款減值虧損撥回約5.7百萬港元（二零二三年度：減值虧損8.2百萬港元）。減值虧損撥回是由於往年已確認減值準備的若干應收帳款於近期結算所致。

就貿易應收賬款而言，本集團已制定適當的信貸政策並對所有要求獲得超過某一數額信貸的客戶進行信貸評估。以掛賬方式進行的若干貿易應收賬款結餘均附有客戶信用證或保理至外部金融機構。

於二零二三年十二月三十一日，逾期超過一年的貿易應收賬款為73.9百萬港元，其中約13.7百萬港元（「結算金額」）已於二零二四年度結算。

Management Discussion And Analysis

管理層討論及分析

As at 31 December 2024, trade receivables past due over one year amounted to HK\$68.7 million (31 December 2023: HK\$73.9 million) and provision for impairment loss amounted to HK\$63.1 million had been made (31 December 2023: HK\$66.5 million). Substantial part of which was brought forward from the Year 2023. To the best knowledge of the Directors, the past due over one year as at 31 December 2024 was mainly attributable to the business deterioration of several customers as a result of COVID-19 pandemic. Up to the date of this Annual Report, an aggregate sum of approximately HK\$5.7 million has been recovered from certain delinquent customers. The Group has been negotiating various repayment schedules with customers taking into account their respective circumstances. Contemporaneous with the negotiations and rescheduling, we have also sought legal advice from our Hong Kong legal advisor and PRC legal advisor on the procedures for taking legal actions against the relevant customers and/or their guarantors (if any).

For those customers who have been making partial repayments from time to time, we will refrain from taking legal action against them. The Group will pay close attention to their business development and continue monitoring their repayment progress. If they cease to make any further repayment or if the amount of their further repayment is unsatisfactory to the Group, the Group shall take all such steps as are appropriate to recover the sum, including taking legal actions.

The Group aims to maintain healthy business relationships with these customers while taking all reasonable steps to recover the trade receivables.

Distribution and selling expenses

The distribution and selling expenses mainly include salaries of marketing and sales staff, commission and promotion expenses, transportation fees, freight charges, declarations and sample expenses. For the Year 2024, distribution and selling expenses amounted to approximately HK\$73.3 million (Year 2023: HK\$49.9 million), mainly resulting from increased commission and promotion expenses.

Administrative expenses

Administrative expenses primarily comprise salaries and benefits (including emoluments to executive Directors), legal and professional fees, insurance, short-term lease expenses and other premises fees, foreign exchange differences, bank charges and depreciation expenses. The Group's administrative expenses decreased by HK\$5.8 million to HK\$72.3 million for the Year 2024 (Year 2023: HK\$78.1 million), which was mainly attributable to the appropriate cost control measures implemented by the Group.

於二零二四年十二月三十一日，逾期超過一年的貿易應收賬款為68.7百萬港元（二零二三年十二月三十一日：73.9百萬港元），並已就其計提減值虧損撥備為63.1百萬港元（二零二三年十二月三十一日：66.5百萬港元）。此等逾期貿易應收賬款大部份均從二零二三年度結轉。據董事所知，截至二零二四年十二月三十一日逾期超過一年的貿易應收賬款主要是由於COVID-19疫情導致數名客戶的業務惡化。截至本年報日期，若干違約客戶已結算總額約5.7百萬港元。本集團一直視乎客戶個別情況就其他還款時間安排與客戶保持磋商及重新安排，但同時我們亦會就對相關客戶及／或其擔保人（如有）採取法律行動的程序向香港法律顧問和中國法律顧問尋求法律意見。

對於不時進行部分還款的客戶，我們將避免對其採取法律行動。本集團將密切注視其業務發展並持續監察還款進度。倘客戶停止進一步還款或其進一步還款金額未達本集團滿意水平，本集團將採取一切適當措施（包括採取法律行動）以收回有關金額。

本集團目標是與該等客戶保持健康的業務關係，同時採取一切合理措施收回貿易應收賬款。

分銷及銷售開支

分銷及銷售開支主要包括營銷及銷售人員薪金、佣金及宣傳開支、交通費、運輸費用、報關及樣本開支。於二零二四年度，銷售及分銷開支約為73.3百萬港元（二零二三年度：49.9百萬港元），主要由於佣金及宣傳開支增加。

行政開支

行政開支主要包括薪金及福利（包括執行董事酬金）、法律及專業費用、保險、短期租賃開支及其他物業費用、匯兌差額、銀行收費及折舊開支。本集團的行政開支下降5.8百萬港元至二零二四年度的72.3百萬港元（二零二三年度：78.1百萬港元），有關減少乃主要由於本集團實施恰當的成本控制措施所致。

Management Discussion And Analysis

管理層討論及分析

Finance costs

The Group's finance costs mainly represent interest expenses on its bank borrowings during the Year 2024. Such bank borrowings were obtained by the Group for general working capital. For the Year 2024, the Group had finance costs of approximately HK\$45.7 million (Year 2023: HK\$35.3 million), which edged up on the back of an increased use of factoring loans, import loans and trust receipts loans.

Net profit/(loss) for the Year

For the Year 2024, the Group recorded a net profit of HK\$6.2 million, while a loss of HK\$10.2 million was recorded in the Year 2023. The improvement was mainly attributable to the increase in gross profit of the Group resulting from improved sales performance in the Year 2024, partially offset by increased distribution and selling expenses and finance costs and decrease in fair value of investment property.

Net profit/(loss) attributable to the owners of the Company

The net profit attributable to the owners of the Company for the Year 2024 was HK\$6.7 million, compared with a net loss attributable to the owners of the Company in the sum of HK\$16.2 million for the Year 2023.

LIQUIDITY AND FINANCIAL RESOURCES

During the Year 2024, the Group met its liquidity requirements principally through a combination of internal resources and bank borrowings. The Group's cash resources as at 31 December 2024 were approximately HK\$141.7 million (31 December 2023: HK\$96.5 million) and were mainly denominated in Renminbi ("RMB"), Hong Kong dollars ("HK\$") and United States dollars ("US\$").

As at 31 December 2024, the Group's total outstanding bank borrowings amounted to approximately HK\$629.6 million (31 December 2023: HK\$759.1 million), which mainly comprised bank factoring loans, import loans, trust receipts loans, instalment loans and revolving loans. The Group's bank borrowings that were unrestricted and carried at amortised cost with a clause of repayment on demand are classified as current liabilities. The gearing ratio decreased from 252.4% as at 31 December 2023 to 207.6% as at 31 December 2024 as a result of strict control on usage of banking facilities. Gearing ratio is calculated based on total external loans and borrowings divided by total equity at the respective reporting dates.

The Group's financial statements are presented in HK\$. The Group carried out its business transactions mainly in HK\$, RMB and US\$. As the HK\$ remained pegged to the US\$, there was no material exchange risk in this respect. As the portion of RMB revenue is insignificant, there is no material exchange risk in this respect. The Group currently does not have any interest rate hedging policies. However, the management monitors the Group's exposure to interest rate risk on an ongoing basis and will consider hedging that risk should the need arise. Credit risk was mainly hedged through credit policy and factored into external financial institutions.

融資成本

本集團二零二四年度的融資成本主要指於其銀行借貸的利息開支。本集團取用該等銀行借貸以用作一般營運資金。於二零二四年度，本集團的融資成本約為45.7百萬港元（二零二三年度：35.3百萬港元），乃因增加使用保理貸款、進口貸款和信託收據貸款。

本年度淨溢利／（虧損）

於二零二四年度，本集團錄得淨溢利6.2百萬港元（二零二三年度：錄得虧損10.2百萬港元）。該改善乃主要由於二零二四年度銷售業績改善導致本集團毛利增加，但部分被分銷及銷售開支及財務成本增加、及投資物業公平值下降所抵銷。

本公司擁有人應佔淨溢利／（虧損）

於二零二四年度，本公司擁有人應佔淨溢利為6.7百萬港元，二零二三年度則為本公司擁有人應佔虧損淨額總額16.2百萬港元。

流動資金及財務資源

於二零二四年度，本集團主要通過綜合使用內部資源及銀行借貸來滿足其流動資金需求。本集團於二零二四年十二月三十一日的現金資源約為141.7百萬港元（二零二三年十二月三十一日：96.5百萬港元），其主要以人民幣（「人民幣」）、港元（「港元」）及美元（「美元」）計值。

於二零二四年十二月三十一日，本集團的未償還銀行借貸總額為約629.6百萬港元（二零二三年十二月三十一日：759.1百萬港元），主要包括銀行保理貸款、進口貸款、信託收據貸款、分期貸款及循環貸款。本集團銀行借貸並無限制及按攤銷成本列賬，附帶通知償還條款，分類為流動負債。資本負債比率由二零二三年十二月三十一日的252.4%減少至二零二四年十二月三十一日的207.6%，歸因於更有效使用銀行信貸。資本負債比率乃按於各報告日期的外部貸款及借貸總額除以總權益計算。

本集團的財務報表以港元呈列。本集團主要以港元、人民幣及美元進行其業務交易。由於港元仍然與美元掛鈎，就此而言並無重大匯兌風險。由於人民幣收益的比例較低，就此而言並無重大匯兌風險。本集團目前並無任何利率對沖政策。然而，管理層會持續監控本集團的利率風險，並將於需要時考慮對沖該風險。信貸風險已主要根據信貸政策及向外部金融機構進行保理的方式對沖。

Management Discussion And Analysis

管理層討論及分析

PSCS and the CB

On 21 October 2021, I-Sky Electronic Limited as purchaser, a wholly-owned subsidiary of the Company (the “Purchaser”), the Company and Nicegoal as vendor, which is ultimately wholly-owned by Mr. Lee, entered into a sale and purchase agreement (as supplemented on 25 November 2021) (the “Agreement”), pursuant to which Nicegoal agreed to sell, and the Purchaser has conditionally agreed to purchase, a landed property (the “Target Property”) at the consideration of HK\$30.0 million, which was settled by the issue of the PSCS in the principal amount of HK\$10.0 million and the CB on 23 February 2022.

The PSCS was issued without maturity date. It bears a distribution rate of 0.5% per annum and carries rights to convert the principal amount into Shares at a conversion price of HK\$0.35 per Share (to be rounded down to the nearest board lot of 5,000 Shares as per the deed poll constituting the PSCS), convertible into 28,570,000 conversion Shares, representing 2.66% of the issued Shares as at 31 December 2024 and at the date of this Annual Report or 2.59% as enlarged by the underlying conversion Shares of the PSCS. The Company has the option to redeem the PSCS in full at any time or 50% of the principal amount plus any accrued but unpaid distribution.

The CB was issued with a maturity of five years from the date of issue (i.e. 23 February 2022). It bears an interest rate of 0.5% per annum and carries rights to convert the outstanding principal amount into Shares at a conversion price of HK\$0.35 per Share subject to adjustment (to be rounded down to the nearest board lot of 5,000 Shares as per the instrument constituting the CB), convertible into 57,140,000 conversion Shares, representing 5.31% of the issued Shares as at 31 December 2024 and the date of this Annual Report or 5.05% as enlarged by the underlying conversion Shares of the CB. The Company has the option to redeem the CB at any time before their maturity in whole or in part of their principal amount plus any accrued but unpaid interest.

The aggregate underlying conversion Shares of the CB and the PSCS represent 7.97% of the issued Shares as at 31 December 2024 and the date of this Annual Report or 7.38% as enlarged by the underlying conversion Shares.

Since the issue of the PSCS and CB, none of them has been converted into Shares.

永久次級可換股證券及可換股債券

於二零二一年十月二十一日，天科電子有限公司（本公司的全資附屬公司，「買方」）為買方、本公司與奮勝為賣方（李先生最終全資擁有）簽訂買賣協議（於二零二一年十一月二十五日補充）（「該協議」），據此，奮勝同意出售，且買方已有條件同意購買目標物業（「目標物業」），代價為30.0百萬港元。代價於二零二二年二月二十三日通過發行本金額為10.0百萬港元之永久次級可換股證券及可換股債券支付。

發行永久次級可換股證券並無到期日。其分派率為每年0.5%，並附帶按換股價每股0.35港元將本金額轉換為股份之權利（根據構成永久次級可換股證券的單邊契據約整至5,000股股份之最接近每手買賣單位），可轉換為28,570,000股換股股份，佔於二零二四年十二月三十一日及於本年報日期已發行股份的2.66%或經換股股份擴大後的2.59%。本公司可選擇隨時贖回永久次級可換股證券本金額100%或50%加上任何應計但未付分派。

發行可換股債券的期限為自發行日期（即二零二二年二月二十三日）起計五年，利率為每年0.5%，並附帶按換股價每股0.35港元（可予調整）將未償還本金額轉換為股份之權利（根據構成可換股債券的文據約整至5,000股股份之最接近每手買賣單位），可轉換為57,140,000股換股股份，佔本公司於二零二四年十二月三十一日及於本年報日期已發行股份的5.31%或經可換股債券所涉及換股股份擴大後的5.05%。本公司可選擇於到期前隨時贖回可換股債券全部或部分本金額加上任何應計但未付利息。

可換股債券及永久次級可換股證券所涉及之換股股份總數佔本公司於二零二四年十二月三十一日及於本年報日期已發行股份的7.97%或經換股股份擴大後的7.38%。

自永久次級可換股證券及可換股債券發行以來，兩者均未被轉換為股份。

Management Discussion And Analysis

管理層討論及分析

CONTINGENT LIABILITIES

As at 31 December 2024, the Group did not have any material contingent liabilities (31 December 2023: nil).

CHARGES ON ASSETS

As at 31 December 2024, the banking facilities of the Group were secured by its trade receivables with an aggregate carrying amount of approximately HK\$221.8 million (31 December 2023: HK\$452.8 million), the legal charge over the investment property of the Group of approximately HK\$46.4 million (31 December 2023: HK\$48.2 million), the Group's leasehold land and buildings valued at approximately HK\$67.8 million (31 December 2023: HK\$76.0 million), the deposit placed for life insurance policy of the Group of approximately HK\$13.5 million (31 December 2023: HK\$13.1 million), bank deposit of the Group of approximately HK\$39.8 million (31 December 2023: HK\$10.4 million).

DIVIDEND

The Board has resolved not to recommend any final dividend for the Year 2024 (Year 2023: nil).

EMPLOYMENT AND REMUNERATION POLICY

As at 31 December 2024, the Group had 141 employees (as at 31 December 2023: 141) in Hong Kong and the PRC. The Group's remuneration policy is built on the principle of equitability with incentive-based, performance-oriented and market-competitive remuneration packages for its employees. Remuneration packages are normally reviewed on a regular basis. Other staff benefits include provident fund contributions, medical insurance coverage and performance-based bonuses. In addition, the Company has adopted a share option scheme and a restricted share reward scheme as incentives or rewards for eligible participants for their contribution to the Group, and the Company also provides continuous training to its employees to improve their marketing skills and enhance their product knowledge.

或然負債

於二零二四年十二月三十一日，本集團並無任何重大或然負債（二零二三年十二月三十一日：無）。

資產抵押

於二零二四年十二月三十一日，除本集團若干董事提供的個人擔保及本公司提供的公司擔保外，本集團的銀行融資以總賬面值約221.8百萬港元（二零二三年十二月三十一日：452.8百萬港元）的貿易應收賬款、以約46.4百萬港元（二零二三年十二月三十一日：48.2百萬港元）的本集團投資物業作出的法定押記、估值約67.8百萬港元（二零二三年十二月三十一日：76.0百萬港元）的本集團租賃土地及樓宇、本集團人壽保單按金約13.5百萬港元（二零二三年十二月三十一日：13.1百萬港元）、本集團的銀行存款約39.8百萬港元（二零二三年十二月三十一日：10.4百萬港元）。

股息

董事會議決不建議就二零二四年度宣派任何末期股息（二零二三年度：無）。

僱員及薪酬政策

於二零二四年十二月三十一日，本集團於香港及中國僱用141名員工（二零二三年十二月三十一日：141名）。本集團的薪酬政策乃建基於公平原則，為其僱員提供以獎勵為基礎、表現為本及具市場競爭力的薪酬待遇。薪酬待遇一般作定期檢討。其他員工福利包括公積金供款、醫療保險保障及以表現為本的花紅。此外，本公司已採納購股權計劃及限制性股份獎勵計劃作為合資格參與者為本集團作出貢獻的激勵或獎勵，本公司亦為其僱員提供持續培訓，以提升其營銷技巧及加強其產品認識。

Management Discussion And Analysis

管理層討論及分析

SHARE SCHEMES

Award Scheme

The Company adopted the Award Scheme on 30 August 2019. On 23 July 2021, the Company granted 9,550,000 restricted shares (the "Restricted Shares") to nine selected participants (the "Grantees") in accordance with the terms of the Award Scheme at nil consideration. On 12 August 2021, the Company issued and allotted 9,550,000 Restricted Shares under the general mandate granted by the Shareholders at the annual general meeting of the Company held on 26 May 2021 to the Custodian. These Restricted Shares are held on trust by the Custodian who shall transfer the Restricted Shares to the Grantees in three tranches subject to the Company's satisfaction of such vesting conditions as specified in the grant notices issued to the Grantees. To the best knowledge of the Directors, none of the Grantees is a Director, chief executive or substantial shareholder (as defined in the Listing Rules) of the Company, or an associate (as defined in the Listing Rules) of any of them. The Custodian and its ultimate beneficial owner(s), and all of the Grantees are third parties independent of, and not connected with, the Company and its connected persons. During the Year 2024, no Restricted Shares had been vested and there were 4,940,000 Restricted Shares remained unvested as at 31 December 2024, which represented 0.46% of the entire issued Shares as at 31 December 2024 and as at the date of this Annual Report. On 12 February 2025, the 4,940,000 Restricted Shares were forfeited for the reason that the vesting condition had not been fulfilled before the relevant vesting dates.

During the Year 2024, the Custodian purchased a total of 1,950,000 Shares on the market for the purpose of the Award Scheme. As at 31 December 2024, the Custodian held 21,105,000 Shares, representing 1.96% of the entire issued Shares.

Subject to any early termination of the Award Scheme as may be determined by the Board, the Award Scheme is valid and effective for a term of 10 years commencing on 30 August 2019 (i.e. the adoption date of the Award Scheme). As at 31 December 2024, the remaining life of the Award Scheme is approximately 4 years and 8 months.

Details of the grant of the Restricted Shares are set out in the Company's announcement dated 23 July 2021.

股份計劃

獎勵計劃

本公司於二零一九年八月三十日採用了獎勵計劃。於二零二一年七月二十三日，本公司根據獎勵計劃的條款向九名獲選參與者（「承授人」）無償授出9,550,000股限制性股份（「限制性股份」）。於二零二一年八月十二日，本公司根據股東於二零二一年五月二十六日舉行的本公司股東週年大會上授出的一般授權向託管人發行及配發9,550,000股限制性股份，該等限制性股份由託管人以信託形式持有，其將分三批向承授人轉讓限制性股份，視乎向各承授人發出的授出通告列明的歸屬條件本公司是否接受。據董事所深知，承授人均非本公司董事、高級行政人員或主要股東（定義見上市規則或任何彼等的聯繫人（定義見上市規則））。託管人及其最終實益擁有人以及所有承授人均為獨立於本公司的第三方，且並非本公司的關連人士。於二零二四年度，未有限制性股份獲歸屬及於二零二四年十二月三十一日，仍有4,940,000股限制性股份未歸屬，佔於當日及本年報日期已發行股本的0.46%。在二零二五年二月十二日，該4,940,000股限制性股份因於相關歸屬日期前尚未達成歸屬條件而被沒收。

於二零二四年度，託管人在市場上總共購買了1,950,000股股份，用於獎勵計劃的目的。截至二零二四年十二月三十一日，託管人持有21,105,000股股份，代表全部已發行股份的1.96%。

獎勵計劃自二零一九年八月三十日（即獎勵計劃的採納日期）起為期十年有效及生效，惟可由董事會釐定提早終止獎勵計劃。於二零二四年十二月三十一日，獎勵計劃剩餘期限約為4年8個月。

授出限制性股份的詳情載於本公司日期為二零二一年七月二十三日的公告。

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管理層討論及分析

Share Option Scheme

The Company adopted the Share Option Scheme on 15 February 2018, which is valid for a period of 10 years from its adoption. No options have been granted under the Share Option Scheme since its adoption.

As at 31 December 2024, the remaining life of the Share Option Scheme was approximately 3 years and 2 months.

The number of Shares that may be issued in respect of share awards and options granted under the Award Scheme and the Share Option Scheme, being all the share schemes adopted by the Company, divided by the weighted average number of Shares in issue during the Year 2024 was nil.

USE OF NET PROCEEDS FROM LISTING

The net proceeds received by the Company from the Global Offering in March 2018 was approximately HK\$116.9 million. The applications of the net proceeds received under the Global Offering up to 31 December 2024 are as follows:

購股權計劃

由本公司於二零一八年二月十五日採納之購股權計劃，自其採納起計十年期間內有效，其採納以來概無根據購股權計劃授出任何購股權。

於二零二四年十二月三十一日，購股權計劃剩餘期限約為3年2個月。

根據獎勵計劃及購股權計劃（即本公司採納的所有股份計劃）授出可發行股份獎勵的股份數目除以二零二四年度已發行的相關股份的加權平均數均為零。

上市所得款項淨額用途

本公司自二零一八年三月進行的全球發售收取的所得款項淨額為約116.9百萬港元。截至二零二四年十二月三十一日止應用於全球發售下收取的所得款項淨額如下：

| Application of Net Proceeds as Stated in the Prospectus | Actual Use of Net Proceeds from Global Offering up to 31 December 2024 直至二零二四年十二月三十一日 實際使用所得款項淨額 | Actual Use of Net Proceeds during the Year 2024 二零二四年度 實際使用所得款項淨額 | Unused Net Proceeds | Percentage of Unused Net Proceeds | Expected timeframe of full utilisation of unused Net Proceeds |
|--|--|---|------------------------------|-----------------------------------|---|
| | | | | | |
| 所得款項淨額用途 HK\$'000 千港元 | 所得款項淨額 HK\$'000 千港元 | 所得款項淨額 HK\$'000 千港元 | 未使用所得款項淨額 HK\$'000 千港元 | 未使用所得款項淨額百分比 % | 悉數動用未使用所得款項淨額的預期時間 |
| Intended Use of Net Proceeds Under the Global Offering | 根據全球發售所得款項淨額的擬定用途 | | | | |
| Repayment of bank loans | 償還銀行貸款 | 39,045 | 39,045* | - | - |
| Establishing a new product and development department | 新設產品及開發部門 | 2,810 | 2,810* | - | - |
| Strengthening sales and marketing and technical support team by recruiting staff and providing trainings | 透過增聘人員及提供培訓加強銷售、營銷及技術支援團隊 | 10,750 | 10,750* | - | - |
| Enhancing warehouse and office in HK | 改善香港的倉庫及辦事處 | 4,600 | 3,492* | 746 | 1,108 |
| Installing ERP and supporting software | 安裝企業資源規劃系統及支持軟件 | 7,090 | 6,543* | 1,124 | 547 |
| Establishing new offices in the PRC | 在中國建立新辦事處 | 5,027 | 5,027* | - | - |
| Acquisition and establishment of Shenzhen head office | 購買及建立深圳總辦事處 | 35,888 | - | - | 35,888 |
| Working capital for general corporate purpose | 作一般公司用途的營運資金 | 11,690 | 11,690* | - | - |

* Such net proceeds had been used as intended.

* 該等所得款項淨額已按擬定方式使用。

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管理層討論及分析

Notes:

1. Given the aftermath of the COVID-19 pandemic and the continuing global economic downturn, the Group has been taking a more prudent approach to control and minimise its overall expenditures. Therefore, the Board considers it appropriate for the Group to only make such enhancements as are necessary for the time being. The Board will, from time to time, consider such enhancements and update the Shareholders in due course.
2. Given the unfavourable industry conditions, the Board considers that a more prudent approach should be taken and as such, it was resolved by the Board that the software installation should be implemented progressively.
3. In 2019, taking into consideration (i) the US trade war with China; (ii) the drop in global and domestic demands for consumer electronic products; (iii) the drop in the Group's sales revenue and gross profit; (iv) the unstable real estate market in the PRC, the Group took a prudent approach to control and minimise its overall expenditures and postponed the acquisition and establishment of Shenzhen head office. Thereafter, due to the COVID-19 pandemic and the unfavourable property market, the Board considered a further postponement was necessary. Given the continuing global economic downturn and the downward trend of the property market in the PRC, the Board will, from time to time, reassess the appropriate timing for such establishment and update the Shareholders in due course.

The Company will continue to utilise the net proceeds from the Global Offering for the purposes as mentioned above.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES

The Group did not have any material acquisitions and disposals of subsidiaries, associates and joint ventures during the Year 2024.

SIGNIFICANT INVESTMENTS HELD AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group did not hold any significant investments as at 31 December 2024 and did not have any future plans for material investments or capital assets as of the date of this Annual Report.

SUBSEQUENT EVENT

The Board is not aware of any significant event affecting the Group and requiring disclosure that has been taken place subsequent to 31 December 2024 and up to the date of this Annual Report.

附註：

1. 鑑於COVID-19疫情後及全球經濟衰退的不利影響，本集團採取較為審慎的態度控制並盡量減少總體支出，因此，董事會認為本集團應僅進行目前必需的改進。董事會將不時重新評估推行該等改善措施的適當時機，並向股東更新情況。
2. 鑑於行業情況不景氣，董事會認為應採取較為審慎的態度，因此董事會已議決逐步推進軟件安裝工作。
3. 於二零一九年，考慮到(i)中美貿易戰；(ii)全球及國內對消費類電子產品的需求下跌；(iii)本集團銷售收益及毛利下降；(iv)中國房地產市場不穩定，本集團採取審慎態度控制及盡量減少總體支出，並推遲購買及建立深圳總辦事處。其後，由於COVID-19疫情及物業市場不景氣，董事會認為進一步推遲有關購買行動更為合適。鑑於全球經濟持續低迷以及中國房地產市場下滑趨勢，董事會將不時重新評估推行該等設立的適當時機，並向股東更新情況。

本公司將繼續就上述用途動用全球發售的所得款項淨額。

重大收購及出售附屬公司及聯屬公司

於二零二四年度，本集團並無任何重大收購及出售附屬公司、聯營公司及合營企業。

所持重要投資及有關重大投資或資本資產的未來計劃

本集團於二零二四年十二月三十一日並無持有任何重大投資，且於截至本年報日期並無任何有關重大投資或資本資產的未來計劃。

結算日後事項

董事會並不知悉於二零二四年十二月三十一日後直至本年報日期曾經發生任何對本集團造成影響並須予以披露的重大事項。

Management Discussion And Analysis

管理層討論及分析

PROSPECTS

In 2025, driven by the sustained impetus of the artificial intelligence wave, the continued development of the AI ecosystem is expected to drive the deployment of computing power and storage capacity, thereby maintaining strong demand in the AI server market. In addition, emerging products in downstream applications, such as AI personal computers, AI smartphones, and AI earphones, are poised for large-scale adoption, which will serve as new growth drivers for the semiconductor market. According to WICA estimates, the global semiconductor market is projected to expand to US\$718.9 billion in 2025, representing a year-on-year increase of 13.2%.

In the new energy market, under the backdrop of the global energy transition, China's new energy industry is expected to maintain steady growth. According to data from the China Association of Automobile Manufacturers, in 2024, China's new energy vehicle production and sales volumes reached 12.888 million units and 12.866 million units, respectively, representing year-on-year increases of 34.4% and 35.5%. Notably, new energy vehicle sales accounted for 40.9% of total automobile sales, an increase of 9.3 percentage points over 2023. The sustained rise in new energy vehicle market share is expected to drive demand for automotive semiconductors. Moreover, the increasing prevalence of vehicle intelligence, advanced driver-assistance systems, and autonomous driving technologies will further stimulate demand for automotive semiconductor components. In terms of photovoltaic energy storage, ongoing advancements in photovoltaic technology and continuous cost reductions have rapidly expanded the market scale of the photovoltaic industry, leading to an increased demand for semiconductor chips.

Meanwhile, as the semiconductor industry continues its positive momentum, the pace of domestication is expected to accelerate. In light of uncertainties in the international supply chain, the importance of domestication for semiconductor equipment has become increasingly evident. Driven by both supportive national policies and robust market demand, there is significant potential for domestication, and local semiconductor companies are poised to benefit from the deepening domestication process.

Overall, the Group is well positioned to capitalise on market opportunities arising from national policy support, stable growth in downstream demand, and the accelerated domestication of the semiconductor industry. In 2024, the Group continued to advance its business diversification strategy by deepening its presence in multiple markets, expanding its customer base, and enhancing its market competitiveness, achieving breakthroughs across various sectors. In the industrial manufacturing arena, the Group strengthened its collaboration with leading domestic and international high-end manufacturing enterprises to expand its industrial automation applications. In the AI large model market, the Group closely monitored developments in the AI industry and crafted customised products and solutions targeting key areas such as computing power, storage, and energy. Looking ahead, the Group expects to forge new strategic partnerships in emerging sectors, such as AI computing and intelligent manufacturing, thereby laying a solid foundation for future growth.

展望

二零二五年，受人工智能浪潮持續刺激，AI生態建設將持續推動算力、存力的佈局，帶動人工智能服務器市場需求維持強勁。此外，下游應用人工智能個人電腦、AI手機、AI耳機等新興產品將迎來大規模應用，將成為半導體市場提升新增長點。根據WICA預計，二零二五年全球半導體市場規模將提升到7,189億美元，同比增長13.2%。

新能源市場方面，在全球能源轉型大背景下，中國新能源產業有望持續增長。根據中國汽車工業協會數據，二零二四年，中國新能源汽車產銷量分別達1,288.8萬輛和1,286.6萬輛，同比分別增長34.4%和35.5%。其中，新能源汽車新車銷量達到汽車新車總銷量的40.9%，較二零二三年提高9.3個百分點。新能源汽車佔比的持續提升，將帶動汽車半導體需求增長。另一方面，汽車智能化、輔助駕駛和自動駕駛技術的普及，也將進一步催生出汽車半導體需求。光伏儲能領域，隨著光伏技術的不斷進步和成本的持續下降，光伏產業的市場規模迅速擴大，對半導體芯片的需求也隨之提升。

在半導體行業進一步向好的同時，行業的國產替代化進程有望加速。面對國際供應鏈的不確定性，半導體設備國產替代的重要性日益凸顯。在國家政策和市場需求的雙輪驅動下，國產替代空間廣闊，國內半導體企業有望持續受益於國產替代進程的深入。

綜合來看，本集團將受益於國家政策支持、下游行業需求穩定增長以及半導體國產化替代進程加快所帶來的市場機遇。於二零二四年度，本集團繼續推進業務多元化發展策略，深耕多元市場，不斷拓展客戶類型，提升自身市場競爭力，在多個行業實現了突破。在工業製造領域，本集團通過加強與國內外高端製造企業的合作，拓展工業自動化應用領域；在AI大模型市場，本集團密切關注AI產業的發展，針對算力、存儲、能源等關鍵環節，打造定制化產品和解決方案。本集團預計將在更多新興行業（如AI計算及智能製造等）迎來新的戰略合作夥伴，為未來增長奠定基礎。

Management Discussion And Analysis

管理層討論及分析

Looking ahead to 2025, driven by domestic consumption stimulus policies and measures to stabilise economic growth, downstream demand is expected to significantly rise, thereby boosting orders from the Group's clients. Coupled with a market recovery, the Group anticipates that the growth rate of its core business lines will exceed that of 2024. The Group will focus on strengthening partnerships with leading industry customers, enhancing supply chain resilience, and optimising delivery capabilities to support business growth. Moreover, the development of new infrastructure, smart manufacturing, and green energy will create structural growth opportunities and open up new business avenues for the Group.

In the highly promising AI industry, the Group will strategically invest in the three key segments of the AI industry chain, namely computing power, storage and energy, to seize emerging market opportunities and propel its development to new heights. In the computing power segment, the Group will continue to refine its high-performance computing solutions to provide more efficient support for AI training and inference. In the storage segment, it will bolster R&D and supply of data storage products to meet the AI industry's big data storage demands. In the energy segment, the Group will target the high energy consumption challenges within the AI industry by offering efficient energy management solutions to enhance overall system energy efficiency. Simultaneously, the Group will closely monitor domestic AI-related policies to secure policy support and facilitate rapid business deployment.

In 2025, uncertainties in the international trade environment will persist. In the face of risks such as U.S. tariff policies and interest rate fluctuations, the Group will closely monitor potential cost pressures and exchange rate risks arising from changes in the international trade landscape. Measures will be taken to enhance supply chain flexibility, increase the proportion of localised procurement, optimise the export market strategy, and strengthen the Group's risk resilience. At the same time, the Group believes that robust domestic demand is expected to serve as a ballast for overall performance. With strong domestic market momentum, domestic sales are anticipated to grow further, offsetting any adverse impacts from potential uncertainties in overseas markets, and ultimately delivering improved performance to shareholders.

展望二零二五年，受國內消費刺激政策以及穩經濟增長政策刺激，下游行業需求有望顯著提升，帶動集團客戶訂單增加，疊加市場需求回暖影響，本集團預計核心業務線銷售增長幅度將超過二零二四年水平。本集團將重點加強與行業龍頭客戶合作，提升供應鏈韌性，優化交付能力，以支撐業務增長。此外，新基建、智能製造、綠色能源等領域的發展，也將為集團創造結構性增長機遇，為本集團帶來新的業務增長點。

在極具增長潛力的AI產業方面，本集團也將圍繞著如算力、存儲、能源這三大AI產業鏈的關鍵領域進行深入佈局，搶佔市場機遇，推動本集團發展邁入更高階段。於算力領域，本集團將持續優化高性能計算解決方案，為AI訓練及推理提供更高效支持；在存儲領域，本集團將加強數據存儲相關產品的研發與供應，滿足AI產業對大數據存儲的需求；在能源領域，本集團將聚焦AI產業高能耗痛點，提供高效能耗管理方案，提高系統能效比。同時，本集團將持續關注國內AI相關產業政策，爭取政策支持，推動業務快速落地。

二零二五年，國際貿易環境的不確定性仍然存在，面對美國關稅政策與利率波動等風險，本集團將密切關注國際貿易環境變化可能帶來的成本壓力及匯率波動風險，加強供應鏈靈活性，提高本地化採購比例，優化出口市場佈局，增強集團的抗風險能力。與此同時，本集團認為內銷市場的強勁需求有望成為業績壓艙石，在國內市場旺盛需求推動下，內銷業務有望進一步增長，彌補海外市場潛在的不確定性所帶來的不利影響，以更好的業績回饋股東。

Corporate Governance Report

企業管治報告

CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining and ensuring high standards of corporate governance practices and the corporate governance principles of the Company are adopted in the best interest of the Group as well as the Shareholders. The Company has adopted the applicable code provisions and, where appropriate, adopted the recommended best practices as set out in the CG Code as its own code of corporate governance.

Except for deviation from code provision C.2.1 of the CG Code during the Year 2024, the Company had complied with all the applicable code provisions as set out in the CG Code as in force during the Year 2024:

Under code provision C.2.1 of the CG Code, the responsibilities between the chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Lee, who has considerable experience in the semiconductor and other electronics components industry, is the Chairman and the CEO. The Board believes that vesting the roles of both the Chairman and the CEO in Mr. Lee has the benefit of ensuring consistent leadership within the Group and enables more effective and efficient overall strategic planning of the Group. The Board considers that this structure will not impair the balance of power between the Board and the management of the Company. The balance of power is further enhanced by the Audit Committee, which comprises all INEDs and is responsible for overseeing the internal control procedures of the Group. The INEDs have free and direct access to the Company's independent auditor and independent professional advisers when considered necessary. The Board will, nevertheless, review the structure from time to time and separate the roles of the Chairman and the CEO to two individuals, if appropriate.

To enhance the Board's function and effectiveness, the Board conducted an evaluation of the performance of the Board and the Board committees for Year 2024. Each of the Board members provided an evaluation of identified areas and also suggestions for improvement. Notwithstanding the suggestions made by the members of the Board, no material issue which requires immediate improvement had been identified by the members of the Board. The Company will continue to strive to improve its Board performance through this and other processes.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code as the code for dealing in securities of the Company by the Directors. A specific enquiry has been made by the Company with each of the Directors and all the Directors have confirmed that they had complied with the requirements set out in the Model Code throughout the Year 2024.

企業管治常規

本公司致力維持及確保高水準的企業管治常規，而本公司的企業管治原則乃採納以符合本集團以及股東的最佳利益。本公司已採納適用守則條文及(如適用)採納企業管治守則所載的建議最佳常規作為其自身的企業管治守則。

除二零二四年度偏離企業管治守則第C.2.1條之守則條文外，本公司已遵守二零二四年度生效的企業管治守則所載的所有適用守則條文：

根據企業管治守則第C.2.1條之守則條文，主席及行政總裁之責任應加以區分，且不應由同一人士擔任。李先生(彼於半導體及其他電子元件行業擁有豐富經驗)為主席及行政總裁。董事會認為，將主席及行政總裁之角色賦予李先生對確保本集團維持始終如一的領導大有裨益，並可快速高效地實施本集團的整體策略規劃。董事會認為此架構不會損害董事會與本公司管理層之間的權力平衡。審核委員會進一步提升權力平衡，審核委員會由全體獨立非執行董事組成，負責監督本集團的內部控制程序。獨立非執行董事可於其認為有需要時，隨時直接接觸本公司的獨立核數師及獨立專業顧問。然而，董事會將不時檢討該架構，並於適當時候將主席及行政總裁的角色分開由兩人擔任。

為加強董事會的運作和有效性，董事會對二零二四年度的董事會和董事會委員會的表現進行了評估。每位董事會成員在已識別的領域中進行了評估及提出了改善建議。儘管董事會成員提出了建議，董事會成員並無發現需要立即改善的重大問題。本公司將繼續努力透過此評估及其他程序改善董事會的表現。

董事進行證券交易

本公司已採納標準守則作為董事買賣本公司證券的守則。本公司已向各董事作出具體查詢，而全體董事已確認彼等於二零二四年度整段期間已遵守標準守則所載規定。

Corporate Governance Report

企業管治報告

THE BOARD

The Board is responsible for the leadership and control of the Group and oversees the Group's businesses, strategic decisions and performance. The Board has delegated the day-to-day responsibility to the executive Directors and senior management who perform their duties. The Board has established the Board committees and has delegated to these Board committees various responsibilities as set out in their respective terms of reference. The responsibilities of these Board committees include monitoring the Group's operational and financial performance and ensuring that appropriate internal control and risk management are in place.

As at the date of this Annual Report, the Board comprised two (2) executive Directors, one (1) NED and four (4) INEDs. The members of the Board during the Year 2024 and up to the date of this Annual Report are set out below:

Executive Directors:

Mr. Lee Bing Kwong (*Chairman and CEO*)

Ms. Lo Yuen Lai

NED:

Mr. Lo Yuen Kin (*redesignated from executive Director on 1 September 2024*)

INEDs:

Mr. Cheung Siu Kui

Mr. Yim Kwok Man

Dr. Chow Terence

Mr. Cheung Hung Kwong (*appointed on 1 September 2024*)

The biographical information of the Directors and relationship between the Directors are set out in the section headed "Biographies of Directors and Senior Management" on pages 8 to 12 of this Annual Report. Save for such relationship disclosed in the "Biographies of Directors and Senior Management", there is no other financial, business, family or other material/relevant relationships among the members of the Board.

Chairman and CEO

The Company has appointed Mr. Lee as the Chairman and CEO, who is primarily responsible for overseeing the corporate development and strategic planning of the Group.

INEDs

In compliance with the Listing Rules, the Company has appointed four (4) INEDs, representing at least one-third of the Board, with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise. The Company has received a written confirmation from each of the INEDs in respect of their independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all INEDs are independent during the Year 2024 and up to the date of this Annual Report.

董事會

董事會負責領導及監控本集團以及監督本集團的業務、策略決定及表現。董事會已將日常責任轉授予履行其職責的執行董事及高級管理層。董事會已成立董事委員會並將多項職責委派予該等董事委員會，有關職責載於該等董事委員會各自的職權範圍。該等董事委員會的職責包括監控本集團營運及財務表現，並確保備有合適內部監控及風險管理措施。

於本年報日期，董事會由兩(2)名執行董事，一(1)名非執行董事及四(4)名獨立非執行董事組成。二零二四年度及截至本年報日期董事會成員載列如下：

執行董事：

李秉光先生 (*主席兼行政總裁*)

盧元麗女士

非執行董事：

盧元堅先生 (*於二零二四年九月一日由執行董事調任*)

獨立非執行董事：

張小駒先生

嚴國文先生

鄒重璠醫生

張鴻光先生 (*於2024年9月1日獲委任*)

董事履歷資料及董事之間的關係載於本年報第8至12頁「董事及高級管理層履歷」一節。除於「董事及高級管理層履歷」披露的關係外，董事會成員之間概無任何其他財務、業務、家族或其他重要／相關關係。

主席兼行政總裁

本公司已委任李先生為主席兼行政總裁，主要負責監督本集團的企業發展及策略規劃。

獨立非執行董事

為遵守上市規則，本公司已委任四(4)名獨立非執行董事，佔董事會人數至少三分之一，其中一人具備適當專業資格或會計或有關財務管理專長。根據上市規則第3.13條所載的獨立性指引，本公司已接獲各獨立非執行董事有關彼等獨立性的確認書。本公司認為全體獨立非執行董事於二零二四年度及截至本年報日期均為獨立人士。

Corporate Governance Report

企業管治報告

Responsibilities, Accountabilities and Contributions of the Board and Management

The Board is responsible for leadership and control of the Company and oversees the businesses, strategic decisions and performance of the Group and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. Directors take decisions objectively in the best interests of the Company.

All Directors, including INEDs, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning.

All executive Directors actively involve in managing the affairs of the Company with a good understanding of the business, and play important roles in the daily operations, whilst all INEDs participate in the Board meetings and bring their independent views and judgments on various issues.

INEDs provide the Group with a wide range of skills, expertise and varied backgrounds and qualifications through their regular attendance and active participation at various Board committee meetings of the Company. They bring independent opinion and judgment on the strategy and policies to ensure that the interests of all Shareholders are taken into account.

All Directors have full and timely access to all the information of the Company and the management has an obligation to supply the Directors with adequate information in a timely manner to enable the Directors to perform their responsibilities. The Directors may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

The Directors shall disclose to the Company details of other offices held by them and the Board regularly reviews the contribution required from each Director to perform his/her responsibilities to the Company.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management team. Such management team is accountable for their performance to the Board.

During the Year 2024, each executive Director frequently met and discussed with the management team in order to maintain an effective feedback system and enable the Group to react to changes or problems quickly and efficiently. The Board reviews its arrangement on delegation of responsibilities and authority regularly to ensure that such delegations are appropriate in view of the Company's prevailing circumstances and that appropriate reporting system is in place.

董事會與管理層的職責、如何負責及作出貢獻

董事會有領導及監控本公司以及監督本集團的業務、策略決定及表現的責任，並集體負責統管並監督其事務以促使本公司成功。董事客觀行事，所作決策符合本公司最佳利益。

全體董事（包括獨立非執行董事）已為董事會的高效及有效運作帶來廣泛而寶貴的業務經驗、知識及專業技術。

全體執行董事積極參與管理本公司事務，對業務有清楚了解，並於日常營運中扮演重要角色，而全體獨立非執行董事則參與董事會會議，為各種事宜提供獨立意見及判斷。

獨立非執行董事透過定期出席及積極參與本公司各董事會委員會會議，為本集團提供廣泛的技能、專業知識及不同背景和資歷。彼等為策略及政策提供獨立意見及判斷，確保全體股東的利益受到保障。

全體董事均可全面及適時地查閱本公司的所有資料，且管理層有義務向董事及時提供充足資料，以便董事履行其責任。董事可按要求，在適當的情況下尋求獨立專業意見以履行其對本公司所負職責，費用由本公司支付。

董事須向本公司披露彼等擔任的其他職位詳情，而董事會會定期檢討各董事向本公司履行責任所需付出的貢獻。

董事會保留與政策事宜、策略及預算、內部監控及風險管理、重大交易（尤其是可能涉及利益衝突的交易）、財務資料、董事委任及本公司其他重要營運事宜有關的一切重大事宜的決定權。有關實行董事會決定、領導及協調本公司日常營運及管理的責任轉授予管理層團隊負責。該管理層團隊須向董事會負責。

於二零二四年度，各執行董事經常與管理層團隊會面及討論以保持有效的意見反饋機制及讓本集團能迅速高效地對變化或問題作出反應。董事會定期檢討其責任及權限授予安排以確保有關權力授予於本公司當前的情況下實屬恰當及設有適當的匯報制度。

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Each Director is free to seek advice from and has access to the Company's senior management team independently.

Board Proceedings

The Board is required to convene four (4) regular meetings in a financial year with intervals of not more than four (4) months. Notices of not less than 14 days are required to be given to all Directors and each Director is invited to include matters in the agenda. The Company Secretary assisted the Chairman in establishing the meeting agenda. Detailed agenda and related meeting materials were circulated to all Directors at least three days before the date of the regular meetings.

Minutes were recorded in sufficient detail and draft minutes have been circulated to all Board members for comments. Finalised minutes were also sent to all Directors for their records within reasonable time after the meetings. All minutes were kept by the Company Secretary and were open for inspection by Directors.

All Directors have been given the relevant guideline materials regarding the duties and responsibilities of being a Director, the relevant laws and regulations applicable to the Directors and duty of disclosure of interest. During the Year 2024, the Board held four (4) meetings and, one (1) AGM was held. Details of the attendance of the Directors are set out below:

各董事可自由及獨立地尋求本公司高級管理層團隊的意見及和彼等接觸。

董事會議事程序

董事會須於一個財政年度內召開四(4)次定期會議，每次會議之間相隔不超過四(4)個月。召開會議須向所有董事發出不少於14日通知，各董事均獲邀在議程中加入商討事項。公司秘書協助主席制訂會議議程。詳細議程及有關會議資料於定期會議日期前至少三日向所有董事傳閱。

會議記錄已作足夠詳細的記錄，而會議記錄初稿已向全體董事會成員傳閱以供表達意見。會議記錄的最終定稿亦已在會議結束後的合理時段內發送全體董事以作其記錄之用。所有會議記錄皆由公司秘書保存，並可供董事查閱。

全體董事已獲發有關作為董事的職責及責任、董事適用的相關法例及規例，以及權益披露責任的相關指引資料。於二零二四年度，董事會已舉行四(4)次會議及、一(1)次股東週年大會。董事出席詳情載列如下：

| Name of Directors | 董事姓名 | Attendance of 出席 | |
|--|--------------------|--|--------|
| | | Board Meeting(s) | AGM |
| | | 董事會會議 | 股東週年大會 |
| | | Attended/eligible to attend 已出席／合資格出席 | |
| Executive Directors | 執行董事 | | |
| Mr. Lee Bing Kwong (Chairman and CEO) | 李秉光先生 (主席兼行政總裁) | 4/4 | 1/1 |
| Ms. Lo Yuen Lai | 盧元麗女士 | 3/4 | 1/1 |
| NED | 非執行董事 | | |
| Mr. Lo Yuen Kin (Note 1) | 盧元堅先生 (附註1) | 4/4 | 1/1 |
| INEDs | 獨立非執行董事 | | |
| Mr. Cheung Siu Kui | 張小駒先生 | 4/4 | 1/1 |
| Mr. Yim Kwok Man | 嚴國文先生 | 4/4 | 1/1 |
| Dr. Chow Terence | 鄒重堪醫生 | 4/4 | 1/1 |
| Mr. Cheung Hung Kwong (Note 2) | 張鴻光先生 (附註2) | 1/1 | N/A不適用 |

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Notes:

1. Mr. Lo Yuen Kin was re-designated from executive Director to NED effective on 1 September 2024.
2. Mr. Cheung Hung Kwong was appointed as INED effective on 1 September 2024.

Directors' Induction and Continuous Professional Development

All Directors should participate in continuous professional development which is relevant to develop and refresh their knowledge and skills. Every newly appointed Director has received a comprehensive, formal and tailored induction package to ensure that he or she has a proper understanding of the Company's operation and business and the relevant statutes, common laws, the Listing Rules, legal and regulatory requirements and governance policies. The Company Secretary also provides the updates on the latest development and changes in the Listing Rules and other relevant legal and regulatory requirements to the Board from time to time. All Directors are encouraged to attend relevant training courses at the Company's expense and they have been requested to provide the Company with their training records.

During the Year 2024, all Directors attended suitable training and/or briefings by certain professional advisers and/or participated in continuous professional development courses organised by professional bodies/firms on corporate governance or updates on laws, rules and regulations relating to the roles, functions and duties of a director to develop and refresh their knowledge and skills.

According to the training records maintained by the Company, the continuous professional development programmes received by each of the Directors during the Year 2024 is summarised as follows:

附註：

1. 盧元堅先生於二零二四年九月一日由執行董事調任為非執行董事。
2. 張鴻光先生於二零二四年九月一日獲委任為獨立非執行董事。

董事就任簡報及專業發展計劃

全體董事均須參與有關發展的持續專業發展及重溫知識及技能。每名新委任董事已收到全面、正式及特製的就任資料集，以確保彼對本公司的營運及業務、相關法規、普通法、上市規則、法例及監管規定以及管治政策有正確了解。公司秘書亦不時向董事會提供上市規則以及其他相關法例及監管規定的最新發展及轉變的更新資料。本公司鼓勵所有董事出席相關培訓課程，費用由本公司支付，且彼等須向本公司提供彼等的培訓記錄。

於二零二四年度，全體董事均出席由若干專業顧問提供適當的培訓及／或簡介會，及／或參與由專業團體／機構舉辦有關企業管治或有關董事角色、職能及責任的法律、規則及法規的最新資料的持續專業發展課程，以發展及重溫其知識及技能。

根據本公司保存之培訓記錄，各董事於二零二四年度接受的持續專業發展計劃概述如下：

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| Name of Directors | 董事姓名 | Type of Training 培訓類型 |
|--------------------------------|----------------|--------------------------|
| Executive Directors | 執行董事 | |
| Mr. Lee Bing Kwong | 李秉光先生 | A and B A及B |
| Ms. Lo Yuen Lai | 盧元麗女士 | A and B A及B |
| NED | 非執行董事 | |
| Mr. Lo Yuen Kin (Note C) | 盧元堅先生 (附註C) | A and B A及B |
| INEDs | 獨立非執行董事 | |
| Mr. Cheung Siu Kui | 張小駒先生 | A and B A及B |
| Mr. Yim Kwok Man | 嚴國文先生 | A and B A及B |
| Dr. Chow Terence | 鄒重璠醫生 | A and B A及B |
| Mr. Cheung Hung Kwong (Note D) | 張鴻光先生 (附註D) | A and B A及B |

Notes:

附註：

A: attending training sessions, including but not limited to, seminars, briefings, conferences, forums and workshops

A: 參與培訓課程，包括但不限於研討會、簡介會、會議、討論會及工作坊

B: reading materials relating to the seminars material, regulatory updates on laws, rules and regulations to directors' roles and functions, economy, general business, corporate governance and directors' duties and responsibilities

B: 閱讀有關研討會材料、董事角色及職能的法律、規則及法規監管更新資料、經濟、整體業務、企業管治以及董事職務及責任的資料。

C: Mr. Lo Yuen Kin was redesignated from executive Director to NED effective on 1 September 2024.

C: 盧元堅先生於二零二四年九月一日由執行董事調任為非執行董事。

D: Mr. Cheung Hung Kwong was appointed as INED effective on 1 September 2024. On 29 August 2024, Mr. Chueng HK obtained legal advice relating to director's duties and responsibilities under applicable laws and regulations from a law firm qualified to advise on Hong Kong law pursuant to Rule 3.09D of the Listing Rules, and had confirmed that he understood his obligations as a Director.

D: 張鴻光先生於二零二四年九月一日獲委任為獨立非執行董事。根據上市規則第3.09D條，張鴻光先生於2024年8月29日，就適用法律法規規定的董事職責及責任事宜，向一家合資格提供香港法律意見的律師事務所取得法律意見，並確認其已理解其作為董事的義務。

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The Appointment, Re-election and Removal of Directors

Under the Articles of Association, all directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after appointment and that every director, under the Articles of Association and the CG Code, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three (3) years.

Each of the executive Director has entered into a service agreement with the Company for an initial term of three (3) years, and thereafter continue on a monthly basis; the NED has entered into a letter of appointment with the Company for a term of one (1) year and is automatically renewable for a further one (1) year, and each of the INEDs has renewed the letter of appointment with the Company for a term of three (3) years, and is subject to retirement provision pursuant to the Articles of Association.

The Articles of Association contains provisions for the appointment, re-election and removal of Directors as follows:

Appointment of Directors

Article 83(2) of the Articles of Association provides that subject to the Articles of Association and the Act, the Company may by ordinary resolution elect any person to be a Director either to fill a casual vacancy on the Board, or as an addition to the existing Board.

Article 83(3) of the Articles of Association provides that the Directors shall have the power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy on the Board or as an addition to the existing Board.

Re-election of Directors

Article 83(3) of the Articles of Association also provides that any Director so appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of the Company after his/her appointment and be subject to re-election at such meeting and any Director appointment by the Board as an addition to the existing Board shall hold office only until the next following AGM and shall then be eligible for re-election.

Pursuant to the article 84(1) of the Articles of Association, at each AGM one-third (1/3) of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third (1/3) shall retire from office by rotation provided that every Director shall be subject to retirement at an AGM at least once every three years.

Article 84(2) of the Articles of Association provides that a retiring Director shall be eligible for re-election and shall continue to act as a Director throughout the meeting at which he/she retires and any further Directors so to retire shall be those of the other Directors subject to retirement by rotation who have been longest in office since their last re-election or appointment and so that as between persons who became or were last re-elected Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot.

委任、重選及罷免董事

根據組織章程細則，所有為填補臨時空缺而被委任的董事應在接受委任後的首次股東大會上接受股東選舉，根據組織章程細則及企業管治守則，每名董事（包括有指定任期的董事）應輪流退任，至少每三(3)年一次。

各執行董事已與本公司訂立服務協議，首任期為三(3)年及其後按月延續，非執行董事已與本公司訂立了委任函，任期為一(1)年及其將自動續期一(1)年，而各獨立非執行董事已與本公司重續委任函，任期為三(3)年，並須遵守組織章程細則的退任條文。

組織章程細則載有關於委任、重選及罷免董事的條文如下：

委任董事

組織章程細則第83(2)條規定，根據組織章程細則及公司法，本公司可通過普通決議案選舉任何人士擔任董事，以填補董事會的臨時空缺或增加現有董事會人數。

組織章程細則第83(3)條規定，董事有權不時及隨時委任任何人士為董事以填補董事會的臨時空缺或作為現有董事會的新增成員。

重選董事

組織章程細則第83(3)條亦規定，獲董事會委任以填補臨時空缺的任何董事的任期至彼獲委任後本公司的首個股東大會為止，並可於該會上膺選連任，獲董事會委任作為現有董事會新增成員的任何董事的任期僅至下屆股東週年大會為止，屆時符合資格膺選連任。

根據組織章程細則第84(1)條，於每屆股東週年大會上，當時三分之一(1/3)董事（或倘人數並非三(3)的倍數，則取最接近但不少於三分之一(1/3)的人）須輪值告退，惟每位董事須最少每三年於股東週年大會退任一次。

組織章程細則第84(2)條規定，退任董事符合資格膺選連任，並繼續於彼退任之大會上擔任董事，而任何其他退任董事為自上次重選或獲委任以來任期最長而須輪值告退之其他董事，而於同日獲委任或重選為董事者（除彼等之間另行協定）則以抽籤方式決定告退人選。

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At the AGM held on 21 May 2024, each of Ms. Lo and Dr. Chow retired and was re-elected as a Director by the Shareholders. The Company has arranged appropriate insurance cover for the Directors in respect of legal action against them.

Removal of Directors

Under article 83(5) of the Articles of Association, the members may, at any general meeting and by an ordinary resolution, remove a Director at any time before the expiration of his/her period of office notwithstanding anything to the contrary in these articles or in any agreement between the Company and such Director (but without prejudice to any claim from damage under any such agreement).

Remuneration of Directors and Senior Management

The Directors' remuneration for the Year 2024 are set out in note 9 to the consolidated financial statements.

Pursuant to code provision E.1.5 of the CG Code, the remuneration of the members of the senior management (other than the Directors) whose particulars are contained in the section headed "Biographies of Directors and Senior Management" in this Annual Report for the Year 2024 by band is set out below:

於二零二四年五月二十一日舉行之本公司股東週年大會上，盧女士及鄧醫生各自退任並獲股東重選為董事。本公司已就針對董事的法律行動為彼等提供合適之保險保障。

罷免董事

根據組織章程細則第83(5)條，股東可於任何股東大會上通過普通決議案，於其任期屆滿前的任何時間罷免董事，即使細則有任何相反規定或本公司與該董事有任何協議亦然（但無損根據何該協議提出的任何損害索償）。

董事及高級管理層薪酬

於二零二四年度董事薪酬載於綜合財務報表附註9。

根據企業管治守則的守則條文第E.1.5條，於二零二四年度高級管理層成員（董事除外）（其資料載於本年報「董事及高級管理層履歷詳情」一節內）的薪酬組別載列如下：

| Remuneration band (HK\$) | 薪酬組別 (港元) | Number of individual(s) 人數 |
|--------------------------|---------------------|-------------------------------|
| Nil to 1,000,000 | 無至1,000,000 | 2 |
| 1,000,001 to 1,500,000 | 1,000,001至1,500,000 | 1 |

Corporate Governance Functions

The Board is responsible for performing the following corporate governance duties:

1. to develop and review the Company's policies and practices on corporate governance;
2. to review and monitor the training and continuous professional development of Directors and senior management;
3. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
5. to review the Company's compliance with the code and disclosure in this report.

企業管治職能

董事會負責履行以下企業管治職責：

1. 制訂及檢討本公司的企業管治政策及常規；
2. 檢討及監察董事及高級管理層的培訓及持續專業發展；
3. 檢討及監察本公司遵守法例及監管規定方面的政策及常規；
4. 制訂、檢討及監察適用於僱員及董事的行為守則及合規手冊（如有）；及
5. 檢討本公司對守則的遵守情況及本報告的披露資料。

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During the Year 2024, the Board reviewed (i) all the policies adopted by the Company, including Shareholders Communication Policy, which were all considered adequate and appropriate; (ii) topics covered in the directors' training held during the Year 2024, which were considered appropriate for the Directors; and (iii) the Company's compliance with the CG Code and the Listing Rules and the Board considered the Company had full compliance therewith.

BOARD COMMITTEES

The Board has established three (3) Board committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee. All the committees are empowered by the Board under the respective terms of reference of the Audit Committee, the Remuneration Committee and the Nomination Committee, which are posted on the respective websites of the Stock Exchange and the Company and are available for inspection by the Shareholders upon request made to the Company Secretary. The Board committees are provided with sufficient resources to discharge their duties.

Audit Committee

The Audit Committee comprises three INEDs, namely Mr. Yim, Mr. Cheung SK and Dr. Chow. Mr. Yim is the chairman of the Audit Committee.

The Board considers that each Audit Committee member has extensive commercial experience and the Audit Committee has a suitable expertise in various businesses, financial and legal sectors and that the composition and establishment of the Audit Committee complies with the requirements under Rule 3.21 of the Listing Rules.

The primary duties of the Audit Committee are mainly (i) to review and supervise the financial reporting process and to oversee the audit process of the Group, (ii) to oversee internal control procedures of our Group, and (iii) to review risk management and internal control systems of our Group. It has the responsibilities and powers set forth in the terms of reference.

The Audit Committee members shall meet at least twice a year to consider the interim and final results prepared by the Board.

During the Year 2024, the Audit Committee held five (5) meetings to, among others, review and supervise the financial reporting process and review the risk management and internal control systems of the Group and its audit related matters. It had, in conjunction with Graham H. Y. Chan & Co., the Independent Auditor, reviewed the Group's audited consolidated financial statements for the Year 2023 and the unaudited consolidated financial statements for the six months ended 30 June 2024 and recommended the same to the Board for its consideration and approval. The Audit Committee was of the opinion that the relevant results were prepared in compliance with the applicable accounting standards and requirements and that adequate disclosures had been made. The Audit Committee also carried out and discharged its other duties as set out in the CG Code.

於2024年度，董事會檢討了(i)本公司採納的所有政策，包括股東溝通政策，該等政策被認為充分及適當；(ii) 2024年董事培訓涵蓋的主題，並認為有關主題對董事合適；及(iii)本公司就企業管治守則及上市規則的合規性，並認為本公司已完全符合。

董事委員會

董事會設有三(3)個董事委員會，分別為審核委員會、薪酬委員會及提名委員會。所有委員會均由董事會根據審核委員會、薪酬委員會及提名委員會各自的職權範圍授權，該等職權範圍已分別登載於聯交所及本公司網站，股東亦可要求公司秘書供其查閱。董事委員會配備充足資源以履行彼等的職責。

審核委員會

審核委員會由三名獨立非執行董事組成，即嚴先生、張小駒先生及鄒醫生。嚴先生為審核委員會主席。

董事會認為各審核委員會成員均具備豐富的從商經驗，審核委員會於各業務、財務及法律領域均具有合適的專業知識，且審核委員會的組成及設立符合上市規則第3.21條的規定。

審核委員會的主要職責為(i)檢討及監督財務匯報過程及監察本集團之審核過程；(ii)監察本集團之內部監控程序；及(iii)審閱本集團之風險管理及內部監控制度。其具有職權範圍所載的責任及權力。

審核委員會成員須每年至少會面兩次以審議由董事會編製的中期及末期業績。

於二零二四年度，審核委員會舉行五(5)次會議，以(其中包括)檢討及監督財務匯報過程及審閱本集團之風險管理及內部監控制度以及其審核相關事宜。其已與獨立核數師陳浩賢會計師事務所審閱本集團二零二三年度的經審核綜合財務報表及截至二零二四年六月三十日止六個月的未經審核綜合財務報表，並就此向董事會作出推薦建議，以供董事會考慮及批准。審核委員會認為，相關業績乃按符合適用會計準則及規定予以編製，且已作出充分披露。審核委員會亦進行及履行於企業管治守則所載的其他職責。

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The attendance of each INED at the Audit Committee meetings during the Year 2024 is as follows:

各獨立非執行董事於二零二四年度出席審核委員會會議的次數如下：

| Members | 成員 | No. of Attendance/ No. of Meetings Eligible to Attend 已出席／合資格 出席的會議次數 |
|--------------------|-------|---|
| Mr. Yim Kwok Man | 嚴國文先生 | 5/5 |
| Mr. Cheung Siu Kui | 張小駒先生 | 5/5 |
| Dr. Chow Terence | 鄒重璣醫生 | 5/5 |

The Audit Committee held one (1) meeting on 28 March 2025 and, among other matters, reviewed the Group's audited consolidated results for the Year 2024.

審核委員會於二零二五年三月二十八日舉行一次會議，並（其中包括）審閱本集團二零二四年度的經審核綜合業績。

Remuneration Committee

The Remuneration Committee comprises two (2) INEDs, namely Mr. Cheung SK and Mr. Yim and one (1) executive Director, Mr. Lee. Mr. Cheung SK is the chairman of the Remuneration Committee.

薪酬委員會

薪酬委員會由兩(2)名獨立非執行董事組成，即張小駒先生及嚴先生以及一(1)名執行董事，李先生。張小駒先生為薪酬委員會主席。

The primary duties of the Remuneration Committee are mainly (i) to develop a transparent policy in relation to remuneration; (ii) to review the remuneration policy and the structure relating to all Directors and senior management of our Group; (iii) to assess performance of all Directors and review performance-based remunerations payable to Directors and senior management of our Group and determine the remuneration packages of individual executive Directors and senior management, which include benefits in kind; (iv) to make recommendations to the Board on the remuneration of non-executive Directors; and (v) to review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules.

薪酬委員會的主要職責為(i)制定具透明度之薪酬政策；(ii)檢討本集團所有董事及高級管理層之薪酬政策及架構；(iii)評估所有董事的表現及檢討應付本集團董事及高級管理層之績效薪酬並釐定個別執行董事及高級管理層的薪酬待遇（包括實物福利）；(iv)就非執行董事薪酬向董事會提供推薦建議；及(v)檢討及／或批准上市規則第17章項下股份計劃相關事宜。

During the Year 2024, the Remuneration Committee held two (2) meetings for reviewing and determining the remuneration and other benefits payable by the Company to the executive Directors, NED, INED and senior management and recommending the Board of the remuneration of executive Directors, NED and INEDs.

於二零二四年度，薪酬委員會舉行兩(2)次會議，以審閱並釐定本公司向執行董事、非執行董事、獨立非執行董事及高級管理層應付的薪酬及其他福利並就執行董事、非執行董事及獨立非執行董事薪酬向董事會提供推薦建議。

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The attendance of each member of the Remuneration Committee at its meetings during the Year 2024 is as follows:

薪酬委員會各成員於二零二四年度的出席會議次數如下：

| Members | 成員 | No. of Attendance/ No. of Meetings Eligible to Attend 已出席／合資格 出席的會議次數 |
|--------------------|-------|---|
| Mr. Cheung Siu Kui | 張小駒先生 | 2/2 |
| Mr. Yim Kwok Man | 嚴國文先生 | 2/2 |
| Mr. Lee Bing Kwong | 李秉光先生 | 2/2 |

The Remuneration Committee held one (1) meeting on 28 March 2025 and considered certain remuneration-related matters of the Directors and senior management.

薪酬委員會於二零二五年三月二十八日舉行一次會議，並考慮董事及高級管理層的若干薪酬相關事宜。

Nomination Committee

The Nomination Committee comprises two (2) INEDs, namely Mr. Cheung SK and Dr. Chow and one (1) executive Director, Mr. Lee. Mr. Lee is the chairman of the Nomination Committee.

提名委員會

提名委員會由兩(2)名獨立非執行董事組成，即張小駒先生及鄒醫生以及一(1)名執行董事，李先生。李先生為提名委員會主席。

The primary duties of the Nomination Committee are (i) to review the structure, size and composition of the Board on a regular basis; (ii) to make recommendations to the Board relating to the appointment, re-appointment and any matters relating to the continuation in office of the Directors; (iii) to identify individuals suitably qualified to become members of the Board; and (iv) to assess the independence of the INEDs.

提名委員會的主要職責為(i)定期檢討董事會之架構、規模及組成；(ii)就委任、重聘及延聘董事的任何事宜向董事會提供推薦建議；(iii)物色擁有適當資格人士成為董事會成員；及(iv)評估獨立非執行董事之獨立性。

The Board has adopted the Board Diversity Policy on 15 February 2018 and the Nomination Committee shall monitor the implementation of the Board Diversity Policy and review the progress of its measurable objectives from time to time.

董事會已於二零一八年二月十五日採納董事會成員多元化政策，及提名委員會須監察董事會成員多元化政策的施行情況並不時檢討其可計量目標的達成進度。

A summary of the Board Diversity Policy, together with the implementation is disclosed as below.

董事會成員多元化政策的概要連同其實施情況於下文披露。

The Board Diversity Policy aims to set out the approach to achieve and maintain diversity on the Board in order to strengthen the performance of the Board, promote effective decision-making and better corporate governance and monitoring. To achieve a sustainable and balanced development, the Company encourages increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and sustainable development. In designing an appropriate composition of the Board, the Board diversity has been considered from a number of perspectives, including but not limited to gender, age, culture and educational background, professional experience, skills, knowledge and length of service. All Directors appointment will be based on applicable merits and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

董事會成員多元化政策旨在列出實現及維持使本公司董事會成員達致多元化的方法，藉以提升董事會的表現、促進有效決策及更佳的企業管治及監控。為達到可持續及均衡發展，本公司鼓勵董事會層面更趨多元化，並視之為支持實現其策略目標及其可持續發展的關鍵元素。於設計董事會的適當組成時，已就董事會成員多元化作出多方面考慮，包括但不限於性別、年齡、文化及教育背景、專業經驗、技能、知識及服務年期。所有董事委任將基於適用價值而定，而候選董事將按客觀標準加以考慮，並妥為顧及董事會成員多元化的益處。

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As at 31 December 2024, the Board encompasses a wide range of age groups, from 56 to 75. Regarding gender diversity, the Board consists of one female director, who accounts for approximately 14% of the Board. Considering the nature and scope of the Group's business, the Nomination Committee is of the opinion that the current Board has sufficient independence and is well-balanced in terms of gender, age, nationality, professional experience, skills, and knowledge to support the execution of business strategy and maintain the Board's effectiveness. The Board currently comprises one female Director and six male Directors. The Board is of the view that the existing gender diversity in respect of the Board is sufficient, and that the Board Diversity Policy and the nomination policy of the Company can ensure that there will be a pipeline of potential successors to the Board which continues the existing gender diversity in the Board.

In addition, as at 31 December 2024, the proportion of female members among all employees (including senior management) of the Company was 44%. Based on the current gender ratio in the Group's workforce, the Board is of the view that the Company has basically achieved a certain degree of balanced diversity. The Company will take steps to maintain gender diversity among all employees (including senior management). The Company plans to provide comprehensive training for female employees who we believe have the appropriate experience, skills and knowledge in operations and business, including but not limited to business operations, management, accounting and finance, legal compliance, and research and development. The Company expects to perform a further review of its diversity in workforce by the end of 2025.

During the Year 2024, the Nomination Committee held two (2) meetings for, among other matters, reviewing the structure, size and composition of the Board, assessing the independence of INEDs and making recommendation to the Board on the appointment or re-appointment of Directors.

The attendance of each member of the Nomination Committee at its meetings during the Year 2024 is as follows:

| Members | 成員 | No. of Attendance/ No. of Meetings Eligible to Attend 已出席／合資格 出席的會議次數 |
|--------------------|-------|---|
| Mr. Lee Bing Kwong | 李秉光先生 | 2/2 |
| Mr. Cheung Siu Kui | 張小駒先生 | 2/2 |
| Dr. Chow Terence | 鄒重基醫生 | 2/2 |

The Nomination Committee held one (1) meeting on 28 March 2025 and recommended the re-appointment of all the retiring Directors at the forthcoming AGM after assessing their contribution and performance based on the Nomination Policy.

Nomination Policy

The Nomination Policy which sets out the selection criteria and nomination procedures to identify, select and recommend candidates for Directors. The policy is embedded in the NCTOR. Please refer paragraphs 8.1.1 to 8.1.4 and paragraph 9 of the NCTOR.

截至二零二四年十二月三十一日，董事會涵蓋廣泛的年齡組別，由56歲至75歲不等。在性別多元化方面，董事會有一名女性董事組成，佔董事會人數約14%。考慮到本集團業務的性質及範圍，董事會提名委員會認為，現任董事會在性別、年齡、國籍、專業經驗、技能及知識方面具有足夠的獨立性及均衡性，以支持業務戰略的執行及維持董事會的成效。董事會現由一名女性董事及六名男性董事組成。董事會認為，現有董事會性別組成已具備足夠多元性，且本公司董事會多元化政策及提名政策可確保潛在繼任董事人選儲備能延續董事會現有的性別多元化結構。

此外，於二零二四年十二月三十一日，本公司全體僱員（包括高級管理層）中的女性成員比例為44%。根據目前本集團員工隊伍中的性別比例，董事會認為，本公司基本上已實現一定程度的平衡多元化。本公司將採取措施保持全體僱員（包括高級管理層）的性別多元化。本公司計劃為我們認為在營運及業務方面擁有合適經驗、技能及知識的女性僱員提供全方位培訓，包括但不限於業務營運、管理、會計及財務、法律合規以及研究及開發。本公司預期將於二零二五年底前對其員工隊伍的多元化進行進一步檢討。

於二零二四年度，提名委員會舉行二(2)次會議，其中包括檢討董事會之架構、規模及組成；評估獨立非執行董事之獨立性；以及就委任或重新委任董事向董事會提供推薦建議。

提名委員會各成員於二零二四年度的出席會議次數如下：

提名委員會於二零二五年三月二十八日舉行一次會議，並建議於根據提名政策評估其貢獻及表現後，在即將舉行的股東週年大會上重新委任所有退任董事。

提名政策

提名政策載列選擇標準及提名程序，以識別、選擇及推薦董事候選人。該政策已納入提名委員會的職權範圍。請參閱提名委員會職權範圍的第8.1.1至8.1.4段及第9段。

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DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements of the Group for the Year 2024.

The statement of the Independent Auditor about its reporting responsibilities and opinion on the financial statements is set out in the Independent Auditor's Report on pages 59 to 64 of this Annual Report.

INDEPENDENT AUDITOR'S REMUNERATION

An analysis of the remuneration paid/payable to the Independent Auditor, Graham H. Y. Chan & Co., in respect of audit services and non-audit services for the Year 2024 is set out below:

| Service | 服務 | Fee paid/payable 已付／應付費用 HK\$'000 千港元 |
|-----------------------|--------|--|
| Annual audit services | 年度審核服務 | 1,453 |
| Non-audit services | 非審核服務 | 487 |
| Total | 總計 | 1,940 |

Non-audit services mainly include review of interim financial statements.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its responsibility for maintaining an adequate and effective risk management and internal control systems to safeguard the interest of the Company and the Shareholders and through the Audit Committee, reviewing the effectiveness of such systems on an annual basis.

Procedures have been set up for, amongst others, identifying, analysing, categorising, mitigating and monitoring significant risks, and safeguarding assets against unauthorised use or disposition, maintaining proper accounting records and ensuring reliability of financial information, ensuring compliance with relevant legislation and regulations and protecting the interests of the Shareholders. Such systems are designed to manage, rather than eliminate the risk of failure to achieve business objectives, and aims to provide a reasonable, as opposed to an absolute assurance against material misstatement or loss.

Main Features of Risk Management and Internal Control Systems

The key elements of the Company's risk management and internal control systems include the establishment of a risk register to keep track of and record identified risks, the assessment and evaluation of risks, the development and continuous updating of responsive procedures, and the ongoing testing of internal control procedures to ensure their effectiveness.

董事對財務報表的責任

董事確認彼等負責編製本集團於二零二四年度的財務報表。

獨立核數師有關其對財務報表的匯報責任而作出的聲明載於本年報第59至64頁的獨立核數師報告內。

獨立核數師酬金

二零二四年度就審核服務及非審核服務已付／應付獨立核數師陳浩賢會計師事務所的酬金分析載列如下：

非審核服務主要包括中期財務報表之審閱。

風險管理及內部監控

董事會明白其有責任維持適當有效的風險管理及內部監控制度，以保障本公司及股東的權益，並透過審核委員會每年檢討有關制度的成效。

本公司已制定程序，以（其中包括）識別、分析、分類、減輕及監測重大風險，及保護資產以防未經授權使用或處置，維持妥當的會計記錄及確保財務資料的可靠性，確保遵守相關法律法規及保護股東權益。有關制度為管理而非消除未能達致業務目標的風險而設，並旨在就重大失實陳述或損失作出合理而非絕對的保證。

風險管理及內部監控系統的主要特徵

本公司風險管理及內部監控系統的主要元素包括設立風險登記冊以追蹤及記錄所識別的風險、評估及評測風險、發展及持續更新新對應程序，以及持續測試內部監控程序以確保行之有效。

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An ongoing risk management approach is adopted by the Company for identifying and assessing the key inherent risks that affect the achievements of its objectives. A risk matrix is adopted to determine risk rating (L = low risk, M = medium risk, H = high risk) after evaluation of the risk by the likelihood and the impact of the risk event. The risk ratings reflect the level of managements, attention and risk treatment effort required.

Process used to identify, evaluate and manage significant risks

During the process of risk assessment, each risk owner of departments and major Subsidiaries is required to capture and identify the key inherent risks that affect the achievement of its objectives. Each inherent risk is evaluated according to the risk matrix. After taking into consideration the risk response, such as control measures in place to mitigate the risk, the residual risk of each inherent risk is evaluated again. The risk register with the risk responses and residual risks is reported to the Audit Committee. The Audit Committee evaluates the effectiveness of the systems and reports to the Board. The highest category of residual risks is subject to the Board's oversight.

Process used to review the effectiveness of the Risk Management and Internal Control Systems and to resolve material internal control defects

The Audit Committee has performed ongoing review of the effectiveness of the Group's risk management and internal control systems (during which an external independent consulting firm was engaged to offer assistance) for the period from 1 October 2023 to 30 September 2024, according to the scope of review covering the Group's material controls in financial, operational and compliance aspects agreed and approved by the Audit Committee and in compliance with the requirements under Code Provision C.2 of the CG Code.

The Audit Committee was satisfied that there had been no major deficiency noted in the areas of the Group's risk management and internal controls systems, following the implementation of recommendations against the internal control defects revealed. The Audit Committee has access to information necessary to fulfil their duties and responsibilities with respect to risk assessment and risk management. Accordingly, the Audit Committee and the Board considered the risk management and internal control systems to be effective and have been implemented with adequate resources during the Year 2024.

本公司採用一個持續性的風險評估方法以識別及評估影響其達到目標的主要固有風險。通過風險發生的可能性及其影響評估風險後，根據風險矩陣釐定風險評級(L為低風險、M為中風險、H為高風險)。風險評級反映管理層所需注意及處理風險力度水平。

用以識別、評估及管理重大風險的程序

於風險評估的程序中，各面對風險的部門及主要附屬公司須及時捕捉及識別影響其達到目標的主要固有風險。各固有風險乃根據風險矩陣進行評估。經考慮風險的應對方法後（如採取監控措施以減低風險）將再次評估各固有風險的剩餘風險。風險記錄冊連同風險應對方法及剩餘風險將會向審核委員會予以匯報。審核委員會評估制度的有效程度並向董事會匯報。剩餘風險的最高級別須受董事會監管。

用以檢討風險管理及內部監控系統有效性及解決重大內部監控缺陷的程序

根據由審核委員會同意及批准的涵蓋本集團於財務、營運及合規方面重大監控的審核範圍，並遵守企業管治守則守則條文第C.2條規定，審核委員會已於二零二三年十月一日至二零二四年九月三十日期間對本集團風險管理及內部監控系統的有效性進行持續審查（於該期間已聘請外部獨立諮詢公司以提供協助）。

審核委員會信納，於實施針對已出現之內部監控缺陷的推薦建議後，本集團的風險管理及內部監控系統方面未發現重大缺陷。審核委員會能夠獲取履行其就風險評估及風險管理方面的職責及責任屬必要的資料。因此，審核委員會及董事會認為，風險管理及內部監控系統行之有效，並已具備充足資源於二零二四年度實施。

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Procedures and internal controls for the handling and dissemination of inside information

The Board has already established a policy on the procedures and internal controls for the handling and dissemination of inside information. The policy stipulates the obligations of the Group, in respect of the restriction on disseminating non-public information, handling of rumours, unintentional selective disclosure, exemption and waiver to the disclosure of inside information, and also compliance and reporting procedures. Senior management must take all reasonable measures to ensure that proper safeguards exist to prevent a breach of any disclosure requirement from time to time, promptly bring any possible leakage or divulgence of inside information to the attention of the Financial Controllers, or his/her delegates, who will notify the Board timely and accordingly for taking the appropriate action promptly. For any material violation of this policy, the Board will decide, or designate appropriate persons to decide the course of actions for rectifying the problem and avoiding recurrence.

The Company does not have an internal audit department. The Board currently takes the view that there is no immediate need to set up an internal audit function in light of the size and nature of the Group's business. The need for an internal audit function will be reviewed from time to time. However, for the Year 2024, the Audit Committee, through the engagement of an external independent consultant, has conducted a review of the effectiveness of the risk management and internal control systems of the Group covering all material controls, including financial, operational and compliance controls. The Board considers that the Group's risk management and internal control are adequate and effective. The Board expects that a review of the risk management and internal control systems will be performed annually.

DISCLOSURE OF INSIDE INFORMATION

The Group acknowledges its responsibilities under the SFO and the Listing Rules and the overriding principle that inside information should be announced as soon as reasonably practicable when it is the subject of a decision. The procedures and internal controls for the handling and dissemination of inside information are as follows:

- the Group conducts its affairs with close regard to the disclosure requirement under the Listing Rules as well as the "Guidelines on Disclosure of Inside Information" published by the Securities and Futures Commission of Hong Kong in June 2012;
- the Group has implemented and disclosed its policy on fair disclosure by pursuing broad, non-exclusive distribution of information to the public through channels such as financial reporting, public announcements and its website;

處理及發佈內幕消息的程序及內部監控措施

董事會已就處理及發佈內幕消息的程序及內部監控措施制定政策。該政策訂明本集團有關發佈非公開資料、處理謠言、無意選擇性披露、豁免及放棄披露內幕消息方面限制的職責，以及合規及報告程序。高級管理層必須不時採取一切合理措施確保存在適當的保障設施，以防違反相關披露規定，以及迅速提請財務總監或其授權代表注意內幕消息的任何潛在洩漏，而財務總監或其授權代表將及時告知董事會及迅速採取適當的行動。倘出現任何嚴重違反該政策的行為，董事會將決定或指派適當人士決定糾正問題的行動方針，並避免再次發生。

本公司並無內部審核部門。鑒於本集團的業務規模及性質，董事會目前認為並無設立內部審核職能的即時需要。設立內部審核職能的需要將不時予以檢討。然而，於二零二四年度，審核委員會透過委聘外部獨立顧問，對本集團的風險管理及內部監控系統的成效進行檢討，當中涉及所有重大監控事項，包括財務、營運及合規監控。董事會認為本集團的風險管理及內部監控屬適當有效。董事會預計將每年對風險管理及內部監控系統進行檢討。

內幕消息的披露

本集團確認其根據證券及期貨條例及上市規則須履行的責任，整體原則為內幕消息須在決定後於合理實際可行情況下盡快公佈。處理及發佈內幕消息的程序及內部監控如下：

- 本集團處理事務時會充分考慮上市規則項下的披露規定及香港證券及期貨事務監察委員會於二零一二年六月頒佈的「內幕消息披露指引」；
- 本集團透過財務報告、公告及其網站等途徑，向公眾廣泛及非獨家地披露資料，以實施及披露其公平披露政策；

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- the Group has strictly prohibited unauthorised use of confidential or inside information; and
 - the Group has established and implemented procedures for responding to external enquiries about the Group's affairs, so that only the executive Directors, Company Secretary and investor relations officers are authorised to communicate with parties outside the Group.
- 本集團已嚴格禁止未經授權使用機密或內幕消息；及
 - 本集團已就外界查詢本集團事務訂立及執行回應程序，據此只有執行董事、公司秘書及投資者關係專員獲授權與外界人士溝通。

COMPANY SECRETARY

Ms. Tang Yuen Ching, Irene has been appointed by the Board since 1 February 2022. Ms. Tang has undertaken not less than 15 hours of relevant professional training in compliance with Rule 3.29 of the Listing Rules during the Year 2024.

DIVIDEND POLICY

The Company adopted the Dividend Policy on 31 December 2018. According to the Dividend Policy, in deciding whether to propose any dividend payout and/or determining the amount of any dividend to be paid, the Board will take into account, amongst other matters:

- (a) the Group's actual and expected financial performance;
- (b) interests of Shareholders;
- (c) retained earnings and distributable reserves of the Company and each of the other members of the Group;
- (d) the level of the Group's debts to equity ratio, return on equity and financial covenants to which the Group is subject;
- (e) possible effects on the Group's creditworthiness;
- (f) any restrictions on payment of dividends that may be imposed by the Group's lenders;
- (g) the Group's expected working capital requirements and future expansion plans;

公司秘書

鄧婉貞女士自二零二二年二月一日起獲董事會委任。於二零二四年度，鄧女士已根據上市規則第3.29條規定接受不少於15小時的相關專業培訓。

股息政策

本公司已於二零一八年十二月三十一日採納股息政策。根據股息政策，董事會決定是否建議派發任何股息及／或釐定將予派付的任何股息金額時，將考慮（其中包括）：

- (a) 本集團的實際及預期財務表現；
- (b) 股東的利益；
- (c) 本公司以及本集團下屬每個成員的留存收益及可分配儲備金；
- (d) 本集團之債務權益比率、股本回報比率，以及施加於本集團的財務限制所處之水平；
- (e) 對本集團信貸狀況之潛在影響；
- (f) 由本集團的貸款人可能施加的任何股息派付限制；
- (g) 本集團之預期營運資本需求以及未來擴張計劃；

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- (h) liquidity position of the Group and any future commitments at the time of declaration of dividend;
- (i) taxation considerations;
- (j) statutory and regulatory restrictions;
- (k) general business conditions and strategies;
- (l) general economic conditions, business cycle of the Group's business and other internal or external factors that may have an impact on the business or financial performance and position of the Company; and
- (m) other factors that the Board deems appropriate.

The declaration and payment of dividends shall be subject to all applicable laws and regulations including but not limited to the Companies Ordinance and the Memorandum and Articles.

The Company will review the Dividend Policy from time to time and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy at any time.

SHAREHOLDERS' RIGHTS

To safeguard Shareholders' interests and rights, a separate resolution is proposed for each substantially separate issue at general meetings of the Company (the "General Meeting"), including the election of individual Directors. All resolutions put forward at General Meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the respective websites of the Stock Exchange and the Company after each General Meeting.

Convening an Extraordinary General Meeting by Shareholders

Pursuant to article 58 of the Articles of Association, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at General Meetings of the Company shall at all times have the right, by written requisition to the Board or Company Secretary, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; any such meeting shall be held within two (2) months after deposit of such requisition; and if within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may do so in the same manner and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

- (h) 於宣派股息時本集團之流動資金狀況及任何未來之承諾情況；
- (i) 稅務考慮；
- (j) 法律及合規限制；
- (k) 整體商業條件及策略；
- (l) 整體經濟狀況、本集團業務的商業週期，以及可能對本公司業務或財務表現和狀況有影響的其他內部或外部因素；及
- (m) 董事會認為適當的其他因素。

股息的宣派及派付應符合所有適用的法例及規定，包括但不限於公司條例及大綱及細則。

本公司將會不時審閱股息政策以及保留其唯一及絕對酌情權於任何時間更新、修訂及／或修改股息政策。

股東權利

為保障股東的權益及權利，本公司股東大會（「股東大會」）上會就每項實際獨立的事宜個別提出決議案，包括選舉個別董事。於股東大會提呈的所有決議案將根據上市規則以投票方式表決，投票結果將於各股東大會後分別登載於聯交所及本公司網站。

股東召開股東特別大會

根據組織章程細則第58條，任何一名或以上股東倘於請求提交日期持有不少於附帶本公司股東大會表決權的本公司繳足股本的十分之一，即時刻有權透過向董事會或公司秘書提出書面請求，要求董事會召開股東特別大會處理該請求所指明的任何業務交易；而任何該大會須於提出該請求後兩(2)個月內舉行。倘於提出有關請求起計二十一(21)日內，董事會並無如期召開該會議，則請求人本身可以按相同方式召開股東大會，而請求人因董事會未有召開大會而招致的一切合理開支須獲本公司償付予請求人。

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Putting Forward Proposals at General Meetings

There are no provisions in the Articles of Association or the Act for the Shareholders to move new resolutions at General Meetings. Shareholders who wish to move a resolution may request the Company to convene a General Meeting in accordance with the procedures set out in the preceding paragraph.

Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board, Shareholders may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

Shareholders may send their enquiries or requests as mentioned above to the following:

Company Secretary

Apex Ace Holding Limited
Units 2-3, 1/F
Sun Cheong Industrial Building
1 Cheung Shun Street Kowloon
Hong Kong

For the avoidance of doubt, Shareholders must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

COMMUNICATION WITH SHAREHOLDERS AND INVESTORS/ INVESTOR RELATIONS

The Company considers that effective communication with Shareholders is essential for enhancing investor relations and investor understanding of the Company's business performance and strategies. The Company endeavors to maintain an on-going dialogue with the Shareholders and in particular, through AGMs and other General Meetings. At the AGM, Chairman and the relevant chairman of the Board committees (or their delegates as appropriate) are available to meet the Shareholders and answer their enquiries.

The Company maintains a website at www.apexace.com as a communication platform with the Shareholders and investors, where the financial information and other relevant information of the Company are available for public access.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Environmental, Social and Governance Report of the Group will be issued simultaneously with, but separately from, this Annual Report and will be available only on the websites of the Stock Exchange and the Company.

於股東大會提呈建議

組織章程細則或公司法並無有關股東於股東大會動議新決議案的條文。股東如欲動議決議案，可按照上一段所載程序要求本公司召開股東大會。

向董事會作出查詢

如欲向董事會作出任何查詢，股東可向本公司寄發書面查詢。本公司一般不會處理口頭或匿名查詢。

股東可將上述查詢或要求寄往以下地址：

公司秘書

光麗科技控股有限公司
香港九龍
長順街1號
新昌工業大廈
1樓2-3室

為免生疑問，股東必須將妥為簽署的書面請求、通知或聲明，或查詢（視乎情況而定）的正本交回或寄往以上地址，並提供其全名、聯絡資料及身份以使其生效。股東資料可能按法例規定予以披露。

與股東及投資者的溝通／投資者關係

本公司認為，與股東有效溝通對提升投資者關係以及投資者對本公司業務表現及策略的了解非常重要。本公司致力與股東維持持續對話，尤其是透過股東週年大會及其他股東大會。於股東週年大會上，主席及相關董事委員會主席（或其代表（如適用））出席會見股東及解答股東查詢。

本公司設有網站www.apexace.com作為與股東及投資者的溝通平台，可供公眾查閱本公司的財務資料及其他相關資料。

環境、社會及管治報告

本集團環境、社會及管治報告將與本年報同時地但分開刊發，且僅可於聯交所及本公司網站查閱。

Report of the Directors

董事會報告

The Board is pleased to present the report of the Directors together with the audited consolidated financial statements of the Group for the Year 2024.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The Subsidiaries are principally engaged in the sales of electronic components, and sales and integration of storage systems. The Shares were listed on the Main Board of the Stock Exchange on the Listing Date. Segment analysis of the Company for the Year 2024 is set out in note 5 to the consolidated financial statements. A list of the Subsidiaries, together with their places of incorporation, principal activities, place of operation and particulars of their issued shares/registered share capital, is set out in note 32 to the consolidated financial statements.

FINANCIAL RESULTS

The results of the Group for the Year 2024 are set out in the consolidated statement of profit or loss and other comprehensive income on pages 65 and 66 of this Annual Report.

SUMMARY FINANCIAL INFORMATION

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 184 of this Annual Report.

SHARE CAPITAL

Details of the movement in the share capital of the Company during the Year 2024 are set out in note 28 to the consolidated financial statements.

CONVERTIBLE BOND

During the Year 2024, no CB was converted into ordinary shares of the Company. Details are set out in note 26 to the consolidated financial statements.

PERPETUAL SUBORDINATED CONVERTIBLE SECURITIES

During the Year 2024, no PSCS was converted into ordinary shares of the Company. Details are set out in note 29 to the consolidated financial statements.

FINAL DIVIDEND

The Board has resolved not to recommend the payment of a final dividend for the Year 2024 (Year 2023: Nil).

董事會欣然提呈董事會報告連同本集團於二零二四年度的經審核綜合財務報表。

主要業務

本公司的主要業務為投資控股。附屬公司主要從事銷售電子元件以及銷售及整合儲存系統。股份於上市日期在聯交所主板上市。本公司於二零二四年度的分部分析載於綜合財務報表附註5。附屬公司列表連同其註冊成立地點、主要業務、經營地點及其已發行股份／註冊股本詳情載於綜合財務報表附註32。

財務業績

本集團於二零二四年度的業績載於本年報第65及66頁的綜合損益及其他全面收益表。

財務資料概要

本集團過往五個財政年度的業績及資產和負債概要載於本年報第184頁。

股本

本公司於二零二四年度的股本變動詳情載於綜合財務報表附註28。

可換股債券

於二零二四年度，概無任何可換股債券獲轉換為本公司普通股。詳情載於綜合財務報表附註26。

永久次級可換股證券

於二零二四年度，概無任何永久次級可換股證券獲轉換為本公司普通股。詳情載於綜合財務報表附註29。

末期股息

董事會議決不建議就二零二四年度派付末期股息（二零二三年度：無）。

Report of the Directors

董事會報告

BUSINESS REVIEW AND PERFORMANCE

Review of our Business and Performance

A discussion and analysis of the Group's performance using financial key performance indicators during the Year 2024 and the key factors affecting its results and financial position are set out in the section headed "Management Discussion and Analysis" of this Annual Report.

Information about a review of, and an indication of likely future development in, the Group's business is set out in the "Chairman's Statement" and "Management Discussion and Analysis" of this Annual Report.

RISK MANAGEMENT

The following section lists out the key risks and uncertainties faced by the Group. It is a non-exhaustive list and there may be other risks and uncertainties further to the key risk areas outlined below. Besides, this Annual Report does not constitute a recommendation or an advice for anyone to invest in the securities of the Company and investors are advised to make their own judgment or consult their own investment advisors before making any investment in the securities of the Company.

Financial risks

Details on the financial risks on foreign currency, credit on trade receivables, liquidity and interest rate facing the Group on its operation can be referred to note 35 to the consolidated financial statements.

Seasonality of products demand

Our Group's business is generally seasonal in nature. It is possible that seasonality in demand for our customers' products might affect our Group's sales in the future. Market conditions faced by our customers may be volatile and are beyond the control of the Group. Future downturns in the end markets of our customers may affect the business of our Group.

Reliance on major customers and suppliers

Our stable relationship with our major customers and suppliers enables our business to achieve stable revenue and profitability level. On the other hand, if there are any changes in such relationships, which may lead to withdrawals, cancellations or terminations of transactions, the Group's performance and business growth may be adversely affected.

Evolvement in information technology

Our Group operates in a highly competitive industry which faces rapid changes in market trends, consumer preferences and constantly evolving technological advances in hardware models, software features and functionalities. The ongoing changes in technology require us to constantly incorporate new features or technology into our sensitivity and adaptability to market demand and/or services in order to cope with the evolving environment and customer demands.

業務回顧及表現

業務及表現的回顧

本集團於二零二四年度採用關鍵財務表現指標呈列的表現的討論及分析以及影響其業績及財務狀況的主要因素載於本年報「管理層討論及分析」一節。

有關本集團業務的事務回顧及未來可能發展說明的資料載於本年報「主席報告」及「管理層討論及分析」。

風險管理

以下章節列出本集團所面對的主要風險及不明朗因素。這並非詳盡清單，故可能存在下文概述的主要風險領域以外的其他風險及不明朗因素。此外，本年報並不構成任何人士投資本公司證券的推薦或建議，投資者務請自行判斷或於對本公司證券作任何投資前諮詢其本身的投資顧問。

財務風險

有關本集團營運所面對的外幣、貿易應收賬款信貸、流動資金及利率的財務風險詳情，可參閱綜合財務報表附註35。

產品需求的季節性影響

本集團的業務通常具有季節性。我們客戶產品的季節性需求可能影響本集團日後的銷售。客戶所面對的市場環境或會波動且非本集團所能控制。客戶的終端市場日後下滑或會影響本集團的業務。

依賴主要客戶及供應商

我們與主要客戶及供應商的穩定關係令我們的業務能取得穩定的收益及盈利水平。另一方面，倘該等關係出現可能導致撤回、取消或終止交易的任何轉變，則本集團的表現及業務增長可能遭受不利影響。

資訊科技的演變

本集團所經營的行業競爭非常激烈，市場趨勢及客戶喜好變化迅速，硬件型號、軟件特色及功能方面的技術不斷進步。科技的持續轉變令我們必須不斷加入新特色或技術以迎合或適應市場需求及／或服務，以應對不斷變化的環境及客戶需求。

Report of the Directors

董事會報告

Future economic and political policies of the PRC government

The development of PRC's economy is based on many factors, including but not limited to structure of economy, government involvement, control of foreign exchange, allocation of resources and capital investment. However, any of such changes to the economic and political strategies and policies of the PRC government may have an adverse impact on the overall global economy and affect all the industries in which the Group operates.

Future economic and political uncertainties in the world

Economic and political uncertainties in the world resulted from major events such as downward pressure of the persistent threat of global inflation and the global economy, the unresolved war between the Ukraine and the Russia, and the surging trend in the US interest rates and the US-China trade tensions, continue to affect the global economy both in short-term and long-term. Such uncertainties in turn may adversely impact the performance of the Group.

Performance history and forward-looking statements

The performance and the results of the operations of the Group as set out in this Annual Report are historical in nature and past performance is not a guarantee of future performance. This Annual Report may contain forward-looking statements and opinions that involve risks and uncertainties. Actual results may also differ materially from expectations discussed in such forward-looking statements and opinions. Neither the Group nor the Directors, employees or agents of the Group assume any obligations or liabilities in the event that any of the forward-looking statements or opinions does not materialise or turns out to be incorrect.

ENVIRONMENTAL POLICIES AND PERFORMANCE

It is our corporate and social responsibility in promoting a sustainable and environmental friendly environment. Our Group does not engage in the manufacturing of products and does not have any production facilities. The inventories are kept at our Group's storage and warehousing facilities situated inside the headquarters office unit. Therefore, our Group is not subject to significant health, safety or environmental risks. In addition, the Group has implemented environmental protection measures and has also encouraged staff to be environmental friendly at work by consuming the electricity and paper according to actual needs, so as to reduce energy consumption and minimise unnecessary waste. During the Year 2024, our Group had not been subject to any fines or other penalties due to non-compliance with health, safety or environmental regulations.

COMPLIANCE WITH LAWS AND REGULATIONS

Our operations are mainly carried out by the Subsidiaries in Hong Kong and the mainland China while the shares of the Company itself is listed on the Stock Exchange. Our operations shall comply with the relevant laws and regulations in the mainland China and Hong Kong.

During the Year 2024 and up to the date of this report, the Group has complied with all the relevant laws and regulations in mainland China and Hong Kong in all material respects.

中國政府未來的經濟及政治政策

中國經濟的發展基於眾多因素，包括但不限於經濟結構、政府干涉程度、外匯管制、資源分配及資本投資。然而，中國政府的經濟及政治策略及政策的任何相關變動或會對環球經濟整體造成不利影響並影響本集團經營所在的所有行業。

環球未來經濟及政治不明朗因素

環球通脹的持續威脅及其經濟面臨的下行壓力，烏克蘭及俄羅斯之間的戰爭尚未解決，以及美國利率飆升的趨勢和中美貿易角力等重大事件所帶來的環球經濟及政治不明朗因素，繼續在短期和長期內影響環球經濟。該等不明朗因素繼而可能對本集團的表現造成不利影響。

表現記錄及前瞻性陳述

本年報所載的本集團表現及經營業績為歷史資料，而過往表現並非未來表現的保證。本年報可能載有前瞻性陳述及意見，當中涉及風險及不明朗因素。實際結果亦可能與該等前瞻性陳述及意見所述的預期有重大出入。倘任何前瞻性陳述或意見未能成真或並不正確，本集團或董事、本集團僱員或代理概不承擔任何責任或法律責任。

環境政策及表現

推動可持續及友善環境是我們的企業及社會責任。本集團並無從事產品製造業務，亦無任何生產設施。存貨乃存儲在本集團位於總部辦公室單位內的存儲及倉庫設施。因此，本集團並無面對重大健康、安全或環境風險。此外，本集團已實施環保措施，亦鼓勵員工在工作時注重環保，按實際需要使用電力及紙張，盡量減少能源消耗及不必要的浪費。於二零二四年度，本集團並無因違反健康、安全或環境規例而遭到任何罰款或其他懲罰。

遵守法例及規例

我們的營運主要由於香港及中國內地的附屬公司進行，而本公司股份則於聯交所上市。我們的營運須遵守中國內地及香港的相關法例及規例。

於二零二四年度及直至本報告日期，本集團於所有重大方面一直遵守中國內地及香港的所有相關法例及規例。

Report of the Directors

董事會報告

RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group is constantly aware of the importance of maintaining a good relationship with its employees, customers and suppliers to meet its immediate and long-term business goals. We encourage employees to strengthen their knowledge of the industries in which the Group operate and attend courses or training sessions to improve their relevant industry and technical knowledge. The Group also maintains ongoing communications with its employees, customers and suppliers through various channels such as regular meetings, calls and emails in order to allow employees to contribute to the development of the Group, deliver better customer services to our clients and obtain better services and cooperation from our suppliers.

DONATIONS

Donations made by the Group during the Year 2024 for charitable and community purposes amounted to HK\$nil (Year 2023 HK\$234,000).

TAX RELIEF AND EXEMPTION

The Company is not aware of any tax relief and exemption available to Shareholders by reason of their holding of the Company's securities.

RESERVES

Details of the movements in the reserves of the Group during the Year 2024 are set out in the consolidated statement of changes in equity for the Year 2024 on pages 69 to 70 of this Annual Report.

DISTRIBUTABLE RESERVES

As of 31 December 2024, the Company's distributable reserves calculated in accordance with the Act amounted to HK\$99.4 million.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements of the property, plant and equipment of the Group during the Year 2024 are set out in note 13 to the consolidated financial statements.

USE OF PROCEEDS FROM INITIAL PUBLIC OFFERING

The Company was listed on the Stock Exchange on the Listing Date with net proceeds received by the Company from the Global Offering in the amount of approximately HK\$116.9 million after deducting underwriting commissions and all related expenses and before the exercise of overallotment option (the "Net Proceeds"). The Net Proceeds will be used in the manner consistent with that was mentioned in the section headed "Future Plans and Use of Proceeds" of the Prospectus. Please refer to the section headed "Management Discussion and Analysis" of this Annual Report for the utilisation of the Net Proceeds for the Year 2024.

與僱員、客戶及供應商的關係

本集團一向明白與其僱員、客戶及供應商保持良好關係以實現其即時及長遠業務目標的重要性。我們鼓勵僱員增進對本集團所經營行業的認識，以及參與課程或培訓以提升其相關行業及技術知識。本集團亦透過定期會議、電話及電郵等多種途徑與其僱員、客戶及供應商保持持續溝通，從而讓僱員為本集團的發展作出貢獻、向客戶提供更佳的客戶服務，以及從供應商獲得更佳的服務及合作關係。

捐款

本集團於二零二四年度就慈善及公益用途作出為數零港元（二零三三年度：234,000港元）的捐款。

稅務寬減及寬免

本公司並不知悉股東可因其持有本公司證券而獲得任何稅務寬減及寬免。

儲備

本集團於二零二四年度的儲備變動詳情載於本年報第69至70頁的二零二四年度綜合權益變動表。

可分派儲備

截至二零二四年十二月三十一日，根據公司法計算，本公司的可分派儲備達99.4百萬港元。

物業、廠房及設備

二零二四年度的物業、廠房及設備變動詳情載於綜合財務報表附註13。

首次公開發售所得款項用途

本公司於上市日期在聯交所上市，經扣除包銷佣金及所有相關開支後以及於行使超額配股權前，本公司從全球發售收到的所得款項淨額（「所得款項淨額」）約為116.9百萬港元。所得款項淨額將按與招股章程「未來計劃及所得款項用途」一節所述者一致的方式動用。有關二零二四年度動用所得款項淨額的詳情，請參閱本年報「管理層討論及分析」一節。

Report of the Directors

董事會報告

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Save for the purchase of 1,950,000 Shares during the Year 2024 through the Custodian as set out in the section headed "Award Scheme" in this report, the Company did not redeem any of its Shares listed on the Stock Exchange nor did the Company or any of its subsidiaries purchase or sell any of such Shares during the Year 2024.

DIRECTORS

The Directors during the Year 2024 and up to the date of this report are:

Executive Directors:

Mr. Lee Bing Kwong (*Chairman and CEO*)

Ms. Lo Yuen Lai

NED:

Mr. Lo Yuen Kin

(*Redesignated from executive Director on 1 September 2024*)

INEDs:

Mr. Cheung Siu Kui

Mr. Yim Kwok Man

Dr. Chow Terence

Mr. Cheung Hung Kwong

(*Appointed on 1 September 2024*)

Biographical details of the Directors are set out in "Biographies of Directors and Senior Management" to this Annual Report. In accordance with the Articles of Association, Mr. Lee, Mr. Cheung SK, Mr. Lo and Mr. Cheung HK shall retire at the forthcoming AGM and being eligible, have offered themselves for re-election thereat.

DIRECTORS' SERVICE CONTRACTS

None of the Directors offering for re-election at the forthcoming AGM has a service contract with the Company which is not terminable within one year without payment of compensation other than statutory compensation.

REMUNERATION POLICY

The remuneration policy of the employees of our Group has been set up by the Remuneration Committee on the basis of their merit, qualifications and competence. The remuneration of the Directors is recommended by the Remuneration Committee, having regard to the Company's operating results, individual performance and comparable market statistics. The Company has adopted the Share Option Scheme and the Award Scheme as the incentives to the eligible participants.

購買、出售或贖回本公司的上市證券

除本報告「獎勵計劃」一節所載於二零二四年度透過託管人購買1,950,000股股份外，於二零二四年度，本公司並無贖回其於聯交所上市之任何股份，且本公司或其任何附屬公司概無購買或出售任何該等股份。

董事

於二零二四年度及直至本報告日期的董事為：

執行董事：

李秉光先生 (*主席兼行政總裁*)

盧元麗女士

非執行董事：

盧元堅先生

(*於二零二四年九月一日由執行董事調任*)

獨立非執行董事：

張小駒先生

嚴國文先生

鄒重堪醫生

張鴻光先生

(*於二零二四年九月一日獲委任*)

董事履歷詳情載於本年報「董事及高級管理層履歷」。根據組織章程細則，李先生、張小駒先生、盧先生及張鴻光先生須於應屆股東週年大會上退任且合資格並願意於會上重選連任。

董事服務合約

於應屆股東週年大會接受重選的董事概無與本公司訂有不可在並無支付賠償（法定賠償除外）的情況下於一年內終止的服務合約。

薪酬政策

本集團僱員的薪酬政策由薪酬委員會按其長處、資歷及能力訂定。董事酬金由薪酬委員會經考慮本公司經營業績、個人表現及可資比較之市場數據後作出建議。本公司已採納購股權計劃及獎勵計劃，作為對合資格參與者的獎勵。

Report of the Directors

董事會報告

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS OF SIGNIFICANCE AND COMPETING BUSINESS

Save as disclosed under note 33 "Related Party Transactions" to the consolidated financial statements, no transactions, arrangements and contracts of significance (as defined in Appendix D2 to the Listing Rules) to which the Company or its holding company or any of its subsidiaries or fellow subsidiaries was a party and in which a Director, an entity connected with the Director or Controlling Shareholder or its subsidiaries (other than members of the Group) had a material interest, whether directly or indirectly, subsisted as at 31 December 2024 or at any time during the Year 2024 and up to the date of this report.

As at 31 December 2024, none of the Directors was interested in any businesses apart from our business which competed or was likely to compete with our business, either directly or indirectly or would otherwise require disclosure under Rule 8.10 of the Listing Rules.

RELATED PARTY TRANSACTIONS

Details of the related party transactions were set out in note 33 to the consolidated financial statements. All related party transactions constituted continuing connected transactions exempted from the reporting, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules. In the opinion of the Directors (including the INEDs), the related party transactions were carried out in the ordinary and usual course of business and on normal commercial terms negotiated between the Group and the respective related parties which are fair and reasonable and in the interest of the Company and the Shareholders.

CONTRACT OF SIGNIFICANCE

Save as disclosed in this report, at no time during the Year 2024 had the Company or any of its subsidiaries entered into any contract of significance with the Controlling Shareholder or any of its subsidiaries, nor had any contract of significance been entered into for the services provided by the Controlling Shareholder or any of its subsidiaries to the Company or any of its subsidiaries.

CONNECTED TRANSACTION

The Directors confirm that save as disclosed in the section headed "Related Party Transactions" of this report, none of the related party transactions constituted connected transactions or continuing connected transactions under Chapter 14A of the Listing Rules that is required to be disclosed. Save as disclosed in note 33 to the consolidated financial statements, the Group had not entered into any connected transactions or continuing connected transactions which are required to be disclosed in this report pursuant to the Listing Rules during the Year 2024.

董事於重大交易、安排及合約以及競爭業務中的權益

除綜合財務報表附註33「關連方交易」所披露者外，於二零二四年十二月三十一日或於二零二四年度及直至本報告日期任何時間存續，概無存續重大交易、安排及合約（定義見上市規則附錄D2），而本公司或其控股公司或其任何附屬公司或同系附屬公司為訂約方且董事、與董事有關連之實體或控股股東或其附屬公司（本集團成員公司除外）於其中直接或間接擁有重大權益。

截至二零二四年十二月三十一日，除我們的業務外，概無董事於與我們業務構成或很可能構成直接或間接競爭，或須根據上市規則第8.10條披露的任何業務中擁有權益。

關連方交易

關連方交易詳情載於綜合財務報表附註33。所有關連方交易構成上市規則第14A章項下之持續關連交易，惟獲豁免遵守申報、公告及獨立股東批准規定。董事（包括獨立非執行董事）認為，關連方交易乃於一般及日常業務過程中，按照本集團與相應關連方磋商的正常商業條款進行，屬公平合理並符合本公司及股東的利益。

重大合約

除本報告所披露者外，於二零二四年度任何時間，本公司或其任何附屬公司概無與控股股東或其任何附屬公司訂立任何重大合約，亦無就控股股東或其任何附屬公司向本公司或其任何附屬公司提供服務訂立任何重大合約。

關連交易

董事確認除本報告「關連方交易」一節所披露者外，概無關連方交易構成根據上市規則第14A章所須披露的關連交易或持續關連交易。除綜合財務報表附註33所披露者外，於二零二四年度，本集團概無訂立任何關連交易或持續關連交易而須根據上市規則於本報告中披露。

Report of the Directors

董事會報告

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES AND DEBENTURES

As at 31 December 2024, the interests or short positions of the Directors and the chief executives of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were required: (i) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), (ii) pursuant to section 352 of the SFO, to be entered in the register referred to therein (the "Register"), or (iii) to be notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

Long Position

| Name of Directors | Company concerned | Capacity | Number of Shares held 所持股份數目 | | | | Number of underlying Shares | Total | Percentage of issued shares of the companies concerned 佔有關公司已發行股份百分比 |
|-------------------|-------------------|--------------------------------------|---------------------------------|---------------------|------------------|----------------|-----------------------------|-------------|---|
| | | | Personal interest | Corporate interests | Family interests | Other interest | | | |
| 董事姓名 | 有關公司 | 身份 | 個人權益 | 公司權益 | 家族權益 | 其他權益 | 所持有的相關股份數目 | 總計 | |
| Mr. Lee | the Company | Interest of a controlled corporation | - | 835,710,000 | - | - | - | 835,710,000 | 77.73% |
| 李先生 | 本公司 | 受控法團權益 | | (Note) (附註) | | | | | |
| Ms. Lo | the Company | Interest of spouse | - | - | 835,710,000 | - | - | 835,710,000 | 77.73% |
| 盧女士 | 本公司 | 配偶權益 | | | (Note) (附註) | | | | |

Note: Such interest includes (i) 750,000,000 Shares beneficially held by Best Sheen; and (ii) the PSCs and the CB beneficially held by Nicegoal convertible into 85,710,000 Shares in aggregate. As Best Sheen and Nicegoal is, directly or indirectly, wholly-owned by Mr. Lee, Mr. Lee is deemed to be interested in all the interest held by Best Sheen and Nicegoal under the SFO.

董事於股份及相關股份以及債權證的權益及淡倉

於二零二四年十二月三十一日，董事及本公司最高行政人員於本公司或其相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份及債權證中，須根據：(i)證券及期貨條例第XV部第7及8分部知會本公司及聯交所的權益或淡倉（包括根據證券及期貨條例的該等條文彼等被視作或視為擁有的權益或淡倉），(ii)證券及期貨條例第352條記入該條所指登記冊（「登記冊」）的權益或淡倉，或(iii)標準守則知會本公司及聯交所的權益或淡倉如下：

好倉

附註：有關權益包括(i)佳澤實益持有的750,000,000股股份；及(ii)奮勝實益持有可轉換為合共85,710,000股股份的永久次級可換股證券及可換股債券。由於佳澤及奮勝由李先生直接或間接全資擁有，根據證券及期貨條例李先生被視為於佳澤及奮勝所持有的所有權益中擁有權益。

Report of the Directors

董事會報告

Save as disclosed above, as at 31 December 2024, so far as is known to the Directors, none of the Directors and the chief executives of the Company had or were deemed to have any interest or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO), which were required (i) to be notified the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which they were taken or deemed to have under such provisions of the SFO); (ii) pursuant to section 352 of the SFO, to be entered in the Register; or (iii) to be notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

So far as is known to the Directors and chief executives of the Company, as at 31 December 2024, the following corporation (other than a Director or the chief executives of the Company) which had interests or short position in the Share and underlying Shares which were required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under section 336 of the SFO were as follows:

| Name of substantial Shareholder | Capacity/ Nature of interest | Number of Shares held (Note 1) | Percentage of issued Shares 佔已發行 股份百分比 |
|---------------------------------|---------------------------------|-----------------------------------|---|
| 主要股東名稱 | 身份／權益性質 | 所持股份數目 (附註1) | |
| Best Sheen (Note 2) 佳澤 (附註2) | Beneficial owner 實益擁有人 | 750,000,000 | 69.76% |
| Nicegoal (Note 3) 奮勝 (附註3) | Beneficial owner 實益擁有人 | 85,710,000 | 7.97% |

Notes:

- These represent the entity's long position in the Shares.
- The entire issued share capital of Best Sheen is held by Mr. Lee, the Chairman, the CEO and an executive Director.
- These interest represents the PSCS and the CB convertible into 85,710,000 Shares in aggregate. Nicegoal is indirectly wholly-owned by Mr. Lee.

Save as those disclosed above, as at 31 December 2024, the Directors and the chief executives of the Company are not aware of any other person or corporation having an interest or short positions in the Shares or underlying Shares which would be required to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO.

除上文所披露者外，於二零二四年十二月三十一日，就董事所知，概無董事及本公司最高行政人員於本公司或其相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中擁有或被視為擁有任何權益或淡倉，而須(i)根據證券及期貨條例第XV部第7及8分部須通知本公司及聯交所（包括根據證券及期貨條例有關條文彼等被當作或視為擁有的權益及淡倉）；(ii)根據證券及期貨條例第352條記入登記冊；或(iii)根據標準守則知會本公司及聯交所。

主要股東於股份及相關股份的權益及淡倉

就董事及本公司最高行政人員所知，於二零二四年十二月三十一日，根據證券及期貨條例第XV部第2及3分部的條文須向本公司披露，或根據證券及期貨條例第336條記入須存置登記冊的公司（一名董事及本公司最高行政人員除外）於股份及相關股份中擁有的權益或淡倉如下：

附註：

- 其指實體於股份的好倉。
- 佳澤的全部已發行股本由主席、行政總裁及執行董事李先生持有。
- 該等權益指可轉換為合共85,710,000股股份的永久次級可換股證券及可換股債券。奮勝由李先生間接全資擁有。

除上文所披露者外，於二零二四年十二月三十一日，董事及本公司最高行政人員並不知悉有任何其他人士或公司於股份或相關股份中擁有權益或淡倉而須根據證券及期貨條例第XV部第2及3分部向本公司披露，或記錄於本公司根據證券及期貨條例第336條須存置的登記冊。

Report of the Directors

董事會報告

SHARE OPTION SCHEME

The Company adopted the Share Option Scheme pursuant to a resolution in writing passed by the Shareholders on 15 February 2018 and is valid for a period of 10 years from its adoption as incentives or rewards for eligible participants who contribute to the Group. As at 31 December 2024, the remaining life of the Share Option Scheme is approximately 3 years 2 months.

No share options have been granted since the Listing Date. Therefore, no share option was granted, exercised, cancelled or lapsed under the Share Option Scheme during the Year 2024 and there were no outstanding options under the Share Option Scheme as at 31 December 2024. Accordingly, the number of shares that may be issued in respect of share options granted under the Share Option Scheme divided by the weighted average number of Shares in issue during the Year 2024 was nil.

The total number of Shares in respect of which options may be granted under the Share Option Scheme shall not in aggregate exceed 100,000,000, being 10% of the total number of Shares in issue as at the Listing Date.

Summary of major terms of the Share Option Scheme are as follows:

(i) Purposes

The purpose of the Share Option Scheme is to enable the Group to grant options to selected participants as incentives or rewards for their contribution to our Group. The Directors consider that the Share Option Scheme will enable the Group to reward the employees, the Directors and other selected participants for their contribution to our Group.

(ii) Participants

The following persons of the Company, any member of the Group or of an entity in which the Group holds an equity interest may be invited by the Directors to take up options to subscribe for Shares at the Directors' absolute discretion:

- (a) employees and directors;
- (b) suppliers and customers;
- (c) persons or entities that provides research, development or other technological support;
- (d) holders of any securities;
- (e) advisers (professional or otherwise) or consultants to any area of business or business development; and
- (f) any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group.

購股權計劃

本公司根據股東於二零一八年二月十五日通過的書面決議案採納購股權計劃，有效期為十年，作為對向本集團作出貢獻的合資格參與者的獎勵或獎賞。於二零二四年十二月三十一日，購股權計劃剩餘期限約為三年二個月。

自上市日期以來，概無授出購股權。因此於二零二四年度，並無購股權根據購股權計劃獲授出、行使、被註銷或失效及於二零二四年十二月三十一日，購股權計劃項下並無尚未行使購股權。因此，根據購股權計劃授出可發行購股權的股份數目除以於二零二四年度已發行的相關股份的加權平均數為零。

根據購股權計劃可能授出之購股權的股份總數合計不得超過100,000,000股，即佔於上市日期已發行股份總數的10%。

購股權計劃的主要條款概要如下：

(i) 目的

購股權計劃旨在讓本集團向選定的參與者授出購股權，作為對彼等向本集團所作貢獻的獎勵或獎賞。董事認為，購股權計劃讓本集團能回報僱員、董事及其他選定的參與者向本集團所作的貢獻。

(ii) 參與者

本公司、本集團任何成員公司或本集團持有股本權益的實體的以下人士可獲董事邀請接納購股權以認購股份（由董事全權酌情決定）：

- (a) 僱員及董事；
- (b) 供應商及客戶；
- (c) 提供研究、開發或其他技術支援的人士或實體；
- (d) 任何證券的持有人；
- (e) 任何業務或業務發展領域的顧問（專業或其他）或諮詢人；及
- (f) 以合營企業、商業聯盟或其他業務安排的方式經已或可能對本集團的發展及成長作出貢獻的任何其他參與者組別或類別。

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(iii) Maximum number of Shares

The maximum number of Shares which may be issued upon exercise of all options to be granted under the Share Option Scheme shall not in aggregate exceed 10% of the Shares in issue as at the Listing Date (i.e. 100,000,000 Shares).

(iv) Maximum entitlement of each participant

The total number of Shares issued and to be issued upon exercise of the options granted to each participant including a Director or the chief executive of the Company who accepts the offer for the grant of an option under the Share Option Scheme in any 12-month period shall not exceed 1% of the number of the issued Shares. Any further grant of options in excess of this limit is subject to the Shareholders' approval in a general meeting.

Where any grant of options to a Substantial Shareholder or an INED, or to any of their respective associates, in excess of 0.1% of the Shares in issue at the date of grant and with an aggregate value (based on the closing price of the Shares at the date of each grant) in excess of HK\$5 million, within any 12-month period, is subject to the Shareholders' approval in a general meeting.

Options granted to a Director, chief executive of the Company or Substantial Shareholder, or to any of their associates, are subject to approval by the INEDs.

(v) Time of acceptance and exercise of option

An offer of options may be accepted by a participant within 21 days from the date of the offer of grant of the options. Unless otherwise determined by the Directors and stated in the offer, a grantee is not required to hold an option for any minimum period nor achieve any performance targets before the exercise of an option granted to him.

(vi) Subscription price for Shares and consideration for the option

The subscription price for Shares will be a price determined by the Directors, but shall not be less than the highest of (i) the closing price of Shares as stated in the Stock Exchange's daily quotations sheet on the date of the offer of grant; (ii) the average of the closing prices of Shares as stated in the Stock Exchange's daily quotations sheet for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of the Shares.

A nominal consideration of HK\$1.00 is payable by the grantee on acceptance of grant of option.

(vii) Period

The Share Option Scheme will remain in force for a period of 10 years commencing on 16 March 2018, the date on which the Share Option Scheme became effective.

(iii) 股份最高數目

因行使根據購股權計劃將予授出的所有購股權而可予發行的股份最高數目合共不得超過於上市日期已發行股份的10% (即100,000,000股股份)。

(iv) 每名參與者的最高配額

於任何12個月期間內，因授予接納根據購股權計劃授出購股權的要約的每名參與者 (包括董事或本公司最高行政人員) 的購股權獲行使而已發行及將發行的股份總數，不得超過已發行股份數目的1%。任何進一步授出超過此限額的購股權須獲股東於股東大會上批准。

倘於任何12個月期間內，向主要股東或獨立非執行董事或其各自任何聯繫人授出超過授出日期已發行股份0.1%及總值 (根據於各授出日期的收市價計算) 超過5百萬港元的任何購股權，則須獲股東於股東大會上批准。

授予董事、本公司最高行政人員或主要股東或其任何聯繫人的購股權須獲獨立非執行董事批准方可作實。

(v) 購股權的接納及行使時間

購股權的要約可由參與者於授出購股權的要約日期起計21日內接納。除董事另行釐定及於要約載列外，承授人於行使獲授的購股權前，並無規定持有購股權的任何最短期間，亦毋須達到任何表現指標。

(vi) 股份的認購價及購股權的代價

股份的認購價將由董事釐定，惟不得低於以下各項的最高者：(i) 股份於授出要約日期按聯交所日報表所示的收市價；(ii) 股份於緊接授出要約日期前五個交易日按聯交所日報表所示的平均收市價；及(iii) 股份面值。

接納授出的購股權時，承授人須支付1.00港元的象徵式代價。

(vii) 期間

購股權計劃將由購股權計劃生效日期二零一八年三月十六日起的10年期間內有效。

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AWARD SCHEME

The Company adopted the Award Scheme on 30 August 2019. The Award Scheme is subject to the provisions of Chapter 17 of the Listing Rules.

Purpose of the Award Scheme

The purpose of the Award Scheme is (i) to recognise the contributions by the Group's personnel and to increase their incentives in working for the continual operation and development of the Group; and (ii) to attract suitable personnel for further development of the Group.

Maximum Number of Shares to be Granted

The aggregate number of shares underlying all grants made pursuant to the Award Scheme (excluding awarded shares which have been forfeited in accordance with the Award Scheme) will not exceed 10% of the total number of issued Shares as at the date of adoption of the Award Scheme (i.e. 1,000,000,000), being 100,000,000 Shares (the "Restricted Share Award Scheme Limit"). The maximum number of Restricted Shares which may be granted to a Selected Participant at any one time or in aggregate may not exceed one per cent. (1%) of the issued share capital of the Company as at the Adoption Date. Given that no scheme mandate has been granted by the Shareholders to the Directors for the Award Scheme, no share awards involved new Shares are available for grant under the Award Scheme.

Vesting of Awards

The Board may from time to time while the Award Scheme is in force and subject to all applicable laws, determine such vesting criteria and conditions or periods for the Award to be vested.

Movements in the Award Scheme

During the Year 2024, the Custodian purchased 1,950,000 Shares on the market under the Award Scheme and no Shares was vested to employee participants, which were granted to them in Year 2021. As at the date of this Annual Report, an aggregate of 4,940,000 Restricted Shares remained unvested to the employee participants.

獎勵計劃

本公司於二零一九年八月三十日採納獎勵計劃。獎勵計劃受限於上市規則第17章之條文。

獎勵計劃之目的

獎勵計劃旨在(i)認可本集團員工的貢獻，並增加彼等的工作動力，以滿足本集團持續營運及發展；及(ii)為進一步發展本集團吸引合適人才。

授出股份最高數目

根據獎勵計劃作出的所有授予的相關股份總數（不包括根據獎勵計劃被沒收的獎勵股份）將不超過於採納獎勵計劃當日已發行股份總數（即1,000,000,000）的10%（即100,000,000股）（「限制性股份獎勵計劃限額」）。向一名獲選參與者以單次或累計授出的限制性股份最高數目不得超過本公司於採納日期已發行股本的百分之一（1%）。鑑於股東並無就獎勵計劃向董事授出計劃授權，故此根據獎勵計劃並無涉及新股份的股份獎勵可供授出。

獎勵歸屬

董事會可在獎勵計劃生效期間並在遵守所有適用法律的情況下不時釐定將予歸屬獎勵的歸屬標準及條件或期限。

獎勵計劃的變動

於二零二四年度，託管人根據獎勵計劃於市場上購買1,950,000股股份及並無股份已歸屬予僱員參與者（該等股份於二零二一年度授予該等參與者）。截至本年報日期，合共4,940,000股限制性股份仍未歸屬予僱員參與者。

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| Grantee | Date of grant | Vesting period (Note 1) | Not yet vested as at 1 January 2024 | Granted (Note 2) | Vested (Note 3) | Lapsed | Cancelled | Not yet vested as at 31 December 2024 |
|-----------|-----------------|----------------------------|--|---------------------|--------------------|--------|-----------|--|
| 承授人 | 授出日期 | 歸屬期 (附註1) | 於二零二四年 一月一日 尚未歸屬 | 已授出 (附註2) | 已歸屬 (附註3) | 已失效 | 已註銷 | 於二零二四年 十二月 三十一日 尚未歸屬 |
| Employees | 23 July 2021 | 10 March 2022 | - | - | - | - | - | - |
| 僱員 | 二零二一年 七月二十三日 | 二零二二年 三月十日 | | | | | | |
| | | 10 March 2023 | 1,120,000 | - | - | - | - | 1,120,000 |
| | | 二零二三年 三月十日 | | | | | | |
| | | 10 March 2024 | 3,820,000 | - | - | - | - | 3,820,000 |
| | | 二零二四年 三月十日 | | | | | | |
| Total | | | 4,940,000 | - | - | - | - | 4,940,000 |
| 總計 | | | | | | | | (Note 4) (附註4) |

Notes:

附註：

- Subject to the rules of the Award Scheme, the Restricted Shares will be vested to the grantees in three tranches of which 20% of the Restricted Shares were vested on 10 March 2022, 40% of the Restricted Shares were supposed to be vested on 10 March 2023 and 10 March 2024 respectively
- The Restricted Shares granted under the Award Scheme with the average closing price of the Shares for the five consecutive trading days immediately preceding the date of grant as quoted on the Stock Exchange is approximately HK\$0.312 per Share. According to the rules of the Award Scheme, the Board shall consider certain matters when determining the grant of such Restricted Shares to the grantees, including the performance and contributions of the grantees of the Group with an objective of recognising their contributions and increasing their incentives in working for the continual operation and development of the Group.
- The Share price on which the Restricted Shares were vested in employees under the Award Scheme on 28 August 2023 and 29 August 2023 was HK\$0.34 and HK\$0.355 respectively.
- On 12 February 2025, as the vesting condition had not been fulfilled before the relevant vesting dates, an aggregate of 4,940,000 awarded shares, representing 51.7% of the total number of awarded shares granted has lapsed.
- The aggregate number of shares underlying all grants made pursuant to the Award Scheme was 100,000,000 Shares, which represents approximately 9.3% of the issued share capital of the Company as at the date of this Annual Report.

- 根據獎勵計劃的規則，限制性股份將分三期歸屬予承授人，其中20%的限制性股份已於二零二二年三月十日歸屬，40%的限制性股份原計劃分別於二零二三年三月十日及二零二四年三月十日歸屬。
- 根據獎勵計劃授出的限制性股份，於緊接授出日期前連續五個交易日在聯交所所報的股份平均收市價約為每股0.312港元。根據獎勵計劃的規則，董事會在決定向承授人授出該等限制性股份時應考慮若干事項，包括本集團承授人的表現及貢獻，以表彰其貢獻及增加其為本集團持續經營及發展而工作的動力。
- 於二零二三年八月二十八日及二零二三年八月二十九日，根據獎勵計劃歸屬予僱員的限制性股份的股價分別為0.34港元及0.355港元。
- 於二零二五年二月十二日，因歸屬條件尚未在相關歸屬日期之前達成，因此總共授予4,940,000股股份，佔總數的51.7%根據授予函授予的獎勵股份數量已失效。
- 根據獎勵計劃作出的所有授予的相關股份總數為100,000,000股，相當於本年報日期本公司已發行股本中約9.3%。

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During the Year 2024, the aggregate fair value of the Restricted Shares granted on 23 July 2021 under the Award Scheme was HK\$2,865,000. The estimated value of the Restricted Shares granted to the employee participants and the five highest paid employees was HK\$2,865,000 and HK\$1,485,000, respectively.

於二零二四年度，根據獎勵計劃於二零二一年七月二十三日授出的限制性股份的公平價值總額為2,865,000港元。授予僱員參與者及五名最高薪酬僱員的限制性股份的估計價值分別為2,865,000港元及1,485,000港元。

| Grantee | Date of grant | Total number granted | Fair value of restricted shares granted |
|---|-----------------------------|----------------------|---|
| 承授人 | 授出日期 | 已授出總數 | 已授出限制性股份的公平值 HK\$ 港元 |
| Employee 僱員 | 23 July 2021 二零二一年七月二十三日 | 9,550,000 | 2,865,000 |
| Five highest paid employees 五名最高薪酬僱員 | 23 July 2021 二零二一年七月二十三日 | 4,950,000 | 1,485,000 |

Please refer to note 30(b) to the financial statements for details of accounting treatment for restricted shares of the Award Scheme.

有關獎勵計劃的限制性股份的會計處理詳情，請參閱財務報表附註30(b)。

The number of shares that may be issued in respect of share awards granted under the Award Scheme divided by the weighted average number of Shares in issue during the Year 2024 was nil.

根據獎勵計劃授出可發行購股權的股份數目除以於二零二四年度已發行的相關股份的加權平均數為零。

Subject to any early termination of the Award Scheme as may be determined by the Board, the Award Scheme is valid and effective for a term of 10 years commencing on 30 August 2019 (i.e. the adoption date of the Award Scheme). As at 31 December 2024, the remaining life of the Award Scheme is approximately 4 years and 8 months.

獎勵計劃自二零一九年八月三十日（即獎勵計劃的採納日期）起為期十年有效及生效，惟可由董事會釐定提早終止獎勵計劃。於二零二四年十二月三十一日，獎勵計劃剩餘期限約為四年八個月。

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EQUITY LINK AGREEMENTS

Apart from the Share Option Scheme, the Award Scheme, CB and PSCS as set out in this Directors' Report, no equity-linked agreement that would or might (i) result in the Company issuing Shares, or (ii) require the Company to enter into an agreement that would or might result in the Company issuing Shares, was entered into by the Company during the Year 2024 or subsisted at the end of the Year 2024.

NON COMPETITION UNDERTAKING BY CONTROLLING SHAREHOLDERS

Mr. Lee, through his interest in Best Sheen, is interested in 69.76% of the issued Shares. As such Mr. Lee and Best Sheen are the Controlling Shareholders. The Controlling Shareholders have confirmed that they had been in compliance with all the undertakings provided under the deed of non-competition dated 15 February 2018 and signed by Mr. Lee and Best Sheen in favour of the Company (the "Deed of Non-competition"), since the signing of the Deed of Non-competition and up to 31 December 2024. Details of the Deed of Non-competition are set out in the section headed "Non-competition Undertaking" in the Prospectus. There are no matters which required to be deliberated by the INEDs in relation to the compliance and enforcement of the Deed of Non-competition and they considered that the terms of the Deed of Non-competition have been complied with by the Controlling Shareholders.

股權掛鈎協議

除本董事會報告所載之購股權計劃、獎勵計劃、可換股債券及永久次級可換股證券外，概無將會或可能(i)導致本公司發行股份，或(ii)本公司須訂立將會或可能導致本公司發行股份的協議的股權掛鈎協議於二零二四年度獲本公司訂立或於二零二四年度結束時存續。

控股股東的不競爭承諾

李先生透過其於佳澤的權益，擁有已發行股份之69.76%權益。因此，李先生及佳澤為控股股東。控股股東確認，彼等自簽立不競爭契據起及直至二零二四年十二月三十一日一直遵守日期為二零一八年二月十五日且由李先生及佳澤以本公司為受益人簽立的不競爭契據（「不競爭契據」）項下所作出的所有承諾。有關不競爭契據的詳情載於招股章程「不競爭承諾」一節。概無與遵守及強制執行不競爭契據有關的事項須經獨立非執行董事商討，且彼等認為不競爭契據的條款已獲控股股東遵守。

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SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as of the date of this Annual Report, the Company has maintained sufficient public float (i.e. at least 25% of the issued Shares being held by the public) as required under the Listing Rules.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the laws of the Cayman Islands (place of incorporation of the Company) or under the Articles of Association which would oblige the Company to offer new Shares on a pro-rata basis to its existing Shareholders.

CORPORATE GOVERNANCE

The Company has adopted the code provisions as set out in the CG Code. The Board considered that during the Year 2024 and up to the date of this Annual Report, the Company has complied with the applicable code provisions set out in the CG Code except for those disclosed in the Corporate Governance Report included in this Annual Report. For details, please refer to the "Corporate Governance Report" on pages 25 to 42 of this Annual Report.

MANAGEMENT CONTRACT

No contracts concerning the management and administration of the whole or substantial part of the business of the Company were entered into or in existence as at 31 December 2024 or at any time during the Year 2024.

PERMITTED INDEMNITY PROVISION

Pursuant to the Articles of Association, every Director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he/she may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto. The Company has arranged for appropriate insurance cover for the Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities during the Year 2024 and the indemnity provision and Directors' and officers' liability insurance remained in force during the Year 2024 and as at the date of this report.

MAJOR CUSTOMERS AND SUPPLIERS

For the Year 2024, the five largest customers of the Group comprised 42.0% by value of our total sales during the Year 2024, with the largest customer accounted for 10.3%. For the Year 2024, the five largest suppliers of the Group comprised 67.3% by value of our total purchases during the Year 2024, with the largest supplier accounted for 24.9%.

None of the Directors, their close associates or a Shareholder (which to the knowledge of the Directors owns more than 5% of the number of issued Shares) has an interest in any of our five largest customers and suppliers.

充足公眾持股量

根據本公司公開獲得的資料及就董事所知，截至本年報日期，本公司維持上市規則項下的規定充足公眾持股量（即公眾人士持有至少25%已發行股份）。

優先購買權

開曼群島（本公司的註冊成立地點）法例或章程細則並無有關優先購買權的條文，令本公司須向其現有股東按比例提呈新股份。

企業管治

本公司已採納企業管治守則所載的守則條文。除載於本報告的企業管治報告所披露者外，董事會認為於二零二四年度及直至本年報日期的期間內，本公司一直遵守企業管治守則所載的適用守則條文。詳情請參閱本年報第25至42頁的「企業管治報告」。

管理合約

於二零二四年十二月三十一日或二零二四年度內任何時間，概無訂立或存在有關本公司全部或重大部分業務的管理及行政管理合約。

准許的彌償保證條文

根據組織章程細則，各董事均有權從本公司的資產中就其因執行職務或與之有關的其他事宜而蒙受或招致的所有損失或負債獲得彌償。於二零二四年度，本公司已為董事及高級職員的責任採購合適保險，就董事及高級管理層因企業活動而引致針對彼等展開的法律行動提供保障，且於二零二四年度及於本報告日期，有關彌償條文以及董事及高級職員責任保險仍然有效。

主要客戶及供應商

於二零二四年度，本集團五大客戶佔我們二零二四年度銷售總值42.0%，而最大客戶則佔10.3%。於二零二四年度，本集團五大供應商佔我們二零二四年度採購總值67.3%，而最大供應商則佔24.9%。

概無董事、其緊密聯繫人或股東（就董事所知擁有已發行股份數目5%以上者）於任何五大客戶及供應商中擁有權益。

Report of the Directors

董事會報告

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this Annual Report, at no time during the Year 2024 was the Company or any of its holding company, subsidiaries or fellow subsidiaries a party to any arrangements to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

EVENT AFTER THE REPORTING PERIOD

The Board is not aware of any significant event affecting the Group and requiring disclosure that has been taken place subsequent to 31 December 2024 and up to the date of this report.

INDEPENDENT AUDITOR

The consolidated financial statements for the Year 2024 have been audited by Graham H. Y. Chan & Co, who will retire at the conclusion of the forthcoming AGM and offer themselves for re-appointment. A resolution for the re-appointment of Graham H. Y. Chan & Co. as the Independent Auditor will be proposed at the forthcoming AGM.

On behalf of the Board

Lee Bing Kwong
Chairman

Hong Kong, 28 March 2025

董事購入股份或債權證的權利

除本年報另行披露者外，於二零二四年度內任何時間，本公司或其任何控股公司、附屬公司或同系附屬公司概非任何安排的訂約方，從而讓本公司董事可藉購入本公司或任何其他法人團體的股份或債權證而取得利益。

報告期後事項

董事會並不知悉於二零二四年十二月三十一日後直至本報告日期曾經發生任何對本集團造成影響並須予以披露的重大事項。

獨立核數師

二零二四年度的綜合財務報表已由陳浩賢會計師事務所審核，其將於應屆股東週年大會結束時退任並願意獲重聘。重聘陳浩賢會計師事務所為獨立核數師的決議案將於應屆股東週年大會上提呈。

代表董事會

主席
李秉光

香港，二零二五年三月二十八日

Independent Auditor's Report

獨立核數師報告



GRAHAM H. Y. CHAN & CO.

CERTIFIED PUBLIC ACCOUNTANTS (PRACTISING) 執業會計師

HONG KONG 香港

TO THE MEMBERS OF APEX ACE HOLDING LIMITED

(incorporated in Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Apex Ace Holding Limited (the "Company") and its subsidiaries (collectively referred to as, the "Group") set out on pages 65 to 183, which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024, and of its consolidated financial performance and consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

1. Impairment assessment of trade receivables; and
2. Provision for inventories.

致光麗科技控股有限公司列位股東

(於開曼群島註冊成立的有限公司)

意見

吾等已審計第65至183頁所載的光麗科技控股有限公司（「貴公司」）及其附屬公司（統稱為「貴集團」）的綜合財務報表，包括於二零二四年十二月三十一日的綜合財務狀況表以及截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註，包括重大會計政策資料。

吾等認為，財務報表乃根據香港會計師公會（「香港會計師公會」）頒佈的香港財務報告準則（「香港財務報告準則」）真實及公平地反映 貴集團於二零二四年十二月三十一日的綜合財務狀況以及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港公司條例的披露規定妥為編製。

意見的基礎

吾等已根據香港會計師公會頒佈的香港審計準則（「香港審計準則」）進行吾等的審計工作。吾等就該等準則承擔的責任於本報告「核數師就審計綜合財務報表承擔的責任」一節中進一步闡述。根據香港會計師公會頒佈的專業會計師道德守則（「守則」），吾等獨立於 貴集團，及吾等已履行守則中的其他專業道德責任。吾等相信，吾等所獲得的審計憑證充足及適當地為吾等的審計意見提供基礎。

關鍵審計事項

關鍵審計事項乃根據吾等的專業判斷，認為對本期的綜合財務報表的審計最為重要的事項。此等事項乃於吾等審計整體綜合財務報表及出具意見時進行處理，而吾等不會對此等事項提供單獨意見。

吾等於審計中識別的關鍵審計事項如下：

1. 貿易應收賬款的減值評估；及
2. 存貨撥備。

Independent Auditor's Report

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

1. Impairment assessment of trade receivables

Nature of the key audit matter 關鍵審計事項性質

We identified the assessment of impairment for trade receivables as a key audit matter due to the use of management judgement and estimates in evaluating the impairment under the expected credit losses model.

As disclosed in note 4 to the consolidated financial statements, the management considers various factors when determining the provision for impairment of trade receivables. These factors include the ageing analysis of trade debts, the current creditworthiness of the customers, the historical collection history of each debtor, the status of subsequent settlement, the expected timing and amount of realisation of outstanding balances, and the on-going trading relationship with the customers. Additionally, the management takes into account forward-looking information that may impact the ability of customers to repay the outstanding balances in order to estimate the expected credit losses for the impairment assessment.

At 31 December 2024, the carrying amount of trade receivables before impairment was approximately HK\$577,021,000 and an allowance for impairment was approximately HK\$65,710,000.

吾等已識別貿易應收賬款的減值評估作為關鍵審計事項，原因是於評估預期信貸虧損模式下減值時運用管理層判斷及估計。

如綜合財務報表附註4所披露，於釐定貿易應收賬款減值撥備時，管理層計及多種因素。該等因素包括審視貿易債務的賬齡分析、客戶的現有信貸狀況、每名債務人的過往還款記錄、後續結算情況、未償還結餘的預期變現時間及金額，以及與客戶的持續貿易關係。此外，管理層亦考慮可能影響客戶償還未償還結餘的能力的前瞻性資料，以估計減值評估的預期信貸虧損。

於二零二四年十二月三十一日，減值前貿易應收賬款的賬面值為約577,021,000港元以及已扣除減值撥備約65,710,000港元。

How our audit addressed the key audit matter 吾等的審計如何處理關鍵審計事項

Our audit procedures to assess the impairment of trade receivables included the following:

- Understanding the Group's key internal controls for managing and monitoring credit risk, debt collection and the estimation of expected credit losses;
- Recalculating the accuracy of ageing analysis of trade receivables and verifying its accuracy by checking source documents on a sample basis;
- Obtaining confirmations from debtors to verify the accuracy of the debtor balances on a sample basis;
- Reviewing subsequent settlements of trade receivables and verifying them against related sales invoices and bank records on a sample basis;
- Evaluating the reasonableness of the management's impairment assessment by examining the information used, including testing the accuracy of historical default data and assessing adjustments based on current economic conditions and forward-looking information; and
- Assessing the adequacy of the credit risk disclosures in relation to trade receivables.

吾等對評估貿易應收賬款減值的審計程序，包括下列各項：

- 了解 貴集團於管理及監控其信貸風險、收取債務及估計預期信貸虧損時的關鍵內部監控；
- 以抽樣方式透過查核資料來源文件以重新計算貿易應收賬款賬齡分析是否準確及核查其準確性；
- 以抽樣方式向債務人取得確認，以核實債務人結餘是否準確；
- 以抽樣方式對照有關銷售發票及銀行記錄以審閱貿易應收賬款的其後清償及查核其後清償；
- 評估管理層透過審查所用資料進行減值評估的合理性，包括測試過往拖欠數據的準確性及評估調整是否根據目前經濟狀況及前瞻性資料進行適當調整；及
- 評估有關貿易應收賬款的信貸風險披露是否足夠。

Independent Auditor's Report

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

2. Provision for inventories

Nature of the key audit matter 關鍵審計事項性質

We identified the provision for inventories as a key audit matter due to the management's judgement involved in determining the appropriate levels of inventory provision.

As disclosed in note 4 to the consolidated financial statements, the management considers several factors when determining the allowance for slow-moving and obsolete inventories. These factors include the ageing of inventories, estimated net realisable value and subsequent sales.

At 31 December 2024, the carrying amount of inventories was approximately HK\$379,349,000 and no write-down of inventories was made for the year.

吾等已識別存貨撥備作為關鍵審計事項，原因是於釐定存貨撥備適當水平時運用管理層判斷。

如綜合財務報表附註4所披露，於釐定滯銷及老舊存貨的撥備時，管理層考慮多種因素。該等因素包括存貨賬齡、估計可變現淨值及存貨其後銷售。

於二零二四年十二月三十一日，存貨的賬面值為約379,349,000港元及年內並無存貨撇減。

關鍵審計事項 (續)

2. 存貨撥備

How our audit addressed the key audit matter 吾等的審計如何處理關鍵審計事項

Our audit procedures in relation to provision for inventories included the following:

- Understanding the Group's inventory impairment policy and the management's assessment of the net realisable values of inventories;
- Assessing the reasonableness of management's estimates of the net realisable value on a sample basis, considering factors such as inventory ageing, subsequent sales, latest selling prices, and estimated costs to make sales;
- Checking the accuracy of the ageing analysis of inventories by verifying against source documents on a sample basis;
- Verifying the status of slow-moving inventories by cross-referencing them with respective subsequent sales invoices or sales orders received; and
- Obtaining information from the sales team regarding the expected sales of slow-moving or long-outstanding inventories.

吾等對存貨撥備的審計程序包括下列各項：

- 了解 貴集團的存貨減值政策及管理層評估存貨的可變現淨值；
- 參考存貨賬齡、其後銷售、最新售價及作出銷售的估計成本等因素，以抽樣方式評估管理層對可變現淨值估計的合理性；
- 以抽樣方式對照資料來源文件，查核存貨的賬齡分析是否準確；
- 通過與隨後收到的相關銷售發票或銷售訂單相互參照，查核滯銷存貨狀況；及
- 自銷售團隊獲取有關滯銷或長期待售存貨的預期銷售額。

Independent Auditor's Report

獨立核數師報告

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

除綜合財務報表及就此發出的核數師報告外的資料

貴公司董事對其他資料負責。其他資料包括年報所載的資料，惟不包括綜合財務報表及吾等就此發出的核數師報告。

吾等就綜合財務報表的意見並不涵蓋其他資料，吾等亦不就其他資料發表任何形式的鑒證結論。

於吾等審計綜合財務報表時，吾等的責任乃閱讀其他資料，及在此過程中，考慮其他資料是否與綜合財務報表或吾等在審計過程中所了解的情況有重大抵觸，或者似乎存在重大錯誤陳述。倘基於吾等已執行的工作，吾等認為其他資料存在重大錯誤陳述，吾等須報告該事實。於此方面，吾等並無任何報告。

董事及治理層就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的香港財務報告準則及香港公司條例的披露規定擬備真實及公平的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

於編製綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用的情況下，披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止營運，或別無其他實際的替代方案。

審核委員會協助董事負責監督 貴集團的財務報告過程。

Independent Auditor's Report

獨立核數師報告

AUDITOR'S RESPONSIBILITY FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

核數師就審計綜合財務報表承擔的責任

吾等的目標乃就綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括吾等意見的核數師報告。根據吾等的委聘條款，本報告僅向閣下（作為整體）作出，除此之外別無其他目的。吾等不就本報告的內容向任何其他人士負責或承擔責任。

合理保證屬高水平的保證，但不能保證按照香港審計準則進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響該等綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

於根據香港審計準則進行審計的過程中，吾等運用專業判斷，保持專業懷疑態度。吾等亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對此等風險，以及取得充足及適當的審計憑證，作為吾等意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部監控之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險較因錯誤而導致的重大錯誤陳述的風險為高。
- 了解與審計相關的內部監控，以設計適當的審計程序，但目的並非對貴集團內部監控的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計及相關披露的合理性。
- 就董事採用持續經營會計基礎的恰當性作出結論。根據所得的審計憑證，確定是否存在與事件或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。倘吾等認為存在重大不確定性，則有必要於核數師報告中提請使用者注意綜合財務報表中的相關披露。假如有關披露不足，則吾等應當發表非無保留意見。吾等的結論乃基於截至核數師報告日期止所取得的審計憑證。然而，未來事件或情況可能導致貴集團無法持續經營。

Independent Auditor's Report

獨立核數師報告

AUDITOR'S RESPONSIBILITY FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is LAI Shuk Ping.

Graham H.Y. Chan & Co.

Certified Public Accountants (Practising)
Hong Kong

28 March 2025

核數師就審計綜合財務報表承擔的責任 (續)

- 評價綜合財務報表的整體列報方式、結構及內容，包括披露資料，以及綜合財務報表是否以達致公允陳述之方式反映相關交易及事項。
- 規劃及執行集團審計，就 貴集團內實體或業務單位的財務資料獲取充分、適當的審計憑證，作為構成對綜合財務報表的意見之基礎。吾等負責為集團審計目的執行審計工作的方向、監督及審閱。吾等為審計意見承擔全部責任。

除其他事項外，吾等與審核委員會溝通了計劃的審計範圍、時間安排及重大審計發現等，包括吾等在審計過程中識別出的內部監控的任何重大缺陷。

吾等亦向審核委員會作出聲明，確認吾等已符合有關獨立性的相關專業道德要求，並與彼等溝通可能合理地被認為會影響吾等獨立性的所有關係及其他事項，以及在適用情況下為消除威脅所採取的行動或應用的防範措施。

從與審核委員會溝通的事項中，吾等確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。吾等於核數師報告中描述該等事項，除非法律法規不允許披露這些事項，或於極端罕見的情況下，倘合理預期於吾等報告中披露某事項而造成的負面後果將會超過其產生的公眾利益，則吾等決定不應於報告中傳達該事項。

出具本獨立核數師報告的審計項目合夥人為黎淑萍。

陳浩賢會計師事務所

執業會計師
香港

二零二五年三月二十八日

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收益表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | Note | 2024 二零二四 年度 \$'000 千元 | 2023 二零二三 年度 \$'000 千元 |
|--|--------------------------|------------------------------------|------------------------------------|
| | 附註 | | |
| Revenue | 收益 | | |
| Cost of sales | 銷售成本 | 5 | |
| | | 3,051,943 | 2,529,796 |
| | | (2,874,234) | (2,365,799) |
| Gross profit | 毛利 | | |
| Other income and other gain | 其他收入及其他收益 | 6 | |
| Decrease in fair value of investment property | 投資物業公平值減少 | | |
| | | 177,709 | 163,997 |
| Reversal of impairment loss/ (impairment loss) on trade receivables | 貿易應收賬款減值虧損撥回／(減值虧損) | | |
| | | 14,942 | 3,661 |
| (Impairment loss)/reversal of impairment loss on loan and other receivables, net | 貸款及其他應收款項(減值虧損)／減值虧損撥回淨額 | | |
| | | (1,800) | (3,000) |
| Fair value gain in financial instrument at fair value through profit or loss | 按公平值計入損益的金融工具的公平值收益 | | |
| | | 5,710 | (8,191) |
| Fair value (loss)/gain in derivative asset | 衍生資產的公平值(虧損)／收益 | | |
| | | (470) | 452 |
| Distribution and selling expenses | 分銷及銷售開支 | | |
| | | 356 | 451 |
| Administrative expenses | 行政開支 | | |
| | | (1,467) | 729 |
| Finance costs | 融資成本 | 7 | |
| | | (73,295) | (49,899) |
| | | (72,288) | (78,078) |
| | | (45,738) | (35,324) |
| Profit/(loss) before tax | 除稅前溢利／(虧損) | 8 | |
| | | 3,659 | (5,202) |
| Income tax credit/(expense) | 所得稅抵免／(開支) | 10 | |
| | | 2,563 | (4,958) |
| Profit/(loss) for the year | 年內溢利／(虧損) | | |
| | | 6,222 | (10,160) |
| Other comprehensive expense | 其他全面開支 | | |
| Items that may be reclassified subsequently to profit or loss: | 其後可重新分類至損益之項目： | | |
| Exchange differences arising on translation of foreign operations | 換算海外業務所產生之匯兌差額 | | |
| | | (2,417) | (2,075) |
| Items that will not be reclassified subsequently to profit or loss: | 其後不會重新分類至損益之項目： | | |
| Deficit on revaluation of leasehold land and buildings | 重估租賃土地及樓宇之虧絀 | | |
| | | (4,248) | - |
| Deferred tax arising on revaluation of leasehold and buildings | 重估租賃土地及樓宇產生之遞延稅項 | | |
| | | 625 | - |
| Other comprehensive expense for the year, net of tax | 年內其他全面開支，扣除稅項 | | |
| | | (6,040) | (2,075) |
| Total comprehensive income/ (expense) for the year | 年內全面收入／(開支) 總額 | | |
| | | 182 | (12,235) |

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收益表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | Note 附註 | 2024 二零二四 年度 \$'000 千元 | 2023 二零二三 年度 \$'000 千元 |
|--|--------------------------|------------------------------------|------------------------------------|
| Profit/(loss) for the year attributable to: | 以下人士應佔年內溢利／(虧損) | | |
| – Owners of the Company | – 本公司擁有人 | 6,721 | (16,160) |
| – Non-controlling interests | – 非控股權益 | (499) | 6,000 |
| | | 6,222 | (10,160) |
| Total comprehensive income/(expenses) for the year attributable to: | 以下人士應佔年內全面收入／(開支)總額： | | |
| – Owners of the Company | – 本公司擁有人 | 817 | (18,202) |
| – Non-controlling interests | – 非控股權益 | (635) | 5,967 |
| | | 182 | (12,235) |
| Earnings/(loss) per share attributable to owners of the Company | 本公司擁有人應佔每股盈利／(虧損) | | |
| – Basic | – 基本 11 | 0.63 HK cents港仙 | (1.53)HK cents港仙 |
| – Diluted | – 攤薄 | 0.48 HK cents港仙 | (1.53)HK cents港仙 |

The notes on pages 73 to 183 form part of these consolidated financial statements.

第73至183頁之附註構成此等綜合財務報表之一部分。

Consolidated Statement of Financial Position

綜合財務狀況表

At 31 December 2024
(Expressed in Hong Kong dollars)

於二零二四年十二月三十一日
(以港元列示)

| | Note | As at 31 December 2024 於二零二四年 十二月 三十一日 \$'000 千元 | As at 31 December 2023 於二零二三年 十二月 三十一日 \$'000 千元 |
|---|-------|---|---|
| Non-current assets | | | |
| 非流動資產 | | | |
| Property, plant and equipment | 13 | 78,043 | 85,973 |
| Right of use assets | 13 | 5,670 | 8,849 |
| Investment property | 14 | 46,400 | 48,200 |
| Financial instrument at fair value through profit or loss | 15 | 13,481 | 13,125 |
| Intangible assets | 16 | 2,334 | 7,253 |
| Deposits paid for acquisition of property, plant and equipment | 20 | – | 228 |
| Deferred tax assets | 27 | 15,977 | 13,094 |
| | | 161,905 | 176,722 |
| Current assets | | | |
| 流動資產 | | | |
| Derivative asset | 17 | 262 | 1,730 |
| Inventories | 18 | 379,349 | 227,665 |
| Trade and bills receivables | 19 | 513,249 | 747,721 |
| Other receivables, deposits and prepayments | 20 | 94,983 | 103,844 |
| Income tax recoverable | | 1,216 | 84 |
| Bank balances, pledged and restricted balance and cash | 21 | 141,697 | 96,520 |
| | | 1,130,756 | 1,177,564 |
| Current liabilities | | | |
| 流動負債 | | | |
| Trade payables | 22 | 216,078 | 164,622 |
| Other payables, accruals and deposits received | 23 | 76,343 | 25,075 |
| Lease liabilities – current portion | 13 | 4,268 | 3,702 |
| Loan from controlling shareholder, unsecured | 24 | 19,188 | 43,784 |
| Bank borrowings, secured | 25,38 | 629,601 | 759,072 |
| Income tax payable | | 165 | 3,802 |
| | | 945,643 | 1,000,057 |
| Net current assets | | 185,113 | 177,507 |
| Total assets less current liabilities | | 347,018 | 354,229 |

Consolidated Statement of Financial Position

綜合財務狀況表

At 31 December 2024
(Expressed in Hong Kong dollars)

於二零二四年十二月三十一日
(以港元列示)

| | Note | As at 31 December 2024 於二零二四年 十二月 三十一日 \$'000 千元 | As at 31 December 2023 於二零二三年 十二月 三十一日 \$'000 千元 |
|---|-------|---|---|
| Non-current liabilities | | | |
| 非流動負債 | | | |
| Convertible bond | 26,38 | 17,073 | 16,150 |
| Lease liabilities – non-current portion | 13 | 2,316 | 5,448 |
| Deferred tax liabilities | 27 | 3,672 | 4,552 |
| | | 23,061 | 26,150 |
| Net assets | | 323,957 | 328,079 |
| Capital and reserves | | | |
| 資本及儲備 | | | |
| Share capital | 28 | 10,751 | 10,751 |
| Reserves | | 268,562 | 269,865 |
| Equity attributable to owners of the Company | | 279,313 | 280,616 |
| 本公司擁有人應佔權益 | | | |
| Perpetual subordinated convertible securities | 29 | 10,000 | 10,000 |
| Non-controlling interests | | 34,644 | 37,463 |
| Total equity | | 323,957 | 328,079 |
| 總權益 | | | |

The consolidated financial statements on pages 65 to 183 were approved and authorised for issue by the board of directors on 28 March 2025 and were signed on its behalf by

第65至183頁之綜合財務報表已由董事會於二零二五年三月二十八日批准及授權刊發，並由以下人士代表簽署：

Lee Bing Kwong
李秉光
Director
董事

Lo Yuen Lai
盧元麗
Director
董事

The notes on pages 73 to 183 form part of these consolidated financial statements.

第73至183頁之附註構成此等綜合財務報表之一部分。

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | | Attributable to owners of the Company 本公司擁有人應佔 | | | | | | | | | | | | | |
|---|-----------------------------|---|---------------|---|-----------------------------|--------------------------|---------------|---------------------------|------------------|-------------------|--------------|---|---------------------------|--------------|--|
| | | Share capital | Share premium | Shares held for the restricted share award scheme | Share-based payment reserve | Convertible bond reserve | Other reserve | Asset revaluation reserve | Exchange reserve | Retained earnings | Subtotal | Perpetual subordinated convertible securities | Non-controlling interests | Total Equity | |
| | | 股本 | 股份溢價 | 限制性股份獎勵計劃下持有股份 | 以股份支付款項儲備 | 可換股債券儲備 | 其他儲備 | 資產重估儲備 | 匯兌儲備 | 保留盈利 | 小計 | 永久次級可換股證券 | 非控股權益 | 總權益 | |
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | |
| Balance at 1 January 2023 | 於二零二三年一月一日之結餘 | 10,751 | 132,388 | (5,104) | 1,641 | 9,735 | 3,086 | 13,912 | (1,617) | 136,372 | 301,164 | 10,000 | 31,386 | 342,550 | |
| (Loss)/profit for the year | 年內(虧損)/溢利 | - | - | - | - | - | - | - | - | (16,160) | (16,160) | - | 6,000 | (10,160) | |
| Other comprehensive expense for the year - Exchange differences arising on translation of foreign operations | 年內其他全面開支 - 換算海外業務產生之匯兌差額 | - | - | - | - | - | - | - | (2,042) | - | (2,042) | - | (33) | (2,075) | |
| Total comprehensive expense for the year | 年內全面開支總額 | - | - | - | - | - | - | - | (2,042) | (16,160) | (18,202) | - | 5,967 | (12,235) | |
| Shares purchased for the Award Scheme | 為獎勵計劃購入的股份 | - | - | (2,990) | - | - | - | - | - | - | (2,990) | - | - | (2,990) | |
| Recognition of equity-settled share-based payment | 確認以權益結算之以股份支付款項 | - | - | - | 568 | - | - | - | - | - | 568 | - | - | 568 | |
| Shares vested for the Award Scheme | 就獎勵計劃已歸屬股份 | - | - | 937 | (810) | - | - | - | - | (127) | - | - | - | - | |
| Revaluation reserve realised upon depreciation on revaluation of leasehold land and buildings | 重估租賃土地及樓宇之折舊變現重估儲備 | - | - | - | - | - | - | (542) | - | 668 | 126 | - | - | 126 | |
| Distribution to holder of PSCS | 向永久次級可換股證券持有人的分派 | - | - | - | - | - | - | - | - | (50) | (50) | - | - | (50) | |
| Contribution from a non-controlling shareholder | 來自一名非控股股東出資 | - | - | - | - | - | - | - | - | - | - | - | 110 | 110 | |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日之結餘 | 10,751 | 132,388 | (7,157) | 1,399 | 9,735 | 3,086 | 13,370 | (3,659) | 120,703 | 280,616 | 10,000 | 37,463 | 328,079 | |

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | | Attributable to owners of the Company 本公司擁有人應佔 | | | | | | | | | | | | |
|---|---------------------|---|---------------|---|-----------------------------|--------------------------|---------------|---------------------------|------------------|-------------------|--------------|---|---------------------------|--------------|
| | | Share capital | Share premium | Shares held for the restricted share award scheme | Share-based payment reserve | Convertible bond reserve | Other reserve | Asset revaluation reserve | Exchange reserve | Retained earnings | Subtotal | Perpetual subordinated convertible securities | Non-controlling interests | Total Equity |
| | | 股本 | 股份溢價 | 限制性股份獎勵計劃下持有股份 | 以股份支付款項儲備 | 可換股債券儲備 | 其他儲備 | 資產重估儲備 | 匯兌儲備 | 保留盈利 | 小計 | 永久次級可換股證券 | 非控股權益 | 總權益 |
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Balance at 1 January 2024 | 於二零二四年一月一日之結餘 | 10,751 | 132,388 | (7,157) | 1,399 | 9,735 | 3,086 | 13,370 | (3,659) | 120,703 | 280,616 | 10,000 | 37,463 | 328,079 |
| Profit/(loss) for the year | 年內溢利/(虧損) | - | - | - | - | - | - | - | - | 6,721 | 6,721 | - | (499) | 6,222 |
| Other comprehensive (expense)/income for the year | 年內其他全面(開支)/收入 | | | | | | | | | | | | | |
| - Exchange differences arising on translation of foreign operations | - 換算海外業務產生之匯兌差額 | - | - | - | - | - | - | - | (2,281) | - | (2,281) | - | (136) | (2,417) |
| - Deficit on revaluation of leasehold land and buildings | - 重估租賃土地及樓宇之虧絀 | - | - | - | - | - | - | (4,248) | - | - | (4,248) | - | - | (4,248) |
| - Deferred tax arising on revaluation of leasehold land and buildings | - 重估租賃土地及樓宇產生之遞延稅項 | - | - | - | - | - | - | 625 | - | - | 625 | - | - | 625 |
| Total comprehensive (expense)/income for the year | 年內全面(開支)/收入總額 | - | - | - | - | - | - | (3,623) | (2,281) | 6,721 | 817 | - | (635) | 182 |
| Shares purchased for the Award Scheme | 為獎勵計劃購入的股份 | - | - | (797) | - | - | - | - | - | - | (797) | - | - | (797) |
| Recognition of equity-settled share-based payment | 確認以權益結算之以股份支付款項 | - | - | - | 83 | - | - | - | - | - | 83 | - | - | 83 |
| Reversal of share-based payment expenses for the subsequently forfeited share awards | 就隨後沒收的股份獎勵回撥的股份付款開支 | - | - | - | (1,482) | - | - | - | - | - | (1,482) | - | - | (1,482) |
| Revaluation reserve realised upon depreciation on revaluation of leasehold land and buildings | 重估租賃土地及樓宇之折舊變現重估儲備 | - | - | - | - | - | - | (537) | - | 663 | 126 | - | - | 126 |
| Contributions from non-controlling shareholder | 來自非控股股東出資 | - | - | - | - | - | - | - | - | - | - | - | 546 | 546 |
| Dividend paid to the non-controlling shareholder of a subsidiary | 已付一間附屬公司非控股股東股息 | - | - | - | - | - | - | - | - | - | - | - | (2,730) | (2,730) |
| Distribution to holder of perpetual subordinated convertible securities | 向永久次級可換股證券持有人的分派 | - | - | - | - | - | - | - | - | (50) | (50) | - | - | (50) |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日之結餘 | 10,751 | 132,388 | (7,954) | - | 9,735 | 3,086 | 9,210 | (5,940) | 128,037 | 279,313 | 10,000 | 34,644 | 323,957 |

Note: Other reserve mainly represents the difference between the historical cost of the shares of a subsidiary paid by the then controlling shareholder and the consideration paid by the Group in exchange.

附註：其他儲備主要指當時控股股東已付一間附屬公司過往股份成本與作為交換的本集團已付代價之間的差額。

The notes on pages 73 to 183 form part of these consolidated financial statements

第73至183頁之附註構成此等綜合財務報表之一部分。

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | Note 附註 | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|----------------------------|-------------------------------|-------------------------------|
| Operating activities | 經營活動 | | |
| Profit/(loss) before tax | 除稅前溢利／(虧損) | 3,659 | (5,202) |
| Adjustments for: | 經調整： | | |
| Decrease in fair value of investment property | 投資物業公平值減少 | 1,800 | 3,000 |
| Loss on disposal of property, plant and equipment | 出售物業、廠房及設備虧損 | 49 | 14 |
| Fair value gain in financial instrument at fair value through profit or loss | 按公平值計入損益的金融工具的公平值收益 | (356) | (451) |
| Fair value loss/(gain) in derivative asset | 衍生資產的公平值虧損／(收益) | 1,467 | (729) |
| Reversal of share-based payment expenses for the subsequently forfeited share awards | 就隨後沒收的股份獎勵回撥的股份付款開支 | (1,482) | — |
| Write-back of other payables | 撥回其他應付款項 | (186) | — |
| Interest income | 利息收入 | (1,483) | (886) |
| Depreciation – property, plant and equipment | 折舊—物業、廠房及設備 | 5,640 | 5,418 |
| Depreciation – right of use assets | 折舊—使用權資產 | 4,161 | 3,363 |
| Amortisation – intangible asset | 攤銷—無形資產 | 4,780 | 4,716 |
| Write-down of inventories | 存貨撇減 | — | 2,498 |
| (Reversal of impairment loss)/ impairment loss on trade receivables | 貿易應收賬款(減值虧損撥回)／減值虧損 | (5,710) | 8,191 |
| Impairment loss/(reversal of impairment loss) on loans and other receivables | 應收貸款及其他應收款項減值虧損／(減值虧損撥回) | 470 | (452) |
| Finance costs | 融資成本 | 45,738 | 35,324 |
| Long service payment obligation | 長期服務金責任 | 361 | — |
| Recognition of equity-settled share-based payment | 確認以權益結算之以股份支付款項 | 83 | 568 |
| Operating cash flows before working capital changes | 營運資金變動前經營現金流量 | 58,991 | 55,372 |
| Increase in inventories | 存貨增加 | (153,180) | (55,844) |
| Decrease/(increase) in trade receivables | 貿易應收賬款減少／(增加) | 236,883 | (257,181) |
| Decrease/(Increase) in other receivables, loans receivable, deposits and prepayments | 其他應收款項、應收貸款、按金及預付款項減少／(增加) | 11,375 | (53,620) |
| Increase in trade payables | 貿易應付賬款增加 | 54,800 | 32,858 |
| Increase in other payables, accruals and deposit received | 其他應付款項、應計費用及已收按金增加 | 51,608 | 2,513 |
| Cash generated from/(used in) operating activities | 經營活動所得／(所用)現金 | 260,477 | (275,902) |
| Interest income received | 已收利息收入 | 1,452 | 1,165 |
| Tax paid | 已付稅項 | (6,265) | (4,863) |
| Tax refund | 退稅 | 932 | 46 |
| Net cash generated from/(used in) operating activities | 經營活動所得／(所用)現金淨額 | 256,596 | (279,554) |

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2024
(Expressed in Hong Kong dollars)

截至二零二四年十二月三十一日止年度
(以港元列示)

| | Note 附註 | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|------------------------|-------------------------------|-------------------------------|
| Investing activities | 投資活動 | | |
| Payments for purchase of property, plant and equipment, net | 購買物業、廠房及設備款項淨額 | (1,622) | (1,098) |
| Sales proceeds received from the disposal of property, plant and equipment | 出售物業、廠房及設備所得銷售款項 | 263 | 19 |
| Advances to a customer | 向一名客戶墊款 | (3,519) | (2,375) |
| Refund of deposits previously paid for proposed acquisition of a target company | 退還先前就建議收購目標公司支付的按金 | - | 1,720 |
| Net cash used in investing activities | 投資活動所用現金淨額 | (4,878) | (1,734) |
| Financing activities | 融資活動 | | |
| Shares purchased for the Award Scheme | 為獎勵計劃購入的股份 | (797) | (2,990) |
| Advancement of bank instalment loans | 預支銀行分期貸款 | - | 3,289 |
| Repayment of bank instalment loans | 償還銀行分期貸款 | (5,092) | (5,536) |
| Net (decrease)/increase in factoring loans | 保理貸款(減少)/增加淨額 | (188,083) | 229,572 |
| Net increase/(decrease) in other bank loans | 其他銀行貸款增加/(減少)淨額 | | |
| - supplier finance arrangement | 一供應商融資安排 | 61,382 | 71,259 |
| - others | 一其他 | 3,249 | (22,792) |
| Advancement of loan from controlling shareholder | 來自控股股東的貸款墊款 | 19,188 | 43,470 |
| Repayment of loan from controlling shareholder | 償還來自控股股東的貸款 | (45,466) | - |
| Interests on bank borrowings paid | 已付銀行借貸利息 | (42,606) | (33,551) |
| Interest on convertible bond paid | 已付可換股債券利息 | (100) | (100) |
| Capital element of lease rentals paid | 已付租賃租金資本部分 | (4,237) | (3,304) |
| Interest element of lease rentals paid | 已付租賃租金利息部分 | (427) | (436) |
| Increase in pledged and restricted balance | 已抵押及受限制結餘增加 | (29,401) | (309) |
| Distribution to holder of perpetual subordinated convertible securities | 向永久次級可換股證券持有人的分派 | (50) | (50) |
| Contribution from non-controlling interests holder | 非控股權益持有人的出資 | 546 | 110 |
| Dividend paid | 已付股息 | (2,730) | - |
| Net cash (used in)/generated from financing activities | 融資活動(所用)/所得現金淨額 | (234,624) | 278,632 |
| Net increase/(decrease) in cash and cash equivalents | 現金及現金等價物增加/(減少)淨額 | 17,094 | (2,656) |
| Cash and cash equivalents at beginning of year | 年初現金及現金等價物 | 86,165 | 89,516 |
| Effect of foreign exchange rate change | 匯率變動影響 | (1,318) | (695) |
| Cash and cash equivalents at end of the year | 年末現金及現金等價物 | 101,941 | 86,165 |

The notes on pages 73 to 183 form part of these consolidated financial statements.

第73至183頁之附註構成此等綜合財務報表之一部分。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

1 GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 4 July 2012, as an exempted company with limited liability under the Companies Law of the Cayman Islands. The immediate and ultimate holding company of the Company is Best Sheen Limited, a limited liability company incorporated in the British Virgin Islands. The address of the registered office and principal place of business of the Company are disclosed in the 'Corporate Information' section of the annual report.

The Company is an investment holding company, the principal activities of its subsidiaries are set out in note 32.

The Company has its primary listing on the Main Board of the Stock Exchange on 16 March, 2018.

The consolidated financial statements of the Group are presented in HK\$, which is the same as the functional currency of the Company, and all values are rounded to nearest thousand, unless otherwise stated.

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY

(a) New and revised HKFRSs adopted as at 1 January 2024

For the current year, the Group has adopted for the first time the following amendments to HKFRSs issued by the HKICPA, which are effective for the Group's accounting period beginning on 1 January 2024.

| | |
|----------------------------------|---|
| Amendments to HKAS 1 | Classification of Liabilities as Current or Non-Current and related Amendments to Hong Kong Interpretation 5 (2020) |
| Amendments to HKAS 1 | Non-Current Liabilities with Covenants |
| Amendments to HKAS 7 and HKFRS 7 | Supplier Finance Arrangements |
| Amendments to HKFRS 16 | Lease Liability in a Sale and Leaseback |

1 一般資料

本公司於二零一二年七月四日根據開曼群島公司法在開曼群島註冊成立為一間獲豁免有限公司。本公司之直接及最終控股公司為佳澤有限公司，乃於英屬處女群島註冊成立之有限公司。本公司之註冊辦事處及主要營業地點於年報「公司資料」一節披露。

本公司為一間投資控股公司。其附屬公司之主要業務載於附註32。

本公司於二零一八年三月十六日在聯交所主板作為其主要上市地點。

本集團綜合財務報表以港元呈列，即等同本公司之功能貨幣，及除非另行說明外，所有價值湊整至最接近的千位。

2 應用新訂及經修訂香港財務報告準則及會計政策變動

(a) 於二零二四年一月一日採納的新訂及經修訂香港財務報告準則

於本年度，本集團首次採納香港會計師公會頒佈的以下香港財務報告準則修訂本，該等修訂本於本集團於二零二四年一月一日開始的會計期間生效。

| | |
|-----------------------------|-------------------------------------|
| 香港會計準則第1號 (修訂本) | 將負債分類為流動或非流動及香港詮釋第5號 (二零二零年) 之相關修訂本 |
| 香港會計準則第1號 (修訂本) | 負有契約條件的非流動負債 |
| 香港會計準則第7號及香港財務報告準則第7號 (修訂本) | 供應商融資安排 |
| 香港財務報告準則第16號 (修訂本) | 售後租回交易中的租賃負債 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY (CONTINUED)

(a) New and revised HKFRSs adopted as at 1 January 2024 (Continued)

Amendments to HKAS 1 – Classification of Liabilities as Current or Non-current (the “2020 Amendments”) and Amendments to HKAS 1 – Non-current Liabilities with Covenants (the “2022 Amendments”)

The 2020 Amendments clarify the requirements for classifying liabilities as current or non-current, including what is meant by a right to defer settlement and that a right to defer must exist at the end of the reporting period. Classification of a liability is unaffected by the likelihood that the entity will exercise its right to defer settlement. The amendments also clarify that a liability can be settled in its own equity instruments, and that only if a conversion option in a convertible liability is itself accounted for as an equity instrument would the terms of a liability not impact its classification. The 2022 Amendments further clarify that, among covenants of a liability arising from a loan arrangement, only those with which an entity must comply on or before the reporting date affect the classification of that liability as current or non-current. Additional disclosures are required for non-current liabilities that are subject to the entity complying with future covenants within 12 months after the reporting period.

The Group has reassessed the terms and conditions of its liabilities as at 1 January 2023 and 1 January 2024 and concluded that the classification of its liabilities as current or non-current remained unchanged upon initial application of the amendments. Accordingly, the amendments did not have any impact on the financial position or performance of the Group.

Amendments to HKAS 7 and HKFRS 7 – Supplier Finance Arrangements

Amendments to HKAS 7 and HKFRS 7 clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk. The disclosure of relevant information for supplier finance arrangements is not required for any interim reporting period during the first annual reporting period in which an entity applies the amendments. The Group provided additional disclosures regarding supplier finance arrangements in the consolidated financial statements for the year.

The adoptions of other new and revised HKFRSs in the current year did not have any material impact on the Group's financial performance and financial position in prior periods and are not expected to significantly affect the current or future periods.

2 應用新訂及經修訂香港財務報告準則及會計政策變動(續)

(a) 於二零二四年一月一日採納的新訂及經修訂香港財務報告準則(續)

香港會計準則第1號(修訂本) – 將負債分類為流動或非流動(「二零二零年修訂本」)及香港會計準則第1號(修訂本) – 附有契約條件的非流動負債(「二零二二年修訂本」)

二零二零年修訂本澄清將負債分類為流動及非流動的規定，包括延期結算權利的含義，以及延期權利必須在報告期末存在。負債的分類不受實體行使其延期結算權利的可能性所影響。該等修訂亦澄清，負債可以其本身的權益工具結算，且僅在可換股負債之換股權本身作為權益工具入賬的情況下，負債的條款方不會影響其分類。二零二二年修訂本進一步澄清在貸款安排產生的負債契約條件中，僅實體於報告日期或之前必須遵守的契約條件會影響該負債分類為流動或非流動。對於實體須於報告期後12個月內遵守未來契約條件的非流動負債，須作出額外披露。

本集團已重新評估於二零二三年一月一日及二零二四年一月一日的負債的條款及條件，並認定在首次應用修訂本後，其對流動或非流動負債的分類維持不變。因此，有關修訂對本集團的財務狀況或表現並無任何影響。

香港會計準則第7號及香港財務報告準則第7號(修訂本) – 供應商融資安排

香港會計準則第7號及香港財務報告準則第7號(修訂本)澄清供應商融資安排的特點，並要求對有關安排作出額外披露。該等修訂的披露規定旨在協助財務報表使用者了解供應商融資安排對實體負債、現金流量及流動資金風險的影響。在實體應用修訂本的第一個年度報告期間內，無需於任何中期報告期間披露供應商融資安排的相關資料。本集團於其年內的綜合財務報表中提供有關供應商融資安排的額外披露。

於本年度採納其他新訂及經修訂香港財務報告準則並無對本集團於過往期間的財務表現及財務狀況造成任何重大影響，且預期不會對本期間或未來期間造成重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY (CONTINUED)

(b) Change of accounting policy

In June 2022, the Government of the Hong Kong SAR (the "Government") gazetted the Hong Kong Employment and Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022 (the "Amendment Ordinance"), which will come into effect from 1 May 2025 (the "Transition Date"). Once the Amendment Ordinance takes effect, an employer can no longer use any of the accrued benefits derived from its mandatory contributions to mandatory provident fund ("MPF") scheme to reduce the long service payment ("LSP") in respect of an employee's service from the Transition Date (the abolition of the "offsetting mechanism"). In addition, the LSP in respect of the service before the Transition Date will be calculated based on the employee's monthly salary immediately before the Transition Date and the years of service up to that date.

In July 2023, the HKICPA published the captioned accounting guidance relating to the abolition of the offsetting mechanism. In particular, the guidance indicates that entities may account for the accrued benefits derived from mandatory MPF contributions that are expected to be used to reduce the LSP payable to an employee as deemed contributions by that employee towards the LSP. To better reflect the substance of the abolition of the offsetting mechanism, the Group has applied the above HKICPA guidance and changed its accounting policy in connection with its LSP liability, which should result in a catch-up profit or loss adjustment in current year for the service cost up to that date and consequential impacts on current service cost, interest expense and remeasurement effects from changes in actuarial assumptions for the rest of the current year.

The abolition of the offsetting mechanism did not have a material impact on the Group's profit or loss for the year ended 31 December 2024 and the Group's financial position as at that date. In light of the immaterial impact, the Group did not apply the change in its accounting policy retrospectively. Alternatively, the catch-up profit or loss adjustment was recognised in the current accounting period with the corresponding adjustment to the LSP liability.

2 應用新訂及經修訂香港財務報告準則及會計政策變動(續)

(b) 會計政策的變動

二零二二年六月，香港特別行政區政府（「政府」）在憲報刊登《二零二二年香港僱傭及退休計劃法例（抵銷安排）（修訂）條例》（「修訂條例」），並將由二零二五年五月一日（「過渡日」）起生效。《修訂條例》生效後，自過渡日起，僱主不可再以其向強制性公積金（「強制性公積金」）計劃作出的強制性供款所產生的累算權益，來減少就僱員服務所須繳付的長期服務金（「長期服務金」）（即「抵銷機制」取消）。此外，過渡日前的服務涉及的長期服務金將根據員工於過渡日前的月薪及截至該日期止的服務年資計算。

二零二三年七月，香港會計師公會發佈有關取消抵銷機制的會計指引。具體而言，該指引列明，實體可將預期用於減少應付予僱員的長期服務金的強制性公積金供款所產生的累算權益視為該僱員對長期服務金的供款。為更有效反映取消抵銷機制的實質內容，本集團已應用上述香港會計師公會的指引，並改變其與長期服務金負債有關的會計政策。此舉將導致就截至該日期止的服務成本，以及對本年度剩餘時間的當期服務成本、利息開支及精算假設變動導致的重新計量影響所產生的相應後果，於本年度作出補足溢利或虧損調整。

取消抵銷機制並未對本集團截至二零二四年十二月三十一日止年度的損益及本集團截至該日期止的財務狀況造成重大影響。鑑於影響並不重大，本集團並未追溯應用該項會計政策變更。然而，本集團在當前會計期間確認補足溢利或虧損調整，並對長期服務金負債進行相應的調整。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY (CONTINUED)

(c) New and revised HKFRSs issued but not yet effective

The Group has not applied the following new and amendments to HKFRSs that have been issued but are not yet effective for the current year.

| | |
|---|--|
| HKFRS 18 | Presentation and Disclosure in Financial Statements ⁴ |
| HKFRS 19 | Subsidiaries without Public Accountability: Disclosures ⁴ |
| Amendments to HKFRS 9 and HKFRS 7 | Amendments to the Classification and Measurement of Financial Instruments ³ |
| Amendments to HKFRS 10 and HKAS 28 | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹ |
| Amendments to HKAS 21 | Lack of Exchangeability ² |
| Annual Improvements to HKFRS Accounting Standards – Volume 11 | Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7 ³ |

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2025.

³ Effective for annual periods beginning on or after 1 January 2026

⁴ Effective for annual periods beginning on or after 1 January 2027

Further information about those HKFRSs that are expected to be applicable to the Group is described below.

2 應用新訂及經修訂香港財務報告準則及會計政策變動(續)

(c) 已頒佈但尚未生效的新訂及經修訂香港財務報告準則

本集團尚未於本年度應用以下已頒佈但尚未生效的新訂香港財務報告準則及修訂本。

| | |
|------------------------------|--|
| 香港財務報告準則第18號 | 於財務報表內作出的呈列及披露 ⁴ |
| 香港財務報告準則第19號 | 非公共受託責任附屬公司：披露 ⁴ |
| 香港財務報告準則第9號及香港財務報告準則第7號(修訂本) | 金融工具分類及計量的修訂 ³ |
| 香港財務報告準則第10號及香港會計準則第28號(修訂本) | 投資者與其聯營公司或合營企業間的資產出售或注資 ¹ |
| 香港會計準則第21號(修訂本) | 缺乏可兌換性 ² |
| 香港財務報告準則的年度改進—第11冊 | 香港財務報告準則第1號、香港財務報告準則第7號、香港財務報告準則第9號、香港財務報告準則第10號及香港會計準則第7號(修訂本) ³ |

¹ 於將釐定的日期或之後開始的年度期間生效。

² 於二零二五年一月一日或其後開始的年度期間生效。

³ 於二零二六年一月一日或其後開始的年度期間生效。

⁴ 於二零二七年一月一日或其後開始的年度期間生效。

下文載述有關預期適用於本集團的香港財務報告準則的進一步資料。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY (CONTINUED)

(c) New and revised HKFRSs issued but not yet effective (Continued)

HKFRS 18 “Presentation and Disclosure in Financial Statements”

HKFRS 18 replaces HKAS 1 Presentation of Financial Statements. While a number of sections have been brought forward from HKAS 1 with limited changes, HKFRS 18 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Entities are required to classify all income and expenses within the statement of profit or loss into one of the five categories: operating, investing, financing, income taxes and discontinued operations, and to present two new defined subtotals. It also requires disclosures about management-defined performance measures in a single note and introduces enhanced requirements on the grouping (aggregation and disaggregation) and the location of information in both the primary financial statements and the notes. Some requirements previously included in HKAS 1 are moved to HKAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, which is renamed as HKAS 8 Basis of Preparation of Financial Statements. As a consequence of the issuance of HKFRS 18, limited, but widely applicable, amendments are made to HKAS 7 Statement of Cash Flows, HKAS 33 Earnings Per Share and HKAS 34 Interim Financial Reporting. In addition, there are minor consequential amendments to other HKFRSs. HKFRS 18 and the consequential amendments to other HKFRSs will be effective for annual periods beginning on or after 1 January 2027 with earlier application permitted. Retrospective application is required. The Group is currently analysing the new requirements and assessing the impact of HKFRS 18 on the presentation and disclosure of the Group's financial statements.

2 應用新訂及經修訂香港財務報告準則及會計政策變動(續)

(c) 已頒佈但尚未生效的新訂及經修訂香港財務報告準則(續) **香港財務報告準則第18號「於財務報表內作出的呈列及披露」**

香港財務報告準則第18號取代香港會計準則第1號財務報表的呈列。儘管許多章節乃出自香港會計準則第1號並作出有限改動，香港財務報告準則第18號引入於損益表內呈列的新規定，包括列明總額及小計。實體須將損益表內所有收入及開支分類為以下五個類別之一：經營、投資、融資、所得稅及已終止經營業務，並呈列兩個新界定的小計。當中亦要求於單獨的附註中披露管理層界定的表現計量，並對主要財務報表及附註中的資料分組（匯總及拆分）及位置提出更嚴格要求。先前載於香港會計準則第1號的若干規定已轉移至香港會計準則第8號會計政策、會計估計更改及錯誤更正（重新命名為香港會計準則第8號財務報表的編製基準）。由於頒佈香港財務報告準則第18號，香港會計準則第7號現金流量表、香港會計準則第33號每股盈利及香港會計準則第34號中期財務報告亦作出有限但廣泛適用的修訂。此外，其他香港財務報告準則亦作出相應的輕微修訂。香港財務報告準則第18號及其他香港財務報告準則的相應修訂將於二零二七年一月一日或之後開始的年度期間生效，允許提早應用，並須追溯應用。本集團現正就該等新規定進行分析，並評估香港財務報告準則第18號對本集團財務報表之呈列及披露的影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS AND CHANGE OF ACCOUNTING POLICY (CONTINUED)

(c) New and revised HKFRSs issued but not yet effective (Continued)

Amendments to HKFRS 9 and HKFRS 7 “Amendments to the Classification and Measurement of Financial Instruments”

Amendments to HKFRS 9 and HKFRS 7 clarify the date on which a financial asset or financial liability is derecognised and introduce an accounting policy option to derecognise a financial liability that is settled through an electronic payment system before the settlement date if specified criteria are met. The amendments clarify how to assess the contractual cash flow characteristics of financial assets with environmental, social and governance and other similar contingent features. Moreover, the amendments clarify the requirements for classifying financial assets with non-recourse features and contractually linked instruments. The amendments also include additional disclosure requirements for investments in equity instruments designated at FVOCI and financial instruments with contingent features. The amendments shall be applied retrospectively with an adjustment to opening retained profits (or other component of equity) at the initial application date. Prior periods are not required to be restated and can only be restated without the use of hindsight. Earlier application of either all the amendments at the same time or only the amendments related to the classification of financial assets is permitted. The Group is currently analysing the new requirements and assessing the impact of the amendments on the Group's consolidated financial statements.

2 應用新訂及經修訂香港財務報告準則及會計政策變動(續)

(c) 已頒佈但尚未生效的新訂及經修訂香港財務報告準則(續)

香港財務報告準則第9號及香港財務報告準則第7號(修訂本)「金融工具分類及計量的修訂」

香港財務報告準則第9號及香港財務報告準則第7號的修訂本釐清金融資產或金融負債的終止確認日期，並引入一項會計政策選擇，在達致特定標準的情況下，終止確認於結算日期之前通過電子支付系統結算的金融負債。該等修訂釐清如何評估具有環境、社會及管治以及其他類似或然特性的金融資產的合約現金流特性。此外，該等修訂釐清對具有無追索權特性的金融資產及合約掛鉤工具進行分類的規定。該等修訂亦包括對指定按公平值計入其他全面收益的權益工具及具有或然特性的金融工具之投資的額外披露規定。該等修訂須追溯應用，並於初始應用日對期初保留溢利(或權益的其他組成部分)進行調整。過往期間毋須重列，且僅可在不作出預知的情況下重列。允許同時提早應用所有該等修訂或僅應用與金融資產分類相關的修訂。本集團現正就該等新規定進行分析，並評估該等修訂對本集團綜合財務報表的影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs, which is a collective term that includes all individual HKFRSs, Hong Kong Accounting Standards, and interpretations issued by HKICPA, and accounting policies generally accepted in Hong Kong. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Main Board of the Stock Exchange and by the Hong Kong Companies Ordinance. For the purpose of preparation of the financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users.

The consolidated financial statements have been prepared under the historical cost basis, except for financial instrument at fair value through profit or loss, derivative asset, certain property, plant and equipment and investment property which are measured at fair value as explained in the accounting policies set out below.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 Inventories or value in use in HKAS 36 Impairment of Assets.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. Fair value measurements are categorised into the three-level fair value hierarchy as defined in HKFRS 13 Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- | | |
|---------|--|
| Level 1 | – unadjusted quoted prices in active markets for identical asset or liabilities |
| Level 2 | – inputs other than quoted prices included within Level 1 that are observable for the asset or liability |
| Level 3 | – unobservable inputs for the asset or liability |

3 重大會計政策

綜合財務報表根據香港財務報告準則（該詞彙為統稱，包括所有個別香港財務報告準則、香港會計準則，以及由香港會計師公會頒佈的詮釋及香港普遍採納的會計政策）編製。此外，綜合財務報表包括聯交所主板證券上市規則及香港公司條例規定的適用披露。就編製財務報表而言，倘若有關資料被合理預期會影響主要用戶的決策，則該資料被視為重大。

綜合財務報表按歷史成本基準（惟下文所載會計政策所述的按公平值計量的按公平值計入損益的金融工具、衍生資產、若干物業、廠房及設備以及投資物業除外）。

公平值為於計量日市場參與者於有秩序交易中出售資產可收取或轉讓負債須支付之價格，而不論該價格是否直接可觀察或使用其他估值方法估計。於估計資產或負債之公平值時，倘市場參與者為資產或負債定價時會考慮該等特點，則本集團於計量日會考慮該資產或負債特點。綜合財務報表中作計量及／或披露用途之公平值乃按此基準釐定，惟根據香港財務報告準則第16號入賬之租賃交易以及與公平值相似但並非公平值之項目之計量（如香港會計準則第2號存貨中之可變現淨值或香港會計準則第36號資產減值中之使用價值）除外。

非金融資產的公平值計量計入市場參與者透過將資產以其最高效及最佳用途使用或將其出售予另一市場參與者將資產以其最高效及最佳用途使用以創造經濟效益的能力。公平值計量分類為三級公平值層級（定義見香港財務報告準則第13號公平值計量）。公平值計量分類的等級乃經參考以下估值技術所用輸入數據的可觀察性及重要性後釐定：

- | | |
|-----|------------------------------|
| 第一級 | – 相同資產或負債於活躍市場之未經調整報價 |
| 第二級 | – 資產或負債之可觀察輸入數據（第一級內包含之報價除外） |
| 第三級 | – 資產或負債之不可觀察輸入數據 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the year in which they occur.

The preparation of the consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise the judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in note 4 below.

(a) Consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved when the Company:

- has the power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use the power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statements of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

3 重大會計政策 (續)

本集團之政策為公平值層級間於年末發生轉撥時確認轉撥。

編製符合香港財務報告準則的綜合財務報表須採用若干關鍵會計估計，且亦要求管理層於應用本集團會計政策過程中作出判斷。涉及較多判斷或較高複雜性的範疇或涉及對綜合財務報表有重大影響的假設及估計的範疇於下文附註4披露。

(a) 綜合入賬

綜合財務報表包括本公司及由本公司控制之實體（其附屬公司）之財務報表。當本公司符合以下各項時，即表示該實體受本公司控制：

- 可對投資對象行使權力；
- 因參與投資對象之業務而可獲得或有權獲得浮動回報；及
- 能夠運用其權力以影響其回報。

倘有事實及情況顯示上述三項控制權要素有一項或以上出現變動，本集團會重新評估其是否對投資對象擁有控制權。

當本公司獲得附屬公司之控制權時開始將該附屬公司綜合入賬，並於本公司失去該附屬公司之控制權時結束。具體而言，於本年度所收購或出售附屬公司之收入及開支自本公司取得控制權當日起至本公司失去附屬公司控制權當日止期間計入綜合損益及其他全面收益表內。

損益及其他全面收益之各項目歸屬於本公司擁有人及非控股權益。附屬公司之全面收益總額歸屬於本公司擁有人及非控股權益，即使此舉將導致非控股權益出現虧損結餘。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(a) Consolidation (Continued)

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 "Financial Instruments", when applicable, or the cost on initial recognition of an investment in an associate or a jointly controlled entity.

3 重大會計政策 (續)

(a) 綜合入賬 (續)

附屬公司的財務報表於有需要時作出調整，以令其會計政策與本集團之會計政策一致。

所有集團內資產及負債、權益、收入、開支以及與本集團成員公司間之交易有關的現金流量均在綜合入賬時悉數對銷。

本集團於現有附屬公司的擁有權益變動

本集團於附屬公司的擁有權益變動如未導致本集團失去附屬公司的控制權，則會作為權益交易入賬。本集團權益及非控股權益的賬面值經調整，以反映彼等於附屬公司的相關權益變動。非控股權益的經調整金額與已付或已收代價的公平值之間的差額直接於權益確認並歸屬於本公司擁有人。

當本集團失去對附屬公司的控制權時，出售所產生的溢利或虧損按以下兩者之差額計算：(i) 已收代價的公平值與任何保留權益的公平值之總額及(ii) 附屬公司的資產（包括商譽）及負債與任何非控股權益過往之賬面值。在失去控制權當日於前附屬公司保留的任何投資的公平值將被視為初步確認香港財務報告準則第9號「金融工具」項下後續會計處理的公平值（如適用），或初步確認投資於聯營公司或共同控制實體的成本。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(b) Revenue recognition

Sale of electronic components:

Revenue from the sales and distribution of products is recognised when control of the products has transferred, being at the point the products are delivered to the customer's premise and the customer has accepted the products, and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Delivery occurs when the products have been shipped to the specified location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the products in accordance with the sales contract, the acceptance provisions have lapsed, or the Group has objective evidence that all criteria for acceptance have been satisfied.

Revenue from these sales is recognised based on the price specified in the contract, net of discounts and returns.

A receivable is recognised when the products are delivered and the customers accept the products, as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

Rental income from operating leases:

Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term.

Commission income:

Commission income is recognised when entitlement to the commission has been established.

Interest income:

Interest income is recognised as it accrues using the effective interest method.

3 重大會計政策 (續)

(b) 收益確認

銷售電子元件：

銷售及分銷產品的收益於產品控制權已轉移（即產品交付至客戶地點及客戶驗收產品），且並無會影響客戶驗收產品的未履行義務時確認。交付於產品已運至指定地點、過時及損失風險已轉移至客戶，且客戶已根據銷售合約驗收產品、驗收條件已告失效或本集團有客觀證據證明所有驗收標準已獲達成時，方會發生。

該等銷售的收益於扣除折扣及退貨後按合約訂明的價格確認。

應收款項於產品交付而客戶驗收產品時確認，原因是收取代價之權利於該時間點成為無條件，僅須待時間過去即可收取付款。

來自經營租賃的租金收入：

經營租賃的應收租金收入於租期涵蓋之期間內以等額分期方式於損益確認。

佣金收入：

當收取佣金的權利確立時，佣金收入即被確認。

利息收入：

利息收入於產生時按實際利率法確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(c) Property, plant and equipment

Leasehold land and buildings held for own use are stated at revaluation amount, being fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses, if any. Valuations are performed frequently enough to ensure that the fair value of revalued asset does not differ materially from its carrying amount.

Changes in the values of leasehold land and buildings are recognised in other comprehensive income and accumulated in the asset revaluation reserve. If the total of this reserve is insufficient to cover a deficit, on an individual asset basis, the excess of the deficit is charged to profit or loss. Any subsequent revaluation surplus is credited to profit or loss to the extent of the deficit previously charged. On disposal of a revalued asset, the relevant portion of the asset revaluation reserve realised in respect of previous valuations is transferred to retained profits as a movement in reserves.

Other categories of property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property, plant and equipment, the expenditure is capitalised as an additional cost of that asset.

3 重大會計政策 (續)

(c) 物業、廠房及設備

供自用的租賃土地及樓宇按重估金額列示，即重估日之公平值減任何其後累計折舊及其後累計減值虧損（如有）。本公司經常進行估值，以確保重估資產之公平值與其賬面值不會有重大差異。

租賃土地及樓宇價值之變動於其他全面收益確認並於資產重估儲備累計。倘按個別資產基準計算，該項儲備總額不足以彌補虧絀，則虧絀餘額於損益扣除。其後之任何重估盈餘以過往已扣除之虧絀為限計入損益。出售重估資產時，資產重估儲備中有關過往估值之部分會轉撥至保留溢利，作為儲備變動。

其他類別物業、廠房及設備按成本減累計折舊及累計減值虧損列賬。

物業、廠房及設備項目之成本包括其購買價及促使有關資產達致其營運狀況及地點作擬定用途之任何直接應佔成本。物業、廠房及設備項目投產後所產生之開支（如維修及保養）通常於產生期間計入損益。當可清晰表明開支使預期日後使用一項物業、廠房及設備項目所得的經濟利益增加，有關開支撥充資本，作為該資產的額外成本。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(c) Property, plant and equipment (Continued)

Property, plant and equipment are depreciated at rates sufficient to write off their costs or revaluation amount less their estimated residual value, if any, over their estimated useful lives on a straight-line basis at the following annual rates:

| | |
|-------------------------------|----------------------------------|
| Leasehold land and buildings | Over the unexpired term of lease |
| Leasehold improvement | 20% |
| Furniture and fixtures | 20% |
| Computer and office equipment | 20% |
| Motor vehicle | 20% |

Useful lives and depreciation method are reviewed and adjusted if appropriate, at the end of each reporting date, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. The gain or loss on disposal or retirement of an asset is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

(d) Intangible assets

Intangible assets acquired separately are initially recognised at cost. Subsequently, intangible assets with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is provided on a straight-line basis over their estimated useful lives of five years. The amortisation expenses are recognised in the consolidated statement of profit or loss and other comprehensive income and included in administrative expenses.

Intangible assets with finite lives are tested for impairment when there is an indication that an asset may be impaired. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

3 重大會計政策 (續)

(c) 物業、廠房及設備 (續)

物業、廠房及設備按足以在其估計可使用期內撇銷成本或重估金額減其估計剩餘價值(如有)估計的比率按以下年率以直線法計算：

| | |
|---------|---------|
| 租賃土地及樓宇 | 於未屆滿租期內 |
| 租賃裝修 | 20% |
| 傢俱及裝置 | 20% |
| 電腦及辦公設備 | 20% |
| 汽車 | 20% |

可使用期及折舊法於各報告日期末檢討及調整(如適用)，任何估計變動之影響按預提基準入賬。

物業、廠房及設備項目於出售時或預期日後繼續使用該資產不會再產生經濟利益時終止確認。出售或廢棄該資產所產生之收益或虧損乃有關資產之出售所得款項淨值與賬面值之差額，並於損益內確認。

(d) 無形資產

獨立收購之無形資產初步按成本確認。其後，具有限可使用年期之無形資產按成本減累計攤銷及累計減值虧損列賬。攤銷乃按其五年估計可使用年期以直線法撥備。攤銷開支於綜合損益及其他全面收益表內確認並計入行政開支。

當有跡象顯示資產可能出現減值時，會對具有限可使用年期之無形資產進行減值測試。倘資產之可收回金額估計會低於其賬面值，則該資產之賬面值將調低至其可收回金額。減值虧損會即時確認為開支。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(e) Investment property

Investment property is property held to earn rentals and/or for capital appreciation. Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is measured at fair value. Gain and loss arising from change in the fair value of investment property is included in profit or loss in the period which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

(f) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method and includes all costs of purchase, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is determined on the basis of anticipated sales proceeds less estimated selling expenses. At the end of each reporting period, inventories are assessed for impairment and the carrying amount is reduced to its net realisable value with the impairment loss recognised immediately in profit or loss.

3 重大會計政策 (續)

(e) 投資物業

投資物業為持作賺取租金及／或作資本增值的物業。投資物業初始按成本（包括交易成本）計量。於初步確認後，投資物業按公平值計量。投資物業公平值之變動所產生之收益或虧損於產生期間計入損益。

投資物業於出售后或投資物業永久不再使用且預期出售不會產生未來經濟利益時終止確認。終止確認物業產生之任何收益或虧損（按該資產之出售所得款項淨額與賬面值之差額計算）於該物業終止確認期間計入損益。

(f) 存貨

存貨以成本及可變現淨值的較低者列賬。成本乃使用加權平均成本法計算，並包括所有採購成本、加工成本及其他使存貨達至其現時地點及狀況而產生的成本。可變現淨值乃按預期出售所得款項減估計銷售開支計算。於各報告期末，存貨估計減值，且賬面值將調減至其估計可變現值，而減值虧損會即時於損益內確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(g) Leases

The Group as a lessee

The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as small items of office equipment and furniture). For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the lease term.

The lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted by using the rate implicit in the lease or if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, initial direct costs incurred and lease payments made at or before the commencement days. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses. Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use assets is depreciated over the underlying asset's useful life.

For the leasehold land and buildings of the Group that are held for rental or capital appreciation purpose would continue to be accounted for under HKAS 40 Investment Property ("HKAS 40") and carried at fair value. For leasehold land and buildings which are held for own use would continue to be accounted for under HKAS 16 and carried at revalued amounts at the date of revaluation less any subsequent accumulated depreciation and subsequent impairment losses, if any. The adoption of HKFRS 16 therefore does not have any significant impact on these right-of-use assets.

3 重大會計政策 (續)

(g) 租賃

本集團作為承租人

本集團就其為承租人的所有租賃安排確認使用權資產及相應的租賃負債，惟短期租賃（定義為租期12個月或以下的租賃）及低價值資產租賃（如辦公室設備及傢私的小物件）除外。就該等租賃而言，本集團於租期內以直線法將租賃付款確認為經營開支。

租賃負債初始按於租期內應付的租賃付款額使用租賃中的內含利率折現的現值確認，如無法輕易確定該利率，則使用相關增量借款利率。於初始確認後，租賃負債以攤銷成本計量，而利息開支使用實際利率法計算。

使用權資產包括相應租賃負債的初步計量，產生的初步直接成本及於開始日期或之前作出的租賃付款。在適用的情況下，使用權資產的成本亦包括拆卸及移除相關資產或將相關資產或相關資產所在地復原的估計成本折現的現值減任何收到的租賃優惠。使用權資產其後以成本減累計折舊及減值虧損計量。使用權資產通常按相關資產的可使用年期及租期（以較短者為準）以直線法折舊。倘本集團合理確定行使購買選擇權，則使用權資產於相關資產按可使用年期折舊。

本集團為出租或資本增值目的而持有的租賃土地及樓宇將繼續根據香港會計準則第40號投資物業（「香港會計準則第40號」）入賬，並以公平值列賬。對於供自用的租賃土地及樓宇，將繼續根據香港會計準則第16號入賬，並以重估日估價值減去隨後的任何累計折舊以及後續的減值損失（如有）列賬。因此，採納香港財務報告準則第16號對此等使用權資產並無任何重大影響。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(h) Contract assets and liabilities

A contract asset is recognised when the Group recognises revenue before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract asset is assessed for impairment in accordance with HKFRS 9 and are reclassified to receivables when the right to the consideration has become unconditional.

Customers' deposits are recognised as a contract liability when the customer pays consideration before the Group recognises the related revenue. A contract liability would also be recognised if the Group has an unconditional right to receive consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised.

(i) Financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

3 重大會計政策 (續)

(h) 合約資產及負債

合約資產在本集團有權無條件獲取合約所載支付條款下的代價前確認收益時確認。本公司根據香港財務報告準則第9號對合約資產進行減值評估，並於收取代價之權利成為無條件時重新分類至應收款項。

本集團確認相關收益前，客戶按金在客戶支付代價時確認為合約負債。倘本集團在確認相關收益前無條件有權收取代價，則合約負債亦會確認。在該情況下，亦會確認相應應收款項。

(i) 金融工具

當集團實體成為工具的合約條款一方時，金融資產及金融負債於綜合財務狀況表確認。所有以常規方式購入或出售之金融資產均按買賣日期基準確認及終止確認。以常規方式購入或出售指須於市場規定或慣例所訂時限內交付資產之金融資產購入或出售。

金融資產及金融負債初步以公平值計量，惟產生自與客戶的合約之貿易應收賬款（初步按香港財務報告準則第15號計量）除外。收購或發行金融資產及金融負債（按公平值計入損益（「按公平值計入損益」）的金融資產或金融負債除外）直接應佔的交易成本於初步確認時加入或從金融資產或金融負債的公平值扣除（倘適用）。

收購按公平值計入損益的金融資產或金融負債直接應佔的交易成本即時於損益內確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest income/expense is recognised on an effective interest basis.

Financial assets

Classification and subsequent measurement of financial assets

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them.

Financial assets at amortised cost (debt instruments)

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

3 重大會計政策 (續)

(i) 金融工具 (續)

實際利率法為計算金融資產或金融負債的攤銷成本以及分配相關期間的利息收入及利息開支之方法。實際利率乃於初步確認時按金融資產或金融負債的預期可使用年期或適用的較短期間內確切貼現估計未來現金收入及款項（包括構成實際利率不可或缺部分的所有已付或已收費用及點數、交易成本及其他溢價或貼現）至賬面淨值的利率。

利息收入／開支按實際利率基準確認。

金融資產

金融資產的分類及其後計量

金融資產於初始確認時的分類取決於金融資產的合約現金流量特徵及本集團管理該等資產的業務模式。

按攤銷成本列賬的金融資產 (債務工具)

滿足以下條件其後按攤銷成本計量的金融資產：

- 以收取合約現金流量為目的而持有資產之經營模式下持有之金融資產；及
- 合約條款於指定日期產生之現金流量純粹為支付本金及未償還本金之利息。

其後按攤銷成本計量的金融資產乃使用實際利息法予以確認。利息收入乃對一項金融資產賬面總值應用實際利率予以計算，惟其後出現信貸減值的金融資產除外（見下文）。就其後出現信貸減值的金融資產而言，自下一報告期起，利息收入乃對金融資產攤銷成本應用實際利率予以確認。倘信貸減值金融工具的信貸風險好轉，使金融資產不再出現信貸減值，於釐定資產不再出現信貸減值後，自報告期開始起利息收入乃對金融資產賬面總值應用實際利率予以確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or fair value through other comprehensive income are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss to the extent they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset. Fair value is determined in the manner described in note 36 to the consolidated financial statements.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling it in the near term;
- on initial recognition, it is part of a portfolio of identified financial instruments that the Group manages together and has evidence of a recent actual pattern of short-term profit-taking; or
- it is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument).

Impairment of financial assets

The Group recognises a loss allowance for expected credit loss on financial assets which are subject to impairment under HKFRS 9 (including trade and other receivables, loans and interest receivables, and bank balances, restricted balance and cash). The amount of expected credit loss is updated at each reporting date to reflect changes in credit risk since initial recognition. Lifetime expected credit loss represents the expected credit loss that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month expected credit loss represents the portion of lifetime expected credit loss that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

按公平值計入損益的金融資產

並不符合按攤銷成本或按公平值計入其他全面收益計量標準的金融資產，按公平值計入損益計量。

按公平值計入損益的金融資產於各報告期末按公平值計量，任何公平值收益或虧損於損益中確認，惟彼等不得為指定對沖關係的一部分。於損益中確認的收益或虧損淨額不包括金融資產賺取的任何股息或利息。公平值按綜合財務報表附註36所述的方式釐定。

倘屬以下情況，金融資產持作買賣：

- 所獲得的金融資產主要目的為於短期內售出；
- 該金融資產於初始確認時為本集團共同管理的已識別金融工具組合的一部分，以及存在近期實際獲取短期收益之模式之證據；或
- 該金融資產為衍生工具（屬財務擔保合約或指定且有效的對沖工具的衍生工具除外）。

金融資產減值

本集團根據香港財務報告準則第9號就發生減值之金融資產（包括貿易及其他應收賬款、應收貸款及利息、銀行結餘、受限制結餘及現金）確認預期信貸虧損的虧損撥備。預期信貸虧損的金額於各報告日期更新，以反映自初始確認以來信貸風險的變化。全期預期信貸虧損指將相關工具的預期使用期內所有可能的違約事件產生之預期信貸虧損。相反，12個月預期信貸虧損將預期於報告日期後12個月內可能發生的違約事件導致之全期預期信貸虧損部分。評估乃根據本集團的歷史信貸虧損經驗進行，並根據債務人特有的因素、一般經濟狀況以及對報告日期當前狀況的評估以及對未來狀況的預測作出調整。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

The Group recognises lifetime expected credit loss for trade receivables that result from revenue. The expected credit loss on these assets are assessed collectively using a provision matrix with appropriate groupings based on its historical observed default rates which is adjusted for forward-looking estimates. For other financial assets, the Group measures the loss allowance equal to 12-month expected credit loss, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime expected credit loss. The assessment of whether lifetime expected credit loss should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

- (i) Significant increase in credit risk
- In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, or the credit default swap prices for the debtor;

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

金融資產減值 (續)

本集團就來自收益之貿易應收賬款確認全期預期信貸虧損。該等資產的預期信貸虧損使用以其觀察所得歷史違約率為基礎的撥備矩陣評估，並就前瞻性估計進行調整。就其他金融資產而言，本集團計量的虧損撥備等於12個月預期信貸虧損，除非自初始確認後信貸風險顯著增加，本集團確認全期預期信貸虧損。是否應確認全期預期信貸虧損的評估乃基於自初始確認以來發生違約之可能性或風險的顯著增加。

- (i) 信貸風險顯著增加
- 於評估自初始確認後信貸風險是否顯著增加時，本集團將於報告日期金融工具發生之違約風險與於初始確認日期金融工具發生之違約風險進行比較。在進行該評估時，本集團會考慮合理且可支持的定量和定性資料，包括無需付出不必要的成本或努力而可得之歷史經驗及前瞻性資料。

特別是，在評估信貸風險是否顯著增加時，會考慮以下資料：

- 金融工具的外部（如有）或內部信貸評級的實際或預期顯著惡化；
- 外部市場信貸風險指標的顯著惡化，如信貸利差或債務人的信貸違約掉期價格大幅增加；

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

- (i) Significant increase in credit risk (Continued)
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
 - an actual or expected significant deterioration in the operating results of the debtor;
 - an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

金融資產減值 (續)

- (i) 信貸風險顯著增加 (續)
- 預計會導致債務人償還債務能力大幅下降的業務、財務或經濟狀況的現有或預測的不利變化；
 - 債務人經營業績的實際或預期顯著惡化；
 - 債務人監管、經濟或技術環境出現實際或預期的重大不利變化，導致債務人償還債務責任能力大幅下降。

不論上述評估之結果如何，本集團認為，當合約付款逾期超過30天，則自初始確認以來信貸風險已顯著增加，除非本集團有合理且可支持之資料證明，則另作別論。

本集團定期監控用以識別信貸風險有否顯著增加的標準之效益，且修訂標準（如適當）來確保標準能在金額逾期前識別信貸風險顯著增加。

(ii) 違約定義

就內部信貸風險管理而言，本集團認為，違約事件在內部制訂或得自外界來源的資料顯示債務人不大可能悉數向債權人（包括本集團）還款（未計及本集團所持任何抵押品）時發生。

不論上文為何，本集團都認為，倘金融資產逾期超過90日則發生違約，除非本集團有合理及具理據資料來顯示更加滯後的違約標準更為恰當。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (e) the disappearance of an active market for that financial asset because of financial difficulties.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

金融資產減值 (續)

(iii) 信貸減值金融資產

金融資產在一項或以上違約事件 (對該金融資產估計未來現金流量構成不利影響) 發生時出現信貸減值。金融資產出現信貸減值的證據包括有關下列事件的可觀察數據：

- (a) 發行人或借貸人出現重大財政困難；
- (b) 違約 (如違約或逾期事件)；
- (c) 借貸人的貸款人因有關借貸人財政困難的經濟或合約理由而向借貸人批出貸款人不會另行考慮的優惠；
- (d) 借貸人將可能陷入破產或其他財務重組；或
- (e) 由於財政困難而令該金融資產的活躍市場消失。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for financial guarantee contracts, the exposure includes the amount drawn down as at the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, the Group's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate.

For a financial guarantee contract, as the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

金融資產減值 (續)

(iv) 撇銷政策

資料顯示對手方處於嚴重財政困難及無實際收回可能時 (例如對手方被清盤或已進入破產程序時)，本集團則撇銷金融資產。經考慮法律意見後 (倘合適)，遭撇銷的金融資產可能仍須按本集團收回程序進行強制執行活動。撇銷構成取消確認事項。任何其後收回在損益中確認。

預期信貸虧損之計量及確認

預期信貸虧損之計量為違約概率、違約虧損 (即違約時虧損大小) 及違約時風險之函數。違約概率及違約虧損之評估乃基於上述過往數據按前瞻性資料作調整。而金融資產的違約風險則由資產於報告日期的賬面總值代表；就財務擔保合約而言，風險包括於報告日期提取的金額連同任何基於歷史趨勢、本集團對債務人特定未來融資需求的理解以及其他相關前瞻性資料釐定的預計將於未來違約日期前提取的任何額外金額。

就金融資產而言，預期信貸虧損按根據合約應付本集團的所有合約現金流量與本集團預計收取的所有現金流量 (按原定實際利率折現) 之間的差額估算。

就財務擔保合約而言，根據擔保工具條款，本集團僅須於債務人違約時作出付款，預期虧損撥備為償還持有人所產生信貸虧損的預計款項減本集團預計自持有人、債務人或任何其他方收取的任何金額。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

*Measurement and recognition of expected credit losses
(Continued)*

Where lifetime expected credit loss is measured on a collective basis to cater for cases where evidence of significant increases in credit risk at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade receivables are each assessed as a separate group);
- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each separate group continues to share similar credit risk characteristics.

If the Group has measured the loss allowance for a financial instrument at an amount equal to lifetime expected credit loss in the previous reporting period, but determines at the current reporting date that the conditions for lifetime expected credit loss are no longer met, the Group measures the loss allowance at an amount equal to 12-months expected credit loss at the current reporting date.

For expected credit loss on financial guarantee contracts for which the effective interest rate cannot be determined, the Group will apply a discount rate that reflects the current market assessment of the time value of money and the risks that are specific to the cash flows but only if, and to the extent that, the risk are taken into account by adjusting the cash shortfalls being discounted.

For financial guarantee contracts, the loss allowances are recognised at the higher of the amount of the loss allowance determined in accordance with HKFRS 9 and the amount initially recognised less, where appropriate, cumulative amount of income recognised over the guarantee period.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

預期信貸虧損之計量及確認 (續)

若按集體基準計量全期預期信貸虧損，以處理個別工具層面的信貸風險大幅上升證據尚未可得的情況，金融工具乃按以下基準分組：

- 金融工具的性質（即本集團的貿易應收賬款分別作為單獨組別評估）；
- 逾期狀況；
- 債務人的性質、規模及行業；及
- 可用的外部信貸評級。

管理層定期檢討分組方法，確保各個別組別的組成項目仍然具有相似的信貸風險特徵。

倘本集團已於前一個報告期間以相當於全期預期信貸虧損之金額計量一項金融工具之虧損撥備，但於當前報告日期確定全期預期信貸虧損的條件不再符合，則本集團按於當前報告日期相當於12個月預期信貸虧損之金額計量虧損撥備。

對於無法釐定實際利率的財務擔保合約的預期信貸虧損，本集團將應用折現率反映當前市場對貨幣時間價值的評估以及特定於現金流量的風險，但僅在某種程度上，通過調整貼現率而非調整貼現的現金短缺來考慮風險。

就財務擔保合約而言，虧損撥備按照香港財務報告準則第9號釐定的虧損撥備金額與初始確認的金額減去在擔保期內確認的累計收入金額（如適用）的較高者確認。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial assets (Continued)

*Measurement and recognition of expected credit losses
(Continued)*

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount with the exception of trade and loans receivables where the corresponding adjustment is recognised through a loss allowance account.

Financial liabilities and equity

Financial liabilities and equity instruments issued by a group entity are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the relevant group entities are recorded at the proceeds received, net of direct issue costs.

Financial liabilities

All the Group's financial liabilities (including trade payables, other payables, loan from controlling shareholder, and bank borrowings) are subsequently measured at amortised cost using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost.

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, it is measured at the higher of the amount determined in accordance with expected credit loss model under HKFRS 9 and the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of HKFRS 15.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融資產 (續)

預期信貸虧損之計量及確認 (續)

本集團通過調整所有金融工具的賬面值於損益確認彼等之減值收益或虧損，惟貿易應收賬款及應收貸款除外，在此情況下透過虧損撥備賬確認相應調整。

金融負債及股本

集團實體發行的金融負債及股本工具乃按照所訂立的合約安排內容及金融負債及股本工具的定義分類。

股本工具

股本工具是對某實體的資產（於扣除所有負債後）有剩餘權益的任何合約。由有關集團實體發行的股本工具以已收所得款項扣除直接發行成本後列賬。

金融負債

本集團的所有金融負債（包括貿易應付賬款、其他應付款項、來自控股股東的貸款及銀行借貸）其後採用實際利率法按攤銷成本計量，除非貼現的影響微不足道，在這情況下以成本入賬。

財務擔保合約

本集團作出之財務擔保合約即要求作出付款以償付持有人因特定債務人未能按債務工具之條款償還到期款項而招致損失之合約。財務擔保合約初步按其公平值確認為負債，並就發出該擔保直接應佔之交易成本作出調整。其後，其按香港財務報告準則第9號下預期信貸虧損模式釐定的金額與初步確認金額減（如適用）根據香港財務報告準則第15號確認的累計收入金額的較高者計量。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial liabilities and equity (Continued)

Convertible bond

CB issued by the Group that contain the liability, equity and derivative components (which are not closely related to the host liability component) are classified separately into respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument. At the date of issue, both the liability and derivative components are measured at fair value. The difference between the gross proceed of the issue of the CB and the fair values assigned to the liability and derivative components respectively, representing the conversion option for the holder to convert the CB into equity, is included in equity (i.e. convertible bond reserve).

In subsequent periods, the liability component of the CB is carried at amortised cost using the effective interest method. The derivative component is measured at fair value with changes in fair value recognised in profit or loss.

The equity component, representing the option to convert the liability component into ordinary shares of the Company, will remain in convertible bond reserve until the embedded option is exercised (in which case the balance stated in convertible bond reserve will be transferred to share premium).

Where the option remains unexercised at the expiry date, the balance stated in convertible bond reserve will be released to retained earnings. No gain or loss is recognised in profit or loss upon conversion or expiration of the option.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融負債及股本 (續)

可換股債券

本集團發行的包含負債、權益及衍生工具組成部分 (與主負債組成部分並無緊密關係) 的可換股債券於初步確認時單獨分類為有關項目。以定額現金或另一項金融資產交換固定數目之本公司自有股本工具之方式結算之換股權分類為股本工具。於發行日，負債及衍生工具組成部分按公平值計量。發行可換股債券所得款項總額與負債及衍生工具組成部分分別獲賦予的公平值之差額 (指持有人將可換股債券兌換為權益的換股權) 計入權益 (即可換股債券儲備)。

於其後期間，可換股債券之負債組成部分採用實際利息法按攤銷成本列賬。衍生工具組成部分按公平值計量，而公平值變動則於損益內確認。

權益組成部分 (指將負債組成部分兌換為本公司普通股之選擇權) 將保留於可換股債券儲備內，直至嵌入式期權獲行使為止 (在此情況下，列於可換股債券儲備之結餘會轉撥至股份溢價)。

若有期權於屆滿日期仍未行使，則列於可換股債券儲備之結餘會轉撥至保留盈利。於期權獲兌換或屆滿時，將不會在損益內確認任何收益或虧損。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Financial liabilities and equity (Continued)

Convertible bond (Continued)

Upon redemption of the CB, the redemption consideration will be allocated to the liability component and equity component using the same allocation basis as when the CB was originally issued. Differences between the fair value and the carrying amount of the liability component will be recognised in profit or loss. The difference between the redemption consideration and the equity component will be included in equity (convertible bond reserve) and released to retained earnings.

Transaction costs that relate to the issue of the CB are allocated to the liability and equity components in proportion to the allocation of the gross proceed. Transaction costs relating to the equity component are charged directly in equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the CB using the effective interest method.

Derivative financial instruments

Derivatives are initially recognised at fair value at the date when derivative contracts are entered into and are subsequently remeasured to their fair value at the end of the reporting period. Changes in the fair value of these derivative financial instruments are recognised immediately in profit or loss.

Perpetual subordinated convertible securities

PSCS with no contractual obligation to repay their principal or to pay any distribution are classified as part of equity.

3 重大會計政策 (續)

(i) 金融工具 (續)

金融負債及股本 (續)

可換股債券 (續)

贖回可換股債券時，贖回代價將使用與可換股債券最初發行時相同的分配基準分配至負債組成部分及權益組成部分。負債組成部分的公平值與賬面值之間的差異將於損益中確認。贖回代價與權益組成部分之間的差額將計入權益（可換股債券儲備）並轉撥至保留盈利。

與發行可換股債券有關之交易成本乃按所得款項總額之分配比例撥入負債及權益組成部分。與權益組成部分有關之交易成本直接在權益內扣除。與負債組成部分有關之交易成本則列入負債組成部分之賬面值，並於可換股債券年期內採用實際利息法攤銷。

衍生金融工具

衍生工具最初按訂立衍生工具合約之日的公平值確認，其後於報告期末重新計量為公平值。該等衍生金融工具的公平值變動即時於損益內確認。

永久次級可換股證券

並無償還本金或支付任何分派的合約義務的永久次級可換股證券被分類為權益的一部分。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Financial instruments (Continued)

Derecognition

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the Group transfers the financial assets and substantially all the risks and rewards of ownership of the financial assets to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group continues to recognise the asset to the extent of its continuing involvement and recognises an associated liability. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised directly in other comprehensive income and accumulated in equity is recognised in profit or loss.

On derecognition of a financial asset other than in its entirety, the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in profit or loss. A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

3 重大會計政策 (續)

(i) 金融工具 (續)

終止確認

當自資產收取現金流量的權利屆滿後，或本集團已轉讓金融資產且將金融資產所有權的絕大部份風險及回報轉讓至另一實體，則終止確認金融資產。倘本集團未轉讓亦無保留所有權之絕大部份風險及回報且繼續控制已轉讓資產，本集團繼續確認其持續涉及之有關資產，並確認相關負債。倘本集團保留已轉讓金融資產所有權之絕大部份風險及回報，則本集團繼續確認有關金融資產，並就已收所得款項確認抵押借貸。

於全面終止確認金融資產時，資產的賬面值與已收取及應收代價及已直接於其他全面收益及累計權益中確認的累計損益總和之差額乃於損益中確認。

除全面終止確認金融資產外，於終止確認金融資產時，本集團將於其繼續確認之部分與不再確認之部分之間按該等部分於轉讓日期之相關公平值分配金融資產之過往賬面值。分配至不再確認部分之賬面值與就不再確認部分已收代價及已於其他全面收益確認之所獲分配任何累計收益或虧損之總和間之差額，於損益內確認。已於其他全面收益確認之累計收益或虧損，會根據繼續確認之部分與不再確認之部分之相對公平值，於兩者間作出分配。

金融負債於相關合約規定之責任已獲解除、註銷或到期時終止確認。終止確認之金融負債賬面值與其已付及應付代價之間之差額於損益確認。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(j) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash in hand, deposits held at call with banks and short-term bank deposits with an original maturity period of three months or less. Bank overdrafts which are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents.

(k) Impairment of non-financial assets, other than inventories

At the end of each reporting period, the Group reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If the recoverable amount of an asset is estimated to be less than its carrying amount, an impairment loss is recognised to reduce the carrying amount of the asset to its recoverable amount. Such impairment losses are recognised in profit or loss, unless the relevant asset is carried at a revalued amount under another standard, in which case the impairment loss is treated as a revaluation decrease under that standard.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income in profit or loss, unless the relevant asset is carried at a revalued amount under another standard, in which case the reversal of the impairment loss is treated as a revaluation increase under that standards.

3 重大會計政策 (續)

(j) 現金及現金等價物

就綜合現金流量表而言，現金及現金等價物包括手頭現金、活期存款及原於三個月或以下到期之短期銀行存款。於要求時償還及構成本集團現金管理之銀行透支亦列為現金及現金等價物之成份。

(k) 非金融資產 (存貨除外) 減值

於各報告期末，本集團檢討其資產的賬面值以釐定是否有跡象顯示資產產生減值虧損。倘資產之估計可收回金額低於其賬面值，則確認減值虧損，以減少該資產的賬面值至其可收回金額。有關減值虧損於損益確認，除非相關資產根據另一標準按經重估金額列賬，於該情況下，減值虧損視作該標準項下之重估減少。

倘減值虧損其後撥回，則資產的賬面金額增至其經修訂的估計可收回金額，惟已增加的賬面值不可超過於過往年度資產並無確認減值虧損所釐定的賬面金額。減值虧損的撥回於損益確認為收入，除非相關資產根據另一標準按經重估金額列賬，於該情況下，撥回減值虧損視作該標準項下之重估增加。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(I) Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income and expense that are taxable or deductible in other years, and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

3 重大會計政策 (續)

(I) 稅項

所得稅開支指現時應付的稅項及遞延稅項之總和。

現時應付稅項根據該年度的應課稅溢利計算。應課稅溢利與在綜合損益及其他全面收益表所呈報的溢利不同，原因為其不計入其他年度的應課稅或應扣減收入及開支項目，並且不計入非課稅或不可扣減項目。本集團的現行稅務負債乃使用於報告期末已實施或大致上已實施的稅率計算。

遞延稅項按綜合財務報表的資產與負債賬面金額的暫時差額及用以計算應課稅溢利的相應稅基確認。遞延稅項負債一般按所有應課稅暫時差額確認。遞延稅項資產一般按所有可扣減暫時差額確認，惟應課稅溢利將可用於抵銷可扣減暫時差額。倘暫時差額產生自初步確認不影響應課稅溢利或會計溢利的某項交易的其他資產及負債（業務合併除外），則上述遞延資產及負債不予確認。

遞延稅項負債確認為與於附屬公司投資有關的應課稅暫時差額，惟倘本集團可控制暫時差額的撥回且暫時差額於可見將來不可撥回則除外。上述投資有關的可扣減暫時差額產生的遞延稅項資產僅會於可能有足夠的應課稅溢利用於暫時差額的利益且預期於可見將來可撥回時才會確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(I) Taxation (Continued)

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted at the end of the reporting period. The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax assets and liabilities for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

3 重大會計政策 (續)

(I) 稅項 (續)

於各報告期末對遞延稅項資產的賬面值進行檢討，並於不再可能有足夠應課稅溢利可供收回全部或部份資產時予以調減。

遞延稅項資產及負債乃根據於報告期末時已實施或大致上已實施之稅率（及稅法），按預期於負債清償或資產變現期間適用之稅率計算。遞延稅項資產及負債之計量反映本集團預期於報告期末收回或清償資產及負債賬面值之方式所產生稅務結果。

就計量使用公平值模式計量之投資物業之遞延稅項資產及負債而言，該等物業之賬面值乃假定為可透過出售全數收回，除非有關假定被推翻則作別論。當投資物業可予折舊及於目標為隨時間而非透過銷售消耗投資物業所包含之絕大部分經濟利益之業務模式內持有時，有關假定會被推翻。

即期及遞延稅項乃於損益確認，惟其與於其他全面收益或直接於權益中確認之項目有關者除外，在此情況下，即期及遞延稅項亦分別會於其他全面收益或直接於權益中確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. HK\$) at the rate of exchange prevailing at the end of the reporting period, and their income and expenses are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of exchange reserve.

(n) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(o) Employee benefits

(i) Short-term employee benefits and contributions to defined contribution retirement plans

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of the past service provided by the employee and the obligation can be estimated reliably.

3 重大會計政策 (續)

(m) 外幣

於編製各個別集團實體的財務報表時，以該實體的功能貨幣以外貨幣（外幣）進行的交易均以各自的功能貨幣（即該實體經營所在的主要經濟環境的貨幣）按交易日的當時匯率入賬。於報告期末，以外幣列賬的貨幣項目按當日的當時匯率再換算。以外幣按歷史成本計量的非貨幣項目不須再換算。

來自貨幣項目結算及於再換算貨幣項目時的匯兌差額於其產生期間於損益確認。

就呈列綜合財務報表而言，本集團境外業務的資產及負債乃按本集團的呈報貨幣（即港元）按報告期末的當時匯率換算，而其收入及支出按期內的平均匯率換算，除非匯率於期內大幅波動，在這種情況下，則使用於各交易日的當時匯率。所產生的匯兌差額（如有）於其他全面收益及累計權益中的匯兌儲備項下確認。

(n) 借貸成本

與收購、建造或生產合資格資產（均屬經一段頗長時間才可按計劃使用或出售的資產）直接有關的借貸成本均加入有關資產的成本中，直至資產大致上可按計劃使用或出售。

所有其他借貸成本均於其產生期間內於損益確認。

(o) 僱員福利

(i) 短期僱員福利及定額供款退休福利計劃

短期僱員福利於提供相關服務時支銷。倘本集團因僱員過往提供的服務而有支付該金額的現時法定或推定責任，且有關責任能可靠估計，則按預期將予支付的金額確認為負債。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(o) Employee benefits (Continued)

(i) Short-term employee benefits and contributions to defined contribution retirement plans (Continued)

Payments to Mandatory Provident Fund Scheme and state-managed retirement benefit schemes, which are defined contribution schemes, are charged as an expense when employees have rendered service entitling them to the contributions.

(ii) Defined benefit plan obligations

LSP under the Hong Kong Employment Ordinance is defined benefit plan. The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods and discounting that amount. The estimated amount of future benefit is determined after deducting the negative service cost arising from the accrued benefits derived from the Group's MPF contributions that have been vested with employees, which are deemed to be contributions from the relevant employees. The calculation of defined benefit obligations is performed by using the projected unit credit method.

Remeasurements arising from defined benefit plans, which comprise actuarial gains and losses (excluding interest) are recognised immediately in other comprehensive income.

Current service cost is measured as the increase in the present value of the defined benefit obligation resulting from employee service in the current period. When the benefits of a plan are changed, or when a plan is curtailed, the portion of the changed benefit related to past service by employees, or the gain or loss on curtailment, is recognised as an expense in profit or loss at the earlier of when the plan amendment or curtailment occurs and when related restructuring costs or termination benefits are recognised. Net interest expense or income for the period is determined by applying the discount rate used to measure the defined benefit obligation at the beginning of the reporting period to the net defined benefit liability or asset. The discount rate is the yield at the end of the reporting period on high quality corporate bonds that have maturity dates approximating the terms of the Group's obligations.

3 重大會計政策 (續)

(o) 僱員福利 (續)

(i) 短期僱員福利及定額供款退休福利計劃 (續)

強制性公積金計劃及國家管理退休福利計劃 (即定額供款計劃) 的供款於僱員提供服務使彼等有權取得供款時作為開支扣除。

(ii) 定額福利計劃責任

香港僱傭條例下的長期服務金為定額福利計劃。本集團有關定額福利計劃的承擔淨額乃就各計劃分別透過估計僱員於當前及過往期間所賺取的未來福利金額並貼現該金額而計算。未來福利的估計金額乃經扣除已歸屬僱員的本集團強制性公積金供款所衍生的累算權益 (被視為相關僱員供款) 產生的負服務成本後釐定。定額福利責任使用預測單位進賬法計算。

定額福利計劃所引發的重新計量，包括精算損益 (不包括利息)，即時於其他全面收益中確認。

即期服務成本按照本期間僱員的服務所產生的定額福利責任的現值增加額計量。當計劃的福利出現變動或計劃有所縮減時，與僱員過往提供服務有關的變動福利部分，或就縮減錄得的損益，會在計劃修改或縮減發生時以及當確認相關重組成本或終止福利時 (以較早者為準)，於損益內確認為支出。期內利息支出或收入淨額乃將在報告期初計量定額福利責任所採用的貼現率應用於定額福利責任或資產淨額而釐定。貼現率為到期日與本集團所承擔責任期限相若的優質公司債券於報告期末的收益率。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(p) Share-based payments

The Group operates a restricted share award scheme, under which the Group receives services from employees as consideration for equity instruments of the Company.

The fair value of the restricted share awards granted to employees or directors is recognised as an expense with a corresponding increase in credit to share-based payment reserve. The fair value is measured with reference to the Company's share price at grant date taking into account the terms and conditions upon which the restricted share awards are granted. Where the vesting conditions are met before becoming unconditionally entitled to the restricted share awards, the total estimated fair value of the restricted share awards is spread over the vesting period, taking into account the probability that the restricted share awards will be vested.

During the vesting period, the number of restricted share awards which are expected to be vested is reviewed. Any resulting adjustment to the cumulative fair value recognised in prior years is charged/credited to the consolidated statement of profit or loss and other comprehensive income for the year.

Upon vesting, the amount recognised as an expense is credited to shares held for the restricted share award scheme and debited to share-based payment reserve.

When the restricted share award is cancelled, it is treated as if it were vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately.

(q) Government grants

Government grants are recognised when there is reasonable assurance that the Group will comply with the conditions attaching to the grants and the grants will be received.

Government grants are recognised as income in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

Government grants that become receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

3 重大會計政策 (續)

(p) 以股份支付款項

本集團實行限制性股份獎勵計劃，據此，本集團獲取僱員提供的服務作為本公司股本工具的代價。

授予僱員或董事之限制性股份獎勵之公平值確認為開支，並於以股份支付款項儲備計入相應增加。公平值經參考本公司於授出日期之股價計量，並已計及授出限制性股份獎勵後之條款及條件。倘歸屬條件於無條件享有限制性股份獎勵前獲達成，在計及限制性股份獎勵將會歸屬之可能性後，限制性股份獎勵之估計公平值總額於歸屬期間內攤分。

於歸屬期間，對預期將予歸屬之限制性股份獎勵數目進行檢討。對過往年度確認的累計公平值之任何得出調整，於年內綜合損益及其他全面收益表扣除／計入。

歸屬後，確認為開支之金額計入限制性股份獎勵計劃下持有股份，並於以股份支付款項儲備扣減。

倘限制性股份獎勵被註銷，其會被視為猶如已於註銷當日獲歸屬，並即時確認該獎勵尚未確認之任何開支。

(q) 政府補貼

政府補貼於出現合理保證本集團將遵守補助附帶條件及收取補助時確認。

政府補貼按系統化基準於期間之損益確認為收入，其中本集團將補助擬定補償之相關成本確認為開支。

用作補償本集團已產生開支或虧損或旨在為本集團提供即時財務資助（而無未來相關成本）之應收政府補貼，乃於應收政府補貼之期間於損益確認。

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3 MATERIAL ACCOUNTING POLICIES (CONTINUED)

(r) Related parties

A related party is a person or entity that is related to the entity that is preparing its financial statements ("reporting entity").

- (a) A person or a close member of that person's family is related to a reporting entity if that person:
 - (i) has control or joint control over the reporting entity;
 - (ii) has significant influence over the reporting entity; or
 - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- (b) An entity is related to a reporting entity if any of the following conditions applies:
 - (i) the entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) both entities are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a); or
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

3 重大會計政策 (續)

(r) 關連方

關連方乃指與編製其財務報表實體（「報告實體」）有關之人士或實體。

- (a) 該名人士符合以下條件時，該名人士或其家族之近親與報告實體有關連：
 - (i) 對報告實體擁有控制權或聯合控制權；
 - (ii) 對報告實體擁有重大影響；或
 - (iii) 為報告實體或報告實體母公司之主要管理層成員。
- (b) 實體於適用以下任何條件時，與報告實體方有關連：
 - (i) 實體與報告實體為同一集團公司成員，即母公司、附屬公司及同系附屬公司彼此相互關連；
 - (ii) 某一實體為另一實體之聯營公司或合營企業，或為另一實體所屬集團公司成員之聯營公司或合營企業；
 - (iii) 實體均為同一第三方之合營企業；
 - (iv) 實體為第三實體之合營企業，而另一實體為第三實體之聯營公司；
 - (v) 實體為報告實體或與報告實體有關之實體之僱員福利設立離職後福利計劃。倘報告實體自身為該計劃，則提供資助之僱主亦與報告實體有關連；
 - (vi) 實體受(a)所界定人士控制或聯合控制；或
 - (vii) (a)(i)所界定人士對實體擁有重大影響或為實體（或該名實體母公司）之主要管理層成員。

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4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on past experience, expectations of the future and other information that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for non-financial assets at the end of each reporting period. Such assets are tested for impairment annually, when there are indicators that the carrying amounts may not be recoverable. Impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amounts, which is the higher of its fair value less costs to sell and its value in use. The calculation of the fair value less costs to sell is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market price less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

4 關鍵會計判斷及估計不明朗因素的主要來源

於應用本集團的會計政策（載於附註3）時，管理層須就從其他來源不易得知的資產與負債賬面值作出判斷、估計及假設。估計及相關假設乃基於過往經驗、未來預期及被視作相關的其他資料。實際結果可能與該等估計不同。

估計及相關假設須作持續檢討。倘有關會計估計的修訂僅影響修訂期間，則該等修訂將於修訂期間確認，或倘有關修訂影響現行及未來期間，則有關修訂將於修訂期間及未來期間確認。

以下為關係到未來的主要假設，以及於報告期末對下一個報告期內的資產與負債賬面值有引致重大調整風險的估計不明朗因素主要來源。

非金融資產減值

本集團於各報告期末評估非金融資產是否存在減值跡象。有關資產每年、於有跡象顯示賬面值可能無法收回時進行減值測試。當資產或現金產生單位的賬面值超出其可收回金額（為公平值減銷售成本及使用價值兩者中的較高者）時，即存在減值。公平值減銷售成本乃按類似資產按公平原則進行的交易中，來自具約束力銷售交易的所得數據，或可觀察市價扣除出售資產的遞增成本計算。於計算使用價值時，管理層必須估計來自資產或現金產生單位的預期未來現金流，並需選擇一個合適的貼現率計算該等現金流的現值。

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4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Impairment of trade receivables

The Group makes impairment of trade receivables based on assessments of the expected credit loss which uses a lifetime expected credit loss allowance for all trade receivables. The loss allowances for trade receivable are based on assumptions about risk of default and expected loss rates. The Group uses judgement and estimates in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past collection history, ageing analysis of the receivables, current creditworthiness of customers, existing market conditions as well as forward looking estimates at the end of each reporting period. Where the expectations are different from the original estimates, such difference will have impact on the carrying amount of trade receivables and the impairment loss on trade receivables in the reporting period in which such estimates have been changed. Management reassess the provision at each reporting date.

At 31 December 2024, the carrying amounts of trade receivables are approximately HK\$511,311,000 (2023: HK\$746,501,000). Allowance for impairment amounted of HK\$65,710,000 is made on trade receivables at 31 December 2024 (2023: HK\$71,564,000).

Allowance for slow-moving and obsolete inventories

Allowance for slow-moving and obsolete inventories is made based on the ageing, estimated net realisable value and subsequent sales of inventories. The assessment of the allowance amount involves judgement and estimates. Where the actual outcome in future is different from the original estimate, such difference will impact the carrying value of inventories and the allowance charge/write-back in the period in which such estimate has been changed. At 31 December 2024, the carrying amounts of inventories are approximately HK\$379,349,000 (2023: HK\$227,665,000). For the Year 2024, no inventories was written-down (Year 2023: HK\$2,498,000).

4 關鍵會計判斷及估計不明朗因素的主要來源 (續)

貿易應收賬款減值

本集團根據預期信貸虧損的評估對貿易應收賬款進行減值，並就所有貿易應收賬款採用全期預期信貸虧損撥備。貿易應收賬款的虧損撥備乃基於對違約風險及預期虧損率的假設。根據本集團過往收回記錄、應收款項的賬齡分析、客戶的現有信貸狀況、現時市況以及於各報告期末的前瞻性估計，本集團於作出該等假設及選擇減值計算的輸入數據時使用判斷及估計。倘預期與原先估計不同，則差額會影響估計變更之報告期間的貿易應收賬款的賬面值及貿易應收賬款減值虧損。管理層於各報告日期重新評估有關撥備。

於二零二四年十二月三十一日，貿易應收賬款的賬面值約為511,311,000港元（二零二三年：746,501,000港元）。於二零二四年十二月三十一日，就貿易應收賬款作出65,710,000港元的減值撥備（二零二三年：71,564,000港元）。

滯銷及陳舊存貨撥備

滯銷及陳舊存貨撥備乃根據存貨的賬齡、估計變現淨值及其後銷售而作出。評估撥備金額涉及判斷及估計。倘日後的實際結果與原來估計不同，有關差異將會對估計變更之期間的存貨賬面值及扣除／撥回撥備造成影響。於二零二四年十二月三十一日，存貨的賬面值約為379,349,000港元（二零二三年：227,665,000港元）。於二零二四年度，並無作出撇減存貨（二零二三年度：2,498,000港元）。

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4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Fair value of leasehold land and buildings and investment property

Fair value of leasehold land and buildings and investment property are based on valuation performed by independent professional valuers. The determination of the fair value involves assumption of market conditions. The Directors have exercised their judgement and are satisfied that the method of valuation is reflective of the current market conditions. Favourable or unfavourable changes to these assumptions would result in changes in the fair value of the Group's leasehold land and buildings, and investment property and corresponding adjustments to the change in fair value recognised in other comprehensive income, and profit or loss respectively. The movements of fair value of the leasehold land and buildings and investment property are set out in notes 13 and 14 respectively.

Valuation of CB and derivative asset

Fair values of liability and derivative components of the CB at initial recognition and fair value of derivative component at the end of the reporting period are based on valuation performed by independent professional valuer. Hull model is used to determine the fair value of CB, which involves several key assumptions and estimates including volatility levels, credit spreads, spot price and risk-free rate. Details of the assumptions used are disclosed in notes 26 and 36. The Directors have exercised their judgement in selecting an appropriate valuation technique to determine the fair values at initial recognition and at the end of the reporting period. The Directors believe that the chosen valuation techniques and assumptions are appropriate in determining the fair value of CB and derivative asset.

Current tax

The Group is subject to income taxes in multiple jurisdictions. Significant judgment is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

4 關鍵會計判斷及估計不明朗因素的主要來源 (續)

租賃土地及樓宇及投資物業公平值

租賃土地及樓宇及投資物業公平值乃基於獨立專業估值師進行的估值。釐定公平值涉及市況假設。董事已作出判斷，並信納估值方法可反映當前市況。該等假設的有利或不利變動將導致本集團租賃土地及樓宇及投資物業公平值變動，並須分別對於其他全面收益及損益確認的公平值變動作出相應調整。租賃土地及樓宇及投資物業公平值變動分別載於附註13及14。

可換股債券及衍生資產的估值

可換股債券的負債及衍生工具組成部分於初始確認的公平值及衍生工具組成部分於報告期末的公平值乃基於獨立專業估值師進行的估值。赫爾模型被用於釐定可換股債券的公平值，其涉及若干關鍵假設及估計，包括波動水平、信貸息差、現貨價格及無風險利率。所用假設的詳情於附註26及36披露。董事在選擇適當的估值技術以釐定初始確認時及報告期末時的公平值時，已作出判斷。董事相信，所選擇的估值技術及假設就釐定可換股債券及衍生資產的公平值而言屬適當。

即期稅項

本集團須於多個司法權區繳納所得稅。在釐定所得稅撥備時須作出重大判斷。許多交易及計算的最終稅務釐定不確定。倘該等事項的最終稅務結果與初始錄得的金額不同，該等差額將影響作出此等釐定期間即期及遞延所得稅資產及負債。

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4 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Deferred tax assets

As at 31 December 2024, deferred tax assets of approximately HK\$14,675,000 (2023: HK\$11,485,000) in relation to provision for impairment and tax losses are set out in note 27. The realisability of the deferred tax assets mainly depends on whether sufficient future profits or taxable temporary differences will be available in the future. In cases where the actual future taxable profits generated are less or more than expected, or change in facts and circumstances which result in revision of future taxable profits estimation, a material reversal or further recognition of deferred tax assets may arise, which would be recognised in profit or loss for the period in which such a reversal or further recognition takes place.

Presentation of liabilities under supplier finance arrangement

As disclosed in note 25, given that the supplier finance arrangement could cause the extension of payment due date, the Group has determined that it is appropriate to present the amounts within bank borrowings in the consolidated statement of financial position.

For the purpose of the consolidated statement of cash flows, the Group has determined that the amounts repaid to the banks are not part of the working capital used in the Group's principal activities, so it presents the cash outflows to settle the supplier finance liability in financing activities.

The Group considers that the banks settle the invoices as a payment agent on behalf of the Group. The payments made by the banks are therefore presented as operating cash outflows and financing cash inflows in equal but opposite amounts at the point when the banks pay the supplier. When the Group subsequently pays the amount outstanding to the banks, this is presented as a financing cash outflow. As a consequence, the liabilities under the supplier finance arrangement are included in the reconciliation of liabilities arising from financing activities in note 38(a).

4 關鍵會計判斷及估計不明朗因素的主要來源 (續)

遞延稅項資產

於二零二四年十二月三十一日，與減值撥備及稅項虧損有關的遞延稅項資產約14,675,000港元（二零二三年：11,485,000港元）載於附註27。遞延所得稅資產的變現主要取決於未來是否有足夠的未來溢利或應納稅暫時性差異。倘實際產生的未來應課稅溢利低於或高於預期，或事實及情況發生變化導致對未來應課稅溢利估計的修訂，則可能發生遞延稅項資產的重大撥回或進一步確認，並計入發生該撥回或進一步確認的期間之損益。

供應商融資安排的負債之呈列

誠如附註25所述，鑒於供應商融資安排可導致付款到期日延長，本集團已釐定在綜合財務狀況表中呈列銀行借貸金額屬適當。

就綜合現金流量表而言，本集團已釐定償還銀行的款項並非本集團主要活動中所用的營運資金一部分，因此乃於融資活動中呈列清償供應商融資負債的現金流出。

本集團認為銀行作為付款代理代表本集團結算發票。因此，銀行支付的款項會於銀行向供應商付款時以相等但反向的金額呈列為經營現金流出及融資現金流入。當本集團隨後向銀行支付未償還款項，則會呈列為融資現金流出。因此，供應商融資安排的負債已包括於附註38(a)融資活動所產生負債的對賬。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

5 REVENUE AND SEGMENT INFORMATION

Revenue represents the amount received and receivable for goods sold by the Group at invoiced value, net of returns and discounts. The timing of revenue recognition of all revenue is at a point in time in the Year 2024 and Year 2023. An analysis of the Group's revenue recognised during the years is as follows:

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|----------------|------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Sales of goods | 銷售貨物 | 3,051,943 | 2,529,796 |

Segment information

The executive Directors, who are the CODM, review the Group's internal reporting in order to assess performance and allocate resources. The CODM has determined the operating segments based on these reports. Segment information reported internally was analysed on the basis of the type of products sold and activities carried out by the Group's operating division. The Group is currently operating in two operating segments as follows:

- (a) Digital Storage Products; and
- (b) General Components.

Management assesses the performance of the operating segments based on a measure of gross profits. The accounting policies of the operating segments are the same as those described in note 3 above.

As the segment assets and the liabilities are not regularly reported to the Directors, the information of reportable segment assets and liabilities is not presented.

5 收益及分部資料

收益指本集團銷售貨物而已收及應收金額的發票價值，並扣除退貨及折扣。二零二四年度及二零二三年度所有收益的收益確認時間均為某一時間點。年內確認的本集團收益分析如下：

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|----------------|------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Sales of goods | 銷售貨物 | 3,051,943 | 2,529,796 |

分部資料

執行董事為主要經營決策者審閱本集團內部呈報，以評估表現並分配資源。主要營運決策者已根據該等報告釐定經營分部。內部呈報的分部資料乃根據本集團營運部所售產品及從事活動類別分析。本集團現有兩個經營分部：

- (a) 數碼存儲產品；及
- (b) 通用元件。

管理層按毛利計量評估經營分部表現。經營分部的會計政策與上文附註3所述者一致。

由於不會定期向董事報告分部資產及負債，故未呈列可呈報分部資產及負債的資料。

Notes to the Consolidated Financial Statements

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

5 REVENUE AND SEGMENT INFORMATION (CONTINUED)

Segment information (Continued)

The following tables represent segment information of the Group provided to the management for the years:

5 收益及分部資料(續)

分部資料(續)

下表呈列提供予管理層之本集團於各年度之分部資料：

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Segment revenue | 分部收益 | | |
| Digital Storage Products | 數碼存儲產品 | 2,078,988 | 1,753,883 |
| General Components | 通用元件 | 972,955 | 775,913 |
| Total reportable segment revenue | 可呈報分部收益總額 | 3,051,943 | 2,529,796 |
| Segment results | 分部業績 | | |
| Digital Storage Products | 數碼存儲產品 | 92,532 | 96,956 |
| General Components | 通用元件 | 85,177 | 67,041 |
| Total reportable segment profit | 可呈部分部溢利總額 | 177,709 | 163,997 |
| Other income and other gain | 其他收入及其他收益 | 14,942 | 3,661 |
| Decrease in fair value of investment property | 投資物業公平值減少 | (1,800) | (3,000) |
| Fair value gain in financial instrument at fair value through profit or loss | 按公平值計入損益的金融工具的公平值收益 | 356 | 451 |
| Fair value (loss)/gain in derivative asset | 衍生資產的公平值(虧損)/收益 | (1,467) | 729 |
| Finance costs | 融資成本 | (45,738) | (35,324) |
| Depreciation of property, plant and equipment | 物業、廠房及設備折舊 | (5,640) | (5,418) |
| Depreciation of right-of-use assets | 使用權資產折舊 | (4,161) | (3,363) |
| Amortisation of intangible assets | 無形資產攤銷 | (4,780) | (4,716) |
| Reversal of impairment loss/(impairment loss) on trade receivables | 貿易應收賬款減值虧損撥回/(減值虧損) | 5,710 | (8,191) |
| (Impairment loss)/reversal of impairment loss on loan and other receivables | 貸款及其他應收款項(減值虧損)/減值虧損撥回 | (470) | 452 |
| Unallocated corporate expenses | 未分配企業開支 | (131,002) | (114,480) |
| Profit/(loss) before tax | 除稅前溢利/(虧損) | 3,659 | (5,202) |
| Income tax credit/(expense) | 所得稅抵免/(開支) | 2,563 | (4,958) |
| Profit/(loss) for the year | 年內溢利/(虧損) | 6,222 | (10,160) |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

5 REVENUE AND SEGMENT INFORMATION (CONTINUED)

Segment information (Continued)

Segment revenue reported above represents revenue generated from external customers. There were no inter-segment sales for the years. Segment profit represents the gross profit earned by each segment.

Geographical information

The Group is domiciled in Hong Kong. The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's non-current assets. The geographical location of customers is based on the location of the customers. The geographical location of the non-current assets other than deposits paid for acquisition of property, plant and equipment, financial instrument at fair value through profit or loss, and deferred tax assets is based on the physical location of the assets in case of property, plant and equipment, investment property and right-of-use assets, and the location of operations to which they are allocated in case of intangible assets.

5 收益及分部資料 (續)

分部資料 (續)

上文呈報之分部收益指外部客戶產生之收益。於各年度，概無分部間銷售。分部溢利指各分部所得毛利。

地域資料

本集團位於香港。下表載列與(i)本集團來自外部客戶收益；及(ii)本集團非流動資產地理位置有關的資料。客戶的地理位置乃基於客戶所在地。非流動資產（收購物業、廠房及設備的已付按金、按公平值計入損益的金融工具及遞延稅項資產除外）的地理位置為物業、廠房及設備、投資物業及使用權資產的實際位置以及無形資產所分配的經營所在位置。

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|-----------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Revenue from external customers | 來自外部客戶收益 | | |
| Hong Kong | 香港 | 860,659 | 666,594 |
| The PRC | 中國 | 2,141,718 | 1,833,342 |
| Others | 其他 | 49,566 | 29,860 |
| | | 3,051,943 | 2,529,796 |

| | | As at 31 December 於十二月三十一日 | |
|---------------------------|--------------|-------------------------------|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Non-current assets | 非流動資產 | | |
| Hong Kong | 香港 | 116,069 | 125,745 |
| The PRC | 中國 | 16,304 | 24,530 |
| Others | 其他 | 74 | – |
| | | 132,447 | 150,275 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

5 REVENUE AND SEGMENT INFORMATION (CONTINUED)

Segment information (Continued)

Information about major customers

The Group's revenue from customers which accounted for 10% or more of the Group's total revenue are as follows:

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|-------------------|------------------------------------|--|-------------------------------|
| | Segment 分部 | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Customer A 客戶A | Digital Storage Products 數碼存儲產品 | 313,313 | 280,369 |
| Customer B 客戶B | Digital Storage Products 數碼存儲產品 | N/A* 不適用* | 350,520 |

* The corresponding revenue did not account for over 10% of the total revenue of the Group for that period.

5 收益及分部資料 (續)

分部資料 (續)

主要客戶資料

來自佔本集團總收益10%或以上的客戶的收益如下：

6 OTHER INCOME AND OTHER GAIN

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|---|--------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| <i>Other income:</i> | <i>其他收入：</i> | | |
| Interest income | 利息收入 | 1,483 | 886 |
| Rental income | 租金收入 | 1,408 | 1,380 |
| Government subsidies | 政府補貼 | — | 221 |
| Rebate income | 回扣收入 | 4,680 | — |
| Sundry income | 雜項收入 | 5,703 | 1,174 |
| | | 13,274 | 3,661 |
| <i>Other gain:</i> | <i>其他收益：</i> | | |
| Reversal of share-based payment expenses for the subsequently forfeited share awards (note) | 就隨後沒收的股份獎勵回撥的股份付款開支 (附註) | 1,482 | — |
| Write-back of other payables | 撥回其他應付款項 | 186 | — |
| | | 1,668 | — |
| | | 14,942 | 3,661 |

Note: On 12 February 2025, all restricted shares outstanding as at 31 December 2024 were forfeited for the reason that the vesting condition had not been fulfilled before the relevant vesting dates.

附註：於二零二五年二月十二日，所有於二零二四年十二月三十一日尚未行使的限制性股份已基於歸屬條件未有於相關歸屬日期之前達成為理由而被沒收。

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7 FINANCE COSTS

7 融資成本

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|----------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Discounting charges on factoring loans | 保理貸款之貼現支出 | 13,757 | 6,758 |
| Interest on CB | 可換股債券利息 | 1,023 | 1,023 |
| Interests on other bank borrowings | 其他銀行借貸利息 | 28,849 | 26,793 |
| Interest expense on lease liabilities | 租賃負債利息支出 | 427 | 436 |
| Interest expense on loan from a controlling shareholder | 來自一名控股股東的貸款之 利息支出 | 1,682 | 314 |
| | | 45,738 | 35,324 |

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8 PROFIT/(LOSS) BEFORE TAX

Profit/(loss) before tax has been arrived at after charging and crediting:

8 除稅前溢利／(虧損)

除稅前溢利／(虧損) 經扣除及計入以下各項：

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|---|----------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Cost of inventories recognised as an expenses | 確認為開支之存貨成本 | 2,874,234 | 2,363,301 |
| Write-down of inventories | 存貨撇減 | – | 2,498 |
| Auditor's remuneration | 核數師酬金 | 1,453 | 1,716 |
| Depreciation of property, plant and equipment | 物業、廠房及設備折舊 | 5,640 | 5,418 |
| Depreciation – right-of-use assets | 折舊－使用權資產 | 4,161 | 3,363 |
| Amortisation of intangible assets (note i) | 無形資產攤銷 (附註i) | 4,780 | 4,716 |
| Net foreign exchange loss | 匯兌虧損淨額 | 2,181 | 4,239 |
| Short term leases expenses in respect of land and buildings | 土地及樓宇之短期租賃開支 | 415 | 881 |
| Commission and promotion expenses | 佣金及宣傳費用 | 43,629 | 27,880 |
| Research and development expenses (note ii) | 研究及開發開支 (附註ii) | 3,599 | 2,882 |
| Staff costs including directors' emoluments | 員工成本 (包括董事酬金) | | |
| – Basic salaries and allowance | －基本薪金及津貼 | 45,243 | 40,196 |
| – Share-based payments | －以股份支付款項 | 83 | 568 |
| – Reversal of share-based payment expenses for the subsequently forfeited share awards (note 6) | －就隨後沒收的股份獎勵回撥的股份付款開支 (附註6) | (1,482) | – |
| – Contributions to defined contribution retirement plans | －界定供款退休計劃供款 | 3,231 | 4,277 |
| – Messing and welfare | －膳食及福利 | 932 | 1,153 |
| – Long service payment | －長期服務金 | 361 | – |
| Loss on disposal of property, plant and equipment | 出售物業、廠房及設備虧損 | 49 | 14 |

Note i: Amortisation of intangible assets was included in administrative expenses.

附註i：無形資產攤銷計入行政開支。

Note ii: Staff costs of HK\$2,981,000 (Year 2023: HK\$2,605,000) was included in research and development expenses for the Year 2024.

附註ii：員工成本2,981,000港元（二零二三年度：2,605,000港元）計入二零二四年度研究及開發開支。

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9 REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

(a) Directors' remuneration

The emoluments paid or payable to the Directors for the year were as follows:

Year ended 31 December 2024

9 董事薪酬及五位最高薪酬人士

(a) 董事薪酬

年內，已付或應付董事的酬金如下：

截至二零二四年十二月三十一日止年度

| Name | 姓名 | Fees 袍金 \$'000 千元 | Salaries, allowances and benefits in kind 薪金、津貼及 實物利益 \$'000 千元 | Retirement scheme contributions 退休計劃供款 \$'000 千元 | Total 總計 \$'000 千元 |
|---|--------------|----------------------------|--|---|-----------------------------|
| Executive directors: | | | | | |
| 執行董事： | | | | | |
| Mr. Lee Bing Kwong | 李秉光先生 | 910 | 720 | - | 1,630 |
| Mr. Lo Yuen Kin (note i) | 盧元堅先生 (附註i) | 256 | 160 | 20 | 436 |
| Ms. Lo Yuen Lai | 盧元麗女士 | 416 | 360 | - | 776 |
| Non-executive directors: | | | | | |
| 非執行董事： | | | | | |
| Mr. Lo Yuen Kin (note i) | 盧元堅先生 (附註i) | 40 | 100 | 7 | 147 |
| Independent non-executive directors: | | | | | |
| 獨立非執行董事： | | | | | |
| Mr. Cheung Siu Kui | 張小駒先生 | 180 | - | - | 180 |
| Mr. Yim Kwok Man | 嚴國文先生 | 180 | - | - | 180 |
| Dr. Chow Terence | 鄒重堪醫生 | 180 | - | - | 180 |
| Mr. Cheung Hung Kwong (note ii) | 張鴻光先生 (附註ii) | 40 | - | - | 40 |
| | | 2,202 | 1,340 | 27 | 3,569 |

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9 REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS (CONTINUED)

(a) Directors' remuneration (Continued)

Year ended 31 December 2023

| Name | 姓名 | Fees 袍金 \$'000 千元 | Salaries, allowances and benefits in kind 薪金、津貼 及實物利益 \$'000 千元 | Retirement scheme contributions 退休計劃供款 \$'000 千元 | Total 總計 \$'000 千元 |
|---|-------------|----------------------------|---|--|-----------------------------|
| Executive directors: | | 執行董事： | | | |
| Mr. Lee Bing Kwong | 李秉光先生 | 910 | 720 | – | 1,630 |
| Mr. Lo Yuen Kin (note i) | 盧元堅先生 (附註i) | 416 | 300 | 32 | 748 |
| Ms. Lo Yuen Lai | 盧元麗女士 | 416 | 420 | – | 836 |
| Independent non-executive directors: | | 獨立非執行董事： | | | |
| Mr. Cheung Siu Kui | 張小駒先生 | 180 | – | – | 180 |
| Mr. Yim Kwok Man | 嚴國文先生 | 180 | – | – | 180 |
| Dr. Chow Terence | 鄒重堪醫生 | 180 | – | – | 180 |
| | | 2,282 | 1,440 | 32 | 3,754 |

Note:

- Mr. Lo Yuen Kin has redesignated to a non-executive director from an executive director with effect from 1 September 2024.
- Mr. Cheung Hung Kwong was appointed as an independent non-executive director on 1 September 2024.

Fees paid to executive Directors were mainly for services as Directors. Salaries, allowances and benefits in kind paid to executive Directors shown above were mainly for their services in connection with the management of the affairs of the Group.

The independent non-executive Directors' emoluments shown above were mainly for their services as Directors.

9 董事薪酬及五位最高薪酬人士 (續)

(a) 董事薪酬 (續)

截至二零二三年十二月三十一日止年度

| allowances and benefits in kind 金、津貼 實物利益 \$'000 千元 | Retirement scheme contributions 退休計劃供款 \$'000 千元 | Total 總計 \$'000 千元 |
|---|--|-----------------------------|
| 720 | - | 1,630 |
| 300 | 32 | 748 |
| 420 | - | 836 |
| - | - | 180 |
| - | - | 180 |
| - | - | 180 |
| 1,440 | 32 | 3,754 |

附註：

- 盧元堅先生於二零二四年九月一日起由執行董事調任為非執行董事。
- 張鴻光先生於二零二四年九月一日獲委任為獨立非執行董事。

支付予執行董事的費用主要就作為董事之服務支付。上文所示向執行董事支付的薪金、津貼及實物利益主要是就其管理與本集團事務有關的服務而付。

上述獨立非執行董事酬金主要就其作為董事之服務而支付。

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9 REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS (CONTINUED)

(b) Five highest paid individuals' remuneration

The five highest paid individuals of the Group included one director (Year 2023: two directors) of the Company for the year ended 31 December 2024, details of whose emoluments are included in the disclosures in note 9(a) above. The emoluments of the remaining four (Year 2023: three) highest paid individuals during the years are as follows:

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|---------------------------------|---------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Salaries and other emoluments | 薪金及其他酬金 | 4,431 | 3,562 |
| Discretionary bonus | 酌情花紅 | 3,185 | 128 |
| Retirement scheme contributions | 退休計劃供款 | 49 | 68 |
| Share-based payments | 以股份支付款項 | 38 | 294 |
| | | 7,703 | 4,052 |

The emolument of the remaining four (Year 2023: three) is within the following bands:

| | | 2024 二零二四年 Number 人數 | 2023 二零二三年 Number 人數 |
|--------------------------------|-------------------------|-------------------------------|-------------------------------|
| Below HK\$1,000,000 | 1,000,000港元以下 | – | 1 |
| HK\$1,000,000 to HK\$1,500,000 | 1,000,000港元至1,500,000港元 | 1 | – |
| HK\$1,500,001 to HK\$2,000,000 | 1,500,001港元至2,000,000港元 | 2 | 2 |
| HK\$3,000,001 to HK\$3,500,000 | 3,000,001港元至3,500,000港元 | 1 | – |

No remuneration was paid by the Group to any of the directors of the Company or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office during the years. In addition, the directors of the Company have not waived any emoluments during the years.

9 董事薪酬及五位最高薪酬人士 (續)

(b) 五名最高薪酬人士的薪酬

截至二零二四年十二月三十一日止年度，本集團五名最高薪酬人士包括本公司一名（二零二三年：兩名）董事，其薪金詳情於上文附註9(a)披露。於各年內餘下四名（二零二三年：三名）最高薪酬人士的酬金如下：

Year ended 31 December 截至十二月三十一日止年度

餘下四名（二零二三年：三名）酬金介乎以下範圍：

於各年內，本集團並無向本公司任何董事或五名最高薪酬人士支付薪酬，作為鼓勵其加入或於其加入本集團時的獎勵或作為離職補償。此外，於各年內概無本公司董事放棄任何酬金。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

10 INCOME TAX (CREDIT)/EXPENSE

10 所得稅(抵免)／開支

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|---------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Current tax: | 即期稅項： | | |
| Hong Kong Profits Tax | 香港利得稅 | 324 | 5,392 |
| PRC tax | 中國稅項 | 1 | 71 |
| Under(over) -provision in prior years – Hong Kong profits tax | 過往年度撥備不足／(超額 撥備)－香港利得稅 | 238 | (6) |
| | | 563 | 5,457 |
| Deferred tax (Note 27) | 遞延稅項(附註27) | (3,126) | (499) |
| Total income tax (credit)/expense recognised in profit or loss for the year | 年內於損益確認之所得稅 (抵免)／開支總額 | (2,563) | 4,958 |

Hong Kong Profits Tax is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits of the qualifying group entity and at 16.5% on the estimated assessable profits above HK\$2 million. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

Under the EIT Law and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25%.

For qualified small and thin-profit enterprises in the PRC, the effective Enterprise Income Tax rate for Year 2024 is 5% (Year 2023: 5%) on the annual taxable income up to RMB3 million (inclusive). Certain PRC subsidiaries of the Company enjoy this preferential income tax treatment for the years.

合資格集團實體首2百萬港元之估計應課稅溢利按8.25%計算香港利得稅，而2百萬港元以上之估計應課稅溢利則按16.5%計算香港利得稅。不符合利得稅兩級制之集團實體之溢利將繼續按16.5%的劃一稅率繳稅。

按企業所得稅法及企業所得稅法實施條例，中國附屬公司的稅率為25%。

符合條件的中國小型微利企業，凡年度應納稅所得額不超過人民幣3百萬元（含本數）者，二零二四年度的實際企業所得稅稅率為5%（二零二三年度：5%）。本公司的若干中國附屬公司於有關年度享有此項所得稅優惠待遇。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

10 INCOME TAX (CREDIT)/EXPENSE (CONTINUED)

The income tax (credit)/expense for the year can be reconciled to the profit/(loss) before tax per the consolidated statements of profit or loss and other comprehensive income as follows:

10 所得稅(抵免)／開支(續)

年內之所得稅(抵免)／開支與綜合損益及其他全面收益表所載除稅前溢利／(虧損)對賬如下：

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|-----------------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Profit/(loss) before tax | 除稅前溢利／(虧損) | 3,659 | (5,202) |
| Tax at the applicable income tax rate of 16.5% (Year 2023: 16.5%) | 按16.5%之適用所得稅稅率計算的稅項(二零二三年度：16.5%) | 604 | (858) |
| Tax effect of expenses not deductible for tax purpose | 不可扣稅開支之稅務影響 | 5,146 | 4,453 |
| Tax effect of income not taxable for tax purpose | 毋須課稅收入之稅務影響 | (1,762) | (1,847) |
| Tax effect of utilisation of tax losses previously not recognised | 動用先前未確認稅項虧損之稅務影響 | (228) | - |
| Recognition of tax losses previously not recognised | 確認先前未確認之稅項虧損 | (4,441) | - |
| Tax effect of tax losses not recognised | 未確認稅項虧損之稅務影響 | 862 | 2,168 |
| Tax effect of different tax rates of subsidiaries operating in other jurisdictions | 於其他司法權區營運之附屬公司稅率不同之稅務影響 | (2,826) | 530 |
| Tax effect of concessionary tax rate | 優惠稅率的稅務影響 | (156) | 518 |
| Under/(over)-provision in prior years, net | 過往年度撥備不足／(超額撥備)淨額 | 238 | (6) |
| Income tax (credit)/expense for the year | 年內所得稅(抵免)／開支 | (2,563) | 4,958 |

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

11 EARNINGS/(LOSS) PER SHARE

Basic earnings/(loss) per share

The calculation of the basic earnings/(loss) per share attributable to the owners of the Company for the year is based on the following data:

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|------------------------------|---|---|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Profit/(loss) for the year attributable to owners of the Company | 本公司擁有人應佔年內溢利／(虧損) | 6,721 | (16,160) |
| Interest on PSCS | 永久次級可換股證券利息 | (50) | (50) |
| Earnings/(loss) used in the calculation of basic earnings per share | 計算每股基本盈利所用盈利／(虧損) | 6,671 | (16,210) |
| | | As at 31 December 2024 於二零二四年 十二月三十一日 | As at 31 December 2023 於二零二三年 十二月三十一日 |
| Number of ordinary shares | 普通股數目 | | |
| Weighted average number of ordinary shares in issue for the purpose of basic earnings/(loss) per share | 就計算每股基本盈利／(虧損)而言的已發行普通股加權平均數 | 1,054,564,508 | 1,059,232,823 |

For Year 2024 & Year 2023, the weighted average number of ordinary shares for the purpose of calculation of basic earnings/(loss) per share has been adjusted for the effect of shares held by the custodian of Award Scheme (the "Custodian") pursuant to the Award Scheme.

11 每股盈利／(虧損)

每股基本盈利／(虧損)

本年度本公司擁有人應佔每股基本盈利／(虧損)乃基於以下數據計算：

於二零二四年度及二零二三年度，就計算每股基本盈利／(虧損)而言的普通股加權平均數已就獎勵計劃託管人（「託管人」）根據獎勵計劃所持有的股份的影響作出調整。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

11 EARNINGS/(LOSS) PER SHARE (CONTINUED)

Diluted earnings/(loss) per share

The earnings/(loss) used in the calculation of diluted earnings/(loss) per share are as follows:

11 每股盈利／（虧損）（續）

每股攤薄盈利／（虧損）

計算每股攤薄盈利／（虧損）所用盈利／（虧損）載列如下：

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|------------------------|--|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Earnings/(loss) used in the calculation of basic earnings/(loss) per share | 計算每股基本盈利／（虧損）所用盈利／（虧損） | 6,671 | (16,210) |
| Reversal of share-based payment expenses for the subsequently forfeited share awards | 就隨後沒收的股份獎勵回撥的股份付款開支 | (1,482) | — |
| Interest on PSCS | 永久次級可換股證券利息 | 50 | — |
| Earnings/(loss) used in the calculation of diluted earnings/(loss) per share | 計算每股攤薄盈利／（虧損）所用盈利／（虧損） | 5,239 | (16,210) |

| | | Year ended 31 December 截至十二月三十一日止年度 | |
|--|------------------------------|--|----------------------|
| | | 2024 二零二四年 千港元 | 2023 二零二三年 千港元 |
| Number of ordinary shares | 普通股數目 | | |
| Weighted average number of ordinary shares for the purpose of basic earnings/(loss) per share | 就計算每股基本盈利／（虧損）而言的普通股加權平均數 | 1,054,564,508 | 1,059,232,823 |
| Unvested shares under Award Scheme | 獎勵計劃項下的未歸屬股份 | 4,854,000 | — |
| Perpetual subordinated convertible securities | 永久次級可換股證券 | 28,570,000 | — |
| Weighted average number of ordinary shares in issue for the purpose of diluted earnings/(loss) per share | 就計算每股攤薄盈利／（虧損）而言的已發行普通股加權平均數 | 1,087,988,508 | 1,059,232,823 |
| Diluted earnings/(loss) per share | 每股攤薄盈利／（虧損） | 0.48 HK cents港仙 | (1.53) HK cents港仙 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

11 EARNINGS/(LOSS) PER SHARE (CONTINUED)

Diluted earnings/(loss) per share (Continued)

During Year 2024, the Group excluded potential shares arising from conversion of CB from the computation of diluted earnings per share due to anti-dilutive effect.

For Year 2023, as the Group incurred losses, the potential ordinary shares under Award Scheme, PSCS and CB are not included in the calculation of diluted loss per share as their inclusion would be anti-dilutive.

12 DIVIDENDS

The Board of Directors did not recommend any dividend for the Year 2024 (Year 2023: nil).

During the Year 2024, a subsidiary of the Company made the following distributions:

11 每股盈利／（虧損）（續）

每股攤薄盈利／（虧損）（續）

於二零二四年度，由於反攤薄效應，本集團因轉換可換股債券產生的潛在股份並無納入每股攤薄盈利計算。

於二零二三年度，由於本集團產生虧損，計算每股攤薄虧損時，具有反攤薄效果的獎勵計劃項下的潛在普通股、永久次級可換股證券及可換股債券並不包括在內。

12 股息

董事會不建議就二零二四年度派發任何股息（二零二三年度：無）。

於二零二四年度，本公司附屬公司作出以下分派：

| | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|-------------------------------|-------------------------------|
| Dividends declared and paid to non-controlling shareholder by Data Star Inc. 向非控股股東宣派及派付的股息 | 2,730 | - |

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13(A) PROPERTY, PLANT AND EQUIPMENT

13(A) 物業、廠房及設備

| | | Leasehold land and buildings 租賃土地 及樓宇 | Leasehold improvement 租賃裝修 | Furniture and fixtures 傢俱及裝置 | Computer and office equipment 電腦及 辦公設備 | Motor vehicle 汽車 | Total 總計 |
|------------------------|---------------|---|----------------------------------|------------------------------------|--|------------------------|-----------------|
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Cost or valuation | 成本或估值 | | | | | | |
| At 1 January 2023 | 於二零二三年一月一日 | 89,776 | 3,646 | 1,044 | 5,799 | 2,633 | 102,898 |
| Additions | 添置 | - | 364 | 99 | 407 | - | 870 |
| Disposal | 出售 | - | - | - | (82) | - | (82) |
| Exchange realignment | 匯兌調整 | (217) | (46) | (1) | (14) | (23) | (301) |
| As at 31 December 2023 | 於二零二三年十二月三十一日 | 89,559 | 3,964 | 1,142 | 6,110 | 2,610 | 103,385 |
| Comprising: | 包括： | | | | | | |
| Cost | 成本 | - | 3,964 | 1,142 | 6,110 | 2,610 | 13,826 |
| Valuation | 估值 | 89,559 | - | - | - | - | 89,559 |
| As at 31 December 2023 | 於二零二三年十二月三十一日 | 89,559 | 3,964 | 1,142 | 6,110 | 2,610 | 103,385 |
| At 1 January 2024 | 於二零二四年一月一日 | 89,559 | 3,964 | 1,142 | 6,110 | 2,610 | 103,385 |
| Additions | 添置 | - | - | - | 746 | 1,806 | 2,552 |
| Disposal | 出售 | - | - | - | - | (768) | (768) |
| Deficit on revaluation | 重估虧絀 | (14,788) | - | - | - | - | (14,788) |
| Exchange realignment | 匯兌調整 | (236) | (61) | (3) | (30) | (30) | (360) |
| As at 31 December 2024 | 於二零二四年十二月三十一日 | 74,535 | 3,903 | 1,139 | 6,826 | 3,618 | 90,021 |
| Comprising: | 包括： | | | | | | |
| Cost | 成本 | - | 3,903 | 1,139 | 6,826 | 3,618 | 15,486 |
| Valuation | 估值 | 74,535 | - | - | - | - | 74,535 |
| As at 31 December 2024 | 於二零二四年十二月三十一日 | 74,535 | 3,903 | 1,139 | 6,826 | 3,618 | 90,021 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

13(A) PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

13(A) 物業、廠房及設備 (續)

| | | Leasehold land and buildings 租賃土地 及樓宇 | Leasehold improvement 租賃裝修 | Furniture and fixtures 傢俱及裝置 | Computer and office equipment 電腦及 辦公設備 | Motor vehicle 汽車 | Total 總計 |
|--------------------------|---------------|---|----------------------------------|------------------------------------|--|------------------------|--------------|
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Accumulated depreciation | 累計折舊 | | | | | | |
| At 1 January 2023 | 於二零二三年一月一日 | 3,410 | 2,111 | 1,010 | 3,648 | 1,912 | 12,091 |
| Charge for the year | 年內支出 | 3,582 | 672 | 19 | 812 | 333 | 5,418 |
| Disposal | 出售 | - | - | - | (49) | - | (49) |
| Exchange realignment | 匯兌調整 | (16) | (12) | - | (7) | (13) | (48) |
| As at 31 December 2023 | 於二零二三年十二月三十一日 | 6,976 | 2,771 | 1,029 | 4,404 | 2,232 | 17,412 |
| At 1 January 2024 | 於二零二四年一月一日 | 6,976 | 2,771 | 1,029 | 4,404 | 2,232 | 17,412 |
| Charge for the year | 年內支出 | 3,576 | 683 | 38 | 867 | 476 | 5,640 |
| Disposal | 出售 | - | - | - | - | (456) | (456) |
| Deficit on revaluation | 重估虧絀 | (10,540) | - | - | - | - | (10,540) |
| Exchange realignment | 匯兌調整 | (12) | (40) | (1) | (13) | (12) | (78) |
| As at 31 December 2024 | 於二零二四年十二月三十一日 | - | 3,414 | 1,066 | 5,258 | 2,240 | 11,978 |
| Carrying amount | 賬面值 | | | | | | |
| As at 31 December 2024 | 於二零二四年十二月三十一日 | 74,535 | 489 | 73 | 1,568 | 1,378 | 78,043 |
| As at 31 December 2023 | 於二零二三年十二月三十一日 | 82,583 | 1,193 | 113 | 1,706 | 378 | 85,973 |

Leasehold land and buildings

The leasehold land and buildings of HK\$67,750,000 have been mortgaged to secure general banking facilities granted to the Group at 31 December 2024 (2023: HK\$76,025,000).

租賃土地及樓宇

於二零二四年十二月三十一日，金額為67,750,000港元之租賃土地及樓宇已抵押，以獲取授予本集團之一般銀行融資（二零二三年：76,025,000港元）。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

13(A) PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The carrying amount of leasehold land and buildings at the end of the year are analysed by the term of the leases as follows:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|----------------------|------------|-------------------------------|-------------------------------|
| In Hong Kong | 於香港 | | |
| – Medium term leases | – 中期租賃 | 67,750 | 76,025 |
| In the PRC | 於中國 | | |
| – Medium term leases | – 中期租賃 | 4,452 | 4,437 |
| – Long term leases | – 長期租賃 | 2,333 | 2,121 |
| | | 74,535 | 82,583 |

The Group applied the revaluation model to measure leasehold land and buildings. The leasehold land and buildings were revalued on 31 December 2023 and 2024. The revalued amount of the leasehold land and buildings as at 31 December 2024 are determined by the Directors with reference to the appraisal undertaken by an independent professional valuer. As at 31 December 2023, the Directors conducted a review of the Group's leasehold land and buildings carried at revaluated amounts and estimated that the carrying amounts of these assets did not differ significantly from which would be determined using revaluation.

In determining the fair value of properties, it is the Group's policy to engage an independent professional qualified valuer to perform the valuations. The management works closely with the valuer to establish the appropriate valuation techniques and inputs to the model. The leasehold land and buildings were revaluated at 31 December 2024 on an open market value basis by Ravia Global Appraisal Advisory Limited, an independent professional valuer, who have among their holding recognised and relevant professional qualification with recent experience in the location and category of properties being valued.

13(A) 物業、廠房及設備 (續)

年末之租賃土地及樓宇之賬面值按租期分析如下：

本集團應用重估模式計量租賃土地及樓宇。租賃土地及樓宇於二零二三年及二零二四年十二月三十一日重估。租賃土地及樓宇於二零二四年十二月三十一日之重估金額，乃由董事參考獨立專業估值師進行的評估而釐定。於二零二三年十二月三十一日，董事對本集團按重估金額列賬的租賃土地及樓宇進行檢討，並估計該等資產的賬面值與採用重估方法釐定的金額並無重大差異。

在釐定物業的公平值時，本集團的政策是委聘獨立專業合資格估值師進行估值。管理層與估值師緊密合作，以確立適當的估值技術及模式的輸入數據。租賃土地及樓宇乃於二零二四年十二月三十一日由獨立專業估值師瑞豐環球評估諮詢有限公司按公開市值基準進行重估，該公司持有認可及相關專業資格並於所估值物業地點及類別方面具有近期經驗。

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13(A) PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The fair value of the leasehold land and buildings was determined based on the direct comparison method by reference to sales price of comparable properties which is publicly available. Relevant comparable properties were analysed and considered with adjustments including location, time, size, building age and others as appropriate. This is a recurring fair value measurement that categorised as Level 2 of the fair value hierarchy. The most significant input into this valuation approach was price per square foot/meter.

For the Year 2024 and Year 2023, there was no transfer between the levels of fair value hierarchy.

The revaluation for the year ended 31 December 2024 gave rise to a revaluation deficit net of applicable deferred income tax of approximately HK\$3,623,000 which had been charged to the asset revaluation reserve at 31 December 2024.

As at 31 December 2024, if the leasehold land and buildings had not been revalued, they would be included in the consolidated financial statements at historical cost, less accumulated depreciation, of approximately HK\$63,130,000 (2023: HK\$66,160,000).

13(B) LEASES

The Group has lease arrangements for properties leased for office, car parking space and warehouse use. The lease terms are generally ranged from 1 to 5 years. The followings are right-of use assets recognised according to HKFRS 16:

Right-of use assets

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|----------------------|-------|-------------------------------|-------------------------------|
| At 1 January | 於一月一日 | 8,849 | 9,367 |
| Additions | 添置 | 1,210 | 3,129 |
| Depreciation | 折舊 | (4,161) | (3,363) |
| Disposal | 出售 | - | (23) |
| Exchange realignment | 匯兌調整 | (228) | (261) |
| | | 5,670 | 8,849 |

13(A) 物業、廠房及設備 (續)

租賃土地及樓宇的公平值乃透過參考可公開取得的可資比較物業售價按直接比較法而釐定。對相關可資比較物業就地點、時間、大小、樓齡及其他(如適用)等調整予以分析及考慮。該經常性的公平值計量歸類為公平值層級第二級。該估值方法最重要的輸入數據為每平方呎／米的價格。

於二零二四年度及二零二三年度，公平值層級間概無轉撥。

截至二零二四年十二月三十一日止年度重估產生除適用的遞延所得稅後的重估虧絀約3,623,000港元已於二零二四年十二月三十一日之資產重估儲備扣除。

於二零二四年十二月三十一日，尚未對租賃土地及樓宇進行重估，則按歷史成本減累計折舊約63,130,000港元(二零二三年：66,160,000港元)計入綜合財務報表。

13(B) 租賃

本集團具有租賃物業作辦公室、停車位及倉庫用途的租賃安排。租期一般介乎一至五年。根據香港財務報告準則第16號確認之使用權資產如下：

使用權資產

Properties Leased for Own use 持作自用的租賃物業

| 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|-------------------------------|-------------------------------|
| 8,849 | 9,367 |
| 1,210 | 3,129 |
| (4,161) | (3,363) |
| - | (23) |
| (228) | (261) |
| 5,670 | 8,849 |

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13(B) LEASES(CONTINUED)

13(B) 租賃 (續)

Right-of use assets (Continued)

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

使用權資產 (續)

於損益確認之有關租賃的費用項目分析如下：

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|---------------------|-------------------------------|-------------------------------|
| Depreciation charge of right-of-use assets by class of underlying asset: | 按相關資產分類的使用權資產之折舊費用： | | |
| Ownership interests in leasehold land and building for own use | 於持作自用的租賃土地及樓宇的擁有權權益 | 3,576 | 3,582 |
| Properties leased for own use | 持作自用的租賃物業 | 4,161 | 3,363 |
| Interest on lease liabilities | 租賃負債利息 | 427 | 436 |
| Expenses relating to short term leases | 有關短期租賃費用 | 415 | 881 |

For the Year 2024, there were additions to right-of-use assets of HK\$1,210,000 (Year 2023: HK\$3,129,000) related to the capitalised lease payments payable under new tenancy agreements.

於二零二四年度，按新租賃協議項下有有關資本化應付租賃款項之使用權資產添置為1,210,000港元（二零二三年度：3,129,000港元）。

The total cash outflow for leases for the Year 2024 amounted to HK\$4,664,000 (Year 2023: HK\$3,740,000).

於二零二四年度，租賃現金流出總額為4,664,000港元（二零二三年度：3,740,000港元）。

Lease liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the year

租賃負債

下表載列本集團於年末的租賃負債剩餘合約期限：

| | | 2024 二零二四年 | | 2023 二零二三年 | |
|----------------------------------|----------|---|---|---|--|
| | | Present value of the minimum lease payables 最低租賃 付款的現值 \$'000 千元 | Total minimum lease payment 最低租賃 付款總額 \$'000 千元 | Present value of the minimum lease payables 最低租賃 付款的現值 \$'000 千元 | Total minimum lease payments 最低租賃 付款總額 \$'000 千元 |
| Within 1 year | 一年內 | 4,268 | 4,504 | 3,702 | 4,072 |
| After 1 year but within 2 years | 一年後但於兩年內 | 1,990 | 2,056 | 3,528 | 3,715 |
| After 2 years but within 5 years | 兩年後但於五年內 | 326 | 330 | 1,920 | 1,980 |
| | | 6,584 | 6,890 | 9,150 | 9,767 |

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14 INVESTMENT PROPERTY

14 投資物業

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|------------------------|-------------|-------------------------------|-------------------------------|
| At fair value | 按公平值 | | |
| At 1 January | 於一月一日 | 48,200 | 51,200 |
| Decrease in fair value | 公平值減少 | (1,800) | (3,000) |
| At 31 December | 於十二月三十一日 | 46,400 | 48,200 |

The Group's investment property is a commercial property situated in Hong Kong, held on medium term leases and leased out to third party. The investment property was revalued by Ravia Global Appraisal Advisory Limited as at 31 December 2024 and 2023 on an open market value basis. It is an independent professional valuer, who have among its staff holding recognised and relevant professional qualification with recent experience in the location and category of property being valued.

The valuation at 31 December 2024 and 2023 was arrived by adopting the direct comparison method where comparison based on price information of comparable properties is made. Comparable properties of similar size, character and location are analysed and carefully weighed against all the respective advantages and disadvantages of each property in order to arrive at a fair comparison of capital values.

The investment property has been mortgaged to secure general banking facilities granted to the Group at 31 December 2024 and 2023.

本集團的投資物業為位於香港的商業物業，按中期租賃持有並出租予第三方。投資物業乃由瑞豐環球評估諮詢有限公司於二零二四年及二零二三年十二月三十一日按公開市值基準進行重估。該公司為獨立專業估值師，且有多名員工持有認可及相關專業資格並於所估值物業地點及類別方面具有近期經驗。

於二零二四年及二零二三年十二月三十一日的估值採納直接比較法，即根據可資比較物業的價格資料進行比較。大小、特徵及位置相若的可資比較物業會被分析，並仔細權衡各物業的所有利弊，從而公平比較資本值。

投資物業已抵押，以獲取於二零二四年及二零二三年十二月三十一日授予本集團的一般銀行融資。

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14 INVESTMENT PROPERTY (CONTINUED)

Details of the Group's investment property and information about the fair value measurements for the year are as follows:

14 投資物業 (續)

年內本集團投資物業的詳情及有關公平值計量的資料載列如下：

| | | Level 1 第一級 \$'000 千元 | Level 2 第二級 \$'000 千元 | Level 3 第三級 \$'000 千元 | Total 總計 \$'000 千元 |
|--|-----------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------|
| Recurring fair value measurements | 經常性公平值計量 | | | | |
| Commercial property located in Hong Kong | 位於香港的商業物業 | | | | |
| 31 December 2024 | 二零二四年十二月三十一日 | - | - | 46,400 | 46,400 |
| 31 December 2023 | 二零二三年十二月三十一日 | - | - | 48,200 | 48,200 |

There were no transfers between Level 1 and Level 2 or transfers into or out of Level 3 during the years ended 31 December 2024 and 2023.

於截至二零二四年及二零二三年十二月三十一日止年度，概無第一級與第二級之間轉撥或轉入或轉出第三級。

The fair value of investment property is determined using direct comparison method by reference to sales price of comparable properties which is publicly available. Relevant comparable properties are analysed and considered with adjustments including location, time, size, building age and others as appropriate. The most significant input into this valuation approach is price per square foot.

投資物業的公平值乃透過參考可公開取得的可資比較物業售價，採用直接比較法而釐定。對相關可資比較物業就地點、時間、大小、樓齡及其他（如適用）等調整予以分析及考慮。該估值方法最重要的輸入數據為每平方呎的價格。

The fair value measurement for investment property as at 31 December 2024 and 2023 was categorised as Level 3 of the fair value hierarchy. Key unobservable inputs used in valuing the investment property as at 31 December 2024 and 2023 were as follows:

於二零二四年及二零二三年十二月三十一日，投資物業的公平值計量分類為公平值層級第三級。於二零二四年及二零二三年十二月三十一日，對投資物業進行估值使用的主要不可觀察輸入數據如下：

| Valuation technique | Key unobservable inputs | As at 31 December 於十二月三十一日 | Inter-relationship between key unobservable inputs and fair value measurement 主要不可觀察輸入數據及 公平值計量之間的相互關係 |
|---------------------|---|-------------------------------|--|
| 估值技術 | 主要不可觀察輸入數據 | 2024 二零二四年 | 2023 二零二三年 |
| Direct comparison | Adjusted market unit rate per square feet in gross floor area | HK\$12,801 to HK\$18,854 | HK\$14,734 to HK\$17,360 |
| 直接比較法 | 經調整每平方呎建築面積市場單位價值 | 12,801港元至18,854港元 | 14,734港元至17,360港元 |
| | | | Increase in market unit rate, increase in fair value of the investment property 市場單位價值增加，投資物業的公平值增加 |

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14 INVESTMENT PROPERTY (CONTINUED)

The movements during the years ended 31 December 2024 and 2023 in the balance of the Level 3 fair value measurements are as follows:

| | | \$'000 千元 |
|--|------------------------------|--------------|
| At 1 January 2023 | 於二零二三年一月一日 | 51,200 |
| Change from fair value adjustment included in profit or loss – Change in fair value of investment property | 計入損益之公平值調整之變動 — 投資物業公平值變動 | (3,000) |
| At 31 December 2023 and 1 January 2024 | 於二零二三年十二月三十一日及 二零二四年一月一日 | 48,200 |
| Change from fair value adjustment included in profit or loss – Change in fair value of investment property | 計入損益之公平值調整之變動 — 投資物業公平值變動 | (1,800) |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 46,400 |

The loss/gains recognised in profit or loss for the years arise from the investment property held at the end of the year.

14 投資物業 (續)

於截至二零二四年及二零二三年十二月三十一日止年度，第三級公平值計量結餘之變動如下：

年內於損益確認之虧損／收益產生自年末持有的投資物業。

15 FINANCIAL INSTRUMENT AT FAIR VALUE THROUGH PROFIT OR LOSS

| | 31 December 2024 二零二四年 十二月三十一日 \$'000 千元 | 31 December 2023 二零二三年 十二月三十一日 \$'000 千元 |
|---|---|---|
| Deposit placed for life insurance policy, included in non-current assets 人壽保單按金 (計入非流動資產) | 13,481 | 13,125 |

15 按公平值計入損益的金融工具

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15 FINANCIAL INSTRUMENT AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

As at 31 December 2024 and 2023, the balance represented the deposit placed for life insurance policy. Such policy was subscribed by the Group with an insurance company in the year ended 31 December 2022 for a member of the senior management of the Company who is a son of Mr. Lee Bing Kwong (the Chairman, executive Director and the CEO) and Ms. Lo Yuen Lai (executive Director). Under the policy, the beneficiary and policy holder is the Company's wholly-owned subsidiary and the total insured sum is US\$8,000,000 (approximately HK\$62,400,000). The Group was required to pay an upfront deposit of approximately US\$1,694,000 (approximately HK\$13,211,000), including a premium charge at inception of the policy amounting to approximately US\$7,000 (approximately HK\$53,000). The Group can terminate the policy at any time and receive cash value of the policy at the date of withdrawal, which is determined by the upfront payment plus accumulated interest earned and minus the accumulated insurance charge and policy expense charge ("Cash Value"). In addition, if withdrawal is made between the 1st to 18th policy year, there is a specified amount of surrender charge. The insurance company will pay the Group an interest of 5.25% per annum on the outstanding Cash Value of the policy for the first year. Commencing on the 2nd year, the interest will be a variable return with minimum guaranteed interest rate of 2% per annum by the insurance company on an annual basis.

During the Year 2024, a fair value gain of approximately HK\$356,000 (Year 2023: HK\$451,000) was recognised in profit or loss.

As at 31 December 2024, the entire deposit placed for a life insurance policy had been pledged as security for certain bank borrowings (2023: entire).

15 按公平值計入損益的金融工具 (續)

於二零二四年及二零二三年十二月三十一日，結餘指人壽保險保單按金。該保單由本集團截至二零二二年十二月三十一日止年度為本公司一名高級管理層的家庭成員（為主席、執行董事兼行政總裁李秉光先生與盧元麗女士的兒子）向一間保險公司購買，保單受益人及持有人均為本公司一間全資附屬公司，投保金額合共8,000,000美元（約62,400,000港元）。本集團須繳付約1,694,000美元（約13,211,000港元）的預付按金，包括投保時的保費約7,000美元（約53,000港元）。本集團可隨時終止保單，並於保單解除當日收到保單的現金價值，金額相當於預付按金加累計利息減以累積保險費及保單開支（「現金價值」）。此外，若保單於第1至18個保單年度解除，保險公司將收取若干退保費。保險公司將於首年就保單尚餘現金價值向本集團支付年息5.25%。第二年起，利息回報將會浮動，保險公司保證最低回報為每年2%。

於二零二四年度，約356,000港元的公平值收益（二零二三年度：451,000港元）於損益確認。

於二零二四年十二月三十一日，全數人壽保單按金已抵押予銀行作為銀行借款的擔保（二零二三年：全數）。

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16 INTANGIBLE ASSETS

16 無形資產

| | | Distributorship rights 分銷權 \$'000 千元 |
|---|-----------------------------|--|
| Cost | 成本 | |
| At January 2023 | 於二零二三年一月一日 | 23,856 |
| Exchange realignment | 匯兌調整 | (675) |
| At 31 December 2023 and 1 January 2024 | 於二零二三年十二月三十一日 及二零二四年一月一日 | 23,181 |
| Exchange realignment | 匯兌調整 | (763) |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 22,418 |
| Accumulated amortisation and impairment loss | 累計攤銷及減值虧損 | |
| At 1 January 2023 | 於二零二三年一月一日 | 11,576 |
| Amortisation | 攤銷 | 4,716 |
| Exchange realignment | 匯兌調整 | (364) |
| At 31 December 2023 and 1 January 2024 | 於二零二三年十二月三十一日 及二零二四年一月一日 | 15,928 |
| Amortisation | 攤銷 | 4,780 |
| Exchange realignment | 匯兌調整 | (624) |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 20,084 |
| Carrying amount | 賬面值 | |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 2,334 |
| At 31 December 2023 | 於二零二三年十二月三十一日 | 7,253 |

During the year 2020, the Group completed acquisition of intangible assets which are the distributorship rights for electronic components and other ancillary products and plastic components in the PRC.

於二零二零年度，本集團完成收購無形資產，該無形資產為於中國獲得電子元件及其他輔助產品以及塑料部件的分銷權。

The Directors of the Company determines the estimated useful lives and related amortisation charges for its intangible assets. This estimate is based on the contractual terms and the extension options that the Group could exercise under the acquisition agreement.

本公司董事釐定其無形資產之估計可使用年期及有關折舊費用。估計乃以合約年期及本集團可根據收購協議行使的延期選擇權為依據。

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17 DERIVATIVE ASSET

17 衍生資產

| | | 31 December 2024 二零二四年 十二月三十一日 \$'000 千元 | 31 December 2023 二零二三年 十二月三十一日 \$'000 千元 |
|-------------------------|---------------|---|---|
| CB: | 可換股債券： | | |
| Early redemption option | 提前贖回權 | 262 | 1,730 |

As at 31 December 2024 and 2023, derivative asset represents the fair value of early redemption option embedded in the CB issued by the Company.

於二零二四年及二零二三年十二月三十一日，衍生資產指本公司發行的可換股債券中嵌入的提前贖回權的公平值。

Further details of CB are set out in note 26.

有關可換股債券的進一步詳情載於附註26。

18 INVENTORIES

18 存貨

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---------------------|------|-------------------------------|-------------------------------|
| Trading inventories | 貿易存貨 | 379,349 | 227,665 |

19 TRADE AND BILLS RECEIVABLES

19 貿易應收賬款及應收票據

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--------------------------------|--------|-------------------------------|-------------------------------|
| Trade receivables | 貿易應收賬款 | 577,021 | 818,065 |
| Bills receivable | 應收票據 | 1,938 | 1,220 |
| | | 578,959 | 819,285 |
| Less: allowance for impairment | 減：減值撥備 | (65,710) | (71,564) |
| | | 513,249 | 747,721 |

The Group's trading terms with its customers are mainly on open account terms, except for new customers, where payment in advance is normally required. The balance of the business is on open account terms which is often covered by customers' letters of credit or is factored to external financial institutions. The credit terms vary from 1 day to 120 days after the monthly statement. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are regularly reviewed by management. Trade receivables are non-interest-bearing and their carrying amounts approximate to their fair values.

本集團與其客戶的貿易條款主要以掛賬形式進行，惟新客戶一般須預付款項除外。以掛賬方式進行的貿易應收賬款結餘通常附有客戶信用證或保理至外部金融機構。信貸期介乎月報表後1日至120日。本集團對其未收回應收款項維持嚴謹監控，藉以減低信貸風險。管理層會定期審閱逾期結餘。貿易應收賬款為免息，且其賬面值與其公平值相若。

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19 TRADE AND BILLS RECEIVABLES (CONTINUED)

The following is an ageing analysis of trade receivables based on the invoice date:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|-------------|-------------------------------|-------------------------------|
| 0-30 days | 0至30日 | 234,371 | 273,114 |
| 31-60 days | 31至60日 | 136,421 | 257,946 |
| 61-90 days | 61至90日 | 93,091 | 124,439 |
| More than 90 days | 90日以上 | 113,138 | 162,566 |
| Total trade receivables before impairment | 貿易應收賬款減值前總額 | 577,021 | 818,065 |
| Bills receivables | 應收票據 | 1,938 | 1,220 |
| Less: allowance for impairment | 減：減值撥備 | (65,710) | (71,564) |
| | | 513,249 | 747,721 |

Impairment losses in respect of trade receivables are recorded using an allowance account based on lifetime expected credit loss unless there is no expectation of recovery, in which case the impairment loss is written off against trade receivables directly. The movement in the allowance for doubtful debts during the year is as follows:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|-------------------|-------------------------------|-------------------------------|
| At 1 January | 於一月一日 | 71,564 | 63,449 |
| (Reversal of impairment loss)/impairment loss recognised | 確認(減值虧損撥回) / 減值虧損 | (5,710) | 8,191 |
| Exchange realignment | 匯兌調整 | (144) | (76) |
| At 31 December | 於十二月三十一日 | 65,710 | 71,564 |

At 31 December 2024, trade receivables of the Group with an aggregate carrying amount of HK\$221,810,000 (2023: HK\$452,792,000) have been assigned to banks to secure the general banking facilities of the Group.

19 貿易應收賬款及應收票據(續)

貿易應收賬款按發票日期的賬齡分析如下：

貿易應收賬款減值虧損採用撥備賬基於全期預期信貸虧損入賬，惟在不期望可收回該款項之情況下，減值虧損直接於貿易應收賬款撇銷。於年內之呆賬撥備變動如下：

於二零二四年十二月三十一日，本集團總賬面值為221,810,000港元(二零二三年：452,792,000港元)之貿易應收賬款已讓渡予銀行，以獲取本集團一般銀行融資。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

20 OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

20 其他應收款項、按金及預付款項

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|---------------------------|-------------------------------|-------------------------------|
| Other receivables | 其他應收款項 | 4,984 | 9,336 |
| Interest receivables | 應收利息 | 326 | 295 |
| Loans receivable (note i) | 應收貸款 (附註i) | 10,631 | 7,478 |
| Deposit for purchase (note ii) | 採購按金 (附註ii) | 65,491 | 82,507 |
| Utilities and other deposits | 水電及其他按金 | 1,363 | 1,590 |
| Prepaid expenses | 預付開支 | 12,188 | 2,638 |
| Deposit paid for acquisition of property, plant and equipment | 收購物業、廠房及設備的已付按金 | – | 228 |
| Refundable deposit previously paid for proposed acquisition (note iii) | 先前就建議收購事項支付的可退還按金 (附註iii) | – | – |
| | | 94,983 (94,983) | 104,072 (103,844) |
| Less: amount classified as current assets | 減：分類為流動資產的金額 | | |
| Amount classified as non-current assets | 分類為非流動資產的金額 | – | 228 |

Note

附註：

i.

i.

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--------------------------------|--------|-------------------------------|-------------------------------|
| Loans receivable | 應收貸款 | 13,547 | 10,422 |
| Less: allowance for impairment | 減：減值撥備 | (2,916) | (2,944) |
| | | 10,631 | 7,478 |

The aging analysis of loans receivable at the end of the reporting period is as follows

報告期末應收貸款賬齡分析：

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--------------------------|---------|-------------------------------|-------------------------------|
| Not past due | 未逾期 | 10,791 | 7,572 |
| Past due within 3 months | 逾期3個月內 | – | – |
| Past due over 3 months | 逾期超過3個月 | 2,756 | 2,850 |
| | | 13,547 | 10,422 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

20 OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Note (Continued)

i. (Continued)

As at 31 December 2024, loans receivable with principal amounts of approximately HK\$3,900,000 (2023: HK\$3,900,000) are interest-bearing and secured by guarantees executed by owners of the debtors. The Group has agreed to waive the interest receivable from these debtors. In addition, as at 31 December 2024, the remaining balance of approximately HK\$9,647,000 (2023: HK\$6,522,000) consists of unsecured and interest-free loans receivable. The loan periods of these loans fall within 1 year in both years.

ii. As at 31 December 2024, included in deposit for purchase of approximately HK\$23,701,000 (2023: HK\$23,701,000) is secured by guarantee executed by an independent third party and is interest-free.

iii. As at 31 December 2024 and 2023, the gross balance of refundable deposit of approximately HK\$2,145,000 (2023: HK\$2,145,000) represents the amount previously paid to a third party vendor (the "Vendor") for the proposed acquisition. The proposed acquisition had been terminated and the deposit had agreed to be refundable. As at 31 December 2024, an allowance for impairment loss of approximately HK\$2,145,000 (2023: HK\$2,145,000) was made. During the Year 2024, no amount has been received. During the Year 2023, the Group received HK\$1,720,000 and reversal of impairment loss was made.

20 其他應收款項、按金及預付款項 (續)

附註：(續)

i. (續)

於二零二四年十二月三十一日，本金額約3,900,000港元(二零二三年：3,900,000港元)的應收貸款為計息貸款，並由債務人的擁有人簽立擔保作為抵押。本集團已同意免除該等債務人的應收利息。此外，於二零二四年十二月三十一日，應收無抵押免息貸款餘額約為9,647,000港元(二零二三年：6,522,000港元)。該等貸款的貸款期於兩個年度均在1年以內。

ii. 於二零二四年十二月三十一日，計入採購按金約23,701,000港元(二零二三年：23,701,000港元)以獨立第三方簽立的擔保作為抵押，且為免息。

iii. 於二零二四年及二零二三年十二月三十一日，可退還按金的總結餘約2,145,000港元(二零二三年：2,145,000港元)指先前就建議收購事項向一名第三方供應商(「供應商」)支付的金額。建議收購事項已終止，且已協定按金可退還。於二零二四年十二月三十一日，已計提減值虧損撥備約2,145,000港元(二零二三年：2,145,000港元)。於二零二四年度，並無收到金額。於二零二三年度，本集團收到1,720,000港元及作出減值虧損撥回。

21 BANK BALANCES, PLEDGED AND RESTRICTED BALANCE AND CASH

21 銀行結餘、已抵押及受限制結餘及現金

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|---------------------|-------------------------------|-------------------------------|
| Cash and cash equivalents | 現金及現金等價物 | 101,941 | 86,165 |
| Pledged and restricted balance | 已抵押及受限制結餘 | 39,756 | 10,355 |
| Total bank balances, pledged and restricted balance and cash | 銀行結餘、已抵押及受限制結餘及現金總額 | 141,697 | 96,520 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

21 BANK BALANCES, PLEDGED AND RESTRICTED BALANCE AND CASH (CONTINUED)

Bank balances and cash comprise cash and short-term deposits held with financial institutions and carry interest at prevailing market rates.

Pledged and restricted balance represented the current account and fixed term deposit of approximately HK\$39,756,000 (2023: HK\$10,355,000) placed to banks to secure general banking facilities granted by these banks.

As at 31 December 2024, the Group places approximately HK\$37,985,000 (2023: HK\$29,907,000) in banks in the PRC, the remittance of which is subject to relevant rules and regulations of foreign exchange control promulgated by the PRC government.

21 銀行結餘、已抵押及受限制結餘及現金 (續)

銀行結餘及現金包括現金及存置於金融機構的短期存款，且按現行市場利率計息。

已抵押及受限制結餘指存放於銀行的流動賬戶及定期存款約39,756,000港元（二零二三年：10,355,000港元），以作為該等銀行授予的一般銀行融資的抵押。

於二零二四年十二月三十一日，本集團向國內銀行分別存置約37,985,000港元（二零二三年：29,907,000港元），匯款受中國政府頒佈的相關外匯管制規則及條例規限。

22 TRADE PAYABLES

Trade payable 貿易應付賬款

An ageing analysis of the Group's trade payables presented based on the invoice date at the end of each reporting date, is as follows:

22 貿易應付賬款

| | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|----------------------|-------------------------------|-------------------------------|
| Trade payable 貿易應付賬款 | 216,078 | 164,622 |

本集團於各報告日期末按發票日期呈列的貿易應付賬款的賬齡分析如下：

| | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|-------------------------|-------------------------------|-------------------------------|
| 0-30 days 0至30日 | 112,514 | 114,953 |
| 31-60 days 31至60日 | 49,773 | 33,620 |
| 61-90 days 61至90日 | 26,805 | 8,288 |
| More than 90 days 90日以上 | 26,986 | 7,761 |
| | 216,078 | 164,622 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

23 OTHER PAYABLES, ACCRUALS AND DEPOSITS RECEIVED

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|----------------------------------|-------------|-------------------------------|-------------------------------|
| Other payables and accruals | 其他應付款項及應計費用 | 8,113 | 10,085 |
| Commission payable | 應付佣金 | 1,492 | 3,027 |
| Value added tax payables | 應付增值稅 | 1,823 | 2,367 |
| Customer deposits received | 已收客戶按金 | 64,318 | 9,360 |
| Rental deposit received | 已收租賃租金 | 236 | 236 |
| Long service payment obligations | 長期服務金責任 | 361 | – |
| | | 76,343 | 25,075 |

Customer deposits received represents consideration received from customers for goods before the Group recognises the related revenue. Customer deposits of HK\$8,406,000 included in the balance as at 1 January 2024 were recognised as revenue during the Year 2024 (2023: HK\$3,859,000).

已收客戶按金指本集團確認相關收益前就貨物向客戶收取的代價。客戶按金8,406,000港元（二零二三年：3,859,000港元）已計入於二零二四年一月一日的結餘，並於二零二四年度確認為收益。

24 LOAN FROM CONTROLLING SHAREHOLDER, UNSECURED

As at 31 December 2024 and 2023, the amount is unsecured, repayable within 1 year and carries interest of 6.5% (2023: 7%) per annum.

24 來自控股股東的貸款－無抵押

於二零二四年及二零二三年十二月三十一日，該款項為無抵押，須於1年內償還，年利率為6.5%（二零二三年：7%）。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

25 BANK BORROWINGS, SECURED

25 銀行借貸－有抵押

| | Note 附註 | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|----------------------------|-------------------------------|-------------------------------|
| Current liabilities | 流動負債 | | |
| Bank instalment loans | 銀行分期貸款 | | |
| – portion of loans due for repayment within one year | – 須於一年內償還之貸款部分 | 1,743 | 5,123 |
| – portion of loans due for repayment after one year which contain a repayment on demand clause | – 須於一年後償還之貸款部分 (附有按要求償還條款) | 14,122 | 15,868 |
| Factoring loans | 保理貸款 | 132,469 | 320,552 |
| Other bank loans | 其他銀行貸款 | | |
| – supplier finance arrangement | – 供應商融資安排 | 478,087 | 417,529 |
| – others | – 其他 | 3,180 | – |
| | | 629,601 | 759,072 |

Note:

- (i) At 31 December 2024 and 2023, the bank instalment loans were due for repayment as follows, which are based on the scheduled repayment dates set out in the loan agreements and ignore the effect of any repayment on demand clause:

附註：

- (i) 於二零二四年及二零二三年十二月三十一日，銀行分期貸款須根據貸款協議所載預定還款日期償還，且並無計入任何按要求償還條款之影響：

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---------------------------------------|----------|-------------------------------|-------------------------------|
| Within one year | 一年內 | 1,743 | 5,123 |
| After one year but within two years | 一年後但於兩年內 | 1,558 | 1,730 |
| After two years but within five years | 兩年後但於五年內 | 10,838 | 4,765 |
| After five years | 五年後 | 1,726 | 9,373 |
| | | 15,865 | 20,991 |

None of the portion of the term loans due for repayment after one year which contain a repayment on demand clause and that is classified as current liability is expected to be settled within one year.

Bank instalment loans are variable-rate borrowings and carry effective interest rate of 3.00% to 5.43% per annum at 31 December 2024 (2023: 3.02% to 6.01%).

預期概無附有按要求償還條款且分類為流動負債之須於一年後償還之定期貸款部分將於一年內結清。

銀行分期貸款屬浮息借貸，且於二零二四年十二月三十一日之實際年利率介乎3.00%至5.43% (二零二三年：3.02%至6.01%)。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

25 BANK BORROWINGS, SECURED (CONTINUED)

Note: (Continued)

- (ii) Factoring loans are variable-rate borrowings which carry effective rate (which is also equal to contractual interest rate) of 5.89% to 6.82% per annum at 31 December 2024 (2023: 6.68% to 7.40%).
- (iii) Other bank loans represent the Group's supplier finance arrangements, including import loans and trust receipts loans which are variable-rate borrowings and carry effective interest rate ranging from 3.70% to 7.62% per annum at 31 December 2024 (2023: 4.15% to 7.82%).

Supplier finance arrangements are characterised by one or more banks offering to pay amounts that the Group owes its suppliers and the Group agreeing to pay according to the terms and conditions of the arrangements at a date later than when the suppliers are paid. These arrangements provide the Group with extended payment terms compared to the related invoice payment due date.

25 銀行借貸 – 有抵押 (續)

附註：(續)

- (ii) 保理貸款屬浮息借貸，且於二零二四年十二月三十一日之實際年利率（亦相當於合約利率）為5.89%至6.82%（二零二三年：6.68%至7.40%）。
- (iii) 其他銀行貸款指本集團的供應商融資安排，包括進口貸款及信託收據貸款，屬浮息借貸，且於二零二四年十二月三十一日之實際利率介乎3.70%至7.62%（二零二三年：4.15%至7.82%）。

供應商融資安排的特點為一間或多間銀行願意支付本集團欠其供應商的款項，而本集團則同意根據安排的條款及條件在遲於供應商獲得付款的日期付款。該等安排為本集團提供較相關發票付款到期日延長的付款期。

| | | 31 December 2024 二零二四年 十二月三十一日 \$'000 千元 | 31 December 2023 二零二三年 十二月三十一日 \$'000 千元 |
|--|-------------------------------|---|---|
| Carrying amount of financial liabilities that are part of the supplier finance arrangements included in: | 計入下列項目而屬於供應商融資安排一部分的金融負債之賬面值： | | |
| Bank and other borrowings | 銀行及其他借貸 | 478,087 | 417,529 |
| Of which suppliers have received payments | 其中供應商已收到付款 | 478,087 | 417,529 |
| Range of payment due dates | 付款到期日範圍 | | |
| Trade payables subject to supplier finance arrangement (dates after invoice date) | 供應商融資安排涉及的貿易應付賬款（發票日期後日數） | 45-150 days日 ^{#1} | N/A不適用 ^{#2} |
| Comparable trade payables (days after invoice date) | 可資比較的貿易應付賬款（發票日期後日數） | 0-60 days日 | N/A不適用 ^{#2} |

^{#1} Typically, trade payables under supplier finance arrangement are settled within 45 days to 90 days after the invoice date except for certain suppliers who granted the credit term to the Group. These invoice payment dates could further be extended by an additional 60 days to 150 days from the invoice date.

^{#2} The Group applies transitional relief available under "Amendments to HKAS 7 and HKFRS 7 – Supplier Finance Arrangements" and has not provided comparative information in the first year of adoption in current year.

The non-cash change in the carrying amounts of other bank loans represents net foreign exchange loss of approximately HK\$824,000 (2023: HK\$386,000). For the Year 2024, trade payables of approximately HK\$2,414,820,000 (2023: HK\$2,147,978,000) have been transferred to other bank loans under supplier finance arrangement.

^{#1} 一般而言，供應商融資安排下的貿易應付賬款在發票日期後45日至90日內結算，除非若干供應商向本集團授予信貸期。該等發票付款日期可能會進一步延長，自發票日期起額外延長60日至150日。

^{#2} 本集團應用「香港會計準則第7號及香港財務報告準則第7號（修訂本）— 供應商融資安排」下的過渡性寬免，並無提供本年度首個採用年度的比較資料。

其他銀行貸款賬面值的非現金變動指匯兌虧損淨額約824,000港元（二零二三年：386,000港元）。於二零二四年度，約2,414,820,000港元（二零二三年：2,147,978,000港元）的貿易應付賬款已根據供應商融資安排轉撥至其他銀行貸款。

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25 BANK BORROWINGS, SECURED (CONTINUED)

Note: (Continued)

(iv) At 31 December 2024, the banking facilities of the Group were secured by trade receivables of the Group with an aggregate carrying amount of approximately HK\$221,810,000 (2023: HK\$452,792,000), the legal charge over the investment property of the Group of approximately HK\$46,400,000 (2023: HK\$48,200,000), leasehold land and buildings of the Group of approximately HK\$67,750,000 (2023: HK\$76,025,000), deposit placed for life insurance policy of the Group of approximately HK\$13,481,000 (2023: HK\$13,125,000), bank deposit of the Group of approximately HK\$39,756,000 (2023: HK\$10,355,000), personal guarantees executed by Mr. Pai Yin Lin (a director and a non-controlling shareholder of subsidiaries of the Company, "Mr. Pai"), and corporate guarantees executed by the Company, several of its subsidiaries and a third-party company.

(iv) Certain of the Group's banking facilities are subject to the fulfilment of covenants relating to the Group's financial position. If the Group were to breach the covenants, the drawn down facilities would become payable on demand. As at 31 December 2024 and 31 December 2023, the Group has breached the covenant requirements under banking facilities with a bank, as the Group's net tangible assets was less than and external gearing ratio was greater than that required by the bank. The Group has obtained one-off waivers from strict compliance with the covenant requirements in relation to all the outstanding bank borrowings. Management was of the opinion that the breach has no significant impact on the Group's financial position as all bank borrowings were classified as current liabilities as at 31 December 2024 and 31 December 2023.

25 銀行借貸－有抵押 (續)

附註：(續)

(iv) 於二零二四年十二月三十一日，本集團銀行融資以總賬面值約221,810,000港元(二零二三年：452,792,000港元)之貿易應收賬款、本集團投資物業之法定押記約46,400,000港元(二零二三年：48,200,000港元)、本集團租賃土地及樓宇約67,750,000港元(二零二三年：76,025,000港元)、本集團人壽保單按金約13,481,000港元(二零二三年：13,125,000港元)、本集團銀行存款約39,756,000港元(二零二三年：10,355,000港元)、白逸霖先生(本公司附屬公司的董事及非控股股東，「白先生」)所簽立的個人擔保以及本公司、其若干附屬公司及一間第三方公司簽立的公司擔保作抵押。

(iv) 本集團若干銀行融資須遵守本集團財務狀況相關的契諾。倘本集團違反契諾，已提取的融資將按要求支付。於二零二四年十二月三十一日及二零二三年十二月三十一日，由於本集團的有形資產淨值少於銀行要求而外在資產負債率超過銀行要求，本集團已違反與銀行訂立的銀行融資下的契諾要求。本集團已取得一次性豁免嚴格遵守所有未償還銀行借貸之契諾要求。管理層認為，由於所有銀行借貸於二零二四年十二月三十一日及二零二三年十二月三十一日分類為流動負債，因此有關違反對本集團的財務狀況並無重大影響。

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25 BANK BORROWINGS, SECURED (CONTINUED)

Offsetting financial assets and financial liabilities

During the Year 2024, the Group has transferred the collection right of certain trade receivables to financial institutions under factoring agreements, but such transfers do not qualify for derecognition in the consolidated financial statements. A transferred asset is derecognised when the Group transfers the asset and substantially all the risks and rewards of ownership of the asset to another entity. The factoring facilities are secured by pledge of assets and corporate guarantees executed by the Group and personal guarantee executed by Mr. Pai. Given that the financial institutions are authorised to realise and sell the pledged assets in case of default and guarantee is provided to the transferees, the Group has not transferred the significant risks and rewards relating to the transferred assets to the financial institutions. Accordingly, the transferred assets continue to be recognised in its entirety and the consideration received is recognised as a liability.

The carrying amounts of the transferred assets and their associated liabilities are as follows:

25 銀行借貸－有抵押（續）

抵銷金融資產及金融負債

於二零二四年度內，本集團已根據保理協議將若干貿易應收賬款的收回權轉讓予金融機構，但有關轉讓未合資格於綜合財務報表終止確認。當本集團轉讓資產及將資產所有權的絕大部份風險及回報轉讓至另一實體，則終止確認已轉讓資產。保理融資以資產抵押及本集團所作公司擔保及白先生所作個人擔保為抵押品。鑒於金融機構有權在違約及向承讓人提供擔保的情況下變現及出售已抵押資產，故本集團尚未將已轉讓資產的重大風險及回報轉至金融機構。因此，已轉讓資產繼續全面確認及已收代價確認為負債。

已轉讓資產及其相關負債之賬面值如下：

| | 2024 二零二四年 Trade receivables transferred under factoring agreements 根據保理 協議轉讓之 貿易應收賬款 \$'000 千元 | 2023 二零二三年 Trade receivables transferred under factoring agreements 根據保理 協議轉讓之 貿易應收賬款 \$'000 千元 |
|--|--|--|
| Carrying amount of transferred assets 已轉讓資產之賬面值 | 197,685 | 403,124 |
| Carrying amount of associated liabilities 相關負債之賬面值 | 132,469 | 320,552 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

26 CONVERTIBLE BOND

26 可換股債券

| | | \$'000 千元 |
|--|--------------------------------|--------------|
| Liability component at 1 January 2023 | 於二零二三年一月一日的負債組成部分 | 15,227 |
| Add: effective interest expenses | 加：實際利息支出 | 1,023 |
| Less: coupon payment | 減：票息付款 | (100) |
| Liability component at 31 December 2023 and 1 January 2024 | 於二零二三年十二月三十一日及二零二四年一月一日的負債組成部分 | 16,150 |
| Add: effective interest expenses | 加：實際利息支出 | 1,023 |
| Less: coupon payment | 減：票息付款 | (100) |
| Liability component at 31 December 2024 | 於二零二四年十二月三十一日的負債組成部分 | 17,073 |

During the Year 2022, the Company issued a CB with principal amount of HK\$20,000,000 to Nicegoal Limited to satisfy a portion of the Consideration. The coupon rate of the CB is 0.5% per annum. The CB will mature in the fifth anniversary of the issue date, i.e. 23 February 2027 (the "Maturity Date"), or can be converted into 57,140,000 shares at any time up to and including the date falling on the seventh day immediately prior to the Maturity Date at the bondholder's option at the conversion price of HK\$0.35 per share. At any time prior to the Maturity Date, the Company shall have the right to partly or fully redeem the CB early, by giving 10 business days' prior notice in writing to the bondholder.

The CB comprises a liability component, an equity conversion component and an early redemption option. The Group appointed a professional valuer to estimate the fair values of the CB and its components and option at 31 December 2024 and 31 December 2023.

Further details on fair value measurement at initial recognition of CB and liability portion of the CB are set out in Note 36 below.

於二零二二年度，本公司向奮勝有限公司發行本金額20,000,000港元的可換股債券以償付部分代價。可換股債券的年票面利率為0.5%，將於發行日期滿五週年當日（即二零二七年二月二十三日）（「到期日」）到期，債券持有人亦可選擇於到期日第七日（包括當日）前任何時間，以換股價每股0.35港元轉換為57,140,000股股份。本公司有權於到期日前隨時向債券持有人發出十個工作日的事先書面通知，提前部分或全部贖回可換股債券。

可換股債券包含負債組成部分、股權轉換部分及一項提前贖回權。於二零二四年十二月三十一日及二零二三年十二月三十一日，本集團已委任專業估值師估計可換股債券以及兩個部分及贖回權的公平值。

有關可換股債券及可換股債券負債組成部分於初始確認時公平值計量的進一步詳情，載於下文附註36。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

27 DEFERRED TAX ASSETS/LIABILITIES

The net movement of deferred tax assets/(liabilities) are as follows:

27 遞延稅項資產／負債

遞延稅項資產／(負債) 之淨額變動如下：

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--------------------------------------|-------------|-------------------------------|-------------------------------|
| Balance at 1 January | 於一月一日之結餘 | 8,542 | 7,905 |
| Credited to profit or loss (note 10) | 計入損益 (附註10) | 3,126 | 499 |
| Credited to equity | 計入權益 | 751 | 126 |
| Exchange realignment | 匯兌調整 | (114) | 12 |
| Balance at 31 December | 於十二月三十一日之結餘 | 12,305 | 8,542 |

Deferred tax assets

遞延稅項資產

| | | Provision for impairment 減值撥備 \$'000 千元 | Tax losses 稅項虧損 \$'000 千元 | Lease 租賃 \$'000 千元 | Others 其他 \$'000 千元 | Total 總計 \$'000 千元 |
|---|------------------|--|------------------------------------|-----------------------------|------------------------------|-----------------------------|
| Balance at 1 January 2023 | 於二零二三年一月一日之結餘 | 1,017 | 10,576 | – | 213 | 11,806 |
| (Charged)/credited to profit or loss for the year | (扣除自)／計入年內損益 | 393 | (496) | 1,247 | 199 | 1,343 |
| Exchange realignment | 匯兌調整 | (5) | – | (40) | (10) | (55) |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日之結餘 | 1,405 | 10,080 | 1,207 | 402 | 13,094 |
| (Charged)/credited to profit or loss for the year | (扣除自)／計入年內損益 | (408) | 3,731 | (92) | (169) | 3,062 |
| Exchange realignment | 匯兌調整 | (8) | (125) | (38) | (8) | (179) |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日之結餘 | 989 | 13,686 | 1,077 | 225 | 15,977 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

27 DEFERRED TAX ASSETS/LIABILITIES (CONTINUED)

Deferred tax liabilities

27 遞延稅項資產／負債 (續)

遞延稅項負債

| | | Accelerated tax depreciation 加速 稅項折舊 \$'000 千元 | Revaluation of leasehold land and buildings 重估租賃 土地及樓宇 \$'000 千元 | Lease 租賃 \$'000 千元 | Others 其他 \$'000 千元 | Total 總計 \$'000 千元 |
|---|------------------|--|---|-----------------------------|------------------------------|-----------------------------|
| Balance at 1 January 2023 | 於二零二三年一月一日之結餘 | 384 | 3,253 | – | 264 | 3,901 |
| (Credited)/charged to profit or loss for the year | (計入)／扣除自年內損益 | (156) | – | 1,247 | (247) | 844 |
| Credited to equity for the year | 計入自年內權益 | – | (126) | – | – | (126) |
| Exchange realignment | 匯兌調整 | – | (21) | (40) | (6) | (67) |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日之結餘 | 228 | 3,106 | 1,207 | 11 | 4,552 |
| (Credited)/charged to profit or loss for the year | (計入)／扣除自年內損益 | 22 | – | (92) | 6 | (64) |
| Credited to equity for the year | 計入年內權益 | – | (751) | – | – | (751) |
| Exchange realignment | 匯兌調整 | – | (27) | (38) | – | (65) |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日之結餘 | 250 | 2,328 | 1,077 | 17 | 3,672 |

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27 DEFERRED TAX ASSETS/LIABILITIES (CONTINUED)

Reconciliation to the consolidated statement of financial position

For the purpose of consolidated statement of financial position presentation, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balances for financial reporting purposes:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--------------------------|--------|-------------------------------|-------------------------------|
| Deferred tax assets | 遞延稅項資產 | 15,977 | 13,094 |
| Deferred tax liabilities | 遞延稅項負債 | (3,672) | (4,552) |
| | | 12,305 | 8,542 |

Deferred tax assets not recognised

As at 31 December 2024, the Group has unused tax losses of approximately HK\$78,818,000 (2023: HK\$87,588,000) available for offset against future profits. Deferred tax assets of approximately HK\$13,686,000 (2023: HK\$10,080,000) have been recognised in respect of tax losses of approximately HK\$71,575,000 (2023: HK\$61,085,000) in the current year. No deferred tax assets have been recognised in respect of the remaining tax losses of approximately HK\$7,243,000 (2023: HK\$26,503,000) due to unpredictability of future profit streams. Tax losses of approximately HK\$48,548,000 (2023: HK\$61,570,000) may be carried forward indefinitely, tax losses of approximately HK\$29,064,000 (2023: HK\$24,759,000) will expire on various dates within five years from the end of the reporting period and tax losses of approximately HK\$1,206,000 (2023: HK\$1,259,000) will expire within ten years from the end of the reporting period.

Deferred tax liabilities not recognised

At 31 December 2024 temporary differences relating to the undistributed profits of a subsidiary amounted to HK\$9,312,000 (2023: HK\$12,465,000). Deferred tax liabilities of HK\$466,000 (2023: HK\$623,000) have not been recognised in respect of the tax that would be payable on the distribution of these retained profits as the Group controls the dividend policy of the subsidiaries and it has been determined that it is probable that these profits will not be distributed in the foreseeable future.

27 遞延稅項資產／負債(續)

綜合財務狀況表的對賬

為呈列綜合財務狀況表，若干遞延稅項資產及負債已予以抵銷。以下為就財務申報目的所作之遞延稅項結餘分析：

未確認之遞延稅項資產

未確認之遞延稅項資產於二零二四年十二月三十一日，本集團之未動用稅項虧損約78,818,000港元(二零二三年：87,588,000港元)可供抵銷未來溢利。本年度已就稅項虧損約71,575,000港元(二零二三年：61,085,000港元)確認遞延稅項資產約13,686,000港元(二零二三年：10,080,000港元)。由於無法預測日後溢利來源，故概無就餘下稅項虧損約7,243,000港元(二零二三年：26,503,000港元)確認遞延稅項資產。稅項虧損約48,548,000港元(二零二三年：61,570,000港元)可無限期限結轉，稅項虧損約29,064,000港元(二零二三年：24,759,000港元)將於報告期結束後五年內的多個日期到期，而稅項虧損約1,206,000港元(二零二三年：1,259,000港元)將於報告期結束後十年內到期。

未確認之遞延稅項負債

於二零二四年十二月三十一日，一間附屬公司未分派溢利之暫時差額為9,312,000港元(二零二三年：12,465,000港元)。並未就分派該等保留溢利而應付之稅項確認遞延稅項負債466,000港元(二零二三年：623,000港元)，乃因本集團控制該等附屬公司之股息政策，且已確定於可預見未來該等溢利很可能將不會獲分派。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

28 SHARE CAPITAL

28 股本

| | | Number of shares 股份數目 | Amount 金額 HK\$ 港元 |
|----------------------------------|--------------|--------------------------|----------------------------|
| The Company | 本公司 | | |
| Ordinary shares of HK\$0.01 each | 每股0.01港元之普通股 | | |
| Authorised: | 法定： | | |
| As at 1 January 2023, | 於二零二三年 | | |
| 31 December 2023, | 一月一日、 | | |
| 1 January 2024 and | 二零二三年 | | |
| 31 December 2024 | 十二月三十一日、 | | |
| | 二零二四年一月 | | |
| | 一日及二零二四年 | | |
| | 十二月三十一日 | 2,000,000,000 | 20,000,000 |
| Issued and fully paid: | 已發行及繳足： | | |
| As at 1 January 2023, | 於二零二三年 | | |
| 31 December 2023, | 一月一日、 | | |
| 1 January 2024 and | 二零二三年 | | |
| 31 December 2024 | 十二月三十一日、 | | |
| | 二零二四年 | | |
| | 一月一日及 | | |
| | 二零二四年 | | |
| | 十二月三十一日 | 1,075,110,000 | 10,751,100 |

Note

附註

- During the Year 2024, the Company caused the Custodian to purchase the Company's shares on the Stock Exchange for the Award Scheme as follows:

- 於二零二四年度，本公司促使託管人為獎勵計劃於聯交所購買本公司股份如下：

| Month of purchase | 購買月份 | Number of ordinary shares 普通股數目 | Price per share 每股價格 | | Aggregate consideration paid 已付代價總額 HK\$'000 千港元 |
|-------------------|---------|------------------------------------|---------------------------------|--------------------------------|---|
| | | | Highest 最高 (HK\$) (港元) | Lowest 最低 (HK\$) (港元) | |
| April 2024 | 二零二四年四月 | 1,950,000 | 0.410 | 0.405 | 797 |

As at 31 December 2024, 21,105,000 of the Company's shares are held by the Custodian (2023: 19,155,000).

於二零二四年十二月三十一日，21,105,000股本公司股份乃由託管人持有(二零二三年：19,155,000股)。

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29 PERPETUAL SUBORDINATED CONVERTIBLE SECURITIES

The Company issued PSCS with face value of HK\$10,000,000 to Nicegoal Limited on 23 February 2022.

The PSCS are included in equity in the Group's consolidated financial statements as the Group does not have a contractual obligation to deliver cash or other financial assets arising from the issue of the PSCS. The PSCS will remain as equity reserve until the PSCS are converted, in which case, the balance recognised in equity will be transferred to share capital and share premium.

During the Year 2024, no PSCS was converted into ordinary shares and the Company has made distribution of HK\$50,000 (2023: HK\$50,000) to the PSCS holder.

As at 31 December 2024, approximately 28,570,000 (2023: 28,570,000) ordinary shares would be issued upon full conversion of PSCS. Conversion into ordinary shares is not permitted when conversion into ordinary shares of the Company would result in insufficient public float of the Company's shares.

30 EMPLOYEE BENEFITS

(a) Retirement benefits scheme

The Group participates in the MPF Scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance for all qualifying employees in Hong Kong. The MPF Scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF Scheme, the Group and its employees are each required to make contributions to the scheme at 5% of the employees' monthly relevant income capped at HK\$30,000. Contributions to the scheme vest immediately. The assets of the MPF Scheme are held separately from those of the Group, in funds under the control of trustees.

In accordance with the rules and regulations in the PRC, the subsidiaries of the Group in the PRC participates in defined contribution retirement schemes organised by the relevant local government authorities for its employees. These subsidiaries are required to contribute certain percentage of the employees' basic salaries and wages to the schemes. The local government authorities undertake to assume the retirement benefits obligations of all existing and future retired employees of these subsidiaries. The only obligation of these subsidiaries with respect to the scheme is to meet the required contributions under the scheme. No forfeited contributions will be used by the Group to reduce the existing level of contributions.

29 永久次級可換股證券

於二零二二年二月二十三日，本公司向奮勝有限公司發行面值10,000,000港元的永久次級可換股證券。

永久次級可換股證券計入本集團綜合財務報表內權益項下，蓋因本集團並無合約責任交付因發行永久次級可換股證券產生之現金或其他金融資產。永久次級可換股證券將保留於權益儲備，直至永久次級可換股證券獲轉換，在此情況下於權益確認的結餘將轉撥至股本及股份溢價。

於二零二四年度，概無永久次級可換股證券轉換為普通股，及本公司已向永久次級可換股證券持有人作出50,000港元（二零二三年：50,000港元）的分派。

於二零二四年十二月三十一日，於永久次級可換股證券獲悉數轉換時將發行約28,570,000股（二零二三年：28,570,000股）普通股。倘轉換為本公司普通股將導致本公司股份公眾持有量不足，則不得轉換為普通股。

30 僱員福利

(a) 退休福利計劃

本集團根據香港強制性公積金計劃條例為香港所有合資格僱員參加強積金計劃。強積金計劃為由獨立受託人管理的定額供款退休計劃。根據強積金計劃，本集團及其僱員均須按僱員每月有關收入的5%向計劃作出供款，上限為30,000港元。向計劃作出供款乃即時歸屬。強積金計劃的資產與本集團資產分開持有，資金由受託人控制。

根據中國規則及法規，本集團於中國的附屬公司為其僱員參加由相關地方政府機關運作的定額供款退休計劃。該等附屬公司須就僱員基本薪金及工資之若干百分比向計劃供款。當地政府機關承諾承擔該等附屬公司所有現有及日後退休僱員的退休福利責任。該等附屬公司就該計劃的唯一責任為根據計劃作出所需供款。本集團並無被沒收的供款以降低現有供款水平。

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30 EMPLOYEE BENEFITS (CONTINUED)

(a) Retirement benefits scheme (Continued)

Hong Kong employees that have been employed continuously for at least five years are entitled to LSP in accordance with the Hong Kong Employment Ordinance under certain circumstances. The amount of LSP payable is determined with reference to the employee's final salary (capped at \$22,500) and the years of service, reduced by the amount of any accrued benefits derived from the Group's contributions to MPF scheme, with an overall cap of \$390,000 per employee. Currently, the Group does not have any separate funding arrangement in place to meet its LSP obligation.

In June 2022, the Government gazetted the Amendment Ordinance, which will eventually abolish the statutory right of an employer to reduce its LSP payable to a Hong Kong employee by drawing on its mandatory contributions to the MPF scheme. The Amendment Ordinance will come into effect from 1 May 2025 (the "Transition Date"). Separately, the Government has introduced a subsidy scheme to assist employers after the abolition. Among other things, once the abolition of the offsetting mechanism takes effect, an employer can no longer use any of the accrued benefits derived from its mandatory MPF contributions (irrespective of the contributions made before, on or after the Transition Date) to reduce the LSP in respect of an employee's service from the Transition Date. However, where an employee's employment commenced before the Transition Date, the employer can continue to use the above accrued benefits to reduce the LSP in respect of the employee's service up to that date; in addition, the LSP in respect of the service before the Transition Date will be calculated based on the employee's monthly salary immediately before the Transition Date and the years of service up to that date. The Group has accounted for the offsetting mechanism and its abolition as disclosed in note 2(b).

Total contributions paid or payable to the retirement benefit schemes by the Group amounted to HK\$3,231,000 for the year ended 31 December 2024 (2023: HK\$4,277,000), which had been recognised as expense and included in staff costs in the consolidated statements of profit or loss and other comprehensive income.

The Group has no other material obligation for payment of retirement benefits beyond the contributions as described above.

30 僱員福利 (續)

(a) 退休福利計劃 (續)

根據香港僱傭條例，連續受僱至少五年的香港僱員在若干情況下可享有長期服務金。應付長期服務金的金額參照僱員的最後薪金（上限為22,500港元）及服務年期釐定，並扣除本集團向強制性公積金計劃供款所產生的任何累算權益金額，每名僱員的整體上限為390,000港元。目前，本集團並無為履行其長期服務金責任而設有任何獨立的資金安排。

於二零二二年六月，政府在憲報刊發《修訂條例》，最終將取消僱主透過使用其對強制性公積金計劃的強制性供款減少應付香港僱員的長期服務金的法定權利。《修訂條例》將自二零二五年五月一日（「過渡日期」）起生效。政府已另外推出一項補貼計劃，以於有關取消後協助僱主。其中，一旦取消抵銷機制生效，僱主不得再使用其強制性公積金供款（不論供款是於過渡日期之前、當日或之後作出）所衍生的任何累算權益減少自過渡日期起就僱員服務應付的長期服務金。然而，倘僱員於過渡日期前受聘，僱主可繼續使用上述累計權益來減少截至該日期就僱員服務應付的長期服務金；此外，在計算過渡日期前就僱員服務應付的長期服務金時，會基於僱員於緊接過渡日期前的月薪及截至該日期的服務年期。本集團已對抵銷機制及其取消進行會計處理，如附註2(b)所披露。

截至二零二四年十二月三十一日止年度，本集團向退休福利計劃已付或應付總供款為3,231,000港元（二零二三年度：4,277,000港元），且已確認為開支及計入綜合損益及其他全面收益表內的員工成本。

除上述供款外，本集團概無其他重大退休福利支付責任。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

30 EMPLOYEE BENEFITS (CONTINUED)

(b) Restricted share award scheme

The Company adopted a restricted share award scheme (the "Award Scheme") on 30 August 2019 (the "Adoption Date"). The purpose of the Share Award Scheme is to recognise the contributions by the Group's personnel and to increase their incentives in working for the continual operation and development of the Group; and to attract suitable personnel for further development of the Group. Eligible participants of the Award Scheme include employee, executive officer or director of the Group.

The restricted shares to be granted comprise (i) new shares to be allotted and issued by the Company; and/or (ii) existing shares purchased by the custodian on the market, the costs of which will be borne by the Company. All such restricted shares will be held by the custodian upon trust for the benefit of the selected participants before vesting.

The movement of share-based payment reserve for the Year is as follows:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|---------------------|-------------------------------|-------------------------------|
| At 1 January | 於一月一日 | 1,399 | 1,641 |
| Employee share-based payment (note 8) | 僱員以股份支付款項 (附註8) | 83 | 568 |
| Vesting of shares of Award Scheme | 獎勵計劃的股份歸屬 | — | (810) |
| Reversal of share-based payment expenses for the subsequently forfeited share awards | 就隨後沒收的股份獎勵撥回的股份付款開支 | (1,482) | — |
| At 31 December | 於十二月三十一日 | — | 1,399 |

30 僱員福利 (續)

(b) 限制性股份獎勵計劃

本公司於二零一九年八月三十日（「採納日期」）採納限制性股份獎勵計劃（「獎勵計劃」）。股份獎勵計劃旨在認可本集團員工的貢獻，並增加彼等的工作動力，以滿足本集團持續營運及發展；及為本集團的進一步發展吸引合適人才。獎勵計劃合資格參與者包括本集團僱員、行政人員或董事。

將予授出的限制性股份包括(i)本公司將配發及發行的新股份；及／或(ii)託管人於市場上購買的現有股份，有關成本將由本公司承擔。所有有關限制性股份將於歸屬前由託管人為獲選參與者的利益而以信託形式持有。

於本年度以股份支付款項儲備變動如下：

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

30 EMPLOYEE BENEFITS (CONTINUED)

(b) Restricted share award scheme (Continued)

Details of Award Scheme granted

On 23 July 2021, the Board has resolved to grant 9,550,000 restricted shares (the "Restricted Shares") to nine selected participants (the "Grantees") in accordance with the terms of the Award Scheme at nil consideration, subject to acceptance by the Grantees. The Restricted Shares granted shall vest in three tranches as follows:

- (i) 20% of the Restricted Shares to be vested on 10 March 2022;
- (ii) 40% of the Restricted Shares to be vested on 10 March 2023; and
- (iii) 40% of the Restricted Shares to be vested on 10 March 2024.

The estimated fair value per share granted on 23 July 2021 was HK\$0.3. The fair value was estimated by taking reference to the market price of the Company's share on the grant date. The Grantees are not entitled to dividends on any Restricted Shares that are not yet transferred to them.

The movement in number of Restricted Shares granted under Award Scheme for the years is as follows:

| | | 2024 二零二四年 '000 千股 | 2023 二零二三年 '000 千股 |
|---------------------------------|---------------|-----------------------------|-----------------------------|
| Number of awarded shares | 獎勵股份數目 | | |
| Outstanding at 1 January | 於一月一日尚未行使 | 4,940 | 7,640 |
| Vested | 已歸屬 | - | (2,700) |
| At 31 December | 於十二月三十一日 | 4,940 | 4,940 |

On 12 February 2025, the 4,940,000 Restricted Shares were forfeited for the reason that the vesting condition had not been fulfilled before the relevant vesting dates.

30 僱員福利 (續)

(b) 限制性股份獎勵計劃 (續)

已授出獎勵計劃詳情

於二零二一年七月二十三日，董事會決議根據獎勵計劃的條款無償向九名獲選參與者（「承授人」）授出9,550,000股限制性股份（「限制性股份」），惟須獲承授人接納。所授出限制性股份按以下方式分三批歸屬：

- (i) 限制性股份的20%於二零二二年三月十日歸屬；
- (ii) 限制性股份的40%於二零二三年三月十日歸屬；及
- (iii) 限制性股份的40%於二零二四年三月十日歸屬。

於二零二一年七月二十三日授出的每股股份估計公平值為0.3港元。公平值乃參考本公司股份於授出日期的市價估計。承授人無權就尚未向其轉讓之任何限制性股份獲得股息。

於本年度獎勵計劃授出的限制性股份數目變動如下：

於二零二五年二月十二日，該4,940,000股限制性股份因於相關歸屬日期前尚未達成歸屬條件而被沒收。

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31 COMMITMENT

Capital commitments

As at 31 December 2024, the Group has the following capital commitment:

| | | 31 December 2024 二零二四年 十二月三十一日 \$'000 千元 | 31 December 2023 二零二三年 十二月三十一日 \$'000 千元 |
|---|------------|---|---|
| Capital commitment in respect of acquisition of a software: | 購置软件的資本承擔： | | |
| - Contracted but not provided for | —已訂約但未撥備 | - | 279 |
| | | - | 279 |

Operating lease commitments

The Group as lessor

The Group leases its investment property under operating lease arrangements. The lease of the investment property is negotiated for a term of 2 years. The lease agreements do not include an extension option. As at 31 December 2024 and 2023, the operating lease receivables are as follows:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|---------------------|-------------------------------|-------------------------------|
| Within one year | 一年內 | 1,416 | 472 |
| In the second to fifth years, inclusive | 第二年至第五年 (包括首尾兩年) | 472 | - |
| | | 1,888 | 472 |

31 承擔

資本承擔

於二零二四年十二月三十一日，本集團有以下資本承擔：

經營租賃承擔

本集團作為出租人

本集團根據經營租賃安排租賃其投資物業。經磋商，投資物業租期為期兩年。租約並不計及延期權。於二零二四年及二零二三年十二月三十一日，經營租賃應收款項如下：

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32 SUBSIDIARIES

Particulars of the subsidiaries are as follows:

32 附屬公司

附屬公司詳情如下：

| Name 名稱 | Place and date of incorporation 註冊成立地點及日期 | Registered/issued and fully paid share capital 註冊／已發行 及繳足股本 | Percentage of equity attributable to the Company 本公司應佔權益百分比 | | Principal activities 主要業務 | Place of operation 經營地點 |
|---|---|--|---|---------------|---|-------------------------------|
| | | | 2024 二零二四年 | 2023 二零二三年 | | |
| Apex Ace Innovative Investment Limited 光麗創新投資有限公司 | Hong Kong 6 December 2021 香港 二零二一年十二月六日 | N/A/ HK\$1 不適用/ 1港元 | 100 | 100 | Inactive 無業務 | Hong Kong 香港 |
| Apex Team Limited Apex Team Limited | British Virgin Islands 15 June 2009 英屬處女群島 二零零九年六月十五日 | N/A/ US\$1 不適用/ 1美元 | 100 | 100 | Investment holding 投資控股 | Hong Kong 香港 |
| Ascent Way International Limited 振啟國際有限公司 | Hong Kong 18 January 2016 香港 二零一六年一月十八日 | N/A/ HK\$1,000,000 不適用/ 1,000,000港元 | 72 | 72 | Sales of electronic components 銷售電子元件 | Hong Kong 香港 |
| Ascent Way International (East China) Limited 振啟國際(華東)有限公司 | Hong Kong 27 September 2022 香港 二零二二年九月二十七日 | N/A/ HK\$10,000 不適用/ 10,000港元 | 72 | 72 | Sales of electronic components 銷售電子元件 | Hong Kong 香港 |
| AVT Electronics Corporation 智浩科技股份有限公司 | Taiwan 16 January 2019 台灣 二零一九年一月十六日 | TWD2,063,600/ TWD2,063,600 新台幣2,063,600元/ 新台幣2,063,600元 | 100 | 100 | Sales of electronic components 銷售電子元件 | Taiwan 台灣 |
| AVT International Limited 香港艾維特國際有限公司 | Hong Kong 7 May 1992 香港 一九九二年五月七日 | N/A/ HK\$4,999,986 不適用/ 4,999,986港元 | 100 | 100 | Sales of electronic components, and sales and integration of storage system 銷售電子元件及銷售集成 存儲系統 | Hong Kong 香港 |
| Data Star Inc. Data Star Inc. | British Virgin Islands 5 January 2016 英屬處女群島 二零一六年一月五日 | US\$3,000,000/ US\$2,200,000 3,000,000美元/ 2,200,000美元 | 72 | 72 | Investment holding 投資控股 | Hong Kong 香港 |
| Great Win Technology Limited 佳勝科技有限公司 | Hong Kong 1 April 2021 香港 二零二一年四月一日 | N/A/ HK\$1 不適用/ 1港元 | 100 | 100 | Inactive 無業務 | Hong Kong 香港 |

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32 SUBSIDIARIES (CONTINUED)

32 附屬公司 (續)

| Name 名稱 | Place and date of incorporation 註冊成立地點及日期 | Registered/issued and fully paid share capital 註冊/已發行 及繳足股本 | Percentage of equity attributable to the Company 本公司應佔權益百分比 | | Principal activities 主要業務 | Place of operation 經營地點 |
|--|---|--|---|---------------|---|-------------------------------|
| | | | 2024 二零二四年 | 2023 二零二三年 | | |
| Heroic Path Group Limited 雄途集團有限公司 | British Virgin Islands 9 July 2021 英屬處女群島 二零二一年七月九日 | US\$50,000/ US\$100 50,000美元/ 100美元 | 100 | 100 | Investment Holding 投資控股 | Hong Kong 香港 |
| I-Sky Electronic Limited 天科電子有限公司 | Hong Kong 12 June 2000 香港 二零零零年六月十二日 | N/A/ HK\$2 不適用/ 2港元 | 100 | 100 | Properties holding 持有物業 | Hong Kong 香港 |
| Jumbo Fame Investments Limited 巨名投資有限公司 | British Virgin Islands 9 April 2018 英屬處女群島 二零一八年四月九日 | US\$50,000/ US\$1 50,000美元/ 1美元 | 100 | 100 | Investment holding 投資控股 | Hong Kong 香港 |
| Shenzhen Lisigao Electronics Company Limited * (深圳麗斯高電子有限公司) (Note 1) | The PRC 18 July 2008 | HK\$20,000,000/ HK\$20,000,000 (2023: HK\$17,600,000) | 100 | 100 | Sales of electronic components, and sales of storage system and provision of related supporting service | The PRC |
| 深圳麗斯高電子有限公司 (附註1) | 中國 二零零八年七月十八日 | 20,000,000港元/ 20,000,000港元 (二零二三年： 17,600,000港元) | 100 | 100 | 銷售電子元件，及銷售存 儲系統及提供相關輔 助服務 | 中國 |
| Speed Extreme Limited 極速有限公司 | British Virgin Islands 18 March 2021 英屬處女群島 二零二一年三月十八日 | US\$50,000/ US\$100 50,000美元/ 100美元 | 100 | 100 | Investment Holding 投資控股 | Hong Kong 香港 |
| Stingray Technology (HK) Company Limited 香港智浩芯科技有限公司 | Hong Kong 3 August 2018 香港 二零一八年八月三日 | N/A/ HK\$1 不適用/ 1港元 | 100 | 100 | Sales of electronic components 銷售電子元件 | Hong Kong 香港 |
| Team Well Electronics Technology Limited 滙佳電子科技有限公司 | Hong Kong 1 May 2020 香港 二零二零年五月一日 | N/A/ HK\$10,000 不適用/ 10,000港元 | 72 | 72 | Sales of electronic components 銷售電子元件 | Hong Kong 香港 |
| Triumphal Raise Limited 凱擎有限公司 | British Virgin Islands 22 August 2018 英屬處女群島 二零一八年八月二十二日 | US\$50,000/ US\$100 50,000美元/ 100美元 | 100 | 100 | Investment Holding 投資控股 | Hong Kong 香港 |
| Wise King Electronics Limited 智成電子有限公司 | Hong Kong 23 November 2017 香港 二零一七年十一月二十三日 | N/A/ HK\$1 不適用/ 1港元 | 100 | 100 | Sales of electronic components 銷售電子元件 | Hong Kong 香港 |

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32 SUBSIDIARIES (CONTINUED)

32 附屬公司 (續)

| Name 名稱 | Place and date of incorporation 註冊成立地點及日期 | Registered/issued and fully paid share capital 註冊/已發行 及繳足股本 | Percentage of equity attributable to the Company 本公司應佔權益百分比 | | Principal activities 主要業務 | Place of operation 經營地點 |
|------------------------|--|--|---|---------------|---|-------------------------------|
| | | | 2024 二零二四年 | 2023 二零二三年 | | |
| 深圳智浩芯科技有限公司 (Note 1) | The PRC 15 November 2018 | HK\$13,000,000/ HK\$7,500,000 | 100 | 100 | Technical development, sales of electronic products, computer hardware and software and accessories | The PRC |
| 深圳智浩芯科技有限公司 (附註1) | 中國 二零一八年十一月十五日 | 13,000,000港元/ 7,500,000港元 | 100 | 100 | 電子產品、計算機軟硬件 及配件的技術開發及 銷售 | 中國 |
| 深圳智成創科電子有限公司 (Note 2) | The PRC 3 August 2021 | RMB10,000,000/ RMB6,463,000 | 100 | 100 | Technical development, sales of electronic products, computer hardware and software and accessories | The PRC |
| 深圳智成創科電子有限公司 (附註2) | 中國 二零二一年八月三日 | 人民幣10,000,000元/ 人民幣6,463,000元 | 100 | 100 | 電子產品、計算機軟硬件 及配件的技術開發及 銷售 | 中國 |
| 深圳市光麗新能科技有限公司 (Note 2) | The PRC 20 September 2022 | RMB1,000,000 / RMB1,000,000 | 90 | 90 | Sale of electronic products, technical development and promotion of new materials | The PRC |
| 深圳市光麗新能科技有限公司 (附註2) | 中國 二零二二年九月二十日 | 人民幣1,000,000元/ 人民幣1,000,000元 | 90 | 90 | 電子產品銷售、新材料的 技術開發及推廣 | 中國 |
| 深圳艾維特新能源有限公司 (Note 2) | The PRC 30 March 2023 | RMB10,000,000 / RMB4,009,000 | 70 | 70 | New material technology development and promotion service | The PRC |
| 深圳艾維特新能源有限公司 (附註2) | 中國 二零二三年三月三十日 | 人民幣10,000,000元/ 人民幣4,009,000元 (二零二三年：人民幣 1,000,000元) | 70 | 70 | 新材料技術開發及推廣服 務 | 中國 |
| 深圳智成半導體有限公司 (Note 1) | The PRC 27 July 2021 | HK\$13,000,000 / HK\$7,660,000 | 100 | 100 | Investment Holding | The PRC |
| 深圳智成半導體有限公司 (附註1) | 中國 二零二一年七月二十七日 | 13,000,000港元/ 7,660,000港元 | 100 | 100 | 投資控股 | 中國 |
| 深圳振啟電子有限公司 (Note 1) | The PRC 9 July 2019 | HK\$35,000,000 / HK\$35,000,000 (2023: HK\$18,000,000) | 72 | 72 | Sales of electronic products, computer hardware and software and accessories | The PRC |
| 深圳振啟電子有限公司 (附註1) | 中國 二零一九年七月九日 | 35,000,000港元/ 35,000,000港元 (二零二三年： 人民幣18,000,000元) | 72 | 72 | 電子產品、計算機 軟硬件及配件銷售 | 中國 |
| 上海茂澤鑫辰科技有限公司 (Note 2) | The PRC 15 May 2024 | RMB\$1,000,000/ RMB Nil (2023: N/A) | 51 | N/A | Sales of electronic products, computer hardware and software and accessories | The PRC |
| 上海茂澤鑫辰科技有限公司 (附註2) | 中國 二零二四年五月十五日 | 人民幣1,000,000元/ 人民幣零元 (二零二三年：不適用) | 51 | 不適用 | 電子產品、計算機軟硬件 及配件銷售 | 中國 |

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32 SUBSIDIARIES (CONTINUED)

Note:

- 1 These subsidiaries are registered as wholly-foreign-owned enterprises in the PRC under the PRC law.
- 2 These subsidiaries are registered as limited liability companies in the PRC under the PRC law.
- * The English name is translated for identification purpose only.

All the subsidiaries of the Company are limited liability companies.

Details of non-wholly owned subsidiary that have material non-controlling interests:

The table below shows details of non-wholly owned subsidiaries of the Group that have material non-controlling interests:

| Name of subsidiary 附屬公司名稱 | Place of incorporation/ operation 註冊成立／經營地點 | Proportion of ownership interests and voting rights held by non-controlling interests 非控股權益持有之 擁有權權益及投票權比例 | |
|---|---|--|---------------|
| | | 2024 二零二四年 | 2023 二零二三年 |
| Ascent Way International Limited ("Ascent Way") 振啟國際有限公司 (「振啟」) | Hong Kong 香港 | 28% | 28% |
| Ascent Way International (East China) Limited 振啟國際(華東)有限公司 | Hong Kong 香港 | 28% | 28% |
| 深圳振啟電子有限公司 | The PRC 中國 | 28% | 28% |
| 深圳振啟電子有限公司 | 中國 | | |

During the year ended 31 December 2024, Ascent Way underwent restructuring by allocating certain business transactions to its subsidiaries, namely Ascent Way International (East China) Limited and 深圳振啟電子有限公司. Therefore, the aggregate financial information of Ascent Way and these subsidiaries ("Ascent Way Group") are disclosed. For the year ended 31 December 2023, the standalone financial information of Ascent Way is disclosed.

The summarised financial information for the year ended 31 December 2024 below represents amounts after eliminations amongst Ascent Way Group but before intragroup eliminations of other group companies. The summarised financial information for the year ended 31 December 2023 below represents amounts before intragroup eliminations.

32 附屬公司 (續)

附註：

- 1 該等附屬公司根據中國法律於中國註冊成為外商獨資企業。
- 2 該等附屬公司根據中國法律於中國註冊成為有限責任公司。
- * 英文名稱僅供識別。

本公司所有附屬公司均為有限責任公司。

擁有重大非控股權益之非全資附屬公司詳情：

下表列出擁有重大非控股權益之本集團非全資附屬公司之詳情：

Proportion of ownership interests and voting rights held by non-controlling interests 非控股權益持有之 擁有權權益及投票權比例

| 2024 二零二四年 | 2023 二零二三年 |
|---------------|---------------|
| 28% | 28% |
| 28% | 28% |
| 28% | 28% |
| | |

截至二零二四年十二月三十一日止年度，振啟進行重組，將若干業務交易分配予其附屬公司振啟國際(華東)有限公司及深圳振啟電子有限公司。因此，已披露振啟及該等附屬公司(「振啟集團」)的匯總財務資料。截至二零二三年十二月三十一日止年度，已披露振啟的獨立財務資料。

以下截至二零二四年十二月三十一日止年度的財務資料概要為振啟集團間對銷後但集團內其他公司對銷前的金額。以下截至二零二三年十二月三十一日止年度的財務資料概要為集團內公司間對銷前的金額。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

32 SUBSIDIARIES (CONTINUED)

Summarised statement of financial position

32 附屬公司 (續)

財務狀況表概要

| | | Ascent Way Group 振啟集團 2024 二零二四年 \$'000 千元 | Ascent Way 振啟 2023 二零二三年 \$'000 千元 |
|---------------------------------------|----------|--|--|
| Non-current assets | 非流動資產 | 7,990 | 18,133 |
| Current assets | 流動資產 | 392,140 | 432,390 |
| Current liabilities | 流動負債 | (308,255) | (329,546) |
| Net current assets | 流動資產淨值 | 83,885 | 102,844 |
| Total assets less current liabilities | 總資產減流動負債 | 91,875 | 120,977 |
| Non-current liabilities | 非流動負債 | (1,748) | (14) |
| Net assets | 資產淨值 | 90,127 | 120,963 |
| Accumulated non-controlling interests | 累計非控股權益 | 25,236 | 33,869 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

32 SUBSIDIARIES (CONTINUED)

Summarised statement of profit or loss and other comprehensive income

32 附屬公司 (續)

損益及其他全面收益表概要

| | | Ascent Way Group 振啟集團 2024 二零二四年 \$'000 千元 | Ascent Way 振啟 2023 二零二三年 \$'000 千元 |
|---|------------------------|--|--|
| Revenue | 收益 | 1,278,940 | 969,669 |
| Profit for the year | 年內溢利 | 304 | 24,269 |
| Other comprehensive loss for the year | 年內其他全面虧損 | (461) | – |
| Total comprehensive (loss)/income for the year | 年內全面 (虧損) / 收益總額 | (157) | 24,269 |
| Profit allocated to non-controlling interests | 分配至非控股權益之溢利 | 85 | 6,795 |
| Dividends paid to non-controlling interests | 支付予非控股權益之股息 | | |
| – by Ascent Way | — 振啟 | – | – |
| – by Data Star Inc., the parent company of Ascent Way | — 振啟之母公司Data Star Inc. | 2,730 | – |

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

32 SUBSIDIARIES (CONTINUED)

Summarised statement of cash flows

| | | Ascent Way Group 振啟集團 2024 二零二四年 \$'000 千元 | Ascent Way 振啟 2023 二零二三年 \$'000 千元 |
|--|--------------------|--|--|
| Net cash inflow/(outflow) from operating activities | 經營活動流入／(流出) 現金淨額 | 135,194 | (101,036) |
| Net cash outflow from investing activities | 投資活動流出現金淨額 | (14) | (6,779) |
| Net cash (outflow)/inflow from financing activities | 融資活動(流出)／流入 現金淨額 | (122,984) | 106,154 |
| Net increase/(decrease) in cash and cash equivalents | 現金及現金等價物增加／(減少) 淨額 | 12,196 | (1,661) |

Financial support

As at 31 December 2024 and 2023, the Company and AVT International have issued financial guarantees to banks in respect of banking facilities granted to Ascent Way and Team Well Electronics Technology Limited.

Restriction of assets

As at 31 December 2024, Ascent Way Group has cash and cash equivalents of approximately HK\$2,627,000 maintained at banks in the PRC. Remittance of these balances is subject to relevant rules and regulations of foreign exchange control promulgated by the PRC government. As at 31 December 2023, Ascent Way had no cash and cash equivalents maintained at banks in the PRC.

32 附屬公司(續)

現金流量表概要

| | | Ascent Way Group 振啟集團 2024 二零二四年 \$'000 千元 | Ascent Way 振啟 2023 二零二三年 \$'000 千元 |
|--|--------------------|--|--|
| Net cash inflow/(outflow) from operating activities | 經營活動流入／(流出) 現金淨額 | 135,194 | (101,036) |
| Net cash outflow from investing activities | 投資活動流出現金淨額 | (14) | (6,779) |
| Net cash (outflow)/inflow from financing activities | 融資活動(流出)／流入 現金淨額 | (122,984) | 106,154 |
| Net increase/(decrease) in cash and cash equivalents | 現金及現金等價物增加／(減少) 淨額 | 12,196 | (1,661) |

財務支援

於二零二四年及二零二三年十二月三十一日，本公司及香港艾維特國際已就振啟及滙佳電子科技有限公司獲授之銀行融資向銀行提供財務擔保。

資產限制

於二零二四年十二月三十一日，振啟集團於中國的銀行存放現金及現金等價物約2,627,000港元。匯出該等結餘受中國政府頒佈的相關外匯管制規則及條例規限。於二零二三年十二月三十一日，振啟並無於中國的銀行存放現金及現金等價物。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

33 RELATED PARTY TRANSACTIONS

In addition to the balances with related parties set out in the consolidated statements of financial position and respective notes, the Group had the following material transactions with related parties during the years:

(a) Transactions with related parties

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|--------------------------|-------------------------------|-------------------------------|
| Mr. Lee Bing Kwong | 李秉光先生 | | |
| – rental paid (note i) | – 已付租金 (附註i) | 819 | 711 |
| – advancement of loans (note 24) | – 貸款墊款 (附註24) | 19,188 | 43,470 |
| – repayment of loans (note 24) | – 償還貸款 (附註24) | 45,466 | – |
| – interest on shareholder's loans | – 股東貸款的利息 | 1,682 | 314 |
| Nicegoal Limited | 奮勝有限公司 | | |
| – rental paid (note ii) | – 已付租金 (附註ii) | 240 | 240 |
| – interest on CB paid (note iii) | – 已付可換股債券的利息 (附註iii) | 100 | 100 |
| – distribution on PSCS paid (note iii) | – 已付永久次級可換股證券的分派 (附註iii) | 50 | 50 |

Note:

- The rental expenses were based on the tenancy agreement entered by the Group and Mr. Lee.
- Nicegoal Limited is controlled by Mr. Lee. The rental expenses were based on the tenancy agreements entered by the Group and Nicegoal Limited.
- The Consideration paid for acquisition of a property, interest on CB and distribution on PSCS paid to Nicegoal Limited were based on the sales and purchase agreement entered by the Group and Nicegoal Limited, the Instrument of CB and Deed Poll of PSCS. The Consideration was satisfied by issuance of CB and PSCS.

Rental paid to Mr. Lee and Nicegoal Limited were de minimis continuing connected transactions exempt from shareholders' approval, annual review and all disclosure requirements under Chapter 14A of the Listing Rules.

As at 31 December 2024, the Group's deposits for a life insurance policy with fair value of approximately HK\$13,481,000 (2023: HK\$ 13,125,000) were placed with an insurance company for a member of the senior management of the Company who is a son of Mr. Lee Bing Kwong and Ms. Lo Yuen Lai. The total insured sum is US\$8,000,000 (approximately HK\$62,400,000) as at 31 December 2024 and 2023.

33 關連方交易

除綜合財務狀況表及相關附註所載與關連方的結餘外，本集團於年內與關連方進行以下重大交易：

(a) 關連方交易

附註：

- 租金開支乃根據本集團與李先生訂立的租約而定。
- 奮勝有限公司由李先生控制。租金開支乃根據本集團與奮勝有限公司訂立的租約而定。
- 已付奮勝有限公司之購置物業之已付代價、可換股債券利息及永久次級可換股證券分派乃基於本集團與奮勝有限公司所訂立買賣協議、可換股債券文據及永久次級可換股證券單邊契據而作出。有關代價透過發行可換股債券及永久次級可換股證券償付。

支付予李先生及奮勝有限公司的租金構成最低豁免水平的持續關連交易，並獲豁免遵守上市規則第14A章項下的股東批准、年度審閱及所有披露規定。

於二零二四年十二月三十一日，本集團為本公司一名高級管理層的家庭成員（為李秉光先生與盧元麗女士的兒子）向一間保險公司支付人壽保險的按金公平值為約13,481,000港元（二零二三年：13,125,000港元）。於二零二四年及二零二三年十二月三十一日，投保金額合共8,000,000美元（約62,400,000港元）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

33 RELATED PARTY TRANSACTIONS (CONTINUED)

(a) Transactions with related parties (Continued)

At 31 December 2024 and 2023, the banking facilities of the Group were secured by personal guarantee executed by Mr. Pai. Details of which were set out in note 25.

(b) Compensation of key management personnel and related party

Remuneration for key management personnel of the Group, including the amounts paid to the Company's directors as disclosed in note 9(a) is as follows:

| | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|-------------------------------|-------------------------------|
| Short-term employee benefits 短期僱員福利 | 9,591 | 8,873 |
| Contributions to defined contribution retirement benefits scheme 定額供款退休福利計劃供款 | 99 | 135 |
| Share-based payment expenses 以股份支付款項開支 | 43 | 294 |
| | 9,733 | 9,302 |

34 CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure the entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balances. The overall strategy remains unchanged during the Year 2024.

The capital structure of the Group consists of net debt, which includes CB, lease liabilities, loan from controlling shareholder, and bank borrowings, net of cash and cash equivalents, equity attributable to owners of the Company, comprising issued share capital and reserves, and PSCS.

The management of the Group reviews the capital structure periodically. The Group considers the cost of capital and risk associated with each class of capital, and will balance its overall capital structure through payment of dividends and raising of new capital.

33 關連方交易 (續)

(a) 關連方交易 (續)

於二零二四年及二零二三年十二月三十一日，本集團銀行融資以白先生所作個人擔保作抵押。有關詳情載於附註25。

(b) 主要管理人員及關連方報酬

本集團主要管理人員薪酬 (包括附註9(a)披露之支付予本公司董事款項) 如下：

34 資本風險管理

本集團管理其資本，以確保本集團旗下實體可持續經營業務，同時透過優化債務及股本結餘，為股東帶來最大回報。於二零二四年度，本集團的整體策略維持不變。

本集團的資本架構包括淨債務 (包括可換股債券、租賃負債、來自控股股東之貸款及銀行借貸，扣除現金及現金等價物)、本公司擁有人應佔權益 (包括已發行股本及儲備) 及永久次級可換股證券。

本集團管理層定期檢討資本架構。本集團考慮資金成本及各類資本有關的風險，並將透過支付股息及籌集新資本平衡其整體資本架構。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The carrying amounts of the financial assets and liabilities as at the end of reporting period are as follows:

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|-------------------------|-------------------------------|-------------------------------|
| Financial assets: | 金融資產： | | |
| Financial assets at fair value through profit or loss: | 按公平值計入損益的金融資產： | | |
| Financial instrument at fair value through profit or loss | 按公平值計入損益的金融工具 | 13,481 | 13,125 |
| Derivative asset | 衍生資產 | 262 | 1,730 |
| | | 13,743 | 14,855 |
| Amortised cost: | 攤銷成本： | | |
| Trade and bills receivables | 貿易應收賬款及應收票據 | 513,249 | 747,721 |
| Financial assets included in other receivables, deposits and prepayments | 計入其他應收款項、按金及預付款項之金融資產 | 14,465 | 16,537 |
| Bank balances, pledged and restricted balance and cash | 銀行結餘、已抵押及受限制結餘及現金 | 141,697 | 96,520 |
| | | 669,411 | 860,778 |
| Financial liabilities | 金融負債 | | |
| Amortised cost: | 攤銷成本： | | |
| Trade payables | 貿易應付賬款 | 216,078 | 164,622 |
| Financial liabilities included in other payables, accruals and deposits received | 計入其他應付款項、應計費用及已收按金之金融負債 | 7,814 | 11,078 |
| Loan from controlling shareholder, unsecured | 來自控股股東之貸款，無抵押 | 19,188 | 43,784 |
| Lease liabilities | 租賃負債 | 6,584 | 9,150 |
| Bank borrowings | 銀行借貸 | 629,601 | 759,072 |
| Convertible bond | 可換股債券 | 17,073 | 16,150 |
| | | 896,338 | 1,003,856 |

(b) Financial risk management objectives and policies

The Group's activities expose it to a variety of financial risks: market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are described below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

35 金融工具

(a) 金融工具的分類

於各報告期末的金融資產及負債的賬面值載列如下：

(b) 金融風險管理目標及政策

本集團活動面對多種財務風險：市場風險（包括貨幣風險及利率風險）、信貸風險及流動資金風險。如何減輕該等風險的政策載於下文。管理層管理及監察該等風險，以確保按及時及有效的方式實施適當的措施。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(i) Currency risk

The Group is exposed to foreign currency risk primarily through sales and purchases that are denominated in a currency other than the functional currency of the operations to which they relate. The currency giving rise to this risk is USD. The Group currently does not have a foreign currency hedging policy with respect to its foreign exchange exposure. However, management monitors foreign exchange exposures and will consider hedging significant foreign currency exposure should the need arises.

The following table details the Group's exposure at the end of reporting period to currency risk arising from recognised assets or liabilities denominated in USD. For presentation purpose, the amounts of the exposure are shown in HKD, translated using the spot rate at the end of reporting period.

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|--|-------------------------|-------------------------------|-------------------------------|
| Financial instrument at fair value through profit or loss | 按公平值計入損益的金融工具 | 13,481 | 13,125 |
| Trade and bills receivables | 貿易應收賬款及應收票據 | 334,824 | 641,055 |
| Financial assets included in other receivables, deposits and prepayments | 計入其他應收款項、按金及預付款項之金融資產 | 6,022 | 11,645 |
| Bank balances and cash | 銀行結餘及現金 | 91,026 | 54,062 |
| Trade payables | 貿易應付賬款 | (85,911) | (89,479) |
| Financial liabilities included in other payables, accruals and deposits received | 計入其他應付款項、應計費用及已收按金之金融負債 | (2,081) | (3,983) |
| Loan from controlling shareholder, unsecured | 來自控股股東之貸款，無抵押 | (19,188) | (43,784) |
| Bank borrowings, secured | 銀行借貸，有抵押 | (592,995) | (725,031) |
| Net exposure arising from recognised assets and liabilities | 已確認資產及負債產生之風險淨額 | (254,822) | (142,390) |

Foreign currency sensitivity analysis

The Group mainly exposes to foreign exchange fluctuation of the currency of USD against the currency of HKD. The Directors consider that the Group's exposure to USD does not give rise to significant foreign currency risk on the ground that HKD is pegged to USD. Therefore, no sensitivity analysis of USD against the functional currency of the respective group entity is disclosed.

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(i) 貨幣風險

本集團主要因以相關業務的功能貨幣以外的貨幣計值的銷售及採購而面臨外幣風險。導致此風險的貨幣為美元。本集團現時並無制定外匯風險有關的外幣對沖政策。然而，管理層會監控外匯風險，並將於需要時考慮對沖重大外匯風險。

下表詳列本集團於各報告期末所面臨因以美元計值的已確認資產或負債而產生的貨幣風險。為呈列目的，風險金額乃以港元列示，使用報告期末的匯率換算。

外幣敏感度分析

本集團主要面臨美元兌港元的外匯波動風險。董事認為，鑒於港元與美元掛鉤，本集團面臨之美元風險不會造成重大外匯風險。因此，概無披露美元兌各集團實體功能貨幣之敏感度分析。

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35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(ii) Interest rate risk

The Group's exposure to cash flow interest rate risk arises primarily from its variable-rate bank deposits and bank borrowings.

The Group currently does not have any interest rate hedging policy. However, the management monitors the Group's exposure to interest rate risk on an ongoing basis and will consider hedging interest rate risk should the need arises.

Interest rate sensitivity analysis

The sensitivity analysis below has been prepared based on the exposure to interest rates for the Group's variable-rate bank deposits and bank borrowings at the end of reporting period. The analysis is prepared assuming the amount of these assets and liabilities outstanding at the end of reporting period were outstanding for the whole period. A 100 basis points increase or decrease in interest rates is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates. The analysis has been performed on the same basis for 2023.

At the end of the reporting period, if interest rates had been 100 basis points (2023: 100 basis points) higher/lower in respect of the Group's variable rate bank deposits and bank borrowings, with all other variables held constant, there would decrease/increase the Group's post-tax profit for the Year 2024 and the Group's equity as at 31 December 2024 by approximately HK\$4,790,000 (2023: increase/decrease the Group's post tax loss and decrease/increase the Group's equity by approximately HK\$5,727,000).

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(ii) 利率風險

本集團承受之現金流量利率風險主要來自其浮息銀行存款及銀行借貸。

本集團現時概無任何利率對沖政策。然而，管理層會持續監控本集團利率風險，並將於需要時考慮對沖利率風險。

利率敏感度分析

以下敏感度分析乃根據報告期末本集團之浮息銀行存款及銀行借貸所帶來的利率風險編製。於編製分析時假設於報告期末結欠的該等資產及負債金額於整段期間內結欠。利率上調或下調100個基點於向主要管理層成員內部報告利率風險時使用，亦為管理層對利率合理可能變動的評估。於二零二三年的分析亦以相同基準編製。

於報告期末，倘本集團利率可變的銀行存款及銀行借貸的利率上調／下調100個基點（二零二三年：100個基點），而其他變量維持不變，本集團於二零二四年度的稅後溢利及本集團於二零二四年十二月三十一日的權益將減少／增加約4,790,000港元（二零二三年：增加／減少本集團的稅後虧損及減少／增加本集團權益約5,727,000港元）。

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk

The Group's credit risk is primarily attributable to trade receivables, loans and interest receivable, other receivables and bank deposits. As at 31 December 2024 and 2023, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is the carrying amounts of the respective recognised financial assets as stated in the consolidated statements of financial position without taking account of any factoring that do not qualify for derecognition in the consolidated financial statements. As at 31 December 2024, trade receivables amounting to HK\$197,685,000 (2023: HK\$403,124,000) has been transferred to financial institutions under factoring agreements.

Trade receivables:

In respect of trade receivables, the Group has a credit policy in place and will perform credit evaluations on all customers requiring credit over a certain amount. Certain trade receivable balances on open account terms are covered by customers' letters of credit or are factored to external financial institutions.

In order to minimise the credit risk, the Group reviews the recoverable amount of each individual trade debt regularly to ensure that adequate allowance for impairment losses are made for irrecoverable amounts. In addition, the Group performs impairment assessment under expected credit loss model upon application of HKFRS 9 on trade receivables. In this regard, the management of the Group considers that the Group's credit risk is significantly reduced.

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險

本集團信貸風險主要來自貿易應收賬款、應收貸款及利息、其他應收款項及銀行存款。於二零二四年及二零二三年十二月三十一日，因對手方未能履行責任而將對本集團造成財務損失之最高信貸風險為綜合財務狀況表內呈列的有關已確認金融資產的賬面值，未計及任何不合資格於綜合財務報表終止確認之任何保理。於二零二四年十二月三十一日，金額為197,685,000港元（二零二三年：403,124,000港元）的貿易應收賬款乃根據保理協議轉讓予金融機構。

貿易應收賬款：

就貿易應收賬款而言，本集團已制定適當的信貸政策並將對所有要求獲得超過某一數額信貸的客戶進行信貸評估。以掛賬方式進行的若干貿易應收賬款結餘均附有客戶信用證或保理至外部金融機構。

為盡量減低信貸風險，本集團定期審閱各個別貿易債務的可收回金額，以確保為不可收回金額作出充足減值虧損撥備。此外，本集團於應用香港財務報告準則第9號後按預期信貸虧損模式就貿易應收賬款進行減值評估。就此而言，本集團管理層認為本集團信貸風險已大幅降低。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk (Continued)

Trade receivables: (Continued)

The Group measures loss allowances for trade receivables based on lifetime expected credit losses, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

As at 31 December 2024, allowance for impairment of HK\$65,710,000 (2023: HK\$71,564,000) was recognised in respect of trade receivables. The following table provides information about the Group's exposure to credit risk and expected credit losses for trade receivables:

| | | 2024 二零二四年 | | | 2023 二零二三年 | | |
|---------------------------|----------|--------------------------------|---|--|--------------------------------|---|--|
| | | Expected loss rate 預期虧損率 | Gross carrying amount 賬面總值 \$'000 千元 | Allowance for impairment 減值撥備 \$'000 千元 | Expected loss rate 預期虧損率 | Gross carrying amount 賬面總值 \$'000 千元 | Allowance for impairment 減值撥備 \$'000 千元 |
| Current (not past due) | 即期 (未逾期) | 0.13% | 359,367 | 460 | 0.21% | 540,517 | 1,162 |
| 0 to 3 months past due | 逾期0至3個月 | 0.19% | 144,013 | 270 | 1.14% | 195,792 | 2,230 |
| 4 to 12 months past due | 逾期4至12個月 | 36.50% | 4,985 | 1,817 | 21.49% | 7,847 | 1,686 |
| More than 1 year past due | 逾期1年以上 | 92.00% | 68,656 | 63,163 | 89.96% | 73,909 | 66,486 |
| | | | 577,021 | 65,710 | | 818,065 | 71,564 |

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險 (續)

貿易應收賬款：(續)

本集團根據全期預期信貸虧損計量貿易應收賬款的虧損撥備，並以撥備矩陣計算。由於本集團的過往信貸虧損經驗並未表明不同客戶分部的虧損模式存在顯著差異，故按過期狀況計算的虧損撥備不會將本集團的不同客戶群作進一步區分。

於二零二四年十二月三十一日，就貿易應收賬款確認減值撥備65,710,000港元（二零二三年：71,564,000港元）。下表載列有關本集團所面臨信貸風險及貿易應收賬款預期信貸虧損的資料：

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk (Continued)

Trade receivables: (Continued)

Expected loss rates are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

For the year ended 31 December 2024, decrease in expected loss rate resulted in recovery of long outstanding debt during the year. For the year ended 31 December 2023, increase in expected loss rate resulted in an increase in allowance for impairment.

The Group has concentration of credit risk as the Group's largest trade debtor accounted for 7% of its total trade receivables as at 31 December 2024 (2023: 20%). In addition, the Group's top five major customers accounted for 17% of its total trade receivables as at 31 December 2024 (2023: 41%).

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險 (續)

貿易應收賬款：(續)

預期虧損率乃基於過去3年的實際虧損經驗。本集團已對該等利率進行調整，以反映收集歷史數據期間經濟狀況、目前狀況與本集團對應收款項預計年期的經濟狀況的意見之間的差異。

截至二零二四年十二月三十一日止年度，預期虧損率下降導致年內收回長期未償還債務增加。截至二零二三年十二月三十一日止年度，預期虧損率上升導致減值撥備增加。

於二零二四年十二月三十一日，本集團最大貿易債務人佔其貿易應收賬款總額7%（二零二三年：20%），故本集團信貸風險集中。此外，於二零二四年十二月三十一日，本集團五大主要客戶佔其貿易應收賬款總額17%（二零二三年：41%）。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk (Continued)

Loans receivable:

In respect of loans receivable from customers and potential suppliers, the Group manages and analyses the credit risk for each of its debtors before payment terms and conditions are concluded by assessing the credit qualities of the debtors, taking into account its financial position, past settlement experience, collateral held and other factors. Loans receivable balances are monitored on an ongoing basis, management reviews the loans receivable at each reporting date to ensure that adequate impairment allowance is made. In this regard, management considers that the Group's credit risk is significantly reduced.

An analysis of changes in the gross amount of loans receivable is as follows:

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險 (續)

應收貸款：

對於應收客戶及潛在供應商的貸款，本集團通過評估債務人的信貸質素，並考慮其財務狀況、過往的結算經驗、所持有的抵押品及其他因素，在確定付款條款及條件前管理及分析各債務人的信貸風險。持續監察應收貸款結餘，管理層在各報告日期審閱應收貸款以確認計提足夠減值撥備。就此而言，管理層認為本集團的信貸風險已大幅減少。

應收貸款總額變動分析如下：

| | | 12-month expected credit loss (stage 1) | Lifetime expected credit loss - not credit impaired (stage 2) | Lifetime expected credit loss - credit impaired (stage 3) | Total |
|-----------------------------|------------------|--|--|--|--------------|
| | | 12個月 預期信貸虧損 (第1階段) | 全期預期 信貸虧損— 非信貸減值 (第2階段) | 全期預期 信貸虧損— 信貸減值 (第3階段) | 總計 |
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Balance at 1 January 2023 | 於二零二三年一月一日的結餘 | 3,900 | — | 2,933 | 6,833 |
| Advance during the year | 年內墊款 | 3,672 | — | — | 3,672 |
| Exchange realignment | 匯兌調整 | — | — | (83) | (83) |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日的結餘 | 7,572 | — | 2,850 | 10,422 |
| Balance at 1 January 2024 | 於二零二四年一月一日的結餘 | 7,572 | — | 2,850 | 10,422 |
| Advance during the year | 年內墊款 | 8,825 | — | — | 8,825 |
| Repayment during the year | 年內償還 | (5,414) | — | — | (5,414) |
| Exchange realignment | 匯兌調整 | (192) | — | (94) | (286) |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日的結餘 | 10,791 | — | 2,756 | 13,547 |

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綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk (Continued)

Loans receivable: (Continued)

An analysis of changes in the expected credit loss allowance is as follows:

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險 (續)

應收貸款：(續)

預期信貸虧損撥備變動分析如下：

| | | 12-month expected credit loss (stage 1) | Lifetime expected credit loss – not credit impaired (stage 2) | Lifetime expected credit loss – credit impaired (stage 3) | Total |
|----------------------------------|------------------|--|--|--|--------------|
| | | 12個月 預期信貸虧損 (第1階段) | 信貸虧損— 非信貸減值 (第2階段) | 信貸虧損— 信貸減值 (第3階段) | 總計 |
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Balance at 1 January 2023 | 於二零二三年一月一日的結餘 | – | – | 2933 | 2933 |
| Change in loss allowance: | 虧損撥備變動： | | | | |
| – Provision made during the year | – 一年內所作撥備 | 94 | – | – | 94 |
| – Exchange realignment | – 匯兌調整 | – | – | (83) | (83) |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日的結餘 | 94 | – | 2,850 | 2,944 |
| Balance at 1 January 2024 | 於二零二四年一月一日的結餘 | 94 | – | 2,850 | 2,944 |
| Change in loss allowance: | 虧損撥備變動： | | | | |
| – Provision made during the year | – 一年內所作撥備 | 66 | – | – | 66 |
| – Exchange realignment | – 匯兌調整 | – | – | (94) | (94) |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日的結餘 | 160 | – | 2,756 | 2,916 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iii) Credit risk (Continued)

Other receivables:

For other receivables, the Group measures impairment for other receivables (including refundable deposit for proposed acquisition and refundable deposit for purchase) based on 12-month expected credit loss or lifetime expected loss, depending on whether there has been a significant increase in credit risk since initial recognition. The directors of the Company make individual assessment on the impairment of other receivables based on historical settlement records, historical default experience, past due status of the debtors and forward looking information that is available without undue cost or effort. For the Year 2023, the Group recognised a reversal of impairment loss in respect of refundable deposit for proposed acquisition of approximately HK\$1,720,000 as such amount was reversed during the Year 2023. No provision or reversal of provision was recognised in the Year 2024.

For the Year 2024, the Group recognised impairment loss on other receivables, and refundable deposit for purchase of approximately HK\$404,000 (Year 2023: HK\$ HK\$1,174,000). The directors of the Company consider that there are no significant increase in credit risk of other receivables other than the refundable deposit for proposed acquisition since initial recognition.

Bank deposits:

The credit risk for liquid funds is limited because such amounts are placed with various banks with good credit ratings. The Group is exposed to concentration of credit risk on liquid funds which are deposited with several banks with high credit ratings.

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade receivables and loans and other receivables are set out in notes 19 and 20 respectively.

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iii) 信貸風險 (續)

其他應收款項：

對於其他應收款項，本集團基於12個月預期信貸虧損或全期預期信貸虧損計量其他應收款項減值（包括建議收購事項的可退還按金及可退還採購按金），取決於自初始確認以來信貸風險是否顯著增加。本公司董事根據歷史結算記錄、歷史違約經驗、債務人的逾期狀況以及無需付出不必要的成本或努力而可得之前瞻性資料，對其他應收款項的減值進行個別評估。於二零二三年度，本集團因於二零二三年度收取有關款項而確認有關建議收購事項的可退還按金約1,720,000港元的減值虧損撥回。於二零二四年度並無確認撥備或撥備撥回。

於二零二四年度，本集團確認其他應收款項及可退還採購按金減值虧損約404,000港元（二零二三年度：1,174,000港元）。本公司董事認為，其他應收款項（建議收購事項的可退還按金除外）的信貸風險自初始確認以來並無顯著增加。

銀行存款：

流動資金的信貸風險有限，原因為該等款項存置於多個信譽評級較高的銀行。本集團存置於多個信譽評級較高的銀行的流動資金信貸風險集中。

有關本集團因貿易應收賬款及應收貸款及其他應收款項而面臨信貸風險的進一步量化披露分別載於附註19及20。

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iv) Liquidity risk

The Group's liquidity position is monitored closely by the management of the Group. In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and to meet its liquidity requirements in the short and longer term.

During the reporting period, the Group financed its working capital requirements principally by funds generated from operations and bank borrowings.

The following table details the Group's contractual maturities at the end of reporting period for its financial liabilities. The table has been drawn up based on undiscounted cash flows of financial and lease liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iv) 流動資金風險

本集團之管理層會密切監察本集團之流動資金狀況。在管理流動資金風險方面，本集團監控及維持管理層視為充足之現金及現金等價物水平，以為本集團之營運撥資及滿足其短期及較長期的流動資金需求。

於報告期間，本集團主要透過營運產生的資金及銀行借貸滿足其營運資金需求。

下表詳述本集團於報告期末金融負債之合約到期分析。下表乃根據金融及租賃負債之未貼現現金流量，並以本集團須付款的最早日期為基準編製。表內包括利息及主要現金流量。

| | | Repayable on demand or within 1 year 須按要求或於一年內償還 \$'000 千元 | 1-5 years 一至五年 \$'000 千元 | Total undiscounted cash flows 未貼現現金流量總額 \$'000 千元 | Carrying amount 賬面值 \$'000 千元 |
|--|--------------------------|---|-----------------------------------|--|--|
| As at 31 December 2024 | 於二零二四年十二月三十一日 | | | | |
| Trade payables | 貿易應付賬款 | 216,078 | - | 216,078 | 216,078 |
| Financial liabilities included in other payables, accruals and deposits received | 計入其他應付款項、應計費用及已收按金之金融負債 | 7,814 | - | 7,814 | 7,814 |
| Leases liabilities | 租賃負債 | 4,504 | 2,386 | 6,890 | 6,584 |
| Loan from controlling shareholder, unsecured | 來自控股股東之貸款，無抵押 | 19,852 | - | 19,852 | 19,188 |
| Bank borrowings | 銀行借貸 | | | | |
| – factoring loans | – 保理貸款 | 132,469 | - | 132,469 | 132,469 |
| – instalment and other loans (note 1) | – 分期及其他貸款 (附註1) | 19,045 | - | 19,045 | 19,045 |
| – other bank loans – supplier finance arrangement (note 1) | – 其他銀行貸款 – 供應商融資安排 (附註1) | 478,087 | - | 478,087 | 478,087 |
| CB | 可換股債券 | 100 | 20,200 | 20,300 | 17,073 |
| | | 877,949 | 22,586 | 900,535 | 896,338 |

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(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iv) Liquidity risk (Continued)

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iv) 流動資金風險 (續)

| | | Repayable on demand or within 1 year 須按要求或於一年內償還 \$'000 千元 | 1-5 years 一至五年 \$'000 千元 | Total undiscounted cash flows 未貼現現金流量總額 \$'000 千元 | Carrying amount 賬面值 \$'000 千元 |
|--|--------------------------|---|-----------------------------------|--|--|
| As at 31 December 2023 | 於二零二三年十二月三十一日 | | | | |
| Trade payables | 貿易應付賬款 | 164,622 | – | 164,622 | 164,622 |
| Financial liabilities included in other payables, accruals and deposits received | 計入其他應付款項、應計費用及已收按金之金融負債 | 11,078 | – | 11,078 | 11,078 |
| Leases liabilities | 租賃負債 | 4,072 | 5,695 | 9,767 | 9,150 |
| Loan from controlling shareholder, unsecured | 來自控股股東之貸款，無抵押 | 44,565 | – | 44,565 | 43,784 |
| Bank borrowings | 銀行借貸 | | | | |
| – factoring loans | – 保理貸款 | 320,552 | – | 320,552 | 320,552 |
| – instalment loans (note 1) | – 分期貸款 (附註1) | 20,991 | – | 20,991 | 20,991 |
| – other bank loans – supplier finance arrangement (note 1) | – 其他銀行貸款 – 供應商融資安排 (附註1) | 417,529 | – | 417,529 | 417,529 |
| CB | 可換股債券 | 100 | 20,300 | 20,400 | 16,150 |
| | | 983,509 | 25,995 | 1,009,504 | 1,003,856 |

Note 1:

Borrowings with a repayment on demand clause are included in the "Repayable on demand or within 1 year" time band in the above maturity analysis. As at 31 December 2024, the aggregate undiscounted principal amount of these borrowings amounted to HK\$497,132,000 (2023: HK\$438,520,000). Taking into account the Group's financial position, the Directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The Directors believe that such bank loans will be repaid in accordance with the scheduled repayment dates set out in the loan agreements.

附註1：

於上述到期日分析內附有按要求償還條款的借貸計入「須按要求或於一年內償還」時段。於二零二四年十二月三十一日，該等借貸的未貼現本金總額為497,132,000港元（二零二三年：438,520,000港元）。經計及本集團的財務狀況，董事認為，銀行不大可能行使其酌情權要求即時還款。董事認為，該等銀行貸款將根據貸款協議所載預定還款日期償還。

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35 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (Continued)

(iv) Liquidity risk (Continued)

Note 1: (Continued)

In accordance with the terms of the loans which contain a repayment on demand clause, the maturity profile of these loans as at the end of reporting period, based on the contractual undiscounted payment according to the scheduled repayment dates, is as follows:

35 金融工具 (續)

(b) 金融風險管理目標及政策 (續)

(iv) 流動資金風險 (續)

附註1：(續)

根據附有按要求償還條款的貸款條款，該等貸款於報告期末的到期情況（按合約未貼現付款及根據預定還款日期）如下：

| | | Within 1 year 一年內 \$'000 千元 | 1 to 5 years 一至五年 \$'000 千元 | Over 5 years 超過五年 \$'000 千元 | Total 總計 \$'000 千元 |
|---|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------------|
| As at 31 December 2024 | 於二零二四年 十二月三十一日 | | | | |
| Instalment and other loans | 分期及其他貸款 | 5,685 | 14,320 | 1,766 | 21,771 |
| Other bank loans – supplier finance arrangement | 其他銀行貸款－供應商融資安排 | 483,176 | - | - | 483,176 |
| | | 488,861 | 14,320 | 1,766 | 504,947 |
| As at 31 December 2023 | 於二零二三年 十二月三十一日 | | | | |
| Instalment loans | 分期貸款 | 6,025 | 9,091 | 9,734 | 24,850 |
| Other bank loans – supplier finance arrangement | 其他銀行貸款－供應商融資安排 | 422,990 | - | - | 422,990 |
| | | 429,015 | 9,091 | 9,734 | 447,840 |

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36 FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

The Group's financial instruments that are measured at fair values and are measured at amortised cost whose carrying amount differs from fair values, are as follows:

36 金融工具公平值計量

本集團按公平值計量及按攤銷成本計量的金融工具（其賬面值與公平值不同）如下：

| | | Carrying amount 賬面值 | | Fair values 公平值 | |
|---------------------------------|-----------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
| Financial assets: | 金融資產： | | | | |
| – financial instrument at FVTPL | – 按公平值計入損益的金融工具 | 13,481 | 13,125 | 13,481 | 13,125 |
| – derivative asset | – 衍生資產 | 262 | 1,730 | 262 | 1,730 |
| | | 13,743 | 14,855 | 13,743 | 14,855 |
| Financial liabilities: | 金融負債： | | | | |
| – CB | – 可換股債券 | 17,073 | 16,150 | 16,904 | 15,133 |

Management assessed that the fair values of cash and cash equivalents, restricted balance, trade receivables, trade payables, financial assets included in other receivables and deposits, financial liabilities included in other payables and accruals, loan from controlling shareholder and the current portion of bank borrowings approximate to their carrying amounts largely due to the short term maturities of these instruments.

The fair values of the non-current portion of interest-bearing bank borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The Group's own non-performance risk for interest-bearing borrowings as at 31 December 2024 and 2023 were assessed to be insignificant.

管理層評估認為，現金及現金等價物、受限制結餘、貿易應收賬款、貿易應付賬款、計入其他應收款項及按金的金融資產、計入其他應付款項及應計費用的金融負債、來自控股股東之貸款及銀行借貸的流動部分的公平值與其賬面值相若，主要由於該等工具於短期內到期。

計息銀行借貸的非流動部分的公平值已透過使用具有類似條款、信貸風險及剩餘期限的工具的當前可用利率對預期未來現金流量進行貼現計算。於二零二四年及二零二三年十二月三十一日，本集團計息借貸的自身不履約風險被評估為不重大。

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36 FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

The following table provides an analysis of financial instruments that are measured at fair value at the end of each reporting period for recurring measurement, grouped into Levels 1 to 3 based on the degree to which the fair value is observable in accordance with the Group's accounting policy.

Assets measured at fair value

| | | Level 1 第一級 \$'000 千元 | Level 2 第二級 \$'000 千元 | Level 3 第三級 \$'000 千元 | Total 總計 \$'000 千元 |
|--|----------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------|
| 31 December 2023 | 二零二三年十二月三十一日 | | | | |
| Financial assets at FVTPL | 按公平值計入損益的金融資產 | | | | |
| Deposit placed for life insurance policy | 一人壽保單按金 | - | 13,125 | - | 13,125 |
| Derivative asset in respect of early redemption option of CB | 一與可換股債券提前贖回權有關的衍生資產 | - | - | 1,730 | 1,730 |
| Total | 總計 | - | 13,125 | 1,730 | 14,855 |
| 31 December 2024 | 二零二四年十二月三十一日 | | | | |
| Financial assets at FVTPL | 按公平值計入損益的金融資產 | | | | |
| Deposit placed for life insurance policy | 人壽保單按金 | - | 13,481 | - | 13,481 |
| Derivative asset in respect of early redemption option of CB | 與可換股債券提前贖回權有關的衍生資產 | - | - | 262 | 262 |
| Total | 總計 | - | 13,481 | 262 | 13,743 |

There were no transfers between level of fair value hierarchy in current and prior years.

36 金融工具公平值計量 (續)

下表列出於各報告期間末就經常性計量以公平值計量的金融工具分析，根據本集團會計政策按公平值的可觀察程度分為第一至第三級別。

按公平值計量的資產

於本年度及過往年度，各公平值級別間並無轉撥。

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36 FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

Assets measured at fair value (Continued)

Reconciliation of Level 3 fair value measurements on recurring basis:

36 金融工具公平值計量 (續)

按公平值計量的資產 (續)

以經常性基準進行第三級別公平值計量的對賬：

| | | Early redemption option on CB 可換股債券的 提前贖回權 \$'000 千元 |
|--|------------------|---|
| At 1 January 2023 | 於二零二三年一月一日 | 1,001 |
| Gain arising on changes of fair value recognised in profit or loss | 於損益確認的公平值變動產生的收益 | 729 |
| At 31 December 2023 | 於二零二三年十二月三十一日 | 1,730 |
| Loss arising on changes of fair value recognised in profit or loss | 於損益確認的公平值變動產生的虧損 | (1,467) |
| Others | 其他 | (1) |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 262 |

Since the Level 3 of financial assets are not quoted in an active market, Hull model is used to estimate the fair value. When estimating fair value using valuation technique, observable inputs and data from the practical market (e.g. share price volatility, credit spreads and risk free rate etc) are adopted. If the observable inputs in the market cannot be obtained, the observable input data that are calibrated as closely as possible to the market observable data are used for estimating the fair value.

Meanwhile, the credit risk, volatility, correlation, etc of the Group and the counterparty are estimated by the management. The changing of these factors will affect the estimated fair value of the financial instruments; therefore, there were uncertainty of accounting estimation on Level 3 of financial assets.

由於第三級金融資產於活躍市場並無報價，故採用赫爾模型估計公平值。在使用估值技術估計公平值時採用實際市場可觀察輸入數據及數據（如股價波動、信貸息差及無風險利率等）。若無法取得市場可觀察輸入數據，則使用盡可能接近市場可觀察數據之經調整可觀察輸入數據以估計公平值。

同時，本集團及對手方的信貸風險、波幅及相關性等方面需管理層作出估計。該等因素如發生變動，將影響金融工具的估計公平值；因此，第三級金融資產存在會計估計不確定性。

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36 FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

Assets measured at fair value (Continued)

The above (loss)/gain arising from derivative asset for the Year 2024 and Year 2023 has been included in "fair value (loss)/gain in derivative asset" in the consolidated statement of profit or loss and other comprehensive income.

Below is the summary of significant unobservable input to the valuation of financial instruments together with a quantitative sensitivity analysis as at 31 December 2024 and 31 December 2023:

| Description | Valuation technique | Key input | Significant unobservable inputs | Relationship of unobservable inputs to fair value |
|--|---------------------|--|---|---|
| 描述 | 估值技術 | 主要輸入數據 | 重大不可觀察輸入數據 | 與公平值的不可觀察輸入數據的關係 |
| Derivative asset in respect of early redemption option of CB | Hull model | Expected volatility, credit spreads, spot price and risk-free rate | Expected volatility of 32.73% (2023:40.54%) | The higher the volatility rate, the higher the fair value |
| 與可換股債券提前贖回權有關的衍生資產 | 赫爾模型 | 預期波幅、信貸息差、現貨價格及無風險利率 | 預期波幅32.73% (二零二三年：40.54%) | 波動率越高，公平值越高 |

The fair value of derivative asset in respect of early redemption option of CB was determined using Hull model that considers the possible future prices of each period in time as well as the respective probability.

The fair value measurement of the derivative asset is positively correlated to the volatility level. As at 31 December 2024, it is estimated that with all other variables held constant, an increase/decrease in the expected volatility by 10% would have increased/decreased (2023: decreased/increased) the Group's profit (2023: loss) by approximately HK\$343,000 (2023: HK\$1,051,000) and HK\$136,000 (2023: HK\$848,000), respectively.

36 金融工具公平值計量 (續)

按公平值計量的資產 (續)

於二零二四年度及二零二三年度，上述衍生資產產生的 (虧損) / 收益已計入綜合損益及其他全面收益表的「衍生資產的公平值 (虧損) / 收益」。

以下為於二零二四年十二月三十一日及二零二三年十二月三十一日金融工具估值的重大不可觀察輸入數據概要連同定量敏感度分析：

與可換股債券提前贖回權有關的衍生資產的公平值乃使用赫爾模型釐定，該模型考慮了各時間段的可能未來價格以及各自的概率。

衍生資產的公平值計量與波幅水平呈正相關關係。於二零二四年十二月三十一日，據估計，在所有其他變量保持不變的情況下，預期波幅增加／減少10%將使本集團的溢利 (二零二三年：虧損) 分別增加／減少 (二零二三年：減少／增加) 約343,000港元 (二零二三年：1,051,000港元) 及136,000港元 (二零二三年：848,000港元)。

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36 FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

Assets measured at fair value (Continued)

Below is the summary of valuation technique used for Level 2 inputs:

| Description 描述 | Valuation technique 估值技術 | Inputs 輸入數據 |
|--|-------------------------------|--|
| Deposit placed for life insurance policy 人壽保單按金 | Expected cash flows 預期現金流量 | Cash value quoted by an insurance company 保險公司所報的現金價值 |

Liabilities for which fair values are disclosed

36 金融工具公平值計量 (續)

按公平值計量的資產 (續)

以下為用於第二級輸入數據的估值技術概要：

已披露公平值的負債

| | | Level 1 第一級 \$'000 千元 | Level 2 第二級 \$'000 千元 | Level 3 第三級 \$'000 千元 | Total 總計 \$'000 千元 |
|------------------|--------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------|
| 31 December 2024 | 二零二四年十二月三十一日 | | | | |
| CB | 可換股債券 | - | 16,904 | - | 16,904 |
| 31 December 2023 | 二零二三年十二月三十一日 | | | | |
| CB | 可換股債券 | - | 15,133 | - | 15,133 |

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37 CONTINGENT LIABILITIES

As at 31 December 2024 and 2023, the Group did not have any material contingent liabilities.

37 或然負債

於二零二四年及二零二三年十二月三十一日，本集團並無任何重大或然負債。

38 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Reconciliation of liabilities arising from financing activities

38 綜合現金流量表附註

(a) 融資活動所產生負債的對賬

| | | Bank borrowings 銀行借貸 | Other bank borrowings – supplier finance arrangement 其他銀行 借貸—供應商 融資安排 | Loan from controlling shareholder, unsecured 來自控股 股東的貸款， 無抵押 | Lease Liabilities 租賃負債 | CB 可換股債券 | Total 總計 |
|--|---------------------|-------------------------|---|--|------------------------------|--------------|--------------|
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Balance at 1 January 2023 | 於二零二三年一月一日的結餘 | 137,010 | 346,656 | – | 9,616 | 15,227 | 508,509 |
| <i>Changes from financing activities:</i> | <i>融資活動的變動：</i> | | | | | | |
| Advancement of bank instalment loans | 預支銀行分期貸款 | 3,289 | – | – | – | – | 3,289 |
| Repayment of bank instalment loans | 償還銀行分期貸款 | (5,536) | – | – | – | – | (5,536) |
| Increase in factoring loans | 保理貸款增加 | 229,572 | – | – | – | – | 229,572 |
| Net increase/(decrease) in other bank borrowings | 其他銀行借貸增加／(減少) 淨額 | – | 71,259 | – | – | – | 71,259 |
| – supplier finance arrangement | — 供應商融資安排 | – | – | – | – | – | – |
| – others | — 其他 | (22,792) | – | – | – | – | (22,792) |
| Increase in loan from controlling shareholder, unsecured | 來自控股股東的貸款(無抵押) 增加 | – | – | 43,470 | – | – | 43,470 |
| Interests on bank borrowings paid | 已付銀行借貸利息 | (9,532) | (24,019) | – | – | – | (33,551) |
| Interests on convertible bond paid | 已付可換股債券利息 | – | – | – | – | (100) | (100) |
| Capital element of lease rentals paid | 已付租賃租金資本部分 | – | – | – | (3,304) | – | (3,304) |
| Interest element of lease rentals paid | 已付租賃租金利息部分 | – | – | – | (436) | – | (436) |
| Total changes from financing activities | 融資活動的變動總額 | 195,001 | 47,240 | 43,470 | (3,740) | (100) | 281,871 |
| Other changes: | 融資活動的變動總額 | | | | | | |
| Finance costs charged to profit or loss (note 7) | 於損益扣除的融資成本(附註7) | 9,532 | 24,019 | 314 | 436 | 1,023 | 35,324 |
| Increase in lease liabilities from entering into new leases during the Year 2023 | 二零二三年訂立新租賃產生的租賃負債增加 | – | – | – | 3,129 | – | 3,129 |
| Disposal | 處置 | – | – | – | (23) | – | (23) |
| Exchange realignment | 匯兌調整 | – | (386) | – | (268) | – | (654) |
| Total other changes | 其他變動總額 | 9,532 | 23,633 | 314 | 3,274 | 1,023 | 37,776 |
| Balance at 31 December 2023 | 於二零二三年十二月三十一日的結餘 | 341,543 | 417,529 | 43,784 | 9,150 | 16,150 | 828,156 |

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38 NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

(a) Reconciliation of liabilities arising from financing activities (Continued)

| | | Bank borrowings 銀行借貸 | Other bank borrowings – supplier finance arrangement 其他銀行 借貸 – 供應商 融資安排 | Loan from controlling shareholder, unsecured 來自控股 股東的貸款， 無抵押 | Lease Liabilities 租賃負債 | CB 可換股債券 | Total 總計 |
|--|----------------------|--|---|--|---------------------------|--------------|--------------|
| | | Factoring, bank instalment and other loans 保理、銀行分期 及其他貸款 | | | | | |
| | | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 | \$'000 千元 |
| Balance at 1 January 2024 | 於二零二四年一月一日的結餘 | 341,543 | 417,529 | 43,784 | 9,150 | 16,150 | 828,156 |
| <i>Changes from financing activities:</i> | <i>融資活動的變動：</i> | | | | | | |
| Advancement of bank other loan | 預支其他銀行貸款 | 3,249 | - | - | - | - | 3,249 |
| Repayment of bank instalment loans | 償還銀行分期貸款 | (5,092) | - | - | - | - | (5,092) |
| Decrease in factoring loans | 保理貸款減少 | (188,083) | - | - | - | - | (188,083) |
| Net increase in other bank borrowings – supplier finance arrangement | 其他銀行借貸增加淨額 – 供應商融資安排 | - | 61,382 | - | - | - | 61,382 |
| Advancement of loan from controlling shareholder, unsecured | 來自控股股東的貸款 (無抵押) 墊款 | - | - | 19,188 | - | - | 19,188 |
| Repayment of loan from controlling shareholder | 償還來自控股股東的貸款 | - | - | (45,466) | - | - | (45,466) |
| Interests on bank borrowings paid | 已付銀行借貸利息 | (15,261) | (27,345) | - | - | - | (42,606) |
| Interests on convertible bond paid | 已付可換股債券利息 | - | - | - | - | (100) | (100) |
| Capital element of lease rentals paid | 已付租賃租金資本部分 | - | - | - | (4,237) | - | (4,237) |
| Interest element of lease rentals paid | 已付租賃租金利息部分 | - | - | - | (427) | - | (427) |
| Total changes from financing activities | 融資活動的變動總額 | (205,187) | 34,037 | (26,278) | (4,664) | (100) | (202,192) |
| <i>Other changes:</i> | <i>其他變動：</i> | | | | | | |
| Finance costs charged to profit or loss (note 7) | 於損益扣除的融資成本 (附註7) | 15,261 | 27,345 | 1,682 | 427 | 1,023 | 45,738 |
| Increase in lease liabilities from entering into new leases during the Year 2024 | 二零二四年度訂立新租賃產生的租賃負債增加 | - | - | - | 1,912 | - | 1,912 |
| Exchange realignment | 匯兌調整 | (103) | (824) | - | (241) | - | (1,168) |
| Total other changes | 其他變動總額 | 15,158 | 26,521 | 1,682 | 2,098 | 1,023 | 46,482 |
| Balance at 31 December 2024 | 於二零二四年十二月三十一日的結餘 | 151,514 | 478,087 | 19,188 | 6,584 | 17,073 | 672,446 |

(b) Material non-cash transactions

During the Year 2024, the Group has the following material non-cash financing activities:

- the Group entered into new lease agreements and recognised right-of-use assets and lease liabilities of approximately HK\$1,912,000 (2023: HK\$3,129,000).

38 綜合現金流量表附註 (續)

(a) 融資活動所產生負債的對賬 (續)

(b) 重大非現金交易

於二零二四年度，本集團有以下重大非現金融資活動：

- 本集團訂立新租賃協議並確認使用權資產及租賃負債約1,912,000港元 (二零二三年：3,129,000港元)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

39 STATEMENTS OF FINANCIAL POSITION AND RESERVES OF THE COMPANY 39 本公司的財務狀況表及儲備

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 |
|---|---------------|-------------------------------|-------------------------------|
| Non-current assets | 非流動資產 | | |
| Investment in subsidiaries | 於附屬公司的投資 | 14,065 | 15,464 |
| Total non-current assets | 非流動資產總值 | 14,065 | 15,464 |
| Current assets | 流動資產 | | |
| Derivative asset | 衍生資產 | 262 | 1,730 |
| Amounts due from subsidiaries | 應收附屬公司款項 | 150,660 | 154,069 |
| Deposits and prepayments | 按金及預付款項 | 207 | 10 |
| Bank balances | 銀行結餘 | 372 | 306 |
| Total current assets | 流動資產總值 | 151,501 | 156,115 |
| Current liabilities | 流動負債 | | |
| Other payables, accruals | 其他應付款項、應計費用 | 13,530 | 13,482 |
| Amounts due to subsidiaries | 應付附屬公司款項 | 13,034 | 10,493 |
| Total current liabilities | 流動負債總額 | 26,564 | 23,975 |
| Net current assets | 流動資產淨值 | 124,937 | 132,140 |
| Non-current liabilities | 非流動負債 | | |
| Convertible bond | 可換股債券 | 17,073 | 16,150 |
| Total non-current liabilities | 非流動負債總額 | 17,073 | 16,150 |
| NET ASSETS | 資產淨值 | 121,929 | 131,454 |
| CAPITAL AND RESERVES | 資本及儲備 | | |
| Share capital | 股本 | 10,751 | 10,751 |
| Reserves | 儲備 | 101,178 | 110,703 |
| Perpetual subordinated convertible securities | 永久次級可換股證券 | 10,000 | 10,000 |
| TOTAL EQUITY | 總權益 | 121,929 | 131,454 |

Notes to the Consolidated Financial Statements

綜合財務報表附註

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

39 STATEMENTS OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (CONTINUED)

Movement in the Company's issued capital and reserve

39 本公司的財務狀況表及儲備 (續)

本公司的已發行股本及儲備變動

| | | Share capital | Share premium | Shares held for the restricted share award scheme | Share-based payment reserve | Convertible bond reserve | Retained earnings | Subtotal | Perpetual subordinated convertible securities | Total Equity |
|--|---------------------|---------------|---------------|---|-----------------------------|--------------------------|-------------------|----------|---|--------------|
| | | 股本 | 股份溢價 | 限制性股份獎勵計劃下持有股份 | 以股份支付款項儲備 | 可換股債券儲備 | 保留盈利 | 小計 | 永久次級可換股證券 | 總權益 |
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| | | 千元 | 千元 | 千元 | 千元 | 千元 | 千元 | 千元 | 千元 | 千元 |
| At 1 January 2023 | 於二零二三年一月一日 | 10,751 | 132,388 | (5,104) | 1,641 | 9,735 | (20,438) | 128,973 | 10,000 | 138,973 |
| Loss for the year | 年內虧損 | - | - | - | - | - | (5,047) | (5,047) | - | (5,047) |
| Shares purchased for the Award Scheme | 為獎勵計劃購入的股份 | - | - | (2,990) | - | - | - | (2,990) | - | (2,990) |
| Recognition of equity-settled share-based payment | 確認以權益結算之以股份支付款項 | - | - | - | 568 | - | - | 568 | - | 568 |
| Shares vested for the Award Scheme | 就獎勵計劃已歸屬股份 | - | - | 937 | (810) | - | (127) | - | - | - |
| Distribution to holder of perpetual subordinated convertible securities | 向永久次級可換股證券持有人的分派 | - | - | - | - | - | (50) | (50) | - | (50) |
| At 31 December 2023 | 於二零二三年十二月三十一日 | 10,751 | 132,388 | (7,157) | 1,399 | 9,735 | (25,662) | 121,454 | 10,000 | 131,454 |
| At 1 January 2024 | 於二零二四年一月一日 | 10,751 | 132,388 | (7,157) | 1,399 | 9,735 | (25,662) | 121,454 | 10,000 | 131,454 |
| Loss for the year | 年內虧損 | - | - | - | - | - | (7,279) | (7,279) | - | (7,279) |
| Shares purchased for the Award Scheme | 為獎勵計劃購入的股份 | - | - | (797) | - | - | - | (797) | - | (797) |
| Recognition of equity-settled share-based payment | 確認以權益結算之以股份支付款項 | - | - | - | 83 | - | - | 83 | - | 83 |
| Reversal of share-based payment expenses for the subsequently forfeited share awards | 就隨後沒收的股份獎勵回撥的股份付款開支 | - | - | - | (1,482) | - | - | (1,482) | - | (1,482) |
| Distribution to holder of perpetual subordinated convertible securities | 向永久次級可換股證券持有人的分派 | - | - | - | - | - | (50) | (50) | - | (50) |
| At 31 December 2024 | 於二零二四年十二月三十一日 | 10,751 | 132,388 | (7,954) | - | 9,735 | (32,991) | 111,929 | 10,000 | 121,929 |

Five year financial summary

五年財務概要

(Expressed in Hong Kong dollars unless otherwise indicated) (除非另有說明，以港元列示)

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years is set out below.

於過去五個財政年度的本集團業績以及資產、負債及非控股權益的概要載列如下。

RESULTS

業績

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 | 2022 二零二二年 \$'000 千元 | 2021 二零二一年 \$'000 千元 | 2020 二零二零年 \$'000 千元 |
|-----------------------------|----------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Revenue | 收益 | 3,051,943 | 2,529,796 | 2,689,094 | 2,640,100 | 1,756,038 |
| Profit/(loss) before tax | 除稅前溢利／ (虧損) | 3,659 | (5,202) | (33,867) | 23,107 | 1,771 |
| Tax | 稅項 | 2,563 | (4,958) | 831 | (6,487) | (1,650) |
| Profit/(loss) for the year | 年內溢利／(虧損) | 6,222 | (10,160) | (33,036) | 16,620 | 121 |
| Attributable to: | 以下人士應佔： | | | | | |
| – Owners of the Company | – 本公司擁有人 | 6,721 | (16,160) | (32,386) | 6,735 | (5,115) |
| – Non-controlling interests | – 非控股權益 | (499) | 6,000 | (650) | 9,885 | 5,236 |
| | | 6,222 | (10,160) | (33,036) | 16,620 | 121 |

ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

資產、負債及非控股權益

| | | 2024 二零二四年 \$'000 千元 | 2023 二零二三年 \$'000 千元 | 2022 二零二二年 \$'000 千元 | 2021 二零二一年 \$'000 千元 | 2020 二零二零年 \$'000 千元 |
|--|----------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Total assets | 資產總值 | 1,292,661 | 1,354,286 | 1,013,434 | 1,094,117 | 1,028,529 |
| Total liabilities | 負債總額 | (968,704) | (1,026,207) | (670,884) | (753,771) | (707,035) |
| Non-controlling interests | 非控股權益 | (34,644) | (37,463) | (31,386) | (35,518) | (28,080) |
| PSCS | 永久次級 可換股證券 | (10,000) | (10,000) | (10,000) | – | – |
| Equity attributable to the owners of the Company | 本公司擁有人 應佔權益 | 279,313 | 280,616 | 301,164 | 304,828 | 293,414 |

Glossary

詞彙表

| | |
|--------------------------------------|--|
| Act 公司法 | Companies Act, Cap. 22 (Act 3 of 1961, as consolidated and revised) of the Cayman Islands 開曼群島《公司法》第22章（1961年第3號法例（經綜合及修訂）） |
| AGM 股東週年大會 | annual general meeting of the Company 本公司股東週年大會 |
| Annual Report 年報 | annual report for the financial year ended 31 December 2024 截至二零二四年十二月三十一日止財政年度之年報 |
| Articles of Association 組織章程細則 | articles of association of the Company 本公司組織章程細則 |
| Audit Committee 審核委員會 | audit committee of the Board 董事會審核委員會 |
| AVT 艾維特 | AVT International Limited, a subsidiary of the Company 香港艾維特國際有限公司，為本公司附屬公司 |
| Award Scheme 獎勵計劃 | restricted share award scheme adopted by the Board on 30 August 2019 董事會於二零一九年八月三十日採納之限制性股份獎勵計劃 |
| Best Sheen 佳澤 | Best Sheen Limited 佳澤有限公司 |
| Board 董事會 | the board of directors of the Company 本公司董事會 |
| Board Diversity Policy 董事會成員多元化政策 | board diversity policy of the Company 本公司董事會成員多元化政策 |
| CB 可換股債券 | the convertible bond in the principal amount of HK\$20.0 million 本金額為20.0百萬港元之可換股債券 |
| CEO 行政總裁 | chief executive officer of the Company 本公司行政總裁 |
| CG Code 企業管治守則 | Corporate Governance Code as contained in Appendix to the Listing Rules 上市規則附錄C1所載企業管治守則 |
| Chairman 主席 | Chairman of the Board 董事會主席 |
| CODM 主要經營決策者 | chief operating decision maker 主要經營決策者 |
| Company 本公司 | Apex Ace Holding Limited 光麗科技控股有限公司 |
| Company Secretary 公司秘書 | company secretary of the Company 本公司公司秘書 |

Glossary

詞彙表

| | |
|------------------------------------|--|
| Controlling Shareholder(s) 控股股東 | controlling shareholder(s) (has the meaning ascribed thereto in the Listing Rules) of the Company 本公司控股股東 (具有上市規則賦予該詞的涵義) |
| COVID-19 COVID-19 | Coronavirus disease of 2019 2019冠狀病毒疾病 |
| Custodian 託管人 | the custodian of the Award Scheme appointed by the Company 本公司委任的獎勵計畫託管人 |
| Director(s) 董事 | directors of the Company 本公司董事 |
| Dividend Policy 股息政策 | dividend policy of the Company 本公司股息政策 |
| Dr. Chow 鄒醫生 | Dr. Chow Terence 鄒重璠醫生 |
| Global Offering 全球發售 | global offering of ordinary Shares 全球發售普通股 |
| Group 本集團 | Company and its subsidiaries 本公司及其附屬公司 |
| HKD/HK \$ 港元 | Hong Kong dollars 港元 |
| HKFRSs 香港財務報告準則 | Hong Kong Financial Reporting Standards 香港財務報告準則 |
| HKICPA 香港會計師公會 | Hong Kong Institute of Certified Public Accountants 香港會計師公會 |
| HKSAs 香港審計準則 | Hong Kong Standards on Auditing 香港審計準則 |
| Independent Auditor 獨立核數師 | independent auditor of the Company 本公司獨立核數師 |
| INED(s) 獨立非執行董事 | independent non-executive Directors 獨立非執行董事 |
| Listing 上市 | The issued shares of the Company were initially listed on the Main Board of the Stock Exchange 本公司已發行股份於聯交所主板首次上市 |
| Listing Date 上市日期 | 16 March 2018 二零一八年三月十六日 |
| Listing Rules 上市規則 | Rules Governing the Listing of Securities on the Stock Exchange 聯交所證券上市規則 |

Glossary

詞彙表

| | |
|----------------------------------|--|
| Main Board 主板 | the stock market (excluding the option markets) operated by the Stock Exchange which is independent from and operated in parallel with the GEM 聯交所營運而獨立於GEM及與GEM並行營運之股票市場 (不包括期權市場) |
| Memorandum and Articles 大綱及細則 | memorandum and articles of association of the Company 本公司組織章程大綱及細則 |
| Model Code 標準守則 | Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules 上市規則附錄C3所載上市發行人董事進行證券交易的標準守則 |
| Mr. CH Lee 李澤浩先生 | Mr. Lee Chak Hol 李澤浩先生 |
| Mr. Cheung SK 張小駒先生 | Mr. Cheung Siu Ku 張小駒先生 |
| Mr. Cheung HK 張鴻光先生 | Mr. Cheung Hung Kwong 張鴻光先生 |
| Mr. Lee 李先生 | Mr. Lee Bing Kwong 李秉光先生 |
| Mr. Lo 盧先生 | Mr. Lo Yuen Kin 盧元堅先生 |
| Mr. Yim 嚴先生 | Mr. Yim Kwok Man 嚴國文先生 |
| Ms. Lo 盧女士 | Ms. Lo Yuen Lai 盧元麗女士 |
| NCTOR 提名委員會職權範圍 | terms of reference of the Nomination Committee 提名委員會職權範圍 |
| NED(s) 非執行董事 | non-executive Director(s) 非執行董事 |
| Nicegoal 奮勝 | Nicegoal Limited 奮勝有限公司 |
| Nicegoal Investments 奮勝投資 | Nicegoal Investments Limited 奮勝投資有限公司 |
| Nomination Committee 提名委員會 | nomination committee of the Board 董事會提名委員會 |
| Nomination Policy 提名政策 | nomination policy of the Company 本公司提名政策 |
| PRC 中國 | People's Republic of China 中華人民共和國 |

Glossary

詞彙表

| | |
|--|--|
| Prospectus 招股章程 | prospectus of the Company dated 28 February 2018 本公司日期為二零一八年二月二十八日之招股章程 |
| PSCS 永久次級可換股證券 | the perpetual subordinated convertible securities in the principal amount of HK\$10.0 million 本金額為10.0百萬港元之永久次級可換股證券 |
| Remuneration Committee 薪酬委員會 | remuneration committee of the Board 董事會薪酬委員會 |
| RMB 人民幣 | Renminbi 人民幣 |
| SFO 證券及期貨條例 | Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) 香港法例第571章證券及期貨條例 |
| Share(s) 股份 | Company's issued ordinary shares of HK\$0.01 each 本公司每股面值0.01港元之已發行普通股 |
| Share Option Scheme 購股權計劃 | share option scheme adopted by the Company on 15 February 2018 本公司於二零一八年二月十五日採納之購股權計劃 |
| Shareholders 股東 | shareholders of the Company 本公司股東 |
| Stock Exchange 聯交所 | The Stock Exchange of Hong Kong Limited 香港聯合交易所有限公司 |
| Subsidiaries 附屬公司 | all or certain subsidiaries of the Company(as the case may be) 本公司所有或若干附屬公司（視情況而定） |
| Substantial Shareholder(s) 主要股東 | substantial shareholder(s) (having the meaning ascribed thereto in the Listing Rules) of the Company 本公司主要股東（具有上市規則賦予該詞的涵義） |
| TWD 新台幣 | New Taiwan dollar 新台幣 |
| USD/US\$ 美元 | United States dollars 美元 |
| Year 2024/Reporting Period 本年度／報告期間 | financial year ended 31 December 2024 截至二零二四年十二月三十一日止財政年度 |
| Year 2023 二零二三年度 | financial year ended 31 December 2023 截至二零二三年十二月三十一日止財政年度 |
| % % | Percent 百分比 |

