Report of Financial Statements 31 December 2022, 2023 and 2024 and 31 May 2025

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# Independent auditor's report To the directors of SHUANGDENG GROUP CO., LTD.

(Incorporated in People's Republic of China with limited liability)

#### Opinion

We have audited the consolidated financial statements of **SHUANGDENG GROUP CO., LTD.** (the "Company") and its subsidiaries (the "Group") set out on pages 4 to 15, which comprise the consolidated and company statements of financial position as at 31 December 2022, 2023 and 2024 and 31 May 2025, and the consolidated statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows for each of the years ended 31 December 2022, 2023 and 2024, and the five months ended 31 May 2025 (the "Relevant Periods"), and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2022, 2023 and 2024 and 31 May 2025 and of the Group's consolidated financial performance and its consolidated cash flows for each of the Relevant Periods in accordance with the basis of presentation and the basis of preparation set out in notes 2.1 and 2.2 respectively to the consolidated financial statements.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs") as issued by the International Auditing and Assurance Standards Board (the "IAASB"). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Other matter

Without modifying our opinion, we draw attention to the fact that the financial information for the five months ended 31 May 2024 (the "Interim Comparative Information") is unaudited.

## Responsibilities of the directors for the consolidated financial statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.



Independent auditor's report (continued)
To the directors of SHUANGDENG GROUP CO., LTD.
(Incorporated in People's Republic of China with limited liability)

# Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements for the Relevant Periods as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



Independent auditor's report (continued)
To the directors of SHUANGDENG GROUP CO., LTD.
(Incorporated in People's Republic of China with limited liability)

## Auditor's responsibilities for the audit of the consolidated financial statements (continued)

Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the
financial information of the entities or business units within the Group as a basis for forming an
opinion on the consolidated financial statements. We are responsible for the direction, supervision
and review of the audit work performed for purposes of the group audit. We remain solely
responsible for our audit opinion.

We communicate with the board of directors of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# Restriction on distribution and use

These consolidated financial statements are prepared for the purpose of preparation of financial information for inclusion in the prospectus of the Company in connection with the listing of the shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited and accordingly may not be suitable for another purpose.

Our report is intended solely for the information and use by the directors of the Company and should not be distributed to or used by parties other than the Company.

Certified Public Accountants Hong Kong

18 August 2025

# CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

	Notes	Year e	ended 31 Dece	ember	Five months ended 31 May	
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
REVENUE Cost of sales	5	4,072,480 (3,382,884)	4,259,777 (3,393,009)	4,498,522 (3,747,639)	1,394,185 (1,119,099)	1,866,608 (1,588,050)
Gross profit		689,596	866,768	750,883	275,086	278,558
Other income and gains	5	50,614	77,718	115,584	37,727	40,533
Selling and marketing expenses Administrative expenses Research and development costs Impairment losses on		(100,255) (126,516) (100,676)	(151,785) (162,748) (112,803)	(138,043) (156,470) (110,478)	(50,102) (50,506) (44,089)	(53,254) (45,672) (55,249)
financial and contract assets, net Other expenses Finance costs Share of profits and losses of an associate	7	(22,607) (21,467) (49,372) (647)	(6,347) (34,145) (30,005) (475)	(19,181) (20,169) (19,842) <u>428</u>	3,908 (5,663) (5,626)	(10) (11,556) (12,002)
PROFIT BEFORE TAX	6	318,670	446,178	402,712	161,031	141,380
Income tax expense	10	(37,645)	(60,975)	(49,381)	(21,339)	(14,677)
PROFIT FOR THE YEAR/PERIOD		281,025	385,203	353,331	139,692	126,703
Attributable to: Owners of the parent Non-controlling interests		281,019 <u>6</u>	385,203 	353,331 	139,692 	126,703
		281,025	385,203	353,331	139,692	126,703
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT						
Basic: profit for the year/period (RMB)	12	0.85	1.08	0.99	0.39	0.35
Diluted: profit for the year/period (RMB)	12	0.85	1.08	0.99	0.39	0.35

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

	Notes	Year e	mber	Five months ended 31 May		
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
PROFIT FOR THE YEAR/PERIOD		281,025	385,203	353,331	139,692	126,703
OTHER COMPREHENSIVE INCOME Other comprehensive income that may be reclassified to profit or loss in subsequent periods: Exchange differences: Exchange differences on translation of foreign operations		(39)	(36)	233	62	18
Net other comprehensive		(87)	(66)			
income that may be reclassified to profit or loss in subsequent periods		(39)	(36)	233	62	18
OTHER COMPREHENSIVE INCOME FOR THE YEAR/PERIOD, NET OF TAX		(39)	(36)	233	62	18
TOTAL COMPREHENSIVE INCOME FOR THE YEAR/PERIOD		280,986	385,167	353,564	139,754	126,721
Attributable to: Owners of the parent Non-controlling interests		280,969 <u>17</u>	385,167 	353,564	139,754	126,721 -
		280,986	385,167	353,564	139,754	126,721

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

	Notes	As	r	As at 31 May		
		2022	2023	2024	2025	
		RMB'000	RMB'000	RMB'000	RMB'000	
NON-CURRENT ASSETS						
	10	022.044	1 004 247	1 217 124	1 101 007	
Property, plant and equipment	13	832,046	1,084,247	1,217,124	1,181,807	
Right-of-use assets	14	135,628	156,706	165,108	163,237	
Other intangible assets	18	7,352	7,149	8,321	7,788	
Investment in an associate	16	16,813	16,338	16,766	16,798	
Prepayments, other receivables	47	0.404	7 4 4 4	0.050	1 710	
and other assets	17	2,686	7,144	2,358	1,748	
Contract assets	21	6,908	8,410	13,154	13,284	
Deferred tax assets	15	46,496	67,188	74,113	81,479	
Restricted cash	24		35,392	23,567	24,401	
Total non-current assets		1,047,929	1,382,574	1,520,511	1,490,542	
CURRENT ASSETS						
Inventories	19	536,962	459,234	513,506	773,779	
Trade and bills receivables	20	1,862,211	1,609,318	2,318,281	2,386,563	
Contract assets	21	1,608	7,020	546	729	
Prepayments, other receivables	21	1,000	7,020	010	727	
and other assets	17	82,730	63,930	85,290	127,041	
Financial assets at fair value	1 /	02,730	03,730	03,270	127,041	
through profit or loss	22			86,000		
Derivative financial instruments	22	-	-	3,355	-	
Due from a related party	39	-	-	3,333	1,051	
Debt investments at fair value through other comprehensive	37	-	-	-	1,031	
income	23	6,909	15,655	3,073	2,225	
Restricted cash	24	228,740	303,497	235,134	214,592	
Cash and cash equivalents	24	270,264	479,040	395,234	616,940	
cush and sush equivalents		2,989,424	2,937,694	3,640,419	4,122,920	
Assets of a disposal group						
classified as held for sale	25		7,634			
Total current assets		2,989,424	2,945,328	3,640,419	4,122,920	

# CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (continued)

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

	Notes	As		As at 31 May	
		2022	2023	2024	2025
		RMB'000	RMB'000	RMB'000	RMB'000
CURRENT LIABILITIES					
Trade and bills payables	26	701,876	837,172	973,979	1,225,637
Other payables and accruals	20 27	411,361	413,314	558,678	525,392
Derivative financial instruments	22	411,301	413,314	842	489
Contract liabilities	28	36,778	63,014	39,640	39,897
Interest-bearing bank and other	20	30,770	03,014	37,040	37,077
borrowings	29	944,845	410,528	673,333	847,726
Deferred government grants	30	12,817	17,633	20,878	20,992
Lease liabilities	14	5,128	6,496	8,017	6,802
Tax payable	17	25,666	29,670	27,908	8,971
Due to related parties	39	4,834	3,771	5,720	10,993
Provisions	31	7,300	7,794	7,158	7,893
1 10 13 013	31	2,150,605	1,789,392	2,316,153	2,694,792
Liabilities directly associated with		2,130,003	1,707,572	2,310,133	2,074,172
the assets classified as held for					
sale	25	_	1,472	_	_
Suic	23		1,772		
Total current liabilities		2,150,605	1,790,864	2,316,153	2,694,792
			.,		
NET CURRENT ASSETS		838,819	1,154,464	1,324,266	1,428,128
TOTAL ASSETS LESS CURRENT					
LIABILITIES		1,886,748	2,537,038	2,844,777	2,918,670
NON-CURRENT LIABILITIES					
Interest-bearing bank and other	0.0	F4 000	007.405	055.404	050.070
borrowings	29	51,200	297,425	255,404	259,270
Deferred government grants	30	73,252	118,490	161,621	156,722
Lease liabilities	14	4,864	3,893	8,597	8,306
Provisions	31	29,304	32,069	31,694	33,900
Total non-current liabilities		158,620	451,877	457,316	458,198
Total non-current habilities		130,020	431,077	437,310	430,170
Net assets		1,728,128	2,085,161	2,387,461	2,460,472
EQUITY					
Equity attributable to owners of the					
parent					
Share capital	32	358,269	358,269	358,269	358,269
Reserves	33	1,369,859	1,726,892	2,029,192	2,102,203
		1,728,128	2,085,161	2,387,461	2,460,472
Total equity		1,728,128	2,085,161	2,387,461	2,460,472

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

# Year ended 31 December 2022

				Attributabl						
				Share-based		Exchange			Non-	
		Share	Capital	compensation	Reserve	fluctuation	Retained		controlling	Total
	Notes	capital	reserve	reserve	funds	reserve	profits	Total	interests	Equity
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
A+ 1 January 2022		330,000	63,475	10 214	02 407	(715)	545,611	1 051 004	4	1 051 000
At 1 January 2022		330,000	03,473	19,216	93,497		281,019	1,051,084 281,019	6	1,051,090
Profit for the year Other comprehensive income for the		-	-	-	-	-	201,019	201,019	6	281,025
year:										
Exchange differences on translation										
of foreign operations				<u> </u>		(50)	<u> </u>	(50)	11	(39)
Total comprehensive income for the		·								
year		-	-	-	-	(50)	281,019	280,969	17	280,986
Issue of shares	32	28,269	357,217	-	-	-	-	385,486	-	385,486
Share-based compensation										
reserve	34	-	-	10,589	-	-	-	10,589	-	10,589
Appropriation to statutory reserves		-	-	-	24,238	-	(24,238)	-	-	-
Withdrawal of non-controlling										
interests						<u> </u>			(23)	(23)
At 31 December 2022		358,269	420,692*	29,805*	117,735*	(765)*	802,392*	1,728,128		1,728,128
At 31 December 2022		330,209	420,092	29,003	117,733	(703)	002,392	1,720,120		1,120,120

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Year ended 31 December 2023

	_							
				Share-based		Exchange		
		Share	Capital	compensation	Reserve	fluctuation	Retained	
	Notes	capital	reserve	reserve	funds	reserve	profits	Total Equity
	_	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2023		358,269	420,692	29,805	117,735	(765)	802,392	1,728,128
Profit for the year		-	-	-	-	-	385,203	385,203
Other comprehensive income for the year:								
Exchange differences on translation of foreign operations		-	-	-	_	(36)	-	(36)
Total comprehensive income for the	_							· · ·
year		-	-	-	-	(36)	385,203	385,167
Share-based compensation reserve	34	-	-	20,232	-	-	-	20,232
Dividend	11	-	-	-	-	-	(48,366)	(48,366)
Appropriation to statutory reserves	<del>-</del>	<del>-</del>			38,817	<u> </u>	(38,817)	
At 31 December 2023	_	358,269	420,692*	50,037*	156,552*	(801)*	1,100,412*	2,085,161

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Year ended 31 December 2024

			Attributable to owners of the parent								
	<del>-</del>			Share-based		Exchange	_				
		Share	Capital	compensation	Reserve	fluctuation	Retained				
	Notes	capital	reserve	reserve	funds	reserve	profits	Total Equity			
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000			
At 1 January 2024		358,269	420,692	50,037	156,552	(801)	1,100,412	2,085,161			
Profit for the year		-	-	-	-	-	353,331	353,331			
Other comprehensive income for the year:											
Exchange differences on translation of foreign operations	_	<u>-</u>		<u>-</u>	<u>-</u>	233	<u>-</u>	233			
Total comprehensive income for the year		-	-	-	-	233	353,331	353,564			
Share-based compensation reserve	34	-	-	22,539	-	-	-	22,539			
Dividend	11	-	-	-	-	-	(73,803)	(73,803)			
Appropriation to statutory reserves	-	<u>-</u>	<u>-</u> .		29,970		(29,970)				
At 31 December 2024	=	358,269	420,692*	72,576*	186,522*	(568)*	1,349,970*	2,387,461			

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Five months ended 31 May 2024

	_	Attributable to owners of the parent							
				Share-based		Exchange			
		Share	Capital	compensatio	Reserve	fluctuation	Retained		
	Note	capital	reserve	n reserve	funds	reserve	profits	Total Equity	
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
At 1 January 2024		358,269	420,692	50,037	156,552	(801)	1,100,412	2,085,161	
Profit for the period (unaudited) Other comprehensive income for the period (unaudited):		-	-	-	-	-	139,692	139,692	
Exchange differences on translation of foreign operations (unaudited)	. <u>-</u>			<u> </u>		62	-	62	
Total comprehensive income for the period (unaudited)		-	-	-	-	62	139,692	139,754	
Share-based compensation reserve (unaudited)	34 _	<u>-</u> -		9,380		<u> </u>	<u>-</u> -	9,380	
At 31 May 2024 (unaudited)	_	358,269	420,692	59,417	156,552	(739)	1,240,104	2,234,295	

# CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Five months ended 31 May 2025

	Attributable to owners of the parent							
				Share-based		Exchange	_	
		Share	Capital	compensation	Reserve	fluctuation	Retained	
	Notes	capital	reserve	reserve	funds	reserve	profits	Total Equity
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At 1 January 2025		358,269	420,692	72,576	186,522	(568)	1,349,970	2,387,461
Profit for the period		-	-	-	-	-	126,703	126,703
Other comprehensive income for the period:								
Exchange differences on translation of foreign operations		<u> </u>	<u>-</u>	<u> </u>	<u> </u>	18	<u>-</u>	18
Total comprehensive income for the period		_	_	_	_	18	126,703	126,721
Share-based compensation reserve	34	-	-	7,196	-	-	-	7,196
Dividend	11	<u> </u>	<u>-</u>	<u>_</u>	<u> </u>	<u> </u>	(60,906)	(60,906)
At 31 May 2025		358,269	420,692*	79,772*	186,522*	(550)*	1,415,767*	2,460,472

<sup>\*</sup> These reserve accounts comprise the consolidated reserves of RMB1,369,859,000, RMB1,726,892,000, RMB2,029,192,000 and RMB2,102,203,000 in the consolidated statements of financial position as at 31 December 2022, 2023 and 2024 and 31 May 2025, respectively.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

	Notes	Year e	nded 31 Decer	mber	Five months ended 31 May		
	-	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000	
CASH FLOWS FROM OPERATING ACTIVITIES Profit before tax		318,670	446,178	402,712	161,031	141,380	
Adjustments for: Finance costs	7	49,372	30,005	19,842	5,626	12,002	
Share of profits and losses of an associate Interest income	5	647 (3,402)	475 (19,260)	(428) (14,814)	(296) (5,990)	(32) (4,012)	
(Gain)/loss on disposal of items of property, plant and equipment		(110)	(35)	(15)	· · · · ·	17	
Gain on disposal of right-of-use assets Loss on disposal of a subsidiary	35	-	(40)	147	-	(22)	
Gain on financial assets at fair value through	33	_	_	147	-	(014)	
profit or loss Loss/(gain) on derivative financial instruments		-	-	2,748	-	(914) (1,535)	
Fair value (gain)/loss on derivative financial instruments	22	-	-	(2,513)	-	3,002	
Depreciation of items of property, plant and equipment	13	116,642	110,371	126,283	44,368	63,560	
Depreciation of right-of-use assets	14	9,176	9,473	12,925	5,022	6,652	
Amortisation of other intangible assets	18	2,275	2,557	3,623	1,464	1,274	
Amortisation of deferred government grants Provision/(reversal of provision) for trade and bill	30	(13,800)	(16,811)	(18,521)	(7,137)	(8,785)	
receivables and contract assets, net Provision/(reversal of provision) for prepayments, other receivables and other		22,105	6,687	18,185	(5,151)	(717)	
assets, net Impairment losses on assets of a disposal group		502	(340)	996	1,243	727	
classified as held for sale	25	_	15,747	_	_	_	
Impairment of inventories	19	1,030	39,011	(22,338)	(18,216)	(552)	
Foreign exchange differences, net	.,	(17,476)	(12,289)	(10,626)	(3,969)	(3,746)	
Share incentive plan expense	-	10,589	20,232	22,539	9,380	7,196	
	-	496,220	631,961	540,745	187,375	215,495	
(Increase)/decrease in trade and bills receivables and contract assets		(657,377)	229,095	(712,836)	(4,649)	(67,030)	
Decrease/(increase) in prepayments, other receivables and other assets		82,210	17,287	(13,093)	(85,962)	(42,655)	
Increase in due from a related party		-	-	-	-	(1,051)	
(Increase)/decrease in amounts due to related parties		(394)	(1,063)	1,949	2,030	4,871	
(Increase)/decrease in inventories		(94,337)	38,717	(31,934)	(113,738)	(259,721)	
Increase/(decrease) in trade and bills payables Increase/(decrease) in other payables and		136,379	135,296	449,989	(109,763)	534,002	
accruals		52,741	(4,132)	14,010	(16,894)	5,654	
Increase/(decrease) in provision		7,846	3,259	(1,011)	(1,513)	2,941	
(Decrease)/increase in contract liabilities		(8,552)	26,236	(23,374)	46,264	257	
Decrease in deferred government grants		(900)	(900)	(20/07.1)	-	-	
Decrease/(increase) in restricted cash	_	1,234	(110,149)	80,188	120,262	19,708	
Cash flows generated from operating activities	-	15,070	965,607	304,633	23,412	412,471	
Interest received		3,402	19,260	14,814	5,990	4,012	
Income taxes paid	-	(3,097)	(77,653)	(58,068)	(41,353)	(40,980)	
Net cash flows generated from/(used in) operating activities		15,375	907,214	261,379	(11,951)	375,503	
operating activities	-	10,010	101,214	201,317	(11,731)	313,303	

# CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

	Notes	Year	Five months ended 31 May			
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
CASH FLOWS FROM INVESTING ACTIVITIES						
Purchases of items of property, plant and equipment Proceeds from disposal of items of property,		(80,619)	(382,245)	(155,639)	(95,794)	(126,722)
plant and equipment Purchase of right-of-use assets		1,735	2,810 (24,922)	5,057 (6,520)	93 (92)	367 -
Purchase of other intangible assets Receipt of government grants for property,		(3,824)	(2,354)	(4,795)	(3,482)	(741)
plant and equipment Disposal of a subsidiary Purchase of items of financial assets at fair	35	26,000 -	68,395 -	64,897 5,640	40,140 -	4,000
value through profit or loss Purchase of derivative financial instruments		-	-	(86,000) (12,251)	<del>-</del> -	-
Sold of items of derivative financial instruments		-	-	-	-	2,322
Proceeds from disposal of financial assets at fair value through profit or loss Recovery of value-added tax attributable to the acquisition of property, plant, and		1,000	-	-	-	86,914
equipment				35,127		<u>-</u>
Net cash flows used in investing activities		(55,708)	(338,316)	(154,484)	(59,135)	(33,860)
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from issue of shares Withdrawal of non-controlling interests		385,486 (23)	-	- -	- -	-
New bank loans Repayment of bank loans		1,676,311 (1,822,564)	1,005,160 (1,297,556)	358,172 (452,251)	100,871 (232,054)	145,361 (249,480)
Dividends paid Interest paid Payment of listing expenses		(48,837) -	(48,366) (29,614)	(73,803) (19,311) (7,477)	(5,401) -	(11,769) (714)
Principal portion of lease payments Interest paid for lease payments		(5,758) <u>(535</u> )	(5,370) (391)	(8,582) (531)	(3,606) (225)	(6,272) (233)
Net cash flows generated from/(used in) financing activities		184,080	(376,137)	(203,783)	(140,415)	(123,107)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS Cash and cash equivalents at beginning of		143,747	192,761	(96,888)	(211,501)	218,536
year/period Effect of foreign exchange rate changes, net		99,032 27,485	270,264 16,557	479,582 12,540	479,582 4,053	395,234 3,170
CASH AND CASH EQUIVALENTS AT END OF YEAR/PERIOD		270,264	479,582	395,234	272,134	616,940
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS Cash and bank balances		270,264	479,040	395,234	271,989	616,940
Cash and cash equivalents as stated in the		270,204	477,040	373,234	271,707	010,740
statements of financial position  Cash and cash equivalents included in assets of a disposal group classified as held for	24	270,264	479,040	395,234	271,989	616,940
sale	25		542		145	-
Cash and cash equivalents as stated in the statements of cash flows		270,264	479,582	395,234	272,134	616,940

# STATEMENTS OF FINANCIAL POSITION OF THE COMPANY

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

	Notes	As at 31 December		As at 31 May	
	-	2022	2023	2024	2025
NON-CURRENT ASSETS		RMB'000	RMB'000	RMB'000	RMB'000
Property, plant and equipment	13	329,326	351,976	345,875	336,174
Right-of-use assets	14	85,418	84,407	83,474	83,297
Other intangible assets	18	4,675	5,009	5,746	5,218
Investment in an associate	16	10,310	9,836	10,263	10,295
Investments in subsidiaries	1	190,945	280,960	297,015	297,697
Prepayments, other receivables and	17	1,234	4,910	1,567	953
other assets Contract assets	21	6,908	8,410	13,154	13,284
Deferred tax assets	15	33,123	44,767	42,767	43,219
Restricted cash	24		34,816	22,992	23,825
Total non-current assets	-	661,939	825,091	822,853	813,962
CURRENT ASSETS					
Inventories	19	383,540	358,128	331,651	541,540
Trade and bills receivables	20	1,849,593	1,606,630	2,287,046	2,288,934
Contract assets Prepayments, other receivables and	21	1,608	7,020	546	729
other assets	17	42,900	28,077	75,640	95,691
Financial assets at fair value through					
profit or loss	22	-	-	86,000	-
Derivative financial instruments  Debt investments at fair value through	22	-	-	3,355	-
other comprehensive income	23	6,252	15,655	3,073	2,061
Due from related parties	39	55,911	28,231	82,024	152,842
Restricted cash	24	195,944	241,617	199,500	170,229
Cash and cash equivalents	24	220,582	455,382	349,502	587,911
Total current assets	-	2,756,330	2,740,740	3,418,337	3,839,937
CURRENT LIABILITIES					
Trade and bills payables	26	459,342	486,909	667,276	731,867
Other payables and accruals	27	259,438	275,087	285,840	305,106
Derivative financial instruments	22	-	-	842	489
Contract liabilities	28	36,251	57,880	36,470	38,087
Interest-bearing bank and other		707.040	0.40.4.7		705.000
borrowings	29	737,012	349,617	625,642	785,939 10,650
Deferred government grants Lease liabilities	30 14	8,926 5,163	10,637 6,496	10,797 6,917	6,229
Tax payable	14	21,278	15,345	22,374	6,617
Due to related parties	39	153,137	190,438	179,331	355,482
Provisions	31	7,300	7,794	7,158	7,893
Total current liabilities		1 407 047	1,400,203	1 042 447	2 249 250
	-	1,687,847		1,842,647	2,248,359
NET CURRENT ASSETS	-	1,068,483	1,340,537	1,575,690	1,591,578
TOTAL ASSETS LESS CURRENT					
LIABILITIES	-	1,730,422	2,165,628	2,398,543	2,405,540
NON-CURRENT LIABILITIES					
Interest-bearing bank and other					
borrowings	29	-	69,000	60,000	-
Deferred government grants	30	38,725	53,618	46,737	42,391
Lease liabilities	14	4,042	3,893	4,624	4,641
Provisions	31	29,304	32,069	31,694	33,900
Total non-current liabilities		72,071	158,580	143,055	80,932
Net assets	=	1,658,351	2,007,048	2,255,488	2,324,608
FOLITY		_	_	_	_
EQUITY Share capital	32	358,269	358,269	358,269	358,269
Other reserves	33	1,300,082	1,648,779	1,897,219	1,966,339
Total equity		1,658,351	2,007,048	2,255,488	2,324,608
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Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 1. CORPORATE AND GROUP INFORMATION

SHUANGDENG GROUP Co., Ltd. (the "Company", formerly known as "JIANGSU SHUANGDENG Co., Ltd.") was a joint stock company with limited liability established in the People's Republic of China ("PRC") on 28 December 2011 by Mr. Yang Shanji (楊善基), Mr. Qian Shan'gao(錢善高), Mr. Zhu Shiping (祝士平), Mr. Zhou Yuezhang (周躍章), Mr. Zhou Ping (周平), Mr. Zhou Weigang (周偉鋼) and Mr. Zhai Lifeng (翟立鋒). The registered office of the Company is located at No. 999, Tianmu West Road, Jiangyan Economic Development Zone, Taizhou, Jiangsu Province, PRC.

During the Relevant Periods, the Company and its subsidiaries (together, the "Group") are principally engaged in the research and development, manufacture and sale of lead-acid energy storage battery products and lithium-ion energy storage battery products.

As at the date of this report, the Company had direct and indirect interests in its subsidiaries, all of which are private limited liability companies, the particulars of which are set out below:

Name*	Notes	Place and date of incorporation	Registered paid- in capital	Percentage attributab Comp	le to the	Principal activities
		<u> </u>		Direct	Indirect	
Hubei Shuangdeng Runyoung New Energy Co., Ltd.* ("湖北雙登潤陽新能源有限公司")	(a)	Hubei 20-July-2007	RMB56,000,000	100	-	Lead-acid energy storage battery research and development,
("Shuangdeng Runyoung")						production and sales
Beijing Shuangdeng Huifeng Juneng Technology Co., Ltd.* ("北京雙登慧峰聚能科技有限公司") ("Huifeng Juneng")	(b)	Beijing 5-March-2012	RMB30,000,000	100	-	Battery research and development
Jiangsu Shuangdeng Front New Energy Co., Ltd.* ("江蘇雙登富朗特新能源有限公司") ("Shuangdeng Front")	(c)	Shanghai 13-Nov-2006	RMB75,466,200	100	-	Lithium-ion energy storage battery research and development production and sales
Hubei Shuangdeng Energy Storage Technology Co., Ltd.* ("湖北雙登儲能科技有限公司") ("Shuangdeng Energy Storage")	(d)	Hubei 23-Dec-2022	RMB100,000,00 0	100	-	Lithium-ion energy storage battery research and development production and sales
SHUANGDENG HOLDINGS INC. ("US Shoto")	(e)	United States 29-Oct-2019	USD1,000,000	100	-	Shareholding platform
SHOTO ENERGY LLC ("SHOTO ENERGY")	(f)	United States 21-Nov-2019	USD300,000	-	100	Energy storage battery sales
SHOTO SINGAPORE PTE. LTD. ("SINGAPORE SHOTO")	(g)	Singapore 12-Jan-2023	SGD10,000	100	-	Shareholding platform
SHOTO ENERGY PTE. LTD. ("SINGAPORE SHOTO ENERGY")	(h)	Singapore 21-March-2023	SGD10,000	-	100	Energy storage battery sales
SHOTO TECHNOLOGY (MALAYSIA) SDN.BHD. ("Malaysia SHOTO")	(i)	Malaysia 18-March-2024	RM1,000	-	100	Energy storage battery production and sales

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 1. CORPORATE AND GROUP INFORMATION (continued)

As at the date of this report, the Company had direct and indirect interests in its subsidiaries, all of which are private limited liability companies, the particulars of which are set out below: (continued)

- (a) Shuangdeng Runyoung is registered as a limited liability company under PRC law. The statutory financial statements for the year ended 31 December 2022, prepared under PRC Generally Accepted Accounting Principles ("PRC GAAP") were audited by Jiangsu Mingrui Accounting Firm Ltd., a certified public accounting firm registered in the PRC. The statutory financial statements for the years ended 31 December 2023 and 2024, prepared under PRC Generally Accepted Accounting Principles ("PRC GAAP") were audited by Hubei Huaren Zhiyuan Accounting Firm, a certified public accounting firm registered in the PRC.
- (b) Huifeng Juneng is registered as a limited liability company under PRC law. No audited financial statements have been prepared for this entity for the years ended 31 December 2022, 2023 and 2024, as the entity was not subject to any statutory audit requirements under the relevant rules and regulations in its jurisdiction of incorporation.
- (c) Shuangdeng Front is registered as a limited liability company under PRC law. The statutory financial statements for the years ended 31 December 2022 and 2023, prepared under PRC GAAP were audited by Jiangsu Mingrui Accounting Firm Ltd., a certified public accounting firm registered in the PRC. The statutory financial statements for the year ended 31 December 2024, prepared under PRC GAAP were audited by Shanghai Certified Public Accountants (Special General Partners), a certified public accounting firm registered in the PRC.
- (d) Shuangdeng Energy Storage is registered as a limited liability company under PRC law. No audited financial statements have been prepared for this entity for the years ended 31 December 2022 and 2023, as the entity was not subject to any statutory audit requirements under the relevant rules and regulations in its jurisdiction of incorporation. The statutory financial statements for the year ended 31 December 2024, prepared under PRC Generally Accepted Accounting Principles ("PRC GAAP") were audited by Hubei Huaren Zhiyuan Accounting Firm, a certified public accounting firm registered in the PRC.
- (e) US Shoto is registered as a limited liability company under United States law. No audited financial statements have been prepared for this entity for the years ended 31 December 2022, 2023 and 2024, as the entity was not subject to any statutory audit requirements under the relevant rules and regulations in its jurisdiction of incorporation.
- (f) SHOTO ENERGY is registered as a limited liability company under United States law. No audited financial statements have been prepared for this entity for the years ended 31 December 2022, 2023 and 2024, as the entity was not subject to any statutory audit requirements under the relevant rules and regulations in its jurisdiction of incorporation.
- (g) SINGAPORE SHOTO is registered as a limited liability company under Singapore law. The statutory financial statements for the year ended 31 December 2023, prepared under Financial Reporting Standards of Singapore ("FRSs") were audited by ACHIEVE PAC PUBLIC ACCOUNTANTS AND CHARTERED ACCOUNTANTS, SINGAPORE, a certified public accounting firm registered in Singapore. The statutory financial statements for the year ended 31 December 2024, prepared under FRSs were audited by Ernst & Young LLP, SINGAPORE, a certified public accounting firm registered in Singapore.
- (h) SINGAPORE SHOTO ENERGY is registered as a limited liability company under Singapore law. The statutory financial statements for the year ended 31 December 2023, prepared under FRSs were audited by ACHIEVE PAC PUBLIC ACCOUNTANTS AND CHARTERED ACCOUNTANTS, SINGAPORE, a certified public accounting firm registered in Singapore. The statutory financial statements for the year ended 31 December 2024, prepared under FRSs were audited by Ernst & Young LLP, SINGAPORE, a certified public accounting firm registered in Singapore.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 1. CORPORATE AND GROUP INFORMATION (continued)

As at the date of this report, the Company had direct and indirect interests in its subsidiaries, all of which are private limited liability companies, the particulars of which are set out below: (continued)

(i) Malaysia SHOTO is registered as a limited liability company under Malaysia law. The statutory financial statements for the year ended 31 December 2024, prepared under Malaysian Private Entities Reporting Standard and the requirements of the Companies Act 2016 in Malaysia were audited by Messrs. DAXIN KF&C PLT, a certified public accounting firm registered in Malaysia.

The Group was ultimately controlled by Mr. Yang Shanji.

The following table illustrates the details of investments in subsidiaries of the Company:

		As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Shuangdeng Runyoung	50,850	51,581	52,030	52,051
Huifeng Poly Energy	30,030	31,132	32,194	32,514
Shuangdeng Front	106,915	107,689	108,349	108,356
Chinashoto France SAS**	384	-	-	-
Shuangdeng Energy Storage	-	87,740	101,629	101,963
Pakistan Shoto****	5	5	-	-
US Shoto	2,761	2,761	2,761	2,761
SINGAPORE SHOTO	-	52	52	52
FU SHUANG INVESTMENT				
LIMITED***	-	-	=	-
Anhui Shuangdeng New Energy				
Co., Ltd. ("安徽雙登新能源有				
限公司") ("Anhui				
Shuangdeng")****	<u> </u>			
Total	190,945	280,960	297,015	297,697

<sup>\*</sup> The English names of these companies registered in the PRC represent the translated names of these companies as no English names have been registered.

<sup>\*\*</sup> The company was deregistered in April 2023.

<sup>\*\*\*</sup> The company was deregistered in October 2022 and the paid-in capital is HKD 1.00.

<sup>\*\*\*\*</sup> The company was deregistered in May 2023 and the paid-in capital is nil.

<sup>\*\*\*\*\*</sup> The company was deregistered in December 2024.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 2.1 BASIS OF PRESENTATION

Pursuant to the reorganisation of the Company in connection with the listing of the shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited (the "Reorganisation"), the Company became the holding company of the companies now comprising the Group on 28 December 2011. The companies now comprising the Group were under the common control of the controlling shareholders before and after the Reorganisation. Accordingly, these financial statements have been prepared by applying the principles of merger accounting as if the Reorganisation had been completed at the beginning of the years ended 31 December 2022, 2023 and 2024, and the five months ended 31 May 2025 (the "Relevant Periods").

The consolidated statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group for the Relevant Periods and the unaudited financial information of the Group for the five months ended 31 May 2024 include the results and cash flows of all companies now comprising the Group from the earliest date presented or since the date when the subsidiaries or businesses first came under the common control of the controlling shareholders, where this is a shorter period. The consolidated statements of financial position of the Group as at 31 December 2022, 2023 and 2024 and 31 May 2025 have been prepared to present the assets and liabilities of the subsidiaries and businesses using the existing book values from the controlling shareholders' perspective. No adjustments are made to reflect fair values, or recognise any new assets or liabilities as a result of the Reorganisation.

Equity interests in subsidiaries and businesses held by parties other than the controlling shareholders, and changes therein, prior to the Reorganisation are presented as non-controlling interests in equity in applying the principles of merger accounting.

All intra-group transactions and balances have been eliminated on consolidation.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 2.2 BASIS OF PREPARATION

The financial statements are prepared for the purpose of preparation of financial information for inclusion in the prospectus of the Company in connection with the listing of the shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited. They have been prepared in accordance with IFRS Accounting Standards, which comprise all standards and interpretations approved by the International Accounting Standards Board. All IFRS Accounting Standards effective for the accounting period commencing from 1 January 2025, together with the relevant transitional provisions, have been early adopted by the Group throughout the Relevant Periods and the period covered by the Interim Comparative Information.

The Group has previously prepared financial statements under Chinese Accounting Standards for Business Enterprises ("CASBE") as issued by the Ministry of Finance of the People's Republic of China. These financial statements are the first financial statements prepared by the Group in accordance with IFRS Accounting Standards. Accordingly, IFRS 1 (Revised) "First-time adoption of International Financial Reporting Standards" has been applied in preparing these financial statements and the transition date is 1 January 2022. Details of the first-time adoption of IFRS Accounting Standards are disclosed in Note 2.3 below.

These financial statements have been prepared under the historical cost convention. They are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 2.3 FIRST-TIME ADOPTION OF IFRS Accounting Standards

In preparing these consolidated financial statements, the Group's opening statement of financial position was prepared as at 1 January 2022, being the date of transition to IFRS Accounting Standards.

## Reconciliation of equity

The reconciliations of equity as at 1 January 2022 (date of transition to IFRS Accounting Standards) and 31 December 2024 (the end of the latest period of the most recent annual financial statements under CASBE) are as follows:

	As a Group RMB'000	t 1 January 2022 Company RMB'000
Total equity under CASBE Effect of transitions to IFRS Accounting Standards:	1,072,145	1,041,401
Additional provisions for social security and housing funds Allocation of processing costs for work-in-progress Others	(30,824) 9,695 74	(20,939) 4,358 (615)
Total equity under IFRS Accounting Standards	1,051,090	1,024,205
	As at 3° Group RMB'000	1 December 2024 Company RMB'000
Total equity under CASBE Effect of transitions to IFRS Accounting Standards:	2,422,328	2,268,655
Additional provisions for social security and housing funds	(48,741)	(29,677)
Allocation of processing costs for work-in-progress	12,393	7,055
Recognition of capital reserve in equity-settled share-based payment Others	1,481	7,974 1,481
Total equity under IFRS Accounting Standards	2,387,461	2,255,488

# Reconciliation of total comprehensive income

The reconciliation of total comprehensive income for the year ended 31 December 2024 (the latest period of the most recent annual financial statements under CASBE) is as follows:

	Year ended 31 December 2024 RMB'000
Total comprehensive income under CASBE Effect of transitions to IFRS Accounting Standards:	360,594
Additional provisions for social security and housing funds	(10,829)
Allocation of processing costs for work-in-progress	2,199
Others	1,600
Total comprehensive income under IFRS Accounting Standards	353,564

# Reconciliation of cash flows

The transition of CASBE to IFRS Accounting Standards did not have any material adjustments to the cash flows.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 2.4 ISSUED BUT NOT YET EFFECTIVE IFRS ACCOUNTING STANDARDS

The Group has not applied the following new and amended IFRS Accounting Standards, that have been issued but are not yet effective, in the financial statements. The Group intends to apply these new and amended IFRS Accounting Standards, if applicable, when they become effective.

IFRS 18 IFRS 19

Amendments to IFRS 9 and IFRS 7

Amendments to IFRS 9 and IFRS 7 Amendments to IFRS 10 and IAS 28

Annual Improvements to IFRS Accounting Standards - Volume 11

Presentation and Disclosure in Financial Statements<sup>2</sup> Subsidiaries without Public Accountability: Disclosures<sup>3</sup> Amendments to the Classification and Measurement of

Financial Instruments<sup>1</sup>

Contracts Referencing Nature-dependent Electricity<sup>1</sup> Sale or Contribution of Assets between an Investor and

its Associate or Joint Venture<sup>4</sup>

Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS  $7^1$ 

- <sup>1</sup> Effective for annual periods beginning on or after 1 January 2026
- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2027
- <sup>3</sup> Effective for reporting periods beginning on or after 1 January 2027
- <sup>4</sup> No mandatory effective date yet determined but available for adoption

The Group is in the process of making an assessment of the impact of these new and amended IFRS Accounting Standards upon initial application. So far, the Group considers that these new and amended IFRS Accounting Standards may result in changes in accounting policies. IFRS 18 is effective for reporting periods beginning on or after 1 January 2027, but earlier application is permitted and must be disclosed. IFRS 18 will apply retrospectively. The Group will work to identify all impacts the amendments will have on the primary financial statements and notes to the financial statements. Except for IFRS18, other new and revised amended IFRS Accounting Standards are unlikely to have a significant impact on the Group's financial performance and financial position.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 2.5 MATERIAL ACCOUNTING POLICY

#### Investments in associates

An associate is an entity in which the Group has a long-term interest of generally not less than 20% of the equity voting rights and over which it has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

The Group's investments in associates are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses.

Adjustments are made to bring into line any dissimilar accounting policies that may exist.

The Group's share of the post-acquisition results and other comprehensive income of associates is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's investments in the associates, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates is included as part of the Group's investments in associates.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method. In all other cases, upon loss of significant influence over the associate, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

When an investment in an associate is classified as held for sale, it is accounted for in accordance with IFRS 5 Non-current Assets Held for Sale and Discontinued Operations.

#### Fair value measurement

The Group measures its wealth management products, derivative financial instruments and bills receivables at fair value at the end of each of the Relevant Periods. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Fair value measurement (continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each of the Relevant Periods.

## Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, contract assets, deferred tax assets, financial assets and non-current assets/a disposal group classified as held for sale), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs. In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset (e.g., a headquarters building) is allocated to an individual cash-generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each of the Relevant Periods as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group; and the sponsoring employers of the post-employment benefit plan;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

#### Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. When an item of property, plant and equipment is classified as held for sale or when it is part of a disposal group classified as held for sale, it is not depreciated and is accounted for in accordance with IFRS 5, as further explained in the accounting policy for "Non-current assets and disposal groups held for sale". The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Property, plant and equipment and depreciation (continued)

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings4.75%Leasehold improvements15.70 - 23.77%Plant and machinery4.75 - 9.50%Motor vehicles19.00%Furniture and others19.00%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at the end of each of the Relevant Periods.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress is stated at cost less any impairment losses, and is not depreciated. It is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

# Non-current assets and disposal groups held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered principally through a sales transaction rather than through continuing use. For this to be the case, the asset or disposal group must be available for immediate sale in its present condition subject only to terms that are usual and customary for the sale of such assets or disposal groups and its sale must be highly probable. All assets and liabilities of a subsidiary classified as a disposal group are reclassified as held for sale regardless of whether the Group retains a non-controlling interest in its former subsidiary after the sale.

Non-current assets and disposal groups (other than investment properties and financial assets) classified as held for sale are measured at the lower of their carrying amounts and fair values less costs to sell. Property, plant and equipment and intangible assets classified as held for sale are not depreciated or amortised.

## Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

# Software

Software is stated at cost less any impairment losses and is amortised on the straight-line basis over its estimated useful life of 5 years.

## Research and development costs

All research costs are charged to the statement of profit or loss as incurred.

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

#### Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

## Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### (a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Leasehold land 50 years Buildings 2 to 6 years

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

#### (b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including insubstance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

#### (c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment and laptop computers that are considered to be of low value.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Investments and other financial assets

*Initial recognition and measurement* 

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

Purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset.

#### Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

#### Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the profit or loss when the asset is derecognised, modified or impaired.

# Financial assets at fair value through other comprehensive income (debt instruments)

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to the profit or loss.

# Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the profit or loss.

This category includes wealth management products and derivative instruments.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

## Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

## General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information. The Group considers that there has been a significant increase in credit risk when contractual payments are more than 60 days past due.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Impairment of financial assets (continued)

## General approach (continued)

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs, except for trade receivables, bills receivables and contract assets which apply the simplified approach as detailed below:

- Stage 1 Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

## Simplified approach

For trade receivables, bills receivables and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at the end of each of the Relevant Periods. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

#### Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings or payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and bills payables, certain other payables and accruals, amounts due to related parties, and interest-bearing bank and other borrowings.

The Group classifies financial liabilities that arise from a supplier finance arrangement within trade and bills payables in the statement of financial position if they have a similar nature and function to trade payables. This is the case if the supplier finance arrangement is part of the working capital used in the Group's normal operating cycle, the level of security provided is similar to trade payables and the terms of the liabilities that are part of the supply chain finance arrangement are not substantially different from the terms of trade payables that are not part of the arrangement. Cash flows related to liabilities arising from supplier finance arrangements that are classified in trade and bills payables in the statement of financial position are included in operating activities in the statement of cash flows. Otherwise, the financial liabilities are classified in interest-bearing bank and other borrowings in the statement of financial position and the related cash flows are included in financing activities in the statement of cash flows.

# Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Financial liabilities (continued)

## Financial liabilities at amortised cost (trade and other payables, and borrowings)

After initial recognition, trade and other payables, and interest-bearing borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the profit or loss.

## Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the profit or loss.

#### **Derivative financial instruments**

Initial recognition and subsequent measurement

The Group uses derivative financial instruments, such as commodity contracts. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair value of commodity purchase contracts that meet the definition of a derivative as defined by IFRS 9 is recognised in the profit or loss as cost of sales. Commodity contracts that are entered into and continue to be held for the purpose of the receipt or delivery of a non-financial item in accordance with the Group's expected purchase, sale or usage requirements are held at cost.

Any gains or losses arising from changes in fair value of derivatives are taken directly to the profit or loss, except for the effective portion of cash flow hedges, which is recognised in other comprehensive income and later reclassified to profit or loss when the hedged item affects profit or loss.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

## Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at banks, and short-term highly liquid deposits with a maturity of generally within three months that are readily convertible into known amounts of cash, subject to an insignificant risk of changes in value and held for the purpose of meeting short-term cash commitments.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at banks, and short-term deposits as defined above, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of each of the Relevant Periods of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the profit or loss.

The Group provides for warranties in relation to the sale of certain industrial products for general repairs of defects occurring during the warranty period. Provisions for these assurance-type warranties granted by the Group are initially recognised based on sales volume and past experience of the level of repairs and returns, discounted to their present values as appropriate. The warranty-related cost is revised annually.

#### Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the Relevant Periods, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of each of the Relevant Periods between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Income tax (continued)

The carrying amount of deferred tax assets is reviewed at the end of each of the Relevant Periods and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each of the Relevant Periods and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each of the Relevant Periods.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

## **Government grants**

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is credited to a deferred income account and is released to the profit or loss over the expected useful life of the relevant asset by equal annual instalments.

#### Revenue recognition

## Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

# Sales of products

Revenue from sales of goods primarily arises from sales of lead acid battery, lithium ion battery and others, which is recognised at the point in time when control of the products is transferred to the customer, generally on the acceptance of the products.

# Other income

Interest income is recognised on an accrual basis using the effective interest rate method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 2.5 MATERIAL ACCOUNTING POLICIES (continued)

## Contract assets

If the Group performs by transferring goods or services to a customer before being unconditionally entitled to the consideration under the contract terms, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment, details of which are included in the accounting policies for impairment of financial assets. They are reclassified to trade receivables when the right to the consideration becomes unconditional.

#### Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related goods or services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

#### Contract costs

Other than the costs which are capitalised as inventories, property, plant and equipment and intangible assets, costs incurred to fulfil a contract with a customer are capitalised as an asset if all of the following criteria are met:

- (a) The costs relate directly to a contract or to an anticipated contract that the entity can specifically identify.
- (b) The costs generate or enhance resources of the entity that will be used in satisfying (or in continuing to satisfy) performance obligations in the future.
- (c) The costs are expected to be recovered.

The capitalised contract costs are amortised and charged to the profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the asset relates. Other contract costs are expensed as incurred.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 2.5 MATERIAL ACCOUNTING POLICIES (continued)

### Share-based payments

The Company operates an employee share scheme. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services in exchange for equity instruments ("equity-settled transactions"). The cost of equity-settled transactions with employees for grants is measured by reference to the fair value at the date at which they are granted, further details of which are given in note 34 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each of the Relevant Periods until the vesting date reflects the extent to which the lock-up restricted period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 2.5 MATERIAL ACCOUNTING POLICIES (continued)

### Other employee benefits

### Social pension plans

The Group has social pension plans for its employees arranged by local government labour and security authorities. The Group makes contributions on a monthly basis to the social pension plans. The contributions are charged to profit or loss as they become payable in accordance with the rules of the social pension plans. The Group's liability in respect of these funds is limited to the contributions payable in each of the Relevant Periods.

### Housing fund and other social insurances

The Group has participated in defined social security contribution schemes for its employees pursuant to the relevant laws and regulations of the PRC. These include a housing fund, basic medical insurance, unemployment insurance, injury insurance and maternity insurance. The Group makes monthly contributions to the housing fund and other social insurances. The contributions are charged to profit or loss on an accrual basis. The Group's liability in respect of these funds is limited to the contributions payable in each of the Relevant Periods.

#### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

#### Dividends

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting.

#### Foreign currencies

These Financial statements are presented in RMB, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of each of the Relevant Periods. Differences arising on settlement or translation of monetary items are recognised in the profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries are currencies other than RMB. As at the end of the reporting period, the assets and liabilities of these entities are translated into RMB at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into RMB at the exchange rates that approximate to those prevailing at the dates of the transactions.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's Financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

#### Judgements

Determining significant influence over entities in which the Group holds less than 20% equity interest Despite the fact that the Group's direct or indirect equity interest in Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd. was 18% which was lower than 20%, the Group had significant influence with a board representative assigned and had the right to participate in the financial and operating policy decisions of Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd.

#### Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

During the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, The Group has tax losses of RMB4,118,000, RMB7,482,000, RMB19,253,000 and RMB1,332,000, respectively, carried forward. These losses related to subsidiaries that have a history of losses, have not expired, and may not be used to offset taxable income elsewhere in the Group. The subsidiaries have neither any taxable temporary difference nor any tax planning opportunities available that could partly support the recognition of these losses as deferred tax assets. On this basis, the Group has determined that it cannot recognise deferred tax assets on the tax losses carried forward.

If the Group had been able to recognise all unrecognised deferred tax assets, the profit and equity would have increased by RMB859,000, RMB2,691,000, RMB3,782,000 and RMB48,000, respectively, for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025. Further details on deferred taxes are disclosed in note 15 to the financial statements.

#### **Estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each of the Relevant Periods, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below:

Provision for expected credit losses on trade receivables and contract assets

The Group uses a provision matrix to calculate ECLs for trade receivables and contract assets. The provision rates are based on the ageing analysis of customers that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables and contract assets is disclosed in note 20 and note 21 to the financial statements, respectively.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

### Estimation uncertainty (continued)

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each of the Relevant Periods, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below: (continued)

### Leases - Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group "would have to pay", which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

#### Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for all non-financial assets (including the right-of-use assets) at the end of each of the Relevant Periods. Indefinite life intangible assets are tested for impairment annually and at other times when such an indicator exists. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

### Write-down of inventories

The Group's inventories are stated at the lower of cost and net realisable value. The Group writes down its inventories based on estimates of the realisable value with reference to the ageing and conditions of the inventories, together with the economic circumstances on the marketability of such inventories. Inventories will be reviewed annually for write-down, if appropriate. Further details of the inventories are set out in note 19 to the financial statements.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

### Estimation uncertainty (continued)

## Useful lives and residual values of items of property, plant and equipment

In determining the useful lives and residual values of items of property, plant and equipment, the Group has to consider various factors, such as technical or commercial obsolescence arising from changes or improvements in the production and provision of services, or from a change in the market demand for the product or service output of the asset, expected usage of the asset, expected physical wear and tear, care and maintenance of the asset, and legal or similar limits on the use of the asset. The estimation of the useful life of the asset is based on the experience of the Group with similar assets that are used in a similar way. Additional depreciation is made if the estimated useful lives and/or residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed at the end of each of the Relevant Periods based on changes in circumstances. Further details of the property, plant and equipment are set out in note 13 to the financial statements.

#### Provision

The Group makes a provision for product warranty for the sale of battery products according to the best expected settlement under the sales agreement. The provision amount takes into account the Group's recent claims, past warranty data and the weight of all possible results and their related probabilities. As the Group continues to upgrade its product design and introduce new models, the recent claims may not represent the claims it will face in the future for past sales. Any increase or decrease in provision will affect the profit or loss in future years. Further details of the provision are set out in note 31 to the financial statements.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into one single business unit that is the sale of lead-acid energy storage battery products and lithium-ion energy storage battery products. Management reviews the overall results and financial position of the Group as a whole based on the same accounting policies set out in note 2.5 to the financial statements. Accordingly, the Group has only one single operating segment and no further analysis of the single segment is presented.

## **Geographical information**

### (a) Revenue from external customers

	Year e	ended 31 Decemb	Five months ended 31 May		
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Mainland China Overseas	3,394,555 677,925	3,330,829 928,948	3,608,974 889,548	1,031,966 362,219	1,546,929 319,679
Total revenue	4,072,480	4,259,777	4,498,522	1,394,185	1,866,608

The revenue information above is based on the locations of the direct customers who signed the sales agreements with the Group.

### (b) Non-current assets

		As at 31 December					
	2022	2023	2024	2025			
	RMB'000	RMB'000	RMB'000	RMB'000			
Mainland China	993,963	1,269,299	1,388,481	1,351,156			
Overseas	<del>_</del>		18,838	18,474			
Total non-current assets	993,963	1,269,299	1,407,319	1,369,630			

The non-current asset information above is based on the locations of the assets and excludes financial instruments and deferred tax assets.

# Information about major customers

Revenue from a single customer, including group of entities which are known to be under common control, accounted for over 10% of the Group's total revenue during the Relevant Periods and the five months ended 31 May 2024 is as follows:

	Year e	nded 31 December	Five months en	ded 31 May	
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Customer A	990,257	907,533	589,642	N/A	189,496
Customer B	N/A	N/A	N/A	142,128	N/A

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 5. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue is as follows:

	Year	ended 31 Decer	Five months ended 31 May		
	2022	2022 2023 2024			2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Revenue from contracts with customers	4,072,480	4,259,777	4,498,522	1,394,185	1,866,608

# Revenue from contracts with customers

## (i) Disaggregated revenue information

	Year e	nded 31 Decemb	Year ended 31 December				
	2022	2023	2024	2024	2025		
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000		
Types of goods or services							
Sales of lithium-lon							
battery products	1,568,531	1,854,556	1,495,978	435,600	457,479		
Sales of lead-acid				•	•		
battery products	2,421,622	2,337,230	2,907,232	927,108	1,357,504		
Others (a)	82,327	67,991	95,312	31,477	51,625		
Total	4,072,480	4,259,777	4,498,522	1,394,185	1,866,608		
Timing of revenue recognition Goods transferred at							
a point in time	4,072,480	4,259,777	4,498,522	1,394,185	1,866,608		

<sup>(</sup>a) The amounts mainly include revenue from sales of waste including lead slag, used batteries, and electricity sales.

The following table shows the amounts of revenue recognised in each of the Relevant Periods and the five months ended 31 May 2024 that were included in the contract liabilities at the beginning of each of the Relevant Periods and recognised from performance obligations satisfied in previous years:

	Year e	Year ended 31 December			Five months ended 31 May		
	2022	2023	2024	2024	2025		
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000		
Sales of goods	45,330	36,778	63,014	63,014	39,640		

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 5. REVENUE, OTHER INCOME AND GAINS (continued)

Revenue from contracts with customers (continued)

### (ii) Performance obligations

Information about the Group's performance obligations is summarised below:

#### Sales of goods

The performance obligation is satisfied upon the acceptance of the lead-acid battery products, lithium-lon battery products and others by the customers and payment is generally due within 30 to 120 days from delivery.

The amounts of transaction price allocated to the performance obligations (unsatisfied or partially unsatisfied) as at the end of each of the Relevant Periods and the five months ended 31 May 2024 is as follows:

	Year e	nded 31 Decem	Five months ended 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB′000
Amounts expected to be recognised as revenue: Within one year	36,778	63,014	39,640	109,278	39,897

## Other income and gains

An analysis of other income and gains is as follows:

	Year	ended 31 Decer	Five months e	Five months ended 31 May	
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Government grants related to					
Assets (i)	13,800	16,811	18,521	7,137	8,785
Income	11,303	18,785	20,850	1,017	5,417
Additional VAT deduction (ii)	-	764	40,556	17,934	12,792
Interest income	3,402	19,260	14,814	5,990	4,012
Foreign exchange gains, net	17,476	12,289	10,626	3,969	3,746
Compensation income	603	4,497	359	189	872
Rental income	1,338	2,245	2,794	1,029	1,207
Others	2,692	3,067	7,064	462	3,702
Total	50,614	77,718	115,584	37,727	40,533

- (i) The Group has received certain government grants related to assets for investments in equipment and plant. The grants related to assets were recognised in profit or loss over the useful lives of the relevant assets. Details of these grants related to assets are set out in note 30 to the financial statements.
- (ii) According to the regulations of Ministry of Finance and the State Administration of Taxation, certain entities within the Group can enjoy an additional 5% deduction calculated based on the input value-added tax ("VAT") from the VAT payable since 1 January 2023. The amount of additional deduction was recognised in profit or loss when the entities declared and enjoyed the additional 5% deduction calculated based on the deductible input VAT amount from the VAT payable.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Notes	Year ended 31 December		Five months ended 31 May		
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
Cost of inventories sold		3,382,884	3,393,009	3,747,639	1,119,099	1,588,050
Depreciation of property, plant and equipment Depreciation of right-of-use	13	116,642	110,371	126,283	44,368	63,560
assets Amortisation of other	14	9,176	9,473	12,925	5,022	6,652
intangible assets Research and development	18	2,275	2,557	3,623	1,464	1,274
costs* Lease payments not included		38,207	42,767	33,953	14,221	23,020
in the measurement of lease liabilities Auditor's remuneration Listing expenses Employee benefit expense (excluding directors' and chief executive's	14	3,957 840 -	4,511 3,807 -	5,817 2,219 17,993	2,540 1,082 436	2,524 177 2,126
remuneration (note 8)): Wages and salaries Pension scheme contributions Share incentive plan expense		292,019 31,039 8,033	335,495 38,393 17,356	311,649 34,281 16,206	115,995 12,759 7,699	119,715 13,170 3,596
Foreign exchange differences, net Impairment losses on financial and contract assets, net:		(17,476)	(12,289)	(10,626)	(3,969)	(3,746)
Impairment of trade and bills receivables, net Impairment of contract	20	21,495	5,254	17,526	(4,875)	(1,437)
assets, net Impairment of financial assets included in prepayments,	21	610	1,433	659	(276)	720
other receivables and other assets Impairment losses on assets		502	(340)	996	1,243	727
of a disposal group classified as held for sale		-	15,747	-	-	-
Provision for product warranty Write-down/(reversal of	31	30,719	36,516	38,43 6	12,497	17,324
write-down) of inventories to net realisable value	19	1,030	39,011	(22,338)	(18,216)	(552)

<sup>\*</sup> Research and development costs do not include expenses relating to staff costs, depreciation and amortisation expenses, which are included in the respective total amounts disclosed separately above for each of these types of expenses.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 7. FINANCE COSTS

An analysis of finance costs is as follows:

				Five months	ended 31
_	Year	ended 31 Decer	nber	May	
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
Interest on bank and other borrowings Interest on lease liabilities	49,212 53 <u>5</u>	30,970 391	23,191 531	8,770 225	11,769 233
Total interest expense on financial liabilities not at fair value through profit or loss Less: Interest capitalised	49,747 (375)	31,361 (1,356)	23,722 (3,880)	8,995 (3,369)	12,002
Total	49,372	30,005	19,842	5,626	12,002

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executive's remuneration for the Relevant Periods, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

_	Year e	nded 31 Decem	ıber	Five months ended 31 May	
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Fees	400	450	468	188	189
Other emoluments: Salaries, allowances and					
benefits in kind	3,447	3,544	4,172	1,584	1,567
Performance related bonuses*	12,856	13,496	10,486	4,370	2,454
Share incentive plan expense	2,556	2,876	6,333	1,681	3,600
Subtotal	18,859	19,916	20,991	7,635	7,621
Total	19,259	20,366	21,459	7,823	7,810

<sup>\*</sup> Certain executive directors of the Company are entitled to bonus payments which are determined as a percentage of the profit after tax of the Group.

During the years ended 31 December 2022 and 31 December 2024, certain directors were granted awarded shares, in respect of their services to the Group, further details of which are set out in note 34 to the financial statements. The fair value of such awarded shares, which has been recognised in profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the years ended 31 December 2022, 2023, 2024 and the five months ended 31 May 2024 and 2025, is included in the above directors' and chief executives' remuneration disclosures.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

## (a) Independent non-executive directors

The fees paid to independent non-executive directors during the Relevant Periods and the five months ended 31 May 2024 were as follows:

		Year e	Year ended 31 December			ended 31 V
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
Mr. Wang Jinliang	(iii)	250	300	150	125	-
Dr. Yin Junming		150	150	150	63	63
Mr. Wang Jin	(iv)	-	-	84	-	63
Mr. Wang Xi	(v)			84		63
Total		400	450	468	188	189

## (b) Directors and supervisors

The remuneration of each director and the chief executive of the Company during the Relevant Periods and the five months ended 31 May 2024 is set out below:

## 2022

	Salaries, allowances and benefits in kind RMB'000	Performance related bonuses RMB'000	Share incentive plan expense RMB'000	Total remuneration RMB'000
Executive directors:	1 027	4 100		7 217
Dr. Yang Rui** Dr. Yang Baofeng	1,037 852	6,180 4,980	1,642	7,217 7,474
Subtotal	1,889	11,160	1,642	14,691
Non-executive director: Mr. Qian Shan'gao	301		<del>_</del>	301
Supervisors: Mr. Wang Zhaobin Ms. Sun Caiyun Mr. Huang Xuegong	823 224 210	1,471 148 77	806 108	3,100 480 287
Subtotal	1,257	1,696	914	3,867
Total	3,447	12,856	2,556	18,859

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

## (b) Directors and supervisors (continued)

The remuneration of each director and the chief executive of the Company during the Relevant Periods and the five months ended 31 May 2024 is set out below: (continued)

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		Salaries, allowances and benefits in kind RMB'000	Performance related bonuses RMB'000	Share incentive plan expense RMB'000	Total remuneration RMB'000
Executive directors: Dr. Yang Rui Dr. Yang Baofeng		1,049 948	4,116 7,037	1,962	5,165 9,947
Subtotal	•	1,997	11,153	1,962	15,112
Non-executive director	r:	300			300
Supervisors: Mr. Wang Zhaobin Mr. Lou Zhiqiang Ms. Sun Caiyun Mr. Huang Xuegong Subtotal	(i) (ii)	298 446 286 217 -	1,614 429 206 94 2,343	806 108 	1,912 1,681 600 311 4,504
Total	•	3,544	13,496	2,876	19,916
2024		Salaries, allowances and benefits in kind RMB'000	Performance related bonuses RMB'000	Share incentive plan expense RMB'000	Total remuneration RMB'000
Executive directors: Dr. Yang Rui Dr. Yang Baofeng Ms. He Rong Subtotal	(vi)	973 901 840 2,714	3,695 3,745 2,639	3,152 1,335 999 5,486	7,820 5,981 4,478 18,279
Non-executive director: Mr. Qian Shan'gao		300	-	-	300
Supervisors: Mr. Lou Zhiqiang Ms. Sun Caiyun Mr. Huang Xuegong		645 288 225	286 75 46	739 108 	1,670 471 <u>271</u>
Subtotal		1,158	407	847	2,412

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

## (b) Directors and supervisors (continued)

The remuneration of each director and the chief executive of the Company during the Relevant Periods and the five months ended 31 May 2024 is set out below: (continued)

Five months ended 31 May 2024 (unaudited)

		Salaries, allowances and benefits in kind RMB'000	Performance related bonuses RMB'000	Share incentive plan expense RMB'000	Total remuneration RMB'000
Executive directors: Dr. Yang Rui Dr. Yang Baofeng	(:\ <u>)</u>	364 337	1,540 1,561	- 818	1,904 2,716
Ms. He Rong Subtotal	(vi)_	309 1,010	<u>1,100</u> <u>4,201</u>	1,300	1,891 6,511
Non-executive director Mr. Qian Shan'gao	·: 	125			125
Supervisors: Mr. Lou Zhiqiang Ms. Sun Caiyun Mr. Huang Xuegong	_	238 119 92	119 31 	336 45 	693 195 111
Subtotal	_	449	169	381	999
Total	_	1,584	4,370	1,681	7,635
Five months ended 31	May 2	2025			
		Salaries, allowances and benefits in kind RMB'000	Performance related bonuses RMB'000	Share incentive plan expense RMB'000	Total remuneration RMB'000
Executive directors: Dr. Yang Rui Dr. Yang Baofeng Ms. He Rong	(vi)_	363 336 304	872 872 <u>614</u>	2,627 370 <u>370</u>	3,862 1,578 1,288
Subtotal	-	1,003	2,358	3,367	6,728
Non-executive director Mr. Qian Shan'gao	·:	125	-	-	125
Supervisors: Mr. Lou Zhiqiang Ms. Sun Caiyun Mr. Huang Xuegong	_	231 112 96	67 18 11	224 9 	522 139 
Subtotal	=	439	96	233	768
Total	_	1,567	2,454	3,600	7,621

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

(b) Directors and supervisors (continued)

The remuneration of each director and chief executive of the Company during the Relevant Periods and the five months ended 31 May 2024 is set out below: (continued)

- \*\* Dr. Yang Rui is the chief executive of the Company during the Relevant Periods.
- (i) Mr. Wang Zhaobin has tendered his resignation with effect from 27 April 2023 due to age.
- (ii) Mr. Lou Zhiqiang has been appointed as a supervisor of the Company with effect from April 2023.
- (iii) Mr. Wang Jinliang has been appointed as an independent director of the Company with effect from December 2015 and has tendered his resignation with effect from 12 June 2024 due to age.
- (iv) Mr. Wang Jin has been appointed as an independent director of the Company with effect from June 2024.
- (v) Mr. Wang Xi has been appointed as an independent director of the Company with effect from June 2024.
- (vi) Ms. He Rong has been appointed as an executive director of the Company with effect from June 2024. She is also the chief financial officer of the Company.

There was no arrangement under which a director waived or agreed to waive any remuneration during the Relevant Periods.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2024 and 2025 included three, three, four, four and four directors and supervisor, respectively, details of whose remuneration are set out in note 8 to the financial statements.

Details of the remuneration for the remaining two, two, one, one and one highest paid employees who are neither directors, supervisors nor the chief executive of the Company during the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2024 and 2025 are as follows:

	Year e	ended 31 Decen	nber	Five months ended 31 May		
	2022	2023	2024	2024	2025	
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000	
Salaries, allowances and benefits						
in kind	1,520	1,807	832	309	308	
Performance related bonuses	4,387	6,785	1,802	751	419	
Share incentive plan expense	1,642	1,962	493	336	112	
Total	7,549	10,554	3,127	1,396	839	

The number of non-director, non-supervisor and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

	Year ende	ed 31 December		Five months ended 31 May		
	2022	2023	2024	2024 (unaudited)	2025	
Nil to HKD1,000,000	-	-	-	-	1	
HKD1,000,001 to						
HKD1,500,000	-	-	-	-	-	
HKD1,500,001 to				_		
HKD2,000,000	-	-	-	1	-	
HKD2,500,001 to	-	-	-	-	-	
HKD3,000,000			1			
HKD3,000,001 to	-	-	1	-	-	
HKD3,500,000						
HKD3,500,001 to HKD4,000,000	1					
HKD4,500,000 HKD4,500,001 to	ı	-	-	-	-	
HKD5,000,000	1	1	_	_	_	
HKD5,000,001 to	' -		_	_	_	
HKD5,500,000						
HKD7,000,001 to						
HKD7,500,000	-	1	_	-	_	
		<u>-</u>				
Total	2	2	1	1	1	

During the Relevant Periods and the five months ended 31 May 2024, awarded shares were granted to two non-director, non-supervisor and non-chief executive highest paid employees in respect of their services to the Group, further details of which are included in the disclosures in note 34 to the financial statements. The fair value of such awarded shares, which has been recognised in profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements is included in the above non-director and non-chief executive highest paid employees' remuneration disclosures.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 10. INCOME TAX

The Group is subject to income tax on an entity basis on profits arising in or derived from the countries or jurisdictions in which members of the Group are domiciled and operate.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and the Implementation Regulation of the EIT Law, the EIT rate of the PRC subsidiaries is 25% unless they are subject to preferential tax as set out below:

The Company was qualified as a High and New Technology Enterprise in 2019 and 2022 and is entitled to a preferential tax rate of 15% from 2019 to 2024. This qualification is subject to review by the relevant tax authority in the PRC for every three years.

Shuangdeng Front was qualified as a High and New Technology Enterprise in 2021 and 2024 and is entitled to a preferential tax rate of 15% from 2021 to 2026. This qualification is subject to review by the relevant tax authority in the PRC for every three years.

Shuangdeng Runyoung was qualified as a High and New Technology Enterprise in 2019 and 2022 and is entitled to a preferential tax rate of 15% from 2019 to 2024. This qualification is subject to review by the relevant tax authority in the PRC for every three years.

Huifeng Juneng was qualified as a High and New Technology Enterprise in 2024 and is entitled to a preferential tax rate of 15% from 2024 to 2026. This qualification is subject to review by the relevant tax authority in the PRC for every three years.

Shuangdeng Energy Storage was qualified as Micro and Small Enterprise pursuant to the PRC tax regulations and entitled to preferential tax rates of 2.5% for the year ended 31 December 2022.

	Year	ended 31 Dece	Five months ended 31 May		
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Current income tax - Mainland China	27,326	81,568	56,239	28,605	21,857
Current income tax - Overseas	96	99	67	9	186
Deferred income tax (note 15)	10,223	(20,692)	(6,925)	(7,275)	(7,366)
Income tax charge for the year/period	37,645	60,975	49,381	21,339	14,677

A reconciliation of the tax expense applicable to profit before tax using the statutory rates for the countries or jurisdictions in which the Company and its subsidiaries are domiciled to the tax expense at the applicable tax rate is as follows:

	Year e	ended 31 Decemb	per	Five months ended 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000	
Profit before tax	318,670	446,178	402,712	161,031	141,380	
Tax at the tax rate of 15% Effect of different tax rates of the	47,801	66,927	60,407	24,155	21,207	
subsidiaries	(209)	970	(4,337)	(515)	(29)	
Expenses not deductible for tax Additional deductible allowance for	3,715	6,039	4,511	1,667	1,265	
research and development costs Temporary difference and tax losses	(14,521)	(15,652)	(14,982)	(6,197)	(7,814)	
not recognised	859	2,691	3,782	2,229	48	
Tax charge at the Group's effective rate	37,645	60,975	49,381	21,339	14 677	
rate	37,045	00,975	49,301	∠1,339	14,677	

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 11. DIVIDENDS

	Year er	nded 31 Decem	Five months er	nded 31 May		
	2022 2023 2024			2022	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000	
Dividends	<u> </u>	48,366	73,803	_	60,906	

The Board of Directors declared the payment of a final dividend of RMB nil, RMB0.135, RMB0.206, nil and RMB0.170 per ordinary share for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2024 and 2025, respectively.

#### 12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The basic earnings per share is calculated based on the profit attributable to the owners of the parent and the weighted average number of ordinary shares outstanding during the Relevant Periods and the five months ended 31 May 2024. The Group had no potentially dilutive ordinary shares outstanding during the Relevant Periods and the five months ended 31 May 2024.

The calculations of basic and diluted earnings per share are based on:

	Year	ended 31 Decer	mber	Five months e	Five months ended 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000		
Earnings Profit attributable to ordinary equity holders of the parent, used in the basic and diluted earnings per share calculations	281,019	385,203	353,331	139,692	126,703		
Shares Weighted average number of ordinary shares outstanding during the year used in the basic and diluted earnings per share calculations	330,929,392	358,269,000	358,269,000	358,269,000	358,269,000		

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT

The Group

	Buildings RMB'000	Leasehold improvements RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Furniture and others RMB'000	Construction in progress RMB'000	Total RMB'000
31 December 2022							
At 1 January 2022: Cost Accumulated depreciation and	351,288	6,553	742,379	7,871	81,588	212,203	1,401,882
impairment	(135,318)	(4,900)	(395,031)	(6,462)	(58,787)		(600,498)
Net carrying amount	215,970	1,653	347,348	1,409	22,801	212,203	801,384
At 1 January 2022, net of accumulated depreciation and impairment Additions Disposals Depreciation provided during the year Transfers	215,970 53 (17) (17,234) 28,033	1,653 3,460 - (1,241) 	347,348 121,084 (860) (86,010) 185,330	1,409 3,716 (439) (495) 289	22,801 6,957 (309) (11,662) 11,411	212,203 13,659 - - (225,063)	801,384 148,929 (1,625) (116,642)
At 31 December 2022, net of accumulated depreciation and impairment	226,805	3,872	566,892	4,480	29,198	799	832,046
At 31 December 2022: Cost Accumulated depreciation and	379,358	10,012	1,029,464	7,366	94,708	799	1,521,707
impairment	(152,553)	(6,140)	(462,572)	(2,886)	(65,510)		(689,661)
Net carrying amount	226,805	3,872	566,892	4,480	29,198	799	832,046

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Group (continued)

	Buildings	Leasehold improvements	Plant and machinery	Motor vehicles	Furniture and others	Construction in progress	Total
-	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
31 December 2023							
At 1 January 2023: Cost	379,358	10,012	1,029,464	7,366	94,708	799	1,521,707
Accumulated depreciation and impairment _	(152,553)	(6,140)	(462,572)	(2,886)	(65,510)		(689,661)
Net carrying amount	226,805	3,872	566,892	4,480	29,198	799	832,046
At 1 January 2023, net of accumulated depreciation and							
impairment Additions	226,805 1,636	3,872 7,974	566,892 6,208	4,480 2,981	29,198 5,824	799 360,972	832,046 385,595
Disposals Reclassification to assets of a disposal group classified as held for	-	(23)	(2,269)	(178)	(305)	-	(2,775)
sale (note 25)	-	-	(20,248)	-	- (2 (22)	-	(20,248)
Depreciation provided during the year Transfers	(17,543) 	(1,694) 	(81,133) 11,563	(1,369) 	(8,632) 3,603	(15,363)	(110,371)
At 31 December 2023, net of accumulated depreciation and							
impairment	210,898	10,129	481,013	6,111	29,688	346,408	1,084,247
At 31 December 2023: Cost	380,994	17,963	1,001,189	9,782	100,996	346,408	1,857,332
Accumulated depreciation and impairment	(170,096)	(7,834)	(520,176)	(3,671)	(71,308)	<u>-</u>	(773,085)
Net carrying amount	210,898	10,129	481,013	6,111	29,688	346,408	1,084,247

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Group (continued)

	Buildings RMB'000	Leasehold improvements RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Furniture and others RMB'000	Construction in progress RMB'000	Total RMB'000
31 December 2024							
At 1 January 2024: Cost Accumulated depreciation	380,994 (170,096)	17,963 (7,834)	1,001,189 (520,176)	9,782 (3,671)	100,996 (71,308)	346,408 	1,857,332 (773,085)
Net carrying amount	210,898	10,129	481,013	6,111	29,688	346,408	1,084,247
At 1 January 2024, net of accumulated depreciation Additions Disposals Depreciation provided during the year Transfers	210,898 629 - (22,179) 157,624	10,129 3,952 (73) (2,801)	481,013 12,260 (3,947) (89,055) 398,859	6,111 1,191 (35) (1,523)	29,688 15,651 (987) (10,725) 17,964	346,408 230,519 - - (574,447)	1,084,247 264,202 (5,042) (126,283)
At 31 December 2024, net of accumulated depreciation and impairment	346,972	11,207	799,130	5,744	51,591	2,480	1,217,124
At 31 December 2024: Cost Accumulated depreciation	539,247 (192,275)	16,875 (5,668)	1,402,028 (602,898)	10,743 (4,999)	132,374 (80,783)	2,480	2,103,747 (886,623)
Net carrying amount	346,972	11,207	799,130	5,744	51,591	2,480	1,217,124

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Group (continued)

-	Buildings RMB'000	Leasehold improvements RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Furniture and others RMB'000	Construction in progress RMB'000	Total RMB'000
31 May 2025							
At 1 January 2025: Cost Accumulated depreciation	539,247 (192,27 <u>5</u> )	16,875 (5,668)	1,402,028 (602,898)	10,743 (4,999)	132,374 (80,78 <u>3</u> )	2,480	2,103,747 (886,623)
Net carrying amount	346,972	11,207	799,130	5,744	51,591	2,480	1,217,124
At 1 January 2025, net of accumulated depreciation Additions Disposals Depreciation provided during the	346,972 7,744 -	11,207 - (87)	799,130 1,910 (206)	5,744 202 (1)	51,591 1,059 (90)	2,480 17,077 -	1,217,124 27,992 (384)
period Transfers Exchange realignment	(10,549) - -	(1,380) - 119	(45,231) 3,216 467	(696) - 7	(5,704) 200 42	(3,416)	(63,560) - 635
At 31 May 2025, net of accumulated depreciation	344,167	9,859	759,286	5,256	47,098	16,141	1,181,807
At 31 May 2025: Cost Accumulated depreciation	546,991 (202,824)	16,909 (7,050)	1,405,113 (645,827)	10,932 (5,67 <u>6</u> )	133,276 (86,17 <u>8</u> )	16,141 	2,129,362 (947,55 <u>5</u> )
Net carrying amount	344,167	9,859	759,286	5,256	47,098	16,141	1,181,807

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Group's buildings with net carrying amounts of approximately RMB177,754,000, RMB164,245,000, RMB125,114,000 and RMB427,178,000, respectively, were pledged to secure certain interest-bearing bank and other borrowings of the Group. Further details are given in note 29 to the financial statements.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Company

	Buildings	Leasehold improvements	Plant and machinery	Motor vehicles	Furniture and others	Construction in progress	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
31 December 2022							
At 1 January 2022: Cost Accumulated depreciation and	216,350	5,949	393,824	6,414	54,804	33,553	710,894
impairment	(67,265)	(4,769)	(211,848)	(5,349)	(36,182)		(325,413)
Net carrying amount	149,085	1,180	181,976	1,065	18,622	33,553	385,481
At 1 January 2022, net of accumulated depreciation and impairment Additions Disposals Depreciation provided during the year Transfers	149,085 - (11) (10,285) -	1,180 2,720 - (932)	181,976 15,577 (30,745) (33,804) 28,890	1,065 3,598 (439) (403) 82	18,622 3,714 (191) (7,978) 6,901	33,553 3,024 - - (35,873)	385,481 28,633 (31,386) (53,402)
At 31 December 2022, net of accumulated depreciation and impairment	138,789	2,968	161,894	3,903	21,068	704	329,326
At 31 December 2022: Cost Accumulated depreciation and	216,339	8,669	403,591	5,585	62,041	704	696,929
impairment	(77,550)	(5,701)	(241,697)	(1,682)	(40,973)		(367,603)
Net carrying amount	138,789	2,968	161,894	3,903	21,068	704	329,326

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Company (continued)

	Buildings RMB'000	Leasehold improvements RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Furniture and others RMB'000	Construction in progress RMB'000	Total RMB'000
31 December 2023							
At 1 January 2023: Cost Accumulated depreciation and	216,339	8,669	403,591	5,585	62,041	704	696,929
impairment	(77,550)	(5,701)	(241,697)	(1,682)	(40,973)		(367,603)
Net carrying amount	138,789	2,968	161,894	3,903	21,068	704	329,326
At 1 January 2023, net of accumulated depreciation and impairment Additions Disposals Depreciation provided during the year Transfers	138,789 176 - (10,283)	2,968 6,946 - (1,274)	161,894 557 (1,059) (27,911) 3,049	3,903 2,483 (157) (1,061) 197	21,068 4,755 (48) (6,729) 3,220	704 56,255 - - (6,466)	329,326 71,172 (1,264) (47,258)
At 31 December 2023, net of accumulated depreciation and impairment	128,682	8,640	136,530	5,365	22,266	50,493	351,976
At 31 December 2023: Cost Accumulated depreciation and	216,515	15,615	397,774	7,917	69,216	50,493	757,530
impairment	(87,833)	(6,975)	(261,244)	(2,552)	(46,950)		(405,554)
Net carrying amount	128,682	8,640	136,530	5,365	22,266	50,493	351,976

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Company (continued)

	Buildings	Leasehold improvements	Plant and machinery	Motor vehicles	Furniture and others	Construction in progress	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
31 December 2024							
At 1 January 2024: Cost Accumulated depreciation and	216,515	15,615	397,774	7,917	69,216	50,493	757,530
impairment	(87,833)	(6,975)	(261,244)	(2,552)	(46,950)	<u>-</u>	(405,554)
Net carrying amount	128,682	8,640	136,530	5,365	22,266	50,493	351,976
At 1 January 2024, net of accumulated depreciation and impairment Additions Disposals Depreciation provided during the year Transfers	128,682 580 - (11,478) 27,220	8,640 988 (28) (2,282)	136,530 14 (877) (26,264) 49,530	5,365 499 (9) (1,295) 	22,266 7,769 (28) (7,342) 6,602	50,493 33,652 - - (83,352)	351,976 43,502 (942) (48,661)
At 31 December 2024, net of accumulated depreciation and impairment	145,004	7,318	158,933	4,560	29,267	<u>793</u>	345,875
At 31 December 2024: Cost Accumulated depreciation and	244,315	11,609	445,039	8,247	83,238	793	793,241
impairment	(99,311)	(4,291)	(286,106)	(3,687)	(53,971)		(447,366)
Net carrying amount	145,004	7,318	158,933	4,560	29,267	793	345,875

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 13. PROPERTY, PLANT AND EQUIPMENT (continued)

The Company (continued)

		Leasehold	Plant and		Furniture and	Construction in	
	Buildings	improvements	machinery	Motor vehicles	others	progress	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
31 May 2025							
At 1 January 2025:							
Cost	244,315	11,609	445,039	8,247	83,238	793	793,241
Accumulated depreciation	(99,311)	(4,291)	(286,106)	(3,687)	(53,971)		(447,366)
Net carrying amount	145,004	7,318	158,933	4,560	29,267	793	345,875
At 1 January 2025, net of							
accumulated depreciation	145,004	7,318	158,933	4,560	29,267	793	345,875
Additions	1,329	-	851	154	455	8,294	11,083
Disposals	-	(73)	(192)	(1)	(14)	-	(280)
Depreciation provided during the							
period	(4,850)	(931)	(10,661)	(564)	(3,498)	-	(20,504)
Transfers	<del></del>		1,013		146	(1,159)	
At 31 May 2025, net of accumulated							
depreciation	141,483	6,314	149,944	4,149	26,356	7,928	336,174
At 31 May 2025:							
Cost	245,644	11,536	444,535	8,381	83,781	7,928	801,805
Accumulated depreciation	(104,161)	(5,222)	(294,591)	(4,232)	(57,425)	-	(465,631)
•							
Net carrying amount	141,483	6,314	149,944	4,149	26,356	7,928	336,174

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Company's buildings with net carrying amounts of approximately RMB117,248,000, RMB108,290,000, RMB125,114,000 and RMB122,163,000, respectively, were pledged to secure certain interest-bearing bank and other borrowings of the Company. Further details are given in note 29 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

### The Group as a lessee

The Group has lease contracts mainly for various items of buildings used in its operations. Leases of buildings generally have lease terms between 24 months and 72 months. Generally, the Group is restricted from assigning and subleasing the leased assets outside the Group.

## (a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during each of the Relevant Periods are as follows:

## The Group

	Leasehold land RMB'000	Buildings RMB'000	Total RMB′000
As at 1 January 2022	128,785	10,510	139,295
Additions	- (0.100)	5,598	5,598
Depreciation charge	(3,180)	(5,996)	(9,176)
Disposal as a result of decrease the scope of lease	<del>-</del>	(89)	(89)
As at 31 December 2022 and 1 January 2023	125,605	10,023	135,628
Additions	24,922	7,753	32,675
Depreciation charge	(3,595)	(5,878)	(9,473)
Reclassification to assets of a disposal group classified as held for sale (note 25)  Disposal as a result of decrease the scope of	-	(1,000)	(1,000)
lease	<u> </u>	(1,124)	(1,124)
As at 31 December 2023 and 1 January 2024	146,932	9,774	156,706
Additions	6,520	14,481	21,001
Depreciation charge	(3,917)	(9,008)	(12,925)
Exchange realignment	<u> </u>	326	326
As at 31 December 2024 and 1 January 2025	149,535	15,573	165,108
Additions	-	4,791	4,791
Depreciation charge	(1,587)	(5,065)	(6,652)
Exchange realignment	-	230	230
Disposal as a result of decrease the scope of lease	<u>-</u>	(240)	(240)
As at 31 May 2025	147,948	15,289	163,237

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the leasehold land with aggregate net carrying amounts of approximately RMB115,276,000, RMB136,855,000 and RMB96,887,000 and RMB95,911,000, respectively, was pledged to secure certain interest-bearing bank borrowings of the Group. Further details are given in note 29 to the financial statements.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (continued)

The Group as a lessee (continued)

## (a) Right-of-use assets (continued)

The carrying amounts of the Company's right-of-use assets and the movements during each of the Relevant Periods are as follows: (continued)

The Company

KIVIB 000	RMB'000	RMB'000
78,319	10,885	89,204
-	5,599	5,599
(1,843)	(7,452)	(9,295)
<u>-</u>	(90)	(90)
76,476	8,942	85,418
-	9,305	9,305
(1,843)	(7,349)	(9,192)
<u>-</u>	(1,124)	(1,124)
74,633	9,774	84,407
-	8,939	8,939
(1,843)	(9,114)	(10,957)
<u> </u>	1,085	1,085
72.790	10.684	83,474
-		5,285
(768)	(4,453)	(5,221)
( /	( , , , , , , ,	(-1, /
<u>-</u>	(241)	(241)
72,022	11,275	83,297
	76,476 - (1,843) - (1,843) - 74,633 - (1,843) - 72,790 - (768)	78,319

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the leasehold land with aggregate net carrying amounts of approximately RMB76,476,000, RMB74,633,000, RMB72,790,000 and RMB72,022,000, respectively, was pledged to secure certain interest-bearing bank borrowings of the Company. Further details are given in note 29 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (continued)

The Group as a lessee (continued)

# (b) Lease liabilities

The carrying amounts of lease liabilities and the movements during each of the Relevant Periods are as follows:

The Group

	As		As at 31 May			
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000		
Carrying amount at the beginning of the year/period New lease Liabilities included in held for sale	10,241 5,598	9,992 7,753	10,389 14,481	16,614 4,791		
(note 25) Accretion of interest recognised	-	(822)	-	-		
during the year/period Payments Disposal as a result of decrease	535 (6,293)	391 (5,761)	531 (9,113)	233 (6,505)		
the scope of lease Exchange realignment	(89) 	(1,164) 	- 326	(262) 237		
Carrying amount at the end of the year/period	9,992	10,389	16,614	15,108		
Analysed into: Current portion Non-current portion	5,128 4,864	6,496 3,893	8,017 8,597	6,802 8,306		
The Company						
	As a	As at 31 December				
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000		
Carrying amount at the beginning of the year/period New lease Accretion of interest recognised	11,038 5,599	9,205 9,305	10,389 8,939	11,541 5,285		
during the year/period	542	397	437	172		
Payments Disposal as a result of decrease the scope of lease Revision of a lease term arising	(7,885) (89)	(7,354) (1,164)	(9,309)	(5,866) (262)		
from a change in the non- cancellable period of a lease	<u>-</u> _	<u> </u>	1,085	<u>-</u>		
Carrying amount at the end of the year/period	9,205	10,389	11,541	10,870		
Analysed into: Current portion Non-current portion	5,163 4,042	6,496 3,893	6,917 4,624	6,229 4,641		

The maturity analysis of lease liabilities is disclosed in note 43 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 14. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (continued)

The Group as a lessee (continued)

(c) The amounts recognised in profit or loss in relation to leases are as follows:

### The Group

	Year er	nded 31 Decem	nber	Five months ended 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000	
Interest on lease liabilities Depreciation charge of right-of-	535	391	531	225	233	
use assets Expense relating to short-term leases	9,176	9,473	12,925	5,022	6,652	
	3,957	4,511	5,817	2,540	2,524	
Total amount recognised in profit or loss	13,668	14,375	19,273	7,787	9,409	
The Company						
	Year e	nded 31 Decer	mber	Five months er	nded 31 May	
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000	
Interest on lease liabilities Depreciation charge of right-of-	542	397	437	190	172	
use assets Expense relating to short-term leases	9,295	9,192	10,957	4,428	5,221	
	3,957	4,511	5,817	2,540	2,524	
Total amount recognised in profit or loss	13,794	14,100	17,211	7,158	7,917	

<sup>(</sup>d) The total cash outflow for leases is disclosed in note 36 to the financial statements.

Included in the lease liabilities, amounts of RMB8,925,000, RMB7,144,000, RMB2,685,000 and RMB4,379,000 as at 31 December 2022, 2023 and 2024 and 31 May 2025, respectively, were due to related parties. Details are disclosed in note 39 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 15. DEFERRED TAX

The Group

The movements in deferred tax liabilities and assets during the year/period are as follows:

# Deferred tax assets

	Impairment of financial and contract assets RMB'000	Impairment of inventories and property, plant and equipment RMB'000	Lease liabilities RMB'000	Losses available for offsetting against future taxable profits RMB'000	Deferred government grants RMB'000	Accrued expenses RMB'000	Provisions RMB'000	Others RMB'000	Total RMB'000
At 1 January 2022 Deferred tax credited/(charged) to the profit or loss during the	10,000	2,235	1,536	13,504	11,215	14,056	4,314	1,436	58,296
year (note 10)	3,567	(13)	(37)	(9,072)	1,695	(6,099)	1,177	(1,436)	(10,218)
Gross deferred tax assets at 31 December 2022 Deferred tax (charged)/credited to the profit or loss during the	13,567	2,222	1,499	4,432	12,910	7,957	5,491	-	48,078
year (note 10)	(1,207)	5,851	183	(1,822)	12,197	4,250	488	786	20,726
Gross deferred tax assets at 31 December 2023	12,360	8,073	1,682	2,610	25,107	12,207	5,979	786	68,804

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 15. DEFERRED TAX (continued)

The Group (continued)

The movements in deferred tax liabilities and assets during the year/period are as follows: (continued)

# <u>Deferred tax assets</u> (continued)

	Impairment of financial and contract assets RMB'000	Impairment of inventories and property, plant and equipment RMB'000	Lease liabilities RMB'000	Losses available for offsetting against future taxable profits RMB'000	Deferred government grants RMB'000	Accrued expenses RMB'000	Provisions RMB'000	Others RMB'000	Total RMB'000
Gross deferred tax assets at 1 January 2024 Deferred tax credited/(charged) to the profit or loss during the	12,360	8,073	1,682	2,610	25,107	12,207	5,979	786	68,804
year (note 10)	2,662	(2,911)	1,267	(2,610)	10,500	1,399	(151)	(1,568)	8,588
Gross deferred tax assets at 31 December 2024 and 1 January 2025 Deferred tax (charged)/credited to the profit or loss during the	15,022	5,162	2,949	-	35,607	13,606	5,828	(782)	77,392
period (note 10)	(278)	(336)	(535)	1,734	(489)	1,939	441	4,310	6,786
Gross deferred tax assets at 31 May 2025	14,744	4,826	2,414	1,734	35,118	15,545	6,269	3,528	84,178

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 15. DEFERRED TAX (continued)

The Group (continued)

The movements in deferred tax liabilities and assets during the year/period are as follows: (continued)

# Deferred tax liabilities

	Fair value changes on financial assets at fair value through profit or loss RMB'000	Right-of-use assets RMB'000	Total RMB'000
At 1 January 2022 Deferred tax charged/(credited) to the statement of profit or loss during the year	-	1,577	1,577
(note 10)	79	(74)	5
Gross deferred tax liabilities at 31 December 2022 and 1 January 2023 Deferred tax (credited)/charged to the statement of profit or loss during the year	79	1,503	1,582
(note 10)	(79)	113	34
Gross deferred tax liabilities at 31 December 2023 and 1 January 2024 Deferred tax charged to the statement of profit or loss during the year (note 10)	-	1,616 1,663	1,616 1,663
Gross deferred tax liabilities at 31 December 2024 and 1 January 2025 Deferred tax credited to the statement of profit or loss during the period (note 10)	-	3,279 (580)	3,279 (580)
Gross deferred tax assets at 31 May 2025	-	2,699	2,699

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 15. DEFERRED TAX (continued)

The Group (continued)

For presentation purposes, certain deferred tax assets and liabilities have been offset in the statement of financial position. The following is an analysis of the deferred tax balances of the Group for financial reporting purposes:

	As	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Net deferred tax assets recognised in the consolidated statement of				
financial position	46,496	67,188	74,113	81,479
Net deferred tax liabilities recognised				
in the consolidated statement of				
financial position	-	-	-	-

For the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, the Group has tax losses arising overseas of RMB2,421,000, RMB2,900,000, RMB5,369,000 and RMB6,835,000, respectively, that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose.

For the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, the Group also has tax losses arising in Mainland China of RMB54,980,000, RMB36,444,000, RM38,314,000 and RMB40,080,000, respectively, that will expire in one to ten years for offsetting against future taxable profits.

Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

Deferred tax assets have not been recognised in respect of the following items:

_	As a	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Deductible temporary differences	229	28,129	549	1,911
Tax losses	27,852	22,072	41,286	39,845

Deferred tax assets have not been recognised in respect of the above items as it is not considered probable that taxable profits will be available against which the above items can be utilised.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 15. DEFERRED TAX (continued)

The Company

The movements in deferred tax liabilities and assets during the year/period are as follows:

# Deferred tax assets

	Impairment of financial	Impairment of inventories		Losses available for					
	and	and property,		offsetting	Deferred			Derivative	
	contract	plant and	Lease	against future	government	Accrued		financial	
	assets RMB'000	equipment RMB'000	liabilities RMB'000	taxable profits RMB'000	grants RMB'000	expenses RMB'000	Provisions RMB'000	instruments RMB'000	Total RMB'000
	KIVIB 000	RIVID 000	KIVID 000	KIVID 000	RIVID 000	KIVID 000	RIVID 000	RIVID 000	KIVID 000
At 1 January 2022 Deferred tax credited/(charged) to the	9,237	1,921	1,656	6,034	7,569	11,073	4,314	-	41,804
profit or loss during the year	3,520	(139)	(275)	(6,034)	(421)	(5,089)	1,177		(7,261)
Gross deferred tax assets at 31									
December 2022 and 1 January 2023 Deferred tax credited to the profit or	12,757	1,782	1,381	-	7,148	5,984	5,491	-	34,543
loss during the year	342	4,701	177		2,490	3,492	488	<u> </u>	11,690
Gross deferred tax assets at 31									
December 2023 and 1 January 2024	13,099	6,483	1,558	-	9,638	9,476	5,979	-	46,233
Deferred tax credited/(charged) to the	0.705	(0. (0.0)	470		(4.000)	(5.0.7)	(4.54)	407	(4.0(0)
profit or loss during the year	2,705	(2,699)	173		(1,008)	(507)	(151)	127	(1,360)
Gross deferred tax assets at 31									
December 2024 and 1 January 2025	15,804	3,784	1,731	-	8,630	8,969	5,828	127	44,873
Deferred tax (charged)/credited to the profit or loss during the period	(235)	35	(100)		(674)	624	441	(54)	37
Gross deferred tax liabilities at 31 May									
2025	15,569	3,819	1,631	_	7,956	9,593	6,269	73	44,910

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 15. DEFERRED TAX (continued)

The Company (continued)

The movements in deferred tax liabilities and assets during the year/period are as follows: (continued)

## <u>Deferred tax liabilities</u>

	Fair value changes on financial assets at fair value through profit or loss RMB'000	Right-of-use assets RMB'000	Total RMB'000
At 1 January 2022 Deferred tax charged/(credited) to the statement of profit or loss during the year		1,633 (292)	1,633 (213)
Gross deferred tax liabilities at 31 December 2022 and 1 January 2023 Deferred tax (credited)/charged to the statement of profit or loss during the year	79 (79)	1,341 125	1,420 46
Gross deferred tax liabilities at 31 December 2023 and 1 January 2024 Deferred tax charged to the statement of profit or loss during the year		1,466 640	1,466 640
Gross deferred tax liabilities at 31 December 2024 and 1 January 2025 Deferred tax credited to the statement of profit or loss during the period		2,106 (415)	2,106 (415)
Gross deferred tax assets at 31 May 2025		1,691	1,691

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 15. DEFERRED TAX (continued)

The Company (continued)

For presentation purposes, certain deferred tax assets and liabilities have been offset in the statement of financial position. The following is an analysis of the deferred tax balances of the Company for financial reporting purposes:

	As a	As at 31 May		
_	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Net deferred tax assets recognised in the consolidated statement of financial position	33,123	44.767	42.767	43,219
Net deferred tax liabilities recognised in the consolidated			. , .	
statement of financial position	-	-	-	-

For the year ended 31 December 2021, the Company has tax losses arising in Mainland China of RMB39,955,000 that will expire in one to ten years for offsetting against future taxable profits.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

### 16. INVESTMENT IN AN ASSOCIATE

The Group

	As	As at 31 May		
	2022	2023	2025	
	RMB'000	RMB'000	RMB'000	RMB'000
Share of net assets	16,813	16,338	16,766	16,798
The Company				
	As	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Share of net assets	10,310	9,836	10,263	10,295

The Group's other payable balances with the associate are disclosed in note 39 to the financial statements.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 16. INVESTMENT IN AN ASSOCIATE (continued)

Particulars of the material associate are as follows:

			Percentage of ownership	
	Particulars of issued shares	Place of registration and	interest attributable to	Principal
Name	held	business	the Group	activity
Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd. (" 双登天鹏冶金江苏有限公司")*	Registered capital of RMB1 each	PRC/Mainland China	18%	Recycling of battery products

<sup>\*</sup> The English name of the company represents the best effort made by the management of the Company to directly translate the Chinese name as it does not register any official English name.

Despite the fact that the Group's equity interest in Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd. was 18% which was lower than 20%, the Group had significant influence with a board representative assigned and had the right to participate in the financial and operating policy decisions of Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd.

The following table illustrates the summarised financial information in respect of Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd. reconciled to the carrying amount in the consolidated financial statements:

	As at 31 December			As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Current assets	41,892	127,951	245,471	245,585
Non-current assets	51,459	48,487	48,381	48,659
Current liabilities	(3,672)	(70,993)	(226,036)	(227,052)
Non-current liabilities	(32,400)	(50,800)	(10,800)	(10,000)
Net assets	57,279	54,645	57,016	57,192
Reconciliation to the Group's interest in the associate:				
Proportion of the Group's ownership	18%	18%	18%	18%
Carrying amount of the investment	10,310	9,836	10,263	10,295
Revenue	522,498	797,769	1,333,711	621,410
(Loss)/profit for the year/period	(5,027)	(2,644)	2,373	180
Total comprehensive (loss)/income for the year/period	(5,027)	(2,644)	2,373	180

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 17. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

The Group

		/	As at 31 December			
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000	
Current Prepayments		66,755	26,957	40,921	69,502	
Prepaid value-added tax Deposits and other receivables	(i) (ii)	6,423 9,552	31,078 5,895	5,478 38,891	17,959 39,580	
		82,730	63,930	85,290	127,041	
Non-current Prepayments for property,						
plant and equipment		2,124	4,859	-	-	
Deposits and other receivables	(ii)	562	2,285	2,358	1,748	
Total		2,686	7,144	2,358	1,748	
The Company						
		,	As at 31 December		As at 31 May	
		2022	2023	2024	2025	
		RMB'000	RMB'000	RMB'000	RMB'000	
Current						
Prepayments		30,849	21,446	37,724	57,093	
Prepaid value-added tax	(i)	2,646	928	161	161	
Deposits and other receivables	(ii)	9,405	5,703	37,755	38,437	
Total		42,900	28,077	75,640	95,691	
Non-current Prepayments for property,						
plant and equipment		1,022	2,661	-	-	
Deposits and other receivables	(ii)	212	2,249	1,567	953	
Total		1,234	4,910	1,567	953	

<sup>(</sup>i) The Group's domestic sales of goods and rendering of services are subject to PRC value-added-tax ("VAT"). Input VAT on purchases can be deducted from output VAT payable.

<sup>(</sup>ii) The financial assets included in the above balances relate to deposits and other receivables which were categorised in stage 1 at the end of each of the Relevant Periods. In calculating the expected credit loss rate, the Group considers the historical loss rate and adjusts for forward-looking factors and information. During the Relevant Periods, the deposits and other receivables had no recent history of default and past due amounts. As at the end of each of the Relevant Periods, the loss allowance was assessed to be minimal.

<sup>(</sup>iii) As at 31 December 2024 and 31 May 2025, the Group and the Company's deposits and other receivables of RMB5,108,000 and RMB4,422,000 were pledged for future guarantee.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 18. OTHER INTANGIBLE ASSETS

The Group

	Software RMB'000
31 December 2022	
At 1 January 2022: Cost Accumulated amortisation	17,239 (11,436)
Net carrying amount	5,803
Cost at 1 January 2022, net of accumulated amortisation Additions Amortisation provided during the year	5,803 3,824 (2,275)
At 31 December 2022	7,352
At 31 December 2022: Cost Accumulated amortisation	21,063 (13,711)
Net carrying amount	7,352
31 December 2023	
At 1 January 2023: Cost Accumulated amortisation	21,063 (13,711)
Net carrying amount	7,352
Cost at 1 January 2023, net of accumulated amortisation Additions Amortisation provided during the year	7,352 2,354 (2,557)
At 31 December 2023	7,149
At 31 December 2023: Cost Accumulated amortisation	23,417 (16,268)
Net carrying amount	7,149

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 18. OTHER INTANGIBLE ASSETS (continued)

The Group (continued)

	Software RMB'000
31 December 2024	
At 1 January 2024: Cost Accumulated amortisation	23,417 (16,268)
Net carrying amount	7,149
Cost at 1 January 2024, net of accumulated amortisation Additions Amortisation provided during the year	7,149 4,795 (3,623)
At 31 December 2024	8,321
At 31 December 2024: Cost Accumulated amortisation	28,212 (19,891)
Net carrying amount	8,321
31 May 2025	
At 1 January 2025: Cost Accumulated amortisation	28,212 (19,891)
Net carrying amount	8,321
Cost at 1 January 2025, net of accumulated amortisation Additions Amortisation provided during the period	8,321 741 (1,274)
At 31 May 2025	7,788
At 31 May 2025: Cost Accumulated amortisation	28,953 (21,165)
Net carrying amount	7,788

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 18. OTHER INTANGIBLE ASSETS (continued)

The Company

	Software RMB'000
31 December 2022	
At 1 January 2022: Cost Accumulated amortisation	16,933 (11,383)
Net carrying amount	5,550
Cost at 1 January 2022, net of accumulated amortisation Additions Amortisation provided during the year	5,550 795 (1,670)
At 31 December 2022	4,675
At 31 December 2022: Cost Accumulated amortisation	17,728 (13,053)
Net carrying amount	4,675
31 December 2023	
At 1 January 2023: Cost Accumulated amortisation	17,728 (13,053)
Net carrying amount	4,675
Cost at 1 January 2023, net of accumulated amortisation Additions Amortisation provided during the year	4,675 2,235 (1,901)
At 31 December 2023	5,009
At 31 December 2023: Cost Accumulated amortisation	19,963 (14,954)
Net carrying amount	5,009

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 18. OTHER INTANGIBLE ASSETS (continued)

The Company (continued)

	Software RMB'000
31 December 2024	
At 1 January 2024: Cost Accumulated amortisation	19,963 (14,954)
Net carrying amount	5,009
Cost at 1 January 2024, net of accumulated amortisation Additions Amortisation provided during the year	5,009 3,532 (2,795)
At 31 December 2024	5,746
At 31 December 2024: Cost Accumulated amortisation	23,495 (17,749)
Net carrying amount	5,746
31 May 2025	
At 1 January 2025: Cost Accumulated amortisation	23,495 (17,749)
Net carrying amount	5,746
Cost at 1 January 2025, net of accumulated amortisation Additions Amortisation provided during the period	5,746 353 (881)
At 31 May 2025	5,218
At 31 May 2025: Cost Accumulated amortisation	23,848 (18,630)
Net carrying amount	5,218

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 19. INVENTORIES

The Group

	As at 31 December			As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Raw materials	130,689	50,499	62,501	109,745
Work in progress	229,067	304,463	260,227	285,088
Goods in transit	60,172	29,037	30,426	26,612
Finished goods	131,844	129,056	191,835	383,265
	551,772	513,055	544,989	804,710
Impairment allowance	(14,810)	(53,821)	(31,483)	(30,931)
Total	536,962	459,234	513,506	773,779

The movements in the loss allowance for impairment of inventories are as follows:

		As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	13,780	14,810	53,821	31,483
Provision for impairment losses, net	1,030	39,011	(22,338)	(552)
At the end of the year/period	14,810	53,821	31,483	30,931

# The Company

	As a	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Raw materials	77,840	30,581	27,977	66,039
Work in progress	149,834	255,544	192,984	195,865
Goods in transit	60,172	29,037	30,426	26,612
Finished goods	107,576	86,184	105,491	278,485
	395,422	401,346	356,878	567,001
Impairment allowance	(11,882)	(43,218)	(25,227)	(25,461)
Total	383,540	358,128	331,651	541,540

The movements in the loss allowance for impairment of inventories are as follows:

		As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	11,258	11,882	43,218	25,227
Provision for impairment losses, net	624	31,336	(17,991)	234
At the end of the year/period	11,882	43,218	25,227	25,461

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 20. TRADE AND BILLS RECEIVABLES

The Group

	As at 31 December			As at 31 May	
	2022	2023	2024	2025	
	RMB'000	RMB'000	RMB'000	RMB'000	
Trade receivables	1,876,808	1,601,100	2,303,208	2,386,187	
Bills receivables	71,384	84,467	108,186	91,646	
Impairment	(85,981)	(76,249)	(93,113)	(91,270)	
Total	1,862,211	1,609,318	2,318,281	2,386,563	
Denominated in RMB	1,596,408	1,371,254	2,075,333	2,160,339	
Denominated in USD	263,064	235,391	239,128	222,107	
Denominated in EUR	2,739	2,673	3,820	4,117	
Total	1,862,211	1,609,318	2,318,281	2,386,563	

The Group's trading terms with its customers are mainly on credit. The credit term is generally one to six months. The Group seeks to maintain strict control over its outstanding receivables and has a credit control process to minimise credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

The Group's bills receivables were all aged within six months and were not past due.

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the bills receivables with net carrying amounts of RMB8,509,000, RMB208,000, RMB236,000 and RMB5,785,000 respectively, were pledged to secure certain of interest-bearing bank borrowings of the Group (note 29).

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the trade receivables with net carrying amounts of RMB312,319,000, RMB33,096,000, RMB116,553,000 and RMB142,348,000 respectively, were pledged to secure certain of the interest-bearing bank borrowings of the Group (note 29).

An ageing analysis of the Group's trade and bills receivables, based on the revenue recognition date and net of loss allowance, as at the end of each of the Relevant Periods is as follows:

	As at 31 December			As at 31 May
	2022 2023 2024			2025
	RMB'000	RMB'000	RMB'000	RMB'000
Within 6 months	1,539,794	1,353,109	2,002,842	2,074,787
7 to 12 months	219,859	162,330	207,905	204,561
1 to 2 years	88,935	84,630	100,448	100,994
2 to 3 years	11,976	8,772	6,132	5,449
3 to 4 years	1,647	477	954	772
Total	1,862,211	1,609,318	2,318,281	2,386,563

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 20. TRADE AND BILLS RECEIVABLES (continued)

The Group (continued)

The movements in the loss allowance for impairment of trade and bills receivables are as follows:

	As at 31 December			As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	64,521	85,981	76,249	93,113
Impairment losses, net	21,495	5,254	17,526	(1,437)
Amount written off as uncollectible Reclassification to assets of a disposal group classified as held	(35)	(2,982)	(662)	(406)
for sale	<u> </u>	(12,004)	<del>_</del>	
At the end of the year/period	85,981	76,249	93,113	91,270

The Group applies the simplified approach in calculating ECLs for trade and bills receivables. Trade and bills receivables relating to customers with known financial difficulties or significant doubt on collection are assessed individually for impairment allowance. The remaining trade and bills receivables are grouped and collectively assessed for impairment allowance. Under the collective approach, an impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on the ageing analysis for grouping of customers that have similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade and bills receivables are written off according to management's approval.

During the Relevant Periods, there was no significant fluctuation for the overall expected credit loss rates, so the Group adopted similar expected credit loss rate.

Set out below is the information about the credit risk exposure on the Group's trade and bills receivables using a provision matrix:

As at 31 December 2022

	Expected credit loss rate (%)	Gross carrying amount RMB'000	Expected credit loss RMB'000	Net carrying amount RMB'000
Provision on an individual basis Provision on a collective basis	100.00	14,275	14,275	-
Aged less than 6 months	2.00	1,569,826	30,032	1,539,794
Aged 7 to 12 months	5.00	231,431	11,572	219,859
Aged 1 to 2 years	15.00	104,628	15,693	88,935
Aged 2 to 3 years	30.00	17,109	5,133	11,976
Aged 3 to 4 years	80.00	8,237	6,590	1,647
Aged over 4 years	100.00	2,686	2,686	
Total		1,948,192	85,981	1,862,211

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 20. TRADE AND BILLS RECEIVABLES (continued)

The Group (continued)

Set out below is the information about the credit risk exposure on the Group's trade and bills receivables using a provision matrix: (continued)

## As at 31 December 2023

Provision on a nindividual basis   90.25   19,025   17,168   1,857		Expected credit loss rate (%)	Gross carrying amount RMB'000	Expected credit loss RMB'000	Net carrying amount RMB'000
Aged less than 6 months         2.00         1,377,282         26,030         1,351,252           Aged 7 to 12 months         5.00         170,874         8,544         162,330           Aged 1 to 2 years         15.00         99,565         14,935         84,630           Aged 2 to 3 years         30.00         12,532         3,760         8,772           Aged over 4 years         100.00         3,903         3,903         -7           Aged over 4 years         100.00         3,903         3,903         -7           Total         Expected credit loss rate (%)         Gross carrying amount RMB'000         RMB'000         RMB'000           Provision on an individual basis Provision on a collective basis Aged less than 6 months         2.00         2,041,930         39,088         2,002,842           Aged 7 to 12 months         5.00         218,847         10,942         207,905           Aged 1 to 2 years         15.00         118,174         17,726         100,488           Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged 2 to 3 years         30.00         3,430         3,430         -		90.25	19,025	17,168	1,857
Aged 7 to 12 months         5.00         170,874         8,544         162,330           Aged 1 to 2 years         15.00         99,565         14,935         84,630           Aged 2 to 3 years         30.00         12,532         3,760         8,772           Aged 3 to 4 years         80.00         2,386         1,909         477           Aged over 4 years         100.00         3,903         3,903         -           Total         Expected credit loss rate (%)         600         8,762         76,249         1,609,318           As at 31 December 2024           Expected credit loss rate (%)         600         8,760         8,760         8,762         8,764         8,762         8,762         9,762         1,609,318 <t< td=""><td></td><td>2.00</td><td>1,377,282</td><td>26,030</td><td>1,351,252</td></t<>		2.00	1,377,282	26,030	1,351,252
Aged 2 to 3 years         30.00         12,532         3,760         8,772         Aged 3 to 4 years         80.00         2,386         1,909         477         Aged over 4 years         100.00         3,903         3,903         -         -           Total         1,685,567         76,249         1,609,318           Expected credit loss rate (%)         Gross carrying amount RMB*000         Expected credit loss RMB*000         Net carrying amount RMB*000           Provision on an individual basis Provision on a collective basis Aged less than 6 months         2.00         2,041,930         39,088         2,002,842         207,905         Aged 7 to 12 months         5.00         218,847         10,942         207,905         Aged 1 to 2 years         15.00         118,174         17,726         100,442         207,905         Aged 3 to 4 years         80.00         4,770         3,816         954         4,343         -         954         Aged over 4 years         100.00         3,430         3,430         -         -         -         100,414         Aged 2,028         6,132         Aged 3 to 4 years         80.00         4,770         3,816         954         Aged 2,028		5.00			
Aged 3 to 4 years         80.00         2,386         1,909         477           Aged over 4 years         100.00         3,903         3,903            Total         1,685,567         76,249         1,609,318           Expected credit loss rate (%)         6 coss carrying amount RMB:000         Expected credit RMB:000         Expected credit RMB:000         Net carrying amount RMB:000           Provision on an individual basis Provision on a collective basis Aged less than 6 months         2.00         2,041,930         39,088         2,002,842           Aged 7 to 12 months         5.00         218,847         10,942         207,905           Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         2,318,281           Expected credit loss rate (%)         6 coss carrying amount RMB:000         10 coss carrying	Aged 1 to 2 years	15.00	99,565	14,935	84,630
Aged over 4 years 100.00 3,903 3,903 Total 1,685,567 76,249 1,609,318  As at 31 December 2024    Expected credit loss rate (%) amount RMB'000 RMB'000 RMB'000 RMB'000   Provision on an individual basis Provision on a collective basis Aged less than 6 months 15,00 218,847 10,942 207,905 Aged 1 to 2 years 15,00 118,174 17,726 100,448 Aged 2 to 3 years 80,00 4,770 3,816 954 Aged over 4 years 100.00 3,430 3,430   Total					
Total					477
As at 31 December 2024    Expected credit loss rate (%)   Gross carrying amount RMB'000   RMB'000   RMB'000	Aged over 4 years	100.00	3,903	3,903	
Expected credit loss rate (%)   Gross carrying amount RMB'000   RMB'000 RMB'000 RMB'000	Total		1,685,567	76,249	1,609,318
Doss rate (%)	As at 31 December 2024				
Doss rate (%)		Expected credit	Gross carrying	Expected credit	Net carrying
Provision on an individual basis Provision on a collective basis Aged less than 6 months         100.00         15,483         15,483         -           Aged less than 6 months Aged 7 to 12 months         2.00         2,041,930         39,088         2,002,842           Aged 7 to 12 months         5.00         218,847         10,942         207,905           Aged 1 to 2 years         15.00         118,174         17,726         100,448           Aged 3 to 4 years         30.00         8,760         2,628         6,132           Aged over 4 years         100.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         -           Total         2,411,394         93,113         2,318,281           As at 31 May 2025         Expected credit loss rate (%)         Gross carrying amount RMB'000         RMB'000         RMB'000           Provision on an individual basis Provision on a collective basis         100.00         11,915         11,915         -           Aged 1ess than 6 months         2.00         2,115,798         41,011         2,074,787           Aged 7 to 12 months         5.00         215,327         10,766         204,561           Aged 1 to 2 years         15.00         118,816 <td></td> <td></td> <td></td> <td></td> <td></td>					
Provision on a collective basis   Aged less than 6 months   2.00   2,041,930   39,088   2,002,842   Aged 7 to 12 months   5.00   218,847   10,942   207,905   Aged 1 to 2 years   15.00   118,174   17,726   100,448   Aged 2 to 3 years   30.00   8,760   2,628   6,132   Aged 3 to 4 years   80.00   4,770   3,816   954   Aged over 4 years   100.00   3,430   3,430   -		. ,	RMB'000	RMB'000	RMB'000
Provision on a collective basis   Aged less than 6 months   2.00   2,041,930   39,088   2,002,842   Aged 7 to 12 months   5.00   218,847   10,942   207,905   Aged 1 to 2 years   15.00   118,174   17,726   100,448   Aged 2 to 3 years   30.00   8,760   2,628   6,132   Aged 3 to 4 years   80.00   4,770   3,816   954   Aged over 4 years   100.00   3,430   3,430   -					
Aged less than 6 months         2.00         2,041,930         39,088         2,002,842           Aged 7 to 12 months         5.00         218,847         10,942         207,905           Aged 1 to 2 years         15.00         118,174         17,726         100,448           Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         -           Total         2,411,394         93,113         2,318,281           As at 31 May 2025           Expected credit loss rate (%)         Gross carrying amount RMB'000         RMB'000 <t< td=""><td></td><td>100.00</td><td>15,483</td><td>15,483</td><td>-</td></t<>		100.00	15,483	15,483	-
Aged 7 to 12 months         5.00         218,847         10,942         207,905           Aged 1 to 2 years         15.00         118,174         17,726         100,448           Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         -           Total         2,411,394         93,113         2,318,281           As at 31 May 2025           Expected credit loss rate (%)         Gross carrying amount RMB'000         RMB'000<		2.00	2 0 4 4 0 2 0	20.000	2 002 042
Aged 1 to 2 years         15.00         118,174         17,726         100,448           Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430					
Aged 2 to 3 years         30.00         8,760         2,628         6,132           Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         -           Total         2,411,394         93,113         2,318,281           As at 31 May 2025           Expected credit loss rate (%)         Gross carrying amount RMB'000         Expected credit loss amount RMB'000         Net carrying amount RMB'000         RMB'000         RMB'000         RMB'000         RMB'000         -           Provision on a collective basis Aged less than 6 months         2.00         2,115,798         41,011         2,074,787         -           Aged 7 to 12 months         5.00         215,327         10,766         204,561         -					
Aged 3 to 4 years         80.00         4,770         3,816         954           Aged over 4 years         100.00         3,430         3,430         -           Total         2,411,394         93,113         2,318,281           As at 31 May 2025         Expected credit loss rate (%)         Gross carrying amount RMB'000         Expected credit loss         Net carrying amount RMB'000           Provision on an individual basis Provision on a collective basis Aged less than 6 months         100.00         11,915         11,915         -           Aged 7 to 12 months         5.00         215,327         10,766         204,561           Aged 1 to 2 years         15.00         118,816         17,822         100,994           Aged 2 to 3 years         30.00         7,784         2,335         5,449           Aged 3 to 4 years         80.00         3,859         3,087         772           Aged over 4 years         100.00         4,334         4,334         -					
Aged over 4 years 100.00 3,430 3,430  Total 2,411,394 93,113 2,318,281  As at 31 May 2025  Expected credit loss rate (%) Aged 2 to 3 years Aged over 4 years 100.00 1,000 1					
As at 31 May 2025    Expected credit loss rate (%)   Gross carrying amount RMB'000   RMB'000   RMB'000					
As at 31 May 2025    Expected credit loss rate (%)   Gross carrying amount RMB'000   RMB'000   RMB'000	Total		2 //11 30/	03 113	2 318 281
Expected credit loss rate (%)   Gross carrying amount RMB'000   RMB'000   RMB'000   RMB'000	Total		2,411,574	75,115	2,510,201
Ioss rate (%)   amount   RMB'000   RMB'000   RMB'000	As at 31 May 2025				
Provision on an individual basis         100.00         11,915         11,915         -           Provision on a collective basis         2.00         2,115,798         41,011         2,074,787           Aged less than 6 months         5.00         215,327         10,766         204,561           Aged 1 to 2 years         15.00         118,816         17,822         100,994           Aged 2 to 3 years         30.00         7,784         2,335         5,449           Aged 3 to 4 years         80.00         3,859         3,087         772           Aged over 4 years         100.00         4,334         4,334         -		Expected credit	Gross carrying	Expected credit	Net carrying
Provision on an individual basis       100.00       11,915       11,915       -         Provision on a collective basis       2.00       2,115,798       41,011       2,074,787         Aged 7 to 12 months       5.00       215,327       10,766       204,561         Aged 1 to 2 years       15.00       118,816       17,822       100,994         Aged 2 to 3 years       30.00       7,784       2,335       5,449         Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -		loss rate (%)			
Provision on a collective basis         Aged less than 6 months       2.00       2,115,798       41,011       2,074,787         Aged 7 to 12 months       5.00       215,327       10,766       204,561         Aged 1 to 2 years       15.00       118,816       17,822       100,994         Aged 2 to 3 years       30.00       7,784       2,335       5,449         Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -			RMB'000	RMB'000	RMB'000
Aged less than 6 months       2.00       2,115,798       41,011       2,074,787         Aged 7 to 12 months       5.00       215,327       10,766       204,561         Aged 1 to 2 years       15.00       118,816       17,822       100,994         Aged 2 to 3 years       30.00       7,784       2,335       5,449         Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -		100.00	11,915	11,915	-
Aged 7 to 12 months       5.00       215,327       10,766       204,561         Aged 1 to 2 years       15.00       118,816       17,822       100,994         Aged 2 to 3 years       30.00       7,784       2,335       5,449         Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -		2.00	2,115,798	41,011	2,074,787
Aged 1 to 2 years       15.00       118,816       17,822       100,994         Aged 2 to 3 years       30.00       7,784       2,335       5,449         Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -					
Aged 3 to 4 years       80.00       3,859       3,087       772         Aged over 4 years       100.00       4,334       4,334       -	Aged 1 to 2 years				100,994
Aged over 4 years 100.00 4,334 4,334 -					
<u> </u>					772
Total 2,477,833 91,270 2,386,563	Aged over 4 years	100.00	4,334	4,334	
	Total		2,477,833	91,270	2,386,563

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 20. TRADE AND BILLS RECEIVABLES (continued)

The Company

	As	As at 31 December			
	2022	2023	2024	2025	
	RMB'000	RMB'000	RMB'000	RMB'000	
Trade receivables	1,857,706	1,596,209	2,269,514	2,284,981	
Bills receivables	71,384	84,467	108,186	91,646	
Impairment	(79,497)	(74,046)	(90,654)	(87,693)	
Net carrying amount	1,849,593	1,606,630	2,287,046	2,288,934	

The Company's trading terms with its customers are mainly on credit. The credit period is generally from one to six months. The Company seeks to maintain strict control over its outstanding receivables and has a credit control process to minimise credit risk. The Company does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

The Company's bills receivable were all aged within six months and were not past due.

As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the bills receivables with net carrying amounts of RMB8,509,000, RMB208,000 ,RMB236,000 and RMB5,785,000, respectively, were pledged to secure certain of the interest-bearing bank borrowings of the Company (note 29).

As at 31 December 2022, 2023 and 2024 and 31 May 2025 certain of the trade receivables with net carrying amounts of RMB312,319,000, RMB33,096,000,RMB116,553,000 and RMB142,348,000, respectively, were pledged to secure certain of the interest-bearing bank borrowings of the Company (note 29).

An ageing analysis of the Company's trade and bills receivables, based on the revenue recognition date and net of loss allowance, as at the end of each of the Relevant Periods is as follows:

	A	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Within 6 months	1,537,756	1,352,432	1,973,862	1,979,895
7 to 12 months	217,118	162,263	206,223	201,936
1 to 2 years	84,593	83,943	100,366	100,988
2 to 3 years	9,136	7,617	5,700	5,373
3 to 4 years	990	375	895	742
Total	1,849,593	1,606,630	2,287,046	2,288,934

The movements in the loss allowance for impairment of trade and bills receivables are as follows:

	A	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	57,807	79,497	74,046	90,654
Impairment losses, net	21,690	(5,451)	16,608	(2,961)
At the end of the year/period	79,497	74,046	90,654	87,693

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 20. TRADE AND BILLS RECEIVABLES (continued)

The Company (continued)

The Company apply the simplified approach in calculating ECLs for trade and bills receivables. Trade and bills receivables relating to customers with known financial difficulties or significant doubt on collection are assessed individually for impairment allowance. The remaining trade and bills receivables are grouped and collectively assessed for impairment allowance. Under the collective approach, an impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on the ageing analysis for grouping of customers that have similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade and bills receivables are written off according to management's approval.

Set out below is the information about the credit risk exposure on the Company's trade and bills receivables using a provision matrix:

As at 31 December 2022

	Expected credit loss rate (%)	Gross carrying amount	Expected credit loss	Net carrying amount
		RMB'000	RMB'000	RMB'000
Provision on an individual basis Provision on a collective basis	100.00	14,275	14,275	-
Aged less than 6 months	2.00	1,566,645	29,969	1,536,676
Aged 7 to 12 months	5.00	228,545	11,427	217,118
Aged 1 to 2 years	15.00	100,380	15,057	85,323
Aged 2 to 3 years	30.00	13,551	4,065	9,486
Aged 3 to 4 years	80.00	4,952	3,962	990
Aged over 4 years	100.00	742	742	
Total		1,929,090	79,497	1,849,593
As at 31 December 2023				
	Expected credit	Gross carrying	Expected credit	Net carrying
	loss rate (%)	amount	loss	amount
	(,	RMB'000	RMB'000	RMB'000
Provision on an individual basis Provision on a collective basis	90.25	19,025	17,170	1,855
Aged less than 6 months	2.00	1,376,593	26,016	1,350,577
Aged 7 to 12 months	5.00	170,803	8,540	162,263
Aged 1 to 2 years	15.00	98,756	14,813	83,943
Aged 2 to 3 years	30.00	10,882	3,265	7,617
Aged 3 to 4 years	80.00	1,873	1,498	375
Aged over 4 years	100.00	2,744	2,744	
Total		1,680,676	74,046	1,606,630

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 20. TRADE AND BILLS RECEIVABLES (continued)

The Company (continued)

Set out below is the information about the credit risk exposure on the Company's trade and bills receivables using a provision matrix: (continued)

As at 31 December 2024

	Expected credit loss rate (%)	Gross carrying amount RMB'000	Expected credit loss RMB'000	Net carrying amount RMB'000
Provision on an individual basis Provision on a collective basis	100.00	15,483	15,483	-
Aged less than 6 months Aged 7 to 12 months Aged 1 to 2 years Aged 2 to 3 years Aged 3 to 4 years Aged over 4 years	2.00 5.00 15.00 30.00 80.00 100.00	2,012,360 217,077 118,077 8,142 4,475 2,086	38,496 10,854 17,712 2,443 3,580 2,086	1,973,864 206,223 100,365 5,699 895
Total		2,377,700	90,654	2,287,046
As at 31 May 2025				
	Expected credit loss rate (%)	Gross carrying amount RMB'000	Expected credit loss RMB'000	Net carrying amount RMB'000
Provision on an individual basis Provision on a collective basis	100.00	11,915	11,915	-
Aged less than 6 months Aged 7 to 12 months Aged 1 to 2 years Aged 2 to 3 years Aged 3 to 4 years Aged over 4 years	2.00 5.00 15.00 30.00 80.00 100.00	2,018,962 212,564 118,809 7,676 3,709 2,992	39,067 10,628 17,821 2,303 2,967 2,992	1,979,895 201,936 100,988 5,373 742
Total		2,376,627	87,693	2,288,934

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 21. CONTRACT ASSETS

The Group and the Company

	A	As at 31 December			
	2022	2023	2024	2025	
	RMB'000	RMB'000	RMB'000	RMB'000	
Contract assets arising from:					
Sale of products	9,590	17,937	16,866	17,899	
Impairment	(1,074)	(2,507)	(3,166)	(3,886)	
Net carrying amount	8,516	15,430	13,700	14,013	

The expected timing of recovery or settlement for contract assets at the end of each of the Relevant Periods is as follows:

	As	As at 31 May		
	2022 2023 202		2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Within one year	1,608	7,020	546	729
After one year	6,908	8,410	13,154	13,284
Total	8,516	15,430	13,700	14,013

The Group and the Company

The movements in the loss allowance for impairment of contract assets are as follows:

	А	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	464	1,074	2,507	3,166
Impairment losses, net	610	1,433	659	720
At the end of the year/period	1,074	2,507	3,166	3,886

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on those of the trade receivables as the contract assets and the trade receivables are from the same customer bases. The provision rates of contract assets are based on the ageing from the invoice of trade receivables for groupings of various customer segments with similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

The expected credit losses on the Group's contract assets for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025 were assessed to be minimal. Set out below is the information about the credit risk exposure on the Group's contract assets using a provision matrix for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025:

	A	As at 31 May		
	2022	2023	2024	2025
Expected credit loss rate	11.20%	13.98%	18.77%	21.71%
Gross carrying amount (RMB'000)	9,590	17,937	16,866	17,899
Expected credit losses (RMB'000)	1,074	2,507	3,166	3,886

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 22. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS AND DERIVATIVE FINANCIAL INSTRUMENTS

The Group and the Company

			As at 31 December					
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000			
Asset wealth management products	(i)			86,000				
Forward currency contracts				3,355				
Liability Derivative financial instruments	(ii)			842	489			

- (i) The unlisted investments were wealth management products issued by banks in Mainland China. They were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows are not solely payments of principal and interest.
- (ii) The derivative financial instruments were non-deliverable commodity derivative contracts. Commodity derivative contracts utilised by the Group are mainly standardised lead futures contracts on the Shanghai Futures Exchange ("SHFE").

### 23. DEBT INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

The Group

	Asa	As at 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Current				
Bills receivables	6,909	15,655	3,073	2,225
The Company				
	Asa	As at 31 May		
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Current				
Bills receivables	6,252	15,655	3,073	2,061

Certain of the Group's bills receivables are held within a business model with the objective of both holding to collect contractual cash flows and selling, which are classified as debt investments at fair value through other comprehensive income.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 24. CASH AND CASH EQUIVALENTS AND RESTRICTED CASH

The Group

		A	As at 31 December		As at 31 May
		2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Cash and bank balances Time deposits		416,882 82,122	657,538 160,391	426,566 227,369	643,116 212,817
Total	į	499,004	817,929	653,935	855,933
Less: Restricted bank deposits:					
Pledged for issuance of bills Pledged for issuance of	(i)	41,762	50,402	388	309
letters of guarantee	(ii)	103,376	128,096	27,245	22,167
Pledged for future guarantee Pledged for litigation	(iii)	1,480	-	3,700	3,700
Restricted time deposits:	(iv)	-	-	3,700	3,700
Pledged for issuance of bills Pledged for issuance of letters	(i)	61,263	117,888	91,121	81,128
of guarantee	(ii)	20,859	42,503	136,247	131,689
Restricted cash:		228,740	338,889	258,701	238,993
Current portion	'	228,740	303,497	235,134	214,592
Non-current portion		-	35,392	23,567	24,401
Cash and cash equivalents		270,264	479,040	395,234	616,940
Denominated in USD		92,263	49,416	306,612	490,273
Denominated in RMB		401,799	763,648	341,421	351,613
Denominated in EUR		4,353	4,358	5,752	12,836
Denominated in PKR Denominated in MYR		589 	507	150	- 1,211
Total		499,004	817,929	653,935	855,933

<sup>(</sup>i) As at 31 December 2022, 2023 and 2024 and 31 May 2025, the deposits of RMB103,025,000, RMB168,290,000, RMB91,509,000 and RMB81,437,000 respectively, were pledged for issuance of bills payables.

<sup>(</sup>ii) As at 31 December 2022, 2023 and 2024 and 31 May 2025, the deposits of RMB124,235,000, RMB170,599,000, RMB163,492,000 and RMB153,856,000 respectively, were pledged to issue the letter of guarantee in banks to provide guarantees in respect of purchase contracts signed with suppliers.

<sup>(</sup>iii) As at 31 December 2022, restricted bank deposits of RMB1,480,000 were pledged for future guarantee.

<sup>(</sup>iv) As at 31 December 2024 and 31 May 2025, restricted bank deposits of RMB3,700,000 and RMB3,700,000 were pledged for litigation.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 24. CASH AND CASH EQUIVALENTS AND RESTRICTED CASH (continued)

The Company

		A	As at 31 December		As at 31 May
		2022	2023	2024	2025
		RMB'000	RMB'000	RMB'000	RMB'000
Cash and bank balances		354,722	631,840	376,713	610,172
Time deposits		61,804	99,975	195,281	171,793
Total		416,526	731,815	571,994	781,965
Less:					
Restricted bank deposits:					
Pledged for issuance of bills	(i)	32,830	49,991	-	94
Pledged for issuance of letter of guarantee	(ii)	99,830	126,468	27,210	22,167
Pledged for future guarantee	(iii)	1,480	120,400	27,210	22,107
Restricted time deposits:	(111)	1,400	-	-	-
Pledged for issuance of bills	(i)	40,945	58,047	60,409	41,479
Pledged for issuance of letters		,		•	,
of guarantee	(ii)	20,859	41,927	134,873	130,314
Restricted cash		195,944	276,433	222,492	194,054
Current portion		195,944	241,617	199,500	170,229
Non-current portion		173,744	34,816	22,992	23,825
Non-current portion		_	34,010	22,772	23,023
Cash and cash equivalents		220,582	455,382	349,502	587,911
Denominated in USD		91,456	39,955	284,487	475,741
Denominated in RMB		320,730	687,502	281,905	296,601
Denominated in EUR		4,340	4,358	5,602	9,623
Total		416,526	731,815	571,994	781,965

- (i) As at 31 December 2022, 2023 and 2024 and 31 May 2025, the deposits of RMB73,775,000, RMB108,038,000, RMB60,409,000 and RMB41,573,000 respectively, were pledged for issuance of bills payables.
- (ii) As at 31 December 2022, 2023 and 2024 and 31 May 2025, the deposits of RMB120,689,000, RMB168,395,000, RMB162,083,000 and RMB152,480,000, respectively, were pledged to issue the letters of guarantee in banks to provide guarantees in respect of purchase contracts signed with suppliers.
- (iii) As at 31 December 2022, restricted bank deposits of RMB1,480,000 were pledged for future guarantee.

The RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, and Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months, depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and time deposits are deposited with creditworthy banks with no recent history of default.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 25. ASSETS OF A DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE

Pursuant to the shareholder resolution dated on 15 November 2023, Huifeng Juneng was approved to dispose of its subsidiary, Huai'an Huifeng Juneng, by transferring its entire equity interest to a third party, and the disposal plan is to be completed within one year. As at 31 December 2023, final negotiations for the sale were in progress and the related assets and liabilities were classified as held for sale on the Group's consolidated balance sheet. In August 2024, Huifeng Juneng entered into an equity transfer agreement with an unaffiliated third party and the equity transfer was completed in September 2024.

The major classes of assets and liabilities of Huai'an Huifeng Juneng classified as held for sale as at 31 December 2023 are as follows:

	Balance before fair value		
	re-measurement	Fair value	As at 31
	as at 31 December 2023	re-measurement	December 2023
	RMB'000	RMB'000	RMB'000
Assets			
Property, plant and equipment	20,248	(15,747)	4,501
Right-of-use assets	1,000	-	1,000
Trade receivables	1,452	-	1,452
Prepayments, other receivables and			
other assets	139	-	139
Cash and short-term deposits	542		542
Assets classified as held for sale	23,381	(15,747)	7,634
Liabilities			
Other payables and accruals	10	-	10
Tax payable	10	-	10
Lease liabilities	822	-	822
Deferred government grants	630		630
Liabilities directly associated with the			
assets classified as held for sale	1,472		1,472
Net assets directly associated with the			
disposal group	21,909	(15,747)	6,162

And in accordance with IFRS 5, assets held for sale with a carrying amount of RMB21,909,000 were written down to their fair value of RMB6,162,000, resulting in a loss of RMB15,747,000, which was included in profit or loss for the year ended 31 December 2023.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 26. TRADE AND BILLS PAYABLES

An ageing analysis of the trade and bills payables as at the end of each of the Relevant Periods, based on the invoice date, is as follows:

The Group

	As	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Within 1 year	701,876	837,172	973,979	1,225,637
The Company				
	As	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Within 1 year	459,342	486,909	667,276	731,867

The trade payables are non-interest-bearing and are normally settled on 30 to 90 day terms.

# 27. OTHER PAYABLES AND ACCRUALS

The Group

As a	As at 31 May		
2022	2023	2024	2025
RMB'000	RMB'000	RMB'000	RMB'000
110,571	128,439	126,165	109,115
99,026	105,902	223,088	138,471
37,297	50,386	52,685	62,560
32,591	14,173	28,497	49,729
44,166	50,874	77,127	75,647
-	-	-	60,906
87,710	63,540	51,116	28,964
411,361	413,314	558,678	525,392
	2022 RMB'000 110,571 99,026 37,297 32,591 44,166 - 87,710	RMB'000 RMB'000  110,571 128,439  99,026 105,902 37,297 50,386 32,591 14,173 44,166 50,874	2022       2023       2024         RMB'000       RMB'000       RMB'000         110,571       128,439       126,165         99,026       105,902       223,088         37,297       50,386       52,685         32,591       14,173       28,497         44,166       50,874       77,127         87,710       63,540       51,116

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 27. OTHER PAYABLES AND ACCRUALS (continued)

The Company

	As a		As at 31 May	
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Salary payables	88,355	97,957	90,905	74,838
Payable for purchase of property,				
plant and equipment	19,942	36,397	38,399	25,785
Deposit received	18,077	29,142	31,436	36,373
Other tax payables	18,586	9,443	22,770	40,832
Unexpired endorsement transfers	47,958	50,874	77,127	46,008
Dividend payables	-	-	-	60,906
Other payables and accruals	66,520	51,274	25,203	20,364
Total	259,438	275,087	285,840	305,106

Other payables are unsecured and non-interest-bearing, repayable within 1 year. The fair values of other payables at the end of each of the Relevant Periods approximated to their corresponding carrying amounts.

### 28. CONTRACT LIABILITIES

Details of contract liabilities are as follows:

The Group

		As at 31 May						
	2022	2023	2024	2025				
	RMB'000	RMB'000	RMB'000	RMB'000				
Short-term advances received from customers								
Sales of goods	36,778	63,014	39,640	39,897				
The Company								
	,	As at 31 December						
	2022	2023	2024	2025				
	RMB'000	RMB'000	RMB'000	RMB'000				
Short-term advances received from customers								
Sales of goods	36,251	57,880	36,470	38,087				

Contract liabilities include advances received to deliver battery products. The changes in contract liabilities during the Relevant Periods were mainly due to the changes in advances received from customers in relation to the sale of battery products.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 29. INTEREST-BEARING BANK AND OTHER BORROWINGS

The Group

		As at 31 December 2022		As at	As at 31 December 2023 As		As at	As at 31 December 2024			As at 31 May 2025		
	Notes	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000
Current Bank loans - pledged and	i												
guaranteed	(a)	3.60-4.35	2023	43,052	2.80-4.00	2024	20,021	-	-	-	-	-	-
Bank loans - pledged	(b)	1.98-3.90	2023	398,690	2.80-4.68	2024	178,051	2.40-4.55	2025	108,348	2.40-4.28	2025	78,026
Bank loans - guaranteed	(c)	3.20-3.60	2023	232,758	2.80-2.90	2024	64,957	2.40-4.80	2025	67,598	2.29-4.80	2026	97,590
Bank loans – unsecured Current portion of long term bank loans – pledged and		2.39-3.60	2023	251,455	2.80	2024	107,555	2.30-2.54	2025	389,764	2.15-2.54	2025	510,950
guaranteed Current portion of long term bank loans -	(a)	4.00	2023	18,890	4.00	2024	18,884	3.15-3.50	2025	38,516	2.90-3.50	2025	52,576
pledged Current portion of long term bank loans –	(b)	-	-	-	-	-	-	2.60	2025	20,017	2.60	2025	10,006
guaranteed Total – current	(c)	-	-	944,845	3.00	2024	21,060 410,528	2.60-2.70	2025	49,090 673,333	2.55-2.70	2026	98,578 847,726
Non-current Bank loans – pledged and guaranteed Bank loans – pledged Bank loans – guaranteed	(a) (b)	4.00	2024-2026	51,200 - -	3.50-4.00 3.00 3.00	2025-2029 2025 2025	228,425 20,000 49,000	2.40-4.80 - 2.55	2026-2029 - 2026	195,404 - 60,000	2.90-3.50	2026-2029	259,270 - -
Total - non-current	(0)			51,200	3.30	2320	297,425	2.30	2320	255,404			259,270
Total				996,045			707,953			928,737			1,106,996

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 29. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Group (continued)

	As at 31 May		
2022	2023	2024	2025
RMB'000	RMB'000	RMB'000	RMB'000
944,845	410,528	673,333	847,726
18,600	119,702	109,809	66,088
32,600	139,200	145,595	193,182
	38,523		
996,045	707,953	928,737	1,106,996
	2022 RMB'000 944,845 18,600 32,600	RMB'000 RMB'000  944,845 410,528 18,600 119,702 32,600 139,200 - 38,523	2022 2023 2024 RMB'000 RMB'000 RMB'000 944,845 410,528 673,333 18,600 119,702 109,809 32,600 139,200 145,595 - 38,523 -

- (a) As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Group's bank borrowings with the amounts of RMB113,142,000, RMB267,330,000, RMB233,920,000 and RMB311,846,000, respectively, were secured by:
  - (i) the pledge of certain of the Group's leasehold land with carrying amounts of RMB8,502,000, RMB32,758,000, RMB24,097,000 and RMB23,888,000, respectively;
  - (ii) the pledge of certain of the Group's property, plant and equipment with carrying amounts of RMB47,821,000, RMB45,111,000, nil and RMB305,015,000, respectively;
  - (iii) the pledge of certain of the Group's patent rights in 2022;
  - (iv) the guarantee from the Company.
- (b) As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Group's bank borrowings with amounts of RMB398,690,000, RMB198,051,000, RMB128,365,000 and RMB88,032,000, respectively, were secured by:
  - (i) the pledge of certain of the Group's leasehold land with carrying amounts of RMB106,774,000, RMB104,097,000, RMB72,790,000 and RMB72,023,000, respectively;
  - (ii) the pledge of certain of the Group's property, plant and equipment with carrying amounts of RMB129,933,000, RMB119,134,000, RMB125,114,000 and RMB122,163,000, respectively;
  - (iii) the pledge of certain of the Group's bills receivables with carrying amounts of RMB8,509,000, RMB208,000,RMB236,000 and RMB5,785,000, respectively;
  - (iv) the pledge of certain of the accounts receivable of the Group, with carrying amounts of RMB312,319,000, RMB33,096,000, RMB116,553,000 and RMB142,348,000, respectively.
- (c) As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Group's bank borrowings with amounts of RMB232,758,000, RMB135,017,000, RMB176,688,000 and RMB196,168,000, respectively, were guaranteed by the Company.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 29. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Company

	As at 31 December 2022		As at 3	As at 31 December 2023		As at 31 December 2024			As at 31 May 2025		25		
	Notes	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000
	NOTES	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	waturity	KIVID 000	rate (%)	waturity	KIVID 000	rate (%)	Maturity	KIVID 000	rate (%)	Maturity	KIVID 000
Current													
Bank loans - pledged	(a)	1.98-3.80	2023	342,634	2.80-4.68	2024	156,026	2.40-4.55	2025	108,348	2.40-4.28	2025	78,026
Bank loans - guaranteed	(b)	3.20-3.30	2023	170,169	2.80-2.90	2024	64,957	2.40-4.80	2025	67,598	2.29-4.80	2026	97,590
Bank loans - unsecured		2.39-3.60	2023	224,209	3.00	2024	107,574	2.40-2.54	2025	380,589	2.15-2.54	2025	501,739
Current portion of long term bank loans - pledged Current portion of long term bank	(a)	-	-	-	-	-	-	2.60	2025	20,017	2.60	2025	10,006
loans - guaranteed Total - current	(b)	-	-	737,012	3.00	2024	21,060 349,617	2.60-2.70	2025	49,090 625,642	2.55-2.70	2026	98,578 785,939
Non-current Bank loans – pledged Bank loans – guaranteed Total – non-current	(a) (b)	-	-	- - -	3.00 3.00	2025 2025	20,000 49,000 69,000	- 2.55	- 2026	60,000	-	- -	- - -
Total				737,012			418,617			685,642			785,939

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 29. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Company (continued)

	Д	As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Analysed into: Bank loans repayable:				
Within one year or on demand	737,012	349,617	625,642	785,939
In the second year	<del>_</del>	69,000	60,000	
Total	737,012	418,617	685,642	785,939

- (a) As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Company's bank borrowings with amounts of RMB342,634,000, RMB176,026,000, RMB128,365,000 and RMB88,032,000 respectively, were secured by:
  - (i) the pledge of certain of the Company's leasehold land with carrying amounts of RMB76,476,000, RMB74,633,000, RMB72,790,000 and RMB72,023,000, respectively;
  - (ii) the pledge of certain of the Company's property, plant and equipment with carrying amounts of RMB117,248,000, RMB108,290,000, RMB125,114,000 and RMB122,163,000, respectively;
  - (iii) the pledge of certain of the Company's bills receivables with carrying amounts of RMB8,509,000, RMB208,000, RMB236,000 and RMB5,785,000, respectively;
  - (iv) the pledge of certain of the accounts receivable of the Company, with carrying amounts of RMB312,319,000, RMB33,096,000, RMB116,553,000 and RMB142,348,000, respectively.
- (b) As at 31 December 2022, 2023 and 2024 and 31 May 2025, certain of the Company's bank borrowings with the amounts of RMB170,169,000, RMB135,017,000, RMB176,688,000 and RMB196,168,000, respectively, were guaranteed by Shuangdeng Front.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 29. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The financial liabilities that are part of the Group's supplier finance arrangements included in interest-bearing bank and other borrowings are normally settled on 240-360 days following the due date of comparable trade payable. The range of payment due dates for comparable trade payables is 30-90 days after invoice date.

The Group has established supplier finance arrangements that are offered to the related parties in group or some of the Group's key suppliers in Mainland China with the banks. The Group has the right to choose suppliers and initiate the financial arrangement. Suppliers that participate in the supplier finance arrangements will receive payments at the original due dates on invoices sent to the Group from the banks. For the banks to pay the invoices, the goods must have been received or supplied and the invoices must have been approved by the Group. The Group provides the security to the banks and the supplier finance arrangements use the group's utility in the bank. The Group takes the interest. Upon the maturity date of the debt, the Group must make unconditional payment to the banks and the banks have the right to deduct the payment from the Group's bank account directly.

All financial liabilities that are part of the supplier finance arrangements are included in interest-bearing bank and other borrowings in the statement of financial position and within the current portion of unsecured bank loans.

### The Group

_	A		As at 31 May	
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Carrying amount of financial liabilities that are part of the supplier finance arrangements included in: Interest-bearing bank and other borrowings of which suppliers				
have received payments	47,402	10,000	332,753	453,903
The Company				
_	А	s at 31 December		As at 31 May
	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Carrying amount of financial liabilities that are part of the supplier finance arrangements included in: Interest-bearing bank and other borrowings of which suppliers				
have received payments	47,402	10,000	332,753	453,903

For financial liabilities that are part of the supplier finance arrangements included in interest-bearing bank and other borrowings, the related non-cash transaction is disclosed in note 36 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 30. DEFERRED GOVERNMENT GRANTS

The Group

	А	s at 31 December		As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	74,769	86,069	136,123	182,499
At the beginning of the year/period  Addition	26,000	68,395	64,897	4,000
Liabilities included in held for sale	20,000	00,070	01,077	1,000
(note 25)	-	(630)	-	-
Amortisation during the year/period	(14,700)	(17,711)	(18,521)	(8,785)
At the end of the year/period	86,069	136,123	182,499	177,714
Current portion	12,817	17,633	20,878	20,992
Non-current portion	73,252	118,490	161,621	156,722
The Company				
The Company				
	А	s at 31 December		As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	50,459	47,651	64,255	57,534
Addition	8,000	28,265	3,895	- (4, 400)
Amortisation during the year/period	(10,808)	(11,661)	(10,616)	(4,493)
At the end of the year/period	47,651	64,255	57,534	53,041
At the end of the year/period	47,001	07,200	37,334	33,041
Current portion	8,926	10,637	10,797	10,650
Non-current portion	38,725	53,618	46,737	42,391

As at 31 December 2023, deferred government grants with a carrying value of RMB630,000 were reclassified to assets and liabilities of disposal group classed as held for sale in note 25 to the financial statements.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 31. PROVISIONS

The Group

	А		As at 31 May	
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	28,758	36,604	39,863	38,852
Addition	30,719	36,516	38,436	17,324
Amount utilised during the	22/111		52,.52	,
year/period	(22,873)	(33,257)	(39,447)	(14,383)
<i>y</i> σαι <i>γ</i> φοι ισα	(22/07.0)	(00/201)	(377117)	(1.1/000)
At the end of the year/period	36,604	39,863	38,852	41,793
The time of the year, period	00,001	07,000	00,002	11/770
Portion classified as current				
liabilities	7,300	7,794	7,158	7,893
liabilities	7,300	7,774	7,130	7,073
Non-current portion	29,304	32,069	31,694	33,900
Non-current portion	27,304	32,007	31,074	33,700
Th - 0				
The Company				
	_			
		s at 31 December		As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
At the beginning of the year/period	28,758	36,604	39,863	38,852
Addition	29,917	35,401	36,311	16,720
Amount utilised during the				
year/period	(22,071)	(32,142)	(37,322)	(13,779)
At the end of the year/period	36,604	39,863	38,852	41,793
				·
Portion classified as current				
liabilities	7,300	7,794	7,158	7,893
	· · · · · · · · · · · · · · · · · · ·	<del> </del>		· · · · · · · · · · · · · · · · · · ·
Non-current portion	29,304	32,069	31,694	33,900

The Group provides warranties of 3 to 8 years to its customers on the battery products. The amount of the provision for the warranties is estimated based on the Group's recent claims, past warranty data and the weight of all possible results and their related probabilities. Any increase or decrease in provision will affect the profit or loss in future years. The estimation basis is reviewed on an ongoing basis and revised where appropriate.

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 32. SHARE CAPITAL

		Number of ordinary shares	Share capital RMB'000
As at 1 January 2022 Issuance of shares	(a)	330,000,000 28,269,000	330,000 28,269
As at 31 December 2022 and 2023 and 2024 Issuance of shares		358,269,000 	358,269 
As at 31 May 2025		358,269,000	358,269

The share capital of the Group and the Company as at the end of each of the Relevant Periods was RMB358,269,000, RMB358,269,000, RMB358,269,000 and RMB358,269,000, respectively. The movements are as follows:

(a) In December 2022, the Company issued 28,269,000 shares in total with par value of RMB1.00 each to Xiangyang Gaoqian Venture Capital Center (Limited Partnership)("襄阳高谦创业投资中心(有限合伙)"), Zaoyang Changjiang Venture Capital Fund Partnership (Limited Partnership)("枣阳长江创业投资基金合伙企业(有限合伙)") and Xiamen Hengsheng Zizhu Equity Investment Partnership (Limited Partnership)("厦门恒盛紫竹股权投资合伙企业(有限合伙)"). The total proceeds of approximately RMB385,486,000 in December 2022 were received with approximately RMB28,269,000 and RMB 357,217,000 was credited to the Company's share capital and capital reserves, respectively.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 33. RESERVES

The amounts of the Group's reserves and the movements therein are presented in the consolidated statement of changes in equity of the financial statements.

### Capital reserve

The capital reserve mainly comprises the share premium of the Company and the difference between the aggregate of the then net assets of the non-controlling interests acquired and the consideration paid by the Group.

Details of share premium of the Company are included in note 32 to the financial statements.

#### Reserve funds

In accordance with the Company Law of the PRC, certain subsidiaries of the Group which are domestic enterprises are required to allocate 10% of their profit after tax, as determined in accordance with the relevant PRC accounting standards, to their respective statutory surplus reserves until the reserves reach 50% of their respective registered capital. Subject to certain restrictions set out in the Company Law of the PRC, part of the statutory surplus reserves may be converted to increase share capital, provided that the remaining balance after the capitalisation is not less than 25% of the registered capital.

## Exchange fluctuation reserve

The exchange fluctuation reserve comprises all foreign exchange differences arising from the translation of the financial statements of operations with a functional currency other than RMB.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 33. RESERVES

The amounts of the Company's reserves and the movements therein are presented as below:

	Capital reserve RMB'000	Share-based compensation reserve RMB'000	Reserve funds RMB'000	Retained profits RMB'000	Total reserves RMB'000
As at 1 January 2022 Profit for the year Issue of shares Share-based compensation reserve Appropriation to statutory reserves	63,475 - 357,217 -	19,216 - - 10,589	93,497 - - 24,238	518,017 238,071 - - (24,238)	694,205 238,071 357,217 10,589
At 31 December 2022	420,692	29,805	117,735	731,850	1,300,082
Profit for the year Share-based compensation reserve Dividend Appropriation to statutory reserves	- - - -	20,232 - -	- - - 38,817	376,831 - (48,366) (38,817)	376,831 20,232 (48,366)
At 31 December 2023	420,692	50,037	156,552	1,021,498	1,648,779
Profit for the year Share-based compensation reserve Dividend Appropriation to statutory reserves	- - - -	22,539	- - - 29,970	299,704 - (73,803) (29,970)	299,704 22,539 (73,803)
At 31 December 2024	420,692	72,576	186,522	1,217,429	1,897,219
Profit for the period Share-based compensation reserve Dividend	- - -	7,196 	- - -	122,830 - (60,906)	122,830 7,196 (60,906)
At 31 May 2025	420,692	79,772	186,522	1,279,353	1,966,339

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 34. SHARE INCENTIVE SCHEME

#### Restricted share awards

The Company operates share incentive scheme (the "Scheme") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the Scheme include the Company's directors, supervisors, senior management and other key employees of the Group who, in the opinion of the board of directors, contribute directly to the overall business performance and sustainable development of the Group. The Scheme became effective on 30 June 2019.

On 30 June 2019, a total of 6,700,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB6,723,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB24,729,000, and the fair value is determined by an external valuer using the Market Approach – Comparable Companies Multiple Method taking into the terms and conditions upon which the awarded shares were granted. The amount of RMB2,209,000, RMB2,902,000, RMB1,209,000 and nil, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in staff costs for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 25 September 2019, a total of 2,360,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB2,368,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB8,711,000, and the fair value is determined by an external valuer using the Market Approach – Comparable Companies Multiple Method taking into the terms and conditions upon which the awarded shares were granted. The amounts of RMB1,204,000, RMB1,204,000, RMB903,000 and nil, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in staff costs for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 14 February 2020, a total of 7,605,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB7,631,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 28,069,000, and the fair value is determined by an external valuer using the Market Approach – Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB2,451,000, RMB2,577,000, RMB1,990,000 and RMB236,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in staff costs for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 7 December 2020, a total of 6,600,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB6,622,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 24,360,000, and the fair value is determined by an external valuer using the Market Approach – Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB2,320,000, RMB2,770,000, RMB2,859,000 and RMB1,191,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in staff costs for the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 34. SHARE INCENTIVE SCHEME (continued)

On 30 July 2021, a total of 3,000,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB3,010,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 11,073,000, the fair value is determined by an external valuer using the Market Approach—Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB196,000, RMB196,000, RMB196,000 and RMB82,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in staff costs for the year ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 15 July 2022, a total of 1,800,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB6,588,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 24,545,000, the fair value is determined by using the backsolve method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB1,795,000, RMB3,592,000, RMB3,592,000 and RMB1,496,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in the staff cost for the year ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 5 December 2022, a total of 2,840,000 shares of the Company were awarded to the directors of the Company and employees of the Group at a consideration of RMB13,888,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 38,727,000, and the fair value is determined by using the backsolve method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB414,000, RMB4,968,000, RMB4,421,000 and RMB-225,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in the staff cost for the year ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025.

On 3 March 2023, a total of 1,210,000 shares of the Company were awarded to the employees of the Group at a consideration of RMB5,917,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB 16,500,000, and the fair value is determined by using the backsolve method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB1,750,000, RMB2,100,000 and RMB875,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in the staff cost for the year ended 31 December 2023 and 2024 and the five months ended 31 May 2025.

On 1 November 2023, a total of 1,000,000 shares of the Company were awarded to the employees of the Group at a consideration of RMB5,440,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB15,564,000, and the fair value is determined by using the Market Approach – Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amounts of RMB273,000, RMB2,089,000 and RMB844,000, respectively, in respect of the Shares under the Scheme were recognised as an expense and included in the staff cost for the year ended 31 December 2023 and 2024 and the five months ended 31 May 2025.

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 34. SHARE INCENTIVE SCHEME (continued)

On 30 July 2024, a total of 4,100,000 shares of the Company were awarded to the director of the Company at a consideration of RMB25,584,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB57,105,000, and the fair value is determined by using the Market Approach – Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amount of RMB3,152,000 and RMB2,627,000, in respect of the Shares under the Scheme was recognised as an expense and included in the staff cost for the year ended 31 December 2024 and the five months ended 31 May 2025.

On 22 November 2024, a total of 150,000 shares of the Company were awarded to the employees of the Company at a consideration of RMB953,000. Each grant of share awards needs to meet service requirements from the date of grant to the later of (1) five years since the grant date and (2) upon successful listing of the Company. The total fair value of the shares determined at the date of grant was equivalent to RMB1,798,000, and the fair value is determined by using the Market Approach – Comparable Companies Multiple Method taking into account the terms and conditions upon which the awarded shares were granted. The amount of RMB28,000 and RMB70,000, in respect of the Shares under the Scheme was recognised as an expense and included in the staff cost for the year ended 31 December 2024 and the five months ended 31 May 2025.

There are no cash settlement alternatives. The Group does not have a past practice of cash settlement for these shares. The Group accounts for the Scheme as an equity-settled plan.

Any dividends declared in respect of the shares awarded during the lock-up restricted period belong to the participants. However, the participants do not have any voting right in respect of the shares awarded during the lock-up restricted period.

The following shares were outstanding under the Scheme during the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025:

	Number of shares
As at 1 January 2022	24,245,000
Granted during the year Forfeited during the year	4,640,000 (2,265,000)
As at 31 December 2022 and 1 January 2023 Granted during the year Forfeited during the year	26,620,000 2,210,000 (350,000)
As at 31 December 2023 and 1 January 2024 Granted during the year Forfeited during the year	28,480,000 4,250,000 (550,000)
As at 31 December 2024 and 1 January 2025 Forfeited during the period	32,180,000 (500,000)
As at 31 May 2025	31,680,000

The weighted average remaining contractual lives for the outstanding restricted shares granted were 2.76, 1.97, 1.54 and 1.26 years as of the end of each of the Relevant Periods, respectively.

# NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 35. DISPOSAL OF A SUBSIDIARY

	2024 RMB'000
Net assets disposed of: Current assets Current liabilities Subtotal Loss on disposal	7,577 (1,430) 6,147 (147)
Total consideration	6,000
Satisfied by: Cash	6,000
An analysis of the net inflow of cash and cash equivalents in respect of the disposal of	of a subsidiary is as follows:
	As at 31 December 2024 RMB'000
Cash consideration Cash and bank balances disposed of	6,000 (360)
Net inflow of cash and cash equivalents in respect of the disposal of a subsidiary	5,640

### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

### 36. NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS

### (a) Major non-cash transactions

During the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, the Group had non-cash additions to right-of-use assets and lease liabilities of RMB5,598,000, RMB7,753,000, RMB14,481,000 and RMB4,791,000, respectively, in respect of lease arrangements for buildings.

During the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, the Group reclassified trade payables of RMB35,402,000, nil, RMB313,182,000 and RMB282,344,000, respectively, to interest-bearing bank and other borrowings in respect of the supplier finance arrangements.

### (b) Changes in liabilities arising from financing activities

Year ended 31 December 2022

	Bank Ioans RMB'000	Lease liabilities RMB'000
At 1 January 2022	1,096,848	10,241
Changes from financing cash flows	(195,465)	(6,293)
Interest capitalised (note 7)	375	-
Additions of lease liabilities	-	5,598
Disposal as a result of decrease the scope of lease	-	(89)
Increase arising from supplier finance arrangements	35,402	-
Foreign exchange movement	10,048	_
Interest expense (note 7)	48,837	535
-	<del></del>	
At 31 December 2022	996,045	9,992
Year ended 31 December 2023		
	Bank loans	Lease liabilities
	RMB'000	RMB'000
At 1 January 2023	996,045	9,992
Changes from financing cash flows	(323,366)	(5,761)
Interest capitalised (note 7)	1,356	-
Additions of lease liabilities	-	7,753
Liabilities included in held for sale (note 25)	-	(822)
Disposal as a result of decrease the scope of lease	-	(1,164)
Foreign exchange movement	4,304	201
Interest expense (note 7)	29,614	391
At 31 December 2023	707,953	10,389

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

# 36. NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

## (b) Changes in liabilities arising from financing activities (continued)

Year ended 31 December 2024

	Bank loans RMB'000	Lease liabilities RMB'000
At 1 January 2024 Changes from financing cash flows Interest capitalised (note 7) Additions of lease liabilities Increase arising from supplier finance arrangements Foreign exchange movement Interest expense (note 7)	707,953 (117,270) 3,880 - 313,182 1,681 19,311	10,389 (9,113) - 14,481 - 326 531
At 31 December 2024	928,737	16,614
Five months ended 31 May 2025		
	Bank loans RMB'000	Lease liabilities RMB'000
At 1 January 2025 Changes from financing cash flows Additions of lease liabilities Disposal as a result of decrease the scope of lease Increase arising from supplier finance arrangements Foreign exchange movement Interest expense (note 7)	928,737 (115,888) - - 282,344 34 11,769	16,614 (6,505) 4,791 (262) - 237 233
At 31 May 2025	1,106,996	15,108

# (c) Total cash outflow for leases

	Year	ended 31 Decer	Five months e	nded 31 May	
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000 (unaudited)	RMB'000
Within operating activities	3,957	4,511	5,817	2,540	2,524
Within financing activities	6,293	5,761	9,113	3,831	6,505
Total	10,250	10,272	14,930	6,371	9,029

## 37. COMMITMENTS

The Group had the following contractual commitments at the end of each of the Relevant Periods:

_	As at 31 December			As at 31 May
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Contracted, but not provided for:				
Purchase of items of property, plant				
and equipment	<u> </u>	194,746	160,414	2,204

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 38. PLEDGE OF ASSETS

Details of the Group's restricted time deposits and bank deposits pledged for issuance of the Group's bills payables to suppliers, letters of guarantee and future guarantee are included in note 24 to the financial statements.

Details of the Group's property, plant and equipment pledged for the Group's bank borrowings are included in note 13 and note 29 to the financial statements.

Details of the Group's leasehold land pledged for the Group's bank borrowings are included in note 14 and note 29 to the financial statements.

Details of the Group's bills receivables pledged for the Group's bank borrowings are included in note 20 and note 29 to the financial statements.

Details of the Group's trade receivables pledged for the Group's bank borrowings are included in note 20 and note 29 to the financial statements.

Details of the Group's other receivables pledged for the Group's future guarantee is included in note 17 to the financial statements.

#### 39. RELATED PARTY TRANSACTIONS

#### (a) Name and relationship

Name of related party\*

Relationship with the Company

Dr. Yang Baofeng ("楊寶峰") Shuangdeng Cable Co., Ltd. ("雙登電纜股份有限公司")\*\* Jiangsu Fushanda New Energy Technology Co., Ltd. ("江蘇福善達新能源科技有限公司")\*\* Jiangsu Shuangdeng Group Limited ("江蘇雙登集團有限公司") Jiangsu Weili Energy Materials Co., Ltd. ("江蘇維鋰新能源材料有限公司") Executive Director and deputy general manager, core technical staff

Company controlled by Dr. Yang Rui

Company controlled by Dr. Yang Rui

Company controlled by Mr. Yang Shanji

Company controlled by Mr. Yang Shanji's nephew

- \* The English names of these companies registered in the PRC represent the translated names of these companies as no English names have been registered.
- \*\* Before August 2024, Shuangdeng Cable Co., Ltd. and Jiangsu Fushanda New Energy Technology Co., Ltd. were controlled by Mr. Yang Shanji. Since August 2024, Shuangdeng Cable Co., Ltd. and Jiangsu Fushanda New Energy Technology Co., Ltd. were controlled by Dr. Yang Rui.

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 39. RELATED PARTY TRANSACTIONS (continued)

(b) The Group had the following material related party transactions and outstanding balances during the Relevant Periods and the five months ended 31 May 2024:

The Group

	Notes	Year er	nded 31 Dece	ember	Five months	ended 31 May
	_	2022 RMB'000	2023 RMB'000	2024 RMB'000	2024 RMB'000 (unaudited)	2025 RMB'000
Sales of goods to: Shuangdeng Tianpeng Metallurgical Jiangsu Co.,						
Ltd. Jiangsu Weili Energy	(i)	16,796	13,917	33,500	14,459	13,490
Materials Co., Ltd.	-					299
Total	=	16,796	13,917	33,500	14,459	13,789
Purchases of products/services from: Jiangsu Fushanda New						
Energy Technology Co., Ltd Shuangdeng Cable Co., Ltd. Jiangsu Weili Energy	. (i) (i)	15,495 260	16,496 420	20,243 557	8,446 354	12,695 941
Materials Co., Ltd.	-	<u>-</u>				358
Total	_	15,755	16,916	20,800	8,800	13,994
Rental expenses to: Jiangsu Shuangdeng Group						
Limited	(ii)	5,132	4,833	5,085	2,361	2,689

## (c) Outstanding balances with related parties

The Group

		As at 31 May		
	2022	2023	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000
Trade related: Due to related parties				
Shuangdeng Cable Co., Ltd. Jiangsu Fushanda New Energy	1,311	438	674	465
Technology Co., Ltd.	3,217	3,025	4,946	10,428
Jiangsu Shuangdeng Group Limited Shuangdeng Tianpeng Metallurgical	206	206	-	-
Jiangsu Co., Ltd.	100	100	100	100
Total	4,834	3,769	5,720	10,993
Trade related: Due from a related party				
Jiangsu Weili Energy Materials Co., Ltd.				1,051
Non-trade related: Due to related parties				
Dr. Yang Baofeng		2		

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

# 39. RELATED PARTY TRANSACTIONS (continued)

## (c) Outstanding balances with related parties (continued)

The Company

	As at 31 December			As at 31 May
_	2022 RMB'000	2023 RMB'000	2024 RMB'000	2025 RMB'000
Trade related: Due from subsidiaries Jiangsu Shuangdeng Front New Energy Co., Ltd. Beijing Shuangdeng Huifeng Juneng	28,313	-	-	-
Technology Co., Ltd. SHOTO ENERGY PTE. LTD. Shoto Technology (Malaysia) Sdn Bhd	- - -	4,032 -	27,269 23,673 1,901	90,445 20,275 7,126
Total _	28,313	4,032	52,843	117,846
Trade related: Due to related parties Jiangsu Fushanda New Energy Technology Co., Ltd. Shuangdeng Cable Co., Ltd. Jiangsu Shuangdeng Group Limited	3,018 315 206	3,001 427 206	4,943 664	10,200 454
Shuangdeng Tianpeng Metallurgical Jiangsu Co., Ltd.	100	100	100	100
Total	3,639	3,734	5,707	10,754
Trade related: Due to subsidiaries Jiangsu Shuangdeng Front New Energy Co., Ltd. Hubei Shuangdeng Runyoung New Energy Co., Ltd. Hubei Shuangdeng Energy Storage Technology Co., Ltd.	34,468 84,853	117,917 65,561 2,496	93,140 77,206 2,758	168,515 73,899 99,493
Beijing Shuangdeng Huifeng Juneng Technology Co., Ltd.	<u>-</u>	681	520	2,821
Total _	119,321	186,655	173,624	344,728
Non-trade related: Due from subsidiaries Beijing Shuangdeng Huifeng Juneng Technology Co., Ltd. Anhui Shuangdeng New Energy Co., Ltd. Jiangsu Shuangdeng Front New Energy Co., Ltd. Chinashoto France SAS SHOTO SINGAPORE PTE. LTD.	27,111 1 - 486	23,181 - 9 - 1,009	13,780 - - - 15,401	15,280 - 12 - 19,704
Total _	27,598	24,199	29,181	34,996
Non-trade related: Due to related parties Dr. Yang Baofeng  Non-trade related:	<u> </u>	2 -	<u>-</u>	
Non-trage related: Due to subsidiaries Jiangsu Shuangdeng Front New Energy Co., Ltd. =	30,177	47		

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 39. RELATED PARTY TRANSACTIONS (continued)

- (c) Outstanding balances with related parties (continued)
  - (i) The prices are mutually agreed after taking the prevailing market prices into consideration.
  - (ii) The Group has entered into lease agreements in respect of buildings from Jiangsu Shuangdeng Group Limited. The rental fees under the lease were RMB5,132,000, RMB4,833,000, RMB5,085,000 and RMB2,689,000 for the years ended 31 December 2022, 2023 and 2024 and 31 May 2025, respectively. The Group recognised right-of-use assets of RMB8,672,000, RMB6,559,000, RMB2,129,000 and RMB3,968,000, and lease liabilities of RMB8,925,000, RMB7,144,000, RMB2,685,000 and RMB4,379,000 as at 31 December 2022, 2023 and 2024 and 31 May 2025, respectively. The transactions were made according to the prices and terms agreed with the related parties.
  - (iii) The amounts due from related parties are unsecured, interest-free and repayable on demand. The management of the Company considers there is no significant credit risk for amounts due from related parties.
  - (iv) The amounts due to related parties are unsecured, interest-free and have no fixed terms of repayment.
- (d) Compensation of key management personnel of the Group:

				Five months	s ended 31
	Year e	ended 31 Dece	mber	Ma	ıy
	2022	2023	2024	2024	2025
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
				(unaudited)	
Salaries, allowances and benefits					
in kind	5,366	5,800	5,472	2,081	2,062
Performance related bonuses	17,242	20,280	12,289	5,121	2,872
Share incentive plan expense	4,197	4,838	6,826	2,016	3,711
Total	26,805	30,918	24,587	9,218	8,645

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 40. TRANSFERS OF FINANCIAL ASSETS

Transferred financial assets that are not derecognised in their entirety

At 31 December 2022, 2023, and 2024 and 31 May 2025, the Group endorsed certain bills receivables (the "Endorsed Bills") with carrying amounts of RMB44,166,000, RMB50,874,000, RMB77,127,000 and RMB75,647,000, respectively, to certain of its suppliers in order to settle the trade payables due to such suppliers (the "Endorsement"). In the opinion of the directors, the Group has retained the substantial risks and rewards, which include default risks relating to such Endorsed Bills, and accordingly, it continued to recognise the full carrying amounts of the Endorsed Bills and the associated trade payables settled. Subsequent to the Endorsement, the Group did not retain any rights on the use of the Endorsed Bills, including the sale, transfer or pledge of the Endorsed Bills to any other third parties. The aggregate carrying amounts of the trade payables settled by the Endorsed Bills during the year to which the suppliers have recourse were as RMB113,983,000, RMB148,287,000, RMB169,948,000 and RMB59,685,000 at 31 December 2022, 2023, and 2024 and 31 May 2025, respectively.

At 31 December 2022, 2023, and 2024 and 31 May 2025, the Group discounted certain bills receivables (the "Discounted Bills") with carrying amounts of RMB8,509,000 and RMB208,000, RMB236,000 and RMB5,785,000, respectively (the "Discounting"). In the opinion of the directors, the Group has retained the substantial risks and rewards, which include default risks relating to such Discounted Bills, and accordingly, it continued to recognise the full carrying amounts of the Discounted Bills and the associated banking borrowings. Subsequent to the Discounting, the Group did not retain any rights on the use of the Discounted Bills, including the sale, transfer or pledge of the Discounted Bills to any other third parties. The aggregate carrying amounts of the Discounted Bills during the year to which the banks have recourse were RMB19,882,000 and RMB208,000 ,RMB32,523,000 and RMB24,404,000 as at 31 December 2022, 2023, and 2024 and 31 May 2025, respectively.

Transferred financial assets that are derecognised in their entirety

At 31 December 2022, 2023, and 2024 and 31 May 2025, the Group endorsed certain bills receivables that were not due accepted by banks in Mainland China to certain of its suppliers in order to settle the trade payables due to such suppliers with carrying amounts in aggregate of RMB48,757,000, RMB98,588,000, RMB224,773,000, RMB117,397,000, respectively, and discounted certain bills receivables that were not due accepted by banks in Mainland China (the "Derecognised Bills") with carrying amounts of RMB47,868,000, nil, RMB32,354,000 and nil, respectively. The Derecognised Bills had a maturity of one to six months at the end of each of the Relevant Periods. In accordance with the Law of Negotiable Instruments in the PRC, the holders of the Derecognised Bills may exercise the right of recourse against any, several or all of the persons liable for the Derecognised Bills, including the Group, disregarding the order of precedence (the "Continuing Involvement"). In the opinion of the directors, the risk of the Group being claimed by the holders of the De慢 recognised Bills is remote in the absence of a default of the accepted banks. The Group has transferred substantially all risks and rewards relating to the Derecognised Bills. Accordingly, it has derecognised the full carrying amounts of the Derecognised Bills and the associated trade payables. The maximum exposure to loss from the Group's Continuing Involvement in the Derecognised Bills and the undiscounted cash flows to repurchase these Derecognised Bills is equal to their carrying amounts. In the opinion of the directors, the fair values of the Group's Continuing Involvement in the Derecognised Bills are not significant.

During the years ended 31 December 2022, 2023, and 2024 and 31 May 2025, the Group has recognised losses of RMB 1,054,000, nil, nil and nil, respectively, on the date of transfer of the Derecognised Bills.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 41. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments of the Group as at the end of each of the Relevant Periods are as follows:

## Financial assets

#### As at 31 December 2022

	Financial assets at fair value through profit or loss RMB'000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at amortised cost RMB'000	Total RMB'000
Debt investments at fair value through other comprehensive income Trade and bills receivables Financial assets included in prepayments, other receivables and		6,909	- 1,862,211	6,909 1,862,211
other assets Restricted cash Cash and cash equivalents	- - -		10,114 228,740 270,264	10,114 228,740 270,264
Total		6,909	2,371,329	2,378,238
As at 31 December 2023				
	Financial assets at fair value through profit or loss RMB'000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at amortised cost RMB'000	Total RMB′000
Debt investments at fair value through other comprehensive income Trade and bills receivables Financial assets included in prepayments, other receivables and	:	15,655 -	1,609,318	15,655 1,609,318
other assets Restricted cash Cash and cash equivalents	- - -	- - -	8,180 338,889 479,040	8,180 338,889 479,040
Total		15,655	2,435,427	2,451,082
As at 31 December 2024				
	Financial assets at fair value through profit or loss RMB'000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at amortised cost RMB'000	Total RMB'000
Debt investments at fair value through other comprehensive income Trade and bills receivables Financial assets included in	-	3,073	- 2,318,281	3,073 2,318,281
prepayments, other receivables and other assets	-	-	41,249	41,249
Financial assets at fair value through profit or loss	86,000	-	-	86,000
Derivative financial instruments Restricted cash Cash and cash equivalents	3,355 - 	- - -	258,701 395,234	3,355 258,701 395,234
Total	89,355	3,073	3,013,465	3,105,893

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 41. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

The carrying amounts of each of the categories of financial instruments as at the end of each of the Relevant Periods are as follows: (continued)

## Financial assets (continued)

As at 31 May 2025

	Financial assets at fair value through profit or loss RMB'000	Financial assets at fair value through other comprehensive income RMB'000	Financial assets at amortised cost RMB'000	Total RMB'000
Debt investments at fair value through other comprehensive income Trade and bills receivables Financial assets included in	- -	2,225 -	- 2,386,563	2,225 2,386,563
prepayments, other receivables and other assets Due from a related party Restricted cash Cash and cash equivalents	- - -	- - -	41,328 338 238,993 616,940	41,328 338 238,993 616,940
Total		2,225	3,284,162	3,286,387

## Financial liabilities

As at 31 December 2022

As at 31 December 2022	
	Financial liabilities at amortised cost RMB'000
Due to related parties Financial liabilities included in other payables and accruals Trade and bills payables Interest-bearing bank and other borrowings Lease liabilities	4,834 235,578 701,876 996,045 9,992
Total	1,948,325
As at 31 December 2023	
	Financial liabilities at amortised cost RMB'000
Due to related parties Financial liabilities included in other payables and accruals Trade and bills payables Interest-bearing bank and other borrowings Lease liabilities	3,771 242,365 837,172 707,953 10,389
Total	1,801,650

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025  $\,$ 

## 41. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

## Financial liabilities (continued)

The carrying amounts of each of the categories of financial instruments as at the end of each of the Relevant Periods are as follows: (continued)

As at 31 December 2024

		Financial liabilities at amortised cost RMB'000
Due to related parties Financial liabilities included in other payables and accruals Trade and bills payables Interest-bearing bank and other borrowings Lease liabilities Derivative financial instruments	- - - - 842	5,720 229,966 973,979 928,737 16,614
Total	842	2,155,016
As at 31 May 2025		
		Financial liabilities at amortised cost RMB'000
Due to related parties Financial liabilities included in other payables and accruals Trade and bills payables Interest-bearing bank and other borrowings Lease liabilities Derivative financial instruments	- - - - - 489	10,993 366,548 1,225,637 1,106,996 15,108
Total	489	2,725,282

#### NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 42. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Management has assessed that the fair values of cash and cash equivalents, time deposits, financial assets included in prepayments and other receivables, trade and bills receivables, due from related parties, trade and bills payables, financial liabilities included in other payables and accruals, due to related parties and current portion of interest-bearing bank borrowings approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The Group's finance department headed by the finance manager is responsible for determining the policies and procedures for the fair value measurement of financial instruments. At the end of each of the Relevant Periods, the finance department analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the chief financial officer.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair values of the non-current portion of interest-bearing bank borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair value as a result of the Group's own non-performance risk for interest-bearing bank borrowings as at the end of each of the Relevant Periods were assessed to be insignificant.

The Group invests in unlisted investments, which represent wealth management products issued by banks in Mainland China. The Group has estimated the fair value of these unlisted investments by using a discounted cash flow valuation model based on the market interest rates of instruments with similar terms and risks. The fair values have been assessed to be approximate to their carrying amounts.

The discount for lack of marketability represents the amounts of premiums and discounts determined by the Group that market participants would take into account when pricing the investments.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 42. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

#### Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments.

#### Assets measured at fair value:

Debt investments at fair value through other comprehensive

Financial assets at fair value

through profit or loss Derivative financial instruments

income

Total

As at 31 December 2022					
	Fair val	ue measurement	using		
	Quoted prices	Significant	Significant		
	in active	observable	unobservable		
	markets	inputs	inputs		
	(Level 1)	(Level 2)	(Level 3)	Total	
	RMB'000	RMB'000	RMB'000	RMB'000	
Debt investments at fair value through					
other comprehensive income	<u> </u>	6,909		6,909	
As at 31 December 2023					
	Fair value measurement using				
	Quoted prices	Significant	Significant		
	in active	observable	unobservable		
	markets	inputs	inputs		
	(Level 1)	(Level 2)	(Level 3)	Total	
	RMB'000	RMB'000	RMB'000	RMB'000	
Debt investments at fair value through					
other comprehensive income		15,655		15,655	
As at 31 December 2024					
	Fair value	measurement us	ina		
-	Quoted prices	Significant	Significant		
	in active	observable	unobservable		
	markets	inputs	inputs		
	(Level 1)	(Level 2)	(Level 3)	Total	

RMB'000

RMB'000

3,073

3,355

92,428

86,000

RMB'000

RMB'000

3,073

3,355

92,428

86,000

116

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 42. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy (continued)

Assets measured at fair value: (continued)

As at 31 May 2025

Fair value measurement using	
Quoted prices Significant Significant	
in active observable unobservable markets inputs inputs	
(Level 1) (Level 2) (Level 3)	Total
RMB'000 RMB'000 RMB'000	RMB'000
Debt investments at fair value through other comprehensive income  - 2,225	2,225
iabilities measured at fair value:	
As at 31 December 2024	
Fair value measurement using	
Quoted prices Significant Significant	
in active observable unobservable	
markets inputs inputs	Total
(Level 1) (Level 2) (Level 3) RMB'000 RMB'000 RMB'000	Total RMB'000
Derivative financial instruments 842	842
as at 31 May 2025	
Fair value measurement using	
Quoted prices Significant Significant	
in active observable unobservable	
markets inputs inputs	T-1 1
(Level 1) (Level 2) (Level 3) RMB'000 RMB'000 RMB'000	Total RMB'000
Derivative financial instruments 489	489

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 42. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

#### Fair value hierarchy (continued)

During the years ended 31 December 2022, 2023 and 2024 and the five months ended 31 May 2025, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities.

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than derivatives, comprise cash and cash equivalents and bank borrowings. The main purpose of these financial instruments is to support the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The management of the Company and the Financial Instruments Division is responsible for the daily risk management by the operation management through functional departments (e.g., the Company's Credit Management Department reviews the credit sales incurred by the Company on a case-by-case basis). The Company's Internal Audit Department conducts daily supervision of the implementation for the Company's risk management policies and procedures, and reports the relevant findings in a timely manner to the Company's Audit Committee. The overall objective of the Company's risk management is to establish risk management policies that minimizes the risks associated with various types of financial instruments without unduly affecting the Company's competitiveness and resilience.

#### Interest rate risk

The Group's exposure to the risk of changes in fair value relates primarily to the Group's bank borrowings with a floating interest rate.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit or loss after tax through the impact on floating rate borrowings and the Group's equity.

	Increase/(decrease) in basis points	(Decrease)/increase in profit/(loss) after tax RMB'000	(Decrease)/increase in equity RMB'000
2022			
RMB	100	(1,540)	(1,540)
RMB	(100)	1,540	1,540
2023 RMB RMB	100 (100)	(944) 944	(944) 944
2024			
RMB	100	(1,044)	(1,044)
RMB	(100)	1,044	1,044
Five months ended 31 May 2025			
RMB	100	(771)	(771)
RMB	(100)	771	771

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Foreign currency risk

Foreign currency risk is the risk of loss resulting from changes in foreign currency exchange rates. fluctuations in exchange rates between RMB and other currencies in which the Group conducts business may affect the Group's financial condition and results of operations. The Group seeks to limit its exposure to foreign currency risk by minimising its net foreign currency position.

The following table demonstrates the sensitivity at the end of each of the Relevant Periods to a reasonably possible change in USD and RMB exchange rates, with all other variables held constant, of the Group's profit or loss before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity.

	(Decrease)/increase in foreign exchange rate%	(Decrease)/increase in profit/(loss) after tax RMB'000	(Decrease)/increase in equity RMB'000
2022 If RMB strengthens against US\$ If RMB weakens against US\$	(5) 5	(15,502) 15,502	(15,502) 15,502
2023 If RMB strengthens against US\$ If RMB weakens against US\$	(5) 5	(13,192) 13,192	(13,192) 13,192
2024 If RMB strengthens against US\$ If RMB weakens against US\$	(5) 5	(21,367) 21,367	(21,367) 21,367
Five months ended 31 May 2025 If RMB strengthens against US\$ If RMB weakens against US\$	(5) 5	(31,027) 31,027	(31,027) 31,027

#### Credit risk

The Group trades only with recognised and creditworthy third parties and there is no requirement for collateral. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant. Concentrations of credit risk are managed by customer/counterparty and by industry sector.

#### Maximum exposure and year-end staging

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions, and year-end staging classification as at the end of each of the Relevant Periods. The amounts presented are gross amounts for financial assets.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Maximum exposure and year-end staging (continued)

#### 31 December 2022

	12 months ECLs	Lifetime ECLs				
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Simplified approach RMB'000	Total RMB'000	
Debt investments at fair value through other comprehensive income Trade and bills receivables* Contract assets* Financial assets included in prepayments, other receivables and	6,909 - -	- - -	- - -	1,948,192 9,590	6,909 1,948,192 9,590	
other assets -Normal** Restricted cash Cash and cash equivalents	13,605 228,740 270,264	- - -	- - -	- - -	13,605 228,740 270,264	
Total	519,518			1,957,782	2,477,300	
31 December 2023						
	12 months ECLs	Lifetime ECLs				
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB′000	Simplified approach RMB'000	Total RMB'000	
Debt investments at fair value through other comprehensive income Trade and bills receivables* Contract assets* Financial assets included in	15,655 - -	- - -	- - -	- 1,685,567 17,937	15,655 1,685,567 17,937	
prepayments, other receivables and other assets -Normal** Restricted cash Cash and cash equivalents	11,859 338,889 479,040	- - -	- - -	- - -	11,859 338,889 479,040	
Total	845,443	-	-	1,703,504	2,548,947	

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Maximum exposure and year-end staging (continued)

#### 31 December 2024

	12 months ECLs	Lifetime ECLs				
		-	Enotino Edes	Simplified		
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	approach RMB'000	Total RMB'000	
Debt investments at fair value through						
other comprehensive income	3,073	_	_	_	3,073	
Trade and bills receivables*	-	-	-	2,411,394	2,411,394	
Contract assets*	-	-	-	16,866	16,866	
Financial assets included in prepayments, other receivables and						
other assets -Normal**	45,937	-	-	-	45,937	
Restricted cash	258,701	-	-	-	258,701	
Cash and cash equivalents	395,234				395,234	
Total	702,945			2,428,260	3,131,205	
31 May 2025						
	12 months ECLs		Lifetime ECLs			
	LOLS		LIICUIIIC LOLS	Simplified		
	Stage 1	Stage 2	Stage 3	approach	Total	
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
Debt investments at fair value through						
other comprehensive income	2,225	_	_	_	2,225	
Trade and bills receivables*	-	-	-	2,477,833	2,477,833	
Contract assets*	-	-	-	17,899	17,899	
Financial assets included in prepayments, other receivables and						
other assets -Normal**	46,746	-	-	-	46,746	
Due from a related party	338	-	-	-	338	
Restricted cash	238,993	-	-	-	238,993	
Cash and cash equivalents	616,940				616,940	
Total	905,242			2,495,732	3,400,974	

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Maximum exposure and year-end staging (continued)

- \* For trade and bills receivables and contract assets to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 20 and note 21 to the financial statements.
- \*\* The credit quality of the financial assets included in prepayments, other receivables and other assets is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".

Further quantitative data in respect of the Group's exposure to credit risk arising from trade receivables and other receivables are respectively disclosed in notes 20 and 17 to the financial statements.

At the end of the each of the Relevant Periods, the Group had certain concentrations of credit risk as 56%, 45%, 42% and 35% of the Group's trade and bills receivables were due from the Group's five largest customers, respectively.

#### Liquidity risk

The Group monitors its exposure to liquidity risk by regularly monitoring short-term and long-term liquidity requirements, as well as compliance with borrowing agreements to ensure that adequate cash reserves and readily realisable liquidity are maintained.

The liquidity of the Group is primarily dependent on its ability to maintain adequate cash inflows from operations to meet its debt obligations as they fall due, and its ability to obtain external financing to meet its committed future capital expenditure.

Due to the Group's supplier finance arrangements, the relevant interest-bearing bank and other borrowings are due to a single counterparty rather than individual suppliers. This results in the Group being required to settle a significant amount with a single counterparty, rather than less significant amounts with a number of suppliers. However, the Group's payment terms for interest-bearing bank and other borrowings covered by the arrangements are either identical to the payment terms for other interest-bearing bank and other borrowings or extended by around 240-360 days. Management does not consider the supplier finance arrangements to result in excessive concentrations of liquidity risk given the payment terms are not significantly extended. Details of the arrangements are disclosed in note 29 to the financial statements.

The maturity profile of the Group's financial liabilities as at the end of each of the Relevant Periods, based on the contractual undiscounted payments, is as follows:

	As at 31 December 2022				
	On demand	Within 1 year	1 to 5 years	Over 5 years	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Lease liabilities Interest-bearing bank and	-	5,413	4,601	500	10,514
other borrowings	-	965,547	54,525	-	1,020,072
Trade and bills payables Financial liabilities included in	-	701,876	-	-	701,876
other payables and accruals	-	235,578	-	-	235,578
Due to related parties		4,834			4,834
Total		1,913,248	59,126	500	1,972,874

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

The maturity profile of the Group's financial liabilities as at the end of each of the Relevant Periods, based on the contractual undiscounted payments, is as follows: (continued)

	As at 31 December 2023					
	On demand RMB'000	Within 1 year RMB'000	1 to 5 years RMB'000	Over 5 years RMB'000	Total RMB'000	
Lease liabilities Interest-bearing bank and other borrowings Trade and bills payables Financial liabilities included in other payables and accruals Due to related parties	-	6,788	3,470	-	10,258	
	-	426,395 837,172	279,828 -	39,510 -	745,733 837,172	
	2	242,365 3,769	- -	<u>-</u>	242,365 3,771	
Total	2	1,516,489	283,298	39,510	1,839,299	
	As at 31 December 2024					
	On demand RMB'000	Within 1 year RMB'000	1 to 5 years RMB'000	Over 5 years RMB'000	Total RMB'000	
Lease liabilities Interest-bearing bank and other borrowings Trade and bills payables Financial liabilities included in other payables and accruals Due to related parties	-	8,344	8,821	-	17,165	
	-	687,292 973,979	268,736 -	-	956,028 973,979	
	280	229,966 5,440	<u> </u>		229,966 5,720	
Total	280	1,905,021	277,557		2,182,858	
	As at 31 May 2025					
	On demand RMB'000	Within 1 year RMB'000	1 to 5 years RMB'000	Over 5 years RMB'000	Total RMB'000	
Lease liabilities Interest-bearing bank and other borrowings Trade and bills payables Financial liabilities included in other payables and accruals Due to related parties	-	7,107	8,486	-	15,593	
	-	856,226 1,225,637	276,814 -	-	1,133,040 1,225,637	
	5,34 <u>0</u>	366,548 5,653		<u> </u>	366,548 10,993	
Total	5,340	2,461,171	285,300		2,751,811	

#### Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns to shareholders and benefits to other stakeholders, by pricing services commensurately with the level of risk.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the Relevant Periods.

## NOTES TO FINANCIAL STATEMENTS

Years ended 31 December 2022, 2023 and 2024 and five months ended 31 May 2025

## 44. SUBSEQUENT EVENTS

There is no material subsequent event undertaken by the Group after 31 May 2025.

## 45. SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared by the Company, the Group or any of the companies now comprising the Group in respect of any period subsequent to 31 May 2025.