

12 August 2025

To the Independent Shareholders

Dear Sir and Madam,

**(1) CONTINUING CONNECTED TRANSACTION:
LOGISTICS SERVICES FRAMEWORK AGREEMENT
(2) CONTINUING CONNECTED TRANSACTION:
AUTOMOBILES SALES COOPERATION AGREEMENT**

We refer to the circular of the Company to the Shareholders dated 12 August 2025 (the “Circular”), of which this letter forms part. Unless specified otherwise, capitalised terms used herein shall have the same meanings as those defined in the Circular.

We have been appointed as the Independent Board Committee to advise you as to whether, in our opinion, the terms of the Logistics Services Framework Agreement and the Automobiles Sales Cooperation Agreement and the transactions contemplated thereunder and the related proposed annual caps are fair and reasonable so far as the Independent Shareholders are concerned. Gram Capital Limited has been appointed as the Independent Financial Adviser to advise us and the Independent Shareholders in this respect. Details of its advice, together with the principal factors taken into consideration in arriving at such advice, are set out on pages 20 to 36 of the Circular. Your attention is also drawn to the “Letter from the Board” of the Circular and the additional information set out in the appendix to the Circular.

Having considered the terms of the Logistics Services Framework Agreement and the Automobiles Sales Cooperation Agreement and the transactions contemplated thereunder and the advice of Gram Capital, we consider that the Logistics Services Framework Agreement and the Automobiles Sales Cooperation Agreement and the transactions contemplated thereunder are in the ordinary and usual course of business and are entered into on normal commercial terms, fair and reasonable and in the interests of the Company and the Shareholders as a whole. We are also of the opinion that the proposed annual caps under the Logistics Services Framework Agreement and the Automobiles Sales Cooperation Agreement are fair and reasonable so far as the Shareholders are concerned. Accordingly, we recommend the Independent Shareholders to vote in favour of the relevant resolutions to be proposed at the EGM to approve the Logistics Services Framework Agreement and the Automobiles Sales Cooperation Agreement and the transactions contemplated thereunder and the related proposed annual caps.

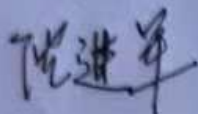
Yours faithfully,
For and on behalf of
The Independent Board Committee of
Changjiu Holdings Limited

Mr. Shen Jinjun
*Independent non-executive
Director*

Mr. Dong Yang
*Independent non-executive
Director*

Mr. Wang Fukuan
*Independent non-executive
Director*

Yours faithfully,
For and on behalf of
The Independent Board Committee of
Changjiu Holdings Limited



Mr. Shen Jinjun
*Independent non-executive
Director*

Mr. Dong Yang
*Independent non-executive
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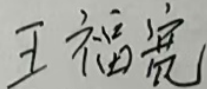
Mr. Wang Fukuan
*Independent non-executive
Director*

A handwritten signature in black ink, appearing to be 'Dong Yang', with a stylized flourish at the end.

Yours faithfully,
For and on behalf of
The Independent Board Committee of
Changjiu Holdings Limited

Mr. Shen Jinjun
*Independent non-executive
Director*

Mr. Dong Yang
*Independent non-executive
Director*


Mr. Wang Fukuan
*Independent non-executive
Director*