INTERIM REPORT 2025

深圳市元征科技股份有限公司 LAUNCH TECH COMPANY LIMITED





LAUNCH

深圳市元征科技股份有限公司 LAUNCH TECH COMPANY LIMITED*

(a joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2488)

2025 INTERIM REPORT

I. FINANCIAL INFORMATION

(All amounts in RMB'000 unless otherwise stated)

CONSOLIDATED BALANCE SHEET

	Notes	30 June 2025	31 December 2024 (Audited)
Current assets:			
Bank balances and cash		550,477	547,766
Trading financial assets		8,629	9,624
Bills receivable		21,785	13,882
Accounts receivable	4	336,794	307,419
Accounts receivable financing		17,162	9,637
Prepayments		62,586	74,508
Other receivables		32,700	18,608
Inventories	5	313,527	212,769
Contract assets		110	_
Other current assets		39,119	32,681
Total current assets		1,382,889	1,226,894
Non-current assets:			
Investment in other equity instruments		57,499	55,670
Investment Property		326,741	334,815
Fixed assets		96,696	100,228
Construction in progress		91,631	63,423
Right-in-use assets		21,485	9,109
Intangible assets		92,488	96,327
Goodwill		104,365	104,552
Long-term deferred expenditure		489	502
Deferred income tax assets		2,537	2,980
Other non-current assets		227	2,172
Total non-current assets		794,158	769,778
Total assets		2,177,048	1,996,672

^{*} For identification purpose only

Bills payable - 7,4 Accounts payable 6 249,830 201,5 Contract liabilities 251,008 159,3° Employee remuneration payable 28,259 54,7° Tax payables 25,717 20,6° Dividends payable 68 4,3° Other payables 35,948 28,2 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9° Non-current liabilities 762,077 584,9° Non-current liabilities 16,302 4,7° Deferred income 4,014 4,4° Total non-current liabilities 16,302 4,7° Deferred income 4,014 4,4° Total liabilities 176,829 167,8° Shareholders' equity: 388,635 393,80 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7° Surplus reserve 102,895 102,8° Undistributed profit 7 320,70		Notes	30 June 2025	31 December 2024 (Audited)
Bills payable - 7,4 Accounts payable 6 249,830 201,5 Contract liabilities 251,008 159,3° Employee remuneration payable 28,259 54,7° Tax payables 25,717 20,6° Dividends payable 68 4,3° Other payables 35,948 28,2 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9° Non-current liabilities 762,077 584,9° Non-current liabilities 16,302 4,7° Deferred income 4,014 4,4° Total non-current liabilities 16,302 4,7° Deferred income 4,014 4,4° Total liabilities 176,829 167,8° Shareholders' equity: 388,635 393,80 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7° Surplus reserve 102,895 102,8° Undistributed profit 7 320,70	Current liabilities:			
Accounts payable 6 249,830 201,5 Contract liabilities 251,008 159,33 Employee remuneration payable 28,259 54,71 Tax payables 25,717 20,6 Dividends payable 68 4,3 Other payables 35,948 28,2 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9 Total current liabilities 762,077 584,99 Non-current liabilities 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,4 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,8 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,79 Total owners' equity attributable to parent company 1,230,925 1,237,94	Short-term borrowings		132,925	79,921
Contract liabilities 251,008 159,33 Employee remuneration payable 28,259 54,71 Tax payables 25,717 20,66 Dividends payable 68 4,3 Other payables 35,948 28,2 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9 Total current liabilities 762,077 584,9 Non-current liabilities 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,4 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Share holders' equity: 388,635 393,80 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,7 Total owners' equity attributable to parent company 1,230,925 1,237,94	Bills payable		-	7,411
Employee remuneration payable 28,259 54,77 Tax payables 25,717 20,6 Dividends payable 68 4,3 Other payables 35,948 28,2 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9 Total current liabilities:		6	249,830	201,537
Tax payables 25,717 20,66 Dividends payable 68 4,3 Other payables 35,948 28,2 Non-current liabilities 28,145 19,9° Other current liabilities 762,077 584,9° Non-current liabilities: 762,077 584,9° Long-term borrowings 156,513 158,6 Lease liabilities 16,302 4,7° Deferred income 4,014 4,4 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8° Shareholders' equity: 388,635 393,8° Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7° Surplus reserve 102,895 102,8° Undistributed profit 7 320,700 312,7° Total owners' equity attributable to parent company 1,230,925 1,237,9° Minority shareholders' equity 7,217 5,8°	Contract liabilities		251,008	159,391
Dividends payable 68 4,36 Other payables 35,948 28,22 Non-current liabilities 10,177 8,6 Other current liabilities 28,145 19,9° Total current liabilities 762,077 584,9° Non-current liabilities: 156,513 158,6 Lease liabilities 16,302 4,7° Deferred income 4,014 4,4° Total non-current liabilities 176,829 167,8° Total liabilities 938,906 752,8° Shareholders' equity: 388,635 393,8° Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,7° Surplus reserve 102,895 102,8° Undistributed profit 7 320,700 312,7° Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80			,	54,794
Other payables 35,948 28,22 Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9 Total current liabilities 762,077 584,99 Non-current liabilities: 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,8 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,7 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,7 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80			25,717	20,684
Non-current liabilities due within one year 10,177 8,6 Other current liabilities 28,145 19,9 Total current liabilities: 762,077 584,9 Non-current liabilities: 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,4 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,80 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,73 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80				4,360
Other current liabilities 28,145 19,9° Total current liabilities 762,077 584,9° Non-current liabilities: 156,513 158,6 Lease liabilities 16,302 4,7° Deferred income 4,014 4,4 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,80 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,7° Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,7° Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	1 *			28,243
Total current liabilities 762,077 584,99 Non-current liabilities: 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,80 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,73 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	•			8,679
Non-current liabilities: Long-term borrowings 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: Share capital 415,087 415,78 Capital reserve 388,635 393,8 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,75 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Other current liabilities		28,145	19,978
Long-term borrowings 156,513 158,6 Lease liabilities 16,302 4,7 Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: Share capital 415,087 415,78 Capital reserve 388,635 393,8 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,75 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Total current liabilities		762,077	584,998
Lease liabilities 16,302 4,77 Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: 388,635 393,80 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,75 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Non-current liabilities:			
Deferred income 4,014 4,44 Total non-current liabilities 176,829 167,8 Total liabilities 938,906 752,8 Shareholders' equity: \$\$8,906 752,8 Share capital 415,087 415,7 Capital reserve 388,635 393,8 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,7 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,7 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Long-term borrowings		156,513	158,610
Total non-current liabilities 176,829 167,829 Total liabilities 938,906 752,82 Shareholders' equity: 388,605 393,806 Capital reserve 388,635 393,806 Less: Treasury Stock 20,496 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,73 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Lease liabilities		16,302	4,772
Total liabilities 938,906 752,84 Shareholders' equity: Share capital 415,087 415,75 Capital reserve 388,635 393,86 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,75 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,75 Total owners' equity attributable to parent company 1,230,925 1,237,96 Minority shareholders' equity 7,217 5,86	Deferred income		4,014	4,465
Shareholders' equity: Share capital 415,087 415,78 Capital reserve 388,635 393,88 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,72 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,72 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Total non-current liabilities		176,829	167,847
Share capital 415,087 415,787 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,77 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Total liabilities		938,906	752,845
Share capital 415,087 415,787 Capital reserve 388,635 393,80 Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,77 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,77 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Shareholders' equity:			
Less: Treasury Stock 20,496 Other comprehensive income 24,102 12,72 Surplus reserve 102,895 102,89 Undistributed profit 7 320,700 312,72 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80			415,087	415,788
Other comprehensive income 24,102 12,72 Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,72 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Capital reserve		388,635	393,801
Surplus reserve 102,895 102,895 Undistributed profit 7 320,700 312,73 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Less: Treasury Stock		20,496	-
Undistributed profit 7 320,700 312,73 Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Other comprehensive income		24,102	12,727
Total owners' equity attributable to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Surplus reserve		102,895	102,895
to parent company 1,230,925 1,237,90 Minority shareholders' equity 7,217 5,80	Undistributed profit	7	320,700	312,753
Minority shareholders' equity 7,217 5,80	Total owners' equity attributable			
	to parent company		1,230,925	1,237,964
	Minority shareholders' equity		7,217	5,863
Total shareholders' equity 1,238,142 1,243,83	Total shareholders' equity		1,238,142	1,243,827
Total liabilities and shareholders' equity 2,177,048 1,996,6	Total liabilities and shareholders' equity		2,177,048	1,996,672

CONSOLIDATED INCOME STATEMENT

	For the six months		onths
		ended 30 June	
	Notes	2025	2024
Operating income	3	981,713	894,477
Less: Operating costs		504,129	463,967
Tax and surcharge		5,027	5,735
Selling expenses		134,299	105,752
Administrative expenses		52,679	46,396
R&D expenses		97,602	90,270
Finance costs		3,685	(8,424)
Other revenue		15,715	18,687
Gain in investment		1,248	973
Impairment loss on assets and credit			
and loss on fair value change	8	6,106	52,823
Operating profit		195,149	157,617
Add: Non-operating income		4,055	128
Less: Non-operating expenses		120	501
Total profit		199,084	157,244
Less: Income tax expenses	9	3,065	4,662
Net profit		196,019	152,582
Profit or loss attributable to minority shareholders		1,282	129
Net profit attributable to owners of parent			
company		194,736	152,453
Earnings per share:			
Basic earnings per share (RMB)	10	0.469	0.367

CONDENSED CONSOLIDATED CASH FLOW STATEMENT

	For the six months ended 30 June	
	2025	2024
Net cash flows from operating activities	189,159	71,052
Net cash flows from investment activities	(65,296)	(61,377)
Net cash flows from financing activities	(150,766)	(107,441)
Impact on cash and cash equivalents by changes		
in foreign exchange rates	2,139	2,052
Net change in cash and cash equivalents	(24,764)	(95,714)
Cash and cash equivalents at the beginning of the period	540,083	610,732
Cash and cash equivalents at the end of the period	515,319	515,018
Restricted bank balances and cash	35,158	7,783
Bank balances and cash	550,477	522,801

CONDENSED CONSOLIDATED STATEMENT OF MOVEMENT ON OWNERS' EQUITY

	For the six months ended 30 June	
	2025	2024
Beginning total shareholders' equity	1,243,827	1,074,839
Change in share capital	(702)	_
Change in share reserve	(25,661)	_
Change in other comprehensive income	11,377	1,019
Change in minority shareholders' equity	1,354	(3,244)
Change in undistributed profit in the current period	7,947	52,605
Ending total shareholders' equity	1,238,142	1,125,219

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENT

1. BASIS OF PREPARATION OF FINANCIAL STATEMENT

The Company carried out recognition and measurement on a going concern and actual transaction and event basis in accordance with the Basic Standard and specific standards of the Accounting Standards for Business Enterprises issued by the Ministry of Finance, and the Application Guidance for Accounting Standard for Business Enterprises, Interpretations of Accounting Standards for Business Enterprises and other relevant regulations (hereafter referred to as "the Accounting Standards for Business Enterprises"), in combination with the Preparation Convention of Information Disclosure by Companies Offering Securities to the Public No.15 – General Provisions on Financial Reporting (amended in 2023) issued by the China Securities Regulatory Commission (CSRC) and prepared the Financial Statements. The accounting policies are consistent with those adopted in the preparation of the Group's 2024 annual results.

In addition, the Financial Statements have also complied with the disclosure requirements of the Hong Kong Companies Ordinance and the applicable disclosure provisions of the Rules Governing the Listing of Securities issued by The Stock Exchange of Hong Kong Limited.

2. SIGNIFICANT ACCOUNTING POLICIES, ACCOUNTING ESTIMATES AND COMPILATION METHOD OF CONSOLIDATED FINANCIAL STATEMENTS

(1) Accounting period

The Reporting Period is six months from 1 January to 30 June 2025.

(2) Reporting currency

Renminbi was adopted as the reporting currency. The Company's foreign subsidiaries choose their reporting currencies on the basis of the primary economic environment in which they operate and converted into RMB when preparing financial statements.

(3) Method of preparing consolidated financial statements

All subsidiaries were included in the consolidated financial statements

The subsidiaries that are within the scope of consolidation of the consolidated financial statements shall have the same accounting policies and the accounting periods with those of the Company. In preparing the consolidated financial statements, where the accounting policies and the accounting periods are inconsistent between the Company and subsidiaries, the financial statements of subsidiaries are adjusted in accordance with the accounting policies and accounting periods of the Company. Based on the financial statements of the Company and its subsidiaries, the consolidated financial statements are prepared by the Company according to other relevant information and after the long-term equity investments in the subsidiaries are adjusted in accordance with the equity method. When consolidating the financial statements, the effects of intra-transactions between the Company and its subsidiaries, and among subsidiaries on the consolidated balance sheet, the consolidated income statement, the consolidated cash flow statement and the consolidated statement of changes in owners' equity shall be offset.

3. OPERATING INCOME

Income from main operations includes the net value of the received and receivable for the sales of different types of vehicle maintenance equipment, and provision of internet software purchase upgrade service.

	For the six months ended 30 June	
	Current year	Previous year
Income from main operations Income from other operations: rental income	954,753	875,129
and sales of other materials	26,960	19,348
	981,713	894,477

Figures is income from other operations in 2024 in relation to the sales of other materials has were reclassified

4. ACCOUNTS RECEIVABLE

Accounts receivable

The Company basically used credit terms when dealing with customers and offered credit period from 30 days to 210 days. Should a customer possessed long and good records or in case of being a major customer of the Company or under the circumstances that the Company would like to maintain prolong operational relationship, and then a different credit period might be considered by the Company.

		At the
	At the	beginning
	period end	of the year
Accounts receivables	368,061	338,104
Less: provision for bad debts	31,267	30,685
Net amount	336,794	307,419
Aging		
Within 1 year	344,873	324,007
Over 1 year	23,188	14,097
	368,061	338,104
INVENTORIES		
		At the
	At the	beginning
	period end	of the year
Raw materials	32,067	12,680
Work in progress	53	742
Finished goods	261,308	183,770
Consigned processing materials	375	12,217
In-house WIP	19,724	3,360
	313,527	212,769

5.

6. ACCOUNTS PAYABLE

Aging	At the period end	At the beginning of the year
Within 1 year Over 1 year	249,270 560	201,140 397
	249,830	201,537

7. UNDISTRIBUTED PROFITS

Current year

	Amount
As at the beginning of the period Less: final dividend Add: net profit attributable to owners of parent company in the current period	312,753 (186,789) 194,736
As at the end of the period	320,700

8. IMPAIRMENT LOSS ON ASSETS AND CREDIT AND LOSS ON FAIR VALUE CHANGE

Gain on change in fair value	5	1
Impairment loss on credit	-780	-16,021
Impairment loss on assets	-5,332	-36,805

After management evaluation, there is no significant credit impairment noted in accounts receivable for this period; the impairment of assets in the first half of 2024 represented the provision for goodwill impairment in relation to the early stage of after acquisition of overseas subsidiaries; with the satisfactory improvement in the performance of overseas subsidiaries in the second half of 2024 and in 2025, after evaluation, there is no significant asset impairment provided for goodwill of overseas subsidiaries in this period.

9. INCOME TAX EXPENSE

Name of taxpayers	Income tax rate
The Company	15.00%
Launch Software	15.00%
Launch Europe GmbH	19.00%
Golo IOV	15.00%
Xi'an Launch	25.00%
Launch International	16.50%
Nanjing Launch	25.00%
Launch Future	25.00%
NJG	25.00%
Hainan Launch	25.00%
Launch Italy GmbH	24.00%
SYXLH	25.00%
SYKLC	12.50%
Launch Information	25.00%
Yisheng New Energy	25.00%
LAUNCH NORTH AMERICAN CORP	29.84%
LAUNCH TECH (USA)	29.84%
Launch Japan Co., Ltd.	15.00%
SYXYY	Tax exempted
Launch Investment	25.00%
Launch Consulting	25.00%
SMRDT	15.00%
SMRZK	25.00%
Nrblockchain	25.00%
SZXG	25.00%
Shenzhen Qigao Technology Co., Ltd.	25.00%
Shenzhen Yiqi Information Technology Consulting Co., Ltd.	25.00%
Launch Tech Korea Co., Ltd.	9.00%
Launch Tech International Mena DMCC	0.00%
LAUNCH CEE SP. Z O.O.	19.00%
Launch Tech UK Limited	25.00%

10. EARNINGS PER SHARE

(1) Basic earnings per share

Basic earnings per share is calculated by dividing the consolidated net profit for holders of ordinary share of the parent company by average weighted number of outstanding ordinary shares of the parent company.

Items	Current year	Previous year
Consolidated net profit for holder of ordinary		
shares of the parent company	194,736	152,453
Average weighted number of outstanding	415,554,267	415,788,100
ordinary shares of the parent company	Shares	Shares
Basic earnings per share (RMB/share)	0.469	0.367
After adjustment (RMB/share)	0.469	0.367

(2) Diluted earnings per share

As there was no ordinary share with dilutive potential for the year 2025 and 2024, thus no diluted earnings per share is presented.

11. DIVIDEND

The Board resolved to declare an interim dividend for the six months ended 30 June 2025 of RMB0.31 per share, which is expected to be distributed on or before 12 September 2025 (2024: RMB0.20).

12. CONTINGENT LIABILITY

At the end of the Reporting Period, the Company did not have any significant contingent liability.

13. PLEDGE OF ASSETS

As at 30 June 2025, the Company pledged land, properties and buildings with original value of approximately RMB264,000,000 for certain bank borrowings.

14. CAPITAL AND OPERATING COMMITMENT

As at 30 June 2025, the Company did not have any significant capital and lease commitment.

15. POST-BALANCE SHEET EVENT

There is no material post-balance sheet event which is required to be disclosed but has not been disclosed.

II. MANAGEMENT DISCUSSION AND ANALYSIS

Review for the first half of 2025

The automobile industry in China continued to grow for the first half of the year, with production and sales volumes reaching approximately 15.62 million and 15.65 million vehicles, respectively. In view of the growth of the industry, the Group spared no effort in developing new strategies, which led to continuous growth in its results.

Financial

For the first half of the year, the operating income of the Group amounted to approximately RMB982 million, representing a year-on-year ("YOY") increase of approximately 10%. The net profit was approximately RMB196 million, representing a YOY increase of 28%; and the net profit margin was 20%, increasing by three percentage points over the same period of last year.

The growth in results was mainly due to the application of intelligent algorithms and AI technology. Based on intelligent algorithms, the Group launched digital operations. Our overseas business (including overseas e-commerce) reached an all-time high in the first half of the year, realizing revenue of approximately RMB746 million, which accounted for 76% of total revenue. Leveraging AI technology, the Group analyzed user behaviors and adopted intelligent pricing, which effectively enhanced the proportion of customers who made payment. In the first half of the year, the amount of software purchased by customers was approximately RMB104 million, representing a YOY increase of 28%.

Meanwhile, the super remote diagnostics of the Group became a leading online diagnostic service platform for automobiles in the world. In the first half of the year, remote diagnostics services purchased by customers amounted to approximately RMB8.7 million, representing a YOY increase of 53%. The Group developed the automotive data business, which generated data revenue of approximately RMB7.9 million, representing a YOY increase of 61%.

At the same time, the Group strengthened its cost control. In the first half of the year, the ratio of cost to income from principal operation decreased by 1%, and the ratio of four expense items (administrative expenses, R&D expenses, selling expenses and finance costs) to income from principal operation was approximately 30%, which demonstrated our continuous improvement in cost control.

Based on the Group's performance during the Reporting Period, the Board recommended an interim dividend of RMB0.31 per share.

Customers

Customers of the Group include repair shops, mechanics, vehicle manufacturers, vehicle owners and vehicle repair schools, insurance companies and second-hand vehicle dealers, covering every aspect of the whole life cycle of automobiles. As of 30 June of this year, the Group had cumulatively established connections with over 390 million vehicles globally through its vehicle diagnostic equipment, with the number of yearly active automotive diagnostic terminals of vehicle diagnostic equipment exceeding 3.50 million, 1.05 million automotive diagnostic reports were generated on average daily, and the cumulative number of automotive diagnostic reports exceeded 1.9 billion.

The Group's end-users are spread all over the world. Among them, approximately 1.3 million yearly active users were in China and approximately one million yearly active users were in the United States.

With a focus on customer service, the Group has built an intelligent, localized and grid-based service system to continuously improve user satisfaction. In the first half of the year, the Group held 6,201 customer training sessions globally, which were highly recognized by customers.

Internal Operations

The Group launched three major strategies, namely ADS, AAS and EVS, since 2024 and now has achieved positive milestones.

- 1. AI Diagnostic Service (ADS), whose purpose is to make automotive diagnostics smarter. The Group will enhance the intelligence level of automotive diagnostics, achieve full voice control of diagnostic hardware and create an intelligent analysis and prediction system for automotive faults. It will also continue to develop its super remote diagnosis business, increase its efforts in overseas expansion and cement its world-leading position in online diagnostic service platforms for automobiles.
- 2. AI Auto Service (AAS), whereby we utilize large model AI technology to simplify automotive services. The Group has integrated multi-dimensional data and applied advanced large AI models such as DeepSeek and Qwen to provide automotive AI services for vehicle owners, repair shops, vehicle manufacturers and parts suppliers. The LAUNCH AI Auto Repair Intelligent Agent has been integrated into the workflow of diagnostic equipment to provide AI fault probability analysis and repair solutions based on fault codes.
- 3. Electric Vehicle Service (EVS), which targets new energy vehicles and helps our auto repair shop customers around the world to upgrade their services. The Group leverages LAUNCH EVS to sell new energy vehicle repair equipment and provide customers with repair bay renovations and after-sales service for new energy vehicles. Currently, there are approximately 150 LAUNCH EVS stations worldwide, covering 13 cities domestically and five countries overseas.

Learning and Growth

The Group strengthened its research and development (R&D) of patent technologies and was granted 21 invention patents in the first half of the year. As of 30 June of this year, R&D personnel accounted for approximately 49% of the total number of employees of the Group.

Outlook and Future Strategy

The Group has been focusing on the field of automotive diagnostics for 30 years and has accumulated profound technical expertise. Going forward, the Group will integrate its strengths and, based on the three major strategies mentioned above and with the four core businesses of hardware, software, services and data as its cornerstones, transform itself from a manufacturer to an intelligent enterprise, applying AI technology to the automotive industry and striving to become the world's leading brand of automotive AI.

The Group will:

- increase the scale of its overseas business, expand the volume of super remote diagnostics transactions and develop LAUNCH AI, with a view to significantly increasing revenue for the hardware, software, services and data businesses.
- 2. establish digital and intelligent customer relationships.
- continue to reduce operating costs and product costs and improve work efficiency through AI and advanced tools.
- 4. introduce more strategic talents.

FINANCIAL ANALYSIS

Analysis of financial status during the Reporting Period is as follows:

Profit position

	Current year	Last year	
Gross profit margin of principal operations	48.0%	47.3%	
Net profit margin	20.0%	17.1%	

Analysis of profit changes in the first half of the year compared with the same period of last year is as follows (in RMB million):

Increase in gross profit due to the increase in sales	48
Increase in operating expenses	(35)
Increase in R&D expenses	(8)
Increase in finance costs	(12)
Decrease in assets and credit impairment provisions	47
Others	3
	43

In the first half of the year, the turnover and gross profit increased, but at the same time, the main expenses rose quickly too. With the effective increase of the gross profit margin in terms of operations to 48% in the first half of the year, the net profit margin also rose to 20%.

Other income and expenses (RMB million)	Current year	Previous year
Rental income	26	17
Interest income	3	9
Interest expense	4	8
Depreciation and amortisation	17	22

Position of assets, liabilities and equity interests

Total assets value amounted to RMB2,177,000,000 during the Reporting Period, representing an increase of 9% from the beginning of the year, which was mainly due to an increase in accountants receivables inventories and construction in progress. Total liabilities amounted to RMB939,000,000, increased by 25% as compared with the beginning of the year, mainly due to an increase in accounts payable. Total equity interests attributable to shareholders amounted to RMB1,238,000,000. As at the end of the period, the Company's gearing ratio (total liabilities/interests attributable to shareholders) was 0.76 (at the beginning of the period: 0.61).

Principal Sources and Usage of Fund

As at the end of the Period, cash has decreased by approximately RMB25,000,000.

Cash Flows from Operating Activities

The Company's cash inflow from operating activities during the Reporting Period was mainly derived from revenue of goods selling. Cash outflow was mainly related to production and operating activities. The Company's net cash inflow from operating activities for the Reporting Period amounted to RMB189.000.000.

Cash Flows from Investing Activities

Cash inflow from investing activities of the Company during the Reporting Period was insignificant. Net cash outflow from investing activities amounted to RMB65,000,000, parts of which were used for capital expenditure on purchase of commercial properties, equipment and R&D, followed by cash paid for acquisition of subsidiaries. The above expenditures were mainly financed by the Company's internal resources.

Cash Flows from Financing Activities

Net cash outflow from financing activities during the Reporting Period amounted to RMB151,000,000 and mainly relating to distribution of final dividend and repayment of bank loans.

III. NOTES TO OTHER MATERIAL EVENTS

1. Scope of consolidation

During the Reporting Period, there was no material change in respect of the scope of consolidation.

2. Review of Financial Statements for the Reporting Period by the Audit Committee

The 2025 interim financial report has been reviewed and confirmed by the audit committee of the Board of the Company.

3. Code on Corporate Governance Practices

During the Reporting Period, the Company was in compliance with the code provisions set out in the Code on Corporate Governance Practices as set out in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited.

4. Model Code for Securities Transactions by Directors and Supervisors

During the Reporting Period, the Company has adopted a set of code of practice regarding securities transactions by directors and supervisors on terms no less exacting than the standards set out in the Model Code in Appendix C3 to the Listing Rules. Having made specific enquiry to all directors and supervisors, the Company confirmed that, each of the Directors and supervisors has complied with the required standards regarding securities transactions by directors set out in the Model Code within the six months ended 30 June 2025.

5. Pre-emptive Rights

There are no provisions for pre-emptive rights under the Company's articles of association, the laws of the PRC, which would oblige the Company to offer new Shares on a pro-rata basis to existing shareholders.

6. Major Clients and Suppliers

Total operating income from the top five customers of the Company was approximately RMB320,000,000, accounting for approximately 33% of total operating income for the period. The largest customer accounted for approximately 11% of the total operating income for the period.

Total purchases from top five suppliers of the Company amounted to approximately RMB494,000,000, accounting for approximately 78% of the total purchases for the period. The largest supplier accounted for approximately 29% of the total purchases for the period.

None of the directors, their respective associates, or any shareholders (which to the knowledge of the directors own more than 5% of the share capital of listed issuer) had any interest in any of the five largest customers or the five largest suppliers.

7. Share Capital

During the Reporting Period, other than repurchased 3,057,500 H Shares and cancelled 701,500 H Shares neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's shares or had any share options granted under the share option scheme. Remaining 2,356,000 H Shares were cancelled in 16 July 2025.

IV. DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVES' INTERESTS IN SECURITIES

(a) Interests and Short Positions of Directors, Chief Executives and Supervisors of the Company in the Share Capital of the Company and its Associated Corporations

As at 30 June 2025, the Directors, chief executives and supervisors of the Company have the following interests and short positions in the shares, debentures or underlying shares of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or which have been required, pursuant to section 352 of the SFO, to be entered in the register referred to therein or which have been required, pursuant to the Model Code For Securities Transactions by Directors of Listed Issuers (the "Model Code") of the Listing Rules relating to securities transactions by the Directors, to be notified to the Company and the Stock Exchange, were as follows:

Long Positions in Shares

Domestic Shares

Name of Director	Capacity in which shares were held	Number of domestic shares	Approximate percentage of the Company's issued 253,560,000 domestic shares	Approximate percentage of the Company's total issued 415,086,600 shares
Mr. Liu Xin	Beneficiary owner	79,200,000	31.24%	19.08%
	Interest in a controlled company	59,318,400	23.39% (Note 1)	14.29%
	Interest in a controlled company	11,938,200	4.71% (Note 2)	2.88%
	Interest in a controlled company	35,160,000	13.87% <i>(Note 3)</i>	8.47%

Notes:

- (1) Mr. Liu Xin holds 60.00% interests in 深圳市浪曲科技開發有限公司 ("Shenzhen Langqu") which holds approximately 23.39% interests in the issued domestic shares of the Company. By virtue of Mr. Liu Xin's holding more than one-third interest in Shenzhen Langqu, Mr. Liu Xin is deemed, under Part XV of the SFO, to be interested in approximately 23.39% interests in the issued domestic shares of the Company apart from his personal interest of 40.00% interests in the issued domestic shares of the Company.
- (2) Mr. Liu Xin holds 40.00% interests in 深圳市得時域投資有限公司 ("Shenzhen De Shi Yu") which holds approximately 4.71% interests in the issued domestic shares of the Company. By virtue of Mr. Liu Xin's holding more than one-third interests in Shenzhen De Shi Yu, Mr. Liu Xin is deemed, under the Part XV of the SFO, to be interested in 4.71% interests in the issued domestic shares of the Company apart from his personal interest of 40.00% interests in the issued domestic shares of the Company.
- (3) Shenzhen Yuan Zhong Cheng You Consultancy Limited Partnership (Limited Partnership)* (深 圳市元眾成有諮詢有限合夥(有限合夥)) ("Shenzhen Yuan Zhong") is a limited partnership established in the PRC and controlled by Mr. Liu Xin for holding 35,160,000 Domestic Shares. The executive partners of Shenzhen Yuan Zhong are Mr. Liu Xin and a company which is 99% held by Liu Xin and 1% held by Liu Yong.

Save as disclosed above, as at 30 June 2025, none of the Directors, chief executives or supervisors of the Company has any personal, family, corporate or other interests or short positions in any shares, debentures or underlying shares of the Company or any of its associated corporations as defined in the SFO.

(b) Persons and Substantial Shareholders Who Have an Interest or Short Position Which is Discloseable under Divisions 2 and 3 of Part XV of the SFO

So far as known to the Directors, as at 30 June 2025, the following (not being a Director or supervisor of the Company) have an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions of 2 and 3 of Part XV of the SFO or be directly or indirectly interested in 5% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any other member of the Group:

Long Positions in Shares and Underlying Shares in the Company

(i) Domestic Shares

			Approximate	
			percentage	Approximate
			of the	percentage
			Company's	of the
			issued	Company's
	Capacity in	Number of	253,560,000	total issued
	which shares	domestic	domestic	415,086,600
Name	were held	shares	shares	shares

Nil

(ii) H Shares

	Capacity in which shares	Number of domestic	Approximate percentage of the Company's issued 253,560,000	Approximate percentage of the Company's total issued 415,086,600
Name	were held	shares	H Shares	shares

Nil

V. DIRECTORS' INTERESTS IN CONTRACTS AND CONNECTED TRANSACTIONS

No contracts of significance to which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the period or at any time during the period ended 30 June 2025.

VI. INTERIM REPORT AND OTHER INFORMATION

This report will be set out on the websites of the Company (www.cnlaunch.com) and the Stock Exchange (www.hkexnews.hk). The interim report will be despatched to shareholders and will be published on the aforesaid websites in due course.

Payment of Cash Dividends

The Board resolved the payment of Interim Cash Dividends of RMB0.31 per Share (inclusive of applicable tax). In accordance with the Articles of Association, Cash Dividends will be denominated and declared in RMB. The dividends for Domestic Shares will be paid in RMB and the dividends for H Shares will be paid in HK\$ at HK\$0.34 per share.

The method of payment of the dividend by the Company is as follows:

(1) In accordance with the relevant requirements and the articles of association of the Company (the "Articles of Association"), dividend payable to holders of H Shares shall be calculated in Renminbi and paid in Hong Kong dollars. The following conversion formula shall apply:

Dividend in
Hong Kong
Dollar

Average mean price in Hong Kong Dollar
published daily by The People's Bank of China
over a period of one calendar week prior to the declaration
of the dividend

For the purpose of the Cash Dividend, the date of declaration is 4 August 2025. The average mean price of one Hong Kong dollar published daily by The People's Bank of China over a period of one calendar week prior to the declaration of the dividend (i.e. 28 July 2025 to 3 August 2025) is RMB0.9107 or RMB1 to HK\$1.0981. Applying that average price to the above formula, the dividend for each H Share is HK\$0.34.

(2) Pursuant to the Articles of Association, the Company has appointed Bank of China (Hong Kong) Limited (the "Receiving Agent"), which is registered as a trust company under the Trustee Ordinance (Cap. 29 of the Laws of Hong Kong), to receive on behalf of holders of H Shares dividend declared in respect of the H Shares. The dividend warrants of the H Shares will be issued by the Receiving Agent and will be posted by ordinary mail to holders of H Shares at their own risk on or before 12 September 2025. According to the Articles of Association, for the purpose of identifying holders of H Shares who are entitled to receive the Final Dividend, the register of members of H Shares of the Company will be closed from 19 August 2025 to 22 August 2025 (both days inclusive) during which period no registration of transfer of H Shares will be effected. In order to qualify for the Cash Dividend mentioned above, holders of H Shares whose transfers have not been registered must lodge the transfer forms and the relevant share certificates at the Company's H Share registrar, Computershare Hong Kong Investor Services Limited (address: Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong), for registration no later than 4:30 p.m. on 18 August 2025. The record date is 22 August 2025.

By Order of the Board

Launch Tech Company Limited*

Liu Xin

Chairman

Shenzhen, the PRC 4 August 2025

As at the date of this report, the Board of the Company comprises Mr. Liu Xin (Chairman), Mr. Liu Guozhu, Ms. Huang Zhao Huan and Mr. Jiang Shiwen as executive Directors, Mr. Peng Jian as a non-executive Director, and Ms. Zhang Yanxiao, Mr. Bing Zhichao and Ms. He Xujin as independent non-executive Directors.

* For identification purpose only

元征 LAUNCH

深圳市元征科技股份有限公司 LAUNCH TECH COMPANY LIMITED

於中華人民共和國註冊成立之股份有限公司 A Joint Stock Limited Company Incorporated In The People's Republic Of China With Limited Liability

> 股份代號: HK2488 STOCK CODE: HK2488

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