



INTRON TECHNOLOGY HOLDINGS LIMITED 英恒科技控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code : 1760

2025 Interim Report





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CORPORATE INFORMATION

DIRECTORS

Executive Directors

Mr. Luk Wing Ming (*Chairman and Co-CEO*)
Mr. Chan Cheung Ngai (*Co-CEO*)
Mr. Chan Ming
Mr. Ng Ming Chee

Independent Non-executive Directors

Mr. Jiang Yongwei
Mr. Tsui Yung Kwok
Ms. Han Shuting

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COMPANY SECRETARY

Mr. Ng Ming Chee

AUTHORIZED REPRESENTATIVES

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Mr. Luk Wing Ming

AUDIT COMMITTEE

Mr. Tsui Yung Kwok (*Chairman*)
Mr. Jiang Yongwei
Ms. Han Shuting

REMUNERATION COMMITTEE

Mr. Jiang Yongwei (*Chairman*)
Mr. Chan Cheung Ngai
Mr. Tsui Yung Kwok

NOMINATION COMMITTEE

Mr. Luk Wing Ming (*Chairman*)
Mr. Jiang Yongwei
Ms. Han Shuting

ENVIRONMENTAL, SOCIAL AND GOVERNANCE COMMITTEE

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Mr. Chan Ming
Mr. Ng Ming Chee

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STOCK CODE

1760

WEBSITE

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MANAGEMENT DISCUSSION AND ANALYSIS

SUMMARY

In the first half of 2025, China's automotive market continued to benefit from the "old-for-new" policy with strong domestic demand. The demand for new energy vehicles increased with continuous sales growth. According to the data published by China Association of Automobile Manufacturers (CAAM), in the first half of 2025, the sales volume of automotive vehicles of China increased year-on-year by 11.4% to 15.653 million units. The sales volume of new energy vehicles amounted to 6.937 million units, representing a year-on-year increase of 40.3%, and the sales of new energy vehicles accounted for 44.3% of the total sales of new vehicles. Meanwhile, price wars within industry intensified in the first half of the year. According to the data released by the Ministry of Industry and Information Technology of the People's Republic of China (the "MIIT"), the profit margin for China's automotive industry in 2024 was only 4.3%, which further dropped to 3.9% in the first quarter of 2025. Amid the fierce market competition, for the six months ended 30 June 2025 (the "Period" or "Period under review"), the Group recorded a stable growth in the performance with an increase of 5% in its turnover. It is anticipated that the implementation of policies such as "anti-involution" measures in the future will help gradually improve the profit margins for both the industry and the Group.

In 2025, with the rapid development of technologies such as large models and artificial intelligence ("AI"), the industrialization of robots has accelerated. Embodied intelligence was included for the first time in the Report on the Work of the Government, signifying its important position in the development of future industries. It is one of the emerging industries with the greatest development potential in society today, with broad applications in various scenarios such as intelligent manufacturing, healthcare and services. It aims to liberate labor forces, thereby enhancing the quality of human life. Leveraging its long-term development in the automotive electronics and semiconductor industries, the Group's layout in the robotics sector has made a breakthrough. Its wholly-owned subsidiary, Shanghai G-Pulse Electronics Technology Company Limited ("G-Pulse"), collaborated with D-Robotics, an industry-leading provider of universal hardware-software bases for robots, to develop controller products based on D-Robotics' RDK S100 series intelligent computing platform, and officially launched the GRC1.0 high-performance controller solution.

As a leading automotive electronics and robot solution provider in China, the Group has distinguished itself in the industry with its robust R&D capabilities, advanced semiconductor application technologies and strong industrialization capabilities.

In the automotive industry, leveraging its strong R&D capabilities in new energy vehicles and outstanding technology solutions for automotive semiconductor applications, the Group has helped automotive original equipment manufacturers ("OEM" or "OEMs") successfully implement cost-effective mass production plans and significantly increase their market penetration. The new energy and intelligent driving segments continued to be the main drivers of the Group's long-term revenue and earnings growth, empowering the Group's business growth. With the rapid development of new energy vehicles, the demand for high-performance automotive chips is booming. Automotive manufacturers, technology enterprises and other firms are ramping up their R&D efforts to enter the automotive chip sector. With more than 20 years of extensive experience in the field of automotive electronics, electrification and intelligence, the Group has maintained solid and close long-term cooperative relationships with the world's leading semiconductor suppliers. In addition, relying on its excellent R&D capabilities and complete product offerings, the Group has created value for both upstream and downstream sectors, empowered domestic semiconductors and accelerated their application and development in the domestic automotive market. The Group established in-depth cooperation with customers and semiconductor manufacturers and provided more diversified and customized solutions to meet customers' needs, which will be beneficial to the Group's continuous and stable development in the long term.



MANAGEMENT DISCUSSION AND ANALYSIS

In the robotics industry, the intelligent robotics sector faces pain points such as insufficient standardization in core controller domains, high customization costs, significant challenges in product consistency and yield of good products, which severely constrain the pace of scale application. As a leading solutions provider in the automotive electronics sector, the Group possesses deep technical expertise and extensive mass-production experience across areas including new energy, automated driving (AD), body control, safety and powertrain systems, and has a profound understanding of the importance of high reliability, safety and large-scale production on complex systems. The Group brings its mature automotive electronics experience to the robotics field, while collaborating with partners across the automotive industry ecosystem. By establishing a comprehensive standardized system encompassing R&D, design, component selection, production process, testing and verification, it provides standardized robot controller products for the robotics industry, and promotes the transformation of intelligent robots from laboratory samples to industrial-grade products that can be mass-produced.

Research and development (“**R&D**”) serves as an indispensable cornerstone supporting the Group’s long-term business growth. Through R&D, the Group achieves deep collaboration with customers, plans and designs solutions tailored to customer needs that help its partners to better harness their advantages and enhance industrialization effectiveness. This deep integration with their directional technologies and process requirements highlights the Group’s unique business model and advantages. During the Period, under the “asset-light and research-focused” business model, the Group continued its efforts in R&D investment and maintained an outstanding team of scientific and technological talents to empower its development. As its technological achievements have been highly recognized by domestic and overseas customers and industry peers, the Group has established its technical leadership position with promising prospects for future development and trends.

BUSINESS REVIEW

In the first half of 2025, despite the overall weakness in the automotive electronics market and intensified involution, the Group achieved robust business growth through its deep-rooted presence in the domestic automotive electronics sector, innovative technologies and excellent services. This demonstrates exceptional resilience and sustainable growth potential, further highlighting the Group’s strong core competitiveness and leading position in the automotive electronics field. The Group’s sales revenue is classified as follows:

New Energy	– Core solutions related to electric vehicles, plug-in hybrid electric vehicles and hydrogen fuel-cell vehicles, including solutions related to core electric powertrain control systems and thermal management systems
Body Control	– Electronic solutions for body control systems
Safety	– Solutions related to safety systems
Powertrain	– Solutions related to powertrain systems
Automated & Connected Vehicles	– Core solutions related to intelligent driving and connected automotive, such as advanced driver-assistance systems (“ ADAS ”)/automated driving systems
Cloud Server	– Electronic solutions related to power management of data centers/cloud servers
Rendering of Services & Others	– R&D services and other income

In the first half of 2025, the Group's overall results recorded stable performance. The total revenue increased by approximately 5% year-on-year to RMB2.97 billion, which was mainly driven by the growth of the safety systems, powertrain systems and cloud server segments. In particular, the revenue from safety systems increased by 27% during the Period, and the revenue from the powertrain systems segment increased by 15%. The new energy vehicle segment maintained the largest proportion of the Group's revenue at 48.5%, while the body control systems, safety systems and powertrain systems segments accounted for 10.6%, 15.2% and 6.2% of the total revenue, respectively. The revenue from the automated & connected vehicles business segment was consistent with that of last year, accounting for 7.8% of the total revenue. With the gradual infiltration of artificial intelligence into daily life, the demand for AI servers continued to grow, resulting in the cloud server segment recording a year-on-year increase of 135% in its revenue, accounting for 8.6% of the Group's total revenue. In addition, in the first half of 2025, the Group received more customer mass production project development commissions and design wins, the revenue from the services and other segments accounted for 3.1% of the total revenue.

During the Period under review, the Group's gross profit was RMB401.0 million, and the gross profit margin was 13.5%, representing a decrease of 2.4 percentage points over the same period last year. This was mainly attributable to the continued and intensifying price competition among automotive OEMs, which compressed the gross profit margin of the entire industry. As a result, the Group was committed to controlling costs. In addition to achieving economies of scale by increasing the production volume and expanding its market share, it also reduced systematic costs through the design to mitigate the pressure on the gross profit margin. At the same time, the Group continued to optimize its R&D resources, grasped the direction of technological development, created demand, and provided customers with more diversified and customized solutions to facilitate rapid updates and iteration, thereby consolidating its market leadership and strengthening its technological advantages. The Group maintained its total R&D expenses at 7.4% of the total revenue, amounting to RMB219.9 million.

During the Period under review, in the aspect of the finance costs, it decreased by 5% over the previous year, which was primarily due to the adjustments made by the Group to its loan structure by increasing the proportion of RMB-denominated loans, thereby reducing overall interest expenses.

During the Period under review, OEMs and their Tier 1 suppliers were the major end customers of the Group, including China's top ten new energy passenger vehicle brands. With the accelerated export of domestic independent automobile enterprises and rapid growth in overseas sales, the Group has secured several new overseas projects, many of which are from leading enterprises, including those providing solutions for Japanese and European automobile enterprises. The Group assisted local OEMs in enhancing their product solutions to achieve global layout along with domestic automobile enterprises, enter the supply chains of overseas automobile enterprises and facilitate the localization of overseas supply chains. The profit attributable to shareholders for the year amounted to RMB49.7 million, compared with RMB97.7 million for the same period last year, and the net profit margin for the first half of 2025 was 1.6%.

In the first half of 2025, the Group secured 112 new mass production designated projects, among which ten of them involved exported car models or overseas customer projects. The designated projects covered important applications such as chassis and ADAS. In addition to major domestic automobile enterprises, its customers have expanded to leading Japanese and European automobile enterprises as well as Tier 1 suppliers, providing a strong support for the Group's future growth.

New Energy Vehicles Core Solutions

In the first half of 2025, the Group's new energy revenue segment saw growth in areas such as motor control unit (MCU), battery management system (BMS), on-board charging and PTC, with the acquisition of new projects maintaining a strong momentum. For the six months ended 30 June 2025, the revenue from this business segment amounted to RMB1,437.8 million, which was consistent with that of the same period last year, accounting for 48.5% of the total revenue. The core component "Motor Control Unit Power Brick" developed by the Group has reached the industry-leading level in key indicators such as power density, integration and reliability. Currently, the mass production of this product is in the ramp-up stage, and the production capacity is gradually increasing. The Group will continue to develop solutions with higher power density, including cost-effective solutions of silicon carbide and silicon mixture, to meet the growing market demand, thereby promoting the sustainable development of the overall business.

The Group has continuously increased its market penetration by virtue of its high-quality deliveries on a large scale. The Group will continue to focus on enhancing its technological R&D capabilities and optimizing its product portfolio to meet vehicle manufacturers' demand for efficient and reliable solutions. Through continuous innovation and in-depth cooperation, the Group is committed to maintaining a leading position in fierce market competition and promoting the development of the entire industry.

Body Control/Safety/Powertrain Solutions

In the first half of 2025, the revenue from body control system business decreased by 26% to RMB314.4 million, accounting for 10.6% of the total revenue. This was mainly due to trade-offs in certain businesses with lower gross profit margin made by the Group amid market involutions. The powertrain system solutions increased by 15%, accounting for 6.2% of the Group's total revenue. The overall commercial vehicle market saw slight growth, and the demand for diesel powertrain systems remained stable. In addition, the electrification of commercial vehicles is accelerating significantly, and many leading domestic commercial vehicle enterprises have formulated clear development plans and expect to significantly increase the proportion of new energy vehicles, especially hybrid and pure electric models, in the next three to five years. This will help the Group leverage its technical expertise in the commercial vehicle sector and achieve further business growth.

The revenue from safety system solutions increased by 27%, accounting for 15.2% of the Group's total revenue. This was attributable to the continuous increase in the installation rate of active suspension system in vehicle manufacturers since 2024, continuous mass production of new projects for braking and steering applications and increasing unit price along with the systems' functionality and complexity. With the popularization of intelligent functions in automobiles, consumers' attention to safety is constantly increasing. The Group will increase its investment in the R&D of vehicle safety systems to exert the synergy with intelligent driving system solutions.

Automated & Connected Vehicles Solutions

During the Period under review, revenue from the automated & connected vehicles business remained stable compared with the same period last year, amounted to RMB230.5 million, accounting for 7.8% of the total revenue. The Group has launched the first generation of system solutions supporting L3 and plans to further optimize them on this basis to enhance cost performance, making them suitable for lower-cost models and meeting the market's demand for automated driving functions. Although OEMs continued to increase their installation rates, the market is highly competitive. Both policy orientation and market demand are gradually shifting from functional requirements to safety requirements, which are the main driving forces for supporting consumer demand. With the continuous improvement of the ecosystem, automated & connected vehicle technology is expected to achieve large-scale commercialization in the next few years and become an important direction of development.

During the Period under review, the Group had been actively engaged in the development of solutions related to Horizon Robotics' Journey®6 processors and has released a front fusion perception solution based on the Horizon Robotics' Journey®6 platform, which adopts advanced BEV+Transformer technology and front fusion methodology to enhance the perception capability of intelligent driving. With its 4D millimeter-wave radar, camera system and sensor fusion algorithms, the Group is committed to creating a high-performance, low-cost and universally adaptable perception fusion system for intelligent driving. The Group is currently developing solutions related to Journey®6 for several domestic OEMs and system providers, while actively serving overseas customers by offering design plans and prototypes to meet the demands of different markets.

In addition, the Group has actively invested in and deepened its cooperation with Horizon Robotics and officially launched the new generation system-level domain controller solution MADC4.0 based on the Journey®6E/M platform. This solution deeply integrates the new generation of in-vehicle intelligent computing solution of Horizon Robotics (i.e. Journey®6E/M and Infineon AURIX TC397 multi-core processor), which supports advanced driver assistance functions and application scenarios such as high-speed Navigate on Autopilot ("NOA"), urban NOA, memory driving and fully automatic parking. The newly launched domain controller solution MADC4.0 is an intelligent computing platform solution specifically designed for L2+ advanced driver assistance systems. It demonstrates extraordinary product capabilities in terms of hardware adaptation, algorithm optimization, performance efficiency, optimal combination and cost control. Moreover, it can meet the demands of differentiated deployment and functional development through tailoring.

The Group will continue to strengthen the R&D and innovation of automated & connected vehicles, enhance its technological advantages and market competitiveness in the field of intelligent driving, and thereby create more market opportunities and performance growth space for the future.

Cloud Server-Related Solutions

With the rapid development of AI technology, cloud server-related solutions have increasingly become the focus of industry attention. In the first half of 2025, the revenue from this business segment increased by 135% to RMB255.4 million, primarily driven by the increase in the demand for cloud servers arising from the demand for AI services from customers. Many customers have increased their investment in establishing private servers and private clouds, which has actively promoted the growth of market demand to a certain extent. The Group will continue to optimize the allocation of internal resources and further increase its R&D efforts in core technologies of cloud computing.

Research and Development and Group Development

Research and development are the core of the Group's development strategy. With the rapid development of the global automobile industry towards electrification, intelligence and connectivity, the Group's technological advantages have become increasingly prominent and will continue to help the Group further consolidate its leading position in the market, expand its market share and drive its business growth. In the first half of 2025, the Group continued to proactively optimize and enhance its R&D capabilities to maintain its competitive edge and proactively optimize the R&D team and strengthen project management; the R&D expenses for the Period were RMB219.9 million, comparable to the same period last year, accounting for approximately 7.4% of the Group's revenue. As at 30 June 2025, the Group had a total of 950 full-time R&D technicians, representing 70.9% of the Group's entire workforce. During the Period, the Group had a total of 394 patents and 329 software copyrights, with an increase of 36 and 2, respectively, compared with the end of last year. Furthermore, the Group had 203 invention patents under review, 56 utility model patents under review, and 8 design patents under review. In summary, there are a total of 267 patents under review.

To enhance its sustainable development performance, the Group continues to comprehensively advance its environmental, social and governance (“**ESG**”) work in 2025. In terms of the environment, the Group is developing reduction targets for greenhouse gas (GHG) emissions (Scope 1 and Scope 2) and energy consumption. These targets will serve as a foundation for the Group's long-term climate strategy, aligning with industry best practices and regulatory expectations. Meanwhile, the Group is committed to value chain decarbonization and is exploring a potential pilot programme in collaboration with logistics providers to advance green and sustainable transportation. In terms of society, the Group takes technological innovation as the driving force and continuously improves product quality and safety standards. Our progress in areas such as smart driving solutions, energy-efficient autonomous driving systems and AI-driven safety technologies is redefining the future of mobility. From enhancing intelligent driving capabilities to optimizing energy performance and elevating safety standards, they are designed to support a greener, safer, and more intelligent mobility ecosystem. The Group has performed steadily among multiple ESG rating agencies, including QuantData (rating: A), Sino-Securities Index (rating: BBB), CCXGF (rating: BB) and MioTech (rating: BB), reflecting the Group's continuous efforts in ESG.

R&D Progress in the Automotive Field

In February 2025, the Group reached a cooperation agreement with eSOL Co., Ltd. (“**eSOL**”), a leading developer of real-time embedded software solutions, to incorporate eSOL's high-security and scalable real-time operating system (RTOS) platform products, efficient development tools and other related products into the Group's automotive electronics and software solutions and related businesses. Through this strategic cooperation, both parties will jointly provide services and technical support for Chinese customers and OEMs and promote the software technology innovation and application ecosystem construction in the Chinese automotive market.

In terms of supporting testing and validation for large-scale deliveries, the demand for R&D testing remained strong in the first half of 2025. The Group's testing and validation center continued to undertake and match the testing and validation needs of a wide range of its electronic control products. In particular, the testing demand for power brick products has maintained a rapid growth, and the related testing technologies and equipment capabilities have been gradually improved. In the second half of 2025, the Group will continue to enhance its testing capabilities for products such as power brick electric drive, domain control and intelligent electronic control.

In the field of system construction, the Group's testing and certification center passed the re-examination by China National Accreditation Service for Conformity Assessment (CNAS) in 2025, and is now capable of electromagnetic compatibility (EMC) testing, electrical performance testing, environmental reliability testing, mechanical stress testing and electric drive bench testing. At the same time, it has passed the audit by VREMT and will obtain more domestic OEM qualification certifications and extended audit in the future, further enhancing its ability and scope of customer service.

During the Period, the Group obtained multiple project awards for controller solutions in chassis and safety systems, and the solutions covered steering-by-wire, air suspension and chassis domain controllers, etc. In new energy vehicles, there is a trend of directly adopting high-voltage power supply solutions for some chassis electric actuators control. The Group has extensive technical accumulation in high-voltage electric control and functional safety fields. This trend further highlights the Group's technical advantages in the chassis segment and is conducive to obtaining more projects in the future and achieving further business improvement.

In the first half of 2025, the Group's Nantong R&D base completed the delivery of the second phase of the renovation project by adding approximately 3,000 square meters of usable area, and the total gross floor area amounted to 16,000 square meters. During the same period, the Group established a complete set of equipment and environment for the electronic control power brick products, including laser cleaning workstations, laser welding, end-of-line (EOL) testing lines and automatic visual inspection (AVI) workstations, and built a complete capacity for trial productions and small-batch deliveries of power bricks. In 2026, the Nantong R&D base will serve the trial production and testing needs of more mass production vehicle projects of customers and replicate mature production processes and testing procedures to module contract manufacturers, which thus supporting the Group to achieve million-scale deliveries of power modules and inverter bricks in 2027. The Nantong R&D base of the Group will further enhance its industry competitiveness in the new energy vehicle business sector and support the stable growth of the Group's new energy vehicle business in the future.

R&D Progress in the Robotics Field

In terms of robots, the Group has already established its presence in the field based on its extensive technologies and industrialization experience in electrification and intelligence. In addition, the Group has accelerated solution implementation and international business expansion through its R&D center established in Hong Kong in 2023. At present, diversified research and development results have been achieved in multimodal sensing, fused location positioning as well as joint module drives and controls, etc.

In the first half of 2025, based on the powerful RDK S100 intelligent computing platform of D-Robotics, the Group successfully developed the GRC1.0 high-performance controller solution. This product is specifically designed for embodied intelligent robots and industrial automation scenarios, and has following core advantages:

- (1) High-reliability system architecture: ensure stable operation in complex industrial environments and harsh working conditions by inheriting the strict design and verification process of automotive-grade products in steering logic and safety architecture
- (2) Powerful real-time control capability: support dual-core expansion design, providing solid software and hardware support for the "cerebellar" applications of robots (such as real-time motion control and precise interaction), and meeting the synchronization requirements in high-dynamic scenarios



MANAGEMENT DISCUSSION AND ANALYSIS

- (3) Advanced technology integration: integrate the advantages of G-Pulse in key areas such as simultaneous localization and mapping (SLAM) technology integration to enhance environmental perception, positioning and navigation, and interaction accuracy of robots in complex scenarios
- (4) Mass production-friendly design: adhere to “industrial-grade standards”, and implement the principle of standardization throughout the entire process covering R&D design, component selection, production process, testing and verification, to ensure product consistency and large-scale delivery capabilities

The launch of the GRC1.0 controller not only addresses the core demands of robot controllers in terms of reliability and real-time performance, but also significantly reduces the R&D threshold and supply chain management costs for robot manufacturers through standardized and modular design. Currently, embodied intelligence is still in the initial stage of industrialization. With the rapid development of the industry in the future, it is expected that the proportion of revenue from robot-related solutions in the Group’s revenue will maintain a high growth rate.

Outlook

Looking ahead to the global new energy vehicle market in the second half of the year, China’s dominance and the vitality of emerging markets will become the dual engines. In the domestic market, it is expected that the dual advantages of policies and the industrial chain will further increase the penetration rate of new energy vehicles, creating a wide range of opportunities for the Group’s new energy vehicle core solutions business. Meanwhile, the vigorous development of emerging markets such as Southeast Asia and Latin America will provide growth space for Chinese automobile enterprises entering overseas markets. In the European and American markets, policy coordination and cost control will be the key to break through in Europe and the United States. The Group will firmly adhere to technological innovation, continuously increase investment in new energy vehicles and automated driving technology, and provide better solutions in the market.

The integration of AI and cloud server technology is creating disruption opportunities to the business of providing body control, safety systems, powertrains and new energy vehicles. The Group will attach great importance to technology integration, cooperate with chip manufacturers and cloud service providers to build all-round solutions, accelerate the upgrading and transformation of services, and embrace the era of intelligence-defined hardware.

In the future, with the overall development of the automotive industry (including commercial vehicles) and the deepening of intelligent and electrified transformation, the demand for safety systems, new energy and powertrain systems will maintain steady growth. With its strengths in technology R&D, the Group is poised to develop more competitive products and optimize its product structure to meet the demands of emerging markets, aiming to achieve a stable business recovery in 2025.

Automated & connected vehicles solutions are a notable source of long-term business growth for the Group. With the rise of automobile intelligence, the market demand for ADAS and smart cockpits is increasing. By collaborating with numerous semiconductor partners, including Infineon, Longsys, ROHM and Horizon Robotics, the Group achieved promising results in jointly developing relevant solutions in 2025. On the one hand, as driver assistance technology advances from L2 to a higher level, the Group, based on its technology accumulation and previous project experience, is expected to secure more intelligent driving projects from automobile enterprises, particularly in the field of L2+ or above driver assistance domain controllers. On the other hand, given the growing market demand for high-level driver assistance, the Group has launched an advanced automated driving domain controller platform for L3 and above automated driving systems this year, to further strengthen and enhance security defense systems such as hardware and software systems security, platform security and functional security, and to further consolidate its position in the high-end market.

In the field of robotics, the Group will continue to deepen ecological synergy with D-Robotics and automotive industry partners, deeply integrate the supply chain resources, strict quality control systems and large-scale production experience of the automotive industry, and launch more mature and complete robot controller products in the market based on the mature ecosystem in the automotive electronics field, as well as through the exploration of technological commonality and scenario-based innovation, so as to jointly promote the rapid development of the intelligent robot industry, and press the “fast forward button” for the early arrival of the robot intelligence era.

In the realm of R&D, the Group maintained a high proportion of R&D investment in the first half of 2025 and is expected to continue the “asset-light, research-focused-heavy” strategy in the second half of the year. The continuous improvement of R&D facilities and comprehensive testing and validation facilities at various R&D bases, including the Nantong base, will help raise R&D efficiency and product quality. Meanwhile, through cooperation with universities and research institutes, the Group will attract and cultivate more R&D talents to ensure the supply of talent for its technological innovation.

In the future, the Group expects to secure over 100 new mass production designated projects, covering the following areas and technologies:

- Chassis system
- Advanced Driver Assistance System (ADAS)
- Motor Control Unit (MCU)
- Battery Management System (BMS)
- Thermal management technologies, including PTC heaters and actuators (pumps, fans, etc.)
- On-board wireless charging unit
- Electronic and Electrical Architecture (EEA)

Some of the projects and car models will be developed specifically for overseas markets or to meet the needs of overseas customers to further support the Group’s international business expansion.

Going forward, the involution in the automotive industry will be alleviated due to the introduction of relevant policies by the MIIT, which is conducive to the gradual improvement of the profit margins of the industry and the Group. The Group will continue to invest in R&D to reinforce its leading position in the industry and explore new business areas. While consolidating the domestic market, the Group will accelerate its international expansion, facilitate the implementation of localized supply chains overseas, and leverage its technological advantages to achieve long-term sustainable growth and deliver satisfactory returns to shareholders. Meanwhile, the Group will continue to improve its ESG governance system, align with leading industry practices, and strengthen the implementation of the sustainable development strategy to create long-term and sustainable value for stakeholders.

FINANCIAL REVIEW

Revenue

For the six months ended 30 June 2025, our total revenue increased by 5% year-on-year to RMB2,966.3 million, due to strong performance in Safety segment and Cloud Server segment during the Period under review.

The following table sets out the Group's revenue breakdown by product category during the period indicated:

(RMB'000)	Six months ended 30 June		
	2025	2024	Year-on-year Change
New Energy	1,437,848	1,452,608	-1%
Body Control	314,404	422,691	-26%
Safety	451,568	355,382	27%
Powertrain	185,189	161,112	15%
Automated & Connected Vehicles	230,548	229,860	0%
Cloud Server	255,444	108,783	135%
Rendering of Services & Others	91,321	104,595	-13%
Total	2,966,322	2,835,031	5%

Gross Profit and Gross Profit Margin

Gross profit for the six months ended 30 June 2025 decreased by 11% to RMB401.0 million as compared to the corresponding period last year. The Group's overall gross profit margin for the six months ended 30 June 2025 was 13.5% (for the six months ended 30 June 2024: 15.9%).

Other Income and Gains

The Group's other income and gains mainly included bank interest income, government grants, gains on derivative instruments at fair value through profit or loss and others. For the six months ended 30 June 2025, other income and gains increased by 55% to RMB19.2 million, mainly due to the earlier receipt of government grants in the first half of the year as compared to the corresponding period last year.

Selling and Distribution Expenses

Selling and distribution expenses mainly consisted of salaries, benefits and equity-settled share option and award expenses for staff, travelling and business entertainment expenses, marketing expenses, and administrative depreciation related costs. During the Period under review, the Group's selling and distribution expenses amounted to RMB48.0 million, which remained stable as compared to the corresponding period in 2024.

Administrative Expenses

Administrative expenses mainly consisted of (a) R&D expenses; and (b) other administration expenses including salaries, benefits and equity-settled share option and award expenses for the management, administrative and financial personnel, administrative costs, travelling expenses, depreciation expenses relating to property, plant and equipment used for administrative purposes, amortisation expenses for the management information systems, other taxes and levies.

During the Period under review, administrative expenses amounted to RMB256.3 million, representing an increase of 3% as compared to the corresponding period in 2024. In particular, (a) R&D expenses charged as administrative expenses amounting to RMB193.2 million, together with the amortisation of deferred development costs of RMB26.7 million charged to cost of sales, the total R&D expenses amounted to RMB219.9 million, accounting for 7.4% of revenue. The 2% increase in R&D expenses as compared with the corresponding period in 2024 was due to a slight increase in salaries for R&D staff, and (b) other administrative expenses amounted to RMB63.1 million, representing an increase of 4% as compared to the corresponding period last year, which was mainly due to slight increase of general expenses.

Other Expenses

Other expenses mainly consisted of foreign exchange differences and others during the Period under review. These expenses amounted to RMB30.7 million during the Period under review, representing an increase of 5% as compared to the corresponding period last year, which was mainly due to an increase in foreign exchange losses.

Finance Costs

During the Period under review, finance costs amounted to RMB53.8 million, representing a decrease of 5% as compared to the corresponding period in 2024, which was mainly due to the saving of interest payment with a higher RMB proportion of the borrowing of the Group.

Income Tax Credit

During the Period under review, the income tax credit amounted to RMB16.5 million, representing an increase of 23% from an income tax credit of RMB13.4 million for the corresponding period in 2024, which was mainly attributable to a decrease in profit before tax while the recognition of deferred tax remained stable compared to the corresponding period in 2024.

Profit for the Period

During the Period under review, the Group's profit decreased by 50% from RMB95.0 million for the six months ended 30 June 2024 to RMB48.0 million for the six months ended 30 June 2025.

LIQUIDITY AND FINANCIAL RESOURCES

During the Period under review, the Group continued to maintain a satisfactory and healthy liquidity position. As at 30 June 2025, the Group had cash and cash equivalents of RMB678.5 million (31 December 2024: RMB916.2 million).

As at 30 June 2025, the Group recorded net current assets of RMB1,375.6 million (31 December 2024: RMB1,716.4 million). Capital expenditure for the first half of the year was RMB36.2 million, which was mainly used for the addition of R&D equipment and improvement of R&D infrastructures, facilitating multi-location R&D support and services to customers.

As at 30 June 2025, the gearing ratio of the Group was 47% (31 December 2024: 50%), which represents net debt divided by the equity attributable to owners of the parent plus net debt. Net debt includes interest-bearing bank and other loans, trade and notes payables, other payables and accruals, less cash and cash equivalents and pledged deposits.

As at 30 June 2025, the Group had outstanding bank loans amounting to RMB1,636.3 million (31 December 2024: RMB2,038.4 million).

As at 30 June 2025, certain of the Group's bank loans, letters of credit, letters of guarantee and notes payable are secured by pledges over certain of the Group's deposits amounting to RMB129.6 million (31 December 2024: RMB165.5 million). Saved as disclosed above, no other Group's assets were charged to any financial institution.

INTERIM DIVIDEND

The directors of the Company (the **"Directors"**) did not recommend the payment of a dividend by the Company for the Period under review (for the six months ended 30 June 2024: nil).

MATERIAL EVENTS AFTER THE REPORTING PERIOD

The Group has no significant events after the Period that need to be disclosed.

CAPITAL COMMITMENT

As at 30 June 2025, the Group had capital commitments contracted, but not provided for, amounting to RMB23.9 million (31 December 2024: RMB7.2 million).

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Period under review, the Group did not have any significant investments, material acquisitions or disposals of subsidiaries, associates and joint ventures (31 December 2024: nil).

CONTINGENT LIABILITIES

As at 30 June 2025, the Group did not have significant contingent liabilities (31 December 2024: nil).

FOREIGN EXCHANGE EXPOSURE

The Group primarily operates in the PRC with a mixed currency revenue source. It is therefore exposed to foreign currency risk arising from fluctuations in exchange rates between the RMB and other currencies in which it conducts its business. The Group is subject to foreign currency risk attributable to its bank balances, trade and other receivables and payables as well as bank loans that are denominated in currencies other than the RMB. The Group seeks to limit its exposure to foreign currency risk by minimising its net foreign currency position. The Group also minimises losses caused by foreign exchange fluctuations through cost transfer by adjusting the prices offered to customers and considers supplementing foreign exchange forward contracts when necessary.

During the Period under review, the Group managed foreign currency exchange rate fluctuations by the aforesaid means to mitigate such exposure. The Group will closely monitor the change in foreign exchange rates to manage currency risks and consider necessary actions as required.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 June 2025, the Group had 1,340 employees (30 June 2024: 1,373 employees). The Group's labour costs, including salaries, bonuses, pension and welfare, and equity-settled share option and award expenses, but excluding Directors' and co-chief executives' remuneration, were RMB252.4 million, equivalent to 8.5% of the Group's revenue in the Period.

The Group provides attractive salary packages, including a competitive basic salary plus an annual performance bonus, as well as arranging ongoing special training for employees to facilitate their promotion within the organisation and enhance their loyalty to the Company. The Group's employees are subject to regular work performance appraisal to evaluate their promotion prospects and salary. The latter is decided with reference to market practice and the performance, qualifications and experience of the individual employee as well as the results of the Group.



MANAGEMENT DISCUSSION AND ANALYSIS

As at 30 June 2025, the Group had a total of 70,621,550 outstanding share options granted to eligible employees under the share option scheme adopted on 22 June 2018, to enhance attractiveness in compensation as well as motivation for employee performance. For details, please refer to the announcements of the Company dated 21 January 2019, 30 September 2020, 18 May 2021, 25 November 2022 and 20 September 2023, respectively.

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “**MPF Scheme**”) under the Mandatory Provident Fund Schemes Ordinance (Chapter 485 of the Laws of Hong Kong) for its employees in Hong Kong. The Group did not record any forfeited contribution from the MPF Scheme for the six months ended 30 June 2025 to reduce the existing level of contributions (for the year ended 31 December 2024: RMB359,000).

The Group’s employees in the PRC participate in various defined contribution schemes managed by local government authorities, pursuant to which the Group pays a stipulated percentage of payroll costs as contributions to the schemes. The Group has no obligations to pay further contributions, and no forfeited contributions were available to the Group to reduce the existing level of contributions.

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The shares of the Company (the “**Share(s)**”) were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 12 July 2018 with net proceeds received by the Company from the Global Offering (as defined in the prospectus of the Company dated 29 June 2018 (the “**Prospectus**”) amounted to HK\$766.7 million (equivalent to RMB655.4 million), after deducting the underwriting fees, commissions and all related expenses (the “**Net Proceeds**”).

As disclosed in the announcement of the Company dated 12 July 2019, having reassessed the funding needs for the enhancement of the Group’s overall R&D infrastructure, the board of Directors (the “**Board**”) has resolved to amend the proposed use of part of the Net Proceeds originally allocated for the enhancement of the Group’s R&D infrastructure by investing in and acquiring testing and other equipment, and technology software to accelerate the Group’s solutions development cycle and thus increase exposure of the Group’s solutions to customers to enhancement of the Group’s R&D infrastructure by (i) investing in and acquiring testing and other equipment, and technology software to accelerate the Group’s solution development cycle and thus increase exposure of the Group’s solutions to customers; and (ii) investing in, acquiring and renovating properties for R&D purposes.

During the Period, the Net Proceeds have been used for the purpose consistent with the section headed “Future Plans and Use of Proceeds” as set out in the Prospectus and the announcement of the Company dated 12 July 2019.

Details of the planned applications for the Net Proceeds, actual usage of the Net Proceeds up to 30 June 2025 and the expected timeframe for utilizing the remaining unused Net Proceeds are set out below:

Use of Proceeds	Planned applications (RMB million)	Percentage of total Net Proceeds (%)	Unutilized Net Proceeds brought forward from 31 December 2024		Proceeds utilized during the six months ended 30 June 2025		Unutilized Net Proceeds as at 30 June 2025		Expected timeframe for utilizing the remaining unused Net Proceeds
			(RMB million)	(RMB million)	(RMB million)	(RMB million)	(RMB million)	(RMB million)	
1. For the expansion of R&D capabilities	196.6	30	0	0	196.6	0	N/A		
2. For the enhancement of R&D infrastructure	196.6	30	0	0	196.6	0	N/A		
3. For the acquisitions of R&D capabilities	196.6	30	52.0	5.0	149.6	47.0	Expected to be fully utilized by end of 2026*		
4. General working capital	65.6	10	0	0	65.6	0	N/A		
Total	655.4	100	52.0	5.0	608.4	47.0			

* As disclosed in the 2024 annual report, the expected timeframe was extended to the end of 2026, as more time is required to select and identify suitable potential investees.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

The Company or any of its subsidiaries did not purchase, sell or redeem any of its listed securities (including sale of treasury shares) during the Period under review.

DISCLOSURE OF INTERESTS

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2025, the following persons (other than the interests of the Directors or chief executive of the Company as disclosed below) had interests or short positions in the Shares or underlying Shares which fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the Securities and Futures Ordinance (the "SFO") or as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO:

Name of Shareholder	Nature of Interest	Number of securities held ⁽¹⁾	Approximate shareholding percentage (%)
Magnate Era Limited (" Magnate Era ") ^(2, 3, 6 & 8)	Beneficial owner	525,000,000 (L)	48.26%
Treasure Map Ventures Limited (" Treasure Map ") ^(2, 5 & 6)	Beneficial owner	75,000,000 (L)	6.89%
Heroic Mind Limited (" Heroic Mind ") ^(2, 7 & 8)	Beneficial owner	75,000,000 (L)	6.89%
Zenith Benefit Investments Limited (" Zenith Benefit ") ^(2, 4, 6 & 8)	Beneficial owner	43,970,000 (L)	4.04%

Notes:

- The letter "L" denotes long position of the Shares.
- Magnate Era, Treasure Map, Heroic Mind and Zenith Benefit are corporate controlling shareholders (as defined under the Listing Rules) of the Company.
- Magnate Era is beneficially owned by both Mr. Luk Wing Ming ("**Mr. Luk**") and Mr. Chan Cheung Ngai ("**Mr. Chan**") in equal shares.
- Zenith Benefit is beneficially owned by both Mr. Luk and Mr. Chan in equal shares.
- Treasure Map is beneficially owned as to 100.0% by Mr. Luk.
- As disclosed in Notes 3,4 and 5 above, Mr. Luk owned 50.0% shareholding interest in Magnate Era, 50.0% shareholding interest in Zenith Benefit and 100.0% shareholding interest in Treasure Map. He is deemed to be interested in the entirety of 643,970,000 Shares directly held by the three aforesaid holding companies by virtue of the SFO.
- Heroic Mind is beneficially owned as to 100.0% by Mr. Chan.
- As disclosed in Notes 3, 4 and 7 above, Mr. Chan owned 50.0% shareholding interest in Magnate Era, 50.0% shareholding interest in Zenith Benefit and 100.0% shareholding interest in Heroic Mind. He is deemed to be interested in the entirety of 643,970,000 Shares directly held by the three aforesaid holding companies by virtue of the SFO.

Save as disclosed above, as at 30 June 2025, the Company is not aware of any other person or corporation (other than Directors or chief executive of the Company) who had or are taken to have an interest or a short position in the Shares and underlying Shares of the Company which were required to be disclosed to the Company under the provisions of Division 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under section 336 of Part XV of the SFO.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ITS ASSOCIATED CORPORATIONS

As at 30 June 2025, the interests and short positions of the Directors and chief executive of the Company in the Shares and underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO), as recorded in the register required to be kept by the Company pursuant to section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transaction by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules, and Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have under such provisions of the SFO) are as follows:

a) Long position in the ordinary Shares

Name of Shareholder	Nature of Interest	Number of securities held ⁽¹⁾	Approximate shareholding percentage (%)
Mr. Luk ⁽²⁾	Interest of controlled corporations	643,970,000 (L)	59.20%
Mr. Chan ⁽³⁾	Interest of controlled corporations	643,970,000 (L)	59.20%
Ms. Zhang Dan ⁽⁴⁾	Interest of spouse	643,970,000 (L)	59.20%
Ms. Zhang Hui ⁽⁵⁾	Interest of spouse	643,970,000 (L)	59.20%
Mr. Chan Ming	Beneficial owner	4,750,000 (L)	0.44%
Mr. Ng Ming Chee	Beneficial owner	3,760,000 (L)	0.35%
Mr. Tsui Yung Kwok	Beneficial owner	90,000 (L)	0.01%
Mr. Jiang Yongwei	Beneficial owner	90,000 (L)	0.01%

Notes:

- The letter “L” denotes long position of the Shares.
- Mr. Luk owned 50.0% shareholding interest in Magnate Era, 50.0% shareholding interest in Zenith Benefit and 100.0% shareholding interest in Treasure Map. He is deemed to be interested in the entirety of 643,970,000 Shares directly held by the three aforesaid holding companies by virtue of the SFO.
- Mr. Chan owned 50.0% shareholding interest in Magnate Era, 50.0% shareholding interest in Zenith Benefit and 100.0% shareholding interest in Heroic Mind. He is deemed to be interested in the entirety of 643,970,000 Shares directly held by the three aforesaid holding companies by virtue of the SFO.
- Ms. Zhang Dan is the spouse of Mr. Luk. Ms. Zhang Dan is deemed to be interested in the entirety of the 643,970,000 Shares in which Mr. Luk is interested by virtue of the SFO.
- Ms. Zhang Hui is the spouse of Mr. Chan. Ms. Zhang Hui is deemed to be interested in the entirety of the 643,970,000 Shares in which Mr. Chan is interested by virtue of the SFO.

DISCLOSURE OF INTERESTS

b) Long position in underlying Shares – share options

The following Directors of the Company have personal interests in options to subscribe for the Shares of the Company:

Name	Date of grant	Exercisable period	Balance as at 1 January 2025	Granted during the Period	Exercised during the Period	Number of share options		Balance as at 30 June 2025	Exercise price per share HK\$
						Lapsed/ Forfeited during the Period	Cancelled during the Period		
Mr. Chan Ming	21 January 2019	1 January 2020 to 31 December 2025	1,550,000	-	-	-	-	1,550,000	2.662
	18 May 2021	1 June 2022 to 31 May 2028	200,000	-	-	-	-	200,000	4.25
Mr. Ng Ming Chee	21 January 2019	1 January 2020 to 31 December 2025	1,500,000	-	-	-	-	1,500,000	2.662
	18 May 2021	1 June 2022 to 31 May 2028	160,000	-	-	-	-	160,000	4.25
Mr. Jiang Yongwei	21 January 2019	1 January 2020 to 31 December 2025	50,000	-	-	-	-	50,000	2.662
	18 May 2021	1 June 2022 to 31 May 2028	40,000	-	-	-	-	40,000	4.25
Mr. Tsui Yung Kwok	21 January 2019	1 January 2020 to 31 December 2025	50,000	-	-	-	-	50,000	2.662
	18 May 2021	1 June 2022 to 31 May 2028	40,000	-	-	-	-	40,000	4.25

Save as disclosed above, as at 30 June 2025, none of the Directors or the chief executives of the Company or any of their respective associates had any interests and short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register of the Company required to be kept under Section 352 of Part XV of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

SHARE OPTION SCHEME

The Company conditionally adopted a share option scheme on 22 June 2018 (the “**2018 Share Option Scheme**”) for the purpose of recognizing and acknowledging the contributions of certain eligible participants had or may have made to the Group whose contributions are or will be beneficial to the performance, growth or success of the Group.

The 2018 Share Option Scheme has been terminated with effect from 27 May 2024 (the “**Termination Date**”) by way of an ordinary resolution at the 2024 annual general meeting. Since the Termination Date, no further options can be granted under the 2018 Share Option Scheme, and there were 73,944,550 outstanding share options granted but not yet exercised under the 2018 Share Option Scheme as at the Termination Date. As at 30 June 2025, there were 70,621,550 outstanding share options under the 2018 Share Option Scheme.

As at the beginning and the end of the Period, there was no option available for grant under the scheme mandate of the 2018 Share Option Scheme.

Pursuant to the amendments to Chapter 17 of the Listing Rules in relation to share schemes of listed issuers that came into effect on 1 January 2023, the Board resolved to adopt a new share scheme (the “**2024 Share Scheme**”) in compliance with the new Chapter 17 of the Listing Rules. For details, please refer to the announcement of the Company dated 20 March 2024, and the circular of the Company dated 24 April 2024. The 2024 Share Scheme was approved by the Shareholders at the annual general meeting of the Company held on 27 May 2024. During the period from the adoption of the 2024 Share Scheme to 30 June 2025, no options or awards have been granted, exercised, or cancelled or lapsed under the 2024 Share Scheme.

As at the beginning and the end of the Period, the number of options and awards available for grant under the scheme mandate of the 2024 Share Scheme was 108,783,840 and 108,783,840, respectively. No service provider sublimit has been authorised under the 2024 Share Scheme.

The details of the exercise price and number of options outstanding during the Period which have been granted to, exercised and cancelled by the eligible participants under the 2018 Share Option Scheme are as follows:

Category	Date of grant	Exercisable period	Balance as at 1 January 2025	Granted during the Period	Exercised during the Period	Number of share options		Balance as at 30 June 2025	Exercise price per share HK\$
						Lapsed/ forfeited during the Period	Cancelled during the Period		
Executive Directors ⁽¹⁾	21 January 2019 ⁽¹⁾	1 January 2020 to 31 December 2025 ⁽²⁾	3,050,000	-	-	-	-	3,050,000	2.662
	18 May 2021 ⁽⁵⁾	1 June 2022 to 31 May 2028 ⁽⁶⁾	360,000	-	-	-	-	360,000	4.25
Independent non-executive Directors ⁽¹⁾	21 January 2019 ⁽¹⁾	1 January 2020 to 31 December 2025 ⁽²⁾	100,000	-	-	-	-	100,000	2.662
	18 May 2021 ⁽⁵⁾	1 June 2022 to 31 May 2028 ⁽⁶⁾	80,000	-	-	-	-	80,000	4.25
Employees	21 January 2019 ⁽¹⁾	1 January 2020 to 31 December 2025 ⁽²⁾	18,596,550	-	-	25,000	-	18,571,550	2.662
	30 September 2020 ⁽³⁾	1 October 2021 to 30 September 2027 ⁽⁴⁾	2,925,000	-	-	75,000	-	2,850,000	2.810
	18 May 2021 ⁽⁵⁾	1 June 2022 to 31 May 2028 ⁽⁶⁾	19,425,000	-	-	200,000	-	19,225,000	4.25
	25 November 2022 ⁽⁷⁾	1 December 2023 to 30 May 2029 ⁽⁸⁾	11,240,000	-	-	900,000	-	10,340,000	4.324
	20 September 2023 ⁽⁹⁾	1 October 2024 to 30 September 2030 ⁽¹⁰⁾	16,425,000	-	-	380,000	-	16,045,000	3.364
Total			72,201,550	-	-	1,580,000	-	70,621,550	



DISCLOSURE OF INTERESTS

Notes:

- 1) The closing price of the Shares immediately before the grant of share options on 21 January 2019 was HK\$2.66.
- 2) The share options granted (the “**Granted Options**”) shall be vested to the grantees in accordance with the vesting schedule as follows: (i) as to 25% of the total number of Granted Options on 1 January 2020; (ii) as to 25% of the total number of Granted Options on 1 January 2021; (iii) as to 25% of the total number of Granted Options on 1 January 2022; and (iv) as to 25% of the total number of Granted Options on 1 January 2023. Once vested, the Granted Options shall be exercisable on a cumulative basis.
- 3) The closing price of the Shares immediately before the grant of share options on 30 September 2020 was HK\$2.81.
- 4) The Granted Options shall be vested to the grantees in accordance with the vesting schedule as follows: (i) as to 25% of the total number of Granted Options on 1 October 2021; (ii) as to 25% of the total number of Granted Options on 1 October 2022; (iii) as to 25% of the total number of Granted Options on 1 October 2023; and (iv) as to 25% of the total number of Granted Options on 1 October 2024. Once vested, the Granted Options shall be exercisable on a cumulative basis.
- 5) The closing price of the Shares immediately before the grant of share options on 18 May 2021 was HK\$4.25.
- 6) The Granted Options shall be vested to the grantees in accordance with the vesting schedule as follows: (i) as to 25% of the total number of Granted Options on 1 June 2022; (ii) as to 25% of the total number of Granted Options on 1 June 2023; (iii) as to 25% of the total number of Granted Options on 1 June 2024; and (iv) as to 25% of the total number of Granted Options on 1 June 2025. Once vested, the Granted Options shall be exercisable on a cumulative basis.
- 7) The closing price of the Shares immediately before the grant of share options on 25 November 2022 was HK\$4.25.
- 8) The Granted Options shall be vested to the grantees in accordance with the vesting schedule as follows: (i) as to 25% of the total number of Granted Options on 1 December 2023; (ii) as to 25% of the total number of Granted Options on 1 December 2024; (iii) as to 25% of the total number of Granted Options on 1 December 2025; and (iv) as to 25% of the total number of Granted Options on 1 December 2026. Once vested, the Granted Options shall be exercisable on a cumulative basis.
- 9) The closing price of the Shares immediately before the grant of share options on 20 September 2023 was HK\$3.23.
- 10) The Granted Options shall be vested to the grantees in accordance with the vesting schedule as follows: (i) as to 25% of the total number of Granted Options on 1 October 2024; (ii) as to 25% of the total number of Granted Options on 1 October 2025; (iii) as to 25% of the total number of Granted Options on 1 October 2026; and (iv) as to 25% of the total number of Granted Options on 1 October 2027. Once vested, the Granted Options shall be exercisable on a cumulative basis.
- 11) Details of share options granted to the Directors are disclosed in the section headed “Directors’ and chief executive’s interests and short positions in Shares, underlying Shares and debentures of the Company or its associated corporations” above.
- 12) Details of each of the Directors’ interests in options to subscribe for Shares of the Company is set out in the section headed “Directors’ and chief executive’s interests and short positions in Shares, underlying Shares and debentures of the Company or its associated corporations” above.

As at the date of this report, the total number of Shares available for issue upon exercise of all outstanding options already granted under the 2018 Share Option Scheme was 70,621,550, representing approximately 6.49% of the issued share capital of the Company.

As no options or awards were granted during the Period, the number of Shares that may be issued in respect of options and awards granted under all schemes of the Company during the Period divided by the weighted average number Shares of the Company in issue for the Period is not applicable.

OTHER INFORMATION

CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining a high standard of corporate governance to safeguard the interests of its Shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has adopted the code provisions of the Corporate Governance code (the “**CG Code**”) as set out in Appendix C1 to the Listing Rules as its own code of corporate governance. The Board is of the view that the Company has complied with all applicable code provisions of the CG Code during the Period under review, except for a deviation from the code provision C.2.1 of the CG Code that the roles of the chairman and chief executive should be separate and should not be performed by the same individual. Mr. Luk Wing Ming is our chairman and co-CEO, responsible for strategic development and business operations. The Board believes that this arrangement will improve the efficiency of our decision-making and execution process.

Further, the Group has put in place an appropriate check-and-balance mechanism through the Board and the independent non-executive Directors. In light of the above, the Board considers that the deviation from code provision C.2.1 of the CG Code is appropriate in the circumstances of the Group.

The Board will review the corporate governance structure and practices from time to time and shall make the necessary arrangements when the Board considers appropriate.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted written guidelines (the “**Written Guidelines**”) in no less exacting terms than the Model Code as set out in Appendix C3 of the Listing Rules as its own code for securities transactions by the Directors.

Having made specific enquiries from all Directors, all of them have confirmed that they have complied with the Model Code and the Written Guidelines during the Period under review and as at the date of this report. No incident of non-compliance with the Written Guidelines by the employees who are likely to be in possession of inside information about the Company was noted by the Company.

SPECIFIC PERFORMANCE OBLIGATIONS OF CONTROLLING SHAREHOLDERS UNDER FACILITIES AGREEMENT

On 14 February 2023, the Company as borrower, and Intron Technology (China) Limited (the “**Guarantor**”), a direct wholly-owned subsidiary of the Company as guarantor, entered into a facilities agreement (the “**Facilities Agreement I**”) with a syndicate of banks as lenders (collectively referred to as the “**Lenders I**”) for a syndicated loan in the total principal amount of up to US\$60,000,000 (the “**Facilities I**”) subject to the terms and conditions of the Facilities Agreement I. The Facilities I have a final repayment date falling 36 months from the first drawdown date. Pursuant to the Facilities Agreement I, if Mr. Luk Wing Ming and Mr. Chan Cheung Ngai (the “**Ultimate Controlling Shareholders**”) collectively do not or cease to (a) own beneficially, directly or indirectly, at least 51% of all the issued share capital (which are free from any security) in the Company or the Guarantor or (b) control the Company or the Guarantor; the Lenders I would be entitled to cancel the available commitment under the Facilities I and to declare that all amounts outstanding (including the loans and interest accrued) under the Facilities Agreement I shall immediately become due and payable.



OTHER INFORMATION

For further details, please refer to the announcement of the Company dated 14 February 2023.

On 22 August 2025, the Company as borrower, and the Guarantor, entered into a facilities agreement (the “**Facilities Agreement II**”) with a syndicate of banks as lenders (collectively referred to as the “**Lenders II**”) for a syndicated loan in the total principal amount of US\$90,000,000, with an accordion option to increase the aggregate principal amount to not exceeding US\$120,000,000 (the “**Facilities II**”) subject to the terms and conditions of the Facilities Agreement II. The Facilities II have a final repayment date falling 36 months from the first drawdown date. One of the purposes of the Facilities II is to fully refinance Facilities I. Pursuant to the Facilities Agreement II, if the Ultimate Controlling Shareholders collectively do not or cease to (a) own beneficially, directly or indirectly, at least 51% of all the issued share capital (which are free from any security) in the Company or the Guarantor or (b) control the Company or the Guarantor; the Lenders II would be entitled to cancel the available commitment under the Facilities II and to declare that all amounts outstanding (including the loans and interest accrued) under the Facilities Agreement II shall immediately become due and payable.

For further details, please refer to the announcement of the Company dated 22 August 2025.

As at the date of this report, Mr. Luk Wing Ming and Mr. Chan Cheung Ngai collectively own approximately 66% of the issued share capital of the Company.

As at the date of this report, the above specific performance obligations imposed on the Ultimate Controlling Shareholders under the Facilities Agreement continue to exist.

AUDIT COMMITTEE REVIEW

The Company has established an Audit Committee which is accountable to the Board and the primary duties of which include the review and supervision of the Group’s financial reporting process and internal control measures. For the Period under review, the Audit Committee comprised of three independent non-executive Directors, namely, Mr. Tsui Yung Kwok, Mr. Jiang Yongwei and Ms. Han Shuting. Mr. Tsui Yung Kwok serves as the chairman of the Audit Committee of the Company, who has the professional qualifications and experience in financial matters in compliance with the requirements of the Listing Rules.

The Audit Committee has reviewed with management the accounting principles and practices adopted by the Group and discussed internal control and financial reporting matters, including the review of the unaudited condensed consolidated interim financial statements of the Group for the Period under review. They considered that the unaudited interim financial statements of the Group for the Period under review were in compliance with the relevant accounting standards, rules and regulations and that appropriate disclosures were made.

APPOINTMENT OF NEW DIRECTOR

Ms. Han Shuting has been appointed as an independent non-executive Director of the Company with effect from 1 December 2024. Ms. Han Shuting has obtained the legal advice referred to in Rule 3.09D of the Listing Rules on 27 November 2024, and she has confirmed that she understood her obligations as Director of the Company.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2025

	Notes	Unaudited Six months ended 30 June	
		2025 RMB'000	2024 RMB'000
REVENUE	5	2,966,322	2,835,031
Cost of sales		(2,565,276)	(2,383,065)
Gross profit		401,046	451,966
Other income and gains	5	19,177	12,340
Selling and distribution expenses		(47,995)	(47,971)
Administrative expenses		(256,328)	(248,806)
Other expenses		(30,674)	(29,212)
Finance costs	7	(53,841)	(56,932)
Share of profits and losses of associates		56	308
PROFIT BEFORE TAX	6	31,441	81,693
Income tax credit	8	16,534	13,400
PROFIT FOR THE PERIOD		47,975	95,093
Attributable to:			
Owners of the parent		49,740	97,678
Non-controlling interests		(1,765)	(2,585)
		47,975	95,093
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT			
Basic	10	RMB4.57 cents	RMB8.98 cents
Diluted	10	RMB4.57 cents	RMB8.98 cents

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2025

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
PROFIT FOR THE PERIOD	47,975	95,093
OTHER COMPREHENSIVE INCOME		
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:		
Exchange differences on translation of foreign operations	17,499	(7,918)
Net other comprehensive income that may be reclassified to profit or loss in subsequent periods	17,499	(7,918)
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:		
Exchange differences on translation of the Company	(11,703)	6,024
Net other comprehensive income that will not be reclassified to profit or loss in subsequent periods	(11,703)	6,024
OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX	5,796	(1,894)
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	53,771	93,199
Attributable to:		
Owners of the parent	55,536	95,784
Non-controlling interests	(1,765)	(2,585)
	53,771	93,199

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

	Notes	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
NON-CURRENT ASSETS			
Property, plant and equipment	11	256,810	259,628
Right-of-use assets		38,816	43,876
Other intangible assets	12	445,029	424,697
Investment in associates		15,247	15,191
Financial assets at fair value through profit or loss		136,394	131,394
Equity investment designated at fair value through other comprehensive income		4,410	4,410
Deferred tax assets		205,871	168,091
Advance payments for property, plant and equipment		10,490	25,760
Total non-current assets		1,113,067	1,073,047
CURRENT ASSETS			
Inventories	13	1,325,650	1,332,966
Trade and notes receivables	14	1,685,814	2,352,870
Contract assets		–	405
Prepayments, other receivables and other assets	15	668,819	269,257
Pledged deposits		129,553	165,520
Cash and cash equivalents	16	678,485	916,208
Total current assets		4,488,321	5,037,226
CURRENT LIABILITIES			
Trade and notes payables	17	611,124	574,947
Other payables and accruals	18	785,359	937,949
Derivative financial instruments		299	680
Interest-bearing bank and other loans	19	1,636,264	1,742,945
Lease liabilities		17,728	19,707
Tax payable		61,989	44,560
Total current liabilities		3,112,763	3,320,788
NET CURRENT ASSETS		1,375,558	1,716,438
TOTAL ASSETS LESS CURRENT LIABILITIES		2,488,625	2,789,485



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

	Notes	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
NON-CURRENT LIABILITIES			
Lease liabilities		9,017	10,963
Government grants	20	3,040	1,260
Deferred tax liabilities		545	553
Interest-bearing bank and other loans	19	–	295,443
Total non-current liabilities		12,602	308,219
Net assets		2,476,023	2,481,266
EQUITY			
Equity attributable to owners of the parent			
Share capital	21	9,249	9,249
Reserves		2,467,085	2,470,577
		2,476,334	2,479,826
Non-controlling interests		(311)	1,440
Total equity		2,476,023	2,481,266

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2025

	Attributable to owners of the parent										Non-controlling interest RMB'000	Total equity RMB'000
	Share capital RMB'000	Share premium* RMB'000	Share option and award reserve* RMB'000	Statutory surplus reserves* RMB'000	Capital reserve* RMB'000	Exchange fluctuation reserve* RMB'000	Fair value reserve of financial assets at fair value through other comprehensive income* RMB'000	Retained profits* RMB'000	Total RMB'000			
For the six months ended 30 June 2024 (unaudited)												
At 1 January 2024	9,249	946,917	74,543	25,450	25,825	22,173	1,205	1,247,428	2,352,790	5,864	2,358,654	
Profit for the period	-	-	-	-	-	-	-	97,678	97,678	(2,585)	95,093	
Other comprehensive income for the period:												
Exchange differences on translation of the Company	-	-	-	-	-	6,024	-	-	6,024	-	6,024	
Exchange differences on translation of foreign operations	-	-	-	-	-	(7,918)	-	-	(7,918)	-	(7,918)	
Total comprehensive income for the period	-	-	-	-	-	(1,894)	-	97,678	95,784	(2,585)	93,199	
Equity-settled share option and award arrangements	-	-	10,077	-	-	-	-	-	10,077	-	10,077	
Final dividends declared and approved	-	-	-	-	-	-	-	(96,992)	(96,992)	-	(96,992)	
At 30 June 2024	9,249	946,917	84,620	25,450	25,825	20,279	1,205	1,248,114	2,361,659	3,279	2,364,938	
For the six months ended 30 June 2025 (unaudited)												
At 1 January 2025	9,249	946,917	93,563	34,245	25,825	16,902	2,851	1,350,274	2,479,826	1,440	2,481,266	
Profit for the period	-	-	-	-	-	-	-	49,740	49,740	(1,765)	47,975	
Other comprehensive income for the period:												
Exchange differences on translation of the Company	-	-	-	-	-	(11,703)	-	-	(11,703)	-	(11,703)	
Exchange differences on translation of foreign operations	-	-	-	-	-	17,499	-	-	17,499	-	17,499	
Total comprehensive income for the period	-	-	-	-	-	5,796	-	49,740	55,536	(1,765)	53,771	
Transactions with non-controlling interests	-	-	-	-	(493)	-	-	-	(493)	14	(479)	
Equity-settled share option and award arrangements	-	-	4,304	-	-	-	-	-	4,304	-	4,304	
Final dividends declared and approved	-	-	-	-	-	-	-	(62,839)	(62,839)	-	(62,839)	
At 30 June 2025	9,249	946,917	97,867	34,245	25,332	22,698	2,851	1,337,175	2,476,334	(311)	2,476,023	

* These reserve accounts comprise the consolidated reserves of RMB2,467,085,000 (31 December 2024: RMB2,470,577,000) in the consolidated statement of financial position.

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2025

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
OPERATING ACTIVITIES		
Net cash flows from operating activities	198,711	82,813
INVESTING ACTIVITIES		
Purchases of items of property, plant and equipment	(11,448)	(19,378)
Additions to other intangible assets	(52,387)	(74,960)
Purchase of financial assets at fair value through profit or loss	(5,000)	(3,000)
Other investing cash flows	3,301	3,623
Net cash flows used in investing activities	(65,534)	(93,715)
FINANCING ACTIVITIES		
Net proceeds from bank and other loans	(397,446)	260,229
Decrease/(increase) in pledged deposits	35,967	(22,330)
Other financing cash flows (net)	(10,312)	(13,163)
Net cash flows (used in)/from financing activities	(371,791)	224,736
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS	(238,614)	213,834
Effect of foreign exchange rate changes, net	891	1,654
Cash and cash equivalents at beginning of period	916,208	516,998
CASH AND CASH EQUIVALENTS AT END OF PERIOD	678,485	732,486

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

1. GENERAL INFORMATION

Intron Technology Holdings Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) are focusing on developing automotive components engineering solutions for key automotive manufacturers in China. The Company is a limited liability company incorporated in the Cayman Islands on 3 January 2017.

2. BASIS OF PRESENTATION

The Group’s unaudited condensed consolidated interim financial statements (“**Financial Statements**”) for the six months ended 30 June 2025 have been prepared in accordance with Hong Kong Accounting Standard (“**HKAS**”) 34 Interim Financial Reporting issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure requirements of Appendix D2 to the Listing Rules.

These Financial Statements do not include all the information and disclosures required in the annual consolidated financial statements, and should be read in conjunction with the Group’s annual consolidated financial statements for the year ended 31 December 2024.

These Financial Statements have been prepared under the historical cost convention, except for financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income, equity investments and derivative financial instruments which have been measured at fair value. These financial statements are presented in Renminbi (“**RMB**”) and all values are rounded to the nearest thousand except when otherwise indicated.

3. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted in the preparation of these Financial Statements are consistent with those applied in the preparation of the Group’s annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of the following new and revised Hong Kong Financial Reporting Standards (“**HKFRSs**”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“**HKASs**”) and Interpretations) issued by the HKICPA for the first time for the current periods’ financial information.

Amendments to HKAS 21

Lack of Exchangeability

The new and revised standards had no significant financial impact on these Financial Statements. The Group has not applied any new and revised standard that is not yet effective for the current accounting period.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is not organized into business units based on their products and only has one reportable operating segment. Management monitors the operating results of the Group's operating segment as a whole for the purpose of making decisions about resources allocation and performance assessment.

Geographical information

(a) Revenue from external customers

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Hong Kong	197,777	115,311
Mainland China	2,756,785	2,698,257
Other countries/regions	11,760	21,463
	2,966,322	2,835,031

The revenue information above is based on the locations of the customers.

(b) Non-current assets

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Hong Kong	98,449	100,865
Mainland China	807,683	802,633
Other countries/regions	1,064	1,458
	907,196	904,956

The non-current asset information above is based on the locations of the assets and excludes deferred tax assets.

4. OPERATING SEGMENT INFORMATION (CONTINUED)

Information about major customers

Revenue from a major customer accounted for 10% or more of the Group's revenue, as set out below:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Customer 1	N/A*	304,327

* The corresponding revenue of the customer is not disclosed as the revenue individually did not account for 10% or more of the Group's revenue for the period.

5. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue, other income and gains is as follows:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
(i) Revenue from contracts with customers		
At a point in time		
– Sale of products	2,932,332	2,785,967
– Rendering of consulting services	33,990	49,064
	2,966,322	2,835,031
(ii) Other income		
Government grants*	7,664	2,167
Bank interest income	6,135	3,090
Dividend income from financial assets at fair value through profit or loss	550	770
Others	647	1,808
Total other income	14,996	7,835
(iii) Gains		
Gain on derivative instruments at fair value through profit or loss	4,181	4,505
Total other income and gains	19,177	12,340

* The amount represents grants received by the subsidiaries of the Company from the local government where they reside. There are no unfulfilled conditions and other contingencies relating to these grants.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Cost of inventories sold	2,539,342	2,360,660
Cost of services provided	25,934	22,405
Depreciation of property, plant and equipment	29,418	30,309
Depreciation of right-of-use assets	11,447	12,676
Amortisation of patents and software*	5,315	4,367
Research and development costs:		
Deferred expenditure amortised*	26,741	26,741
Current period expenditure	193,128	188,302
	219,869	215,043
Lease payments not included in the measurement of lease liabilities	2,991	3,099
Government grants	(7,664)	(2,167)
Bank interest income	(6,135)	(3,090)
Foreign exchange losses, net	30,401	29,121
Employee benefit expense (excluding directors' and co-chief executives' remuneration):		
Wages and salaries	202,220	212,584
Equity-settled share option and award expense	4,239	9,923
Pension scheme contributions***	42,513	40,342
Staff welfare expenses	3,466	3,387
Less: Amount capitalised	(32,388)	(56,986)
	220,050	209,250
Write-down of inventories to net realizable value**	30,683	7,582

* The amortisation of patents and software for the period is included in "Administrative expenses" and the amortization of deferred development costs for the period is included in "Cost of sales" in the consolidated statement of profit or loss.

** Write-down of inventories to net realisable value is included in "Cost of sales" in the consolidated statement of profit or loss.

*** There are no forfeited contributions that may be used by the Group as the employer to reduce the existing level of contributions.

7. FINANCE COSTS

An analysis of finance costs is as follows:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Interest on bank borrowings	40,465	43,812
Interest on discounted notes receivable	12,807	12,508
Interest on lease liabilities	569	612
	53,841	56,932

8. INCOME TAX

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate.

The Company was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of the Cayman Islands and accordingly is not subject to income tax in the Cayman Islands. The Company has registered with the Company Registry in Hong Kong on 22 December 2017 and recorded an interest income during the period. Since the provision of credit of the loan was in Hong Kong, the interest income received is subject to Hong Kong Profits Tax.

Pursuant to the relevant tax law of the Hong Kong Special Administrative Region, Hong Kong profits tax has been provided at the rate of 16.5% (2024: 16.5%) on the estimated assessable profits arising in Hong Kong during the period, except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime. The first HK\$2,000,000 (2024: HK\$2,000,000) of assessable profits of this subsidiary are taxed at 8.25% (2024: 8.25%) and the remaining assessable profits are taxed at 16.5% (2024: 16.5%).

The provision for current income tax in Mainland China is based on a statutory tax rate of 25% of the assessable profits of the PRC subsidiaries of the Group as determined in accordance with the PRC Corporate Income Tax Law.

Shanghai Intron Electronics Company Limited, Shanghai G-Pulse Electronics Technology Company Limited, Wuxi Maxdone Electronics Technology Company Limited and Shanghai Qingheng Automotive Electronics Company Limited are qualified as High and New Technology Enterprises and are subject to a preferential income tax rate of 15% (2024: 15%) during the period. Certain subsidiaries of the Group are qualified as Small and Micro Enterprises and are subject to a preferential tax rate of 5%-25% (2024: 5%-25%) during the period.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

8. INCOME TAX (CONTINUED)

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Current – Mainland China		
Charge for the period	350	38
Current – Elsewhere		
Charge for the period	20,896	27,134
Deferred tax	(37,780)	(40,572)
Total tax credit for the period	(16,534)	(13,400)

9. DIVIDENDS

The Directors did not recommend the payment of a dividend by the Company for the six months ended 30 June 2025.

On 26 May 2025, a final dividend for the year ended 31 December 2024 of HK6.3 cents per ordinary share (2023: HK9.8 cents), amounting to HK\$68,534,000 (equivalent to RMB62,839,000), has been approved by the shareholders at the annual general meeting of the Company. The final dividend for the year ended 31 December 2024 was paid in July 2025 and is reflected as dividends payable in these Financial Statements.

10. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amounts is based on the profit for the period attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 1,087,838,400 (six months ended 30 June 2024: 1,087,838,400) outstanding during the period.

The calculation of the diluted earnings per share amounts is based on the profit for the period attributable to ordinary equity holders of the parent. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares outstanding during the period, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise of all dilutive potential ordinary shares into ordinary shares under the share option scheme.

No adjustment has been made to the basic earnings per share amount presented for the period in respect of a dilution as the exercise prices of the Company's outstanding share options were higher than the average market prices for the shares during the period.

10. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (CONTINUED)

The calculation of the basic and diluted earnings per share is based on:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Earnings		
Profit attributable to ordinary equity holders of the parent, used in the basic and diluted earnings per share calculation	49,740	97,678

	Unaudited Six months ended 30 June	
	2025 Number of shares	2024 Number of shares
Shares		
Weighted average number of ordinary shares in issue during the period	1,087,838,400	1,087,838,400

11. PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 June 2025, the Group acquired items of property, plant and equipment with a cost of RMB27,958,000 (six months ended 30 June 2024: RMB45,929,000). The Group also disposed of certain items of property, plant and equipment at the aggregate carrying amount of RMB57,000 (six months ended 30 June 2024: RMB1,659,000) during the period.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

12. OTHER INTANGIBLE ASSETS

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Net book value at the beginning of the period/year	424,697	363,133
Additions – internal development	44,920	120,992
Additions – others	8,266	4,938
Amortization	(32,854)	(64,366)
Net book value at the end of the period/year	445,029	424,697

13. INVENTORIES

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Semiconductor devices and electronic components	1,325,650	1,332,966

14. TRADE AND NOTES RECEIVABLES

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Trade receivables	1,545,994	2,311,500
Notes receivable	157,091	54,144
	1,703,085	2,365,644
Impairment	(17,271)	(12,774)
	1,685,814	2,352,870

The Group's trading terms with its customers are mainly on credit. The credit period is generally within three months. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimize credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over these balances. Trade receivables are non-interest-bearing.

Included in the Group's trade receivables are amounts due from the Group's related parties of RMB12,831,000 As at 30 June 2025 (31 December 2024: RMB11,916,000), which are repayable on credit terms similar to those offered to the other customers of the Group.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

14. TRADE AND NOTES RECEIVABLES (CONTINUED)

The ageing analysis of trade receivables based on the invoice date and net of loss allowance is as follows:

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Less than 3 months	1,401,989	2,194,563
3 to 6 months	76,184	54,997
6 to 12 months	18,752	31,526
1 to 2 years	26,647	15,940
Over 2 years	5,151	1,700
	1,528,723	2,298,726

15. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Prepayments	631,749	231,235
Prepaid expenses	7,101	7,711
Interest receivables	675	695
Other tax recoverable	8,272	8,913
Deposits and other receivables	25,937	25,241
	673,734	273,795
Impairment allowance	(4,915)	(4,538)
Total	668,819	269,257

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

16. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Cash and bank balances	678,485	916,208
Pledged deposits	129,553	165,520
Subtotal	808,038	1,081,728
Less: Pledged deposits		
– Pledged for bank borrowings (note 19)	(68,679)	(68,308)
– Pledged for notes payable	(10,874)	(4,892)
– Pledged for letter of credit	(50,000)	(92,320)
Cash and cash equivalents	678,485	916,208

17. TRADE AND NOTES PAYABLES

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Trade payables	425,250	502,664
Notes payables	185,874	72,283
	611,124	574,947

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

17. TRADE AND NOTES PAYABLES (CONTINUED)

An ageing analysis of the trade payables based on the invoice date is as follows:

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Less than 3 months	359,951	295,605
3 to 6 months	59,440	155,584
6 to 12 months	549	46,982
1 to 2 years	1,785	4,328
Over 2 years	3,525	165
	425,250	502,664

The trade payables are non-interest-bearing and are normally settled within three months.

18. OTHER PAYABLES AND ACCRUALS

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Other payables	558,449	687,968
Dividends payable	62,503	–
Taxes payable other than corporate income tax	62,636	80,822
Payroll and welfare payable	50,128	112,000
Contract liabilities	49,683	54,765
Payables for purchase of property, plant, equipment and other intangible assets	1,960	2,394
	785,359	937,949

Other payables are non-interest-bearing and repayable on demand.

19. INTEREST-BEARING BANK AND OTHER LOANS

The Group's bank borrowings and other loans are repayable as follows:

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Within 1 year or on demand	1,636,264	1,742,945
Between 1 and 2 years	–	295,443
	1,636,264	2,038,388
Less: Non-current portion	–	295,443
Current Portion	1,636,264	1,742,945

Note:

Certain of the Group's bank loans are secured by the pledges over certain of the Group's deposits amounting to RMB68,679,000 As at 30 June 2025 (31 December 2024: RMB68,308,000) and are guaranteed by the intercompany of the Group.

20. GOVERNMENT GRANTS

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Current	–	–
Non-current	3,040	1,260

The grants related to the subsidies received from the government for the purpose of compensation for expenses arising from research and development and improvement of manufacturing facilities on certain special projects. Upon completion of the related projects and having passed the final assessment of the relevant government authorities, the grants related to the expense items would be recognized as other income directly in the statements of profit or loss and the grants related to an asset would be released to the statement of profit or loss over the expected useful life of the relevant asset.

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

21. SHARE CAPITAL

	Number of shares	Nominal value HK\$'000
Authorised: Ordinary shares of HK\$0.01 each At 31 December 2024 and 30 June 2025 (unaudited)	2,400,000,000	24,000
Issued and fully paid: Ordinary shares of HK\$0.01 each At 31 December 2024, 1 January 2025 and 30 June 2025 (unaudited)	1,087,838,400	RMB'000 9,249

22. PLEDGE OF ASSETS

Details of the Group's assets pledged for the Group's bank and other loans are included in note 19 to these Financial Statements.

23. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

	As at 30 June 2025 (unaudited) RMB'000	As at 31 December 2024 (audited) RMB'000
Contracted, but not provided for: Patents, plant and machinery	23,975	7,243

24. MATERIAL RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in these Financial Statements, the Group had the following transactions with related parties for the period:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Sales of products and services to:		
United Trinity Electronics Company Limited*	–	19,354
Moshi Automatic Technology (Shanghai) Co., Ltd.	7,350	466

* The sales of products to the related party were made according to the published prices and conditions offered to the major customers of the Group.

- (b) Compensation of key management personnel of the Group:

	Unaudited Six months ended 30 June	
	2025 RMB'000	2024 RMB'000
Salaries, allowances and benefit in kind	9,762	10,669
Pension scheme contributions	164	162
Equity-settled share option and award expense	36	95
Total compensation paid to key management personnel	9,962	10,926



NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

25. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

All the carrying amounts of the Group's financial instruments approximate to their fair values.

Management has assessed that the fair values of cash and cash equivalents, pledged deposits, trade and notes receivables, financial assets included in prepayment, other receivables and other assets, trade and notes payables, financial liabilities included in other payables and accruals and interest-bearing bank and other loans and lease liabilities approximate to their carrying amounts largely due to the short term maturities of these instruments.

The fair values of the non-current portion of lease liabilities have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair value as a result of the Group's own non-performance risk for lease liabilities as at the end of the reporting period were assessed to be insignificant.

The Group enters into derivative financial instruments with banks. Derivative financial instruments, such as forward currency contracts, are measured using valuation technique similar to the forward pricing model, using present value calculation. The model incorporates various market observable inputs including foreign exchange spot and forward rates and the discount factor. The carrying amounts of forward currency contracts are the same as their fair values.

The fair values of unlisted equity investments designated at fair value through other comprehensive income and designated as financial assets at fair value through profit and loss have been estimated using a market based valuation technique and discounted cash flow valuation technique.

The fair values of the notes receivable classified as financial assets at fair value through other comprehensive income under HKFRS 9 as at 30 June 2025 have been calculated by discounting the expected future cash flows, which are the par values of the notes receivable. In addition, the notes receivable will mature within one year, and thus their fair values approximate to their carrying values.

25. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

As at 30 June 2025

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Notes receivable	–	157,091	–	157,091
Equity investments designated at fair value through other comprehensive income	–	–	4,410	4,410
Financial assets at fair value through profit or loss	–	–	136,394	136,394
Total	–	157,091	140,804	297,895

As at 31 December 2024

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Notes receivable	–	39,305	–	39,305
Equity investments designated at fair value through other comprehensive income	–	–	4,410	4,410
Financial assets at fair value through profit or loss	–	–	131,394	131,394
Total	–	39,305	135,804	175,109

NOTES TO FINANCIAL STATEMENTS

For the six months ended 30 June 2025

25. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

Fair value hierarchy (Continued)

Liabilities measured at fair value:

As at 30 June 2025

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Derivative financial instruments	–	299	–	299

As at 31 December 2024

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Derivative financial instruments	–	680	–	680

During the period, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities (six months ended 30 June 2024: Nil).

By order of the Board
INTRON TECHNOLOGY HOLDINGS LIMITED
LUK WING MING
Chairman and executive Director

Hong Kong, 26 August 2025

As at the date of this report, the executive Directors are Mr. Luk Wing Ming, Mr. Chan Cheung Ngai, Mr. Chan Ming and Mr. Ng Ming Chee; and the independent non-executive Directors are Mr. Jiang Yongwei, Mr. Tsui Yung Kwok and Ms. Han Shuting.