



Honworld Group Limited

老恒和釀造有限公司*

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock code 股份代號: 2226



Annual Report 年報

2024

* For identification purposes only 僅供識別

**“LAO HENG HE”, A BRAND WITH A HISTORY OF MORE
THAN 160 YEARS. PANAMA — PACIFIC INTERNATIONAL
EXPOSITION GOLD AWARD FOR CONDIMENT PRODUCTS.**

「老恒和」，源自傳承，品牌歷史超過160年
巴拿馬博覽會金獎產品



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FINANCIAL HIGHLIGHTS

財務摘要

- Revenue for the year ended 31 December 2024 amounted to RMB275.1 million, representing an increase of 6.3% from RMB258.8 million recorded in 2023.
- Gross profit for the year ended 31 December 2024 amounted to RMB73.1 million, representing a decrease of 1.4% from RMB74.1 million recorded in 2023.
- Loss attributable to ordinary equity holders of the Company for the year ended 31 December 2024 amounted to RMB516.6 million, representing a decrease of 1.5% from RMB524.3 million recorded in 2023.
- The Board does not recommend the payment of a final dividend for the year ended 31 December 2024.
- 截至二零二四年十二月三十一日止年度的收入為人民幣275.1百萬元，較二零二三年人民幣258.8百萬元增加6.3%。
- 截至二零二四年十二月三十一日止年度的毛利為人民幣73.1百萬元，較二零二三年人民幣74.1百萬元減少1.4%。
- 截至二零二四年十二月三十一日止年度的本公司普通權益持有人應佔虧損為人民幣516.6百萬元，較二零二三年人民幣524.3百萬元減少1.5%。
- 董事會不建議就截至二零二四年十二月三十一日止年度派付期末股息。



FIVE YEAR FINANCIAL SUMMARY

五年財務概要

A summary of the results, assets and liabilities of the Group for the last five financial years, as extracted from the published audited consolidated financial statements is set out below:

本集團過去五個財政年度的業績、資產及負債摘要（摘錄自己公佈的經審核綜合財務報表）載列如下：

		Year ended 31 December 截至十二月三十一日止年度				
		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元	2022 二零二二年 RMB'000 人民幣千元	2021 二零二一年 RMB'000 人民幣千元	2020 二零二零年 RMB'000 人民幣千元
RESULTS	業績					
REVENUE	收入	275,077	258,784	271,600	252,671	226,331
Cost of sales	銷售成本	(202,011)	(184,673)	(196,784)	(184,162)	(180,731)
GROSS PROFIT	毛利	73,066	74,111	74,816	68,509	45,600
Other income and gains	其他收入及收益	29,833	2,993	20,701	6,778	14,639
Selling and distribution expenses	銷售及經銷開支	(86,945)	(95,194)	(74,708)	(74,640)	(55,701)
Administrative expenses	行政開支	(40,974)	(47,133)	(44,392)	(61,273)	(72,122)
Loss arising from the incident (Provision for)/Reversal of impairment losses, net	事件產生的虧損 減值虧損（撥備）／撥回 淨值	— (6,435)	— 170	— (23,182)	— (12,553)	(600,575) (9,945)
Other expenses	其他開支	(285,258)	(264,388)	(235,663)	(109,714)	(68,857)
Finance costs	融資成本	(199,851)	(194,875)	(203,911)	(135,556)	(96,241)
LOSS BEFORE INCOME TAX	除所得稅前虧損	(516,564)	(524,316)	(486,339)	(318,449)	(843,202)
Income tax expense	所得稅開支	—	—	—	—	(2,091)
LOSS FOR THE YEAR	年內虧損	(516,564)	(524,316)	(486,339)	(318,449)	(845,293)

ASSETS, LIABILITIES AND EQUITY

資產、負債及權益

		As at 31 December 於十二月三十一日				
		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元	2022 二零二二年 RMB'000 人民幣千元	2021 二零二一年 RMB'000 人民幣千元	2020 二零二零年 RMB'000 人民幣千元
TOTAL ASSETS	資產總值	1,050,367	1,113,188	1,123,077	1,193,766	1,207,707
TOTAL LIABILITIES	負債總額	3,901,911	(3,446,730)	(2,931,240)	(2,511,660)	(2,208,201)
TOTAL DEFICIT	虧絀總額	(2,851,544)	(2,333,542)	(1,808,163)	(1,317,894)	(1,000,494)

CHAIRMAN'S STATEMENT

主席報告

It is a great honour for me, on behalf of the board (the “**Board**”) of directors (the “**Directors**”) of Honworld Group Limited (the “**Company**” or “**Lao Heng He**”), to present the annual report of the Company and its subsidiaries (collectively, the “**Group**” or “**we**”) for the financial year ended 31 December 2024.

BUSINESS REVIEW

We are one of the leading manufacturers of comprehensive condiment products in the People's Republic of China (the “**PRC**” or “**China**”). We offer high quality and healthy brewed cooking wine as well as other condiments, including naturally-brewed soy sauce, naturally-brewed vinegar, soybean paste, sesame oil and fermented bean curd, which are organic without any additives. In 2024, we attained the following achievements:

1. We participated in the formulation of a series of group standards and national standards, such as the “General Principles for Quality of Healthy Condiments (健康調味品質量通則)” and “Intelligent Manufacturing in the Biotech Fermentation Industry (生物發酵行業智能製造)”;
2. Our “Development and Industrialization of Novel Nutritional Mulberry Vinegar Based on Mulberry Extraction and Fermentation Technology (基於桑椹提取和發酵技術的新型營養保健桑椹醋開發及產業化)”, a provincial key research and development project, was reviewed and approved by a panel of experts organized by the Provincial Science and Technology Department;
3. Our wholly-owned subsidiary, Huzhou Laohenghe Brewery Co., Limited* (湖州老恒和釀造有限公司), was approved as a High and New Technology Enterprise by the National Office of Leading Group for Administration of High and New Technology Enterprise Recognition* (全國高新技術企業認定管理工作領導小組辦公室); and
4. The “Lao Heng He Cooking Wine” brand was awarded the title of “2024 Cooking Wine Gold Best Seller” of offline cooking wine of 2024 by Fast Moving Consumer Goods (FMCG) Weekly Magazine, and the market share of the offline sales was 19.1% in 2024, ranking first for the eighth consecutive year in the industry.

本人非常榮幸地代表老恒和釀造有限公司(「**本公司**」或「**老恒和**」)董事(「**董事**」)會(「**董事會**」)，提呈本公司及其附屬公司(統稱「**本集團**」)或(「**我們**」)截至二零二四年十二月三十一日止財年的年報。

業績回顧

我們是中華人民共和國(「**中國**」)的領先綜合調味品生產商之一。我們提供優質、健康的原釀料酒以及其他調味品，包括原釀醬油、原釀醋、黃豆醬、麻油、腐乳等零添加、有機產品。於二零二四年，我們取得如下成就：

- 一、我們參與製定「健康調味品質量通則」、「生物發酵行業智能製造」等一系列團體標準和國家標準；
- 二、我們承擔省級重點研發計劃項目「基於桑椹提取和發酵技術的新型營養保健桑椹醋開發及產業化」被省科技廳組織專家進行會議驗收並予以通過；
- 三、我們全資附屬公司湖州老恒和釀造有限公司被全國高新技術企業認定管理工作領導小組辦公室批准為高新技術企業；及
- 四、「老恒和料酒」品牌在《快消品周刊》中獲得2024年度線下料酒「2024料酒暢銷金品」稱號及在2024年線下銷售市場佔有率為19.1%，連續8年蟬聯行業第一。



CHAIRMAN'S STATEMENT

主席報告

In 2024, facing a more complex international and domestic environment, the overall economic operation of China remained stable with progress. The domestic economic environment presented a complex and ever-changing situation with intense competition in the condiment industry and increasing market concentration. Large enterprises dominated the market with their brands, research and development and market share. Consumer behavior changes, technological advancements, price involution and growing environmental awareness are rapidly influencing the market landscape. In light of the intensification of the abovementioned situation, the Group adhered to the spirit of the “Year of Grasping Projects (大抓項目年)” meeting held in 2024, and attempted to enhance its market competitiveness and growth in product sales by reducing costs and enhancing effectiveness as well as operating efficiency, optimising product structure, stepping up promotion efforts and expanding sales channels.

In 2024, as for market strategy, the Group continued to engage professional marketing team from Shanghai Osens Creative of Culture Co., Ltd (上海歐賽斯文化創意有限公司) to provide a full-scale upgrade package for our current brand, further accelerate product development both offline and online and enhance the planning and design in terms of high-end product packaging, plans for promotional events, deployment of various online media platforms and key offline promotion channels so as to adopt a brand new appearance under our “grand brand, big single product and national product (大品牌、大單品、國民產品)” strategy through multiple channels and capture the high ground of diversified condiment products.

In 2024, in order to further enhance the brand awareness and influence of the Company through marketing and promotion, we launched a new series of offline products, including 1.75L Lao Heng He cooking wine (老恒和料酒) pure grain and zero-additive series, 500ml Lao Heng He cooking wine organic series, 285g Lao Heng He rice sauce and light fermented bean curd series. Meanwhile, the Group introduced several online products, including 420ml, 1L, 1.75L, 2L and 2.5L cooking wine products, all of which were well received by consumers in the market and achieved excellent sales performance, leading to online sales revenue of approximately RMB23.0 million in 2024, representing an increase of approximately 83.0% as compared to approximately RMB12.6 million in the corresponding period in 2023. Furthermore, in 2024, the Group was invited to take part in the “Food Expo PRO” hosted by the Hong Kong Trade Development Council (HKTDC) and the “China International Consumer Products Expo 2024” organised by the Ministry of Commerce and The People's Government of Hainan Province. Through the above mentioned broadcast and exhibitions, more global consumers have come to know about “Lao Heng He”. Honworld will continue to uphold the development concept of “based in the Yangtze River Delta, facing the world”, actively explore domestic and international markets, strengthen communication and cooperation with international customers as well as continuously improve product quality and service levels, in order to bring healthier and delicious brewing products to global consumers.

於二零二四年，面對更加錯綜複雜的國際國內環境，中國經濟運行總體平穩、穩中有進。國內經濟環境呈現出複雜多變的態勢，調味品行業競爭激烈，市場集中度不斷提高。大型企業憑藉品牌、研發和市場佔有率佔據主導地位、消費者消費行為轉變、技術進步、價格內卷、環保意識增強正在加速影響市場這一格局，本集團在上述日益嚴峻格局形勢下按照二零二四年召開「大抓項目年」會議精神，務求通過降本增效、提升生產效率、優化產品結構、加大促銷力度、拓展銷售渠道等多種方式增強市場競爭力促進產品的銷售增長。

於二零二四年，本集團在市場戰略方面，繼續聘請上海歐賽斯文化創意有限公司全案營銷專業團隊在對現有的品牌進行全方位升級後，進一步加快線下、線上產品開發、高端產品包裝、促銷活動規劃、線上渠道各媒體平台布局、線下重點渠道推廣等方面的策劃和設計，從而以全新多渠道展現大品牌、大單品、國民產品戰略，佔領調味品多元化產品製高點。

於二零二四年，在市場推廣宣傳方面，為了進一步提升公司品牌知名度、影響力，我們推出線下新產品系列，如1.75L老恒和料酒純糧、零添加系列、500ml老恒和料酒有機系列、285g老恒和米醬、淡口腐乳系列等，同時，本集團也推出多款線上產品，如420ml、1L、1.75L、2L、2.5L等系列料酒產品，都受到市場上消費者的青睞，並取得很好的銷售業績，使得二零二四年實現線上銷售收入約人民幣23.0百萬元，較二零二三年同期的人民幣約12.6百萬元上升約83.0%。另外，本集團亦在二零二四年受邀分別參加由香港貿易發展局（香港貿發局）主辦「美食商貿博覽貿易博覽會」及由商務部和海南省人民政府主辦的「2024年中國國際消費品博覽會」。通過上述聯播和參展讓更多全球消費者認識老恒和，老恒和釀造將繼續秉承「立足長三角，面向全世界」的發展理念，積極開拓國內外市場，加強與國際客戶的交流與合作，不斷提升產品質量和服務水平，為全球消費者帶來更多健康、美味的釀造產品。

CHAIRMAN'S STATEMENT

主席報告

In 2024, in terms of product quality and research and development, the Group continued to engage external technical professionals with doctoral and undergraduate qualifications to form a research and development team, and established comprehensive product research and development system and procedures. Our team cooperated with tertiary institutions such as Zhejiang Gongshang University and Jiangnan University to carry out research on brewing theories. To pave the way for standardising our technological procedures of production, we have successfully developed and launched new products while improving the technology of the new production lines of soy sauce and soybean paste as well as bringing them into production. We also led or participated in the formulation of a series of group and national enterprise standards, further enhancing the core position of our products in industry competition. In addition, in 2024, the Group continued to strengthen its food safety technology protection capability by purchasing relevant equipment and testing instruments to enhance technical support. We have strengthened and improved the food safety control system to strictly monitor the process from raw materials, processing, factory inspection to storage, transportation and sales. We have built a supplier quality management evaluation system, optimised internal quality standards and improved testing standards to gradually improve and enhance the establishment of the quality system.

In 2024, the Group achieved sales revenue of approximately RMB275.1 million, representing an increase of approximately 6.3% as compared to approximately RMB258.8 million in 2023. The increase in sales revenue was mainly attributable to the continuous optimisation of our product structure, promotion enhancement and concurrent development through multiple channels, in particular, the rapidly developed online channels. On the other hand, the Group actively implemented measures to facilitate cost management, thereby enhancing production and operating efficiency, management effectiveness, product quality and comprehensive core market competitiveness.

於二零二四年在產品品質、研發方面，本集團繼續以博士、本科學歷為基礎，外聘技術專家共同組成研發團隊，建立完善的產品研發體系及流程，與浙江工商大學、江南大學等高校合作開展釀造理論研究，規範產品工藝流程，成功開發並上市新產品，改進醬油及黃豆醬新生產線工藝並順利投產，並主導或參與製定一系列團體及國標企業標準，從而進一步提升產品在行業競爭中的核心地位。另二零二四年本集團繼續購置相應的設備和檢測儀器，強化技術支撐，提升食品安全技術保障能力。加強和完善食品安全控制體系從原料、加工、出廠檢驗到儲運、銷售等過程嚴格把控。建立供應商品質管理評價體系，優化內部品質標準，提高檢測水準。使質量體系建設在持續改進中穩步上升。

於二零二四年，本集團實現銷售收入約人民幣275.1百萬元，較二零二三年的人民幣約258.8百萬元上升約6.3%。銷售收入增加主要因為一方面本集團繼續實施優化產品結構，加大促銷力度、多渠道方式並存發展，特別是線上渠道發展勢頭迅猛，另一方面本集團積極推進成本管理措施，提升生產運營效率，提高管理效能，加強產品品質，綜合提升市場核心競爭力。



CHAIRMAN'S STATEMENT

主席報告

In 2024, our cooking wine products remained as our major source of revenue, sales revenue of cooking wine products amounted to approximately RMB187.0 million, accounting for approximately 68.0% of our total revenue. On the other hand, with the market repositioning and increased marketing efforts of our soy sauce products, our sales revenue of soy sauce products in 2024 amounted to approximately RMB30.3 million, accounting for approximately 11.0% of our total revenue. In terms of market strategy, our existing distributors are located in fourth- and fifth-tier cities across 30 provinces, autonomous regions and municipalities in China. We continued to promote channel penetration and development of distribution and catering channels in the Yangtze River Delta and Pearl River Delta regions, actively develop overseas markets, and increase investment in the promotion of the reach of our products at sales terminals through a number of preferential measures. In order to match with the aforementioned market penetration strategy and to cope with the adverse factors such as insufficient market consumption power and price involution, we continued to adjust the Group's product structure to increase the proportion of sales of mid-range products with higher popularity yet lower gross margins. As a result, the gross profit margin of the Group's products decreased from approximately 28.6% in 2023 to approximately 26.6% in 2024.

The loss attributable to ordinary equity holders of the Company was approximately RMB516.6 million (2023: RMB524.3 million), representing an decrease of approximately 1.5% as compared to 2023, due to the combined effect of the abovementioned increase in revenue and decrease in gross profit. Based on the expected growth in sales of cooking wine, soy sauce, rice vinegar, fermented bean curd and other products as a result of the personalised and diversified needs of existing customers and further development of sales channels, we believe that a rich and diversified condiment product portfolio will be more beneficial to the business development of the Group in the coming years. Therefore, we are planning to further develop the horizontal and vertical condiment industry chain, and make Lao Heng He a diversified condiment manufacturer with cooking wine as the leading product.

於二零二四年，料酒系列產品繼續成為我們的主要收入來源，佔料酒產品銷售收入約為人民幣187.0百萬元，總收入約68.0%。另一方面，隨著我們醬油產品重新市場定位及加大促銷力度，二零二四年我們醬油產品銷售收入約為人民幣30.3百萬元，佔總收入約11.0%。在市場戰略方面，我們的現有經銷商遍布全國三十個省、自治區及直轄市的四、五線城市並已繼續加快渠道下沉，同時並重點發展精耕長三角、珠三角地區流通及餐飲渠道的開拓，積極開發國外市場，加大經費投入通過多項優惠舉措增加終端產品上架率，為匹配前述市場滲透策略及市場消費力疲弱價格內卷等不利影響，我們繼續調整本集團的產品結構，更大眾化的毛利相對較低的中端產品的銷量佔比增加。因此，本集團產品的毛利率從截至二零二三年的約28.6%下降至截至二零二四年的約26.6%。

在上述收入上升及毛利下降的綜合影響下，本公司普通權益持有人應佔虧損約為人民幣516.6百萬元（二零二三年：人民幣524.3百萬元），較二零二三年減少約1.5%。基於對現有客戶個性化、多樣化的需求和對銷售渠道下沉進一步發展而帶來的料酒、醬油、米醋、腐乳等產品的銷售增長預期，我們認為豐富而多元化的調味品結構將更有利於本集團未來幾年的業務發展。因此我們正多層次地深度開發本集團的橫向及縱向調味品產業鏈，將老恒和打造成以料酒為主導產品的多元化調味品製造商。



CHAIRMAN'S STATEMENT

主席報告

Our profitability mainly depends on factors such as product pricing, cost of sales, marketing strategies and product structure and composition. We actively monitor any potential risk factors that may affect our financial results and strive to mitigate the increase in costs and expenses with more efficient operations, higher profit margin, better product portfolio, and sales channel penetration. However, the Group also faces certain risks in its business development process, including: (1) risks of significant increase in production costs, such as increase in the prices of agricultural and sideline products, packaging costs and labour costs; (2) changes in consumer education, awareness and habits in the consumption of cooking wine products, as well as the competition between multiple sales channels, which have a negative impact on our sales; (3) significant increase in market expansion costs and sales expenses as compared with the Company's expectations; (4) risks that our new products may not be recognised by the market in the short term; (5) the uncertainties to the sales distribution of the Group due to the widespread transformation of distributor channels; (6) the impact of uncertainty in the new economic landscape; and (7) the cost pressure caused by stricter environmental protection policies.

APPRECIATION

I would like to take this opportunity to express my sincere gratitude to our Shareholders, Board members, management team and all our employees, as well as our business partners and customers for their continuous support and contribution to the Group.

Chen Wei

Chairman of the Board

28 March 2025

我們的盈利能力主要受產品訂價及我們的銷售成本、營銷策略、產品架構及組合的因素所影響。我們正積極監控任何可能影響我們財務業績的潛在風險因素，並試圖憑藉更高效的營運及利潤率以更佳的产品組合和銷售渠道下沉緩和成本和費用的增加。然而，本集團在業務發展過程中同樣面臨一定風險，包括：(1)生產成本大幅上漲的風險，如農副產品價格、包裝成本和勞務成本增加；(2)消費者消費料酒產品的教育、認知、習慣的轉變，及多重銷售渠道相互打壓、為我們的銷售帶來負面影響；(3)市場的拓展成本和銷售費用較公司預期大幅上升；(4)我們的新產品短期內可能無法獲得市場認可；(5)經銷商渠道轉型普及，為本集團經銷銷售帶來的不確定性；(6)新的經濟格局下不確定性因素影響；及(7)環保政策趨嚴帶來的成本壓力。

致謝

本人謹藉此機會由衷感謝我們的股東、董事會成員、管理團隊及全體員工，以及我們業務夥伴及客戶對本集團一如既往的支持和貢獻。

陳偉

董事會主席

二零二五年三月二十八日



CORPORATE INFORMATION

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Chen Wei
Mr. Liu Jianbin (resigned on 20 November 2024)

Non-executive Director

Ms. Wang Yanping

Independent Non-executive Directors

Mr. Shen Zhenchang
Mr. Ng Wing Fai
Mr. Sun Jiong

COMPANY SECRETARY

Mr. Au Wai Keung

AUTHORISED REPRESENTATIVES

Mr. Au Wai Keung
Mr. Chen Wei

AUDIT COMMITTEE

Mr. Ng Wing Fai (*Chairman*)
Mr. Sun Jiong
Mr. Shen Zhenchang

REMUNERATION COMMITTEE

Mr. Shen Zhenchang (*Chairman*)
Mr. Ng Wing Fai
Mr. Sun Jiong

董事會

執行董事

陳偉先生
劉建鎮先生 (於二零二四年十一月二十日辭任)

非執行董事

王艷萍女士

獨立非執行董事

沈振昌先生
吳榮輝先生
孫頌先生

公司秘書

區偉強先生

授權代表

區偉強先生
陳偉先生

審核委員會

吳榮輝先生 (*主席*)
孫頌先生
沈振昌先生

薪酬委員會

沈振昌先生 (*主席*)
吳榮輝先生
孫頌先生



CORPORATE INFORMATION

公司資料

NOMINATION COMMITTEE

Mr. Sun Jiong (*Chairman*)
Mr. Ng Wing Fai
Mr. Shen Zhenchang

AUDITORS

Grant Thornton Hong Kong Limited
Certified Public Accountants
11th Floor, Lee Garden Two
28 Yun Ping Road
Causeway Bay
Hong Kong

REGISTERED OFFICE

Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Balidian Town
Food and Industrial Park
Wuxing District, Huzhou City
Zhejiang 313000, PRC

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room A5, 7/F
China United Plaza
1008 Tai Nan West Street
Kowloon, Hong Kong

提名委員會

孫頌先生(主席)
吳榮輝先生
沈振昌先生

核數師

致同(香港)會計師事務所有限公司
執業會計師
香港
銅鑼灣
恩平道28號
利園二期11樓

註冊辦事處

Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

中國總部及主要營業地點

中國浙江省
湖州市吳興區
八里店鎮食品工業園
郵編：313000

香港主要營業地點

香港九龍
大南西街1008號
華匯廣場
7樓A5室



CORPORATE INFORMATION

公司資料

PRINCIPAL BANKERS

Industrial and Commercial Bank of China Limited
Zhili Branch
No. 583, 587, 589 Zhenbei Road
Zhili Town
Huzhou City, Zhejiang Province
PRC

Bank of China Limited
Huzhou Branch
No. 208, Renmin Road
Huzhou City, Zhejiang Province
PRC

Agricultural Bank of China Limited
Huzhou Branch
No. 88, Renmin Road
Huzhou City, Zhejiang Province
PRC

LEGAL ADVISER AS TO HONG KONG LAW

DeHeng Law Offices (Hong Kong) LLP
28/F, Henley Building
5 Queen's Road Central
Central, Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716
17/F, Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong

STOCK CODE

Stock code: 2226

WEBSITE

<http://www.hzlaohenghe.com>

主要往來銀行

中國工商銀行股份有限公司
織里支行
中國
浙江省湖州市
織里鎮
珍貝路583、587、589號

中國銀行股份有限公司
湖州市分行
中國
浙江省湖州市
人民路208號

中國農業銀行股份有限公司
湖州分行
中國
浙江省湖州市
人民路88號

香港法律顧問

德恒律師事務所(香港)有限法律責任合夥
香港中環
皇后大道中5號
衡怡大廈28樓

主要股份過戶登記處

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

香港證券登記處

香港中央證券登記有限公司
香港
灣仔
皇后大道東183號
合和中心17樓
1712-1716號舖

股份代號

股份代號：2226

網址

<http://www.hzlaohenghe.com>

PROFILE OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員履歷

Below are brief profiles of the directors (“**Directors**”, each a “**Director**”) and senior management of the Group.

以下載列本集團董事（「**董事**」，各為「**董事**」）及高級管理層的簡介。

Name 姓名	Age 年齡	Current Position 現任職位	Date of appointment as Director 獲委任為董事日期
Executive Director 執行董事			
Chen Wei 陳偉	47	Chairman of the Board and executive Director 董事會主席兼執行董事	11 September 2020 二零二零年九月十一日
Non-executive Director 非執行董事			
Wang Yanping 王艷萍	38	Non-executive Director 非執行董事	16 December 2024 二零二四年十二月十六日
Independent non-executive Directors 獨立非執行董事			
Shen Zhenchang 沈振昌	79	Independent non-executive Director 獨立非執行董事	17 December 2013 二零一三年十二月十七日
Ng Wing Fai 吳榮輝	67	Independent non-executive Director 獨立非執行董事	29 June 2017 二零一七年六月二十九日
Sun Jiong 孫頴	85	Independent non-executive Director 獨立非執行董事	29 June 2017 二零一七年六月二十九日



PROFILE OF DIRECTORS AND SENIOR MANAGEMENT 董事及高級管理人員履歷

EXECUTIVE DIRECTOR

Mr. Chen Wei (陳偉), aged 47, is the chairman of the Board and the executive Director. He is primarily responsible for our Group's overall strategic planning, recipes use and control, distribution network expansion and overall business operations.

Mr. Chen has been the chairman of the board of directors of Huzhou Wuxing City Investment Development Group Limited* (湖州吳興城市投資發展集團有限公司) ("Huzhou Wuxing City") since September 2017. Huzhou Wuxing City is a stated-owned enterprise principally engaging in the business of urban infrastructure construction, agricultural development, mine ecological development, land development and the management of social facilities. From August 2012 to September 2017, Mr. Chen worked at Zhejiang Province Huzhou Municipality Nantaihu High Technology Industrial Park Management Committee* (浙江省湖州市南太湖高新技術產業園區管理委員會) with his last position as the director of the management committee.

Mr. Chen received a diploma of agricultural economic management (financial management in township enterprise) from the Zhejiang University in June 1999 and a Bachelor's degree of political ideology from the Party School of the Central Committee of Chinese Communist Party in December 2002. From September 2010 to January 2014, he pursued a part-time postgraduate study of the Master's degree of Marxist Philosophy from the Party School of the Zhejiang Province of Chinese Communist Party.

Ms. Wang Yanping (王艷萍), aged 38, is our non-executive Director. Ms. Wang has a robust background in legal and risk control. She spent four years working in a law firm before joining Huzhou Wuxing Nantaihu Construction Investment Co., Ltd.* (湖州吳興南太湖建設投資有限公司), where she served as the manager of legal compliance department from January 2014 to June 2018. She then has been successively serving as deputy manager and the manager of the risk control, legal and audit department of Huzhou Wuxing City Investment Development Group Limited* (湖州吳興城市投資發展集團有限公司) ("**Wuxing City Investment**"), the controlling shareholder of the Company, since June 2018. Ms. Wang also serves as a supervisor of Wuxing City Investment. Ms. Wang obtained her bachelor's degree in law from Zhejiang University of Technology (浙江工業大學) in June 2009. She is a holder of lawyer's certificate issued by Zhejiang Provincial Department of Justice* (浙江省司法廳).

執行董事

陳偉先生，47歲，為董事會主席兼執行董事。彼主要負責本集團的整體策略規劃、配方運用及控制、經銷網絡擴張及總體業務經營。

陳先生自二零一七年九月起擔任湖州吳興城市投資發展集團有限公司(「湖州吳興城市」)的董事長。湖州吳興城市為國有企業，主要從事城市基建、農業發展、礦業生態發展、土地開發及社會設施管理業務。於二零一二年八月至二零一七年九月，陳先生任職於浙江省湖州市南太湖高新技術產業園區管理委員會，離職前擔任管理委員會主任。

陳先生於一九九九年六月獲浙江大學頒授農業經濟與管理學(鄉鎮企業財務管理)文憑及於二零零二年十二月獲中共中央黨校頒授政工專業學士學位。於二零一零年九月至二零一四年一月期間，彼於中共浙江省委黨校接受馬克思主義哲學專業在職研究生教育。

王艷萍女士，38歲，為非執行董事。王女士於法律及風險管控方面背景豐厚。彼在一間律師事務所工作四年，及後於二零一四年一月至二零一八年六月加入湖州吳興南太湖建設投資有限公司，任職法務監察部經理，並自二零一八年六月起於湖州吳興城市投資發展集團有限公司(「吳興城投」，本公司控股股東)先後擔任風控法務審計部的副經理及經理。王女士亦擔任吳興城投監事。王女士於二零零九年六月在浙江工業大學取得法律學士學位。彼持有由浙江省司法廳發出的律師工作證。



PROFILE OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員履歷

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Shen Zhenchang (沈振昌), aged 79, is our independent non-executive Director. Mr. Shen is also the chairman of the remuneration committee, and a member of the nomination committee, and a member of the audit committee of the Company. Mr. Shen has more than 40 years of experience in the rice wine industry. From 1971 to 2006, Mr. Shen worked with China Shaoxing Rice Wine Group (中國紹興黃酒集團有限公司) (previously known as Shaoxing City Rice Wine Corporation (紹興市釀酒總公司)). Before his retirement from China Shaoxing Rice Wine Group in 2006, Mr. Shen was the director of its office and general affairs department.

Mr. Shen is a member of China Brewing Industry Association (rice wine branch) (中國釀酒工業協會黃酒分會), where he has been the deputy council director and secretary general since 2000.

Additionally, Mr. Shen served as a member of National Wine Brewing Standard Technology Committee (全國釀酒標準化技術委員會), a judge at the reviewing committee of China Alcoholic Drinks Association Science Technology Award (中國酒業協會科學技術獎), and the deputy director of the editorial board of China Rice Wine magazine (《中國黃酒》). He is currently working as a senior consultant of China Alcoholic Drinks Association (rice wine branch) (中國酒業協會黃酒分會).

Mr. Ng Wing Fai (吳榮輝), aged 67, is our independent non-executive Director. Mr. Ng is also the chairman of the audit committee, and a member of the remuneration committee and a member of the nomination committee of the Company. Mr. Ng has over 20 years of experience in audit, taxation and consultancy in government and non-government institutes. Mr. Ng holds a bachelor's of arts degree in accountancy and a master's degree of arts in international accounting from City University of Hong Kong. He also holds a bachelor's degree with Honour in UK and Hong Kong law from The Manchester Metropolitan University. He is a fellow member of the Hong Kong Institute of Certified Public Accountants, a fellow member of the Institute of Chartered Accountants in England and Wales, a past president of the Society of Chinese Accountants & Auditors (2011), and a member of the Hong Kong Securities Institute. Mr. Ng served as an independent non-executive director of China Automation Group Limited (stock code: 569), a company listed on the Stock Exchange, from June 2007 to October 2019; and an independent non-executive director of Evergreen International Holdings Limited (stock code: 238), a company listed on the Stock Exchange, from June 2016 to September 2020.

獨立非執行董事

沈振昌先生，79歲，為我們的獨立非執行董事。沈先生亦為薪酬委員會主席，以及本公司提名委員會成員及審核委員會成員。沈先生在黃酒行業擁有逾40多年經驗。自一九七一年至二零零六年，沈先生於中國紹興黃酒集團有限公司(前稱為紹興市釀酒總公司)任職。於二零零六年從中國紹興黃酒集團有限公司退休之前，沈先生擔任該公司辦公室主任及綜合部部長。

沈先生為中國釀酒工業協會黃酒分會會員，彼自二零零零年起擔任該分會的副理事長兼秘書長。

此外，沈先生曾為全國釀酒標準化技術委員會委員、中國酒業協會科學技術獎評委會委員以及《中國黃酒》雜誌的編委會副主任。彼現為中國酒業協會黃酒分會的高級顧問。

吳榮輝先生，67歲，為我們的獨立非執行董事。吳先生亦為本公司審核委員會主席以及薪酬委員會及提名委員會成員。吳先生擁有逾20年在政府及非政府機構之核數、稅務及諮詢方面之經驗。吳先生持有香港城市大學會計文學士學位及國際會計學文學碩士學位，並持有曼徹斯特都會大學之英國及香港法律榮譽學士學位。彼為香港會計師公會資深會員、英格蘭及威爾斯特許會計師公會資深會員、香港華人會計師公會前任會長(二零一一年)及香港證券學會會員。吳先生於二零零七年六月至二零一九年十月出任聯交所上市公司中國自動化集團有限公司(股份代號：569)之獨立非執行董事；及自二零一六年六月至二零二零年九月出任聯交所上市公司長興國際(集團)控股有限公司(股份代號：238)的獨立非執行董事。



PROFILE OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員履歷

Mr. Sun Jiong (孫頌), aged 85, is our independent non-executive Director. Mr. Sun is also the chairman of the nomination committee, and a member of the remuneration committee and a member of the audit committee of the Company. Mr. Sun is a senior postgraduate engineer. Mr. Sun graduated from fermentation engineering profession of Wuxi Institute of Light Industry (無錫輕工業學院) in 1963. Mr. Sun served as an engineer and the topic responsible officer (課題負責人) of the Food Fermentation Institute of the Department of Light Industry of the PRC (中國輕工業部食品發酵所) from 1963 to 1979, and a senior engineer and officer of the Environmental Protection Research Institute of the Department of Light Industry of the PRC (中國輕工業部環境保護研究所) from 1979 to 1988. Mr. Sun also served as the deputy general manager of the Food Engineering Technological Development Company (中國食品工業技術開發總公司) from 1988 to 1991 and the deputy general manager and senior postgraduate engineer of China National Food Industry (Group) Corporation (中國食品工業(集團)公司) from 1991 to 1997. He has also served as the head of institute, professor and tutor of PhD students of the Food Fermentation Industry Research Institute (中國食品發酵工業研究院) from 1997 to 2002. Mr. Sun has been the instructor of PhD students of Jiangnan University since December 2001 and has also acts as part-time professor of various universities including Zhongshan University, Shandong University, South China University of Technology, Tianjin University of Science and Technology and Shanghai University. Mr. Sun has been a senior consultant of the Chinese Institute of Food Science and Technology (中國食品科學技術學會) and a food safety expert of the State Food and Drug Administration since 2002.

孫頌先生，85歲，為我們的獨立非執行董事。孫先生亦為本公司提名委員會主席以及薪酬委員會及審核委員會成員。孫先生為研究員級高級工程師。孫先生於一九六三年在無錫輕工業學院以發酵工學專業畢業。孫先生於一九六三年至一九七九年在中國輕工業部食品發酵所任職工程師及課題負責人，並於一九七九年至一九八八年在中國輕工業部環境保護研究所任職高級工程師及室主任。孫先生亦於一九八八年至一九九一年在中國食品工業技術開發總公司出任副總經理，並於一九九一年至一九九七年在中國食品工業(集團)公司擔任副總經理及研究員級高級工程師。彼亦於一九九七年至二零零二年在中國食品發酵工業研究院任職院長、教授及博士研究生導師。孫先生自二零零一年十二月起擔任江南大學博士生指導教師，並於中山大學、山東大學、華南理工大學、天津科技大學及上海大學等多家大學擔任客座教授。孫先生自二零零二年起為中國食品科學技術學會高級顧問及國家食品藥品監督管理局食品安全專家。

Save as otherwise disclosed above, there has been no change in the Directors' information since the date of the 2024 interim report of the Company which is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

除上文另行披露者外，自本公司二零二四年中期報告日期以來，董事資料並無任何須根據上市規則第13.51B(1)條予以披露的變動。

SENIOR MANAGEMENT

高級管理層

Name 姓名	Age 年齡	Year joined 加入年份	Current Position 現任職位
Chen Wei 陳偉	47	2020 二零二零年	Chairman of the Board and executive Director 董事會主席兼執行董事
Wang Chao 王超	48	2006 二零零六年	Head of the sales and marketing 銷售及市場推廣主管
Wan Peiyao 萬培耀	54	2005 二零零五年	Director of production 生產部主管

PROFILE OF DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員履歷

Mr. Chen Wei (陳偉), aged 47, is the chairman of the Board and executive Director. His biographical details are set out above under the section headed “Profile of Directors and Senior Management — Executive Directors” to this annual report.

陳偉先生，47歲，為董事會主席及執行董事。彼之履歷詳情載於本年報上文「董事及高級管理人員履歷 — 執行董事」一節。

Mr. Wang Chao (王超), aged 48, is our head of the sales and marketing, and was the executive Director from December 2013 to June 2022. He has over 16 years of experience in the condiment industry. Mr. Wang joined Huzhou Lao Heng He Brewing Factory (湖州老恒和釀造廠) (currently Huzhou Lao Heng He Brewery Co., Ltd. (“**Huzhou Lao Heng He**”)) in 1998 where he worked in various departments, including business operation department and finance department. Since 2006, Mr. Wang worked in management positions in Huzhou Lao Heng He’s customer service centre and sales and marketing department. Mr. Wang graduated from Zhejiang Electronic Polytechnic School (浙江省電子工業學校), a technical middle school in 1998.

王超先生，48歲，為我們的銷售及市場推廣主管，於二零一三年十二月至二零二二年六月曾為執行董事。彼在調味品行業擁有逾16年的經驗。王先生於一九九八年加入湖州老恒和釀造廠（現稱湖州老恒和釀造有限公司（「**湖州老恒和**」）），曾於該廠的多個部門工作，包括業務營運部門及財務部門。自二零零六年起，王先生於湖州老恒和的客戶服務中心以及銷售及市場推廣部擔任管理職務。王先生於一九九八年畢業於一所中等專業學校浙江省電子工業學校。

Mr. Wan Peiyao (萬培耀), aged 54, is our director of production department. He is primarily responsible for the Group’s production management. He has more than 12 years of experience in the condiment and cooking wine industry. Mr. Wan joined our Group in 2005, and has worked in various departments including workshop operation department, cooking wine production department and plant operation department. Prior to joining our Group, Mr. Wan was the plant manager and executive assistant to the general manager of Huzhou Ganchang Wine Company (湖州乾昌酒業有限公司) from 2000 to 2005. Mr. Wan passed the test for first-class sommelier of PRC (國家一級品酒師) in December 2012.

萬培耀先生，54歲，為我們的生產部主管。彼主要負責本集團的生產管理。彼於調味料及料酒行業擁有逾12年經驗。萬先生於二零零五年加入本集團，曾於工場經營部、料酒生產部及工廠經營部等多個部門任職。於加入本集團前，自二零零零年至二零零五年期間，萬先生曾任湖州乾昌酒業有限公司工廠經理及總經理執行助理。萬先生於二零一二年十二月通過國家一級品酒師測試。

Mr. Wan graduated from Zhejiang University of Technology (浙江工業大學) with a bachelor’s degree in industrial engineering (biochemistry) in 1995.

萬先生於一九九五年畢業於浙江工業大學，獲得工業工程（生物化學）學士學位。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

BUSINESS REVIEW

For details of our business review, please refer to the section on “Chairman’s Statement” on pages 4 to 8 to this annual report.

FINANCIAL REVIEW

Overview

The key financial indicators of the Group are as follows:

業務回顧

有關我們業務回顧之詳情，請參閱本年報第4至8頁的「主席報告」一節。

財務回顧

概覽

本集團的主要財務指標如下：

		Year ended 31 December 截至十二月三十一日止年度		Year-on-year Change 按年變動
		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元	% %
Income statement items	收益表項目			
Revenue	收入	275,077	258,784	6.3
Gross profit	毛利	73,066	74,111	(1.4)
Loss attributable to owners of the Company	本公司持有人應佔虧損	(516,564)	(524,316)	(1.5)
Loss before interest, taxes, depreciation and amortisation (“LBITDA”)	除利息、稅項、折舊及攤銷前虧損（「除利息、稅項、折舊及攤銷前虧損」）	(286,426)	(301,375)	(5.0)
Loss per share (RMB) (note (a))	每股虧損（人民幣元）（附註(a)）	(0.89)	(0.91)	(2.2)
Selected financial ratios	節選財務比率			
Gross profit margin (%)	毛利率(%)	26.6	28.6	(7.0)
Net loss margin (%)	淨虧損率(%)	(187.8)	(202.6)	(7.3)
LBITDA margin (%)	除利息、稅項、折舊及攤銷前虧損率(%)	(104.1)	(116.5)	(10.6)
Return on equity holders’ equity (%)	權益持有人權益回報(%)	(18.1)	(22.5)	(19.6)
Gearing ratio (note (b)) (%)	資本負債比率（附註(b)）(%)	393.5	328.1	19.9

Notes:

- (a) Please refer to note 15 to the consolidated financial statements of this report for the calculation of loss per share.
- (b) The gearing ratio is based on net debt divided by total deficit plus net debt as at 31 December 2024. Net debt includes total debt net of cash and cash equivalents. Total debt includes trade payables, other payables and accruals, other liabilities, amounts due to related companies, amount due to immediate holding company, interest-bearing bank and other borrowings, provision for loss on unauthorised guarantees and other long term liabilities.

附註：

- (a) 有關每股虧損的計算方法，請參閱本報告的綜合財務報表附註15。
- (b) 於二零二四年十二月三十一日，資本負債比率按淨債務除以虧絀總額加淨債務計算。淨債務包括總債務減現金及現金等價物。總債務包括應付貿易款項、其他應付款項及應計項目、其他負債、應付關聯公司款項、應付直接控股公司款項、計息銀行及其他借款、未經授權擔保虧損撥備以及其他長期負債。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

Revenue

The revenue of the Group increased by 6.3% from RMB258.8 million in 2023 to RMB275.1 million in 2024, primarily attributable to the growth of online channels brought about by the Group's continuous development of new products, optimisation of product structure, enhancement of product quality, intensification of promotional efforts and synergy among diversified channels.

Revenue from cooking wine products increased by 8.9% from RMB171.7 million in 2023 to RMB187.0 million in 2024, primarily due to the combined influence of factors such as the Group's continuous development of new products, optimisation of product structure, expansion of the depth and breadth of new products, better satisfaction of diversified needs from consumers and strengthening of market penetration of distribution channels.

Revenue from the Group's soy sauce products increased by 15.2% from RMB26.3 million in 2023 to RMB30.3 million in 2024, primarily due to the Group's focus on developing products with zero-additive concept and high cost-effectiveness to meet the diverse and health-conscious consumption needs of different consumers.

While introducing new products to the market and developing sesame oil and oyster sauce, we also continued to adjust the product structure of our rice vinegar and other products in 2024, phasing out underperforming products. Therefore, the revenue from rice vinegar and other products decreased by 4.9% from RMB60.8 million in 2023 to RMB57.8 million in 2024.

Cost of Sales

Our cost of sales increased by 9.4% from RMB184.7 million in 2023 to RMB202.0 million in 2024. The increase in cost of sales was primarily attributable to the increase in revenue and the higher proportion of sales of popular mid-range products with relatively low margins.

Gross Profit and Gross Profit Margin

Our gross profit decreased by 1.3% from RMB74.1 million in 2023 to RMB73.1 million in 2024. The gross profit margin decreased from 28.6% in 2023 to 26.6% in 2024, primarily due to the increase in the proportion of sales of mid-range products with relatively low gross profit margins as a result of the increase in promotional efforts for old products and the development of a series of new products suitable for mass consumption in online and offline channels in order to cater for the competitive market landscape such as changes in consumer spending behaviour and price involution during the year.

收入

本集團的收入由二零二三年的人民幣258.8百萬元增加6.3%至二零二四年的人民幣275.1百萬元，主要歸因於本集團持續開發新產品、優化產品結構、加強產品品質、加大促銷力度及多元化渠道間的協同效應所帶來的線上渠道的增長所致。

料酒產品的收入由二零二三年的人民幣171.7百萬元增加8.9%至二零二四年的人民幣187.0百萬元，主要由於本集團持續開發新產品、優化產品結構、拓展新產品的深度和寬度、更好地滿足消費者對多樣化的需求及加強分銷渠道的市場滲透等綜合因素的影響。

本集團醬油產品的收入由二零二三年的人民幣26.3百萬元增加15.2%至二零二四年的人民幣30.3百萬元，主要由於本集團重點開發帶有零添加概念、性價比高的產品，以適應不同消費者消費健康多樣化的需求。

在向市場投放新產品及開發麻油、蠔油的同時，我們於二零二四年也對我們的米醋和其他產品的產品結構繼續進行調整，淘汰市場表現不好的產品。因此，米醋和其他產品的收入由截至二零二三年的人人民幣60.8百萬元下降4.9%至二零二四年的人人民幣57.8百萬元。

銷售成本

我們的銷售成本由二零二三年的人人民幣184.7百萬元增加9.4%至二零二四年的人民幣202.0百萬元。銷售成本的增加主要是由於收入的上升及大眾化的毛利相對較低的中端產品銷量佔比增加所致。

毛利及毛利率

我們的毛利由二零二三年的人人民幣74.1百萬元減少1.3%至二零二四年的人民幣73.1百萬元。毛利率由二零二三年的28.6%下降至二零二四年的26.6%，主要由於本年度為迎合消費者消費行為轉變、價格內卷等市場競爭格局，針對舊產品加大促銷力度、同時開發了一系列適合線上、線下渠道大眾消費的新產品，導致毛利率相對較低的中端產品銷量佔比提高所致。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

Other Income and Gains

Other income and gains increased by 896.8% from RMB3.0 million in 2023 to RMB29.8 million in 2024. Other income and gains primarily include subsidies received, bank interest income and foreign exchange gain, net. The increase in other income and gains was primarily due to the reversal of provision for loss on unauthorised guarantees based on legal advice during the current period, the recovery of other receivables previously written-off and the increase in government grants.

Selling and Distribution Expenses

Selling and distribution expenses primarily consist of advertising expenses, marketing expenses, promotion expenses, travelling expenses, and remuneration of our sales employees.

Our selling and distribution expenses decreased from RMB95.2 million in 2023 to RMB86.9 million in 2024, and the selling and distribution expenses as a percentage of the Group's revenue decreased from 36.8% in 2023 to 31.6% in 2024, primarily due to the combination of reduced advertising expenses and increased promotional costs.

Administrative Expenses

Administrative expenses decreased by 13.0% from RMB47.1 million in 2023 to RMB41.0 million in 2024. The decrease in administrative expenses was primarily due to the decrease in fees for services and consultations other than sales and production.

Finance Costs

Finance costs increased by 2.6% from RMB194.9 million in 2023 to RMB199.9 million in 2024. The increase in finance cost was mainly attributable to the addition of bank and other borrowings.

Loss before Income Tax

Due to the aforesaid reasons, the loss before income tax decreased by 1.5% from RMB524.3 million in 2023 to RMB516.6 million in 2024.

其他收入及收益

其他收入及收益由二零二三年的人民幣3.0百萬元增加896.8%至二零二四年的人民幣29.8百萬元。其他收入及收益主要包括收到的補貼、銀行利息收入及外匯收益淨值。其他收入及收益增加主要由於本期根據法律意見撥回未經授權擔保虧損撥備、收回先前撇銷的其他應收款項及政府補助增加所致。

銷售及經銷開支

銷售及經銷開支主要包括廣告開支、營銷開支、推廣開支、差旅開支及我們銷售僱員的酬金。

我們的銷售及經銷開支由二零二三年的人民幣95.2百萬元減少至二零二四年的人民幣86.9百萬元，而銷售及經銷開支佔本集團收入的百分比由二零二三年的36.8%減少至二零二四年的31.6%，乃主要由於廣告開支下降及促銷費上漲的綜合影響所致。

行政開支

行政開支由二零二三年的人民幣47.1百萬元減少13.0%至二零二四年的人民幣41.0百萬元。行政開支減少主要由於銷售及生產以外的服務及諮詢費用下降所致。

融資成本

融資成本由二零二三年的人民幣194.9百萬元增加2.6%至二零二四年的人民幣199.9百萬元。融資成本增加主要歸因於銀行及其他借款的新增所致。

除所得稅前虧損

由於上述原因，除所得稅前虧損由二零二三年的人民幣524.3百萬元減少1.5%至二零二四年的人民幣516.6百萬元。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

Income Tax Expense

The corporate income tax of the Group in respect of its operations in China has been provided at the rate of 15%–25% (2023: 25%) on the taxable profits, based on the existing laws, interpretations and practices in respect thereof.

Income tax expense was nil in 2023 and 2024, mainly due to loss arising from the business.

Loss Attributable to Ordinary Equity Holders of the Company

Loss attributable to ordinary equity holders of the Company decreased by 1.5% from RMB524.3 million in 2023 to RMB516.6 million in 2024, which was mainly attributable to the decrease in net loss as a result of the aforesaid reasons.

Loss per Share Attributable to Ordinary Equity Holders of the Company

Loss per share decreased from RMB0.91 in 2023 to RMB0.89 in 2024. The decrease in loss per share was attributable to the decrease in loss attributable to ordinary equity holders of the Company.

Net Loss Margin

Net loss margin decreased by 7.3% from 202.6% in 2023 to 187.8% in 2024, which was primarily attributable to the combined effect of the aforesaid reasons.

所得稅開支

有關本集團於中國經營業務的企業所得稅，已經根據相關現行法律、詮釋及慣例按稅率15%至25%（二零二三年：25%）對應課稅利潤作出撥備。

二零二三年及二零二四年的所得稅開支均為零，主要由於業務產生的虧損所致。

本公司普通股權益持有人應佔虧損

本公司普通股權益持有人應佔虧損由二零二三年的人民幣524.3百萬元減少1.5%至二零二四年的人民幣516.6百萬元，主要是由於上述原因導致虧損淨值減少所致。

本公司普通權益持有人應佔每股虧損

每股虧損由二零二三年的人民幣0.91元減少至二零二四年的人民幣0.89元，每股虧損的減少乃由於本公司普通股權益持有人應佔虧損減少所致。

淨虧損率

淨虧損率由二零二三年的202.6%下跌7.3%至二零二四年的187.8%，主要由於上述各項的合併影響。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

FINANCIAL AND LIQUIDITY POSITION

Prepayments, deposits and other receivables

Details of the Group's prepayments, deposits and other receivables as at 31 December 2024 and 2023 are as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Prepayments for fixed assets	固定資產的預付款項	2,455	4,234
Prepayments for procurements of condiment products	採購調味品的預付款項	175	228
Other prepayments	其他預付款項	2,053	1,877
Deposits and other receivables	按金及其他應收款項	23,408	38,345
		28,091	44,684
Less: Portion classify as non-current assets	減：分類為非流動資產的部分	(2,455)	(3,865)
Current portion included in prepayments, deposits and other receivables	計入預付款項、按金及 其他應收款項的流動部分	25,636	40,819

Trade receivables

Trade receivables increased from RMB20.8 million as at 31 December 2023 to RMB25.2 million as at 31 December 2024 and the turnover days of trade receivables were 33 days in 2024, remaining unchanged from 2023, which was mainly due to the stable cooperation between the Group and distributors, and there were no significant changes as compared to 2023. Details of the ageing analysis of trade receivables are set out in note 20 to the consolidated financial statements in this report.

In 2024, we classified our distributors into two categories, namely core distributors and non-core distributors, based on their scale, channels, capability and cooperativeness, local influence and other factors, and provided them with our resources in respect with terminal construction and market development for their orderly development and reasonable allocation, with an aim of molding all of them to be our core distributors.

財務及流動資金狀況

預付款項、按金及其他應收款項

本集團於二零二四年及二零二三年十二月三十一日的預付款項、按金及其他應收款項詳情如下：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Prepayments for fixed assets	2,455	4,234
Prepayments for procurements of condiment products	175	228
Other prepayments	2,053	1,877
Deposits and other receivables	23,408	38,345
	28,091	44,684
Less: Portion classify as non-current assets	(2,455)	(3,865)
Current portion included in prepayments, deposits and other receivables	25,636	40,819

應收貿易款項

應收貿易款項由二零二三年十二月三十一日的人民幣20.8百萬元增加至二零二四年十二月三十一日的人民幣25.2百萬元，應收貿易款項週轉天數從二零二四年為33天，與二零二三年持平，主要原因為本集團與經銷商合作穩定，與二零二三年相比無重大變更所致。應收貿易款項賬齡分析詳情載於本報告的綜合財務報表附註20。

於二零二四年，我們依據經銷商的規模、渠道、能力及配合度、當地影響力等因素將其分為核心經銷商與非核心經銷商兩類，在終端建設、市場開發方面給予資源聚焦，有序發展、合理配置，使其全部培養為核心經銷商。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

Inventories

As at 31 December 2024, the carrying amount of the Group's inventories amounted to RMB586.1 million (2023: RMB645.9 million), of which RMB420.2 million (2023: RMB465.3 million) were base wine.

Inventories decreased from RMB645.9 million as at 31 December 2023 to RMB586.1 million as at 31 December 2024, primarily due to the combination of factors including revenue growth, improvements to the accounting system, and the in-process products being damaged due to some semi-finished products not meeting use requirements. A substantial part of our inventories are work in progress, mainly representing base wine, base soy sauce, semi-finished soybean paste and base vinegar in the brewing period. Due to the long production cycle and short sales cycle, we reserve certain amount of well-aged base wine produced through different processes to cope with the sales growth in the future.

We regularly monitor the inventory level maintained by our distributors. Our sales representatives maintain frequent telephone or email communications with our distributors to inquire about their monthly inventory reports, and pay regular visits to their warehouses. We generally expect our distributors to maintain sufficient stock for 30 to 60 days of supply. In the event a distributor maintains stocks of more than 45 days of supply, the relevant sales representatives will assist such distributor in marketing and promotional activities and suggest orders with a smaller amount to be placed for the subsequent periods to minimise excess inventory.

As at 31 December 2024, our inventories with a carrying amount of RMB442.1 million (31 December 2023: RMB487.3 million) were pledged to secure other borrowings granted to the Group. For details please refer to note 28(g) to the consolidated financial statements in this report.

Borrowings

As at 31 December 2024, our total borrowings amounted to RMB3,311.3 million (31 December 2023: RMB2,808.5 million).

Our principal sources of liquidity include cash generated from business operation and other borrowings. The cash from these sources are primarily used for our working capital, the expansion of production capacity, other capital expenditures and debt service requirements.

存貨

於二零二四年十二月三十一日，本集團存貨賬面值為人民幣586.1百萬元（二零二三年：人民幣645.9百萬元），其中人民幣420.2百萬元（二零二三年：人民幣465.3百萬元）的存貨為基酒。

存貨由二零二三年十二月三十一日的人民幣645.9百萬元減至二零二四年十二月三十一日的人民幣586.1百萬元，主要由於收入的增長、完善核算系統、部分半成品未達到使用要求導致在製品受損等綜合原因所致。我們存貨的絕大部分為在製品，主要指處於釀造期的基酒、基醬油、黃豆醬半成品及基醋。由於較長的生產週期及較短的銷售週期，我們會儲備一定數量的不同工藝釀造的並經過長年陳釀的基酒存貨，以應對未來的銷售增長。

我們定期監控經銷商維持的存貨水平。我們的銷售代表與經銷商保持頻繁的電話或電郵聯繫，詢問彼等的月度存貨報告並定期到訪彼等的倉庫。我們通常期望我們的經銷商維持足以供應30至60天的存貨。倘若某經銷商所維持存貨的供應天數超過45天，相關銷售代表將協助該經銷商進行市場推廣及促銷活動，並建議在隨後期間下達較小額訂單，儘量降低過剩存貨。

於二零二四年十二月三十一日，我們已將賬面值人民幣442.1百萬元的存貨（二零二三年十二月三十一日：人民幣487.3百萬元）質押以擔保本集團獲授的其他借款。詳情請參閱本報告的綜合財務報表附註28(g)。

借款

於二零二四年十二月三十一日，我們借款總額為人民幣3,311.3百萬元（二零二三年十二月三十一日：人民幣2,808.5百萬元）。

我們的流動資金主要來源包括從業務營運產生的現金及其他借款。自該等來源獲得的現金主要用作我們的營運資金、擴張產能、其他資本開支及債務服務需求。



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Foreign currency risks

The Group mainly operates in the PRC and its operations mainly settled in Renminbi. The Group will closely monitor the fluctuations of the Renminbi exchange rate and give prudent consideration as to entering into any currency swap arrangement as and when appropriate for hedging corresponding risks. For the year ended 31 December 2024, the Group had not engaged in hedging activities for managing foreign exchange rate risk.

外幣風險

本集團主要在中國營運，大部分業務以人民幣進行結算。本集團將密切監察人民幣匯率的波動，並審慎考慮於適當時候進行貨幣掉期安排，以對沖相應的風險。截至二零二四年十二月三十一日止年度，本集團並未進行管理外匯匯率風險的對沖活動。

Liquidity and Financial Resources

As at 31 December 2024, we had cash and cash equivalents of RMB6.3 million (31 December 2023: RMB10.1 million). As at 31 December 2024, we had interest-bearing bank and other borrowings of an aggregate amount of RMB3,311.3 million (31 December 2023: RMB2,808.5 million), which were denominated in RMB with interest rates from 3.60% to 15.32% per annum.

流動資金及財務資源

於二零二四年十二月三十一日，我們的現金及現金等價物為人民幣6.3百萬元（二零二三年十二月三十一日：人民幣10.1百萬元）。於二零二四年十二月三十一日，我們的計息銀行及其他借款合計為人民幣3,311.3百萬元（二零二三年十二月三十一日：人民幣2,808.5百萬元），均以人民幣計值，按年利率介乎3.60%至15.32%計息。

Our principal sources of liquidity include cash generated from business operation and other borrowings. We used cash from such sources for working capital, production facility expansions, other capital expenditures and debt repayment. We expect these uses will continue to be our principal uses of cash in the future, and that our cash flow will be sufficient to fund our ongoing business requirements. Meanwhile, we have decided to further broaden our financing channel to improve our capital structure.

我們流動資金的主要來源包括業務營運產生的現金及其他借款。我們過去將來自該等來源的現金用於營運資金、生產設施擴張、其他資本支出及償債需要。我們預期該等用途將繼續為我們未來的主要現金用途，及預期我們的現金流量將足以滿足我們持續經營業務的需求。同時，我們已決定進一步拓寬我們的融資渠道以改善我們的資本架構。

GEARING RATIO

The gearing ratio of the Group was 393.5% as at 31 December 2024, representing an increase of 19.9% over the gearing ratio of 328.1% as at 31 December 2023.

資本負債比率

於二零二四年十二月三十一日，本集團資本負債比率為393.5%，較二零二三年十二月三十一日的資本負債比率328.1%上升19.9%。

The gearing ratio is based on net debt divided by total deficit plus net debt as at 31 December 2024. Net debt includes total debt net of cash and cash equivalents. Total debt includes trade payables, other payables and accruals, other liabilities, amounts due to related companies, amount due to immediate holding company, interest-bearing bank and other borrowings, provision for loss on unauthorised guarantees and other long term liabilities.

資本負債比率按二零二四年十二月三十一日之淨債務除以虧絀總額加淨債務計算得出。淨債務包括總債務減現金及現金等價物。總債務包括應付貿易款項、其他應付款項及應計項目、其他負債、應付關聯公司款項、應付直接控股公司款項、計息銀行及其他借款、未經授權擔保虧損撥備以及其他長期負債。



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CAPITAL COMMITMENT

Capital commitment as at 31 December 2024 amounted to RMB6.2 million (31 December 2023: RMB19.7 million), which was mainly related to the completion and transfer to fixed assets of construction-in-progress projects during this period.

CONTINGENT LIABILITIES

As at 31 December 2024, the Group did not have other material contingent liabilities.

PLEDGE OF ASSETS

As at 31 December 2024, our inventories with a carrying amount of RMB442.1 million, property, plant and equipment with a carrying amount of RMB169.2 million and right-of-use assets with a carrying amount of RMB45.7 million were pledged to secure general banking facilities granted to us.

Except as disclosed in this report, to the best knowledge and belief of the Directors, we have not entered into any off-balance sheet guarantees or other commitments to guarantee the payment obligations of any third party. We do not have any interest in any unconsolidated entity that provides financing, liquidity, market risk or credit support to us or engage in leasing or hedging or research and development or other service.

MATERIAL ACQUISITION AND DISPOSAL

The Company had no material acquisition and disposal as at 31 December 2024.

SIGNIFICANT INVESTMENTS HELD

Our Group did not hold any significant investments during the year ended 31 December 2024.

資本承擔

於二零二四年十二月三十一日的資本承擔為人民幣6.2百萬元（二零二三年十二月三十一日：人民幣19.7百萬元），主要與本期在建工程完工轉固有關係。

或有負債

於二零二四年十二月三十一日，本集團並無任何其他重大或有負債。

資產質押

於二零二四年十二月三十一日，我們抵押賬面值為人民幣442.1百萬元的存貨、賬面值為人民幣169.2百萬元的物業、廠房及設備及賬面值為人民幣45.7百萬元的使用權資產，作為授予我們一般融資的抵押。

除本報告所披露者外，據董事所深知及確信，我們並無訂立任何資產負債表外擔保或其他承擔，以擔保任何第三方的付款責任。我們並無於向我們提供融資、流動資金、市場風險或信貸支持或從事租賃或對沖或研發或其他服務的任何未合併實體中擁有任何權益。

重大收購及出售事項

於二零二四年十二月三十一日，本公司概無任何重大收購及出售事項。

所持重大投資

截至二零二四年十二月三十一日止年度，本集團並無持有任何重大投資。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

FUTURE PROSPECTS

Looking forward to 2025, China will continue to focus on boosting consumption, further expanding domestic demand, and promoting economic policies that benefit the people and stimulate consumption. The government will increase residents' income through various channels, with particular emphasis on enhancing the consumption capacity and willingness of middle- and low-income groups to unleash consumption potential. Service consumption will be a key focus, driving the upgrade of consumption structure towards high quality and diversification. While the condiment industry faces challenges such as weak consumer demand, lack of consumer confidence and intensified market competition, it will also encounter new opportunities amidst changing market conditions. The trend of market differentiation continues, with the coexistence of high-end and high-value products. The time-honoured Chinese brand products with premium quality and high cost performance will remain largely popular among consumers given their brand history and quality assurance. Furthermore, as consumers pay more attention to health, safety and nutrition, the condiment industry will emphasize product innovation and upgrades. Nutritiousness, safety, tastiness and convenience will become the main themes of industry innovation and development, driving the industry towards intelligence and environmental friendliness.

The Group adheres to a consumer-oriented approach and maintains unwavering quality, delivering the operating philosophy of “perseverance combined with good-naturedness and creditworthiness (恒以持之、和信為本)” to consumers through products to resonate with them. With the popularization of healthy eating concepts, consumers are increasingly focused on the nutritional content and health attributes of seasonings. We uphold a natural, healthy and nutrition-oriented approach (such as low fat, low sugar, low salt, organic, additive-free and other healthy products), leveraging our own strengths to continuously innovate, meet consumers' personalised, diversified, healthy and convenient needs, and bring consumers a good-looking, high-quality, safe and nutritious delicious experience. We actively promote the integration between food technology and production practices, and are committed to becoming a publicity ambassador for the cooking wine industry as well as a trusted and reliable seasoning knowledge consultant for consumers.

In response to the increasingly stringent food safety regulatory environment and environmental protection policy requirements, the Group, as a leader in the realm of base wine manufacturing, has demonstrated remarkable competitiveness in terms of technological advantages, market influence and resilience against risks. Riding on its brand recognition, modernised and upgraded traditional craftsmanship, a well-developed and mature quality control system and an efficient product research and development system, the “Lao Heng He” brand cooking wine products are poised to achieve broader room of development.

未來前景

展望二零二五年，國家將繼續以提振消費為重點，進一步擴大國內需求，推動經濟政策向惠民生、促消費聚焦。政府將通過多渠道增加居民收入，尤其注重提升中低收入群體的消費能力和意願，釋放消費潛力。服務消費作為重要抓手，將繼續推動消費結構向高質量、多元化方向升級。調味品行業雖面臨消費需求偏弱、消費者信心不足、市場競爭加劇等挑戰，但隨著市場環境變化，也將迎來新機遇。市場分化趨勢延續，高端化與高性價比產品並存發展。高端化及高性價比的國民中華老字號產品，憑藉品牌歷史積澱與品質保障，將持續受到消費者青睞。同時，隨著消費者對健康、安全、營養的關注度提升，調味品行業將更加注重產品創新與升級，營養健康、安全、美味、快捷使用將成為行業創新發展主旋律，推動行業向智能化、綠色化方向邁進。

本集團堅持以消費者為中心，堅守質量不動搖，將「恒以持之、和信為本」的經營理念通過產品傳遞給消費者，與之產生共鳴。隨著健康飲食理念的普及，消費者對調味品的營養成分和健康屬性關注度不斷提升。我們秉持天然、健康、營養導向（低脂、低糖、低鹽、有機、無添加等健康型產品）同時，發揮自身優勢不斷創新，滿足消費者個性化、多元化、健康化、快捷化的需求，為消費者帶來高顏值、高品質、安全且營養健康的美味體驗。我們積極推動食品科技與生產實踐相結合，致力於成為料酒行業的傳播大使和消費者信賴的調味知識顧問。

在應對日益嚴格的食物安全監管環境及環保政策要求的過程中，本集團作為基酒製造領域的領頭羊，在技術優勢、市場影響力及抗風險能力等方面展現出顯著的競爭優勢。憑藉品牌知名度、傳統工藝現代化升級、完善成熟的質量管理體系和高效的產品研發體系，「老恒和」品牌的料酒產品有望實現更廣闊的發展空間。

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In addition to consolidating its leading position in the mid-to-high-end cooking wine and cereal-based brewed cooking wine markets, the Group maintains a diversified product structure strategy by expanding the breadth of its product lines laterally and deepening its product mix vertically to address market demand proactively and deliver a variety of green, healthy and palatable condiments. We will continue to innovate and upgrade alongside dimensions ranging from bacterial strain research, smart and digital brewing, online quality control and spice craft process improvement, with a view to driving the enterprise's sustainable development through technological innovation, solidifying and strengthening the leading position of "Lao Heng He" in the cooking wine market, fulfilling its promise of being the "most trusted partner" and delivering safe, healthy and delectable cooking wine product experience to consumers. In the face of fierce market competition, we will differentiate ourselves with our distinguished high-quality products, strive to achieve outstanding business performance, gain deep trust from consumers, and ultimately achieve sustainable development and value growth of the enterprise.

Therefore, we believe that "Lao Heng He" products will maintain growth momentum in China's market.

GOALS AND STRATEGIES

In 2025, as the concluding year of "14th Five-Year" in China, the economic growth target is expected to reach around 5%. The China's government will continue to promote economic recovery through incremental policies and structural reforms, with a focus on exploring the domestic market and boosting consumer confidence. Consumer demand for health, nutrition, and convenience continues to grow. The market for condiment products emphasizing concepts such as healthiness, low salt, low sugar and low fat will continue to expand. There is an increasing emphasis on product quality and brand trust, with consumers showing a preference for well-known brands and products with health attributes. In the new economic landscape, our market strategy remains consumer-centric. By introducing diversified, personalised products that meet consumer needs through new technologies and processes, we aim to enhance customer loyalty. Our commitment is to provide consumers with better quality, safer, faster, healthier, and more nutritious naturally brewed condiments.

In 2025, the Group will concentrate on the work objectives as "stabilising customers, expanding channels, increasing revenue, reducing costs, ensuring quality, and striving for innovation" initiated by Huzhou Wuxing City Investment Development Group Co., Ltd. (湖州吳興城市投資發展集團有限公司) at the New Year's work deployment and mobilization conference. The objectives are to raise revenue, cut costs, increase efficiency, and achieve business goals swiftly and steadily, ultimately striving for higher operating performance. This approach will lay a solid foundation for the future development of the Group's business. Despite market challenges, the Group remains optimistic about the future. Additionally, the Group will focus on developing other condiment areas to further promote business growth.

除了鞏固在中高端料酒及穀物釀造料酒市場的主導地位外，本集團堅持實施多元化產品結構戰略，橫向拓展產品線寬度，縱向深化產品層次，積極回應市場需求，提供綠色健康、口感上乘的多樣化調味品。我們將持續從菌種研究、智能化、數字化釀造、在線質量把控到香辛料工藝改進等多個維度全面推動料酒產業的革新升級，以科技創新驅動企業持續發展，穩固並拓寬「老恒和」品牌在料酒市場的領導地位，踐行「最值得信賴的夥伴」承諾，為消費者提供安全、健康、美味的料酒產品體驗。面對激烈的市場競爭，我們將依靠差異化的高質量產品，努力達成卓越業績，贏得廣大消費者的深度信賴，最終實現企業的可持續發展與價值增長。

因此，我們堅信「老恒和」品牌產品在中國市場將繼續保持增長態勢。

目標及策略

二零二五年是中國「十四五」規劃的收官之年，經濟增長目標力爭達到5%左右。中國政府將繼續通過增量政策和結構改革推動經濟復蘇，重點聚焦內需市場的挖掘和消費信心的提振。消費者對健康、營養和便捷性的需求持續增長，健康化、低鹽、低糖、低脂等概念的調味品市場將繼續擴大，產品品質、品牌信任度要求更高，更傾向於選擇知名品牌和具有健康屬性的產品。在新的經濟格局下，我們的市場戰略仍以消費者為中心，通過新技術、新工藝推出符合消費者需求的多樣化、個性化產品以滿足不同消費者的需求，致力實現更高的客戶忠誠度。我們專注於向消費者提供更優質、更安全、快捷和更健康營養天然釀造的調味品。

本集團在二零二五年僅僅圍繞湖州吳興城市投資發展集團有限公司召開新春工作部署動員大會上明確「穩客戶、拓渠道、增營收、降成本、保品質、爭創新」的工作目標，做到開源節流、降本增效，充而又快又穩地實現經營目標，爭取更高的經營績效，為本集團業務未來發展奠定穩固基礎。雖然市場充滿挑戰，本集團仍對未來充滿期待。本集團也會關注於其他調味品領域的發展，以推動本集團業務進一步增長。

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Our business objective for 2025 is to enhance our market position in the condiment industry by expanding diversified sales channels and conducting sales of portfolio products by leveraging our leading position in the base wine industry and multi-modal management of product production. On one hand, we will focus on product innovation and quality improvement. By deeply understanding consumer needs and market trends, we will develop distinctive new condiments, such as low-sodium, low-fat, low-sugar, low-salt, organic, additive-free and other health products, and natural or functional condiments to meet the trend of healthy eating. Meanwhile, we will strengthen quality control to ensure food safety and flavour stability, thereby establishing a positive brand image. On the other hand, we will enhance market marketing and brand promotion. Utilizing digital marketing methods such as social media and content marketing, we will boost the brand's online exposure and interactivity. Participation in domestic and international food exhibitions will expand the brand's global influence. Additionally, we will continue to collaborate with strong online platforms and offline distributors in diversified channels, actively increasing the market share of the "Lao Heng He" brand in the China's market.

We are accelerating the expansion of new retail models and discount retail channels, enriching our online product lines, and creating a diversified online channel that combine "traditional e-commerce and emerging retail platforms", such as key account (KA) supermarket's online platform, community e-commerce platform, group buying membership e-commerce platform, etc. By leveraging online live streaming, short videos and other digital marketing methods, we aim to achieve a comprehensive brand communication effect across multiple dimensions. Furthermore, we will focus on promoting social e-commerce and community integration, developing a community distribution model for all-staff shopping guides, enhancing user interaction and brand loyalty through social networks.

"Lao Heng He" is committed to becoming the brand of choice for consumers.

二零二五年我們的經營目標為通過我們在料酒產業的基酒龍頭地位及產品生產多模式管理，拓展多元化的銷售渠道，進行組合產品的銷售，提升公司在調味品行業的市場地位。一方面，我們將注重產品創新與品質提升。通過深入瞭解消費者需求及市場趨勢，開發具有特色的新型調味品，如低鈉、低脂、低糖、低鹽、有機、零添加等健康型產品和天然成分或功能性調味料等，滿足健康飲食潮流。同時，強化質量控制，確保食品安全與口味穩定性，建立良好的品牌形象。另一方面我們將加強市場行銷和品牌推廣。利用數字營銷手段，如社交媒體、內容營銷等增強品牌在線上的曝光度和互動性。參與國內外食品展會，擴大品牌的國際影響力。此外，我們將在不斷地在多元化發展的渠道中與有實力的線上平台、線下經銷商合作，繼續積極地提升「老恒和」品牌在中國市場的市場佔有率。

我們正加速拓展新零售模式與折扣零售渠道，豐富線上產品線，構建「傳統電商+新興零售平台」相結合的多元線上渠道，包括KA客戶賣場商超的線上平台、社區電商平台及團購會員電商平台等。利用線上直播、短視頻等數字化營銷手段，實現多維度全覆蓋的品牌傳播效果。此外，我們將重點推動社交電商與社群聯動，發展全員導購的社群分銷模式，實現社交網絡增強用戶互動和品牌忠誠度。

「老恒和」矢志成為消費者的首選品牌。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

EMPLOYEES AND WELFARE CONTRIBUTION

As at 31 December 2024, the Group had approximately 509 full-time employees (31 December 2023: 528). The employees' remuneration packages are determined with reference to their experience and qualifications and general market conditions. The remuneration policies, bonus, evaluation systems and training programs for employees of our Group were implemented continuously according to policies disclosed in the 2023 annual report and no change has been made in 2024. The total remuneration paid to the Group's employees (excluding Directors' and chief executive's remuneration) for the year ended 31 December 2024 amounted to approximately RMB49.5 million (2023: approximately RMB45.3 million), which included the Group's contribution to the employee benefit plan for the year 2024 of RMB7.3 million (2023: RMB5.6 million). Details of the employee benefit expense are disclosed in note 2.19 to the consolidated financial statements in this annual report. The following table sets forth the Group's full-time employees by function as at 31 December 2024:

僱員及福利繳費

於二零二四年十二月三十一日，本集團共聘有大約509名全職僱員（二零二三年十二月三十一日：528名）。僱員薪酬方案乃參考彼等的經驗及資質以及總體市況而釐定。本集團僱員的薪酬政策、花紅、評估體系及培訓計劃繼續按照於二零二三年年報披露的政策執行，且於二零二四年概無變動。於截至二零二四年十二月三十一日止年度支付予本集團僱員之薪酬總額（不包括董事及最高行政人員薪酬）為約人民幣49.5百萬元（二零二三年：約人民幣45.3百萬元），包括本集團於二零二四年就僱員福利計劃作出的供款人民幣7.3百萬元（二零二三年：人民幣5.6百萬元）。僱員福利開支詳情披露於本年報綜合財務報表附註2.19。下表載列本集團截至二零二四年十二月三十一日按職能劃分的全職僱員：

As at 31 December 2024 截至二零二四年十二月三十一日			
		Number of employees 僱員人數	% of total 佔總數百分比
Production	生產	234	45.97
Management and administration	管理及行政管理	21	4.13
Sales and marketing	銷售及營銷	175	34.38
Quality control, research and development and others	質量控制、研發及其他	79	15.52
Total	總計	509	100.00

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論與分析

The Group has designed an evaluation system to assess the performance of its employees. This system forms the basis for determination of employees' salaries, bonuses and promotions. We believe the salaries and bonuses that our Group's employees receive are competitive with market rates. Under applicable PRC laws and regulations, our Group is subject to social insurance contribution plans, work-related injury insurance and maternity insurance schemes. We place a strong emphasis on providing training to our employees in order to enhance their technical and product knowledge as well as comprehension of industry quality standards and work place safety standards. We also provide regular on-site and off-site training to help our employees to improve their skills and knowledge. These training courses range from further educational studies to basic production process and skill training to professional development courses for its management personnel.

本集團已設計評估體系，以評定其僱員的表現。該體系為釐定僱員薪金、獎金及晉升的依據。我們認為，本集團僱員收取的薪金及獎金可與市價競爭。根據適用中國法律法規，本集團須參與社會保險供款計劃、工傷保險及生育保險計劃。我們非常重視向我們的僱員提供培訓，以便提升彼等的技術及產品知識以及對行業質量標準及工作場所安全標準的理解。我們亦提供定期場內及場外培訓，幫助我們的僱員提升技能和知識。該等培訓課程範圍由基礎生產程序及技術訓練的深造班至管理人員的專業發展課程均齊備。

CHARITABLE DONATIONS

During the year of 2024, the Group made charitable donations of RMB30,000.

慈善捐款

於二零二四年內，本集團作出慈善捐款人民幣30,000元。



CORPORATE GOVERNANCE REPORT

企業管治報告

The Company is committed to maintaining a high standard of corporate governance practices for enhancing accountability and transparency of the Company to its investors and Shareholders. The Board and the management of the Company are committed to conducting the Group's businesses in a transparent and responsible manner, and they believe good corporate governance provides a framework that is essential for effective management, a healthy corporate culture, sustainable business growth and enhancing Shareholders' value in the long term.

(A) CORPORATE GOVERNANCE PRACTICES

The Company has adopted the code provisions as set out in the Corporate Governance Code (the “**Governance Code**”) as contained in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (as amended from time to time) (the “**Listing Rules**”) as its own code to govern its corporate governance practices.

During the year ended 31 December 2024, the Company has complied with the code provisions set out in the Governance Code, save for the deviation set out in the section headed “D. Chairman and Chief Executive” in this corporate governance report.

The Board will continue to review and monitor the practices of the Company with an aim to achieve and maintain a high standard of corporate governance practices.

本公司承諾為其投資者及股東維持高標準的企業管治常規以提高本公司之問責性及透明度。董事會及本公司管理層承諾以透明負責的方式開展本集團業務，而彼等相信，良好企業管治能為有效管理、健全企業文化、可持續業務增長以及提升股東長遠價值方面提供一個不可或缺之框架。

(A) 企業管治常規

本公司已採納香港聯合交易所有限公司證券上市規則（經不時修訂）（「**上市規則**」）附錄C1所載企業管治守則（「**管治守則**」）所載的守則條文，以作為其本身規管其企業管治常規的守則。

截至二零二四年十二月三十一日止年度，本公司已遵守管治守則所載之守則條文，惟本企業管治報告「D. 主席及最高行政人員」一節所載偏離情況除外。

為達到及維持高標準的企業管治常規，董事會將不斷檢討及監察本公司的常規。



CORPORATE GOVERNANCE REPORT

企業管治報告

(B) DIRECTORS' AND SENIOR MANAGEMENT'S SECURITIES TRANSACTIONS

The Company has adopted the "Model Code for Securities Transactions by Directors of Listed Issuer" (the "**Model Code**") set out in Appendix C3 to the Listing Rules as its code of conduct regarding dealings in the securities of the Company by the Directors of the Company and the Group's senior management who, because of his/her office or employment, is likely to possess inside information in relation to the Group or the Company's securities.

Upon specific enquiry, all Directors of the Company confirmed that they have complied with the Model Code during the year ended 31 December 2024. In addition, the Company is not aware of any non-compliance of the Model Code by the senior management of the Group during the year ended 31 December 2024.

(C) THE BOARD OF DIRECTORS

Board Responsibilities

The Board is responsible for the overall management of the Company, including establishing and overseeing the Company's strategic development, business plans, financial objectives, capital investment proposals and assumes the responsibilities of corporate governance of the Company.

The Board gave their input and considered the priorities and initiatives, aiming at developing a sustainable plan for the Company to generate and preserve its long-term corporate values and to achieve its business strategies and objectives.

The Board may from time to time delegate all or any of its powers that it may think fit to a Director or member of senior management of the Company. The Board has formulated clear and specific rules and policies on such delegation of power to facilitate efficient operation of the Company and is supported by three board committees together the "**Board Committees**", which are audit Committee (the "**Audit Committee**"), remuneration Committee (the "**Remuneration Committee**") and nomination Committee (the "**Nomination Committee**").

Directors must dedicate sufficient time and attention to the Group's affairs. Besides, the Company also requested all Directors to disclose to the Company annually the number and the nature of offices held in public companies or organizations and other significant commitments with an indication of the time involved.

(B) 董事及高級管理層之證券交易

本公司已採納載列於上市規則附錄C3之「上市發行人董事進行證券交易之標準守則」(「**標準守則**」)，作為本公司董事及本集團高級管理層(因彼之職位或僱傭關係，乃有可能持有有關本集團或本公司證券之內幕消息)有關買賣本公司證券之行為守則。

於具體詢問後，本公司全體董事確認彼等於截至二零二四年十二月三十一日止年度已遵守標準守則。此外，本公司並無發現於截至二零二四年十二月三十一日止年度本集團高級管理層有任何違反標準守則的行為。

(C) 董事會

董事會的責任

董事會負責本公司的整體管理，包括制訂及監督本公司的策略發展、業務計劃、財務目標及資金投資建議，並承擔本公司企業管治的責任。

董事會已投放資源及考慮各事項的優先次序及措施，旨在為本公司制定持續計劃，以產生及維護其長期企業價值，以及實現其業務策略及目標。

董事會可不時將其認為合適的所有或任何權力授予董事或本公司高級管理層成員。在三個董事會委員會(即審核委員會(「**審核委員會**」)、薪酬委員會(「**薪酬委員會**」)及提名委員會(「**提名委員會**」)，統稱「**董事會委員會**」)的支持下，董事會已就有關授權制訂清晰明確的規則及政策，以促進本公司有效營運。

董事須付出足夠時間及精神以處理本集團的事務。另外，本公司亦要求全體董事每年向本公司披露其於公眾公司或組織擔任有關職務的數目及性質以及其他重大承擔，並指明所涉及的時間。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Company has arranged appropriate insurance for all Directors in respect of legal actions against the Directors arising out of corporate activities.

Functions and Duties of the Board

The Board supervises the management of business and affairs of the Company. The primary duties of the Board include:

- (a) overall management of the business and strategic development;
- (b) deciding business plans and investment plans;
- (c) monitoring the ongoing operation of the Company and to ensure that it is managed in the best interests of the Shareholders as a whole while taking into account the interests of other stakeholders of the Company;
- (d) convening general meetings and reporting to the Shareholders; and
- (e) exercising other powers, functions and duties conferred by Shareholders in general meetings.

The Board delegates the authority and responsibility of daily operations, business strategies and day to day management of the Company to the senior management.

The senior management is delegated by the Board the authority and responsibility for the daily operations and management of the Group. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions to be entered by the Company.

Board Members

During the year ended 31 December 2024 and as at the date of this report, the Board consist of the following Directors:

Executive Directors

Mr. Chen Wei (Chairman)
Mr. Liu Jianbin (resigned on 20 November 2024)

Non-executive Director

Ms. Wang Yanping (appointed on 16 December 2024)

Independent Non-executive Directors

Mr. Shen Zhenchang
Mr. Ng Wing Fai
Mr. Sun Jiong

本公司已就因企業活動而對董事採取的法律行動為全體董事安排合適的保險。

董事會的職能及職責

董事會監督本公司業務及事務的管理。董事會的主要職責包括：

- (a) 業務及策略發展的整體管理；
- (b) 決定業務計劃及投資計劃；
- (c) 監督本公司的持續營運，以及確保其管理方式既符合整體股東的最佳利益，同時亦顧及本公司其他持份者的利益；
- (d) 召開股東大會及向股東匯報；及
- (e) 執行股東於股東大會上授予的其他權力、職能及職責。

董事會將本公司日常營運、業務策略及日常管理之職權及責任轉授予高級管理層。

高級管理層獲董事會轉授本集團日常營運及管理的權力及責任。所轉授職能及工作任務均獲定期檢討。於本公司訂立任何重大交易之前，均須獲得董事會批准。

董事會成員

截至二零二四年十二月三十一日止年度及於本報告日期，董事會由以下董事組成：

執行董事

陳偉先生(主席)
劉建鑽先生(於二零二四年十一月二十日辭任)

非執行董事

王艷萍女士(於二零二四年十二月十六日獲委任)

獨立非執行董事

沈振昌先生
吳榮輝先生
孫頌先生

CORPORATE GOVERNANCE REPORT

企業管治報告

There is no financial, business, family or other material or relevant relationships among the Directors of the Company.

An updated list of the roles and functions of Directors is maintained on the websites of the Company and the Stock Exchange, and the Company shall keep updating whenever necessary. The details of the Directors' biographical information (save for those that have resigned) are contained in the section headed "Profile of Directors and Senior Management" of this annual report.

The Company has adopted a Board diversity policy on 25 March 2014 (the "**Board Diversity Policy**"). The Company recognizes and embraces the benefits of having a diverse Board to the quality of its performance. The Board Diversity Policy aims to set out the approach to achieve diversity on the Board. The Remuneration Committee and Nomination Committee will evaluate the balance and blend of skills, experience and diversity of perspectives of the Board. Selection of candidates will be based on a range of diversity experiences, including but not limited to age, gender, cultural and educational background, and merit and contribution that the selected candidates will bring to the Board.

The Board currently consists of four male Directors and one female Director. Having reviewed the Board composition, the Nomination Committee recognises the importance and benefits of the gender diversity at the Board level and will take initiatives to ensure the gender diversity among the Board members when selecting and making recommendation on suitable candidates for Board appointments.

The Company recognises the importance of gender diversity and gender equality in the workforce (including senior management). As at 31 December 2024, the total workforce of the Company comprised 284 male and 225 female. The Company considers that gender diversity in the workforce has been achieved in 2024.

Ms. Wang Yanping was appointed as a Director on 16 December 2024. She had obtained the legal advice referred to in Rule 3.09D of the Listing Rules from a firm of solicitors qualified to advise on Hong Kong law as regards the requirements under the Listing Rules that are applicable to her as a director of a listed issuer and possible consequences of making a false declaration or giving false information to the Stock Exchange on 9 December 2024, and she has confirmed that she understood her obligations as a director of a listed issuer.

本公司各董事之間概無財務、業務、家族或其他重大或相關關係。

最新的董事角色及職能清單已刊載於本公司及聯交所的網站，而本公司將於有需要時持續更新。各董事的履歷資料（不包括已辭任者）詳情載於本年報「董事及高級管理人員履歷」一節。

本公司已於二零一四年三月二十五日採納董事會成員多元化政策（「**董事會成員多元化政策**」）。本公司認同及深信，董事會成員多元化對提升其表現質素裨益良多。董事會成員多元化政策旨在載列為達致董事會成員多元化而採取的方針。薪酬委員會及提名委員會將會評核董事會成員的技能、經驗及多元化範疇方面的平衡與融合。甄選人選將按一系列多元化範疇為基準，包括但不限於年齡、性別、文化及教育背景，以及獲選人選的長處及可為董事會提供的貢獻。

董事會目前由四名男性董事及一名女性董事組成。提名委員會在審視董事會組成後深明董事會成員性別多元化在董事會層面而言屬攸關重要及別有裨益，故其會在甄選及建議合適候選人供董事會任命時採取措施，藉以確保董事會成員的性別多元化。

本公司深明全體員工（包括高級管理人員）的性別多元化及性別平等的重要性。截至二零二四年十二月三十一日，本公司全體員工總數包括284名男性及225名女性。本公司認為，於二零二四年，全體員工的性別多元化已經實現。

王艷萍女士於二零二四年十二月十六日獲委任為董事。彼已於二零二四年十二月九日向一間合資格就香港法律提供意見的律師事務所取得上市規則第3.09D條所述的法律意見，以了解彼作為上市發行人董事適用的上市規則規定以及向聯交所作出虛假聲明或提供虛假資料可能產生的後果，且彼確認已明白作為上市發行人董事的義務。

CORPORATE GOVERNANCE REPORT

企業管治報告

Director Nomination Policy

In assessing the Board composition, the Nomination Committee would take into account various aspects set out in the Board Diversity Policy, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge and industry and regional experience. The Nomination Committee would review the implementation of the Board Diversity Policy in achieving the objectives set for the benefits of the Company.

In identifying and selecting suitable candidates for directorships, the Nomination Committee would consider the candidate's character, qualifications, experience, independence and other relevant criteria necessary to complement the corporate strategy and achieve Board diversity, where appropriate, before making recommendation to the Board.

Independent Non-executive Directors

The Company at all times complied with the requirement of Rule 3.10A of the Listing Rules, which requires an issuer's board of directors to have at least one-third of its members being independent non-executive directors. In addition, the Company has duly complied with Rule 3.10(1) and Rule 3.10(2) of the Listing Rules, which requires the issuer's board must include at least three independent non-executive directors and at least one of the independent non-executive directors to have appropriate professional qualifications or accounting or related financial management expertise.

Mr. Ng Wing Fai, chairman of the Company's Audit Committee and being one of the independent non-executive Director, possesses over 20 years of experience in audit, taxation and consultancy in government and non-government institutions. Together with another two independent non-executive Directors, Mr. Shen Zhenchang and Mr. Sun Jiong, all of whom have wide exposure and experience in the cooking food industry and provide the Group with diversified expertise and experience.

Their views and participation in Board and Board committee meetings bring independent judgment and advice on issues relating to the Group's strategies, performance, conflicts of interest, management process and to ensure that the interests of all Shareholders are taken into account.

The Company has received an annual confirmation from each of the independent non-executive Directors on their respective independence pursuant to Rule 3.13 of the Listing Rules and the Board considers that each of them be independent. The Board believes that the present structure of the Board can ensure the independence and objectivity of the Board and provide an effective system of checks and balance to safeguard the interests of the Shareholders and the Company.

董事提名政策

在評估董事會的組成時，提名委員會將考慮董事會多元化政策中規定的各個方面，包括但不限於性別、年齡、文化和教育背景、專業資格、技能、知識和行業以及區域經驗。提名委員會於實現為本公司利益制定的目標的過程中將審核董事會多元化政策的實施情況。

在確定及甄選合適的董事候選人時，提名委員會會在考慮候選人的特徵、資格、經驗、獨立性及就補足企業策略及實現董事會多元化（如適用）而言屬必要的其他相關標準後方向董事會提出建議。

獨立非執行董事

本公司一直遵守上市規則第3.10A條之規定，該規定要求發行人之董事會至少有三分之一成員為獨立非執行董事。此外，本公司已妥為遵守上市規則第3.10(1)條及第3.10(2)條，該條規定發行人之董事會必須包括至少三名獨立非執行董事及至少有一名獨立非執行董事擁有適當專業資格或會計或相關財務管理專業知識。

本公司審核委員會主席兼其中一名獨立非執行董事吳榮輝先生於向政府及非政府機構提供審計、稅務及顧問服務方面擁有逾20年的經驗。連同其他兩名獨立非執行董事沈振昌先生及孫頌先生，彼等全部於料理烹調行業擁有廣泛接觸及經驗，為本集團帶來多元化的專業知識及經驗。

彼等提出的意見及透過參與董事會及董事會委員會會議，為本集團在策略、表現、利益衝突及管理程序等相關事宜上提供獨立判斷及建議，並可確保顧及全體股東之利益。

本公司已接獲各獨立非執行董事根據上市規則第3.13條就彼等各自之獨立性發出之年度確認，董事會亦認為彼等各自均屬獨立。董事會相信，董事會之現時架構可確保董事會之獨立性及客觀性，並提供有效的審查及制衡制度，以保障股東及本公司的整體利益。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board considers that the balance between executive and non-executive Directors is reasonable and adequate to provide sufficient checks and balances that safeguard the interests of Shareholders and the Group as a whole. The composition of the Board reflects the necessary balance of skills and experience appropriate for the requirements of the business development of the Group and for effective leadership. The Board has separate and independent access to the senior management and the company secretary at all times.

All Directors, including independent non-executive Directors, are clearly identified as such in all corporate communications containing the names of the Directors.

Appointment, Re-election and Removal of Directors

Each of the Directors has entered into a service contract or a letter of appointment with the Company for a specific term. The initial term of office for each Director is a term of three years from their respective appointment date and is subject to retirement by rotation at an annual general meeting (the “AGM”) at least once every three years. According to the articles of association of the Company (the “Articles”), one-third of the Directors for the time being shall retire from office by rotation at each AGM provided that every Director shall be subject to retirement by rotation at least once every three years. The retiring Directors shall be eligible for re-election at the relevant AGM. In addition, the Articles provide that any Director appointed by the Board to fill a casual vacancy shall hold office only until the first general meeting of the Company after his/her appointment, whereas any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following AGM. The Director appointed by the Board as aforesaid shall be eligible for re-election at the relevant general meeting.

Shareholders may, at any general meeting of the members convened and held in accordance with the Articles, remove a Director at any time before the expiration of his/her period of office notwithstanding to the contrary in the Articles or in any agreement between the Company and such Director.

In accordance with the Articles, Ms. Wang Yanping, Mr. Sun Jiong and Mr. Shen Zhenchang will retire from office as Director by rotation at the forthcoming 2025 AGM and, being eligible, offer themselves for re-election.

董事會認為執行董事與非執行董事之間的平衡可合理及適當發揮充分審查及制衡作用，保障股東及本集團的整體利益。董事會的組成反映適合本集團業務發展所需技能及經驗與有效領導之間的必要平衡。董事會可於任何時候個別及獨立接觸高級管理層及公司秘書。

本公司在所有載有董事姓名的公司通訊中均已明確識別全體董事（包括獨立非執行董事）的身份。

董事的委任、重選及罷免

各董事已與本公司訂立特定年期的服務合約或委任書。各董事之初始任期為自彼等各自委任日期起計三年，惟須最少每三年於股東週年大會（「股東週年大會」）上輪席告退一次。根據本公司組織章程細則（「細則」），當時在任之三分之一董事應於各股東週年大會上輪席告退，惟各董事須至少每三年輪席告退一次。退任董事將有資格於相關股東週年大會上膺選連任。此外，細則規定任何為填補臨時空缺而獲董事會委任的董事僅可留任至其獲委任後之本公司首次股東大會為止，而任何作為現有董事會新增成員而獲董事會委任的董事僅可留任至下屆股東週年大會為止。前述獲董事會委任之董事將有資格於相關股東大會上接受重選。

即使會違反細則或本公司與該董事訂立的任何協議，股東可隨時按照細則召開及舉行的任何股東大會上，罷免任期尚未屆滿的董事。

根據細則，王艷萍女士、孫頌先生及沈振昌先生將於應屆二零二五年股東週年大會上輪席退任董事一職，並符合資格及願意膺選連任。



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企業管治報告

Directors' Continuing Professional Development

The Company has regularly provided the Directors with information of relevant training courses. Updates on the amendments of applicable rules and regulations have been given to the Directors from time to time. All our Directors have provided the Company with a record of their training received in 2024. A summary of the Directors participation in continuous professional training for the year ended 31 December 2024 is as follows:

董事之持續專業發展

本公司定期為董事提供相關培訓課程的資料。適用之規則和法規的修訂更新資料亦會不時提供給董事。全體董事已向本公司提供彼等於二零二四年所接受培訓的記錄。董事於截至二零二四年十二月三十一日止年度參與的持續專業培訓概列如下：

Name of Director		董事姓名	Attending briefings/seminars/ conferences/reading materials/ regulatory updates 出席簡介會／座談會／會議／ 閱覽資料／法律更新資料
Executive Directors		執行董事	
Mr. Chen Wei		陳偉先生	✓
Non-executive Director		非執行董事	
Ms. Wang Yanping		王艷萍女士	✓
Independent non-executive Directors		獨立非執行董事	
Mr. Shen Zhenchang		沈振昌先生	✓
Mr. Ng Wing Fai		吳榮輝先生	✓
Mr. Sun Jiong		孫頌先生	✓

Internally, the Company's senior management, including the executive Directors, will implement a training plan and conduct training sessions for its key staff members on a continuing basis. The Directors are required to submit to the Company details of training sessions taken by them in each financial year for the Company's maintenance of proper training records of the Directors.

本公司高級管理層（包括執行董事）亦將在內部實施培訓計劃，持續為其主要員工提供培訓課程。董事須向本公司提交彼等於各財政年度所接受的培訓課程詳情，以便本公司妥為存置董事培訓記錄。



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企業管治報告

Board and Board Committee Meetings

Under code provision C.5.1 of the Governance Code, the Board should meet regularly and Board meetings should be held at least four times a year at approximately quarterly intervals and under code provision C.2.7 of the Governance Code, the chairman of the board should at least annually hold meeting with the non-executive Directors (including independent non-executive Directors) without the executive Directors present.

At least 14 days' notice for all regular Board meetings will be given to all Directors and all Directors must be given the opportunity to include items or businesses for discussion in the agenda. For all other Board meetings, reasonable notice will be given. Relevant agenda and accompanying Board papers will be sent to all Directors at least three days in advance of every regular Board meeting.

All matters and decisions reached, including any concerns raised by Directors or dissenting views expressed, will be recorded in minutes of Board meeting or other Board committees meetings in sufficient detail. Draft and final versions of minutes of Board/Board committee meetings will be sent to all Directors/committee members for comment and records respectively, within reasonable time after the respective meetings are held. The final versions of these minutes are kept by the Company secretary of the Company and are available for inspection at any reasonable time on reasonable notice by any Director and auditor of the Company.

During the year ended 31 December 2024, the Board convened a total of four Board meetings, one Remuneration Committee meeting, one Nomination Committee meeting, three Audit Committee meetings, based on the need of the operation and business development of the Company.

董事會及董事會委員會會議

根據管治守則的守則條文第C.5.1條，董事會必須定期舉行會議，至少每年舉行四次，約每季一次，而根據管治守則守則條文第C.2.7條，董事會主席應至少每年與非執行董事（包括獨立非執行董事）舉行一次沒有執行董事出席的會議。

所有董事將在所有董事會常規會議至少14天前接獲會議通知，且全體董事須有機會提出將商討項目或事項列入會議議程。如屬所有其他董事會會議，將會給予合理通知。相關議程及相關董事會文件將在舉行每次常規董事會會議前至少三天送交所有董事。

在董事會會議或其他董事會委員會會議的會議記錄中，將對已達致的所有事項及決定（包括董事提出的任何疑慮或表達的反對意見）作出充分詳細的記錄。於所召開的相關會議結束後，將於合理時間內將董事會／董事會委員會會議之會議記錄的初稿及最後定稿分別發送予全體董事／委員會成員，初稿供董事表達意見，最後定稿則作其記錄之用。該等會議記錄之最後定稿均由本公司的公司秘書保管，並於接獲任何董事及本公司核數師的合理通知後，於任何合理時間內可供查閱。

截至二零二四年十二月三十一日止年度，基於本公司營運及業務發展需要，董事會共召開四次董事會會議、一次薪酬委員會會議、一次提名委員會會議及三次審核委員會會議。



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All Board members attended the said meetings in person or by means via telephonic conferencing, which constituting presence at a meeting as if he has been present in person under the Articles. The Board intends to meet at least four times per year in the future, and the chairman of the Board intends to hold at least one meeting per year with the non-executive Directors (including the independent non-executive Directors) without the executive Directors present.

During the year ended 31 December 2024, the Board considers that all meetings have been legally and properly convened in compliance with the relevant laws and regulations (including the Listing Rules and the Articles). With the assistance of the company secretary, the chairman of the Board takes the lead to ensure that Board meetings and Board committee meetings are convened in accordance with the requirements set out in the Articles, the terms of reference of the respective Board committees and the Listing Rules. The Director's attendance at the Board meetings is set out in the section headed "Attendance at Board and Board Committee Meetings" below.

Upon making reasonable request to the Company, Board members have the right to seek independent professional advice or services at the Company's expense to assist them to perform their duties to the Company.

Should a potential conflict of interest involving substantial Shareholder(s) or Director(s) arise and the Board considers the matter to be material, the Company will hold a physical Board meeting to discuss and consider the matter, instead of passing a written resolution. Independent non-executive Directors who, and whose associates, have no material interest in the transaction should be required to be present at that Board meeting.

全體董事會成員親身或以電話視像會議方式出席上述會議，根據細則，以電話視像會議方式出席會議構成其親身出席會議。董事會擬於未來每年至少召開四次會議，而董事會主席擬至少每年與非執行董事（包括獨立非執行董事）舉行一次沒有執行董事出席的會議。

截至二零二四年十二月三十一日止年度，董事會認為所有會議均遵循相關法律及法規（包括上市規則及細則）依法及妥善召開。在公司秘書的協助下，董事會主席領導董事會，以確保董事會會議及董事會委員會會議均根據細則所載規定、各董事會委員會的職權範圍及上市規則召開。董事出席董事會會議之情況載於下文「出席董事會及董事會委員會會議」一節。

經向本公司作出合理要求後，董事會成員有權尋求獨立專業意見或服務以協助彼等履行其對本公司的責任，費用由本公司承擔。

倘出現涉及主要股東或董事的潛在利益衝突，而董事會認為有關事項屬重大，則本公司將舉行董事會會議討論及考慮有關事項（而非通過書面決議案）。在交易中本身及其聯繫人均沒有重大利益的獨立非執行董事須出席有關的董事會會議。



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Attendance at Board Meetings, Board Committee Meetings and Annual General Meeting

Attendance of each Director at all the Board meetings, Board committee meetings and annual general meeting held during 2024 is set out as follows.

出席董事會會議、董事會委員會會議及股東週年大會

各董事出席於二零二四年舉行的全部董事會會議、董事會委員會會議及股東週年大會的情況載列如下。

Name of Director	董事姓名	Board meeting 董事會會議	Audit Committee meeting 審核委員會會議	Nomination Committee meeting 提名委員會會議	Remuneration Committee meeting 薪酬委員會會議	2024 annual general meeting 二零二四年股東週年大會
<i>Executive Directors</i>						
Mr. Chen Wei	陳偉先生	4/4	–	–	–	1/1
Mr. Liu Jianbin (resigned on 20 November 2024)	劉建鎮先生(於二零二四年十一月二十日辭任)	3/3	–	–	–	1/1
<i>Non-executive Director</i>						
Ms. Wang Yanping (appointed on 16 December 2024)	王艷萍女士(於二零二四年十二月十六日獲委任)	0/0	–	–	–	0/0
<i>Independent non-executive Directors</i>						
Mr. Shen Zhenchang	沈振昌先生	4/4	3/3	1/1	1/1	1/1
Mr. Ng Wing Fai	吳榮輝先生	4/4	3/3	1/1	1/1	1/1
Mr. Sun Jiong	孫頌先生	4/4	3/3	1/1	1/1	1/1



CORPORATE GOVERNANCE REPORT

企業管治報告

Corporate Governance Responsibilities

The Board is responsible for fulfilling the following corporate governance responsibilities:

- develop and review the Company's corporate governance policies and practices and put forward recommendations to the Board;
- review and monitor the training and continuing professional development of Directors and senior management;
- review and monitor the Company's policies and practices regarding compliance with laws and regulatory provisions;
- develop, review and monitor code of conduct and compliance manual for staff and Directors (if any);
- review the Company's compliance with the Code and disclosure in the corporate governance report; and
- develop shareholder communications policy and regularly review the policy to ensure its effectiveness.

企業管治職責

董事會負責履行以下企業管治職責：

- 制定及檢討本公司的企業管治政策及常規，並向董事會提出建議；
- 檢討及監察董事及高級管理人員的培訓及持續專業發展；
- 檢討及監察本公司在遵守法律及監管規定方面的政策及常規；
- 制定、檢討及監察僱員及董事的操守準則及合規手冊（如有）；
- 檢討本公司遵守守則的情況及在企業管治報告內的披露；及
- 制定股東通訊政策，並定期檢討該政策以確保其成效。

(D) CHAIRMAN AND CHIEF EXECUTIVE

Code provision C.2.1 of the Governance Code provides that the roles of the chairman and the chief executive officer (the “CEO”) should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and the CEO should be clearly established and set out in writing.

Mr. Chen Wei is the chairman of the Board. Following the resignation of Mr. Liu Jianbin on 20 November 2024, the Company currently has no chief executive officer. The executive deputy general manager and the senior management team of the Company meet regularly to collectively manage the day-to-day operation and business of the Group. The Board believes that the current management structure allows stable and consistent leadership in the Company's decision making and operational efficiency in the absence of a chief executive officer. The Company is currently in the process of seeking a new chief executive officer to fill the vacancy, and has not identified any potential candidate as at the date of this report.

(D) 主席及最高行政人員

管治守則之守則條文第C.2.1條規定，主席與首席執行官（「首席執行官」）的角色應有所區分，並不應由同一人兼任。主席與首席執行官之間職責的分工應清楚界定並以書面形式訂明。

陳偉先生為董事會主席。劉建鎮先生於二零二四年十一月二十日辭任後，本公司目前並無首席執行官。本公司常務副總經理及高級管理團隊定期舉行會議，共同管理本集團的日常營運及業務。董事會認為，在未有首席執行官的情況下，目前管理架構在本公司決策及營運效率方面提供穩定且一致的領導。本公司目前正在尋找新的首席執行官以填補空缺，且於本報告日期，尚無物色到任何潛在候選人。



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The Remuneration Committee and Nomination Committees also regularly review the structure and composition of the Board and will make appropriate recommendations to the Board regarding any proposed changes.

The Board will continue to review and monitor the practices of the Company with an aim to maintaining and implementing a high standard of corporate governance practices.

Mr. Chen Wei, as the chairman of the Board, is responsible for ensuring that the Directors receive in a timely manner, adequate information which is accurate, clear, complete and reliable. He ensures that all Directors are properly briefed on issues arising at the Board meetings. Mr. Chen Wei is also responsible for ensuring good corporate governance practices and procedures are maintained, all Directors make full and active contribution to the Board's affairs, and the Board acts in the best interests of the Company and its Shareholders.

Under the leadership of Mr. Chen Wei, the Board works effectively and performs its responsibilities with all key and appropriate issues discussed in a timely manner. Appropriate steps are taken to provide effective communication between the Shareholders and the Board. Mr. Chen Wei will ensure appropriate steps are taken and the Shareholders' views are communicated to the Board as a whole.

A culture of openness and constructive relations among Directors are promoted within the Board, facilitating effective contribution of non-executive Directors and ensuring constructive relations between executive and non-executive Directors.

In the year ended 31 December 2024, Mr. Chen Wei, the chairman of the Board has met with the independent non-executive Directors (without the presence of the executive Directors) once to discuss, and obtain independent views of, the Board affairs.

薪酬委員會及提名委員會亦會定期檢討董事會架構及組成，並將就任何擬議變動向董事會作出適當建議。

董事會將繼續檢討及監控本公司的常規，旨在維持及實行高水平的企業管治常規。

作為董事會主席，陳偉先生負責確保董事及時收到準確、清晰、完整及可靠的充足資料。彼確認全體董事均就於董事會會議上提出之事宜獲得妥善簡報。陳偉先生亦負責確保維持良好的企業管治常規及程序、全體董事全力積極參與董事會事務，以及董事會的行事符合本公司及其股東的最佳利益。

於陳偉先生帶領下，董事會有效運作，並履行其職責，及時商討所有關鍵及適當事宜，亦採取適當措施，促進股東與董事會之間的有效溝通。陳偉先生將確保採取合適步驟及將股東的意見整體傳達至董事會。

董事會內部倡導開誠佈公的文化及董事之間建立建設性關係，為促進非執行董事作出有效貢獻及確保執行董事與非執行董事保持建設性的關係。

截至二零二四年十二月三十一日止年度，董事會主席陳偉先生曾在執行董事避席的情況下與獨立非執行董事進行一次會議，以商討董事會事務及聽取有關方面的獨立意見。



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(E) NON-EXECUTIVE DIRECTOR

Ms. Wang Yanping was appointed as a non-executive Director on 16 December 2024. The term of Ms. Wang Yanping shall last for three years from 16 December 2024.

(F) BOARD COMMITTEES

Delegation by the Board

The Board is supported by the Board Committees, and the Board has delegated various responsibilities to the Board Committees, namely the Audit Committee, Remuneration Committee and the Nomination Committee. All Board Committees perform their distinct roles in accordance with their respective terms of reference which are available to public on the websites of the Company and the Stock Exchange.

The Company has provided the Board Committees with sufficient resources and the Board Committees may seek independent professional advice as and when required at the Company's expense.

Audit Committee

The Company established the Audit Committee on 17 December 2013 with written terms of reference in compliance with the Rules Governing the Listing of Securities (the "Listing Rules") on the Stock Exchange and the Governance Code. The Audit Committee currently has three members, namely Mr. Ng Wing Fai, Mr. Sun Jiong and Mr. Shen Zhenchang. Mr. Ng Wing Fai, the Company's independent non-executive Director, has been appointed as the chairman of the Audit Committee, and possess the appropriate professional qualifications required under the Listing Rules. The Audit Committee has access to professional advice, if required, and is provided with sufficient resources to perform its duties.

The primary responsibilities of the Audit Committee are to review and supervise the financial reporting process, financial control, internal control and risk management systems of the Company, nominate and monitor external auditor, oversee the audit process and perform other duties and responsibilities as assigned by the Board on an annual basis.

(E) 非執行董事

王艷萍女士於二零二四年十二月十六日獲委任為非執行董事。王艷萍女士的任期自二零二四年十二月十六日起為期三年。

(F) 董事會委員會

董事會授權

董事會在董事會委員會輔助下行事，並已將多項職責轉授予董事會委員會，即審核委員會、薪酬委員會及提名委員會。所有董事會委員會均根據彼等各自的職權範圍（可供公眾人士於本公司及聯交所的網站查閱）履行彼等各自的職責。

本公司已向董事會委員會提供充足資源，而董事會委員會亦可於有需要時尋求獨立專業意見，費用由本公司承擔。

審核委員會

本公司於二零一三年十二月十七日設立審核委員會，其書面職能範圍已遵照聯交所證券上市規則（「上市規則」）以及管治守則的規定。審核委員會現有三名成員，即吳榮輝先生、孫頌先生及沈振昌先生。本公司的獨立非執行董事吳榮輝先生已獲委任為審核委員會主席，並具備上市規則規定的適當專業資格。審核委員會可獲取專業意見（如有需要），並獲提供充足資源以履行其職責。

審核委員會的主要職責為每年檢討及監察本公司的財務申報程序、財務監控、內部監控及風險管理制度、提名及監察外聘核數師、監督審核程序以及履行董事會賦予的其他職責及責任。



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During the year ended 31 December 2024, the Audit Committee has convened three meetings, with all members present in person or through telephonic conferencing, during which the following works were performed:

- Assessed the independence of the Company's auditors;
- Discussed with external auditors about the scope of work and fees in respect of their audit work for the year ended 31 December 2024;
- Met with the Company's external auditor to discuss the audit procedures and accounting issues;
- Reviewed and discussed the audited annual results for the year ended 31 December 2023, and the unaudited interim results for the six months ended 30 June 2024 with the senior management of the Company and external auditor;
- Reviewed the financial controls, internal control and risk management systems of the Group;
- Reviewed the accounting policies adopted by the Group and other issues related to the Company's accounting practice; and
- Considered the appointment of external auditors (subject to AGM approval) and arrangements for the employees to raise concerns about possible improprieties.

The terms of reference of the Audit Committee is available on the websites of the Company and the Stock Exchange.

The attendance of the Audit Committee members at the above meeting is set out in the above section headed "Attendance at Board Meetings, Board Committee Meetings and Annual General Meeting".

截至二零二四年十二月三十一日止年度，審核委員會曾召開三次會議，全體成員親身或以電話會議方式出席會議，在此期間，進行下列工作：

- 評估本公司核數師的獨立性；
- 與外部核數師討論有關其截至二零二四年十二月三十一日止年度的審計工作的工作範圍及費用；
- 與本公司外部核數師會面，討論審核程序及會計事宜；
- 與本公司高級管理層及外部核數師審閱及討論截至二零二三年十二月三十一日止年度的經審核年度業績以及截至二零二四年六月三十日止六個月的未審核中期業績；
- 檢討本集團的財務監控、內部監控及風險管理制度；
- 檢討本集團採納的會計政策及其他有關本公司會計慣例的事宜；及
- 考慮委任外部核數師（須待股東週年大會批准後，方告作實）及安排僱員提出有關可能發生不當行為的疑慮。

審核委員會的職權範圍可於本公司及聯交所的網站查閱。

審核委員會成員出席上述會議之情況載於上文「出席董事會會議、董事會委員會會議及股東週年大會」一節。



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Remuneration Committee

The Company established the Remuneration Committee on 17 December 2013 with written terms of reference in compliance with the Listing Rules and the Governance Code. The Remuneration Committee has three members, namely Mr. Shen Zhenchang, Mr. Ng Wing Fai and Mr. Sun Jiong. Mr. Shen Zhenchang, the Company's independent non-executive Director, has been appointed as the chairman of the Remuneration Committee. The Remuneration Committee has access to professional advice, if required, and is provided with sufficient resources to perform its duties.

The primary duties of the Remuneration Committee are to review, determine and make recommendations to the Board on the policy and structure of the remuneration (including bonuses and other compensation) payable to the Directors and senior management, assess performance of executive Directors, approve the terms of executive Directors' service contracts and make recommendations on employee benefit arrangements.

The Remuneration Committee is also responsible to establish a formal and transparent procedure for development of remuneration policy, and ensuring no Director or his/her associate is involved in deciding his/her own remuneration. The Remuneration Committee will consult with chairman of the Board about the remuneration proposals for the other executive Directors.

The Remuneration Committee of the Company held one meeting in 2024 to review and make recommendations on the existing remuneration packages of all Directors and senior management. The attendance of the Remuneration Committee members at the above meeting is set out in the section headed "Attendance at Board Meetings, Board Committee Meetings and Annual General Meeting" above.

The terms of reference of the Remuneration Committee is available on websites of the Company's website and the Stock Exchange.

薪酬委員會

本公司於二零一三年十二月十七日設立薪酬委員會，其書面職能範圍已遵照上市規則以及管治守則的規定。薪酬委員會有三名成員，即沈振昌先生、吳榮輝先生及孫頌先生。本公司的獨立非執行董事沈振昌先生已獲委任為薪酬委員會主席。薪酬委員會可獲取專業意見（如有需要），並獲提供充足資源以履行其職責。

薪酬委員會的主要職責為檢討及釐定應付予董事及高級管理層的薪酬（包括花紅及其他薪酬）政策及架構，並就此向董事會提供推薦建議、評估執行董事表現、批准執行董事服務合約條款，以及就僱員福利安排提供推薦意見。

薪酬委員會亦負責建立制訂薪酬政策的正式具透明度之程序，並確保概無董事或其聯繫人參與決定自身的薪酬。薪酬委員會將就其他執行董事的薪酬建議徵詢董事會主席的意見。

本公司薪酬委員會於二零二四年舉行一次會議，以檢討全體董事及高級管理層的現有薪酬待遇及就此提供推薦意見。薪酬委員會成員出席上述會議之情況載於上文「出席董事會會議、董事會委員會會議及股東週年大會」一節。

薪酬委員會的職權範圍可於本公司及聯交所的網站查閱。



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Pursuant to code provision E.1.5 of the Governance Code, the annual remuneration of the members of the senior management by band for the year ended 31 December 2024 is set out below:

Remuneration band (RMB) 薪酬範圍 (人民幣)	Number of Individual 人數
Nil-1,000,000 零至 1,000,000 元	5

Details of the remuneration of each Director for the year ended 31 December 2024 are set out in note 11 to the consolidated financial statements in this annual report.

根據管治守則之守則條文第E.1.5條，截至二零二四年十二月三十一日止年度高級管理層成員按範圍劃分之年度薪酬載列如下：

各位董事於截至二零二四年十二月三十一日止年度之薪酬詳情載於本年報所載綜合財務報表附註11。

Nomination Committee

The Company established the Nomination Committee on 17 December 2013 with written terms of reference in compliance with the Listing Rules and the Governance Code. The Nomination Committee consists of three members, namely Mr. Sun Jiong, Mr. Shen Zhenchang and Mr. Ng Wing Fai. Mr. Sun Jiong, the Company's independent non-executive Director, has been appointed as the chairman of the Nomination Committee. The Nomination Committee has access to professional advice, if required, and is provided with sufficient resources to perform its duties.

The primary duties of the Nomination Committee are to review the structure, size and composition of the Board annually and make recommendations on any proposed changes to the Board compositions to complement the Company's corporate strategy. The Nomination Committee is also responsible for identifying suitably qualified individuals and making recommendations to the Board on the appointment or re-appointment of Directors and succession planning of Directors. Furthermore, it also assesses the independence of the independent non-executive Directors.

提名委員會

本公司於二零一三年十二月十七日設立提名委員會，其書面職能範圍已遵照上市規則以及管治守則的規定。提名委員會包括三名成員，即孫頌先生、沈振昌先生及吳榮輝先生。本公司的獨立非執行董事孫頌先生已獲委任為提名委員會主席。提名委員會可獲取獨立專業意見（如有需要），並獲提供充足資源以履行其職責。

提名委員會的主要職責為每年檢討董事會的架構、規模及組成，並就補充本公司的企業策略而對董事會組成作出的任何潛在變動提出推薦建議。提名委員會亦負責物色具備合適資格的人士，並就董事委任或重新委任以及董事繼任計劃向董事會提出推薦建議。此外，其亦評核獨立非執行董事的獨立性。



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The Nomination Committee has held one meeting in 2024, during which the diversity, structure, size and composition of the Board and the independence of the independent non-executive Directors were reviewed and considered, and relevant recommendation was made to the Board. The attendance of the Nomination Committee members at the above meeting is set out in the section headed “Attendance at Board Meetings, Board Committee Meetings and Annual General Meeting” above.

In assessing the Board composition, the Nomination Committee takes into account the various aspects set out in the Board Diversity Policy, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge and industry and regional experience. The Nomination Committee discussed and agreed on measurable objectives for achieving diversity on the Board, where necessary, and recommends them to the Board for adoption. The Nomination Committee considers an appropriate balance of diversity perspective of the Board is maintained. The Board Diversity Policy shall be reviewed by the Nomination Committee annually, as appropriate, to ensure its effectiveness.

In selecting candidates for directorship of the Company, the Nomination Committee makes reference to certain criteria such as the Company’s needs, the integrity, experience, skills and expertise of the candidate, board diversity aspects and the amount of time and effort that the candidate will devote to discharge his/her duties and responsibilities. External recruitment professionals might be engaged to carry out selection process when necessary.

The terms of reference of the Nomination Committee is available on the websites of the Company and the Stock Exchange.

提名委員會已於二零二四年舉行一次會議，並於會上檢討及考慮董事會之多元性、架構、規模及組成以及獨立非執行董事的獨立性，並已向董事會作出相關推薦建議。提名委員會成員出席上述會議之情況載於上文「出席董事會會議、董事會委員會會議及股東週年大會」一節。

於評估董事會組成時，提名委員會考慮董事會成員多元化政策所載多個方面，包括但不限於性別、年齡、文化及教育背景、專業資格、技能、知識以及行業及區域經驗。提名委員會於必要時討論及一致同意實現董事會多元化的可衡量目標，並推薦予董事會以供採納。提名委員會認為，董事會維持了多元化方面的適當平衡。提名委員會應每年檢討董事會成員多元化政策（如適用），以確保其有效性。

於篩選本公司董事候選人時，提名委員會參考若干條件，例如本公司的需要、候選人的誠信、經驗、技能及專業知識、董事會成員多元化方面及該候選人對履行其職務及責任將付出的時間及努力。如有需要，可委聘外部招聘專業人士進行篩選程序。

提名委員會的職權範圍可於本公司及聯交所的網站查閱。

(G) AUDITORS’ REMUNERATION

The remuneration paid or payable to the Company’s external auditors, Grant Thornton Hong Kong Limited (“Grant Thornton”), during the year ended 31 December 2024 is set out below:

(G) 核數師酬金

截至二零二四年十二月三十一日止年度支付或應付予本公司外聘核數師致同（香港）會計師事務所有限公司（「致同」）之酬金載列如下：

Service Category	服務類別	Remuneration Paid/Payable
		已付／應付酬金 RMB'000 人民幣千元
Audit services provided by Grant Thornton	致同提供核數服務	1,800

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The Audit Committee has expressed its views to the Board that the level of fees paid/payable to the Company's external auditors for annual audit and non-audit services is reasonable. There has been no major disagreement between the auditors and the management of the Company during the year ended 31 December 2024.

The Audit Committee is responsible to make recommendation to the Board as to the appointment, re-appointment and removal of the external auditors. There is no disagreement between the Board and the Audit Committee regarding the re-appointment of Grant Thornton as the Company's external auditors for the financial year ending 31 December 2025 which is subject to the approval by the Shareholders at the forthcoming AGM of the Company.

(H) DIRECTORS' RESPONSIBILITY FOR FINANCIAL REPORTING IN RESPECT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors acknowledge that it is their responsibility to prepare accounts of the Group and other financial disclosures required under the Listing Rules and the Company's management will provide information and explanation to the Board to enable it to make informed assessments of the financial and other decisions.

Grant Thornton Hong Kong Limited draws attention to note 2.2 in the consolidated financial statements, which describes the principal conditions that raise doubt about the Group's ability to continue as a going concern. These events or conditions indicate that a material uncertainty exists that may cast significant doubt on the Group's ability to continue as a going concern. Their opinion is not modified in respect of this matter. Save as disclosed in note 2.2 of the consolidated financial statements in this annual report, the Directors are not aware of any other material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern. The Directors are of the view that taking into account of the Group's latest business performance and available banking and credit facilities, the Group has the ability to generate adequate financing and operating cash flows in the near future and obtain the continuous financial support from its chargor and major lenders, in particular such chargor and major lenders undertook that they will not require the Group to repay the amounts due and will continue to provide financing facility for the Group's liquidity needs for a twelve months' period from the date of approval of the Group's consolidated statements as mentioned in note 2.2 to the consolidated financial statements, and thus it is appropriate to prepare the consolidated financial statements of the Group for the year ended 31 December 2024 on a going concern basis.

The statement of the auditors of the Company in respect of their reporting responsibilities on the Company's consolidated financial statements for the year ended 31 December 2024 is set out in the "Independent Auditors' Report" contained in this annual report.

審核委員會已向董事會反映其意見，表示已付／應付本公司外聘核數師提供年度核數及非核數服務的費用水平屬合理。核數師與本公司管理層於截至二零二四年十二月三十一日止年度並無任何重大意見分歧。

審核委員會負責就外聘核數師的委聘、續聘及罷免向董事會提出推薦建議。董事會與審核委員會就續聘致同為本公司截至二零二五年十二月三十一日止財政年度之外聘核數師並無意見分歧，惟須經股東於本公司應屆股東週年大會上批准方可作實。

(H) 董事就綜合財務報表之財務申報責任

董事確認，彼等負責根據上市規則規定編製本集團賬目及其他財務披露，而本公司管理層將為董事會提供資料及解釋，令董事會可對財務及其他決定作出知情評估。

致同（香港）會計師事務所有限公司提請注意綜合財務報表附註2.2，當中載述導致本集團持續經營的能力出現重大疑問的主要狀況。該等事件或狀況反映存在重大不確定因素可能導致對本集團持續經營的能力產生重大疑慮。其並未就此發表保留意見。除本年報綜合財務報表附註2.2披露者外，董事並無發現有關事件或狀況的任何其他重大不確定因素會導致本公司繼續持續經營的能力出現重大疑問。董事認為，經考慮本集團最新業務表現以及可用銀行及信貸融資後，本集團有能力於不久將來產生足夠融資及經營現金流量以及取得押記人及主要貸方之持續財務支持，尤其是該等押記人及主要貸方承諾，彼等將不會要求本集團償還到期款項，並將自批准於綜合財務報表附註2.2所述本集團綜合報表日期起計十二個月期間就本集團的流動資金需要繼續提供融資。因此，按持續經營基準編製本集團截至二零二四年十二月三十一日止年度之綜合財務報表屬恰當。

本公司核數師就其對本公司截至二零二四年十二月三十一日止年度綜合財務報表之申報責任發出的聲明載於本年報所載的「獨立核數師報告」。

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企業管治報告

(I) RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for maintaining effective risk management and internal control systems and conducting regular review on the effectiveness of the risk management and internal control system of the Company. The risk management and internal control systems of the Group are characterised by distinct division between power and authority, clear procedures, high transparency and efficiency. The Company has worked out a procedure for identifying, evaluating and managing significant risks of the Company. Business departments including the production and sales departments are responsible for identifying, supervising and evaluating the risks related to themselves, and report to the Company's senior management on a regular basis. The senior management shall evaluate and set priorities for the identified risks according to the procedure set by the Board's Audit Committee, and then submit risk alleviation plans to the Board's Audit Committee which shall appoint officers responsible for risk management.

The Company has formulated the insider information policies according to the Securities & Futures Ordinance and the Listing Rules. The Company's Directors, senior management and all others relevant employees are provided with the guidelines to ensure that the Company promptly disclose the insider information under reasonable and practicable circumstances. The guideline contains a series of procedure to ensure that the information are kept confidential before they are disclosed to the general public, and shall publicly disclose such information immediately if the Company considers that it is impossible to keep it confidential as required.

The risk management and internal control systems adopted by the Company are designed to manage rather than eliminate the risks of failing to achieve the business objectives and can only make reasonable but not absolute assurance against material misstatement or loss. Procedures have been designed for safeguarding assets against unauthorized use or disposition, maintaining of proper accounting records for the provision of reliable financial information for internal use or for publication, and ensuring compliance of applicable laws, rules and regulations. However, the system can only provide reasonable but not absolute assurance against misstatements or losses.

The Audit Committee, which was delegated by the Board, reviews the Group's risk management and internal control procedures and systems at least once per year, and has reviewed and evaluated the Group's internal control system put in place by management covering all material controls, including financial, operational and compliance controls, risk management functions and the internal audit function of the Company and its subsidiaries for the year ended 31 December 2024. The Audit Committee considered that the risk management and internal control systems of the Group were effective and adequate.

(II) 風險管理及內部監控

董事會負責維持有效的風險管理及內部監控制度及定期檢討本公司風險管理及內部監控制度的有效性。本集團風險管理及內部監控制度的特點為權責分明、程序清晰、高度透明、富有成效。本公司已制訂一套供以辨認、評估及管理本公司的重大風險的程序。本公司的生產、銷售等業務部門分別負責辨認、監察及評估與部門本身相關的風險，並定期向本公司高級管理層匯報。高級管理層根據董事會審核委員會負責制訂的程序，評估及排列所識別風險的優先次序，從而向董事會審核委員會提議緩和風險的計劃及由審核委員會指定管理風險的負責人。

本公司就遵循證券及期貨條例和上市規則的規定制訂了內幕消息政策，為本公司之董事、高級管理層及所有其他相關僱員提供指引，以確保本公司能在合理及切實可行的情況下儘快向公眾披露內幕消息。有關指引有一系列程序確保該等消息在向公眾全面披露前的保密性，以及一旦本公司認為無法保持所需的保密性，會即時向公眾披露該等消息。

本公司所採納的風險管理及內部監控系統旨在管理而非消除未能達成業務目標的風險，而且只能就重大的失實陳述或損失作出合理而非絕對的保證。本公司已設計程序，以保障資產免被非法使用或處置，保持恰當的會計記錄以提供可靠之財務資料供內部使用或公佈，及確保遵守適用法律、規例及法規。然而，該制度僅可就防止錯誤陳述或損失提供合理而非絕對的保證。

審核委員會獲董事會授權每年至少審查一次本集團的風險管理及內部監控程序及系統，並已審查及評估管理層實施的本集團內部監控系統，涵蓋所有重大監控，包括截至二零二四年十二月三十一日止年度本公司及其附屬公司的財務、營運及合規監控、風險管理職能及內部審計職能。審核委員會認為本集團的風險管理及內部監控系統有效及充足。

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The Board is responsible for presenting a balanced and clear assessment of the Group's performance and prospects. Management of the Company provides all relevant information to the Board, giving its members sufficient information and explanation that it needs to discharge their responsibilities.

The Articles set out matters which are specifically reserved to the Board for its decision. The management team of the Company holds meetings regularly to review and discuss with executive Directors on daily operational issues, financial and operating performance as well as to monitor and ensure the management properly implement the directions and strategies set by the Board.

In order to improve the Group's internal audit function, the Audit Committee has resolved to establish an internal audit department and to be staffed with experienced internal audit personnel in discharging the Group's internal audit function.

The Board will continue, with the assistance of the Audit Committee and external independent professionals if necessary, to review and improve the Group's internal controls system, taking into account the prevailing regulatory requirements, the Group's business development and the interests of shareholders.

(J) COMPANY SECRETARY

Mr. Au Wai Keung ("Mr. Au") served as the company secretary of the Company during the year ended 31 December 2024. Mr. Au is a director of Arion and Associates Limited, a corporate secretarial and accounting services provider in Hong Kong. Mr. Au possesses the professional qualifications that the Stock Exchange has considered acceptable and has taken no less than 15 hours of professional training during the year ended 31 December 2024.

The primary contact person at the Company is Mr. Chen Wei, the chairman of the Board and executive Director.

Mr. Au is responsible for providing advice to the Board on corporate governance matters.

(K) SHAREHOLDERS' RIGHT

To safeguard Shareholders' interests and rights, a separate resolution is proposed for each substantially separate issue at general meetings, including the election of individual Directors. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company (www.hzlaohenghe.com) and Stock Exchange after each general meeting. The Articles allow a Shareholder to attend and vote at a general meeting or to appoint a proxy, who needs not be a Shareholder, to attend the meeting and vote thereat on his/her/its behalf.

董事會負責呈列有關本集團表現及前景的均衡清晰的評估。本公司管理層向董事會提供一切相關資料，令其成員獲得履行其職責所需的充分資料及解釋。

細則已載列特定留待董事會決定的事項。本公司管理團隊定期舉行會議，與執行董事進行檢討及討論，內容包括日常營運事宜、財務及經營表現，以及監察及確保管理層妥善落實董事會制定的方向及策略。

為改善本集團的內部審計職能，審核委員會議決成立內部審計部門，並配備經驗豐富的內部審計人員，以履行本集團的內部審計職能。

董事會在審核委員會及外聘獨立專業人士（如必要）的協助下，將考慮當時的監管規定、本集團的業務發展及股東權益，不斷檢討及改善本集團的內部監控系統。

(J) 公司秘書

截至二零二四年十二月三十一日止年度，區偉強先生（「區先生」）擔任本公司公司秘書一職。區先生為一家香港企業秘書及會計服務供應商亞利安會計事務所有限公司之董事。區先生擁有聯交所認可之專業資格，並於截至二零二四年十二月三十一日止年度接受不少於15小時之專業培訓。

本公司之主要聯絡人為董事會主席兼執行董事陳偉先生。

區先生負責就企業管治事宜向董事會提供意見。

(K) 股東權利

為保障股東利益及權利，將於股東大會上就各個別重大事項（包括選舉個別董事）提呈獨立決議案。根據上市規則，所有於股東大會上提呈的決議案將以投票方式表決，而投票結果將於各股東大會後刊登於本公司網站（www.hzlaohenghe.com）及聯交所網站。細則允許股東有權出席股東大會及於會上投票或委聘代表（毋須為股東）代表其出席大會及於會上投票。

CORPORATE GOVERNANCE REPORT

企業管治報告

Pursuant to the Articles, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall have the right, by written requisition to the Board or the secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition, and such meeting shall be held within two months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

With respect to the Shareholders' right in proposing persons for election as Directors, please refer to the procedures available on the website of the Company.

There is no provision allowing Shareholders to move new resolutions at general meetings under the Cayman Islands Companies Law or the Articles. Shareholders who wish to move a resolution may request the Company to convene a general meeting following the procedures set out in the preceding paragraph.

Shareholders and potential investors are welcome to communicate with the Company by email: ir02226@hzlaohenghe.com. Shareholders may also put forward their written enquiries or requisitions to the Board at Balidian Town, Food and Industrial Park, Wuxing District, Huzhou City, PRC (Attention: the Board of Directors).

根據細則，任何於提請要求當日持有不少於本公司繳足股本（賦有權利在本公司股東大會投票）十分之一的一名或多名股東，應有權向董事會或本公司秘書發出書面要求，要求董事會召開股東特別大會，以處理有關要求所指明的任何事務交易；該會議須於提請該要求後兩個月內舉行。倘董事會於該提請後21日內未有召開該會議，則提請要求的人士可以同樣方式自行召開會議，且本公司須償還提請要求的人士因董事會未有召開該會議而引致的所有合理開支。

關於股東提名董事候選人之權利，請參閱本公司網站所載之程序。

開曼群島公司法或細則並無條文准許股東可在股東大會上提呈任何新決議案。有意動議決議案之股東可按上段所載程序要求本公司召開股東大會。

歡迎股東及潛在投資者電郵至 ir02226@hzlaohenghe.com 與本公司溝通。股東亦可將書面詢問或請求寄予董事會，地址為中國湖州市吳興區八里店鎮食品工業園（收件人：董事會）。

(L) INVESTOR RELATIONS

The Company believes that effective and proper investor relations play a vital role in creating Shareholders' value, enhancing the corporate transparency as well as establishing market confidence. The Company discloses information in compliance with the Listing Rules, and publishes periodic reports and announcements to the public in accordance with the relevant laws and regulations. The primary focus of the Company is to ensure information disclosure is timely, fair, accurate and complete, thereby enabling Shareholders, investors as well as the public to make rational and informed decisions. Updated key information and business development of the Group are also available on the Company's website to enable Shareholders and investors to have timely access to information about the Group.

(L) 投資者關係

本公司相信，與投資者建立有效及適當的關係對營造股東價值、提高公司透明度及建立市場信心起著重要作用。本公司根據上市規則披露資料，及根據有關法律及法規向公眾人士刊發定期報告及公告。本公司盡力確保及時披露資料，而有關資料實屬公正、準確及完整，務求使股東、投資者及公眾人士能作出合理的知情決定。本集團最新的重要資料及業務發展亦會刊登於本公司網站，以使股東及投資者及時獲得有關本集團的資料。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Company also endeavours to maintain an on-going dialogue with Shareholders and in particular, through general meetings which provides a forum for Shareholders to raise comments and exchange views with the Board. Directors (or their delegates as appropriate) will be available at the AGMs of the Company to address Shareholders' queries.

During the year ended 31 December 2024, the Company actively implemented the above relevant measures, and therefore has effectively implemented the investor relations related measures of the Company.

The Company will continue to take measures to ensure effective Shareholders' communication and transparency.

The Company's memorandum and articles of association (the **"Memorandum and Articles of Association"**) have been amended for the purposes of, among others, conforming with the arrangement of electronic dissemination of corporate communications as set out in Rule 2.07A of the Listing Rules effective from 31 December 2023 and the relevant changes to the applicable laws of the Cayman Islands and the Listing Rules. Other minor amendments to the Memorandum and Articles of Association were also made for corresponding as well as housekeeping changes. Save for the above, there was no other significant change in the Memorandum and Articles of Association during the year ended 31 December 2024. The Memorandum and Articles of Association is available on the respective websites of the Company and the Stock Exchange.

An up to date version of the Articles is available on the websites of the Stock Exchange and the Company.

The Company will strive to strengthen investor relationships and maintain transparency of the operating strategies, financial performance and development prospects of the Company.

本公司亦竭力與股東保持持續對話，尤其是，透過股東大會為股東提供提出意見及與董事會交換意見的討論會。董事(或其代表(如適用))將於本公司股東週年大會上處理股東的詢問。

截至二零二四年十二月三十一日止年度，本公司積極落實上述相關措施，並藉此有效落實了本公司與投資者關係相關的措施。

本公司將繼續採取措施確保有效的股東交流及透明度。

本公司之組織章程大綱及細則(「**組織章程大綱及細則**」)已作修訂，藉以就(其中包括)符合自二零二三年十二月三十一日起生效的上市規則第2.07A條所載以電子方式發佈公司通訊之安排以及開曼群島適用法律及上市規則的相關變更。組織章程大綱及細則的其他輕微修訂亦就相應及些微變更而作出。除上述者外，組織章程大綱及細則於截至二零二四年十二月三十一日止年度並無其他重大變動。組織章程大綱及細則於本公司及聯交所各自的網站可供查閱。

細則的最新版本可於聯交所及本公司網站查閱。

本公司將致力強化投資者關係，以及維持本公司經營策略、財務表現及發展前景的透明度。

(M) DIVIDEND POLICY

Policy on payment of dividend of the Company is in place setting out the factors in determination of dividend payment of the Company, the Company's long-term earning capacity and expected cash inflow and outflow, the frequency and form of dividend payments. The policy shall be reviewed periodically and submitted to the Board for approval if amendments are required.

(M) 股息政策

本公司已制定股息派付政策，載明釐定本公司股息派付的因素、本公司的長期盈利能力及預期現金流入及流出、股息派付的頻率及形式。該政策應予定期檢討及提交董事會批准是否需要修改。



DIRECTORS' REPORT

董事會報告

The Board is pleased to present the annual report together with the audited financial statements of the Group for the year ended 31 December 2024.

PRINCIPAL ACTIVITIES

The Company was incorporated in the Cayman Islands on 4 December 2012 as an exempted company with limited liability under the Companies Law of the Cayman Islands. The Company is an investment holding company, and its subsidiaries established in the PRC are primarily engaged in the manufacturing of cooking wine and other condiment products in China under the "Lao Heng He" ("老恒和") brand.

The activities and particulars of the Company's subsidiaries are shown under note 1 to the consolidated financial statements. An analysis of the Group's revenue and operating profit for the year by principal activities is set out in the section headed "Management Discussion and Analysis" in this annual report and note 5 and note 6.1 to the consolidated financial statements in this annual report.

RESULTS AND DIVIDEND

The results of the Group for the year ended 31 December 2024 are set out on pages 72 to 78 of this annual report.

The Board does not recommend the payment of a final dividend for the year ended 31 December 2024.

During the year ended 31 December 2024 and up to the date of this report, there is no arrangement under which any Shareholder has waived or agreed to waive any dividend.

FINANCIAL SUMMARY

A summary of the published results and assets and liabilities of the Group for the last five financial years is set out on page 3 of this annual report.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the year are set out in note 16 to the consolidated financial statements in this annual report.

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the Shareholders by reason of their holding the Group's securities.

董事會欣然提呈本集團截至二零二四年十二月三十一日止年度之年報及經審核財務報表。

主要業務

本公司於二零一二年十二月四日根據開曼群島公司法在開曼群島註冊成立為獲豁免有限公司。本公司為投資控股公司，其於中國成立的附屬公司主要從事於中國生產「老恒和」牌料酒及其他調味品。

本公司附屬公司的業務及詳情載於綜合財務報表附註1。本集團年內收入及經營利潤按主要業務劃分之分析載於本年報「管理層討論與分析」一節及本年報綜合財務報表附註5及附註6.1。

業績及股息

本集團截至二零二四年十二月三十一日止年度業績載於本年報第72至78頁。

董事會不建議就截至二零二四年十二月三十一日止年度派付期末股息。

截至二零二四年十二月三十一日止年度及直至本報告日期，概無任何股東放棄或同意放棄任何股息的安排。

財務概要

本集團過去五個財政年度的已公佈業績及資產及負債概要載於本年報第3頁。

物業、廠房及設備

本集團年內物業、廠房及設備變動詳情載於本年報綜合財務報表附註16。

稅務減免

董事並不知悉股東因持有本集團證券而享有任何稅務減免。

DIRECTORS' REPORT

董事會報告

DIRECTORS' INTERESTS

At no time during the year ended 31 December 2024 was any of the Company or its subsidiaries a party to any arrangement to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the directors, or their spouses or children under the age of 18, had any right to subscribe for the shares in, or debentures of, the Company, or had exercise any such right.

EQUITY-LINKED AGREEMENTS

There were no equity-linked agreements entered into by the Group, or existed during the year ended 31 December 2024.

SHARE CAPITAL

Details of the movements in the Company's share capital during the year ended 31 December 2024 are set out in note 31 to the consolidated financial statements in this annual report.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles, or the laws of Cayman Islands, which would oblige the Company to offer new Shares on a pro-rata basis to existing Shareholders.

DISTRIBUTABLE RESERVES

As at 31 December 2024, the Company has no reserve available for distribution to the shareholders.

RESERVES

Details of the movement in the reserves of the Group and of the Company during the year ended 31 December 2024 are set out in note 32 to the consolidated financial statements in this annual report.

FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group has no specific future plans for material investments or capital assets during the year ended 31 December 2024 and up to the date of this annual report.

董事權益

於截至二零二四年十二月三十一日止年度任何時間，本公司或其附屬公司並無參與任何安排，使本公司董事通過收購本公司或任何其他法團的股份或債券獲得利益，而且並無任何董事或其配偶或18歲以下的子女有任何權利認購本公司股份或債券或行使任何有關權利。

股權關聯協議

截至二零二四年十二月三十一日止年度，本集團概無簽訂或存在任何股權關聯協議。

股本

本公司於截至二零二四年十二月三十一日止年度之股本變動詳情載於本年報綜合財務報表附註31。

優先購買權

細則或開曼群島法律並無有關優先購買權的任何規定，規限本公司須向現有股東按其持股比率發售新股份。

可供分派儲備

於二零二四年十二月三十一日，本公司並無可分派予股東之儲備。

儲備

本集團及本公司截至二零二四年十二月三十一日止年度儲備變動詳情載於本年報綜合財務報表附註32。

重大投資或資本資產的未來計劃

截至二零二四年十二月三十一日止年度及直至本年報日期，本集團並無有關重大投資或資本資產的具體未來計劃。



DIRECTORS' REPORT

董事會報告

BANKING FACILITIES AND OTHER BORROWINGS

Details of the borrowings are set out in the section headed “Management Discussion and Analysis” in this annual report and note 28 to the consolidated financial statements in this annual report.

The Directors are not aware of any circumstances which would give rise to disclosure obligation pursuant to the requirements under Rule 13.18 of the Listing Rules as at 31 December 2024.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) for the year ended 31 December 2024. As at 31 December 2024, the Company did not hold any treasury shares.

DIRECTORS

A summary of the Directors who held office during the year ended 31 December 2024 and up to the date of this annual report is set out on page 9 of this annual report.

INDEPENDENCE OF THE INDEPENDENT NON-EXECUTIVE DIRECTORS

The Board has received from each of the independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules, and considers that all the independent non-executive Directors are independent.

BIOGRAPHICAL DETAILS OF THE DIRECTORS AND THE SENIOR MANAGEMENT

Biographical details of the Directors and the senior management of the Group as at the date of this annual report are set out in the section headed “Profile of Directors and Senior Management” on pages 12 to 16 of this annual report.

銀行融資及其他借款

借款詳情載於本年報「管理層討論與分析」一節及本年報綜合財務報表附註28。

董事並不知悉截至二零二四年十二月三十一日有任何將導致根據上市規則第13.18條履行披露責任的情況。

購買、出售或贖回本公司上市證券

截至二零二四年十二月三十一日止年度，本公司或其任何附屬公司概無購買、出售或贖回任何本公司上市證券（包括出售庫存股份）。於二零二四年十二月三十一日，本公司並無持有任何庫存股份。

董事

截至二零二四年十二月三十一日止年度及直至本年報日期在任之董事概述載於本年報第9頁。

獨立非執行董事之獨立性

董事會接獲各獨立非執行董事根據上市規則第3.13條就其獨立性發出之年度確認書，並認為全體獨立非執行董事均屬獨立人士。

董事及高級管理人員履歷詳情

本年報日期之董事及本集團高級管理人員履歷詳情載於本年報第12頁至16頁「董事及高級管理人員履歷」一節。



DIRECTORS' REPORT

董事會報告

DIRECTORS' SERVICE CONTRACTS

As at 31 December 2024, none of the Directors has a service contract with the Company or any of its subsidiaries which is not determinable by the Company or its subsidiaries, as applicable, within one year without payment of compensation (other than statutory compensation).

CONTRACTS WITH DIRECTORS AND CONTROLLING SHAREHOLDERS

No contract of significance (as defined under notes 16.1 and 16.2 of Appendix D2 to the Listing Rules) has been entered into between the Company or any of its subsidiaries and a controlling Shareholder or any of its subsidiaries during the year ended 31 December 2024.

No contract of significance (as defined under notes 15.2 and 15.3 of Appendix D2 to the Listing Rules) which the Company or any of its subsidiaries was a party, and in which a Director or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 December 2024.

COMPENSATION OF DIRECTORS AND SENIOR MANAGEMENT

The emoluments of the Directors and senior management members of the Group are decided by the Board with reference to the recommendation given by the Remuneration Committee, having regard to the Group's operating results, individual performance and comparable market statistics.

The remuneration (including fees, salaries allowances and benefits in kind, performance related bonuses, pension scheme contributions) paid to the Company's Directors in aggregate for the years ended 31 December 2023 and 2024 were approximately RMB1,063,000 and RMB1,048,000, respectively.

The remuneration (including salaries allowances and benefits in kind, performance related bonuses, pension scheme contributions) paid to our Group's five highest paid individuals in aggregate for the years ended 31 December 2023 and 2024 were approximately RMB2,223,000 and RMB2,460,000, respectively.

董事的服務合約

於二零二四年十二月三十一日，概無董事與本公司或其任何附屬公司訂立本公司或其附屬公司(如適用)不可於一年內終止而毋須支付賠償(法定賠償除外)的服務合約。

與董事及控股股東的合約

截至二零二四年十二月三十一日止年度，本公司或其任何附屬公司與控股股東或其任何附屬公司之間概無訂立任何重大合約(定義見上市規則附錄D2附註16.1及16.2)。

本公司或其任何附屬公司概無於年終或截至二零二四年十二月三十一日止年度內任何時間存續而董事或與董事有關連的實體(不論直接或間接)於其中擁有重大權益之任何重大合約(定義見上市規則附錄D2附註15.2及15.3)。

董事及高級管理人員酬金

董事及本集團高級管理層成員之酬金由董事會參考薪酬委員會給出的建議釐定，並考慮本集團的經營業績、個人表現及可比較市場數據。

截至二零二三年及二零二四年十二月三十一日止年度，向本公司董事支付的薪酬(包括袍金、薪金津貼及實物利益、表現相關的花紅、退休福利計劃供款)總計分別約人民幣1,063,000元及人民幣1,048,000元。

截至二零二三年及二零二四年十二月三十一日止年度，向本集團五位最高薪人士支付的薪酬(包括薪金津貼及實物利益、表現相關的花紅、退休福利計劃供款)總計分別約人民幣2,223,000元及人民幣2,460,000元。



DIRECTORS' REPORT

董事會報告

For the year ended 31 December 2024, no emoluments were paid by our Group to any director of the Company or any of the five highest paid individuals as an inducement to join or upon joining our Group or as compensation for loss of office. None of the directors has waived any emoluments for the year ended 31 December 2024.

Details of the Directors' emoluments and the emoluments of the five highest paid individuals in the Group are set out in note 11 and note 12 of the consolidated financial statements in this annual report.

Except as disclosed above, no other payments have been made or are payable, for the year ended 31 December 2024 by our Group to or on behalf of any of the Directors.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year, none of the Directors nor the controlling Shareholders of the Company or their respective associates (as defined in the Listing Rules) had any interest in a business that competed or was likely compete with, either directly or indirectly, the business of the Group.

PERMITTED INDEMNITY PROVISION

The Company maintained Directors' liability insurance to protect them from any loss to which the Directors of the Company might be liable arising from their actual or alleged misconduct.

MANAGEMENT CONTRACTS

Other than the Directors' service contracts and appointment letters, no contract concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or in existence as at the end of the year or at any time during 2024.

截至二零二四年十二月三十一日止年度，本集團概無向本公司任何董事或五位最高薪酬人士支付薪酬，作為加入或於加入本集團時的酬金或作為離職補償。概無董事就截至二零二四年十二月三十一日止年度放棄任何酬金。

董事薪酬及本集團五位最高薪酬人士之薪酬詳情載於本年報綜合財務報表附註11和附註12。

除上文披露者外，截至二零二四年十二月三十一日止年度，概無由本集團或代表任何董事支付或應付任何其他款項。

董事於競爭業務的權益

於年內，概無董事或本公司控股股東或彼等各自的聯繫人（定義見上市規則）在直接或間接與本集團業務競爭或可能競爭的業務中擁有任何權益。

獲准許的彌償條文

本公司已投保董事責任保險，以就本公司董事可能需要承擔任何因其事實上或遭指控的不當行為所引致的損失而向彼等提供保障。

管理合約

除董事之服務合約及委任函件以外，於年末或二零二四年內任何時間，概無訂立或存在與本集團整體或任何重大部分業務的管理及行政事務有關的合約。



DIRECTORS' REPORT

董事會報告

LOAN OR GUARANTEE FOR LOAN GRANTED TO THE DIRECTORS

During 2024, the Group had not made any loan or provided any guarantee for any loan, directly or indirectly, to the Directors, senior management, its ultimate controlling Shareholders or their respective connected persons.

向董事授予的貸款或貸款擔保

於二零二四年，本集團並未向董事、高級管理層、其最終控股股東或彼等各關連人士直接或間接提供任何貸款或就任何貸款提供擔保。

INTERESTS AND SHORT POSITIONS OF DIRECTORS AND CHIEF EXECUTIVE IN SECURITIES

As at 31 December 2024, none of the Directors, the chief executive of the Company or any of their associates had any interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”)) (the “Associated Corporations”), which (a) were required to be notified to the Company and the Stock Exchange pursuant to Division 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); or (b) were required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein; or (c) were required to be notified to the Company and the Stock Exchange.

董事及最高行政人員於證券的權益及淡倉

於二零二四年十二月三十一日，概無董事、本公司最高行政人員或彼等的任何聯繫人於本公司或其相聯法團（「相聯法團」）（定義見證券及期貨條例（「證券及期貨條例」）第XV部）的股份、相關股份及債券中擁有(a)根據證券及期貨條例第XV部第7及第8分部須知會本公司及聯交所（包括根據證券及期貨條例有關條文彼等被視為或被當作擁有的權益及淡倉）；或(b)根據證券及期貨條例第352條須記錄於該條所述登記冊內；或(c)須知會本公司及聯交所的任何權益或淡倉。

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SECURITIES

So far as is known to any Director or the chief executive, as at 31 December 2024, the following corporations/persons had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under section 336 of the SFO, as being directly or indirectly interested or deemed to be interested in 5% or more of the issued share capital of the Company:

主要股東於證券的權益及淡倉

據任何董事或最高行政人員所知，於二零二四年十二月三十一日，下列法團／人士於本公司根據證券及期貨條例第336條須備存的登記冊中登記的本公司股份及相關股份中擁有權益或淡倉，直接或間接擁有或被視為擁有本公司已發行股本5%或以上權益：



DIRECTORS' REPORT

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Interests and short positions in the Shares and underlying Shares of the Company as at 31 December 2024

於二零二四年十二月三十一日於本公司股份及相關股份的權益及淡倉

Name	名稱	Nature of interests 權益性質	Number of shares or underlying shares held 持有股份或相關股份數目	Approximate percentage of the Company's issued share capital ⁽¹⁾ 佔本公司已發行股本概約百分比 ⁽¹⁾
Wuxing City Investment HK Company Limited ⁽²⁾	吳興城投(香港)有限公司 ⁽²⁾	Beneficial owner 實益擁有人	313,044,100 (L)	54.09%
Huzhou Wuxing City Investment Development Group Co., Ltd. ⁽²⁾	湖州吳興城市投資發展集團有限公司 ⁽²⁾	Interest of a controlled corporation 受控法團權益	313,044,100 (L)	54.09%
Huzhou Wuxing Guokong Investment Operation Development Group Co., Ltd. ⁽²⁾	湖州吳興國控投資營運發展集團有限公司 ⁽²⁾	Interest of a controlled corporation 受控法團權益	313,044,100 (L)	54.09%
Huzhou City Wuxing District State-owned Capital Supervision and Management Service Centre ⁽²⁾	湖州市吳興區國有資本監督管理服務中心 ⁽²⁾	Interest of a controlled corporation 受控法團權益	313,044,100 (L)	54.09%
Hwabao Trust Company Limited (as Hwabao Overseas Markets Investment No. 2 QDII Single Unit Trust Plan 32-8) ⁽³⁾	華寶信託有限責任公司(作為華寶境外市場投資2號系列32-8期QDII單一資金信託計劃) ⁽³⁾	Beneficial owner 實益擁有人	72,625,000 (L)	12.55%
Chongqing Zhongxin Rongbang Investment Center (Limited Partnership) ⁽³⁾	重慶中新融邦投資中心(有限合夥) ⁽³⁾	Interest of a controlled corporation 受控法團權益	72,625,000 (L)	12.55%
Tibet Zhongxin Ruiyin Investment Management Co., Ltd. ⁽³⁾	西藏中新睿銀投資管理有限公司 ⁽³⁾	Interest of a controlled corporation 受控法團權益	72,625,000 (L)	12.55%
China Innovative Capital Management Limited ⁽³⁾	中新融創資本管理有限公司 ⁽³⁾	Interest of a controlled corporation 受控法團權益	72,625,000 (L)	12.55%
Beijing Zhonghai Jiacheng Capital Management Limited ⁽³⁾	北京中海嘉誠資本管理有限公司 ⁽³⁾	Interest of a controlled corporation 受控法團權益	72,625,000 (L)	12.55%



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Name	名稱	Nature of interests 權益性質	Number of shares or underlying shares held	Approximate percentage of the Company's issued share capital ⁽¹⁾
			持有股份或相關股份數目	佔本公司已發行股本概約百分比 ⁽¹⁾
Zhonghai Shengfeng (Beijing) Capital Management Co., Ltd. ⁽³⁾	中海晟豐(北京)資本管理有限公司 ⁽³⁾	Interest of a controlled corporation 受控法團權益	72,625,000 (L)	12.55%
Chen Weizhong ⁽⁴⁾	陳衛忠 ⁽⁴⁾	Interest of a controlled Corporation 受控法團權益	53,594,750 (L)	9.26%
		Beneficial interest 實益權益	2,682,000 (L)	0.46%
Key Shine Global Holdings Limited ⁽⁴⁾	Key Shine Global Holdings Limited ⁽⁴⁾	Beneficial owner 實益擁有人	53,594,750 (L)	9.26%
Ms. Xing Liyu ⁽⁵⁾	邢利玉女士 ⁽⁵⁾	Interest of spouse 配偶權益	56,276,750 (L)	9.72%
Mr. Mao Huixin ⁽⁶⁾	茅惠新先生 ⁽⁶⁾	Person having a security interest in shares 擁有股份質押權益的人士	52,000,000 (L)	8.98%
MERIDIAN HARVEST LIMITED ⁽⁶⁾	MERIDIAN HARVEST LIMITED ⁽⁶⁾	Person having a security interest in shares 擁有股份質押權益的人士	52,000,000 (L)	8.98%
SUPER SUN & MOON CO., LIMITED ⁽⁷⁾	SUPER SUN & MOON CO., LIMITED ⁽⁷⁾	Interest of a controlled corporation 受控法團權益	52,000,000 (L)	8.98%
Osiris International Trustees Limited ⁽⁷⁾	Osiris International Trustees Limited ⁽⁷⁾	Interest of a controlled corporation 受控法團權益	52,000,000 (L)	8.98%

(L): represents long position

(L): 指好倉



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Notes:

- (1) The percentage of shareholding is calculated on the basis of 578,750,000 issued shares of the Company as at 31 December 2024.
- (2) These shares are held by Wuxing City Investment HK Company Limited. Wuxing City Investment HK Company Limited is wholly owned by Huzhou Wuxing City Investment Development Group Co., Ltd. (湖州吳興城市投資發展集團有限公司), which is in turn wholly owned by Huzhou Wuxing Guokong Investment Operation Development Group Co., Ltd. (湖州吳興國控投資營運發展集團有限公司), which is in turn wholly owned by Huzhou City Wuxing District State-owned Capital Supervision and Management Service Centre (湖州市吳興區國有資本監督管理服務中心). Accordingly, each of Huzhou Wuxing City Investment Development Group Co., Ltd. (湖州吳興城市投資發展集團有限公司), Huzhou Wuxing Guokong Investment Operation Development Group Co., Ltd. (湖州吳興國控投資營運發展集團有限公司) and Huzhou City Wuxing District State-owned Capital Supervision and Management Service Centre (湖州市吳興區國有資本監督管理服務中心) is deemed to be interested in the Shares held by Wuxing City Investment HK Company Limited.
- (3) These shares are held by Hwabao Trust Company Limited (as Hwabao Overseas Markets Investment No. 2 QDII Single Unit Trust Plan 32-8) (華寶信託有限責任公司(作為華寶境外市場投資2號系列32-8期QDII單一資金信託計劃)) ("**Hwabo Trust**"), which is entrusted by Chongqing Zhongxin Rongbang Investment Center (Limited Partnership) (重慶中新融邦投資中心(有限合夥)) ("**Chongqing Zhongxin (LLP)**"), which is managed by Tibet Zhongxin Ruiyin Investment Management Co., Ltd. (西藏中新睿銀投資管理有限公司) ("**Tibet Zhongxin**").

Tibet Zhongxin is controlled by China Innovative Capital Management Limited (中新融創資本管理有限公司) ("**China Innovative Capital**"), as to 100%. China Innovative Capital is controlled by Beijing Zhonghai Jiacheng Capital Management Limited (北京中海嘉誠資本管理有限公司) ("**Beijing Zhonghai Jiacheng**"), as to 40.8%. Beijing Zhonghai Jiacheng is controlled by Zhonghai Shengfeng (Beijing) Capital Management Co., Ltd. (中海晟豐(北京)資本管理有限公司) ("**Zhonghai Shengfeng**"), as to 90.00%. By virtue of the SFO, each of Zhonghai Shengfeng, Beijing Zhonghai Jiacheng, China Innovative Capital, Tibet Zhongxin, Chongqing Zhongxin (LLP) is deemed to be interested in the shares held by Hwabo Trust.

- (4) The entire issued share capital of Key Shine Global Holdings Limited ("**Key Shine**") is legally and beneficially owned by Mr. Chen Weizhong. Chen Weizhong is deemed to be interested in the shares held by Key Shine under the SFO.
- (5) Ms. Xing Liyu is the spouse of Mr. Chen Weizhong. Under the SFO, Ms. Xing Liyu is deemed to be interested in the same number of shares in which Mr. Chen Weizhong is interested.
- (6) Key Shine charged 52,000,000 Shares in favour of Meridian Harvest Limited and Mr. Mao Huixin.
- (7) These shares are held by MERIDIAN HARVEST LIMITED ("**Meridian Harvest**"). Meridian Harvest is controlled by SUPER SUN & MOON CO., LIMITED ("**Super Sun**") as to 100%. Super Sun is controlled by Osiris International Trustees Limited ("**Osiris**") as to 100%. By virtue of the SFO, each of Super Sun and Osiris is deemed to be interested in the shares held by Meridian Harvest.

附註：

- (1) 股權百分比乃基於本公司於二零二四年十二月三十一日的578,750,000股已發行股份計算。
- (2) 該等股份由吳興城投(香港)有限公司持有。吳興城投(香港)有限公司由湖州吳興城市投資發展集團有限公司全資擁有，湖州吳興城市投資發展集團有限公司由湖州吳興國控投資營運發展集團有限公司全資擁有，而湖州吳興國控投資營運發展集團有限公司則由湖州市吳興區國有資本監督管理服務中心全資擁有。因此，湖州吳興城市投資發展集團有限公司、湖州吳興國控投資營運發展集團有限公司及湖州市吳興區國有資本監督管理服務中心各自被視為於吳興城投(香港)有限公司持有的股份中擁有權益。
- (3) 該等股份由華寶信託有限責任公司(作為華寶境外市場投資2號系列32-8期QDII單一資金信託計劃)(「**華寶信託**」)持有，該計劃由重慶中新融邦投資中心(有限合夥)(「**重慶中新(有限合夥)**」)委託，而重慶中新(有限合夥)由西藏中新睿銀投資管理有限公司(「**西藏中新**」)管理。

西藏中新由中新融創資本管理有限公司(「**中新融創資本**」)控制100%的權益。中新融創資本由北京中海嘉誠資本管理有限公司(「**北京中海嘉誠**」)控制40.8%的權益。北京中海嘉誠由中海晟豐(北京)資本管理有限公司(「**中海晟豐**」)控制90.00%的權益。根據證券及期貨條例，中海晟豐、北京中海嘉誠、中新融創資本、西藏中新及重慶中新(有限合夥)均被視為於華寶信託所持有股份中擁有權益。

- (4) Key Shine Global Holdings Limited(「**Key Shine**」)的全部已發行股本由陳衛忠先生先生合法及實益擁有。根據證券及期貨條例，陳衛忠先生被視為於Key Shine持有的股份中擁有權益。
- (5) 邢利玉女士為陳衛忠先生先生的配偶。根據證券及期貨條例，邢利玉女士被視為於陳衛忠先生先生擁有權益的相同數目股份中擁有權益。
- (6) Key Shine將52,000,000股股份質押予Meridian Harvest Limited及茅惠新先生。
- (7) 該等股份由MERIDIAN HARVEST LIMITED(「**Meridian Harvest**」)持有。Meridian Harvest由SUPER SUN & MOON CO., LIMITED(「**Super Sun**」)控制100%的權益。Super Sun由Osiris International Trustees Limited(「**Osiris**」)控制100%的權益。根據證券及期貨條例，Super Sun及Osiris均被視為於Meridian Harvest所持有股份中擁有權益。

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Please note that the information stated above is based on the disclosure of interest forms filed by the relevant parties and disclosed on the website of the Stock Exchange, and the Company makes no representation as to the accuracy, validity, correctness and completeness of the information stated therein.

Save as disclosed above, as at 31 December 2024, the Company had not been notified by any persons, other than Directors or chief executive, who had interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under section 336 of the SFO.

MAJOR SUPPLIERS AND CUSTOMERS

During the year ended 31 December 2024, the Group's largest customer accounted for 11.2% (2023: 11.9%) of the Group's total revenue. The Group's five largest customers accounted for 25.2% (2023: 24.5%) of the Group's total revenue.

In the year ended 31 December 2024, the Group's largest supplier accounted for 10.8% (2023: 7.4%) of the Group's total purchases. The Group's five largest suppliers accounted for 41.1% (2023: 25.0%) of the Group's total purchases.

To the knowledge of the Directors, none of the Directors or any of their associates (as defined under the Listing Rules) or any Shareholders (which, to the best knowledge of the Directors, owns more than 5% of the Company's issued share capital) has any beneficial interest in the Group's five largest suppliers or the Group's five largest customers during the reporting period of 2024.

EMPLOYEES

As at 31 December 2024, the Group had 509 full-time employees, as compared to 528 employees as at 31 December 2023. The Group enters into employment contracts with its employees to cover matters such as position, term of employment, wage, employee benefits, liabilities for breaches and grounds for termination. Remuneration of the Group's employees includes basic salaries, allowances, bonus and other employee benefits and are determined with reference to their experiences, qualifications, competence and general market conditions.

The emoluments payable to the Directors will depend on their respective contractual terms under their employment contracts or service agreements as approved by the Remuneration Committee and Nomination Committee, having regard to the Company's operating results, individual performance and comparable market statistics. No Director should determine his or her own remuneration.

Details of the Directors' emoluments and emoluments of the five highest paid individual in the Group are set out in notes 11 and 12 to the consolidated financial statements in this annual report.

務請注意前述資料乃根據有關人士呈交的權益披露表並於聯交所網站上披露，而本公司並無就其載述的資料準確性、有效性、正確性及完備性發表聲明。

除上文所披露者外，於二零二四年十二月三十一日，概無任何人士（不包括董事或最高行政人員）知會本公司，其於本公司根據證券及期貨條例第XV部第2及3分部條文須向本公司披露或根據證券及期貨條例第336條須備存的登記冊中登記的股份或相關股份中擁有權益或淡倉。

主要供應商及客戶

截至二零二四年十二月三十一日止年度，本集團最大客戶佔本集團總收益的11.2%（二零二三年：11.9%）。本集團五大客戶佔本集團總收益的25.2%（二零二三年：24.5%）。

截至二零二四年十二月三十一日止年度，本集團最大供應商佔本集團採購總額的10.8%（二零二三年：7.4%）。本集團五大供應商佔本集團採購總額的41.1%（二零二三年：25.0%）。

據董事所知，於二零二四年報告期內，概無董事或彼等之任何聯繫人（定義見上市規則）或任何股東（就董事所深知，擁有本公司已發行股本超過5%權益）於本集團之五大供應商或本集團之五大客戶中擁有任何實益權益。

僱員

截至二零二四年十二月三十一日，本集團聘有509名全職僱員，而二零二三年十二月三十一日為528名僱員。本集團與僱員訂立僱傭合約，訂明職位、僱用年期、工資、僱員福利、違約責任及終止理由等事宜。本集團僱員的報酬包括基本薪金、津貼、花紅及其他僱員福利，並參考彼等之經驗、資歷、能力及一般市況釐定。

應付董事之薪酬將取決於彼等各自的僱傭合約或服務協議項下之合約條款（經薪酬委員會及提名委員會批准），並已考慮本公司之經營業績、個人表現及可資比較市場統計數據而釐定。董事概不得釐定其自身之薪酬。

董事之薪酬及本集團五名最高薪酬人士之薪酬詳情載於本年報綜合財務報表附註11及附註12。

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RETIREMENT BENEFITS SCHEME

The Company participates in the Mandatory Provident Fund Schemes ("MPF Schemes") registered under the Mandatory Provident Scheme Fund Ordinance. The contributions represent contributions payable to the MPF Schemes by the Company in accordance with government regulations.

The employees employed in the PRC subsidiaries are members of the state-managed retirement benefits schemes operated by the PRC government. The PRC subsidiaries are required to contribute to the retirement benefits schemes based on a certain percentage of their payroll to fund the benefits. The only obligation of the Group with respect to these retirement benefits schemes is to make the required contributions under the schemes.

Contributions paid or payable for these retirement benefits schemes for the year of 2024 are approximately RMB7.3 million (2023: RMB5.6 million). No forfeited contributions are available to reduce the contribution payable by the Group in future years.

CONNECTED TRANSACTION AND RELATED PARTY TRANSACTIONS

The Directors consider that the related party transactions disclosed in note 36 to the financial statements of this annual report did not fall or were fully exempted under the definition of "connected transactions" or "continuing connected transactions" (as the case may be) in Chapter 14A of the Listing Rules, and hence are not required to comply with any of the reporting, announcement or independent shareholders' approval requirements under the Listing Rules.

CORPORATE GOVERNANCE

The Company places high value on its corporate governance practices and the Board firmly believes that a good corporate governance practices can improve accountability and transparency for the benefit of the Shareholders of the Company.

The Company has adopted the Governance Code as its own code to govern its corporate governance procedures. The Board also reviews and monitors the practices of the Company from time to time to maintain and improve a high standard of corporate governance practices.

The Company has complied with the code provisions set out in the Governance Code in the year ended 31 December 2024. Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 30 to 51 of this annual report.

退休福利計劃

本公司已參與根據強制性公積金條例登記之強制性公積金計劃（「強積金計劃」）。供款相等於本公司依照政府規例應付予強積金計劃之供款。

中國附屬公司僱傭之僱員為中國政府所經營之國家管理退休福利計劃之成員。中國附屬公司須按彼等工資之若干百分比供款予退休福利計劃以支付福利開支。本集團就此等退休福利計劃之唯一責任為根據計劃作出規定供款。

二零二四年就該等退休福利計劃已付或應付之供款約為人民幣7.3百萬元（二零二三年：人民幣5.6百萬元）。概無任何已沒收供款可供減少本集團於未來年度應付的供款。

關連交易及與關聯方的交易

董事認為本年報財務報表附註36所披露的與關聯方的交易按照上市規則第14A章項下「關連交易」或「持續關連交易」（視乎情況而定）的定義不曾屬於有關交易或獲全面豁免，故此無須遵守上市規則項下任何申報、公告或獨立股東批准規定。

企業管治

本公司高度重視其企業管治常規，而董事會亦堅信良好之企業管治常規能提升問責水平及透明度，從而使本公司股東受惠。

本公司已採納管治守則為其自身的守則，以規管其企業管治程序。董事會亦會不時檢討並監察本公司之常規，以維持並改善高水平之企業管治常規。

本公司於截至二零二四年十二月三十一日止年度已遵守管治守則下的守則條文。本公司所採納之企業管治常規資料載列於本年報第30至51頁之企業管治報告。

DIRECTORS' REPORT

董事會報告

INDEPENDENCE OF EXTERNAL AUDITOR

The Audit Committee is mandated to monitor the independence of the external auditor to ensure true objectivity in the consolidated financial statements. All services provided by the external auditor are required to be approved by the Audit Committee. To ensure that the policy of restricting the non-audit work done by the external auditor is strictly adopted by all entities within the Group, appropriate policies and procedures have been established for approval of engagement of the Group's independent external auditor, Grant Thornton Hong Kong Limited, to provide services to the Group.

RELATIONSHIPS WITH EMPLOYEES, SUPPLIERS AND CUSTOMERS

The Group pursues a “diversity” strategy, aiming to provide customers with better quality, healthy and safe natural brewing condiments products on the basis of win-win cooperation with suppliers and employees. During the year ended 31 December 2024, the Group strictly complied with relevant laws and regulations, continued to improve our internal management system, and passed the OHSAS 18001 Occupational Health and Safety Management System Certification to fully protect employees' occupational health and safety. By increasing investment in team building and employee training, the Group provides employees with competitive remuneration packages and social security. The Group also continuously improves employee communication and transparent promotion mechanism to provide employees with a fair working environment while enhancing employees a sense of belonging.

The Group is well aware of the importance of partnership and customer relationship maintenance in the development and is determined to become the preferred brand for consumers. On one hand, the Group actively establishes a long-term cooperative relationship based on the principle of responsible procurement to ensure a stable supply of raw materials. On the other hand, the Group has enriched products' structure, launched more high-quality products that meet customers' needs, and cooperated with powerful distributors to actively increase the market share of our “Lao Heng He” brand, market influence and customer loyalty. The Group always pays close attention to and actively responds to the feedback and suggestions from suppliers and customers, during the year ended 31 December 2024, there were no significant or major disputes with our suppliers and/or customers.

外聘核數師的獨立性

審核委員會有責任監察外聘核數師的獨立性，以確保綜合財務報表能提供真正客觀的意見。外聘核數師提供的所有服務均須審核委員會批准。為確保本集團內所有實體嚴格執行限制外聘核數師提供非審核工作的政策，本集團就批准聘用其獨立外聘核數師致同（香港）會計師事務所有限公司向其提供服務一事制定了適當的政策和程序。

與僱員、供貨商及客戶之關係

本集團奉行「多元化」策略，旨在與供貨商合作共贏、與僱員攜手共進的基礎上為客戶提供更為優質、健康、安全的天然釀造調味品。於截至二零二四年十二月三十一日止年度，本集團嚴格遵守相關法律法規，持續完善內部管理制度，並通過了OHSAS 18001職業健康安全管理体系認證，全面保障員工職業健康安全。本集團通過增加對團隊建設的投入和員工培訓，為僱員提供在同行中具備競爭力的薪酬福利和社會保障，亦不斷完善員工溝通和透明的晉升渠道，為員工提供公平工作環境的同時增強員工歸屬感。

本集團深知夥伴合作和客戶關係維護在企業發展中的重要性，矢志成為消費者的首選品牌。一方面，本集團以責任採購為原則積極建立長期互惠互信的合作關係，確保原料的穩定供應。另一方面，本集團豐富了產品結構，推出更多優質且符合大眾消費能力的產品，與實力強勁的經銷商合作，積極提升「老恒和」品牌在市場中的佔有率、影響力和客戶忠誠度。本集團時刻密切關注並積極應對供貨商及客戶的反饋及建議，於截至二零二四年十二月三十一日止年度與供貨商及／或客戶之間概無重要及重大糾紛事件發生。



DIRECTORS' REPORT

董事會報告

ENVIRONMENTAL, SOCIAL AND GOVERNANCE

The Group continually reviews its environmental, social and governance (“ESG”) efforts, corporate governance and risk management practices with the aim of creating and delivering sustainable value to all stakeholders. The Group has been exploring more efficient opportunities to reduce the consumption of resources in order to reduce its impact on the environment.

A separate ESG report is expected to be published on the respective websites of the Stock Exchange and the Company.

SUFFICIENCY OF PUBLIC FLOAT

According to the information that is publicly available to the Company and within the knowledge of the Board, as at the date of this report, the Company has maintained the public float as required by the Listing Rules.

COMPLIANCE WITH LAWS AND REGULATIONS

Save as disclosed in this report, during the year, so far as known to the Directors, there was no non-compliance with any relevant laws and regulations which would have a material impact on the Group.

MATERIAL EVENTS AFTER THE REPORTING PERIOD

There are no material subsequent events undertaken by the Company or the Group after 31 December 2024.

AUDITORS

At the annual general meeting of the Company held on 28 May 2024, it was approved that Grant Thornton Hong Kong Limited was re-appointed as the auditors of the Company for the year 2024, and the Board was authorised to determine and approve their remunerations. There had been no changes in the Company's auditors in any of the preceding three years.

The consolidated financial statements of the Group for the year ended 31 December 2024 have been audited by Grant Thornton Hong Kong Limited.

On behalf of the Board

Chen Wei
Chairman

Hong Kong, 28 March 2025

環境、社會及管治

本集團持續檢討其環境、社會及管治（「環境、社會及管治」）工作、企業管治及風險管理常規，旨在為所有利益相關者增創可持續發展價值。本集團一直物色更有效減少資源消耗的機會，以降低其環境影響。

預期一份獨立環境、社會及管治報告於聯交所及本公司各自網站刊發。

足夠公眾持股量

根據本公司可獲得的公開資料及就董事會所知，於本報告日期，本公司已維持上市規則規定的公眾持股量。

遵守法律及法規

除本報告披露者外，於本年度，據董事所知，並無不遵守任何相關法律及法規而對本集團有重大影響。

報告期後重大事項

於二零二四年十二月三十一日後，本公司或本集團並無重大期後事項。

核數師

於本公司於二零二四年五月二十八日舉行的股東週年大會上批准致同（香港）會計師事務所有限公司獲續聘為本公司的二零二四年核數師，而董事會獲授權釐定及批准其薪酬。於過去三年內，本公司核數師並無任何變動。

本集團截至二零二四年十二月三十一日止年度之綜合財務報表已由致同（香港）會計師事務所有限公司審核。

代表董事會

陳偉
主席

香港，二零二五年三月二十八日

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



To the members of Honworld Group Limited
(incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Honworld Group Limited (the “**Company**”) and its subsidiaries (together, the “**Group**”) set out on pages 72 to 188, which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standard (“**IFRS**”) issued by the International Accounting Standards Board (“**IASB**”), which collective term includes all applicable individual IFRS accounting standards, International Accounting Standards and Interpretations (“**IFRS Accounting Standards**”) and have been properly prepared in compliance with the disclosure requirements of Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to note 2.2 to the consolidated financial statements, which describes the principal conditions that raise doubt about the Group’s ability to continue as a going concern. These events or conditions indicate that a material uncertainty exists that may cast significant doubt on the Group’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.

致老恒和釀造有限公司列位股東
(於開曼群島註冊成立的有限公司)

意見

我們已審計列載於第72至188頁老恒和釀造有限公司(「**貴公司**」)及其附屬公司(統稱「**貴集團**」)的綜合財務報表，當中包括於二零二四年十二月三十一日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註，包括重大會計政策資料。

我們認為，綜合財務報表已根據國際會計準則委員會(「**國際會計準則委員會**」)頒佈的國際財務報告準則(「**國際財務報告準則**」，包括全部適用個別國際財務報告會計準則、國際會計準則及詮釋的統稱，「**國際財務報告會計準則**」)真實而中肯地反映 貴集團於二零二四年十二月三十一日的綜合財務狀況以及其截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港公司條例的披露規定妥善編製。

意見的基準

我們乃根據香港會計師公會頒佈之香港審計準則(「**香港審計準則**」)進行審計。我們於該等準則下之責任於本報告內「核數師就審計綜合財務報表須承擔的責任」一節進一步詳述。根據香港會計師公會頒佈的專業會計師道德守則(「**守則**」)，我們獨立於 貴集團，並已履行守則中的其他專業道德責任。我們相信，我們所獲得之審計憑證可充分及恰當地為我們之意見提供基礎。

有關持續經營的重大不確定因素

我們提請垂注綜合財務報表附註2.2，當中說明了令 貴集團持續經營能力生疑的主要情況。該等事件或情況表明存在重大不確定性，而可能對 貴集團的持續經營能力構成重大疑問。我們的意見並未就該事項作出修訂。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期間的綜合財務報表的審計最為重要的事項。該等事項是在我們對綜合財務報表作出整體審計及出具意見時進行處理的，我們不會就該等事項單獨發表意見。

Key Audit Matters 關鍵審計事項	How our audit addressed the Key Audit Matters 關鍵審計事項在審計中是如何應對的
<p>Existence for inventories 存在存貨</p> <p>We identified the existence for inventories as key audit matter due to the significance of the balance to the consolidated financial statements and the involvement of risks of material misstatement.</p> <p>The Group has a significant balance of inventories and needs to maintain its inventories at an appropriate level to meet the future market and production needs. As at 31 December 2024, the inventory balance of the Group was approximately RMB586,086,000, representing approximately 56% of the Group's total assets. The majority of the inventories were the work in progress which are base wine and base soy sauce amounted approximately RMB562,479,000. The existence of base wine and base soy sauce could not be easily substantiated via physical observation since it was massive in quantity and this needs involvement of laboratory examination to validate its chemical contents.</p> <p>The disclosures of inventory provision are included in note 19 to the consolidated financial statements.</p> <p>我們將存在存貨識別為關鍵審計事項，原因為有關結餘對綜合財務報表而言屬重大且涉及重大錯報風險。</p> <p>貴集團有大量存貨結餘且需要維持適當水平的存貨以滿足未來的市場及生產需求。於二零二四年十二月三十一日，貴集團存貨結餘約為人民幣586,086,000元，佔貴集團總資產約56%，且大部分存貨為在製品基酒及基醬油，其金額約為人民幣562,479,000元。由於基酒及基醬油數量極大且需要實驗室檢驗以驗證其化學成分，因此基酒及基醬油的存在不能通過實物觀察而輕易證實。</p> <p>有關存貨撥備的披露載於綜合財務報表附註19。</p>	<p>Our audit procedures in relation to the existence for inventories included the following:</p> <ul style="list-style-type: none"> discussed with management and understood the Group's internal controls over the inventories; observed the Group's physical stock-counts at the end of the current reporting period which covered the major types of the Group's inventories, and randomly selected certain inventory samples (the "Inventory Samples") during the observation and assessed the laboratory examination results of the chemical contents of the Inventory Samples from an independent third-party examination agency (the "Laboratory Examination Results") engaged by us; and assessed the results regarding the independence and competence of industry experts from the examination agency (the "Experts"), and with the assistance of the Experts assessed the reasonableness of (i) the input-output ratios of the Group's base wine with different alcohol levels and base soy sauce, which represented the proportional relations that exist between input volumes of raw materials and output volumes of base wine and base soy sauce, and (ii) the Laboratory Examination Results. <p>我們就存在存貨執行的審計程序包括以下各項：</p> <ul style="list-style-type: none"> 與管理層展開討論，了解貴集團對存貨的內部監控； 觀察貴集團在本報告期期末的實際盤點（涵蓋貴集團主要類別的存貨）並在觀察時隨機選定若干存貨樣品（「存貨樣品」）；評估我們聘請的獨立第三方檢驗機構對存貨樣品化學成分的實驗室檢驗結果（「實驗室檢驗結果」）；及 評估檢驗機構的行業專家（「專家」）的獨立性及能力結果，並且聘請專家協助我們評估以下各項的合理性：(i) 貴集團的不同酒精度基酒以及基醬油的投入產出比率（即原材料投入量與基酒以及基醬油產出量之間的比例關係），及(ii)實驗室檢驗結果。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (Continued)

關鍵審計事項 (續)

Key Audit Matter 關鍵審計事項	How our audit addressed the Key Audit Matter 關鍵審計事項在審計中是如何應對的
Provision for inventories 存貨撥備	
<p>We identified the inventory provision as key audit matter due to the significance of the balance to the consolidated financial statements and the involvement of subjective judgement and management estimates in inventory provision at the end of the reporting period.</p> <p>The Group has a significant inventory balance and needs to maintain the majority of its base wine at an appropriate level for a period over one year to meet the future production needs. We focused on this area because the determination of inventory provisions involved significant estimation of the net realisable values (the “NRV”) of the inventories which were influenced by assumptions concerning future sales and usage and judgements in determining the appropriate level of inventory provisions against identified surplus or obsolete items.</p> <p>The significant accounting judgements and estimates and disclosures of inventory provision are included in notes 4.2(c) and 19 to the consolidated financial statements.</p> <p>我們將存貨撥備識別為關鍵審計事項，原因為有關結餘對綜合財務報表而言屬重大且報告期末之存貨撥備涉及主觀判斷及管理層估計。</p> <p>貴集團有大量存貨結餘且需要在一年以上期間內將其大部份基酒維持於適當水平以滿足未來的生產需求。我們關注此方面是由於存貨撥備涉及對存貨可變現淨值（「可變現淨值」）的重大估計，而關於未來銷售及使用情況的假設以及釐定相對於已識別過剩品或過時品的適當存貨撥備水平時的判斷將影響該等估計。</p> <p>有關存貨撥備的重大會計判斷及估計以及披露載於綜合財務報表附註4.2(c)及19。</p>	<p>Our audit procedures in relation to the inventory provision included the following:</p> <ul style="list-style-type: none"> obtained an understanding on the internal controls and process over inventory provision and how management estimates the provision for inventories; reviewed the ageing of the Group's inventories; assessed the Group's assumptions used in the inventory provision calculation by reviewing the basis, the rationale and the consistency of the inventory provision policy; and on a sampling basis, reviewed the NRV of inventories with reference to selling prices achieved and cost to sell after the financial year end. <p>我們就存貨撥備執行的審計程序包括以下各項：</p> <ul style="list-style-type: none"> 了解有關存貨撥備的內部監控及程序，以及管理層如何估計存貨撥備； 審閱 貴集團存貨賬齡； 通過檢討存貨撥備政策的基準、理由及一致性，評估 貴集團於存貨撥備計算過程中採用的假設；及 參考財政年度末後達成的售價及銷售成本，以抽樣方式審閱存貨的可變現淨值。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

OTHER INFORMATION

The directors are responsible for the other information. The other information comprises all the information in the 2024 annual report of the Company, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors assisted by the Audit Committee are responsible for overseeing the Group's financial reporting process.

其他資料

董事須對其他資料負責。其他資料包括 貴公司二零二四年年報內的全部資料，但不包括綜合財務報表及我們就此發出的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他資料，我們亦不對其他資料發表任何形式的鑒證結論。

在我們審計綜合財務報表時，我們的責任是閱讀其他資料，在此過程中，考慮其他資料是否與綜合財務報表或我們在審核過程中所了解的情況有重大不符，或者存在重大錯誤陳述。基於我們已執行的工作，倘我們認為其他資料存在重大錯誤陳述，我們須報告該事實。就此我們並無任何要報告的事項。

董事就綜合財務報表須承擔的責任

董事須負責根據國際會計準則委員會頒佈的國際財務報告會計準則及香港公司條例的披露規定編製真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的編製不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部監控負責。

於編製綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

審核委員會協助董事監督 貴集團的財務報告過程。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with our agreed terms of engagements and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

核數師就審計綜合財務報表須承擔的責任

我們的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理鑑證，並出具包括我們意見的核數師報告。我們僅按照我們的協定委聘條款對全體成員報告我們的意見，除此以外，本報告並無其他用途。我們不會就核數師報告的內容向任何其他人士負上或承擔任何責任。

合理鑑證是高水平的保證，但不能保證按照香港審計準則進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據香港審計準則進行審核的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審核程序以應對這些風險，以及獲取充足和適當的審核憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部監控之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審核相關的內部監控，以設計適當的審核程序，但目的並非對貴集團內部監控的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

核數師就審計綜合財務報表須承擔的責任 (續)

- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審核憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對 貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當作出有保留意見。我們的結論是基於核數師報告日止所取得的審核憑證。然而，未來事項或情況可能導致 貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。
- 計劃及執行集團審核以就 貴集團內實體或業務單位的財務資料獲取充分、適當的審核憑證，作為對集團財務報表形成意見的基礎。我們負責指導、監督及覆核就集團審核目的而執行的審核工作。我們僅為審核意見承擔責任。

除其他事項外，我們與審核委員會溝通了計劃的審核範圍、時間安排、重大審核發現等，包括我們在審核中識別出內部監控的任何重大缺陷。

我們還向審核委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與彼等溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下，為消除威脅而採取的行動或防範措施。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

核數師就審計綜合財務報表須承擔的責任 (續)

從與審核委員會溝通的事項中，我們確定哪些事項對本期間的綜合財務報表的審核最為重要，因而構成關鍵審核事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

Grant Thornton Hong Kong Limited

Certified Public Accountants
11th Floor, Lee Garden Two
28 Yun Ping Road
Causeway Bay
Hong Kong SAR

28 March 2025

Ng Ka Kong

Practising Certificate No.: P06919

致同(香港)會計師事務所有限公司

執業會計師
香港特區
銅鑼灣
恩平道28號
利園二期11樓

二零二五年三月二十八日

吳嘉江

執業證書號碼：P06919



CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

綜合損益及其他全面收益表

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

		Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Revenue	收入	6.1	275,077	258,784
Cost of sales	銷售成本		(202,011)	(184,673)
Gross profit	毛利		73,066	74,111
Other income and gains	其他收入及收益	6.2	29,833	2,993
Selling and distribution expenses	銷售及經銷開支		(86,945)	(95,194)
Administrative expenses	行政開支		(40,974)	(47,133)
(Provision for)/Reversal of impairment losses, net	減值虧損(撥備)/撥回淨額	7	(6,435)	170
Other expenses	其他開支	8	(285,258)	(264,388)
Finance costs	融資成本	10	(199,851)	(194,875)
Loss before income tax	除所得稅前虧損	9	(516,564)	(524,316)
Income tax expense	所得稅開支	13	—	—
Loss for the year	年內虧損		(516,564)	(524,316)
Loss per share attributable to ordinary equity holders of the Company	本公司普通權益持有人應佔每股虧損			
Basic and diluted (RMB)	基本及攤薄(人民幣元)	15	(0.89)	(0.91)
Loss for the year	年內虧損		(516,564)	(524,316)
Items that will be reclassified subsequently to profit or loss	其後將重新分類至損益的項目			
Exchange loss on translation of financial statements of foreign operations	換算海外業務財務報表的匯兌虧損		(1,438)	(1,063)
Total comprehensive expense for the year	年內全面開支總額		(518,002)	(525,379)

The notes on pages 79 to 188 are an integral part of these consolidated financial statements.

第79至188頁附註為該等綜合財務報表的一部分。



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

As at 31 December 2024 於二零二四年十二月三十一日

			2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
	Notes 附註			
ASSETS AND LIABILITIES		資產及負債		
Non-current assets		非流動資產		
Property, plant and equipment	16	物業、廠房及設備	249,592	258,114
Right-of-use assets	17(a)	使用權資產	45,661	46,960
Other intangible assets	18	其他無形資產	447	907
Prepayments, other receivables and other assets	21	預付款項、其他應收款項及其他資產	2,455	3,865
			298,155	309,846
Current assets		流動資產		
Inventories	19	存貨	586,086	645,899
Trade receivables	20	應收貿易款項	25,220	20,775
Prepayments, other receivables and other assets	21	預付款項、其他應收款項及其他資產	134,348	126,167
Amounts due from related companies	22	應收關聯公司款項	21	246
Pledged deposits	23	已抵押存款	191	131
Cash and cash equivalents	23	現金及現金等價物	6,346	10,124
			752,212	803,342
Current liabilities		流動負債		
Trade payables	24	應付貿易款項	58,038	57,268
Other payables and accruals	25	其他應付款項及應計項目	452,136	432,455
Other liabilities	30	其他負債	–	50,000
Amounts due to related companies	26	應付關聯公司款項	1,107	1,649
Amount due to immediate holding company	27	應付直接控股公司款項	463	453
Interest-bearing bank and other borrowings	28	計息銀行及其他借款	3,309,947	2,806,293
Provision for loss on unauthorised guarantees	29	未經授權擔保虧損撥備	–	17,500
Tax payable		應繳稅項	72,408	72,408
			3,894,099	3,438,026
Net current liabilities		流動負債淨值	(3,141,887)	(2,634,684)
Total assets less current liabilities		總資產減流動負債	(2,843,732)	(2,324,838)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

As at 31 December 2024 於二零二四年十二月三十一日

		Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Non-current liabilities	非流動負債			
Interest-bearing bank and other borrowings	計息銀行及其他借款	28	1,393	2,187
Other long-term liabilities	其他長期負債	30	6,419	6,517
			7,812	8,704
Net liabilities	負債淨額		(2,851,544)	(2,333,542)
EQUITY	權益			
Share capital	股本	31	1,767	1,767
Reserves	儲備	32	(2,853,311)	(2,335,309)
Total deficit	虧絀總額		(2,851,544)	(2,333,542)

Chen Wei
陳偉
Director
董事

Ng Wing Fai
吳榮輝
Director
董事

The notes on pages 79 to 188 are an integral part of these consolidated financial statements. 第79至188頁附註為該等綜合財務報表的一部分。



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

		Attributable to ordinary equity holders of the Company 本公司普通股益持有人應佔							
		Share capital	Share premium	Merger reserve	Capital reserve	Statutory surplus reserve 法定 盈餘儲備	Exchange fluctuation reserve 匯兌 波動儲備	Accumulated losses	Total deficit
		股本 RMB'000 人民幣千元	股份溢價 RMB'000 人民幣千元	合併儲備 RMB'000 人民幣千元 (note 32) (附註32)	資本儲備 RMB'000 人民幣千元 (note 32) (附註32)	法定 盈餘儲備 RMB'000 人民幣千元 (note 32) (附註32)	波動儲備 RMB'000 人民幣千元	累計虧損 RMB'000 人民幣千元	虧絀總額 RMB'000 人民幣千元
At 1 January 2023	於二零二三年一月一日	1,767	817,201*	(1,000)*	7,003*	24,262*	20,144*	(2,677,540)*	(1,808,163)
Loss for the year	年內虧損	-	-	-	-	-	-	(524,316)	(524,316)
Other comprehensive expense for the year:	年內其他全面開支：								
Exchange difference on translation of financial statements of foreign operations	換算海外業務財務報表 的匯兌差額	-	-	-	-	-	(1,063)	-	(1,063)
Total comprehensive expense for the year	年內全面開支總額	-	-	-	-	-	(1,063)	(524,316)	(525,379)
At 31 December 2023	於二零二三年 十二月三十一日	1,767	817,201*	(1,000)*	7,003*	24,262*	19,081*	(3,201,856)*	(2,333,542)



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

		Attributable to ordinary equity holders of the Company 本公司普通股權益持有人應佔							
		Share capital	Share premium	Merger reserve	Capital reserve	Statutory surplus reserve	Exchange fluctuation reserve	Accumulated losses	Total deficit
		股本	股份溢價	合併儲備	資本儲備	法定盈餘儲備	匯兌波動儲備	累計虧損	虧絀總額
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
				(note 32)	(note 32)	(note 32)			
				(附註 32)	(附註 32)	(附註 32)			
At 1 January 2024	於二零二四年一月一日	1,767	817,201*	(1,000)*	7,003*	24,262*	19,081*	(3,201,856)*	(2,333,542)
Loss for the year	年內虧損	-	-	-	-	-	-	(516,564)	(516,564)
Other comprehensive expense for the year:	年內其他全面開支：								
Exchange difference on translation of financial statements of foreign operations	換算海外業務財務報表的匯兌差額	-	-	-	-	-	(1,438)	-	(1,438)
Total comprehensive expense for the year	年內全面開支總額	-	-	-	-	-	(1,438)	(516,564)	(518,002)
At 31 December 2024	於二零二四年十二月三十一日	1,767	817,201*	(1,000)*	7,003*	24,262*	17,643*	(3,718,420)	(2,851,544)

* As at 31 December 2024, these reserve accounts comprise the consolidated reserves of a debit amount of RMB2,853,311,000 (2023: debit amount of RMB2,335,309,000) in the consolidated statement of financial position.

* 於二零二四年十二月三十一日，該等儲備賬包括綜合財務狀況表內的綜合儲備借記金額人民幣2,853,311,000元（二零二三年：借記金額人民幣2,335,309,000元）。

The notes on pages 79 to 188 are an integral part of these consolidated financial statements.

第79至188頁附註為該等綜合財務報表的一部分。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

			2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
	Notes 附註			
Cash flows from operating activities		經營活動的現金流量		
Loss before income tax		除所得稅前虧損	(516,564)	(524,316)
Adjustments for:		就下列各項調整：		
Depreciation of owned assets	16	自有資產折舊	28,202	27,138
Depreciation of right-of-use assets	17(a)	使用權資產折舊	1,625	1,345
Finance costs	10	融資成本	199,851	194,875
Overdue interest expenses		逾期利息開支	252,047	226,079
Interest income	6.2	利息收入	(10)	(18)
Amortisation of other intangible assets	18	其他無形資產攤銷	460	215
Loss on disposals of items of property, plant and equipment	16	出售物業、廠房及設備項目虧損	389	309
Reversal of provision for loss on unauthorised guarantees	6.2	未經授權擔保虧損撥備撥回	(17,500)	—
Recovery of other receivables previously written-off	6.2	收回先前撇銷的其他應收款項	(8,500)	—
Provision for/(Reversal of) impairment loss on trade receivables	7	應收貿易款項減值虧損撥備/(撥回)	219	(577)
Provision for impairment loss on prepayment and other receivables	7	預付款項及其他應收款項減值虧損撥備	1,282	2,092
Reversal of impairment loss on amounts due from related companies	7	應收關聯公司款項減值虧損撥回	(10)	(2,092)
Impairment loss on right-of-use assets	7	使用權資產減值虧損	789	407
Unrealised exchange difference		未變現匯兌差額	1,092	707
Provision for/(Reversal of provision for) inventories, net	19	存貨撥備/(撥備撥回)淨值	358	(3,038)
Written off of inventories	7	存貨撇銷	4,155	—
Gain on lease termination	6.2	租賃終止收益	(170)	—
Operating cash flows before working capital changes		營運資金變動前經營現金流量	(52,285)	(76,874)
Decrease in inventories		存貨減少	55,300	3,879
(Increase)/Decrease in trade receivables		應收貿易款項(增加)/減少	(4,664)	286
(Increase)/Decrease in prepayments, other receivables and other assets		預付款項、其他應收款項及其他資產(增加)/減少	(18,697)	3,152
Decrease in amounts due from related parties		應收關聯方款項減少	235	—
Increase in trade payables		應付貿易款項增加	770	7,248
Increase/(Decrease) in other payables and accruals		其他應付款項及應計項目增加/(減少)	18,599	(39,841)
(Decrease)/Increase in other long-term liabilities		其他長期負債(減少)/增加	(98)	524
Cash used in operations		經營所用現金	(840)	(101,626)
Interest received		已收利息	10	18
Income tax paid		已付所得稅	—	(607)
Net cash used in operating activities		經營活動所用淨現金	(830)	(102,215)

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

	Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Cash flows from investing activities	投資活動的現金流量		
Purchase of property, plant and equipment	購買物業、廠房及設備	(20,144)	(20,002)
(Increase)/Decrease in pledged deposits	已抵押存款(增加)/減少	(60)	152
Proceeds from disposal of property, plants and equipment	出售物業、廠房及設備的所得款項	75	–
Increase in amounts due from related companies	應收關聯公司款項增加	–	(2,607)
Net cash used in investing activities	投資活動所用淨現金	(20,129)	(22,457)
Cash flows from financing activities	融資活動的現金流量		
Proceeds from interest-bearing bank and other borrowings	計息銀行及其他借款所得款項	156,010	219,000
Repayment of interest-bearing bank and other borrowings	償還計息銀行及其他借款	(81,010)	(40,000)
Repayment of other liabilities	償還其他負債	(50,000)	(50,000)
Interest paid	已付利息	(4,827)	(2,295)
Principal portion of lease payments	租賃付款本金部分	(1,012)	(1,195)
(Decrease)/Increase in amounts due to related companies	應付關聯公司款項(減少)/增加	(542)	93
Net advances from a director	來自一名董事的墊款淨值	–	(3)
Net advances from immediate holding company	來自最終控股公司的墊款淨值	–	453
Net cash from financing activities	融資活動產生的淨現金	18,619	126,053
Net (decrease)/increase in cash and cash equivalents	現金及現金等價物(減少)/增加淨值	(2,340)	1,381
Cash and cash equivalents at 1 January	於一月一日的現金及現金等價物	10,124	9,806
Effect of foreign exchange rate changes	匯率變動的影響	(1,438)	(1,063)
Cash and cash equivalents at 31 December	於十二月三十一日的現金及現金等價物	6,346	10,124

The notes on pages 79 to 188 are an integral part of these consolidated financial statements. 第79至188頁附註為該等綜合財務報表的一部分。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

1. CORPORATE INFORMATION

Honworld Group Limited (the “**Company**”) was incorporated in the Cayman Islands on 4 December 2012 as an exempted company with limited liability under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company’s registered office address is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and its principal place of business in Hong Kong is located at Room A5, 7/F, China United Plaza, 1008 Tai Nan West Street, Kowloon, Hong Kong. The shares of the Company have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) since 28 January 2014 (the “**Listing**”).

The Company is an investment holding company. During the year, the Company and its subsidiaries (the “**Group**”) were principally engaged in the manufacture and sale of cooking wine as well as condiment products under the brand name of “Lao Heng He” in the People’s Republic of China (the “**PRC**”).

Pursuant to the loan agreement dated 24 March 2019 between an independent third party (as the lender) and a wholly owned subsidiary held by the former beneficial owner of the Group, Key Shine Global Holdings Limited (“**Key Shine**”) (as the borrower), the loan included shares as collateral, whereby Key Shine mortgaged the shares.

In September 2023, due to the continued occurrence of defaults under the financing documents, CLSA Limited (中信里昂證券有限公司) exercised its rights under the financing documents for and on behalf of Wuxing City Investment HK Company Limited (“**Wuxing HK**”) (吳興城投(香港)有限公司) to enforce the share pledge and transfer the pledged shares from Key Shine to Wuxing HK. Immediately following the enforcement action, Wuxing HK becomes the beneficial owner of the pledged shares.

In the opinion of the directors, the immediate holding company and the ultimate holding company of the Company are Wuxing HK and Huzhou City Wuxing District State-owned Capital Supervision and Management Service Centre (湖州市吳興區國有資本監督管理服務中心) respectively, which were established in Hong Kong and the PRC respectively.

1. 公司資料

老恒和釀造有限公司(「**本公司**」)於二零一二年十二月四日根據開曼群島法例第22章《公司法》(一九六一年第三號法例，經綜合及修訂)在開曼群島註冊成立為獲豁免有限公司。本公司註冊辦事處地址為Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands，而本公司的香港主要營業地點位於香港九龍大南西街1008號華匯廣場7樓A5室。本公司股份自二零一四年一月二十八日起於香港聯合交易所有限公司(「**聯交所**」)主板上市(「**上市**」)。

本公司為一間投資控股公司。於本年度，本公司及其附屬公司(「**本集團**」)主要於中華人民共和國(「**中國**」)從事「老恒和」牌料酒及調味品的生產及銷售。

根據獨立第三方(作為貸款人)與本集團前實益擁有人Key Shine Global Holdings Limited(「**Key Shine**」)(作為借款人)持有的全資附屬公司於二零一九年三月二十四日簽訂的貸款協議，該貸款包括股份作為抵押品，而Key Shine藉此將有關股份抵押。

於二零二三年九月，由於融資文件項下持續發生違約，中信里昂證券有限公司代表吳興城投(香港)有限公司(「**吳興香港**」)行使其融資文件項下的權利強制執行股權質押，並將質押股份從Key Shine轉讓至吳興香港。緊隨接強制執行後，吳興香港即成為質押股份的實益擁有人。

董事認為，本公司的直接控股公司及最終控股公司分別為吳興香港及湖州市吳興區國有資本監督管理服務中心，彼等分別於香港及中國成立。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

1. CORPORATE INFORMATION (Continued)

As at 31 December 2024 and 2023, the Company had direct and indirect interests in its subsidiaries, all of which are private limited liability companies (or, if registered outside Hong Kong, have substantially similar characteristics to a private company incorporated in Hong Kong). The particulars of principal subsidiaries are set out below:

Name 名稱	Place of incorporation/ establishment and place of operations 註冊成立／成立地點 及經營地點	Nominal value of issued/registered share capital 已發行／ 註冊股本面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Lao Heng He Group Limited 老恒和集團有限公司	Hong Kong 香港	Hong Kong Dollar ("HK\$")1 1港元 (「港元」)	100	–	Investment holding 投資控股
Huzhou Chenshi Tianniang Industrial Co., Limited ("Huzhou Chenshi")* 湖州陳氏天釀實業有限公司 (「湖州陳氏」)	PRC/Mainland China 中國／中國內地	HK\$14,250,000 14,250,000港元	–	100	Wholesale of condiment products 調味品批發
Huzhou Chengde Trading Co., Limited* 湖州成德貿易有限公司	PRC/Mainland China 中國／中國內地	Renminbi ("RMB") 1,200,000,000 人民幣 (「人民幣」) 1,200,000,000元	–	100	Wholesale of condiment products 調味品批發
Zhejiang Changxing Sanhetang Trading Co., Limited ("Zhejiang Changxing Sanhetang")* 浙江長興三和堂貿易有限公司 (「浙江長興三和堂」)	PRC/Mainland China 中國／中國內地	RMB500,000,000 人民幣500,000,000元	–	100	Wholesale of condiment products 調味品批發
Zhejiang Changxing Hengze Trading Co., Limited* (note (iii)) 浙江長興恒澤貿易有限公司 (附註(iii))	PRC/Mainland China 中國／中國內地	RMB150,000,000 人民幣150,000,000元	–	100	Wholesale of condiment products 調味品批發
Huzhou Laohenghe Brewery Co., Limited ("Huzhou Laohenghe")* 湖州老恒和釀造有限公司 (「湖州老恒和」)	PRC/Mainland China 中國／中國內地	RMB11,000,000 人民幣11,000,000元	–	100	Manufacture and sale of condiment products 生產及銷售調味品
Huzhou Laohenghe Wine Co., Limited* 湖州老恒和酒業有限公司	PRC/Mainland China 中國／中國內地	RMB38,000,000 人民幣38,000,000元	–	100	Manufacture and sale of condiment products 生產及銷售調味品
Shanghai Laohenghe Marketing Management Co., Ltd.* (note (i)) 上海老恒和行銷管理有限公司 (附註(i))	PRC/Mainland China 中國／中國內地	RMB5,000,000 人民幣5,000,000元	–	100	Dormant 並無業務
Lao Henghe (Hangzhou) Trading Co., Ltd.* (note (ii)) 老恒和(杭州)釀造行銷有限公司 (附註(ii))	PRC/Mainland China 中國／中國內地	RMB5,000,000 人民幣5,000,000元	–	100	Dormant 並無業務

1. 公司資料 (續)

於二零二四年及二零二三年十二月三十一日，本公司於其附屬公司中擁有直接及間接權益，該等附屬公司均為私營有限公司（或倘於香港境外登記，性質與於香港註冊成立之私營公司基本相同）。有關主要附屬公司詳情載列如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

1. CORPORATE INFORMATION (Continued)

Notes:

- (i) Incorporated on 26 April 2023.
- (ii) Incorporated on 25 April 2023.
- (iii) Deregistered on 22 November 2024.
- * The English translation of the names of the companies established in the PRC is for reference only. The official names of these companies are in Chinese.

The consolidated financial statements for the year ended 31 December 2024 were approved for issue by the Board of Directors on 28 March 2025.

1. 公司資料(續)

附註：

- (i) 於二零二三年四月二十六日註冊成立。
- (ii) 於二零二三年四月二十五日註冊成立。
- (iii) 於二零二四年十一月二十二日取消註冊。
- * 於中國成立公司名稱的英文翻譯僅供參考。該等公司的正式名稱以中文為準。

截至二零二四年十二月三十一日止年度的綜合財務報表已於二零二五年三月二十八日經董事會批准報出。

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES

2.1 Basis of preparation

These annual consolidated financial statements have been prepared in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board (“IASB”), which collective term includes all applicable individual IFRS accounting standards, International Accounting Standards (“IASs”) and Interpretations (“IFRS Accounting Standards”) and the applicable disclosure requirements of the Companies Ordinance.

The consolidated financial statements also comply with the applicable disclosure requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”).

The material accounting policies that have been used in the preparation of these consolidated financial statements are summarised below. These policies have been consistently applied to all the years presented unless otherwise stated. The adoption of new or amended IFRS Accounting Standards and the impacts on the Group’s consolidated financial statements, if any, are disclosed in note 3.

The consolidated financial statements have been prepared on the historical cost basis.

2. 重大會計政策概要

2.1 編製基準

該等年度綜合財務報表乃根據國際會計準則委員會(「國際會計準則委員會」)頒佈之國際財務報告準則(包括全部適用個別國際財務報告會計準則、國際會計準則(「國際會計準則」)及詮釋的統稱,「國際財務報告會計準則」)及公司條例的適用披露規定編製。

綜合財務報表亦遵照香港聯合交易所有限公司證券上市規則(「上市規則」)的適用披露規定。

編製該等綜合財務報表時採用的重大會計政策於下文概述。除非另有說明,否則該等政策已於所呈列的所有年度貫徹應用。採納新訂或經修訂國際財務報告會計準則及其對本集團綜合財務報表的影響(如有)於附註3披露。

綜合財務報表乃按歷史成本基準編製。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.1 Basis of preparation (Continued)

It should be noted that accounting estimates and assumptions are used in preparation of consolidated financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 4.

The measurement bases are fully described in the accounting policies below.

2.2 Going concern assumption

In preparing the consolidated financial statements, the directors of the Company have given consideration to the future liquidity of the Group in light of its net cash used in operating activities of approximately RMB830,000 (2023: approximately RMB102,215,000) and net loss of approximately RMB516,564,000 (2023: approximately RMB524,316,000) incurred for the year ended 31 December 2024 and, as of that date, the Group had net current liabilities of approximately RMB3,141,887,000 (2023: approximately RMB2,634,684,000), capital deficiency of approximately RMB2,851,544,000 (2023: approximately RMB2,333,542,000) and accumulated losses of approximately RMB3,718,420,000 (2023: approximately RMB3,201,856,000), respectively.

As at 31 December 2024, the Group's total borrowings comprising interest-bearing bank and other borrowings amounting to approximately RMB3,311,340,000 (2023: approximately RMB2,808,480,000), of which current borrowings amounted to approximately RMB3,309,947,000 (2023: approximately RMB2,806,293,000) and approximately RMB1,822,775,000 (2023: approximately RMB1,863,275,000) in principal amount were overdue as disclosed in note 28 to the consolidated financial statements, while its cash and cash equivalents amounted to approximately RMB6,346,000 (2023: approximately RMB10,124,000).

2. 重大會計政策概要 (續)

2.1 編製基準 (續)

謹請留意編製綜合財務報表時已採用會計估計及假設。儘管此等估計乃基於管理層對當前事件及行動之最佳認知及判斷，惟實際結果最終可能與該等估計不同。涉及判斷難度或複雜度較高或假設及估計對綜合財務報表屬重大的方面於附註4中披露。

計量基準於以下會計政策全面闡述。

2.2 持續經營假設

於編製綜合財務報表時，鑒於截至二零二四年十二月三十一日止年度本集團經營活動所用現金淨額約人民幣830,000元（二零二三年：約人民幣102,215,000元）及產生虧損淨值約人民幣516,564,000元（二零二三年：約人民幣524,316,000元），及截至該日本集團的流動負債淨值約人民幣3,141,887,000元（二零二三年：約人民幣2,634,684,000元）、資本虧絀約人民幣2,851,544,000元（二零二三年：約人民幣2,333,542,000元）及累計虧損約人民幣3,718,420,000元（二零二三年：約人民幣3,201,856,000元），本公司董事已考慮本集團之未來流動資金。

於二零二四年十二月三十一日，本集團借款總額（包括計息銀行及其他借款）約人民幣3,311,340,000元（二零二三年：約人民幣2,808,480,000元），誠如綜合財務報表附註28所披露，其中流動借款約人民幣3,309,947,000元（二零二三年：約人民幣2,806,293,000元）及約人民幣1,822,775,000元（二零二三年：約人民幣1,863,275,000元）的本金額已逾期，而其現金及現金等價物則約為人民幣6,346,000元（二零二三年：約人民幣10,124,000元）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.2 Going concern assumption (Continued)

Despite of these circumstances, the consolidated financial statements have been prepared on a going concern basis on the assumption that the Group is able to operate as a going concern for the foreseeable future. In the opinion of the directors of the Company, the Group can meet its financial obligations as and when they fall due within the next year from the end of the reporting period, after taking into consideration of the measures and arrangements that the Group has implemented or is in the process of implementing as detailed below:

- The immediate holding company, Wuxing HK, has undertaken to provide continuing financial support to the Group for a period of twelve months from the date of approval of the consolidated financial statements by the directors in order to maintain the Group as a going concern;
- The Group is in negotiation with financial institutions for the renewals of the Group's short-term borrowings upon expiry, new borrowings and applying for future credit facilities. Up to the date of approval of these consolidated financial statements, the Group's major lenders, Huzhou Wuxing City Investment Development Group Co., Ltd. (湖州吳興城市投資發展集團有限公司) ("湖州吳興城市"), Huzhou Wuxing Nantaihu Construction Investment Group Co., Ltd. (湖州吳興南太湖建設投資集團有限公司) (formerly known as 湖州吳興南太湖建設投資有限公司) ("南太湖") and Huzhou Husheng Financial Leasing Co., Ltd. (湖州湖盛融資租賃有限公司) ("湖盛融資") have shown the positive support on the Group by not requiring the Group to repay the loan of approximately RMB376,788,000, RMB2,315,145,000 and RMB339,637,000 (2023: approximately RMB203,305,000, RMB1,998,748,000 and RMB275,987,000) respectively and has undertaken to provide new financing facilities of RMB450,000,000 (2023: RMB150,000,000) for a period of twelve months from the date of approval of these consolidated financial statements. Therefore, the directors of the Company are confident that the entire borrowings can be renewed upon expiration and future credit facilities can be applied based on the Group's past experience and credit history; and

2. 重大會計政策概要 (續)

2.2 持續經營假設 (續)

儘管出現該等情況，惟綜合財務報表已按持續經營基準編製，當中假設本集團能夠於可見將來按持續基準經營。本公司董事認為，經考慮下文所詳述本集團已實施或正實施之措施及安排後，本集團可應付自報告期末起計下一年度內到期的財務責任：

- 直接控股公司吳興香港已承諾由董事批准綜合財務報表日期起計十二個月期間向本集團提供持續財務支持，以維持本集團的持續經營；
- 本集團正就本集團短期貸款到期後的續期、新借款及申請未來信貸融資與財務機構磋商。直至該等綜合財務報表獲批准日期，本集團的主要貸款人湖州吳興城市投資發展集團有限公司(「湖州吳興城市」)、湖州吳興南太湖建設投資集團有限公司(前稱湖州吳興南太湖建設投資有限公司)(「南太湖」)及湖州湖盛融資租賃有限公司(「湖盛融資」)已對本集團表示積極支持，並無要求本集團償還分別約為人民幣376,788,000元、人民幣2,315,145,000元及人民幣339,637,000元(二零二三年：約人民幣203,305,000元、人民幣1,998,748,000元及人民幣275,987,000元)的貸款，並已承諾自該等綜合財務報表獲批准日期起計十二個月期間提供人民幣450,000,000元(二零二三年：人民幣150,000,000元)的新信貸融資。因此，按照本集團過往經驗及信貸記錄，本公司董事相信整筆借款可於到期時續期，並可申請未來信貸融資；及

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.2 Going concern assumption (Continued)

- The directors have evaluated all the relevant facts available to them and made a business plan to improve its liquidity by (i) monitoring the production activities in order to fulfill the forecast production volume and meet sales forecast, (ii) taking measures to tighten cost controls over various production costs and expenses, and (iii) any feasible financial arrangement.

The directors of the Company have reviewed the Group's cash flows forecast, prepared by management which covers a period of twelve months from the end of the reporting period. They are of the opinion that, taking into account the above-mentioned plans and measures, the Group will have sufficient cash resources to satisfy its working capital and other financial obligations for the next twelve months from the end of the reporting period after having taken into account of the Group's projected cash flows, current financial resources and capital expenditure requirements with respect to the production facilities and development of its business. Accordingly, the directors are of the opinion that it is appropriate to prepare the consolidated financial statements of the Group for the year ended 31 December 2024 on a going concern basis.

Notwithstanding the above, significant uncertainties exist as to whether the management of the Company will be able to achieve its plans and measures as described above. Whether the Group will be able to continue as a going concern would depend upon the Group's ability to generate adequate financing and operating cash flows in the near future and obtain the continuous financial support from its immediate holding company and major lenders.

Should the going concern assumption be inappropriate, adjustments may have to be made to write down the carrying values of assets to their recoverable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in the consolidated financial statements.

2. 重大會計政策概要 (續)

2.2 持續經營假設 (續)

- 董事已評估所有可得相關事實及制定業務計劃，透過以下方式改善其流動資金：(i) 監察生產活動以實現預測產量及達致銷售預測；(ii) 採取措施收緊各項生產成本及開支之成本監控；及(iii) 任何可行之財務安排。

本公司董事已審閱管理層所編製本集團自報告期末起計十二個月期間之現金流量預測。彼等認為，經考慮上述計劃及措施後，並計及本集團之預測現金流量、目前財務資源以及有關生產設施及發展其業務之資本開支要求，本集團將具備充足現金資源以滿足自報告期末起計未來十二個月之營運資金及其他財務責任。因此，董事認為按持續經營基準編製本集團截至二零二四年十二月三十一日止年度之綜合財務報表屬恰當。

儘管出現以上情況，本公司管理層能否落實上述計劃及措施仍存在重大不確定性。本集團能否繼續持續經營將取決於本集團能否於不久將來產生充足融資及經營現金流量，以及能否取得直接控股公司及主要貸款人之持續財務支持。

倘持續經營假設並不適用，則可能須作出調整以撇減資產賬面值至其可收回金額，以就可能產生之任何進一步負債計提撥備，並將非流動資產及非流動負債分別重新分類為流動資產及流動負債。此等調整之影響並無於綜合財務報表內反映。

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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.3 Basis of consolidation

The consolidated financial statements include the financial statements of the Group for the year ended 31 December 2024. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

2. 重大會計政策概要 (續)

2.3 綜合基準

綜合財務報表包括本集團截至二零二四年十二月三十一日止年度的財務報表。附屬公司為本公司直接或間接控制的實體(包括結構性實體)。當本集團承受或享有參與投資對象業務所得的可變回報，且能透過對投資對象的權力(即賦予本集團現有有能力來主導投資對象相關活動的既存權利)影響該等回報時，即取得控制權。

倘本公司直接或間接擁有少於投資對象大多數投票或類似權利的權利，則本集團於評估其是否擁有對投資對象的權力時會考慮一切相關事實及情況，包括：

- (a) 與投資對象的其他投票權持有人的合約安排；
- (b) 其他合約安排所產生的權利；及
- (c) 本集團的投票權及潛在投票權。

附屬公司採用與本公司相同報告期間的相同會計政策編製其財務報表。附屬公司之業績由本集團取得控制權之日起綜合入賬，並繼續綜合入賬至該等控制終止之時為止。

損益及其他全面收益之各個組成部分歸屬於本集團之本公司擁有人及非控股權益，即使此舉會導致非控股權益有虧絀結餘。所有有關本集團各成員公司間交易之所有集團內公司間資產及負債、權益、收入、開支及現金流量會於綜合入賬時全數抵銷。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.3 Basis of consolidation (Continued)

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.4 Foreign currency translation

The consolidated financial statements are presented in RMB, which is also the functional currency of the Company.

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the end of the reporting period, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the retranslation of monetary assets and liabilities at the end of the reporting period are recognised in profit or loss.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated (i.e. only translated using the exchange rates at the transaction date). When a fair value gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is also recognised in profit or loss. When a fair value gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is also recognised in other comprehensive income.

2. 重大會計政策概要 (續)

2.3 綜合基準 (續)

倘有事實及情況顯示上述三項控制因素中有一項或以上出現變化，本集團會重新評估其是否對投資對象擁有控制權。並無喪失控制權的附屬公司之所有權益變動會按權益交易入賬。

倘本集團失去對附屬公司的控制權，則其終止確認(i)附屬公司之資產(包括商譽)及負債；(ii)任何非控股權益之賬面值；及(iii)於權益中記錄之累計匯兌差額；並確認(i)已收代價之公平值；(ii)任何保留投資之公平值；及(iii)於損益中任何因此產生之盈餘或虧絀。本集團先前於其他全面收益中確認之應佔部分按本集團直接出售有關資產或負債所需的相同基準重新分類至損益或保留利潤(如適用)。

2.4 外幣換算

綜合財務報表乃以人民幣呈列，人民幣為本公司之功能貨幣。

於綜合入賬實體的獨立財務報表中，外幣交易乃按交易當日的現行匯率換算為個別實體的功能貨幣。於報告日期末，以外幣計值的貨幣資產及負債按該日的匯率換算。該等交易結算及於報告日期末重新換算貨幣資產及負債產生的外匯收益及虧損於損益內確認。

以外幣計值按公平值入賬的非貨幣項目，均已按釐定公平值之日的現行匯率重新換算。以外幣計值按歷史成本計量的非貨幣項目則不予重新換算(即僅採用交易日期匯率進行換算)。當非貨幣項目的公平值收益或虧損於損益內確認時，該收益或虧損的任何兌換部分亦於損益內確認。當非貨幣項目的公平值收益或虧損於其他全面收益內確認時，該收益或虧損的任何兌換部分亦於其他全面收益內確認。

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綜合財務報表附註

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.4 Foreign currency translation (Continued)

In the consolidated financial statements, all individual financial statements of foreign operations, originally presented in a currency different from the Group's presentation currency, have been converted into RMB. Assets and liabilities have been translated into RMB at the closing rates at the end of the reporting period. Income and expenses have been converted into the RMB at the exchange rates ruling at the transaction dates, or at the average rates over the reporting period provided that the exchange rates do not fluctuate significantly. Any differences arising from this procedure have been recognised in other comprehensive income and accumulated separately in the translation reserve in equity.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation on or after 1 January 2005 have been treated as assets and liabilities of the foreign operation and translated into RMB at the rates prevailing at the end of the reporting period. Goodwill arising on the acquisitions of foreign operations before 1 January 2005 is translated at the foreign exchange rate that applied at the date of acquisition of the foreign operation.

On the disposal of a foreign operation (i.e., a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or loss of significant influence over an associate that includes a foreign operation), all of the accumulated exchange differences in respect of that operation attributable to the Group are reclassified to profit or loss. Any exchange differences that have previously been attributed to non-controlling interests are derecognised, but they are not reclassified to profit or loss.

In the case of a partial disposal (i.e., no loss of control) of a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposal of associates not involving a change of accounting basis), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

2. 重大會計政策概要 (續)

2.4 外幣換算 (續)

於綜合財務報表，海外業務所有原本按有別於本集團呈列貨幣呈列的個別財務報表，均已換算為人民幣。資產及負債乃按報告日期末的收市匯率換算為人民幣。收入及支出乃按交易日的匯率換算為人民幣，或倘匯率並無大幅波動，則可按報告期間的平均匯率換算。就此程序產生的任何差額已確認為其他全面收益並於權益項下換算儲備中個別累計。

因於二零零五年一月一日或之後收購境外業務而產生之商譽及公平值調整已作為境外業務之資產及負債處理，並按報告期末的現行利率換算為人民幣。因於二零零五年一月一日之前收購境外業務而產生之商譽按收購境外業務當日的匯率換算。

出售境外業務（即出售本集團境外業務的全部權益，或涉及失去一間附屬公司（當中包括境外業務）控制權之出售，或涉及對一間聯營公司（當中包括境外業務）失去重大影響之出售），有關該業務本集團應佔所有累計匯兌差額，重新分類至損益。先前歸屬於非控股權益的任何匯兌差額將終止確認，且不會重新分類至損益。

就部分出售（即未失去控制權）附屬公司（當中包括境外業務），其累計匯兌差額按相應比例重新計入非控股股東權益，而不於損益確認。就所有其他部分出售（即不涉及會計基準變更的聯營公司部分出售），按比例將累計匯兌差額重新分類至損益。



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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.5 Property, plant and equipment

Property, plant and equipment (other than construction in progress as described below) are initially recognised at acquisition cost or manufacturing cost, including any cost directly attributable to bringing the assets to the location and condition necessary for them to be capable of operating in the manner intended by the Group's management, including costs of testing whether the related assets are functioning properly. They are subsequently stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of assets, other than construction in progress, less their residual values over their estimated useful lives, using the straight-line method, as follows:

Buildings	5%
Machinery and equipment	5% to 20%
Furniture and fixtures	20% to 33 $\frac{1}{3}$ %
Motor vehicles	20%
Leasehold improvements	Over the lease terms

Accounting policy for depreciation of right-of-use assets is set out in note 2.13.

Estimates of residual value and useful life are reviewed, and adjusted if appropriate, at the end of each reporting period.

2. 重大會計政策概要 (續)

2.5 物業、廠房及設備

物業、廠房及設備(下文所述的在建工程除外)初始按購置成本或製造成本確認,包括將資產送達必要地點及使資產達致以本集團管理層擬定的方式運作的狀況的任何直接應佔成本(包括測試相關資產是否運作正常的成本)。物業、廠房及設備其後按成本減累計折舊及累計減值虧損(如有)列賬。

用於生產、供應或行政用途的在建物業按成本減任何已確認減值虧損列賬。成本包括專業費用,以及根據本集團會計政策資本化的合資格資產的借貸成本。該等物業於竣工並可用於擬定用途時分類至物業、廠房及設備的適當類別。該等資產按與其他物業資產相同的基準折舊,於資產達到預定用途時開始。

折舊乃以直線法在估計使用年期內將資產(在建工程除外)的成本撇銷至其剩餘價值確認,如下:

樓宇	5%
機械及設備	5%至20%
傢俬及裝置	20%至33 $\frac{1}{3}$ %
汽車	20%
租賃物業裝修	按租賃期限

使用權資產折舊的會計政策載於附註2.13。

剩餘價值及使用寿命的估計於各報告期末檢討,並於適當時調整。



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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.5 Property, plant and equipment (Continued)

Gain or loss arising on retirement or disposal is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other costs, such as repairs and maintenance, are charged to profit or loss during the financial period in which they are incurred.

Construction in progress represents property, plant and equipment under construction, which are stated at cost less any impairment losses, and are not depreciated. Cost comprises the direct costs of construction during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

2. 重大會計政策概要 (續)

2.5 物業、廠房及設備 (續)

報廢或出售產生的收益或虧損按銷售所得款項與資產賬面值的差額釐定，並於損益確認。

後續成本僅在與該項目相關的未來經濟利益很可能流入本集團且該項目的成本能夠可靠計量時，計入該資產的賬面價值或確認為一項單獨的資產（如適用）。被更換部分的賬面價值終止確認。所有其他成本，例如維修及保養，均於其產生的財政期間計入損益。

在建工程指正在建設的物業、廠房及設備，按成本減任何減值虧損入賬而不計提折舊。成本包括建設期間建設的直接成本。在建工程於落成可用時重新分類至適當類別之物業、廠房及設備。



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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.6 Intangible assets (other than goodwill) and research and development activities

Intangible assets (other than goodwill)

Acquired intangible assets are recognised initially at cost. After initial recognition, intangible assets with finite useful lives are carried at cost less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is provided on straight-line basis over their estimated useful lives. Amortisation commences when the intangible assets are available for use. The following useful lives are applied:

Computer software	5 years
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Intangible assets with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses.

The assets' amortisation methods and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Intangible assets, with finite and indefinite useful lives, are tested for impairment as described below in note 2.18.

Research and development costs

Costs associated with research activities are expensed in profit or loss as they incur. Costs that are directly attributable to development activities are recognised as intangible assets provided they meet the all of the following recognition requirements:

- (i) demonstration of technical feasibility of the prospective product for internal use or sale;
- (ii) there is intention to complete the intangible asset and use or sell it;
- (iii) the Group's ability to use or sell the intangible asset is demonstrated;
- (iv) the intangible asset will generate probable economic benefits through internal use or sale;

2. 重大會計政策概要 (續)

2.6 無形資產(商譽除外)及研發活動

無形資產(商譽除外)

收購的無形資產初始按成本確認。初始確認後，具有有限年期的無形資產按成本減累計攤銷及任何累計減值虧損入賬。具有有限可使用年期的無形資產於其估計可使用年期以直線法攤銷。無形資產可供使用時開始攤銷。下列可使用年期予以採用：

電腦軟件	5年
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無限可使用年期的無形資產按成本減任何其後累計減值虧損入賬。

資產的攤銷方法及可使用年限於各報告期末檢討及調整(如適用)。

可使用年期有限及無限的無形資產已按下文附註2.18所述進行減值測試。

研發成本

與研究活動相關的成本產生時於損益支銷。開發活動直接應佔的成本於滿足下列所有確認要求的情況下確認為無形資產：

- (i) 證實完成預期產品以供內部使用或出售之技術可行性；
- (ii) 有意完成並使用或出售該無形資產；
- (iii) 證實本集團有能力使用或出售該無形資產；
- (iv) 透過內部使用或出售無形資產將產生可能之經濟利益；

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.6 Intangible assets (other than goodwill) and research and development activities (Continued)

Research and development costs (Continued)

- (v) sufficient technical, financial and other resources are available for completion; and
- (vi) the expenditure attributable to the intangible asset can be reliably measured.

Direct costs include employee costs incurred on development activities along with an appropriate portion of relevant overheads. The costs of development of internally generated software, products or knowhow that meet the above recognition criteria are recognised as intangible assets. They are subject to the same subsequent measurement method as acquired intangible assets.

All other development costs are expensed as incurred.

2.7 Financial instruments

Recognition and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all of its risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

2. 重大會計政策概要 (續)

2.6 無形資產（商譽除外）及研發活動 (續)

研發成本 (續)

- (v) 有足夠技術、財務及其他資源以完成該產品；及
- (vi) 該無形資產之應佔開支能可靠計量。

直接成本包括進行開發活動時產生之僱員成本及適當部份之相關間接開支。內部自行開發並符合以上確認準則之軟件產品或知識之開支成本確認為無形資產。研發成本採用與收購的無形資產相同的後續計量方法。

所有其他開發成本均於產生時支銷。

2.7 金融工具

確認及終止確認

金融資產及金融負債於本集團成為有關金融工具合約條文的訂約方時，方予確認。

當從金融資產收取現金流量的合約權利屆滿或金融資產及其幾乎所有的風險及回報轉移時，終止確認金融資產。金融負債在廢除、解除、取消或屆滿時終止確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.7 Financial instruments (Continued)

Financial assets

Classification and initial measurement of financial assets

Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price in accordance with IFRS 15 “Revenue from Contracts with Customers” (“IFRS 15”), all financial assets are initially measured at fair value, in case of a financial asset not at fair value through profit or loss (“FVTPL”), plus transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in the consolidated statement of profit or loss and other comprehensive income.

Financial assets, other than those designated and effective as hedging instruments, are classified into the following categories:

- amortised cost; or
- FVTPL.

The classification is determined by both:

- the entity’s business model for managing the financial asset; and
- the contractual cash flow characteristics of the financial asset.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within “other income and gains” or “finance costs”, except for expected credit losses (“ECLs”) of financial assets which is presented within “(provision for)/reversal of impairment losses, net”.

2. 重大會計政策概要 (續)

2.7 金融工具 (續)

金融資產

金融資產分類及初始計量

除不包含重大融資成分且按照國際財務報告準則第15號「客戶合約收益」(「國際財務報告準則第15號」)以交易價格計量的應收貿易款項外，所有金融資產均以公平值進行初始計量，倘金融資產並非按公平值計入損益(「按公平值計入損益」)計量，則加上收購金融資產直接應佔的交易成本。按公平值計入損益列賬的金融資產的交易成本於綜合損益及其他全面收益表支銷。

除被指定為有效對沖工具的金融資產外，金融資產分為以下類別：

- 按攤銷成本；或
- 按公平值計入損益。

分類由以下兩個因素決定：

- 實體管理金融資產的業務模式；及
- 金融資產的合約現金流量特徵。

已計入損益的金融資產的所有收益及開支均於「其他收入及收益」或「融資成本」中列示，惟於「減值虧損(撥備)/撥回淨值」中列示的金融資產的預期信貸虧損(「預期信貸虧損」)除外。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.7 Financial instruments (Continued)

Financial assets (Continued)

Subsequent measurement of financial assets

Debt investments

Financial assets at amortised cost

Financial assets are measured at amortised cost if the assets meet the following conditions (and are not designated as FVTPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these are measured at amortised cost using the effective interest method. Interest income from these financial assets is included in “other income and gains” in profit or loss. Discounting is omitted where the effect of discounting is immaterial. The Group’s bank balances and cash, pledged deposits, trade and other receivables and amounts due from related companies fall into this category of financial instruments.

Financial assets at FVTPL

Financial assets that are held within a different business model other than “hold to collect” or “hold to collect and sell” are categorised at FVTPL. Further, irrespective of business model, financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVTPL.

2. 重大會計政策概要 (續)

2.7 金融工具 (續)

金融資產 (續)

金融資產後續計量

債務投資

按攤銷成本計量的金融資產

滿足下列條件 (且不指定為按公平值計入損益) 的金融資產按攤銷成本計量：

- 金融資產於旨在持有金融資產收取合約現金流量之業務模式內持有；及
- 金融資產的合約條款產生的現金流量純粹為支付本金及未償還的本金產生的利息。

初始確認後，該等金融資產採用實際利率法按攤銷成本計量。該等金融資產的利息收入計入損益中的「其他收入及收益」。如貼現的影響並不重大，則忽略貼現。本集團的銀行結餘及現金、已抵押存款、應收貿易款項及其他應收款項以及應收關聯公司款項均屬於此類金融工具。

按公平值計入損益計量的金融資產

以「持有以收取」或「持有以收取和出售」以外的不同業務模式持有的金融資產按公平值計入損益分類。此外，無論業務模式如何，合約現金流量不只是支付本金及利息的金融資產均按公平值計入損益入賬。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.7 Financial instruments (Continued)

Financial assets (Continued)

Subsequent measurement of financial assets (Continued)

Equity investments

An investment in equity securities is classified as FVTPL unless the equity investment is not held for trading purposes and on initial recognition of the investment, the Group elects to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income and accumulated in “fair value reserve — non-recycling” in equity. Such elections are made on an instrument-by-instrument basis, but only be made if the investment meets the definition of equity from the issuer’s perspective.

The equity instruments at FVOCI are not subject to impairment assessment. The cumulative gain or loss in “fair value reserve — non-recycling” will not be reclassified to profit or loss upon disposal of the equity investments, and will be transferred to retained earnings.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group’s right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the “other income and gains” in profit or loss.

2. 重大會計政策概要 (續)

2.7 金融工具 (續)

金融資產 (續)

金融資產後續計量 (續)

股本投資

股本證券之投資被分類為按公平值計入損益，除非該等股本投資並非以買賣為目的持有且於初步確認投資時，本集團選擇指定投資按公平值計入其他全面收益（不可撥回），由此，隨後公平值之變動於其他全面收益內確認並於權益中「公平值撥備 — 不可撥回」累計。該等選擇以工具為基礎作出，但僅會在發行人認為投資滿足股本之定義的情況下作出。

按公平值計入其他全面收益的股本工具不進行減值評估。「公平值撥備 — 不可撥回」中的累計損益於出售股本投資時不會重新分類如損益，而將轉入保留盈利。

該等股本工具投資所產生的股息於本集團收取股息的權利確立時計入損益，除非有關股息明顯為收回部分投資成本，則作別論。股息計入損益中的「其他收入及收益」。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.7 Financial instruments (Continued)

Financial liabilities

Classification and measurement of financial liabilities

The Group's financial liabilities include trade and other payables, amounts due to related companies, amount due to immediate holding company, other liabilities, interest-bearing bank and other borrowings (included lease liabilities), other long-term liabilities and provision for loss on unauthorised guarantees.

Financial liabilities (other than lease liabilities) are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Group designated a financial liability at FVTPL.

Subsequently, financial liabilities (other than lease liabilities) are measured at amortised cost using the effective interest method except for derivatives and financial liabilities designated at FVTPL, which are carried subsequently at fair value with gains or losses recognised in profit or loss.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in profit or loss are included within "finance costs" or "other income and gains".

Accounting policies of lease liabilities are set out in note 2.13.

Trade and other payables

Trade and other payables are recognised initially at their fair value and subsequently measured at amortised cost, using the effective interest method.

2. 重大會計政策概要 (續)

2.7 金融工具 (續)

金融負債

金融負債分類及計量

本集團的金融負債包括貿易及其他應付款項、應付關聯公司款項、應付直接控股公司款項、其他負債、計息銀行及其他借款(包括租賃負債)、其他長期負債及未經授權擔保虧損撥備。

金融負債(租賃負債除外)初步以公平值計量,及(如適用)就交易成本進行調整,除非本集團指定金融負債按公平值計入損益計量則作別論。

隨後,金融負債(租賃負債除外)採用實際利率法按攤銷成本計量,惟指定按公平值計入損益的衍生工具及金融負債以公平值進行後續計量,其損益計入損益。

所有與利息相關的開支以及(如適用)在損益中呈報的工具公平值變動均計入「融資成本」或「其他收入及收益」中。

租賃負債的會計政策載於附註2.13。

貿易及其他應付款項

貿易及其他應付款項初步按其公平值確認,其後採用實際利率法按攤銷成本計量。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.7 Financial instruments (Continued)

Financial liabilities (Continued)

Interest-bearing bank and other borrowings (other than lease liabilities)

Interest-bearing bank and other borrowings (other than lease liabilities) are recognised initially at fair value, net of transaction costs incurred. Interest-bearing bank and other borrowings (other than lease liabilities) are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

Interest-bearing bank and other borrowings (other than lease liabilities) are classified as current liabilities unless as at the end of the reporting period, the Group has a right to defer settlement of the liability for at least twelve months after the end of the reporting period.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

2. 重大會計政策概要 (續)

2.7 金融工具 (續)

金融負債 (續)

計息銀行及其他借款 (租賃負債除外)

計息銀行及其他借款 (租賃負債除外) 初步按公平值扣除已產生的交易成本確認。計息銀行及其他借款 (租賃負債除外) 隨後按攤銷成本列賬；所得款項 (扣除交易成本) 與贖回價值之間的任何差額使用實際利率法在借款期間於損益中確認。

計息銀行及其他借款 (租賃負債除外) 分類為流動負債，除非本集團於報告期末有權將負債的清償延遲至報告期末後至少十二個月。

抵銷金融工具

倘有可合法執行權利以抵銷已確認的款項，且有意償付該款項的淨值，或同時變現資產及償付負債，則可抵銷金融資產及負債，並於綜合財務狀況表內呈列淨值。可合法執行權利不得以未來事件為條件，並且必須在正常業務過程中以及在公司或交易對手違約、資不抵債或破產的情況下可執行。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.8 Impairment of financial assets

IFRS 9's impairment requirements use forward-looking information to recognise ECL — the "ECL model". Instruments within the scope included loans and other debt-type financial assets measured at amortised cost and trade receivables.

The Group considers a broader range of information when assessing credit risk and measuring ECL, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ("**Stage 1**"); and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ("**Stage 2**").

"Stage 3" would cover financial assets that have objective evidence of impairment at the end of the reporting period.

"12-month ECL" are recognised for the Stage 1 category while "lifetime ECL" are recognised for the Stage 2 category.

Measurement of the ECL is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

2. 重大會計政策概要 (續)

2.8 金融資產減值

國際財務報告準則第9號的減值規定採用前瞻性的資料確認預期信貸虧損 — 「預期信貸虧損模式」。屬於該範疇的工具包括貸款、按攤銷成本計量之其他債務型金融資產以及應收貿易款項。

本集團在評估信貸風險及計量預期信貸虧損時考慮更廣泛的資料，包括過往事件、當前狀況、影響工具未來現金流量預期可收回性的合理且言之有據的預測。

於應用該前瞻性方法時，須對下列各項作出區別：

- 自初步確認以來信貸質素未顯著惡化或信貸風險較低的金融工具（「**第1階段**」）；及
- 自初步確認以來信貸質素顯著惡化且信貸風險不低的金融工具（「**第2階段**」）。

「第3階段」將涵蓋於報告期末具有客觀減值證據的金融資產。

「12個月預期信貸虧損」於第1階段內確認，而「全期預期信貸虧損」於第2階段內確認。

預期信貸虧損的計量於金融工具預計存續期內按信貸虧損的概率加權估計釐定。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.8 Impairment of financial assets (Continued)

Trade receivables

For trade receivables, the Group applies a simplified approach in calculating ECL and recognises a loss allowance based on lifetime ECL at the end of each reporting period. These are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial assets. In calculating the ECL, the Group has established a provision matrix that is based on its historical credit loss experience and external indicators, adjusted for forward-looking factors specific to the debtors and the economic environment.

To measure the ECL, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

Other financial assets measured at amortised cost

The Group measures the loss allowance for other receivables equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of default occurring since initial recognition.

2. 重大會計政策概要 (續)

2.8 金融資產減值 (續)

貿易應收款項

就貿易應收款項而言，本集團採用簡化方法計算預期信貸虧損，並於各報告期末基於全期預期信貸虧損確認虧損撥備。考慮到金融資產存續期內任何時間點均可能出現違約事件，這些是合約現金流量的預期缺口。於計算預期信貸虧損時，本集團已建立基於其過往信貸虧損記錄及外部指標的撥備矩陣，並根據債務人特定前瞻性因素及經濟環境作調整。

於計量預期信貸虧損時，貿易應收款項已根據共同信貸風險特徵及逾期天數分類。

按攤銷成本計量的其他金融資產

本集團按相等於12個月預期信貸虧損計量其他應收款項的虧損撥備，除非自初步確認以來信貸風險大幅增加，則於該情況下本集團確認全期預期信貸虧損。評估是否應確認全期預期信貸虧損乃基於自初步確認以來發生違約的可能性或風險的大幅增加。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.8 Impairment of financial assets (Continued)

Other financial assets measured at amortised cost (Continued)

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial assets at the end of the reporting period with the risk of default occurring on the financial assets at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in regulatory, business, financial, economic conditions, or technological environment that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations; and
- an actual or expected significant deterioration in the operating results of the debtor.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

2. 重大會計政策概要 (續)

2.8 金融資產減值 (續)

按攤銷成本計量的其他金融資產 (續)

於評估信貸風險是否自初步確認以來已大幅增加時，本集團比較金融資產於報告期末出現違約的風險與該金融資產於初步確認日期出現違約的風險。作此評估時，本集團會考慮合理及有理據的定量及定性資料，包括歷史經驗及毋須花費過度成本或精力即可獲得的前瞻性資料。

尤其是，評估信貸風險是否大幅增加時會考慮下列資料：

- 金融工具外部 (如有) 或內部信貸評級的實際或預期重大惡化；
- 外部市場信貸風險指標顯著惡化，如信貸利差、債務人信用違約掉期價格大幅增加；
- 監管、業務、財務、經濟條件或技術環境出現或預期出現不利變動，可能導致債務人償還能力大幅下降；及
- 債務人經營業績的實際或預期重大惡化。

撇除上述評估的結果，本集團推測，除非本集團另有合理可靠資料所示，否則當合約付款逾期超過30日時，信貸風險自初始確認起已大幅增加。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.8 Impairment of financial assets (Continued)

Other financial assets measured at amortised cost (Continued)

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the end of each reporting period. A debt instrument is determined to have low credit risk if it has a low risk of default, the borrower has strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations.

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collateral held by the Group).

Detailed analysis of the ECL assessment of trade receivables and other financial assets measured at amortised cost are set out in note 39.2.

Financial guarantee contracts

For a financial guarantee contract, the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed. Accordingly, the ECL is the present value of the expected payments to the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

2. 重大會計政策概要 (續)

2.8 金融資產減值 (續)

按攤銷成本計量的其他金融資產 (續)

儘管如此，倘於各報告期末釐定債務工具的信貸風險較低，則本集團假設該債務工具之信貸風險自初步確認以來並無顯著增加。在下列情況下，一項債務工具被定為具有較低的信貸風險，倘該債務工具違約風險較低、借款人近期具充分償付合約現金流量負債的能力；及長期而言經濟及業務狀況的不利變動未必降低借款人償付合約的現金流量負債的能力。

就內部信貸風險管理而言，本集團認為，違約事件在內部制訂或自外界來源的資料顯示債務人不大可能悉數向債權人（包括本集團）還款（未計及本集團所持任何抵押品）時發生。

有關貿易應收款項及按攤銷成本計量的其他金融資產的預期信貸虧損評估的詳細分析載於附註39.2。

財務擔保合約

就財務擔保合約而言，本集團僅於債務人未能按所擔保工具的條款履約時付款。因此，預期信貸虧損為向持有人信貸虧損的預期付款現值減本集團預期從持有人、債務人或任何其他人士收取的任何款項。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.9 Inventories

Inventories are carried at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated cost of completion and applicable selling expenses. For condiment products, cost is determined using the weighted average basis, and in the case of work in progress and finished goods, comprise direct materials, direct labour and an appropriate proportion of overheads. It excludes borrowing costs.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

2.10 Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand, demand deposits with banks and short term highly liquid investments with original maturities of three months or less that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value. For the purpose of the consolidated statement of cash flows presentation, cash and cash equivalents include bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

2.11 Contract liabilities

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 2.16). A contract liability would also be recognised if the Group has an unconditional right to receive consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2.7).

2. 重大會計政策概要 (續)

2.9 存貨

存貨乃按成本值及可變現淨值之較低者列賬。可變現淨值是在日常業務過程中的估計售價減估計完成成本及適用的銷售開支。就調味品而言，成本採用加權平均法確定，就在製品及成品而言，包括直接材料、直接勞工及適當比例之間接成本，惟不包括借款成本。

當出售存貨時，該等存貨的賬面值於確認相關收入的期間確認為開支。任何存貨撇減至可變現淨值金額及所有存貨虧損於產生撇減或虧損的期間確認為開支。任何存貨撇減撥回金額於產生撥回的期間確認為存貨（確認為開支）金額減少。

2.10 現金及現金等價物

現金及現金等價物包括銀行現金及現存現金、銀行活期存款以及原到期日為三個月或以內可隨時轉換為已知數額現金的短期高度流通性投資，有關投資承受價值變動的風險不大。就綜合現金流量表呈列而言，現金及現金等價物包括須按要求償還並構成本集團現金管理組成部分的銀行透支。

2.11 合約負債

當客戶在本集團確認相關收入前支付代價時確認合約負債（參閱附註2.16）。倘本集團在確認相關收入前擁有收取代價的無條件權利，則亦會確認合約負債。在上述情況下，亦將確認相應應收款項（參閱附註2.7）。



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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.12 Financial guarantees issued

A financial guarantee contract is a contract that requires the issuer (or guarantor) to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee is initially recognised as deferred income within “trade and other payables”. The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instruments and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assessing the obligations. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group’s policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

Subsequently, financial guarantees are measured at the higher of the amount determined in accordance with ECL under IFRS 9 as set out in note 2.8 and the amount initially recognised less, where appropriate, the cumulative amount of income recognised over the guarantee period.

2. 重大會計政策概要 (續)

2.12 已發出財務擔保

財務擔保合約乃要求發行人(即擔保人)就持有人因特定債務人未能根據債務工具的條款於到期時付款而蒙受的損失，而向持有人支付特定款項的合約。

當本集團發出財務擔保，該擔保的公平值最初確認為「貿易及其他應付款項」內的遞延收入。財務擔保的公平值乃根據債務工具要求的合約付款及在並無擔保的情況下須作出付款之間的現金流量差額或就評估責任而須向第三方支付的估計款額釐定。倘在發行該擔保時收取或可收取代價，該代價則根據適用於該類資產的本集團政策而予確認。倘並無有關尚未收取或應收取代價，則於最初確認任何遞延收入時，即時於損益內確認開支。

其後，財務擔保按附註2.8所載國際財務報告準則第9號項下預期信貸虧損所釐定金額及初步確認金額減(如適用)於擔保期內確認的累計收益金額計量(以較高者為準)。



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綜合財務報表附註

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.13 Leases

Definition of a lease and the Group as a lessee

At inception of a contract, the Group considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an identified asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition, the Group assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group;
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract; and
- the Group has the right to direct the use of the identified asset throughout the period of use. The Group assess whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

For contracts that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices.

2. 重大會計政策概要 (續)

2.13 租賃

租賃的定義及本集團作為承租人

於合約開始時，本集團會考慮合約是否屬於或包含租賃。租賃的定義為「一份合約或合約的一部分賦予他人在一段時間內使用已識別資產（相關資產）的權力，以換取代價」。為應用此定義，本集團評估合約是否符合以下三項關鍵評估因素：

- 合約是否包含已識別資產，即該資產在合約中可明確識別，或在資產可供本集團使用時以隱含指定方式識別；
- 本集團有權在整個使用期內取得使用已識別資產的絕大部分經濟利益，並認為其權利符合合約界定範圍；及
- 本集團有權在整個使用期內指定已識別資產的用途。本集團評估其是否有權指定該資產在整個使用期內的使用「方式及目的」。

對於含有租賃成分及一個或以上額外租賃或非租賃成分的合約，本集團按租賃及非租賃成分的相對獨立價格將合約代價分配至各成分。



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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.13 Leases (Continued)

Definition of a lease and the Group as a lessee (Continued)

Measurement and recognition of leases as a lessee

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the consolidated statement of financial position. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the underlying asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any lease incentives received).

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term unless the Group is reasonably certain to obtain ownership at the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicator exists.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable payments based on an index or rate, and amounts expected to be payable under a residual value guarantee. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payment of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate.

Subsequent to initial measurement, the liability will be reduced for lease payments made and increased for interest cost on the lease liability. It is remeasured to reflect any reassessment or lease modification, or if there are changes in in-substance fixed payments. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

2. 重大會計政策概要 (續)

2.13 租賃 (續)

租賃的定義及本集團作為承租人的租賃 (續)

計量及確認為承租人的租賃

於租賃開始日期，本集團於綜合財務狀況表確認使用權資產及租賃負債。使用權資產按成本計量，而成本乃包括租賃負債的初始計量、本集團產生的任何初始直接成本、租賃結束時拆除及移除相關資產的任何估計成本以及於租賃開始日期前作出的任何租賃付款（經扣除任何已收租賃獎勵）。

本集團的使用權資產於租賃開始日期至使用權資產的可使用年期結束或租期結束（以較早者為準）期間以直線基準計算折舊，除非本集團合理地確定於租期結束時可獲得擁有權則作別論。本集團亦於出現減值跡象時評估使用權資產的減值。

於開始日期，本集團按該日未支付租賃付款的現值計量租賃負債，並使用租賃中的隱含利率或（倘該利率不可釐定）本集團的增量借貸利率進行折現。

計量租賃負債時計入的租賃付款包括固定付款（包括實質固定付款）減任何應收租賃獎勵、基於某一指數或比率的可變付款及根據殘值保證應付的預期金額。倘本集團合理地確定將行使購買選擇權，則租賃付款亦包括購買選擇權的行使價，而倘租期反映本集團將行使終止選擇權，則租賃付款亦包括終止租賃的罰金。

於初始計量後，負債將按已付租賃付款減少，並按租賃負債的利息成本增加。為反映任何重新評估或租賃修改，或倘實質固定付款出現變動，負債需要重新計量。並不取決於某一指數或利率的可變租賃付款於觸發付款的事件或情況發生期間確認為開支。

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.13 Leases (Continued)

Definition of a lease and the Group as a lessee (Continued)

Measurement and recognition of leases as a lessee (Continued)

The Group remeasures lease liabilities whenever:

- there are changes in lease term or in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments changes due to changes in market rental rates following a market rent review, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

For lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of modification. The only exception is any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of IFRS 16 "Leases". In such cases, the Group took advantage of the practical expedient set out in paragraph 46A of IFRS 16 and recognised the change in consideration as if it were not a lease modification.

When the lease is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

The Group has elected to account for short-term leases using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these leases are recognised as an expense in profit or loss on a straight-line basis over the lease term. Short-term leases are leases with a lease term of 12 month or less.

2. 重大會計政策概要 (續)

2.13 租賃 (續)

租賃的定義及本集團作為承租人 (續)

計量及確認作為承租人的租賃 (續)

每當出現以下情況時，本集團重新計量租賃負債：

- 租期有變或對行使購買選擇權的評估有變，在此情況下，藉在重新評估日使用經修訂折現率折現經修訂租賃付款，重新計量相關租賃負債。
- 租賃付款因進行市場租金審查後市場租金率的變化而有變，在此情況下，藉使用初始折現率折現經修訂租賃付款，重新計量相關租賃負債。

對於未作為單獨租賃入賬的租賃修改，本集團基於已修改租賃的租期，在修改生效日期使用經修訂折現率折現經修訂租賃付款，從而重新計量租賃負債。唯一例外情況是因COVID-19疫情的直接後果而產生且符合國際財務報告準則第16號「租賃」第46B段所載條件的任何租金寬減。在該等情況下，本集團利用國際財務報告準則第16號第46A段所載的實際權宜方法，並確認代價的變動（猶如其並非租賃修改）。

於重新計量租賃時，相應調整於使用權資產反映，或於使用權資產已減至零時在損益反映。

本集團已選擇利用實際權宜方法將短期租賃入賬。相對於確認使用權資產及租賃負債，有關該等租賃的付款於租期內以直線基準在損益入賬列為開支。短期租賃為租期在十二個月或以下的租賃。

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.13 Leases (Continued)

Definition of a lease and the Group as a lessee (Continued)

Measurement and recognition of leases as a lessee (Continued)

Right-of-use assets are presented as a separate line on the consolidated statement of financial position.

Refundable rental deposits paid are accounted for under IFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

Prepaid lease payments

Prepaid lease payments (which meet the definition of right-of-use assets) represent the upfront payment for long-term land lease in which the payment can be reliably measured. It is stated at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is calculated on a straight-line basis over the term of the lease/right-of-use except where an alternative basis is more representative of the time pattern of benefits to be derived by the Group from use of the land.

Sales and leaseback transactions

The Group as a seller-lessee

For a transfer that does not satisfy requirements as a sale in accordance with IFRS 15, the transactions are in substance a financing arrangement under IFRS 9. Therefore, the Group as a seller-lessee accounts for the proceeds received as "other borrowings — secured" within the scope of IFRS 9.

2. 重大會計政策概要 (續)

2.13 租賃 (續)

租賃的定義及本集團作為承租人 (續)

計量及確認為承租人的租賃 (續)

使用權資產於綜合財務狀況表內單獨呈列。

已付可退回租賃按金根據國際財務報告準則第9號入賬，且初始按公平值計量。於初始確認時對公平值的調整被視為額外租賃付款，並計入使用權資產的成本。

預付租賃款項

預付租賃款項（符合使用權資產的定義）指可可靠計量的長期土地租賃預付費用。其按成本減累計折舊及任何累計減值虧損列賬。折舊於租期／使用權期限內以直線法計算，更能代表本集團自土地使用獲得利益的時間模式的其他替代基準除外。

售後租回交易

本集團作為賣方承租人

對於不符合國際財務報告準則第15號的出售規定的轉讓，該等交易實質上為國際財務報告準則第9號下的融資安排。因此，本集團作為賣方承租人，將收取的所得款項入賬列作國際財務報告準則第9號範圍內的「其他借款 — 已抵押」。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.14 Provisions, contingent liabilities and contingent assets

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

All provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Group, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Contingent liabilities assumed in a business combination which are present obligations at the date of acquisition are initially recognised at fair value, provided the fair value can be reliably measured. After the initial recognition at fair value, such contingent liabilities are recognised at the higher of the amount initially recognised, less accumulated amortisation where appropriate, and the amount that would be recognised in a comparable provision as described above. Contingent liabilities assumed in a business combination that cannot be reliably fair valued or were not present obligations at the date of acquisition are disclosed as per above.

Probable inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered as contingent assets.

2. 重大會計政策概要 (續)

2.14 撥備、或然負債及或然資產

當本集團因過去事件而承擔目前責任（法定或推定），而履行責任可能須付出經濟利益且責任金額能可靠地估計時，本集團會確認撥備。凡貨幣時間價值屬重大，撥備會以履行責任預期所需支出的現值列賬。

所有撥備會於各報告期末審閱，並作出調整以反映現時之最佳估計。

如需要經濟利益外流之可能性較低，或是無法對有關金額作出可靠估計，便會將有關義務披露為或然負債，但經濟利益外流之可能性極低則除外。如本集團之潛在義務須視乎某件或多件本集團並非全部控制之未來不確定事件是否發生方能確定是否存在，亦會披露為或然負債，惟經濟利益外流之可能性極低則除外。

業務合併產生的或然負債，在收購日期為現時義務的，如果其公平值能夠可靠計量，則按公平值初步確認。按公平值初步確認後，該或然負債按初始確認之金額減累計攤銷（如適用）與將於上述可資比較之撥備中確認之金額二者之較高者確認。不能按公平值可靠計量或於收購日期未構成現時義務並於業務合併中產生的或然負債按上述規定披露。

尚未達到資產確認標準之本集團的可能經濟利益流入被視為或然資產。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.15 Share capital

Ordinary shares are classified as equity. Share capital is recognised at the amount of consideration of shares issued, after deducting any transaction costs associated with the issuing of shares (net of any related income tax benefit) to the extent they are incremental costs directly attributable to the equity transaction.

2.16 Revenue recognition

Revenue arises mainly from the sales of condiment products.

To determine whether to recognise revenue, the Group follows a 5-step process:

1. Identifying the contract with a customer
2. Identifying the performance obligations
3. Determining the transaction price
4. Allocating the transaction price to the performance obligations
5. Recognising revenue when/as performance obligation(s) are satisfied

In all cases, the total transaction price for a contract is allocated amongst the various performance obligations based on their relative stand-alone selling prices. The transaction price for a contract excludes any amounts collected on behalf of third parties.

Revenue is recognised either at a point in time or over time, when (or as) the Group satisfies performance obligations by transferring the promised goods or services to its customers.

2. 重大會計政策概要 (續)

2.15 股本

普通股分類為股本。股本乃按已發行股份代價金額確認，當中已扣除任何與股份發行相關之交易成本（扣除任何相關所得稅利益），惟以股本交易直接應佔之增加成本為限。

2.16 收入確認

收入主要來自銷售調味品。

為釐定是否確認收入，本集團遵從五步流程：

1. 識別與客戶訂立的合約
2. 識別履約責任
3. 釐定交易價格
4. 將交易價格分配至履約責任
5. 於／隨着履行履約責任時確認收入

在所有情況下，合約的交易價格總額按履約責任的相對獨立售價分配至各履約責任。合約的交易價格不包括代表第三方收取的任何金額。

當（或隨着）本集團藉向客戶轉讓已承諾商品或服務履行履約責任時，收入在某一時間點或隨時間確認。



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綜合財務報表附註

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.16 Revenue recognition (Continued)

Where the contract contains a financing component which provides a significant financing benefit to the customer for more than 12 months, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction with the customer, and interest income is accrued separately under the effective interest method. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method.

Further details of the Group's revenue and other income recognition policies are as follows:

Sale of goods

Revenue from the sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the products.

Some contracts for the sale of products provide customers with rights of return and volume rebates. The rights of return and volume rebates give rise to variable consideration.

(a) *Rights of return*

For contracts which provide a customer with a right to return the goods within a specified period, the expected value method is used to estimate the goods that will not be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in IFRS 15 on constraining estimates of variable consideration are applied in order to determine the amount of variable consideration that can be included in the transaction price. For goods that are expected to be returned, instead of revenue, a refund liability is recognised. A right-of-return asset (and the corresponding adjustment to cost of sales) is also recognised for the right to recover products from a customer.

2. 重大會計政策概要 (續)

2.16 收入確認 (續)

倘合約包含融資部分，為客戶提供重大融資利益超過十二個月，則收入按以與客戶進行的個別融資交易所反映貼現率貼現的應收款項現值計量，而利息收入則按實際利率法獨立累計。倘合約包含融資部分，為本集團提供重大融資利益，則根據該合約確認的收入包括按實際利率法計算合約責任產生的利息開支。

本集團的收入及其他收入確認政策的進一步詳情如下：

銷售貨品

銷售貨品之收入乃於資產控制權轉移至客戶之時間點（通常為交付產品時）確認。

部分銷售產品的合約向客戶提供退貨權及批量回扣。退貨權及批量回扣引起可變代價。

(a) *退貨權*

當合約向客戶提供可於特定期間的退貨權時，本集團採用預期價值法估計將不會退回的產品，因為此方法最能預計本集團將收取的可變代價金額。本集團應用國際財務報告準則第15號的規定，限制可變代價的估計，以釐定可包含於交易價格的可變代價金額。就預期退回的貨品，則確認退款責任，而非收入。本集團亦就向客戶收回產品的權利確認退回資產之權利（及銷售成本的相應調整）。

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.16 Revenue recognition (Continued)

Sale of goods (Continued)

(b) Volume rebates

Retrospective volume rebates may be provided to certain customers once the quantity of products purchased during the period exceeds a threshold specified in the contract. Rebates are offset against amounts payable by the customer. To estimate the variable consideration for the expected future rebates, the most likely amount method is used for contracts with a single-volume threshold and the expected value method for contracts with more than one volume threshold. The selected method that best predicts the amount of variable consideration is primarily driven by the number of volume thresholds contained in the contract. The requirements on constraining estimates of variable consideration are applied and a refund liability for the expected future rebates is recognised.

Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

2.17 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions. Government grants are deferred and recognised in profit or loss over the period necessary to match them with the costs that the grants are intended to compensate.

Government grants relating to income is presented in gross under “other income and gains” in the consolidated statement of profit or loss and other comprehensive income.

2. 重大會計政策概要 (續)

2.16 收入確認 (續)

銷售貨品 (續)

(b) 批量回扣

當若干客戶於期內購買的產品數目超過合約規定的限額時，本集團向該等客戶提供可追溯批量回扣。回扣抵銷客戶應付的金額。為估計預期未來回扣的可變代價，就單一數量限額的合約採用最可能的金額方法，而就超過一個數量限額的合約採用預期價值法。最能預測可變代價金額的所選方法主要由合同所載數量限額所影響。本集團應用限制可變代價估計的規定，並就預期未來回扣確認退款責任。

其他收入

利息收入乃透過採用精確折現於金融工具預期年期（或較短期間，倘適用）的估計未來現金收入至金融資產賬面淨值的利率，以實際利率法按累計基準確認。

2.17 政府補助

當能夠合理保證政府補助將可收取且本集團符合所有附帶條件時，政府提供的補助將按其公平值確認。政府補助遞延入賬，並於相應期間在損益中確認以使其與補助擬補償的成本相匹配。

與收入有關的政府補助合計列示於綜合損益及其他全面收益表內「其他收入及收益」項下。

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.18 Impairment of non-financial assets

The following assets are subject to impairment testing:

- Other intangible assets;
- Property, plant and equipment;
- Right-of-use assets; and
- Interests in subsidiaries in the Company's statement of financial position

Other intangible assets with indefinite useful life or those not yet available for use are tested for impairment at least annually, irrespective of whether there is any indication that they are impaired. All other assets are tested for impairment whenever there are indications that the asset's carrying amount may not be recoverable.

An impairment loss is recognised as an expense immediately for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of fair value, reflecting market conditions less costs of disposal, and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of time value of money and the risk specific to the asset.

For the purposes of assessing impairment, where an asset does not generate cash inflows largely independent from those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. a cash-generating unit). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level.

Impairment losses recognised for cash-generating units, to which goodwill has been allocated, are credited initially to the carrying amount of goodwill. Any remaining impairment loss is charged pro rata to the other assets in the cash generating unit ("CGU"), except that the carrying value of an asset will not be reduced below its individual fair value less cost of disposal, or value in use, if determinable.

2. 重大會計政策概要 (續)

2.18 非金融資產減值

下列資產須進行減值測試：

- 其他無形資產；
- 物業、廠房及設備；
- 使用權資產；及
- 本公司財務狀況表中於附屬公司所持權益

其他可使用年期不確定或未可使用的無形資產最少每年測試一次減值，不論是否有任何跡象顯示資產出現減值。所有其他資產應於有跡象顯示資產的賬面金額或許不能收回時測試減值。

減值虧損乃資產賬面金額超過可收回金額的差額，乃即時確認為開支。可收回金額按反映市場狀況的公平值減出售成本及使用價值的較高者計算。評估使用價值時，估計未來現金流量採用稅前折現率折現至現值；該折現率反映現時市場對金錢時間價值及資產特有風險的評估。

就評估減值而言，倘資產並無產生大致上獨立於其他資產之現金流入，可收回金額按可獨立產生現金流入的最小資產組別（即現金產生單位）釐定。因此，部分資產會個別測試減值，部分則按現金產生單位級別進行測試。

就已獲分配商譽的現金產生單位確認的減值虧損初始計入商譽的賬面金額。任何剩餘減值虧損按比例從現金產生單位（「現金產生單位」）內的其他資產扣除，惟資產賬面值將不會調低至低於資產的個別公平值減出售成本或使用價值（如可釐定）。

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.19 Employee benefits

Pension obligations

The Group has various defined contribution plans in accordance with the local conditions and practices in the municipalities and provinces in which they operate. Defined contribution plans are pension and/or other social benefit plans under which the Group pay fixed contributions into a separate entity (a fund) and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees benefits relating to employee service in the current and prior periods. The contributions are recognised as labour costs when they are due. Under the defined contribution schemes, forfeited contributions could not be used to reduce the existing level of contributions.

Bonus entitlements

The expected cost of bonus payments is recognised as a liability when the Group has a present contractual or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made. Liabilities for bonus are expected to be settled within twelve months and are measured at the amounts expected to be paid when they are settled.

2.20 Borrowing costs

Borrowing costs incurred, net of any investment income earned on the temporary investment of the specific borrowings, for the acquisition, construction or production of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use. A qualifying asset is an asset which necessarily takes a substantial period of time to get ready for its intended use or sale. Other borrowing costs are expensed when incurred.

Borrowing costs are capitalised as part of the cost of a qualifying asset when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are being undertaken. Capitalisation of borrowing costs ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete.

2. 重大會計政策概要 (續)

2.19 僱員福利

退休金責任

本集團按其營運所在城市及省份的當地情況及慣例設有多個定額供款計劃。定額供款計劃為本集團向獨立實體(基金)繳付定額供款的退休金及／或其他社會福利計劃，若該基金並無持有足夠資產支付所有有關目前及以往期間僱員服務的僱員福利，本集團並無進一步繳付供款的法定或推定責任。供款於屆滿時確認為勞工成本。於界定供款計劃下，已被沒收的供款不可以動用以減低現有的供款水平。

獎金津貼

支付獎金的預期成本在僱員提供服務而令本集團產生現有的合約或推定責任，且能可靠估算其責任時確認為負債。獎金負債預期於十二個月內結清並按結清時預期將予支付的金額計量。

2.20 借款成本

就收購、建造或生產任何合資格資產所招致的借款成本扣除特定借款作暫時投資賺取的任何投資收入後，於完成或準備資產作擬定用途所需要的期間予以資本化。合資格資產為需要相當一段時間才能作擬定用途或銷售的資產。其他借款成本於產生時支銷。

當招致資產開支、產生借款成本及進行準備資產作擬定用途或銷售所必需的活動時，借款成本作為合資格資產的一部分成本予以資本化。借款成本資本化於準備合資格資產作擬定用途或銷售所必需的絕大部分活動完成時停止。

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2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.21 Accounting for income taxes

Income tax comprises current tax and deferred tax.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the end of the reporting period. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognised as a component of tax expense in profit or loss.

Deferred tax is calculated using the liability method on temporary differences at the end of the reporting period between the carrying amounts of assets and liabilities in the financial statements and their respective tax bases. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profit, including existing taxable temporary differences, will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither taxable nor accounting profit or loss and does not give rise to equal taxable and deductible temporary differences.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

2. 重大會計政策概要 (續)

2.21 所得稅的會計處理

所得稅包括即期稅項及遞延稅項。

即期所得稅資產及／或負債包括本期或以往報告期間(且於報告期末尚未支付)，向財政機關繳納稅金的責任，或取回稅金的權利。所得稅乃按年內應課稅溢利，按有關財政期間適用稅率及稅法計算。即期稅項資產或負債的所有變動均作為稅項開支的一部分於損益中確認。

遞延稅項乃按報告期末資產及負債在財務報表的賬面值與其各自稅基之間的暫時性差額以負債法計算。一般情況下，所有應課稅暫時性差額產生的遞延稅項負債均予確認。所有可扣稅暫時性差額、可供結轉稅項虧損及其他未動用稅項抵免產生之遞延稅項資產，只會在很可能有應課稅溢利(包括現有應課稅暫時性差額)用作抵銷該等可扣稅暫時性差額、未動用稅項虧損及未動用稅項抵免之情況下，才予以確認。

倘商譽或於一宗交易中首次確認(業務合併除外)的資產或負債產生的暫時性差額並不影響應課稅或會計利潤或虧損，則不會就此確認遞延稅項資產及負債且並未導致產生等額應課稅及扣減暫時差額。

投資附屬公司及聯營公司所產生的應課稅暫時性差額須確認遞延稅項負債，惟若本集團可以控制撥回暫時性差額的時間及暫時性差額可能不會在可見將來撥回者則除外。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.21 Accounting for income taxes (Continued)

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies the requirements in IAS 12 to the lease liabilities and the related assets separately. The Group recognises a deferred tax asset related to the lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax is calculated, without discounting, at tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the end of the reporting period.

Changes in deferred tax assets or liabilities are recognised in profit or loss, or in other comprehensive income or directly in equity if they relate to items that are charged or credited to other comprehensive income or directly in equity.

When different tax rates apply to different levels of taxable income, deferred tax assets and liabilities are measured using the average tax rates that are expected to apply to the taxable income of the periods in which the temporary differences are expected to reverse.

2. 重大會計政策概要 (續)

2.21 所得稅的會計處理 (續)

就稅項扣減歸因於租賃負債之租賃交易而言，本集團將國際會計準則第12號之規定分別應用於租賃負債及相關資產。本集團確認與租賃負債相關的遞延稅項資產，惟以可能出現應課稅溢利以抵銷可動用的可扣減暫時差額時予以確認為限，並就所有可扣減暫時差額確認遞延稅項負債。

遞延稅項（並無折現）按於負債清償或資產變現期間預期適用稅率計算，惟稅率須於報告期末已頒佈或實質上已頒佈。

遞延稅項資產或負債變動在損益內確認，或若其與於其他全面收益內或直接於權益中扣除或計入的項目有關，則在其他全面收益確認，或直接於權益確認。

當對不同應課稅收入水平應用不同稅率時，遞延稅項資產及負債乃採用預期適用於預期撥回暫時差額的期間的應課稅收入的平均稅率計量。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.21 Accounting for income taxes (Continued)

The determination of the average tax rates requires an estimation of (i) when the existing temporary differences will reverse and (ii) the amount of future taxable profit in those years. The estimate of future taxable profit includes:

- income or loss excluding reversals of temporary differences; and
- reversals of existing temporary differences.

Current tax assets and current tax liabilities are presented in net if, and only if,

- (a) the Group has the legally enforceable right to set off the recognised amounts; and
- (b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The Group presents deferred tax assets and deferred tax liabilities in net if, and only if,

- (a) the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
 - (i) the same taxable entity; or
 - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

2. 重大會計政策概要 (續)

2.21 所得稅的會計處理 (續)

釐定平均稅率時須估計(i)將撥回現有暫時差額的時間及(ii)該等年度的未來應課稅溢利金額。未來應課稅溢利估計包括：

- 不包括暫時差額撥回的收入或虧損；及
- 撥回現有暫時差額。

即期稅項資產及即期稅項負債只會在以下情況以淨值基準呈列：

- (a) 本集團擁有可依法強制執行的權利抵銷已確認金額；及
- (b) 擬以淨值基準清償或同時變現資產及清償負債。

本集團僅會在以下情況以淨值基準呈列遞延稅項資產及遞延稅項負債：

- (a) 實體擁有可依法執行的權利抵銷即期稅項資產與即期稅項負債；及
- (b) 遞延稅項資產及遞延稅項負債乃關於由同一稅務機關就以下任何一項徵收的所得稅：
 - (i) 同一納稅實體；或
 - (ii) 擬於各未來期間(期間遞延稅項負債或資產的大部份款項預計將結算或回收)以淨值結算即期稅項負債及資產或同時變現資產及結算負債的不同納稅實體。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.22 Related parties

For the purposes of these consolidated financial statements, a party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group
- (b) the party is an entity and if any of the following conditions applies:
 - (i) the entity and the Group are members of the same group.
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) the entity and the Group are joint ventures of the same third party.
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
 - (vi) the entity is controlled or jointly controlled by a person identified in (a).
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

2. 重大會計政策概要 (續)

2.22 關聯方

就該等綜合財務報表而言，一方被視為與本集團有關連，倘：

- (a) 如屬以下人士，即該方為該人士或該人士之近親與本集團有關連：
 - (i) 控制或共同控制本集團；
 - (ii) 對本集團有重大影響力；或
 - (iii) 為本集團或本集團母公司的主要管理層成員
- (b) 如符合下列任何條件，即該方為一間實體：
 - (i) 該實體與本集團屬同一集團之成員公司。
 - (ii) 一間實體為另一實體的聯營公司或合營企業（或另一實體為成員公司之集團旗下成員公司之聯營公司或合營企業）。
 - (iii) 實體與本集團均為同一第三方的合營企業。
 - (iv) 一間實體為第三方實體的合營企業，而另一實體為該第三方實體的聯營公司。
 - (v) 實體為本集團或與本集團有關連之實體就僱員利益設立的離職後福利計劃。
 - (vi) 實體受(a)所識別人士控制或受共同控制。
 - (vii) 於(a)(i)所識別人士對實體有重大影響力或屬該實體（或該實體的母公司）主要管理層成員。
 - (viii) 該實體，或其所屬集團之任何成員，向本集團或本集團之母公司提供主要管理層服務。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

2. SUMMARY OF MATERIAL ACCOUNTING POLICIES (Continued)

2.22 Related parties (Continued)

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

2.23 Right-of-return assets

A right-of-return asset is recognised for the right to recover the goods expected to be returned by customers. The asset is measured at the former carrying amount of the goods to be returned, less any expected costs to recover the goods and any potential decreases in the value of the returned goods. The Group updates the measurement of the asset for any revisions to the expected level of returns and any additional decreases in the value of the returned goods.

2.24 Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive directors for their decisions about resources allocation to the Group's business components.

2.25 Refund liabilities

A refund liability is recognised for the obligation to refund some or all of the consideration received (or receivable) from a customer and is measured at the amount the Group ultimately expects it will have to return to the customer. The Group updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period.

2. 重大會計政策概要 (續)

2.22 關聯方 (續)

相關人士的近親乃指彼等與實體間交易時預期可影響該名相關人士或受該名相關人士影響的家族成員。

2.23 退回資產之權利

退回資產之權利指本集團收回預期客戶退回貨品的權利。資產按將予退回貨品的先前賬面值減任何收回貨品的預期成本及已退回貨品價值可能減少而計量。本集團就其預期退貨水平的任何修改及任何已退回貨品價值額外減少，更新資產的計量。

2.24 分部報告

本集團根據定期向執行董事報告以供其就本集團業務組成部分的資源分配作出決定的內部財務資料確定經營分部並編製分部資料。

2.25 退款責任

退款責任為就退還部分或全部已收(或應收)客戶代價的責任而確認，按本集團最終預期其須向客戶退還的金額計量。本集團於各報告期末更新其退款責任(及交易價格的相應變動)的估計。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

3. ADOPTION OF NEW AND AMENDED IFRS ACCOUNTING STANDARDS

Amended IFRS Accounting Standards that are effective for annual periods beginning on 1 January 2024

In the current year, the Group has applied for the first time the following amended IFRS Accounting Standards, which are relevant to the Group's operations and effective for the Group's consolidated financial statements for the annual period beginning on 1 January 2024:

Amendments to IFRS 16	Lease Liability in a Sale and Leaseback
Amendments to IAS 1	Classification of Liabilities as Current or Non-current
Amendments to IAS 1	Non-current Liabilities with Covenants
Amendments to IAS 7 and IFRS 7	Supplier Finance Arrangements

The adoption of the amended IFRS Accounting Standards had no material impact on how the results and financial position for the current and prior periods have been prepared and presented.

3. 採納新訂及經修訂國際財務報告會計準則

於二零二四年一月一日開始之年度期間生效之經修訂國際財務報告會計準則

於本年度，本集團已首次應用以下與本集團營運相關，且對本集團於二零二四年一月一日開始之年度期間之綜合財務報表有效之經修訂國際財務報告會計準則：

國際財務報告準則第16號(修訂本)	售後租回的租賃負債
國際會計準則第1號(修訂本)	負債分類為流動或非流動
國際會計準則第1號(修訂本)	附帶契約的非流動負債
國際會計準則第7號及國際財務報告準則第7號(修訂本)	供應商融資安排

採納經修訂國際財務報告會計準則並無對編製及呈列當前及過往期間之業績及財務狀況之方式造成重大影響。



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3. ADOPTION OF NEW AND AMENDED IFRS ACCOUNTING STANDARDS

(Continued)

Issued but not yet effective IFRS Accounting Standards

At the date of authorisation of these consolidated financial statements, certain new and amended IFRS Accounting Standards have been published but are not yet effective, and have not been adopted early by the Group.

IFRS 18	Presentation and Disclosure in Financial Statements ³
IFRS 19	Subsidiaries without Public Accountability: Disclosures ³
Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁴
Amendments to IAS 21	Lack of Exchangeability ¹
Amendments to IFRS Accounting Standards	Annual Improvements to IFRS Accounting Standards — Volume 11 ²

¹ Effective for annual periods beginning on or after 1 January 2025

² Effective for annual periods beginning on or after 1 January 2026

³ Effective for annual periods beginning on or after 1 January 2027

⁴ Effective date not yet determined

The directors anticipate that all of the pronouncements will be adopted in the Group's accounting policy for the first period beginning on or after the effective date of the pronouncement. Information on new and amended IFRS Accounting Standards that are expected to have impact on the Group's accounting policies is provided below. Other new and amended IFRS Accounting Standards are not expected to have a material impact on the Group's consolidated financial statements.

3. 採納新訂及經修訂國際財務報告會計準則 (續)

已頒佈但尚未生效的國際財務報告會計準則

於此等綜合財務報表獲授權日期，若干新訂及經修訂國際財務報告會計準則已頒佈但尚未生效且本集團並無提早採納。

國際財務報告準則第18號	財務報表的呈列及披露 ³
國際財務報告準則第19號	並無公開問責的 附屬公司：披露 ³
國際財務報告準則第9號及國際財務報告準則第7號(修訂本)	金融工具的分類和計量的修訂 ²
國際財務報告準則第10號及國際會計準則第28號(修訂本)	投資者與其聯營公司或合營企業之間的 資產出售或注資 ⁴
國際會計準則第21號(修訂本)	缺乏可兌換性 ¹
國際財務報告會計準則(修訂本)	國際財務報告會計準則 年度改進 — 第11冊 ²

¹ 於二零二五年一月一日或之後開始之年度期間生效

² 於二零二六年一月一日或之後開始之年度期間生效

³ 於二零二七年一月一日或之後開始之年度期間生效

⁴ 尚待釐定生效日期

董事預期，所有頒佈之準則將於頒佈生效日期或之後開始的首個期間於本集團之會計政策中採納。預期有關新訂及經修訂國際財務報告會計準則之資料不會對下文所提供本集團會計政策產生影響。預期其他新訂及經修訂國際財務報告會計準則不會對本集團綜合財務報表產生重大影響。



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3. ADOPTION OF NEW AND AMENDED IFRS ACCOUNTING STANDARDS

(Continued)

Issued but not yet effective IFRS Accounting Standards (Continued)

IFRS 18 “Presentation and Disclosure in Financial Statements”

IFRS 18 replaces IAS 1 “Presentation of Financial Statements”. It carries forward many of the existing requirements in IAS 1, with limited changes, and some IAS 1 requirements will be moved to IAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” and IFRS 7 “Financial Instruments: Disclosures”.

IFRS 18 will not impact the recognition and measurement of financial statements items but the presentation of them. It introduces three major new requirements, including:

- reporting newly defined subtotals (namely “**operating profits**” and “**profits before financing and income tax**”), and classifying items into five newly defined categories (namely “**operating**”, “**investing**”, “**financing**”, “**income tax**” and “**discontinued operation**”), depending on the reporting entity’s main business activities, in the statement of profit or loss;
- Disclosure of management-defined performance measures (“**MPMs**”) in a single note to the financial statements; and
- enhanced guidance of aggregation and disaggregation of information in the financial statements.

3. 採納新訂及經修訂國際財務報告會計準則 (續)

已頒佈但尚未生效的國際財務報告會計準則 (續)

國際財務報告準則第18號「財務報表的呈列及披露」

國際財務報告準則第18號取代了國際會計準則第1號「財務報表的呈列」。其繼承了國際會計準則第1號中的許多現有要求，但變動有限，部分國際會計準則第1號要求將被移至國際會計準則第8號「會計政策、會計估計及錯誤的變化」及國際財務報告準則第7號「金融工具：披露」。

國際財務報告準則第18號不會影響財務報表項目的確認及計量，但會影響項目呈列。其引入了三個主要的新要求，包括：

- 於損益表中報告新定義的小計（即「經營溢利」及「融資和所得稅前溢利」），並根據報告實體的主要業務活動將項目分為五個新定義的類別（即「經營」、「投資」、「融資」、「所得稅」及「終止經營」）；
- 於財務報表單個附註中披露管理層界定的績效指標（「管理層績效指標」）；及
- 加強對財務報表中資料匯總及分解的指導。



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3. ADOPTION OF NEW AND AMENDED IFRS ACCOUNTING STANDARDS

(Continued)

Issued but not yet effective IFRS Accounting Standards (Continued)

IFRS 18 “Presentation and Disclosure in Financial Statements” (Continued)

Besides, narrow-scope amendments have been made to IAS 7 “Statement of Cash Flows”, which includes:

- using “operating profit or loss” as the starting point for indirect method for the presentation of operating cash flows purposes; and
- the option for classifying interest and dividend cash flows as operating activities is eliminated.

In addition, there are consequential amendments to several other standards.

IFRS 18, and the amendments to the other IFRS Accounting Standards, are effective for annual period beginning on or after 1 January 2027 and must be applied retrospectively with specific transition provisions.

4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Group’s consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

3. 採納新訂及經修訂國際財務報告會計準則 (續)

已頒佈但尚未生效的國際財務報告會計準則 (續)

國際財務報告準則第18號「財務報表的呈列及披露」(續)

此外，對國際會計準則第7號「現金流量表」進行了狹義修訂，其中包括：

- 以「經營溢利或虧損」為起點，採用間接法呈列經營現金流；及
- 取消了將利息及股息現金流歸類為經營活動的選項。

此外，亦對其他若干標準進行了相應修訂。

國際財務報告準則第18號以及對其他國際財務報告會計準則之修訂自二零二七年一月一日或之後開始的年度有效，必須追溯適用，並制定具體的過渡條款。

4. 關鍵會計估計及判斷

編製本集團之綜合財務報表時，管理層須作出會影響所呈報收入、開支、資產及負債之報告金額、其隨附披露及或有負債披露之判斷、估計及假設。有關假設及估計之不確定性或會導致須就日後受影響之資產或負債賬面值作出重大調整。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

4.1 Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements:

(a) *Going concern basis*

These consolidated financial statements have been prepared on a going concern basis, the validity of which depends upon the successful outcomes of the Group's plans and measures to strengthen its capital base and liquidity. Details are explained in note 2.2 to the consolidated financial statements.

(b) *Tax provision*

Determining income tax provisions involves judgement on the future tax treatment of certain transactions. The Group carefully evaluates the tax implications of transactions and tax provisions are made accordingly. The tax treatment of such transactions is assessed periodically to take into account all the changes in tax legislation and practices.

The tax legislation in relation to the over-provision of tax charges in respect of prior years due to the accounting errors on the financial performance of the Group incurred in prior years as set out in note 2.1 of our auditor's report dated 28 September 2022 contained in the annual report of the Company for the year ended 31 December 2020 is unclear. The Group is engaged a Certified Tax Agents and is in the process of issuing tax related assurance report and applying for a private ruling to confirm the tax legislation's interpretation. Hence, the tax payable is overdue and the Group considers it probable that a surcharge for overdue tax payment to be payable and has calculated on this basis. If the ruling is favourable, this would decrease the Group's tax payable, value added tax payable and the provision of surcharge for overdue tax payment. The carrying amounts of the value added tax payable and the provision of surcharge for overdue tax payment are set out in note 25.

4. 關鍵會計估計及判斷(續)

4.1 判斷

於採納本集團之會計政策之過程中，除涉及估計之會計政策外，管理層已作出對綜合財務報表已確認金額構成最重大影響之判斷如下：

(a) *持續經營基準*

該等綜合財務報表乃按持續經營基準編製，其有效性取決於本集團旨在鞏固其資本基礎及流動性的計劃及措施是否得到成功結果。詳情於綜合財務報表附註2.2闡釋。

(b) *稅項撥備*

釐定所得稅撥備涉及對若干交易未來稅務處理之判斷。本集團審慎評估交易之稅務影響並計提相應之稅項撥備。該等交易之稅務處理定期評估，以計及稅務法規及慣例之所有變動。

誠如本公司截至二零二零年十二月三十一日止年度的年報所載日期為二零二二年九月二十八日的核數師報告附註2.1所述，由於本集團於過往年度的財務業績會計錯誤，導致與過往年度稅務支出超額撥備有關的稅務法例並不明確。本集團已委聘註冊稅務師，並正出具稅務相關核證報告及申請私人裁決以確認稅務法例的詮釋。因此，應繳稅項已逾期，本集團認為可能須支付逾期稅款附加費，並以此為基礎進行計算。倘裁決屬有利，則本集團的應繳稅項、應付增值稅以及逾期稅款附加費撥備將減少。應付增值稅及逾期稅款附加費撥備的賬面值載於附註25。

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

4.2 Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

(a) *Useful lives and residual values of property, plant and equipment*

In determining the useful life and residual value of an item of property, plant and equipment, the Group has to consider various factors, such as technical or commercial obsolescence arising from changes or improvements in production, or from a change in the market demand for the product or service output of the asset, expected usage of the asset, expected physical wear and tear, the repair and maintenance of the asset, and legal or similar limits on the use of the asset. The estimation of the useful life of the asset is based on the experience of the Group with similar assets that are used in a similar way. Additional depreciation is made if the estimated useful lives and/or the residual values of items of property, plant and equipment are different from the previous estimation. Useful lives and residual values are reviewed at each financial year end date based on changes in circumstances. The carrying amounts of the property, plant and equipment are disclosed in note 16 to the consolidated financial statements.

4. 關鍵會計估計及判斷(續)

4.2 估計不確定因素

於報告期末有關未來之主要假設及其他估計之不確定性之主要來源，會使下一個財政年度內的資產及負債賬面值引致有重大調整的風險，並於下文描述。

(a) *物業、廠房及設備的可使用年限及剩餘價值*

為釐定物業、廠房及設備項目的可使用年限及剩餘價值，本集團須考慮多項因素，如因生產改變或改進引致技術或商業過時、或因市場對該資產的產品或服務輸出的需求改變、該資產的預期使用情況、預期實際損耗及損毀、該資產的維修保養及對使用該資產的法律或類似限制。該資產的可使用年限的估計乃基於本集團以類似方式使用類似資產的經驗。倘物業、廠房及設備項目的估計可使用年限及／或剩餘價值有別於先前的估計，則會作出額外折舊。可使用年限及剩餘價值會於各財政年度結束日期根據情況變動進行覆核。物業、廠房及設備之賬面值披露於綜合財務報表附註16。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

4.2 Estimation uncertainty (Continued)

(b) *Impairment of property, plant and equipment and right-of-use assets*

The Group assesses whether there are any indicators of impairment for property, plant and equipment and right-of-use assets at the end of each reporting period. Property, plant and equipment and right-of-use assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a CGU exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on the valuation report from an independent qualified professional valuer (the “Valuer”) determining appropriate valuation techniques and key inputs for fair value measurements of the Group’s property, plant and equipment and right-of-use assets (2023: the available data from binding sales transactions in an arm’s length transaction of similar assets or observable market prices less incremental costs for disposing of the asset). When value in use calculations are undertaken, management make assumptions about future revenue, gross profit, operating expense and capital expenditure. These assumptions relate to future events and circumstances and the actual results may vary. Determining the appropriate discount rate involves estimating the appropriate adjustment for market. The carrying amount of the property, plant and equipment and right-of-use assets are set out in notes 16 and 17 to the consolidated financial statements, respectively.

4. 關鍵會計估計及判斷(續)

4.2 估計不確定因素(續)

(b) 物業、廠房及設備及使用權資產減值

本集團於各報告期末評估物業、廠房及設備及使用權資產是否有任何減值跡象。物業、廠房及設備及使用權資產在有跡象顯示賬面值未必可收回時進行減值測試。當一項資產或現金產生單位之賬面值超過其可收回金額(公平值減出售成本及使用價值中之較高者)時,即出現減值。計量公平值減出售成本時,基於獨立合資格專業估值師(「估值師」)的估值報告,為本集團物業、廠房及設備以及使用權資產的公平值計量釐定適當估值技術及輸入值(二零二三年:類似資產公平交易中具約束力的銷售交易所得數據或可觀察市場價格減出售資產的增量成本)。於進行使用價值計算時,管理層作出有關未來收益、毛利、經營開支及資本支出的假設。該等假設與未來事件及情況有關,且實際結果可能不同。釐定適當折扣率涉及估計適當市場調整。物業、廠房及設備以及使用權資產之賬面值分別載於綜合財務報表附註16和17。



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4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

(Continued)

4.2 Estimation uncertainty (Continued)

(c) *Write-down of inventories to net realisable value*

Write-down of inventories to net realisable value is made for those identified obsolete and slow-moving inventories and inventories with a carrying amount higher than net realisable value. The assessment of the provision required involves management's judgement and estimates on which are influenced by assumptions concerning future sales and usage and judgements in determining the appropriate level of inventory provisions against identified surplus or obsolete items. Whilst the Group considers the valuation of inventories are the best judgement and estimates, the fierce global market competition has resulted in greater market volatility and may affect the Group's businesses, which have led to higher degree of uncertainties in respect of the valuation. Where the actual outcome or expectation in future is different from the original estimate, such differences will have impact on the carrying amounts of inventories and the write-down/write-back of inventories in the period in which such estimate has been changed. The carrying amount of the inventories and the provision on inventories are set out in note 19.

(d) *Provision for ECLs on trade receivables, other receivables and amounts due from related companies and subsidiaries*

The Group estimates the amount of ECLs of trade receivables, other receivables and amount due from related companies based on the valuations performed by the Valuer. The Group uses a provision matrix to calculate ECLs for trade receivables and individual assessment for other receivables and amounts due from related companies and subsidiaries.

4. 關鍵會計估計及判斷(續)

4.2 估計不確定因素(續)

(c) *撇減存貨至可變現淨值*

本集團將被識別為過時及滯銷的存貨及賬面值高於可變現淨值的存貨撇減至可變現淨值。評估所需撥備涉及管理層的判斷和估計，而關於未來銷售及使用情況的假設以及釐定相對於已識別過剩品或過時品的適當存貨撥備水平時的判斷將影響該等判斷和估計。儘管本集團認為存貨估值乃最佳判斷及估計，但激烈的全球市場競爭導致市場出現更大波動，並可能影響本集團的業務，導致估值不確定的程度增加。倘日後的實際結果或預期有別於最初的估計，有關差異將會對存貨的賬面值造成影響，並須於估計有變的期間內作出存貨的撇減／撤回。存貨賬面值及存貨撥備載於附註19。

(d) *應收貿易款項、其他應收款項及應收關聯公司及附屬公司款項預期信貸虧損撥備*

本集團根據估值師進行的估值估計應收貿易款項、其他應收款項及應收關聯公司款項的預期信貸虧損。本集團使用撥備矩陣計算應收貿易款項之預期信貸虧損，以及對其他應收款項及應收關聯公司及附屬公司款項作出獨立評估。



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4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

(Continued)

4.2 Estimation uncertainty (Continued)

(d) *Provision for ECLs on trade receivables, other receivables and amounts due from related companies and subsidiaries*
(Continued)

The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type and customer type). The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The individual assessment is by reference to the credit rating, including the Group's historical credit loss experiences, adjusted for factors that are specific to the debtors.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables, other receivables and amounts due from related companies and subsidiaries is disclosed in notes 20, 21, 22 and 42 to the consolidated financial statements, respectively.

4. 關鍵會計估計及判斷(續)

4.2 估計不確定因素(續)

(d) *應收貿易款項、其他應收款項及應收關聯公司及附屬公司款項預期信貸虧損撥備*
(續)

撥備率乃根據具有類似虧損模式(如按地區、產品類別及客戶類別劃分)之不同客戶分部組別之逾期天數計算。撥備矩陣最初基於本集團之歷史觀察違約率。本集團將以前瞻性資料調整矩陣以調整歷史信貸虧損經驗。例如,倘預測經濟狀況(如國內生產總額)將在未來一年內惡化,可能導致製造分部之違約數量增加,歷史違約率將予以調整。於各報告日期,歷史觀察違約率會獲更新,並分析前瞻性估計之變化。

個別評估乃參照信貸評級,包括本集團的過往信貸虧損經驗,並就應收賬款特定因素作出調整。

對歷史觀察違約率、預測經濟狀況及預期信貸虧損之間之相關性評估屬一項重要估計。預期信貸虧損之金額對環境變化及預測經濟狀況較為敏感。本集團之歷史信貸虧損經驗及對經濟狀況之預測亦可能無法代表未來客戶之實際違約。有關本集團應收貿易款項、其他應收款項及應收關聯公司及附屬公司款項之預期信貸虧損之資料分別披露於綜合財務報表附註20、21、22及42內。



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4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

(Continued)

4.2 Estimation uncertainty (Continued)

(e) *Provision for loss on unauthorised guarantees*

In prior years, seven unauthorised guarantees were entered with several financial institutions and creditors as security for several loans granted to the Associates of the former beneficial owner of the Group, Mr. Chen Weizhong, as set out in note 29. Due to the failure of repayment by the Associates of Mr. Chen Weizhong, these creditors have commenced legal proceedings against the Associates of Mr. Chen Weizhong as the borrower and the Group as the guarantor. The court hearings against the Group as the guarantor to five creditors have completed and court hearings to two creditors are suspended. The court judgements for the completed court hearings has released the Group's liabilities on these unauthorised guarantees.

It is uncertain as to how much the borrowers will be able to repay two creditors for the suspended court hearings. Based on the legal advice, the Group had recognised a provision of RMB17,500,000 which was the best estimate of the Group on the probable cash outflow of the obligations under the financial guarantee contracts of the suspended court hearings as at 31 December 2023. Total amount of RMB17,500,000 has been reversed during the year ended 31 December 2024. Details are set out in note 29.

4. 關鍵會計估計及判斷(續)

4.2 估計不確定因素(續)

(e) 未經授權擔保的虧損撥備

於過往年度，誠如附註29所載，與多間財務機構及債權人訂立七項未經授權擔保，作為授予本集團前實益擁有人陳衛忠先生聯繫人多筆貸款的擔保。由於陳衛忠先生聯繫人未能還款，該等債權人已對陳衛忠先生聯繫人(作為借款人)及本集團(作為擔保人)展開法律程序。針對本集團作為五個債權人的擔保人的法庭審訊已經結束，針對兩個債權人的法庭審訊則暫停。法院已完成的審訊判決已經解除本集團對該等未經授權擔保的責任。

就已暫停的法庭審訊而言，並未確定兩名借款人將能向該等債權人償還的金額。根據法律意見，本集團已確認撥備人民幣17,500,000元，此乃本集團對二零二三年十二月三十一日暫停法庭審訊的財務擔保合約項下責任可能現金流出的最佳估計。截至二零二四年十二月三十一日止年度，總額人民幣17,500,000元已撥回。詳情載於附註29。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

5. OPERATING SEGMENT INFORMATION

The Group is principally engaged in the manufacture and sale of condiment products. For management purposes, the Group operates in one business unit and has one reportable operating segment as follows:

- The food segment that manufactures and sells condiment products.

As all of the Group's revenue is derived from the sale of its products to the customers in the PRC and all of the Group's identifiable non-current assets are located in the PRC, no geographical information as required by IFRS 8 Operating Segments is presented.

Information about major customers

Revenue derived from sales to individual customer amounting to 10 percent or more of the Group's revenue for the reporting period is set out in the following table:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Customer A	客戶A	30,728	30,715

5. 經營分部資料

本集團主要從事調味品的生產及銷售。就管理而言，本集團以單一業務單位營運，且有一個可呈報經營分部如下：

- 食品分部生產及銷售調味品。

由於本集團全部收入均來自向中國的客戶銷售其產品，且本集團全部可識別非流動資產均位於中國，故並無根據國際財務報告準則第8號經營分部呈列地域資料。

有關主要客戶之資料

下表載列報告期內，佔本集團收入百分之10或以上向個別客戶銷售所產生的收入：



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

6. REVENUE, OTHER INCOME AND GAINS

6.1 Revenue from contracts with customers

An analysis of revenue is as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Revenue from contracts with customers	客戶合約收益		
Sale of goods	銷售貨品	275,077	258,784

(i) Disaggregation revenue information

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Type of goods	貨品種類		
Condiment products	調味品	275,077	258,784
Timing of revenue recognition	收益確認時間		
Goods transferred at a point in time	於某一時點轉讓的產品	275,077	258,784

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

下表顯示本報告期間確認計入報告期初合約負債中的收益金額：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Revenue recognised that was included in contract liabilities at the beginning of the reporting period:	已確認計入報告期初合約負債中的收益：		
Sale of goods	銷售貨品	50,097	32,736

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

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6. REVENUE, OTHER INCOME AND GAINS (Continued)

6.1 Revenue from contracts with customers (Continued)

(ii) Performance obligations

Information about the Group's performance obligation is summarised below:

Sale of products

The performance obligation is satisfied upon delivery of the products and payment is generally due within 30 to 90 days from delivery, except for new customers, where payment in advance is normally required.

6.2 Other income and gains

6. 收入、其他收入及收益 (續)

6.1 客戶合約收益 (續)

(ii) 履約責任

有關本集團履約責任的資料概述如下：

銷售產品

履約責任於交付產品後達成，付款一般在交付後30至90天內到期，而新客戶則通常需要提前付款。

6.2 其他收入及收益

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Subsidies received (note (a))	已收補貼 (附註(a))	2,810	751
Bank interest income	銀行利息收入	10	18
Foreign exchange gain, net	匯兌收益淨值	214	26
Recovery of other receivables previously written-off (note (b))	收回先前撇銷的其他應收款項 (附註(b))	8,500	—
Reversal of provision for loss on unauthorised guarantees (note (c))	未經授權擔保虧損撥備撥回 (附註(c))	17,500	—
Other interest income	其他利息收入	—	2,068
Gain on lease termination	租賃終止收益	170	—
Others	其他	629	130
		29,833	2,993

Notes:

- (a) The amount represented subsidies received from the relevant authorities in the PRC without any unfulfilled conditions.
- (b) The other borrowings have been offset against the other receivables as at 31 December 2024, following the settlement of the legal case, in which the amount of RMB8,500,000 was written off in prior years.
- (c) Based on legal advice, one of the legal case has been dismissed and the remaining legal case which the plaintiff has withdrawn the lawsuit as at 31 December 2024. Therefore, a total amount of RMB17,500,000 has been reversed during the year ended 31 December 2024. Details are set out in note 29 to the consolidated financial statements.

附註：

- (a) 該金額指從中國有關部門取得的補貼，且無任何未履行的條件。
- (b) 於法律案件結案後，其他借款已與於二零二四年十二月三十一日的其他應收款項抵銷，其中人民幣8,500,000元的金額於以前年度獲撇銷。
- (c) 根據法律意見，於二零二四年十二月三十一日，其中一宗法律案件已被駁回，而餘下法律案件的原告人已撤回訴訟。因此，人民幣總額17,500,000元已於截至二零二四年十二月三十一日止年度撥回。詳情載於綜合財務報表附註29。

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7. PROVISION FOR/(REVERSAL OF) IMPAIRMENT LOSSES, NET

7. 減值虧損撥備／（撥回）淨額

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Provision for/(Reversal of) impairment loss on trade receivables (note 20)	應收貿易款項減值虧損撥備／（撥回）（附註20）	219	(577)
Provision for impairment loss on prepayment and other receivables (note 21)	預付款項及其他應收款項減值虧損撥備（附註21）	1,282	2,092
Reversal of impairment loss on amounts due from related companies (note 22)	應收關聯公司款項減值虧損撥回（附註22）	(10)	(2,092)
Impairment loss on right-of-use assets (note 17(a))	使用權資產減值虧損（附註17(a)）	789	407
Written off of inventories (note 19)	存貨撇銷（附註19）	4,155	—
		6,435	(170)

8. OTHER EXPENSES

8. 其他開支

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Donations	捐贈	30	134
Surcharge for overdue tax payment (note)	逾期附加稅（附註）	32,523	37,787
Loss on disposal	處置損失	389	—
Overdue interest expense (note 28(f))	逾期利息開支（附註28(f)）	252,047	226,079
Others	其他	269	388
		285,258	264,388

Note:

The amount represented the provision of surcharge for overdue tax payment to be imposed by the State Administration of Taxation in the PRC.

附註：

金額指中國國家稅務總局徵收的逾期附加稅撥備。



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9. LOSS BEFORE INCOME TAX

The Group's loss before income tax is arrived at after charging/(crediting):

9. 除所得稅前虧損

本集團除所得稅前虧損乃經扣除/(計入)下列各項：

			2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
		Notes 附註		
Costs of inventories sold	售出存貨成本		202,011	184,673
Provision for/(Reversal of provision for) inventories, net	存貨撥備/(撥備撥回)淨值	19	358	(3,038)
Depreciation of owned assets	自有資產折舊	16	28,202	27,138
Depreciation of right-of-use assets	使用權資產折舊	17(a)	1,625	1,345
Amortisation of other intangible assets	其他無形資產攤銷	18	460	215
Lease payments not included in the measurement of lease liabilities	並無計入租賃負債計量的租賃款項	17(d)	342	408
Auditor's remuneration	核數師酬金		1,800	2,040
Provision for/(Reversal of) impairment losses, net on:	以下各項之減值虧損撥備/(撥回)淨額：			
— trade receivables	— 應收貿易款項	7	219	(577)
— prepayment and other receivables	— 預付款項及其他應收款項	7	1,282	2,092
— amounts due from related companies	— 應收關聯公司款項	7	(10)	(2,092)
— right-of-use assets	— 使用權資產	7	789	407
			2,280	(170)
Written off of inventories	存貨撇銷	7	4,155	—
Employee benefit expenses (excluding directors' remuneration):	僱員福利開支 (不包括董事酬金)：			
— wages and salaries	— 工資及薪金		42,152	39,671
— pension scheme contributions (note)	— 退休金計劃供款(附註)		7,350	5,609
			49,502	45,280
Research and development costs	研發成本		10,738	13,317
Donations	捐贈	8	30	134
Foreign exchange gain, net	匯兌收益淨值	6.2	(214)	(26)

Note:

As at 31 December 2024 and 2023, the Group had no forfeited contributions available to reduce its contributions to the pension schemes in future years.

附註：

於二零二四年及二零二三年十二月三十一日，本集團並無可用沒收供款，用作削減未來年度退休金計劃的供款。

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10. FINANCE COSTS

An analysis of finance costs is as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Interest on bank loans	銀行貸款利息	3,089	746
Interest on other borrowings	其他借款利息	196,591	193,897
		199,680	194,643
Interest on lease liabilities	租賃負債利息	171	232
		199,851	194,875

10. 融資成本

融資成本分析如下：

11. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executive's remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1) of the Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Fees	袍金	689	676
Other emoluments:	其他酬金：		
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	330	360
Pension scheme contributions	退休金計劃供款	29	26
		359	386
		1,048	1,062

11. 董事及最高行政人員之酬金

根據上市規則、公司條例第383(1)條及公司（披露董事利益資料）規例第二部披露的年度董事及最高行政人員薪酬如下：

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11. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

(Continued)

(a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Mr. Shen Zhenchang 沈振昌先生		60	60
Mr. Sun Jiong 孫頌先生		185	181
Mr. Ng Wing Fai 吳榮輝先生		444	435
		689	676

There were no other emoluments payable to the independent non-executive directors during the years ended 31 December 2024 and 2023.

(b) Executive directors, non-executive directors and the chief executive

		Fees 袍金 RMB'000 人民幣千元	Salaries, allowances and benefits in kind 薪金、津貼及實物利益 RMB'000 人民幣千元	Pension scheme contributions 退休金計劃供款 RMB'000 人民幣千元	Total remuneration 酬金總額 RMB'000 人民幣千元
2024 二零二四年					
Chief executive and executive director: Mr. Liu Jianbin (note (c))	最高行政人員及執行董事： 劉建鎮先生(附註(c))	—	330	29	359
Executive directors: Mr. Chen Wei	執行董事： 陳偉先生	—	—	—	—
Non-executive director: Ms. Wang Yanping (note (d))	非執行董事： 王艷萍女士(附註(d))	—	—	—	—
		—	—	—	—
		—	330	29	359

11. 董事及最高行政人員之酬金 (續)

(a) 獨立非執行董事

年內已付獨立非執行董事的袍金如下：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Mr. Shen Zhenchang 沈振昌先生	60	60
Mr. Sun Jiong 孫頌先生	185	181
Mr. Ng Wing Fai 吳榮輝先生	444	435
	689	676

截至二零二四年及二零二三年十二月三十一日止年度概無應付獨立非執行董事的其他酬金。

(b) 執行董事、非執行董事及最高行政人員

	Fees 袍金 RMB'000 人民幣千元	Salaries, allowances and benefits in kind 薪金、津貼及實物利益 RMB'000 人民幣千元	Pension scheme contributions 退休金計劃供款 RMB'000 人民幣千元	Total remuneration 酬金總額 RMB'000 人民幣千元
2024 二零二四年				
Chief executive and executive director: Mr. Liu Jianbin (note (c))	—	330	29	359
Executive directors: Mr. Chen Wei	—	—	—	—
Non-executive director: Ms. Wang Yanping (note (d))	—	—	—	—
	—	—	—	—
	—	330	29	359

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11. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

(Continued)

(b) Executive directors, non-executive directors and the chief executive (Continued)

		Fees	Salaries, allowances and benefits in kind	Pension scheme contributions	Total remuneration
		袍金	薪金、津貼及 實物利益	退休金 計劃供款	酬金總額
		RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元
2023	二零二三年				
Chief executive and executive director:	最高行政人員及 執行董事：				
Mr. Liu Jianbin	劉建鑽先生	–	360	26	386
Executive directors:	執行董事：				
Mr. Chen Wei	陳偉先生	–	–	–	–
Non-executive director:	非執行董事：				
Mr. Gu Wei (note (a))	顧偉先生(附註(a))	–	–	–	–
Mr. Wu Hongping (note (b))	吳紅平先生(附註(b))	–	–	–	–
		–	–	–	–
		–	360	26	386

Notes:

- (a) Mr. Gu Wei resigned as a non-executive director of the Group on 10 January 2023.
- (b) Mr. Wu Hongping was appointed as a non-executive director of the Group on 10 January 2023 and resigned as a non-executive director of the Group on 21 December 2023.
- (c) Mr. Liu Jianbin was resigned as a chief executive and executive director of the Group on 20 November 2024.
- (d) Ms. Wang Yanping was appointed as a non-executive director of the Group on 16 December 2024.

附註：

- (a) 顧偉先生於二零二三年一月十日辭任本集團非執行董事。
- (b) 吳紅平先生於二零二三年一月十日獲委任為本集團非執行董事，並於二零二三年十二月二十一日辭任本集團非執行董事。
- (c) 劉建鑽先生於二零二四年十一月二十日辭任本集團最高行政人員及執行董事。
- (d) 王艷萍女士於二零二四年十二月十六日獲委任為本集團非執行董事。

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11. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

(Continued)

(b) Executive directors, non-executive directors and the chief executive (Continued)

There was no arrangement under which executive directors waived or agreed to waive any remuneration during the years ended 31 December 2024 and 2023.

No emoluments were paid by the Group to any directors as an inducement to join or upon joining the Group or as compensation for loss of office during the years ended 31 December 2024 and 2023.

11. 董事及最高行政人員之酬金 (續)

(b) 執行董事、非執行董事及最高行政人員 (續)

截至二零二四年及二零二三年十二月三十一日止年度概無訂立執行董事據此放棄或同意放棄任何薪酬的安排。

截至二零二四年及二零二三年十二月三十一日止年度，本集團並無向任何董事支付酬金，作為鼓勵加入本集團或加入本集團時之獎勵或離職補償。

12. FIVE HIGHEST PAID EMPLOYEES

The five highest paid individuals during the year included nil (2023: nil) director, details of whose remuneration are set out in note 11 above. Details of the remuneration of the five (2023: five) highest paid employees who are neither a director nor chief executive of the Company are as follows:

12. 五名最高薪僱員

年內，五名最高薪僱員包括零名（二零二三年：零）董事，其酬金詳情載於上文附註11。本公司既非董事亦非最高行政人員之五名（二零二三年：五名）最高薪僱員的酬金詳情如下：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	1,380	1,383
Performance related bonuses	表現相關的花紅	986	758
Pension scheme contributions	退休金計劃供款	94	82
		2,460	2,223

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following band is as follows:

酬金介乎以下範圍的非董事及非最高行政人員的最高薪僱員人數如下：

		2024 二零二四年	2023 二零二三年
Nil to HK\$1,000,000	零至1,000,000港元	5	5

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13. INCOME TAX EXPENSE

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate. Pursuant to the rules and regulations of the Cayman Islands, the Group was not subject to any income tax in the Cayman Islands.

Pursuant to the relevant laws and regulations in the PRC, a wholly owned subsidiary of the Group Huzhou Laohenghe obtained the High and New Technology Enterprises qualification. Accordingly, it enjoyed a preferential income tax rate of 15% (2023: income tax rate of 25%) for the year ended 31 December 2024 and the total unrecognised tax losses maybe carried forward for ten years from the year of incurring the loss.

The corporate income tax of the Group in respect of its operations in Mainland China has been provided at the rate of 15%–25% (2023: 25%) on the taxable profits, based on the existing legislation, interpretations and practices in respect thereof.

13. 所得稅開支

本集團須就本集團成員公司所處及經營業務的司法權區所產生或賺取的利潤，按實體基準繳納所得稅。根據開曼群島的規則及法規，本集團毋須繳納開曼群島所得稅。

根據中國相關法律及法規，本集團的全資附屬公司湖州老恒和取得高新技術企業資格。因此，截至二零二四年十二月三十一日止年度，其享有15%的優惠所得稅率（二零二三年：25%的所得稅率），而未確認的稅項虧損總額可自產生虧損年度起計十年結轉。

本集團中國內地業務的企業所得稅根據相關現行法律、詮釋及慣例按稅率15%至25%（二零二三年：25%）對應課稅利潤作出撥備。

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Current — PRC	即期 — 中國		
Under-provision in respect of the prior year	過往年度撥備不足	—	—
Total tax charge for the year	年內稅務支出總額	—	—



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13. INCOME TAX EXPENSE (Continued)

A reconciliation of the income tax expense applicable to loss before income tax at the statutory rate for the jurisdiction where most of the Company's subsidiaries are located to the tax expense at the effective tax rate is as follows:

		2024 二零二四年		2023 二零二三年	
		RMB'000 人民幣千元	% %	RMB'000 人民幣千元	% %
Loss before income tax	除所得稅前虧損	(516,564)		(524,316)	
Tax at the statutory tax rate	按法定稅率計算的稅項	(79,400)	15.4	(131,079)	25.0
Lower tax rate enacted by the local authority	地方政府頒佈的較低稅率	747	(0.2)	454	(0.1)
Tax effect of unrecognised temporary differences	未確認臨時差異的稅務影響	538	(0.1)	878	(0.2)
Tax losses not recognised	未確認稅項虧損	71,811	(13.9)	122,586	(23.4)
Tax effect of expenses not deductible for tax purpose	就稅務而言毋須扣稅開支之稅務影響	7,786	(1.5)	9,661	(1.8)
Tax effect of income not taxable for tax purpose	就稅務而言毋須課稅收入之稅務影響	(1,482)	0.3	(2,500)	0.5
Tax charge at the Group's effective rate	按本集團實際稅率計算的稅務支出	—	—	—	—

As at the reporting date, the Group has not recognised deferred tax assets in respect of tax losses and deductible temporary differences of approximately RMB2,030,210,000 (2023: approximately RMB1,552,655,000) and RMB52,578,000 (2023: approximately RMB49,305,000), respectively. Of the total unrecognised tax losses, approximately RMB34,748,000 may be carried forward for five years from the year of incurring the loss, while approximately RMB1,966,873,000 that related to Huzhou Laohenghe may be carried forward for ten years from the year of incurring the loss (2023: approximately RMB1,552,655,000 may be carried forward for five years from the year of incurring the loss), and the remaining unrecognised tax losses have no expiry dates. No deferred tax asset has been recognised in respect of those tax losses and deductible temporary differences due to the unpredictability of future profit streams.

13. 所得稅開支(續)

採用本公司大部分附屬公司所在司法權區的法定稅率計算的除所得稅前虧損適用的所得稅開支與按實際稅率計算的稅務開支對賬如下：

於報告日期，本集團未就分別約人民幣2,030,210,000元（二零二三年：約人民幣1,552,655,000元）及人民幣52,578,000元（二零二三年：約人民幣49,305,000元）的稅項虧損及可扣減暫時差異確認遞延稅項資產。於未確認的總稅項虧損中，約人民幣34,748,000元可於產生虧損年度起計五年結轉，與湖州老恒和相關的約人民幣1,966,873,000元可於產生虧損年度起計十年結轉（二零二三年：約人民幣1,552,655,000元可於產生虧損年度起計五年結轉），而餘下未確認稅項虧損則無屆滿日期。由於無法預測未來溢利來源，故並未就該等稅項虧損及可扣減暫時差異確認遞延稅項資產。



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14. DIVIDENDS

No dividend has been paid or declared by the Company during the years ended 31 December 2024 and 2023, nor has any dividend been proposed since the end of the reporting period.

14. 股息

本公司並無派付或宣派截至二零二四年及二零二三年十二月三十一日止年度的股息，且自報告期末以來不擬派付任何股息。

15. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY

The calculation of the basic loss per share amount is based on the loss for the year attributable to ordinary equity holders of the Company, and the weighted average number of ordinary shares of 578,750,000 (2023: 578,750,000) in issue during the year.

15. 本公司普通權益持有人應佔每股虧損

每股基本虧損金額的計算乃基於本公司普通權益持有人應佔年內虧損及年內已發行普通股加權平均數578,750,000股(二零二三年：578,750,000股)。

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Loss attributable to ordinary equity holders of the Company (RMB'000)	本公司普通權益持有人應佔虧損(人民幣千元)	516,564	524,316
Weighted average number of ordinary shares in issue (in thousands)	已發行普通股加權平均數(千股)	578,750	578,750
Loss per share attributable to ordinary equity holders of the Company — Basic and diluted (RMB)	本公司普通權益持有人應佔每股虧損 — 基本及攤薄(人民幣元)	0.89	0.91

No adjustment has been made to the basic loss per share amounts presented for the years ended 31 December 2024 and 2023 in respect of a dilution as the Group had no potentially dilutive ordinary shares in issue during those years.

由於截至二零二四年及二零二三年十二月三十一日止年度並無具潛在攤薄效應的已發行普通股，故本集團並無就攤薄而對該等年度呈列的每股基本虧損金額作出調整。



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16. PROPERTY, PLANT AND EQUIPMENT 16. 物業、廠房及設備

		Buildings 樓宇 RMB'000 人民幣千元	Machinery and equipment 機器及設備 RMB'000 人民幣千元	Furniture and fixtures 傢俬及裝置 RMB'000 人民幣千元	Motor vehicles 汽車 RMB'000 人民幣千元	Leasehold improvements 租賃物業裝修 RMB'000 人民幣千元	Construction in progress 在建工程 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
31 December 2024	二零二四年十二月三十一日							
At 1 January 2024:	於二零二四年一月一日：							
Cost	成本	238,970	192,335	7,726	4,727	16,503	33,446	493,707
Accumulated depreciation	累計折舊	(91,352)	(120,096)	(6,444)	(4,047)	(13,654)	-	(235,593)
Net carrying amount	賬面淨值	147,618	72,239	1,282	680	2,849	33,446	258,114
At 1 January 2024, net of accumulated depreciation	於二零二四年一月一日， 扣除累計折舊	147,618	72,239	1,282	680	2,849	33,446	258,114
Additions	添置	1,341	1,828	113	248	-	16,614	20,144
Disposals	處置	(29)	(406)	(2)	(27)	-	-	(464)
Depreciation provided during the year	年內折舊撥備	(12,549)	(13,219)	(425)	(217)	(1,792)	-	(28,202)
Transfers	轉撥	304	38,425	-	-	-	(38,729)	-
At 31 December 2024, net of accumulated depreciation	於二零二四年十二月三十一日， 扣除累計折舊	136,685	98,867	968	684	1,057	11,331	249,592
At 31 December 2024:	於二零二四年十二月三十一日：							
Cost	成本	240,458	226,964	7,806	4,430	16,503	11,331	507,492
Accumulated depreciation	累計折舊	(103,773)	(128,097)	(6,838)	(3,746)	(15,446)	-	(257,900)
Net carrying amount	賬面淨值	136,685	98,867	968	684	1,057	11,331	249,592



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16. PROPERTY, PLANT AND EQUIPMENT 16. 物業、廠房及設備 (續)

(Continued)

		Buildings 樓宇 RMB'000 人民幣千元	Machinery and equipment 機器及設備 RMB'000 人民幣千元	Furniture and fixtures 傢俬及裝置 RMB'000 人民幣千元	Motor vehicles 汽車 RMB'000 人民幣千元	Leasehold improvements 租賃物業裝修 RMB'000 人民幣千元	Construction in progress 在建工程 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
31 December 2023	二零二三年十二月三十一日							
At 1 January 2023:	於二零二三年一月一日：							
Cost	成本	229,580	188,204	7,552	4,348	15,990	26,008	471,682
Accumulated depreciation	累計折舊	(79,348)	(107,162)	(6,021)	(3,931)	(12,100)	-	(208,562)
Net carrying amount	賬面淨值	150,232	81,042	1,531	417	3,890	26,008	263,120
At 1 January 2023, net of accumulated depreciation	於二零二三年一月一日， 扣除累計折舊	150,232	81,042	1,531	417	3,890	26,008	263,120
Additions	添置	9,230	3,211	152	433	-	9,415	22,441
Disposals	處置	-	(103)	-	(8)	(198)	-	(309)
Depreciation provided during the year	年內折舊撥備	(12,004)	(12,995)	(423)	(162)	(1,554)	-	(27,138)
Transfers	轉撥	160	1,084	22	-	711	(1,977)	-
At 31 December 2023, net of accumulated depreciation	於二零二三年十二月三十一日， 扣除累計折舊	147,618	72,239	1,282	680	2,849	33,446	258,114
At 31 December 2023:	於二零二三年十二月三十一日：							
Cost	成本	238,970	192,335	7,726	4,727	16,503	33,446	493,707
Accumulated depreciation	累計折舊	(91,352)	(120,096)	(6,444)	(4,047)	(13,654)	-	(235,593)
Net carrying amount	賬面淨值	147,618	72,239	1,282	680	2,849	33,446	258,114



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

16. PROPERTY, PLANT AND EQUIPMENT 16. 物業、廠房及設備(續)

(Continued)

Notes:

- (a) As at 31 December 2024, certain of the Group's buildings and machinery and equipment with an aggregate net carrying amount of approximately RMB169,160,000 (2023: RMB189,337,000) were pledged to secure other borrowings granted to the Group (note 28(g)).
- (b) The Group assessed the recoverable amount of the property, plant and equipment, determined on the basis of its fair value less costs of disposal and its value in use. The Group had engaged the Valuer to perform impairment assessment on the property, plant and equipment and the Valuer determined that the recoverable amounts of property, plant and equipment exceeded their carrying amounts (2023: the calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset and the management determined that the recoverable amounts of property, plant and equipment exceeded their carrying amounts). As a result, no impairment loss had been recognised for the years ended 31 December 2024 and 2023.

附註：

- (a) 於二零二四年十二月三十一日，本集團抵押賬面淨值合共約人民幣169,160,000元（二零二三年：人民幣189,337,000元）的若干樓宇和機器及設備，作為本集團所獲授其他借款的擔保（附註28(g)）。
- (b) 本集團評估物業、廠房及設備的可收回金額，乃根據其公平值減出售成本及其使用價值釐定。本集團已委聘估值師對物業、廠房及設備進行減值評估，且估值師釐定物業、廠房及設備的可收回金額超過其賬面值（二零二三年：計量公平值減出售成本乃按類似資產公平交易中具約束力的銷售交易所獲得數據或可觀察市場價格減出售資產的增量成本計算，且管理層釐定物業、廠房及設備的可收回金額超過其賬面值）。因此，截至二零二四年及二零二三年十二月三十一日止年度並無確認減值虧損。

17. LEASES

The Group as a lessee

The Group has lease contracts for various items of plant and machinery and leasehold land used in its operations. Lump sum payments were made upfront to acquire certain parcels of leased land with a term of 50 years, and no ongoing payments will be made under the terms of these land leases. Leases of plant and machinery generally have lease terms within 11 years (2023: within 11 years). Generally, the Group is restricted from assigning and subleasing the leased assets outside the Group.

17. 租賃

本集團作為承租人

本集團擁有各種廠房及機器項目的租賃合約以及租賃土地作營運用途。本集團已預先一次性支付一筆款項，以獲取若干租賃土地，為期50年，而將不會根據按土地租賃的條款持續付款。廠房及機器租賃的租期則通常介乎11年內（二零二三年：11年內）。一般而言，本集團不得向本集團以外轉讓及轉租租賃資產。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

17. LEASES (Continued)

The Group as a lessee (Continued)

(a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the years are as follows:

		Prepaid land lease payments 預付土地 租賃款項 RMB'000 人民幣千元	Warehouse, plant and machinery 倉庫、 廠房及機器 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
As at 1 January 2024	於二零二四年一月一日	46,960	–	46,960
Additions	添置	–	1,115	1,115
Depreciation charge	折舊開支	(1,299)	(326)	(1,625)
Impairment loss for the year	年內減值虧損	–	(789)	(789)
As at 31 December 2024	於二零二四年 十二月三十一日	45,661	–	45,661
As at 1 January 2023	於二零二三年一月一日	48,260	–	48,260
Additions	添置	–	452	452
Depreciation charge	折舊開支	(1,300)	(45)	(1,345)
Impairment loss for the year	年內減值虧損	–	(407)	(407)
As at 31 December 2023	於二零二三年 十二月三十一日	46,960	–	46,960

Leasehold land of the Group with an aggregate carrying amount of approximately RMB45,661,000 (2023: approximately RMB46,960,000) as at 31 December 2024 has been pledged to secure other borrowings granted to the Group (note 28(g)).

本集團作為承租人(續)

(a) 使用權資產

本集團使用權資產的賬面值及年內變動如下：

本集團於二零二四年十二月三十一日之總賬面值約人民幣45,661,000元(二零二三年：約人民幣46,960,000元)的租賃土地已作抵押，以擔保本集團獲授的其他借款(附註28(g))。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

17. LEASES (Continued)

The Group as a lessee (Continued)

(b) Lease liabilities

The carrying amount of lease liabilities (included under interest-bearing bank and other borrowings) and the movements during the year are as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Carrying amount at 1 January	於一月一日的賬面值	3,098	3,841
Addition arising from a new lease	新租賃產生的添置	1,115	452
Early termination	提早終止	(170)	–
Accretion of interest recognised during the year	年內已確認利息增加	171	232
Payments	付款	(1,183)	(1,427)
Carrying amount at 31 December	於十二月三十一日的賬面值	3,031	3,098
Analysed into:	分析為：		
Current portion	流動部分	1,638	911
Non-current portion	非流動部分	1,393	2,187

17. 租賃 (續)

本集團作為承租人 (續)

(b) 租賃負債

年內租賃負債 (包括計息銀行及其他借款) 的賬面值及變動如下：



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17. LEASES (Continued)

The Group as a lessee (Continued)

(b) Lease liabilities (Continued)

The following table shows the remaining contractual maturities of the Group's lease liabilities:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Total minimum lease payments:	最低租賃付款總額：		
Due within one year	一年內到期	1,386	1,234
Due in the second to fifth years	第二至第五年到期	1,785	2,225
Due after the fifth year	第五年後到期	—	—
Less: Future finance charges on lease liabilities	減：未來租賃負債融資支出	(140)	(361)
Present value of lease liabilities	租賃負債的現值	3,031	3,098
Present value of minimum lease payments:	最低租賃付款現值：		
Due within one year	一年內到期	1,638	911
Due in the second to fifth years	第二至第五年到期	1,393	2,187
Due after the fifth year	第五年後到期	—	—
Less: Portion due within one year included under current liabilities	減：流動負債項下一年內到期的部分	(1,638)	(911)
Portion due after one year included under non-current liabilities	非流動負債項下一年後到期的部分	1,393	2,187

The maturity analysis of lease liabilities is disclosed in note 39.3 to the consolidated financial statements.

As at 31 December 2024, lease liabilities amounting to approximately RMB3,031,000 (2023: approximately RMB3,098,000) are effectively secured by the related underlying assets as the rights to the leased asset would be reverted to the lessor in the event of default by repayment by the Group.

17. 租賃(續)

本集團作為承租人(續)

(b) 租賃負債(續)

下表列示本集團租賃負債餘下合約年期：

租賃負債的到期日分析於綜合財務報表附註39.3中披露。

於二零二四年十二月三十一日，租賃負債約人民幣3,031,000元(二零二三年：約人民幣3,098,000元)實際上由與之有關的相關資產擔保，原因為租賃資產之權利可能會於本集團無力還款之情況下撥歸出租人所有。



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17. LEASES (Continued)

The Group as a lessee (Continued)

(c) Details of the lease activities

As at 31 December 2024, the Group has entered into leases for warehouse, plant and machinery.

Types of right-of-use assets	Financial statements items of right-of-use assets included in	Number of leases	Range of remaining lease term	Particulars
使用權資產類型	計入以下項目的使用權資產的財務報表項目	租賃數目	剩餘租期範圍	詳情
Warehouse, plant and machinery	Warehouse, plant and machinery in "right-of-use assets"	7 (2023: 9)	1 to 5 years (2023: 1 to 6 years)	No extension option or termination option would be exercised at the lease commencement date.
倉庫、廠房及機器	「使用權資產」項下的倉庫、廠房及機器	7 (二零二三年：9)	1至5年 (二零二三年：1至6年)	在租賃開始日不會行使任何續租權或終止權。

(d) The amounts recognised in profit or loss in relation to leases are as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Interest on lease liabilities	租賃負債利息	171	232
Depreciation charge of right-of-use assets	使用權資產折舊開支	1,625	1,345
Expense relating to short-term leases (included in cost of sales)	有關短期租賃的開支 (計入銷售成本)	342	408
Total amount recognised in profit or loss	於損益確認的總額	2,138	1,985

(e) The total cash outflow for leases is disclosed in note 33(c) to the consolidated financial statements.

17. 租賃 (續)

本集團作為承租人 (續)

(c) 租賃業務詳情

於二零二四年十二月三十一日，本集團已就倉庫、廠房及機器訂立租約。

(d) 與租賃有關於損益中確認的金額如下：

(e) 租賃的現金流出總額在綜合財務報表附註33(c)中披露。



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18. OTHER INTANGIBLE ASSETS

18. 其他無形資產

		Patent and licences 專利及許可 RMB'000 人民幣千元	Computer software 電腦軟件 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
31 December 2024	二零二四年十二月三十一日			
Cost at 1 January 2024, net of accumulated amortisation	於二零二四年一月一日之成本， 已扣除累計攤銷	244	663	907
Amortisation provided during the year	年內已計提攤銷	(244)	(216)	(460)
At 31 December 2024	於二零二四年十二月三十一日	–	447	447
At 31 December 2024	於二零二四年十二月三十一日			
Cost	成本	244	2,031	2,275
Accumulated amortisation	累計攤銷	(244)	(1,584)	(1,828)
Net carrying amount	賬面淨值	–	447	447
31 December 2023	二零二三年十二月三十一日			
Cost at 1 January 2023, net of accumulated amortisation	於二零二三年一月一日之成本， 已扣除累計攤銷	244	878	1,122
Amortisation provided during the year	年內已計提攤銷	–	(215)	(215)
At 31 December 2023	於二零二三年十二月三十一日	244	663	907
At 31 December 2023	於二零二三年十二月三十一日			
Cost	成本	244	2,031	2,275
Accumulated amortisation	累計攤銷	–	(1,368)	(1,368)
Net carrying amount	賬面淨值	244	663	907



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19. INVENTORIES

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Raw materials	原材料	11,742	11,040
Work in progress	在製品	562,479	616,847
Finished goods	成品	11,865	18,012
		586,086	645,899

The Group has a significant balance of inventories and needs to maintain the majority of its base wine at an appropriate level for a period over one year to meet the future production needs. The determination of the value of inventories, which are stated at the lower of cost and net realisable value, involved significant estimation, which were influenced by the assumptions concerning future sales and usage and judgements in determining the appropriate level of inventory provisions against identified surplus or obsolete items.

For the year ended 31 December 2024, damage to in-process products were caused by the failure to meet the use requirements for the semi-finished products. Inventory amounting to RMB4,155,000 has been written off, which was primarily due to the combined effects of the environmental factors, such as some semi-finished products being left for a long period of time, sinking of foundations and unstable stacking.

As at 31 December 2024, the carrying amount of inventories included provision of approximately RMB937,000 (2023: approximately RMB579,000), which is determined with reference to the net realisable value of the inventory items. The additional provision approximately RMB358,000 (2023: reversal of provision approximately RMB3,038,000) was made during the year ended 31 December 2024.

As at 31 December 2024, the Group's inventories with a carrying amount of approximately RMB442,122,000 (2023: approximately RMB487,255,000) were pledged to secure other borrowings granted to the Group, as further detailed in note 28(g) to the consolidated financial statements.

本集團有大額存貨結餘，需要在一年以上的期間內將大部分基酒維持在適當水平，以滿足日後生產需求。以成本與可變現淨值之較低者列賬的存貨價值釐定涉及重大估計，該估計因日後銷售及使用的假設以及釐定已確認剩餘或陳舊項目的庫存撥備適當水平時作出的判斷而受到影響。

截至二零二四年十二月三十一日止年度，因未達到半成品使用要求導致在製品受損。存貨已撇銷人民幣4,155,000元，主要原因是由於部分半成品長時間放置地基下沉、堆放不穩等客觀環境的綜合因素影響所致。

於二零二四年十二月三十一日，存貨的賬面值包括撥備約人民幣937,000元（二零二三年：約人民幣579,000元），其乃參考存貨項目的可變現淨值而釐定。截至二零二四年十二月三十一日止年度，已作出額外撥備約人民幣358,000元（二零二三年：撥備撥回約人民幣3,038,000元）。

於二零二四年十二月三十一日，本集團抵押賬面值約為人民幣442,122,000元（二零二三年：約人民幣487,255,000元）的存貨，作為本集團所獲授其他借款的擔保，進一步詳情載於綜合財務報表附註28(g)。



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

20. TRADE RECEIVABLES

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Trade receivables, gross	應收貿易款項總額	27,893	23,229
Less: Allowance for credit losses	減：信貸虧損撥備	(2,673)	(2,454)
Trade receivables, net	應收貿易款項淨值	25,220	20,775

The Group's trading terms with its customers are mainly on credit. The credit period is generally one to three months.

The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

An ageing analysis of the trade receivables of the Group as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

本集團與客戶間的貿易條款以信貸交易為主。信貸期通常為一至三個月。

本集團致力對尚未收回的應收款項維持嚴格監管，而逾期結餘亦由高級管理層定期檢討。本集團並無就其應收貿易款項結餘持有任何抵押品或採取其他改善信貸條件的措施。應收貿易款項並不計息。

本集團於報告期末應收貿易款項（扣除虧損撥備）按發票日期的賬齡分析如下：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Within 3 months	3個月以內	20,850	16,248
3 to 6 months	3至6個月	3,876	3,198
6 months to 1 year	6個月至1年	494	1,329
		25,220	20,775



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20. TRADE RECEIVABLES (Continued)

The movements in the loss allowance for impairment of trade receivables are as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
At the beginning of the year	年初	2,454	3,465
Provision for/(Reversal of)	年內減值撥備／(撥回)		
Impairment for the year		219	(577)
Amount written off (note)	撇銷金額(附註)	—	(434)
At the end of the year	年末	2,673	2,454

Note:

As at 31 December 2023, approximately RMB434,000 of trade receivables was fully written off because the Group considered these receivables are unrecoverable due to the liquidity condition of the debtors. The provision of loss allowance approximately RMB219,000 (2023: reversal of loss allowance approximately RMB577,000) during the year ended 31 December 2024 was mainly due to the increase in the past due balance of trade receivables.

The Group engaged the Valuer to assess the impairment of trade receivables for the years ended 31 December 2024 and 2023. The impairment analysis is performed at each reporting date using a provision matrix to measure ECLs. The Group classifies its customers into categories A (the highest), B, C and D based on their business scale and capabilities. The provision rates are based on days past due of the Group's customers with similar loss patterns, among which the customers classified as categories A, B and C were merged into the same group for impairment assessment as their credit terms and loss patterns were similar. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

20. 應收貿易款項(續)

應收貿易款項減值虧損撥備變動如下：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
於年初	2,454	3,465
年內減值撥備／(撥回)		
減值撥備	219	(577)
撇銷金額(附註)	—	(434)
於年末	2,673	2,454

附註：

於二零二三年十二月三十一日，應收貿易款項約人民幣434,000元已悉數撇銷，原因是本集團認為該等應收款項因債務人的流動資金狀況而無法收回。截至二零二四年十二月三十一日止年度，虧損撥備約為人民幣219,000元(二零二三年：虧損撥備撥回約人民幣577,000元)，乃主要由於應收貿易款項逾期結餘增加。

本集團委聘估值師評估截至二零二四年及二零二三年十二月三十一日止年度的應收貿易款項減值。本集團會於各報告日期使用撥備矩陣進行減值分析，以計量預期信貸虧損。本集團根據客戶的業務規模及能力將客戶分類為A(最高)、B、C及D類。撥備率乃根據本集團具有類似虧損模式的客戶的逾期天數計算，當中獲分類為A、B及C類的客戶已獲合併為同一組別以作減值評估，原因在於有關客戶的信貸期及虧損模式相若。有關計算反映概率加權結果、貨幣時間價值以及報告日期可獲得關於過往事件、當前狀況及未來經濟狀況預測的合理及有依據的資料。

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20. TRADE RECEIVABLES (Continued)

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

As at 31 December 2024

Customers classified as categories A, B and C

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	預期信貸虧損率	0.0%	2.1–24.6%	100.0%	9.5%
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	1,280	24,220	1,498	26,998
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	–	1,067	1,498	2,565

Customers classified as category D

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	預期信貸虧損率	0.00%	4.8%	100.0%	12.1%
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	–	827	68	895
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	–	40	68	108

Total

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	1,280	25,047	1,566	27,893
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	–	1,107	1,566	2,673

20. 應收貿易款項(續)

以下載列使用撥備矩陣有關本集團應收貿易款項的信貸風險的資料：

於二零二四年十二月三十一日

獲分類為A、B及C類的客戶

獲分類為D類的客戶

總計

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20. TRADE RECEIVABLES (Continued)

As at 31 December 2023

Customers classified as categories A, B and C

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	預期信貸虧損率	0.0%	5.8%-46.7%	100.0%	9.0%
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	11,168	10,782	484	22,434
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	-	1,531	484	2,015

Customers classified as category D

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	預期信貸虧損率	0.0%	5.3%	100.0%	55.2%
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	-	376	419	795
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	-	20	419	439

Total

		Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
Gross carrying amount (RMB'000)	賬面總額(人民幣千元)	11,168	11,158	903	23,229
ECLs (RMB'000)	預期信貸虧損(人民幣千元)	-	1,551	903	2,454

20. 應收貿易款項(續)

於二零二三年十二月三十一日

獲分類為A、B及C類的客戶

	Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	0.0%	5.8%-46.7%	100.0%	9.0%
Gross carrying amount (RMB'000)	11,168	10,782	484	22,434
ECLs (RMB'000)	-	1,531	484	2,015

獲分類為D類的客戶

	Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
ECL rate	0.0%	5.3%	100.0%	55.2%
Gross carrying amount (RMB'000)	-	376	419	795
ECLs (RMB'000)	-	20	419	439

總計

	Current 當期	Less than 1 year 一年以內	Past due 1 to 2 years 逾期一至兩年	Total 總計
Gross carrying amount (RMB'000)	11,168	11,158	903	23,229
ECLs (RMB'000)	-	1,551	903	2,454



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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

21. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

21. 預付款項、其他應收款項 及其他資產

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Prepayments (note (a))	預付款項 (附註(a))	4,683	6,339
Less: Impairment	減：減值	(1,845)	(1,949)
Value-added tax recoverable	可收回增值稅	113,370	91,001
Deposits and other receivables (notes (a) and (b))	按金及其他應收款項 (附註(a)及(b))	23,408	38,345
Less: Allowance for credit losses	減：信貸虧損撥備	(2,813)	(3,704)
		136,803	130,032
Less: Portion classified as non-current assets	減：獲分類為非流動資產部分	(2,455)	(3,865)
Current portion included in prepayments, other receivables and other assets	計入預付款項、其他應收款項及 其他資產的流動部分	134,348	126,167

Notes:

附註：

- (a) Details of prepayments, deposits and other receivables as at 31 December 2024 and 2023 are as follows:

- (a) 於二零二四年及二零二三年十二月三十一日的預付款項、按金及其他應收款項詳情如下：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Prepayments for fixed assets	固定資產的預付款項	2,455	4,234
Prepayments for procurements of condiment products	採購調味品的預付款項	175	228
Other prepayments	其他預付款項	2,053	1,877
Deposits and other receivables (note (b))	按金及其他應收款項 (附註(b))	23,408	38,345
		28,091	44,684
Less:	減：		
Portion classified as non-current assets	分類為非流動資產部分	(2,455)	(3,865)
Current portion included in prepayments, other receivables and other assets	計入預付款項、其他應收款項及 其他資產的流動部分	25,636	40,819



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21. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

(Continued)

Notes: (Continued)

- (b) Included in the balances was mainly the guarantee deposit paid for sale and leaseback arrangements (note 28(i)) of approximately RMB18,850,000 (2023: approximately RMB18,850,000).

As at 31 December 2023, due to the change in the beneficial owner of the Group as set out in note 1 to the consolidated financial statements, the former related companies have ceased to be related companies of the Group with net balances of approximately RMB11,101,000, net of ECL allowances of approximately RMB2,092,000. Balances were reclassified from amounts due from related companies to other receivables. Except for balance amounting to approximately RMB2,092,000 which remains as Stage 3, the remaining balance remains as Stage 1. The ECL allowances on amounts due from related companies recognised amounting to approximately RMB2,092,000 were fully reversed and hence the ECL allowances on other receivables amounting to approximately RMB2,092,000 were recognised as at 31 December 2023.

As at 31 December 2024, approximately RMB2,277,000 of deposits and other receivables was fully written off because the Group considered these receivables are unrecoverable due to the liquidity condition of the debtors.

Impairment analysis is performed at each reporting date and ECLs are estimated by applying a loss rate approach with reference to the historical loss record of the Group. The loss rate is adjusted to reflect the current conditions and forecasts of future economic condition, as appropriate. Except the above balance which has classified as Stage 3, other financial assets included in the above balances were categorised in Stage 1 at the year of the reporting period. In calculating the ECL rate, the Group considers the historical loss rate and adjusts for forward-looking data.

Except the above-mentioned balance which is categorised as Stage 3, other financial assets included in the above balance relate to receivables for which there was no recent history of default and past due amounts.

21. 預付款項、其他應收款項及其他資產 (續)

附註：(續)

- (b) 計入餘額主要為支付予售後租回安排(附註28(i))的保證金約人民幣18,850,000元(二零二三年：約人民幣18,850,000元)。

於二零二三年十二月三十一日，由於綜合財務報表附註1所載本集團實益擁有人出現變動，前關聯公司已不再為本集團關聯公司，淨結餘約為人民幣11,101,000元(扣除預期信貸虧損撥備約人民幣2,092,000元)。結餘由應收關聯公司款項重新分類至其他應收款項。除約人民幣2,092,000元的結餘保留於第3階段外，其餘結餘仍維持於第1階段。於二零二三年十二月三十一日，已確認的應收關聯公司款項預期信貸虧損撥備約人民幣2,092,000元已悉數撥回，故其他應收款項的預期信貸虧損撥備約人民幣2,092,000元已予以確認。

於二零二四年十二月三十一日，約人民幣2,277,000元的按金及其他應收款項已悉數撇銷，原因是本集團認為基於債務人的流動資金狀況，該等應收款項無法收回。

本集團在每個報告日期進行減值分析，並參考本集團的歷史虧損記錄採用虧損率法對預期信貸虧損作出估計。虧損率會予以調整以反映當前狀況和對未來經濟狀況的預測(如適用)。除上述已分類至第3階段的結餘外，計入上述結餘的其他金融資產在報告期年度內分類為第1階段。在計算預期信貸虧損率時，本集團會考慮歷史虧損率並調整前瞻性數據。

除上述分類為第3階段的結餘外，於上述結餘所列其他金融資產涉及近期並無違約記錄及逾期金額的應收款項。



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22. AMOUNTS DUE FROM RELATED COMPANIES

Details of amounts due from related companies and net of loss allowance, are as follows:

	Maximum balance due during the year 年內到期的 最大結餘 RMB'000 人民幣千元
WuXing Group (note) 吳興集團(附註)	29
	29

Note:

WuXing Group consists of certain subsidiaries of 湖州吳興城市 as listed out in note 36(a).

* The English translation of the names of the companies established in the PRC is for reference only. The official names of these companies are in Chinese.

The amounts are interest free, unsecured and repayable on demand.

The Group's credit limits offered to related companies are based on assessment of their financial viability and reputation in the industry, including historical payment records.

The Group applied general approach to provide the ECLs prescribed by IFRS 9.

To measure the ECLs of amounts due from related companies, the balances are regarded as not credit-impaired and have been assessed based on individual assessment. The Group engaged the Valuer to assess the credit rating for the related companies and applying the expected loss rate at 5.19% (2023: 3.92%) over the gross carrying amounts for the year ended 31 December 2024. As at 31 December 2024, loss allowance amounting to approximately RMB1,000 (2023: RMB11,000) was recognised based on individual assessment by reference to the Group's historical credit loss experiences, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

22. 應收關聯公司款項

應收關聯公司款項(扣除虧損撥備後)詳情如下:

Maximum balance due during the year 年內到期的 最大結餘 RMB'000 人民幣千元	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
WuXing Group (note) 吳興集團(附註)	21	246
	21	246

附註:

吳興集團包括湖州吳興城市(於附註36(a)呈列)的若干附屬公司。

* 在中國所成立公司的名稱的英文翻譯僅供參考。該等公司的官方名稱為中文名稱。

該等款項為免息、無抵押及須按要求償還。

本集團提供予關聯公司的信貸限額是基於對該等公司的財政能力及在行業內的信譽(包括過往付款記錄)的評估。

本集團應用一般方法計提國際財務報告準則第9號訂明的預期信貸虧損。

為計量應收關聯公司款項之預期信貸虧損，結餘被視為無出現信貸減值，且已按個別評估基準評估。截至二零二四年十二月三十一日止年度，本集團委聘估值師為其關聯公司評估信貸評級並對賬面總額應用預期虧損率5.19%(二零二三年:3.92%)。於二零二四年十二月三十一日，約人民幣1,000元(二零二三年:人民幣11,000元)之虧損撥備已按個別評估基準確認，當中已參照本集團過往信貸虧損經驗，並就債務人特定因素、整體經濟狀況以及於報告日期對當前狀況及未來狀況預測的評估作出調整。



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22. AMOUNTS DUE FROM RELATED COMPANIES (Continued)

Movement in the ECL:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
At the beginning of the year	年初	11	2,103
Reversal (note)	撥回 (附註)	(10)	(2,092)
At the end of the year	年末	1	11

Note:

As at 31 December 2023, due to the change in the beneficial owner of the Group as set out in note 1 to the consolidated financial statements, the former related companies have ceased to be related companies to the Group with net balances of RMB11,101,000, net of ECL allowances of RMB2,092,000. Balances were reclassified from amounts due from related companies to other receivables. The ECL allowances on amounts due from related companies recognised amounting to RMB2,092,000 were fully reversed and the ECL allowances on other receivables amounting to RMB2,092,000 were recognised as at 31 December 2023.

22. 應收關聯公司款項 (續)

預期信貸虧損的變動：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
At the beginning of the year	11	2,103
Reversal (note)	(10)	(2,092)
At the end of the year	1	11

附註：

於二零二三年十二月三十一日，由於綜合財務報表附註1所載本集團實益擁有人變更，原關聯公司不再為本集團的關聯公司，淨餘額為人民幣11,101,000元，扣除預期信貸虧損撥備人民幣2,092,000元。有關餘額已從應收關聯公司款項重新分類至其他應收款項。於二零二三年十二月三十一日，已確認的應收關聯公司款項預期信貸虧損撥備人民幣2,092,000元已悉數撥回，並確認其他應收款項的預期信貸虧損撥備人民幣2,092,000元。



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23. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS 23. 現金及現金等價物以及已抵押存款

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Cash and bank balances (note)	現金及銀行結餘(附註)	6,346	10,124
Pledged deposits	已抵押存款	191	131
		6,537	10,255

Note:

附註：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Denominated in RMB	以人民幣計值	4,697	9,182
Denominated in HK\$	以港元計值	1,489	782
Denominated in United States Dollar (USD)	以美元計值	160	160
Cash and cash equivalents	現金及現金等價物	6,346	10,124

RMB is not freely convertible into other currencies. However, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default and thus, the credit risks are considered to be insignificant.

人民幣不能自由兌換成其他貨幣。然而，根據中國內地《外匯管理條例》及《結匯、售匯及付匯管理規定》，本集團可透過獲授權經營外匯業務的銀行將人民幣兌換成其他貨幣。

銀行現金按根據每日銀行存款利率計算的浮動利率賺取利息。銀行結餘及已抵押存款乃存於近期並無違約記錄的有信譽銀行，因此，信貸風險被視為並不重大。



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24. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Within 3 months	3個月以內	30,858	27,763
3 to 6 months	3至6個月	17,969	14,445
Over 6 months	6個月以上	9,211	15,060
		58,038	57,268

Trade payables of the Group are non-interest-bearing and are normally settled on terms of one to six months, extending to longer period for those long-standing suppliers. The carrying amounts of the trade payables approximate to their fair values.

24. 應付貿易款項

於報告期末應付貿易款項按發票日期的賬齡分析如下：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Within 3 months	30,858	27,763
3 to 6 months	17,969	14,445
Over 6 months	9,211	15,060
	58,038	57,268

本集團應付貿易款項並不計息，一般須於一至六個月內結清，惟長期合作的供應商會給予我們較長的結算期限。應付貿易款項的賬面值與其公平值相若。

25. OTHER PAYABLES AND ACCRUALS

25. 其他應付款項及應計項目

			2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
	Notes 附註			
Contract liabilities	合約負債	(a)	50,729	50,097
Other tax payables	其他應付稅項	(b)	38,822	61,020
Other payables and accruals	其他應付款項及應計項目	(c)	353,345	311,897
Amount due to a director	應付一名董事款項		7	6
Salary payables	應付薪金		9,233	9,435
			452,136	432,455



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25. OTHER PAYABLES AND ACCRUALS (Continued)

Notes:

- (a) Details of contract liabilities are as follows:

Short-term advances received from customers	自客戶收取的短期墊款
Sales of goods	銷售貨品

Contract liabilities include short-term advances received to deliver products. The increase in contract liabilities in 2024 was mainly due to the increase in short-term advances received from customers in relation to the provision of sale of goods at the end of the year.

- (b) Included in the balances was mainly the value added tax payable of approximately RMB26,086,000 (2023: approximately RMB47,629,000).
- (c) Balance includes the provision of surcharge for overdue tax payment, equipment and construction costs payables of approximately RMB247,472,000 and RMB22,470,000 respectively (2023: approximately RMB214,949,000 and RMB14,516,000).

During the year ended 31 December 2023, due to the change in the beneficial owner of the Group as set out in note 1 to the consolidated financial statements, the below balances were reclassified:

- Key Shine ceased to be the ultimate holding company of the Group and the respective balances of RMB49,458,000 has been reclassified from amount due to ultimate holding company to other payables; and
- Yilong County Zhongwei Food Co., Ltd (“**Yilong County Zhongwei**”), and Zhejiang Ruoxiachun Brewing Co., Ltd. (“**Zhejiang Ruoxiachun**”) ceased to be the related companies of the Group and the respective balances of RMB1,137,000 and RMB10,000,000 have been reclassified from amounts due to related parties to other payables respectively.

25. 其他應付款項及應計項目 (續)

附註：

- (a) 合約負債詳情如下：

2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
-----------------------------------	-----------------------------------

合約負債包括因交付產品而收取的短期墊款。合約負債於二零二四年有所增加，主要由於年末就提供貨品銷售所產生而向客戶收取的短期墊款增加所致。

- (b) 計入結餘主要為應付增值稅約人民幣26,086,000元（二零二三年：約人民幣47,629,000元）。
- (c) 結餘包括就逾期稅款附加費撥備、應付設備及建築成本，分別約為人民幣247,472,000元及人民幣22,470,000元（二零二三年：約人民幣214,949,000元及人民幣14,516,000元）。

截至二零二三年十二月三十一日止年度，由於綜合財務報表附註1所載本集團實益擁有人出現變動，下列餘額已重新分類：

- Key Shine不再為本集團最終控股公司，相關餘額人民幣49,458,000元已由應付最終控股公司款項重新分類至其他應付款項；及
- 儀隴縣中味食品有限公司（「**儀隴縣中味**」）及浙江箬下春釀酒有限公司（「**浙江箬下春**」）不再為本集團的關聯公司，相關餘額人民幣1,137,000元及人民幣10,000,000元已分別由應付關聯方款項重新分類至其他應付款項。



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26. AMOUNTS DUE TO RELATED COMPANIES

Details of amounts due to related companies are as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Huzhou Hurong Supply Chain Management Co., Ltd.*	湖州湖融供應鏈管理有限公司	632	1,556
Zhejiang Aiyagou e-commerce Co., Ltd. ("Zhejiang Aiyagou")*	浙江愛要購電子商務有限公司(「浙江愛要購」)	75	43
Huzhou Wuxingyue City Hotel Co., Ltd. ("Huzhou Wuxingyue City Hotel")*	湖州吳興悅城裡酒店有限公司(「湖州吳興悅城裡酒店」)	28	50
Huzhou Ruixing Construction and Development Co., Ltd. ("Huzhou Ruixing")*	湖州睿興建設發展有限公司(「湖州睿興」)	200	—
Huzhou Wuxing Xinye Construction Investment Group Co., Ltd. ("Huzhou Wuxing Xinye")*	湖州吳興新業建設投資集團有限公司(「湖州吳興新業」)	172	—
		1,107	1,649

The amounts are interest free, unsecured and repayable on demand.

* The English translation of the names of the companies established in the PRC is for reference only. The official names of these companies are in Chinese.

26. 應付關聯公司款項

應付關聯公司款項之詳情如下：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Huzhou Hurong Supply Chain Management Co., Ltd.*	632	1,556
Zhejiang Aiyagou e-commerce Co., Ltd. ("Zhejiang Aiyagou")*	75	43
Huzhou Wuxingyue City Hotel Co., Ltd. ("Huzhou Wuxingyue City Hotel")*	28	50
Huzhou Ruixing Construction and Development Co., Ltd. ("Huzhou Ruixing")*	200	—
Huzhou Wuxing Xinye Construction Investment Group Co., Ltd. ("Huzhou Wuxing Xinye")*	172	—
	1,107	1,649

有關款項為免息、無抵押並須於要求時償還。

* 於中國成立公司名稱的英文翻譯僅供參考。該等公司的正式名稱以中文為準。

27. AMOUNTS DUE TO IMMEDIATE HOLDING COMPANY

The amounts are interest free, unsecured and repayable on demand.

27. 應付直接控股公司款項

有關款項為免息、無抵押並須於要求時償還。



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28. INTEREST-BEARING BANK AND OTHER BORROWINGS

28. 計息銀行及其他借款

		31 December 2024 二零二四年十二月三十一日			31 December 2023 二零二三年十二月三十一日		
		Effective interest rate (%) 實際利率 (%)	Maturity 到期	RMB'000 人民幣千元	Effective interest rate (%) 實際利率 (%)	Maturity 到期	RMB'000 人民幣千元
Current	即期						
Lease liabilities (note 17(b))	租賃負債 (附註 17(b))	3.60–4.90	2025	1,638	4.75–4.90	2024	911
Bank loans — unsecured ^{(a)(b)}	銀行貸款 — 無抵押 ^{(a)(b)}	5.80	2025	49,000	5.80	2024	49,000
Bank loans — secured ^{(a)(c)}	銀行貸款 — 有抵押 ^{(a)(c)}	3.25	2025	10,000	—	—	—
Other borrowings — unsecured ^{(d)(f)(h)}	其他借款 — 無抵押 ^{(d)(f)(h)}	7.00	2024	217,739	7.00–24.00	2023	278,342
Other borrowings — secured ^{(a)(f)(g)(i)}	其他借款 — 有抵押 ^{(a)(f)(g)(i)}	7.00–15.32	2024–2025	3,031,570	10.65–15.32	2023	2,478,040
				3,309,947			2,806,293
Non-current	非即期						
Lease liabilities (note 17(b))	租賃負債 (附註 17(b))	3.60–4.90	2026–2029	1,393	4.75–4.90	2025–2029	2,187
Total	總計			3,311,340			2,808,480
Analysed into:	分析如下：						
Within one year or on demand	於一年內或按要求			3,309,947			2,806,293
In the second year	第二年			473			946
In the third year to fifth years, inclusive	第三至第五年 (首尾兩年包括在內)			920			1,241
				3,311,340			2,808,480

(a) As at 31 December 2024, the Group's total facilities of bank loans amounted to RMB59,000,000 (2023: RMB49,000,000), of which RMB59,000,000 (2023: RMB49,000,000) had been utilised.

(b) As at 31 December 2024, included in the balances was bank loans amounting to RMB49,000,000 (2023: RMB49,000,000) which was unsecured, guaranteed by the intermediate holding company of the Group, 湖州吳興城市, bearing interest at 5.80% (2023: 5.80%) per annum and repayable within one year (2023: repayable within one year).

(a) 於二零二四年十二月三十一日，本集團的銀行貸款授信總額為人民幣59,000,000元（二零二三年：人民幣49,000,000元），其中已動用人民幣59,000,000元（二零二三年：人民幣49,000,000元）。

(b) 於二零二四年十二月三十一日，計入結餘為銀行貸款人民幣49,000,000元（二零二三年：人民幣49,000,000元），該款項為無抵押、由本集團中間控股公司湖州吳興城市提供擔保、年利率5.80%（二零二三年：5.80%）並須於一年內償還（二零二三年：一年內償還）。

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28. INTEREST-BEARING BANK AND OTHER BORROWINGS (Continued)

- (c) As at 31 December 2024, included in the balances were bank loans amounting to RMB10,000,000 (2023: Nil), which were secured, bearing interest at 3.25% per annum and repayable within one year (2023: Nil).
- (d) As at 31 December 2024, included in the balances was other borrowings amounting to approximately RMB217,739,000 (2023: approximately RMB278,342,000) which was unsecured, bearing interest at 7.00% (2023: 7.00%–24.00%) per annum and repayable within one year (2023: repayable within one year).
- (e) As at 31 December 2024, included in the balances was other borrowings amounting to approximately RMB3,031,570,000 (2023: approximately RMB2,478,040,000) which was secured, bearing interest at 7.00%–15.32% (2023: 10.65%–15.32%) per annum and repayable within one year (2023: repayable within one year), in which approximately RMB376,788,000, RMB2,315,145,000 and RMB339,637,000 (2023: approximately RMB203,305,000, RMB1,998,748,000 and RMB275,987,000) were from the intermediate holding company and fellow subsidiaries of the Group (note 36(a)), 湖州吳興城市, 南太湖 and 湖盛融資 respectively.
- (f) As at 31 December 2024, the Group's other borrowings amounting to approximately RMB1,822,775,000 (2023: approximately RMB1,863,275,000) in principal amount were overdue and the related overdue interest expense of approximately RMB252,047,000 (2023: approximately RMB226,079,000) (note 8) was recognised for the year ended 31 December 2024.
- (g) At the end of the reporting period, certain of the Group's assets were pledged to the lenders for securing the bank and other borrowings granted to the Group.

The carrying values of these assets are:

28. 計息銀行及其他借款(續)

- (c) 於二零二四年十二月三十一日，計入結餘為銀行貸款人民幣10,000,000元(二零二三年：無)，該貸款為有抵押、按年利率3.25%計息並須於一年內償還(二零二三年：無)。
- (d) 於二零二四年十二月三十一日，計入結餘為其他借款約人民幣217,739,000元(二零二三年：約人民幣278,342,000元)，該款項為無抵押、按利率為7.00%(二零二三年：7.00%至24.00%)計息並須於一年內償還(二零二三年：須於一年內償還)。
- (e) 於二零二四年十二月三十一日，計入結餘為其他借款約人民幣3,031,570,000元(二零二三年：約人民幣2,478,040,000元)，該款項為有抵押、按利率7.00%至15.32%(二零二三年：10.65%至15.32%)計息並須於一年內償還(二零二三年：須於一年內償還)，其中約人民幣376,788,000元、人民幣2,315,145,000元及人民幣339,637,000元(二零二三年：約人民幣203,305,000元、人民幣1,998,748,000元及人民幣275,987,000元)分別來自本集團的中間控股公司及同系附屬公司(附註36(a))，湖州吳興城市、南太湖及湖盛融資。
- (f) 於二零二四年十二月三十一日，本集團其他借款約為人民幣1,822,775,000元(二零二三年：約人民幣1,863,275,000元)的本金已逾期，而有關逾期利息開支約人民幣252,047,000元(二零二三年：約人民幣226,079,000元)(附註8)於截至二零二四年十二月三十一日止年度確認。
- (g) 於報告期末，本集團將若干資產抵押予貸款人，作為本集團所獲授銀行及其他借款的擔保。

該等資產的賬面值為：

		Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Property, plant and equipment	物業、廠房及設備	16	169,160	189,337
Right-of-use assets	使用權資產	17(a)	45,661	46,960
Inventories	存貨	19	442,122	487,255
			656,943	723,552

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28. INTEREST-BEARING BANK AND OTHER BORROWINGS (Continued)

- (h) As at 31 December 2023, included in the balances was other borrowings amounting to approximately RMB19,144,000 that were withdrawn on behalf of a former related company, Zhejiang Zhongwei Brewery Limited ("Zhejiang Zhongwei"). The amount was unsecured, bore interest at 24.00% per annum and repayable on demand. The amount has been netted off against other receivables during the year ended 31 December 2024, following the settlement of legal case.
- (i) The amount included certain sales and leaseback arrangements of machinery and equipment with remaining lease terms of 1 year as at 31 December 2023. According to the sale and leaseback agreements, if no default occurs during the lease term, the ownership of the plant and machinery shall be automatically transferred to the lessee at a nominal consideration.

The management assessed the accounting treatment and was of the view that the Group have control over the machinery and equipment as the Group had the option to acquire the assets at nominal consideration at the end of the lease period. Thus, the transfer of the machinery and equipment to the lender did not satisfy the requirement of IFRS 15 to be accounted for as a sales of assets and the Group shall continue to recognise the transferred assets as property, plant and equipment and shall recognised transfer proceeds from the lender as other borrowings.

The following table sets out the details of the sale and leaseback arrangements as at 31 December 2024 and 2023:

As at 31 December 2024

Date of incurrence 產生日期	Principal amount 本金 (RMB) (人民幣)	Effective Interest rate 實際利率 (%)	Maturity 到期日	Guarantee deposit 保證金 (RMB) (人民幣)
21 January 2020 二零二零年一月二十一日	55,000,000	15.32%	20 January 2023* 二零二三年一月二十日*	5,000,000
16 August 2021 二零二一年八月十六日	48,000,000	12.45%	15 August 2022* 二零二二年八月十五日*	4,000,000
20 August 2021 二零二一年八月二十日	18,000,000	12.36%	19 August 2022* 二零二二年八月十九日*	850,000
8 September 2021 二零二一年九月八日	13,000,000	12.53%	7 September 2022* 二零二二年九月七日*	1,000,000
22 October 2021 二零二一年十月二十二日	35,000,000	12.43%	21 October 2022* 二零二二年十月二十一日*	4,000,000
22 October 2021 二零二一年十月二十二日	33,000,000	10.65%	21 October 2022* 二零二二年十月二十一日*	4,000,000
21 January 2022 二零二二年一月二十一日	3,950,000	12.53%	21 January 2023* 二零二三年一月二十一日*	—
21 January 2022 二零二二年一月二十一日	3,300,000	10.70%	21 January 2023* 二零二三年一月二十一日*	—

28. 計息銀行及其他借款(續)

- (h) 於二零二三年十二月三十一日，計入結餘為前關聯公司浙江中味釀造有限公司(「浙江中味」)提取的其他借款約人民幣19,144,000元。該款項為無抵押、按年利率24.00%計息並須於要求時償還。於法律案件結案後，該款項已與截至二零二四年十二月三十一日止年度的其他應收款項抵銷。
- (i) 金額包括截至二零二三年十二月三十一日的餘下租期為1年的若干機械及設備售後回租安排。根據售後回租協議，若在租賃期內未有違約，則廠房及機械所有權將以象徵式代價自動轉讓予承租人。

管理層評估會計處理法，認為本集團對機械及設備擁有控制權，乃因本集團有權按名義代價於租賃期結束後購置資產。因此，向貸款人轉讓機械及設備並不符合國際財務報告準則第15號規定入賬列作為資產出售，而本集團應持續確認轉讓資產為物業、廠房及設備並將貸款人的轉讓所得款項確認為其他借款。

下表載列於二零二四年及二零二三年十二月三十一日的售後回租安排詳情：

於二零二四年十二月三十一日

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28. INTEREST-BEARING BANK AND OTHER BORROWINGS (Continued)

Notes: (Continued)

- (i) The following table sets out the details of the sale and leaseback arrangements as at 31 December 2024 and 2023: (Continued)

As at 31 December 2023

Date of incurrence 產生日期	Principal amount 本金 (RMB) (人民幣)	Effective Interest rate 實際利率 (%)
21 January 2020 二零二零年一月二十一日	55,000,000	15.32%
16 August 2021 二零二一年八月十六日	48,000,000	12.45%
20 August 2021 二零二一年八月二十日	18,000,000	12.36%
8 September 2021 二零二一年九月八日	13,000,000	12.53%
22 October 2021 二零二一年十月二十二日	35,000,000	12.43%
22 October 2021 二零二一年十月二十二日	33,000,000	10.65%
21 January 2022 二零二二年一月二十一日	3,950,000	12.53%
21 January 2022 二零二二年一月二十一日	3,300,000	10.70%

* As at 31 December 2024, the Group's sales and leaseback arrangement amounting to approximately RMB209,250,000 (2023: approximately RMB209,250,000) in principal amount were overdue interest expense of approximately RMB63,650,000 (2023: approximately RMB40,703,000) was overdue and the related recognised for the year ended 31 December 2024.

All the Group's bank and other borrowings are denominated in RMB. The carrying amounts of the Group's bank and other borrowings approximate to their fair values.

28. 計息銀行及其他借款(續)

附註：(續)

- (i) 下表載列於二零二四年及二零二三年十二月三十一日的售後回租安排詳情：(續)

於二零二三年十二月三十一日

Effective Interest rate 生效 利率 (%)	Guarantee deposit 保證金 (RMB) (人民幣)
20 January 2023* 二零二三年一月二十日*	5,000,000
15 August 2022* 二零二二年八月十五日*	4,000,000
19 August 2022* 二零二二年八月十九日*	850,000
7 September 2022* 二零二二年九月七日*	1,000,000
21 October 2022* 二零二二年十月二十一日*	4,000,000
21 October 2022* 二零二二年十月二十一日*	4,000,000
21 January 2023* 二零二三年一月二十一日*	—
21 January 2023* 二零二三年一月二十一日*	—

* 於二零二四年十二月三十一日，本集團的售後回租安排本金額約人民幣209,250,000元(二零二三年：約人民幣209,250,000元)已逾期，而截至二零二四年十二月三十一日止年度已確認相關逾期利息開支約人民幣63,650,000元(二零二三年：約人民幣40,703,000元)。

本集團所有銀行及其他借款均以人民幣計值。本集團銀行及其他借款的賬面值與其公平值相若。



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29. PROVISION FOR LOSS ON UNAUTHORISED GUARANTEES

In the past, several unauthorised guarantees were entered into with certain creditors as security for loans granted to the Associates of the former beneficial owner of the Group, Mr. Chen Weizhong.

Due to the failure of repayment by the Associates of Mr. Chen Weizhong, these creditors have commenced legal proceedings against the Associates of Mr. Chen Weizhong as the borrower and the Group as the guarantor.

As at 31 December 2024 and 2023

Creditors	Borrowers	Unauthorised	Unauthorised	2024	2023
		guarantee amount	guarantee amount	Provision for loss on unauthorised guarantee	Provision for loss on unauthorised guarantee
		Unauthorised guarantee amount	utilised based on the court judgement 根據法院判令 動用的未經 授權擔保金額	二零二四年 未經授權 擔保虧損撥備 RMB'000 人民幣千元	二零二三年 未經授權 擔保虧損撥備 RMB'000 人民幣千元
債權人	借款人	未經授權 擔保金額 RMB'000 人民幣千元	動用的未經 授權擔保金額 RMB'000 人民幣千元	二零二四年 未經授權 擔保虧損撥備 RMB'000 人民幣千元	二零二三年 未經授權 擔保虧損撥備 RMB'000 人民幣千元
Company A 公司A	Zhejiang Zhongwei 浙江中味	30,000	30,000	—	15,000
Company B 公司B	The Group 本集團	5,000	5,000	—	2,500
		35,000	35,000	—	17,500

As at 31 December 2023, it was uncertain as to how much the borrowers will be able to repay these creditors for the suspended court hearings. Based on the legal advice, a provision of RMB17,500,000 for loss on unauthorised guarantees, which was the best estimate of the Group on the probable cash outflow of the obligations under the financial guarantee contracts, was recognised for the suspended court hearings as at 31 December 2023.

As at 31 December 2024, based on legal advice, one of the unauthorised guarantees has been fully paid to Company A by a third party through the court account, and the legal case has been dismissed. In addition, the remaining unauthorised guarantees have also been fully paid to Company B by a third party through the court account, and the plaintiff has withdrawn the lawsuit. Therefore, a total amount of RMB17,500,000 has been reversed during the year ended 31 December 2024.

29. 未經授權擔保虧損撥備

過往若干未經授權擔保乃作為向本集團前實益擁有人陳衛忠先生的聯繫人授予貸款的保證而訂立。

由於陳衛忠先生的聯繫人未能還款，該等債權人已對陳衛忠先生的聯繫人（作為借款人）及本集團（作為擔保人）展開法律訴訟。

於二零二四年及二零二三年十二月三十一日

於二零二三年十二月三十一日，就暫停之法院聆訊而言，借款人將能夠償還該等債權人的金額仍不確定。根據法律意見，於二零二三年十二月三十一日暫停之法院聆訊上，確認未經授權擔保虧損撥備人民幣17,500,000元，此乃本集團根據財務擔保合約責任的潛在現金流出作出的最佳估計。

於二零二四年十二月三十一日，根據法律意見，其中一項未經授權擔保已由第三方透過法院賬戶悉數支付予公司A，且該法律案件已被駁回。此外，餘下未經授權擔保亦已由第三方透過法院賬戶悉數支付予公司B，且原告人已撤回訴訟。因此，人民幣總額17,500,000元已於截至二零二四年十二月三十一日止年度撥回。

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30. OTHER LONG-TERM LIABILITIES

30. 其他長期負債

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Other long-term payables (note)	其他長期應付款項(附註)	—	—
Provision for long service payment	長期服務付款撥備	6,419	6,517
		6,419	6,517

Note:

On 6 May 2016, two subsidiaries of the Company, Huzhou Chenshi and Huzhou Laohenghe, which is also a subsidiary of Huzhou Chenshi entered into an investment agreement with China Development Fund Co., Ltd. (the "CD Fund") (國開發基金有限公司) (the "Investment Agreement"). Pursuant to the Investment Agreement, CD Fund agreed to subscribe for a 3.5% equity interest of Huzhou Laohenghe for a total cash consideration of RMB133,000,000 (the "Capital Investment") and Huzhou Laohenghe shall pay CD Fund fix annual return equal to 1.2% of the Capital Investment from the date of the agreement. In addition, Huzhou Chenshi has contractual obligation to repurchase all the equity interest of Huzhou Laohenghe held by the CD Fund within 8 years according to the repayment schedule under the Investment Agreement.

Further details of the Investment Agreement have been disclosed in the announcements of the Company dated 9 May 2016 and 29 June 2016, respectively.

As Huzhou Chenshi does not have the unconditional right to avoid delivering cash to CD Fund pursuant to the Investment Agreement, the Capital Investment of RMB133,000,000 was recorded as a financial liability.

On 2 February 2024, the Group settled the remaining other liability amounting to RMB50,000,000 by bank transfer. Upon the completion of settlement, the 3.5% equity interest in CD Fund should be transferred to the Group. The transfer of this equity interest was completed during the year. (2023: RMB50,000,000 was payable on 2 February 2024 according to the repayment schedule under the Investment Agreement).

附註：

於二零一六年五月六日，本公司兩間附屬公司湖州陳氏及湖州老恒和（亦為湖州陳氏的附屬公司）與國開發基金有限公司（「國開發基金」）訂立注資協議（「注資協議」）。根據注資協議，國開發基金同意以人民幣133,000,000元的現金總代價認購湖州老恒和其中3.5%股權（「資本投入」），而湖州老恒和須自該協議日期起每年向國開發基金支付相當於資本投入1.2%的固定回報。此外，湖州陳氏承擔合約責任，須根據注資協議的還款時間表於八年內購回國開發基金所持湖州老恒和的全部股權。

有關注資協議的進一步詳情已分別於本公司日期為二零一六年五月九日及二零一六年六月二十九日的公告披露。

由於湖州陳氏並無根據注資協議避免向國開發基金支付現金的無條件權利，因此人民幣133,000,000元的資本投入被記賬為金融負債。

於二零二四年二月二日，本集團透過銀行轉賬償還剩餘其他負債人民幣50,000,000元。完成還款後，國開發基金3.5%股權將轉讓予本集團。股權轉讓已於本年度完成（二零二三年：人民幣50,000,000元須根據注資協議下的還款計劃於二零二四年二月二日支付）。



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30. OTHER LONG-TERM LIABILITIES (Continued)

Note: (Continued)

The balance of other long-term payables was analysed as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Other long-term payables	其他長期應付款項	—	50,000
Less: Portion classified as current portion included in other liabilities	減： 分類為流動部分的部分計入其他負債	—	(50,000)
Non-current portion More than 1 but within 5 years	非流動部分 一年以上五年以內	—	—

30. 其他長期負債 (續)

附註：(續)

其他長期應付款項結餘的分析如下：

31. SHARE CAPITAL

Details of movement of the share capital of the Company are as follows:

31. 股本

本公司股本變動詳情如下：

		Number of shares 股份數目	RMB'000 人民幣千元
Authorised: Ordinary shares of USD0.0005 (RMB0.00305) each	法定： 每股面值0.0005美元 (人民幣0.00305元)的普通股		
As at 1 January 2023, 31 December 2023, 1 January 2024 and 31 December 2024	於二零二三年一月一日、 二零二三年十二月三十一日、 二零二四年一月一日及 二零二四年十二月三十一日	1,000,000,000	3,050
Issued and fully paid: Ordinary shares of USD0.0005 (RMB0.00305) each	已發行及繳足： 每股面值0.0005美元 (人民幣0.00305元)的普通股		
As at 1 January 2023, 31 December 2023, 1 January 2024 and 31 December 2024	於二零二三年一月一日、 二零二三年十二月三十一日、 二零二四年一月一日及 二零二四年十二月三十一日	578,750,000	1,767

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32. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity of the consolidated financial statements.

(a) Merger reserve

The merger reserve represents the difference between the Company's shares of the nominal value of the paid-up capital of the subsidiaries acquired and the Company's cost of acquisition of the subsidiaries under the principles of the pooling-of-interests method.

(b) Capital reserve

Capital reserve arises from the capital contribution by the controlling shareholders of the Company.

(c) Statutory surplus reserve

Transfers from retained profits to the statutory surplus reserve are made in accordance with the relevant PRC rules and regulations and the articles of association of the Company's subsidiaries established in the PRC, and are approved by the respective boards of directors.

32. 儲備

本集團於本年度及過往年度的儲備金額及其變動於綜合財務報表的綜合權益變動表內呈列。

(a) 合併儲備

合併儲備指根據權益合併法原則本公司應佔所收購附屬公司的繳足股本面值與本公司收購該附屬公司所涉及成本的差額。

(b) 資本儲備

資本儲備源自本公司控股股東的注資。

(c) 法定盈餘儲備

自保留利潤轉撥至法定盈餘儲備乃遵照中國有關法規及規例以及本公司於中國成立的附屬公司的組織章程細則進行，並經相關董事會批准。



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33. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Major non-cash transactions

- During the year ended 31 December 2024, the non-cash additions to right-of-use assets and lease liabilities in respect of lease arrangements for warehouse was RMB1,115,000 (2023: RMB452,000).
- During the year ended 31 December 2023, due to the change in the beneficial owner of the Group as set out in note 1 to the consolidated financial statements, certain related companies relationships has changed and the respectively amounts were reclassified as follow:
 - The former related companies have ceased to be related companies to the Group with net balances of RMB11,101,000, net of ECL allowances of RMB2,092,000. Balances were reclassified from amounts due from related companies to other receivables. The loss allowances on amounts due from related companies recognised amounting to RMB2,092,000 was fully reversed and the ECL allowances on other receivables amounting to RMB2,092,000 was recognised during the year ended 31 December 2023 (note 21 and 22);
 - Key Shine ceased to be the ultimate holding company of the Group and balances of RMB49,458,000 was reclassified from amount due to ultimate holding company to other payables (note 25(c)); and
 - Yilong County Zhongwei and Zhejiang Ruoxiachun ceased to be the related companies of the Group and balances of RMB1,137,000 and RMB10,000,000 have been reclassified from amounts due to related companies to other payables respectively (note 25(c)).
- Based on the legal advice, the amount of the other borrowings is approximately RMB19,144,000 have been settled by third party through the court account. The other borrowings have been offset against the other receivables as at 31 December 2024, following the settlement of the legal case.

33. 綜合現金流量表附註

(a) 主要非現金交易

- 截至二零二四年十二月三十一日止年度，就倉庫租賃安排的使用權資產及租賃負債的非現金增加為人民幣1,115,000元（二零二三年：人民幣452,000元）。
- 截至二零二三年十二月三十一日止年度，由於綜合財務報表附註1所載本集團實益擁有人出現變動，若干關聯公司關係改變，相關金額重新分類如下：
 - 前關聯公司已不再為本集團關聯公司，結餘淨值為人民幣11,101,000元（扣除預期信貸損失撥備人民幣2,092,000元）。結餘由應收關聯公司款項重新分類至其他應收款項。截至二零二三年十二月三十一日止年度，已確認應收關聯公司款項虧損撥備人民幣2,092,000元已悉數撥回，而其他應收款項的預期信貸虧損撥備人民幣2,092,000元已予以確認（附註21及22）；
 - Key Shine不再為本集團最終控股公司，餘額人民幣49,458,000元由應付最終控股公司款項重新分類至其他應付款項（附註25(c)）；及
 - 儀隴縣中味及浙江箬下春不再為本集團的關聯公司，餘額人民幣1,137,000元及人民幣10,000,000元已分別由應付關聯方款項重新分類至其他應付款項（附註25(c)）。
- 根據法律意見，其他借款約人民幣19,144,000元已由第三方透過法院賬戶支付。於法律案件結案後，其他借款已與於二零二四年十二月三十一日的其他應收款項抵銷。

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33. NOTES TO THE CONSOLIDATED
STATEMENT OF CASH FLOWS (Continued)

(b) Changes in liabilities arising from financing activities are as follows:

33. 綜合現金流量表附註(續)

(b) 融資活動所產生負債的變動如下：

		Lease liabilities	Bank and other borrowings	Other liabilities	Amounts due to related companies	Amount due to immediate holding company	Amount due to a director	Total
		租賃負債	銀行及其他借款	其他負債	應付關聯公司款項	直接控股公司款項	應付一名董事款項	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
2024	二零二四年							
At 1 January 2024	於二零二四年一月一日	3,098	2,805,382	56,517	1,649	453	6	2,867,105
Changes from financing cash flows	融資現金流量變動	(1,012)	75,000	(50,000)	(542)	-	-	23,446
Interest paid	已付利息	(171)	(4,656)	-	-	-	-	(4,827)
Non-cash:	非現金：							
Interest expense	利息開支	171	199,680	-	-	-	-	199,851
Overdue interest expenses	逾期利息開支	-	252,047	-	-	-	-	252,047
New lease	新租賃	1,115	-	-	-	-	-	1,115
Termination of lease	終止租賃	(170)	-	-	-	-	-	(170)
Exchange difference	匯兌差額	-	-	-	-	10	1	11
Netted off with other receivable	與其他應收款項抵銷	-	(19,144)	-	-	-	-	(19,144)
Other (note)	其他(附註)	-	-	(98)	-	-	-	(98)
At 31 December 2024	於二零二四年十二月三十一日	3,031	3,308,309	6,419	1,107	463	7	3,319,336

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33. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

(b) Changes in liabilities arising from financing activities are as follows: (Continued)

		Lease liabilities	Bank and other borrowings	Other liabilities	Amounts due to related companies	Amount due to ultimate holding company	Amount due to immediate holding company	Amount due to a director	Total
		租賃負債	銀行及其他借款	其他負債	應付關聯公司款項	最終控股公司款項	直接控股公司款項	一名董事款項	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
2023	二零二三年								
At 1 January 2023	於二零二三年一月一日	3,841	2,207,723	105,993	12,693	48,751	-	9	2,379,010
Changes from financing cash flows	融資現金流量變動	(1,195)	179,000	(50,000)	93	-	453	(3)	128,348
Interest paid	已付利息	(232)	(2,063)	-	-	-	-	-	(2,295)
Non-cash:	非現金:								
Interest expense	利息開支	232	194,643	-	-	-	-	-	194,875
Overdue interest expenses	逾期利息開支	-	226,079	-	-	-	-	-	226,079
New lease	新租賃	452	-	-	-	-	-	-	452
Exchange difference	匯兌差額	-	-	-	-	707	-	-	707
Reclassification	重新分類	-	-	-	(11,137)	(49,458)	-	-	(60,595)
Other (note)	其他(附註)	-	-	524	-	-	-	-	524
At 31 December 2023	於二零二三年十二月三十一日	3,098	2,805,382	56,517	1,649	-	453	6	2,867,105

Note:

Other include the (decrease)/increase in provision for long service payment.

附註:

其他包括長期服務付款撥備(減少)/增加。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

33. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

(c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Within operating activities	經營活動範圍	342	408
Within financing activities	融資活動範圍	1,012	1,195
		1,354	1,603

34. PLEDGE OF ASSETS

Details of the Group's assets pledged for the Group's bank and other borrowings are included in note 28(g) to the consolidated financial statements.

33. 綜合現金流量表附註(續)

(c) 租賃現金流出總額

計入綜合現金流量表中的租賃現金流出總額如下：

34. 資產質押

本集團就銀行及其他借款所抵押資產的詳情載於綜合財務報表附註28(g)。

35. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

35. 承擔

本集團於報告期末有下列資本承擔：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Contracted, but not provided for: Plant and machinery	已訂約但未計提撥備： 廠房及機器	6,156	19,687



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

36. RELATED PARTY TRANSACTIONS

(a) Name and relationship of related parties:

Name 名稱
Wuxing HK 吳興香港 湖州吳興城市
南太湖
湖盛融資
Zhejiang Aiyaogou 浙江愛要購 Huzhou Wuxing Hongcheng Hotel Management Co., Ltd. ("Huzhou Wuxing Hongcheng Hotel") 湖州吳興鴻城酒店管理有限公司(「湖州吳興鴻城酒店」) Huzhou Wuxing Hongcheng Huixin Valley Hotel Management Co., Ltd ("Huzhou Wuxing Hongcheng Huixin Valley Hotel") 湖州吳興鴻城慧心谷酒店管理有限公司 (「湖州吳興鴻城慧心谷酒店」) Huzhou Wuxingyue City Hotel 湖州吳興悅城裡酒店 Huzhou Wuxing Husheng Construction and Development Group Co., Ltd ("Wuxing Husheng Construction") 湖州吳興湖晟建設開發集團有限公司 (「吳興湖晟建設」) Huzhou Wuxing Hongcheng Hotel Management Co., Ltd. Freeport Branch 湖州吳興鴻城酒店管理有限公司自由港分公司 Huzhou Lechengli Culture Media Co., Ltd. 湖州樂城里文化傳媒有限公司 Huzhou Wuxing Hongcheng Hotel Management Co., Ltd. Meizhou Road Branch* 湖州吳興鴻城酒店管理有限公司梅州路分公司 Huzhou Wuxing Xinye 湖州吳興新業 Huzhou Ruixing 湖州睿興

36. 與關聯方交易

(a) 關聯方名稱及關係：

Relationship 關係
Immediate holding company 直屬控股公司 Intermediate holding company 中間控股公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司 Fellow subsidiary 同系附屬公司

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

36. RELATED PARTY TRANSACTIONS

(Continued)

(b) In addition to the transactions detailed elsewhere in these consolidated financial statements, the Group had the following transactions with connected and related parties during the year:

36. 與關聯方交易 (續)

(b) 除該等綜合財務報表其他部分詳述的交易外，本集團年內有以下與關連方及關聯方的交易：

Name of related parties 關聯方名稱	Nature of transactions 交易性質	Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
湖州吳興城市	Interest expense 利息開支	(i)	23,040	16,352
	Overdue interest expenses 逾期利息開支	(i)	16,397	16,352
南太湖	Interest expenses 利息開支	(i)	158,199	157,767
	Overdue interest expenses 逾期利息開支	(i)	158,199	157,767
湖盛融資	Interest expenses 利息開支	(i)	—	762
	Overdue interest expenses 逾期利息開支	(i)	41,518	40,703
Wuxing Husheng Construction 吳興湖晟建設	Interest expenses 利息開支	(i)	13,801	14,171
	Overdue interest expenses 逾期利息開支	(i)	13,801	11,258
Zhejiang Aiyaogou 浙江愛要購	Sales of goods 銷售貨品	(ii)	44	192
	Purchases of goods 購買貨品	(ii)	93	93
Huzhou Wuxing Hongcheng Hotel 湖州吳興鴻城酒店	Sales of goods 銷售貨品	(ii)	21	17
Huzhou Wuxing Hongcheng Huixin Valley Hotel 湖州吳興鴻城慧心谷酒店	Sales of goods 銷售貨品	(ii)	—	16
Huzhou Wuxingyue City Hotel 湖州吳興悅城裡酒店	Sales of goods 銷售貨品	(ii)	2	5
	Accommodation fee 住宿費用	(ii)	171	214

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

36. RELATED PARTY TRANSACTIONS

(Continued)

(b) (Continued)

36. 與關聯方交易 (續)

(b) (續)

Name of related parties 關聯方名稱	Nature of transactions 交易性質	Notes 附註	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Huzhou Wuxing Hongcheng Hotel Management Co., Ltd. Meizhou Road Branch* 湖州吳興鴻城酒店管理有限公司 梅州路分公司	Accommodation fee 住宿費用	(ii)	—	13
	Sales of goods 銷售貨品	(ii)	4	12
Huzhou Lechengli Culture Media Co., Ltd.* 湖州樂城里文化傳媒有限公司	Event sponsorship 活動贊助費	(iii)	—	6,000
Huzhou Wuxing Hongcheng Hotel Management Co., Ltd. Freeport Branch* 湖州吳興鴻城酒店管理有限公司 自由港分公司	Sales of goods 銷售貨品	(ii)	8	12
Huzhou Wuxing Xinye 湖州吳興新業	Rental expenses 租金開支	(ii)	172	—
Huzhou Ruixing 湖州睿興	Event sponsorship 活動贊助費	(iii)	200	—

Notes:

- (i) The interest expenses and overdue interest were charged in accordance with contractual terms.
- (ii) The sales and purchases of goods, rental expenses and accommodation fee were charged in accordance with contractual terms with fellow subsidiaries.
- (iii) The event sponsorship was paid to Huzhou Ruixing for the 2024 Shanghai Conservatory of Music South Taihu International Music Week (2023: paid to Huzhou Lechengli Culture Media Co., Ltd for Wuxing New Youth City Super Music Festival).

The above transactions were carried out in the ordinary course of business and conducted in accordance with the terms and conditions mutually agreed by both parties.

附註：

- (i) 利息開支及逾期利息乃根據合約條款收取。
- (ii) 銷售及購買貨品、租金開支以及住宿費用乃根據與同系附屬公司的合約條款收取。
- (iii) 已就2024上海音樂學院南太湖國際音樂周向湖州睿興支付活動贊助費(二零二三年：就吳興新青年城市超級音樂節向湖州樂城里文化傳媒有限公司支付)。

上述交易於日常業務過程中根據雙方相互協定的條款及條件進行。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

36. RELATED PARTY TRANSACTIONS

(Continued)

(c) Compensation for key management personnel of the Group

Key management of the Group are members of the board of directors, as well as members of the “management board” of the parent company. Key management personnel remuneration includes the following expenses:

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	1,019	1,036
Pension scheme contributions	退休金計劃供款	29	26
Total compensation paid to key management personnel	支付予主要管理人員的酬金總額	1,048	1,062

Further details of directors' emoluments are included in note 11 to the consolidated financial statements.

(d) Provision of guarantees by related parties

Details of the Group's guarantees to related parties are included in note 28 to the consolidated financial statements.

36. 與關聯方交易 (續)

(c) 本集團主要管理人員的酬金

本集團主要管理人員為董事會成員，以及母公司的「管理層委員會」成員。主要管理人員薪酬包括以下開支：

	2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Salaries, allowances and benefits in kind	1,019	1,036
Pension scheme contributions	29	26
Total compensation paid to key management personnel	1,048	1,062

董事酬金的進一步詳情計入綜合財務報表附註11中。

(d) 關聯方所提供的擔保

本集團向關聯方作出的擔保詳情載於綜合財務報表附註28。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

37. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

2024

Financial assets

		Financial assets at amortised cost 按攤銷成本 計量的 金融資產 RMB'000 人民幣千元
Trade receivables	應收貿易款項	25,220
Financial assets included in prepayments, other receivables and other assets	計入預付款項、其他應收款項及 其他資產的金融資產	20,595
Amounts due from related companies	應收關聯公司款項	21
Pledged deposits	已抵押存款	191
Cash and cash equivalents	現金及現金等價物	6,346
		52,373

Financial liabilities

		Financial liabilities at amortised cost 按攤銷成本 計量的 金融負債 RMB'000 人民幣千元
Trade payables	應付貿易款項	58,038
Financial liabilities included in other payables and accruals	計入其他應付款項及應計項目的 金融負債	362,585
Amounts due to related companies	應付關聯公司款項	1,107
Amount due to immediate holding company	應付直接控股公司款項	463
Interest-bearing bank and other borrowings	計息銀行及其他借款	3,311,340
		3,733,533

37. 按類別劃分的金融工具

各類金融工具於報告期末的賬面值如下：

二零二四年

金融資產

		Financial assets at amortised cost 按攤銷成本 計量的 金融資產 RMB'000 人民幣千元
Trade receivables	應收貿易款項	25,220
Financial assets included in prepayments, other receivables and other assets	計入預付款項、其他應收款項及 其他資產的金融資產	20,595
Amounts due from related companies	應收關聯公司款項	21
Pledged deposits	已抵押存款	191
Cash and cash equivalents	現金及現金等價物	6,346
		52,373

金融負債

		Financial liabilities at amortised cost 按攤銷成本 計量的 金融負債 RMB'000 人民幣千元
Trade payables	應付貿易款項	58,038
Financial liabilities included in other payables and accruals	計入其他應付款項及應計項目的 金融負債	362,585
Amounts due to related companies	應付關聯公司款項	1,107
Amount due to immediate holding company	應付直接控股公司款項	463
Interest-bearing bank and other borrowings	計息銀行及其他借款	3,311,340
		3,733,533

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

37. FINANCIAL INSTRUMENTS BY CATEGORY (Continued)

2023

Financial assets

		Financial assets at amortised cost 按攤銷成本 計量的 金融資產 RMB'000 人民幣千元
Trade receivables	應收貿易款項	20,775
Financial assets included in prepayments, other receivables and other assets	計入預付款項、其他應收款項及 其他資產的金融資產	34,641
Amounts due from related companies	應收關聯公司款項	246
Pledged deposits	已抵押存款	131
Cash and cash equivalents	現金及現金等價物	10,124
		65,917

Financial liabilities

		Financial liabilities at amortised cost 按攤銷成本 計量的 金融負債 RMB'000 人民幣千元
Trade payables	應付貿易款項	57,268
Financial liabilities included in other payables and accruals	計入其他應付款項及應計項目的 金融負債	321,338
Other liabilities	其他負債	50,000
Amounts due to related companies	應付關聯公司款項	1,649
Amount due to immediate holding company	應付直接控股公司款項	453
Interest-bearing bank and other borrowings	計息銀行及其他借款	2,808,480
		3,239,188

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

38. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Management has assessed that the fair values of the Group's financial instruments as disclosed in note 37 to the consolidated financial statements approximate to their carrying amounts largely due to the short-term maturities of these instruments.

There were no transfers of fair value measurements during the years ended 31 December 2024 and 2023.

38. 金融工具的公平值及公平 值等級架構

管理層已評估綜合財務報表附註37所披露本集團金融工具的公平值與其賬面值相若，主要由於此等工具的到期年期較短。

截至二零二四年及二零二三年十二月三十一日止年度，公平值計量之間並無轉移。

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise amounts due from/to related companies, immediate holding company, interest-bearing bank and other borrowings, pledged deposits, and cash and cash equivalents. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade and other receivables and trade and other payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are foreign currency risk, credit risk and liquidity risk. The directors review and agree policies for managing each of these risks and they are summarised below.

39.1 Foreign currency risk

The Group is exposed to the foreign currency risk mainly arising from changes in the exchange rate of USD against RMB. The Group has not hedged its foreign exchange rate risk based on the consideration that the foreign currency transactions are not significant to the Group.

39. 財務風險管理目標及政策

本集團的主要金融工具包括應收／應付關聯公司、直接控股公司款項、計息銀行及其他借款、已抵押存款以及現金及現金等價物。該等金融工具的主要目的是為本集團的營運籌措資金。本集團有多種直接自其業務營運產生的其他金融資產及負債，如應收貿易款項及其他應收款項以及應付貿易款項及其他應付款項。

本集團金融工具產生的主要風險為外幣風險、信用風險及流動性風險。董事檢討及議定管理各項風險的政策，有關政策概述如下。

39.1 外幣風險

本集團面臨主要因美元兌人民幣匯率變動而產生的外幣風險。考慮到外幣交易對本集團並不重大，故本集團並無對沖外匯風險。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.1 Foreign currency risk (Continued)

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the USD exchange rate, with all other variables held constant, of the Group's loss after income tax and the Group's equity.

		Increase/ (decrease) in loss after income tax and equity 除所得稅後 虧損及權益 增加／(減少) RMB'000 人民幣千元
		Increase/ (decrease) in foreign currency rate 外幣匯率 上升／(下降) %
2024		
If USD weakens against RMB	二零二四年 倘美元兌人民幣貶值	5
If USD strengthens against RMB	倘美元兌人民幣升值	(5)
2023		
If USD weakens against RMB	二零二三年 倘美元兌人民幣貶值	5
If USD strengthens against RMB	倘美元兌人民幣升值	(5)

39. 財務風險管理目標及政策 (續)

39.1 外幣風險 (續)

下表顯示在所有其他變數維持不變的情況下，本集團除所得稅後虧損以及本集團權益對於報告期末美元匯率可能出現的合理變動的敏感度。



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.2 Credit risk

Maximum exposure

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December 2024 and 2023. The amounts presented are gross carrying amounts for financial assets.

As at 31 December 2024

39. 財務風險管理目標及政策 (續)

39.2 信用風險

最大風險

下表顯示基於本集團信貸政策的信貸質量及最大信貸風險，該信貸政策主要基於過去的到期資料（除非存有不需要花費不必要的成本或努力即可獲得的其他資料則另當別論）以及於二零二四年及二零二三年十二月三十一日的年結階段分類。所呈列金額為金融資產的賬面總額。

於二零二四年十二月三十一日

		12-month ECLs 12個月預期 信貸虧損	Lifetime ECLs 全期預期信貸虧損			
		Stage 1 第1階段 RMB'000 人民幣千元	Stage 2 第2階段 RMB'000 人民幣千元	Stage 3 第3階段 RMB'000 人民幣千元	Simplified approach 簡化方法 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Trade receivables*	應收貿易款項*	-	-	-	27,893	27,893
Financial assets included in prepayments, other receivables and other assets	計入預付款項、其他應收款項 及其他資產的金融資產					
— Normal**	— 一般**	20,204	-	-	-	20,204
— Low***	— 低***	-	-	3,204	-	3,204
Amounts due from related companies	應收關聯公司款項	22	-	-	-	22
Pledged deposits	已抵押存款					
— Not yet past due	— 未逾期	191	-	-	-	191
Cash and cash equivalents	現金及現金等價物					
— Not yet past due	— 未逾期	6,346	-	-	-	6,346
		26,763	-	3,204	27,893	57,860

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.2 Credit risk (Continued)

Maximum exposure (Continued)

As at 31 December 2023

		12-month ECLs 12個月預期 信貸虧損		Lifetime ECLs 全期預期信貸虧損		
		Stage 1 第1階段 RMB'000 人民幣千元	Stage 2 第2階段 RMB'000 人民幣千元	Stage 3 第3階段 RMB'000 人民幣千元	Simplified approach 簡化方法 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
Trade receivables*	應收貿易款項*	-	-	-	23,229	23,229
Financial assets included in prepayments, other receivables and other assets	計入預付款項、其他應收款項 及其他資產的金融資產					
— Normal**	— 一般**	36,253	-	-	-	36,253
— Low***	— 低***	-	-	2,092	-	2,092
Amounts due from related companies	應收關聯公司款項	257	-	-	-	257
Pledged deposits	已抵押存款					
— Not yet past due	— 未逾期	131	-	-	-	131
Cash and cash equivalents	現金及現金等價物					
— Not yet past due	— 未逾期	10,124	-	-	-	10,124
		46,765	-	2,092	23,229	72,086

* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 20 to the consolidated financial statements.

** The credit quality of the financial assets included in prepayments, other receivables and other assets is considered to be normal when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition.

*** The credit quality of the financial assets included other receivables is considered to be low when they are past due and there is information indicating that the financial assets had a significant increase in credit risk since initial recognition.

39. 財務風險管理目標及政策 (續)

39.2 信用風險 (續)

最大風險 (續)

於二零二三年十二月三十一日

		12-month ECLs 12個月預期 信貸虧損		Lifetime ECLs 全期預期信貸虧損		
		Stage 1 第1階段 RMB'000 人民幣千元	Stage 2 第2階段 RMB'000 人民幣千元	Stage 3 第3階段 RMB'000 人民幣千元	Simplified approach 簡化方法 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
應收貿易款項*		-	-	-	23,229	23,229
計入預付款項、其他應收款項 及其他資產的金融資產						
— 一般**		36,253	-	-	-	36,253
— 低***		-	-	2,092	-	2,092
應收關聯公司款項		257	-	-	-	257
已抵押存款						
— 未逾期		131	-	-	-	131
現金及現金等價物						
— 未逾期		10,124	-	-	-	10,124
		46,765	-	2,092	23,229	72,086

* 就本集團就減值而採用簡化方法的應收貿易款項而言，基於撥備矩陣的資料於綜合財務報表附註20披露。

** 計入預付款項、其他應收款項及其他資產的金融資產的信貸質量在未逾期時被視為正常，並無資料顯示自初始確認後有關金融資產的信用風險顯著增加。

*** 當金融資產(包括其他應收款項)已逾期，且有資料顯示該金融資產自初始確認以來信貸風險大幅增加，則該金融資產的信貸品質被視為低。

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.3 Liquidity risk

The Group's policy is to maintain sufficient cash and cash equivalents and have available funding through capital contribution and other borrowings.

The maturity profile of financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

39. 財務風險管理目標及政策 (續)

39.3 流動性風險

本集團的政策為保持充裕的現金及現金等價物，並透過注資及其他借款取得資金。

於報告期末，金融負債按合約未貼現付款的到期情況如下：

		Within one year or on demand 一年內或 於要求時 RMB'000 人民幣千元	More than one year but less than five years 一年以上但 五年以內 RMB'000 人民幣千元	More than five years 五年以上 RMB'000 人民幣千元	Total contractual undiscounted cash flows 合約未貼現 現金流量總額 RMB'000 人民幣千元	Carrying amount 賬面值 RMB'000 人民幣千元
At 31 December 2024	於二零二四年十二月三十一日					
Trade payables	應付貿易款項	58,038	-	-	58,038	58,038
Lease liabilities	租賃負債	1,386	1,785	-	3,171	3,031
Financial liabilities included in other payables and accruals	計入其他應付款項及應計項目 的金融負債	362,585	-	-	362,585	362,585
Amounts due to related companies	應付關聯公司款項	1,107	-	-	1,107	1,107
Amount due to immediate holding company	應付直接控股公司款項	463	-	-	463	463
Interest-bearing bank and other borrowings (excluding lease liabilities)	計息銀行及其他借款 (不包括租賃負債)	3,614,149	-	-	3,614,149	3,308,309
		4,037,728	1,785	-	4,039,513	3,733,533
Financial guarantees issued (note)	已發出財務擔保(附註)					
Maximum amount guaranteed	最高擔保金額	-	-	-	-	-



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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.3 Liquidity risk (Continued)

		Within one year or on demand 一年內或 於要求時 RMB'000 人民幣千元	More than one year but less than five years 一年以上但 五年以內 RMB'000 人民幣千元	More than five years 五年以上 RMB'000 人民幣千元	Total contractual undiscounted cash flows 合約未貼現 現金流量總額 RMB'000 人民幣千元	Carrying amount 賬面值 RMB'000 人民幣千元
At 31 December 2023	於二零二三年十二月三十一日					
Trade payables	應付貿易款項	57,268	–	–	57,268	57,268
Lease liabilities	租賃負債	1,234	2,225	–	3,459	3,098
Financial liabilities included in other payables and accruals	計入其他應付款項及應計項目 的金融負債	321,338	–	–	321,338	321,338
Other liabilities	其他負債	50,000	–	–	50,000	50,000
Amounts due to related companies	應付關聯公司款項	1,649	–	–	1,649	1,649
Amount due to immediate holding company	應付直接控股公司款項	453	–	–	453	453
Interest-bearing bank and other borrowings (excluding lease liabilities)	計息銀行及其他借款 (不包括租賃負債)	3,151,450	2,293	–	3,153,743	2,805,382
		3,583,392	4,518	–	3,587,910	3,239,188
Financial guarantees issued (note)	已發出財務擔保(附註)					
Maximum amount guaranteed	最高擔保金額	17,500	–	–	17,500	17,500

Note:

The amounts included above for financial guarantee contracts are the maximum amounts the Group could be forced to settle under the arrangement for the full guaranteed amount if that amount is claimed by the counterparty to the guarantee. Based on the legal advice, a provision of RMB17,500,000 was recognised as at 31 December 2023. The amount has been reversed during the year ended 31 December 2024.

附註：

上述財務擔保合約的金額為本集團在擔保交易對手要求全額擔保金額的情況下可能被逼根據該金額的安排結算的最高金額。根據法律意見，於二零二三年十二月三十一日確認撥備人民幣17,500,000元。截至二零二四年十二月三十一日止年度，有關金額已撥回。

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綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

39. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

39.4 Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value. The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Group monitors capital using a gearing ratio, which is net debt divided by net debt plus total deficit. Net debt includes trade payables, other payables and accruals, other liabilities, amounts due to related companies, interest-bearing bank and other borrowings, provision for loss on unauthorised guarantees and other long-term liabilities less cash and cash equivalents. The Group's policy is to keep the gearing ratio at a reasonable level. The gearing ratios as at the end of the reporting periods are as follows:

Group

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
Trade payables	應付貿易款項	58,038	57,268
Other payables and accruals	其他應付款項及應計項目	452,136	424,999
Other liabilities	其他負債	–	50,000
Amounts due to related companies	應付關聯公司款項	1,107	1,649
Amount due to immediate holding company	應付直接控股公司款項	463	453
Interest-bearing bank and other borrowings	計息銀行及其他借款	3,311,340	2,808,480
Provision for loss on unauthorised guarantees	未經授權擔保虧損撥備	–	17,500
Other long-term liabilities	其他長期負債	6,419	6,517
Less: Cash and cash equivalents	減：現金及現金等價物	(6,346)	(10,124)
Net debt	淨債務	3,823,157	3,356,742
Total deficit	虧絀總額	(2,851,544)	(2,333,542)
Net debt and total equity	淨債務及權益總額	971,613	1,023,200
Gearing ratio	資本負債比率	393.5%	328.1%

39. 財務風險管理目標及政策 (續)

39.4 資本管理

本集團資本管理的主要目標為確保本集團持續經營能力以及維持穩健的資本比率，以支持其業務及為股東爭取最大價值。本集團因應經濟狀況轉變而管理及調整其資本架構。為維持或調整資本架構，本集團或會調整支付予股東的股息、退回股本予股東或發行新股。

本集團採用資本負債比率監控資本，該比率按淨債務除以淨債務加虧絀總額計算。淨債務包括應付貿易款項、其他應付款項及應計項目、其他負債、應付關聯公司款項、計息銀行及其他借款、未經授權擔保虧損撥備以及其他長期負債減現金及現金等價物。本集團的政策是將資本負債比率維持於合理水平。於報告期末的資本負債比率如下：

本集團

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For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

40. CONTINGENCY

Two court hearings against the Group as the guarantor to two creditors are suspended and it is still uncertain as to how much the borrowers will be able to repay these creditors for the suspended court hearings. Based on the legal advice, it is expected the court judgements might require the Group to pay to these creditors 50% of the loan amount should the debtors eventually fail to repay these creditors.

41. EVENTS AFTER THE REPORTING PERIOD

In 2025, 湖洲吳興城市, 南太湖 and 湖盛融資 have confirmed that they do not intend to demand payment from the Group for the amounts due to them for a period of twelve months from the date of approval of these consolidated financial statements.

Zhejiang Changxing Sanhetang, a wholly owned subsidiary of the Group has been deregistered on 23 January 2025.

40. 或然事項

兩項針對本集團(作為兩名債權人的擔保人)的法院聆訊被暫停,目前仍不確定就被暫停法院聆訊而言,借款人將能夠償還該等債權人的金額。根據法律意見,倘若債務人最終未能向該等債權人還款,預期法院判決可能要求本集團向該等債權人支付50%的貸款金額。

41. 報告期後事項

於二零二五年,湖州吳興城市、南太湖及湖盛融資已確認,彼等無意於該等綜合財務報表批准日期起計十二個月期間就應付彼等之款項要求本集團付款。

本集團全資附屬公司浙江長興三和堂已於二零二五年一月二十三日取消註冊。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

42. 本公司的財務狀況表

於報告期末，有關本公司財務狀況表的資料如下：

		2024 二零二四年 RMB'000 人民幣千元	2023 二零二三年 RMB'000 人民幣千元
ASSETS AND LIABILITIES	資產及負債		
Non-current assets	非流動資產		
Investment in a subsidiary	於附屬公司的投資	—*	—*
Current assets	流動資產		
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	714	695
Amounts due from subsidiaries	應收多間附屬公司款項	—**	—**
Cash and cash equivalents	現金及現金等價物	835	278
Total current assets	流動資產總額	1,549	973
Current liabilities	流動負債		
Other payables and accruals	其他應付款項及應計項目	25,378	25,992
Amount due to immediate holding company	應付直接控股公司款項	463	453
Amount due to a subsidiary	應付附屬公司款項	12,601	9,352
Amount due to a director	應付一名董事款項	6	5
Total current liabilities	流動負債總額	38,448	35,802
Net current liabilities and net liabilities	流動負債淨值及負債淨值	(36,899)	(34,829)
EQUITY	權益		
Share capital	股本	1,767	1,767
Reserves (note)	儲備(附註)	(38,666)	(36,596)
Total deficit	虧絀總額	(36,899)	(34,829)

* Less than one thousand.

* 少於一千。

** Amounts due from subsidiaries of approximately RMB792,510,000 (2023: RMB791,038,000) was fully impaired during the year ended 31 December 2024 after management's collectability assessment on these balances.

** 在管理層對該等結餘進行可收回性評估後，應收多間附屬公司款項約人民幣792,510,000元（二零二三年：人民幣791,038,000元）於截至二零二四年十二月三十一日止年度悉數減值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 December 2024 截至二零二四年十二月三十一日止年度

42. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

A summary of the Company's reserves is as follows:

42. 本公司的財務狀況表(續)

附註：

本公司儲備概要如下：

		Share premium 股份溢價 RMB'000 人民幣千元	Exchange fluctuation reserve 匯兌波動儲備 RMB'000 人民幣千元	Accumulated losses 累計虧損 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
At 1 January 2023	於二零二三年一月一日	817,201	22,396	(871,705)	(32,108)
Total comprehensive income/ (expense) for the year	年內全面收入／(開支)總額	–	1,624	(6,112)	(4,488)
At 31 December 2023 and 1 January 2024	於二零二三年十二月三十一日及二零二四年一月一日	817,201	24,020	(877,817)	(36,596)
Total comprehensive income/ (expense) for the year	年內全面收入／(開支)總額	–	3,248	(5,318)	(2,070)
At 31 December 2024	於二零二四年十二月三十一日	817,201	27,268	(883,135)	(38,666)





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