

廣東康華醫療集團股份有限公司



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Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Wang Junyang (Chairman)

Mr. Chen Wangzhi (Chief Executive Officer)

Mr. Wong Wai Hung (Vice Chairman)

Ms. Wang Aiqin

Non-executive Director

Mr. Lv Yubo

Independent Non-executive Directors

Dr. Chen Keji

Ms. Lam Shiu Ling Cecilia (appointed on 18 June 2025)

Mr. Chan Sing Nun

Mr. Yeung Ming Lai (resigned on 18 June 2025)

Audit Committee

Mr. Chan Sing Nun (Chairman)

Dr. Chen Keji

Ms. Lam Shiu Ling Cecilia

(appointed on 18 June 2025)

Mr. Yeung Ming Lai (resigned on 18 June 2025)

Remuneration Committee

Mr. Chan Sing Nun (Chairman)

Ms. Wang Aigin

Ms. Lam Shiu Ling Cecilia

(appointed on 18 June 2025)

Mr. Yeung Ming Lai (resigned on 18 June 2025)

Nomination Committee

Mr. Wang Junyang (Chairman)

Dr. Chen Keji

Ms. Lam Shiu Ling Cecilia

(appointed on 18 June 2025)

Mr. Yeung Ming Lai (resigned on 18 June 2025)

SUPERVISORY COMMITTEE

Mr. Chen Shaoming (Chairman)

Mr. Wang Shaofeng

Mr. Yue Chunyang

JOINT COMPANY SECRETARIES

Mr. Wong Wai Hang Ricky Ms. Chau Hing Ling

董事會

執行董事

王君揚先生(*主席)* 陳旺枝先生(*行政總裁)* 王偉雄先生(*副主席*)

王愛勤女士

非執行董事

呂玉波先生

獨立非執行董事

陳可冀醫生

林小玲女士

(於二零二五年六月十八日獲委任)

陳星能先生

楊銘澧先生(於二零二五年六月十八日辭任)

審核委員會

陳星能先生(主席)

陳可冀醫牛

林小玲女士

(於二零二五年六月十八日獲委任)

楊銘澧先生(於二零二五年六月十八日辭任)

薪酬委員會

陳星能先生(主席)

王愛勤女士

林小玲女士

(於二零二五年六月十八日獲委任)

楊銘澧先生(於二零二五年六月十八日辭任)

提名委員會

王君揚先生(主席)

陳可冀醫生

林小玲女士

(於二零二五年六月十八日獲委任)

楊銘澧先生(於二零二五年六月十八日辭任)

監事會

陳少明先生(主席)

王少鋒先生

岳春陽先生

聯席公司秘書

黄偉恒先生

周慶齡女士

Corporate Information

公司資料

SECRETARY TO THE BOARD

Mr. Wong Wai Hang Ricky

AUTHORISED REPRESENTATIVES

Mr. Wong Wai Hung Mr. Wong Wai Hang Ricky

AUDITOR

Baker Tilly Hong Kong Limited Certified Public Accountants Registered Public Interest Entity Auditor

LEGAL ADVISERS AS TO HONG KONG LAWS

White & Case

LEGAL ADVISERS AS TO PRC LAWS

Commerce & Finance Law Offices

REGISTERED OFFICE

3/F, Outpatient Zone One Dongguan Kanghua Hospital Nancheng Street Road Dongguan **Guangdong Province**

HEAD OFFICE IN THE PRC

1000 Dongguan Avenue Dongguan **Guangdong Province PRC**

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 3207, Metroplaza Tower 2 223 Hing Fong Road Kwai Fong, New Territories Hong Kong

H SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited Shops 1712-1716, 17th Floor Hopewell Centre 183 Queen's Road East Wanchai Hong Kong

STOCK CODE

3689

COMPANY'S WEBSITE

http://www.kanghuagp.com

董事會秘書

黃偉恒先生

授權代表

干偉雄先生 黃偉恒先生

核數師

天職香港會計師事務所有限公司 執業會計師 註冊公眾利益實體核數師

香港法律顧問

偉凱律師事務所

中國法律顧問

通商律師事務所

註冊辦事處

中國 廣東省 東莞市 南城街道 東莞康華醫院 門診一區3樓

中國總部

中國 廣東省 東莞市 東莞大道1000號

香港主要營業地點

香港 新界葵芳 興芳路223號 新都會廣場第二座3207室

H股證券登記處

香港中央證券登記有限公司 香港 灣仔 皇后大道東183號 合和中心 17樓1712-1716號舖

股份代號

3689

公司網站

http://www.kanghuagp.com

Financial Highlights

財務概覽

KEY FINANCIAL PERFORMANCE 主要財務表現

For the six months ended 30 June 截至六月三十日止六個月

			2025	2024
		PoP Change 按期變動	二零二五年 RMB′000 人民幣千元	二零二四年 RMB'000 人民幣千元
Revenue	收益	-0.3%	981,535	984,518
Gross profit	毛利	+8.3%	158,533	146,399
Gross profit margin	毛利率		16.2%	14.9%
Profit/(loss) before tax	除税前溢利/(虧損)	N/A 不適用	52,984	(3,100)
Profit/(loss) for the period Profit/(loss) for the period attributable to	期內溢利/(虧損) 本公司擁有人應佔期內	N/A 不適用	32,571	(24,657)
owners of the Company	溢利/(虧損)	N/A 不適用	41,642	(19,542)
Adjusted EBITDA#	經調整EBITDA#	+38.7%	126,666	91,339
Earnings/(loss) per share – basic	每股盈利/(虧損)-基本			
(RMB cents)	(人民幣分)	N/A 不適用	12.5	(5.8)

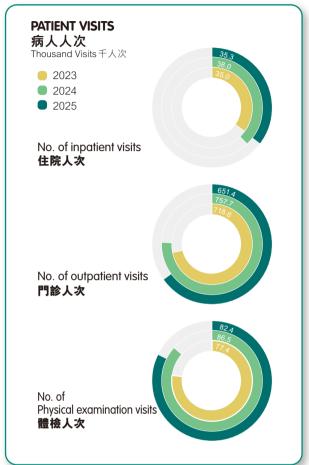
^{**} Adjusted EBITDA is earnings before accounting for bank and other interest income, interest expenses, taxes, depreciation and amortisation, fair value gain/(loss) on financial assets at fair value through profit or loss and investment income from financial assets at fair value through profit or loss and net exchange gain/(loss).

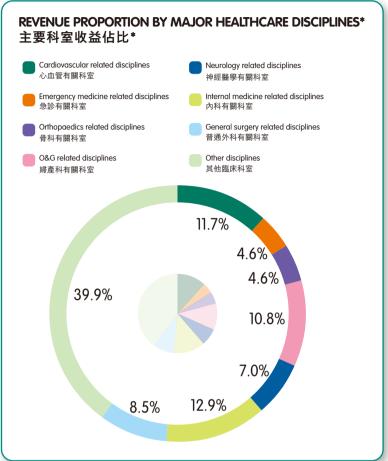
經調整EBITDA為除銀行及其他利息收入、 利息開支、税項、折舊及攤銷、按公平值 計入損益的金融資產公平值收益/(虧損) 及按公平值計入損益的金融資產投資收入 及匯兑收益/(虧損)淨額前的盈利。

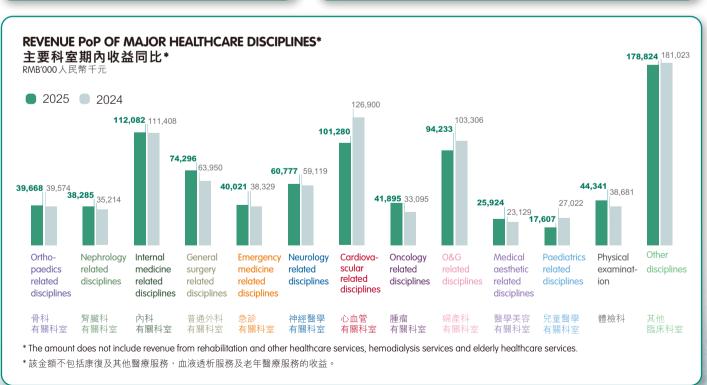


Financial Highlights

財務概覽







管理層討論及分析

PRINCIPAL OPERATIONS

The Group is a well-recognised hospital operator and healthcare services provider in the PRC with the mission of "Caring for the People and Practicing Medicine with Integrity". The Group operates four major business segments: (i) provision of hospital services; (ii) provision of rehabilitation and other healthcare services; (iii) provision of haemodialysis services; and (iv) provision of elderly healthcare services.

Our hospital services segment currently comprised two self-owned hospitals. We operate one of the largest private general hospitals in the PRC, namely Dongguan Kanghua Hospital ("Kanghua Hospital"), located in Nancheng District, Dongguan, Guangdong Province. Kanghua Hospital was also one of the first private general hospital in the PRC to attain a Grade A Class III rating under the National Health and Family Planning Commission of the PRC classification system, the highest rating attainable by hospitals in the PRC. Kanghua Hospital commenced operation in November 2006 and covers a land area of 563 acres, with a total building area of 398,000 square meters and has a designed capacity of 2,006 beds, of which approximately 1,500 beds are already in use and operating. Kanghua Hospital is an ecological largescale hospital, it was rated as the highest level of "Industry Credit AAA" and "Five-Star Service Capability" by the China Association of Non-Public Medical Institutions, being the first in Southern China region. Kanghua Hospital offers a continuum of healthcare services to a diverse range of patients, particularly those with critical, complex or rare medical conditions. Kanghua Hospital received numerous awards in the past, including the 2024 Top 100 Best Hospitals in the Guangdong-Hong Kong-Macao Greater Bay Area and 2024 Dongguan Excellent Medical Insurance Demonstration Hospital.

主要業務

本集團為中國公認的醫院運營商及醫療服務供應商,以「蒼生為念●厚德載醫」為使命。本集團運營四大業務分部:(i)提供醫院服務;(ii)提供康復及其他醫療服務;(iii)提供血液透析服務;及(iv)提供老年醫療服務。

我們的醫院服務分部目前包括兩家自有醫院。 我們經營中國最大的私立綜合醫院之一,即 東莞康華醫院(「康華醫院」),位於廣東省東 莞市南城區。康華醫院亦為中國首家獲中國 國家衞生和計劃生育委員會分級制度下評 為三甲私立綜合醫院之一,為中國醫院可達 之最高評級。康華醫院於二零零六年十一月 開始營運,佔地563畝,總建築面積398,000 平方米,設計床位2,006張,其中約1,500張 已投入使用及營運。康華醫院是一所生態化 大型醫院,獲中國非公立醫療機構協會評為 最高級別的「行業信用AAA」及「服務能力五 星」,為華南地區首家。康華醫院為各類患 者提供連續的醫療服務,特別是該等患有危 重、複雜或罕見疾病的患者。康華醫院過往 獲獎多項,包括2024粵港澳大灣區最佳醫 院100強及2024年東莞市優秀醫保示範醫院。





管理層討論及分析

We also operate Dongguan Renkang Hospital ("Renkang Hospital") located in Houjie Town, Dongguan, Guangdong Province, a Grade A Class II private general hospital servicing the local communities in the surrounding area. Located in Dongguan, Guangdong Province, Kanghua Hospital and Renkang Hospital complement each other through patient referrals, technical assistance, multisite practices and research and teaching collaboration. Renkang Hospital commenced operation in March 2008 and covers a land area of 118 acres, with a total building area of 110,000 square meters with close to 500 beds in service capacity.

我們亦經營位於廣東省東莞市厚街鎮的東 莞仁康醫院(「仁康醫院」),此乃一家服務 於周邊社區的二甲私立綜合醫院。康華醫院 及仁康醫院位於廣東省東莞市,通過患者轉 介、技術援助、多地點實踐以及研究及教學 合作,實現了優勢互補。仁康醫院於二零零 八年三月開始營運,佔地118畝,總建築面 積110,000平方米,服務能力接近500張床位。

Our presence outside of Guangdong Province is Chongqing Kanghua Zhonglian Cardiovascular Hospital ("Kangxin Hospital"), a specialty hospital in cardiovascular diseases in Chongging, the PRC. Kangxin Hospital is an investment attraction project of the Chongging Investment and Trade Fair and the first cardiovascular disease private hospital in Chongaing. Kanaxin Hospital was built according to the national Grade A Class III rating specialized hospital standards. The campus covers an area of more than 30 acres, with a planned building area of approximately 100,000 square meters and can accommodate 505 beds in service capacity. In January 2025, the Group disposed 55% equity interest in Kangxin Hospital but retained 45% equity interest as our associate company. The Board is confident that Kangxin Hospital will benefit from the comprehensive resources and networks that the new investment partner, Silver Mountain Capital Limited ("Silver Mountain"), can offer as a 55% shareholder of Kangxin Hospital following the disposal. Such majority stake will incentivize the new shareholder to deploy additional resources, which are expected to, among other things, accelerate the deployment of Kangxin Hospital's second-phase complex. By retaining a 45% stake in Kangxin Hospital, the Group will be able to benefit financially from its future prospects. Silver Mountain's management of Kangxin Hospital began in June 2022 and has since yielded encouraging results.

我們於廣東省以外的業務為重慶康心醫院 (「康心醫院」),該醫院為中國重慶的心血管 病專科醫院。康心醫院是重慶渝洽會招商引 資項目,也是重慶市首家心血管病民營醫院。 康心醫院按照國家三級甲等專科醫院標準 建設。園區佔地30餘畝,規劃建築面積約 100,000平方米,可容納505張床位的服務能 力。於二零二五年一月,本集團出售康心醫 院55%股權,而餘下45%股權入賬列作我們 聯營公司的權益。董事會深信,於出售事項 後,新投資合夥人銀山資本有限公司(「銀山 資本」)作為康心醫院55%股權的股東,將為 康心醫院提供全面的資源及網絡。該多數股 權將激勵新股東投放更多資源,預計(其中 包括) 將加快康心醫院二期綜合大樓的部署。 通過保留康心醫院45%的股權,本集團將能 夠從其未來前景中獲得財務利益。銀山資本 於二零二二年六月開始管理康心醫院,並已 取得可喜成績。

Our rehabilitation and other related healthcare services segment, with its operations located in Anhui Province, the PRC, mainly consist of two major rehabilitation hospitals, namely, Hefei Kanghua Rehabilitation Hospital and Hefei Jingu Hospital, a Grade A Class I general hospital, Bengbu Renkang Hospital and an out-patient centre (these hospitals and out-patient centre represent our rehabilitation hospital and other healthcare services operation), and thirteen rehabilitation centres and one vocational training school (representing our rehabilitation centre services and other services operation). These operations primarily consist of provision of special care services to patients with permanent or long-term physical or mental disabilities and also healthcare and training services for the disabled. These operations signify the Group's offerings into disability rehabilitation services outside of Guangdong Province, and our expansion initiatives and confidence into quality rehabilitation services in the PRC.

我們的康復及其他相關醫療服務分部(其運 營位於中國安徽省)主要由兩間康復醫院(即 合肥康華康復醫院及合肥金谷醫院(一級甲 等綜合醫院))、蚌埠仁康醫院及一個門診中 心(該等醫院及門診中心指康復醫院及其他 醫療服務運營)以及十三間康復中心及一間 職業培訓學校(指我們的康復中心服務及其 他服務運營)。該等運營主要包括向永久或 長期身體或精神殘疾的患者提供特殊護理 服務,亦向殘疾人士提供護理及訓練服務。 該等業務標誌着本集團於廣東省以外地區 提供殘疾康復服務,以及我們在中國拓展優 質康復服務的舉措及信心。

管理層討論及分析

Our haemodialysis services segment is principally engaged in the operation of haemodialysis outpatient centres in the PRC, referred to as the "Kanghua Haemodialysis Group" or "Kanghua Sunshine". The provision of haemodialysis services generally refers to treatments that replicate kidney's function to remove wastes in blood for patients with kidney conditions. The first outpatient centre of the Kanghua Haemodialysis Group commenced operation in 2016. The Kanghua Haemodialysis Group operates 12 haemodialysis centres, located in Guanazhou (2), Chengdu (3), Shenzhen (1), Foshan (1), Zhongshan (1), Zhuhai (1), Yangjiana (1), Jieyang (1) and Jiangmen (1), serving more than 960 regular haemodialysis patients. During the current interim period, the haemodialysis outpatient centres had performed more than 66,000 (six months ended 30 June 2024: 56,000) haemodialysis operations. The Kanghua Haemodialysis Group has introduced advanced concepts and technologies from haemodialysis outpatient centres in Singapore and implemented high-quality dialysis and refined chronic disease management. The Kanghua Haemodialysis Group is a pioneer in introducing "harmless dialysis", which is a protocol significantly more advanced than the prevalent standard in the PRC and has significantly improved the life span and quality of life of kidney patients.

Our elderly healthcare services segment represents the operation of Renkang Elderly Care Centre. Our comprehensive elderly healthcare centre with a capacity of 108 elderly beds located inside Renkang Hospital aims to provide quality highend elderly care services to local residents in Houjie Town, Dongguan City, the PRC. In view of the accelerating aging population issue in the PRC that leads to the high development potential of the healthcare and elderly care industry, Renkang Elderly Care Centre signifies our Group's presence and extension of our "big health" concept business development.

我們的血液透析服務分部主要在中國從事 經營血液透析門診中心(簡稱「康華血液透 析集團」或「康華陽光」)。提供血液透析服 務一般指複製腎臟的功能為腎病患者清除 血液中的廢物的治療。康華血液透析集團的 第一家門診中心於二零一六年開始運營。康 華血液透析集團經營12家血液透析中心,分 別位於廣州(2家)、成都(3家)、深圳(1家)、 佛山(1家)、中山(1家)、珠海(1家)、陽江 (1家)、揭陽(1家)及江門(1家),服務960 多名定期血液透析患者。於本中期期間,血 液透析門診中心已進行逾66.000例(截至二 零二四年六月三十日止六個月:56.000例) 血液透析手術。康華血液透析集團引進新加 坡血液透析門診中心的先進理念及技術,實 施高質量的透析及精細化的慢性病管理。康 華血液透析集團為引入「無傷害透析」的先 行者,該方案遠較中國的現行標準先進,從 而顯著提高腎病患者的壽命及生活質量。

我們的老年醫療服務分部指仁康護理院的運營。我們綜合性的老年保健中心位於仁康醫院內,可容納108張老年床位,旨在為中國東莞市厚街鎮的當地居民提供優質的高端養老服務。鑑於中國人口加速老齡化問題導致醫療保健及老年護理行業出現巨大發展潛力,仁康護理院標誌本集團亮相及擴展我們的「大型保健」概念業務發展。

管理層討論及分析

BUSINESS REVIEW AND OUTLOOK

Business Overview for the six months ended 30 June 2025

The healthcare market in China continues to evolve significantly in the first half of 2025, driven by technological advancements, government initiatives, and shifting consumer preferences. The government's "Healthy China 2030" initiative remains a pivotal driver, aiming to enhance healthcare accessibility through digital means. The rapidly aging population in China is significantly driving up healthcare demand. This demographic shift is creating increased demand for geriatric care and chronic disease management services. Consumer preferences in China are shifting towards personalized and preventive healthcare, driven by an increasingly health-conscious middle class and technological advancements.



In 2025, China's DRG (Diagnosis-Related Groups)/DIP (Diagnosis-Intervention Packet) payment reform is continuing its nationwide rollout, aiming for full implementation by the end of the year. This reform is a key part of China's healthcare system overhaul, focusing on shifting from volume-based to valuebased healthcare. The focus is shifting to refining DRG weights and rates, aligning them with supply-side reforms and addressing price transparency issues. This involves adjusting payment mechanisms to reflect the true cost of care and encourage efficiency. Price transparency is becoming increasingly important, with regional price variations potentially influencing provider behaviour. The DRG/DIP payment reform had significantly caused reduction in average hospitalization costs. During the current interim period, the Group continues to focus on controlling medical costs and placed emphasis on personalized and preventive healthcare services.

業務回顧和展望

截至二零二五年六月三十日止六個月的 業務概覽

於二零二五年上半年,於技術進步、政府 倡議及消費者偏好轉變的推動下,中國的 醫療市場持續顯著發展。政府的「健康中國 2030」倡議仍然是關鍵的驅動力,旨在通過 數字手段提高醫療的可及性。中國人口快速 老齡化正在顯著刺激醫療需求。該人口結構 的轉變正在創造對老年保健及慢性病管理 服務的更多需求。於越來越注重健康的中產 階級及技術進步的推動下,中國消費者的偏 好正在向個性化及預防性醫療轉移。



於二零二五年,中國的DRG(診斷相關分組)/ DIP(按病種分值)付費模式繼續在全國範圍 內推開,旨在今年年底前全面實施。該項改 革是中國醫療體系改革的關鍵部分,重心在 於從以量為本的醫療轉向以價值為本的醫療。 重心已轉移到完善DRG加權及費率,使其與 供方改革保持一致,並處理價格透明度問題。 這包括調整付款機制,以反映護理的真正成 本並鼓勵提高效率。價格透明度變得越來越 重要,區域價格差異可能會影響供應商的行 為。DRG/DIP付費改革大大降低了平均住院 成本。於本中期期間,本集團繼續專注於控 制醫療成本,並重視個性化及預防醫療服務。

管理層討論及分析

During the Reporting Period, the Group's consolidated revenue amounted to RMB981.5 million (six months ended 30 June 2024: RMB984.5 million), representing a period-on-period decrease of 0.3%, despite the disposal and de-consolidation of Kangxin Hospital's revenue since the beginning of 2025.

The Group recorded a consolidated profit of RMB32.6 million for the Reporting Period as compared to a loss of RMB24.7 million for the same period last year. The profit for the Reporting Period is primarily attributable to (i) disposal of 55% equity interest in Kangxin Hospital and de-consolidation of its results. As a result of the disposal, the Group has recorded a gain on disposal of RMB19.5 million for the Reporting Period. Kangxin Hospital has been loss-making. Subsequent to the disposal, the financial results of Kanaxin Hospital (loss-making) have been de-consolidated from those of the Group. While the Group has accounted for its remaining 45% equity interest in Kangxin Hospital and recorded a share of the loss of Kangxin Hospital (such share of loss amounted to RMB18.4 million for the Reporting Period), the de-consolidation of Kangxin Hospital had a net positive impact to the financial results of the Group, as compared to full consolidation of Kangxin Hospital's loss prior to the disposal; (ii) the continual growth in revenue from our haemodialysis services business operations (although such business is still operating at a loss, its negative impact to the financial performance has improved); and (iii) a substantial decrease in our administrative expenses and finance costs as a result from our efforts in cost saving initiatives and policies during the current interim period.

Our hospital services segment has recorded a revenue for the Reporting Period of RMB873.3 million (six months ended 30 June 2024: RMB880.8 million), representing a period-on-period decrease of 0.8% as compared to same period last year. For the first half of 2025, the overall patient visits of our hospital services segment recorded a decrease of 12.8% (include the impact of de-consolidation of Kangxin Hospital patient visits) as compared to same period of 2024. The Group's self-owned hospitals (currently making up our hospital services segment), Kanghua Hospital and Renkang Hospital have recorded increase in revenue of 4.3% and decrease in revenue of 7.6%, respectively.

於報告期內,儘管康心醫院自二零二五年初起已出售並取消合併營收,但本集團的綜合收入為人民幣981.5百萬元(截至二零二四年六月三十日止六個月:人民幣984.5百萬元),同比減少0.3%。

本集團於報告期內錄得綜合溢利人民幣32.6 百萬元,而去年同期則錄得虧損人民幣24.7 百萬元。報告期內的溢利主要是由於(1)出售 康心醫院55%股權及不再綜合併入業績。由 於出售,本集團於報告期內錄得出售收益人 民幣19.5百萬元。康心醫院一直處於虧損狀 態。於出售後,康心醫院的財務業績(虧損) 不再綜合併入本集團的財務業績。儘管本集 團已將其於康心醫院剩餘的45%股權入賬, 並錄得應佔康心醫院的虧損(於報告期內, 該應佔虧損為人民幣18.4百萬元),相較於 出售前將康心醫院的虧損完全綜合併入,不 再綜合併入康心醫院對本集團的財務業績 有淨正面影響;(ii)本集團血液透析服務業務 營運收入持續增長(儘管該業務仍處於虧損 狀態,但其對財務表現的負面影響已有所改 善);及(iii)於本中期期間,我們致力實行節 約成本的措施及政策使行政開支及財務成 本大幅下降。

我們的醫院服務分部於報告期內錄得收益人民幣873.3百萬元(截至二零二四年六月三十日止六個月:人民幣880.8百萬元),較去年同期同比減少0.8%。於二零二五年上半年,我們的醫院服務分部的整體患者就診人次較二零二四年同期減少12.8%(包括康心醫院就診人次取消合併的影響)。本集團的自有醫院(目前構成我們的醫院服務分部)、康華醫院及仁康醫院的收入分別錄得4.3%的漲幅及7.6%的跌幅。





管理層討論及分析

Our rehabilitation and other related healthcare services segment, through our ownership of 57% equity interest in Anhui Hualin (Anhui Hualin and its subsidiaries, directly and indirectly holds sponsor interests in the managed and controlled entities, certain of which are private non-enterprise entities in Anhui Province, the PRC, collectively the "Anhui Hualin Group"), has recorded revenue for the Reporting Period of RMB58.6 million (six months ended 30 June 2024: RMB59.7 million), representing a period-on-period decrease of 1.9%. Revenue for the Reporting Period from our (i) rehabilitation hospitals and other healthcare services operation; and (ii) rehabilitation centre services and other services operation have decreased by 11.6% and increased by 6.9%, respectively. The decrease in revenue is primarily due to decrease in the inpatient intake and patients average spending at our rehabilitation hospitals, but partly offset by the increase in patient visits at our rehabilitation centres. Continued from 2024, although the private rehabilitation market is expanding, driven by an increasing elderly population and shift towards preventive rehabilitation services, however, the competition is also increasingly intense with more private clinics and facilities emerging to compete for the demand, which as a whole had a negative impact on our business operations.

Our haemodialysis services segment, the business segment that we acquired in January 2024, has recorded revenue for the Reporting Period of RMB42.7 million (six months ended 30 June 2024: RMB37.1 million). The demand for hemodialysis services in China is significantly increasing due to a rising incidence of chronic kidney disease (CKD) and number of end-stage kidney disease (ESKD) patients. This increase is driven by factors like the growing prevalence of diabetes and hypertension, coupled with a shortage of kidney donors. As people's income and expectation for quality services increase, patients are seeking alternative options in the private sector for haemodialysis services, where they can enjoy more convenience, flexibility, and personalized care. It is expected that the proportion of patients opting for private sector providers to undergo haemodialysis-related treatments in the PRC will continue to increase. The geographical presence of our haemodialysis out-patient centres aligns with the Group's strategy of expanding and promoting the "Kanghua" brand in the Greater Bay Area. The Kanghua Haemodialysis Group operates in major cities outside of Dongguan, where Kanghua Hospital is located.

我們的康復及其他相關醫療服務分部,透過 我們擁有安徽樺霖57%的股本權益(安徽樺 霖及其附屬公司(統稱為「安徽樺霖集團」) 直接及間接持有受管理及控制實體(其中部 分為中國安徽省的民辦非企業單位)的舉辦 者權益),於報告期內錄得收益人民幣58.6 百萬元(截至二零二四年六月三十日止六個 月:人民幣59.7百萬元),同比減少1.9%。 於報告期內來自我們(i)康復醫院及其他醫療 服務運營;及(ii)康復中心服務及其他服務運 營的收益分別減少11.6%及增加6.9%。自二 零二四年起,儘管收益減少乃主要由於我們 的康復醫院的收治人數及病人平均開支減 少,但部分被我們的康復中心的患者就診人 次增加所抵銷。儘管私立康復市場在老年人 口增加及轉向預防性康復服務的帶動下正 不斷擴大,但隨著出現更多私立診所及設施 爭奪需求,市場競爭亦日趨激烈,對我們的 業務營運整體產生不利影響。

我們的血液透析服務分部為於二零二四年 一月收購的業務分部,於報告期內錄得收 益人民幣42.7百萬元(截至二零二四年六月 三十日止六個月:人民幣37.1百萬元)。中 國的血液透析服務需求激增,乃歸因於慢性 腎病(CKD)及終末期腎病(ESKD)病人發病率上 升。該增長乃由於糖尿病及高血壓的發病率 日益增加,以及腎臟捐贈者短缺等因素導致 的。隨著人們收入增加且對優質服務的期望 提高,患者正在私營界別尋求血液透析服務 的另類選擇,在私營界別中可享受更便利、 靈活和個性化的護理。預計中國選擇私營界 別提供者進行血液透析相關治療的患者所 佔比例將持續增加。血液透析門診中心的地 理分佈符合本集團在大灣區拓展及推廣「康 華|品牌的策略。康華血液透析集團於康華 醫院所在市東莞以外的主要城市經營業務。

管理層討論及分析

Our elderly healthcare services segment has recorded a revenue for the Reporting Period of RMB6.9 million (six months ended 30 June 2024: RMB7.0 million), representing a period-on-period decrease of 0.5%. As Renkang Elderly Care Centre is currently operating at close to maximum capacity, the decrease in revenue for the Reporting Period was mainly due to the slight fluctuation in utilisation and average spending during the Reporting Period. Over the past years, China's elderly care service policies have continued to evolve in response to the growing aging population and the need for diverse care options. The demand for elderly healthcare services in China is rapidly increasing. This growing demand is outpacing the current supply of services, particularly in areas like home-based care and specialized services like rehabilitation and psychological counselling.

The Group's Adjusted EBITDA (Adjusted EBITDA is earnings before accounting for bank and other interest income, interest expenses, taxes, depreciation and amortisation, fair value gain/(loss) and investment income from financial assets at FVTPL and net exchange gain/(loss)) recorded a period-on-period increase of 38.7% to RMB126.7 million (six months ended 30 June 2024: RMB91.3 million). This indicates that the Group's core operations have remained strong, after eliminating the effects of financing, investment-related income, fair value changes of investments, effects of exchange rates, capital expenditures and extraordinary non-cash related losses.

Hospital Services

The Group's self-owned hospitals, namely, Kanghua Hospital (our Grade A Class III standard general hospital) and Renkang Hospital (our Grade A Class II standard general hospital), currently represented our Group's hospital services segment (during the Reporting Period, the Group disposed 55% equity interest in Kangxin Hospital but retained 45% equity interest as our associate company). During the Reporting Period, the key metrics of our financial and operational performance (the financial and operational figures of Kangxin Hospital has been excluded for the Reporting Period as it was no longer included in the Group's hospital services segment following its disposal) are as follows: (i) the total number of inpatient visits decreased to 35,311 (six months ended 30 June 2024: 37,979), representing a period-on-period decrease of 7.0%; (ii) the overall average spending per inpatient visit amounted to RMB14,755.3 (six months ended 30 June 2024: RMB13,765.0), representing a period-on-period increase of 7.2%; (iii) the overall bed utilisation rate increased to 81.0% (six months ended 30 June 2024: 73.2%); (iv) the average length of maintain steady at 6.4 days (six months ended 30 June 2024: 6.4 days);

本集團的經調整EBITDA (經調整EBITDA 為除銀行及其他利息收入、利息開支、税項、折舊及攤銷、公平值收益/(虧損)及按公平值計入損益的金融資產投資收入及匯兑收益/(虧損)淨額前的盈利)同比增加38.7%至人民幣126.7百萬元(截至二零二四年六月三十日止六個月:人民幣91.3百萬元)。這表明本集團的核心業務於撇除融資、投資公平值變動、匯率影響、資本支出及重大非現金相關虧損的影響後,仍然強勁。

醫院服務

本集團自有的醫院,即康華醫院(我們的三 級甲等標準綜合醫院)及仁康醫院(我們的 二級甲等標準綜合醫院),目前代表本集團 的醫院服務分部(於報告期內,本集團出售 康心醫院55%股權,而餘下45%股權入賬列 作聯營公司的權益)。於報告期內,我們的 財務及運營業績(由於康心醫院於出售後已 從本集團的醫院服務分部剔除,故於報告期 內康心醫院的財務及營運數據不包括在內) 的主要指標如下:(i)住院人次總數減少至 35,311名(截至二零二四年六月三十日止六 個月:37,979名),同比減少7.0%;(ii)每住 院人次的整體平均支出為人民幣14,755.3元 (截至二零二四年六月三十日止六個月:人 民幣 13.765.0 元),同比增加7.2%;(iii)病床的 整體利用率增加至81.0%(截至二零二四年六 月三十日止六個月:73.2%);(iv)平均住院時 間持穩為6.4天(截至二零二四年六月三十日

管理層討論及分析

(v) the total number of outpatient visits decreased to 651,350 (six months ended 30 June 2024: 757,695), representing a period-on-period decrease of 14.0%; (vi) the overall average spending per outpatient amounted to RMB466.5 (six months ended 30 June 2024: RMB421.4), representing a period-on-period increase of 10.7%; and (vii) the total number of surgical operations increased to 25,898 (six months ended 30 June 2024: 19,692), representing a period-on-period increase of 31.5%.

止六個月:6.4天);(v)門診人次總數減少至 651,350名(截至二零二四年六月三十日止六 個月:757,695名),同比減少14.0%;(vi)每 名門診病人的整體平均支出為人民幣466.5 元(截至二零二四年六月三十日止六個月: 人民幣421.4元),同比增加10.7%;及(vii)外 科手術總數增加至25,898宗(截至二零二四 年六月三十日止六個月:19,692宗),同比 增加31.5%。

The table below sets forth certain key operational data of the Group's self-owned hospitals of our hospital services segment for the periods indicated:

下表載列我們醫院服務分部的本集團自有 醫院於所示期間的若干主要營運數據:

For the six months ended 30 June

			截至六月三十日止六個月		
		Change	2025	2024	
		變動	二零二五年	二零二四年	
Inpatient healthcare services	住院醫療服務				
Inpatient visits	住院人次	-7.0%	35,311	37,979	
Average length of stay (days)	平均住院日數(天)	_	6.4	6.4	
Average spending per visit (RMB)	每人次平均開支(人民幣元)	+7.2%	14,755.3	13,765.0	
Outpatient healthcare services	門診醫療服務				
Outpatient visits	門診人次	-14.0%	651,350	757,695	
Average spending per visit (RMB)	每人次平均開支(人民幣元)	+10.7%	466.5	421.4	
Physical examination services	體檢服務				
Physical examination visits	體檢人次	-3.5%	82,373	85,350	
Average spending per visit (RMB)	每人次平均開支(人民幣元)	+20.2%	538.3	448.0	

The healthcare industry has continued to face unprecedented operational pressure in 2025. However, under the strategic guidance of the Board with "Three Precision Management" approach, Kanghua Hospital and Renkang Hospital firmly implemented its core strategy of "improving quality, controlling costs, and increasing efficiency" actively responded to market changes, promoted group integration, and achieved satisfactory phased results during the Reporting Period.

於二零二五年,醫療行業繼續面臨著前所未 有的經營壓力。然而在董事會「三精管理」 的戰略指引下,康華醫院及仁康醫院堅定落 實「提質、控本、增效」的核心戰略,積極應 對市場變化,推進集團整合,於報告期內取 得了令人滿意的階段性成果。

管理層討論及分析

Kanghua Hospital's revenue for the Reporting Period was RMB763.5 million, representing a 4.3% increase from the previous period. During the first half of 2025, despite an increase in revenue, our general and emergency patient visits experienced a decline. Notably, departments such as pediatrics, respiratory medicine, and obstetrics and gynecology recorded the most significant drops. This decline can be attributed to several factors, including reduced incidences of respiratory illnesses, a notable decrease in fertility and birth rates, evolving healthcare, pharmaceutical, and insurance policies (the "Three Medical" policies), tighter community referral restrictions, enhanced service capabilities at local town-level hospitals, and the strengthening of medical alliances among public hospitals. Additionally, increased regional competition in medical specialties has contributed to a decrease in the business volume of the relevant departments at Kanghua Hospital. Nevertheless, revenue growth was primarily driven by our continued focus on optimizing admission and treatment processes, an increase in the average spending per patient visit, and a rise in the number of surgical procedures performed.

Renkang Hospital's revenue for the Reporting Period was RMB105.8 million, representing a 7.6% decrease from the previous period. During the Reporting Period, both outpatient and inpatient volumes experienced a decline, although there was a modest increase in the number of surgical procedures. Improved service capabilities at nearby public hospitals and community centers have led local healthcare providers to limit patient referrals to Renkang Hospital, thereby reducing demand. The hospital has yet to fully develop distinctive specialties and core competencies, resulting in limited regional influence and a lack of differentiated competitive advantages in the short term. Moving forward, it is essential for Renkang Hospital to invest in strengthening its brand reputation and enhancing patient loyalty. Furthermore, as the "Three Medical" policies continue to evolve, the increased emphasis on precise hospital management is intensifying the need for stringent cost control measures.

During the Reporting Period, revenue from our postpartum care services (\bar{p} \bar{z} \bar{r} \bar{r} \bar{r} \bar{r} \bar{r} \bar{r} \bar{r} \bar{r} amounted to RMB4.1 million. Postpartum care services which encompass specialized care for new mothers and their newborns following childbirth, located in the Huaxin Building at Kanghua Hospital and aim to deliver high-quality, premium care to local residents. Previously, revenue from postpartum care was incorporated into inpatient healthcare services within the obstetrics and gynecology (0&G) departments, however, during the Reporting Period, the Group restructured its reporting approach to streamline financial reporting and enhance the performance measurement, as a result, a new reporting entity was established to separately capture the performance of postpartum care services, but will continue to be included within our hospital services segment. The Board is confident that this strategic move will improve our performance measurement, better align with our service differentiation strategies, and can further strengthen the Kanghua brand.

於報告期內,月子服務 (康華月子中心)的 收入為人民幣 4.1 百萬元。月子中心位於 華醫院的華心樓,為產後新手媽媽及新生嬰 兒提供專門護理服務,旨在為當地居民提供 優質、高品質的護理服務。在此之前, 層質、高品質的護理服務。在此之前, 會工的收入併入婦產科 (O&G)的住院醫 所 。然而,於報告期內,本集團為簡化財務 報告及了新的報告實體,以單獨記錄月 服 於可數,但仍會繼續計入我們的醫院服務 分部。董事會深信此策略性舉措將改善我們 的業績計量,更符合我們的服務差異化策略, 並可進一步強化康華品牌。

管理層討論及分析

The table below sets forth the revenue contribution by healthcare disciplines of our hospital services segment for the periods indicated:

下表載列於所示期間按醫院服務分部的醫 學專科劃分的收益貢獻:

For the six months ended 30 June 截至六月三十日止六個月

			EV - / / / / -		
			% of		% of
			revenue		revenue
			of the		of the
			Group's		Group's
			owned		owned
		2025	hospitals	2024	hospitals
		二零二五年	分佔本集團	二零二四年	分佔本集團
	Change	RMB'000	自有醫院的	RMB'000	自有醫院的
醫學專科(附註(i))	變動	人民幣千元	收益百分比	人民幣千元	收益百分比
內科有關科室	+0.6%	112,082	12.8	111,408	12.6
心血管有關科室(附註(ii))	-20.2%	101,280	11.6	126,900	14.4
婦產科有關科室	-8.8%	94,233	10.8	103,306	11.7
普通外科有關科室	+16.2%	74,296	8.5	63,950	7.3
神經醫學有關科室	+2.8%	60,777	7.0	59,119	6.7
腫瘤有關科室	+26.6%	41,895	4.8	33,095	3.8
急診有關科室	+4.4%	40,021	4.6	38,329	4.4
骨科有關科室	+0.2%	39,668	4.5	39,574	4.5
腎臟科有關科室	+8.7%	38,285	4.4	35,214	4.0
醫學美容有關科室	+12.1%	25,924	3.0	23,129	2.6
兒童醫學有關科室	-34.8%	17,607	2.0	27,022	3.1
體檢科	+14.6%	44,341	5.1	38,681	4.4
月子服務	N/A	4,065	0.5	-	-
	不適用				
其他臨床科室	-1.2%	178,824	20.4	181,023	20.5
總計		873,298	100.0	880,750	100.0
	內和有關解科 科有關關科科 科和管有關關關關聯 神經不 一種 一種 一種 一種 一種 一種 一種 一種 一種 一種	醫學專科(附註(i))變動內科有關科室+0.6% 心血管有關科室(附註(ii))場產科有關科室-8.8% +16.2%神經醫學有關科室+16.2%神經醫學有關科室+26.6%急診有關科室+4.4%骨科有關科室+0.2%腎臟科有關科室+8.7%醫學美容有關科室+12.1%兒童醫學有關科室-34.8%門子服務N/A不適用-1.2%	大利有關科室	Tevenue of the Group's owned hospitals	revenue of the Group's owned 2025 hospitals 2024 工零二五年 分佔本集團 二零二四年 RMB'000 自有醫院的 RMB'000 人民幣千元 收益百分比 人民幣千元 内科有關科室 +0.6% 112,082 12.8 111,408 心血管有關科室 +8.8% 94,233 10.8 103,306 普通外科有關科室 +16.2% 74,296 8.5 63,950 神經醫學有關科室 +2.8% 60,777 7.0 59,119 腫瘤有關科室 +2.8% 60,777 7.0 59,119 腫瘤有關科室 +26.6% 41,895 4.8 33,095 念診有關科室 +4.4% 40,021 4.6 38,329 骨科有關科室 +0.2% 39,668 4.5 39,574 腎臟科有關科室 +0.2% 39,668 4.5 39,574 腎臟科有關科室 +12.1% 25,924 3.0 23,129 兒童醫學有關科室 +14.6% 44,341 5.1 38,681 月子服務 N/A 4,065 0.5 - 不適用 其他臨床科室 -1.2% 178,824 20.4 181,023

Notes:

- The Group's healthcare disciplines can generally be classified into clinical disciplines and medical technology disciplines. Medical technology disciplines provide diagnostic and treatment support according to the requirements of clinical disciplines from time to time. Revenue derived from services delivered through medical technology disciplines is generally recognised in the relevant clinical disciplines that utilised such services.
- During the Reporting Period, the Group disposed 55% equity interest in Kangxin Hospital but retained 45% equity interest as our associate company. The revenue of cardiovascular related disciplines from Kangxin Hospital has been excluded for the Reporting Period as it was no longer included in the Group's hospital services segment following its disposal.

附註:

- 本集團的醫學專科一般可分為臨床專科和 醫療技術專科。醫療技術專科根據臨床專 科的要求不時提供診斷和治療支援。通過 醫療技術專科提供服務產生的收益通常在 使用該等服務的相關臨床專科中確認。
- 於報告期內,本集團出售康心醫院55%股 權,而餘下45%股權入賬列作聯營公司的 權益。康心醫院於出售後已從本集團的醫 院服務分部剔除,故於報告期內康心醫院 的心血管有關科室的收益不包括在內。

管理層討論及分析

In the first half of 2025, the Group performed a total of 25,898 surgeries (six months ended 30 June 2024: 19,692), including 11,447 surgeries (six months ended 30 June 2024: 11,561) with level 3 or level 4 complexities. This represents a period-on-period increase of 31.5% in total surgeries and decrease of 1.0% in complex surgeries. The significant increase in total surgeries demonstrates the advancements in our medical service quality and capabilities, as well as the increasing recognition of our brand and reputation.

The Group's VIP healthcare services are high-end healthcare services that extend beyond basic medical services and are specifically catered for more affluent patients who are willing to pay a premium for higher quality and customised services that are not generally available in public hospitals. Revenue of our VIP healthcare services amounted to RMB52.2 million for the Reporting Period (six months ended 30 June 2024: RMB53.5 million), representing a period-on-period decline of 2.4% as compared with the same period last year. Our VIP service offerings include inpatient and outpatient services, and O&G services at Huaxin Building (a complex in Kanghua Hospital dedicated to VIP healthcare services). The Group believes the decline is related to the staggering economic environment in the Dongguan region.

Rehabilitation and other Healthcare Services

As at 30 June 2025, the Group's rehabilitation and healthcare services segment, represented by Anhui Hualin Group, operates two rehabilitation hospitals, a general hospital, an outpatient center, thirteen rehabilitation centers, and one vocational training school. During the Reporting Period, this segment recorded a revenue of RMB58.6 million (six months ended 30 June 2024: RMB59.7 million), representing a period-one-period decrease of 1.9%.

Anhui Hualin Group currently employs approximately 990 staff (31 December 2024: 1,040) and maintains stable cooperation with the Anhui Disabled Persons Federation and local governments for training services for the disabled. It is also a major provider of children's rehabilitation services in Anhui Province. As at 30 June 2025, Hefei Kanghua Rehabilitation Hospital and Hefei Jingu Hospital operated a total of 260 registered beds (31 December 2024: 265). During the Reporting Period, the rehabilitation hospitals recorded 15,133 outpatient visits (six months ended 30 June 2024: 13,740) and 936 inpatient visits (six months ended 30 June 2024: 2.369).

於二零二五年上半年,本集團已施行合共25,898例手術(截至二零二四年六月三十日止六個月:19,692例),包括11,447例(截至二零二四年六月三十日止六個月:11,561例)三、四級複雜手術。手術總數同比增加31.5%,複雜手術同比下降1.0%。手術總數的大幅增加表明我們醫療服務質量及能力的提高,以及我們品牌及聲譽的認可度不斷提高。

本集團的貴賓醫療服務是超出基本醫療服務的高端醫療服務,主要針對高收入患者,彼等願意為普通公立醫院難以提供的高品質及定制化服務支付額外費用。於報告期內,本集團的貴賓醫療服務收入為人民幣 52.2 百萬元(截至二零二四年六月三十日止六個月:人民幣 53.5 百萬元),較去年同期下降 2.4%。我們的 VIP服務包括住院及門診服務,以及在華心樓(康華醫院專門提供貴賓醫療服務的綜合大樓)提供的婦產科服務。本集團認為,業績下滑與東莞地區經濟環境不景氣有關。

康復及其他醫療服務

於二零二五年六月三十日,本集團以安徽樺 霖集團為代表的康復及醫療服務分部運營 兩間康復醫院、一間綜合醫院、一個門診中 心、十三間康復中心及一間職業培訓學校。 於報告期內,該分部錄得收益人民幣 58.6 百 萬元(截至二零二四年六月三十日止六個月: 人民幣 59.7 百萬元),同比下降1.9%。

管理層討論及分析

In the first half of 2025, China's rehabilitation healthcare industry continues to experience intense competition amid several challenges. The rehabilitation service segment is grappling with revenue constraints from inpatient visits due to limitations imposed by social security insurance and stricter safety regulations. Furthermore, the new DRG regulations introduced in 2024 have maintained the annual social security insurance quotas, thereby influencing current revenue projections. Efforts to capture new patient markets in regions have been implemented, however, the increase in patient volume has not met expectations. This shortfall in patient numbers is exerting pressure on the anticipated revenue growth for 2025, prompting industry stakeholders to seek innovative strategies and enhanced partnerships to navigate these challenges and maintain a competitive edge. The business environment for children's rehabilitation services remains more favorable than for adults. Measures are being implemented to promote the growth and sustainability of children's rehabilitation centers. The Group continues to monitor the market and seek partnerships with suitable local rehabilitation centers.

During the Reporting Period, revenue from rehabilitation hospitals and other healthcare services decreased by 11.6% to RMB25.0 million (six months ended 30 June 2024: RMB28.3 million), and revenue from rehabilitation center services and other services increased by 6.9% to RMB33.6 million (six months ended 30 June 2024: RMB31.4 million).

Haemodialysis services

The Group's haemodialysis services segment represents the operation of haemodialysis outpatient centres in the PRC. As at the date of this report, the Group operates 13 haemodialysis centres, located in Guangzhou (3), Chengdu (3), Shenzhen (1), Foshan (1), Zhongshan (1), Zhuhai (1), Yangjiang (1), Jieyang (1) and Jiangmen (1), serving more than 960 regular haemodialysis patients. In the first half of 2025, the haemodialysis outpatient centres had performed more than 80,000 (例次) haemodialysis operations as compared with approximately 56,000 haemodialysis operations with the same period last year, representing a period-on-period growth of over 42.0%.

The Kanghua Haemodialysis Group benefits from a strong recurring patient flow and stable income stream, as haemodialysis requires ongoing and regular sessions rather than being a one-time treatment. The Group plans to increase its service capacity to capture more market share, thereby expanding its revenue base. During the Reporting Period, the Kanghua Haemodialysis Group generated revenue of RMB42.7 million (six months ended 30 June 2024: RMB37.1 million), representing a period-on-period increase of 15.1%.

於二零二五年上半年,中國康復醫療行業持 續面臨激烈競爭及多項挑戰。由於社會保障 保險及更嚴格的安全法規的限制,康復服務 分部正努力克服住院人次的收入限制。此外, 於二零二四年出台的新DRG法規已維持每年 的社會保險配額,從而影響目前的收入預測。 本集團已在各區域努力爭取新的病患市場, 然而患者數量的增加並未達到預期。患者人 數不足對二零二五年的預期營收成長造成 壓力,促使行業利益相關者尋求創新策略及 加強合作關係,以克服該等挑戰並保持競爭 優勢。兒童康復服務的商業環境仍較成人康 復服務更為有利。正在採取措施促進兒童康 復中心的成長及可持續發展。本集團繼續監 控市場並尋求與合適的當地康復中心建立 合作夥伴關係。

於報告期內,康復醫院及其他醫療服務收益下降11.6%至人民幣25.0百萬元(截至二零二四年六月三十日止六個月:人民幣28.3百萬元)及康復中心服務及其他服務收益增長6.9%至人民幣33.6百萬元(截至二零二四年六月三十日止六個月:人民幣31.4百萬元)。

血液透析服務

本集團的血液透析服務分部指中國血液透析門診中心的運營。於本報告日期,本集團經營13家血液透析中心,分別位於廣州(3家)、成都(3家)、深圳(1家)、佛山(1家)、中山(1家)、珠海(1家)、陽江(1家)、揭陽(1家)及江門(1家),服務960多名定期血液透析患者。於二零二五年上半年,血液透析門診中心已施行血液透析手術超過80,000例,而去年同期施行的血液透析手術則約為56,000例,同比增長超過42.0%。

康華血液透析集團受益於強勁的複發性患者流及穩定的收入來源,原因為血液透析需要持續且定期的治療,而非一次性治療。本集團計劃增加其服務能力以爭取更多市場份額,從而擴大收益基礎。於報告期內,康華血液透析集團產生收益人民幣42.7百萬元(截至二零二四年六月三十日止六個月:人民幣37.1百萬元),同比增長15.1%。

管理層討論及分析

Although revenue from the haemodialysis services segment has increased, however, average patient spending has decreased compared to the same period last year. During the Reporting Period, significant efforts were directed towards reducing costs through optimising procurement of consumables and adoption of new perfusion techniques. Nevertheless, these cost reduction initiatives have been partially offset by adjustments in pricing specifications. Further pricing restrictions in certain regions have imposed additional limits on revenue growth. With the average spending per visit declining, due to reduction in service charge for each haemodialysis operation performed, the revenue growth from increased outpatient volumes have been partially offset by lower average spending. Looking ahead to the second half of 2025, as new policies in social insurance systems and procurement channels are implemented across regions, the Group will continue to refine internal systems, enhance cost controls, and improve operational efficiency. Although currently loss-making, the haemodialysis services segment is anticipated to generate positive returns for the Company and its Shareholders in the long term.

Elderly Healthcare Services

The Group's elderly healthcare services segment comprised of our comprehensive elderly healthcare centre, the Renkang Elderly Care Centre, which aims to provide quality high-end elderly care services to local residents in Houjie Town, Dongguan City.

In the first half of 2025, Renkang Elderly Care Centre had a total of 108 beds with an average length of stay of 132.0 days (six months ended 30 June 2024: 129.6 days) and recorded total patient visits of 133 (six months ended 30 June 2024: 138). Revenue from the provision of elderly healthcare services for the Reporting Period amounted to RMB6.9 million (six months ended 30 June 2024: RMB7.0 million), representing a period-on-period decrease of 0.5%. As Renkang Elderly Care Centre is currently operating at close to maximum capacity, the decrease in revenue for the Reporting Period was mainly due to the slight fluctuation in utilisation and average spending during the Reporting Period. In 2025, the center has continued to place emphasis on providing high-quality follow-up services for elderly residents, including traditional Chinese medicine physiotherapy and rehabilitation training. Additionally, the center has strengthened internal management, revising and improving safety protocols and other systems for nursing homes to ensure the standardization and institutionalization of all service aspects. Renkang Elderly Care Centre will continue to focus on enhancing service quality and cooperating with the evaluation process of Guangdong Province's Pension Institution, striving to achieve accreditation as a five-star pension institution.

老年醫療服務

本集團的老年醫療服務分部包括我們的綜 合性的老年保健中心,即仁康護理院,旨在 向中國東莞市厚街鎮的當地居民提供優質 高端養老服務。

於二零二五年上半年,仁康護理院共有108 張床位,平均住院時間為132.0天(截至二零 二四年六月三十日止六個月:129.6天)、患 者就診總人次為133名(截至二零二四年六 月三十日止六個月:138名)。報告期內提供 老年醫療服務的收益為人民幣6.9百萬元(截 至二零二四年六月三十日止六個月:人民幣 7.0百萬元),同比下降0.5%。由於仁康護理 院目前的營運已接近飽和,於報告期內收入 減少主要乃由於報告期內的使用率及平均開 支出現輕微波動。於二零二五年,該中心已 繼續重點為老年居民提供高質量的後續服務, 包括中醫理療及康復訓練。此外,該中心亦 加強內部管理,修訂及完善療養院安全規程 等制度,確保各方面服務規範化、制度化。 仁康護理院將繼續著重提升服務質量,並配 合廣東省養老機構的評估流程,努力實現五 星級養老機構認證。

管理層討論及分析

Industry Outlook and Strategy

In 2025, China's healthcare industry is entering a dynamic phase, shaped by significant policy reforms, technological innovation, and evolving public demand. With the outlook for 2025, the national focus is on innovation-driven growth, quality improvements, and enhancing accessibility through strategic reforms in healthcare investments and social insurance policies. National healthcare policies continue to emphasize the need for more integrated, reasonable and quality services, particularly as the population ages and rises in chronic diseases across the country. Recent policy updates prioritize enhancing community health centers, incentivizing practitioners to serve in underserved rural regions, and fostering a smoother referral process between primary and tertiary care. This integrated model will help balance the demand on urban hospitals and provide a more accessible healthcare system across the country.

Simultaneously, a wave of reforms in social insurance policy is reshaping the financing of healthcare services. With the expansion of medical insurance schemes, individuals will benefit from broader coverage and lower cost barriers. New measures aim to create a more unified insurance system through flexible premium collections and improved compensation structures, ensuring sustainability in the face of rising healthcare expenditures. Public-private partnerships have also been proposed as a strategy to support infrastructure development without compromising fiscal integrity.

The National Healthcare Security Administration's "Three-Year Action Plan for DRG/DIP Payment Reform" mandates that Diagnosis-Related Groups (DRG)/Diagnosis-Intervention Packet (DIP) payment models have been implemented in all planning areas at the end of 2024 and will cover all qualified medical institutions providing inpatient services by the end of 2025. This plan promotes transparency and efficiency in medical insurance, requiring high standards from private medical institutions and attracting patients with long-term and complex illnesses.

Cross-sector collaboration is also a central element of the 2025 healthcare reform. The Chinese government encourages joint ventures between domestic and international partners, allowing the rapid adoption of global best practices and advanced technologies. This cooperation is expected to further stimulate innovation, ensuring that both urban and rural healthcare services are improved. China's industry outlook for 2025 is characterized by a balanced approach integrating digital transformation, enhanced social insurance mechanisms, and robust policy reforms. These collective efforts are designed to build a resilient healthcare system that meets the evolving needs of China's diverse population and sets a benchmark for quality and accessibility in healthcare services.

行業前景及策略

與此同時,社會保險政策的改革浪潮正在重塑醫療服務的融資模式。隨著醫療保險計劃的擴大,個人將受益於更廣泛的保障範圍及更低的成本障礙。新措施旨在通過靈活的保費收取及改進的補償結構,建立一個更加統一的保險體系,確保面對醫療支出不斷增加的可持續性。此外,亦提出公私合作的策略,於不影響財政健全性的前提下支援基礎設施的發展。

國家醫療保障局《DRG/DIP支付方式改革三年行動計劃》要求,二零二四年底在所有規劃區域實施診斷相關分組(DRG)/按病種分值付費(DIP)模式,到二零二五年底,覆蓋所有提供住院服務的合資格醫療機構。該計劃提高了醫療保險的透明度及效率,要求私立醫療機構保持高標準,並吸引長期患有複雜疾病的患者。

跨領域合作亦為二零二五年醫療改革的核心要素。中國政府鼓勵國內外合作夥伴成立合資企業,以便快速採用全球最佳實踐及先進技術。該合作有望進一步刺激創新,確保城鄉醫療服務亦得到改善。二零二五年中國行業展望的特點是平衡方法集成數字化轉型、加強社會保險機制及強有力的政策改革。該等共同努力旨在建立一個有彈性的醫療體系,以滿足中國多元化人口不斷變化的需求,並為醫療服務的質量及可及性樹立標竿。

管理層討論及分析

Our Strategy

In 2025, our Group intends to capitalize on industry opportunities through the following measures:

Continue to strengthen the development of key specialties and improve patient visits: Enhance the development of our key specialty departments, such as, Cardiovascular Center, Plastic and Cosmetic Surgery, Obstetrics and Gynecology and Rehabilitation Medicine in Kanghua Hospital, through introduction and cultivate prominent leaders in these fields, further optimize the specialty layout, build top-notch specialized departments, and lead the hospital's development. Implement necessary measures to improve patient visits by enhancing outpatient management, particularly for departments such as pediatrics and respiratory care. Strategically reassign personnel or recruit qualified experts to departments facing low engagement or a paucity of specialized influence.

Focus on high-end medical services: As society develops, the demand for medical services is increasing, and patients' expectations for high-quality medical experiences are rising. Our Group needs to continue to promote the hospitals' differentiated development and high-end services, providing patients with convenient, personalized, and comprehensive diagnostic and treatment management across the entire cycle, thus meaningfully enhancing the hospital's high-end service capabilities.

Strengthen social security payment management systems: The downward adjustments in payment rates for different DRG groups and tightened social insurance payment quotas under the DIP model implemented by the Ministry of Human Resources and Social Security are expected to continue to put a pressure on our revenue growth. Our Group will collaborate proactively with the social security bureau to advance diverse and comprehensive payment models, including disease-based payment. Further standardize the management of medical records and enforce quality control measures for both medical records and medical insurance settlement lists, in accordance with relevant regulations.

Rigid control of labor costs and dynamic adjustment of our medical professionals: Our Group will optimize and integrate our human resources to achieve both cost efficiency and high effectiveness. This will involve enhancing departmental management through refined practices and strengthening our reserve of professional talent.

我們的策略

二零二五年,本集團擬透過以下措施把握行 業機遇:

繼續加強重點專科的建設及提高患者就診人次:推動康華醫院的心血管中心、整形美容科、婦產醫學科及康復醫學科等重點專科的發展;通過引進與培養學科帶頭人,進一步優化專科佈局,打造高峰學專科,引領醫院發展。實施必要的措施,透過強化門診管理以增加就診人次,尤其是兒科及呼吸內科等科室。有策略地重新指派人員或招募合資格的專家到參與度低或缺乏專業影響力的科室。

抓好高端醫療服務:隨著社會發展,社會對於醫療服務的需求日益增長,患者對於優質醫療體驗的期待也在不斷攀升。本集團要繼續做好醫院的差異化發展和高端服務,從技術、設備、藥品、服務等方面為患者提供便捷化、個性化、深度化的診療全週期管理,真正提升醫院高端服務的能力水準。

強化社會保險支付管理體系:人力資源和社會保障部實施的DIP模式下不同DRG分組的支付費率下調及社保支付配額收緊,預計將繼續對我們的收入增長構成壓力。本集團將積極與社保局合作,推進多元化及全面的支付模式,包括按病種付費。按照相關規定進一步規範病歷管理以及對病歷及醫療保險結算名單採取質量控制措施。

嚴格控制人工成本及動態調整我們的醫務 人員:本集團將優化整合人力資源,實現成 本效益及高效益。這將包括以精細化的方式 加強部門管理以及加強我們專業人才的儲備。

管理層討論及分析

Future Plans for Material Investments and Capital Assets

The Kanghua Qingxi Healthcare Complex

The Kanghua Qingxi Healthcare Complex is the Group's new elderly medical and healthcare complex development in Qingxi Town, Dongguan City (the land use rights of a land parcel which was acquired in year 2020), construction work of the main facilities had commenced in 2021. The development involves a comprehensive elderly healthcare medical facility with a particular focus on geriatric patients and rehabilitation, and will further enhance the Group's capability in providing high-end integrated medical care to meet the increasing demand for such services in Guangdong Province, the PRC.

The Kanghua Qingxi Healthcare Complex has a total construction area of more than 130,000 square meters, and the planned architectural content includes several medical technology buildings, inpatient buildings, and nursing buildings, among which we expect there will be 500 inpatient beds and about 800 nursing and rehabilitation beds. The first phase of construction covers the medical technology building, the inpatient building, and the rehabilitation building, with a total construction area of approximately 44,000 square meters. The construction and inspection of the main structure of the buildings for the first phase of the construction has been completed in 2024. The relevant interior decoration is in progress of re-design and amendments and we expect to complete in year 2026, and aim to put the first phase of the project into operation by 2027. As of 30 June 2025, the total investment in Kanghua Qingxi Healthcare Complex amounted to approximately RMB232.1 million.

Save as disclosed in this report, the Group did not have other plans for material investments or capital assets as of the date of this report.

FINANCIAL REVIEW

Segment Revenue

The Group generates revenue primarily from: (i) hospital services – provision of healthcare services through its owned hospitals, namely Kanghua Hospital and Renkang Hospital (six months ended 30 June 2024: Kanghua Hospital, Renkang Hospital and Kangxin Hospital), comprising inpatient healthcare services, outpatient healthcare services, physical examination services and postpartum care service; (ii) rehabilitation and other healthcare services – provision of rehabilitation services to patients with physical or mental disabilities and other healthcare related services including elderly care and training service for the disabled; (iii) haemodialysis services – provision of haemodialysis services primarily refers to treatments that replicate kidney's function to remove wastes in blood for patients with kidney disease or failure; and (iv) elderly healthcare services – provision of elderly healthcare services, including assisted living, adult daycare, long-term care, residential care and hospice care to the aged patients.

重大投資及資本資產之未來計劃

康華●清溪分院

康華•清溪分院是本集團位於東莞市清溪鎮的新老年醫療保健綜合體開發項目(於二零二零年收購該幅地塊的土地使用權),主要設施的建設工作已於二零二一年開始。項目發展包括一個綜合性老年醫療設施,特別關注老年患者及康復,並將進一步提高本集團提供高端綜合醫療護理服務的能力,以滿足中國廣東省日益增長的醫療服務需求。

康華·清溪分院總建築面積逾130,000平方米,規劃建築內容包括數棟醫技樓、住院樓及護理樓,其中我們預計將有住院床位500張,護理康復床位約800張。一期工程包括醫技樓、住院樓及康復樓,總建築面積約44,000平方米。一期建設項目已於二零二四年完成建築主體結構建設及驗收。相關室內裝修正在重新設計及修正中,預計於二零二六年完工,旨在於二零二七年將項目一,康華·清溪分院的總投資為約人民幣232.1百萬元。

除本報告披露者外,截至本報告日期,本集團並無其他重大投資計劃或資本資產計劃。

財務回顧

分部收益

本集團主要從以下各項賺取收益:(i)醫院服務一通過其自有醫院(即康華醫院及使原民)。 院(截至二零二四年六月三十日止六個月醫院、(世康醫院及康心醫院))提供醫療服務,包括住院醫療服務、門診醫療醫療服務,包括住院醫療服務,包括老年護理人動之,他醫療相關服務,包括老年護理人血衰濟,包括為患有腎病或腎质的治療,主要指為患有腎病或腎功能以清除血液中廢物的治療,主要指為患有腎病或腎功能以清除血液中廢物的治療,主要指為患有腎病或腎功能以清除血液的治療,主要指為患有腎病或腎功能必治療,主要指為患有腎病或腎功能必治療,主要指為患有腎病或腎功能必治療,主要指為患有腎病或腎功能必治療,主要指為患有腎病或腎功能必治療,也甚其性之生性,是期護理、住院護理及老年病人的臨終關懷。

管理層討論及分析

The following tables below set forth the revenue, costs of revenue, gross profit and gross profit margin of the Group by segment for the periods indicated:

For the six months ended 30 June 2025 (unaudited)

下表載列於所示期間本集團按分部劃分的 收益、收益成本、毛利及毛利率:

截至二零二五年六月三十日止六個月(未經 審核)

			Rehabilitation and other		Elderly	
		Hospital	healthcare	Haemodialysis	healthcare	
		services	services	services	services	Total
			康復及其他	血液透析	老年醫療	
		醫院服務	醫療服務	服務	服務	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue	收益	873,298	58,596	42,711	6,930	981,535
Cost of revenue	收益成本	(728,511)	(51,886)	(38,792)	(3,813)	(823,002)
Gross profit	毛利	144,787	6,710	3,919	3,117	158,533
Gross profit margin	毛利率	16.6%	11.5%	9.2%	45.0%	16.2%

For the six months ended 30 June 2024 (unaudited)

截至二零二四年六月三十日止六個月(未經 審核)

			Rehabilitation and other		Elderly	
		Hospital	healthcare	Haemodialysis	healthcare	
		services	services	services	services	Total
			康復及其他	血液透析	老年醫療	
		醫院服務	醫療服務	服務	服務	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue	收益	880,750	59,708	37,092	6,968	984,518
Cost of revenue	收益成本	(747,958)	(49,449)	(36,906)	(3,806)	(838,119)
Gross profit	毛利	132,792	10,259	186	3,162	146,399
Gross profit margin	毛利率	15.1%	17.2%	0.5%	45.4%	14.9%

Revenue from the Group's hospital services amount to RMB873.3 million for the Reporting Period (six months ended 30 June 2024: RMB880.8 million), representing a period-on-period decrease of 0.8%, accounting for 89.0% (six months ended 30 June 2024: 89.5%) of the total revenue of the Group.

於報告期內,本集團醫院服務的收益為人民幣873.3百萬元(截至二零二四年六月三十日止六個月:人民幣880.8百萬元),同比減少0.8%,佔本集團總收益的89.0%(截至二零二四年六月三十日止六個月:89.5%)。

管理層討論及分析

Revenue from hospital services comprised (i) revenue from inpatient healthcare services amounted to RMB521.0 million (six months ended 30 June 2024: RMB522.8 million), representing a period-on-period decrease of 0.3%, accounting for 53.1% (six months ended 30 June 2024: 53.1%) of the total revenue of the Group; (ii) revenue from outpatient healthcare services amounted to RMB303.9 million (six months ended 30 June 2024: RMB319.3 million), representing a period-on-period decrease of 4.8%, accounting for 31.0% (six months ended 30 June 2024: 32.4%) of the total revenue of the Group; (iii) revenue from physical examination services amounted to RMB44.3 million (six months ended 30 June 2024: RMB38.7 million), representing a period-on-period increase of 14.6%, accounting for 4.5% (six months ended 30 June 2024: 3.9%) of the total revenue of the Group; and (iv) revenue from postpartum care service amounted to RMB4.1 million (six months ended 30 June 2024: nil), accounting for 0.4% (six months ended 30 June 2024: nil) of the total revenue of the Group. The decrease in revenue from hospital services is primarily attributable to (i) the decline in revenue of our major medical disciplines, in particular, the cardiovascular related disciplines (following the disposal of 55% equity interest in Kangxin Hospital during the Reporting Period), paediatrics related disciplines and O&G related disciplines; (ii) the decrease in both outpatient and inpatient visits; and (iii) despite the increase in patient's average spending during the Reporting Period. During the first half of 2025, departments such as pediatrics, respiratory medicine, and obstetrics and gynecology recorded the most significant drops in patient visits. This decline in revenue can be attributed to several factors, including the decrease in general outpatient visits which has a carry-over impact on inpatient visits, a notable decrease in fertility and birth rates which has the most significant impact in paediatrics related disciplines and O&G related disciplines, the evolving Three Medical policies which has downward pressure on medical service charges and per patient spendings, tighter community medical referral restrictions, enhanced service capabilities at local town-level hospitals which has impact over patient referrals to Kanghua Hospital, and the strengthening of medical alliances among public hospitals. Additionally, increased regional competition in medical specialties has contributed to a decrease in the business volume of the relevant departments at Kanghua Hospital and Renkang Hospital.

醫院服務的收益包括(i)住院醫療服務的收益 人民幣521.0百萬元(截至二零二四年六月 三十日止六個月:人民幣522.8百萬元),同 比下降0.3%,佔本集團總收益的53.1%(截至 二零二四年六月三十日止六個月:53.1%); (ii)門診醫療服務的收益人民幣303.9百萬元 (截至二零二四年六月三十日止六個月:人 民幣319.3百萬元),同比下降4.8%,佔本集 團總收益的31.0%(截至二零二四年六月三十 日止六個月:32.4%);(iii)體檢服務的收益人 民幣44.3百萬元(截至二零二四年六月三十 日止六個月:人民幣38.7百萬元),同比增 長14.6%,佔本集團總收益的4.5%(截至二零 二四年六月三十日止六個月:3.9%);及(iv) 月子服務的收益人民幣4.1百萬元(截至二零 二四年六月三十日止六個月:零),佔本集 團總收益的0.4%(截至二零二四年六月三十 日止六個月:零)。醫院服務收益減少主要 是由於(i)我們主要科室的收益下降,特別是 心血管有關科室(於報告期內出售康心醫院 55%股權後)、兒童醫學有關科室及婦產科 有關科室;(ii)門診及住院人次均減少;及(iii) 儘管於報告期內病人平均開支增加。二零 二五年上半年,兒科、呼吸內科及婦產科等 科室的患者就診次數下降最顯著。收入下降 可歸因於幾個因素,包括普通門診就診人次 減少對住院人次的影響、生育率及出生率明 顯下降對兒科及婦產科的影響最大、三醫政 策的發展對醫療服務收費及患者人均支出 構成下調壓力、社區醫療轉診限制嚴格、當 地鎮級醫院服務能力提升對康華醫院的病 人轉診構成影響,以及公立醫院之間的醫療 聯盟加強。此外,醫療專科的地區性競爭加 劇,導致康華醫院及仁康醫院相關科室的業 務量下降。

管理層討論及分析

Revenue from rehabilitation and other healthcare services amounted to RMB58.6 million (six months ended 30 June 2024: RMB59.7 million), representing a period-on-period decrease of 1.9%, accounting for 6.0% (six months ended 30 June 2024: 6.1%) of the total revenue of the Group. Anhui Hualin Group is principally engaged in provision of rehabilitation services to the patients with physical or mental disabilities and other healthcare related services including care services for elderly and training services for the disabled. The decrease in revenue is mainly attributable to (i) decrease in the inpatient intake and patients average spending at our rehabilitation hospitals, but partly offset by the increase in patient visits at our rehabilitation centres; and (ii) continuing reforms and policy implementation in payment rates adjustments as well as restrictions on annual insurance payout quotas.

Revenue from haemodialysis services amounted to RMB42.7 million (six months ended 30 June 2024: RMB37.1 million), representing a period-on-period increase of 15.1%, accounting for 4.4% (six months ended 30 June 2024: 3.8%) of the total revenue of the Group. The haemodialysis services segment was acquired by the Group in January 2024 and is still operating at loss. The increase in revenue is mainly attributable to the growth in overall patient visits and the rise in regular haemodialysis patients, furthermore, several new centers that commenced operations in 2024 have continued to ramp-up and mature, which have further contributed to the overall growth. The Board is optimistic that the haemodialysis services segment will be one of the key revenue drivers of the Group in the medium to long term.

Revenue from elderly healthcare services represents the provision of elderly healthcare services at our Renkang Elderly Care Centre, which amounted to RMB6.9 million (six months ended 30 June 2024: RMB7.0 million), representing a period-on-period decrease of 0.5%, accounting for 0.7% (six months ended 30 June 2024: 0.7%) of the total revenue of the Group. As Renkang Elderly Care Centre is currently operating at close to maximum capacity, the decrease in revenue for the Reporting Period was mainly due to the slight fluctuation in utilisation and average spending during the Reporting Period.

康復及其他醫療服務的收益為人民幣 58.6 百萬元(截至二零二四年六月三十日止六個 月:人民幣 59.7 百萬元),同比下降 1.9%, 佔本集團總收益的 6.0%(截至二零二四年六 月三十日止六個月: 6.1%)。安徽樺霖四年 主要從事為身體或精神殘疾的患者是 復服務及其他醫療相關服務,包括老年惠 服務及殘疾人訓練服務。收益減少主要是 於(i) 我們的康復醫院的收治人數及病心 財支減少,但部分被我們的康復中心 說診人次增加所抵銷;及(ii) 在付費事度 時付額度的限制。

血液透析服務的收益為人民幣 42.7百萬元(截至二零二四年六月三十日止六個月:人民幣 37.1百萬元),同比增長15.1%,佔本集團收益的 4.4%(截至二零二四年六月三十日止六個月:3.8%)。血液透析服務分部於二零二四年一月被本集團收購,目前仍處於虧損狀態。收入增加主要是由於整體患者就診次數增長及定期血液透析病人增加所致,此外,於二零二四年開始營運的數個新中心持續提升及發展成熟,進一步推動整體增長。本集團中長期的主要收益來源之一。

來自老年醫療服務的收益指在仁康護理院提供老年醫療服務的收益人民幣6.9百萬元(截至二零二四年六月三十日止六個月:人民幣7.0百萬元),同比下降0.5%,佔本集團總收益的0.7%(截至二零二四年六月三十日止六個月:0.7%)。由於仁康護理院目前以接近最大容量運營,報告期內收益減少乃主要由於報告期內利用率及平均開支輕微浮動所致。

管理層討論及分析

Cost of Revenue

Cost of revenue of the Group's hospital services segment (consisting of inpatient healthcare services, outpatient healthcare services, physical examination services and postpartum care service) primarily consisted of pharmaceuticals, medical consumables, staff cost, depreciation, service expenses, utilities expenses, rental expenses and other costs. Cost of revenue of the Group's hospital services segment increased to RMB728.5 million (six months ended 30 June 2024: RMB748.0 million), representing a period-on-period decrease of 2.6%. The decrease in cost of revenue of our hospital services segment is mainly attributable to the full de-consolidation of Kangxin Hospital's cost of revenue from those of the Group following the disposal of a 55% equity interest. The disposal had a net positive impact to the financial results of the Group, as compared to full consolidation of Kanaxin Hospital's loss prior to the disposal. Despite the disposal of Kangxin Hospital, the Group's hospital services segment recorded an increase in direct staff-related costs and rental expenses. The rise in staff-related costs reflects ongoing challenges in retaining professional staff personnel in the market.

Cost of revenue of the Group's rehabilitation and other healthcare services segment amounts to RMB51.9 million (six months ended 30 June 2024: RMB49.4 million), representing a period-on-period increase of 4.9%, and primarily consisted of staff costs, medical consumables, depreciation, utilities and rental expenses. Staff costs are salaries and benefits for healthcare professionals, including physical therapists, occupational therapists, speech therapists, and nursing staff involved in patient care. Medical consumables are therapeutic supplies associated with purchasing and maintaining rehabilitation equipment (e.g., treadmills, weights, adaptive devices) and consumable supplies. The increase in cost of revenue within our rehabilitation and healthcare services segment is primarily driven by increased staff costs, resulting from a general rise in wage levels across the industry as companies enhance compensation packages to attract and retain talent in a competitive labour market.

收益成本

本集團醫院服務分部(包括住院醫療服務、 門診醫療服務、體檢服務及月子服務)的收 益成本主要包括藥品、醫療耗材、員工成本、 折舊、服務開支、水電費、租金開支和其他 成本。本集團醫院服務分部的收益成本增加 至人民幣728.5百萬元(截至二零二四年六月 三十日止六個月:人民幣748.0百萬元),同 比減少2.6%。我們醫院服務分部的收益成本 下降主要是由於出售康心醫院55%股權後, 康心醫院的收入成本不再完全綜合併入本 集團的收入成本。相較於出售前將康心醫院 的虧損完全綜合併入,出售事項對本集團的 財務業績有淨正面影響。儘管出售康心醫院, 本集團醫院服務分部錄得直接員工相關成 本及租金開支增加。員工相關的成本增加反 映在市場上挽留專業人員方面持續面對挑戰。

管理層討論及分析

Cost of revenue of the Group's haemodialysis services segment amounts to RMB38.8 million (six months ended 30 June 2024: RMB36.9 million), representing a period-on-period increase of 5.1%, and primarily consisted of staff costs, medical consumables, depreciation, utilities and rental expenses. Direct staff costs include expenses related to the salaries and benefits of healthcare professionals, such as nephrologists, nurses, and technicians who provide dialysis treatments. Medical consumables refer to medical supplies and costs associated with the purchases and maintenance of dialysis machines, tubing, filters, and other consumables necessary for each treatment session. Facility overhead such as utility expenses relates to the operational costs of the dialysis centres, including rent, water and electricity and maintenance of the facility. Other costs are expenses related to ancillary services, such as lab tests and cleaning and waste treatment. The increase in cost of revenue within our haemodialysis services segment is primarily attributable to the increase in business operations, which corresponds with the overall increase in total revenue generated from this segment.

Cost of revenue of the Group's elderly healthcare services represents cost of revenue at Renkang Elderly Care Centre amounted to RMB3.8 million (six months ended 30 June 2024: RMB3.8 million). There were no significant changes in cost of revenue as the centre had been operating at high utilisation.

During the Reporting Period, pharmaceuticals, medical consumables and staff cost accounted for approximately 26.8% (six months ended 30 June 2024: 25.9%), 25.1% (six months ended 30 June 2024: 25.8%) and 34.5% (six months ended 30 June 2024: 34.2%), respectively, of the total cost of revenue of the Group. The proportion of cost of pharmaceuticals and medical consumables as percentage of total cost of revenue maintain relatively stable during the Reporting period, despite the de-consolidation of Kangxin Hospital and the decline in both outpatient and inpatient visits. Our total staff-related costs, including salaries, bonuses, and other benefits, decreased slightly by 1.0% compared to the prior period, primarily due to the financial impact from the disposal of Kangxin Hospital. Nonetheless, the Group continues to encounter pressures from elevated salary levels, retention costs, and a shortage of qualified medical professionals in the market.

本集團血液诱析服務分部的收益成本為人 民幣38.8百萬元(截至二零二四年六月三十 日止六個月:人民幣36.9百萬元),同比增 加5.1%,主要包括員工成本、醫療耗材、折 舊、水電費及租金開支。直接員工成本包括 與醫療專業人員(例如腎臟科醫生、護士及 提供诱析治療的技術人員)的工資及福利相 關的開支。醫療耗材指醫療用品及與購買及 維護透析機、導管、過濾器及每次治療所需 的其他耗材相關的成本。設施管理費用(例 如水電費)與透析中心的營運成本(包括租 金、水電及設施維護)相關。其他成本為與 輔助服務(例如實驗室測試以及清潔及廢棄 物處理)相關的開支。血液透析服務分部的 收益成本增加,主要是由於業務營運增加所 致,與該分部產生的總收入的整體增加相符。

本集團老年醫療服務的收益成本指仁康護理院收益的成本人民幣3.8百萬元(截至二零二四年六月三十日止六個月:人民幣3.8百萬元)。收益成本並無發生重大變動,乃由於該中心以高利用率營運。

於報告期內,藥品、醫療耗材及員工成本分別佔本集團總收益成本約26.8%(截至二零二四年六月三十日止六個月:25.9%)、25.1%(截至二零二四年六月三十日止六個月:34.2%)。於報告期內,藥品目十日止六個月:34.2%)。於報告期內,藥品目十日止六個月:34.2%)。於報告期內,藥品目十日止六個月:34.2%)。於報告期內,藥品目十日止六個月:34.2%)。於報告期內,藥品於人應應可以消綜合入賬康心醫院及門及門及住院人次減少。我們的總員工相關成本(包括薪金、花紅及其他福利)較上一期間間務以下降1.0%,主要由於出售康心醫院的財務影響。儘管如此,本集團仍面臨薪金水平、保留成本上升以及市場上合資格醫療專業人員短缺的壓力。

管理層討論及分析

Gross Profit and Gross Profit Margin

Total gross profit of the Group amounted to RMB158.5 million (six months ended 30 June 2024: RMB146.4 million), representing a period-on-period increase of 8.3%. The overall gross profit margin rose to 16.2% (six months ended 30 June 2024: 14.9%), primarily due to: (i) full de-consolidation of Kangxin Hospital's cost of revenue from those of the Group following the disposal of a 55% equity interest; (ii) the increase in the overall average patient spending, despite a decline in patient visits; and (iii) continual improvement in the operating performance of our haemodialysis services seament.

Other Income

The other income of the Group primarily consisted of bank and other interest income, investment income from financial assets at FVTPL, government subsidies, fixed operating lease income (rental income), clinical trial and related income and others. In the first half of 2025, other income amounted to RMB22.8 million (six months ended 30 June 2024: RMB21.2 million), representing a period-on-period increase of 7.6%, primarily attributable to (i) the increase in rental income to RMB8.2 million (six months ended 30 June 2024: RMB1.9 million). Rental income primarily comprised rents received from staff for the use of staff quarters, as well as leasing arrangements for the café and shops within our hospital premises. During the Reporting Period, following the disposal of Kangxin Hospital, the Group entered into a rental agreement with Kangxin Hospital to lease Phase 1 of the hospital building in Chongging for a term of 20 years, which includes a twoyear rent-free period starting in January 2025. The Group recognized an effective rental income of RMB6.0 million during the Reporting Period; (ii) a decrease in investment income from financial assets at FVTPL to RMB3.5 million (six months ended 30 June 2024: RMB4.1 million) primarily due to a decrease in amount of structured deposits being placed during the Reporting Period; (iii) a decrease in government related subsidies to RMB0.1 million (six months ended 30 June 2024: RMB0.3 million); (iv) a decrease in clinical trial and related income to RMB0.03 million (six months ended 30 June 2024: RMB7.3 million) as the Group substantially ceased such operations since November 2024; (v) a decrease in bank and other interest income to RMB2.3 million (six months ended 30 June 2024: RMB3.2 million); and (vi) offset by an increase in local health service income, gain on early termination of leases and other miscellaneous income such as work-related injuries and disability assessment income.

毛利及毛利率

本集團總毛利為人民幣158.5百萬元(截至二零二四年六月三十日止六個月:人民幣146.4百萬元),同比增長8.3%。整體毛利率增長至16.2%(截至二零二四年六月三十日止六個月:14.9%),主要是由於:(i)出售55%股權後,康心醫院的收入成本完全不再綜合併入本集團的收入成本;(ii)儘管患者就診次數減少,但整體平均患者支出增加;及(iii)血液透析服務分部的營運表現持續改善。

其他收入

本集團的其他收入主要包括銀行及其他利息 收入、按公平值計入損益的金融資產的投資 收入、政府補貼、固定經營租賃收入(租金 收入)、臨床試驗及相關收入以及其他。於 二零二五年上半年,其他收入為人民幣22.8 百萬元(截至二零二四年六月三十日止六個 月:人民幣21.2百萬元),同比增長7.6%, 主要是由於(i)租金收入增加至人民幣8.2百 萬元(截至二零二四年六月三十日止六個月: 人民幣1.9百萬元)。租金收入主要包括向員 工收取使用員工宿舍的租金,以及醫院範圍 內咖啡廳及商鋪的租賃安排。於報告期內, 出售康心醫院後,本集團與康心醫院訂立租 賃協議,出租位於重慶的一期醫院大樓,租 期為20年,其中包括自二零二五年一月起 的兩年免租期。本集團於報告期內確認實際 租金收入人民幣6.0百萬元;(ii)按公平值計 入損益的金融資產的投資收入減少至人民幣 3.5 百萬元(截至二零二四年六月三十日止六 個月:人民幣4.1百萬元),主要是由於報告 期內結構性存款金額減少;(iii)政府相關補 貼減少至人民幣0.1百萬元(截至二零二四年 六月三十日止六個月:人民幣 0.3 百萬元);(iv) 臨床試驗及相關收入減至人民幣0.03百萬元 (截至二零二四年六月三十日止六個月:人 民幣7.3百萬元),由於本集團自二零二四年 十一月起已基本停止該等業務;(v)銀行及其 他利息收入減少至人民幣2.3百萬元(截至 二零二四年六月三十日止六個月:人民幣3.2 百萬元);及(vi)由當地醫療服務收入、提早 終止租賃收益及其他雜項收入(如工傷及殘 疾評估收入)的增加所抵銷。

管理層討論及分析

Other Expenses, Gains and Losses

The other expenses, gains and losses of the Group primarily consisted of fair value gain/(loss) on financial assets at FVTPL, loss on disposals of property, plant and equipment, donations and net exchange gain/(loss). In the first half of 2025, other expenses, gains and losses amounted to a net loss of RMB1.8 million (six months ended 30 June 2024: net loss of RMB9.9 million), primarily attributable to (i) a recorded net exchange loss of RMB1.8 million (six months ended 30 June 2024: net exchange gain of RMB1.8 million) mainly arising from our Hong Kong dollar denominated financial assets; (ii) a recorded gain on disposal of property, plant and equipment of RMB0.06 million (six months ended 30 June 2024: loss on disposal of RMB0.2 million); and (iii) a recorded fair value loss on financial assets at FVTPL of RMB11.4 million for six months ended 30 June 2024 (nil for the Reporting Period).

Net Provision for Impairment Losses under Expected Credit Loss (ECL) Model

During the Reporting Period, impairment losses under expected credit loss model recorded a net provision of RMB10.2 million (six months ended 30 June 2024: RMB3.2 million). The net provision for the Reporting Period is mainly attributable to: (i) specific provisions were made to certain receivables from social security bureau and written-off during Reporting Period following an annual review conducted by the bureau; and (ii) the effects of increase in the Group's accounts receivable aging and deterioration in credit rating of certain corporate customers and outstanding debts from patients. In the past years, the Group has increased its efforts to recover overdue debts, including recovering receivables from patients through legal actions, as well as tightening credit reviews given to corporate customers.

The Group collectively assesses ECL for the accounts and other receivables, except for accounts receivable from the PRC government's social insurance scheme and certain credit impaired debtors which are assessed for ECL individually. The provision rates are based on internal credit ratings as groupings of various receivables that have similar loss patterns. The collective assessment is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and available without undue costs or effort. At every reporting date, the historically observed default rates are reassessed and changes in the forward-looking information are considered.

其他開支、收益及虧損

本集團的其他開支、收益及虧損主要包括按 公平值計入損益的金融資產的公平值收益/ (虧損)、出售物業、廠房及設備的虧損、捐 贈及淨匯兑收益/(虧損)。於二零二五年 上半年,其他開支、收益及虧損為虧損淨額 人民幣1.8百萬元(截至二零二四年六月三十 日止六個月:虧損淨額人民幣9.9百萬元), 主要歸因於(i)錄得淨匯兑虧損人民幣1.8百 萬元(截至二零二四年六月三十日止六個月: 淨匯兑收益人民幣1.8百萬元),主要來自以 港元計值的金融資產;(ii)出售物業、廠房及 設備錄得收益人民幣0.06百萬元(截至二零 二四年六月三十日 | 六個月: 出售虧損人民 幣0.2百萬元);及(iii)截至二零二四年六月 三十日止六個月,按公平值計入損益的金融 資產錄得公平值虧損人民幣11.4百萬元(於 報告期間:無)。

預期信貸虧損模式項下之減值虧損撥備 淨額

於報告期,預期信貸虧損模式項下減值虧損錄得撥備淨額人民幣10.2百萬元(截至二零二四年六月三十日止六個月:人民幣3.2百萬元)。報告期內的撥備淨額主要是由於:(i)在社保局進行年度審核後,已就社保局的若干應收賬款作出特定撥備,並於報告期內內若一應收賬款的賬齡增加、部分企業客戶信用等級下降及患者未償還失物影響。於過往年度,本集團加大力度收割,以及收緊對企業客戶的信貸審查。

本集團就應收賬款及其他應收款項共同評估預期信貸虧損,惟中國政府社會保險計劃及若干獨立評估預期信貸虧損的信貸虧損的信貸虧損的信貸虧損的應收賬款除外。撥備率以內的應收賬款除外。撥備率以內的應收款項的分組。共同評估以本集團的歷數之之,並考慮合理且無需不必要的成本或努力即可獲得之前瞻性資料而作出。 在各報告日期,重新評估歷史可觀察的違約率,並考慮前瞻性資料的變動。

管理層討論及分析

The management of the Group closely monitors the credit quality of accounts and other receivables and considers the debts that are neither past due nor impaired to be of a good credit quality. Receivables that were neither past due nor impaired related to the customers and debtors for whom there was no history of default. As part of the Group's credit risk management, the Group uses receivables' aging to assess the impairment for its receivables except for accounts receivables from the PRC government's social insurance schemes and certain credit impaired debtors of which ECL are assessed individually. These receivables consist of a large number of small patients with common risk characteristics that are representative of the patients' abilities to pay all amounts due in accordance with the contractual terms.

Administrative Expenses

The administrative expenses of the Group primarily consisted of staff costs, repairs and maintenance expenses, office expenses, depreciation and amortisation, rental expenses, utilities expenses, entertainment and travelling expenses and other expenses. In the first half of 2025, administrative expenses amounted to RMB108.8 million (six months ended 30 June 2024: RMB140.5 million), representing a period-on-period decrease of approximately 22.6%, primarily due to (i) full de-consolidation of Kangxin Hospital's administrative costs from those of the Group following the disposal of a 55% equity interest; and (ii) initiatives to enforce stringent cost control policies during the Reporting Period. Staff costs, repairs and maintenance expenses and office expenses have all recorded a 21.1%, 23.9% and 35.2% decrease, respectively, as compared with the same period last year.

Finance Costs

Finance costs for the Reporting Period amounted to RMB8.1 million (six months ended 30 June 2024: RMB17.1 million), representing a period-on-period decrease of 52.4%. Finance costs for the Reporting Period represents (i) interest on bank loans raised of RMB5.6 million (six months ended 30 June 2024: RMB18.7 million, including a bank arrangement fee of approximately RMB11.7 million was charged to profit or loss on a one-off basis); (ii) interest on loan from Kanghua Group of RMB0.6 million for the six months ended 30 June 2024 (nil for the Reporting Period); (iii) the interest element relating to lease liabilities charged to profit or loss during the Reporting Period of RMB2.5 million (six months ended 30 June 2024: RMB3.9 million); and (iv) less the amount of interest capitalised in the cost of qualifying assets of RMB6.2 million for six months ended 30 June 2024 (nil for the Reporting Period).

行政開支

本集團的行政開支主要包括員工成本、維修及保養費用、辦公室開支、折舊及攤銷、租金開支、水電費用、交際及交通開支以及其他開支。於二零二五年上半年,行政開支為人民幣108.8百萬元(截至二零二四年六月三十日止六個月:人民幣140.5百萬元),同比減少約22.6%,主要由於(i)出售康心醫院的行政成本;及(ii)於報告,以實施嚴格的成本控制政策。員工成本、維修及保養費用以及辦公室開支較去年同期分別錄得21.1%、23.9%及35.2%的跌幅。

融資成本

報告期的融資成本為人民幣8.1百萬元(截至二零二四年六月三十日止六個月:人民幣17.1百萬元),同比減少52.4%。報告期的資成本指(i)銀行貸款利息人民幣5.6百萬元(截至二零二四年六月三十日止六個月三十日止六個月之時期。 (截至二零二四年六月三十日止六個月人民幣18.7百萬元已一次性計入損益);(ii)截華則高人民幣0.6百萬元(報時期),(iii)報告期內與自損益扣除的租赁至集內負無);(iii)報告期內與自損益扣除的租赁至集內負相關的利息要素人民幣2.5百萬元(較出),及(iv)減截至二零二四年六月三十日止六個月:人民幣3.9百上六個月於合資格資產成本人民幣6.2百萬元(報告期內為零)內資本化的利息金額。

管理層討論及分析

Income Tax Expenses

The income tax expenses of the Group primarily consisted of PRC enterprise income tax, Hong Kong Profits Tax and deferred tax. In the first half of 2025, income tax expenses amounted to RMB20.4 million (six months ended 30 June 2024: RMB21.6 million), representing a period-on-period decrease of approximately 5.3%. The subsidiaries of the Group in the PRC are generally subject to income tax rate of 25% on their respective taxable income. The decrease in income tax expenses was primarily due the decrease in profits generated at Kanghua Hospital during the Reporting Period.

Profit/(Loss) for the Period

The Group recorded profit for the Reporting Period amounting to RMB32.6 million (six months ended 30 June 2024: loss of RMB24.7 million), and profit attributable to the shareholders amounting to RMB41.6 million (six months ended 30 June 2024: loss of RMB19.5 million).

Adjusted EBITDA

The profit/(loss) for the period is the primary performance indicator of the Group, which reflects the totality of the Group's performance based on IFRS and has been discussed in the management discussion in this report. The relevant disclosures on Adjusted EBITDA are intended to provide an additional measure for investors to understand the Group's core operating performance based on elimination of impact that the management considers is not reflective of the core operations of the Group.

所得税開支

本集團的所得稅開支主要包括中國企業所得稅、香港利得稅及遞延稅項。於二零二五年上半年,所得稅開支為人民幣20.4百萬元(截至二零二四年六月三十日止六個月:人民幣21.6百萬元),同比減少約5.3%。本集團於中國之附屬公司一般須就其應課稅所得收入按25%之所得稅稅率繳納稅項。所得稅開支減少主要由於報告期康華醫院所產生溢利減少所致。

期內溢利/(虧損)

本集團於報告期錄得溢利人民幣 32.6 百萬元 (截至二零二四年六月三十日止六個月:虧 損人民幣 24.7 百萬元)及股東應佔溢利為人 民幣 41.6 百萬元(截至二零二四年六月三十 日止六個月:虧損人民幣 19.5 百萬元)。

經調整EBITDA

期內溢利/(虧損)為本集團的主要業績指標,反映本集團基於國際財務報告準則的整體業績,並已於本報告的管理層討論中予以討論。有關經調整EBITDA的相關披露旨在為投資者提供額外的計量以消除管理層認為不能反映本集團核心運營的影響,從而了解本集團的核心經營業績。

管理層討論及分析

The following table sets out the reconciliation from profit/(loss) before tax to Adjusted EBITDA and explanation notes:

下表載列除税前溢利/(虧損)至經調整 EBITDA的對賬及解釋説明:

For the six months ended
30 luna

截至六月三十日止六個月

			2025	2024
			二零二五年	二零二四年
		Notes	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
			(unaudited)	(unaudited)
			(未經審核)	(未經審核)
- 6.41	HD 3 3/4 // F- ID 3			
Profit/(loss) for the period	期內溢利/(虧損)		32,571	(24,657)
Add: Income tax expenses	加:所得税開支		20,413	21,557
Profit/(loss) before tax (IFRS	除税前溢利/(虧損)(國際財務報告			
measure)	準則計量)		52,984	(3,100)
Add: Finance costs	加:融資成本	(i)	8,113	17,061
Add: Depreciation of right-of-use	加:使用權資產折舊			
assets		(i)	21,345	21,274
Add: Depreciation of property,	加:物業、廠房及設備折舊			
plant and equipment		(i)	48,190	53,804
EDITO A /m and JEDC man and man			100 (00	20.020
EBITDA (non-IFRS measure)	EBITDA(非國際財務報告準則計量)		130,632	89,039
Add: Fair value loss on financial assets at FVTPL	加:按公平值計入損益的金融資產公平值虧損	/::\		11 400
Less: Investment income from	公十個虧損 減:結構性銀行存款的投資收入	(ii)	-	11,400
	洲·	(iii)	(O E17)	(4.075)
structure bank deposits Add: Exchange loss/(gain)	加:匯兑虧損/(收益)	(iii)	(3,517)	(4,075)
Less: Bank and other interest	滅:銀行及其他利息收入	(IV)	1,839	(1,815)
income	· 水1 及共他利忌收入	(v)	(2,288)	(3,210)
como		1*/	(2,200)	(0,210)
Adjusted EBITDA	經調整EBITDA			
(non-IFRS measure)	(非國際財務報告準則計量)		126,666	91,339

Notes:

EBITDA (represents earnings before interest, taxes, depreciation and amortization) is (i) an additional tool for users of the financial information to understand the cash profit generated by the Group's operations, by eliminating the impact of taxes, cost of debts (finance costs) and non-cash depreciation of right-of-use assets and property, plant and equipment. EBITDA can also represent the financial outcome of operating management decisions by eliminating the impact of non-operating management decisions, such as tax expenses, interest expenses and depreciation, and enables to assess the substantive profitability of the Group net of expenses dependent on financing decisions, tax strategy, and discretionary depreciation schedules.

附註:

EBITDA(指税息折舊及攤銷前利潤)乃財務 資料使用者透過剔除税項、債務成本(融資 成本)以及使用權資產及物業、廠房及設備 之非現金折舊之影響,以了解本集團運營 所產生現金溢利的額外工具。EBITDA亦可 指透過消除非營運管理決策的影響(例如税 項開支、利息開支及折舊)的營運管理決策 的財務結果,並可評估本集團在扣除取決 於融資決策、税務策略及酌情折舊時間表 的開支後的實質盈利能力。

管理層討論及分析

- (iii) Fair value loss on financial assets at FVTPL represents fair value changes of investments held by the Group. As part of the Group's cash management policy to manage excess cash, the Group purchased investment products from financial institutions or invest into funds to achieve higher interest income without interfering with the business operations or capital expenditures. Such investment products or investment funds held by the Group does not form part of the Group's core business operations and subject to fair value changes from time to time with fair value gains or losses recognised in the consolidated statement of profit or loss. In the opinion of the Directors, such gains or losses associated with the investment is not reflective of the daily business operations of the Group, and removal of such gains or losses would enable the users of the financial information to better understand the core operating performance of the Group.
- (iii) Investment income from structured bank deposits represents investment income earned by the Group which primarily includes interest income from structured bank deposits purchased by the Group. As part of the Group's cash management policy to manage excess cash, the Group purchased investment products from financial institutions to achieve higher interest income without interfering with the business operations or capital expenditures. Such structured bank deposits do not form part of the Group's core business operations. In the opinion of the Directors, the income associated with the structured bank deposits is not reflective of the daily business operations of the Group, and the removal of such income would enable the users of the financial information to better understand the core operating performance of the Group.
- (iv) Exchange loss/(gain) represents the financial impact in movements of exchange rates primarily on the Group's portfolio investment fund, bank balances and fixed bank deposits which are denominated in Hong Kong dollars. Other than the portfolio investment fund, bank balances and fixed bank deposits, the Group does not have other significant foreign currency denominated financial assets and liabilities. In the opinion of the Directors, such exchange gains or losses associated with portfolio investment fund, bank balances and fixed bank deposits are not reflective of the daily business operations of the Group, and the removal exchange gains or losses would enable the users of the financial information to better understand the core operating performance of the Group.
- (v) Bank and other interest income primarily represents interest income from bank deposits from the savings accounts. In the opinion of the Directors, such interest income is not reflective of the daily business operations of the Group, and the removal of such interest income would enable the users of the financial information to better understand the core operating performance of the Group.

- (iv) 匯兑虧損/(收益)指匯率變動主要對本集團以港元計值的投資組合基金、銀行結餘及固定銀行存款的財務影響。除投資組合基金、銀行結餘及固定銀行存款外,本集團並無其他重大外幣計值的金融資產及負債。董事認為,與投資組合基金、銀行結餘及固定銀行存款有關的該等匯兑收益或虧損並未反映本集團的日常業務運營,並撤除匯兑收益或虧損將使財務資料使用者更了解本集團的核心經營業績。
- (V) 銀行及其他利息收入主要指銀行存款從儲蓄賬戶獲得的利息收入。董事認為,該等利息收入並未反映本集團的日常業務運營,並撇除該等利息收入將使財務資料使用者更了解本集團的核心經營業績。

管理層討論及分析

FINANCIAL POSITION

Property, Plant and Equipment, Right-of-use assets and Deposits Paid for Acquisition of Property, Plant and Equipment

During the Reporting Period, the Group acquired property, plant and equipment and incurred expenditure on construction in progress of RMB43.6 million and RMB3.7 million (six months ended 30 June 2024: RMB24.9 million and RMB29.2 million), respectively, mainly for the purpose of (i) upgrading and expanding the service capacity of our hospital operations; (ii) construction of Phase II medical facility at our Kangxin Hospital; and (iii) the construction for the development of our Kanghua Qingxi Healthcare Complex.

As at 30 June 2025, the Group had right-of-use assets of RMB241.0 million (31 December 2024: RMB280.1 million) which includes leasehold lands of RMB185.6 million (31 December 2024: RMB212.0 million) and leasehold land and buildings relating to leases of RMB55.5 million (31 December 2024: RMB68.2 million). During the Reporting Period, the Group entered into new lease agreements for the use of properties in the PRC for 4 to 15 years and is required to make fixed monthly payments. In relation to such leases, the Group recognised right-of-use assets and lease liabilities of RMB10.8 million (six months ended 30 June 2024: RMB0.1 million).

During the Reporting Period, the Group entered into agreements with landlords for early termination of lease contracts, the carrying amounts of right-of-use assets and lease liabilities were RMB4.4 million and RMB5.8 million, respectively, resulting in a gain of RMB1.5 million recognised in profit or loss as other income.

In addition, during the Reporting Period, the Group disposed of certain property, plant and equipment of carrying amount RMB17.1 million, upon disposal of Kanaxin Hospital and other subsidiaries within the Anhui Hualin Group.

財務狀況

物業、廠房及設備、使用權資產以及就收購物業、廠房及設備支付的按金

於報告期內,本集團購買物業、廠房及設備以及就在建工程產生支出分別為人民幣 43.6 百萬元(截至二零二四年六月三十日止六個月:人民幣 24.9 百萬元)及人民幣 3.7 百萬元(截至二零二四年六月三十日止六個月:人民幣 29.2 百萬元),主要用於(i)升級及擴大我們醫院營運的服務能力:(ii)建設我們康心醫院二期醫療設施:及(iii)康華 • 清溪分院的建設發展。

於二零二五年六月三十日,本集團的使用權資產為人民幣241.0百萬元(二零二四年十二月三十一日:人民幣280.1百萬元),包括租賃土地人民幣185.6百萬元(二零二四年十二月三十一日:人民幣212.0百萬元)及與租賃土地及樓宇人民幣55.5百萬元(二零二四年十二月三十一日:人民幣68.2百萬元)。於報告期內,本集團訂立新租賃協議,以在中國使用物業4至15年,並須按月西定費用。本集團就該等新租賃確認使用權資產及租賃負債人民幣10.8百萬元(截至二百萬元)。

於報告期內,本集團與業主就提前終止租賃 合約訂立協議,使用權資產及租賃負債的賬 面值分別為人民幣4.4百萬元及人民幣5.8百 萬元,因此於損益確認其他收益人民幣1.5 百萬元。

此外,於報告期內,本集團於出售康心醫院 及安徽樺霖集團旗下其他附屬公司時,一併 出售賬面值為人民幣17.1百萬元的若干物業、 廠房及設備。

管理層討論及分析

During the Reporting Period, the Group transferred certain land and building (the phase 1 medical facility underlying the operations of Kangxin Hospital located in Chongqing) previously classified as property, plant and equipment and right-of-use assets of carrying amounts RMB171.0 million and RMB24.2 million, respectively, to be classified under investment property and leased them to Kangxin Hospital (an associate of the Group) for generating rental income. Upon transfer to investment property, the asset was revalued with a surplus on valuation of RMB20.1 million (net of tax) and credited to property revaluation reserve.

As at 30 June 2025, the Group had deposits paid for acquisition of property, plant and equipment amounting to RMB12.2 million (31 December 2024: RMB29.5 million). The deposits mainly represent deposits paid for construction cost of Phase II medical facility located in Chongqing and amount paid for acquisition of new medical equipment and other new facilities as the Group continues to upgrade its medical facilities and expand its operation capacity.

Investment Property

As at 30 June 2025, the Group's investment property represented land and building, being the phase 1 medical facility underlying the operations of Kangxin Hospital located in Chongqing, held and leased to Kangxin Hospital. In July 2024, Kangxin Hospital has completed a demerger under PRC laws, pursuant to which the Chongqing Kanghua Zhonglian Healthcare Management Co., Ltd. ("Chongaing Kanghua Property") (as a wholly-owned subsidiary of the Company) has been established to hold the land and buildings underlying the operations of Kangxin Hospital. Upon entering the sale and purchase agreement for the disposal of 55% equity interest in Kangxin Hospital (as the lessee) in January 2025, Chongging Kanghua Property (as the lessor) also entered in a lease agreement with Kangxin Hospital (as the lessee) for the lease of the phase 1 medical facility with lease term of 20 years, which includes a two-year rentfree period starting in January 2025. In connection to the leasing arrangement, the Group transferred the phase 1 medical facility (land and building) previously classified under property, plant and equipment and right-of-use assets with aggregated carrying amount RMB195.2 million to investment property. Upon transfer to investment property, the property was revalued at RMB222.0 million, with a surplus on valuation of RMB20.1 million (net of tax) and credited to property revaluation reserve. The phase 2 medical facility remained as leasehold land and construction in progress held by Chongging Kanghua Property, and was not transferred to investment property. As at 30 June 2025, the Group's investment property was measured using the fair value model with carrying amount of RMB221.7 million.

於報告期內,本集團將若干土地及樓宇(位於重慶的康心醫院營運的一期醫療設施, 先前分類為賬面值分別為人民幣171.0百萬 元及人民幣24.2百萬元的物業、廠房及設備 以及使用權資產)轉撥至按投資物業歸類, 並將該等土地及樓宇租賃予康心醫院(本集 團聯營公司)以產生租金收入。於轉撥至投 資物業時,該資產已重估,估值盈餘人民幣 20.1百萬元(扣除稅項)計入物業重估儲備。

於二零二五年六月三十日,本集團就收購物業、廠房及設備支付按金人民幣12.2百萬元 (二零二四年十二月三十一日:人民幣29.5 百萬元)。按金主要指就位於重慶的二期醫療設施建設成本支付的按金及就購買新的醫療設備及其他新設施支付的款項,是由於本集團繼續升級醫療設施並增強經營能力。

投資物業

於二零二五年六月三十日,本集團的投資物 業為土地及樓宇,即位於重慶的康心醫院運 營的一期醫療設施,目前由本集團持有並出 租予康心醫院。於二零二四年七月,康心醫 院已根據中國法律完成分立程序,據此成立 本公司全資附屬公司重慶康華眾聯醫療管 理有限公司(「重慶康華物業」),以持有康 心醫院運營所需土地及樓宇。於二零二五年 一月,本集團就出售康心醫院(作為承租人) 55%股權訂立買賣協議後,重慶康華物業(作 為出租人)亦與康心醫院(作為承租人)就租 賃一期醫療設施訂立租賃協議,租期為20 年,並包含自二零二五年一月起計為期兩年 的免租期。就上述租賃安排,本集團將一期 醫療設施(土地及樓宇,先前分類為總賬面 值為人民幣195.2百萬元的物業、廠房及設 備以及使用權資產)轉撥至投資物業。於轉 撥至投資物業時,物業的重估價值為人民幣 222.0 百萬元, 估值盈餘人民幣 20.1 百萬元(扣 除税項)計入物業重估儲備。二期醫療設施 仍由重慶康華物業持有,列作租賃土地及在 建工程, 並未轉撥至投資物業。於二零二五 年六月三十日,本集團的投資物業按公平值 模式計量,賬面值為人民幣221.7百萬元。

管理層討論及分析

Other Asset

Other asset represented a brand introduction fee paid by the Group to procure the introduction of the "Artemed" brand by Silver Mountain Capital Limited ("Silver Mountain") to Kangxin Hospital under a management arrangement with Silver Mountain in 2022 ("Management Arrangements"). Details of the Management Arrangements are set out in the Company's announcement dated 23 May 2022. Pursuant to the Management Arrangements, Silver Mountain shall provide a series of services with a view to improving and optimising the operations of Kanaxin Hospital including the introduction of a German medical group "Artemed" to Kangxin Hospital to participate in daily management and operations, overseas and domestic resources, research capabilities, clinical achievement transformation, policy innovation, cooperation with medical colleges, key scientific construction, medical informatics, medical payment system, quality control, expert collaboration and cost control. The "Artemed" license holder has granted Kangxin Hospital for a non-exclusive right to use Artemed brand in Mainland China. As at 31 December 2024, other asset of RMB17.4 million has been reclassified to and included in assets classified as held for sale, and was disposed upon disposal of Kanaxin Hospital during the Reporting Period.

Interest in an Associate (Kangxin Hospital)

On 9 January 2025, the Company entered into a sale and purchase agreement for the disposal of 55% equity interest in Kangxin Hospital at a consideration of RMB34.9 million. Details of the arrangements are set out in the Company's announcement dated 9 January 2025. The disposal was completed in February 2025. Kangxin Hospital has ceased to be a subsidiary of the Company and the financial results of Kangxin Hospital are no longer consolidated into those of the Company. The Company has accounted for its remaining 45% equity interest in Kangxin Hospital as interest in an associate under equity method. At the date of disposal of Kangxin Hospital, the Group has recognised a gain on disposal of approximately RMB19.5 million and interest in an associate (at fair value) of RMB23.2 million for the remaining 45% equity interest in Kangxin Hospital.

During the Reporting Period, the Group has shared of the loss of Kangxin hospital amounted to RMB18.4 million and the carrying amount of our interest amounted to RMB4.8 million as at 30 June 2025.

其他資產

其他資產指本集團根據二零二二年與銀山資 本有限公司(「銀山資本」)訂立的管理安排 (「管理安排」) 為促使銀山資本向康心醫院引 入「Artemed」品牌而支付的品牌引入費。管 理安排的詳情載於本公司日期為二零二二年 五月二十三日的公告。根據管理安排,銀山 資本應提供一系列服務,以改善及優化康心 醫院的營運,包括將德國醫療集團「Artemed」 引入康心醫院以參與日常管理及營運、海外 及國內資源、研究能力、臨床成果轉化、政 策創新、與醫學院校合作、重點學科建設、 醫療信息學、醫療支付系統、質量控制、專 家協作及成本控制。[Artemed | 許可證持有 人已授予康心醫院在中國內地使用Artemed 品牌的非獨家權利。於二零二四年十二月 三十一日,人民幣17.4百萬元的其他資產已 重分類並計入持作出售資產,並於報告期內 隨康心醫院出售一併出售。

於一間聯營公司的權益(康心醫院)

報告期內,本集團分佔康心醫院的虧損為人 民幣18.4百萬元,而於二零二五年六月三十 日,本集團權益的賬面值為人民幣4.8百萬元。

管理層討論及分析

Accounts and Other Receivables

The account receivables of the Group primarily consisted of balances due from social insurance funds, certain corporate customers and individual patients. As at 30 June 2025, accounts receivables amounted to RMB236.9 million (31 December 2024: RMB265.6 million), of which 78.9% (31 December 2024: 66.2%) were aged within 90 days. Average accounts receivables turnover days for the Reporting Period is 46.3 days (31 December 2024: 46.4 days). The decrease in accounts receivables and accounts receivable turnover days was primarily due to the decrease in balance due from social insurance funds and other government authorities, and certain corporate customers, as well as the de-consolidation of Kangxin Hospital's accounts receivables following the disposal of a 55% equity interest. As at 30 June 2025, the Group has carried out credit assessment on its accounts and other receivables and a net provision of impairment loss of RMB10.2 million (six months ended 30 June 2024: RMB3.2 million) has been charged to profit or loss during the Reporting Period.

The other receivables of the Group primarily consisted of prepayments to suppliers and others. As at 30 June 2025, total other receivables amounted to RMB42.5 million (31 December 2024: RMB46.9 million) and primarily comprised (i) prepayments to suppliers of RMB9.9 million (31 December 2024: RMB11.3 million); and (ii) other receivables comprising prepayments to other non-trade suppliers, security deposits and other prepaid expenses and others amounted to RMB34.3 million (31 December 2024: RMB37.9 million), which is offset by a net provision expected for credit loss of RMB1.7 million (31 December 2024: RMB2.2 million).

應收賬款及其他應收款項

本集團的應收賬款主要包括應收社保基 金、若干公司客戶和個別病人的結餘。於二 零二五年六月三十日,應收賬款為人民幣 236.9 百萬元(二零二四年十二月三十一日: 人民幣 265.6 百萬元),其中 78.9%(二零二四 年十二月三十一日:66.2%)的賬齡為90天 內。報告期內平均應收賬款周轉天數為46.3 天(二零二四年十二月三十一日:46.4天)。 應收賬款及應收賬款周轉天數減少主要由 於應收社保基金及其他政府部門以及部分 企業客戶的結餘減少,以及於出售55%股權 後取消綜合入賬康心醫院應收賬款。於二零 二五年六月三十日,本集團已對其應收賬款 及其他應收款項進行信貸評估,而減值虧損 撥備淨額人民幣10.2百萬元(截至二零二四 年六月三十日止六個月:人民幣3.2百萬元) 已於報告期內自損益扣除。

本集團的其他應收款項主要包括對供應商的預付款及其他。於二零二五年六月三十日,其他應收款項總額為人民幣42.5百萬元(二零二四年十二月三十一日:人民幣46.9百萬元),且主要包括(i)對供應商的預付款人民幣9.9百萬元(二零二四年十二月三十一日:人民幣37.9百萬元),部分被預期信貸虧損撥備淨額人民幣1.7百萬元(二零二四年十二月三十一日:人民幣37.9百萬元),部分被預期信貸虧損撥備淨額人民幣1.7百萬元(二零二四年十二月三十一日:人民幣2.2百萬元)所抵銷。

管理層討論及分析

Accounts and Other Payables and Provision

The accounts and other payables and provision of the Group primarily consisted of accounts payable, accrued expenses, receipts in advance, payables for acquisition of property, plant and equipment, provision for medical dispute claims, other tax payables and others. At 30 June 2025, accounts and other payables and provisions increased to RMB781.6 million (31 December 2024: RMB758.8 million) primarily attributable to: (i) an increase in accounts payable to RMB402.6 million (31 December 2024: RMB357.9 million) primarily due to the expansion of haemodialysis service operations and delayed payments resulting from a more stringent cash-flow management policy of the Group; (ii) a decrease of accrued expenses to RMB78.9 million (31 December 2024: RMB90.5 million); (iii) a decrease in receipt in advance to RMB241.1 million (31 December 2024: RMB250.0 million) which mainly represents temporary funds received from social security insurance fund; (iv) a decrease in payables for acquisition of property, plant and equipment to RMB23.5 million (31 December 2024: RMB26.3 million); and (v) an increase in provision for medical dispute claims to RMB3.9 million (31 December 2024: RMB2.9 million), comprising a net provision for the Reportina Period of RMB2.7 million (six months ended 30 June 2024: RMB3.2 million).

Net Current Assets and Net Assets

As at 30 June 2025, the Group recorded net current assets of RMB266.4 million (31 December 2024: RMB236.9 million) and net assets position of RMB1,464.7 million (31 December 2024: RMB1,462.3 million).

應付賬款及其他應付款項以及撥備

本集團的應付賬款及其他應付款項以及撥 備主要包括應付賬款、應計開支、預收款項、 收購物業、廠房及設備應付款項、醫療糾紛 索賠撥備、其他應付税項及其他。於二零 二五年六月三十日,應付賬款及其他應付款 項以及撥備增加至人民幣781.6百萬元(二零 二四年十二月三十一日:人民幣758.8百萬 元),主要由於:(i)應付賬款增加至人民幣 402.6 百萬元(二零二四年十二月三十一日: 人民幣357.9百萬元),主要由於血液透析 服務營運的擴張以及本集團更嚴格的現金 流量管理政策導致的付款延遲;(ii)應計開支 減少至人民幣78.9百萬元(二零二四年十二 月三十一日:人民幣90.5百萬元);(iii)預收 款項減少至人民幣241.1百萬元(二零二四年 十二月三十一日:人民幣250.0百萬元),主 要指自社保基金獲得的臨時資金;(iv)收購物 業、廠房及設備應付款項減少至人民幣23.5 百萬元(二零二四年十二月三十一日:人民 幣26.3百萬元);及[v]醫療糾紛申索撥備增 加至人民幣3.9百萬元(二零二四年十二月 三十一日:人民幣2.9百萬元),包括報告期 內的淨撥備人民幣2.7百萬元(截至二零二四 年六月三十日止六個月:人民幣3.2百萬元)。

流動資產淨值及淨資產

於二零二五年六月三十日,本集團錄得流動 資產淨值及淨資產狀況分別為人民幣266.4 百萬元(二零二四年十二月三十一日:人民 幣236.9百萬元)及人民幣1,464.7百萬元(二 零二四年十二月三十一日:人民幣1,462.3百 萬元)。

管理層討論及分析

LIQUIDITY AND CAPITAL RESOURCES

Financial Resources

As at 30 June 2025, the Group continued to maintain a good financial position with cash and cash equivalents of RMB359.7 million (31 December 2024: RMB242.6 million), fixed bank deposits of RMB62.2 million (31 December 2024: RMB65.8 million) and restricted bank balances of RMB3.1 million (31 December 2024: RMB3.1 million). The Group continues to generate steady cash flow from operations. Taking into account sufficient cash and bank balances, in the opinion of the Directors, the Group will have adequate and sufficient liquidity and financial resources to meet the working capital requirement of the Group for at least the next twelve months following the end of the Reporting Period.

As at 30 June 2025, as part of the Group's cash management activities, the Group had investments (classified as financial assets at FVTPL) in aggregate of RMB394.0 million (31 December 2024: RMB394.0 million), primarily consisting of, (i) a fund investment of RMB24.0 million (31 December 2024: RMB24.0 million). In 2021, the Group entered into a partnership agreement with two independent third parties for the establishment of a fund, namely, Guangdong Bosong Kanghua Equity Investment Partnership, L.P., a limited partnership established under the laws of the PRC. The purpose of the fund is to achieve investment returns and capital appreciation through carrying out investment, investment management and other activities in accordance with PRC laws, business scope under business registration, and the partnership agreement. To the extent permitted by the applicable laws, the fund will invest primarily in the fields of medical services, biotechnology, medical equipment, and medical informatics. The initial term of the fund shall be seven years. As at 30 June 2025, the fund had made equity investments in two (31 December 2024: two) unlisted companies and the aggregate carrying amounts of the equity investments was RMB24.0 million (31 December 2024: RMB24.0 million), which were measured at fair values. During the six months ended 30 June 2024, the Group recognised a fair value loss of RMB11.4 million (nil for the Reporting Period) in relation to fund investment; and (ii) structured short-term bank deposits of RMB370.0 million (31 December 2024: RMB370.0 million), representing low-risk structured investment products issued by commercial banks in the PRC for variable investment returns. Majority of these structured deposits are with maturities of less than six months and the principal is generally renewed when matured.

流動資金及資本資源

財務資源

於二零二五年六月三十日,作為本集團現金 管理活動的一部分,本集團作出投資(分類 為按公平值計入損益的金融資產)合共人民 幣394.0百萬元(二零二四年十二月三十一 日:人民幣394.0百萬元),主要包括(i)基 金投資人民幣24.0百萬元(二零二四年十二 月三十一日:人民幣24.0百萬元)。於二零 二一年,本集團與兩名獨立第三方就設立基 金(即廣東鉑頌康華股權投資合夥企業(有 限合夥),一家根據中國法律成立的有限合 夥企業)訂立合夥協議。基金目的是根據中 國法律、商業登記項下的經營範圍及合夥協 議,透過進行投資、投資管理及其他活動, 實現投資回報及資本增值。在適用法律准 許的範圍內,基金將主要投資於醫療服務、 生物科技、醫療器械及醫療信息學等領域。 基金的初始期限為七年。於二零二五年六月 三十日,基金已對兩間(二零二四年十二月 三十一日:兩間)未上市公司作出股權投資, 且股權投資賬面總值為人民幣24.0百萬元(二 零二四年十二月三十一日:人民幣24.0百萬 元)並按公平值計量。截至二零二四年六月 三十日止六個月,本集團就基金投資確認公 平值虧損人民幣11.4百萬元(報告期內為零); 及(ii)結構性短期銀行存款人民幣370.0百萬 元(二零二四年十二月三十一日:人民幣 370.0百萬元),指由中國商業銀行為獲得可 變投資回報而發行的低風險結構性投資產品。 大多數該等結構性存款的到期日少於六個月, 且本金額通常於到期時重續。

管理層討論及分析

As part of the Group's cash management policy to manage excess cash, the Group purchases investment products from financial institutions to achieve higher interest income without interfering with business operations or capital expenditures. The Group carefully balances the risks and returns associated with the investment products when making the investment decisions. The senior management of the Group is closely involved in scrutinizing any decision of the Group to purchase investment products. The investment products should generally satisfy the following criteria, including: (i) its term should generally not exceed one year; (ii) it should not interfere with the Group's business operations or capital expenditures; (iii) it should be issued by a reputable bank which the Group has a long-term relationship, preferably exceeding five years; and (iv) the underlying investment portfolio should generally be low risk.

作為本集團藉以管理超額現金的其中一項現金管理政策,本集團在不影響業務營資本支出的前提下,向金融機構購買投資品,以獲取更高的利息收益。本集團在招關投資決策時,會謹慎衡量投資產品與收益。本集團高級管理層密切參與不集團有關時合以下幾項標準,包括主與內分數。與其與一般不超過一年;(ii)其將不影響由與大會,與其中,與其為一段,以以相關投資組合,與其所不發行,及(iv)相關投資組合,與其所國際。

Cash Flow Analysis

The table below sets forth the information as extracted from the condensed consolidated statement of cash flow (unaudited) of the Group for the periods indicated:

現金流量分析

下表載列從本集團於所示期間的簡明綜合 現金流量表(未經審核)摘錄的資料:

			For the six months ended		
			30 June		
			截至六月三十	-日止六個月	
		Change	2025	2024	
		變動	二零二五年	二零二四年	
			RMB'000	RMB'000	
			人民幣千元	人民幣千元	
Net cash flow from operating activities	經營活動所得現金流量淨額	+200.8%	146,758	48,783	
Net cash flow used in investing activities	投資活動所用現金流量淨額	-78.6%	(10,663)	(49,824)	
Net cash flow used in financing activities	融資活動所用現金流量淨額	-88.6%	(22,534)	(198,102)	
Net increase/(decrease) in cash and cash	現金及現金等價物增加/				
equivalents	(減少)淨額		113,561	(199,143)	

Net cash flow from operating activities

During the Reporting Period, the net cash flow from operating activities amounted to RMB146.8 million (six months ended 30 June 2024: RMB48.8 million), representing a period-on-period increase of 200.8%, which is primarily attributable to the significant improvement in adjusted EBITDA performance and turn-around from loss to profit during the Reporting Period.

經營活動所得現金流量淨額

於報告期內,經營活動所得現金流量淨額 為人民幣146.8百萬元(截至二零二四年六月 三十日止六個月:人民幣48.8百萬元),同 比增加200.8%,主要由於報告期內經調整 EBITDA業績顯著改善及虧損轉為溢利所致。

管理層討論及分析

Net cash flow used in investing activities

During the Reporting Period, the net cash flow used in investing activities amounted to RMB10.7 million (six months ended 30 June 2024: RMB49.8 million), representing a period-on-period decrease of 78.6%, which is primarily attributable to (i) net cash flow from disposal of 55% equity interest in Kangxin Hospital and other subsidiaries of Anhui Hualin Group in aggregate of RMB31.3 million (six months ended 30 June 2024: net cash flow from acquisition of 70% in the Kanghua Haemodialysis Group of RMB6.1 million); (ii) an advance made to Kangxin Hospital (our associate company) of RMB17.2 million during the Reporting Period to support its operations; (iii) a decrease in purchase of property, plant and equipment to RMB26.9 million (six months ended 30 June 2024: RMB36.9 million); and (iv) a decrease in deposits paid for acquisition of property, plant and equipment to RMB5.9 million (six months ended 30 June 2024: RMB12.1 million).

Net cash flow used in financing activities

During the Reporting Period, the net cash flow used in financing activities amounted to RMB22.5 million (six months ended 30 June 2024: RMB198.1 million), representing a period-on-period decrease of 88.6%, which is primarily attributable to (i) new bank loan raised of RMB63.3 million (six months ended 30 June 2024: RMB21.8 million); (ii) the Group has net repayment to non-controlling shareholders of subsidiaries of RMB47.0 million (six months ended 30 June 2024: RMB75.1 million); (iii) repayment of bank loans of RMB1.0 million (six months ended 30 June 2024: RMB283.4 million); and (iv) advance from the Company's immediate holding company, Kanghua Group of RMB177.0 million during the six months ended 30 June 2024 (nil for the Reporting Period).

投資活動所用現金流量淨額

於報告期內,投資活動所用現金流量淨額 為人民幣10.7百萬元(截至二零二四年六月 三十日止六個月:人民幣49.8百萬元), 同比減少78.6%,主要由於(i)出售康心醫院 55%股權及安徽樺霖集團其他附屬公司所得 現金流量淨額合共人民幣31.3百萬元(截至 二零二四年六月三十日止六個月: 收購康華 血液透析集團70%股權所得的現金流量淨額 為人民幣6.1百萬元);(ii)報告期內向康心醫 院(我們的聯營公司)提供的墊款為人民幣 17.2 百萬元,以支持其營運;(iii)購買物業、 廠房及設備減少至人民幣26.9百萬元(截至 二零二四年六月三十日止六個月:人民幣 36.9百萬元);及(iv)就收購物業、廠房及設 備支付的按金減少至人民幣5.9百萬元(截 至二零二四年六月三十日止六個月:人民幣 12.1 百萬元)。

融資活動所用現金流量淨額

於報告期間,融資活動所用現金流量淨額 為人民幣22.5百萬元(截至二零二四年六月 三十日止六個月:人民幣198.1百萬元),同 比減少88.6%,主要歸因於下列各項:(i)籌 集新銀行貸款人民幣63.3百萬元(截至二二8 在萬元):(ii)本集團向附屬公司非控股至1.8 百萬元):(ii)本集團向附屬公司非控股至二8 在萬元):(iii)衛還銀行貸款人民幣1.0百萬元(截至二零二四年六月三十日止六個月:人民幣75.1百萬元);及(iv)截至二零二四年六月三十日止六個月:人民幣75.1百萬元(報告則 283.4百萬元);及(iv)截至二零二四年公司 至1.20年,日上六個月。大六公百萬元(報告則 大次)。

管理層討論及分析

Significant Investment, Acquisition and Disposal

Disposal of Equity Interest in Kangxin Hospital

On 20 December 2024, the Board resolved to dispose of 55% equity interest of Kangxin Hospital to Silver Mountain or its affiliates. As the demerger of Kangxin Hospital (which was conducted under PRC laws, pursuant to which Chongqing Kanghua Property has been established to hold the land and buildings underlying the operations of Kangxin Hospital) was completed and the land and buildings were transferred to Chongqing Kanghua Property, Kangxin Hospital was in a condition ready for immediate sale. The assets and liabilities of Kangxin Hospital have been presented separately in the consolidated statement of financial position as at 31 December 2024.

On 9 January 2025, the Company entered into a sale and purchase agreement with Beijing Pantheon Health Management Co., Ltd.* ("Pantheon Health"), a company established in the PRC and is under common control with Silver Mountain for the disposal of 55% equity interest in Kangxin Hospital at a consideration of RMB34.9 million. Details of the contractual arrangements are set out in the Company's announcement dated 9 January 2025.

The disposal was completed on 8 February 2025. Kangxin Hospital has ceased to be a subsidiary of the Company and the financial results of Kangxin Hospital are no longer consolidated into those of the Company. Subsequent to the disposal, the Company has accounted for its remaining 45% equity interest in Kangxin Hospital as interest in an associate under equity method.

Disposal of subsidiaries of Anhui Hualin Group

During the Reporting Period, the Group entered into several sale and purchase agreements to dispose of its 100% equity interests in certain subsidiaries of Anhui Hualin for a total consideration of RMB90,000. The purpose of the disposal was to dispose of certain non-performing rehabilitation related operating subsidiaries within the Anhui Hualin Group. The disposal was completed in June 2025, upon which the Group ceased to have control over these subsidiaries.

Save as disclosed in this report, the Group had no significant investment, acquisition or disposal during the Reporting Period.

重大投資、收購及出售

出售康心醫院股權

於二零二四年十二月二十日,董事會決議將康心醫院的55%股權出售予銀山資本或其聯屬公司。由於康心醫院根據中國法律完成分立(據此已成立重慶康華物業以持有康心醫院運營所需的土地及樓宇),且相關土地及樓宇已轉讓予重慶康華物業,康心醫院已具備即時出售的條件。於二零二四年十二月三十一日,康心醫院的資產及負債已於綜合財務狀況表中單獨列示。

於二零二五年一月九日,本公司與北京鉑頌 健康管理有限公司(「鉑頌健康」)(一間於中 國成立與銀山資本受共同控制的公司)就出 售康心醫院55%股權訂立買賣協議,代價為 人民幣34.9百萬元。有關合約安排的詳情載 於本公司日期為二零二五年一月九日的公告。

出售事項於二零二五年二月八日完成。康心醫院不再為本公司附屬公司,康心醫院的財務業績不再綜合併入本公司的財務業績。出售事項完成後,本公司已將其於康心醫院剩餘的45%股權按權益法入賬列作於聯營公司的權益。

出售安徽樺霖集團的附屬公司

於報告期間,本集團訂立數份買賣協議以出售其於安徽樺霖若干附屬公司的100%股權,總代價為人民幣90,000元。出售目的為出售安徽樺霖集團內若干表現欠佳的營運附屬公司相關的康復中心。出售事項已於二零二五年六月完成,於該日本集團不再擁有該等附屬公司的控制權。

除本報告所披露者外,本集團於報告期內並 無任何重大投資、收購或出售。

管理層討論及分析

Cash Management Activities

As part of the Group's cash management, the Group has from time to time purchased investment products (structured bank deposits) issued by a reputable PRC commercial bank with terms ranging from 91 to 191 days and investment funds to achieve higher interest income without interfering with business operations or capital expenditures. The investment products are not rated by any credit rating agency but is classified as low-risk by the issuing bank and may involve liquid listed securities. The Group carefully balances the risks and returns associated with the investment products when making the investment decisions. The senior management of the Group is closely involved in scrutinizing any decision of the Group to purchase investment products. Furthermore, the Group has also invested in equity investment fund for the purpose of generating longterm investment returns. It has been the strategy of the Group to explore new potential investments projects and capital market investments in order to diversify business risk as well as broaden income source and spectrum of the Group and eventually maximizing shareholders' values. The Company considers that these investment funds involve scopes that covers quality capital market stocks and high value-added health industries which are in line with PRC's development trajectories in the healthcare and technology space which is highly relevant to the Group's core business. The Directors consider that, through appropriate market screening of investment projects by the funds, they will in the long term be a reasonable investment of the Company and certain of which, may facilitate the Group's entry into the relevant healthcare space and establishing strategic cooperation with relevant players in the market.

Capital Expenditure

The Group regularly makes capital expenditures to expand its operations, maintain its medical facilities and improve its operating efficiency. Capital expenditure primarily consists of purchases of property, plant and equipment. The capital expenditure of the Group during the Reporting Period was RMB47.3 million (six months ended 30 June 2024: RMB54.1 million). The Group has financed its capital expenditure mainly through cash flows generated from operating activities and bank loans

現金管理活動

作為本集團現金管理的一部份,本集團不時 購買由一家聲譽良好的中國商業銀行發行 期限介乎91至191日的投資產品(結構性銀行 存款)及投資基金,在不影響業務營運或資 本開支的前提下,以獲取更高的利息收入。 投資產品未獲任何信貸評級機構評級,但由 發行銀行分類為低風險,並可能涉及流通上 市證券。本集團在制定相關投資決策時,會 謹慎衡量投資產品的風險與回報。本集團高 級管理層密切參與審議本集團有關購買投 資產品的任何決策。此外,本集團亦投資於 股權投資基金,以賺取長期投資回報。本集 團的策略一直是探索新的潛在投資項目及 資本市場投資,以分散經營風險及拓寬本集 團收入來源,最終實現股東價值最大化。本 公司認為,該等投資基金涉及涵蓋符合中國 醫療健康領域發展軌跡且與本集團核心業 務高度相關的優質資本市場股票及高附加 值健康產業的範圍。董事認為,通過基金對 投資項目進行適當的市場篩選,彼等將為本 公司長期的合理投資,其中部分可能有助於 本集團進入相關醫療領域並與相關市場參 與者建立戰略合作關係。

資本開支

本集團定期作出資本開支以擴大營運、維持醫療設施並提高經營效率。資本開支主要包括購買物業、廠房及設備。本集團於報告期的資本開支為人民幣47.3百萬元(截至二零二四年六月三十日止六個月:人民幣54.1百萬元)。本集團主要通過經營活動所得現金流量及銀行貸款為資本開支提供資金。

管理層討論及分析

USE OF PROCEED FROM THE INITIAL PUBLIC OFFERING

The Company's H shares were listed on the Stock Exchange on 8 November 2016. The Company's net proceeds from the initial public offering of its H shares amounts to approximately RMB782.6 million (equivalently to approximately HK\$874.9 million) after deducting underwriting commissions and all related expenses. The net proceeds from the initial public offering have been and will be utilised in accordance with the purposes set out in the Prospectus.

Up to 30 June 2025, of the net proceeds from the initial public offering, (i) RMB78.3 million, representing approximately 10% of the net proceeds, have been fully utilised and used as general working capital; (ii) RMB134.7 million, representing approximately 17.2% of the net proceeds, have been utilised and used on expansion of our current operations and upgrading our hospital's facilities; and (iii) RMB208.8 million, representing approximately 26.7% of the net proceeds, have been utilised and used for acquisition and potential acquisition of businesses. As at 30 June 2025, out of the balance of the unutilised net proceeds of RMB360.8 million, part of such proceeds have been used to purchase certain financial products (classified as financial assets at FVTPL) or placed in fixed bank deposits to achieve higher interest income and capital return without interfering with our business operations or capital expenditures to earn better return on our excess cash balance, and the remaining balance have been kept at the bank accounts of the Group (included in bank balances and cash). As at the date of this report, the Company does not anticipate any material change to its plan on the use of proceeds as stated in the Prospectus.

首次公開發售所得款項用途

本公司H股於二零一六年十一月八日於聯交所上市。本公司於扣除包銷佣金及所有相關費用後,首次公開發售H股所得款項淨額約為人民幣782.6百萬元(相等於約874.9百萬港元)。首次公開發售所得款項淨額已按照並將持續按照招股章程所載用途使用。

截至二零二五年六月三十日,首次公開發售 所得款項淨額中(i)人民幣78.3百萬元(佔所 得款項淨額約10%)已被悉數動用並用於一 般營運資金;(ii)人民幣134.7百萬元(佔所得 款項淨額約17.2%)已被動用及用於擴大本集 團現有業務及升級醫院設施;及(iii)人民幣 208.8 百萬元(佔所得款項淨額約26.7%)已 被動用及用於業務收購及潛在收購。於二零 二五年六月三十日,尚未動用之所得款項淨 額結餘為人民幣360.8百萬元,當中部份所 得款項已被用於購買若干金融產品(分類為 按公平值計入損益的金融資產)或存放定期 銀行存款,從而獲得較高的利息收入及資本 回報,在不干擾我們的業務營運或資本開支 的情況下,就我們的超額現金結餘賺取更好 的回報,以及餘額乃存於本集團的銀行賬戶 (計入銀行結餘及現金)。於本報告日期,本 公司預計招股章程所述所得款項用途計劃 不會發生任何重大變動。

管理層討論及分析

The following table sets forth the intended purposes for the net proceeds from the initial public offering, the utilisation of such proceeds and the timeline of utilisation estimated by the management:

下表載列首次公開發售所得款項淨額的擬 定用途,該等所得款項的動用情況及管理層 估計的動用期限:

Purpose 用途	Net proceeds from the initial public offering intended for the purpose as disclosed in the Prospectus (RMB million) 招股章程所披露擬定用途的首次公開發售所得款項淨額(人民幣百萬元)	Utilisation up to 30 June 2025 (RMB million) 截至二零二五年 六月三十日的 動用情況 (人民幣百萬元)	Unutilised amount (RMB million) 未動用金額 (人民幣百萬元)	Expected timeline for the utilisation of the unutilised amount Note 使用未動用 金額的預期期限附註
Expansion of the Group's current operations and upgrading of hospital facilities 擴大本集團現有業務及升級醫院設施	70.4	8.5	61.9	By the end of 31 December 2025 於二零二五年十二月 三十一日前
Expansion of operating capacity and capability in multi-disciplinary specialised treatment and diagnosis and upgrade of medical facilities 擴大營運實力及多學科診治能力以及升級醫療設施	281.7	126.2	155.5	By the end of 31 December 2025 於二零二五年十二月 三十一日前
Expansion of hospital management operations 擴大醫院管理營運	78.3	-	78.3	By the end of 31 December 2025 於二零二五年十二月 三十一日前
Expansion of healthcare operations in the PRC through selective mergers and acquisitions 通過選擇性併購擴大於中國的醫療業務	273.9	208.8	65.1	By the end of 31 December 2025 於二零二五年十二月 三十一日前
Working capital and other general corporate purposes 營運資金及其他一般公司用途	78.3	78.3	-	-
Total 總計	782.6	421.8	360.8	

Note: Such timeline is an estimation of the management only and is subject to change on account of the Group's operating conditions and market conditions from time to time. In particular, it should not be taken as an indication that any potential transaction is under negotiation and/or will materialise.

The expected utilization of the proceeds, particularly related to expansion plans, has been delayed primarily due to the Group's current focus on allocating management resources towards recovery from the impacts of COVID-19 and adjustments to industry changes, especially various healthcare reforms and national policies. The Company will review the intended use of proceeds and will make an announcement as and when required under the Hong Kong Listing Rules.

附註:有關期限僅為管理層的估計及可視乎本集 團的營運狀況及不時的市況予以更改。尤 其是,其不應被視為任何潛在交易正在磋 商及/或任何潛在交易將會落實的跡象。

所得款項(尤其是與擴張計劃有關的款項)的預期使用已被延遲,主要是由於本集團目前專注於分配管理資源以從COVID-19的影響中恢復過來以及對行業變化(尤其是各種醫療改革及國家政策)進行調整。本公司將審閱所得款項的擬定用途,並會按香港上市規則適時刊發公告。

管理層討論及分析

INDEBTEDNESS

Bank Loans

As at 30 June 2025, the Group had a secured bank loan of carrying amount of RMB77.4 million (31 December 2024: RMB74.4 million) and an unsecured bank loan of carrying amount of RMB214.0 million (31 December 2024: RMB154.7 million).

As at 30 June 2025, the Group had two bank loan facilities and details are as follows:

(i) RMB330.0 million fixed asset facility agreement with Bank of Dongguan Co., Ltd. and carries variable interest rate using five-year LPR (Loan Prime Rate) offered by the People's Bank of China plus 0.5%, at each drawn down date and adjusted annually. Loan principal can be drawn down up to 25 April 2026 with full repayment term of 15 years from each drawn down date. As at 30 June 2025, the carrying amount of this variable-rate secured bank loan amounted to RMB77.4 million (31 December 2024: RMB74.4 million). The main purpose of the loan is to finance payments for the construction development and fixed assets purchase of the Kanghua Qingxi Healthcare Complex (the Group's elderly medical and healthcare complex development in Qingxi Town, Dongguan City). The bank loan is secured with (i) financial guarantees provided by the Company and Mr. Wang Junyang, the chairman of the Group; and (ii) pledge of leasehold land held by a subsidiary of the Company with carrying amount of approximately RMB76.7 million as at 30 June 2025 (31 December 2024: RMB77.6 million).

債項

銀行貸款

於二零二五年六月三十日,本集團有賬面值為人民幣77.4百萬元(二零二四年十二月三十一日:人民幣74.4百萬元)的有抵押銀行貸款及賬面值為人民幣214.0百萬元(二零二四年十二月三十一日:人民幣154.7百萬元)的無抵押銀行貸款。

於二零二五年六月三十日,本集團有兩項銀 行貸款融資,詳情如下:

與東莞銀行股份有限公司訂立人民幣 330.0百萬元固定資產貸款合同,以 中國人民銀行提供的五年期貸款基礎 利率(LPR)加0.5%為浮動利率,於各提 取日期按年調整。貸款本金可提取至 二零二六年四月二十五日,全額還款 期由每次提取日期起計15年。於二零 二五年六月三十日,該浮息有抵押銀 行貸款的賬面值為人民幣77.4百萬元 (二零二四年十二月三十一日:人民幣 74.4百萬元)。該貸款的主要用途為撥 資康華•清溪分院(本集團位於東莞市 清溪鎮的老年醫療保健綜合體開發項 目)的建設開發及固定資產購買。該銀 行貸款以(i)本公司及本集團主席王君 揚先生提供的財務擔保;及(ii)本公司 一間附屬公司持有的租賃土地作抵押, 於二零二五年六月三十日的賬面值約 為人民幣76.7百萬元(二零二四年十二 月三十一日:人民幣77.6百萬元)。

管理層討論及分析

RMB299.0 million revolving credit facility agreement with Bank of Dongguan Co., Ltd. and carries variable interest rate using one-year LPR (Loan Prime Rate) offered by the People's Bank of China plus 0.85%, at each drawn down date and adjusted annually. Loan principal can be drawn down up to 29 May 2026 with full repayment term of 3 years from each drawn down date. As at 30 June 2025, the carrying amount of this variable-rate unsecured bank loan amounted to RMB214.0 million (31 December 2024: RMB154.7 million). The main purpose of the loan is to supplement operating cash flow for Kanghua Hospital. The bank loan is unsecured with financial guarantees provided by the Company and Mr. Wang Junyang, the chairman of the Group.

In connection with the bank loan facility above, Mr. Wang Junyang, the chairman of the Group, provided guarantees and undertakings in favour of the relevant lender. The financial assistance provided by Mr. Wang Junyang is exempted from the connected transaction requirements under Chapter 14A of the Hong Kong Listing Rules by virtue of Rule 14A.90.

Amount Due to a Non-Controlling Shareholder of a Subsidiary

As at 30 June 2025, the Group had an amount due to a non-controlling shareholder of a subsidiary of RMB87.2 million (31 December 2024: RMB134.3 million). In 2024, the Group completed the acquisition of 70% in Kanghua Haemodialysis Group, and as of the acquisition date, the Kanghua Haemodialysis Group had an amount due to the vendor, namely Dongguan YouWang Enterprise Investment Co., Ltd.* (the "Vendor"), representing a shareholder's loan of approximately RMB203.8 million to Kanghua Haemodialysis. Pursuant to the acquisition agreement, the Vendor had agreed that it would not require immediate repayment of such shareholder's loan after completion and would continue to provide such shareholder's loan for the benefit of the Kanghua Haemodialysis Group until Kanghua Haemodialysis has sufficient cash resources and the board of directors of the Kanghua Haemodialysis considers appropriate to repay such shareholder's loan. In view of the loss-making position of Kanghua Haemodialysis Group, the Directors expects that financial assistance of up to RMB100 million within one year from the completion date may be required from the Group, which will primarily be used: (i) to support the ongoing operations of Kanghua Haemodialysis Group; (ii) for the capital expenditure of medical equipment and expansion plans (if any); and/or (iii) for the repayment of debt obligations of the Kanghua Haemodialysis Group as and when the board of directors of Kanghua Haemodialysis considers appropriate. During the Reporting

(ii) 與東莞銀行股份有限公司訂立人 299.0百萬元循環額度貸款合同,基 國人民銀行提供的一年期資 率(LPR)加0.85%為浮動利率,於 取日期按年調整。貸款本 工零二六年五月二十九日,全 期由每次提取日期起計3年。於 五五年六月三十日,該 資款的 長 管款的 長 (二零二四年十二月三十一日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二月三十日: (二零二四年十二月三十日: (三十日: (三

就上述銀行貸款融資而言,本集團主席王君 揚先生已提供以相關借方為受益人的擔保 及承諾。根據香港上市規則第14A.90條,王 君揚先生提供的財務資助豁免遵守第14A章 項下的關連交易規定。

應付一間附屬公司的一名非控股股東的 款項

於二零二五年六月三十日,本集團應付一間 附屬公司的非控股股東的款項為人民幣87.2 百萬元(二零二四年十二月三十一日:人民 幣134.3百萬元)。於二零二四年,本集團完 成收購康華血液透析集團的70%股權,截至 收購日期,康華血液透析集團擁有一筆應付 賣方東莞市優旺實業投資有限公司(「賣方」) 款項,佔康華血液透析股東貸款約人民幣 203.8百萬元。根據收購協議,賣方已同意 於完成後不會要求即時償還該股東貸款,並 會繼續為康華血液透析集團的利益提供該 股東貸款,直至康華血液透析擁有足夠現金 資源及康華血液透析董事會認為適宜償還 該股東貸款為止。鑑於康華血液透析集團的 虧損狀況,董事預期自完成日期起計一年內 可能需要本集團提供最多人民幣100百萬元 的財務資助,主要用於(i)支持康華血液透析 集團的持續營運;(ii)用於醫療設備及擴張計 劃(如有)的資本開支;及/或(iii)在康華血 液透析董事會認為適當時,用於償還康華血

管理層討論及分析

Period, the Group repaid RMB47.0 million to the Vendor. The amount due to a non-controlling shareholder of a subsidiary was unsecured, non-interest bearing, and not due within one year from the end of the Reporting Period, and has therefore been classified as non-current liabilities as of 30 June 2025.

液透析集團的債務責任。於報告期內,本集團的賣方償還人民幣47.0百萬元。應付一間附屬公司非控股股東的款項為無抵押、不計息及不會於報告期末起計一年內到期,故於二零二五年六月三十日分類為非流動負債。

Contingent Liabilities

The Group is subject to legal proceedings and claims in the ordinary of business primarily arising from medical disputes brought by patients. Provision for medical disputes is made based on the status of potential and active claims outstanding as at the end of the relevant period, and primarily taking into account any judicial appraisal or court determination against the Group. As at 30 June 2025, except for those disputes with provision made, the total stated claim amount of the Group's on-going medical disputes was approximately RMB12.4 million (31 December 2024: RMB14.3 million) and there were certain medical disputes without claim amount stated. Based on the Group's assessment, as at 30 June 2025, approximately RMB3.9 million (31 December 2024: RMB2.9 million) had been provided and included in accounts and other payables and provisions of the Group.

As at 30 June 2025, the Group had no contingent liabilities or guarantees that would have a material impact on the financial position or operation of the Group.

Pledge of Assets

As at 30 June 2025, leasehold land (included in right-of-use assets) with net carrying amount of RMB76.7 million (31 December 2024: RMB77.6 million) had been pledged to secure a banking facility granted to the Group.

Capital Commitments

The capital commitments of the Group were primarily attributable to construction costs relating to the expansion and renovation of the Group's medical facilities. As at 30 June 2025, the capital commitments in respect of property, plant and equipment contracted for but not provided in the condensed consolidated financial information were RMB78.7 million (31 December 2024: RMB153.7 million).

或然負債

於二零二五年六月三十日,本集團並無會對本集團的財務狀況或經營產生重大影響的 或然負債或擔保。

資產質押

於二零二五年六月三十日,賬面淨值為人民幣76.7百萬元(二零二四年十二月三十一日: 人民幣77.6百萬元)的租賃土地(包括使用權資產)已被質押以擔保本集團獲授的銀行融資。

資本承擔

本集團的資本承擔主要歸因於與本集團醫療設施擴建及翻新有關的建築成本。於二零二五年六月三十日,本集團已訂約但未於簡明綜合財務資料中撥備之物業、廠房及設備的資本承擔為人民幣78.7百萬元(二零二四年十二月三十一日:人民幣153.7百萬元)。

管理層討論及分析

Financial Instruments

The Group's financial instruments primarily consisted of accounts and other receivables, financial assets at FVTPL, fixed bank deposits, bank balances and cash, restricted bank balances, accounts and other payables, amounts due to non-controlling shareholder of a subsidiary, bank loans and lease liabilities. The management of the Company manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

Exposure to fluctuation in Exchange rates

The proceeds of raised by the Company in its initial public offering of its H Shares is denominated in Hong Kong dollars. The Group deposits certain of its financial assets in Hong Kong dollars, and is mainly exposed to fluctuation in exchange rates of Hong Kong dollars against RMB. The Group is therefore exposed to foreign exchange risk.

The Group has not used any derivatives financial instruments to hedge against its exposure to currency risk. The management manages the currency risk by closely monitoring the movement of the foreign currency rates and will consider hedging significant foreign currency exposure should such need arise.

Gearing Ratio

As at 30 June 2025, the Group's gearing ratio (total interest-bearing bank loans divided by total equity and multiplied by 100%) was 19.2% (31 December 2024: 15.7%).

金融工具

本集團的金融工具主要包括應收賬款及其 他應收款項、按公平值計入損益的金融資產、 定期銀行存款、銀行結餘及現金、受限制銀 行結餘、應付賬款及其他應付款項、應付一 間附屬公司非控股股東的款項、銀行貸款及 租賃負債。本公司管理層管理和監控這些風 險,以確保及時有效地採取適當措施。

匯率波動風險

本公司H股首次公開發售所募集的所得款項 以港元計值。本集團以港元存放部份金額的 金融資產,主要受港元兑人民幣匯率波動的 影響。因此,本集團面臨外匯風險。

本集團並未應用任何衍生金融工具對沖其 貨幣風險。管理層通過密切監測外幣匯率的 變動來管理貨幣風險,並將考慮在有需要時 就重大外幣承擔進行對沖。

資產負債比率

於二零二五年六月三十日,本集團之資產負債比率(計息銀行貸款總額除以總權益並乘以100%)為19.2%(二零二四年十二月三十一日:15.7%)。

管理層討論及分析

EMPLOYEES, REMUNERATION POLICIES AND TRAINING SCHEMES

The Group's comprehensive staff remuneration policy comprise basic salary determined with reference to the individual's position, seniority and length of service, performance bonus determined with reference to the metrics specific to the individual's job function and other benefits. The Group regularly benchmarks against available market data and adjusts its remuneration structure with a view to remaining competitive. As at 30 June 2025, the Group had a total of 3,836 (31 December 2024: 4,320) full-time staff. Total staff related costs for the Reporting Period (excluding directors' and supervisors' emoluments) amounted to approximately RMB314.8 million (six months ended 30 June 2024: RMB336.3 million). The Group endeavours to ensure that the compensation level of its employees remains competitive and in line with market conditions and its employees are appropriately rewarded based on their performance within the general framework of the Group's salary and bonus system.

The Group provides structured training and education programmes to enable its staff to consistently deliver high quality services. These programmes aim to equip the staff with a sound foundation of the medical principles and knowledge as well as practical skills in their respective practice area and foster a high standard of practice, organisation capability and vigilant attitude. Regular internal and external mandatory trainings are organised for medical staff to keep them abreast of the latest development in healthcare. From time to time, the Group identifies and sponsors its staff with high development potential to undertake further studies and professional training in prestigious academic institutions and participate in industry conventions. Medical teams also benefit from the experience and knowledge exchange during seminars and sharing sessions regularly held. The Group encourages medical staff to apply for professional and technical qualifications and enrol in specialised training programmes and assessments from time to time, including induction training for new employees, development training for young and middle-aged core talent, medical service quality training and management training for young core talent, with a view to ensuring that their relevant professional competencies meet the required standards. Through various training and education programmes, the Group also aims to foster a proactive risk reporting culture among staff, which is important in the early detection of clinical failure and damage control.

僱員、薪酬政策及培訓計劃

本集團提供系統培訓及教育計劃,以使員工 能夠持續提供高質量的服務。該等計劃旨在 裝備員工,使其具備彼等各自實踐領域的醫 療原則及知識以及執業技能的堅實基礎,並 培養高標準的實踐、組織能力及嚴謹態度。 本集團為醫務人員組織定期的內部及外部 強制性培訓,以使彼等了解醫療的最新發展。 本集團會不時甄選出發展潛力大的員工及贊 助彼等在著名學術機構進一步開展學習及專 業培訓以及參加行業會議。醫療團隊亦從定 期舉行的研討會及分享會上的經驗及知識 交流中受益。本集團鼓勵醫務人員報考專業 技術職稱及不定期接受人員專項培訓及考核, 包括新員工入職培訓、中青年骨幹拓展培訓、 醫療服務質量培訓以及青年幹部管理培訓等, 以確保彼等之相關業務能力符合標準。通過 各種培訓及教育計劃,本集團亦力圖在員工 中培養主動風險報告文化,這對於及早發現 臨床誤診及損害控制實屬重要。

Corporate Governance Highlights

企業管治概覽

INTERIM DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: nil).

REPURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SECURITIES

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares). As at 30 June 2025, the Company did not hold any treasury shares.

EVENTS AFTER THE REPORTING PERIOD

There was no significant event after the Reporting Period.

REVIEW OF INTERIM REPORT

Audit Committee has reviewed the Group's interim results and interim report for the six months ended 30 June 2025 and has opined that applicable accounting standards and requirements have been complied with and that adequate disclosures have been made by the Company.

Audit Committee consists of three independent non-executive directors of the Company, Mr. Chan Sing Nun (the chairman of the Audit Committee), Ms. Lam Shiu Ling Cecilia and Dr. Chen Keji. Among them, Mr. Chan Sing Nun (a certified public accountant accredited by the Hong Kong Institute of Certified Public Accountants) has the appropriate professional qualifications.

The auditor of the Company has also reviewed the Group's interim results for the six months ended 30 June 2025 in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants.

中期股息

董事會不建議派付截至二零二五年六月三十日止六個月的中期股息(截至二零二四年六月三十日止六個月:無)。

購回、出售或贖回本公司證券

於報告期內,本公司或其任何附屬公司概無 購買、出售或贖回本公司任何上市證券(包 括出售庫存股份)。於二零二五年六月三十 日,本公司並無持有任何庫存股份。

報告期後事項

報告期後概無發生重大事項。

審閱中期報告

審核委員會已審閱本集團截至二零二五年六月三十日止六個月之中期業績及中期報告,並認為本公司已遵守適用會計準則及要求並已作出充分披露。

審核委員會由本公司三名獨立非執行董事, 即陳星能先生(審核委員會主席)、林小玲 女士及陳可冀醫生組成。其中陳星能先生(由 香港會計師公會認可的執業會計師)具有適 當的專業資格。

本公司核數師亦已根據香港會計師公會頒佈之香港審閱委聘準則第2410號「由實體獨立核數師審閱中期財務資料」進行審閱本集團截至二零二五年六月三十日止六個月的中期業績。

Corporate Governance Highlights

企業管治概覽

CORPORATE GOVERNANCE

The Company is committed to maintaining high standards of corporate governance practices. The Board is of the opinion that the Company has complied with all applicable code provisions contained in Part 2 under the CG Code as set out in Appendix C1 to the Hong Kong Listing Rules during the six months ended 30 June 2025.

The Board is committed to promoting good corporate governance to safeguard the interests of the Shareholders and believes that maintaining a high standard of corporate governance is essential to the success of the Company and would provide a practice enhancing greater accountability and transparency and meeting the expectations of the Group's stakeholders. The Company will continue to review and enhance its corporate governance to ensure that it will continue to meet the applicable requirements of the CG Code.

CHANGES IN THE BOARD AND THE INFORMATION OF DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVES

Changes in the Board since the publication of the 2024 annual report of the Company and as at the date of this report are set out below:

With effect from 18 June 2025, (i) Mr. Yeung Ming Lai has resigned as an independent non-executive Director and ceased to be a member of each of the Audit Committee, Nomination Committee and Remuneration Committee; and (ii) Ms. Lam Shiu Ling Cecilia has been appointed as an independent non-executive Director and a member of each of the Audit Committee, Nomination Committee and Remuneration Committee.

Save as disclosed above, there was no change in the Board and any information of each Directors, supervisors and chief executives that is required to be disclosed pursuant to Rules 13.51(2) and 13.51B(1) of the Hong Kong Listing Rules since the publication date of the 2024 annual report of the Company.

CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE HONG KONG LISTING RULES

The Company does not have any other disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Hong Kong Listing Rules.

企業管治

本公司致力於維持高水平的企業管治常規。 董事會認為,本公司於截至二零二五年六月 三十日止六個月,已遵守香港上市規則附錄 C1所載企業管治守則第二部分載列的所有 適用守則條文。

董事會致力推動良好的企業管治,以保障股 東的利益,亦相信維持高水平的企業管治乃 本公司的成功要素,有助建立高度問責及透 明的常規,以達致本集團各利益相關者的期 望。本公司將繼續審閱及提升其企業管治, 確保其將繼續符合企業管治守則的適用規定。

董事會及董事、監事及行政總裁資 料的變更

自本公司二零二四年年度報告刊發以來及 於本報告日期的董事會變更情況載列如下:

自二零二五年六月十八日起,(i)楊銘澧先生辭任獨立非執行董事及不再擔任審核委員會、提名委員會及薪酬委員會各自的成員;及(ii)林小玲女士已獲委任為獨立非執行董事以及審核委員會、提名委員會及薪酬委員會各自的成員。

除上文所披露者外,自本公司之二零二四年年度報告刊發日期以來,根據香港上市規則第13.51(2)及13.51B(1)條,概無董事會及各董事、監事及行政總裁的任何資料變更須予披露。

根據香港上市規則持續披露責任

本公司並無香港上市規則第13.20、13.21及 13.22條項下的任何其他披露責任。

Corporate Governance Highlights

企業管治概覽

COMPLIANCE WITH THE MODEL CODE

The Company has adopted the Model Code as a code of conduct of the Company for Directors' and Supervisors' securities transactions. Having made specific enquiry of all Directors and Supervisors, the Directors and the Supervisors have complied with the required standard set out in the Model Code during the six months ended 30 June 2025. Employees who are, or likely to be, in possession of unpublished inside information in relation to the Company or the Shares are prohibited from dealing in the Shares during the black-out period.

APPRECIATION

On behalf of the Board, I would like to take this opportunity to express our appreciation to the management team and staff of the Group for their contribution and also to extend my sincere gratitude to all our shareholders and business partners for their continuous support.

For and on behalf of the Board

Wang Junyang *Chairman*

Dongguan, the PRC 29 August 2025

標準守則的合規

本公司已採納標準守則作為本公司董事和 監事進行證券交易的行為守則。經向所有董 事及監事作出具體查詢後,截至二零二五年 六月三十日止六個月,董事及監事已遵守標 準守則所載的規定標準。凡已經或可能管有 未發佈有關本公司或股份內幕消息的僱員, 一概不得於禁止交易期間買賣股份。

致謝

本人謹代表董事會藉此機會對本集團管理團 隊及員工作出的貢獻表示感謝,同時對全體 股東及業務夥伴的持續支持表示誠摯的感謝。

代表董事會

王君揚

主席

中國,東莞 二零二五年八月二十九日

其他資料

DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVE'S INTERESTS IN SECURITIES

As at 30 June 2025, the interests and short positions of the Directors, the Supervisors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he/she were taken or deemed to have under such provisions of the SFO), or as recorded in the register maintained by the Company under section 352 of the SFO, or as notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code were as follows:

董事、監事及最高行政人員於證券 之權益

於二零二五年六月三十日,本公司董事、監事及最高行政人員於本公司或其任何相聯法團(定義見證券及期貨條例第XV部)之股份、相關股份及債權證中擁有根據證券公與貨條例第XV部第7及第8分部須知會本公司及香港聯交所的權益及淡倉(包括彼等被司,或須列入由本公司及香港聯交條例第352條存置之登記冊內,或根據標準守則須知會本公司及香港聯交所的權益及淡倉如下:

(a) The Company

(a) 本公司

Name of Director 董事姓名	Class of Shares 股份類別	Nature of interest 權益性質	Number of Shares 股份數目	Approximate percentage in Shares of the same class ⁽⁵⁾ 相同類別股份所佔概約百分比 ⁽⁵⁾	Approximate percentage of the Company's total issued share capital ^[5] 佔本公司已發行股本總額概約百分比 ^[5]
Mr. Wang Junyang 王君揚先生	Domestic Shares 內資股	Interest in a controlled corporation® 於受控制法團的權益®	222,500,000 (Long position) (好倉)	89%	66.54%
Mr. Chen Wangzhi 陳旺枝先生	Domestic Shares 內資股	Interest in a controlled corporation ^[2] ; family interest of spouse ^[3] 於受控制法團的權益 ^[2] ; 配偶的家族權益 ^[3]	27,500,000 (Long position) (好倉)	11%	8.22%
Ms. Wang Aiqin 王愛勤女士	Domestic Shares 內資股	Interest in a controlled corporation ^[2] ; family interest of spouse ^[3] 於受控制法團的權益 ^[2] ; 配偶的家族權益 ^[3]	27,500,000 (Long position) (好倉)	11%	8.22%
Mr. Wong Wai Hung 王偉雄先生	Domestic Shares 內資股	Interest in a controlled corporation ^[4] 於受控制法團的權益 ^[4]	25,000,000 (Long Position) (好倉)	10%	7.48%

其他資料

Notes:

- (1) Mr. Wang Junyang holds (i) 97.46% in Kanghua Group, which in turn holds 197,500,000 Domestic Shares (long position); and (ii) 50% in Xingye Group (directly of 2% and indirectly through a controlled corporation, Dongguan Kanghua Investment Development Co., Ltd. (東莞市康華投資發展有限公司), of 48%), which in turn holds 25,000,000 Domestic shares (long position). Therefore, Mr. Wang Junyang is deemed to be interested in 222,500,000 Domestic Shares through interest in controlled corporations by virtue of the SFO.
- (2) Each of Mr. Chen Wangzhi and Ms. Wang Aiqin holds 50% in Xingda Property, which in turn holds 27,500,000 Domestic Shares (long position). Therefore, each of Mr. Chen Wangzhi and Ms. Wang Aiqin is deemed to be interested in 27,500,000 Domestic Shares through interest in controlled corporation by virtue of the SFO.
- (3) As Mr. Chen Wangzhi and Ms. Wang Aiqin are husband and wife, each of them is deemed to be interested in all the Shares held by them in aggregate by virtue of the SFO.
- (4) Mr. Wong Wai Hung holds 34.0% in HH International (as defined below), which in turns holds 100% in Weishun Property (as defined below), which in turns holds 100% in Kangwei Industrial (as defined below), which in turns holds 48.0% in Xingye Group. Xingye Group held 25,000,000 Domestic Shares. As Mr. Wong Wai Hung controls more than one third of the voting power at the general meeting of Xingye Group, Mr. Wong Wai Hung is deemed to be interested in the same number of Shares in which Xingye Group is interested by virtue of the SFO.
- (5) The shareholding percentages are calculated on the basis of 250,000,000 Domestic Shares and 84,394,000 H Shares issued by the Company as at 30 June 2025.

附註:

- (1) 王君揚先生持有(i)康華集團的97.46%權益,而康華集團則持有197,500,000股內資股(好倉):及(ii)興業集團的50%權益(直接持有2%及透過受控制法團東莞市康華投資發展有限公司間接持有48%),而興業集團則持有25,000,000股內資股(好倉)。因此,根據證券及期貨條例,王君揚先生被視為透過於受控制法團的權益而於222.500,000股內資股擁有權益。
- (2) 陳旺枝先生及王愛勤女士各自持有 興達物業的50%權益,而興達物業則 持有27,500,000股內資股(好倉)。因 此,根據證券及期貨條例,陳旺枝先 生及王愛勤女士均被視為透過於受 控制法團的權益而於27,500,000股內 資股擁有權益。
- (3) 由於陳旺枝先生及王愛勤女士為夫妻,故基於證券及期貨條例,其各自被視為於彼等合共持有的所有股份中擁有權益。
- (4) 王偉雄先生持有浩亨國際(定義見下文)34.0%,而浩亨國際持有偉順物業(定義見下文)100%,而偉順物業持有康偉實業(定義見下文)100%,而康偉實業持有興業集團48.0%。與業集團持有25,000,000股內資股。於王偉雄先生於興業集團的股東大會上控制超過三分之一的投票權,甚於資券及期貨條例,王偉雄先生被視為於興業集團擁有權益的相同數目股份中擁有權益。
- (5) 持股比例以本公司於二零二五年六 月三十日發行的250,000,000股內資 股及84,394,000股H股計算。

其他資料

Approximate

Associated corporations of the Company

本公司相聯法團 (b)

			percentage interest in the associated corporation
Name of Director	Associated corporation	Nature of interest	· 佔相聯法團
董事姓名	相聯法團	權益性質	權益概約百分比
Mr. Wang Junyang	Kanghua Group	Beneficial owner	97.46%
王君揚先生	康華集團	實益擁有人	
Mr. Wang Junyang 王君揚先生	Xingye Group 興業集團	Beneficial owner; interest in a controlled corporation [®] 實益擁有人;於受控制法團的權益 [®]	50%
Mr. Wong Wai Hung	Xingye Group	Interest in a controlled corporation ⁽²⁾	48%
王偉雄先生	興業集團	於受控制法團的權益 ⁽²⁾	
Mr. Chen Wangzhi	Xingda Property	Beneficial owner; family interest of spouse	100%
陳旺枝先生	興達物業	實益擁有人;配偶的家族權益	
Ms. Wang Aiqin	Xingda Property	Beneficial owner; family interest of spouse	100%
王愛勤女士	興達物業	實益擁有人:配偶的家族權益	

Notes:

- Mr. Wang Junyang holds (i) 97.46% in Kanghua Group, which in turn holds 197,500,000 Domestic Shares (long position); and (ii) 50% in Xingye Group (directly of 2% and indirectly through a controlled corporation, Dongguan Kanghua Investment Development Co., Ltd. (東莞市康華投資發展有限公 司), of 48%), which in turn holds 25,000,000 Domestic shares (long position). Therefore, Mr. Wang Junyang is deemed to be interested in 222,500,000 Domestic Shares through interest in controlled corporations by virtue of the SFO.
- Mr. Wong Wai Hung holds 34.0% in HH International (as defined below), which in turns holds 100% in Weishun Property (as defined below), which in turns holds 100% in Kangwei Industrial (as defined below), which in turns holds 48.0% in Xingye Group. As Mr. Wong Wai Hung controls more than one third of the voting power at the general meeting of Kangwei Industrial, Mr. Wong Wai Hung is deemed to be interested in the same amount of interest in Xingye Group in which Kangwei Industrial is interested by virtue of the SFO.

附註:

- 王君揚先生持有(i)康華集團的97.46% 權益,而康華集團則持有197,500,000 股內資股(好倉);及(ii)興業集團的 50%權益(直接持有2%及透過受控制 法團東莞市康華投資發展有限公司 間接持有48%),而興業集團則持有 25,000,000股內資股(好倉)。因此, 根據證券及期貨條例,王君揚先生被 視為透過於受控制法團的權益而於 222,500,000 股內資股擁有權益。
- (2)王偉雄先生持有浩亨國際(定義見下 文) 34.0%,而浩亨國際持有偉順物 業(定義見下文)100%,而偉順物業 持有康偉實業(定義見下文)100%, 而康偉實業持有興業集團48.0%。由 於王偉雄先生於康偉實業的股東大 會上控制超過三分之一的投票權,基 於證券及期貨條例,王偉雄先生被視 為於康偉實業擁有的興業集團的相 同權益擁有權益。

其他資料

Save as disclosed above, as at 30 June 2025, to the knowledge of the Board, none of the Directors, the Supervisors or chief executives of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be (i) notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors, the Supervisors and chief executives of the Company were taken or deemed to have under such provisions of the SFO); (iii) recorded in the register kept by the Company pursuant to Section 352 of the SFO; or (iiii) notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

除上文所披露者外,於二零二五年六月三十日,據董事會所知,概無本公司董事、監事司。 或最高行政人員於本公司或其任何相聯(定義見證券及期貨條例第XV部)之證 相關股份及債權證中擁有任何(i)根據經濟7及第8分部須知結 期貨條例第XV部第7及第8分部須知結 期貨條例第XV部第7及第8分部須知 重事及最高行政人員根據經會本公期 條例之該等條文被視為或被當作擁證 條例之該等條文被視為或被當的及 貨條例第352條存置之登記冊內的權益或 貨條例第352條存置之登記冊內的權益或 倉;或(iii)根據標準守則須知會本公司及 香港聯交所的權益或淡倉。

INTERESTS OF SUBSTANTIAL SHARFHOLDERS

As at 30 June 2025, according to the register kept by the Company pursuant to Section 336 of the SFO and so far is known to, or can be ascertained after reasonable enquiry by the Directors, the following person/entity had an interest or short position in the Shares and underlying Shares which would fall to be disclosed to the Company and the Hong Kong Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO, or be directly and indirectly interested in 5% or more of the nominal value of any class of share capital carrying rights to vote on all circumstances at general meetings of the Company:

(a) Interests in the Shares of the Company

主要股東的權益

於二零二五年六月三十日,按照本公司根據證券及期貨條例第336條存置的登記冊,及就董事所知或經作出合理查詢後可確定,以下人士/實體於股份及相關股份中擁有根據證券及期貨條例第XV部第2及3分部之條文須向本公司及香港聯交所披露的權益或淡倉,或直接或間接擁有於本公司股東大會上在任何情況下有權投票的任何類別股本中面值5%或以上的權益:

Approximate

(a) 於本公司股份的權益

					Approximate
					percentage of
				Approximate	the Company's
				percentage in	total issued
				Shares of the	share capital(6)
				same class(6)	佔本公司
			Number of	相同類別	已發行股本
Name	Class of Shares	Nature of interest	Shares	股份所佔	總額概約
姓名/名稱	股份類別	權益性質	股份數目	概約百分比的	百分比的
Mr. Wang Junyang	Domestic Shares	Interest in a controlled corporation ⁽¹⁾	222,500,000	89%	66.54%
王君揚先生	內資股	於受控制法團的權益**	(Long position)	0,,0	30.01,0
工 日 1/9 7 0 工		八人江中八八四百八日五	(好倉)		
			(7) /11 /		
Kanghua Group	Domestic Shares	Beneficial owner ⁽¹⁾	197,500,000	79%	59.06%
康華集團	內資股	實益擁有人□	(Long position)		
77. 1 71.	13210	2.m.//- 13. ((好倉)		
			(/3 /4 /		

其他資料

Name	Class of Shares	Nature of interest	Number of Shares	Approximate percentage in Shares of the same class [®] 相同類別 股份所佔	Approximate percentage of the Company's total issued share capitall ⁽⁶⁾
姓名/名稱	股份類別	權益性質	股份數目	概約百分比(6)	百分比的
Mr. Chen Wangzhi 陳旺枝先生	Domestic Shares 內資股	Interest in a controlled corporation ^[2] ; family interest of spouse ^[3] 於受控制法團的權益 ^[2] ; 配偶的家族權益 ^[3]	27,500,000 (Long position) (好倉)	11%	8.22%
Ms. Wang Aiqin 王愛勤女士	Domestic Shares 內資股	Interest in a controlled corporation ^[2] ; family interest of spouse ^[3] 於受控制法團的權益 ^[2] ; 配偶的家族權益 ^[3]	27,500,000 (Long position) (好倉)	11%	8.22%
Xingda Property 興達物業	Domestic Shares 內資股	Beneficial owner ⁽²⁾ 實益擁有人 ⁽²⁾	27,500,000 (Long position) (好倉)	11%	8.22%
Xingye Group 興業集團	Domestic Shares 內資股	Beneficial owner ⁽⁴⁾ 實益擁有人 ⁽⁴⁾	25,000,000 (Long position) (好倉)	10%	7.48%
Mr. Wong Wai Hung 王偉雄先生	Domestic Shares 內資股	Interest in a controlled corporation ⁽⁴⁾ 於受控制法團的權益 ⁽⁴⁾	25,000,000 (Long Position) (好倉)	10%	7.48%
HH International Investment Limited ("HH International") 浩亨國際投資有限公司 (「浩亨國際」)	Domestic Shares 內資股	Interest in a controlled corporation (4) 於受控制法團的權益 (4)	25,000,000 (Long Position) (好倉)	10%	7.48%
Dongguan Weishun Property Investment Co., Ltd. ("Weishun Property") 東莞市偉順物業投資有限公司 (「偉順物業」)	Domestic Shares 內資股	Interest in a controlled corporation (4) 於受控制法團的權益(4)	25,000,000 (Long Position) (好倉)	10%	7.48%
Dongguan Kangwei Industrial Investment Co., Ltd. ("Kangwei Industrial") 東莞市康偉實業投資有限公司 (「康偉實業」)	Domestic Shares 內資股	Interest in a controlled corporation (4) 於受控制法團的權益(4)	25,000,000 (Long Position) (好倉)	10%	7.48%

其他資料

Name 姓名/名稱	Class of Shares 股份類別	Nature of interest 權益性質	Number of Shares 股份數目	Approximate percentage in Shares of the same class ⁽⁶⁾ 相同類別股份所佔概約百分比 ⁽⁶⁾	Approximate percentage of the Company's total issued share capitall ⁽⁶⁾
74 H / H / H	נמאא מן אנו		110 000 11	[CH 10H 10H	4,3 20
Wang Chi Yeung 王志揚	H Shares H股	Beneficial owner 實益擁有人	22,500,000 (Long position) (好倉)	26.67%	6.73%
Lin Lijun ("Mr. Lin") 林利軍 (「林先生」)	H Shares H股	Interest in a controlled corporation ⁽⁵⁾ 於受控制法團的權益 ⁽⁵⁾	11,146,200 (Long position) (好倉)	13.21%	3.33%
LVC Assets Management Limited	H Shares H股	Interest in a controlled corporation ⁽⁵⁾ 於受控制法團的權益 ⁽⁵⁾	11,146,200 (Long position) (好倉)	13.21%	3.33%
LVC KH Investment L.P.	H Shares H股	Beneficial owner ^{ISI} 實益擁有人 ^{ISI}	11,146,200 (Long position) (好倉)	13.21%	3.33%
Haitian (HK) Holdings Limited (formerly named as "Haitian (HK) Financial Development Limited") 海天(香港)控股有限公司 (前稱「海天(香港) 金融發展有限公司」)	H Shares H股	Beneficial owner 實益擁有人	5,052,600 (Long position) (好倉)	5.98%	1.51%
Mialkos Tomasz Jakub	H Shares H股	Beneficial owner 實益擁有人	5,080,900 (Long position) (好倉)	6.02%	1.52%
Zhan Yongxiang 詹永祥	H Shares H股	Beneficial owner 實益擁有人	5,021,966 (Long position) (好倉)	5.95%	1.50%
Wang Jiaxian 王嘉賢	H Shares H股	Beneficial owner 實益擁有人	4,320,900 (Long position) (好倉)	5.12%	1.29%

Approximate

其他資料

Notes:

- (1) Mr. Wang Junyang holds (i) 97.46% in Kanghua Group, which in turn holds 197,500,000 Domestic Shares (long position); and (ii) 50% in Xingye Group (directly of 2% and indirectly through a controlled corporation, Dongguan Kanghua Investment Development Co., Ltd. (東莞市康華投資發展有限公司), of 48%), which in turn holds 25,000,000 Domestic shares (long position). Therefore, Mr. Wang Junyang is deemed to be interested in 222,500,000 Domestic Shares through interest in controlled corporations by virtue of the SFO.
- (2) Each of Mr. Chen Wangzhi and Ms. Wang Aiqin holds 50% in Xingda Property, which in turn holds 27,500,000 Domestic Shares (long position). Therefore, each of Mr. Chen Wangzhi and Ms. Wang Aiqin is deemed to be interested in 27,500,000 Domestic Shares through interest in controlled corporation by virtue of the SFO.
- (3) As Mr. Chen Wangzhi and Ms. Wang Aiqin are husband and wife, each of them is deemed to be interested in all the Shares held by them in aggregate by virtue of the SFO.
- (4) Mr. Wong Wai Hung holds 34.0% in HH International, which in turns holds 100% in Weishun Property, which in turns holds 100% interest in Kangwei Industrial, which in turns holds 48.0% in Xingye Group. Xingye Group held 25,000,000 Domestic Shares. As Mr. Wong Wai Hung controls more than one third of the voting power at the general meeting of Xingye Group, each of Kangwei Industrial, Weishun Property, HH International and Mr. Wong Wai Hung is deemed to be interested in the same number of Shares in which Xingye Group is interested by virtue of the SFO.
- (5) Mr. Lin holds 100% in LVC Assets Management Limited, which in turn controls LVC KH Investment L.P. Each of Mr. Lin and LVC Assets Management Limited is deemed to be interested in the same number of Shares in which LVC KH Investment L.P. is interested by virtue of SFO.
- (6) The shareholding percentages are calculated on the basis of 250,000,000 Domestic Shares and 84,394,000 H Shares issued by the Company as at 30 June 2025.

附註:

- (I) 王君揚先生持有(I)康華集團的97.46%權益,而康華集團則持有197,500,000股內資股(好倉);及(II)興業集團的50%權益(直接持有2%及透過受控制法團東莞市康華投資發展有限公司間接持有48%),而興業集團則持有25,000,000股內資股(好倉)。因此,根據證券及期貨條例,王君揚先生被視為透過於受控制法團的權益而於222.500,000股內資股擁有權益。
- (2) 陳旺枝先生及王愛勤女士各自持有 興達物業的50%權益,而興達物業則 持有27,500,000股內資股(好倉)。因 此,根據證券及期貨條例,陳旺枝先 生及王愛勤女士均被視為透過於受 控制法團的權益而於27,500,000股內 資股擁有權益。
- (3) 由於陳旺枝先生及王愛勤女士為夫妻,故基於證券及期貨條例,其各自被視為於彼等合共持有的所有股份中擁有權益。
- (4) 王偉雄先生持有浩亨國際 34.0%,而 浩亨國際持有偉順物業100%,而偉 順物業持有康偉實業100%,而康偉 實業持有興業集團 48.0%。興業集團 持有 25,000,000 股內資股。由於王偉 雄先生於興業集團的股東大會上控 制超過三分之一的投票權,基於證券 及期貨條例,康偉實業、偉順物業、 浩亨國際及王偉雄先生各自被視為 於興業集團擁有權益的相同數目股 份中擁有權益。
- (5) 林先生持有LVC Assets Management Limited 100%,而LVC Assets Management Limited控制LVC KH Investment L.P.。基於證券及期貨條 例,林先生及LVC Assets Management Limited 各自被視為於LVC KH Investment L.P.擁有權益的相同數目股份中擁有權益。
- (6) 持股比例以本公司於二零二五年六 月三十日發行的250,000,000股內資 股及84,394,000股H股計算。

Name of shareholder

Kangdi Enterprise (1)(2) 康帝實業 (1)(2)

Ms. Zhang Dandan (1)(3)

張丹丹女士(1)(3)

Ms. Wang Aier (1)(4)

干愛兒女十(1)(4)

股東姓名/名稱

其他資料

- (b) Substantial shareholders of other members of the Group
- (b) 本集團其他成員公司的主要股東

percentage
interest held
by the substantial
shareholder
主要股東
持有權益
概約百分比
15%
15%

Approximate

13%

Notes:

(1) Pursuant to an entrusted management agreement, each of Kangdi Enterprise, Ms. Zhang Dandan and Ms. Wang Aier irrevocably vested their entire voting power at any general meeting of Renkang Hospital to the Company.

Name of member

Renkang Hospital

Renkang Hospital

Renkang Hospital

本集團成員公司名稱

of the Group

仁康醫院

仁康醫院

仁康醫院

- (2) Kangdi Enterprise is held as to 50% by Mr. Wang Zhengren and as to 50% by Ms. Wang Keying, all of whom are members of the Wang Family and cousins of Mr. Wang Junyang.
- (3) Ms. Zhang Dandan is a member of the Wang Family and aunt-in-law of Mr. Wang Junyang.
- (4) Ms. Wang Aier is a member of the Wang Family and aunt of Mr. Wang Junyang.

Save as disclosed above, as at 30 June 2025, to the knowledge of the Directors, no other person had, or were deemed or taken to have interest or short position in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the registry kept by the Company pursuant to Section 336 of the SFO.

附註:

Nature of interest

Beneficial owner

Beneficial owner

Beneficial owner

雷益擁有人

實益擁有人

實益擁有人

權益性質

- (1) 根據委託管理協議,康帝實業、張丹 丹女士及王愛兒女士各自均不可撤 回地將其於仁康醫院任何股東大會 的全部投票權歸屬於本公司。
- (2) 王正仁先生及王可瑩女士各自於康 帝實業持有50%股權,其全部為王氏 家族的成員及王君揚先生的表親。
- (3) 張丹丹女士是王氏家族成員及王君 揚先生的嬸母。
- (4) 王愛兒女士是王氏家族成員及王君 揚先生的姑母。

除上文所披露者外,於二零二五年六月三十日,據董事所知,概無其他人士於或被視作或當作於股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部之條文須向本公司披露,或記錄在本公司根據證券及期貨條例第336條存置的登記冊內的權益或淡倉。

Report on Review of Interim Condensed Consolidated Financial Information

中期簡明綜合財務資料審閱報告



To the board of directors of Guangdong Kanghua Healthcare Group Co., Ltd (A joint stock company incorporated in the People's Republic of China with limited liability)

INTRODUCTION

We have reviewed the interim condensed consolidated financial information of Guangdong Kanghua Healthcare Group Co., Ltd (the "Company") and its subsidiaries (together, the "Group") set out on pages 63 to 102, which comprise the interim condensed consolidated statement of financial position as of 30 June 2025 and the related interim condensed consolidated statement of profit or loss, interim condensed consolidated statement of profit or loss and other comprehensive income, interim condensed consolidated statement of changes in equity and interim condensed consolidated statement of cash flows for the sixmonth period then ended, and certain explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 "Interim Financial Reporting" ("IAS 34") issued by the International Accounting Standards Board. The directors of the Company are responsible for the preparation and presentation of the interim condensed consolidated financial information in accordance with IAS 34. Our responsibility is to express a conclusion on the interim condensed consolidated financial information based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

致廣東康華醫療集團股份有限公司董事會 (於中華人民共和國註冊成立的 股份有限公司)

引言

本行已審閱第63頁至第102頁所載廣東康華 醫療集團股份有限公司(「貴公司」)及其附 屬公司(統稱「貴集團」)的中期簡明綜合財 務資料,此中期簡明綜合財務報表包括截至 二零二五年六月三十日的中期簡明綜合財 務狀況表及截至該日止六個月期間的相關 中期簡明綜合損益表、中期簡明綜合損益及 其他全面收益表、中期簡明綜合權益變動表 及中期簡明綜合現金流量表,以及若干解釋 附註。香港聯合交易所有限公司證券上市規 則規定,編製中期財務資料報告必須符合上 市規則有關條文以及國際會計準則委員會 頒佈的國際會計準則第34號「中期財務報告」 (「國際會計準則第34號」)。 貴公司董事須 負責根據國際會計準則第34號編製及呈列 中期簡明綜合財務資料。本行的責任是根據 本行的審閱對中期簡明綜合財務資料作出 結論,並按照委聘的協定條款僅向 閣下(作 為整體)報告結論,除此之外本報告別無其 他目的。本行不會就本報告內容向任何其他 人士負上或承擔任何責任。

Report on Review of Interim Condensed Consolidated Financial Information

中期簡明綜合財務資料審閱報告

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" ("HKSRE 2410") issued by the Hong Kong Institute of Certified Public Accountants. A review of the interim condensed consolidated financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim condensed consolidated financial information are not prepared, in all material respects, in accordance with IAS 34.

Baker Tilly Hong Kong Limited

Certified Public Accountants

Hong Kong

29 August 2025

Li Man Chun Jesse

Practising certificate number P08302

審閱範圍

本行已根據香港會計師公會頒佈之香港審閱 委聘準則第2410號「由實體獨立核數師審閱 中期財務資料」(「香港審閱委聘準則第2410 號」)進行審閱。審閱中期簡明綜合財務資料 包括主要向負責財務及會計事務的人士作 出查詢,並應用分析性及其他審閱程序。審 閱範圍遠少於根據香港核數準則進行審核 之範圍,故不能令本行保證本行將知悉在審 核中可能發現的所有重大事項。因此,本行 不會發表審核意見。

結論

按照本行的審閱,本行並無發現任何事項, 令本行相信該等中期簡明綜合財務資料在各 重大方面未有根據國際會計準則第34號編製。

天職香港會計師事務所有限公司 *執業會計師* 香港 二零二五年八月二十九日 李文進 執業證書編號 P08302

Interim Condensed Consolidated Statement of Profit or Loss

中期簡明綜合損益表

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

			Six months ended 30 June 截至六月三十日止六個月		
			2025	2024	
			二零二五年	二零二四年	
		NOTES	RMB'000	RMB'000	
		附註	人民幣千元	人民幣千元	
			(unaudited)	(unaudited)	
			(未經審核)	(未經審核)	
Revenue	收益	3	981,535	984,518	
Cost of revenue	收益成本 (本)	3	·	(838,119)	
Cost of revenue	收益风平		(823,002)	(838,119)	
Gross profit	毛利		158,533	146,399	
Other income	其他收入	4	22,752	21,154	
Other expenses, gains and losses, net	其他開支、收益及虧損淨額	5	(1,775)	(9,888)	
Net provision for impairment losses under the	預期信貸虧損模式項下之				
expected credit loss model	減值虧損撥備淨額		(10,209)	(3,236)	
Net gain on disposals of subsidiaries	出售附屬公司的淨收益	17(a)	19,208	_	
Loss on change in fair value of investment property	投資物業的公平值變動虧損	12	(300)	_	
Share of results of an associate	應佔一間聯營公司的業績		(18,358)	_	
Administrative expenses	行政開支		(108,754)	(140,468)	
Finance costs	融資成本		(8,113)	(17,061)	
Profit/(loss) before tax	於稅並沒利 / (虧捐)	4	EQ.094	(2.100)	
	除税前溢利/(虧損)	6	52,984	(3,100)	
Income tax expense	所得税開支	7	(20,413)	(21,557)	
Profit/(loss) for the period	期內溢利/(虧損)		32,571	(24,657)	
Profit/(loss) for the period attributable to:	下列各項應佔期內 溢利/(虧損):				
– Owners of the Company	一本公司擁有人		41,642	(19,542)	
Non-controlling interests	一非控股權益		(9,071)	(5,115)	
- Non-controlling interests	升1工/X/推 皿		(9,071)	(5,115)	
			32,571	(24,657)	
			DAAD	DAGE	
			RMB cents	RMB cents	
			人民幣分	人民幣分	
Earnings/(loss) per share	每股盈利/(虧損)				
Basic	基本	9	12.5	(5.8)	
Diluted	攤薄	9	12.5	(5.8)	

Interim Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

中期簡明綜合損益及其他全面收益表

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

			Six months ended 30 June 截至六月三十日止六個月		
		NOTE 附註	(未經審核) (表經審核)	2024 二零二四年 RMB'000 人民幣千元 (unaudited) (未經審核)	
Profit/(loss) for the period	期內溢利/(虧損)		32,571	(24,657)	
Other comprehensive income: Item that will not be reclassified to profit or loss – Gain on revaluation of a property, net of tax	其他全面收益: 不會重新分類至損益的項目: 一物業重估收益 (扣除税項)	11	20,098	-	
Other comprehensive income for the period	期內其他全面收益		20,098	_	
Total comprehensive income/(loss) for the period	期內全面收益/(虧損) 總額		52,669	(24,657)	
Total comprehensive income/(loss) for the period attributable to: – Owners of the Company – Non-controlling interests	下列各項應佔期內全面 收益/(虧損)總額: 一本公司擁有人 一非控股權益		61,740 (9,071)	(19,542) (5,115)	
			52,669	(24,657)	

Interim Condensed Consolidated Statement of Financial Position

中期簡明綜合財務狀況表

At 30 June 2025 於二零二五年六月三十日

		NOTES 附註	At 30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核)	At 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)
NON-CURRENT ASSETS Property, plant and equipment Right-of-use assets Investment property Goodwill Interest in an associate Deposits paid for acquisition of property, plant and equipment Financial assets at fair value through profit or loss Deferred tax assets	非流動資產 物業、廠房及設備 使用權資產 投資物業 商譽 於一間聯營公司的權益 收購物業金 以時付按金計 安公融資產 按公融資資產 遞延稅項資產	10 10 11	971,123 241,044 221,700 143,325 4,800 12,153 24,000 10,802	1,143,686 280,147 — 143,325 — 29,506 24,000 10,390
Total non-current assets	非流動資產總值		1,628,947	1,631,054
CURRENT ASSETS Inventories Accounts and other receivables Financial assets at fair value through profit or loss Amount due from an associate Restricted bank balances Fixed bank deposits Bank balances and cash	流動資產 存貨 應收賬款及其他應收款項 按公平值計入損益的 金融資產 應收一間聯營公司款項 受限制銀行結餘 定期銀行存款 銀行結餘及現金	12	70,343 279,331 370,000 11,390 3,090 62,152 359,702	66,441 312,537 370,000 - 3,088 65,800 242,604
Assets classified as held for sale	分類為持作出售資產	13	1,156,008	1,060,470 50,011
Total current assets	流動資產總值		1,156,008	1,110,481
CURRENT LIABILITIES Accounts and other payables and provision Bank loans – due within one year Lease liabilities Dividend payable Tax payables	流動負債 應付賬款及其他應付款項 及撥備 銀行貸款——年內到期 租賃負債 應付股息 應付税項	14 15	781,577 4,000 35,031 48,575 20,428	758,754 4,000 61,257 – 26,386
Liabilities associated with assets classified as held for sale	與分類為持作出售資產有關 的負債	13	889,611 –	850,397 23,181
Total current liabilities	流動負債總額		889,611	873,578
NET CURRENT ASSETS	流動資產淨值		266,397	236,903
TOTAL ASSETS LESS CURRENT LIABILITIES	總資產減流動負債		1,895,344	1,867,957

Interim Condensed Consolidated Statement of Financial Position

中期簡明綜合財務狀況表

At 30 June 2025 於二零二五年六月三十日

		NOTES 附註	At 30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核)	At 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)
NON-CURRENT LIABILITIES Amount due to a non-controlling shareholder of a subsidiary Bank loans – due after one year Lease liabilities Deferred tax liabilities	非流動負債 應付一間附屬公司的非控股 股東款項 銀行貸款——年後到期 租賃負債 遞延税項負債	19 15	87,248 287,398 31,807 24,150	134,248 225,067 30,332 15,963
Total non-current liabilities	非流動負債總額		430,603	405,610
NET ASSETS	資產淨值		1,464,741	1,462,347
EQUITY Share capital Reserves	權益 股本 儲備	16	334,394 1,116,890	334,394 1,105,128
Equity attributable to owners of the Company Non-controlling interests	本公司擁有人應佔權益 非控股權益		1,451,284 13,457	1,439,522 22,825
TOTAL EQUITY	權益總額		1,464,741	1,462,347

Interim Condensed Consolidated Statement of Changes in Equity

Share

capital

Share

premium

Capital

reserve

中期簡明綜合權益變動表

Sub-total

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

> Noncontrolling

> > interests

非控股

Total

Attributable to owners of the Company

Other Revaluation

reserve

reserve

Retained

earnings

本公司擁有人應佔

Statutory

reserve

		股本 RMB'000 人民幣千元	股份溢價 RMB'000 人民幣千元	資本儲備 RMB'000 人民幣千元	法定儲備 RMB'000 人民幣千元	其他儲備 RMB'000 人民幣千元	重估儲備 RMB'000 人民幣千元	保留盈利 RMB'000 人民幣千元 (note) (附註)	小計 RMB'000 人民幣千元	權益 RMB'000 人民幣千元	總計 RMB'000 人民幣千元
								,,,,,=,			
At 1 January 2025 (audited)	於二零二五年一月一日 (經審核)	334,394	698,214	53,394	202,523	(194,407)	-	345,404	1,439,522	22,825	1,462,347
Profit/(loss) for the period Gain on revaluation of a property, net of tax	期內溢利/(虧損)物業重估收益(扣除稅項)	-	-	-	-	-	-	41,642	41,642	(9,071)	32,571
	初未里伯収益(扣除优垻)	_	-	_	-	-	20,098	-	20,098	-	20,098
Total comprehensive income/(loss) for the period Disposal of subsidiaries (note 17(a (ii)) Acquisition of additional interest	期內全面收益/(虧損)總額 出售附屬公司	-	-	-	-	-	20,098	41,642	61,740	(9,071)	52,669
	(附註17(a)(ii)) 收購一間附屬公司的額外	-	-	-	(178)	-	-	178	-	(134)	(134)
in a subsidiary (note 17(b)(i))	權益(附註17(b)(i))	-	-	-	-	(173)	-	-	(173)	(163)	(336)
Dividends declared	已宣派股息	-	-	-		-	-	(49,805)	(49,805)	-	(49,805)
At 30 June 2025 (unaudited)	於二零二五年六月 三十日(未經審核)	334,394	698,214	53,394	202,345	(194,580)	20,098	337,419	1,451,284	13,457	1,464,741
	_ 日 (水紅田7次)	004,074	070,214	30,074	202,043	(174,300)	20,070	JU7, TI7	1,731,207	10,737	1,707,711
At 1 January 2024 (audited)	於二零二四年一月一日 (經審核)	334,394	698,214	53,394	184,333	(194,407)	-	348,257	1,424,185	73,342	1,497,527
Loss and total comprehensive loss for the period	期內虧損及全面虧損 總額	_	_	_	_	_	_	(19,542)	(19,542)	(5,115)	(24,657)
Acquisition of subsidiaries	收購附屬公司							(17,372)	(17,572)	(3,113)	(£ T,007)
(note 17(b)(ii))	(附註17(b)(ii))	-	-	-	-	-	-	-	-	(45,653)	(45,653)
Appropriation to statutory reserve	提取法定儲備	-	-	-	227	-	-	(227)	-	-	-

Note: Included in the Group's retained earnings is an amount of RMB3,188,000 as at 30 June 2025 (31 December 2024: RMB3,561,000) which represents restricted retained earnings from Anhui Hualin Group that are non-distributable other than upon liquidation.

334,394

698,214

53,394

184,560

(194,407)

於二零二四年六月三十日

(未經審核)

At 30 June 2024 (unaudited)

附註:於二零二五年六月三十日計入本集團保留 盈利中的金額人民幣3,188,000元(二零二四 年十二月三十一日:人民幣3,561,000元)指 安徽樺霖集團的受限制保留盈利,除非清 盤,否則不可分派。

328,488 1,404,643

22,574

1,427,217

Interim Condensed Consolidated Statement of Cash Flows

中期簡明綜合現金流量表

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

		Six months er 截至六月三十 2025 二零二五年 RMB'000 人民幣千元 (unaudited)	- 日止六個月 2024 二零二四年 RMB'000 人民幣千元 (unaudited)
NICT CASH I FROM ORFRATING ACTIVITIES	經營活動現金淨額	(未經審核)	(未經審核)
NET CASH FROM OPERATING ACTIVITIES	社名/1 到 5 显 才 6	146,758	48,783
CASH FLOWS FROM INVESTING ACTIVITIES Interest received	投資活動所得現金流量	2,288	3,210
Payments for leasehold land Purchases of items of property, plant and equipment Proceeds from disposal of property, plant and	租賃土地付款 購買物業、廠房及設備項目 出售物業、廠房及設備所得款項	(26,940)	(272) (36,860)
equipment Deposits paid for acquisition of property, plant and equipment	收購物業、廠房及設備已付按金	700 (5,851)	46 (12,145)
Advance to an associate Net cash inflow on disposal of subsidiaries (note 17(a))	向一間聯營公司墊款 出售附屬公司現金流入淨額	(17,180)	(12,143)
Acquisition of additional interest in a non-wholly owned subsidiary (note 17(b)(i))	(附註17(a)) 收購一間非全資附屬公司之 額外權益(附註17(b)(i))	31,271 (336)	-
Net cash inflow on acquisition of subsidiaries (note 17(b)(ii)) Purchases of financial assets at fair value through	收購附屬公司現金流入淨額 (附註17(b)(ii)) 購買按公平值計入損益的	-	6,132
profit or loss	金融資產出售按公平值計入損益的金融	(390,000)	(365,000)
Proceeds from disposal of financial assets at fair value through profit or loss	資產的所得款項	390,000	350,000
Investment income received from structured bank deposits Placement of restricted bank balances Withdrawal of restricted bank balances Placement of fixed bank deposits	自結構性銀行存款收取的投資 收入 存放受限制銀行結餘 提取受限制銀行結餘 存放定期銀行存款	3,517 (353,352) 353,350 (126,904)	4,075 (354,152) 355,142 (128,380)
Withdrawal of fixed bank deposits	提取定期銀行存款	128,774	128,380
Net cash used in investing activities	投資活動所用現金淨額	(10,663)	(49,824)
CASH FLOWS FROM FINANCING ACTIVITIES New bank loans raised Principal portion of lease payments Interest paid Repayment of bank loans Advance from an immediate holding company Repayment to a non-controlling shareholder of a	融資活動所得現金流量 所籌集新銀行貸款 租賃付款本金部分 已付利息 償還銀行貸款 一間直接控股公司墊款 還款予一間附屬公司的非控股	63,331 (29,752) (8,113) (1,000)	21,824 (30,975) (7,496) (283,355) 177,000
subsidiary	股東 	(47,000)	(75,100)
Net cash used in financing activities	融資活動所用現金淨額	(22,534)	(198,102)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	現金及現金等價物增加/ (減少)淨額	113,561	(199,143)
Cash and cash equivalents at beginning of the period Effect of foreign exchange rate changes, net	期初現金及現金等價物 匯率變動影響淨額	246,124 17	305,171 (108)
CASH AND CASH EQUIVALENTS AT END OF THE PERIOD, REPRESENTED BY BANK BALANCES AND CASH	期末現金及現金等價物 [,] 即銀行 結餘及現金	359,702	105,920

Notes to Interim Condensed Consolidated Financial Information

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

1. GENERAL INFORMATION AND BASIS OF PREPARATION

廣東康華醫療集團股份有限公司 Guangdong Kanghua Healthcare Group Co., Ltd. (the "Company") was established as a limited liability company in the People's Republic of China (the "PRC") and its overseas listed ordinary shares (the "H Shares") are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"). In the opinion of the directors of the Company, the Company's immediate and ultimate holding company is 東莞市康華投資集團有限公司 (Dongguan Kanghua Investment Group Co., Ltd.) ("Kanghua Group"), a limited liability company established in the PRC. The addresses of the registered office and the principal place of business in Hong Kong of the Company are 3/F, Outpatient Zone One, Dongguan Kanghua Hospital, Nancheng Street Road, Donaguan, Guanadona Province, PRC and Unit 3207, Metroplaza Tower 2. 223 Hing Fong Road, Kwai Fong, New Territories, Hong Kong, respectively.

The Company and its subsidiaries (collectively referred to as the "Group") are principally engaged in the provision of hospital services, provision of rehabilitation and other healthcare services, provision of haemodialysis services and provision of elderly healthcare services in the PRC.

The interim condensed consolidated financial information is presented in Renminbi ("RMB"), which is also the functional currency of the Company. All values are rounded to the nearest thousand, except when otherwise indicated.

The interim condensed consolidated financial information has been prepared in accordance with International Accounting Standard ("IAS") 34 "Interim Financial Reporting" issued by the International Accounting Standards Board ("IASB") as well as with the applicable disclosure requirements of the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange. The interim condensed consolidation financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's consolidated financial statements for the year ended 31 December 2024.

一般資料及編製基準 1.

廣東康華醫療集團股份有限公司(「本 公司|)在中華人民共和國(「中國|)成 立為一間有限責任公司及其境外上市 普通股(「H股」)在香港聯合交易所有 限公司(「香港聯交所」)主板上市。本 公司董事認為,本公司的直接及最終 控股公司為東莞市康華投資集團有限 公司(「康華集團」),一間於中國成立 的有限責任公司。本公司註冊辦事處 及香港主要營業地點地址分別為中國 廣東省東莞市南城街道東莞康華醫院 門診一區3樓及香港新界葵芳興芳路 223號新都會廣場第二座3207室。

本公司及其附屬公司(統稱「本集團」) 主要在中國從事提供醫院服務,提供 康復及其他醫療服務,提供血液透析 服務及提供老年醫療服務。

中期簡明綜合財務資料以人民幣(「人 民幣1)計值,人民幣亦為本公司的功 能貨幣。除另有指明外,所有價值湊 整至最接近千位。

中期簡明綜合財務資料乃根據國際會 計準則委員會(「國際會計準則委員會」) 頒佈的國際會計準則(「國際會計準則」) 第34號「中期財務報告」以及香港聯交 所證券上市規則的適用披露規定編製。 中期簡明綜合財務資料並不包括年度 財務報表所規定的所有資料及披露, 並應連同本集團截至二零二四年十二 月三十一日止年度之綜合財務報表一 併閱讀。

Notes to Interim Condensed Consolidated Financial Information

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

1A. SIGNIFICANT EVENTS AND TRANSACTIONS IN THE CURRENT INTERIM PERIOD

On 9 January 2025, the Company entered into a sale and purchase agreement with an independent third party, Beijing Pantheon Health Management Co., Ltd.* (北京鉑頌健康管理有限公司) ("Pantheon Health"), a company established in the PRC and is under common control with Silver Mountain Capital Limited (銀山資本有限公司) ("Silver Mountain"), for the disposal of 55% equity interest in Chongqing Kanghua Zhonglian Cardiovascular Hospital Co., Ltd.* (重慶康華眾聯心血管病醫院有限公司) ("Kangxin Hospital") at a consideration of RMB34,936,000. Details of the arrangements are set out in the Company's announcement dated 9 January 2025.

The disposal was completed on 8 February 2025. Kangxin Hospital has ceased to be a subsidiary of the Company and the financial results of Kangxin Hospital are no longer be consolidated into those of the Company. The Company has accounted for its remaining 45% equity interest in Kangxin Hospital as interest in an associate under equity method. A subsidiary of the Group, namely Chongqing Kanghua Zhonglian Healthcare Management Co., Ltd.* (重慶康華眾聯醫療管理有限公司) ("Chongqing Kanghua Property"), has retained the land and buildings underlying the operations of Kangxin Hospital and has leased the same to Kangxin Hospital for its operations.

At the date of disposal of Kangxin Hospital, the Group has recognised a gain on disposal of approximately RMB19,480,000 and interest in an associate at fair value of RMB23,158,000 for the remaining 45% equity interest in Kangxin Hospital.

1A. 於本中期期間的重大事件及交易

於二零二五年一月九日,本公司與獨立第三方北京鉑頌健康管理有限公司 (「鉑頌健康」)(一間於中國成立、與銀山資本有限公司(「銀山資本」)受共同控制的公司)就出售重慶康華眾聯心血管病醫院有限公司(「康心醫院」)55%股權訂立買賣協議,代價為人民幣34,936,000元。有關安排的詳情載於本公司日期為二零二五年一月九日的公告。

出售事項於二零二五年二月八日完成。 康心醫院不再為本公司附屬公司,康 心醫院的財務業績不再綜合併入本。 司的財務業績。本公司已將其於 醫院剩餘的45%股權按權益法入康列 作於聯營公司的權益。本集團的一間 附屬公司重慶康華眾聯醫療管理有限 公司(「重慶康華物業」)已保留營運 心醫院所需的土地及樓宇,並將其出 租予康心醫院作營運之用。

於出售康心醫院當日,本集團已確認 出售收益約人民幣19,480,000元以及將 其於康心醫院剩餘的45%股權(按公平 值)人民幣23,158,000元確認為聯營公 司的權益。

Notes to Interim Condensed Consolidated Financial Information

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

2. PRINCIPAL ACCOUNTING POLICIES

The interim condensed consolidated financial information have been prepared on the historical cost convention, except for certain financial assets and investment property that are measured at fair values.

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the application of below accounting policies which become relevant to the Group in the current interim period and the adoption of the amendments to IFRS Accounting Standards issued by IASB for the first time for the current period's financial information.

Application of new accounting policies in respect of investment in associates and investment property

Investment in associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

2. 主要會計政策

中期簡明綜合財務資料採用歷史成本 常規法編製,惟若干按公平值計量的 金融資產及投資物業則除外。

編製中期簡明綜合財務資料所採用的會計政策與編製本集團截至二零三十一日止年度的年度財務報表所採用者一致,惟應用計會,惟應用計與本集團相關的資料首次採別開發,與對於本中期期間與本集團相關的採財的國際會計準則委員會頒佈的國際財務報告準則會計準則修訂本除外。

就聯營公司投資及投資物業應用 新會計政策

於聯營公司的投資

聯營公司為本集團對其擁有重大影響力的實體,重大影響力指有權參與投資對象的財務及營運政策決定,但並 非對該等政策擁有控制權或共同控制權。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

2. PRINCIPAL ACCOUNTING POLICIES (Cont'd)

Application of new accounting policies in respect of investment in associates and investment property (Cont'd)

Investment in associates (Cont'd)

The Group assesses whether there is an objective evidence that the interest in an associate may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with IAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate and the retained interest is a financial asset within the scope of IFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate.

When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

2. 主要會計政策(續)

就聯營公司投資及投資物業應用 新會計政策(續)

於聯營公司的投資(續)

當本集團終止其於一間聯營公司的重 大影響時,入賬為出售投資對象的全 部權益,其收益或虧損於損益確認。 當本集團保留於前聯營公司的權益, 且保留權益屬於國際財務報告準則第 9號範圍內的金融資產時,則本集團於 當日按公平值計量保留權益,而公平 值則被視為初始確認時的公平值。聯 營公司的賬面值與任何保留權益的公 平值及出售聯營公司有關權益所得任 何所得款項之間的差額,乃計入釐定 出售聯營公司的損益。此外,倘該聯 營公司直接出售相關資產或負債,則 本集團按相同基準計入有關該聯營公 司的以往於其他全面收益確認的所有 金額。因此,倘聯營公司以往於其他 全面收益確認的損益重新分類為出售 相關資產或負債的損益,則本集團在 出售/部份出售相關聯營公司時將權 益收益或虧損重新分類至損益(列作重 新分類調整)。

當集團實體與本集團的聯營公司進行 交易時,與聯營公司進行交易產生的 利潤及虧損於綜合財務報表中確認, 僅以與本集團無關的於聯營公司的權 益為限。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

PRINCIPAL ACCOUNTING POLICIES (Cont'd) 2.

Application of new accounting policies in respect of investment in associates and investment property (Cont'd)

Investment property

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties also include leased properties which are being recognised as right-of-use assets and subleased by the Group under operating leases.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at fair value, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise. Construction costs incurred for investment properties under construction are capitalised as part of the carrying amount of the investment properties under construction.

If a property becomes an investment property because its use has changed as evidenced by end of owner-occupation, any difference between the carrying amount and the fair value of that item (including the relevant leasehold land classified as right-of-use assets) at the date of transfer is recognised in other comprehensive income and accumulated in revaluation reserve.

Adoption of amendments to IFRS Accounting Standards

In the current interim period, the Group has applied, for the first time, the following amendments to IFRS Accounting Standards issued by IASB for the first time for the current period's financial information:

Amendments to IAS 21 國際會計準則第21號修訂本 Lack of Exchangeability 缺乏可交換性

The application of the amendments to IFRS Accounting Standards in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in the interim condensed consolidated financial information.

主要會計政策(續) 2.

就聯營公司投資及投資物業應用 新會計政策(續)

投資物業

投資物業為持作賺取租金及/或資本 升值的物業。

投資物業亦包括確認為使用權資產的 租賃物業,並由本集團根據經營租賃 進行分租。

投資物業按照成本(包括任何直接應佔 開支)進行初始計量。於初始確認後, 投資物業乃按公平值計量,並進行調 整以排除任何預付或應計的經營租賃 收入。

投資物業公平值變動所產生的收益或 虧損於產生期間計入損益。在建投資 物業產生的建築成本被資本化作為在 建投資物業賬面值的一部分。

當有證據表明物業完結其自用用途而 轉變為投資物業,則該項目(包括分類 為使用權資產的相關租賃土地)於轉讓 日的賬面值與其公平值的任何差額於 其他全面收益中確認並於有關重估儲 備中累計。

採用國際財務報告準則會計準則 的修訂本

於本中期期間,本集團已首次應用下 列由國際會計準則理事會頒佈的國際 財務報告準則會計準則修訂本,以編 製本期的財務資料:

於本中期期間應用國際財務報告準則 會計準則修訂本對本集團於本期間及 過往期間的財務狀況及表現及/或載 於中期簡明綜合財務資料的披露並無 造成重大影響。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

3. REVENUE AND SEGMENT INFORMATION

The Group is principally engaged in provision of (i) hospital services; (ii) rehabilitation and other healthcare services; (iii) haemodialysis services; and (iv) elderly healthcare services.

Revenue

An analysis of the Group's revenue for the period is as follows:

3. 收益及分部資料

本集團主要從事提供(i)醫院服務;(ii)康復及其他醫療服務;(iii)血液透析服務;及(iv)老年醫療服務。

收益

本集團期內收益分析如下:

Six months ended 30 June 截至六月三十日止六個月

 2025
 2024

 二零二五年
 二零二四年

 RMB'000
 RMB'000

 人民幣千元
 人民幣千元

 (unaudited)
 (unaudited)

 (未經審核)
 (未經審核)

Recognised over time:	隨時間確認:		
Hospital services:	醫院服務:		
 Inpatient healthcare services 	-住院醫療服務	521,023	522,781
 Outpatient healthcare services 	一門診醫療服務	303,869	319,288
– Physical examination services	一體檢服務	44,341	38,681
 Postpartum care services 	一月子服務	4,065	_
Rehabilitation and other healthcare services:	康復及其他醫療服務:		
 Rehabilitation hospital and 	- 康復醫院及其他醫療服務		
other healthcare services		25,011	28,302
– Rehabilitation centre services and	- 康復中心服務及其他服務		
other services		33,585	31,406
Haemodialysis services	血液透析服務	42,711	37,092
Elderly healthcare services	老年醫療服務	6,930	6,968
Total revenue from contracts with customers	客戶合約的總收益	981,535	984,518

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

3. REVENUE AND SEGMENT INFORMATION (Cont'd)

Segment information

Information reported to the executive directors of the Company, being the chief operating decision maker (the "CODM"), for the purposes of resource allocation and assessment of segment performance focuses on types of service provided.

The Group's operating segments are classified as (i) hospital services; (ii) rehabilitation and other healthcare services; (iii) haemodialysis services; and (iv) elderly healthcare services. The details of the Group's operating segments are as follows:

(i) Hospital services:

Provision of hospital services includes (i) inpatient healthcare services, which generally refer to the treatment of patients who are hospitalised overnight or for an indeterminate period of time; (ii) outpatient healthcare services, which generally refer to the treatment of patients who are hospitalised for less than 24 hours; (iii) physical examinations services, which generally refer to the clinical examination of individuals for signs of diseases and health advisory services; and (iv) postpartum care services, which generally refer to the provision of specialized care to new mothers and their newborns following childbirth.

(ii) Rehabilitation and other healthcare services:

Provision of rehabilitation services generally refers to provision of special care services to patients with permanent or long-term physical or mental disabilities. Other healthcare services include elderly healthcare and training services for the disabled.

(iii) Haemodialysis services:

Provision of haemodialysis services generally refers to treatments that replicate kidney's function to remove wastes in blood for patients with kidney conditions.

(iv) Elderly healthcare services:

Provision of elderly healthcare services, generally refers to assisted living, adult daycare, long-term care, residential care and hospice care to the aged patients.

3. 收益及分部資料(續)

分部資料

為進行資源分配及評估分部表現而向本公司執行董事(即主要經營決策者(「主要經營決策者」))呈報的資料側重於所提供服務的類型。

本集團的經營分部分為(i)醫院服務;(ii) 康復及其他醫療服務;(iii)血液透析服務;及(iv)老年醫療服務。本集團經營 分部的詳情如下:

(i) 醫院服務: 提供的醫院服務包

(ii) 康復及其 他醫療 服務: (iii) 血液透析 服務: 提供血液透析服務 一般指為腎病患者 複製腎臟功能以清 除血液中廢物的治 療。

iv) 老年醫療 服務:

療 提供老年醫療服務, 一般指生活輔助、 成人日托、長期護 理、住院護理及老 年病人的臨終關懷。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

3. REVENUE AND SEGMENT INFORMATION (Cont'd)

Segment information (Cont'd)

These operating segments also represent the Group's reportable segments. No operating segments identified by the CODM have been aggregated in arriving at the reportable segments of the Group.

Segment revenues and results

The following is an analysis of the Group's revenue and results by operating segments:

For the six months ended 30 June 2025 (unaudited)

3. 收益及分部資料(續)

分部資料(續)

該等經營分部亦代表本集團的可呈報 分部。於釐定本集團的可呈報分部時, 概無合併主要經營決策者確定的經營 分部。

分部收益及業績

以下為按經營分部劃分的本集團收益 及業績分析:

截至二零二五年六月三十日止六個月(未經審核)

		Hospital services 醫院服務 RMB'000 人民幣千元	Rehabilitation and other healthcare services 康復及其他 醫療服務 RMB'000 人民幣千元	Haemodialysis services 血液透析 服務 RMB'000 人民幣千元	Elderly healthcare services 老年 醫療服務 RMB'000 人民幣千元	Total 總計 RMB'000 人民幣千元
SEGMENT REVENUE	分部收益					
External sales	外部銷售	873,298	58,596	42,711	6,930	981,535
Segment profit	分部溢利	144,787	6,710	3,919	3,117	158,533
Other income	其他收入					22,752
Other expenses, gains and losses, net	其他開支、收益及虧損 淨額					(1,775)
Net provision for impairment	預期信貸虧損模式					
losses under the expected	項下之減值虧損					(10,000)
credit loss model Net gain on disposals of	撥備淨額 出售附屬公司的淨收益					(10,209)
subsidiaries	山石門陶ム町門伊牧皿					19,208
Loss on change in fair value	投資物業的公平值變動虧損					.,,
of investment property						(300)
Share of results of an associate	應佔一間聯營公司的業績					(18,358)
Administrative expenses	行政開支					(108,754)
Finance costs	融資成本					(8,113)
Profit before tax	除税前溢利					52,984

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

REVENUE AND SEGMENT INFORMATION (Cont'd) 3

Segment revenues and results (Cont'd)

For the six months ended 30 June 2024 (unaudited)

收益及分部資料(續) 3

分部收益及業績(續)

截至二零二四年六月三十日止六個月 (未經審核)

			Rehabilitation			
			and other		Elderly	
		Hospital	healthcare	Haemodialysis	healthcare	
		services	services	services	services	Total
			康復及其他	血液透析	老年	
		醫院服務	醫療服務	服務	醫療服務	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
SEGMENT REVENUE	分部收益					
External sales	外部銷售	880,750	59,708	37,092	6,968	984,518
Segment profit	分部溢利	132,792	10,259	186	3,162	146,399
Other income	其他收入					21,154
Other expenses, gains and	其他開支、收益及虧損					
losses, net	淨額					(9,888)
Net provision for impairment	預期信貸虧損模式					
losses under the expected	項下之減值虧損					
credit loss model	撥備淨額					(3,236)
Administrative expenses	行政開支					(140,468)
Finance costs	融資成本					(17,061)
Loss before tax	除税前虧損					(3,100)

There were no inter-segment sales during both periods.

The accounting policies of the operating segments are the same as the Group's accounting policies. Segment profit represents the profit earned by each segment without allocation of other income, other expenses, gains and losses, net, loss on change in fair value of investment property, net gain on disposals of subsidiaries, net provision for impairment losses under the expected credit loss model, administrative expenses, share of results of an associate and finance costs. This is the measure reported to the CODM of the Group for the purposes of resource allocation and performance assessment.

Except as disclosed above, no other amounts are regularly provided to the CODM of the Group and therefore, no further analysis is presented.

於兩個期間並無分部間銷售。

經營分部的會計政策與本集團會計政 策相同。分部溢利指各分部賺取的溢 利,而並無分配其他收入、其他開支、 收益及虧損淨額、投資物業的公平值 變動虧損、出售附屬公司的淨收益、 預期信貸虧損模式下的減值虧損撥備 淨額、行政開支、應佔一間聯營公司 的業績及融資成本。此乃就資源分配 及表現評估而呈報予本集團主要經營 決策者的計量方式。

除上文所披露者外, 並無其他金額定 期提供予本集團主要經營決策者,故 並無呈列進一步分析。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

4. OTHER INCOME

4. 其他收入

		Six months e	Six months ended 30 June	
		截至六月三-	卜日止六個月	
		2025	2024	
		二零二五年	二零二四年	
		RMB'000	RMB'000	
		人民幣千元	人民幣千元	
		(unaudited)	(unaudited)	
		(未經審核)	(未經審核)	
Investment income from structured	結構性銀行存款的投資收入			
bank deposits		3,517	4,075	
Operating lease income	經營租賃收入	8,209	1,883	
Bank and other interest income	銀行及其他利息收入	2,288	3,210	
Local health service income	當地健康服務收入	2,798	1,507	
Gain on early termination of lease contract	提早終止租賃合約之收益	1,454	_	
Government subsidies	政府補貼	144	313	
Clinical trial and related income	臨床試驗及相關收入	32	7,283	
Others	其他	4,310	2,883	
		22,752	21,154	

5. OTHER EXPENSES, GAINS AND LOSSES, NET

5. 其他開支、收益及虧損淨額

		Six months ended 30 June 截至六月三十日止六個月	
		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(unaudited)
		(未經審核)	(未經審核)
Gain/(loss) on disposals of property, plant and equipment Net exchange (loss)/gain Fair value loss on financial assets at	出售物業、廠房及設備的 收益/(虧損) 匯兑(虧損)/收益淨額 按公平值計入損益的金融資產	64 (1,839)	(222) 1,815
fair value through profit or loss	公平值虧損	-	(11,400)
Donations	捐款	-	(81)
		(1,775)	(9,888)

除税前溢利/(虧損)經扣除下列

項目後達致:

使用權資產折舊

短期租賃開支

研發開支

物業、廠房及設備折舊

與醫院有關的可變租賃租金

(指所用藥品以及耗材以

及其他, 計入收益成本內)

確認為開支的存貨成本

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

PROFIT/(LOSS) BEFORE TAX

Profit/(loss) before tax has been arrived at

Depreciation of right-of-use assets

consumables and others used,

included in cost of revenue)

Short-term lease expenses

Research and development expenditure

Variable lease rentals in respect of hospitals

Cost of inventories recognised as expenses

(representing pharmaceutical products and

Depreciation of property, plant and equipment

after charging:

除税前溢利/(虧損)

Six months ended 30 June 截至六月三十日止六個月					
2025	2024				
二零二五年	二零二四年				
RMB'000	RMB'000				
人民幣千元	人民幣千元				
(unaudited)	(unaudited)				
(未經審核)	(未經審核)				
48,190 21,345 307 676 8,209	53,804 21,274 361 1,031 7,423				
426,301	433,976				

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

7. INCOME TAX EXPENSE

7. 所得税開支

		Six months ended 30 June 截至六月三十日止六個月	
		2025	2024
		二零二五年	二零二四年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(unaudited)
		(未經審核)	(未經審核)
Current tax	即期税項		
PRC Enterprise Income Tax ("EIT")	中國企業所得税(「企業所得税」)		
Provision for the period	期內撥備	19,404	21,864
(Over)/under provision of EIT in prior years	過往年度企業所得税		
	撥備(超額)/不足	(67)	12
		19,337	21,876
Deferred tax	遞延税項	1,076	(319)
		20,413	21,557

Under the Law of the PRC on EIT (the "EIT Law") and the Implementation Regulation of the EIT Law, a subsidiary which operates in Mainland China is subject to corporate income tax at a rate of 25% on the taxable income for both periods. Certain subsidiaries of the Group in Mainland China are regarded as "small and micro enterprises" and, accordingly, were entitled to a preferential income tax rate of 5% (six months ended 30 June 2024: 5%) during the current interim period.

No provision for Hong Kong Profits Tax had been made as the Group did not generate any assessable profits in Hong Kong during the six months ended 30 June 2025 and 2024.

根據中國企業所得税法(「企業所得税法」)及企業所得税法的實施條例,於中國內地經營之附屬公司須就兩個問應課税收入按稅率25%繳納企業所得稅。本集團於中國內地的若干附屬公司被視為「小微企業」,因此,於本中期期間享有5%(截至二零二四年六月三十日止六個月:5%)的優惠所得稅率。

由於本集團於截至二零二五年及二零 二四年六月三十日止六個月並無於香 港產生任何應課税溢利,因此並無就 香港利得税作出撥備。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

8. DIVIDENDS

During the current interim period, a final dividend of RMB0.15 cents per share in respect of the year ended 31 December 2024 (six months ended 30 June 2024: nil) was declared to owners of the Company. The aggregate amount of the final dividend declared in the interim period amounted to RMB49,805,000 (six months ended 30 June 2024: nil) and was paid subsequent to the end of the reporting period.

The directors of the Company have determined that no dividend will be declared and paid in respect of the current interim period (six months ended 30 June 2024: nill).

EARNINGS/(LOSS) PER SHARE

The calculation of basic earnings/(loss) per share is based on:

8. 股息

於本中期期間,就截至二零二四年十二月三十一日止年度向本公司擁有人宣派末期股息每股人民幣0.15分(截至二零二四年六月三十日止六個月:無)。於中期期間宣派的末期股息總額為人民幣49,805,000元(截至二零二四年六月三十日止六個月:無),並已於報告期末後派付。

本公司董事已釐定概不會就本中期期間宣派及派付股息(截至二零二四年六月三十日止六個月:無)。

9. 每股盈利/(虧損)

每股基本盈利/(虧損)乃根據以下計算:

Six months ended 30 June 截至六月三十日止六個月

 2025
 2024

 二零二五年
 二零二四年

 RMB'000
 RMB'000

 人民幣千元
 人民幣千元

 (unaudited)
 (unaudited)

 (未經審核)
 (未經審核)

Earnings/(loss): 盈利/(虧損):

Profit/(loss) for the period attributable to ordinary 用於計算每股盈利/(虧損) equity holders of the Company for the purpose 的本公司普通權益持有人應佔 of calculating earnings/(loss) per share 期內溢利/(虧損)

41,642 (19,542)

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

9. EARNINGS/(LOSS) PER SHARE (Cont'd)

9. 每股盈利/(虧損)(續)

Six months ended 30 June 截至六月三十日止六個月

2025

2024

二零二五年

二零二四年

(unaudited) (未經審核) (unaudited) (未經審核)

Number of shares:

股份數目:

Weighted average number of ordinary shares for the purpose of calculating basic earnings/(loss) per share

用於計算每股基本盈利/(虧損) 的普通股加權平均數

334,394,000

334,394,000

The Group had no potentially dilutive ordinary shares in issue during the six months ended 30 June 2025 and 2024. The diluted earnings/(loss) per share amount is the same as the basic earnings/(loss) per share amount for the six months ended 30 June 2025 and 2024.

本集團於截至二零二五年及二零二四年六月三十日止六個月並無已發行潛在攤薄普通股。截至二零二五年及二零二四年六月三十日止六個月,每股攤薄盈利/(虧損)金額相同。

10. MOVEMENT IN PROPERTY, PLANT AND EQUIPMENT/RIGHT-OF-USE ASSETS

During the current interim period, the Group acquired property, plant and equipment and incurred expenditure on construction in progress of RMB43,560,000 and RMB3,704,000 (six months ended 30 June 2024: RMB24,904,000 and RMB29,188,000), respectively, for the purpose of upgrading and expanding the service capacity of the Group's hospital operations and development of new medical facilities.

10. 物業、廠房及設備/使用權資產的變動

於本中期期間,本集團收購物業、廠房及設備以及就在建工程產生支出分別為人民幣43,560,000元及人民幣3,704,000元(截至二零二四年六月三十日止六個月:人民幣24,904,000元及人民幣29,188,000元),以升級及擴大其醫院營運的服務能力及發展新型醫療設施。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

10. MOVEMENT IN PROPERTY, PLANT AND EQUIPMENT/RIGHT-OF-USE ASSETS (Cont'd)

During the current interim period, the Group entered into new lease agreements for the use of properties in the PRC for 4 to 15 years (six months ended 30 June 2024: for the use of properties in the PRC for 2 years). The Group is required to make fixed monthly payments. On commencement of the leases, the Group recognised right-of-use assets and lease liabilities of RMB10,830,000 (six months ended 30 June 2024: RMB137,000) each relating to those new leases.

During the prior interim period, the Group recognised addition of property, plant and equipment of RMB30,919,000 due to acquisition of subsidiaries. On acquisition date of the subsidiaries, the Group also recognised addition of right-of-use assets of RMB36,143,000 and lease liabilities of RMB36,143,000 for leases of properties for use in the PRC with remaining lease term ranging from 1 to 13 years. Details of the acquisition are disclosed in note 17(b)(ii).

During the current interim period, the Group entered into agreements with landlords for early termination of lease contracts, the carrying amounts of right-of-use assets and lease liabilities were RMB4,376,000 and RMB5,830,000, respectively, resulting in a gain of RMB1,454,000 recognised in profit or loss.

During the current interim period, upon disposal of Kangxin Hospital (note 17(a)(i)), the Group transferred certain land and building (the phase 1 medical facility underlying the operations of Kangxin Hospital located in Chongqing) previously classified as property, plant and equipment and right-of-use assets of carrying amounts RMB170,990,000 and RMB24,213,000, respectively, to investment property due to the change in use from self-occupied to leasing for generating rental income. Upon transfer to investment property, the asset was revalued with a surplus on valuation of RMB26,797,000 credited to property revaluation reserve and corresponding deferred tax liability of RMB6,699,000 debited to property revaluation reserve. The Group also disposed of property, plant and equipment of carrying amount RMB17,073,000 in connection with the disposal of Kangxin Hospital.

10. 物業、廠房及設備/使用權資產的變動(續)

於本中期期間,本集團訂立新租賃協議,以在中國使用物業4至15年(截至二零二四年六月三十日止六個月:在中國使用物業2年)。本集團須按月支付固定費用。於租賃開始時,本集團確認均與該等新租賃有關的使用權資產及租賃負債人民幣10,830,000元(截至二四年六月三十日止六個月:人民幣137,000元)。

於過往中期期間,本集團因收購附屬公司而確認添置物業、廠房及設備人民幣30,919,000元。於附屬公司收購日期,本集團亦就於中國使用的物業租賃(剩餘租賃期限為1至13年)確認添置使用權資產人民幣36,143,000元。收購詳情於附註17(b)(ii)披露。

於本中期期間,本集團與業主就提前終止租賃合約訂立協議,使用權資產及租賃負債的賬面值分別為人民幣4,376,000元及人民幣5,830,000元,因此於損益確認收益人民幣1,454,000元。

於本中期期間,於出售康心醫院(附註17(a)(ii)後,本集團將若干土地及樓宇(位於重慶的康心醫院營運的一期為原數施,先前分類為賬面值分別為與民幣170,990,000元及人民幣24,213,000元的物業、廠房及設備以及使用權公費。 產)轉撥至投資物業,原因為入電性。 會用轉為出租以產生租金收入。所以及與用於資產的數業時,該資產已重計入時期, 每個人民幣26,797,000元計入物民。 重估儲備,相應遞延稅項負債備不可以 重估儲備,相應過延稅項負債備不可以 重估儲備,相應過延稅項負債備不可以 是幣17,073,000元的物業、廠房及 份。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

11. INVESTMENT PROPERTY

11. 投資物業

RMB'000 人民幣千元

Fair Value	公平值	
At 1 January 2025 (audited)	於二零二五年一月一日(經審核)	_
Transfer from property, plant and equipment	自物業、廠房及設備轉撥(附註10)	
(note 10)		170,990
Transfer from right-of-use assets (note 10)	自使用權資產轉撥(附註10)	24,213
Surplus on revaluation upon the transfer	轉撥後的重估盈餘	26,797
Decrease in fair value recognised in profit or loss	於損益確認的公平值減少	(300)
At 30 June 2025 (unaudited)	於二零二五年六月三十日(未經審核)	221,700

All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purpose are measured using the fair value model and are classified and accounted for as investment property.

The Group leases out its medical facilities located in Chongqing under operating leases with rentals payable monthly with lease term of 20 years. The lease contract does not contain residual value guarantee and/or lessee's option to purchase the property at the end of lease term.

The valuation was arrived at by using income approach taking into account the current rent receivable from existing tenancy agreement and the reversionary potential of property interests.

本集團所有持作經營租賃以賺取租金 或作資本增值用途的物業權益,均以 公平值模式計量,並分類為投資物業 以及以投資物業列賬。

本集團以經營租賃方式出租位於重慶的醫療設施,租金按月支付,租期為20年。租賃合約不包含剩餘價值擔保及/或承租人於租賃期屆滿時購買物業的選擇權。

該項估值乃經計及現有租賃協議之現 行應收租金及物業權益的復歸潛力, 並採用收入法達致。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

12. ACCOUNTS AND OTHER RECEIVABLES

12. 應收賬款及其他應收款項

		At 30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核)	At 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)
Accounts receivable	應收賬款	255,354	280,197
Less: Allowance for credit loss	減:信貸虧損撥備	(18,493)	(14,598)
Total accounts receivable	應收賬款總額	236,861	265,599
Prepayments to suppliers Others	預付供應商款項 其他	9,901 34,265	11,255 37,872
Less: Allowance for credit loss	減:信貸虧損撥備	44,166 (1,696)	49,127 (2,189)
Total other receivables	其他應收款項總額	42,470	46,938
Total accounts and other receivables	應收賬款及其他應收款項總額	279,331	312,537

The individual patients of the Group usually settle payments by cash, credit cards, mobile payments or governments' social insurance schemes. For credit card and mobile payments, the banks and counterparties normally settle the amounts approximately 30 days after the transaction date. Payments by governments' social insurance schemes are normally settled by the local social insurance bureau or similar government departments which are responsible for the reimbursement of medical expenses for patients who are covered by the government medical insurance schemes; such settlement ranged from 30 to 180 days from the transaction date. Corporate customers will normally settle the amounts within 90 days after the transaction date by bank transfers. There have no change to the above pattern throughout the current and prior interim period.

本集團的個人病人一般以現金、信用 卡、手機支付或政府社保計劃繳費。 對於信用卡及手機支付,銀行及交易 對手通常會在交易日期後約30天結算 賬款。透過政府的社保計劃繳費,則 通常須由當地社保局或負責向辦理政 府醫療保險計劃的病人報銷醫療開支 的類似政府部門,自交易日期起介乎 30至180天內結清。公司客戶將一般 於交易日期後90天內以銀行轉賬方式 結算款項。於本中期期間及過往中期 期間,上述模式並無變動。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

12. ACCOUNTS AND OTHER RECEIVABLES (Cont'd)

The following is an ageing analysis of the accounts receivable, net of allowances for credit loss, presented based on the revenue recognition date at the end of the reporting period:

12. 應收賬款及其他應收款項(續)

以下為基於收益確認日期在報告期末 所呈列的應收賬款(扣除信貸虧損撥備) 的賬齡分析:

		At	At
		30 June	31 December
		2025	2024
		於二零二五年	於二零二四年
		六月三十日	十二月三十一日
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(audited)
		(未經審核)	(經審核)
Within 30 days	30天以內	131,736	136,837
31 to 90 days	31至90天	55,251	39,063
91 to 180 days	91至180天	22,469	17,236
181 to 365 days	181至365天	9,108	26,193
Over 365 days	超過365天	18,297	46,270
		236,861	265,599

13. DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE

On 20 December 2024, the directors of the Company resolved to dispose of 55% equity interests of Kangxin Hospital to Silver Mountain or its affiliates. As the demerger of Kangxin Hospital (which was conducted under the laws of the PRC, pursuant to which Chongqing Kanghua Property, a wholly-owned subsidiary of the Company has been established to hold the land and buildings underlying the operations of Kangxin Hospital) was completed and the land and buildings were transferred to Chongqing Kanghua Property on 25 December 2024, Kangxin Hospital was in a condition ready for immediate sale.

13. 分類為持作出售的出售集團

於二零二四年十二月二十日,本公司董事議決向銀山資本或其聯屬公司出售康心醫院的55%股權。隨著康心醫院的分立(乃根據中國法律進行,據此已成立本公司全資附屬公司重慶康華物業,以持有康心醫院經營相關的主地及樓宇)完成,且該等土地及樓宇的完成,且該等土地及樓宇的完成,且該等土地及樓讓的大工零二四年十二月二十五日轉讓於可即時出售的狀態。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

13. DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE (Cont'd)

The following assets and liabilities of Kangxin Hospital have been presented separately in the consolidated statement of financial position and were reclassified as held for sale as at 31 December 2024:

13. 分類為持作出售的出售集團(續)

於二零二四年十二月三十一日,康心 醫院的以下資產及負債已於綜合財務 狀況表中單獨呈列,重新分類為持作 出售:

> Αt 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)

Assets classified as held for sale	分類為持作出售資產	
Properties, plant and equipment	物業、廠房及設備	17,073
Other asset	其他資產	17,417
Deferred tax assets	遞延税項資產	30
Inventories	存貨	4,095
Accounts and other receivables	應收賬款及其他應收款項	7,876
Bank balances and cash	銀行結餘及現金	3,520
Total assets classified as held for sale	分類為持作出售的資產總值	50,011
Liabilities directly associated with classified as held for sale	與分類為持作出售直接相關的負債	
Accounts and other payables	應付賬款及其他應付款項	(23,181)
Total liabilities classified as held for sale	分類為持作出售的負債總額	(23,181)

Kangxin Hospital was included in the Group's hospital services for segment reporting purposes for the six months ended 30 June 2024 (see note 3). As the anticipated net proceeds of the disposal exceed the net carrying amount of the relevant assets and liabilities and accordingly, no impairment loss has been recognised.

On 9 January 2025, the Company entered into a sale and purchase agreement with an independent third party, Pantheon Health, a company established in the PRC and is under common control with Silver Mountain, for the disposal of 55% equity interest in Kangxin Hospital at a consideration of RMB34,936,000. The disposal was later completed on 8 February 2025. Details of the disposal is disclosed in note 17(a)(i).

就分部報告而言,截至二零二四年六 月三十日止六個月,康心醫院計入本 集團的醫院服務(請參閱附註3)。由 於預計出售的所得款項淨額超出相關 資產及負債的賬面淨值,因此,並無 確認減值虧損。

於二零二五年一月九日,本公司與獨 立第三方鉑頌健康(一間於中國成立、 與銀山資本受共同控制的公司)就出售 康心醫院55%股權訂立買賣協議,代 價為人民幣34,936,000元。出售事項 其後於二零二五年二月八日完成。出 售事項詳情披露於附註17(a)(i)。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

14. ACCOUNTS AND OTHER PAYABLES AND PROVISION

14. 應付賬款及其他應付款項及 撥備

	At	At
	30 June	31 December
	2025	2024
	於二零二五年	於二零二四年
	六月三十日	十二月三十一日
	RMB'000	RMB'000
	人民幣千元	人民幣千元
	(unaudited)	(audited)
	(未經審核)	(經審核)
應付賬款	402,566	357,884
應計開支	78,890	90,522
預收款項(附註)	241,136	250,004
收購物業、廠房及設備應付		
款項	23,455	26,335
其他應付税項	2,773	4,227
其他	28,886	26,897
其他應付款項	375,140	397,985
應付賬款及其他應付款項小計	777,706	755,869
醫療糾紛索償撥備	3,871	2,885
應付賬款及其他應付款項以及		
撥備總額	781,577	758,754
	應計開支預收款項(附註) 收購物業、廠房及設備應付款項其他應付稅項其他 其他應付款項 基他應付款項 應付賬款及其他應付款項小計 醫療糾紛索償撥備	30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核) 應付賬款 402,566 應計開支 預收款項(附註) 收購物業、廠房及設備應付 款項 23,455 其他應付税項 27,773 其他 28,886 其他應付款項 375,140 應付賬款及其他應付款項小計 777,706 醫療糾紛索償撥備 3,871

Note: Included in the balance are contract liabilities of RMB68,609,000 (31 December 2024: RMB68,641,000) and advances from the PRC social insurance bureau of RMB172,527,000 (31 December 2024: RMB181,363,000) for the daily hospital operations of the Group.

元(二零二四年十二月三十一日:人 民幣68,641,000元)及來自中國社保 局的預付款人民幣172,527,000元(二 零二四年十二月三十一日:人民幣 181,363,000元),用於本集團的醫院 的日常運營。

附註:結餘包括合約負債人民幣68,609,000

The credit period of accounts payable is from 30 to 90 days (31 December 2024: 30 to 90 days) from the invoice date.

應付賬款的信貸期為自發票日期起計 30至90日(二零二四年十二月三十一 日:30至90日)。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

14. ACCOUNTS AND OTHER PAYABLES AND PROVISION (Cont'd)

14. 應付賬款及其他應付款項及 撥備(續)

The following is an ageing analysis of accounts payable based on the date of receipt of goods at the end of the reporting period:

於報告期末基於收貨日期的應付賬款 的賬齡分析如下:

		At	At
		30 June	31 December
		2025	2024
		於二零二五年	於二零二四年
		六月三十日	十二月三十一日
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(audited)
		(未經審核)	(經審核)
Within 30 days	30天以內	79,674	86,467
31 to 90 days	31至90天	152,908	118,661
91 to 180 days	91至180天	95,181	77,329
181 to 365 days	181至365天	37,303	36,522
Over 365 days	超過365天	37,500	38,905
		402,566	357,884

15. BANK LOANS

15. 銀行貸款

		At	At
		30 June	31 December
		2025	2024
		於二零二五年	於二零二四年
		六月三十日	十二月三十一日
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(audited)
		(未經審核)	(經審核)
Variable rate secured bank loans (Note (a))	有抵押銀行貸款(浮動利率)(附註(a))	77,378	74,369
Variable rate unsecured bank loans (Note (b))	無抵押銀行貸款(浮動利率)(附註(b))	214,020	154,698
		291,398	229,067

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

15. BANK LOANS (Cont'd)

15. 銀行貸款(續)

		At	At
		30 June	31 December
		2025	2024
		於二零二五年	於二零二四年
		六月三十日	十二月三十一日
		RMB'000	RMB'000
		人民幣千元	人民幣千元
		(unaudited)	(audited)
		(未經審核)	(經審核)
Analysed into: 分析:	為:		
Bank loans repayable: 銀行	行貸款於以下時間償還:		
Within one year or on demand -	-年內或按要求	4,000	4,000
In the second year	第二年	8,000	4,000
In the third to fifth year, inclusive	第三年至第五年(包括首尾兩年)	243,021	182,699
Beyond five years	迢 過五年	36,377	38,368
		291,398	229,067

Notes:

(a) As at 30 June 2025 and 31 December 2024, the Group had a variable-rate secured bank loan with an interest rate based on the Loan Prime Rate (LPR) announced by the People's Bank of China, adjusted annually from the drawdown date. As at 30 June 2025, the carrying amount of this loan was RMB77,378,000 (31 December 2024: RMB74,369,000), with an effective interest rate of 4.65% per annum (31 December 2024: 4.65%).

This bank loan was obtained primarily to finance the construction, development, and fixed asset purchases for the Kanghua Qingxi Healthcare Complex, the Group's elderly medical and healthcare complex development in Qingxi Town, Dongguan City.

As at 30 June 2025 and 31 December 2024, this bank loan was secured by:

- (i) financial guarantees provided by the Company and Mr. Wang Junyang, the chairman of the Group; and
- (ii) leasehold land held by a subsidiary of the Company, with a carrying amount of approximately RMB76,703,000 as at 30 June 2025 (31 December 2024: RMB77,553,000).
- (b) As at 30 June 2025 and 31 December 2024, the balance comprises one variable-rate unsecured bank loan with an interest rate based on the LPR announced by the People's Bank of China, adjusted annually from the drawdown date. The loan carries an effective interest rate of 4.3% per annum (31 December 2024: 4.3%) and primarily serves to supplement the operating cash flow for Kanghua Hospital.

The loan is unsecured and financial guarantees have been provided by the Company and Mr. Wang Junyang, the chairman of the Group.

附註:

(a) 於二零二五年六月三十日及二零二四年十二月三十一日,本集團擁有思東有抵押銀行貸款,利率基於中國人每最投取日期起進行調整。於二零面至十二月三十日,該筆貸款的馬四年六月三十一日:人民幣77,378,000元(),實際利率為每年4.65%()。

該銀行貸款主要用於為本集團位於 東莞市清溪鎮的老年醫療保健綜合 體開發項目康華◆清溪分院的建設、 開發及購買固定資產撥資。

於 二零 二 五年 六月 三十日 及 二零 二四年十二月三十一日,該銀行貸款 由以下各項擔保:

- (i) 由本公司及本集團主席王君揚先生 提供的財務擔保;及
- (ii) 本公司一間附屬公司持有的租賃土地,於二零二五年六月三十日的賬面值為約人民幣76,703,000元(二零二四年十二月三十一日:人民幣77,553,000元)。
- (b) 於二零二五年六月三十日及二零二四年十二月三十一日,結餘包括一筆浮息無抵押銀行貨款,利率基於中日財民銀行公佈的LPR,每年自提取日期起進行調整。貸款按實際年利率4.3%(二零二四年十二月三十一日:4.3%)計息,主要用於為康華醫院補充經營現金流。

貸款為無抵押且財務擔保由本公司及本集團主席王君揚先生提供。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

16. SHARE CAPITAL

16. 股本

		Number of
	Number of	domestic
Share capital	H shares	shares
股本	H股數目	內資股數目
RMB'000	′000	′000
人民幣千元	千股	千股

At 1 January 2024 (audited), 31 December 2024 (audited) and 30 June 2025 (unaudited)

於二零二四年一月一日(經審核)、 二零二四年十二月三十一日(經審核)及 二零二五年六月三十日(未經審核)

250,000

84.394

334.394

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES

(a) Disposal of subsidiaries

(i) Disposal of Kangxin Hospital

On 9 January 2025, the Company entered into a sale and purchase agreement with Pantheon Health for the disposal of 55% equity interest in Kangxin Hospital at a consideration of RMB34,936,000. Details of the arrangements are set out in the Company's announcement dated 9 January 2025.

The disposal was completed on 8 February 2025, on which date the Group ceased to have control over Kangxin Hospital. Kangxin Hospital has ceased to be a subsidiary of the Company and the financial results of Kangxin Hospital are no longer consolidated into those of the Company. The Company has accounted for its remaining 45% equity interest in Kangxin Hospital as interest in an associate under equity method.

17. 出售/收購附屬公司

- (a) 出售附屬公司
 - (i) 出售康心醫院

於二零二五年一月九日,本公司與鉑頌健康就出售康心醫院55%股權訂立買賣協議,代價為人民幣34,936,000元。安排詳情載於本公司日期為二零二五年一月九日的公告。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

17. 出售/收購附屬公司(續)

出售附屬公司(續)

- Disposal of subsidiaries (Cont'd) (a)
 - Disposal of Kangxin Hospital (Cont'd)
- 出售康心醫院(續)

The net assets of Kangxin Hospital at the date of disposal were as follows:

康心醫院於出售日期的資 產淨值如下:

> RMB'000 人民幣千元 (unaudited) (未經審核)

Analysis of assets and liabilities over which control was lost:	分析失去控制權的資產與負債:	
Property, plant and equipment	物業、廠房及設備	17,073
Other assets	其他資產	17,417
Deferred tax assets	遞延税項資產	31
Inventories	存貨	4,094
Accounts and other receivables	應收賬款及其他應收款項	7,876
Bank balances and cash	銀行結餘及現金	3,520
Accounts and other payables	應付賬款及其他應付款項	(23,181)
Net assets disposed of	已出售資產淨值	26,830
Consideration received:	已獲得代價:	
Cash received	已獲得現金	34,936
Amount due to an associate (Note)	應付一間聯營公司的款項(附註)	(11,784)
Total consideration received	已獲得總代價	23,152
Gain on disposal of a subsidiary:	出售一間附屬公司所得收入:	
Consideration received	已獲得代價	23,152
Net assets disposed of	已出售資產淨值	(26,830)
Investment in associate recognised	已確認於聯營公司的投資	23,158
Gain on disposal	出售所得收入	19,480

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

17. 出售/收購附屬公司(續)

- (a) Disposal of subsidiaries (Cont'd)
 - (i) Disposal of Kangxin Hospital (Cont'd)

- (a) 出售附屬公司(續)
 - (i) 出售康心醫院*(續)*

RMB'000 人民幣千元 (unaudited) (未經審核)

Net cash inflow arising on disposal: 出售產生的現金流入淨額:

Total cash consideration received已獲得現金代價總額34,936Cash and cash equivalents disposed of出售現金及現金等價物(3,520)

31,416

Note:

As part of the ancillary agreements entered between the Company and Pantheon Health, the Company would assume certain liabilities of Kangxin Hospital that existed prior to the disposal. Accordingly, amount due to associate of RMB11,784,000 was included in the consideration of the disposal.

附註:

作為本公司與鉑頌健康訂立的附屬協議的一部分,本公司將承擔康心醫院於出售前存在的若干負債。因此,應付一間聯營公司的款項人民幣11,784,000元已計入出售代價。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

- (a) Disposal of subsidiaries (Cont'd)
 - (ii) Disposal of subsidiaries of Anhui Hualin

During the current interim period, the Group entered into several sale and purchase agreements to dispose of its 100% equity interests in certain subsidiaries of Anhui Hualin Medical Investment Co., Ltd. ("Anhui Hualin"). The purpose of the disposal was to dispose of certain non-performing rehabilitation related operating subsidiaries within the Anhui Hualin group. The disposal was completed in June 2025, on which the Group ceased to have control over these subsidiaries.

The net assets of these subsidiaries at the date of disposal were as follows:

17. 出售/收購附屬公司(續)

- (a) 出售附屬公司(續)
 - (ii) 出售安徽樺霖的附屬公司

於立於公屬目內屬出六不控期實際權數安司公的若公售月再開協醫權數(「司為干司事完擁有事務別)權權的復安欠的於等關門,該際無股徽佳康二該附本以投別權權的復零日屬已,該關民,該聯門,該等與關門,以與對於等

該等附屬公司於出售日期的資產淨值如下:

RMB'000 人民幣千元 (unaudited) (未經審核)

Loss on disposal of subsidiaries:	出售附屬公司的虧損:	
Cash consideration received	已獲得現金代價	90
Net assets disposed of	已出售資產淨值	(496)
Non-controlling interest	非控股權益	134
Loss on disposal	出售的虧損	(272)
Net cash outflow arising on disposal:	出售產生的現金流出淨額:	
Total cash consideration received	已獲得現金代價總額	90
Cash and cash equivalents disposed of	出售現金及現金等價物	(235)

Statutory reserve funds of RMB178,000 was transferred to retained earnings upon disposal of these subsidiaries.

於出售該等附屬公司後, 人民幣178,000元的法定儲 備金轉入保留盈利。

(145)

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

(b) Acquisitions of subsidiaries

- (i) During the current interim period, the Group acquired additional interest of 9.4% in 合肥市愛會健康管理有限公司 (formerly known as 合肥市愛康慧健康管理有限公司) ("Hefei Aihui Health") from the non-controlling shareholders of Hefei Aihui Health at a consideration of RMB336,000. The change in value of the proportionate share of net assets attributable to non-controlling interests of that subsidiary was approximately RMB163,000. The Group owned 100% equity interest in Hefei Aihui Health as a result of the acquisition.
- (ii) On 15 December 2023, the Company entered into an acquisition agreement with Dongguan YouWang Enterprise Investment Co., Ltd. ("YouWang Enterprise"), pursuant to which the Company had agreed to acquire 70% equity interest in Dongguan Kanghua Haemodialysis Healthcare Investment Management Co., Ltd. ("Kanghua Haemodialysis") and its subsidiaries (collectively referred to as the "Kanghua Haemodialysis Group") at a consideration of RMB7,700,000. The acquisition was completed on 9 January 2024 and Kanghua Haemodialysis has since become a non-wholly owned subsidiary of the Company. The acquisition has been accounted for using the acquisition method.

17. 出售/收購附屬公司(續)

- (b) 收購附屬公司

 - 於二零二三年十二月十五 (ii) 日,本公司與東莞市優旺 實業投資有限公司(「優旺 實業」) 訂立收購協議,據 此本公司已同意以代價人 民幣7,700,000元收購東莞 康華血液透析醫療投資管 理有限公司(「康華血液透 析」)及其附屬公司(統稱 「康華血液透析集團」)的 70%股權。收購事項已於二 零二四年一月九日完成, 且自此康華血液透析已成 為本公司的非全資附屬公 司。本次收購已使用收購 法入賬。

RMB'000 人民幣千元

Total consideration Cash deposits paid in prior year 總代價

過往年度已付現金按金

7,700

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

17. 出售/收購附屬公司(續)

(b) Acquisitions of subsidiaries (Cont'd)

(b) 收購附屬公司(續)

(ii) (Cont'd)

(ii) (續)

Assets and liabilities of Kanghua Haemodialysis Group recognised at the date of acquisition

於收購日期確認的康華血液透析集團的資產及負債

RMB'000

人民幣千元

Assets	資產	
Property, plant and equipment	物業、廠房及設備	30,919
Deferred tax assets	遞延税項資產	8,142
Right-of-use assets	使用權資產	36,143
Deposits paid for acquisition of property,	收購物業、廠房及設備已付按金	
plant and equipment		1,859
Inventories	存貨	3,132
Accounts and other receivables	應收賬款及其他應收款項	16,538
Bank balances and cash	銀行結餘及現金	6,132

Liabilities	負債	
Accounts and other payables	應付賬款及其他應付款項	9,551
Amount due to a non-controlling shareholder of	應付一間附屬公司非控股股東的款項	
a subsidiary		209,348
Lease liabilities	租賃負債	36,143

255,042

102,865

Total identifiable net liabilities 可識別淨負債總額 (152,177)

Non-controlling interests

非控股權益

The non-controlling interests (30%) in Kanghua Haemodialysis Group recognised at the acquisition date was measured by reference to the proportionate share of recognised amounts of net liabilities of Kanghua Haemodialysis Group and amounted to RMB45,653,000.

於收購日期確認的康華血液透析集團非控股權益(30%)經參照康華血液透析集團已確認負債淨額的比例份額計量,金額為人民幣45,653,000元。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

17. 出售/收購附屬公司(續)

(b) Acquisitions of subsidiaries (Cont'd)

Total consideration

(b) 收購附屬公司(續)

(ii) (Cont'd)

(ii) (續)

Goodwill arising on acquisition of Kanghua Haemodialysis Group

收購康華血液透析集團產 生之商譽

> 人民幣千元 7,700 (45,653)

Less: non-controlling interests
Add: recognised amounts of
net liabilities acquired

減:非控股權益 加:已確認之所收購負債淨額

152,177

RMB'000

Goodwill arising on acquisition

收購產生之商譽

總代價

114,224

Goodwill arose on acquisition of Kanghua Haemodialysis Group because the acquisition included the assembled workforce and established outpatient centres of Kanghua Haemodialysis Group and potential corporate synergies. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets.

None of the goodwill arising on the acquisition is expected to be deductible for tax purposes.

預計收購產生之商譽均不 可作扣税用途。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

17. DISPOSAL/ACQUISITION OF SUBSIDIARIES (Cont'd)

17. 出售/收購附屬公司(續)

(b) Acquisitions of subsidiaries (Cont'd)

(b) 收購附屬公司(續)

(ii) (Cont'd)

(ii) (續)

Net cash inflow arising on acquisition of Kanghua Haemodialysis Group 收購康華血液透析集團產 生之現金流入淨額

RMB'000

人民幣千元

Total consideration
Less: utilisation of deposit paid for acquisition
of subsidiaries in prior year

減:動用過往年度收購附屬公司已付按金

(7,700)

7,700

Add: cash and cash equivalents acquired

加:已獲得現金及現金等價物

6,132

6,132

18. CAPITAL COMMITMENTS

18. 資本承擔

		At 30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核)	At 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)
Capital expenditure in respect of property, plant and equipment contracted for but not provided in the interim condensed consolidated financial information	於中期簡明綜合財務資料中已訂約 但未撥備的物業、廠房及設備的 資本開支	78,721	153,706

總代價

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

19. RELATED PARTY DISCLOSURES

In addition to the transactions, balances and commitments disclosed elsewhere in the interim condensed consolidated financial information, the Group had the following significant balances and transactions with related parties:

Balances with related parties (a)

19. 關聯方披露

除中期簡明綜合財務資料其他章節所 披露的交易、結餘及承擔外,本集團 與關聯方有以下重大結餘及交易:

(a) 與關聯方的結餘

Name of related companies 關聯公司名稱	Relationship 關係	Nature of balances 結餘性質	At 30 June 2025 於二零二五年 六月三十日 RMB'000 人民幣千元 (unaudited) (未經審核)	At 31 December 2024 於二零二四年 十二月三十一日 RMB'000 人民幣千元 (audited) (經審核)
Kanghua Group	Shareholder/immediate holding company	Lease liabilities	20,313	40,051
康華集團	股東/直接控股公司	租賃負債		
Dongguan Tongli Enterprise Co., Ltd.	Certain key management personnel of the Group have ownership interest	Lease liabilities	3,893	7,675
東莞市同力實業 有限公司	本集團若干主要管理人員擁 有所有權權益	租賃負債		
Kangxin Hospital	Associate	Amount due from an associate (Note i)	11,390	-
康心醫院	聯營公司	應收一間聯營公司款項(附註i)		
YouWang Enterprise	Non-controlling shareholder of Kanghua Haemodialysis	Amount due to a non-controlling shareholder of a subsidiary (Note ii)	87,248	134,248
優旺實業	康華血液透析的非控股股東	應付一間附屬公司的非控股股東 款項(附註ii)		

Notes:

- The amount due was unsecured, interest-free and repayable on demand.
- The amount due was unsecured, interest-free and not due within one year (ii) from the end of the reporting period.

附註:

- 該應付款項為無抵押、免息且 按要求償還。
- 該應付款項為無抵押、免息且 自報告期末起一年內不會到期。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

19. RELATED PARTY DISCLOSURES (Cont'd)

19. 關聯方披露(續)

(b) Transactions with related parties

(b) 與關聯方的交易

Name of related companies 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	Six months et 截至六月三- 2025 二零二五年 RMB'000 人民幣千元 (unaudited) (未經審核)	
Kanghua Group	Shareholder/immediate holding company	Interest expenses on lease liabilities	920	1,963
康華集團	股東/直接控股公司	租賃負債之利息開支 Variable lease payment 可變租賃付款	6,730	6,250
		Interest expense on amount due to immediate holding company 應付直接控股公司款項利息開支	-	596
Dongguan Tongli Enterprise Co., Ltd.	Certain key management personnel of the Group have ownership interest	Interest expenses on lease liabilities	176	376
東莞市同力實業 有限公司	本集團若干主要管理 人員擁有所有權權益	租賃負債之利息開支		
		Variable lease payment 可變租賃付款	1,479	1,173
Kangxin Hospital 康心醫院	Associate 聯營公司	Operating lease income 經營租賃收入	5,994	_

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

19. RELATED PARTY DISCLOSURES (Cont'd)

Compensation of key management personnel

Key management personnel includes directors and supervisors. The remuneration of the key management personnel during the current interim period is as follows:

19. 關聯方披露(續)

主要管理人員薪酬

主要管理人員包括董事及監事。於本 中期期間,主要管理人員的薪酬如下:

			Six months ended 30 June	
		截至六月三-		
		2025	2024	
		二零二五年	二零二四年	
		RMB'000	RMB'000	
		人民幣千元	人民幣千元	
		(unaudited)	(unaudited)	
		(未經審核)	(未經審核)	
Fees	袍金	536	540	
Salaries and allowances	薪金及津貼	2,009	1,265	
Retirement benefit schemes contributions	退休福利計劃供款	47	45	
		2,592	1,850	

20. CONTINGENT LIABILITIES

The Group is involved as defendants in certain medical disputes arising from its normal business operations. Except for those disputes with provision made as disclosed in note 14, the management of the Group believes that the final result of other medical disputes with total claims of RMB12,374,000 (31 December 2024: RMB14,292,000) as at 30 June 2025 will not have a material impact on the financial position or operations of the Group and the amount of outflow, if any, cannot be determined with sufficient reliability prior to judicial appraisals. Accordingly, no provision is made in this regard.

20. 或然負債

本集團作為被告牽涉其一般業務營運 中產生的若干醫療糾紛。除附註14所 披露就此等糾紛作出的撥備外,本集 團管理層相信於二零二五年六月三十 日,涉及總索賠人民幣12,374,000元 (二零二四年十二月三十一日:人民幣 14,292,000元)的其他醫療糾紛的最終 結果將不會對本集團的財務狀況或營 運造成重大影響,而流出金額(如有) 無法於司法鑒定前充分可靠地釐定。 因此,本集團並無就此作出撥備。

中期簡明綜合財務資料附註

For the six months ended 30 June 2025 截至二零二五年六月三十日止六個月

21. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

Other than the financial assets carried at fair value as detailed in the following table, the directors of the Company consider that the carrying amounts of other financial instruments that are recorded at amortised cost in the interim condensed consolidated financial information approximate their fair values.

21. 金融工具的公平值計量

除下表所詳述按公平值列賬的金融資產外,本公司董事認為,按攤銷成本於中期簡明綜合財務資料中入賬的其他金融工具的賬面金額與其公平值相若。

	Fair value	Fair value			
	as at	as at			
	30 June	31 December	Fair value		Significant
	2025	2024	hierarchy	Valuation technique	unobservable inputs
	於二零二五年	於二零二四年			
	六月三十日	十二月三十一日	公平值		關鍵不可觀察
	的公平值	的公平值	架構	估值技術	輸入數據
Financial assets	RMB'000	RMB'000			
金融資產	人民幣千元	人民幣千元			
	(unaudited)	(audited)			
	(未經審核)	(經審核)			
Fund investment 基金投資	24,000	24,000	Level 3 第三級	Market multiple approach based on the recent transaction price (Note 1) 基於近期交易價格市 場倍數法(附註1)	Multiples used in the recent transaction price (Note 1) 近期交易價格所採用的倍數(附註1)
Structured bank deposits 結構性銀行存款	370,000	370,000	Level 3 第三級	Discounted cash flow (Note 2) 貼現現金流 (附註2)	Discount rate, estimated return (Note 2) 貼現率、估計收益 (附註2)

Note 1: In estimating the fair value of the fund investment, the Group engages an external valuer to perform the valuation which is reviewed by management. The higher the multiples used in the recent transaction price, the higher the fair value.

Note 2: The higher the discount rate, the lower fair value; the higher the estimated return, the higher the fair value.

During both interim periods, there were no transfers into or out of Level 3 for both financial assets and financial liabilities.

附註1: 於估計基金投資的公平值時,本集 團委聘外部估值師進行估值,並由 管理層進行審查。近期交易價格所 採用的倍數越高,公平值越高。

附註2: 貼現率越高,公平值越低;估計 收益越高,公平值越高。

於兩個中期期間,金融資產及金融負 債並無轉入或轉出第三級。

Adjusted EBITDA

the earnings before accounting for bank and other interest income, interest expenses, taxes, depreciation and amortisation, fair value gain/loss on financial assets at fair value through profit or loss and investment income from financial assets at fair value through profit or loss and exchange gain/loss

「經調整EBITDA

除銀行及其他利息收入、利息開支、税項、折舊及攤銷、按公平值計入損益的 金融資產公平值收益/虧損、按公平值計入損益的金融資產投資收入及匯兑收 益/虧損前的盈利

Anhui Hualin

Anhui Hualin Medical Investment Co., Ltd. (安徽樺霖醫療投資有限公司), a limited liability company established in the PRC on 19 December 2016 with 57% of its equity interest being held by Dongquan Kanghua Medical Rehabilitation Investment Company Limited (東莞康華康復醫療投資有限公司), our wholly-owned subsidiary and 43% held by Hefei Haihua Enterprises Management Consulting Partnership (Limited Partnership) (合肥海樺企業管理諮詢合夥企業(有限合夥)), an Independent Third Partv

「安徽樺霖」

安徽樺霖醫療投資有限公司,於二零一六年十二月十九日在中國成立的有限公 司,其57%的股權由我們的全資附屬公司東莞康華康復醫療投資有限公司持有, 及43%由獨立第三方合肥海樺企業管理諮詢合夥企業(有限合夥)持有

Anhui Hualin Group

Anhui Hualin together with the entities the results of which are consolidated into its

financial statements

「安徽樺霖集團」

安徽樺霖連同業績合併到其財務報表中的實體

Audit Committee 「審核委員會」

the audit committee of the Board

董事會審核委員會

Board of Directors or Board

「董事會」

the board of Directors of the Company

本公司董事會

CG Code

the Corporate Governance Code contained in Appendix C1 to the Hong Kong Listing

「企業管治守則」

香港上市規則附錄C1所載的《企業管治守則》

Company

a joint stock limited liability company established under the laws of the PRC, the H Shares of which are listed on the Main Board of the Hong Kong Stock Exchange (Stock

code: 3689)

「本公司」

一家根據中國法律成立的股份有限公司,其H股於香港聯交所主板上市(股份代號: 3689)

Director(s)

the director(s) of the Company

「董事」

本公司董事

釋義

Domestic Share(s) ordinary share(s) in the share capital of the Company, with a nominal value of RMB1.00

each, which are subscribed for and paid up in RMB and are unlisted Shares which are

currently not listed or traded on any stock exchange

「內資股」 本公司股本中每股面值為人民幣1.00元並以人民幣認購及繳足股款的普通股,

並且是目前未在任何證券交易所上市或交易的非上市股份

Group or we or our the Company and its subsidiaries

「本集團」或「我們」 本公司及其附屬公司

H Share(s) overseas listed foreign invested ordinary share(s) in the ordinary share capital of the

Company, with a nominal value of RMB1.00 each, listed on the Main Board of the Hong

Kong Stock Exchange

「H股」 本公司普通股股本中每股面值人民幣1.00元的境外上市外資普通股,於香港聯

交所主板上市

HK\$ or Hong Kong dollars Hong Kong dollars, the lawful currency of Hong Kong

[港元] 港元,香港法定貨幣

Hong Kong Special Administrative Region of the PRC

「香港」中國香港特別行政區

Hong Kong Listing Rules the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong

Limited, as amended, supplemented or otherwise modified from time to time

「香港上市規則」 《香港聯合交易所有限公司證券上市規則》,經不時修訂、補充或以其他方式修

改

Hong Kong Stock Exchange The Stock Exchange of Hong Kong Limited

「香港聯交所」 香港聯合交易所有限公司

Huaxin Building refers to the complex (華心樓) at Kanghua Hospital which was commissioned to

provide VIP healthcare services

「華心樓」 康華醫院華心樓,獲分派提供貴賓醫療服務

Independent Third Party(ies)

Any entity or person who is not a connected person of our Company within the meaning

ascribed thereto under the Hong Kong Listing Rules

「獨立第三方」 根據香港上市規則,歸因於香港上市規則賦予的涵義,並非本公司關連人士的

任何實體或人士

Kangdi Enterprise

Dongguan Kangdi Enterprise Co., Ltd. (東莞市康帝實業有限公司), a limited liability company established in the PRC on 25 July 2014 with 50% of its equity interest held by Mr. Wang Zhengren (王政仁) and 50% by Ms. Wang Keying (王可瑩), all of whom are members of the Wang Family, being cousins of Mr. Wang Junyang. Kanadi Enterprise holds a 15% equity interest in Renkana Hospital

「康帝實業」

東莞市康帝實業有限公司,一家於二零一四年七月二十五日在中國成立的有限 公司,其股權由王政仁先生及王可瑩女士各持有50%,彼等均為王氏家族的成 員及王君揚先生的堂兄弟姐妹。康帝實業於仁康醫院持有15%的股權

Kanghua Group

Dongguan Kanghua Investment Group Co., Ltd. (東莞市康華投資集團有限公司), a limited liability company established in the PRC on 29 March 2002 and one of the Controlling Shareholders holding approximately 59.06% interest in the Company. It is owned as to 97.46% by Mr. Wang Junyang and as to 2.54% by Ms. Wang Aici

「康華集團 |

東莞市康華投資集團有限公司,一家於二零零二年三月二十九日在中國成立的 有限公司及我們其中一名控股股東,持有本公司約59.06%權益,其分別由王君 揚先生及王愛慈女士擁有97.46%及2.54%

Kanghua Haemodialysis

Dongguan Kanghua Haemodialysis Healthcare Investment Management Co., Ltd.* (東 莞康華血液透析醫療投資管理有限公司), a limited liability company established in the PRC on 24 February 2016 and owned as to 70% by the Company, 15% by Dongguan YouWang Enterprise Investment Co., Ltd.*(東莞市優旺實業投資有限公司) and 15% by Guangzhou Kanghe Investment Partnership (Limited Partnership) * (廣州康合投資 合夥企業(有限合夥)), both are Independent Third Parties

「康華血液透析 |

東莞康華血液透析醫療投資管理有限公司,於二零一六年二月二十四日在中國 成立的有限公司,其股權分別由本公司、東莞市優旺實業投資有限公司及廣州 康合投資合夥企業(有限合夥)(兩家為獨立第三方)持有70%、15%及15%

Kanahua Haemodialysis Group

Kanghua Haemodialysis together with the entities the results of which are consolidated into its financial statements

「康華血液诱析集團 |

康華血液透析連同業績合併到其財務報表中的實體

Kanghua Hospital

Dongguan Kanghua Hospital Co., Ltd. (東莞康華醫院有限公司), a limited liability company established in the PRC on 15 September 2005 and a wholly-owned subsidiary of the Company

「康華醫院」

東莞康華醫院有限公司,一家於二零零五年九月十五日在中國成立的有限公司, 且為本公司的全資附屬公司

釋義

Kanghua Qingxi Healthcare Complex the Group's integrated elderly medical and healthcare complex development in Qingxi

Town, Dongguan City, situated at the land parcel of Jiaoling Villagers Committee, Liheng Village, Qingxi Town, Dongguan City, the PRC (east to the open space, south to the Qingxi Revolutionary Martyrs Monument, west to the road, north to the Qingxi Nursing

Home

「康華●清溪分院」本集團位於東莞市清溪鎮的老年醫療保健綜合開發項目,坐落於中國東莞市清

溪鎮荔橫村角岭村民小組(東至空地,南至清溪革命烈士紀念碑,西至路,北至

清溪敬老院)的地塊

Kangxin Hospital Co., Ltd. (重慶康華眾聯心血

管病醫院有限公司), a limited liability company established in the PRC on 10 June 2014

and an associate of the Company, which owned as to 45% by the Company.

「康心醫院」 重慶康華眾聯心血管病醫院有限公司,一家於二零一四年六月十日在中國成立

的有限責任公司及本公司的聯營公司,本公司持有其45%的股份

Model Code the Model Code for Securities Transactions by Directors of Listed Issuers set out in

Appendix C3 to the Hong Kong Listing Rules

「標準守則」 香港上市規則附錄 C3 所載《上市發行人董事進行證券交易的標準守則》

Nomination Committee the nomination committee of the Board

「提名委員會」
董事會提名委員會

O&G obstetrics and gynaecology

「婦產科」 婦產科

PRC or China the People's Republic of China

「中國」 中華人民共和國

PRC Company Law the Company Law of the People's Republic of China (中華人民共和國公司法), as

amended and adopted by the Standing Committee of the Twelfth National People's Congress on 28 December 2013 and effective on 1 March 2014, as amended,

supplemented and otherwise modified from time to time

「中國公司法」 《中華人民共和國公司法》,由第十二屆全國人民代表大會常務委員會於二零

一三年十二月二十八日修訂並通過,自二零一四年三月一日起生效,經不時修訂、

補充及以其他方式修改

Prospectus of the Company dated 27 October 2016

「招股章程」
本公司日期為二零一六年十月二十七日的招股章程

Remuneration Committee the remuneration committee of the Board

「薪酬委員會」 董事會薪酬委員會

Renkang Elderly Care Centre Dongguan Renkang Elderly Care Centre Co., Ltd. (東莞仁康護理院有限公司), a

limited liability company established in the PRC on 27 September 2017 and a wholly-

owned subsidiary of Renkang Hospital

「仁康護理院 | 東莞仁康護理院有限公司,一家於二零一七年九月二十七日在中國成立的有限

責任公司,且為仁康醫院的全資附屬公司

Renkana Hospital Dongguan Renkang Hospital Co., Ltd. (東莞仁康醫院有限公司), a limited liability

> company established in the PRC on 23 August 2005 with 57% of its equity interest being held by the Company, 15% by Kangdi Enterprise, 15% by Ms. Zhang Dandan and 13%

by Ms. Wang Aier, respectively

[仁康醫院] 東莞仁康醫院有限公司,一家於二零零五年八月二十三日在中國成立的有限公司,

其股權分別由本公司、康帝實業、張丹丹女士及王愛兒女士持有57%、15%、15%

及13%

Reporting Period the six months ended 30 June 2025

「報告期」或「報告期間」 截至二零二五年六月三十日止六個月

RMB the lawful currency of the PRC

「人民幣」 中國法定貨幣

SFO the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong), as

amended, supplemented or otherwise modified from time to time

「證券及期貨條例 | 香港法例第571章《證券及期貨條例》(經不時修訂、補充或以其他方式修改)

Share(s) share(s) in the share capital of the Company, with a nominal value of RMB1.00 each,

including the Domestic Share(s) and the H Share(s)

「股份 | 本公司股本中每股面值人民幣1.00元的股份,包括內資股及H股

Shareholder(s) holder(s) of the Share(s)

「股東 | 股份持有人

subsidiary or subsidiaries has the meaning ascribed thereto in the Companies Ordinance (Chapter 622 of the

laws of Hong Kong)

「附屬公司」 具有香港法例第622章《公司條例》賦予該詞的涵義

substantial shareholder(s) has the meaning ascribed thereto in the Hong Kong Listing Rules

具有香港上市規則賦予該詞的涵義 「主要股東」

釋義

Supervisor(s)

「監事」

the members of the Supervisory Committee

監事會成員

Supervisory Committee

「監事會」

the Company's supervisory committee established pursuant to the PRC Company Law 本公司根據中國公司法設立的監事會

Tongli Enterprise

Dongguan Tongli Enterprise Co., Ltd. (東莞市同力實業有限公司), a limited liability company established in the PRC on 23 June 2003 with 43% of its equity interest being held by Ms. Wang Aiqin, 29% by Ms. Wang Aici, 15% by Ms. Zhang Dandan (張丹丹) and 13% by Ms. Wang Aier (王愛兒), respectively, all of whom are aunts of Mr. Wang Junyang. Pursuant to a nominee arrangement among the Wang Family, (i) Ms. Wang Aici (an aunt of Mr. Wang Junyang) agreed to hold 16% of her equity interest in Tongli Enterprise on behalf of Mr. Wang Junyang; (ii) Ms. Wang Aiqin (an aunt of Mr. Wang Junyang and the spouse of Mr. Chen Wangzhi) agreed to hold 15% and 6.5% of her equity interest in Tongli Enterprise on behalf of Mr. Wang Junyang and Mr. Chen Wangzhi, respectively; and (iii) Ms. Wang Aiqin agreed to hold 15% of her equity interest in Tongli Enterprise on behalf of Mr. Wang Wencheng (王文成)

[同力實業]

東莞市同力實業有限公司,一家於二零零三年六月二十三日在中國成立的有限公司,其股權分別由王愛勤女士、王愛慈女士、張丹丹女士及王愛兒女士持有43%、29%、15%及13%,彼等均為王君揚先生的姑母或姨母。根據王氏家族中的代名人安排,(i) 王愛慈女士(王君揚先生的姑母)同意代表王君揚先生持有其於同力實業16%權益:(ii) 王愛勤女士(王君揚先生的姑母及陳旺枝先生的配偶)同意代表王君揚先生及陳旺枝先生分別持有其於同力實業15%權益及6.5%權益:及(iii) 王愛勤女士同意代表王文成先生持有其於同力實業15%權益

Xingda Property

Dongguan Xingda Property Investment Co., Ltd. (東莞市興達物業投資有限公司), a limited liability company established in the PRC on 14 December 2001 and one of the Controlling Shareholders holding approximately 8.22% interest in the Company. It is owned as to 50% each by Mr. Chen Wangzhi and Ms. Wang Aigin

「興達物業」

東莞市興達物業投資有限公司,一家於二零零一年十二月十四日在中國成立的有限公司及我們其中一名控股股東,持有本公司約8.22%權益,其由陳旺枝先生及王愛勤女士各擁有50%

Xingye Group

Dongguan Xingye Group Co., Ltd. (東莞市興業集團有限公司), a limited liability company established in the PRC on 15 April 1997 and one of the Controlling Shareholders holding approximately 7.48% interest in the Company. It is owned as to 50% by Mr. Wang Junyang, as to 48.0% by Dongguan Kangwei Industrial Investment Co., Ltd. (東莞市康偉實業投資有限公司) and as to 2.0% by Ms. Wang Aici, respectively

「興業集團」

東莞市興業集團有限公司,一家於一九九七年四月十五日在中國成立的有限公司及我們其中一名控股股東,持有本公司約7.48%權益,其由王君揚先生、東莞市康偉實業投資有限公司及王愛慈女士分別擁有50%、48.0%及2.0%

% 「%」 percentage ratio 百分比比率



