Audited Financial Statements for the years ended 31 December 2022, 2023 and 2024, and the four months ended 30 April 2025

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Independent auditor's report To the directors of Sany Heavy Industry Co., Ltd. (Incorporated in the People's Republic of China with limited liability)

Opinion

We have audited the consolidated financial statements of Sany Heavy Industry Co., Ltd. (the "Company") and its subsidiaries (the "Group") set out on pages 4 to 253, which comprise the consolidated and company statements of financial position as at 31 December 2022, 2023 and 2024 and 30 April 2025, and the consolidated statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows for each of the years ended consolidated 31 December 2022, 2023 and 2024, and the four months ended 30 April 2025 (the "Relevant Periods"), and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2022, 2023 and 2024 and 30 April 2025 and of the Group's consolidated financial performance and its consolidated cash flows for each of the Relevant Periods in accordance with the basis of preparation set out in notes 2.1 to the consolidated financial statements.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") as issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter

Without modifying our opinion, we draw attention to the fact that the financial information for the three months ended 30 April 2024 (the "Interim Comparative Information") is unaudited.

Responsibilities of the directors for the consolidated financial statements

The directors of the Company are responsible for the preparation of the consolidated financial statements, which also include the Interim Comparative Information, that give a true and fair view in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.



Independent auditor's report(continued)
To the directors of Sany Heavy Industry Co., Ltd.
(Incorporated in the People's Republic of China with limited liability)

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements for the Relevant Periods as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the
 financial information of the entities or business units within the Group as a basis for forming an
 opinion on the consolidated financial statements. We are responsible for the direction, supervision
 and review of the audit work performed for purposes of the group audit. We remain solely
 responsible for our audit opinion.



Independent auditor's report(continued) To the directors of Sany Heavy Industry Co., Ltd. (Incorporated in the People's Republic of China with limited liability)

Auditor's responsibilities for the audit of the consolidated financial statements(continued)

We communicate with the board of directors of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Restriction on distribution and use

These consolidated financial statements are prepared for the purpose of preparation of financial information for inclusion in the prospectus of the Company in connection with the listing of the shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited and accordingly may not be suitable for another purpose.

Our report is intended solely for the information and use by the directors of the Company and should not be distributed to or used by parties other than the Company.

Certified Public Accountants

Hong Kong

20 October 2025

CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

| | | Year | ended 31 Decei | mber | Four months ended 30 April | | | |
|---|-------|--------------|----------------|--------------|----------------------------|--------------|--|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | | |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | | |
| REVENUE | 5 | 80,838,530 | 74,018,936 | 78,383,379 | 24,844,770 | 29,426,034 | | |
| Cost of sales | | (62,542,239) | (54,442,726) | (57,480,390) | (18,187,880) | (21,441,914) | | |
| Gross profit | | 18,296,291 | 19,576,210 | 20,902,989 | 6,656,890 | 7,984,120 | | |
| Other income and gains, net Selling and marketing | 5 | 2,845,206 | 2,137,022 | 2,322,172 | 860,444 | 917,093 | | |
| expenses | | (4,930,139) | (5,101,926) | (5,464,214) | (1,569,120) | (1,912,116) | | |
| Administrative expenses Research and development | | (3,056,223) | (3,117,183) | (3,487,700) | (1,061,580) | (1,037,346) | | |
| costs Impairment losses on financial instruments and contract | | (6,922,913) | (5,864,595) | (5,380,621) | (1,746,604) | (1,421,905) | | |
| assets, net Loss on derecognition of financial assets at | | (560,199) | (1,173,917) | (897,319) | (264,872) | (167,708) | | |
| amortised cost | | (21,819) | - | (363) | - | - | | |
| Other expenses, net | | (188,041) | (175,445) | (300,422) | (37,303) | (73,612) | | |
| Finance costs | 7 | (624,875) | (1,013,550) | (845,080) | (337,737) | (208,319) | | |
| Share of profits and losses of: Joint ventures | | 9,726 | 51,597 | 45,159 | 19,342 | 18,600 | | |
| Associates | | 16,896 | (1,659) | 13,169 | 20,971 | (50,890) | | |
| PROFIT BEFORE TAX | 6 | 4,863,910 | 5,316,554 | 6,907,770 | 2,540,431 | 4,047,917 | | |
| Income tax expense | 10 | (431,086) | (710,444) | (815,232) | (283,226) | (572,288) | | |
| PROFIT FOR THE YEAR/PERIOD | | 4,432,824 | 4,606,110 | 6,092,538 | 2,257,205 | 3,475,629 | | |
| Including: profit/(loss) after tax from business combination under common control | | 12,984 | 21,174 | (2) | (1) | =: | | |

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| | | Year | ended 31 Dece | ember | Four months ended 30 April | | | |
|--|-------|-----------|------------------|------------|----------------------------|------------|--|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | | |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | | |
| | | | | | (Unaudited) | | | |
| OTHER COMPREHENSIVE | | | | | | | | |
| (LOSS)/INCOME | | | | | | | | |
| Other comprehensive | | | | | | | | |
| (loss)/income that will not be | | | | | | | | |
| reclassified to profit or loss in subsequent periods: | | | | | | | | |
| Remeasurement of a defined | | | | | | | | |
| benefit plan, net of tax | | (12,918) | 2,089 | (1,110) | (1,109) | 1,294 | | |
| Share of other comprehensive | | | 172.77 | X-1 Z | (2 | 10,570,700 | | |
| income/(loss) under equity | | | | | | | | |
| method, net of tax | | (64,123) | 25,204 | (39,999) | (77,451) | 67,013 | | |
| Changes in fair value of equity | | | | | | | | |
| investments at fair value | | | | | | | | |
| through other comprehensive income, net of tax | | (34,363) | (225,355) | (1,824) | 44,194 | | | |
| income, net or tax | | (34,363) | (225,355) | (1,024) | 44,194 | | | |
| Net other comprehensive loss that | | | | | | | | |
| will not be reclassified to profit | | | | | | | | |
| or loss in subsequent periods | | (111,404) | (198,062) | (42,933) | (34,366) | 68,307 | | |
| | | FT-1-18 | · | | 102 | | | |
| Other comprehensive | | | | | | | | |
| (loss)/income that may be | | | | | | | | |
| reclassified to profit or loss in | | | | | | | | |
| subsequent periods: Share of other comprehensive | | | | | | | | |
| income/(loss) under equity | | | | | | | | |
| method | | (10,059) | 10,015 | 36,288 | 4,907 | (14,026) | | |
| Changes in fair value of bills | | (,) | | 33,233 | 1,001 | (,020) | | |
| receivables at fair value | | | | | | | | |
| through other comprehensive | | | | | | | | |
| income, net of tax | | 8,927 | 164 | (4,102) | 1,934 | 3,773 | | |
| Exchange differences on | | 204.047 | 474 407 | (400 400) | (400 407) | 400 500 | | |
| translation of foreign operations | | 364,947 | 171,137 | (183,403) | (109,407) | 403,592 | | |
| Net other comprehensive | | | | | | | | |
| income/(loss) that may be | | | | | | | | |
| reclassified to profit or loss in | | | | | | | | |
| subsequent periods | | 363,815 | 181,316 | (151,217) | (102,566) | 393,339 | | |
| | | | | | | | | |
| OTHER COMPREHENSIVE | | | | | | | | |
| INCOME/(LOSS) FOR THE | | | | | ** ** ** ** | | | |
| YEAR/PERIOD, NET OF TAX | | 252,411 | <u>(16,746</u>) | (194,150) | (145,674) | 462,353 | | |
| TOTAL COMPREHENSIVE | | | | | | | | |
| INCOME FOR THE | | | | | | | | |
| YEAR/PERIOD | | 4,685,235 | 4,589,364 | 5,898,388 | 2,111,531 | 3,937,982 | | |
| | | | 1,100,100 | | | | | |
| Profit attributable to: | | | | | | | | |
| Owners of the parent | | 4,301,041 | 4,527,451 | 5,975,451 | 2,205,686 | 3,430,189 | | |
| Non-controlling interests | | 131,783 | 78,659 | 117,087 | 51,519 | 45,440 | | |
| | | | | | | | | |
| | | 4,432,824 | 4,606,110 | 6,092,538 | 2,257,205 | 3,475,629 | | |
| | | | | | | | | |

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME(continued)

| | | Year end | ded 31 Dece | Four months ended 30 April | | |
|---|-------|-----------|-------------|-------------------------------|------------------------|-----------|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Total comprehensive income attributable to: | | | | | • | |
| Owners of the parent | | 4,553,361 | 4,487,666 | 5,799,899 | 2,068,754 | 3,891,835 |
| Non-controlling interests | | 131,874 | 101,698 | 98,489 | 42,777 | 46,147 |
| | | 4,685,235 | 4,589,364 | 5,898,388 | 2,111,531 | 3,937,982 |
| EARNING PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT | 12 | | | | | |
| Basic (RMB) | | 0.5088 | 0.5347 | 0.7061 | 0.2606 | 0.4109 |
| Diluted (RMB) | | 0.5088 | 0.5347 | 0.7058 | 0.2606 | 0.4106 |

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

31 December 2022,2023 and 2024, and 30 April 2025

| | | As | As at 30 April | | |
|--|-------|-------------|----------------|-------------|-------------|
| | Notes | 2022 | 2023 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| NON-CURRENT ASSETS | | | | | |
| Property, plant and equipment | 13 | 23,843,537 | 25,004,158 | 23,686,341 | 23,195,203 |
| Investment properties | 14 | 152,323 | 139,416 | 218,063 | 237,528 |
| Right-of-use assets | 15 | 2,873,324 | 3,353,218 | 3,271,596 | 3,555,327 |
| Goodwill | 16 | 47,501 | 49,661 | 48,010 | 51,472 |
| Other intangible assets | 17 | 2,487,030 | 2,547,369 | 2,310,253 | 2,369,633 |
| • | 18 | 206,016 | 5.0 | | 320,762 |
| Investments in joint ventures Investments in associates | 19 | | 258,131 | 302,024 | |
| | 19 | 2,033,035 | 2,142,781 | 2,122,494 | 2,143,869 |
| Financial assets at fair value through other comprehensive | | | | | |
| income | 20 | 1,332,642 | 970,897 | 608,455 | 608,455 |
| Financial assets at fair value | | | | | |
| through profit or loss | 21 | 340,288 | 310,913 | 285,051 | 277,337 |
| Loans and advances | 22 | 5,107,261 | 3,038,115 | 1,285,536 | 964,080 |
| Trade receivables | 23 | 4,445,647 | 2,850,246 | 2,913,625 | 3,485,458 |
| Receivables under finance lease | 24 | 7,423,445 | 9,685,274 | 9,897,782 | 9,646,498 |
| Contract assets | 25 | 75,159 | 59,322 | 52,511 | 56,774 |
| Deferred tax assets | 26 | 2,499,338 | 3,070,315 | 3,576,592 | 3,623,704 |
| Other non-current assets | 27 | 289,620 | 89,197 | 61,424 | 64,608 |
| Other non-current assets | 2.1 | 203,020 | 03,137 | 01,424 | 04,000 |
| Total non-current assets | | 53,156,166 | 53,569,013 | 50,639,757 | 50,600,708 |
| CURRENT ASSETS | | | | | |
| Inventories | 28 | 19,738,362 | 19,767,762 | 19,947,981 | 20,507,477 |
| Trade and bills receivables | 23 | 27,395,762 | 26,573,655 | 28,343,222 | 30,499,169 |
| Contract assets | 25 | 58,548 | 67,102 | 99,206 | 110,753 |
| Prepayments, other receivables | | | | 55,455 | 33.580.25 |
| and other assets | 29 | 10,839,670 | 11,213,796 | 11,839,513 | 11,137,448 |
| Financial assets at fair value | | 10,000,010 | 11,210,100 | 11,000,010 | 11,101,110 |
| through other comprehensive | | | | | |
| income | 20 | 294,478 | 365,819 | 456,501 | 470,046 |
| Financial assets at fair value | 20 | 234,470 | 303,013 | 430,301 | 470,040 |
| | 21 | 14,816,602 | 10,848,936 | 11 062 402 | 11 567 522 |
| through profit or loss Derivative financial instruments | 30 | | | 11,062,402 | 11,567,532 |
| | | 374,301 | 334,063 | 375,720 | 225,481 |
| Loans and advances | 22 | 6,049,659 | 3,741,246 | 2,016,412 | 1,609,622 |
| Receivables under finance lease | 24 | 4,659,811 | 6,346,853 | 6,531,876 | 6,675,166 |
| Restricted deposits | 31 | 962,954 | 704,117 | 689,488 | 649,235 |
| Time deposits with original maturity of more than three | | | | | |
| months | 31 | 7,880,313 | 9,529,137 | 8,566,529 | 12,005,332 |
| Cash and cash equivalents | 31 | 12,695,771 | 8,141,859 | 11,576,469 | 7,839,768 |
| Total current assets | | 105,766,231 | 97,634,345 | 101,505,319 | 103,297,029 |

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (continued)

31 December 2022,2023 and 2024, and 30 April 2025

| | | As | s at 31 December | | As at 30 April |
|---|---------|------------|------------------|------------|----------------|
| | Notes | 2022 | 2023 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| CURRENT LIABILITIES | | | | | |
| Trade and bills payables Other payables and | 32 | 28,906,687 | 22,692,726 | 28,654,359 | 32,183,153 |
| accruals | 33 | 16,988,748 | 15,497,290 | 14,570,090 | 13,559,992 |
| Contract liabilities | 34 | 1,896,711 | 2,177,672 | 2,520,831 | 2,564,473 |
| Derivative financial | 1077100 | 1140,000 | | | |
| instruments | 30 | 241,152 | 237,420 | 106,762 | 394,220 |
| Placements from banks | 35 | 6,523,735 | 5,435,397 | 3,507,970 | 3,526,266 |
| Interest-bearing bank and | | | | | 0.0000000 |
| other borrowings | 36 | 12,348,070 | 7,470,111 | 13,354,749 | 8,643,326 |
| Lease liabilities | 15 | 153,718 | 253,103 | 215,933 | 279,618 |
| Income tax payable | | 665,080 | 663,295 | 738,534 | 868,729 |
| Total current liabilities | 8 | 67,723,901 | 54,427,014 | 63,669,228 | 62,019,777 |
| NET CURRENT ASSETS | - | 38,042,330 | 43,207,331 | 37,836,091 | 41,277,252 |
| TOTAL ASSETS LESS | | | | | |
| CURRENT LIABILITIES | 50 | 91,198,496 | 96,776,344 | 88,475,848 | 91,877,960 |
| NON-CURRENT LIABILITIES Interest-bearing bank and other borrowings | 36 | 21,624,937 | 23,555,728 | 11,556,182 | 11,516,577 |
| Lease liabilities | 15 | 308,068 | 550,576 | 541,634 | 792,099 |
| Deferred income | 37 | 2,130,628 | 2,387,473 | 2,347,376 | 2,396,381 |
| Deferred tax liabilities | 26 | 734,738 | 825,349 | 792,251 | 845,255 |
| Other non-current liabilities | 38 | 317,359 | 295,185 | 236,806 | 225,773 |
| Total non-current liabilities | | 25,115,730 | 27,614,311 | 15,474,249 | 15,776,085 |
| Net assets | | 66,082,766 | 69,162,033 | 73,001,599 | 76,101,875 |
| 1101 000010 | 0 | 00,002,700 | 00,102,000 | 70,001,000 | 70,101,070 |
| EQUITY Equity attributable to owners of the parent | | | | | |
| Share capital | 39 | 8,493,286 | 8,485,740 | 8,474,978 | 8,474,978 |
| Treasury shares | | (301,174) | (215,654) | (142,628) | (1,099,764) |
| Reserves | 40 | 56,847,607 | 59,758,931 | 63,620,894 | 67,639,677 |
| | | 65,039,719 | 68,029,017 | 71,953,244 | 75,014,891 |
| Non-controlling interests | £ | 1,043,047 | 1,133,016 | 1,048,355 | 1,086,984 |
| Total equity | _ | 66,082,766 | 69,162,033 | 73,001,599 | 76,101,875 |

Director Director

1 Abut 1

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

Year ended 31 December 2022

| Toda chaca of becomber 2022 | | | | | Attributable | to owners of the | e parent | | | | | | |
|--|---|------------------|--|---|--|--|-------------------|---|--|--------------------------------|---------------------|---|---|
| | Share Tre capital s RMB'000 RM (note 39) | hares | Capital reserve RMB'000 (note 40) | Fair value reserve RMB'000 (note 40) | Exchange fluctuation reserve RMB'000 (note 40) | Safety production fund RMB'000 (note 40) | Statutory surplus | General risk reserve RMB'000 (note 40) | Other reserve RMB'000 (note 40) | Retained profits RMB'000 | Total RMB'000 | Non- controlling interests RMB'000 | Total equity RMB'000 |
| At 1 January 2022 | 8,492,588 (61 | 9,679) | 5,207,110 | 464,921 | (2,585,661) | - | 3,659,111 | 59,244 | 309,091 | 48,750,001 | 63,736,726 | 1,404,224 | 65,140,950 |
| Profit for the year Other comprehensive income for the |) - | - | | | 1.00 | (= | = | * | | 4,301,041 | 4,301,041 | 131,783 | 4,432,824 |
| year: | | 17.1 | - | (25,391) | 364,707 | - | - | - | (86,996) | | 252,320 | 91 | 252,411 |
| Total comprehensive income for the year | - | - | | (25,391) | 364,707 | 4 | - 10000 | | (86,996) | 4,301,041 | 4,553,361 | 131,874 | 4,685,235 |
| Exercise of the share option Repurchase obligation of ordinary shares | 698 | * | 3,847 | * | * | i = 2 | - | - | S#° | | 4,545 | | 4,545 |
| under share incentive scheme Granted of treasury shares under share | - (21 | 6,250) | 3 7. 5 | | 7 | | 5. | ₹: | 150 | 5 | (216,250) | 5 | (216,250) |
| incentive scheme | - 53 | 4,755 | 147,448 | 2 | 20 | 2 | 2 | 12 | 2 | 12 | 682,203 | 2 | 682,203 |
| Cash dividends | - | - | | ~ | - | | ~ | - | 1.00 | (3.800.033 | (3,800,033) | - | (3,800,033) |
| Dividends declared by subsidiaries to | | | | | | | | | | (-,, | , (-,, | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| non-controlling interests | y - 25 | 0=0 | | - | - | | _ | - | :-: | | | (445,727) | (445,727) |
| Capital injection from non-controlling | | | | | | | | | | | | , | ,, |
| interests | - | - | - | 2 | | - | _ | 2 | - | | - | 3,250 | 3.250 |
| Acquisition of non-controlling interests | (=) | s # 6 | 1,002 | - | * | - | - | = | 0.00 | - | 1,002 | (50,538) | (49,536) |
| Business combination under common | | | Ø | | | | | | | | | 30 (S) (S | |
| control | - | - | (1,176) | - | - | - | 5 | 8 | - | - | (1,176) | (208) | (1,384) |
| Transfer of fair value reserve upon the disposal of financial assets at fair value through other comprehensive | | | | | | | | | | | | | |
| income ("FVOCI") | 120 | - | : <u>=</u> 3 | (6,036) | - | (#X) | ~ | - | - | 6,036 | 040 | * | 18#7 |
| Recognition of share-based payment | | | | | | | | | | | 1021024 1821101021 | 224 | 1221240712112121 |
| expenses | *** | (#) | 58,945 | - | * | - | π. | - | - | 100 | 58,945 | 172 | 59,117 |
| Cancellation of share incentive scheme | 3 <u>4</u> 8 | - | 20,396 | 2 | 2 | (<u>*</u>) | | - | - | | 20,396 | - | 20,396 |
| Transfer from retained profits | | 5.5 | | -5 | D. | 5 <u>2011 - 201</u> 7 | 105,859 | 5 | 7 | (105,859 | | | |
| Safety production fund provided | - | | 5 4 | - | - | 80,940 | - | - | S=2 | - | 80,940 | | 80,940 |
| Safety production fund used | | | | - | | (80,940) | - | | | | (80,940) | | (80,940) |
| At 31 December 2022 | 8,493,286 (30 | 1,174) | 5,437,572* | 433,494* | (2,220,954) * | _*_ | 3,764,970 | 59,244* | 222,095* | 49,151,186 | * <u>65,039,719</u> | 1,043,047 | 66,082,766 |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Year ended 31 December 2023

| real ended 51 December | CI 2020 | | | | Att | ributable to owners of | the parent | | | | | | |
|--|--|-------------------------------|---|---|--|---|--|---|---------------------------------------|--------------------------------|------------------|---|-------------------------|
| | Share capital RMB'000 (note 39) | Treasury shares RMB'000 | Capital reserve RMB'000 (note 40) | Fair value reserve RMB'000 (note 40) | Exchange fluctuation reserve RMB'000 (note 40) | Safety production fund RMB'000 (note 40) | Statutory surplus reserve RMB'000 (note 40) | General risk reserve RMB'000 (note 40) | Other reserve RMB'000 (note 40) | Retained profits RMB'000 | Total RMB'000 | Non-controlling interests RMB'000 | Total equity RMB'000 |
| At 1 January 2023 | 8,493,286 | (301,174) | 5,437,572 | 433,494 | (2,220,954) | 17.0 | 3,764,970 | 59,244 | 222,095 | 49,151,186 | 65,039,719 | 1,043,047 | 66,082,766 |
| Profit for the year Other comprehensive income for the | 3 | # | # | 93 83 | • | | | • | ÷ | 4,527,451 | 4,527,451 | 78,659 | 4,606,110 |
| year: Total comprehensive income for the | | | | (225,258) | 148,186 | | | | 37,287 | : | (39,785) | 23,039 | (16,746) |
| year | 2 | 2 | - | (225,258) | 148,186 | • | - | | 37,287 | 4,527,451 | 4,487,666 | 101,698 | 4,589,364 |
| Repurchase of ordinary shares | - | (612,790) | (05.755) | 2 | - | 120 | 240 | 1920 | 2 | 2 | (612,790) | <u> </u> | (612,790) |
| Cancellation of treasury shares Repurchase obligation of ordinary shares under share incentive | (7,546) | 93,249 | (85,703) | 2: | - | - | - | 100 | - | - | | <u> </u> | |
| scheme Granted of treasury shares under | * | 1,722 | * | * |) =)(| * | * | 100 | | - | 1,722 | × | 1,722 |
| share incentive scheme | = | 603,339 | (21,840) | = | | 100 | (*) | 596 | | | 581,499 | | 581,499 |
| Cash dividends Dividends declared by subsidiaries before respective acquisitions | | 5 | | - | .# \$ | ₹ 5 | | € ≈ 0 | | (1,350,137) | (1,350,137) | - | (1,350,137) |
| under common control Dividends declared by subsidiaries to | 8 | 100 m | ₩ | 8 | * | 650 | | (-5) | • | (38,674) | (38,674) | 5 | (38,674) |
| non-controlling interests Capital injection from non-controlling | ě | ä | 8 | 8 | • | | - | - | • | 3 | • | (1,696) | (1,696) |
| interests Acquisition of non-controlling | 2 | 2 | <u> </u> | 2 | 120 | 100 | 121 | 3/20 | 2 | 2 | - | 2,712 | 2,712 |
| interests | 12 | 2 | (45,032) | 2 | - | 120 | 920 | 940 | · · | 2 | (45,032) | (38,804) | (83,836) |
| Disposal of non-controlling interests Business combination under common | iii | 8 | (1,187) | * | 980 | - | 390 | 1 | = | | (1,187) | 25,976 | 24,789 |
| control Transfer of fair value reserve upon the disposal of financial assets at | - | • | (78,887) | - | % = % | 3€3 | æ | 1981 | - | * | (78,887) | * | (78,887) |
| FVOCI Recognition of share-based payment | | - | # | 21,825 | - | 0,40 | (*) | : +3 | :- | (21,825) | (4) | * | * |
| expenses Cancellation of share incentive | | 52 | 21,663 | - | - | h o s | (2) | - | * | | 21,663 | 83 | 21,746 |
| scheme | Œ | = | 23,455 | | | o#o | | 180 | | | 23,455 | | 23,455 |
| Transfer from retained profits | - | | - | 9 | | 97. | 198,454 | - | | (198,454) | 155 | 9 | - |
| Safety production fund provided | - | - | - | - | - | 69,488 | - | - | <u> </u> | - | 69,488 | - | 69,488 |
| Safety production fund used | | | | | | (69,488) | | : | | | (69,488) | | (69,488) |
| At 31 December 2023 | 8,485,740 | (215,654) | 5,250,041* | 230,061* | (2,072,768)* | | 3,963,424* | 59,244* | 259,382* | 52,069,547* | 68,029,017 | 1,133,016 | 69,162,033 |

continued/...

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Year ended 31 December 2024

| 25 | | | | | | ble to owners of the p | parent | | | | | | |
|---|--|-------------------------------|---|---|--|---|--|---|--|--------------------------------|------------------------|---|-------------------------|
| | Share capital RMB'000 (note 39) | Treasury shares RMB'000 | Capital reserve RMB'000 (note 40) | Fair value reserve RMB'000 (note 40) | Exchange fluctuation reserve RMB'000 (note 40) | Safety production fund RMB'000 (note 40) | Statutory surplus reserve RMB'000 (note 40) | General risk reserve RMB'000 (note 40) | Other reserve RMB'000 (note 40) | Retained profits RMB'000 | Total RMB'000 | Non-controlling interests RMB'000 | Total equity RMB'000 |
| t 1 January 2024 | 8,485,740 | (215,654) | 5,250,041 | 230,061 | (2,072,768) | ÷ | 3,963,424 | 59,244 | 259,382 | 52,069,547 | 68,029,017 | 1,133,016 | 69,162,033 |
| rofit for the period | 2 | 2 | 4 | 1 · | 2 | 2 | 2 | 2 | - | 5,975,451 | 5,975,451 | 117,087 | 6,092,538 |
| income for the year | | | | (5,445) | (165,297) | | | | (4,810) | | (175,552) | (18,598) | (194,150) |
| otal comprehensive income for the year | ₩. | (2) | 5 = 32 | (5,445) | (165,297) | 2 | 2 | 2 | (4,810) | 5,975,451 | 5,799,899 | 98,489 | 5,898,388 |
| epurchase of ordinary | | | | | | | | | | | | | |
| shares ancellation of treasury | * | (657,184) | | 1941 | - | - | - | * | - | | (657,184) | (*) | (657,184) |
| shares epurchase obligation of ordinary shares under share incentive | (10,762) | 103,963 | (93,201) | 1997 | | × | * | - | * | 899 | | i ≈ 0 | |
| scheme ranted of treasury shares under share | * | 2,199 | , 5 4 | 8 5 5 | | ā | 5:II | , | * | (* | 2,199 | | 2,199 |
| incentive scheme ash dividends | ž | 624,048 | (70,155) | • | - | ž. | ž. | i i | | (1,859,656) | 553,893 (1,859,656) | - | 553,893 (1,859,656) |
| ividends declared by subsidiaries to non- | | | ·50 | 55V | 5 | Ā | · 5 | 5 | 5 | (1,059,050) | (1,059,050) | | (1,009,000) |
| controlling interests apital injection from non- | 2 | 4 | - | 9 <u>2</u> 0 | 7 | 2 | 2 | | 2 | - | | (204,720) | (204,720) |
| controlling interests sposal of non-controlling | 2 | 828 | 724 | 72 | | 2 | 2 | 82 | 2 | | - | 2,100 | 2,100 |
| interests ransfer of fair value reserve upon the disposal of financial | - | * | (2,036) | N=1 | - | - | | • | - | | (2,036) | 19,131 | 17,095 |
| assets at FVOCI ecognition of share- based payment | * | 3. . . | 2 6 € | (233,656) | * | | 5 | * | * | 233,656 | * | 9 8 8 | ₹ . |
| expenses ancellation of share | - | \$. | 69,807 | (4) | - | 5 | 7 | 77 | - | • | 69,807 | 339 | 70,146 |
| incentive scheme | 5 | - | 17,305 | | S | Ē | | 8 | ž | - | 17,305 | 學 | 17,305 |
| profits afety production fund | - | ** | 923 | 12 | ū | 100 to 60 miles | 444,890 | (27) | 2 | (444,890) | iii | 546 | SE enconoci |
| provided afety production fund | - | - | • | 12 | - | 57,571 | * | - | 2 | 7.4 | 57,571 | 340 | 57,571 |
| used | | | | | | (57,571) | | | | | (57,571) | | (57,571) |
| at 31 December 2024 | 8,474,978 | (142,628) | 5,171,761* | (9,040)* | (2,238,065) | . | 4,408,314* | 59,244* | 254,572* | 55,974,108* | 71,953,244 | 1,048,355 COD | 73,001,599 htinued/ |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Four months ended 30 April 2024(unaudited)

| | Attributable to owners of the parent | | | | | | | | | | | | |
|--|--|-------------------------------|--|---|--|--|---|---|---------------------------------------|--------------------------------|------------------|---|-------------------------|
| | Share capital RMB'000 (note 39) | Treasury shares RMB'000 | Capital reserve RMB'000 (note 40) | Fair value reserve RMB'000 (note 40) | Exchange fluctuation reserve RMB'000 (note 40) | Safety production fund RMB'000 (note 40) | Statutory surplus reserve RMB'000 (note 40) | General risk reserve RMB'000 (note 40) | Other reserve RMB'000 (note 40) | Retained profits RMB'000 | Total RMB'000 | Non- controlling interests RMB'000 | Total equity RMB'000 |
| At 1 January 2024 | 8,485,740 | (215,654) | 5,250,041 | 230,061 | (2,072,768) | ÷ | 3,963,424 | 59,244 | 259,382 | 52,069,547 | 68,029,017 | 1,133,016 | 69,162,033 |
| Profit for the period(unaudited) Other comprehensive income for the | 9 | - | ě | 9 | ¥ | u. | 2 | ¥ | 9820 | 2,205,686 | 2,205,686 | 51,519 | 2,257,205 |
| period(unaudited) | <u> </u> | | | 46,125 | (109,403) | | | | (73,654) | | (136,932) | (8,742) | (145,674) |
| Total comprehensive income for the period(unaudited) | 2 | 2 | | 46,125 | (109,403) | | - | - | (73,654) | 2,205,686 | 2,068,754 | 42,777 | 2,111,531 |
| Dividends declared by subsidiaries to non- controlling interests(unaudited) Recognition of share- based payment | × | - | | | * | - | | , | 25 | × - | o≠: | (12,696) | (12,696) |
| expenses(unaudited | 2 | 9 | 14,182 | 2 | _ | 2 | 2 | 2 | | | 14,182 | 31 | 14,213 |
| Cancellation of share incentive | | | 1.5.00 | | | | | | | | | 22.1 | - CONT. |
| scheme(unaudited) | - | | 17,305 | 0 | 2 | · · | 2 | 2 | - L | - | 17,305 | 200 | 17,305 |
| Safety production fund provided(unaudited) Safety production fund | <u> </u> | ¥ | - | - | - | 19,190 | - | 2 | 4: | 82 | 19,190 | - | 19,190 |
| used(unaudited) | | : | | | | (19,190) | | | | | (19,190) | | (19,190) |
| At 30 April 2024(unaudited) | 8,485,740 | (215,654) | 5,281,528 | 276,186 | (2,182,171) | | 3,963,424 | 59,244 | 185,728 | 54,275,233 | 70,129,258 | 1,163,128 | 71,292,386 |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (continued)

Four months ended 30 April 2025

| | ,p | | | | Attrit | butable to owners | of the parent | | | | | | |
|--|--|-------------------------------|--|---|--|--|---|---|---------------------------------------|--------------------------|------------------|---|-------------------------|
| | Share capital RMB'000 (note 39) | Treasury shares RMB'000 | Capital reserve RMB'000 (note 40) | Fair value reserve RMB'000 (note 40) | Exchange fluctuation reserve RMB'000 (note 40) | Safety production fund RMB'000 (note 40) | Statutory surplus reserve RMB'000 (note 40) | General risk reserve RMB'000 (note 40) | Other reserve RMB'000 (note 40) | Retained profits RMB'000 | Total RMB'000 | Non- controlling interests RMB'000 | Total equity RMB'000 |
| At 1 January 2025 | 8,474,978 | (142,628) | 5,171,761* | (9,040)* | (2,238,065)* | - 1 | 4,408,314* | 59,244* | 254,572* | 55,974,108* | 71,953,244 | 1,048,355 | 73,001,599 |
| Profit for the period Other comprehensive income for | - | 9 | 5 | 150 | 959 | 170 | (5) | (5 8 | | 3,430,189 | 3,430,189 | 45,440 | 3,475,629 |
| the period: | | | | 274,589 | 403,594 | | _ | : | (216,537) | | 461,646 | 707 | 462,353 |
| Total comprehensive income for the period | Y <u>2</u> " | 2 | Ë | 274,589 | 403,594 | - | | • | (216,537) | 3,430,189 | 3,891,835 | 46,147 | 3,937,982 |
| Repurchase of ordinary shares Repurchase obligation of ordinary | e. | (1,055,41 9) | * | | * | - | (20 | 196 | • | - | (1,055,419) | T-Q | (1,055,419) |
| shares under share incentive scheme Dividends declared by subsidiaries to non-controlling | - | 98,283 | ~ | S#X | 0 # 2(| - |)* * (| - | | ě | 98,283 | | 98,283 |
| interests Acquisition of non-controlling | | | | J#0 | | 1 | 0 = 0 | 3.53 | 70 | 15 | 8 | (2,410) | (2,410) |
| interests Disposal of non-controlling | 9 | + | 3,370 | .7 | | (7) | 874 | | 570 | | 3,370 | = | 3,370 |
| interests Recognition of share-based | - | ä | ĕ | • | 35 | | 15% | 3 | 97.I | 2 | | (5,164) | (5,164) |
| payment expenses Cancellation of share incentive | - | * | 19,950 | | 575 | 3.5 | (5) | (5) | · · | 5 | 19,950 | 56 | 20,006 |
| scheme | 27 | 0 | 103,628 | 127 | - | 120 | 102 | | 42 | 8 | 103,628 | 9 | 103,628 |
| Safety production fund provided | 141 | 12 | - | 2 | | 19,366 | 2 | | | <u> </u> | 19,366 | <u> </u> | 19,366 |
| Safety production fund used | | : | | | | (19,366) | | : | | | (19,366) | | (19,366) |
| At 30 April 2025 | 8,474,978 | (1,099,76 <u>4</u>) | 5,298,709 * | 265,549 | (1,834,471)* | • | 4,408,314 * | 59,244 | 38,035 * | 59,404,297 * | 75,014,891 | 1,086,984 | 76,101,875 |

^{*}These reserve accounts comprise the consolidated reserves of RMB56,847,607,000, RMB59,758,931,000, RMB63,620,894,000 and RMB67,639,677,000 in the consolidated statements of financial position as at 31 December 2022, 2023 and 2024 and 30 April 2025, respectively.

CONSOLIDATED STATEMENTS OF CASH FLOWS

| | | Year e | nded 31 Dece | ember | Four months | s ended 30 April | | |
|---|-------|---|----------------------------|-----------------|------------------------|------------------|--|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | | |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | | |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | | | | |
| Profit before tax | | 4,863,910 | 5,316,554 | 6,907,770 | 2,540,431 | 4,047,917 | | |
| Adjustments for: | | | | | | | | |
| Interest expenses | | 1,116,544 | 1,588,767 | 1,285,421 | 510,142 | 315,296 | | |
| Share of profits and losses of joint ventures and | | | | | | | | |
| associates | | (26,622) | (49,938) | | | 32,289 | | |
| Interest income and financial service income | | (1,507,778) | (1,777,531) | (1,619,807) | (596,716) | (509,075) | | |
| (Gains)/losses on disposal of items of property, | | | | | | | | |
| plant and equipment | | (11,964) | 38,394 | 155,484 | 3,046 | (4,046) | | |
| (Gains)/losses on disposal of other intangible assets and leasehold land included in right-of- | | | | (00.450) | 400 | (477) | | |
| use assets | | (24,644) | 744 | (93,452) | 122 | (177) | | |
| (Losses)/gains on disposal of investments in joint | | (4.005) | 6 607 | | | | | |
| ventures and associates | | (1,285) | 6,697 | | · · | - | | |
| Fair value losses/(gains), net: | | 384,513 | (34,478) | 56,631 | (29,616) | 65,445 | | |
| Financial assets at fair value through profit or loss Derivative financial instruments | | (134,250) | 13,329 | (166,189) | | 438,178 | | |
| Gains on disposal of subsidiaries | | (29,046) | (11,772) | | | 430,170 | | |
| Net realised and unrealised (gains)/losses on | | (29,040) | (11,772) | (90,991) | . | A#13 | | |
| financial assets at fair value through profit or loss | Ø. | | | | | | | |
| ("FVPL") and amortised cost | | (677,868) | 270,294 | (464,730) | (52,005) | (295,837) | | |
| Dividend income from financial assets at FVOCI | | (36,769) | (38,199) | | | (2,649) | | |
| Depreciation of property, plant and equipment | 13 | 2,087,044 | 2,500,201 | 2,822,995 | 974,105 | 910,305 | | |
| Amortisation of other intangible assets | 17 | 260,109 | 327,412 | 359,559 | 132,224 | 125,784 | | |
| Depreciation of right-of-use assets | 15 | 222,934 | 309,971 | 397,585 | 71,757 | 132,861 | | |
| Depreciation of investment properties | 14 | 12,400 | 12,737 | 11,990 | 4,117 | 6,145 | | |
| Impairment of property, plant and equipment | 13 | 5,211 | 100.000 | 1,254 | | • | | |
| Impairment of other intangible assets | 17 | 29 | - | 1,449 | 5 - | 9 7 9 | | |
| Impairment of investment properties | 14 | 2 | 2 | 40,727 | 327 | - | | |
| Equity-settled share-based payment expense | | 59,117 | 21,746 | 70,146 | 14,213 | 20,006 | | |
| | | 6,561,585 | 8,494,928 | 9,588,192 | 3,293,367 | 5,282,442 | | |
| Increase in inventories | | (1,277,124) | (45,996) | (259,744) | (914,306) | (559,496) | | |
| (Increase)/decrease in trade and bills receivables | | (4,517,824) | 2,325,594 | | (1,904,090) | (2,735,903) | | |
| (Increase)/decrease in receivables under finance | | • | (1421-6470000-0-6570-5703) | Control Control | | | | |
| lease | | (4,795,967) | (3,948,871) | (397,531) | 1,769,500 | 107,993 | | |
| Decrease/(increase) in contract assets | | 20,191 | 7,283 | (25,293) | (11,971) | (15,810) | | |
| (Increase)/decrease in prepayments, other | | | | | | | | |
| receivables and other assets | | (1,118,951) | 933,826 | (364,282) | (118,813) | 827,777 | | |
| Increase/(decrease) in trade and bills payables | | 1,243,591 | (4,870,325) | | 3,220,130 | 3,021,513 | | |
| Increase/(decrease) in other payables and accruals | | 2,689,783 | (968,476) | | (1,003,700) | (681,703) | | |
| Increase in contract liabilities | | 131,173 | 293,195 | 346,960 | 127,468 | 43,643 | | |
| Decrease in loans and advances | | 534,737 | 4,367,204 | 3,473,810 | 555,700 | 750,798 | | |
| Increase in other non-current liabilities | | (79,255) | (41,443) | | | (9,263) | | |
| Increase/(decrease) in deferred income | | 758,935 | 256,845 | (40,097) | | 49,004 | | |
| Decrease in restricted deposits | | 74,339 | 15,950 | 75,700 | 131,500 | 42,500 | | |
| Increase/(decrease) in placements from banks | | 3,951,597 | (1,090,400) | (1,931,200) | 957,799 | 46,216 | | |
| Cash generated from operations | | 4,176,810 | 5,729,314 | 14,671,978 | 6,107,139 | 6,169,711 | | |
| Interest received | | 1,219,797 | 1,415,770 | 1,141,005 | 546,914 | 354,459 | | |
| Interest paid for financial services | | (362,424) | (391,673) | (271,896) | (76,771) | (93,694) | | |
| Income taxes paid | | (937,048) | (1,045,191) | (726,809) | (184,519) | (244,713) | | |
| Net cash flows from operating activities | | 4,097,135 | 5,708,220 | 14,814,278 | 6,392,763 | 6,185,763 | | |

CONSOLIDATED STATEMENTS OF CASH FLOWS(continued)

| | Year ended 31 December | | | ber | Four months ended 30 April | | |
|---|------------------------|--------------------------|-------------|---------------------------------------|-----------------------------|--------------|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | 0.000010 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| | | | | | (Unaudited) | | |
| CASH FLOWS FROM | | | | | | | |
| INVESTING ACTIVITIES Purchases of items of property, | | | | | | | |
| plant and equipment | | (4.838,232) | (4,092,164) | (2,632,866) | (1,059,120) | (591,914) | |
| Additions to right-of-use assets | | (358,036) | (200,259) | (61,315) | (1,000,120) | (001,011) | |
| Additions to other intangible | | | , , | ,, | | | |
| assets | | (466,374) | (232,798) | (244,106) | (73,258) | (65,394) | |
| Proceeds from disposal of items | | | | | | | |
| of property, plant and | | 405.000 | 044.040 | 444.040 | 74 504 | 400 705 | |
| equipment | | 125,023 | 314,818 | 114,240 | 74,594 | 123,735 | |
| Proceeds from disposal of leasehold land included in | | | | | | | |
| right-of-use assets and other | | | | | | | |
| intangible assets | | 1,089 | 80,391 | 134,526 | 9,536 | 1,191 | |
| Additions to investment properties | | (4,480) | - | - | - | (26,271) | |
| Disposal of investment properties | | 790 | 1,887 | 4,597 | 20 | 1,982 | |
| Purchase of interest in associates | | = | (90,000) | (23,000) | (23,000) | - | |
| Purchase of interests in joint | | | | | | | |
| ventures | | - | (2,308) | * | | - | |
| Disposal of investment in associates | | 20,950 | 9 | 11,690 | (2) | | |
| Disposal of subsidiaries | | (2,695) | 22,665 | (7,562) | - | - | |
| Payment for acquisition of | | (2,000) | 22,000 | (1,002) | | | |
| financial assets at FVOCI | | (2,670) | (64,681) | #6 | 4: | - | |
| Proceeds from disposal of | | 20 3 036720302609 | | | | | |
| financial assets at FVOCI | | 13,731 | 112,126 | 380,465 | 40,231 | - | |
| Dividends from financial assets at | | (0.08(1776)) | 500000 | 37.60 E 77.680 E 8 | 20/22/2 | 1707 | |
| FVOCI | | 36,770 | 37,929 | 23,585 | 4,535 | 2,649 | |
| Payment for acquisition of debt | | | (4 104 011) | (460 044) | | | |
| investments at amortised cost Proceeds from disposal of debt | | 1976 | (1,184,911) | (469,011) | ほり | <i>a</i> | |
| investments at amortised cost | | 2,334,794 | _ | _ | 2 | 489,838 | |
| Interest received from debt | | 2,001,101 | | | | 100,000 | |
| investments at amortised cost | | 432,119 | 104,146 | 271,090 | 102,272 | 24,113 | |
| Payment for acquisition of | | | | | | | |
| financial assets at FVPL | | (3,462,885) | (2,909,278) | (4,912,613) | (1,584,383) | (618,724) | |
| Proceeds from disposal of | | 0.000.000 | 0.011.107 | | 4 447 707 | 50.400 | |
| financial assets at FVPL | | 3,058,038 | 6,944,437 | 4,670,213 | 1,117,767 | 53,186 | |
| Investment income from financial assets at FVPL | | 651,799 | 600,756 | 487,428 | 131,980 | 180,475 | |
| Payment for acquisition of | | 051,799 | 000,730 | 407,420 | 131,900 | 160,475 | |
| derivative financial instruments | | (3,310,684) | (1,517,366) | (2,484,079) | (1,940,228) | (1,005,759) | |
| Proceeds from disposal of | | (0,0.0,00.7) | () | (=,,=, | (.,) | (1,000).007 | |
| derivative financial instruments | | 2,966,987 | 498,515 | 2,208,495 | 1,761,566 | 1,057,663 | |
| Dividends from associates | | 7,480 | 22,216 | 26,722 | 165 | 3,060 | |
| Dividends from joint ventures | | 80,044 | 2,318 | 7. | • | · | |
| Interest received from restricted | | | | | | | |
| deposits and time deposits | | | | | | | |
| with original maturity of more than three months | | 88,900 | 497,201 | 554,538 | 76,862 | 146,850 | |
| Decrease/(increase) in time | | 00,500 | 451,201 | 334,330 | 70,002 | 140,030 | |
| deposits with original maturity | | | | | | | |
| of more than three months | | 832,388 | (1,704,935) | 850,185 | (2,807,862) | (3,449,421) | |
| (Increase)/decrease in restricted | | | | | 1.1801389.30301253250450495 | Service Co. | |
| deposits | _ | (41,460) | 65,471 | (61,070) | 43,533 | (2,247) | |
| 70 | 10.0 | | | S S S S S S S S S S S S S S S S S S S | | | |
| Net cash flows used in investing | | (4.000.04.1) | /0.000.00 · | 4 457 040 | // 261 615 | 28.00. | |
| activities | 77 | (1,836,614) | (2,693,824) | (1,157,848) | (4,124,810) | (3,674,988) | |

CONSOLIDATED STATEMENTS OF CASH FLOWS(continued)

| | Year ended 31 December | | | er Four months ended 30 April | | |
|--|---|-------------------------|-------------------|-------------------------------|------------------------|------------------|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 |
| | 000000000000000000000000000000000000000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | (=/ | |
| Proceeds from issue of shares | | 696,919 | 607,666 | 573,298 | 17,305 | |
| New bank loans and other borrowings | | 58,425,924 | 25,904,569 | 28,229,878 | 9,988,555 | 5,522,561 |
| Repayment of bank loans and other | | | | | | |
| borrowings | | (49,250,095) | (30, 131, 222) | (34,938,832) | (8,436,434) | (10,476,673) |
| Payment for repurchase of own shares | | | (621,115) | (759,761) | (102,578) | (953,213) |
| Interest paid | | (749,003) | (1,198,557) | (1,035,075) | (123,365) | (242,568) |
| Dividends paid to equity shareholders | | (3,800,033) | (1,350,137) | (1,859,656) | | 040-000000000000 |
| Dividends paid to subsidiaries before respective acquisitions under common | | *** | | | | |
| control | | - | - | (38,674) | 7 | |
| Dividends paid by subsidiaries to non- | | | | | | |
| controlling interests | | (174,777) | (276,699) | (66,170) | (12,702) | (2,447) |
| Lease payments | | (168,007) | (291,992) | (384, 158) | (60,759) | (106,320) |
| Listing expenses paid | | * | | 7 | | (402) |
| Payment for business combination under | | | | | | |
| common control | | 240 | (78,887) | * | • | |
| Acquisition of non-controlling interests | | (154,729) | (93,417) | | | |
| Net cash flows from/(used in) financing | | | | | | |
| activities | , | 4,826,439 | (7,529,791) | (10,279,150) | 1,270,022 | (6,259,062) |
| NET INCREASE/(DECREASE) IN CASH | | | | | | |
| AND CASH EQUIVALENTS | | 7,086,960 | (4,515,395) | 3,377,280 | 3,537,975 | (3,748,287) |
| Cash and cash equivalents at beginning | | 1,000,000 | (.,,,,,, | 107 1137 | -,, | ,-,,-, |
| of year/period | | 5,694,253 | 12,695,771 | 8,141,859 | 8,141,859 | 11,576,469 |
| Effect of foreign exchange rate changes, | | | ,, | | | |
| net | | (85,442) | (38,517) | 57,330 | (19,724) | 11,586 |
| CACH AND CACH FOUND AT ENTO AT | | | | | | |
| CASH AND CASH EQUIVALENTS AT | | 10 005 771 | 0.444.050 | 44 570 400 | 44 000 440 | 7 000 700 |
| END OF YEAR/PERIOD | | 12,695,771 | 8,141,859 | 11,576,469 | 11,660,110 | 7,839,768 |
| ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS | | | | | | |
| AS 10 1 AS 17 AS 1 | | 79367 V 21677 PM 270 15 | 02/12/24/24/24/24 | | | 120002000443742 |
| Cash and bank balances | | 12,499,609 | 7,838,573 | 11,127,158 | 11,559,204 | 7,737,053 |
| Placements with banks | | 196,162 | 303,286 | 449,311 | 100,906 | 102,715 |
| Cash and cash equivalents as stated in | | | | | | |
| the statements of financial position and | | | | | | |
| the statements of cash flows | · | 12,695,771 | 8,141,859 | 11,576,469 | 11,660,110 | 7,839,768 |
| | 0,0 | | | | | |

STATEMENTS OF FINANCIAL POSITION OF THE COMPANY

31 December 2022,2023 and 2024, and 30 April 2025

| | | As | As at 30 April | | |
|---|-------|-------------|------------------------|--------------|-----------------|
| | Notes | 2022 | at 31 December 2023 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| NON CURRENT ACCETS | | | | | |
| NON-CURRENT ASSETS | | 241 042 | 50 244 | 40.957 | 20 502 |
| Property, plant and equipment | | 341,942 | 58,244 | 40,857 | 39,583 |
| Investment properties | | 6,698 | 4,257 | 1,756 217 | 512 181 |
| Right-of-use assets | | 46,911 | 326 | | |
| Other intangible assets | 53 | 82,210 | 158,242 | 196,015 | 196,871 |
| Investments in subsidiaries | | 22,428,536 | 23,577,030 | 23,239,090 | 23,919,333 |
| Investments in associates | 19 | 823,909 | 911,797 | 900,628 | 916,896 |
| Financial assets at fair value through | 20 | 1 207 022 | 000 025 | E 40 774 | E40 774 |
| other comprehensive income | 20 | 1,207,022 | 909,935 | 548,771 | 548,771 |
| Financial assets at fair value through | 21 | 220 045 | 220.252 | 226 254 | 220 121 |
| profit or loss | 23 | 239,945 | 239,253 | 236,254 | 238,131 |
| Trade receivables | 23 | 42.020 | 35,545 | 20 072 | 64,656 |
| Contract assets Deferred tax assets | 26 | 42,920 | | 28,973 | 16,527 |
| | 20 | 78,645 | 238,288 | 208,488 | 226,752 |
| Other non-current assets | | 17,412 | | | |
| Total non-current assets | | 25,316,150 | 26,132,917 | 25,401,049 | 26,168,213 |
| CURRENT ASSETS | | | | | |
| Inventories | 28 | 648,769 | 778,451 | 707,219 | 586,443 |
| Trade and bills receivables | 23 | 869,342 | 1,578,003 | 1,916,582 | 1,504,997 |
| Contract assets | | 22,925 | 36,441 | 37,888 | 50,502 |
| Prepayments, other receivables and | 29 | | 7,166,951 | 7,997,357 | 5,368,121 |
| other assets Financial assets at fair value through | | 3,191,764 | 7,166,951 | 1,991,351 | 5,300,121 |
| other comprehensive income | 20 | 55,644 | 25,619 | 50,567 | 63,640 |
| Financial assets at fair value through | | 00,011 | 20,010 | 00,00 | 00,010 |
| profit or loss | 21 | 2,528,750 | 617,658 | 302,687 | 1,246,166 |
| Derivative financial instruments | | 145,752 | 20,029 | 86,835 | 31,744 |
| Restricted deposits | 31 | 5,920,734 | 4,550,946 | 6,628,113 | 2,589,202 |
| Time deposits with original maturity | 31 | -11 | .11 | | |
| of more than three months | 250 | 3,604,480 | 6,147,375 | 243,962 | 2,242,235 |
| Cash and cash equivalents | 31 | 3,494,455 | 707,789 | 3,990,624 | 1,195,471 |
| Total aurrent accets | | 20 492 645 | 21 620 262 | 21 061 924 | 14,878,521 |
| Total current assets | | _20,482,615 | 21,629,262 | 21,961,834 | 14,070,021 |
| CURRENT LIABILITIES | | | | | |
| Trade payables | 32 | 926,964 | 1,884,365 | 2,130,936 | 1,785,826 |
| Other payables and accruals | 33 | 12,970,225 | 15,263,104 | 12,765,951 | 10,088,365 |
| Contract liabilities | | 19,647 | 23,973 | 61,166 | 76,845 |
| Derivative financial instruments | | 3,554 | 29,726 | 220 | 77,151 |
| Interest-bearing bank and other | 36 | | | | |
| borrowings | | 3,089,969 | 391,527 | 4,335,371 | 1,471,548 |
| Lease liabilities | | 106 | 111 | 116 | 118 |
| Tax payable | | 1,226 | 1,226 | 1,226 | 1,226 |
| Total current liabilities | | 17,011,691 | 17,594,032 | 19,294,986 | 13,501,079 |
| NET CURRENT ASSETS | | 3,470,924 | 4,035,230 | 2,666,848 | 1,377,442 |
| | | | | - W-770-8 | 8 - 11 - 11 - 1 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 28,787,074 | 30,168,147 | 28,067,897 | 27,545,655 |
| LIADILITIES | | 20,101,014 | 00,100,147 | 20,007,037 | 21,040,033 |

STATEMENTS OF FINANCIAL POSITION OF THE COMPANY(continued)

31 December 2022,2023 and 2024, and 30 April 2025

| | | As | As at 30 April | | |
|----------------------------------|-------|------------|----------------|------------|-------------|
| | Notes | 2022 | 2023 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| NON-CURRENT LIABILITIES | | | | | |
| Interest-bearing bank borrowings | 36 | 8,643,000 | 9,683,046 | 5,081,500 | 5,246,500 |
| Lease liabilities | | 104 | 360 | 122 | - |
| Deferred income | | 53,501 | 5,855 | 4,505 | 4,194 |
| Other non-current liabilities | 38 | 360,504 | 336,143 | 273,414 | 254,382 |
| Total non-current liabilities | | 9,057,109 | 10,025,404 | 5,359,541 | 5,505,076 |
| Net assets | | 19,729,965 | 20,142,743 | 22,708,356 | 22,040,579 |
| EQUITY | | | | | |
| Share capital | 39 | 8,493,286 | 8,485,740 | 8,474,978 | 8,474,978 |
| Treasury shares | 39 | (301,174) | (215,654) | (142,628) | (1,099,764) |
| Reserves | 40 | 11,537,853 | 11,872,657 | 14,376,006 | 14,665,365 |
| Total equity | | 19,729,965 | 20,142,743 | 22,708,356 | 22,040,579 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

The Company is a joint stock company with limited liability established in the People's Republic of China ("PRC"). The registered office of the Company is located at Changsha, Hunan Province, China.

During the Relevant Periods, the Company's subsidiaries were involved in the following principal activities: the production, sale and maintenance of concrete machinery, excavating machinery, hoisting machinery, road machinery and piling machinery, and financial services.

As at 30 April 2025, the Company had direct and indirect interests in its subsidiaries, the particulars of which are set out below:

| Name | Place and date of incorporation/ registration and place of operations | Nominal value of issued ordinary/ registered share capital | | ge of equity table to the Company | Principal activities |
|--|--|--|----------|---|--|
| | | | Direct | Indirect | 40 0 0 0 |
| SANY Heavy Machinery (Chongqing) Co., Ltd. 三一重機(重慶)有限公司 | PRC/Mainland China | RMB100,000 | 100 | 0 | Manufacturing and sales of excavating machinery |
| Beijing SANY Intelligent Technology Co., Ltd. 北京三一智造科技有限公司 | PRC/Mainland China | RMB20,000 | ~ | 100 | Manufacturing and sales of pile driver |
| SANY Heavy Machinery Co., Ltd. 三一重機有限公司 | PRC/Mainland China | RMB3,450,470 | 87 | 13 | Manufacturing and sales of excavating machinery |
| Shanghai SANY Heavy Machinery Co., Ltd. 上海三一重機股份有限公司 | PRC/Mainland China | RMB800,000 | <u>~</u> | 100 | Manufacturing and sales of medium excavators |
| Shanghai Huaxing Digital Technology Co., Ltd. 上海華興數字科技有限公司 | PRC/Mainland China | RMB13,180 | 100 | ~ | Software technology service |
| SANY Automobile Manufacturing Co., Ltd. 三一汽車製造有限公司 | PRC/Mainland China | RMB1,008,300 | 100 | | Manufacturing and sales of truck-mounted concrete pump and truck mixer |
| Zhejiang SANY Equipment Co., Ltd. 浙江三一裝備有限公司 | PRC/Mainland China | RMB431,800 | 1070 | 100 | Manufacturing and sales of crawler crane |
| SANY Automobile Hoisting Machinery Co. Ltd. 三一汽車起重機械有限公司 | PRC/Mainland China | RMB163,400 | | 100 | Manufacturing and sales of truck crane |

1. CORPORATE INFORMATION (continued)

As at 30 April 2025, the Company had direct and indirect interests in its subsidiaries, the particulars of which are set out below: (continued)

| Name | Place and date of incorporation/ registration and place of operations | Nominal value of issued ordinary/ registered share capital | Percen attributable to Direct | tage of equity | Principal activities |
|---|--|--|-------------------------------------|----------------|--|
| Hunan SANY Medium Hoisting Machinery Co., Ltd. 湖南三一中型起重機械有限公司 | PRC/Mainland China | RMB100,000 | 100 | marect | Manufacturing and sales of medium truck crane |
| SANY Auto Finance Co. Ltd. ("Sany Auto Finance") 三一汽車金融有限公司 | PRC/Mainland China | RMB2,683,551. | 96 | | Financial service |
| SANY Financial Leasing Co., Ltd. ("SANY Financial Leasing") 三一融資租賃有限公司 | PRC/Mainland China | RMB1,006,837. | 95 | 21 | Finance lease service |
| SANY International Development Limited | Hong Kong | USD306,920 | 100 | ₩ 2 | Sales of construction machinery |
| Putzmeister Holding GmbH. | Germany | EUR40,000 | | 99 | Manufacturing and sales of concrete machinery |
| SANY Heavy Industry India Private Limited | India | INR3,644,840 | 22 | 78 | Manufacturing and sales of construction machinery in India |

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the Relevant Periods or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

2.1 BASIS OF PREPARATION

The financial statements are prepared for the purpose of preparation of financial information for inclusion in the prospectus of the Company in connection with the listing of the shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited. They have been prepared in accordance with IFRS Accounting Standards, which comprise all standards and interpretations approved by the International Accounting Standards Board. All IFRS Accounting Standards effective for the accounting period commencing from 1 January 2025, together with the relevant transitional provisions, have been early adopted by the Group throughout the Relevant Periods and the period covered by the Interim Comparative Information.

The Group has previously prepared financial statements under Chinese Accounting Standards for Business Enterprises ("CASBE") as issued by the Ministry of Finance of the People's Republic of China. These financial statements are the first financial statements prepared by the Group in accordance with IFRS Accounting Standards. Accordingly, IFRS 1 (Revised) "First-time adoption of International Financial Reporting Standards" has been applied in preparing these financial statements and the transition date is 1 January 2022. Details of the first-time adoption of IFRS Accounting Standards are disclosed in Note 2.2 below.

These financial statements have been prepared under the historical cost convention, except for financial assets at fair value through profit or loss and equity investments designated at fair value through other comprehensive income which have been measured at fair value. They are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated.

2.2 FIRST-TIME ADOPTION OF IFRSs

In preparing these consolidated financial statements, the Group's opening statement of financial position was prepared as at 1 January 2022, being the date of transition to IFRS Accounting Standards.

Reconciliation of equity

As at 1 January 2022 (date of transition to IFRS Accounting Standards) and 31 December 2024 (the end of the latest period of the most recent annual financial statements under CASBE), there were no reclassifications or remeasurements to equity arising from the transition from CASBE to IFRS Accounting Standards.

Reconciliation of total comprehensive income

During the year ended 31 December 2024 (the latest period of the most recent annual financial statements under CASBE), there were no reclassifications or remeasurements to total comprehensive income arising from the transition from CASBE to IFRS Accounting Standards.

Reconciliation of cash flows

The transition of CASBE to IFRS Accounting Standards did not have any material adjustments to the cash flows.

2.3 ISSUED BUT NOT YET EFFECTIVE IFRS ACCOUNTING STANDARDS

The Group has not applied the following new and revised IFRS Accounting Standards, that have been issued but are not yet effective, in the financial statements. The Group intends to apply these revised and new IFRS Accounting Standards, if applicable, when they become effective.

Amendments to IFRS 10 and IAS 28

Amendments to IFRS 9 and IFRS 7

Amendments to IFRS 9 and IFRS 7

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture¹

Amendments to the Classification and Measurement of Financial Instruments²

Contracts Referencing Nature-dependent Electricity²

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

IFRS 18
IFRS 19
Annual improvements to IFRS
Accounting Standards –
Volume 11

Presentation and Disclosure in Financial Statements³
Subsidiaries without Public Accountability: Disclosures³
Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7²

- No mandatory effective date yet determined but available for adoption
- ² Effective for annual periods beginning on or after 1 January 2026
- 3 Effective for annual periods beginning on or after 1 January 2027

The Group is in the process of making a detailed assessment of the impact of these new and revised IFRS Accounting Standards upon initial application. So far, the Group considers that these new and revised IFRS Accounting Standards, except for IFRS 18, may result in changes in certain accounting policies and no significant impact on the Group's financial performance and financial position is expected in the period of initial application. The application of IFRS 18 is not expected to have a material impact on the financial position of the Group but is expected to affect the presentation of the statement of profit or loss and other comprehensive income and statement of cash flows and disclosures in the future financial information. The Group will continue to assess the impact of IFRS 18 on the Group's financial information.

2.4 MATERIAL ACCOUNTING POLICY INFORMATION

Business combinations

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

The Group determines that it has acquired a business when the acquired set of activities and assets includes an input and a substantive process that together significantly contribute to the ability to create outputs.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Business combinations(continued)

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

Business combination under common control

A business combination involving entities under common control refers to a combination where all entities involved are ultimately controlled by the same party both before and after the transaction, and such control is not transitory.

The acquirer shall recognise the acquired assets and liabilities including any goodwill previously recognised by the ultimate controlling party in its acquisition of the acquiree at their carrying amounts in the ultimate controlling party's consolidated financial statements as of the combination date. The difference between the carrying amount of the net assets acquired and the carrying amount of the consideration paid shall be adjusted against share premium. If share premium is insufficient, the balance shall be offset against retained earnings.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Investments in associates and joint ventures

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group's investments in associates and joint ventures are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and other comprehensive income. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

Fair value measurement

The Group measures its derivative financial instruments, certain debt and equity investments at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data and other information are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Fair value measurement (continued)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, contract assets, deferred tax assets and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to profit or loss in the period in which it arises.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group:

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

| Buildings | 2.43% to 6.67% |
|--|------------------|
| Machinery equipment | 6.47% to 25.00% |
| Transportation equipment | 9.70% to 12.50% |
| Leasing out equipment under operating leases | 16.17% to 25.00% |
| Office and other equipment | 6.47% to 50.00% |
| Leasehold improvements and renovation costs | 5.00% to 33.33% |

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Property, plant and equipment and depreciation (continued)

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation methods are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress is stated at cost less any impairment losses, and is not depreciated. It is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

Investment properties

Investment properties are properties held to earn rental income and/or for capital appreciation. Investment properties include land use rights leased out, land use rights held for transfer upon capital appreciation, and buildings leased out.

An investment property is measured initially at cost. If the economic benefits relating to an investment property will probably flow in and the cost can be reliably measured, subsequent costs incurred for the property are included in the cost of the investment property. Otherwise, subsequent costs are recognised in profit or loss as incurred.

The Group uses the cost model for the subsequent measurement of investment properties, and adopts a depreciation or amortisation policy for the investment properties which is consistent with that for buildings and land use rights.

It is reclassified at its carrying amount at the date of the transfer when an owner-occupied property or inventory is transferred to an investment property, or an investment property is transferred to owner-occupied properties.

When an investment property is transferred to owner-occupied properties, it is reclassified as a fixed asset or an intangible asset at the date of the transfer. When an owner-occupied property is transferred out for earning rentals or for capital appreciation, the fixed asset or intangible asset is reclassified as an investment property at the date of the transfer. If it is transferred to an investment property measured by the cost model, its book value at the date of the transfer shall be used as the value of the investment property; if it is transferred to an investment property measured by the fair value model, its fair value at the date of the transfer shall be used as the value of the investment property.

An investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. The net amount of proceeds from the sale, transfer, retirement or damage of an investment property net of its carrying amount and related taxes is recognised in profit or loss for the current period.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Non-current assets and disposal groups held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered principally through a sales transaction rather than through continuing use. For this to be the case, the asset or disposal group must be available for immediate sale in its present condition subject only to terms that are usual and customary for the sale of such assets or disposal groups and its sale must be highly probable. All assets and liabilities of a subsidiary classified as a disposal group are reclassified as held for sale regardless of whether the Group retains a non-controlling interest in its former subsidiary after the sale.

Non-current assets and disposal groups (other than investment properties and financial assets) classified as held for sale are measured at the lower of their carrying amounts and fair values less costs to sell. Property, plant and equipment and intangible assets classified as held for sale are not depreciated or amortised.

Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. Such intangible assets are not amortised. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis. Trademarks are deemed to be intangible assets with indefinite useful lives.

Intangible assets are stated at cost less any impairment losses and are amortised on the straight-line basis over their estimated useful lives. The estimated useful lives of intangible assets are as follows:

| Categories | Estimated useful lives |
|------------------------|------------------------|
| Putzmeister franchise | 10 years |
| Proprietary technology | 5 years |
| Software | 5 years |
| Others* | 5 to 50 years |

*The others of intangible assets mainly included multiple technology platform developed by the company and the estimated useful life is determined by the company based on its historical experience.

Research and development costs

All research costs are charged to profit or loss as incurred.

Expenditure incurred on projects to develop new products is capitalised and deferred only when the Group can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, its intention to complete and its ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the project and the ability to measure reliably the expenditure during the development. Product development expenditure which does not meet these criteria is expensed when incurred.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

| Buildings | 1 to 10 years |
|--------------------------|---------------|
| Machinery equipment | 1 to 10 years |
| Transportation equipment | 1 to 4 years |
| Office equipment | 1 to 4 years |
| Leasehold land | 50 years |

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

(b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Leases (continued)

Group as a lessee (continued)

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases that are considered to be of low value.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease term and is included in revenue in profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade and bills receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade and bills receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Investments and other financial assets (continued)

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

Purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at fair value through other comprehensive income (debt instruments)

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to profit or loss.

Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under IAS 32 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on the equity investments are also recognised as other income in profit or loss when the right of payment has been established.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Investments and other financial assets (continued)

Subsequent measurement (continued)

Financial assets at fair value through profit or loss (continued)

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss. Reassessment occurs if there is a change in the terms of the contract that significantly modifies the cash flows.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Impairment of financial assets (continued)

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 360 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade and bills receivables and contract assets which apply the simplified approach as detailed below.

- Stage 1 Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

Simplified approach

For trade and bills receivables and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and bills payables, other payables and accruals, derivative financial instruments, placements from banks, lease liabilities, and interest-bearing bank and other borrowings.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by IFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss. The net fair value gain or loss recognised in profit or loss does not include any interest charged on these financial liabilities.

Financial liabilities at amortised cost (trade and other payables, and borrowings)

After initial recognition, trade and other payables, and interest-bearing borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in profit or loss.

Financial quarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. A financial guarantee contract is recognised initially as a liability at its fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, the Group measures the financial guarantee contracts at the higher of: (i) the ECL allowance determined in accordance with the policy as set out in "Impairment of financial assets"; and (ii) the amount initially recognised less, when appropriate, the cumulative amount of income recognised.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in profit or loss.

Derivative financial instruments

Initial recognition and subsequent measurement

The Group uses derivative financial instruments, such as forward currency contracts and interest rate swaps, to hedge its foreign currency risk and interest rate risk, respectively. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Any gains or losses arising from changes in fair value of derivatives are taken directly to profit or loss, except for the effective portion of cash flow hedges, which is recognised in other comprehensive income and later reclassified to profit or loss when the hedged item affects profit or loss.

Inventories

The Group's inventories include raw materials, semi-finished goods and finished goods.

Inventories are initially carried at planned cost. The difference between the planned cost and the actual cost of raw materials is accounted for through the cost difference account. The cost difference belonging to inventories transferred out is carried forward periodically to adjust the planned cost to the actual cost. The cost of inventories consumed and transferred out is determined on the weighted average basis. Turnover materials include low value consumables and packing materials, which are written off immediately.

The Group adopts a perpetual inventory system.

At the end of the reporting period, inventories are stated at the lower of cost and net realisable value. The inventories are written down below cost to net realisable value and the write-down is recognised in profit or loss if the cost is higher than the net realisable value. When the circumstances that previously caused the inventories to be written down below cost no longer exist, in which case the net realisable value of inventories becomes higher than the carrying amount, the amount of the write-down is reversed. The reversal is limited to the amount of the original write-down, and is recognised in profit or loss.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale and relevant taxes. Except for spare parts and other inventories with low unit prices, the reserve for inventory price reduction shall be calculated according to a single inventory item. Spare parts and other inventories with low unit prices shall be assessed for asset impairment according to their actual conditions.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at banks, and short-term highly liquid deposits with a maturity of generally within three months that are readily convertible into known amounts of cash, subject to an insignificant risk of changes in value and held for the purpose of meeting short-term cash commitments.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and at banks, and short-term deposits as defined above, which are repayable on demand and form an integral part of the Group's cash management.

Special reserve - safety production fund

Provisions for the Group's obligations for safety operations are based on the Group's revenue arising from the sale of construction machinery and equipment per year in accordance with related PRC rules and regulations. The Group records a corresponding cost when such expenditure for safety operations is incurred. The remaining provisions for the Group's obligations for safety operations are recorded as a special reserve – safety production fund. The remaining provisions are not recorded in profit or loss while the Group decreases its retained profits when it recognises the special reserve – safety production fund.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in profit or loss.

The Group provides for warranties in relation to the sale of construction machinery and equipment during the warranty period. Provisions for these assurance-type warranties granted by the Group are initially recognised based on sales volume and past experience of the level of repairs and returns, discounted to their present values as appropriate. The warranty-related cost is revised annually.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of each reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Income tax (continued)

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from
 the initial recognition of an asset or liability in a transaction that is not a business
 combination and, at the time of the transaction, affects neither the accounting profit nor
 taxable profit or loss and does not give rise to equal taxable and deductible temporary
 differences; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of each reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is credited to a deferred income account and is released to profit or loss over the expected useful life of the relevant asset by equal annual instalments or deducted from the carrying amount of the asset and released to profit or loss by way of a reduced depreciation charge.

Revenue recognition

Revenue from contracts with customers

Revenue from contracts with customers is recognised when the Group has fulfilled its performance obligations in the contracts, that is, when the customer obtains control of relevant goods or services. Control of relevant goods or services refers to the ability to direct the use of the goods or the provision of the services, and obtain substantially all of the remaining benefits from the goods or services.

Sale of products

A contract for the sale of products between the Group and the customer usually only includes the performance obligation to transfer the products, with no continued management and effective control of the products associated with ownership. The Group generally recognises the revenue when the relevant products are delivered to customer and confirmed as accepted by the customer, on the basis of taking full consideration of the following factors: the present right to collect payment for the products, the transfer of the key risks and returns in the product ownership, the transfer of the legal ownership of the products, the transfer of the physical asset of the products, and the acceptance of the products by the customer.

Variable consideration

The Group determines the best estimate of variable consideration by using the expected value method or the most likely amount method. However, the transaction price including variable consideration is limited to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

Significant financing components

When the contract contains a significant financing component, the Group determines the transaction price based on an amount that reflects the price that a customer would have paid for the goods or services in cash at the time of obtaining control of the goods or services, and amortises the difference between the transaction price and the consideration promised in the contract under the effective interest method within the contract period using the discount rate that discounts the nominal amount of the contract consideration to the current selling price of the goods or services. The Group does not consider the effects of a significant financing component in the contract if it is expected that the period between when the customer obtains control of the goods or services and when the customer pays for such goods or services will be one year or less.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Revenue recognition (continued)

Revenue from contracts with customers (continued)

Warranties

The Group provides warranties in connection with the sale of construction machinery and equipment in accordance with the contract and the relevant laws and regulations, etc., which are assurance-type warranties that provides the customer with the assurance that the good complies with agreed-upon specifications. In assessing whether quality assurance is provided as a separate service other than providing guarantee to the customers that the goods sold meet the established quality standards, the Group considers factors such as whether the quality assurance is a statutory requirement, the term of quality assurance and nature of the Group's commitment to perform its obligations.

Revenue from other sources

Rental income

Rental income is recognised on a time proportion basis over the lease terms. Variable lease payments that do not depend on an index or a rate are recognised as income in the accounting period in which they are incurred.

Financial services

Interest income or interest expense for financial services is measured at the effective interest rate. The effective interest rate is the rate at which a financial instrument's expected future cash inflows or outflows are discounted to the net book value of the financial instrument or financial liability over its expected lifetime or less. The measurement of interest income takes into account the contractual terms of the financial instrument and includes all fees attributable to the effective interest rate component and all transaction costs, but does not include future loan losses. If the Group's estimates of future revenues or expenses change, the carrying value of financial assets or liabilities may also be adjusted accordingly. Since the adjusted book value is calculated at the original effective interest rate, the change is also included in interest income or interest expense.

Contract assets

If the Group performs by transferring goods to a customer before being unconditionally entitled to the consideration under the contract terms, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment, details of which are included in the accounting policies for impairment of financial assets. They are reclassified to trade and bills receivables when the right to the consideration becomes unconditional.

Contract liabilities

A contract liability is recognised when a payment is received or a payment is due (whichever is earlier) from a customer before the Group transfers the related services. Contract liabilities are recognised as revenue when the Group performs under the contract (i.e., transfers control of the related services to the customer).

Share-based payments

A share-based payment is classified as either an equity-settled share-based payment or a cashsettled share-based payment. An equity-settled share-based payment is a transaction in which the Group receives services and uses shares or other equity instruments as consideration for settlement.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Share-based payments (continued)

An equity-settled share-based payment in exchange for services received from employees is measured at the fair value of the equity instruments granted to the employees. If such an equity-settled share-based payment vests immediately, the related costs or expenses at an amount equal to the fair value on the grant date are recognised, with a corresponding increase in capital reserves; if such an equity-settled share-based payment does not vest until the completion of services for a vesting period, or until the achievement of a specified performance condition, the Group recognises the services received for the current period as related costs and expenses at the end of each reporting period during the vesting period, with a corresponding increase in capital reserves at an amount equal to the fair value of the equity instruments at the grant date. Please refer to note 41 for the fair value of equity instruments.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled share-based award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled share-based award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

Employee benefits

Employee benefits refer to all forms of consideration or compensation other than share-based payments given by the Group in exchange for services rendered by employees or for termination of employment. Employee benefits include short-term employee benefits, post-employment benefits, termination benefits and other long-term employee benefits. Benefits given by the Group to an employee's spouse, children and dependents, family members of deceased employees and other beneficiaries are also considered employee benefits.

Short-term employee benefits

The Company recognises, in the accounting period in which an employee provides service, short-term employee benefits actually incurred as liabilities, with a corresponding charge to profit or loss or the cost of a relevant asset.

Post-employment benefits (defined contribution plan)

The employees of the Group participate in a pension scheme and unemployment insurance managed by the local government. The corresponding expenses shall be included in the cost of related assets or profit or loss.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Employee benefits (continued)

Post-employment benefits (defined benefit plan)

The Group operates a defined benefit pension plan which requires contributions to be made to a separately administered fund. The benefits are unfunded. The cost of providing benefits under the defined benefit plan is determined using the projected accumulative benefit unit method.

Remeasurements arising from the defined benefit pension plan, comprising actuarial gains and losses, the effect of the asset ceiling (excluding amounts included in net interest on the net defined benefit liability) and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the statement of financial position with a corresponding debit or credit to equity through other comprehensive income in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss at the earlier of the date of the plan amendment and the date that the Group recognises restructuring-related costs or termination benefits.

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognises the following changes in the net defined benefit obligation under administrative expenses and financial expenses in profit or loss: service costs comprising current service costs, past service costs, and gains and losses on settlements; net interest comprising interest income on plan assets, interest costs on the defined benefit obligation and interest on the effect of the asset ceiling.

Termination benefits

The Group provides termination benefits to employees and recognises an employee benefits liability for termination benefits, with a corresponding charge to profit or loss, at the earlier of when the Group can no longer withdraw the offer of those benefits resulting from an employment termination plan or a curtailment proposal and when the Group recognises costs involving the payment of termination benefits.

Other long-term employee benefits

Other long-term employee benefits provided to employees shall be recognised in accordance with the relevant provisions of post-employment benefits and used to measure net liabilities or net assets of other long-term employee benefits, but the changes are recognised in profit or loss for the period or related asset costs.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Dividends

The Company's cash dividends are recognised as liabilities upon approval by the shareholders' general meeting. Final dividends are disclosed in note 11 to the financial statements.

2.3 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

Foreign currencies

The financial statements is presented in RMB, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of each reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries, joint ventures and associates are currencies other than the RMB. As at the end of the reporting period, the assets and liabilities of these entities are translated into RMB at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into RMB at the exchange rates that approximate to those prevailing at the dates of the transactions.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve, except to the extent that the differences are attributable to non-controlling interests. On disposal of a foreign operation, the cumulative amount in the reserve relating to that particular foreign operation is recognised in profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into RMB at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into RMB at the weighted average exchange rates for the year.

Share repurchase

The payment and transaction costs incurred on the repurchase of the Group's own equity instruments are accounted for as a deduction from equity. Other than share-based payments, the issuance (including refinancing), repurchase, sale or cancellation of the Group's own equity instruments shall be treated as changes in equity.

3. MATERIAL ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the Financial statements.

Operating leases - the Group as lessor

The Group has entered into lease agreements on its investment property portfolio. Based on an evaluation of the terms and conditions of the agreements, the Group has determined these leases to be operating leases, and it retains substantially all the significant risks and rewards of ownership of these properties.

Business models

The classification of financial assets at initial recognition depends on the Group's business model for managing financial assets. When determining the business model, the Group considers the methods used to evaluate and report financial asset performance to key management, the risks affecting the performance of financial assets and the risk management, and the manner in which the relevant management receives remuneration. When assessing whether the objective is to collect contractual cash flows, the Group needs to analyse and judge the reason, timing, frequency and value of the sale before the maturity date of the financial assets.

Contractual cash flow characteristics

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics, and the judgements on whether the contractual cash flows are solely payments of principal and interest on the principal amount outstanding, including assessing the modification of the time value of money, determining whether there is any significant difference from the benchmark cash flow and evaluating whether the fair value of the prepayment features is insignificant for financial assets with prepayment features, etc.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

3. MATERIAL ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Estimation uncertainty (continued)

Provision for expected credit losses on financial instruments and contract assets

The Group uses the expected credit loss model to assess the impairment of financial instruments. The Group is required to perform significant judgement and estimation and take into account all reasonable and supportable information, including forward-looking information. When making such judgements and estimates, the Group infers the expected changes in the debtor's credit risk based on historical repayment data combined with economic policies, macroeconomic indicators, industry risks and other factors. The different estimates may impact the impairment assessment, and the provision for impairment may also not be representative of the actual impairment loss in the future. The information about the ECLs on the Group's financial instruments and contract assets is disclosed in note 22, note 23, note 24, note 25 and note 29 to the Financial statements.

Impairment of non-current assets other than financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment for all non-current assets other than financial assets at the end of each reporting period. Intangible assets with indefinite useful lives are tested for impairment annually and at other times when such an indication exists. Other non-current assets other than financial assets are tested for impairment when there are indications that the carrying amounts may not be recoverable. An impairment exists when the carrying amount of an asset or asset group exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and the present value of the future cash flows expected to be derived from it. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the assets. When the calculations of the present value of the future cash flows expected to be derived from an asset or asset group are undertaken, management must estimate the expected future cash flows from the asset or asset group and choose a suitable discount rate in order to calculate the present value of those cash flows.

Development expenditures

Development expenditures are capitalised in accordance with the accounting policy for research and development costs in note 2.3 to the Financial statements. Determining the amounts to be capitalised requires management to make assumptions regarding the expected future cash flows from the assets, discount rates to be applied and the expected period of benefits.

Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Further details are disclosed in note 26 to the Financial statements.

3. MATERIAL ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Estimation uncertainty (continued)

Provisions

Based on the terms of the contracts, existing knowledge and historical experience, the Group estimates and makes provision for product quality assurance, expected contract losses, liquidated damages of late delivery, etc. Where a contingent event has formed a current obligation and the performance of such a current obligation is likely to result in an outflow of economic benefits from the Group, the Group recognises the contingent event as an anticipated liability in accordance with the best estimate of the expenditure required to fulfil the relevant current obligation. The recognition and measurement of the estimated liabilities depend largely on the judgement of the management. In making the judgement, the Group shall assess the risk, uncertainty and time value of the currency associated with such contingencies.

The Group provides after-sales quality maintenance commitment for the selling, repairing and renovating of goods to the customers, and recognises the estimated liabilities for the commitment. The Company's recent maintenance experience data has been taken into account in the estimated liabilities, and the risks and uncertainties related to the maintenance matters have been comprehensively considered. Any increase or decrease in this provision may affect profits and losses in the future.

The Company provides mortgage and financing guarantees to financing institutions for customers with financing needs, and makes estimated liabilities based on the losses that may occur in the guarantee obligations. The estimated liabilities have taken into account data such as the proportion of the guarantee obligation actually performed and the proportion of actual losses incurred after performing the guarantee obligation, as well as factors such as risks, uncertainties and time value of money related to the guarantee obligation. Any increase or decrease in this provision may affect profits and losses in the future.

Inventory provision determined on net realisable value

According to the inventory accounting policy, the Group measures the inventory at the lower of cost and net realisable value, and makes inventory provision for the obsolete inventory, slow-moving inventory and the inventory of which the cost is higher than their net realisable value. At the end of each reporting period, the Group reviews whether individual inventory items are obsolete or stagnant and whether their net realisable value is lower than their cost. The impairment of inventory is based on the assessment of the inventory's merchantability and its net realisable value. Identification of inventory impairment requires management to make judgements and estimates based on solid evidence and factors such as the purpose of holding the inventory and the impact of events after the end of each reporting period. The difference between the actual result and the original estimate will affect the carrying amount of inventories and the accrual or reversal of inventory provision during the period in which the estimate is changed.

Fair value of unlisted equity investments

The unlisted equity investments have been valued based on a market-based valuation technique as detailed in note 51 to the Financial statements. The valuation requires the Group to determine the comparable public companies (peers) and select the price multiple. In addition, the Group makes estimates about the discount for illiquidity and size differences. The Group classifies the fair value of these investments as Level 3. Further details are included in note 20 and note 21 to the Financial statements.

3. MATERIAL ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Estimation uncertainty (continued)

Share-based payment

The Company implemented restricted shares and employee stock ownership plan to exchange the services provided by employees. The equity instruments granted under the plan are measured at fair value on the grant date. If the instruments granted only vest after the respective employees complete a specific period of service or achieve a performance condition, an expense during the vesting period is amortised using the straight-line method based on the best estimate of the exercisable number of the instruments and capital reserves are increased by a corresponding amount.

At the end of each reporting period during the vesting period, the Company determines whether the performance forecast satisfies the prescriptive conditions of the incentive plan according to the recent development. The best estimate of exercisable number of instruments is revised if recent evidence indicates that the estimated future performance of the Company does not meet the prescriptive conditions of the incentive plan.

The Company's management's judgement is necessary in forecasting the performance to determine whether the vesting conditions are satisfied.

4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has six reportable operating segments as follows:

- (a) Concrete machinery segment: Research, development, production and sale of concrete pump trucks, concrete delivery pumps, batching plants, truck mixers, concrete truckmounted pumps and so on;
- (b) Excavating machinery segment: Research, development, production and sale of excavating machinery products such as large excavators, medium excavators, small excavators and so on;
- (c) Hoisting machinery segment: Research, development, production and sale of hoisting machinery products such as truck cranes, all-terrain cranes, crawler cranes, tower cranes and so on:

4. OPERATING SEGMENT INFORMATION (continued)

- (d) Piling machinery segment: Research, development, production and sale of piling machinery products such as rotary drilling rigs, hydraulic grabs, continuous wall grabs and so on;
- (e) Road machinery segment: Research, development, production and sale of pavement machinery products such as rollers, motor graders, pavers, milling machines, asphalt batching plants and so on; and
- (f) Financial service segment: Construction machinery product loans, finance lease, and interbank lending and borrowing among financial institutions.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment gross profit.

The assets and liabilities of the operating segments will not be disclosed as they are not regularly reported to the Group's key operating decision-makers, and the assets and liabilities are governed by the Group.

| Year ended 31 December 2022 | Concrete machinery RMB'000 | Excavating machinery RMB'000 | Hoisting machinery RMB'000 | Piling machinery RMB'000 | Road machinery RMB'000 | Financial services RMB'000 | Others RMB'000 | Total RMB'000 |
|---|----------------------------------|------------------------------|----------------------------------|--------------------------------|------------------------------|----------------------------------|-------------------|--------------------------|
| Segment revenue (note 5) Sales to external | | | | | | | | |
| customers | 15,080,363 | 35,755,616 | 12,669,948 | 3,065,233 | 3,080,834 | 804,035 | 10,382,501 | 80,838,530 |
| Segment results Reconciliation: Selling and marketing | 3,130,432 | 9,167,225 | 1,757,631 | 1,062,439 | 643,079 | 425,781 | 2,109,704 | 18,296,291 |
| expenses Administrative expenses and research and development | | | | | | | | (4,930,139) |
| costs Finance costs | | | | | | | | (9,979,136) (624,875) |
| Other gains or | | | | | | | | 1985 - 180 TITL - 185 A |
| expenses | | | | | | | | 2,101,769 |
| Profit before tax | | | | | | | | 4,863,910 |

4. OPERATING SEGMENT INFORMATION (continued)

| Year ended 31 December 2023 | Concrete machinery RMB'000 | Excavating machinery RMB'000 | Hoisting machinery RMB'000 | Piling machinery RMB'000 | Road machinery RMB'000 | Financial services RMB'000 | Others RMB'000 | Total RMB'000 |
|---|---|------------------------------|----------------------------------|--------------------------------|------------------------------|----------------------------------|-------------------|---|
| Segment revenue (note 5) Sales to external customers | 15 314 574 | 27,635,692 | 12,999,205 | 2,085,179 | 2 485 494 | 797,211 | 12,701,581 | 74 018 936 |
| | 15,514,574 | 21,033,092 | 12,999,203 | 2,065,179 | 2,400,494 | 191,211 | 12,701,301 | 74,010,930 |
| Segment results Reconciliation: Selling and | 3,317,262 | 8,527,198 | 2,990,011 | 680,306 | 706,114 | 405,538 | 2,949,781 | 19,576,210 |
| marketing expenses Administrative expenses and | | | | | | | | (5,101,926) |
| research and | | | | | | | | |
| development costs Finance costs | | | | | | | | (8,981,778) (1,013,550) |
| Other gains or expenses | | | | | | | | 837,598 |
| Profit before tax | | | | | | | | 5,316,554 |
| Year ended 31 December | | _ | N and the second | 2020-00 | | - Constant | | |
| 2024 | Concrete machinery RMB'000 | Excavating machinery RMB'000 | Hoisting machinery RMB'000 | Piling machinery RMB'000 | Road machinery RMB'000 | Financial services RMB'000 | Others RMB'000 | Total RMB'000 |
| Segment revenue (note 5) Sales to | machinery | machinery | machinery | machinery | machinery | services | | 7.0707070 |
| Segment revenue (note 5) | machinery RMB'000 | machinery | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | services | | RMB'000 |
| Segment revenue (note 5) Sales to external | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | services RMB'000 | RMB'000 | RMB'000 |
| Segment revenue (note 5) Sales to external customers Segment results Reconciliation: | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | services RMB'000 | RMB'000 | RMB'000 |
| Segment revenue (note 5) Sales to external customers Segment results Reconciliation: Selling and marketing expenses Administrative expenses and | machinery RMB'000 14,368,034 2,947,573 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | services RMB'000 | RMB'000 | RMB'000 78,383,379 20,902,989 |
| Segment revenue (note 5) Sales to external customers Segment results Reconciliation: Selling and marketing expenses Administrative expenses and research and development costs | machinery RMB'000 14,368,034 2,947,573 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | machinery RMB'000 | services RMB'000 | RMB'000 | 78,383,379 20,902,989 (5,464,214) |

4. OPERATING SEGMENT INFORMATION (continued)

| Four months ended 30 April 2024 (unaudited) | Concrete machinery RMB'000 | Excavating machinery RMB'000 | Hoisting machinery RMB'000 | Piling machinery RMB'000 | Road machinery RMB'000 | Financial services RMB'000 | Others RMB'000 | Total RMB'000 |
|---|----------------------------------|------------------------------|----------------------------------|--------------------------------|------------------------------|----------------------------------|-------------------|--------------------------|
| Segment revenue (note 5) Sales to external | | | | | | | | |
| customers | 4,309,057 | 9,817,141 | 4,395,126 | 813,084 | 945,428 | 221,892 | 4,343,042 | 24,844,770 |
| Segment results Reconciliation: Selling and marketing | 912,948 | 3,073,669 | 1,170,149 | 271,265 | 283,749 | 121,796 | 823,314 | 6,656,890 |
| expenses Administrative expenses and research | | | | | | | | (1,569,120) |
| and development | | | | | | | | |
| costs Finance costs Other gains or | | | | | | | | (2,808,184) (337,737) |
| expenses | | | | | | | | 598,582 |
| Profit before tax | | | | | | | | 2,540,431 |
| Four months ended 30 April 2025 | Concrete machinery RMB'000 | Excavating machinery RMB'000 | Hoisting machinery RMB'000 | Piling machinery RMB'000 | Road machinery RMB'000 | Financial services RMB'000 | Others RMB'000 | Total RMB'000 |
| Segment revenue (note 5) Sales to | | | | | | | | |
| external customers | 5,043,427 | 11,696,247 | 4,933,714 | 1,033,915 | 1,394,573 | 167,281 | 5,156,877 | 29,426,034 |
| Segment results Reconciliation: Selling and | 1,131,326 | 3,633,705 | 1,394,885 | 342,643 | 421,888 | 105,793 | 953,880 | 7,984,120 |
| marketing expenses Administrative expenses | | | | | | | | (1,912,116) |
| and research and development | | | | | | | | |
| costs Finance costs | | | | | | | | (2,459,251) (208,319) |
| Other gains or expenses | | | | | | | | 643,483 |
| Profit before tax | | | | | | | | 4,047,917 |

4. OPERATING SEGMENT INFORMATION (continued)

Geographical information

| | Year | ended 31 Dece | Four months ended 30 April | | |
|------------------------------------|------------|---------------|----------------------------|-------------|------------|
| | 2022 | 22 2023 2024 | | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | | 18 | | (Unaudited) | |
| Mainland China Outside Mainland | 44,049,835 | 30,454,900 | 29,521,685 | 10,161,976 | 12,542,300 |
| China | 36,788,695 | 43,564,036 | 48,861,694 | 14,682,794 | 16,883,734 |
| Total revenue | 80,838,530 | 74,018,936 | 78,383,379 | 24,844,770 | 29,426,034 |

Information about major customers

No revenue from sales to a single customer or a group of customers under common control accounted for 10% or more of the Group's revenue for each of the Relevant Periods and the period covered by the Interim Comparative Financial Information.

5. REVENUE, OTHER INCOME AND GAINS, NET

An analysis of revenue is as follows:

| | Year | Year ended 31 December | | | Four months ended 30 April | | |
|--------------------------------|---------------------|------------------------|-----------------------------------|---------------------------------------|----------------------------|--|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | | |
| Revenue from contracts with | | | | * Carrier of American (AP 1 Carrier) | | | |
| customers | 79,660,931 | 72,194,092 | 76,724,493 | 24,317,550 | 28,949,457 | | |
| Revenue from other sources | | | | | | | |
| Financial service | 804,035 | 797,211 | 609,988 | 221,892 | 167,281 | | |
| Gross rental | 1901012005124045104 | NOON 124 # 0000 121 | \$25,000,000 \$ 00,000,000 | 1 18 CVD 600 CCC | 10/25/95/19/05/55/07 | | |
| income | 373,564 | 1,027,633 | 1,048,898 | 305,328 | 309,296 | | |
| Total | 80,838,530 | 74,018,936 | 78,383,379 | 24,844,770 | 29,426,034 | | |

5. REVENUE, OTHER INCOME AND GAINS, NET (continued)

Revenue from contracts with customers

(a) Disaggregated revenue information

| | Year | ended 31 Decem | ber | Four months | nths ended 30 April | |
|--|-------------|----------------|-------------|-------------|---------------------|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| 4 10 company of the c | | | | (Unaudited) | | |
| Types of products | | | | | | |
| or services | | | | | | |
| Concrete | 45 000 000 | 45 044 574 | 44 000 004 | 4 200 057 | 5 040 407 | |
| machinery | 15,080,363 | 15,314,574 | 14,368,034 | 4,309,057 | 5,043,427 | |
| Excavating | 25 755 616 | 27 625 602 | 20 272 600 | 0.017.141 | 11 606 247 | |
| machinery Hoisting | 35,755,616 | 27,635,692 | 30,373,600 | 9,817,141 | 11,696,247 | |
| machinery | 12,669,948 | 12,999,205 | 13,115,027 | 4,395,126 | 4,933,714 | |
| Piling machinery | 3,065,233 | 2,085,179 | 2,076,069 | 813,084 | 1,033,915 | |
| Road machinery | 3,080,834 | 2,485,494 | 3,001,227 | 945,428 | 1,394,573 | |
| Others | 10,008,937 | 11,673,948 | 13,790,536 | 4,037,714 | 4,847,581 | |
| Others | 10,000,937 | 11,073,940 | 13,790,330 | 4,037,714 | 4,047,301 | |
| Total | 79,660,931 | 72,194,092 | 76,724,493 | 24,317,550 | 28,949,457 | |
| | | | | | | |
| Geographical | | | | | | |
| markets | | | | | | |
| Mainland China | 43,104,782 | 28,874,100 | 28,458,486 | 9,634,756 | 12,212,441 | |
| Outside | | | | | | |
| Mainland | | | | | | |
| China | 36,556,149 | 43,319,992 | 48,266,007 | 14,682,794 | 16,737,016 | |
| Total | 79,660,931 | 72,194,092 | 76,724,493 | 24,317,550 | 28,949,457 | |
| 1.0 | | | | | | |
| Timing of revenue | | | | | | |
| recognition | | | | | | |
| Services | | | | | | |
| transferred | | | | | | |
| over time | 157,750 | 252,965 | 169,498 | 49,746 | 48,647 | |
| Goods | | | | | | |
| transferred at | | | | | | |
| a point in | | | | | | |
| time | 79,503,181 | 71,941,127 | 76,554,995 | 24,267,804 | 28,900,810 | |
| Total | 79,660,931 | 72,194,092 | 76,724,493 | 24,317,550 | 28,949,457 | |
| . 5.01 | . 0,000,001 | 72,101,002 | . 0,121,100 | 21,011,000 | 20,0 10, 101 | |

5. REVENUE, OTHER INCOME AND GAINS, NET (continued)

Revenue from contracts with customers (continued)

(a) Disaggregated revenue information (continued)

The following table shows the amounts of revenue recognised during the Relevant Periods that were included in the contract liabilities at the beginning of each reporting period.

| | As at 31 December | | | As at 30 April | |
|---|-------------------|-----------|-----------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Revenue recognised that was included in contract liabilities at the beginning of the reporting period: | × | | | | |
| Sale of products | 1,765,531 | 1,302,871 | 1,750,126 | 1,980,542 | |

(b) Performance obligations

Information about the Group's performance obligations is summarised below:

Sale of products

The performance obligation is satisfied upon delivery of products, and three main payment methods are available to customers:

- -full payment: Customers normally pay the majority of the purchase price before the product delivery, with the remaining amount held as a warranty deposit.
- -credit/installment payment: payment terms are of 3 to 24 months. Shipments are generally dispatched once the customer has provided a down payment equal to a fixed percentage of the product's price.
- -financing payment: Shipments are generally dispatched once the customer has provided a down payment equal to a fixed percentage of the product's price. Customers have the option to finance their purchase through loan agreements or finance lease arrangements with financial institutions.

Rendering services

The performance obligation is satisfied over time as services are rendered and payment is generally due based on the progress of service completion.

All the amounts of transaction prices allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) are expected to be recognised as revenue within one year.

5. REVENUE, OTHER INCOME AND GAINS, NET (continued)

An analysis of other income and gains, net is as follows:

| | Year ended 31 December | | | Four months ended 30 April | | |
|---|------------------------|-----------|-----------|----------------------------|-----------|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Other income and gains, net | | | | | | |
| Interest income | 703,743 | 980,320 | 1,009,363 | 374,824 | 340,715 | |
| Government grants* | | | | | | |
| - Related to assets | 75,480 | 190,700 | 197,226 | 61,340 | 68,413 | |
| - Related to income | 1,044,068 | 576,104 | 673,511 | 315,257 | 182,712 | |
| Gains/(losses) on disposal of items of property, plant and equipment, | | | | | | |
| net | 11,964 | (38,394) | (155,484) | (3,046) | 4,046 | |
| Gains/(losses) on disposal of leasehold land included in right- of-use assets and other intangible | | | | | | |
| assets, net | 24,644 | (744) | 93,452 | (122) | 177 | |
| Foreign exchange differences, net | 267,512 | 538,662 | (305,967) | (229,634) | 497,800 | |
| Gains/(losses) on disposal of investments in joint ventures and | 201,012 | 000,002 | (000,001) | (220,004) | 407,000 | |
| associates, net | 1,285 | (6,697) | - | - | - | |
| Gains on disposal of | 20.046 | 44 770 | 00.007 | | | |
| subsidiaries Net realised and unrealised gains/(losses) on financial assets at FVPL and | 29,046 | 11,772 | 96,997 | · · · | | |
| amortised cost Dividend income from financial | 677,868 | (270,294) | 464,730 | 52,005 | 295,837 | |
| assets at FVOCI | 36,769 | 38,199 | 23,316 | 4,265 | 2,649 | |
| (losses)/gains on financial assets at FVPL and derivatives financial | | | | | | |
| instruments, net | (250, 263) | 21,149 | 109,558 | 263,491 | (503,623) | |
| Others | 223,090 | 96,245 | 115,470 | 22,064 | 28,367 | |
| Total other income | | | | | | |
| and gains, net | 2,845,206 | 2,137,022 | 2,322,172 | 860,444 | 917,093 | |
| | | | | | | |

^{*} Government grants received for which the related expenditure has not yet been undertaken are included in deferred income in the statements of financial position. There are no unfulfilled conditions or contingencies relating to these grants.

6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

| | | Year e | ended 31 Decer | nber | Four months ended 30 April | | |
|--|------------|-------------------------|------------------------|------------------------|----------------------------|-----------------------|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | A.S. Marin | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Cost of inventories sold Cost of services provided | | 53,042,820 363,981 | 45,673,947 377,252 | 47,704,606 256,435 | 14,551,198 97,134 | 17,944,840 60,122 | |
| Depreciation of property, plant and equipment | 13 | 2,087,044 | 2,500,201 | 2,822,995 | 974,105 | 910,305 | |
| Depreciation of right-of-use assets | 15 | 222,934 | 309,971 | 397,585 | 71,757 | 132,861 | |
| Amortisation of other intangible assets* Depreciation of investment | 17 | 260,109 | 327,412 | 359,559 | 132,224 | 125,784 | |
| properties | 14 | 12,400 | 12,737 | 11,990 | 4,117 | 6,145 | |
| Research and development costs Current year expenditure Less: Development | | 7,210,897 | 6,101,128 | 5,488,155 | 1,789,411 | 1,463,835 | |
| expenditures Net current year expenditure | | (287,984) 6,922,913 | (236,533) 5,864,595 | (107,534) 5,380,621 | (42,807) 1,746,604 | (41,930) 1,421,905 | |
| Lease payments not included in the measurement of lease | | | | | | | |
| liabilities Auditor's remuneration | 15(c) | 89,693 6,968 | 129,068 6,850 | 89,617 7,100 | 26,875 2,367 | 33,337 1,767 | |
| Employee benefit expenses (excluding directors' and supervisor' remuneration (note 8)): | | | | | | | |
| Wages, salaries and other allowances Share-based payments | | 9,288,035 49,703 | 9,019,571 17,896 | 9,895,259 62,516 | 3,121,754 20,839 | 2,979,846 18,485 | |
| Pension scheme contributions and social welfare** | | 539,749 | 552,600 | 531,407 | 179,068 | 171,635 | |
| Total | | 9,877,487 | 9,590,067 | 10,489,182 | 3,321,661 | 3,169,966 | |
| Foreign exchange differences, net | 5 | (267,512) | (538,662) | 305,967 | 229,634 | (497,800) | |
| Impairment costs: | | 99,144 | 79,886 | 157,541 | 10,503 | 36,812 | |
| Property, plant and equipment | 13 | 5,211 | 79,000 | 1,254 | 10,503 | 30,012 | |
| Investment properties | 14 | 3,211 | | 40.727 | | - | |
| Other intangible assets | 17 | 29 | - ū | 1,449 | | - | |
| Other non-current assets | 1.6 | 3,565 | (395) | 1,440 | 10TA | 1050 | |
| Total | | 107,949 | 79,491 | 200,971 | 10,503 | 36,812 | |
| Impairment of financial instruments and contract assets, net: Impairment of trade | | | | | | | |
| receivables, net Impairment of contract assets, | 23 | 341,754 | 1,089,953 | 781,645 | 150,472 | 254,994 | |
| net (Impairment)/reserval of | 25 | (397) | 2 | 385 | 277 | 241 | |
| receivables under finance lease, net Reversal of impairment of loans | 24 | 222,919 | 142,286 | 41,665 | 40,875 | (89,321) | |
| and advances Impairment of financial assets | 22 | (13,234) | (153,794) | (82,752) | 26,736 | (23,491) | |
| included in prepayments, other receivables and other assets Impairment of guarantee | 29 | 9,649 | 114,995 | 203,557 | 62,436 | 31,848 | |
| contracts included in non- | | | /45 555 | | // n n n :: | .a =ac: | |
| current liabilities Total | | <u>(492)</u> 560,199 | (19,525) 1,173,917 | (47,181) 897,319 | (15,924) 264,872 | (6,563) 167,708 | |
| Service 1 | | 000,100 | 1,110,011 | 007,010 | 201,012 | | |

6. PROFIT BEFORE TAX (continued)

The Group's profit before tax is arrived at after charging/(crediting): (continued)

| | | Year er | Year ended 31 December | | | Four months ended 30 April | |
|--|-------|------------------------------|------------------------|-------------|------------------------|----------------------------|--|
| | Notes | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Fair value (gains)/losses, net: Financial assets at fair value | | 204.542 | (0.4.470) | 50.004 | (00.040) | 05.145 | |
| through profit or loss | | 384,513 | (34,478) | 56,631 | (29,616) | 65,445 | |
| Derivative financial instruments | | (134,250) | 13,329 | (166,189) | (233,875) | 438,178 | |
| Losses on derecognition of financial assets at amortised | | | | | | | |
| cost Net realised and unrealised | | 21,819 | 5 | 363 | = | - | |
| (gains)/losses on financial assets at FVPL and amortised | - | (077.000) | 070.004 | (40.4.700) | (50.005) | (005 007) | |
| cost Dividend income from equity investments at fair value through other comprehensive | 5 | (677,868) | 270,294 | (464,730) | (52,005) | (295,837) | |
| income | 5 | (36,769) | (38,199) | (23,316) | (4,265) | (2,649) | |
| Interest income | | (696, 432) | (980, 288) | (1,009,363) | (374,824) | (340,715) | |
| (Gains)/losses on disposal of items of property, plant and | | | | 2 | 4 | | |
| equipment (Gains)/losses on disposal of | | (11,964) | 38,394 | 155,484 | 3,046 | (4,046) | |
| other intangible assets and leasehold land included in right- of-use assets | | (24,644) | 744 | (02.452) | 122 | (477) | |
| (Gains)/losses on disposal of investments in joint ventures | | (24,044) | 744 | (93,452) | 122 | (177) | |
| and associates | 5 | (1,285) | 6.697 | | 2 | 2 | |
| Gains on disposal of investments | 35 | (1,200) | 3,001 | | | | |
| in subsidiaries | 5 | (29,046) | (11,772) | (96,997) | | - | |
| Donation expenses | 1,000 | 45,769 | 27,872 | 29,291 | 16.523 | 11,211 | |
| | | STATE OF THE PERSON NAMED IN | | | | | |

^{*}The amortisation of other intangible assets for the year and period are included in "Administrative expenses" and "Research and development costs" in the consolidated statement of profit or loss.

^{**}There are no forfeited contributions that may be used by the Group as the employer to reduce the existing level of contributions.

7. FINANCE COSTS

| | Year e | ended 31 Dece | Four months ended 30 April | | | |
|-------------------------------------|----------|---------------|-------------------------------|--|---------|--|
| :• | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Interest on bank loans and other | | | | We the second se | | |
| borrowings Interest on lease | 642,735 | 1,017,942 | 815,613 | 333,166 | 196,133 | |
| liabilities | 18,411 | 28,161 | 32,499 | 4,940 | 12,711 | |
| Subtotal | 661,146 | 1,046,103 | 848,112 | 338,106 | 208,844 | |
| Less: Interest | | | | | | |
| capitalised | (36,271) | (32,553) | (3,032) | (369) | (525) | |
| Total | 624,875 | 1,013,550 | 845,080 | 337,737 | 208,319 | |

8. DIRECTORS' AND SUPERVISORS' REMUNERATION

Directors' and supervisors' remuneration for the Relevant Periods and the period covered by the Interim Comparative Financial Information, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

| | Year e | ended 31 Dece | Four month | s ended 30 oril | |
|--|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Fees | 320 | 240 | 340 | 100 | 120 |
| Other emoluments: -Salaries, wages, bonuses and benefits in kind (including contributions to pension | | | | | |
| plans) -Share-based | 38,612 | 23,144 | 25,941 | 8,984 | 7,363 |
| payment expenses | 9,414 | 3,850 | 7,630 | 2,141 | 1,650 |
| Subtotal | 48,026 | 26,994 | 33,571 | 11,125 | 9,013 |
| Total | 48,346 | 27,234 | 33,911 | 11,225 | 9,133 |

8. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

(a) Independent non-executive directors

The fees paid to independent non-executive directors during the Relevant Periods were as follows:

| | Year e | ended 31 Dece | Four months Apr | | |
|------------------|---------|---------------|--------------------|------------------------|---------|
| | 2022 | 2023 | 2024 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Mr. Zhou Hua | 120 | 120 | 120 | 40 | 36 |
| Mr. Wu Zhongxin | 80 | 120 | 120 | 40 | 42 |
| Ms. Xi Qing | = | - | 100 | 20 | 42 |
| Mr. Su Zimeng | 40 | - | 1 | - | - |
| Ms. Tang Ya | 40 | * | S=1 | = 7 | _ |
| Mr. Ma Guangyuan | 40 | | | | |
| Total | 320 | 240 | 340 | 100 | 120 |

There were no other emoluments payable to the independent non-executive directors during the Relevant Periods.

- (i) Mr. Su Zimeng resigned as an independent non-executive director of the Company in 25 April 2022.
- (ii) Ms. Tang Ya resigned as an independent non-executive director of the Company in 25 April 2022.
- (iii) Mr. Ma Guangyuan resigned as an independent non-executive director of the Company in 25 April 2022.
- (iv) Mr. Wu Zhongxin was appointed as an independent non-executive director of the Company in 25 April 2022.
- (v) Ms. Xi Qing was appointed as an independent non-executive director of the Company in 25 April 2022.

8. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

(b) Executive directors, non-executive directors and supervisors

| | Fees | bonuses and benefits in kind (including contributions to pension plans) | Share-based payment expenses RMB'000 | Total remuneration RMB'000 |
|---------------------------------------|-------------------|--|--------------------------------------|-------------------------------|
| Year ended 31 December 2022 | | | | |
| Executive directors: | | | | |
| Mr. Xiang Wenbo | 7. | 1,157 | 1,799 | 2,956 |
| Mr. Yu Hongfu | - | 10,473 | 2,560 | 13,033 |
| Mr. Yi Xiaogang Mr. Huang Jianlong | | 9,025 7,878 | 1,583 | 10,608 7,878 |
| Subtotal | | 28,533 | 5,942 | 34,475 |
| Non-executive directors: | | | | |
| Mr. Liang Wengen Mr. Tang Xiuguo | 15 | 1,114 | 1,499 | 1,114 1,499 |
| Subtotal | | 1,114 | 1,499 | 2,613 |
| Supervisors: | | | | |
| Mr. Liu Daojun | 15 4 8 | 8,629 | 1,973 | 10,602 |
| Mr. Li Daocheng Mr. Yao Chuanda | _ | 306 30 | | 306 30 |
| Subtotal | | 8,965 | 1,973 | 10,938 |
| Total | | 38,612 | 9,414 | 48,026 |
| | Fees RMB'000 | Salaries, wages, bonuses and benefits in kind (including contributions to pension plans) RMB'000 | Share-based payment expenses RMB'000 | Total remuneration RMB'000 |
| Year ended 31 December 2023 | | | | |
| Executive directors: | | | | |
| Mr. Xiang Wenbo | - | 977 | 554 | 1,531 |
| Mr. Yu Hongfu Mr. Yi Xiaogang | (1 4) | 6,141 6,874 | 1,073 654 | 7,214 7,528 |
| Mr. Huang Jianlong | - | 5,284 | 19 | 5,303 |
| Subtotal | | 19,276 | 2,300 | 21,576 |
| Non-executive directors: | | | | |
| Mr. Liang Wengen | | 1,097 | 462 | 1,097 462 |
| Mr. Tang Xiuguo Subtotal | | 1,097 | 462 | 1,559 |
| Supervisors: | | | | |
| Mr. Liu Daojun | y = 5 | 2,447 | 1,088 | 3,535 |
| Mr. Li Daocheng | - | 294 | -,,550 | 294 |
| Mr. Yao Chuanda | | 30 | | 30 |
| Subtotal | | 2,771 | 1,088 | 3,859 |
| Total | | 23,144 | 3,850 | 26,994 |

Salaries, wages,

8. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

(b) Executive directors, non-executive directors and supervisors (continued)

| | Fees RMB'000 | Salaries, wages, bonuses and benefits in kind (including contributions to pension plans) RMB'000 | Share-based payment expenses RMB'000 | Total remuneration RMB'000 |
|---|-----------------|---|---|--|
| Year ended 31 December 2024 | | | | |
| Executive directors: Mr. Xiang Wenbo Mr. Yu Hongfu Mr. Yi Xiaogang Mr. Huang Jianlong Subtotal | | 929 7,077 7,775 5,966 21,747 | 1,661 2,095 1,533 249 5,538 | 2,590 9,172 9,308 6,215 27,285 |
| Non-executive directors: Mr. Liang Wengen Mr. Tang Xiuguo Subtotal | | 1,084 | 1,384 1,384 | 1,084 1,384 2,468 |
| Supervisors: Mr. Liu Daojun Mr. Li Daocheng Mr. Yao Chuanda Subtotal | | 2,792 288 30 3,110 | 708 - - - 708 | 3,500 288 30 3,818 |
| Total | | 25,941 | 7,630 | 33,571 |
| | Fees RMB'000 | Salaries, wages, bonuses and benefits in kind (including contributions to pension plans) RMB'000 | Share-based payment expenses RMB'000 | Total remuneration RMB'000 |
| Four months ended 30 April 2024(unaudited) | | | | |
| Executive directors: Mr. Xiang Wenbo Mr. Yu Hongfu Mr. Yi Xiaogang Mr. Huang Jianlong Subtotal | | 329 3,469 2,266 1,615 7,679 | 554 663 368 27 1,612 | 883 4,132 2,634 1,642 9,291 |
| Non-executive directors: Mr. Liang Wengen Mr. Tang Xiuguo Subtotal | | 362 362 | 504 504 | 362 504 866 |
| Supervisors: Mr. Liu Daojun Mr. Li Daocheng Mr. Yao Chuanda Subtotal | | 836 97 10 943 | 25 - - - 25 | 861 97 10 968 |
| Total | | 8,984 | 2,141 | 11,125 |

8. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

(b) Executive directors, non-executive directors and supervisors (continued)

| | Fees RMB'000 | bonuses and benefits in kind (including contributions to pension plans) RMB'000 | Share-based payment expenses RMB'000 | Total remuneration RMB'000 |
|---------------------------------|-----------------|--|--------------------------------------|-------------------------------|
| Four months ended 30 April 2025 | | | | |
| Executive directors: | | | | |
| Mr. Xiang Wenbo | | 320 | 415 | 735 |
| Mr. Yu Hongfu | | 1,972 | 452 | 2,424 |
| Mr. Yi Xiaogang | | 2,263 | 325 | 2,588 |
| Mr. Huang Jianlong | | 1,606 | 57 | 1,663 |
| Subtotal | | 6,161 | 1,249 | 7,410 |
| Non-executive directors: | | | | |
| Mr. Liang Wengen | | 273 | | 273 |
| Mr. Tang Xiuguo | A | | 346 | 346 |
| Subtotal | | 273 | 346 | 619 |
| Supervisors: | | | | |
| Mr. Liu Daojun | 2 | 822 | 55 | 877 |
| Mr. Li Daocheng | <u>=</u> | 97 | | 97 |
| Mr. Yao Chuanda | - | 10 | | 10 |
| Subtotal | | 929 | 55 | 984 |
| Total | | 7,363 | 1,650 | 9,013 |
| | | | | |

Salaries, wages,

Mr. Liang Wengen served as an executive director before 20 January 2022 and a non-executive director since 20 January 2022.

There was no arrangement under which a director or a supervisor waived or agreed to waive any remuneration during the Relevant Periods.

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group included three, nil and nil directors of the Company during the Relevant Periods details of whose remuneration are set out in note 8 above. Details of the remuneration of the remaining two, five and five highest paid employees who are not directors of the Company are as follows:

| | Year e | ended 31 Dec | cember | Four months April | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| Salaries, wages, bonuses and benefits in kind (including contributions to pension | | | | (Unaudited) | |
| plans) Share-based payment | 25,683 | 61,542 | 66,829 | 16,015 | 8,305 |
| expenses | 2,147 | 700 | 3,132 | 364 | 229 |
| Total | 27,830 | 62,242 | 69,961 | 16,379 | 8,534 |

The number of non-director highest paid employees whose remuneration fell within the following bands is as follows:

| | Year | ended 31 De | Four months ended 30 April | | |
|-------------------------|------|-------------|-------------------------------|-------------|------|
| | 2022 | 2023 | 2024 | 2024 | 2025 |
| | | | | (Unaudited) | |
| HK\$3,000,000 and above | 2 | 5 | 5 | 4 | 1 |

10. INCOME TAX

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and/or operate.

Hong Kong

The subsidiary incorporated in Hong Kong is subject to Hong Kong profits tax at the rate of 16.5% on the estimated assessable profits arising in Hong Kong.

Mainland China

Pursuant to the Enterprise Income Tax Law of the People's Republic of China(中華人民共和國企業所得稅法) and the respective regulations (the "EIT Law"), the subsidiaries which operate in Mainland China are subject to EIT at a rate of 25% on the taxable income, except for those which are subject to tax concessions as set out below:

-Entities that qualify as high-technology enterprises under the tax law are entitled to a preferential income tax rate of 15%.

Germany

The subsidiaries which operate in Germany are subject to profits tax at a rate of 15%.

Other overseas areas

The Company's other overseas subsidiaries are subject to income tax at rates ranging from 9% to 35%.

10. INCOME TAX (continued)

The income tax expense of the Group for the Relevant Periods is analysed as follows:

| | Year | ended 31 Dec | Four months ended 30 Ap | | |
|---------------------|-----------|--------------|-------------------------|------------------------|---------|
| | 2022 | 2022 2023 | | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Current income tax | 1,142,623 | 1,127,552 | 1,377,511 | 473,554 | 557,428 |
| Deferred income tax | (711,537) | (417,108) | (562,279) | (190,328) | 14,860 |
| Total | 431,086 | 710,444 | 815,232 | 283,226 | 572,288 |

A reconciliation of the tax expense applicable to profit before tax at the statutory tax rate for the countries in which the Company and its subsidiaries are domiciled and/or operate to the tax expense at the effective tax rate is as follows:

| | Year | ended 31 Dece | Four months ended 30 April | | |
|---|---|---------------|---|---|-----------|
| | 2022 | 2023 | 2024 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Profit before tax | 4,863,910 | 5,316,554 | 6,907,770 | 2,540,431 | 4,047,917 |
| Tax at the statutory tax rate of | | | | | |
| 25% | 1,215,978 | 1,329,139 | 1,726,943 | 635,108 | 1,011,979 |
| Effect of different tax rates Adjustments in respect of current tax of previous | (262,010) | (333,851) | (715,062) | (307,441) | (383,892) |
| periods | 98,806 | 73,398 | (15,465) | (21,832) | 22,289 |
| Profits and losses attributable to joint ventures and | 10 to | | | | |
| associates | (5,622) | (14,620) | (19,606) | (10,876) | 3,573 |
| Income not subject to tax | (56,759) | (39,564) | (104,283) | (16,234) | (8,881) |
| Expenses not deductible for | | | 1.6000000000000000000000000000000000000 | V. C. | |
| tax | 67,680 | 78,413 | 44,809 | 13,749 | 11,446 |
| Tax losses utilised from | | | | | |
| previous period | (36,573) | (78,499) | (1,102) | (444) | (57,034) |
| Tax losses and temporary | | | | | |
| differences not recognised | 152,864 | 213,588 | 371,735 | 134,120 | 108,516 |
| Super-deduction of research | | | | | |
| and development expenses | (743,278) | (517,560) | (472,737) | (142,924) | (135,708) |
| Tax charge at the Group's | | | | | |
| effective tax rate | 431,086 | 710,444 | 815,232 | 283,226 | 572,288 |

Pillar Two income taxes

The Group is within the scope of the Pillar Two model rules. The Group has applied the mandatory exception to recognising and disclosing information about deferred tax assets and liabilities arising from Pillar Two income taxes, and will account for the Pillar Two income taxes as current tax when incurred. Pillar Two legislation has been enacted or substantively enacted but not yet in effect as at 31 December 2024 and 30 April 2025 in certain jurisdictions in which the Group operates.

However, the enactment or substantial enactment of Pillar Two legislation in additional jurisdictions in which the Group operates does not have a material impact to the Group's overall exposure to Pillar Two income taxes.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

11. DIVIDENDS

| | | Year ended | Four months e | nded 30 April | | |
|--|-----------|------------|---------------|------------------------|---------|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Final dividends in respect of the previous year, declared or paid during the year/period (tax inclusive) | 3,800,033 | 1,350,137 | 1,859,656 | - | _ | |

The final dividends of RMB4.50, RMB1.6 and RMB2.20 per 10 shares (tax inclusive) in respect of the years ended 31 December 2022, 2023, and 2024 were approved by the annual general meeting of the Company.

12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amounts is based on the profit attributable to owners of the parent and the weighted average number of ordinary shares outstanding during the Relevant Periods.

No adjustment has been made to the basic earnings per share amounts presented for the years ended 31 December 2022 and 2023 in respect of a dilution as the impact of the share scheme had an anti-dilutive effect on the basic earnings per share amounts presented.

The calculation of the diluted earnings per share amounts for the year ended 31 December 2024 and the four months ended 30 April 2025 is based on the profit for the year/period attributable to ordinary equity holders of the parent. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares outstanding during the year/period, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise or conversion of all dilutive potential ordinary shares into ordinary shares.

12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (continued)

The following reflects the income and share data used in the basic earnings per share computation:

| | Year | ended 31 De | Four months ended 30 April | | |
|---|-----------|-------------|----------------------------|---------------------|-----------|
| | 2022 | 2023 | 2024 | 2024 (Unaudited) | 2025 |
| Earnings: Profit for the year/period attributable to owners of the parent, used in the basic and diluted earnings per share calculation (RMB'000) | 4,301,041 | 4,527,451 | 5,975,451 | 2,205,686 | 3,430,189 |
| Number of shares: Weighted average number of ordinary shares outstanding during the year/period used in the basic earnings per share calculation (in thousand shares) | 8,452,624 | 8,464,028 | 8,459,104 | 8,463,651 | 8,472,172 |
| Effect of dilution – weighted average number of ordinary shares: Share scheme (in thousand shares) | | | 3,730 | | 4,374 |
| Total | 8,452,624 | 8,464,028 | 8,462,834 | 8,463,651 | 8,476,546 |

The weighted average number of shares was after taking into account the effect of treasury shares held.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

13. PROPERTY, PLANT AND EQUIPMENT

| 31 December 2022 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Leasing out equipment under operating leases RMB'000 | Office and other equipment RMB'000 | Leasehold improvements and renovation costs RMB'000 | Construction in progress RMB'000 | Total RMB'000 |
|--|--|---|--|---|---|---|----------------------------------|--|
| At 1 January 2022 Cost Accumulated depreciation Impairment | 12,580,035 (4,751,461) (12,319) | 11,811,207 (7,228,457) (30,984) | 313,775 (212,951) (1,413) | 232,020 (73,385) | 1,896,529 (1,084,163) (282) | 40,307 (6,796) | 7,463,459 (45,880) | 34,337,332 (13,357,213) (90,878) |
| Net carrying amount | 7,816,255 | 4,551,766 | 99,411 | 158,635 | 812,084 | 33,511 | 7,417,579 | 20,889,241 |
| At 1 January 2022, net of accumulated depreciation and impairment Additions Disposals Disposal of subsidiaries Depreciation provided during the year | 7,816,255 81,525 (62,173) (43,128) (583,376) | 4,551,766 682,424 (143,566) (4,431) (1,034,158) | 99,411 31,517 (5,709) (260) | 158,635 217,473 (2,882) - (70,699) | 812,084 193,795 (11,094) 34 (364,614) | 33,511 54,446 - - (14,749) | 7,417,579 4,007,884 - - | 20,889,241 5,269,064 (225,424) (47,785) |
| Impairment | (505,576) | (5,211) | (13,440) | (10,033) | (504,514) | (14,740) | 150 1 € 1 | (5,211) |
| Transfer to investment | // = ==4 | | | | | | | (45.774) |
| properties Internal transfer | (15,771) 2,281,455 | 4.894.899 | 34,394 | - | 214.045 | 5 | (7,424,793) | (15,771) |
| Exchange realignment | 57,188 | 4,620 | 640 | 1,665 | 2,146 | | 208 | 66,467 |
| At 31 December 2022, net of accumulated | | | | | | | | |
| depreciation | 9,531,975 | 8,946,343 | 140,545 | 304,192 | 846,396 | 73,208 | 4,000,878 | 23,843,537 |
| At 31 December 2022 | | | | | | | | |
| Cost | 14,903,462 | 16,611,961 | 350,882 | 398,191 | 2,149,765 | 76,551 | 4,046,758 | 38,537,570 |
| Accumulated depreciation | (5,341,843) | (7,632,797) | (208,988) | (93,999) | (1,303,049) | (3,343) | | (14,584,019) |
| Impairment | (29,644) | (32,821) | (1,349) | | (320) | | (45,880) | (110,014) |
| Net carrying amount | 9,531,975 | 8,946,343 | 140,545 | 304,192 | 846,396 | 73,208 | 4,000,878 | 23,843,537 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

13. PROPERTY, PLANT AND EQUIPMENT (continued)

| 31 December 2023 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Leasing out equipment under operating leases RMB'000 | Office and other equipment RMB'000 | Leasehold improvements and renovation costs RMB'000 | Construction in progress RMB'000 | Total RMB'000 |
|--|----------------------|-----------------------------------|--|---|------------------------------------|---|----------------------------------|------------------|
| At 1 January 2023, net of accumulated depreciation and | | | | | | | | |
| impairment | 9,531,975 | 8,946,343 | 140,545 | 304,192 | 846,396 | 73,208 | 4,000,878 | 23,843,537 |
| Additions | 295,133 | 457,539 | 78,793 | 528,464 | 156,898 | 141,030 | 2,128,165 | 3,786,022 |
| Disposals | (56,253) | (100,867) | - | (40,743) | (12,982) | - | 7 | (210,845) |
| Disposal of subsidiaries | = | (1,188) | | = | (917) | * | • | (2,105) |
| Depreciation provided | | | | | | | | |
| during the year | (725,954) | (1,173,924) | (15,834) | (136,182) | (418,050) | (30,257) | | (2,500,201) |
| Internal transfer | 2,079,883 | 2,340,357 | 13,526 | | 331,981 | 20 Table 20 | (4,765,747) | - |
| Exchange realignment | 61,009 | 15,791 | 2,791 | (800) | 5,322 | | 3,637 | 87,750 |
| At 31 December 2023, net of accumulated depreciation and impairment | 11,185,793 | 10,484,051 | 219,821 | 654,931 | 908,648 | 183,981 | 1,366,933 | 25,004,158 |
| At 31 December 2023 | | | | | | | | |
| Cost | 17,311,470 | 18,827,752 | 416,419 | 872,224 | 2,566,975 | 217,581 | 1,412,813 | 41,625,234 |
| Accumulated depreciation | (6,098,362) | (8,317,925) | (195,457) | (217,293) | (1,658,219) | (33,600) | - | (16,520,856) |
| Impairment | (27,315) | (25,776) | (1,141) | | (108) | | (45,880) | (100,220) |
| Net carrying amount | 11,185,793 | 10,484,051 | 219,821 | 654,931 | 908,648 | 183,981 | 1,366,933 | 25,004,158 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

13. PROPERTY, PLANT AND EQUIPMENT (continued)

| 31 December 2024 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Leasing out equipment under operating leases RMB'000 | Office and other equipment RMB'000 | Leasehold improvements and renovation costs RMB'000 | Construction in progress RMB'000 | Total RMB'000 |
|---|----------------------|--------------------------------|--|---|------------------------------------|---|----------------------------------|------------------|
| At 1 January 2024, net of accumulated depreciation and | | | | | | | | |
| impairment | 11,185,793 | 10,484,051 | 219,821 | 654,931 | 908,648 | 183,981 | 1,366,933 | 25,004,158 |
| Additions | 162,795 | 457,837 | 60,595 | 347,681 | 176,258 | 44,215 | 949,010 | 2,198,391 |
| Disposals | (131,966) | (45,868) | (10,611) | (186,325) | (4,004) | 2-4180017-75E | Sea managament | (378,774) |
| Disposal of | | | | | | | | |
| subsidiaries | - | (103,995) | (367) | 2 | (878) | - | 2 | (105,240) |
| Depreciation | | | | | | | | |
| provided during | | | | | | | | |
| the year | (792,789) | (1,329,743) | (41,617) | (180,260) | (427,427) | (51,159) | - | (2,822,995) |
| Impairment | | | Samuel Service | (1,254) | oeranaani | (* | avenue seu acide | (1,254) |
| Transfers | 322,049 | 647,747 | 4,777 | - | 59,574 | (1, 2) | (1,174,926) | (140,779) |
| Exchange | | | | | (900) 400 (400) | - | | response and an |
| realignment | (43,237) | (8,917) | (2,610) | (5,491) | (5,850) | | (1,061) | (67,166) |
| At 31 December 2024, net of accumulated depreciation and impairment | 10,702,645 | 10,101,112 | 229,988 | 629,282 | 706,321 | 177,037 | 1,139,956 | 23,686,341 |
| At 31 December 2024 | | | | | | | | |
| Cost | 17,344,702 | 19,616,113 | 455,148 | 880,620 | 2,756,155 | 261,796 | 1,185,836 | 42,500,370 |
| Accumulated | | | | | | | | |
| depreciation | (6,622,309) | (9,489,225) | (224,209) | (250,084) | (2,049,726) | (84,759) | | (18,720,312) |
| Impairment | (19,748) | (25,776) | (951) | (1,254) | (108) | | (45,880) | (93,717) |
| Net carrying amount | 10,702,645 | 10,101,112 | 229,988 | 629,282 | 706,321 | 177,037 | 1,139,956 | 23,686,341 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

13. PROPERTY, PLANT AND EQUIPMENT (continued)

| 30 April 2025 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Leasing out equipment under operating leases RMB'000 | Office and other equipment RMB'000 | Leasehold improvements and renovation costs RMB'000 | Construction in progress RMB'000 | Total RMB'000 |
|--|----------------------|-----------------------------------|--|---|------------------------------------|---|----------------------------------|------------------|
| At 1 January 2025, net of accumulated depreciation and | | | | | | | | |
| impairment | 10,702,645 | 10,101,112 | 229,988 | 629,282 | 706,321 | 177,037 | 1,139,956 | 23,686,341 |
| Additions | 64,371 | 103,739 | 18,440 | 22,532 | 34,341 | 6,324 | 168,100 | 417,847 |
| Disposals | (2,302) | (50,141) | (2,308) | (33,343) | (2,914) | ************************************** | | (91,008) |
| Depreciation provided | | | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | | | | | |
| during the period | (266,407) | (454,248) | (12,656) | (48,028) | (115,514) | (13,452) | | (910,305) |
| Internal transfer | 38,693 | 177,552 | 3,951 | - | 16,334 | *************************************** | (236,530) | - |
| Exchange realignment | 62,574 | 15,694 | 943 | 4,542 | 5,414 | 489 | 2,672 | 92,328 |
| At 30 April 2025, net of accumulated depreciation | 10,599,574 | 9,893,708 | 238,358 | 574,985 | 643,982 | 170,398 | 1,074,198 | 23,195,203 |
| At 30 April 2025 | | | | | | | | |
| Cost | 17,581,420 | 19,839,534 | 473,731 | 802,004 | 2,803,480 | 268,120 | 1,120,078 | 42,888,367 |
| Accumulated depreciation | (6,962,036) | (9,922,388) | (234,422) | (225,765) | (2,159,390) | (97,722) | | (19,601,723) |
| Impairment | (19,810) | (23,438) | (951) | (1,254) | (108) | | (45,880) | (91,441) |
| Net carrying amount | 10,599,574 | 9,893,708 | 238,358 | 574,985 | 643,982 | 170,398 | 1,074,198 | 23,195,203 |

Certificates of ownership in respect of certain buildings of the Group with a total net carrying amount of approximately RMB1,333,332,000, RMB 981,073,000, RMB301,955,000 and RMB248,949,000, respectively, at 31 December 2022, 2023 and 2024 and 30 April 2025, have not yet been issued by the relevant authorities.

As at 31 December 2022 and 2024, based on the recoverable amount of nil and RMB4,658,000, respectively, under the fair value less cost of disposal calculation, the impairment loss amounting to RMB5,211,000 and RMB1,254,000, respectively, was recognised on the relevant equipment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. INVESTMENT PROPERTIES

| 31 December 2022 | Buildings RMB'000 | Leasehold land RMB'000 | Total RMB'000 |
|--|----------------------|--------------------------------|----------------------|
| At 1 January 2022, net of accumulated depreciation and | | | |
| impairment | 106,913 | 37,980 | 144,893 |
| Additions | 4,480 | | 4,480 |
| Disposals Depreciation provided during | (790) | 7 | (790) |
| the year | (11,364) | (1,036) | (12,400) |
| Transferred from owner- | 200 | 37 - 37 - 37 1110 - 547 - 5 | 000000000 |
| occupied property | 4,095 | 11,676 | 15,771 |
| Exchange realignment | 111 | 258 | 369 |
| At 31 December 2022, net of accumulated depreciation | | | |
| and impairment | 103,445 | 48,878 | 152,323 |
| | | | |
| At 31 December 2022 | | | |
| Cost | 255,665 (150,511) | 64,192 (15,314) | 319,857 (165,825) |
| Accumulated depreciation Impairment | (1,709) | (15,514) | (1,709) |
| mpannone | (1,700) | | (1,700) |
| Net carrying amount | 103,445 | 48,878 | 152,323 |
| 31 December 2023 | Buildings | Leasehold land | Total |
| | RMB'000 | RMB'000 | RMB'000 |
| At 4 January 2002 and of | | | |
| At 1 January 2023, net of accumulated depreciation | | | |
| and impairment | 103,445 | 48,878 | 152,323 |
| Disposals | (1,887) | - | (1,887) |
| Depreciation provided during | | | A CONTRACTOR |
| the year | (11,503) | (1,234) | (12,737) |
| Exchange realignment | 385 | 1,332 | 1,717 |
| At 31 December 2023, net of | | | |
| accumulated depreciation and impairment | 90,440 | 48,976 | 139,416 |
| and impairment | 00,110 | 10,070 | 100,110 |
| At 31 December 2023 | | | |
| Cost | 253,172 | 65,524 | 318,696 |
| Accumulated depreciation | (161,023) | (16,548) | (177,571) |
| Impairment | (1,709) | | (1,709) |
| Net carrying amount | 90,440 | 48,976 | 139,416 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. INVESTMENT PROPERTIES (continued)

| 31 December 2024 | Buildings RMB'000 | Leasehold land RMB'000 | Total RMB'000 |
|--|----------------------|---------------------------|-------------------|
| At 1 January 2024, net of accumulated depreciation | | | |
| and impairment | 90,440 | 48,976 | 139,416 |
| Disposals | (4,597) | = | (4,597) |
| Depreciation provided during the year | (10,958) | (1,032) | (11,990) |
| Impairment | (40,727) | | (40,727) |
| Transfers | 140,780 | (1,353) | 139,427 |
| Exchange realignment | (1,133) | (2,333) | (3,466) |
| At 31 December 2024, net of accumulated depreciation | | | |
| and impairment | 173,805 | 44,258 | 218,063 |
| At 31 December 2024 | | | |
| Cost | 405,423 | 61,327 | 466,750 |
| Accumulated depreciation | (182,466) | (17,069) | (199,535) |
| Impairment | (49,152) | | (49,152) |
| Net carrying amount | 173,805 | 44,258 | 218,063 |
| 30 April 2025 | Buildings | Leasehold land | Total |
| | RMB'000 | RMB'000 | RMB'000 |
| At 1 January 2025, net of | | | |
| accumulated depreciation | 170 005 | 44.050 | 040.000 |
| and impairment Additions | 173,805 26,271 | 44,258 | 218,063 26,271 |
| Disposals | (1,982) | _ | (1,982) |
| Depreciation provided during | (1,002) | | (1,002) |
| the period | (5,809) | (336) | (6,145) |
| Impairment | 300 | 300 | 2= |
| Transfers | 400 | - | 4 204 |
| Exchange realignment | 462 | 859 | 1,321 |
| At 30 April 2025, net of | | | |
| accumulated depreciation and impairment | 100 747 | 44 701 | 237,528 |
| and impairment | 192,747 | 44,781 | 231,520 |
| At 30 April 2025 | | | |
| Cost | 428,815 | 62,186 | 491,001 |
| Accumulated depreciation | (187,365) | (17,405) | (204,770) |
| Impairment | (48,703) | | (48,703) |
| Net carrying amount | 192,747 | 44,781 | 237,528 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

14. INVESTMENT PROPERTIES (continued)

As at the end of each of the Relevant Periods, the fair values of investment properties , which are categorised within Level 3 of the fair value hierarchy, are not materially different from their original cost.

As at 31 December 2024, based on the recoverable amount of RMB59,862,000, under the fair value less cost of disposal calculation using the market approach, the impairment loss amounting to RMB40,727,000 was recognised on the relevant investment property.

Certificates of ownership in respect of certain buildings included in investment properties of the Group with a total net carrying amou¹nt of approximately RMB8,922,000, RMB8,351,000, RMB7,779,000, and RMB7,589,000respectively, at 31 December 2022, 2023, 2024 and 30 April 2025, have not yet been issued by the relevant authorities.

15. LEASES

The Group as a lessee

The Group has lease contracts for various items of leasehold land, properties, plant and equipment used in its operations. Leases of leasehold land generally have lease terms of 50 years, while leases of properties, plant and equipment generally have lease terms between 1 and 10 years. Generally, the Group is restricted from assigning and subleasing the leased assets outside the Group.

(a) Right-of-use assets

The carrying amounts of the right-of-use assets and the movements during the Relevant Periods are as follows:

| Year ended 31 December | | Machinery | Transportation | Office | Leasehold | |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------|------------------|
| 2022 | Buildings RMB'000 | equipment RMB'000 | equipment RMB'000 | equipment RMB'000 | land RMB'000 | Total RMB'000 |
| As at 1 January | | | | | | |
| 2022 | 154,641 | 8,564 | 915 | 17,815 | 2,139,812 | 2,321,747 |
| Additions | 363,574 | | 1,132 | 65,685 | 358,036 | 788,427 |
| Disposals | (6,057) | 9 | (5) | (33) | (10,747) | (16,842) |
| Depreciation provided during the | | | | | | |
| year | (142,293) | (2,286) | (979) | (20,073) | (57,303) | (222,934) |
| Exchange | | | | | | |
| realignment | 2,413 | (32) | (4) | 901 | (352) | 2,926 |
| As at 31 December | | | | | | |
| 2022 | 372,278 | 6,246 | 1,059 | 64,295 | 2,429,446 | 2,873,324 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

15. LEASES (continued)

The Group as a lessee (continued)

(a) Right-of-use assets (continued)

| Year ended 31 December 2023 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Office equipment RMB'000 | Leasehold land RMB'000 | Total RMB'000 |
|--|-----------------------------|-----------------------------------|--|--------------------------------|----------------------------------|----------------------------------|
| As at 1 January 2023 Additions Disposals Depreciation provided | 372,278 549,243 (999) | 6,246 12,989 | 1,059 9,911 | 64,295 23,274 (372) | 2,429,446 250,087 (45,627) | 2,873,324 845,504 (46,998) |
| during the year | (216,014) | (8,546) | (2,806) | (21,766) | (60,839) | (309,971) |
| Exchange realignment | (9,534) | 23 28 | (11) | 594 | 310 | (8,641) |
| As at 31 December 2023 | 694,974 | 10,689 | 8,153 | 66,025 | 2,573,377 | 3,353,218 |
| Year ended 31 December 2024 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportation equipment RMB'000 | Office equipment RMB'000 | Leasehold land RMB'000 | Total RMB'000 |
| As at 1 January 2024 Additions Transfer from investment properties | 694,974 224,540 | 10,689 9,870 | 8,153 26,049 | 66,025 43,658 | 2,573,377 66,756 | 3,353,218 370,873 |
| Disposals Depreciation provided during the | (16,681) | (1,924) | (7,561) | (6,045) | (29,208) | (61,419) |
| year | (282,269) | (11,537) | (13,755) | (25,488) | (64,536) | (397,585) |
| Exchange realignment _ | 785 | 5,744 | (8) | (1,316) | (49) | 5,156 |
| As at 31 December 2024 | 621,349 | 12,842 | 12,878 | 76,834 | 2,547,693 | 3,271,596 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

15. LEASES (continued)

The Group as a lessee (continued)

(a) Right-of-use assets (continued)

| Four months ended 30 April 2025 | Buildings RMB'000 | Machinery equipment RMB'000 | Transportatio n equipment RMB'000 | Office equipment RMB'000 | Leasehold land RMB'000 | Total RMB'000 |
|--|----------------------|-----------------------------------|---|--------------------------------|------------------------------|----------------------|
| As at 1 January 2025 Additions Transfer from investme nt | 621,349 406,211 | 12,842 | 12,878 - | 76,834 9,292 | 2,547,693 | 3,271,596 415,503 |
| properties Disposals Depreciation provided | (6,510) | j | : | (180) | : | (6,690) |
| during the period Exchange realignme | (94,230) | (3,241) | (4,147) | (10,136) | (21,107) | (132,861) |
| nt | 5,041 | 571 | (177) | 2,326 | 18 | 7,779 |
| As at 30 April 2025 | 931,861 | 10,172 | 8,554 | 78,136 | 2,526,604 | 3,555,327 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

15. Leases (continued)

The Group as a lessee (continued)

(b) Lease liabilities

The carrying amounts of lease liabilities and the movements during the Relevant Periods are as follows:

| | As | er | As at 30 April | |
|---|-----------|-----------|----------------|-----------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Carrying amount at beginning | | | | |
| of year/period | 181,714 | 461,786 | 803,679 | 757,567 |
| New leases | 430,391 | 595,417 | 304,117 | 415,503 |
| Accretion of interest recognised during the | 350 | 3.6 | | |
| year/period (note 7) | 18,411 | 28,161 | 32,499 | 12,711 |
| Payments | (168,007) | (291,992) | (384,158) | (106,320) |
| Exchange realignment | (723) | 10,307 | 1,430 | (7,744) |
| Carrying amount at end of | | | | |
| year/period | 461,786 | 803,679 | 757,567 | 1,071,717 |
| Analysed into: | | | | |
| Current portion | 153,718 | 253,103 | 215,933 | 279,618 |
| Non-current portion | 308,068 | 550,576 | 541,634 | 792,099 |

(c) The amounts recognised in profit or loss in relation to leases are as follows:

| | Year e | nded 31 Dec | Four months ended 30 April | | | |
|--|---------|-------------|-------------------------------|------------------------|---------|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Interest on lease liabilities Depreciation of right-of- | 18,411 | 28,161 | 32,499 | 5,775 | 12,711 | |
| use assets | 222,934 | 309,971 | 397,585 | 93,232 | 132,861 | |
| Expense relating to short- term leases | 87,496 | 128,867 | 89,550 | 26,842 | 33,223 | |
| Expense relating to leases of low-value assets | 1,260 | 201 | 67 | 33 | 114 | |
| Variable lease payments not included in the measurement of lease | 1,200 | | o, | | | |
| liabilities | 937 | | | | | |
| Total amount recognised | | | | | | |
| in profit or loss | 331,038 | 467,200 | 519,701 | 125,882 | 178,909 | |

⁽d) The total cash outflow for leases is disclosed in note 42(c) to the Financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

15. Leases (continued)

<u>The Group as a lessor</u>
The Group leases its buildings and equipment under operating lease arrangements. Details of rental income recognised are included in note 5.

At the end of each of the Relevant Periods, the undiscounted lease payments receivable by the Group in future periods under operating and finance leases with its tenants are as follows:

| | As | As at 31 December | | | | | |
|-----------------|------------|-------------------|------------|------------|--|--|--|
| | 2022 | 2023 | 2024 | 2025 | | | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | | | |
| Within one year | 4,684,819 | 6,994,099 | 7,111,868 | 405,418 | | | |
| After one year | 8,421,333 | 10,658,616 | 11,216,913 | 10,870,004 | | | |
| Total | 13,106,152 | 17,652,715 | 18,328,781 | 11,275,422 | | | |

GOODWILL 16.

| | As | at 31 Decem | ber | As at 30 April |
|--|---------|----------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Carrying amount at beginning of year/period | 46,495 | 47,501 | 49,661 | 48,010 |
| Exchange realignment | 1,006 | 2,160 | (1,651) | 3,462 |
| Carrying amount at end of year/period | 47,501 | 49,661 | 48,010 | 51,472 |
| year/period | 47,501 | 49,001 | 40,010 | 51,472 |
| | As | As at 30 April | | |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Intermix GmbH Xianyang Tairuida Trading Co., Ltd. | 36,747 | 38,907 | 37,256 | 40,718 |
| 咸陽泰瑞達商貿有限公司 Shenyang Sanyyuan Construction Machinery Co., Ltd | 5,551 | 5,551 | 5,551 | 5,551 |
| 瀋陽三益源工程機械有限公司 North China Baosiwei (Tianjin) Construction Machinery Co., Ltd. 華北寶思威(天津)工程機械有 | 2,866 | 2,866 | 2,866 | 2,866 |
| 限公司 | 2,337 | 2,337 | 2,337 | 2,337 |
| Total | 47,501 | 49,661 | 48,010 | 51,472 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

GOODWILL (continued)

Impairment testing of goodwill

Goodwill acquired through business combinations is allocated to the following cash-generating units for impairment testing:

- EMEA CGU
- Xianyang Tairuida Trading Co., Ltd. CGU
- Shenyang Sanyyuan Construction Machinery Co., Ltd CGU
- North China Baosiwei (Tianjin) Construction Machinery Co., Ltd CGU

The recoverable amount of the EMEA CGU has been determined based on a value in use calculation using cash flow projections based on financial budgets covering a 5-year period approved by senior management.

Assumptions were used in the value in use calculation of the EMEA CGU at the end of each of the Relevant Periods. The following are the key assumptions on which management has based its cash flow projections to undertake impairment testing of goodwill:

| | As a | As at 30 April | | |
|---|--------|----------------|--------|--------|
| | 2022 | 2023 | 2024 | 2025 |
| Compound growth rate of revenue over the forecast | | | | |
| period | 7%-17% | 3%-9% | 5%-13% | 5%-13% |
| Pre-tax discount rate | 13.5% | 15.2% | 12.7% | 11.0% |
| Terminal growth rate | 1% | 1% | 1% | 1% |

Compound growth rate of revenue – The basis is determined with reference to the average revenue achieved in the years before the budget year, increased for management's expectation of the future market.

Pre-tax discount rate – The discount rate used is before tax and reflects specific risks relating to the relevant unit.

Terminal growth rate – The basis is determined with reference to the long-term Consumer Price Index of China and the nature of the business.

The values assigned to the key assumptions on compound growth rate of revenue, discount rate and terminal growth rate are consistent with external information sources.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

16. GOODWILL (continued)

Sensitivity analysis for the EMEA CGU valuation

In the opinion of the directors of the Company, for the EMEA cash-generating unit, a reasonably possible change in the key assumptions of the cash flow projections would cause its carrying amount exceed its recoverable amount. The headroom was RMB 37,885,000, RMB 48,901,000, RMB 759,000 and RMB 5,642,000 as at 31 December 2022, 2023 and 2024 and 30 April 2025, respectively. If the budgeted sales decreased by 21%, 46%, 2.1% and 3%, or the pre-tax discount rate increased by 3.5%, 6.6%, 0.2% and 0.4%, or the terminal growth rate decreased by 3.8%, 23.8%, 0.12% and 0.42%, a further impairment on goodwill would be recognised during the year ended 31 December 2022, 2023 and 2024 and the four months ended 30 April 2025, respectively.

These sensitivities analysis are based on changing the relevant assumption while holding other assumptions constant. In practice, this is unlikely to occur and changes in some of the assumptions may be correlated.

Considering there was still sufficient headroom based on the assessment, the management believe there was no impairment for the goodwill as at the end of each of the Relevant Periods.

Based on the results of the abovementioned assessments as conducted by management and the independent external valuer, the directors of the Company conclude that no impairment loss on the aforementioned goodwill is required to be recognised as at the end of each of the Relevant Periods.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. OTHER INTANGIBLE ASSETS

| Net carrying amount 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 At 1 January 2022, net of accumulated amortisation and impairment 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 Additions 287,984 - 144,986 17,529 19 13,336 463,85 Disposals (100) (100) Disposal of | 31 December 2022 | Development expenditures RMB'000 | Putzmeiste r franchise RMB'000 | Software RMB'000 | Proprietary technology RMB'000 | Trademarks RMB'000 | Others RMB'000 | Total RMB'000 |
|--|---|--|--------------------------------------|--|--------------------------------------|---|----------------------|---|
| Accumulated amortisation - (136,124) (375,587) (1,666,621) (11,701) (17,627) (2,207,66 impairment - (2,194) (76,862) - (79,05) Net carrying amount 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 At 1 January 2022, net of accumulated amortisation and impairment 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 Additions 287,984 - 144,986 17,529 19 13,336 463,85 Disposals - (100) (100) Disposal of | 2022: | 506.964 | 139.615 | 582.603 | 2.234.619 | 991.401 | 79.797 | 4.534.999 |
| Net carrying amount 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 | Accumulated | 555,55 | | -0.00 cm (0.00 cm (0. | | SOUTH CONTROL OF THE | 4000 4 000000 | 0.0000000000000000000000000000000000000 |
| At 1 January 2022, net of accumulated amortisation and impairment 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 491,136 979,700 62,170 2,248,28 491,136 979,700 62,170 2,248,28 491,136 979,700 62,170 2,248,28 Additions 287,984 - 144,986 17,529 19 13,336 463,85 Disposals Disposals Disposal of | | | | | | | | (79,056) |
| 2022, net of accumulated amortisation and impairment 506,964 3,491 204,822 491,136 979,700 62,170 2,248,28 Additions 287,984 - 144,986 17,529 19 13,336 463,85 Disposals (100) (10 Disposal of | | 506,964 | 3,491 | 204,822 | 491,136 | 979,700 | 62,170 | 2,248,283 |
| Additions 287,984 - 144,986 17,529 19 13,336 463,85 Disposals (100) (10 Disposal of | 2022, net of accumulated amortisation | | | | | | | |
| Disposals (100) (10 Disposal of | | | 3,491 | | | | | 2,248,283 |
| | | 207,904 | | | - 17,529 | PONTO: | 13,330 | (100) |
| | | 325 | 920 | (14) | 325 | 122 | ~ | (14) |
| Amortisation provided during the | Amortisation provided | 170 | | (14) | 170) | | - | (14) |
| | year Impairment | - | (3,589) | (95,895) | (149,970) | (370) | (10,285) | (260,109) |
| year (29) (2 | year | - | 747 | 2 | | 943 | - | (29) |
| Transfer (316,707 - 158,486 158,001 - 220 Exchange | | (316,707) | 10 7 0 | 158,486 | 158,001 | - | 220 | :(5) |
| | | 556 | 98 | (834) | 6,292 | 27,562 | 1,471 | 35,145 |
| At 31 December 2022, net of accumulated amortisation and | 2022, net of accumulated amortisation | | | | | | | |
| | | 478,797 | | 411,451 | 522,959 | 1,006,911 | 66,912 | 2,487,030 |
| At 31 December 2022: | | | | | | | | |
| STANDARD CONTROL CONTR | 37 7 7 7 1 | 478,797 | 143,544 | 882,459 | 2,443,293 | 1,019,338 | 95,606 | 5,063,037 |
| | amortisation | | (143,544) | | | (12,427) | (28,694) | (2,494,769) (81,238) |
| Net carrying amount 478,797 - 411,451 522,959 1,006,911 66,912 2,487,03 | | 478,797 | | 411,451 | 522,959 | 1,006,911 | 66,912 | 2,487,030 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. OTHER INTANGIBLE ASSETS (continued)

| 31 December 2023 | Development expenditures RMB'000 | Putzmeiste r franchise RMB'000 | Software RMB'000 | Proprietary technology RMB'000 | Trademarks RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|------------------|
| At 1 January 2023, net of accumulated amortisation and | | | | | | | |
| impairment | 478,797 | (9 10 0 | 411,451 | 522,959 | 1,006,911 | 66,912 | 2,487,030 |
| Additions | 236,533 | 19 4 7 | 117,994 | 24,191 | 223 | 492 | 379,433 |
| Disposals | | 7.5 | (20, 144) | (15, 365) | 70 | | (35,509) |
| Disposal of | | | 200 | | | | 2011 |
| subsidiaries | - | | (33,121) | | · S | - | (33, 121) |
| Amortisation provided during the | | | | | | | |
| year | | | (147,128) | (169,641) | (423) | (10,220) | (327,412) |
| Transfer | (430,110) | 923 | 167,251 | 262,859 | (420) | (10,220) | (027,412) |
| Exchange | (450,110, | | 107,201 | 202,000 | | | |
| realignment | 3,347 | | 1,814 | 10,044 | 59,178 | 2,565 | 76,948 |
| At 31 December 2023, net of accumulated amortisation and impairment | 288,567 | | 498,117 | 635,047 | 1,065,889 | 59,749 | 2,547,369 |
| At 31 December 2023: | | | | | | | |
| Cost | 288,567 | 151,981 | 1,112,350 | 2,764,990 | 1,079,464 | 100,444 | 5,497,796 |
| Accumulated | | 9.350 | 100 1100 | T0 7 3 5 5 5 | 18 18 | | 9 - 9 |
| amortisation | | (151,981) | (611,855) | (2.046,438) | (13,575) | (40,695) | (2.864,544) |
| Impairment | | | (2,378) | (83,505) | | | (85,883) |
| Net carrying | | | | | | | |
| amount | 288,567 | | 498,117 | 635,047 | 1,065,889 | 59,749 | 2,547,369 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. OTHER INTANGIBLE ASSETS (continued)

| 31 December 2024 | Development expenditures RMB'000 | Putzmeiste r franchise RMB'000 | Software RMB'000 | Proprietary technology RMB'000 | Trademarks RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--------------------------------------|----------------------|--------------------------------------|-----------------------|-------------------|-------------------------|
| At 1 January | | | | | | | |
| 2024: Cost | 288,567 | 151,981 | 1,112,350 | 2,764,990 | 1,079,464 | 100,444 | 5,497,796 |
| Accumulated | 200,307 | 101,501 | 1,112,550 | 2,704,330 | 1,079,404 | 100,444 | 3,437,730 |
| amortisation Impairment | | (151,981) | (611,855) (2,378) | (2,046,438) (83,505) | (13,575) | (40,695) | (2,864,544) (85,883) |
| | | | 7/ | | | | |
| Net carrying amount | 288,567 | : | 498,117 | 635,047 | 1,065,889 | 59,749 | 2,547,369 |
| At 1 January 2024, net of accumulated amortisation and | | | | | | | |
| impairment | 288,567 | - | 498,117 | 635,047 | 1,065,889 | 59,749 | 2,547,369 |
| Additions | 107,534 | £ 13 | 86,178 | 20,253 | 345 | 36 | 214,346 |
| Disposals Disposal of | - | • | (7,767) | (2,236) | (<u>=</u>): | <u>=</u> | (10,003) |
| subsidiaries | - | - | (300) | (20,449) | - | - | (20,749) |
| Amortisation provided during the | | | :N-3€-3 f | | | | |
| year | ₩ | | (178,270) | (170,290) | (456) | (10,543) | (359,559) |
| Impairment during the | | | | | | | |
| vear | _ | | | (1,449) | | _ | (1,449) |
| Transfer | (148,484) | 2 | 121,896 | 26,588 | (=6 | 2 | (1,440) |
| Exchange | | | (T) (\$5,500.) | there a described: | | | |
| realignment | (4,948) | | (327) | (7,103) | (45,228) | (2,096) | (59,702) |
| At 31 December 2024, net of accumulated amortisation and | | | | | | | |
| impairment | 242,669 | - | 519,527 | 480,361 | 1,020,550 | 47,146 | 2,310,253 |
| At 31 December 2024: | | | | | | | |
| Cost | 242,669 | 145,532 | 1,236,081 | 2,530,523 | 1,034,016 | 96,555 | 5,285,376 |
| Accumulated amortisation | | (145,532) | (714,277) | (1,964,617) | (13,466) | (49,409) | (2,887,301) |
| Impairment | | (145,552) | (2,277) | (85,545) | (13,400) | (49,409) | (87,822) |
| Net carrying | | | | | | | |
| amount | 242,669 | | 519,527 | 480,361 | 1,020,550 | 47,146 | 2,310,253 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

17. OTHER INTANGIBLE ASSETS (continued)

| 30 April 2025 | Development expenditures RMB'000 | Putzmeiste r franchise RMB'000 | Software RMB'000 | Proprietary technology RMB'000 | Trademarks RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|-------------------|
| At 1 January | | | | | | | |
| 2025: Cost | 242,669 | 145,532 | 1,236,081 | 2,530,523 | 1,034,016 | 96,555 | 5,285,376 |
| Accumulated amortisation | _ | (145,532) | (714,277) | (1,964,617) | (13,466) | (49,409) | (2,887,301) |
| Impairment | | | (2,277) | (85,545) | | | (87,822) |
| Net carrying amount | 242,669 | | 519,527 | 480,361 | 1,020,550 | 47,146 | 2,310,253 |
| At 1 January 2025, net of accumulated amortisation and | | | | | | | |
| impairment | 242,669 | i i | 519,527 | 480,361 | 1,020,550 | 47,146 | 2,310,253 |
| Additions Disposals | 41,930 | - | 16,827 (1,288) | 1,994 (36) | 373 | - | 61,124 (1,324) |
| Disposal of | | | (1,200) | (50) | | | (1,024) |
| subsidiaries Amortisation provided during the | | - | | * | | | - |
| year/period | | - | (61,948) | (59,675) | (176) | (3,985) | (125,784) |
| Impairment during the | | | | | | | |
| year/period | - | - | - | - | - | - | - |
| Transfer | (36,209) | - | 9,089 | 27,120 | - | 5 - 8 | - |
| Exchange | 14 274 | | 629 | 12 220 | 04 922 | 2 200 | 125 264 |
| realignment | 14,274 | | 629 | 12,329 | 94,823 | 3,309 | 125,364 |
| At 30 April 2025, net of accumulated amortisation and | | | | | | | |
| impairment | 262,664 | | 482,836 | 462,093 | 1,115,570 | 46,470 | 2,369,633 |
| At 30 April 2025: | | 450.055.05 | | | | | 404 400 04 |
| Cost | 262,664 | 159,055,05 0 | 1,268,436 | 2,671,035 | 1,130,435 | 103,224 | 164,490,84 |
| Accumulated | 202,004 | (159,055,0 | 1,200,430 | (2,115,653 | 1,100,400 | 103,224 | (162,025,4 |
| amortisation | | 50) | (783,111) |) | (14,865) | (56,754) | 33) |
| Impairment | | | (2,489) | (93,289) | | | (95,778) |
| Net carrying | | | | | | | |
| amount | 262,664 | | 482,836 | 462,093 | 1,115,570 | 46,470 | 2,369,633 |

Certain intangible assets are pledged, details of which are disclosed in note 44 to the Financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

18. INVESTMENTS IN JOINT VENTURES

The Group

| | As at 31 December | | | As at 30 April |
|---------------------|-------------------|---------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| ٠- | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Share of net assets | 206,016 | 258,131 | 302,024 | 320,762 |

The following table illustrates the aggregate financial information of the Group's joint ventures that are not individually material:

| | As a | t 31 December | | As at 30 April |
|---|---------|---------------|------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| _ | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Share of the joint ventures' profit for the | | | | |
| year/period | 9,726 | 51,597 | 45,159 | 18,600 |
| Share of the joint ventures' total comprehensive | | | 20,286,642 | 1902 1907 1007 |
| income | 9,726 | 51,597 | 45,159 | 18,600 |
| Aggregate carrying amount of the Group's investments in the joint | | | | |
| ventures | 206,016 | 258,131 | 302,024 | 320,762 |

During the year ended 31 December 2022, the Group did not recognise its share of profit of RMB3,223,000 of PALFINGER SANY CRANE CIS as the share of profit of the joint venture has been offset by the previous excess losses in the joint venture.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. INVESTMENTS IN ASSOCIATES

The Group

| | As at 31 December | | | As at 30 April |
|--|-------------------|----------------|-----------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Share of net assets | 2,033,035 | 2,142,781 | 2,122,494 | 2,143,869 |
| | As | at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| - | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Yuandong Construction Investment Group CO.,Ltd of Beijing | | | | |
| 北京城建遠東建設投資集團有限公司 Hunan Sanxiang Bank Co., Ltd. | 117,994 | 119,778 | 121,999 | 122,365 |
| 湖南三湘銀行股份有限公司 Huaxu (Guangzhou) Industrial Investment Fund Management Partnership Enterprise (Limited Partnership) 華胥(廣州)產業投資基金管理合夥 | 545,742 | 586,012 | 606,756 | 547,389 |
| 企業(有限合夥) Hunan DEUTZ Power Co., Ltd. | 760,974 | 772,228 | 768,873 | 854,009 |
| 湖南道依茨動力有限公司 Tangshan Chite Mechanical Equipment Co., Ltd. | 334,366 | 315,626 | 270,513 | 267,192 |
| 唐山馳特機械設備有限公司 Lianyungang Anxin Machinery Sales Co., Ltd. | 4,784 | 4,750 | 4,776 | 4,081 |
| 連雲港安心機械銷售有限公司 Wuhan Jiuzhoulong Engineering Machinery Co., Ltd. | 8,844 | 7,477 | | |
| 武漢九州龍工程機械有限公司 Wuxi Sany Venture Capital Partnership Enterprise (Limited Partnership) 無錫三一創業投資合夥企業(有限合 | 61,035 | 58,555 | 57,280 | 56,177 |
| 夥) Hunan Guozhong Zhilian Engineering Machinery Research Institute Co., Ltd | 116,017 | 201,806 | 194,440 | 193,570 |
| 湖南國重智聯工程機械研究院有限公司 | 1,536 | 1,632 | 1,778 | 1,732 |
| Hunan Sany Jingchuang Technology Co., Ltd | 2002202 | | <u> </u> | |
| .湖南三一精創科技有限公司 Xiangjiang Technology (Xinjiang) Co., Ltd | 81,743 | 74,917 | 72,914 | 73,185 |
| 湘疆科技(新疆)有限公司 | | | 23,165 | 24,169 |
| Total | 2,033,035 | 2,142,781 | 2,122,494 | 2,143,869 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. INVESTMENTS IN ASSOCIATES (continued)

The Group (continued)

The following table illustrates the aggregate financial information of the Group's associates that are not individually material:

| | As a | at 31 December | r | As at 3 | 30 April |
|--|-----------|----------------|-----------|------------------------|-----------|
| | 2022 | 2023 | 2024 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Share of the associates' profit/(loss) for | | | | | |
| the year/period | 16,896 | (1,659) | 13,169 | 20,971 | (50,890) |
| Share of the associates' total comprehensive | | | | | |
| (loss)/income | (80,424) | 41,962 | (3,875) | (79,480) | 24,435 |
| Aggregate carrying amount of the Group's investments in | | | | | |
| the associates | 2,033,035 | 2,142,781 | 2,122,494 | 2,086,137 | 2,143,869 |

During the year ended 31 December 2024, the Group has discontinued the recognition of its share of losses of Lianyungang Anxin Machinery Sales Co., Ltd. 連雲港安心機械銷售有限公司 as the share of losses of the associate exceeded the Group's interest in the associate and the Group has no obligation to take up further losses. The amounts of the Group's unrecognised share of losses of this associate for the year ended 31 December 2024 and for the four months ended 30 April 2025 was RMB16,739,000 and RMB 16,109,000, respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

19. INVESTMENTS IN ASSOCIATES (continued)

The Company

| | As at 31 December | | | As at 30 April |
|---|-------------------|-------------------|-----------------|-----------------|
| | 2022 | 2023 | 2024 | 2025 |
| , | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Share of net assets | 823,909 | 911,797 | 900,628 | 916,896 |
| | | As at 31 December | | As at 30 April |
| - | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| Yuandong Construction Investment Group CO.,Ltd of Beijing 北京城建遠東建設投資集團 | | | | |
| 有限公司 Huaxu (Guangzhou) Industrial Investment Fund Management Partnership Enterprise (Limited Partnership) 華胥(廣州)產業投資基金 管理合夥企業(有限合 | 117,994 | 119,778 | 121,999 | 122,365 |
| 夥) Wuxi Sany Venture Capital Partnership Enterprise (Limited Partnership) 無錫三一創業投資合夥企業 | 591,069 | 593,289 | 586,948 | 603,746 |
| (有限合夥) Hunan Guozhong Zhilian Engineering Machinery Research Institute Co., Ltd | 113,310 | 197,098 | 189,903 | 189,053 |
| 湖南國重智聯工程機械研究 院有限公司 | 1,536 | 1,632 | 1,778 | 1,732 |
| Total | 823,909 | 911,797 | 900,628 | 916,896 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

20. FINANCIAL ASSETS AT FVOCI

The Group

| | As at 31 December | | | As at 30 April | |
|--|-------------------|-----------|-----------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| <u>Current portion</u> Bills receivables, at fair value | 294,478 | 365,819 | 456,501 | 470,046 | |
| Non-current portion Listed equity investments, at fair value BANK of Changsha Co., Ltd. 長沙銀行股份有限公司 | 336,316 | 313,961 | := | - | |
| CHINA DEVELOPMENT BANK FINANCIAL LEASING CO., LTD | 555,515 | | | | |
| 國銀金融租賃股份有限公司 | 64,658 | | := | = | |
| Unlisted equity investments, at fair value SVOLT Energy Technology Company Ltd. | | | | | |
| 蜂巢能源科技有限公司 Shenzhen Trinity Technology | 275,634 | 108,479 | 159,072 | 159,072 | |
| Co., Ltd. | | | | | |
| 深圳市三一科技有限公司 Suzhou Lvkong Transmission Technology Co., Ltd. | 135,451 | 135,451 | 135,451 | 135,451 | |
| 蘇州綠控傳動科技股份有限公司 Aerospace Kaitian Environmental Tech. Co., Ltd. | 48,000 | 48,000 | 48,000 | 48,000 | |
| 航天凱天環保科技股份有限公司 Shanghai Kangfu Nuclear Power Machinery Co., Ltd. | 40,000 | 40,000 | 40,000 | 40,000 | |
| 上海康富核能機械有限公司 | 6,017 | 6,017 | 6,017 | 6,017 | |
| Rootcloud Technology Co., Ltd. 樹根互聯技術有限公司 Zhejiang Chengfeng Engineering Machinery Co., Ltd. | 363,237 | 202,620 | 104,824 | 104,824 | |
| 浙江成峰工程機械有限公司 | 2,294 | 2,294 | 2,294 | 2,294 | |
| Others | 61,035 | 114,075 | 112,797 | 112,797 | |
| Subtotal | 1,332,642 | 970,897 | 608,455 | 608,455 | |
| Total | 1,627,120 | 1,336,716 | 1,064,956 | 1,078,501 | |

The above equity investments were irrevocably designated at fair value through other comprehensive income as the Group considers these investments to be strategic in nature.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

20. FINANCIAL ASSETS AT FVOCI (continued)

The Company

| | 4 | s at 31 December | | As at 30 April |
|--|-----------|------------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| <u>Current portion</u> Bills receivables, at fair value | 55,644 | 25,619 | 50,567 | 63,640 |
| Non-current portion Listed equity investments, at fair value BANK of Changsha Co., Ltd. 長沙銀行股份有限公司 | 336,316 | 313,961 | - | - |
| Unlisted equity investments, at fair value SVOLT Energy Technology Company Ltd. | | | | |
| 蜂巢能源科技有限公司 | 275,634 | 108,479 | 159,072 | 159,072 |
| Shenzhen Trinity Technology Co., Ltd. 深圳市三一科技有限公司 Suzhou Lvkong Transmission Technology Co., Ltd. | 135,451 | 135,451 | 135,451 | 135,451 |
| 蘇州綠控傳動科技股份有限 公司 Aerospace Kaitian Environmental Tech. Co., Ltd. | 48,000 | 48,000 | 48,000 | 48,000 |
| 航天凱天環保科技股份有限 公司 Rootcloud Technology Co., Ltd. | 40,000 | 40,000 | 40,000 | 40,000 |
| 樹根互聯技術有限公司 | 363,237 | 202,620 | 104,824 | 104,824 |
| Others | 8,384 | 61,424 | 61,424 | 61,424 |
| Subtotal | 1,207,022 | 909,935 | 548,771 | 548,771 |
| Total | 1,262,666 | 935,554 | 599,338 | 612,411 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

21. FINANCIAL ASSETS AT FVPL

The Group

| | As at 31 December | | | As at 30 April |
|--|-------------------|---|------------|------------------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Current portion Listed equity investments, at fair | | | | |
| value | 75,647 | 62,353 | - | 1.50 |
| Debt investments, at fair value | 14,740,955 | 10,786,583 | 11,062,402 | 11,567,532 |
| Subtotal | 14,816,602 | 10,848,936 | 11,062,402 | 11,567,532 |
| Non-current portion Fund and non-listed equity investments, | | | | |
| at fair value | 340,288 | 310,913 | 285,051 | 277,337 |
| Total | 15,156,890 | 11,159,849 | 11,347,453 | 11,844,869 |
| The Company | | Who have a war as the party of | | ALCO COMPANAL MANOSTRA |
| | | As at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Current portion Debt investments, at | | | | |
| fair value | 2,528,750 | 617,658 | 302,687 | 1,246,166 |
| Subtotal | 2,528,750 | 617,658 | 302,687 | 1,246,166 |
| Non-current portion Fund and non-listed equity investments, at fair value | 239,945 | 239,253 | 236,254 | 238,131 |
| Total | 2,768,695 | 856,911 | 538,941 | 1,484,297 |

Certain investments are pledged, details of which are disclosed in note 44 to the financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. LOANS AND ADVANCES

| | As a | at 31 December | | As at 30 April |
|-------------------------|---------------------|-------------------|----------------|-----------------|
| (F | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Loans and advances | 11,632,338 | 7,100,985 | 3,540,820 | 2,789,083 |
| Less: Loss allowance | (475,418) | (321,624) | (238,872) | (215,381) |
| | 11,156,920 | 6,779,361 | 3,301,948 | 2,573,702 |
| Analysed into: | | | | |
| Current portion | 6,049,659 | 3,741,246 | 2,016,412 | 1,609,622 |
| Non-current portion | 5,107,261 | 3,038,115 | 1,285,536 | 964,080 |
| The movements in the lo | ss allowance for im | pairment of loans | and advances a | are as follows: |
| Year ended 31 December | er 2022 | | | |
| | 12-months | | | |
| | ECLs | Lifetime E | CLs | |
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year | 322,562 | 115,995 | 50,095 | 488,652 |
| Transfer during the | (00.405) | 40.700 | 0.040 | |
| vear | (22.105) | 18.789 | 3.316 | _ |

| Olage 1 | Olage 2 | Olage o | lotai |
|----------|--|--|---|
| RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | | | |
| 322,562 | 115,995 | 50,095 | 488,652 |
| | | | |
| (22,105) | 18,789 | 3,316 | - |
| 25 26 25 | | | |
| (18,620) | (26,042) | 31,428 | (13,234) |
| 281,837 | 108,742 | 84,839 | 475,418 |
| | | | |
| | RMB'000 322,562 (22,105) (18,620) 281,837 | RMB'000 RMB'000 322,562 115,995 (22,105) 18,789 (18,620) (26,042) 281,837 108,742 | RMB'000 RMB'000 RMB'000 322,562 115,995 50,095 (22,105) 18,789 3,316 (18,620) (26,042) 31,428 281,837 108,742 84,839 |

| 30. | ECLs | Lifetime E | CLs | |
|--|-----------|------------|----------|-----------|
| | Stage 1 | Stage 2 | Stage 3 | Total |
| - | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year | 281,837 | 108,742 | 84,839 | 475,418 |
| Transfer during the | | | | |
| year | 37,967 | (86,470) | 48,503 | - |
| Reversal of impairment losses during the | | | | |
| year | (128,540) | (10,293) | (14,961) | (153,794) |

11,979

118,381

321,624

At the end of the year _____ 191,264

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

22. LOANS AND ADVANCES (continued)

| Year ended | 31 E | Decemb | er 2024 |
|------------|------|--------|---------|
|------------|------|--------|---------|

| Tour chaca of become | OI 2027 | | | |
|-------------------------|--|------------|--|---|
| | 12-months | | | |
| | ECLs | Lifetime E | CLs | |
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | TANDOO | TAME COO | TAND OOO | T (IVID 000 |
| At the beginning of the | | | | |
| year | 191,264 | 11,979 | 118,381 | 321,624 |
| Transfer during the | 131,204 | 11,575 | 110,301 | 321,024 |
| | (44 504) | 40.504 | 2.000 | |
| year | (14,504) | 10,584 | 3,920 | 8 |
| (Reversal)/provision of | | | | |
| impairment losses | | | | |
| during the year | (86,841) | (12,079) | 16,168 | (82,752) |
| | 1111 N 110 N | | 11 11 11 11 11 11 11 11 11 11 11 11 11 | 3 |
| At the end of the year | 89,919 | 10,484 | 138,469 | 238,872 |
| | | | | |
| Four months ended 30 | April 2025 | | | |
| | 12-months | | | |
| | ECLs | Lifetime E | CLs | |
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | · ······ · · · · · · · · · · · · · · · | 111112 000 | THE | 111111111111111111111111111111111111111 |
| At the beginning of the | | | | |
| period | 89,919 | 10,484 | 138,469 | 238,872 |
| Transfer during the | 00,010 | 10,404 | 100,400 | 200,072 |
| | (46 7EQ) | 10 540 | 242 | |
| period | (16,752) | 16,540 | 212 | - |
| (Reversal)/provision of | | | | |
| impairment losses | | | | |
| during the period | (17,579) | (4,522) | (1,390) | (23,491) |
| | | | | |
| At the end of the | | | | |
| period | 55,588 | 22,502 | 137,291 | 215,381 |
| Bearing 927000000 | THE RESERVE AND ADDRESS OF THE PERSON NAMED IN | | | |

Certain loans and advances are pledged, details of which are disclosed in note 44 to the Financial statements.

| | As at 31 December | | | As at 30 April | |
|-------------------------|-------------------|-----------|----------|----------------|--|
| | 2022 2023 | | 2024 | 2025 | |
| _ | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| At the beginning of the | | | | | |
| year/period | 488,652 | 475,418 | 321,624 | 238,872 | |
| Impairment losses, net | (13,234) | (153,794) | (82,752) | (23,491) | |
| At the end of the | | | | | |
| year/period | 475,418 | 321,624 | 238,872 | 215,381 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES

The Group

| | As | As at 31 December | | |
|--|-------------|-------------------|-------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade receivables Bills receivables, at | 34,005,099 | 32,873,445 | 35,143,568 | 37,920,461 |
| amortised cost | 588,860 | 306,049 | 397,632 | 446,794 |
| Impairment | (2,752,550) | (3,755,593) | (4,284,353) | (4,382,628) |
| Net carrying amount | 31,841,409 | 29,423,901 | 31,256,847 | 33,984,627 |
| Analysed into: | | | | |
| Current portion | 27,395,762 | 26,573,655 | 28,343,222 | 30,499,169 |
| Non-current portion | 4,445,647 | 2,850,246 | 2,913,625 | 3,485,458 |
| The Company | | | | |
| | As | at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade receivables | 865,223 | 1,547,828 | 1,923,634 | 1,596,791 |
| Bills receivables | 23,281 | 55,200 | 28,521 | 23,630 |
| Impairment | (19,162) | (25,025) | (35,573) | (50,768) |
| Net carrying amount | 869,342 | 1,578,003 | 1,916,582 | 1,569,653 |

The Group's trading terms with its customers are mainly on credit. The credit terms for our PRC customers under instalment and credit payment typically range from three to 24 months, whereas overseas customers are granted terms of three to twelve months. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimise credit risk. Overdue balances are reviewed regularly by senior management and credit limits attributed to customers are reviewed once a month. Trade receivables are non-interest-bearing.

The amounts due from related parties included in trade receivables are disclosed in note 49 to the Financial statements.

Certain bills receivables are pledged, details of which are disclosed in note 44 to the Financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

An ageing analysis of the trade and bills receivables as at the end of each of the Relevant Periods (based on the invoice date) is as follows:

The Group

| | As at 31 December | | | As at 30 April |
|--|-------------------|----------------|------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Within one year After one year but | 30,072,307 | 28,718,602 | 30,055,683 | 29,104,741 |
| within two years | 1,627,865 | 1,329,627 | 2,065,787 | 5,421,322 |
| After two years but within three years After three years but | 777,798 | 790,517 | 753,353 | 1,024,496 |
| within four years After four years but | 387,101 | 488,762 | 622,035 | 662,865 |
| within five years | 335,571 | 373,009 | 446,088 | 488,904 |
| After five years | 1,393,317 | 1,478,977 | 1,598,254 | 1,664,927 |
| Total | 34,593,959 | 33,179,494 | 35,541,200 | 38,367,255 |
| The Company | | | | |
| | ۸۵ | at 31 December | | As at 20 April |

| | As at 31 December | | | As at 30 April |
|-----------------------|-------------------|---|--|----------------|
| - | 2022 | 2023 | 2024 | 2025 |
| - | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Within one year | 849,791 | 1,565,242 | 1,879,571 | 1,470,875 |
| After one year but | | | | |
| within two years | 15,837 | 15,338 | 47,029 | 121,555 |
| After two years but | | | | |
| within three years | 10,826 | 5,293 | 10,934 | 13,418 |
| After three years but | 0.5.4.000 | *************************************** | Sec. 19-10.19 Sec. 19-10-19-19-19-19-19-19-19-19-19-19-19-19-19- | |
| within four years | 10,858 | 8,846 | 2,979 | 3,223 |
| After four years but | | | | |
| within five years | 359 | 7,156 | 4,487 | 1,331 |
| After five years | 833 | 1,153 | 7,155 | 10,019 |
| Total | 888,504 | 1,603,028 | 1,952,155 | 1,620,421 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The movements in the loss allowance for impairment of trade and bills receivables are as follows:

The Group

| Year ended 31 Dec | ember 2022 12-months | | | | |
|-------------------------|-------------------------|--------------------|--------------------|---------------------|-----------|
| n= | ECLs _ | | Lifetime ECLs | | 8 |
| | Ctorred | Ctore O | 01 2 | Simplified | Total |
| | Stage 1 RMB'000 | Stage 2 RMB'000 | Stage 3 RMB'000 | approach RMB'000 | RMB'000 |
| | KIND 000 | KIVID 000 | KIVID 000 | KIVID 000 | KIND 000 |
| At the beginning of the | | | | | |
| year | 109,094 | - | - | 2,432,279 | 2,541,373 |
| Impairment losses, net | 39,344 | - | /5 | 302,410 | 341,754 |
| Amount written off as | (46.060) | | | (90.700) | (426 6E9) |
| uncollectible | (46,868) | - | - | (89,790) | (136,658) |
| Exchange realignment | | | | 6,081 | 6,081 |
| At the end of the year | 101,570 | | | 2,650,980 | 2,752,550 |
| Year ended 31 Dec | ember 2023 | | | | |
| | 12-months | | | | |
| | ECLs | | Lifetime ECLs | | |
| | | | | Simplified | |
| | Stage 1 | Stage 2 | Stage 3 | approach | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | | |
| year | 101,570 | - | /\ ` ₩ | 2,650,980 | 2,752,550 |
| Impairment losses, net | (18,885) | - | 20€ | 1,108,838 | 1,089,953 |
| Amount written off as | | | | (400.005) | (400 205) |
| uncollectible | | - | :: <u>-</u> | (123,385) | (123,385) |
| Exchange realignment | | | 3 | 36,475 | 36,475 |
| At the end of the year | 82,685 | | | 3,672,908 | 3,755,593 |
| Year ended 31 Dece | ember 2024 | | | | |
| 100, 01,000 01,000 | 12-months | | | | |
| | ECLs | 2 | Lifetime ECLs | | |
| | | | | Simplified | |
| | Stage 1 | Stage 2 | Stage 3 | approach | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | | |
| year | 82,685 | - | (€ | 3,672,908 | 3,755,593 |
| Impairment losses, net | 23,905 | - | : · | 757,740 | 781,645 |
| Amount written off as | | | | (004.044) | (004.044) |
| uncollectible | 257 | . 58 | 3 5 | (224,644) | (224,644) |
| Exchange realignment | | | | (28,241) | (28,241) |
| At the end of the year | 106,590 | - | | 4,177,763 | 4,284,353 |
| | - | | | | 4.040 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The movements in the loss allowance for impairment of trade and bills receivables are as follows: (continued)

The Group(continued)

| Four | months | ended | 30 | April | 2025 |
|------|--------|-------|----|-------|------|
| | | | | | |

| | 12-months ECLs | Ĺ | ifetime ECLs | | |
|---|--------------------|--------------------|--------------------|-----------------------------------|------------------|
| | Stage 1 RMB'000 | Stage 2 RMB'000 | Stage 3 RMB'000 | Simplified approach RMB'000 | Total RMB'000 |
| At the beginning of the period Impairment losses, | 106,590 | _ | % ●3 | 4,177,763 | 4,284,353 |
| net Amount written off | 15,861 | | . | 239,133 | 254,994 |
| as uncollectible Exchange | (22,817) | | - | (84,883) | (107,700) |
| realignment | | | | (49,019) | (49,019) |
| At the end of the period | 99,634 | | - | 4,282,994 | 4,382,628 |

The Company

| | As | As at 31 December | | |
|---|---------|-------------------|---------|---------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year/period | 14,177 | 19,162 | 25,025 | 35,573 |
| Impairment losses, net | 4,984 | 5,865 | 10,540 | 15,209 |
| Exchange realignment Amount written off as | 1 | (2) | 16 | |
| uncollectible | | | (8) | (14) |
| At the end of the | | | | |
| year/period | 19,162 | 25,025 | 35,573 | 50,768 |

For bills receivables, the Group considered the non-settlement of these bills by the issuing banks on maturity is not probable. Therefore, during the Relevant Periods, the Group estimated the expected loss rate for bills receivables is minimal.

For trade receivables, the Group determines the ECLs using a provision matrix, estimated based on the financial quality of the debtors and historical credit loss experience based on the days past due of the trade receivables, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. The following table details the risk profile of trade receivables:

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The Group

As at 31 December 2022

| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
|---|---|--|--|
| Provision for bad debts on individual basis Provision for bad debts by portfolio of credit risk characteristics | 2,017,888 | 38.63% | 779,416 |
| Undue or overdue within 1 year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 28,253,100 1,583,354 726,360 325,386 204,606 894,405 | 1.80% 10.00% 20.00% 35.00% 75.00% 100.00% | 507,782 158,335 145,272 113,885 153,455 894,405 |
| Total | 34,005,099 | 8.09% | 2,752,550 |
| As at 31 December 2023 | | | |
| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
| Provision for bad debts on individual basis Provision for bad debts by portfolio of credit risk characteristics | 3,881,228 | 48.23% | 1,871,799 |
| Undue or overdue within 1 year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 25,915,805 891,600 657,113 421,390 269,184 837,125 | 1.84% 10.00% 20.00% 35.00% 75.00% 100.00% | 476,712 89,160 131,423 147,486 201,888 837,125 |
| Total | 32,873,445 | 11.42% | 3,755,593 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The Group (continued)

As at 31 December 2024

| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
|---|---|--|--|
| Provision for bad debts on individual basis Provision for bad debts by portfolio of credit risk characteristics | 4,105,234 | 50.95% | 2,091,631 |
| Undue or overdue within 1 year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 27,393,193 1,375,855 550,570 483,022 322,832 912,862 | 2.27% 10.00% 20.00% 35.00% 75.00% 100.00% | 620,978 137,586 110,114 169,058 242,124 912,862 |
| Total | 35,143,568 | 12.19% | 4,284,353 |
| As at 30 April 2025 | | | |
| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
| Provision for bad debts on individual basis Provision for bad debts by portfolio of credit risk characteristics Undue or overdue within 1 | 3,960,772 | 44.89% | 1,777,794 |
| year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 26,624,090 4,878,213 588,531 561,494 328,775 978,586 | 2.17% 10.00% 20.00% 35.00% 75.00% 100.00% | 577,617 487,821 117,706 196,523 246,581 978,586 |
| Total | 37,920,461 | 11.56% | 4,382,628 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The Company

As at 31 December 2022

| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
|---|-------------------------------------|---------------------------|--------------------------------------|
| Provision for bad debts on individual basis Undue or overdue within 1 | 444,572 | - | - |
| year | 381,938 | 2.75% | 10,511 |
| Overdue 1 to 2 years | 15,837 | 10.00% | 1,584 |
| Overdue 2 to 3 years | 10,826 | 20.00% | 2,165 |
| Overdue 3 to 4 years | 10,858 | 35.00% | 3,800 |
| Overdue 4 to 5 years | 359 | 75.00% | 269 |
| Overdue over 5 years | 833 | 100.00% | 833 |
| Total | 865,223 | 2.21% | 19,162 |
| As at 31 December 2023 | | | |
| | Gross carrying | Expected credit | Expected credit |
| | amount | loss rate | losses |
| | RMB'000 | | RMB'000 |
| Provision for bad debts on | | | |
| individual basis | 822,501 | - | ⊙ ≖ |
| Undue or overdue within 1 | 690 427 | 4.000/ | 42.050 |
| year | 689,437 | 1.92% | 13,258 |
| Overdue 1 to 2 years | 14,466 | 10.00% | 1,447 |
| Overdue 2 to 3 years | 5,183 | 20.00% | 1,037 |
| Overdue 3 to 4 years | 7,966 | 35.00% | 2,788 |
| Overdue 4 to 5 years | 7,122 | 75.00% | 5,342 |
| Overdue over 5 years | 1,153 | 100.00% | 1,153 |
| Total | 1,547,828 | 1.62% | 25,025 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

23. TRADE AND BILLS RECEIVABLES (continued)

The Company (continued)

As at 31 December 2024

| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
|---|---|---|--|
| Provision for bad debts on individual basis Undue or overdue within 1 year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 986,704 866,498 46,397 10,043 4,979 7,458 1,555 | 0.30% 1.97% 10.00% 20.00% 35.00% 75.00% 100.00% | 3,000 17,032 4,640 2,009 1,743 5,594 1,555 |
| Total | 1,923,634 | 1.85% | 35,573 |
| As at 30 April 2025 | | | |
| | Gross carrying amount RMB'000 | Expected credit loss rate | Expected credit losses RMB'000 |
| Provision for bad debts on individual basis Undue or overdue within 1 | 542,456 | 2.76% | 14,996 |
| year Overdue 1 to 2 years Overdue 2 to 3 years Overdue 3 to 4 years Overdue 4 to 5 years Overdue over 5 years | 909,394 118,531 12,468 3,220 703 10,019 | 1.07% 10.00% 20.00% 35.00% 75.00% 100.00% | 9,752 11,853 2,494 1,127 527 10,019 |
| Total | 1,596,791 | 3.18% | 50,768 |

There was no significant change in the ECL rates for the time band during the Relevant Periods, mainly because no significant changes in the historical default rates of trade receivables, economic conditions and performance, solvency and behaviour of the debtors were noted, based on which the ECL rates are determined.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

24. RECEIVABLES UNDER FINANCE LEASE

| | As | As at 30 April | | |
|---------------------------------------|-------------|----------------|-------------|-------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Gross investments Unearned finance | 13,452,754 | 17,955,387 | 18,576,435 | 18,371,103 |
| income | (1,022,509) | (1,430,970) | (1,614,418) | (1,605,898) |
| | 12,430,245 | 16,524,417 | 16,962,017 | 16,765,205 |
| Less: Loss allowance | (346,989) | (492,290) | (532,359) | (443,541) |
| | 12,083,256 | 16,032,127 | 16,429,658 | 16,321,664 |
| Analysed into: Current portion | 4,659,811 | 6,346,853 | 6,531,876 | 6,675,166 |
| Non-current portion | 7,423,445 | 9,685,274 | 9,897,782 | 9,646,498 |

The movements in the loss allowance for impairment of receivables under finance lease are as follows:

Year ended 31 December 2022

| | 12-months ECLs | Lifetime E | CLs | |
|-------------------------|--|-------------------------|---------|---------|
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year | 114,587 | ·*: | (**) | 114,587 |
| Transfer during the | | | | |
| year | (5,283) | 5,283 | | ·~ |
| Provision of | 9. # 350.0524940 = 29 .# 0 | 75.0 W 67 C 775 C 943 C | | |
| impairment losses | 150 562 | 62.256 | | 222.040 |
| during the year | 159,563 | 63,356 | 5 | 222,919 |
| Exchange realignment | 9,483 | | | 9,483 |
| At the end of the year | 278,350 | 68,639 | | 346,989 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

24. RECEIVABLES UNDER FINANCE LEASE (continued)

| Year ended | 31 | December | 2023 |
|------------|----|----------|------|
|------------|----|----------|------|

| real chided of Decemb | 12-months | | | |
|--|-----------|-------------|-------------|---------|
| | ECLs | Lifetime E | CLs | |
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year | 278,350 | 68,639 | - | 346,989 |
| Transfer during the | | | | |
| year | 25,809 | (29,438) | 3,629 | - |
| Provision of impairment losses | | | | |
| during the year | 127,991 | 10,480 | 3,815 | 142,286 |
| Exchange realignment | 3,015 | 10,400 | 0,010 | 3,015 |
| Exchange realignment | | | | 3,010 |
| At the end of the year | 435,165 | 49,681 | 7,444 | 492,290 |
| Year ended 31 December | er 2024 | | | |
| | 12-months | | | |
| | ECLs | Lifetime E | CLs | |
| | Stage 1 | Stage 2 | Stage 3 | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year | 435,165 | 49,681 | 7,444 | 492,290 |
| Transfer during the | | | | |
| year | (9,505) | 8,128 | 1,377 | = |
| Provision/(reversal) of impairment losses | * * = * | | | |
| during the year | 46,556 | (28,016) | 23,125 | 41,665 |
| Amount written off as uncollectible | | (==,===, | , | |
| Exchange realignment | (1,596) | 4년 1월 | | (1,596) |
| Exchange realignment | (1,080) | | | (1,590) |
| At the end of the year | 470,620 | 29,793 | 31,946 | 532,359 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

24. RECEIVABLES UNDER FINANCE LEASE (continued)

Four months ended 30 April 2025

12-months **ECLs** Lifetime ECLs Stage 2 Stage 3 Stage 1 Total RMB'000 RMB'000 RMB'000 RMB'000 At the beginning of the period 470,620 29,793 31,946 532,359 Transfer during the period (44,430)41,023 3,407 Provision/(reversal) of impairment losses during the period (92,391)(1,973)5,043 (89, 321)Amount written off as uncollectible Exchange realignment 503 503 At the end of the period 334,302 68,843 40,396 443,541

The Group provides equipment finance lease services to customers purchasing machinery products of the Group or other vendors through its leasing subsidiaries. Under the finance lease arrangement, the collectability of the minimum lease payments is reasonably predictable, there is no significant uncertainty surrounding the amount of un-reimbursable cost yet to be incurred by the Group under the lease arrangement.

Certain receivables under finance lease are pledged, details of which are disclosed in note 44 to the Financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. CONTRACT ASSETS

| | As at 1 January | 4 TOTAL TOTA | | | | |
|-------------------------------|--------------------|--|-----------|---------|---------|--|
| | 2022 | 2022 | 2022 2023 | | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Contract assets arising from: | | | | | | |
| Sale of products | 152,409 | 135,631 | 128,350 | 154,028 | 170,079 | |
| Impairment | (2,321) | (1,924) | (1,926) | (2,311) | (2,552) | |
| Net carrying amount | 150,088 | 133,707 | 126,424 | 151,717 | 167,527 | |
| Analysed into: | | | | | | |
| Current portion Non-current | 78,717 | 58,548 | 67,102 | 99,206 | 110,753 | |
| portion | 71,371 | 75,159 | 59,322 | 52,511 | 56,774 | |

Contract assets are initially recognised for revenue earned from the sale of products as the receipt of consideration is conditional on successful completion of installation of the products. Upon completion of installation or construction and acceptance by the customer, the amounts recognised as contract assets are reclassified to trade receivables. The increase in contract assets in 2024 was the result of the increase in the ongoing sale of products.

The movements in the loss allowance for impairment of contract assets are as follows:

| | As a | As at 30 April | | |
|---------------------------------------|---------|----------------|---------|---------|
| · | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of | | | | |
| the year/period Impairment losses, | 2,321 | 1,924 | 1,926 | 2,311 |
| net | (397) | 2 | 385 | 241 |
| At the end of the | | | | |
| year/period | 1,924 | 1,926 | 2,311 | 2,552 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

25. CONTRACT ASSETS (continued)

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates for the measurement of the expected credit losses of the contract assets are based on those of the trade receivables as the contract assets and the trade receivables are from the same customer bases. The provision rates of contract assets are based on days past due of trade receivables for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's contract assets using a provision matrix:

| Service State Stat | As | As at 31 December | | | | | |
|--|---------|-------------------|---------|---------|--|--|--|
| | 2022 | 2022 2023 2024 | | | | | |
| \$ | RMB'000 | RMB'000 | RMB'000 | RMB'000 | | | |
| Expected credit loss | | | | | | | |
| rate | 1.42% | 1.50% | 1.50% | 1.50% | | | |
| Gross carrying amount | | | | | | | |
| (RMB'000) | 135,631 | 128,350 | 154,028 | 170,079 | | | |
| Expected credit losses | | | | | | | |
| (RMB'000) | 1,924 | 1,926 | 2,311 | 2,552 | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX

The movements in deferred tax assets of the Group during the Relevant Periods are as follows:

Deferred tax assets

The Group

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | Depreciatio n of property, plant and equipment RMB'000 | Amortisation of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--|---|---|-------------------------------|-----------------------|---------------------|--|-------------------|------------------|
| At 1 January 2022 Deferred tax (charged)/credited to profit or loss | 601,185 | 31,632 | 11,366 | 33,378 | 153,963 | 438,521 | 1,076,905 | 1,886,769 | 130,619 | 4,364,338 |
| during the year Deferred tax (charged)/credited to other comprehensive income during the | 112,475 | (30,743) | 2,267 | 5,376 | 137,250 | 561,785 | 148,236 | 43,914 | 42,933 | 1,023,493 |
| year Disposal of | - | - | - | :=: | 7-0 | - |) <u>—</u> | - | (1,669) | (1,669) |
| subsidiaries | 2 | - | 8 | - | - | (353) | (47) | - | - | (400) |
| Exchange realignment | | | | | | (2,225) | | | | (2,225) |
| At 31 December 2022 | 713,660 | 889 | 13,633 | 38,754 | 291,213 | 997,728 | 1,225,094 | 1,930,683 | 171,883 | 5,383,537 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX(continued)

The movements in deferred tax assets of the Group during the Relevant Periods are as follows(continued):

Deferred tax assets(continued)

The Group(continued)

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | Depreciatio n of property, plant and equipment RMB'000 | Amortisation of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--|---|---|-------------------------------|-----------------------|---------------------|--|-------------------|------------------|
| At 1 January 2023 Deferred tax (charged)/credited to profit or loss | 713,660 166,764 | 889 | 13,633 | 38,754 | 291,213 | 997,728 | 1,225,094 | 1,930,683 | 171,883 | 5,383,537 |
| during the year Deferred tax (charged)/credited to other comprehensive income during the | | 8,813 | 916 | 27,458 | (690) | 509,268 | (145,501) | (528,551) | 47,706 | 86,183 |
| year | 5 | (3) | ,. | - | 1. 5 % | 5. | • | - | (183) | (183) |
| Disposal of subsidiaries | | | | | | (12,746) | (1,991) | | | (14,737) |
| At 31 December 2023 | 880,424 | 9,702 | 14,549 | 66,212 | 290,523 | 1,494,250 | 1,077,602 | 1,402,132 | 219,406 | 5,454,800 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

The Group(continued)

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | Depreciatio n of property, plant and equipment RMB'000 | Amortisation of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--|---|---|-------------------------------|-----------------------|---------------------|--|-------------------|------------------|
| At 1 January 2024 | 880,424 | 9,702 | 14,549 | 66,212 | 290,523 | 1,494,250 | 1,077,602 | 1,402,132 | 219,406 | 5,454,800 |
| Deferred tax (charged)/credited to profit or loss during the year Deferred tax (charged)/credited to other comprehensive income and retained profits | 109,701 | (629) | (6,317) | (319) | (27,689) | 273,977 | (45,331) | (352,866) | (7,679) | (57,152) |
| during the year | 1 4 00 | () - | - | - | · - | (77,885) | - | - | 978 | (76,907) |
| Disposal of subsidiaries Exchange | (142) | 2 | - | - | ©. | (29,190) | (4,248) | (241) | (76) | (33,897) |
| realignment | 506 | | | | | (151) | 329 | | (4,355) | (3,671) |
| At 31 December 2024 | 990,489 | 9,073 | 8,232 | 65,893 | 262,834 | 1,661,001 | 1,028,352 | 1,049,025 | 208,274 | 5,283,173 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

The Group(continued)

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | Depreciatio n of property, plant and equipment RMB'000 | Amortisatio n of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|--|--|--|---|--|-------------------------------|-----------------------|---------------------|--|-------------------|------------------|
| At 1 January 2025 Deferred tax (charged)/credited to profit or loss | 990,489 | 9,073 | 8,232 | 65,893 | 262,834 | 1,661,001 | 1,028,352 | 1,049,025 | 208,274 | 5,283,173 |
| during the period Deferred tax (charged)/credited to other comprehensive income during the | 21,683 | 20,352 | (4,504) | 1,622 | 8,342 | (24,679) | 36,294 | (70,152) | (4,311) | (15,353) |
| period | - | - | - | i e | - | - | : - | - | (1,007) | (1,007) |
| Exchange realignment | (873) | 99 | | | | 4,194 | 1,126 | | 10,320 | 14,866 |
| At 30 April 2025 | 1,011,299 | 29,524 | 3,728 | 67,515 | 271,176 | 1,640,516 | 1,065,772 | 978,873 | 213,276 | 5,281,679 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

The Company

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | Depreciatio n of property, plant and equipment RMB'000 | Amortisatio n of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|---|--|--|---|--|-------------------------------|-----------------------|---------------------|--|-------------------|------------------|
| At 1 January 2022 Deferred tax (charged)/credite | 601,186 | 31,632 | 11,366 | 33,378 | 153,963 | 438,521 | 1,076,905 | 1,886,769 | 69,552 | 4,303,272 |
| d to profit or loss during the year Deferred tax (charged)/credite d to other comprehensive income during | (582,574) | (30,743) | (11,366) | (33,378) | (140,588) | (253,868) | (928,268) | (1,804,762) | (68,919) | (3,854,466) |
| the year | nes | 2 | 4 | = | 31 | - | ~ | ë | (518) | (518) |
| Disposal of subsidiaries | - | - | 2 - | - | : - % | (473) | ; . | - | 1 - 0 | (473) |
| Exchange realignment | | | | | | (1,752) | | | | (1,752) |
| At 31 December 2022 | 18,612 | 889 | | | 13,375 | 182,428 | 148,637 | 82,007 | 115 | 446,063 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

| The Company (c | Provision for impairmen t of assets RMB'000 | Changes in fair value of derivative financial instrument s | Depreciati on of property, plant and equipment | Amortisati on of other intangible assets | Deferred income | Tax losses | Accruals | Deductibl e temporary difference s of inventorie | Others | Total |
|---|---|--|--|--|-----------------|---------------|----------|---|---------|---------|
| | KIND 000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At 1 January 2023 Deferred tax (charged)/credit | 18,612 | 889 | - | ~ | 13,375 | 182,428 | 148,637 | 82,007 | 115 | 446,063 |
| ed to profit or loss during the year Deferred tax (charged)/credit ed to other | 7,766 | 6,543 | | 115 | (11,911) | 14,998 | 26,167 | 7,234 | 175 | 51,087 |
| comprehensive income during the year | : | | | | | | | | (23) | (23) |
| At 31 December 2023 | 26,378 | 7,432 | | 115 | 1,464 | 197,426 | 174,804 | 89,241 | 267 | 497,127 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivativefinancial instruments RMB'000 | Amortisation of other intangible assets RMB'000 | Deferred income RMB'000 | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|---|--|--|---|-------------------------------|--------------------------|---------------------|--|-------------------|------------------|
| At 1 January 2024 | 4 26,378 - | - 7,432 - | - 115 | 1,464 | 197,426 | 174,804 | 89,241 | 267 | 497,127 |
| Deferred tax (charged)/credited to profit or loss during the year Deferred tax (charged)/credited to other comprehensive income and | 2,432 | (7,377) | (31) | (338) | (25,593) | 11,169 | (89,241) | (58) | (109,037) |
| retained profits during the year | - | - | = | - | - | - | (4) | (6) | (6) |
| Disposal of subsidiaries | | <u> </u> | | | (78,180) | <u> </u> | | | _(78,180) |
| At 31 December 2024 | 28,810 | 55 | 84 | 1,126 | 93,653 | 185,973 | | 203 | 309,904 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax assets (continued)

| | Provision for impairment of assets RMB'000 | Changes in fair value of derivative financial instruments RMB'000 | | Deferred | Tax losses RMB'000 | Accruals RMB'000 | Deductible temporary differences of inventories RMB'000 | Others RMB'000 | Total RMB'000 |
|---|--|--|----------|----------|--------------------------|---------------------|--|-------------------|------------------|
| At 1 January 2025 Deferred tax (charged)/credited to profit or loss | \$ | 55 | 84 | 1,126 | 93,653 | - 185,973 | E | 203 | 309,904 |
| during the period Deferred tax (charged)/credited to other comprehensive income during the | | 19,233 | 10 | (77) | (3,525) | (20,136) | 910 | (30) | (1,159) |
| period | | | <u>_</u> | | 7 <u>2</u> | | | 19 | 19 |
| At 30 April 2025 | 31,266 | 19,288 | 94 | 1,049 | 90,128 | 165,837 | 910 | 192 | 308,764 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax liabilities

The Group

| | Amortisation of other intangible assets RMB'000 | Depreciation of property, plant and equipment RMB'000 | Changes in fair value of financial assets at FVPL and derivative financial instruments RMB'000 | Trade receivables RMB'000 | Others RMB'000 | Total RMB'000 |
|---|---|--|--|------------------------------|-------------------|------------------|
| At 1 January 2022 Deferred tax charged/(credited) to profit | 65,580 | 296,608 | 431,030 | 2,101,490 | 448,426 | 3,343,134 |
| or loss during the year Deferred tax credited to other comprehensive income | 4,391 | 204,810 | 157,691 | (110,042) | 55,106 | 311,956 |
| during the year | | | (36,153) | | | (36,153) |
| At 31 December 2022 | 69,971 | 501,418 | 552,568 | 1,991,448 | 503,532 | 3,618,937 |
| At 1 January 2023 Deferred tax charged/(credited) to profit | 69,971 | 501,418 | 552,568 | 1,991,448 | 503,532 | 3,618,937 |
| or loss during the year Deferred tax credited to other comprehensive income | 3,172 | 359,483 | (2,059) | (712,495) | 20,974 | (330,925) |
| during the year | | | (78,178) | | | (78,178) |
| At 31 December 2023 | 73,143 | 860,901 | 472,331 | 1,278,953 | 524,506 | 3,209,834 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax liabilities (continued)

The Group (continued)

| | | | Changes in fair value of financial assets at FVPL | | | |
|---|------------------|------------------|---|-------------------|----------|-----------|
| | Amortisation of | Depreciation of | and derivative | | | |
| | other intangible | property, plant | financial | | | |
| | assets | and equipment | instruments | Trade receivables | Others | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At 1 January 2024 Deferred tax charged/(credited) to profit | 73,143 | 860,901 | 472,331 | 1,278,953 | 524,506 | 3,209,834 |
| or loss during the year Deferred tax credited to other | 7,173 | (136,728) | 7,355 | (459,373) | (37,858) | (619,431) |
| comprehensive income | | | | | | |
| during the year | | (54) | (91,826) | v.=Ī. | | (91,826) |
| Disposal of subsidiaries | = | - | - | (451) | (71) | (522) |
| Exchange realignment | | - | | | 777 | |
| At 31 December 2024 | 80,316 | 724,173 | 387,860 | 819,129 | 487,354 | 2,498,832 |
| At 1 January 2025 Deferred tax | 80,316 | 724,173 | 387,860 | 819,129 | 487,354 | 2,498,832 |
| charged/(credited) to profit or loss during the period Deferred tax credited to other | 13,124 | (457) | 5,885 | (92,375) | 73,330 | (493) |
| comprehensive income | | | | | | 2 722 |
| during the period | - | i 2 1 | 4,407 | <u> -</u> | - | 4,407 |
| Exchange realignment | | <u>·</u> | (30) | | 514 | 484 |
| At 30 April 2025 | 93,440 | 723,716 | 398,122 | 726,754 | 561,198 | 2,503,230 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax liabilities (continued)

The Company

| | Amortisation of other intangible assets RMB'000 | Depreciation of property, plant and equipment RMB'000 | Changes in fair value of financial assets at FVPL and derivative financial instruments RMB'000 | Trade receivables RMB'000 | Others RMB'000 | Total RMB'000 |
|--|---|---|--|---------------------------------|-------------------|------------------|
| At 1 January 2022 Deferred tax charged/(credited) to | 65,580 | 296,608 | 431,030 | 2,101,490 | 387,360 | 3,282,068 |
| profit or loss during the year Deferred tax credited to other comprehensive | (65,580) | (296,608) | (160,132) | (2,012,919) | (361,795) | (2,897,034) |
| income during the year | | | (17,616) | | | (17,616) |
| At 31 December 2022 | | | 253,282 | 88,571 | 25,565 | 367,418 |
| At 1 January 2023 Deferred tax charged/(credited) to | ij | | 253,282 | 88,571 | 25,565 | 367,418 |
| profit or loss during the year Deferred tax credited to other comprehensive | <u>-</u> | ¥ | (32,207) | 8,469 | 81 | (23,657) |
| income during the year | | | (84,922) | | | (84,922) |
| At 31 December 2023 | - | - | 136,153 | 97,040 | 25,646 | 258,839 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

Deferred tax liabilities (continued)

| | Amortisation of other intangible assets RMB'000 | Depreciation of property, plant and equipment RMB'000 | Changes in fair value of financial assets at FVPL and derivative financial instruments RMB'000 | Trade receivables RMB'000 | Others RMB'000 | Total RMB'000 |
|--|---|--|--|---------------------------------|-------------------|------------------|
| At 1 January 2024 Deferred tax charged/(credited) to | - | | 136,153 | 97,040 | 25,646 | 258,839 |
| profit or loss during the year Deferred tax credited to other comprehensive | - | - | 8,967 | (97,040) | (27) | (88,100) |
| income during the year | | | (69,323) | | | (69,323) |
| At 31 December 2024 | | | 75,797 | | 25,619 | 101,416 |
| At 1 January 2025 Deferred tax charged/(credited) to profit or loss during the | | | - 75,797- | e | 25,619 - | - 101,416 |
| period Deferred tax credited to other comprehensive | H | THE | (23,788) | (14) | (9) | (23,811) |
| income during the period | | - | 4,407 | | | 4,407 |
| At 30 April 2025 | | | 56,416 | (14) | 25,610 | 82,012 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

26. DEFERRED TAX (continued)

For presentation purposes, certain deferred tax assets and liabilities have been offset in the consolidated statements of financial position. The following is an analysis of the deferred tax balances of the Group for financial reporting purposes:

| | As | As at 30 April | | |
|---|-----------|----------------|-----------|-----------|
| - | 2022 | 2023 | 2024 | 2025 |
| _ | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Net deferred tax assets recognised in the consolidated statements of financial position Net deferred tax liabilities recognised in the consolidated statements of | 2,499,338 | 3,070,315 | 3,576,592 | 3,623,704 |
| financial position | 734,738 | 825,349 | 792,251 | 845,255 |

As at 31 December 2022, 2023 and 2024, and 30 April 2025, deferred tax assets have not been recognised in respect of tax losses of RMB2,953,798,000, RMB2,957,318,000,and RMB3,637,582,000 and RMB3,363,555,000 respectively, which will expire in one to ten years for offsetting against future taxable profits.

Deferred tax assets have not been recognised in respect of these losses and deductible temporary differences as they have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses and deductible temporary differences can be utilised.

27. OTHER NON-CURRENT ASSETS

| | Asa | As at 30 April | | |
|--|---------|----------------|---------|---------|
| - | 2022 | 2023 | 2024 | 2025 |
| - | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Prepayments for purchase of land use right and | | | | |
| equipment | 180,131 | 70,250 | 52,542 | 51,328 |
| Others | 109,489 | 22,907 | 12,842 | 17,240 |
| Impairment | | (3,960) | (3,960) | (3,960) |
| Total _ | 289,620 | 89,197 | 61,424 | 64,608 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

28. INVENTORIES

The Group

| | As | | As at 30 April | |
|---|--|----------------|--|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Raw materials | 4,791,265 | 4,184,971 | 3,883,479 | 3,832,911 |
| Work in progress | 2,381,731 | 1,930,155 | 1,981,985 | 2,031,965 |
| Finished goods | 13,023,768 | 14,146,525 | 14,640,170 | 15,217,397 |
| * 1.94 T-84 F85 CU 70 4 * 115 8 800 CO ** CU 71 * 100 A 1865 ** | 20,196,764 | 20,261,651 | 20,505,634 | 21,082,273 |
| Less: Provision for | Control of State Control of Contr | 20 10 45 1 | -34 Course (S. Course of the Course of State (S. Section) - 1 | |
| impairment loss | (458,402) | (493,889) | (557,653) | (574,796) |
| Total | 19,738,362 | 19,767,762 | 19,947,981 | 20,507,477 |
| The Company | | | | |
| | As | at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Raw materials | 3,538 | 11,039 | 20 | 44 |
| Work in progress | 6,201 | 12,386 | 79 | 62 |
| Finished goods | 644,056 | 781,351 | 724,063 | 596,314 |
| <u> </u> | 653,795 | 804,776 | 724,162 | 596,420 |
| Less: Provision for | 5 5 5 6 5 5 6 5 6 5 6 5 6 5 6 5 6 5 6 5 | | **** | 828615 |
| impairment loss | (5,026) | (26,325) | (16,943) | (9,977) |
| Total | 648,769 | 778,451 | 707,219 | 586,443 |

29. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS

The Group

| _ | As | er | As at 30 April | |
|--------------------------------|------------|------------|----------------|------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Debt investments, at | | | | |
| amortised cost | 3,669,607 | 4,921,040 | 5,359,465 | 4,910,870 |
| Prepayments for suppliers | 1,041,546 | 751,872 | 970,721 | 1,207,702 |
| Deposits and other receivables | 3,395,273 | 3,658,313 | 3,764,265 | 3,950,331 |
| VAT recoverable | 2,472,921 | 1,779,167 | 2,084,077 | 1,383,919 |
| Prepayment of taxes | 782,144 | 744,411 | 475,302 | 523,539 |
| Deferred listing expenses | | - | - | 7,053 |
| Others | 15,242 | 6,408 | 7,194 | 7,678 |
| - | 11,376,733 | 11,861,211 | 12,661,024 | 11,991,092 |
| Impairment allowance | (537,063) | (647,415) | (821,511) | (853,644) |
| Total | 10,839,670 | 11,213,796 | 11,839,513 | 11,137,448 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

29. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS (continued)

The Company

| | As | As at 30 April | | |
|----------------------|---|----------------|--------------------|-----------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Debt investments, at | | | | |
| amortised cost | 1,653,690 | 4,881,576 | 5,339,837 | 4,863,480 |
| Prepayments for | | | | |
| suppliers | 52,810 | 54,837 | 49,844 | 150,853 |
| Deposits and other | | | | |
| receivables | 1,187,103 | 2,214,232 | 2,631,008 | 378,035 |
| VAT recoverable | 346,666 | 68,610 | 32,655 | 26,281 |
| Deferred listing | \$3000000000000000000000000000000000000 | 50000 1 | Control Activities | |
| expenses | - | 940 | _ | 7,053 |
| Others | 1 | 12 | | - |
| | 3,240,270 | 7,219,267 | 8,053,344 | 5,425,702 |
| Impairment allowance | (48,506) | (52,316) | (55,987) | (57,581) |
| Total | 3,191,764 | 7,166,951 | 7,997,357 | 5,368,121 |

An impairment analysis was performed at the end of each of the Relevant Periods. The Group has applied the general approach to provide for expected credit losses for non-trade other receivables under IFRS 9. The Group considered the historical loss rate and adjusted it for forward-looking macroeconomic data in calculating the expected credit loss rate.

The Group

| | As at 31 December | | | As at 30 April |
|---|-------------------|---------|----------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year/period | 532,151 | 537,063 | 647,415 | 821,511 |
| Impairment losses, net Amount written off as | 9,649 | 114,995 | 203,557 | 31,848 |
| uncollectible | : - | (4,091) | (29,107) | (27) |
| Exchange realignment | (4,737) | (552) | (354) | 312 |
| At the end of the | | | | |
| year/period | 537,063 | 647,415 | 821,511 | 853,644 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

29. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS (continued)

The Company

| | As a | As at 30 April | | |
|-------------------------|----------|----------------|---------|---------|
| - | 2022 | 2023 | 2024 | 2025 |
| .= | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| At the beginning of the | | | | |
| year/period | 48,240 | 48,506 | 52,316 | 55,987 |
| Impairment losses, net | 11,696 | 4,906 | 4,171 | 1,594 |
| Amount written off as | | | | |
| uncollectible | (11,455) | (1,098) | (502) | - |
| Exchange realignment | 25 | 2 | 2 | |
| At the end of the | | | | |
| year/period | 48,506 | 52,316 | 55,987 | 57,581 |

The amounts due from related parties included in other receivables are disclosed in note 49 to the Financial statements.

30. DERIVATIVE FINANCIAL INSTRUMENTS

| | | As at 3 | 1 December | As at 30 April |
|---|---------|---------|------------|----------------|
| e- | 2022 | 2023 | 2024 | 2025 |
| s - | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Derivative financial assets Forward currency | | | | |
| contracts | 311,833 | 333,830 | 375,720 | 225,481 |
| Others | 62,468 | 233 | | |
| Total | 374,301 | 334,063 | 375,720 | 225,481 |
| Derivative financial liabilities Forward currency | 044.450 | 007.000 | 100 204 | 274 204 |
| contracts | 241,152 | 237,286 | 100,394 | 374,824 |
| Others | | 134 | 6,368 | 19,396 |
| Total | 241,152 | 237,420 | 106,762 | 394,220 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31. CASH AND CASH EQUIVALENTS AND RESTRICTED DEPOSITS

The Group

| | As | As at 30 April | | |
|--|-------------|----------------|-------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| 0 | | | | |
| Cash and bank balances Placements with | 21,342,876 | 18,071,827 | 20,383,175 | 20,391,620 |
| banks | 196,162 | 303,286 | 449,311 | 102,715 |
| Subtotal | 21,539,038 | 18,375,113 | 20,832,486 | 20,494,335 |
| Less: Restricted deposits Time deposits with original maturity of | (962,954) | (704,117) | (689,488) | (649,235) |
| more than three months | (7,880,313) | (9,529,137) | (8,566,529) | (12,005,332) |
| Cash and cash equivalents | 12,695,771 | 8,141,859 | 11,576,469 | 7,839,768 |
| The Company | | | | |
| | As | at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Cash and bank balances | 13,019,669 | 11,406,110 | 10,862,699 | 6,026,908 |
| Less: Restricted deposits Time deposits with | (5,920,734) | (4,550,946) | (6,628,113) | (2,589,202) |
| original maturity of more than three months | (3,604,480) | (6,147,375) | (243,962) | (2,242,235) |
| Cash and cash equivalents | 3,494,455 | 707,789 | 3,990,624 | 1,195,471 |

At 31 December 2022, 2023 and 2024, and 30 April 2025, the cash and bank balances of the Group denominated in RMB amounted to RMB12,503,118,000, RMB11,291,819,000, RMB10,880,575,000 and RMB 6,491,459,000, respectively. The RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, and Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Certain bank deposits are pledged for the issuance of bankers' acceptance, details of which are disclosed in note 44 to the Financial statements.

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default. The carrying amounts of the cash and cash equivalents approximated their fair values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

32. TRADE AND BILLS PAYABLES

The Group

| | As | As at 30 April | | |
|----------------|------------|----------------|------------|------------|
| | 2022 2023 | | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade payables | 19,717,317 | 17,617,741 | 21,264,967 | 24,182,587 |
| Bills payables | 9,189,370 | 5,074,985 | 7,389,392 | 8,000,566 |
| Total | 28,906,687 | 22,692,726 | 28,654,359 | 32,183,153 |

An ageing analysis of the trade and bills payables as at the end of each of the Relevant Periods is as follows:

| | As | As at 30 April | | |
|---------------|------------|----------------|------------|------------|
| | 2022 | 2023 | 2023 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Within 1 year | 28,801,871 | 22,506,872 | 28,396,361 | 31,896,177 |
| Over 1 year | 104,816 | 185,854 | 257,998 | 286,976 |
| Total | 28,906,687 | 22,692,726 | 28,654,359 | 32,183,153 |

The Company

| | As | As at 30 April | | |
|----------------|---------|----------------|-----------|-----------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade payables | 926,964 | 1,884,365 | 2,130,936 | 1,785,826 |

An ageing analysis of the trade and bills payables as at the end of each of the Relevant Periods is as follows:

| | As | As at 30 April | | |
|---------------|---------|----------------|-----------|-----------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Within 1 year | 926,662 | 1,875,917 | 2,120,342 | 1,775,705 |
| Over 1 year | 302 | 8,448 | 10,594 | 10,121 |
| Total | 926,964 | 1,884,365 | 2,130,936 | 1,785,826 |

Trade payables are non-interest-bearing.

As at the end of each of the Relevant Periods, the carrying amounts of trade and bills payables approximated their fair values.

The amounts due to related parties included in trade payables are disclosed in note 49 to the Financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

33. OTHER PAYABLES AND ACCRUALS

The Group

| | As at 31 December | | | As at 30 April |
|--|-------------------|------------------|------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Dividends payables Payables for construction | 350,315 | 113,986 | 213,862 | 213,825 |
| costs | 401,929 | 467,795 | 454,115 | 388,909 |
| Payables for purchases of equipment | 1,345,899 | 1,291,437 | 1,102,258 | 1,044,969 |
| Payables for asset-backed securities and factoring | | | | |
| transfer payments | 2,246,948 | 1,823,086 | 1,532,317 | 1,323,308 |
| Payables to individuals | 339,442 | 337,622 | 179,302 | 181,966 |
| Employee benefits payables | 3,166,739 | 3,017,925 | 3,139,635 | 2,562,833 |
| Output VAT to be transferred | 1,594,280 | 1,200,776 | 1,013,466 | 929,660 |
| Provisions and accruals | 4,704,044 | 4,449,940 | 4,341,943 | 4,258,116 |
| Other tax payables | 527,728 | 399,211 | 485,098 | 427,747 |
| Other payables | 2,311,424 | 2,395,512 | 2,108,094 | 2,228,659 |
| Total | 16,988,748 | 15,497,290 | 14,570,090 | 13,559,992 |
| The Company | | | | |
| | A | s at 31 December | er | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Dividends payables | 1,015 | 1,012 | 1,012 | 1,012 |
| Payables for construction | 1 661 | 7 000 | 5,165 | 0.000 |
| costs Payables for purchases of | 1,661 | 7,888 | | 8,880 |
| equipment Payables for asset-backed | 2,045 | 45,598 | 38,054 | 1,971 |
| securities and factoring | | | | |
| transfer payments | 924,166 | 334,998 | 144,941 | 216,630 |
| Payables to individuals | 222,012 | 215,912 | 12,549 | 12,706 |
| Employee benefits payables | 273,385 | 251,772 | 519,964 | 463,151 |
| Output VAT to be transferred | 4,279 | 30,842 | 7,952 | 9,990 |
| Provisions and accruals | 55,090 | 49,006 | 110,529 | 90,380 |
| Other tax payables | 14,770 | 12,982 | 55,849 | 20,781 |
| Other payables | 11,471,802 | 14,313,094 | 11,869,936 | 9,262,864 |
| Total | 12,970,225 | 15,263,104 | 12,765,951 | 10,088,365 |

Other payables are unsecured and repayable on demand or within one year.

The amounts due to related parties included in other payables are disclosed in note 49 to the Financial statements.

The dividend payable of RMB213.8 million will be settled prior to the Listing

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

34. CONTRACT LIABILITES

The Group recognised the following revenue-related contract liabilities:

| | As at 1 January | As | at 31 December | er | As at 30 April |
|--|--------------------|-----------|----------------|-----------|----------------|
| | 2022 | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Short-term advances received from customers | | | | | |
| Sale of products | 1,765,531 | 1,896,711 | 2,177,672 | 2,520,831 | 2,564,473 |

The Group receives payments from customers based on billing schedules as established in the contracts. A portion of payments is usually received in advance of the performance under the contracts. The contract liabilities comprise the prepayments received from customers, to whom the products have not yet been transferred. The increase in contract liabilities as at 31 December 2022, 2023 and 2024, and 30 April 2025 is mainly due to the increase in advances received from customers in relation to the sale of products.

The amounts due to related parties included in contract liabilities are disclosed in note 49 to the Financial statements.

35. PLACEMENTS FROM BANKS

| | A | s at 31 December | | As at 30 April |
|------------------------------------|-----------|------------------|-----------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Analysed by type of counterparties | | | | |
| Banks | 6,501,599 | 5,411,200 | 3,480,000 | 3,500,220 |
| Accrued interest | 22,136 | 24,197 | 27,970 | 26,046 |
| Total | 6,523,735 | 5,435,397 | 3,507,970 | 3,526,266 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. INTEREST-BEARING BANK AND OTHER BORROWINGS

The Group

| | As at 31 Effective interest | December 2022 | ? | As at 31 Effective interest | December 2023 | 3 | As at 31 E | December 2024 | | As at Effective interest | 30 April 2025 | |
|---|--------------------------------|---------------|------------------------|--------------------------------|---------------|------------------------|---|---------------|------------------------|-----------------------------|---------------|------------------------|
| 0 = 00007044 | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 |
| Current Current portion of long-term bank loans-unsecured Current portion of long-term bank | 1.30-4.00 | 2023 | 1,930,348 | 1.30-3.55 | 2024 | 1,404,331 | 2.05-3.95 | 2025 | 3,738,637 | 1.95-3.25 | 2026 | 2,321,406 |
| loans-secured | 2 | | 84 | 2.40-6.99 | 2024 | 158,934 | 2 | 12 | 92 | 2.40-6.99 | 2026 | 230,539 |
| Bank loans— unsecured Bank loans—secured Other borrowing- | 0.80-7.50 3.00 | 2023 2023 | 4,198,569 341,479 | 0.80-6.71 3.00 | 2024 2024 | 2,226,370 1,889,254 | 0.10-5.72 2.10-3.00 | 2025 2025 | 3,442,289 2,511,067 | 0.83-2.50 2.10-3.00 | 2026 2026 | 2,394,688 2,511,239 |
| secured Short term bonds | 1.20-3.80 1.70-2.44 | 2023 2023 | 4,171,249 1,706,425 | 0.65-3.65 | 2024 | 1,791,222 | 0.65-2.7 1.93-1.98 | 2025 2025 | 2,077,806 1,584,950 | 0.65-2.7 1.93-1.98 | 2026 2026 | 996,795 188,659 |
| Subtotal | | = | 12,348,070 | | | 7,470,111 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | = | 13,354,749 | | | 8,643,326 |
| Non-current Bank loans-secured Bank loans- | <u>u</u> | 121 | 6 <u>0</u> | 2.40-6.99 | 2025-2033 | 255,205 | 2.05-3.95 | 2026-2033 | 274,847 | 2.05-3.95 | 2027-2033 | 273,221 |
| unsecured | 1.42-6.05 | 2024-2033 _ | 21,624,937 | 2.40-6.99 | 2025-2033 _ | 23,300,523 | 2.05-3.95 | 2026-2033 _ | 11,281,335 | 1.95-3.25 | 2027-2033 | 11,243,356 |
| Subtotal | | _ | 21,624,937 | | - | 23,555,728 | | - | 11,556,182 | | | 11,516,577 |
| Total | | _ | 33,973,007 | | _ | 31,025,839 | | _ | 24,910,931 | | | 20,159,903 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Group

| | As | at 31 Decemb | As at 30 April | | |
|--|------------|--------------|----------------|----------------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Analysed into: | | | | | |
| Bank loans repayable: Within one year or on | | | | | |
| demand | 6,470,396 | 5,678,889 | 9,691,993 | 7,457,872 | |
| In the one to second year, inclusive | 1,813,287 | 9,451,735 | 4,385,206 | 4,191,182 | |
| In the second to third years, inclusive | 11,713,955 | 6,360,761 | 4,020,518 | 3,646,476 | |
| In the third to fourth | | | | CAMBOO TO SACORD THE | |
| years, inclusive In the fourth to fifth | 364,187 | 278,150 | 454,046 | 437,016 | |
| years, inclusive | 5,816,482 | 4,390,263 | 691,326 | 695,446 | |
| Over five years | 1,917,026 | 3,074,819 | 2,005,086 | 2,546,457 | |
| Subtotal | 28,095,333 | 29,234,617 | 21,248,175 | 18,974,449 | |
| Other borrowings repayable: | | | | | |
| Within one year or on demand | 5,877,674 | 1,791,222 | 3,662,756 | 1,185,454 | |
| Total | 33,973,007 | 31,025,839 | 24,910,931 | 20,159,903 | |

The carrying amounts of borrowings are denominated in the following currencies:

| | As | at 31 Decembe | r | As at 30 April |
|-------|------------|---------------|--|---|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| USD | 9,477,684 | 5,587,352 | 838,467 | .e.s |
| THB | 807,078 | 1,000,950 | 1,313,880 | 1,234,931 |
| EUR | 604,677 | 760,595 | 836,747 | 26,275 |
| JPY | 492,213 | 300,049 | ************************************** | 477,424 |
| INR | 431,623 | 24,309 | - | 524,799 |
| MYR | 63,088 | 97,654 | 101,163 | 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - |
| SGD | 36,743 | 39,979 | 92,068 | 106,170 |
| AUD | | 524 | | 23,209 |
| Total | 11,913,106 | 7,811,412 | 3,182,325 | 2,392,808 |

Except for the borrowings listed above, all borrowings are denominated in RMB.

The Group considers there is no indication that it will have difficulties in complying with the loan covenant.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Company

| | As at 31 Effective interest | December 2022 | 2 | As at 31 Effective interest | December 2023 | 3 | As at 31 E | December 2024 | | As at Effective interest | 30 April 2025 | |
|---|--------------------------------|---------------|--------------------|--------------------------------|---------------|------------|-----------------------|---------------|--------------------|-----------------------------|---------------|-----------|
| | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 | rate (%) | Maturity | RMB'000 |
| Current Current portion of long-term bank loans-unsecured Current portion of long-term bank | 2.40-3.50 | 2023 | 653,443 | 2.52-3.55 | 2024 | 190,566 | 2.05-3.95 | 2025 | 2,125,062 | 1-95-2.20 | 2026 | 1,271,548 |
| loans-secured Bank loans- | | | 8 | 3 | | 3 | - | 3 | Š | - | - | 2 |
| unsecured Bank loans-secured | 3.10-4.99 | 2023 | 728,921 | 3.00-4.99 | 2024 | 200,961 | 2.50-3.00 | 2025 | 1,199,998 | 2.50 | 2026 | 200,000 |
| Other borrowing- secured Short term bonds | 1.20-3.80 1.70-2.44 | 2023 2023 | 1,180 1,706,425 | - | - | | 0.65-2.7 1.93-1.98 | 2025 2025 | 8,361 1,001,950 | (0 /) | - | |
| Subtotal | | - | 3,089,969 | | - | 391,527 | | , | 4,335,371 | | | 1,471,548 |
| Non-current Bank loans-secured Bank loans- unsecured | 2.40-3.50 | 2024-2026 _ | - 8,643,000 | 2.52-3.55 | 2025-2026 _ | 9,683,046 | 2.05-3.95 | 2026-2027 | 5,081,500 | 1.95-2.8 | 2027-2028 | 5,246,500 |
| Subtotal | | | 8,643,000 | | _ | 9,683,046 | | | 5,081,500 | | | 5,246,500 |
| Total | | _ | 11,732,969 | | _ | 10,074,573 | | | 9,416,871 | | | 6,718,048 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

36. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

The Company

| | As | As at 31 December | | | |
|--|------------|-------------------|-----------|-----------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Analysed into: | | | | | |
| Bank loans repayable: Within one year or on | | | | | |
| demand | 1,382,364 | 391,527 | 3,325,060 | 1,471,548 | |
| In the one to second year, inclusive | 600,000 | 5,917,955 | 2,021,000 | 2,549,000 | |
| In the second to third years, inclusive | 7,893,000 | 3,765,091 | 3,060,500 | 2,697,500 | |
| In the third to fourth years, inclusive | 150,000 | (4) | 5€ | - | |
| In the fourth to fifth years, inclusive | - | ng | := | - | |
| Over five years | | | | | |
| Subtotal | 10,025,364 | 10,074,573 | 8,406,560 | 6,718,048 | |
| Other borrowings repayable: | | | | | |
| Within one year or on demand | 1,707,605 | | 1,010,311 | | |
| Total | 11,732,969 | 10,074,573 | 9,416,871 | 6,718,048 | |

The carrying amounts of borrowings are denominated in the following currencies:

| | As | at 31 December | | As at 30 April |
|-------|---------|----------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| USD | 626,814 | | | |
| Total | 626,814 | | | |

Except for the borrowings listed above, all borrowings are denominated in RMB.

The Group considers there is no indication that it will have difficulties in complying with the loan covenant.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

37. DEFERRED INCOME

| | As a | at 31 Decembe | r | As at 30 April |
|--|-----------|---------------|-----------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Government grants and subsidies | | | | |
| At beginning of year/period | 1,371,693 | 2,130,628 | 2,387,473 | 2,347,376 |
| Grants received | 834,415 | 447,545 | 191,453 | 117,418 |
| Charged to profit or loss (note 5) | (75,480) | (190,700) | (197,226) | (68,413) |
| Transferred out with the disposal of property, | (10,100) | (100,700) | (101,220) | (00,110) |
| plant and equipment | | | (34,324) | |
| At end of year/period | 2,130,628 | 2,387,473 | 2,347,376 | 2,396,381 |

The balances mainly represented the government grants received to build industrial parks and are released to profit or loss over the expected useful lives of the relevant assets by equal annual instalments.

38. OTHER NON-CURRENT LIABILITIES

The Group

| | Α | s at 31 December | r | As at 30 April |
|---|---------|------------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Mortgage and finance lease guarantee obligations Net liabilities of defined | 196,825 | 177,300 | 130,119 | 123,557 |
| benefit plan (note) Other long-term employee | 37,096 | 37,798 | 33,617 | 34,440 |
| benefits | 50,719 | 31,717 | 29,365 | 29,065 |
| Others | 32,719 | 48,370 | 43,705 | 38,711 |
| Total | 317,359 | 295,185 | 236,806 | 225,773 |
| The Company | | | | |
| | А | s at 31 December | r | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Mortgage and finance lease | | | | |
| guarantee obligations | 360,504 | 336,143 | 266,902 | 247,870 |
| Others | | | 6,512 | 6,512 |
| Total | 360,504 | 336,143 | 273,414 | 254,382 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. OTHER NON-CURRENT LIABILITIES (continued)

Note:

The employees of Putzmeister Holding GmbH, a subsidiary of the Group, set up a defined benefit plan (hereinafter referred to as "Benefit Plan") based on annual revenue units according to the needs and requirements of the German labor market. According to the Benefit Plan, employees who meet the requirements of the Benefit Plan can participate in the Benefit Plan by reducing their monthly paid-in income. Before the employee retires, the Benefit Plan injects funds into the nominal account in the Benefit Plan according to a certain percentage each year; when the employee retires, the amount accumulated in the nominal account will be fully converted into retirement pension or fully converted into retirement pension with spousal benefits. As at 31 December 2022, 2023 and 2024, and 30 April 2025, the weighted average length of the Benefit Plan was 2.7 years, 2.5 years, 5.7 years and 3.5 years, respectively; the average service life of the Benefit Plan was 25.1 years, 26.1 years, 26.5 years and 26.8 years, respectively.

The Benefit Plan requires a fee to be paid into an independently managed fund. The Benefit Plan is in the legal form of a fund and is administered by an independent trustee whose assets are held separately from those of the Group. The trustee is responsible for determining the Benefit Plan's investment strategy. The trustee reviews the funding level of the plan. The review includes asset-liability matching strategies and investment risk management strategies, as well as the use of annuities and life swaps to manage risk. The trustee decides the amount to be paid based on the results of the annual review.

Benefit Plan is calculated annually by a qualified independent actuary using the expected unit benefit method. As the calculation process involves uncertain factors, as at the end of each of the Relevant Periods, the net liabilities of the Benefit Plan are calculated based on the management's best judgment on uncertain factors based on future development expectations, market environment and industry standards.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. OTHER NON-CURRENT LIABILITIES (continued)

The principal actuarial assumptions used as at the end of each of the Relevant Periods were as follows:

| | A | As at 31 Decembe | r | As at 30 April |
|------------------------------------|-------------|------------------|-------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| Discount rate | 3.70% | 3.80% | 3.00% | 3.40% |
| Pension growth rate | 0.00%-1.75% | 0.00%-1.75% | 0.00%-3.00% | 0.00% |
| Expected rate of return on planned | | ALLA | | ALIAN. |
| assets | N/A | N/A | N/A | N/A |
| Expected rate of return on | | | | |
| unplanned assets | N/A | N/A | N/A | N/A |

As at 31 December 2022, the actuarial valuation showed that the market value of plan assets were RMB35,647,000, and that the actuarial value of these assets represented 49.00% of the benefits that had accrued to qualified employees. The deficiency of RMB37,096,000 is expected to be cleared over the remaining service period of 25.1 years.

As at 31 December 2023, the actuarial valuation showed that the market value of plan assets were RMB37,071,000, and that the actuarial value of these assets represented 49.51% of the benefits that had accrued to qualified employees. The deficiency of RMB37,798,000 is expected to be cleared over the remaining service period of 26.1 years.

As at 31 December 2024, the actuarial valuation showed that the market value of plan assets were RMB34,196,000, and that the actuarial value of these assets represented 50.43% of the benefits that had accrued to qualified employees. The deficiency of RMB33,617,000 is expected to be cleared over the remaining service period of 26.5 years.

As at 30 April 2025, the actuarial valuation showed that the market value of plan assets were RMB37,062,000, and that the actuarial value of these assets represented 51.83% of the benefits that had accrued to qualified employees. The deficiency of RMB34,440,000 is expected to be cleared over the remaining service period of 26.8 years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. OTHER NON-CURRENT LIABILITIES (continued)

The quantitative sensitivity analysis for significant assumptions used are as follows:

| As at | 31 | December 2022 | 2 |
|-------|----|---------------|---|
|-------|----|---------------|---|

| | Incre ase % | Increase/(d ecrease) in defined benefit obligations | Increase /(decrea se) in current service cost | Decre ase % | Increase/(decrease) in defined benefit obligation s | Increase/ (decreas e) in current service cost |
|---|------------------------|---|---|------------------------|---|---|
| Discount rate Pension growth | 0.50 | (2,126) | (5) | 0.50 | 2,329 | 6 |
| rate | 0.50 | 2,130 | - | 0.50 | (1,981) | - |
| As at 31 December | 2023 | | | | | |
| | Incre ase % | Increase/(d ecrease) in defined benefit obligations | Increase /(decrea se) in current service cost | Decre ase % | Increase/(decrease) in defined benefit obligation s | Increase/ (decreas e) in current service cost |
| Discount rate | 0.50 | (2,061) | (5) | 0.50 | 2,280 | 5 |
| Pension growth rate | 0.50 | 2,809 | - | 0.50 | (1,947) | - |
| As at 31 December | 2024 | | | | | |
| | | | Increase | | Increase/(| Increses/ |
| | Incre ase % | Increase/(d ecrease) in defined benefit obligations | /(decrea se) in current service cost | Decre ase % | decrease) in defined benefit obligation s | Increase/ (decreas e) in current service cost |
| Discount rate | ase | ecrease) in defined benefit | /(decrea se) in current service | ase | decrease) in defined benefit obligation | (decreas e) in current service |
| Discount rate Pension growth rate | ase % | ecrease) in defined benefit obligations | /(decrea se) in current service cost | ase % | decrease) in defined benefit obligation s | (decreas e) in current service cost |
| Pension growth | ase % 0.50 | ecrease) in defined benefit obligations (2,267) | /(decrea se) in current service cost | ase % 0.50 | decrease) in defined benefit obligation s | (decreas e) in current service cost |
| Pension growth rate | ase % 0.50 | ecrease) in defined benefit obligations (2,267) | /(decrea se) in current service cost | ase % 0.50 | decrease) in defined benefit obligation s | (decreas e) in current service cost |
| Pension growth rate | 0.50 0.50 Increa | ecrease) in defined benefit obligations (2,267) 2,267 Increase/(de crease) in defined benefit | /(decrea se) in current service cost (5) Increase/(decrease) in current service | 0.50 0.50 Decrea | decrease) in defined benefit obligation s 2,543 (2,068) Increase/(d ecrease) in defined benefit | (decreas e) in current service cost 5 Increase/(decrease) in current service |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 38. OTHER NON-CURRENT LIABILITIES (continued)

The above sensitivity analysis has been determined based on a method that extrapolates the impact on defined benefit plan obligations as a result of reasonable changes in key assumptions occurring at the end of each of the Relevant Periods. The sensitivity analysis is based on a change in a significant assumption, with all other assumptions remained constant. The sensitivity analysis may not be representative of an actual change in the defined benefit plan obligations as it is unlikely that changes in assumptions would occur in isolation of one another.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. OTHER NON-CURRENT LIABILITIES (continued)

Movements in the present value of defined benefit obligations and the fair value of plan assets are as follows:

As at 31 December 2022

| RMB'000 | | Present value of defined benefit plan obligations | Fair value of plan assets | Net defined benefit plan liability/(asset) |
|--|------------------------|---|---------------------------|--|
| Charged to profit or loss 919 537 382 Current service cost 208 211 (3) Net interest 711 326 385 Recognised in other (14,475) 2,253 (16,728) Comprehensive income (14,475) 2,253 (16,728) Actuarial gains or losses (14,475) 2,253 (16,728) Other changes (9,992) (6,769) (3,223) Employer input 71 71 71 Benefits paid (10,063) (6,840) (3,223) Closing balance 72,743 35,647 37,096 As at 31 December 2023 Present value of defined benefit plan assets Net defined benefit plan assets 975 Current service cost 150 210 (60) Net meres 1,035 Recognised in other 2,403 1,368 1,035 1,035 1,035 1,035 1,035 1,035 1 | | | RMB'000 | RMB'000 |
| Charged to profit or loss | Opening balance | 96,291 | 39,626 | 56,665 |
| Net interest Recognised in other Comprehensive income Compre | | 919 | | |
| Net interest Recognised in other Comprehensive income Compre | Current service cost | 208 | 211 | (3) |
| Comprehensive income | Net interest | 711 | 326 | |
| Actuarial gains or losses (14,475) 2,253 (16,728) Other changes (9,992) (6,769) (3,223) Employer input 71 71 71 Benefits paid (10,063) (6,840) (3,223) Closing balance 72,743 35,647 37,096 As at 31 December 2023 Present value of defined benefit plan obligations RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 Opening balance 72,743 35,647 37,096 Charged to profit or loss 2,553 1,578 975 Current service cost 150 210 (60) Net interest 2,403 1,368 1,035 Recognised in other 2007 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 81 Benefits paid (5,518) (2,282) (3,236) | | | | |
| Cher changes | | (14,475) | | (16,728) |
| Employer input Renefits paid (10,063) (6,840) (3,223) (6,840) (3,223) (6,840) (3,223) (3,233) (6,840) (3,223) (3,233) | | | | |
| Benefits paid (10,063) (6,840) (3,223) (3,096) (3,223) (3,096) (3,233) (3,096) (3,233) (3,096) (3,233) (3,096) (3,233) (3,096) (3,096) (3,096) (3,096) (3,096) (3,096) (3,096) (3,096) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,096) (3,097) (3,097) (3,096) (3,097) (3,097) (3,096) (3,097) (3,097) (3,096) (3,097) (3,097) (3,096) (3,097) (3,097) (3,096) (3,097) (3,097) (3,097) (3,096) (3,097) | | (9,992) | (6,769) | (3,223) |
| As at 31 December 2023 | | | | (e) |
| Present value of defined benefit plan obligations RMB'000 RM | | | | |
| Present value of defined benefit plan obligations RMB'000 RMB'000 RMB'000 | Closing balance | 72,743 | 35,647 | 37,096 |
| Defined benefit plan obligations RMB'000 | As at 31 December 2023 | | | |
| Plan obligations RMB'000 RMB'000 RMB'000 | | Present value of | Fair value of | Net defined benefit |
| Copening balance 72,743 35,647 37,096 Charged to profit or loss 2,553 1,578 975 Current service cost 150 210 (60) Net interest 2,403 1,368 1,035 Recognised in other 2,403 1,368 1,035 Recognised in other 5,010 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 81 Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan assets Net defined benefit plan assets Park value of defined benefit plan assets Net defined benefit plan assets Net defined benefit plan assets Current service cost 141 177 (36) Net interest 2,249 1,322 | | defined benefit | plan assets | plan liability/(asset) |
| Opening balance 72,743 35,647 37,096 Charged to profit or loss 2,553 1,578 975 Current service cost 150 210 (60) Net interest 2,403 1,368 1,035 Recognised in other 1,035 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Actuarial gains or losses (5,437) (2,201) (3,236) Employer input 81 81 - Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan obligations RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 <tr< td=""><td></td><td>plan obligations</td><td></td><td></td></tr<> | | plan obligations | | |
| Charged to profit or loss 2,553 1,578 975 Current service cost 150 210 (60) Net interest 2,403 1,368 1,035 Recognised in other 2,403 1,368 1,035 Recognised in other 5,010 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 81 Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan obligations Net defined benefit plan obligations Net member of plan assets Net defined benefit plan iliability/(asset) Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in o | | RMB'000 | RMB'000 | RMB'000 |
| Current service cost Net interest 150 210 (60) Net interest 2,403 1,368 1,035 Recognised in other comprehensive income 5,010 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 - Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan assets Net defined benefit plan obligations Net MB'000 RMB'000 RMB'000 RMB'000 RMB'000 Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) <td< td=""><td>Opening balance</td><td>72,743</td><td>35,647</td><td>37,096</td></td<> | Opening balance | 72,743 | 35,647 | 37,096 |
| Net interest 2,403 | | | | 975 |
| Recognised in other comprehensive income | | | | |
| comprehensive income 5,010 2,047 2,963 Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan assets Net defined benefit plan assets Net defined benefit plan liability/(asset) Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (| | 2,403 | 1,368 | 1,035 |
| Actuarial gains or losses 5,010 2,047 2,963 Other changes (5,437) (2,201) (3,236) Employer input 81 81 - Benefits paid (5,518) (2,282) (3,236) Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan assets plan obligations RMB'000 RMB'00 | | | | |
| Other changes (5,437) (2,201) (3,236) Employer input Benefits paid 81 81 - Closing balance 74,869 37,071 37,798 As at 31 December 2024 Present value of defined benefit plan assets plan liability/(asset) Net defined benefit plan assets plan liability/(asset) Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other comprehensive income comprehensive income (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | | | |
| Employer input Benefits paid (5,518) (2,282) (3,236) | | | | |
| Description | | | | (3,236) |
| Present value of defined benefit plan assets plan liability/(asset) | | | | |
| As at 31 December 2024 Present value of defined benefit plan assets plan liability/(asset) RMB'000 RMB'000 RMB'000 RMB'000 Opening balance 74,869 Charged to profit or loss 2,390 1,499 Recognised in other comprehensive income Actuarial gains or losses (3,236) Charges (3,236) (1,661) (1,575) Other changes (6,210) Employer input Benefits paid Present value of plan assets plan liability/(asset) Present value of plan assets plan liability/(asset) Net defined benefit plan assets plan liability/(asset) Net defined benefit plan liability/(asset) Net defined benefit plan liability/(asset) Net defined benefit plan assets plan liability/(asset) Net defined benefit plan liability/(asset) RMB'000 RMB'000 RMB'000 RMB'000 RMB'000 (3,798 (31,499) (31,499) (31,499) (31,497) | | | | |
| Present value of defined benefit plan assets plan liability/(asset) | Closing balance | 74,869 | 37,071 | 37,798 |
| defined benefit plan obligations RMB'000 plan assets RMB'000 plan liability/(asset) Opening balance Charged to profit or loss Current service cost Net interest Comprehensive income Actuarial gains or losses (3,236) 74,869 (37,071 (37,798) (37,7 | As at 31 December 2024 | | | |
| Plan obligations RMB'000 RMB'000 RMB'000 RMB'000 | | Present value of | Fair value of | Net defined benefit |
| RMB'000 RMB'000 RMB'000 Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | defined benefit | plan assets | plan liability/(asset) |
| Opening balance 74,869 37,071 37,798 Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | plan obligations | | |
| Charged to profit or loss 2,390 1,499 891 Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | RMB'000 | RMB'000 | RMB'000 |
| Current service cost 141 177 (36) Net interest 2,249 1,322 927 Recognised in other comprehensive income (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | | | |
| Net interest 2,249 1,322 927 Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | | | |
| Recognised in other (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | | | |
| comprehensive income (3,236) (1,661) (1,575) Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | 2,249 | 1,322 | 927 |
| Actuarial gains or losses (3,236) (1,661) (1,575) Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | comprehensive income | (3,236) | (1,661) | (1,575) |
| Other changes (6,210) (2,713) (3,497) Employer input 55 55 - Benefits paid (6,265) (2,768) (3,497) | | (3,236) | | |
| Benefits paid (6,265) (2,768) (3,497) | | (6,210) | (2,713) | (3,497) |
| | | | | · · |
| Closing balance 67,813 34,196 33,617 | | | | |
| | Closing balance | 67,813 | 34,196 | 33,617 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

38. OTHER NON-CURRENT LIABILITIES (continued)

Movements in the present value of defined benefit obligations and the fair value of plan assets are as follows: (continued)

| Ac | at | 30 | April | 2025 |
|----|----|----|-------|------|
| MS | al | JU | ADIII | 2020 |

| | Present value of defined benefit plan obligations RMB'000 | Fair value of plan assets RMB'000 | Net defined benefit plan liability/(asset) RMB'000 |
|---|--|---|--|
| Opening balance Charged to profit or | 67,813 | 34,196 | 33,617 |
| loss | 663 | 365 | 298 |
| Current service cost | 47 | + | 47 |
| Net interest | 616 | 365 | 251 |
| Recognised in other comprehensive | | | |
| income | 5,121 | 3,286 | 1,835 |
| Actuarial gains or | | | |
| losses | 5,121 | 3,286 | 1,835 |
| Other changes | (2,095) | (785) | (1,310) |
| Employer input | - | 82 | (82) |
| Benefits paid | (2,095) | (867) | (1,228) |
| Closing balance | 71,502 | 37,062 | 34,440 |
| 2000 I | | | |

39. SHARE CAPITAL/TREASURY SHARES

Share Capital

The Group

| The Group | | As at 31 December | ř | As at 30 April |
|--|-----------|-------------------|-----------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Issued and fully paid: Ordinary shares of | | | | |
| RMB1.00 each | 8,493,286 | 8,485,740 | 8,474,978 | 8,474,978 |
| The Company | | | | |
| | | As at 31 December | | As at 30 April |
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Issued and fully paid: Ordinary shares of | | | | |
| RMB1.00 each | 8,493,286 | 8,485,740 | 8,474,978 | 8,474,978 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

39. SHARE CAPITAL/TREASURY SHARES (continued)

A summary of movements in the Company's share capital is as follows:

| | Number of shares in issue in thousand shares | Share capital RMB'000 |
|--|--|--------------------------|
| At 31 December 2021 and 1 January 2022 | 8,492,588 | 8,492,588 |
| Exercise of the share option | 698 | 698 |
| At 31 December 2022 | 8,493,286 | 8,493,286 |
| Cancellation of shares | (7,546) | (7,546) |
| At 31 December 2023 | 8,485,740 | 8,485,740 |
| Cancellation of shares | (10,762) | (10,762) |
| At 31 December 2024 | 8,474,978 | 8,474,978 |
| Cancellation of shares | | - |
| As at 30 April 2025 | 8,474,978 | 8,474,978 |

Treasury shares

A summary of movements in the Company's treasury shares is as follows:

| | | As at 31 Decembe | r | As at 30 April | |
|--|------------|------------------|-----------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| At the beginning of the | | | | | |
| year | 619,679 | 301,174 | 215,654 | 142,628 | |
| Granted of treasury shares under share | | | | | |
| incentive scheme | (534,755) | (603, 339) | (624,048) | - | |
| Repurchase of shares | 216,250 | (94,971) | 654,985 | 957,136 | |
| Cancellation of | | | | | |
| treasury shares | S = | 612,790 | (103,963) | | |
| At the end of the year | 301,174 | 215,654 | 142,628 | 1,099,764 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. RESERVES

The amounts of the Group's reserves and the movements therein for the Relevant Periods are presented in the consolidated statements of changes in equity.

(a) Capital reserve

The capital reserve of the Group includes the share premium contributed by the shareholders of the Company.

(b) Statutory surplus reserve

In accordance with the PRC Company Law and the articles of association of the subsidiaries established in the PRC, the Group is required to appropriate 10% of its net profits after tax, as determined under the Chinese Accounting Standards, to the statutory surplus reserve until the reserve balance reaches 50% of its registered capital. Subject to certain restrictions set out in the relevant PRC regulations and in the articles of association of the subsidiaries, the statutory surplus reserve may be used either to offset losses or to be converted to increase paid-in capital, provided that the balance after such conversion is not less than 25% of the registered capital of the respective entities. The reserve cannot be used for purposes other than those for which it is created and is not distributable as cash dividends.

(c) Exchange fluctuation reserve

The exchange fluctuation reserve comprises all foreign exchange differences arising from the translation of foreign operations of which the functional currencies are not RMB. The reserve is dealt with in accordance with the accounting policy set out in note 2.3.

(d) Special reserve - safety production fund

Pursuant to certain regulations issued by the Ministry of Finance and the State Administration of Work Safety, the Group is required to set aside an amount for maintenance, production and other similar funds. The funds can be used for maintenance of production and improvements of safety and are not available for distribution to shareholders.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. RESERVES (continued)

(e) General risk reserve

Pursuant to the relevant notices issued by regulatory bodies, one subsidiary in the financial services segment in Mainland China is required to set aside a general risk reserve. In principle, the balance of general risk reserve shall be no less than 1.5% of the ending balance of risk assets.

(f) Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of of financial assets measured at FVOCI under IFRS 9 that were held at the end of the Relevant Periods.

(g) Other reserve

Other reserve comprises the remeasurement of a defined benefit plan and share of other comprehensive income/(loss) under equity method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. RESERVES (continued)

(h) Reserves movement of the Company

Year ended 31 December 2022

| | Capital reserve RMB'000 | Fair value reserve RMB'000 | Exchange fluctuation reserve RMB'000 | Statutory surplus reserve RMB'000 | Other reserve RMB'000 | Retained profits RMB'000 | Total RMB'000 |
|---|----------------------------|----------------------------------|--------------------------------------|---|--------------------------|-----------------------------|-----------------------|
| At 1 January 2022 | 6,068,013 | 534,185 | 1,149 | 3,159,572 | 70,415 | 4,264,956 | 14,098,290 |
| Profit for the year Other comprehensive income for the year: | 20 0 1 | (36,204) | (4,921) | - | (8,678) | 1,058,595 | 1,058,595 (49,803) |
| Total comprehensive income for the year | 15.75 | (36,204) | (4,921) | | (8,678) | 1,058,595 | 1,008,792 |
| Exercise of the share option Granted of treasury shares under share | 3,847 | 12 | <u>/</u> | \ <u>\</u> | 3 | 4 | 3,847 |
| incentive scheme | 147,448 | 8= | | 41 | 4 | 340 | 147,448 |
| Cash dividends Transfer of fair value reserve upon the disposal | (4) | | (8) | . * | ä | (3,800,033) | (3,800,033) |
| of financial assets at FVOCI | 72 | (1,418) | ©/ | 4 | <u>~</u> | 1,418 | 2 |
| Recognition of share-based payment expenses | 59,113 | | | - | | N=31 | 59,113 |
| Cancellation of share incentive scheme | 20,396 | 104 | 920 | - | 12 | | 20,396 |
| Transfer from retained profits | | | | 105,859 | | (105,859) | |
| At 31 December 2022 | 6,298,817 | 496,563 | (3,772) | 3,265,431 | 61,737 | 1,419,077 | 11,537,853 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. TREASURY SHARES/RESERVES (continued)

(i) Reserves movement of the Company (continued)

Year ended 31 December 2023

| | Capital reserve RMB'000 | Fair value reserve RMB'000 | Exchange fluctuation reserve RMB'000 | Statutory surplus reserve RMB'000 | Other reserve RMB'000 | Retained profits RMB'000 | Total RMB'000 |
|---|----------------------------|----------------------------------|--------------------------------------|-----------------------------------|--------------------------|-----------------------------|------------------------|
| At 1 January 2023 | 6,298,817 | 496,563 | (3,772) | 3,265,431 | 61,737 | 1,419,077 | 11,537,853 |
| Profit for the year Other comprehensive income for the year: | | (231,978) | (1,050) | - | 4,972 | 1,984,537 | 1,984,537 (228,056) |
| Total comprehensive income for the year | | (231,978) | (1,050) | | 4,972 | 1,984,537 | 1,756,481 |
| Granted of treasury shares under share incentive scheme | (21,840) | - | 2 | 7 <u>7</u> 2 | Œ. | 121 | (21,840) |
| Cash dividends | | 39 | i z | i(*) | | (1,350,137) | (1,350,137) |
| Business combination under common control Transfer of fair value reserve upon the disposal | (9,198) |) ' =) | - | SI#1 | - | <u>-</u> | (9,198) |
| of financial assets at FVOCI | | (27,691) | - | | * | 27,691 | |
| Recognition of share-based payment expenses | 21,747 | - | <u>~</u> | 72 | 2 | | 21,747 |
| Cancellation of share incentive scheme | (62,249) | - | - | | | | (62,249) |
| Transfer from retained profits | | | | 198,454 | | (198,454) | |
| At 31 December 2023 | 6,227,277 | 236,894 | (4,822) | 3,463,885 | 66,709 | 1,882,714 | 11,872,657 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. TREASURY SHARES/RESERVES (continued)

(i) Reserves movement of the Company (continued)

Year ended 31 December 2024

| | Capital reserve RMB'000 | Fair value reserve RMB'000 | Exchange fluctuation reserve RMB'000 | Statutory surplus reserve RMB'000 | Other reserve RMB'000 | Retained profits RMB'000 | Total RMB'000 |
|--|----------------------------|----------------------------------|--------------------------------------|---|--------------------------|-----------------------------|-------------------|
| At 1 January 2024 | 6,227,277 | 236,894 | (4,822) | 3,463,885 | 66,709 | 1,882,714 | 11,872,657 |
| Profit for the period | 1.00 | 250 | | - | - | 4,448,899 | 4,448,899 |
| Other comprehensive income for the year | | (921) | (1,177) | | (7,891) | | (9,989) |
| Total comprehensive income for the year | | (921) | (1,177) | - | (7,891) | 4,448,899 | 4,438,910 |
| Cancellation of treasury shares | (93,201) | 74 | - | 25 | <u>a</u> | 128 | (93,201) |
| Granted of treasury shares under share | | | | | | | Messa contractivo |
| incentive scheme | (70,155) | 21 | - | ()#/ | # | 100 Carrier 14 Carrier 15 | (70,155) |
| Cash dividends | - | - | 2 | - | - | (1,859,656) | (1,859,656) |
| Transfer of fair value reserve upon the disposal | | | | | | | |
| of financial assets at FVOCI | 12 | (234,541) | 9 | 32 | ~ | 234,541 | 4 |
| Recognition of share-based payment expenses | 70,147 | - | - | (1. 1.) | - | | 70,147 |
| Cancellation of share incentive scheme | 17,304 | 50 | S - | : - | - | | 17,304 |
| Transfer from retained profits | | | | 444,890 | | (444,890) | <u> </u> |
| At 31 December 2024 | 6,151,372 | 1,432 | (5,999) | 3,908,775 | 58,818 | 4,261,608 | 14,376,006 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

40. TREASURY SHARES/RESERVES (continued)

(i) Reserves movement of the Company (continued)

Four months ended 30 April 2025

| Tour monard crided 55 April 2020 | Capital reserve RMB'000 | Fair value reserve RMB'000 | Exchange fluctuation reserve RMB'000 | Statutory surplus reserve RMB'000 | Other reserve RMB'000 | Retained profits RMB'000 | Total RMB'000 |
|---|----------------------------|----------------------------------|--------------------------------------|-----------------------------------|--------------------------|-----------------------------|------------------------------|
| At 1 January 2025 | 6,151,372 | 1,432 | (5,999) | 3,908,775 | 58,818 | 4,261,608 | 14,376,006 |
| Profit for the period Other comprehensive income for the period Total comprehensive income for the period | | (57) (57) | 48 | | 13,222 13,222 | 152,511 | 152,511 13,213 165,724 |
| Recognition of share-based payment expenses Cancellation of share incentive scheme | 20,007 103,628 | | | | | | 20,007 103,628 |
| At 30 April 2025 | 6,275,007 | 1,375 | (5,951) | 3,908,775 | 72,040 | 4,414,119 | 14,665,365 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

41. SHARE-BASED PAYMENTS

On 7 November 2016, the *Proposal of Sany Heavy Industry Co., Ltd. on Granting Share options and Restricted Share Incentive Plan (Draft) and its Summary of 2016* (the "Incentive Plan") was approved by the Company's second extraordinary general meeting of shareholders in 2016. The participants of the Incentive Plan were the directors, senior management (excluding independent directors and supervisors), key staff and key management personnel of the Company and its subsidiaries who have a direct impact on or have made outstanding contributions to the Company's business results and ongoing development as a whole.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

41. SHARE-BASED PAYMENTS (continued)

The Incentive Plans include share options plan and restricted share plan. The details are as follows:

Share options incentive plan:

The Company has granted a total of 308.2773 million stock options to the incentive targets. Among them, the 261.3253 million stock options granted in 2016, upon meeting the exercise conditions, have the right to purchase 1 share of the Company's stock at a price of RMB5.64 within the validity period, and the 46.9520 million reserved stock options granted in 2017, upon meeting the exercise conditions, have the right to purchase 1 share of the Company's stock at a price of RMB7.95 within the validity period. The validity period of the stock options shall not exceed 5 years. The stock options shall become exercisable 16 months after the grant date and shall be effective in three batches on the three exercise effective dates at the ratios of 50%, 25%, and 25%, that is, each exercise effective date shall be the first trading day after the expiration of 16 months, 28 months, and 40 months from the grant date, respectively. The main exercise condition is that the net profit growth rate for each year from 2017 to 2019 shall not be less than 10% compared with the previous year. If the exercise conditions of the stock options are met, the incentive targets shall exercise the stock options held by them year by year according to the ratios specified in the plan. If the Company's performance does not meet the performance assessment target conditions in the first and second exercise periods, the corresponding stock options can be deferred to the next year and exercised when the performance assessment target conditions are met in the next year. If the conditions are not met in the next year, the stock options shall not be exercised and shall be cancelled by the Company. In the third exercise period, if the Company's performance assessment does not meet the performance assessment target conditions, the stock options shall be cancelled by the Company. During the year ended 31 December 2022, 698,188 share options were exercised and 17,500 share options were lapsed and there were no outstanding share options as at the end of each of the Relevant Periods.

Restricted Stock Incentive Plan: The Company has issued a total of 57.897676 million shares of restricted stock to the equity incentive targets who meet the grant conditions through the method of targeted issuance of restricted tradable shares. Among them, 47.077813 million shares were granted in 2016 at an issue price of RMB2.82 per share, and 10.819863 million shares were granted in 2017 at an issue price of RMB3.98 per share. The validity period of the restricted stock shall not exceed 5 years. The restricted stock shall be locked immediately after the grant. The lock-up period for all the restricted stock granted to the incentive targets is 16 months. After the lock-up period, the restricted stock shall be unlocked in two batches at the ratio of 50% each on the two unlocking dates, that is, each unlocking period shall be the first trading day after the expiration of 16 months and 28 months from the grant date, respectively. The main unlocking condition is that the net profit growth rate for each year from 2017 to 2018 shall not be less than 10% compared with the previous year. If the unlocking conditions of the restricted stock are met, the equity held by the incentive targets shall be unlocked year by year according to the ratios specified in the plan. If the Company's performance does not meet the performance assessment target conditions in the first unlocking period, the corresponding restricted stock can be deferred to the next year and unlocked when the performance assessment target conditions are met in the next year. If the conditions are not met in the next year, the restricted stock shall not be unlocked and shall be repurchased and cancelled by the Company. In the second unlocking period, if the Company's performance assessment does not meet the performance assessment target conditions, the restricted stock shall be repurchased and cancelled by the Company.

41. SHARE-BASED PAYMENTS (continued)

On 29 July 2022, the Company convened its third extraordinary general meeting of 2022, during which the *Proposal on the Company's 2022 Restricted Stock Incentive Plan (Draft) and Its Summary* (the "2022 Incentive Plan") was reviewed and approved. The incentive plan covers directors, senior management, and core technical (business) personnel of the Company and its subsidiaries (excluding independent directors and supervisors).

Under the plan, the Company granted a total of 22,386,250 restricted shares at a grant price of RMB9.66 per share to eligible participants. The restricted shares are subject to a maximum term of 45 months and are immediately locked upon grant. All restricted shares are subject to a 20-month lock-up period, after which they will be released in two equal tranches (50% each) on the first trading day following the 20th month and 32nd month from the grant date. The key unlocking conditions are as follows:

First unlocking tranche (20th month): The Company must achieve either of the following for the 2023 fiscal year:

- (i) 10% or higher year-on-year revenue growth compared to 2022; or
- (ii) 10% or higher year-on-year net profit growth compared to 2022.

Second unlocking tranche (32nd month): The Company must achieve either of the following for the 2024 fiscal year:

- (i) 20% or higher year-on-year revenue growth compared to 2022; or
- (ii) 20% or higher year-on-year net profit growth compared to 2022.

If the unlocking conditions are met, the restricted shares will be released proportionally as stipulated. If the Company fails to satisfy the performance targets, all corresponding restricted shares eligible for release in the relevant fiscal year shall not be unlocked and will instead be repurchased and cancelled by the Company.

The difference between the employees' subscription price and the fair value of the restricted shares on the grant date constitutes a share-based payment expense.

On 14 December 2020, "Proposal on Measures for the Management of the 2020 Employee Stock Ownership Plan" (hereinafter referred to as "2020 Employee Stock Ownership Plan") was approved by the Company's second extraordinary general meeting of shareholders in 2020. The Company held its first Extraordinary General Meeting of 2021 on 18 June 2021 to consider and approve the "Proposal on Measures for the Management of the 2021 Employee Stock Ownership Plan" (hereinafter referred to as "2021 ESOP"). At the 2021 Annual General Meeting of Shareholders held on 13 May 2022, the Company deliberated and approved the Motion Concerning the "2022 Employee Stock Ownership Plan (Draft) and Summary" (hereinafter referred to as the "2022 ESOP"). The Company held its Extraordinary General Meeting on 30 June 2023 to consider and approve the "Proposal on Measures for the Management of the 2023 Employee Stock Ownership Plan" (hereinafter referred to as "2023 ESOP"). The Company held its Extraordinary General Meeting on 19 April 2024 to consider and approve the "Proposal on Measures for the Management of the 2023 Employee Stock Ownership Plan" (hereinafter referred to as "2024 ESOP").

The participants of the Employee Stock Ownership Plan include directors, supervisors, senior management, intermediate management, key position personnel and core business (technical) personnel of the Company and its subsidiaries.

41. SHARE-BASED PAYMENTS (continued)

The details of Employee Stock Ownership Plan are as follows:

For 2020 Employee Stock Ownership Plan, the Company recognises 14 December 2020 as the grant date and would repurchase 8,289,375 shares in special securities account to the account of 2020 Employee Stock Ownership Plan on 25 December 2020 at the price of RMB16.94/share. Duration of such Employee Stock Ownership Plan is 72 months, and the lock-up period of underlying stocks acquired in Employee Stock Ownership Plan is 12 months, which shall be vested to the Holders in five natural years. Thereafter, 20% of the stocks will be unlocked each year. From the date when the last underlying stock mentioned in the Company notice is transferred to Employee Stock Ownership Plan, trading is forbidden during the lock-up period mentioned above.

For 2021 Employee Stock Ownership Plan, the Company recognises 18 June 2021 as the grant date and would repurchase 7,408,100 shares in special securities account to the account of 2021 Employee Stock Ownership Plan on 30 June 2021 at the price of RMB35.73/share. Duration of such Employee Stock Ownership Plan is 72 months, and the lock-up period of underlying stocks acquired in Employee Stock Ownership Plan is 12 months, which shall be vested to the Holders in five natural years. Thereafter, 20% of the stocks will be unlocked each year. From the date when the last underlying stock mentioned in the Company notice is transferred to Employee Stock Ownership Plan, trading is forbidden during the lock-up period mentioned above.

For 2022 Employee Stock Ownership Plan, the Company determined 13 May 2022 as the grant date, and transferred 19,702,000 shares in the special securities account for repurchase to the 2022 Employee Stock Ownership Plan account on 28 July 2022 at a grant price of RMB23.65 per share. The duration of the Employee Stock Ownership Plan is 72 months, and the lockup period for the underlying stocks acquired by the Employee Stock Ownership Plan is 12 months. The stock rights and interests of salaried employees are attributed to the holders in five natural years, with an annual attribution of 20%; the stock rights and interests of employees under the share-based salary system are attributed to the holders in two natural years, with an annual attribution of 50%. Starting from the date on which the company announces the transfer of the last underlying stock to the Employee Stock Ownership Plan, no trading shall be conducted during the aforementioned lockup period.

For 2023 Employee Stock Ownership Plan, the Company determined 30 June 2023 as the grant date, and transferred 36,050,000 shares in the special securities account for repurchase to the 2023 Employee Stock Ownership Plan account on 2 August 2023 at a grant price of RMB16.13 per share. The duration of the Employee Stock Ownership Plan is 72 months, and the lockup period for the underlying stocks acquired by the Employee Stock Ownership Plan is 12 months. The stock rights and interests of salaried employees are attributed to the holders in five natural years, with an annual attribution of 20%; the stock rights and interests of employees under the share-based salary system are attributed to the holders in two natural years, with an annual attribution of 50%. Starting from the date on which the company announces the transfer of the last underlying stock to the Employee Stock Ownership Plan, no trading shall be conducted during the aforementioned lockup period.

41. SHARE-BASED PAYMENTS (continued)

For 2024 Employee Stock Ownership Plan, the Company determined 19 April 2024 as the grant date, and transferred 41,120,431 shares in the special securities account for repurchase to the 2024 Employee Stock Ownership Plan account on 31 July 2024 at a grant price of RMB13.47 per share. The duration of the Employee Stock Ownership Plan is 72 months, and the lockup period for the underlying stocks acquired by the Employee Stock Ownership Plan is 12 months. The stock rights and interests of salaried employees are attributed to the holders in five natural years, with an annual attribution of 20%; The stock rights and interests of employees under the share-based salary system are attributed to the holders in two natural years, with an annual attribution of 50%. Starting from the date on which the company announces the transfer of the last underlying stock to the Employee Stock Ownership Plan, no trading shall be conducted during the aforementioned lockup period.

The following restricted shares were outstanding under the Employee Stock Ownership Plan and Restricted Stock Incentive Plan during the Relevant Periods:

| | Year ended 31 December | | | As at 30 April |
|---|------------------------|--------------|--------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| 5 72 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Outstanding as at beginning of the | | | | |
| year/period | 4,973,775 | 25,702,225 | 48,470,975 | 69,626,728 |
| Granted | 22,386,250 | 36,050,600 | 41,120,431 | ₩ |
| Exercised | (1,536,299) | (1,572,376) | (14,673,751) | (10,174,200) |
| Lapsed | (121,501) | (11,709,474) | (5,290,927) | (1,018,925) |
| Outstanding as at end of the | | | | |
| year/period | 25,702,225 | 48,470,975 | 69,626,728 | 58,433,603 |

The Company determines the fair value of the restricted shares based on the closing price of the restricted shares on the grant date.

Basis for determining the number of exercisable equity instruments: On each balance sheet date during the waiting period, the best estimate is made based on the latest changes in the number of exercisable employees, expected performance completion, and other follow-up information, and the estimated number of exercisable equity instruments is revised. On the vesting date, the final estimated number of exercisable equity instruments is consistent with the actual number of exercisable equity instruments.

As at 31 December 2022, 2023 and 2024, and 30 April 2025, the accumulated amount of equity-settled share-based payments included in capital reserve are RMB626,529,000, RMB650,958,000, RMB720,765,000 and RMB740,740,000, respectively.

The Group recognised a share-based payment expense of RMB59,117,000, RMB21,746,000, RMB70,146,000 and RMB20,006,000, respectively, during the years ended 31 December 2022, 2023,2024 and the four months ended 30 April 2025.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

42. NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS

(a) Major non-cash transactions

During the years ended 31 December 2022, 2023,2024 and the four months ended 30 April 2025, the Group had non-cash additions to right-of-use assets and lease liabilities of RMB430,391,000, RMB595,417,000, and RMB304,117,000 and RMB415,503,000, respectively, in respect of lease arrangements for properties.

(b) Changes in liabilities arising from financing activities

| | Interest-bearing | | |
|-----------------------------------|------------------|-------------------|-------------|
| | bank and other | r | + |
| | borrowings | Lease liabilities | Total |
| | RMB'000 | RMB'000 | RMB'000 |
| At 1 January 2022 | 17,596,276 | 181,714 | 17,777,990 |
| Changes from financing cash flows | 8,426,826 | (168,007) | 8,258,819 |
| New leases | - | 430,391 | 430,391 |
| Interest accretion | 642,735 | 18,411 | 661,146 |
| Foreign exchange movement | 7,307,170 | (723) | 7,306,447 |
| At 31 December 2022 | 33,973,007 | 461,786 | 34,434,793 |
| At 1 January 2023 | 33,973,007 | 461,786 | 34,434,793 |
| Changes from financing cash flows | (5,425,210) | (291,992) | (5,717,202) |
| New leases | | 595,417 | 595,417 |
| Interest accretion | 1,017,942 | 28,161 | 1,046,103 |
| Foreign exchange movement | 1,460,100 | 10,307 | 1,470,407 |
| At 31 December 2023 | 31,025,839 | 803,679 | 31,829,518 |
| At 1 January 2024 | 31,025,839 | 803,679 | 31,829,518 |
| Changes from financing cash flows | (7,744,029) | (384, 158) | (8,128,187) |
| New leases | - | 304,117 | 304,117 |
| Interest accretion | 815,613 | 32,499 | 848,112 |
| Foreign exchange movement | 813,508 | 1,430 | 814,938 |
| At 31 December 2024 | 24,910,931 | 757,567 | 25,668,498 |
| At 1 January 2025 | 24,910,931 | 757,567 | 25,668,498 |
| Changes from financing cash flows | (5,196,680) | (106,320) | (5,303,000) |
| New leases | - | 415,503 | 415,503 |
| Interest accretion | 196,133 | 12,711 | 208,844 |
| Foreign exchange movement | 249,519 | (7,744) | 241,775 |
| At 30 April 2025 | 20,159,903 | 1,071,717 | 21,231,620 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

42. NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

(c) Total cash outflow for leases

| | Year | ended 31 Decer | Four mont | ths ended 30 April | |
|-----------------------------|-----------|----------------|-----------|--------------------|-----------|
| | 2022 | 2022 2023 2024 | | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | | g | 4 | (Unaudited) | |
| Within operating activities | (89,693) | (129,067) | (90,137) | (26,875) | (33,337) |
| Within financing activities | (168,007) | (291,992) | (384,158) | (60,759) | (106,320) |
| Total | (257,700) | (421,059) | (474,295) | (87,634) | (139,657) |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

43. BUSINESS COMBINATIONS

The business combinations under common control that occurred during the Relevant Periods are presented below:

| The consolidated entity | The proportion of equity interests obtained in a business combination | Consolidated date |
|---|---|-------------------|
| Sany Lithium Energy Co., Ltd. 三一鋰能有限公司 | 65.11% | 31 December 2022 |
| Sany Hongxiang Battery Co., Ltd. 三一紅象電池有限公司 | 70.00% | 31 December 2022 |
| Changsha Sany Lithium Energy Enterprise Management Partnership (Limited Partnership) 長沙三一鋰能企業管理合夥(有限合夥) Changsha Sany Xinneng Enterprise Management | 99.90% | 31 December 2022 |
| Partnership (Limited Partnership) 長沙三一新能企業管理合夥(有限合夥) | 99.90% | 31 December 2022 |
| Sany Kinetic Energy for Electricity New Energy Technology Development (Ezhou) Co., Ltd. 三一動能換電新能源科技發展(鄂州)有限公司 | 100.00% | 31 December 2022 |
| Sany Kinetic Energy for Electricity New Energy Technology Development (Zibo) Co., Ltd. | 100.0070 | or becomber 2022 |
| 三一動能換電新能源科技發展(淄博)有限公司 Changde Taisheng Electric Power Development Co., Ltd. | 100.00% | 31 December 2022 |
| 常德市泰盛電力開發有限公司 Loudi Taisheng New Energy Co., Ltd. | 100.00% | 31 December 2023 |
| 婁底市泰盛新能源有限公司 | 100.00% | 31 December 2023 |
| Loudi Zhongsheng New Energy Co., Ltd. 婁底市中盛新能源有限公司 | 100.00% | 31 December 2023 |
| Shaoyang Zhongsheng New Energy Co., Ltd. 邵陽中盛新能源有限責任公司 | 100.00% | 31 December 2023 |
| Changsha Zhongsheng New Energy Co., Ltd. 長沙中盛新能源有限公司 | 100.00% | 31 December 2023 |
| Yiyang Zhongsheng New Energy Co., Ltd. 益陽市中盛新能源有限公司 | 100.00% | 31 December 2023 |
| Changshu Sansheng New Energy Co., Ltd. 常熟三盛新能源有限公司 | 100.00% | 31 December 2023 |
| Anren Dayuan New Energy Development Co., Ltd 安仁大源新能源開發有限公司 | 100.00% | 31 December 2023 |
| Sany Solar Energy Co., Ltd. 三一太陽能有限公司 | 100.00% | 31 December 2023 |
| Huzhou Taisheng New Energy Co, Ltd. 湖州泰盛新能源有限公司 | 100.00% | 31 December 2023 |
| Shanghai Kaihuan New Energy Technology Co., Ltd 上海凱幻新能源科技有限公司 | 100.00% | 31 December 2023 |
| Hunan Yimao Industrial Control Technology Co., Ltd. 湖南易貿工控科技有限公司 | 100.00% | 31 December 2024 |
| | | |

44. RESTRICTED ASSETS

Details of the Group's restricted assets at the end of each of the Relevant Periods are as follows:

| | Notes | A | As at 31 December | | As at 30 April |
|---|-------|-----------|-------------------|-----------|-------------------|
| | | 2022 | 2023 | 2024 | 2025 |
| | | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Restricted deposits Financial assets at fair value through profit or | i | 962,954 | 704,117 | 689,488 | 649,235 |
| loss | ii | 4,885,192 | 2,307,789 | 2,134,213 | 6,264,587 |
| Bills receivables Receivables under | iii | 439,021 | 122,608 | 234,993 | 156,082 |
| finance lease Loans and | iv | 202,607 | 1,140,302 | 1,779,492 | 1,875,431 |
| advances Other intangible | V | | <u> </u> | 565,898 | 413,234 |
| assets | vi | 36,000 | | - | |
| Total | | 6,525,774 | 4,274,816 | 5,404,084 | 9,358,569 |

- Certain bank deposits were pledged as securities for the issuance of bankers' acceptance, mortgaged borrowings and statutory deposit reserves placement with central bank as at 31 December 2022, 2023 and 2024, and 30 April 2025 respectively.
- ii. Certain financial assets at fair value through profit or loss were pledged for repurchase of national debts as at 31 December 2022, 2023 and 2024, and 30 April 2025, respectively.
- iii. Certain bills receivables were pledged to obtain loans as at 31 December 2022, 2023 and 2024 ,and 30 April 2025, respectively.
- iv. Certain receivables under finance lease were pledged for trade receivables factoring as at 31 December 2022, 2023 and 2024, and 30 April 2025, respectively.
- v. Certain loans and advances were pledged to obtain loans as at 31 December 2024,and 30 April 2025, respectively.
- vi. Certain other intangible assets were pledged to obtain loans as at 31 December 2022.

45. CONTINGENT LIABILITIES

| | A: | As at 30 April | | |
|-------------------------|------------|----------------|------------|------------|
| | 2022 2023 | | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Mortgage loan guarantee | | | | |
| obligations | 3,956,117 | 2,189,644 | 589,036 | 381,515 |
| Finance lease guarantee | | | | |
| obligations | 20,990,208 | 16,762,808 | 13,311,285 | 12,800,267 |
| Total | 24,946,325 | 18,952,452 | 13,900,321 | 13,181,782 |

- (a) Certain end customers of the Group have utilised purchased construction machinery as collateral to entrust our partnered distributors (hereinafter "Distributors") or Hunan Zhongfa Intelligent Equipment Co., Ltd. (hereinafter "Hunan Zhongfa") in obtaining mortgage loans from financial institutions. The mortgage contracts stipulate that individual buyers may obtain loans equivalent to 70% to 80% of the machinery purchase price, with loan terms typically ranging from 2 to 4 years. Pursuant to agreements between the Group and the mortgage lending institutions, in the event of buyer's default on loan repayments, both Hunan Zhongfa (or Distributors) and the Group are jointly liable for guaranteeing the remaining mortgage loans to the financial institutions. As of 31 December 2022, 2023, and 2024, and 30 April 2025, the outstanding guarantee obligations assumed by the Group amounted to RMB3.96 billion, RMB2.19 billion, and RMB0.59 billion and RMB0.38 billion, respectively.
- (b) Certain end customers of the Group acquire the Group's machinery products through finance lease arrangements. Users enter into sales agreements with dealers collaborating with the Group or directly with the Group. Under these arrangements, the Group is obligated to repurchase outstanding finance lease balances if the lessee fails to make lease payments under agreed terms during the repayment period. As of 31 December 2022, 2023, and 2024 and 30 April 2025, the outstanding repurchase guarantee obligations amounted to RMB 20.99 billion, RMB 16.76 billion, and RMB 13.31 billion, and RMB12.80 billion, respectively. Of these amounts, obligations related to finance lease agreements with Kangfu International (hereinafter "Kangfu") and Hunan Zhonghong Financial Leasing (hereinafter "Hunan Zhonghong") totalled RMB3.86 billion, RMB2.60 billion, RMB0.41 billion, and RMB0.31 billion for the Relevant Periods.

The Group issues asset-backed securities (ABS) and assumes liquidity shortfall payment obligations to cover the deficit between distributable funds of each ABS special plan tranche and the fixed returns and principal payable to priority ABS holders. As of 31 December 2022, 2023 and 2024 and April 30 2025, the outstanding balances of such obligations were RMB12.73 billion, RMB7.50 billion, RMB7.95 billion and RMB6.86 billion, respectively. Management assesses the likelihood of triggering these liquidity support obligations as low.

46. COMMITMENTS

The Group had the following contractual commitments at the end of each of the Relevant Periods:

| | As | As at 30 April | | |
|-----------------|-----------|----------------|-----------|-----------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Construction in | | | | |
| progress | 2,166,623 | 814,392 | 1,587,381 | 1,179,924 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 47. DISPOSAL OF SUBSIDIARIES

| | Year ended 31 December | | | Four months ended 30 April | |
|--|------------------------|-----------|------------|---|---------|
| | 2022 | 2023 | 2024 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Net assets disposed of: | | | | 3. N. 2. P. 2. P. | |
| Current assets | 41,853 | 150,487 | 171,487 | 12 | 72 |
| Non-current assets | 57,966 | 51,436 | 189,905 | - | - |
| Current liabilities | (11,648) | (215,504) | (475, 236) | · - | - |
| Non-current liabilities Non-controlling | (67) | | (308) | 15 | 521 |
| interests | (4,086) | 3,395 | 17,146 | - | 1.T. |
| Transferred from other comprehensive | | | | | |
| income | | (228) | 9 | 27 | 878 |
| Subtotal | 84,018 | (10,414) | (96,997) | | |
| Revaluation of remaining | | | | | |
| interest | (81,849) | (1,358) | - | - | - |
| Gain on disposal of | | | | | |
| subsidiaries | 29,046 | 11,772 | 96,997 | | |
| Total consideration | 31,215 | | | | |
| Satisfied by: Cash | 31,215 | | | | |

An analysis of the net inflow of cash and cash equivalents in respect of the disposal of subsidiaries are as follows:

| | Year ended 31 December | | | Four months en | ded 30 April | |
|--|------------------------|---------|---------|------------------------|--------------|--|
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Cash consideration Cash and bank balances | | 31,215 | (#.) | T. | • | |
| disposed of | (2,695) | (8,550) | (7,562) | | | |
| Net (outflow)/inflow of cash and cash equivalents in respect of the disposal of | (2.005) | 20.005 | (7.500) | | | |
| subsidiaries | (2,695) | 22,665 | (7,562) | | - | |

48. PARTLY OWNED SUBSIDIARY WITH MATERIAL NON-CONTROLLING INTERESTS

Details of the Group's subsidiaries that have material non-controlling interests are set out below:

| | As at 31 December | | | | As at 30 April | |
|--|-------------------|------------------------|--------------|------------------------|-------------------------------|--|
| | 2022 | | 2023 | 2024 | 2025 | |
| Percentage of equity interest held by non-controlling interests: Loudi Zhongxing | | | | | | |
| Hydraulic Components Co., Ltd. ("Loudi Zhongxing") 婁底市中興液壓件 有限公司 | 25.00 | 2 | 5.00 | 25.00 | 25.00 | |
| Loudi Zhongyuan New Materials Co., Ltd. ("Loudi Zhongyuan") 婁底市中源新材料 | | | | | | |
| 有限公司 SANY Auto Finance SANY Financial | 25.16 4.23 | | 5.16 4.23 | 25.16 4.23 | 25.16 4.23 | |
| Leasing | 5.14 | | 5.14 | 5.14 | 5.14 | |
| | Voor or | Year ended 31 December | | | Four months ended 30 April | |
| | 2022 | 2023 | 2024 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 | |
| Profit/(loss) for the year/period allocated to non- controlling interests: | | | | (Orlaudited) | | |
| Loudi Zhongxing | 34,092 | 27,483 | 46,832 | 20,133 | 23,175 | |
| Loudi Zhongyuan | 3,210 | (5,844) | (7,125) | 562 | 1,970 | |
| SANY Auto Finance SANY Financial | 11,460 | 14,243 | 11,593 | 356 | 2,843 | |
| Leasing | 5,213 | 9,548 | 10,039 | 4,013 | 3,545 | |
| Accumulated balances of non-controlling interests at the reporting date: | | | | | | |
| Loudi Zhongxing | 156,024 | 183,522 | 130,111 | 203,674 | 153,632 | |
| Loudi Zhongyuan | 128,013 | 122,189 | 115,089 | 122,754 | 117,069 | |
| SANY Auto Finance SANY Financial | 147,219 | 161,466 | 151,942 | 149,171 | 154,786 | |
| Leasing | 59,255 | 68,802 | 78,845 | 72,815 | 82,391 | |

48. PARTLY OWNED SUBSIDIARY WITH MATERIAL NON-CONTROLLING INTERESTS (continued)

The following tables illustrate the summarised financial information of the above subsidiaries. The amounts disclosed are before any inter-company eliminations:

| Ac at | 31 | December 20 | 122 |
|-------|-----|-------------|-----|
| ms a | 0 1 | December 20 | 144 |

| As at 01 December 202 | | r | 04111/4 | SANY |
|---|--|---|--------------------------------------|--|
| | Loudi Zhongxing RMB'000 | Loudi Zhongyuan RMB'000 | SANY Auto Finance RMB'000 | Financial Leasing RMB'000 |
| Revenue Profit for the year Total comprehensive | 1,670,050 136,368 | 595,835 12,761 | 804,035 205,750 | 256,520 101,428 |
| income for the year | 136,405 | 12,766 | 205,750 | 101,428 |
| Current assets Non-current assets Current liabilities Non-current liabilities | 1,628,771 1,721,636 1,868,868 857,445 | 170,775 465,987 115,592 12,321 | 8,132,730 8,108,358 12,764,016 | 1,392,686 2,132,934 2,372,648 |
| Net cash flows (used in)/from operating activities | (118,275) | 724,487 | (54,252) | 627,723 |
| As at 31 December 202 | 23 | | | 2011000 |
| | Loudi Zhongxing RMB'000 | Loudi Zhongyuan RMB'000 | SANY Auto Finance RMB'000 | SANY Financial Leasing RMB'000 |
| Revenue Profit/(loss) for the | 1,511,273 | 463,452 | 797,211 | 356,576 |
| year Total comprehensive income/(loss) for | 109,933 | (23,232) | 336,390 | 185,775 |
| the year | 109,844 | (23,224) | 336,390 | 185,775 |
| Current assets Non-current assets Current liabilities Non-current liabilities | 1,200,729 1,751,452 804,731 1,413,360 | 187,545 410,522 105,045 7,322 | 7,101,461 6,920,060 10,207,972 | 2,012,365 3,783,204 4,201,612 255,205 |
| Net cash flows from/(used in) operating activities | 846,092 | 29,302 | 107,279 | (1,778,286) |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

48. PARTLY OWNED SUBSIDIARY WITH MATERIAL NON-CONTROLLING INTERESTS (continued)

| As at 31 Decer | mber 2024 |
|----------------|-----------|
|----------------|-----------|

| As at 31 December 2024 | | | | | |
|---|--|--|-------------------------------------|--|--|
| | Loudi Zhongxing RMB'000 | Loudi Zhongyuan RMB'000 | SANY Auto Finance RMB'000 | SANY Financial Leasing RMB'000 | |
| Revenue | 1,619,914 | 479,303 | 609,988 | 342,802 | |
| Profit/(loss) for the year Total comprehensive income/(loss) for | 187,327 | (28,321) | 273,804 | 195,341 | |
| the year | 186,031 | (28,324) | 273,804 | 195,341 | |
| Current assets Non-current assets Current liabilities Non-current liabilities | 1,584,563 1,666,002 1,411,036 1,319,084 | 226,552 376,383 140,641 4,816 | 3,915,901 7,426,597 7,753,880 | 2,162,157 3,664,455 4,175,691 116,756 | |
| Net cash flows from/(used in) | | | | | |
| operating activities | 450,458 | 23,852 | 65,211 | (29,788) | |
| As at 30 April 2024(Una | udited) | | | SANY | |
| | Loudi Zhongxing RMB'000 | Loudi Zhongyuan RMB'000 | SANY Auto Finance RMB'000 | Financial Leasing RMB'000 | |
| Revenue Profit/(loss) for the | 590,093 | 186,041 | 221,840 | 108,548 | |
| period Total comprehensive income/(loss) for | 80,531 | 2,235 | 8,405 | 78,083 | |
| the period | 80,579 | 2,235 | 8,405 | 78,083 | |
| Current assets Non-current assets Current liabilities Non-current liabilities | 1,358,088 1,706,647 833,490 1,416,548 | 221,645 394,167 120,938 6,927 | 3,123,785 9,424,074 9,024,689 | 1,622,013 2,951,750 2,945,138 211,789 | |
| Net cash flows from/(used in) operating activities | 158,898 | 8,027 | 35,662 | 807,021 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

48. PARTLY OWNED SUBSIDIARY WITH MATERIAL NON-CONTROLLING INTERESTS (continued)

| As a | at 3 | 30 A | April | 2025 |
|------|------|------|-------|------|
|------|------|------|-------|------|

| 7,6 dt 66 7,pm 26 | Loudi Zhongxing RMB'000 | Loudi Zhongyuan RMB'000 | SANY Auto Finance RMB'000 | SANY Financial Leasing RMB'000 |
|---|----------------------------|-------------------------------|---------------------------------|--------------------------------------|
| Revenue Profit/(loss) for | 621,551 | 182,287 | 167,281 | 116,617 |
| the period Total comprehens ive income/(los s) for the | 92,699 | 7,467 | 67,145 | 68,979 |
| period | 93,955 | 7,834 | 67,145 | 68,979 |
| Current assets Non-current | 1,613,375 | 234,856 | 3,590,862 | 1,818,295 |
| assets Current | 1,631,554 | 361,081 | 6,668,357 | 3,624,684 |
| liabilities Non-current | 1,295,417 | 126,042 | 6,603,435 | 3,566,609 |
| liabilities | 1,334,987 | 4,546 | | 273,222 |
| Net cash flows from/(used in) operating activities | (12,054) | (87,184) | 148,061 | 583,252 |
| 20071000 | (12,001) | (01,101) | 140,001 | 000,202 |

49. RELATED PARTY TRANSACTIONS

(a) Parent entities

The Company's parent company and ultimate holding company is SANY Group Co., Ltd. 三一集團有限公司, and the ultimate controlling person is Mr. Liang Wengen.

(b) Names and relationships with related parties

The directors of the Company are of the view that the following parties were significant related parties of the Group that had transactions or balances with the Group for the Relevant Periods:

| Name of related parties | Relationship with the Group |
|--|------------------------------------|
| Sany Palfinger SPV Equipment Co., Ltd.三一帕爾菲格 | |
| 特種車輛裝備有限公司 | Joint venture |
| PT SANY MAKMUR PERKASA | Joint venture |
| Palfinger Sany Crane CIS | Joint venture |
| Yuandong Construction Investment Group CO., Ltd. o | f |
| Beijing北京城建遠東建設投資集團有限公司 | Associate |
| Hunan DEUTZ Power Co., Ltd.湖南道依茨動力有限公 | |
| 司 | Associate |
| Wuhan Jiuzhoulong Engineering Machinery Co., Ltd. | |
| 武漢九州龍工程機械有限公司 | Associate |
| Tangshan Chite Mechanical Equipment Co., Ltd. 唐山 | |
| 馳特機械設備有限公司 | Associate |
| Lianyungang Anxin Machinery Sales Co., Ltd.連雲港 | 7.0000.000 |
| 安心機械銷售有限公司 | Associate |
| Hunan Sany Jingchuang Technology Co., Ltd.湖南三 | Associate |
| 一精創科技有限公司 | Accesists |
| | Associate |
| Hunan Sanxiang Bank Co., Ltd. 湖南三湘銀行股份有 | |
| 限公司 | Associate |
| Wuxi Sany Venture Capital Partnership Enterprise | |
| (Limited Partnership)無錫三一創業投資合夥企業(有 | INACCIONAL PROPERTY AND AND |
| 限合夥) | Associate |
| Hangzhou Serval Technology Co., Ltd.杭州藪貓科技有 | |
| 限公司 | An associate of the parent company |
| Xi'an Hualei Shipbuilding Industry Co., Ltd.西安華雷船 | |
| 舶實業有限公司 | An associate of the parent company |
| Jiulong Property Insurance Co., Ltd.久隆財產保險有限 | |
| 公司 | An associate of the parent company |
| Sichuan Lumaite Engineering Equipment Co., Ltd.四月 | 1 |
| 路邁特工程設備有限公司 | An associate of the parent company |
| China Kangfu International Leasing Co., Ltd.中國康富 | A STATE OF THE PERSON SERVICES |
| 國際租賃股份有限公司 | An associate of the parent company |
| MGB SANY(M) IBS SDN BHD | An associate of the parent company |
| Hunan Lehui Sports Culture Communication Co., Ltd. | |
| 湖南樂匯體育文化傳播有限公司 | An associate of the parent company |
| Kunshan Sany Power Co., Ltd. 昆山三一動力有限公司 | |
| 3377 17124 | January of and accounts |

49. RELATED PARTY TRANSACTIONS (continued)

| Name of related parties | Relationship with the Group |
|--|--------------------------------|
| Hunan Anren Sany Construction Technology Co., Ltd. 湖南安仁三一築工科技有限公司 | Controlled by Mr. Liang Wengen |
| Hunan Sany Building Co., Ltd.湖南三一快而居住宅工業有限公司 | Controlled by Mr. Liang Wengen |
| Sany Handan Construction Technology Co., Ltd.三一 邯鄲築工科技有限公司 | Controlled by Mr. Liang Wengen |
| Sany Construction Engineering (Linli) Technology Co. Ltd.三一築工(臨澧)科技有限公司 | |
| Sany Construction Technology (Miluo) Co., Ltd.三一第 工科技(汨羅)有限公司 | |
| Sany Construction Technology Co., Ltd.三一築工科技股份有限公司 | |
| Zhejiang Sany Construction Technology Co., Ltd.浙江 | |
| 三一築工科技有限公司 Jiangsu Sany Construction Co., Ltd.江蘇三一築工有限 | |
| 公司 Sany International (Hong Kong) Industry Co., Ltd.三一 | Controlled by Mr. Liang Wengen |
| 國際(香港)實業有限公司 SANY Heavy Equipment Co., Ltd.三一重型裝備有限公 | Controlled by Mr. Liang Wengen |
| 司 Sany Heavy Equipment International Holdings Co., | Controlled by Mr. Liang Wengen |
| Ltd.三一重裝國際控股有限公司 Hunan Xingbida Network Technology Co., Ltd.湖南行 | Controlled by Mr. Liang Wengen |
| 必達網聯科技有限公司 Hunan AUTOMOBILE-LIMITED Company湖南汽車製 | Controlled by Mr. Liang Wengen |
| 造有限責任公司 | Controlled by Mr. Liang Wengen |
| Hunan Sany Body Co., Ltd.湖南三一車身有限公司 Sany Heavy Energy Co., Ltd and its subsidiaries三一 | Controlled by Mr. Liang Wengen |
| 重能股份有限公司及其子公司 Jiangsu Sany Environmental Technology Co., Ltd.江藍 | |
| 三一環境科技有限公司 Hunan Sany Construction Co., Ltd.湖南三一築工有限 | Controlled by Mr. Liang Wengen |
| 公司 Beijing Sany Architectural Design and Research Co., | Controlled by Mr. Liang Wengen |
| Ltd.北京三一建築設計研究有限公司 Hunan Aika Internet Technology Co., Ltd.湖南愛卡互 | Controlled by Mr. Liang Wengen |
| 聯科技有限公司 Shanghai Sany Construction Co., Ltd.上海三一築工建 | Controlled by Mr. Liang Wengen |
| 設有限公司 Sany Construction Engineering (Xi'an) Technology | Controlled by Mr. Liang Wengen |
| Co., Ltd.三一築工(西安)科技有限公司 Sany Construction (Chongqing) Technology Co., Ltd. | Controlled by Mr. Liang Wengen |
| 三一築工(重慶)科技有限公司 | Controlled by Mr. Liang Wengen |

49. RELATED PARTY TRANSACTIONS(continued)

| Name of related parties | Relationship with the Group |
|---|--------------------------------|
| Zhuhai Zhuxiang Cloud Technology Co., Ltd.珠海築享 | |
| 雲科技有限公司 | Controlled by Mr. Liang Wengen |
| Sany (Quanzhou) Construction Technology Co., Ltd. 3 | |
| 一 (泉州) 築工科技有限公司 | Controlled by Mr. Liang Wengen |
| Hunan Sany Intelligent Construction Engineering Co., | , |
| Ltd.湖南三一智慧建造工程有限公司 | Controlled by Mr. Liang Wengen |
| Sany Construction (Quanzhou) Building Materials Co., | |
| Ltd.三一築工(泉州)建材有限公司 | Controlled by Mr. Liang Wengen |
| Zhongxian Sany Construction Technology Co., Ltd.忠 | |
| 縣三一築工科技有限公司 | Controlled by Mr. Liang Wengen |
| Hubei Sany Truck Sales and Service Co., Ltd.湖北三 | , |
| 一卡車銷售服務有限公司 | Controlled by Mr. Liang Wengen |
| Shengjing Intelligent Technology (Jiaxing) Co., Ltd.盛 | , , |
| 景智慧科技 (嘉興) 有限公司 | A fellow subsidiary |
| Sany Robotics Technology Co., Ltd.三一機器人科技有 | |
| 限公司 | A fellow subsidiary |
| Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人裝 | 7 Tollow Gazolalary |
| 備(西安)有限公司 | A fellow subsidiary |
| Sany Silicon Energy (Zhuzhou) Co., Ltd.三一矽能(株 | |
| 洲) 有限公司 | A fellow subsidiary |
| SANY Marine Heavy Industry Co., Ltd.三一海洋重工有 | 5. T |
| 限公司 | A fellow subsidiary |
| Sany Technology Equipment Co., Ltd.三一技術裝備有 | A lellow subsidiary |
| 限公司 | A follow subsidians |
| | A fellow subsidiary |
| Sany Energy Equipment Co., Ltd.三一能源裝備有限公司 | A fallery and additions |
| | A fellow subsidiary |
| Sany Hydrogen Energy Co., Ltd.三一氫能有限公司 | A fellow subsidiary |
| Sany Oil Smart Equipment Co., Ltd.三一石油智慧裝備 | 2 |
| 有限公司 | A fellow subsidiary |
| Sany Logistics Equipment USA Co., Ltd三一物流裝備 | |
| 美國有限公司 | A fellow subsidiary |
| Sany Heavy Equipment Indonesia Holdings Co., Ltd. | |
| 三一印尼重型裝備有限公司 | A fellow subsidiary |
| Sany Intelligent Mining Technology Co., Ltd.三一智礦 | |
| 科技有限公司 | A fellow subsidiary |
| Sany Intelligent Equipment Co., Ltd.三一智慧裝備有限 | |
| 公司 | A fellow subsidiary |
| Zhuzhou Sany Silicon Energy Technology Co., Ltd.株 | |
| 洲三一矽能技術有限公司 | A fellow subsidiary |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株 | |
| 洲三一矽能新能源有限公司 | A fellow subsidiary |
| | |

49. RELATED PARTY TRANSACTIONS (continued)

| Name of related parties | Relationship with the Group |
|---|---|
| Sany Lithium Energy Co., Ltd.三一鋰能有限公司 | A fellow subsidiary |
| Beijing Sany Heavy Machinery Co., Ltd.北京市三一重 | , |
| 機有限公司 | A fellow subsidiary |
| Changsha Dilian Industrial Control Technology Co., | The state of the first of the state of the |
| Ltd. 長沙帝聯工控科技有限公司 | A fellow subsidiary |
| Hangzhou Lilong Hydraulic Co., Ltd.杭州力龍液壓有限 | |
| 公司 | A fellow subsidiary |
| Hunan Sany Interactive Marketing Technology Co., | r de minima de reconstruir de minima de la compania del compania del compania de la compania del la compania de la compania del la compa |
| Ltd.湖南三一互動行銷科技有限公司 | A fellow subsidiary |
| Sany Environmental Industry Co., Ltd.三一環境產業有 | |
| 限公司 | A fellow subsidiary |
| Hunan Ground Unmanned Equipment Engineering | |
| Research Center Co., Ltd.湖南省地面無人裝備工程研 | |
| 究中心有限責任公司 | A fellow subsidiary |
| Hunan SANY Port Machinery Co., Ltd.湖南三一港口設 | |
| 備有限公司 | A fellow subsidiary |
| Hunan Sany Cloud Oil Energy Co., Ltd.湖南三一雲油 | |
| 能源有限公司 | A fellow subsidiary |
| Hunan Xingxiang Construction Supervision Consulting | |
| Co., Ltd.湖南興湘建設監理諮詢有限公司 | A fellow subsidiary |
| Shenzhen Trinity Technology Co., Ltd.深圳市三一科技 | |
| 有限公司 | A fellow subsidiary |
| Hunan Zhushengyuan Property Service Co., Ltd.湖南 | |
| 竹勝園物業服務有限公司 | A fellow subsidiary |
| Changsha Shufeng Enterprise Management Co., Ltd. | |
| 長沙樹灃企業管理有限公司 | A fellow subsidiary |
| Chongqing Sany Zhushengyuan Property Service Co., | |
| Ltd.重慶三一竹勝園物業服務有限公司 | A fellow subsidiary |
| Sany Silicon Energy (Shuozhou) Co., Ltd.三一矽能 | |
| (朔州) 有限公司 | A fellow subsidiary |
| Kunshan Sany Environment Protecting Technology | |
| Co., Ltd.昆山三一環保科技有限公司 | A fellow subsidiary |
| Hunan Sanfeng Technology Co., Ltd.湖南三峰科技有 | |
| 限公司 | A fellow subsidiary |
| Shanghai Zhushengyuan Real Estate Co., Ltd.上海竹 | |
| 勝園地產有限公司 | A fellow subsidiary |
| Zhuhai SANY Port Machinery Co., Ltd.珠海三一港口機 | |
| 械有限公司 | A fellow subsidiary |
| Hunan Zhonghong Financial Leasing Co., Ltd.湖南中 | |
| 宏融資租賃有限公司 | A fellow subsidiary |
| Sany (Zhuhai) Investment Co., Ltd.三一(珠海) 投資 | |
| 有限公司 | A fellow subsidiary |
| Hunan Zizhuyuan Real Estate Co., Ltd.湖南紫竹源房 | |
| 地產有限公司 | A fellow subsidiary |
| China Wealth Machine Holdings Limited中富機械控股 | |
| 有限公司 | A fellow subsidiary |
| | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 49. RELATED PARTY TRANSACTIONS (continued)

| Name of related parties | Relationship with the Group |
|---|-----------------------------|
| Guangzhou Huayao Real Estate Co., Ltd.廣州華耀置業有限 | |
| 公司 | A fellow subsidiary |
| Changsha Three Silver Real Estate Development Co., Ltd. ₹沙三銀房地產開發有限公司 | ₹ A fellow subsidiary |
| Sany (Zhuhai) Real Estate Co., Ltd.三一 (珠海) 置業有限公司 | A fellow subsidiary |
| Lianyuan Zhushengyuan Real Estate Co., Ltd.漣源市竹勝園 房地產有限公司 | 3.5 |
| Loudi Zhushengyuan Real Estate Development Co., Ltd.婁底竹勝園房地產開發有限公司 | A fellow subsidiary |
| Linli Zhushengyuan Real Estate Co., Ltd. 臨澧竹勝園房地產有限公司 | A fellow subsidiary |
| Changsha Yunjing Real Estate Co., Ltd.長沙雲璟房地產有限 | Į. |
| 公司 Changsha Yuntian Real Estate Co., Ltd.長沙雲天房地產有限 | A fellow subsidiary |
| 公司 Zhuzhou Sany Intelligent Manufacturing Co., Ltd.株洲三一智 | A fellow subsidiary |
| 慧製造有限公司 | A fellow subsidiary |
| Zhuzhou Sany Smart Industry and Trade Co., Ltd.株洲三一智慧工貿有限公司 | A fellow subsidiary |
| Sany (Chongqing) Intelligent Equipment Co., Ltd.三一(重 | A fellow subsidiary |
| Changsha Yunqi Real Estate Development Co., Ltd.長沙雲 麒房地產開發有限公司 | A fellow subsidiary |
| Changsha Yunhui Real Estate Development Co., Ltd.長沙雲 | |
| 薈房地產開發有限公司 Chongqing Zhushengyuan Real Estate Development Co., | A fellow subsidiary |
| Ltd.重慶竹勝園房地產開發有限公司 | A fellow subsidiary |
| Zhuzhou Sany Zhushengyuan Property Service Co., Ltd.株洲三一竹勝園物業服務有限公司 | A fellow subsidiary |
| Hunan Sanyin Commercial Management Co., Ltd.湖南三銀 | A lellow subsidiary |
| 商業管理有限公司 Sany Hydrogen Energy Technology Co., Ltd.三一氫能科技有 | A fellow subsidiary |
| 限公司 | A fellow subsidiary |
| Sany Robot (Changsha) Co., Ltd.三一機器人(長沙)有限公司 | A fellow subsidiary |
| Hunan Anren Sany Heavy Steel Structure Co., Ltd.湖南安仁三一重型鋼構有限公司 | A fellow subsidiary |
| Ningxia Jinanshun Construction Engineering Co., Ltd. 寧夏金安順建設工程有限公司 | A fellow subsidiary |
| Turbo Fly Machine Engineering Limited騰飛機械設備有限公 | |
| 司 Sany Indonesia Mining Equipment Co., Ltd三一印尼礦山設 | A fellow subsidiary |
| 備有限公司 China Wealth Hongkong Machine Limited中富香港機械有限 | A fellow subsidiary |
| 公司 | A fellow subsidiary |
| China Wealth Saudi Machine Limited中富沙特機械有限公司 | A fellow subsidiary |

49. RELATED PARTY TRANSACTIONS(continued)

| Name of related parties | Relationship with the Group |
|--|---|
| China Wealth Cambodia Machinery Co., Ltd.中富柬埔 | |
| 寨機械有限公司 | A fellow subsidiary |
| China Wealth Equipment Pte Ltd.中富設備有限公司 | A fellow subsidiary |
| China Wealth Machinery Malaysia Co., Ltd.中富機械馬 | |
| 來西亞有限公司 | A fellow subsidiary |
| Gangyue Construction Engineering Co., Ltd港越建築 | Yeard Texts (Are As Areas (Less 1994) rests (Text 1994) (E. C. Text 1994) (E. C. Te |
| 工程有限公司 | A fellow subsidiary |
| Sany Construction Development (Malaysia) Limited = | |
| 一築工發展(馬來西亞)有限公司 | A fellow subsidiary |
| Loudi Zizhu Yunzhi Industrial Park Development Co., | , i i i i i i i i i i i i i i i i i i i |
| Ltd.婁底紫竹雲智產業園發展有限公司 | A fellow subsidiary |
| SANY PC Manufacturing SDN BHD | A fellow subsidiary |
| Sany International (Zambia) Industrial Co., Ltd三一國 | Aleca se leció |
| 際(尚比亞)實業有限公司 | A fellow subsidiary |
| SANY MINING Equipment Co., Ltd.三一礦機有限公司 | A fellow subsidiary |
| Huaxin Yongkang Insurance Sales Co., Ltd.華新永康 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| 保險銷售有限公司 | A fellow subsidiary |
| Hunan Sany Intelligent Industry Private Equity Fund | , trong it baseraidity |
| Enterprise (Limited Partnership)湖南三一智慧產業私 | |
| 募股權基金企業(有限合夥) | A fellow subsidiary |
| Sany Kinetic Energy For Electricity New Energy | , tollow babblalary |
| Technology Development (Ezhou) Co., Ltd.三一動能 | |
| 換電新能源科技發展(鄂州)有限公司 | A fellow subsidiary |
| Sany Kinetic Energy For Electricity New Energy | , renew cazeraiany |
| Technology Development (Zibo) Co., Ltd.三一動能 | |
| 換電新能源科技發展(淄博)有限公司 | A fellow subsidiary |
| Ludian Lithium Energy (Jianshui) Co., Ltd.綠電鋰能 | / Tollow Supplicatly |
| (建水)有限公司 | A fellow subsidiary |
| Sany Lithium Energy (Chongqing) New Energy Co., | A lenow subsidiary |
| Ltd.三一鋰能(重慶)新能源有限公司 | A fellow subsidiary |
| Sany Lithium Energy (Changsha) New Energy Co., | 7 Tollow Substituting |
| Ltd.三一鋰能(長沙)新能源有限公司 | A fellow subsidiary |
| Shanghai SANY Science and Technology Co., Ltd. 上 | , tone treated and the |
| 海三一科技有限公司 | A fellow subsidiary |
| Sany Lithium Energy (Zhengzhou) New Energy | A lellow subsidiary |
| Technology Co., Ltd.三一鋰能(鄭州)新能源科技有 | 20 |
| 限公司 | A fellow subsidiary |
| Shenzhen Sany Cloud Oil Technology Co., Ltd.深圳三 | 7. Tollow Subsidially |
| | A fellow subsidiary |
| Sany Lithium Energy (Luoyang) New Energy Co., Ltd. | A lellow subsidially |
| 三一鋰能(洛陽)新能源有限公司 | A fellow subsidiary |
| Sany Construction Industry Development Africa (PTY) | A lellow subsidially |
| - ^ ^ ^ 가입니다. [전에 다른 아이들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람 | A fellow subsidiary |
| A A A A A A A A A A A A A A A A A A A | A Tollow Subsidially |

49. RELATED PARTY TRANSACTIONS(continued)

| Name of related parties | Relationship with the Group |
|---|---|
| China Wealth Machinery Malaysia Co., Ltd.中富設備馬來西 | |
| 亞有限公司 Zhuzhou Clover Environmental Development Co., Ltd.株洲 | A fellow subsidiary |
| 三葉草環境事業發展有限公司 | A fellow subsidiary |
| China Wealth (Huayue) Limited中富華越機械有限公司 | A fellow subsidiary |
| China Wealth Asia Machine Limited.中富(亞洲)機械有限公司 | A fellow subsidiary |
| Sun Li Heng Machinery Co., Ltd. (Hong Kong)新利恒機械有限公司(香港) | |
| Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互即股份有限公司及其子公司 | Key Management personnel exercise significant influence |
| Guangzhou Ygp Industrial Trading Co., Ltd.廣州市易工品貿易有限公司 | |
| Huachu Petrochemical (Guangdong) Co., Ltd.華儲石化(廣東)有限公司 | |
| Runze Hui Enterprise Management Co., Ltd潤澤匯企業管理有限公司 | |
| Shihezi Mingzhao Equity Investment Management Co., Ltd. 石河子市明照股權投資管理有限公司 | |
| Yaowu (Shenzhen) Technology Co., Ltd.要務(深圳)科技 | Key Management personnel exercise |
| 有限公司 | significant influence Key Management personnel exercise |
| Beijing Sany Public Welfare Foundation北京三一公益基金會 Guangzhou Yigongpin Technology Co., Ltd.廣州市易工品科 | |
| 技有限公司 | significant influence |
| Hunan Zhongfa Intelligent Equipment Co., Ltd.湖南中發智慧 裝備有限公司 | significant influence |
| Kunshan Zhongfa Asset Management Co., Ltd.昆山中發資產管理有限公司 | Key Management personnel exercise significant influence |
| Cuiyun Gonggong (Shanghai) Technology Co., Ltd.萃雲共工 (上海) 科技有限公司 | Key Management personnel exercise significant influence |
| SANY Group Co., Ltd.三一集團有限公司 | The parent company |
| Hunan Sany Electronic Control Technology Co., Ltd湖南三- | |
| 電控科技有限公司 Hunan Yimao Industrial Control Technology Co., Ltd湖南易 | A fellow subsidiary |
| 貿工控科技有限公司 | A fellow subsidiary |
| Sany Construction Malaysia Limited三一築工馬來西亞有限公司 | |
| 可 Xi'an Zhushengyuan Real Estate Co., Ltd西安竹勝園房地產 | A fellow subsidiary |
| 有限公司 | A fellow subsidiary |
| Zhongfu Laos Machinery Leasing Co., Ltd中富老撾機械租赁有限公司 | A fellow subsidiary |
| Beijing Xinhaoji Construction Machinery Co., Ltd北京鑫吴基工程機械有限公司 | A fellow subsidiary |
| Chengdu Shuneng Shenghe New Energy Co., Ltd 成都蜀能盛和新能源有限公司 | A fellow subsidiary |
| Sany International (OE) Industry Co., Ltd三一国际(俄罗 | |
| 斯)有限责任公司 | A fellow subsidiary |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49. RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties

The following transactions and balances were carried out between the Group and its related parties during the Relevant Periods. In the opinion of the directors of the Company, the related party transactions were carried out in the normal course of business and at terms negotiated between the Group and the respective related parties. In addition to those disclosed elsewhere in the Financial statements, the Group has the following transactions with related parties:

i. Purchases of goods from related parties

| | Year ended 31 December | | | Four months ended 30 April | |
|--|------------------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Changsha Dilian Industrial Control Technology Co., Ltd.長沙帝聯工控科 | | | | (enaudios) | |
| 技有限公司 SANY Heavy Equipment Co., Ltd. 三一重型裝備有限公 | 483,016 | 404,597 | 1,129,178 | 192,184 | 614,036 |
| 司 Hunan AUTOMOBILE- LIMITED Company 湖南汽車製造有限責 | 966,722 | 561,020 | 946,298 | 235,834 | 246,918 |
| 任公司 SANY Marine Heavy Industry Co., Ltd.三 | 132,238 | 342,419 | 615,444 | 97,505 | 100,324 |
| 一海洋重工有限公司 Hunan Sany Body Co., Ltd.湖南三一車 | 532,034 | 1,330,365 | 481,401 | 167,177 | 120,526 |
| 身有限公司 Hunan DEUTZ Power Co., Ltd.湖南道依茨 | 5,340 | 139,617 | 405,823 | 136,517 | 203,803 |
| 動力有限公司 Sany Heavy Equipment International Holdings Co., Ltd.三 一重裝國際控股有限 | 408,182 | 368,175 | 378,933 | 140,280 | 194,643 |
| 公司 Sany Logistics Equipment USA Co., Ltd三一物流裝 | 919,552 | 976,955 | 327,506 | 88,734 | 61,584 |
| 備美國有限公司 Sany International (Hong Kong) Industry Co., Ltd.三 一國際(香港)實業 | 9 | - | 324,875 | 54,920 | 87,068 |
| 有限公司 | (#): | 11,527 | 283,144 | 41,584 | 195,742 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- i. Purchases of goods from related parties (continued)

| | Year | ended 31 Dece | ember | Four months ended 30 April | |
|---|------------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Hangzhou Lilong Hydraulic Co., Ltd. 杭州力龍液壓有限 | | | | 272.73 | |
| 公司 Guangzhou Ygp Industrial Trading Co., Ltd.廣州市易工 | 199,676 | 184,739 | 237,879 | 82,944 | 83,588 |
| 品貿易有限公司 Kunshan Sany Power Co., Ltd.昆山三一動 | 217,438 | 219,640 | 194,408 | 63,002 | 80,908 |
| 力有限公司 Sany Lithium Energy Co., Ltd.三一鋰能有 | 104,263 | 62,198 | 155,232 | 34,775 | 36,086 |
| 限公司 Huachu Petrochemical (Guangdong) Co., | | 3 | 137,628 | - | 284,247 |
| Ltd.華儲石化(廣東)有限公司 Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互 | 33,203 | 59,394 | 87,910 | 28,833 | 45,136 |
| 聯股份有限公司及 其子公司 Sany Robotics Technology Co., Ltd.三一機器人科技 | 97,386 | 77,866 | 49,531 | 18,900 | 1,580 |
| 有限公司 Sany Intelligent Equipment Co., Ltd.三一智慧裝備有 | 378,417 | 50,912 | 47,385 | 38,546 | 23,831 |
| 限公司 Sany Palfinger SPV Equipment Co., Ltd.三一帕爾菲格特 種車輛裝備有限公 | (=) | 26,659 | 45,372 | 9,252 | 7,919 |
| 司 Sany Construction Technology (Miluo) Co., Ltd.三一築工科 技(汨羅)有限公 | 8,553 | 24,675 | 42,244 | 1,898 | 7,570 |
| 司 | t = 0 | 14 | 32,359 | 231 | 40,005 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- i. Purchases of goods from related parties (continued)

| | Year | ended 31 Dece | mber | Four months ended 30 April | |
|--------------------------|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Hunan Anren Sany | | | | X | |
| Construction | | | | | |
| Technology Co., Ltd.湖 | | | | | |
| 南安仁三一築工科技有 | | | | | |
| 限公司 | 5,388 | 2,338 | 23,393 | 3,269 | 33,690 |
| Hunan Sany Building Co., | | | | | |
| Ltd.湖南三一快而居住宅 | | | | | |
| 工業有限公司 | 6,924 | 42,944 | 21,643 | 693 | 3,870 |
| Zhuzhou Sany Silicon | | | | | |
| Energy New Energy | | | | | |
| Co., Ltd.株洲三一矽能新 | | | | | |
| 能源有限公司 | 2 <u>~</u> | 62 | 16,168 | 2,990 | 7,167 |
| Sany Technology | | | | | |
| Equipment Co., Ltd.三一 | | | | | |
| 技術裝備有限公司 | 5,196 | 256,945 | 15,384 | 6,761 | 1,853 |
| Shengjing Intelligent | | | | | |
| Technology (Jiaxing) | | | | | |
| Co., Ltd.盛景智慧科技 | | | | | |
| (嘉興) 有限公司 | - | 4,569 | 11,775 | 4,369 | 2,693 |
| Sany Heavy Equipment | | | | | |
| Indonesia Holdings Co., | | | | | |
| Ltd.三一印尼重型裝備有 | | | | | |
| 限公司 | 2,00€ | 19,174 | 16,663 | 6,956 | 27,801 |
| Sany Construction | | | | | |
| Technology Co., Ltd. Ξ | | | | | |
| 一築工科技股份有限公 | | | | | |
| 司 | 20,565 | 3,026 | 8,947 | * | 5,894 |
| Sany Construction | | | | | |
| Engineering (Linli) | | | | | |
| Technology Co., Ltd. Ξ | | | | | |
| 一築工(臨澧)科技有 | | | | | |
| 限公司 | 8,050 | 28,340 | 8,735 | 7,675 | 2 |
| Hunan Ground Unmanned | 0,000 | 20,010 | 0,100 | 1,0.0 | |
| Equipment Engineering | | | | | |
| Research Center Co., | | | | | |
| Ltd.湖南省地面無人裝備 | | | | | |
| 工程研究中心有限責任 | | | | | |
| 公司 | | _ | 8,052 | 1,296 | 2 |
| Zhejiang Sany | | | 0,002 | 1,200 | - |
| Construction | | | | | |
| Technology Co., Ltd.浙 | | | | | |
| 江三一築工科技有限公 | | | | | |
| 司 | N20 | 14,377 | 6,151 | 3,164 | _ |
| 79 | | 14,377 | 0,101 | 3, 104 | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- i. Purchases of goods from related parties (continued)

| | Yea | r ended 31 Dec | ember | Four months ended 30 April | |
|--|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Jiangsu Sany Construction Co., Ltd.江蘇三一築工有 | | | | <i>3.</i> | |
| 限公司 Sany Silicon Energy (Zhuzhou) Co., Ltd. | - | 2 | 5,798 | * | = |
| 三一矽能(株洲)有 限公司 | - | 15,646 | 5,540 | 1,717 | 832 |
| Jiangsu Sany Environmental Technology Co., Ltd.江蘇三一環境科 | | ,,,,,, | 5,515 | 4, | |
| 技有限公司 Sany Environmental Industry Co., Ltd.三 | 23,812 | 43,080 | 4,777 | 3,963 | 408 |
| 一環境產業有限公司 Sany Energy Equipment Co., Ltd. 三一能源裝備有限公 | = | 4,198 | 3,557 | 1,060 | 361 |
| 司 | - | 1,907 | 2,652 | 465 | 20 |
| PT SANY MAKMUR PERKASA Sany Heavy Energy Co., Ltd and its subsidiaries三一重 能股份有限公司及其 | 1,458 | ©¢ | 1,699 | 175,453 | 1,870 |
| 子公司 Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人 裝備(西安)有限公 | 5,814 | 22,403 | 1,183 | 900 | 49 |
| 司 Hangzhou Serval Technology Co., Ltd.杭州藪貓科技有 | 291,622 | 86,168 | 962 | 9 <u>1</u> 25 | 675 |
| 限公司 Xi'an Hualei Shipbuilding Industry Co., Ltd.西 安華雷船舶實業有限 | : 19 | 263 | 908 | 656 | |
| 公司 Sany Hydrogen Energy Co., Ltd.三 | 8,761 | 916 | 550 | - | - |
| 一氫能有限公司 | | - | 475 | | 281 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- i Purchases of goods from related parties (continued)

| | Year | ended 31 Decer | mber | Four months ended 30 April | |
|--|-----------------|-----------------|-----------------|---|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Beijing Sany Heavy Machinery Co., Ltd. 北京市三一重機有限 | | | | (0,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| 公司 | ::= | - | 442 | (=) | 433 |
| Hunan Xingbida Network Technology Co., Ltd.湖南行必達 | | | | | |
| 網聯科技有限公司 | 673 | 11,935 | 432 | 230 | 2 |
| Tangshan Chite Mechanical Equipment Co., Ltd. | | | | | |
| 唐山馳特機械設備有 | | | | | |
| 限公司 | 4 | 124 | 291 | 83 | 215 |
| Lianyungang Anxin Machinery Sales Co., Ltd.連雲港安心 | | | | | |
| 機械銷售有限公司 | 10 | 114 | 228 | 75 | 16 |
| Sany Intelligent Mining Technology Co., Ltd. 三一智礦科技有限公 | | | | | |
| 司 | 2,270 | 12 | 210 | 210 | 2 |
| Wuhan Jiuzhoulong Engineering Machinery Co., Ltd. 武漢九州龍工程機械 | | | | | |
| 有限公司 Hunan Sany Interactive Marketing | .= | 222 | 197 | 3 | 5 |
| Technology Co., Ltd. 湖南三一互動行銷科 技有限公司 | | | 134 | | |
| Zhuzhou Sany Silicon Energy Technology Co., Ltd.株洲三一矽 | | | 10-7 | | |
| 能技術有限公司 | 3 2 3 | - | 45 | (= 8 | _ |
| Runze Hui Enterprise Management Co., Ltd潤澤匯企業管理有 | | | | | |
| 限公司 Sany Handan Construction | 25. | 90 | 6 | 6 | 3.5 |
| Technology Co., Ltd. 三一邯鄲築工科技有 | | | 9 | | |
| 限公司 | (**) | | 1 | 1 | 1050 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- i Purchases of goods from related parties (continued)

| | Yea | r ended 31 Dece | ember | Four months | ended 30 April |
|--|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany Oil Smart Equipment Co., Ltd. 三一石油智慧裝備有 | | | | , | |
| 限公司 | 2,526 | 209 | 1 | 0- | - |
| SANY Group Co., Ltd. 三一集團有限公司 | 95,423 | 64,369 | _ | 72 | - |
| Hunan Sany Construction Co., Ltd.湖南三一築工有 | | 3.3823 | | | |
| 限公司 Hunan SANY Port Machinery Co., Ltd. 湖南三一港口設備有 | 2,813 | 4,071 | - | - | - |
| 限公司 Hunan Sany Cloud Oil Energy Co., Ltd.湖 | 58,607 | 739 | - | 72 | 2,362 |
| 南三一雲油能源有限 公司 | 38,558 | 438 | - | - | |
| Beijing Sany Architectural Design and Research Co., Ltd.北京三一建築設 | | | | | |
| 計研究有限公司 Shenzhen Sany Cloud Oil Technology Co., Ltd.深圳三一雲油科 | 841 | 254 | - | ·- | - |
| 技有限公司 | 30,410 | 9 | 3 | | - |
| Palfinger Sany Crane CIS | 4,821 | 12 | 2 | 120 | ~ |
| Beijing Sany Public Welfare Foundation 北京三一公益基金會 | 39 | _ | _ | _ | |
| Hunan Sany Electronic Control Technology Co., Ltd 湖南三一電控科技有 | | | 7- | | |
| 限公司 | 16 | = | - | 2 | - |
| Chengdu Shuneng Shenghe New Energy Co., Ltd 成都蜀能盛和 | | | | | |
| 新能源有限公司 Hunan Xingxiang Construction Supervision Consulting Co., Ltd. 湖南興湘建設監理諮 | × | - | • | - | 336 |
| 詢有限公司 | - | 8 | - | | 165 |
| Total | 5,100,621 | 5,469,705 | 6,089,549 | 1,655,111 | 2,526,507 |
| | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 49 RELATED PARTY TRANSACTIONS (continued)

- (c) Transactions with related parties (continued)
- ii. Receipt of services from related parties

| | Year er | ided 31 Decer | mber | Four months ended 30 April | | |
|---|-----------------|-------------------|-----------------|--------------------------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Hunan AUTOMOBILE-LIMITED Company湖南汽車製造有限責 | | | | • | | |
| 任公司 | - | 83,058 | 127,101 | 42,427 | 44,484 | |
| SANY Group Co., Ltd.三一集團有 限公司 | 58,767 | 78,205 | 63,871 | 16,446 | 15,372 | |
| Wuhan Jiuzhoulong Engineering Machinery Co., Ltd.武漢九州龍 | | | | 26/2004/2005/2005 | | |
| 工程機械有限公司 Hunan Zhushengyuan Property Service Co., Ltd.湖南竹勝園物 | 53,418 | 53,192 | 62,528 | 11,799 | 9,239 | |
| 業服務有限公司 Sichuan Lumaite Engineering Equipment Co., Ltd.四川路邁特 | 56,648 | 56,865 | 51,675 | 16,837 | 17,668 | |
| 工程設備有限公司 | - | 7,650 | 21,081 | 57,818 | 5,551 | |
| Sany Heavy Energy Co., Ltd and its subsidiaries三一重能股份有 | | | | | | |
| 限公司及其子公司 Jiulong Property Insurance Co., | 15,520 | 12,277 | 18,315 | 2,591 | 2,985 | |
| Ltd.久隆財產保險有限公司 | _ | 819 | 14,512 | 1,394 | 4,607 | |
| PT SANY MAKMUR PERKASA | 10,402 | 16,752 | 8,147 | 3,836 | 1,467 | |
| Shihezi Mingzhao Equity Investment Management Co., Ltd.石河子市明照股權投資管理 | 55/9/025256 | 32.000.000 | 5202245 | | 7272272 | |
| 有限公司 Shengjing Intelligent Technology | 11,751 | 7,296 | 8,050 | 2,683 | 2,778 | |
| (Jiaxing) Co., Ltd.盛景智慧科技 (嘉興) 有限公司 | | 2,073 | 4,658 | 3,327 | 103 | |
| Tangshan Chite Mechanical Equipment Co., Ltd.唐山馳特機 | 7771-12 | | | | | |
| 械設備有限公司 Lianyungang Anxin Machinery Sales Co., Ltd.連雲港安心機械 | 14,546 | 6,181 | 4,655 | 2,774 | 958 | |
| 銷售有限公司 | 6,154 | 2,109 | 2,625 | 486 | 118 | |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株洲三一 矽能新能源有限公司 | | | 2 100 | 83 | 699 | |
| Sany Intelligent Mining Technology Co., Ltd.三一智礦 | ā | | 2,198 | 63 | 099 | |
| 科技有限公司 | 2 | 4 | 1,726 | 52 | - | |
| Sany Lithium Energy Co., Ltd.三 一鋰能有限公司 | - | (5 3) | 1,610 | 98 | 143 | |
| Hunan Xingxiang Construction Supervision Consulting Co., Ltd.湖南興湘建設監理諮詢有限 | | | | | | |
| 公司 Sany Robotics Technology Co., | 7,850 | 5,512 | 1,241 | 1,120 | 97 | |
| Ltd.三一機器人科技有限公司 Hangzhou Lilong Hydraulic Co., | 53,866 | 12,278 | 1,210 | 994 | 790 | |
| Ltd.杭州力龍液壓有限公司 Hunan Sanfeng Technology Co., | 7,012 | 3,010 | 943 | 472 | * | |
| Ltd.湖南三峰科技有限公司 Hangzhou Serval Technology | 502 | 552 | 797 | 245 | 61 | |
| Co., Ltd.杭州藪貓科技有限公司 | - | 150 | 707 | S(#) | 116 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- ii. Receipt of services from related parties (continued)

| | Year en | ded 31 Decem | nber | Four months ended 30 April | |
|---|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| _ | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Chongqing Sany Zhushengyuan Property Service Co., Ltd.重慶 | | | | | |
| 三一竹勝園物業服務有限公司 Hunan Anren Sany Construction Technology Co., Ltd. | 70 | 290 | 619 | 142 | 216 |
| 湖南安仁三一築工科技有限公司 | 191 | 1,207 | 449 | 74 | 162 |
| Hunan Ground Unmanned Equipment Engineering Research Center Co., Ltd. 湖南省地面無人裝備工程研究中 | 34.0 | 0-50 | | | |
| 心有限責任公司 | - | 1,403 | 235 | 4 | 117 |
| Shenzhen Trinity Technology Co., Ltd. | | | | | |
| 深圳市三一科技有限公司 Sany Robot Equipment (Xi'an) Co., Ltd. 三一機器人裝備(西安)有限公 | 241 | 334 | 196 | 59 | 62 |
| 三 機器八裝備(四女)有限公司 | E0 0E1 | 10 010 | 104 | | |
| Hunan Xingbida Network Technology Co., Ltd. | 58,851 | 18,218 | 194 | ,=, | K.= |
| 湖南行必達網聯科技有限公司 Beijing Sany Heavy Machinery Co., Ltd. | 4,791 | 100 | 153 | 42 | 303 |
| 北京市三一重機有限公司 SANY Marine Heavy Industry Co., Ltd. | 2,892 | 1,486 | 121 | 15 | 89 |
| 三一海洋重工有限公司 | - | | 109 | 8 5 3 | 17 |
| SANY Heavy Equipment Co., Ltd. | | | | | |
| 三一重型裝備有限公司 Hunan Sany Body Co., Ltd. | 160 | 271 | 106 | 19 | 35 |
| 湖南三一車身有限公司 | 2,367 | 8,210 | 95 | - | :⊛ |
| Sany Construction Technology Co., Ltd. | | | | | |
| 三一築工科技股份有限公司 Jiangsu Sany Environmental | 6,493 | 6,331 | 59 | 9 | 7,761 |
| Technology Co., Ltd. 江蘇三一環境科技有限公司 | (- | | 54 | - | |
| Kunshan Sany Environment Protecting Technology Co., Ltd.昆山三一環保科技有限公司 | | 12 | 52 | 20 | 12 |
| Sany Technology Equipment Co., Ltd. | | | | | |
| 三一技術裝備有限公司 Sany Energy Equipment Co., Ltd. | ((- (| (* | 43 | 20 | :- |
| 三一能源裝備有限公司 | 10 - | 23 | 26 | 18 | 1 |
| 二一形源袋侑有限公司 | :: - | 23 | 26 | 18 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- ii. Receipt of services from related parties (continued)

| | Y | ear ended 31 Dec | cember | Four months ended 30 April | | |
|--|-------------------|------------------|------------------|--------------------------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Sany Intelligent Equipment Co., Ltd.三一智慧裝備有 | | | | 1986 | | |
| 限公司 | ;(e) | | 21 | 4 | 4 | |
| Hunan Aika Internet Technology Co., Ltd.湖南 愛卡互聯科技有限公司 | 2 | 10 | 18 | 16 | | |
| Sany Silicon Energy (Zhuzhou) Co., Ltd. | 2 | 10 | 10 | 10 | - | |
| 三一矽能 (株洲) 有限公司 | 5349 | A. | 5 | (40) | 1 | |
| Sany Silicon Energy (Shuozhou) Co., Ltd. | | | | | | |
| 三一矽能(朔州)有限公司 Changsha Shufeng Enterprise Management Co., Ltd. | • | | 1 | ** | - | |
| 長沙樹灃企業管理有限公司 Rootcloud Technology Co., | | 2,334 | 1 | 2 | 2 | |
| Ltd. and tis subsidiaries 樹根互聯股份有限公司及其 | | | | | | |
| 子公司 | 91 | 2,467 | * | | *. | |
| Zhejiang Sany Construction Technology Co., Ltd. | | 722 | | | | |
| 浙江三一築工科技有限公司 Hunan Sany Building Co., Ltd. | 11. | 396 | - | - | - | |
| 湖南三一快而居住宅工業有限公司 | 215 | 47 | 級 | | × | |
| Hunan SANY Port Machinery Co., Ltd. | 215 | 47 | - | (3 2) | 2 | |
| 湖南三一港口設備有限公司 | - | 5 | - | 3 | - | |
| Zhushengyuan Real Estate Co., Ltd. | | | | | | |
| 上海竹勝園地產有限公司 Hunan Zizhuyuan Real Estate Co., Ltd. | 11,752 | 3 | \ 3 | l a te | * | |
| 湖南紫竹源房地產有限公司 | 4,363 | | U.B. | - | - | |
| Beijing Sany Architectural Design and Research Co., Ltd. | | | | | | |
| 北京三一建築設計研究有限 公司 | 620 | | | | 24 | |
| Hunan DEUTZ Power Co., Ltd.湖南道依茨動力有限 | 620 | | (| ē | 21 | |
| 公司 | :=: | - | 2 5 3 | | 7,950 | |
| Sany Construction Technology (Miluo) Co., Ltd.三一築工科技(汨 羅)有限公司 | | | | | 54 | |
| 羅)有限公司 Total | 389,465 | 391,114 | 400,207 | 165,745 | 123,914 | |
| · Viai | 303,403 | 331,114 | 400,207 | 100,740 | 123,314 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

iii. Other procurement expenditure

| | Yea | r ended 31 Decembe | r | Four months ended 30 April | |
|---|-----------------|--------------------|-----------------|--------------------------------|-----------------|
| - | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Hunan Xingxiang Construction Supervision Consulting Co., Ltd.湖南興湘建設監理諮詢有限 | | | | * * | |
| 公司 | | - | 1,574 | 12 | |
| Sany Construction Technology Co., Ltd.三一築工科技股份有限 | | | | | |
| 公司 | - | • | 1,172 | 1,172 | - |
| Beijing Sany Architectural Design and Research Co., Ltd.北京三一 | | | | | |
| 建築設計研究有限公司 | 449 | 855 | 719 | 75 | - |
| Zhejiang Sany Construction Technology Co., Ltd.浙江三一築 | | | | | |
| 工科技有限公司 | 5,421 | 221 | 558 | 73 | _ |
| Hunan Anren Sany Construction Technology Co., Ltd.湖南安仁三 | F.A. 2750 | \$35585 | | | |
| 一築工科技有限公司 | 12,464 | 739 | 229 | 2 | - |
| Shanghai Sany Construction Co., Ltd. 上海三一築工建設有限公司 | 1,222 | | | ÷ | |
| SANY Group Co., Ltd.三一集團有 | | | | | |
| 限公司 | 7,664 | 2,104 | 2,110 | - | |
| Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股份 | | A. Table | | | |
| 有限公司及其子公司 | 236,246 | 168,912 | 214,149 | 79,366 | 48,515 |
| Total - | 263,466 | 172,831 | 220,511 | 80,686 | 48,515 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

(c) Transactions with related parties (continued)

iv. Sales of goods to related parties

| | Yea | r ended 31 December | er | Four months ende | ended 30 April | |
|---|--------------------|---------------------|----------------------|----------------------------------|--------------------|--|
| i - | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 | 2025 RMB'000 | |
| Palfinger Sany Crane CIS PT SANY MAKMUR PERKASA Sany Logistics Equipment USA | 269,985 245,929 | 727,288 373,105 | 1,306,277 594,475 | (Unaudited) 467,187 49,380 | 557,939 199,331 | |
| Co., Ltd 三一物流裝備美國有限公司 | = | 213,653 | 550,183 | 299,973 | 153,424 | |
| SANY Heavy Equipment Co., Ltd. 三一重型装備有限公司 | 387,437 | 321,482 | 354,128 | 132,671 | 105,279 | |
| SANY Marine Heavy Industry Co., Ltd. 三一海洋重工有限公司 | 213,481 | 348,635 | 300,822 | 93,738 | 96,545 | |
| Wuhan Jiuzhoulong Engineering Machinery Co., Ltd. | | | | Sanoconstern 200 to 200 to 200 | | |
| 武淡九州龍工程機械有限公司 Sany Lithium Energy Co., Ltd. | 566,123 | 241,917 | 286,221 | 109,536 | 157,496 | |
| 三一鋰能有限公司 Hunan AUTOMOBILE-LIMITED Company | * | * | 269,082 | × | 103,168 | |
| 湖南汽車製造有限責任公司 Sany Intelligent Equipment Co., | 30,329 | 66,347 | 204,844 | 32,473 | 114,523 | |
| Ltd. 三一智慧裝備有限公司 | 3 | 19,803 | 113,462 | 35,299 | 44,437 | |
| Sany Energy Equipment Co., Ltd. 三一能源装備有限公司 Turbo Fly Machine Engineering Limited | 9,099 | 64,054 | 88,350 | 29,427 | 23,791 | |
| 騰飛機械設備有限公司 China Wealth Hongkong Machine Limited | 54,208 | 92,479 | 86,448 | 33,981 | 31,529 | |
| 中富香港機械有限公司 Tangshan Chite Mechanical | 25,456 | 41,426 | 72,581 | 41,213 | 19,482 | |
| Equipment Co., Ltd. 唐山馳特機械設備有限公司 Lianyungang Anxin Machinery | 211,851 | 141,395 | 63,816 | 20,256 | 78,252 | |
| Sales Co., Ltd. 速雲港安心機械銷售有限公司 China Wealth Saudi Machine | 249,844 | 97,402 | 47,928 | 25,295 | 1.5 | |
| Limited 中富沙特機械有限公司 Sany Robotics Technology Co., | - | 34,001 | 33,939 | 338 | 7,851 | |
| Ltd. 三一機器人科技有限公司 Hunan Ground Unmanned | 17,324 | 7,822 | 30,876 | 6,765 | 14,958 | |
| Equipment Engineering Research Center Co., Ltd. 湖南省地面無人裝備工程研究中心 | | | | | | |
| 有限責任公司 Sany Heavy Energy Co., Ltd and | | 4,389 | 29,624 | 1,657 | 15 | |
| its subsidiaries 三一重能股份有限公司及其子公司 Hunan Sany Body Co., Ltd. | 39,631 | 57,693 | 28,482 | 8,128 | 6,823 | |
| 湖南三一中身有限公司 Sany Indonesia Mining Equipment | 88 | 21,822 | 26,158 | 7,885 | 9,036 | |
| Co., Ltd 三一印尼礦山設備有限公司 Sany Heavy Equipment Indonesia | 15 | 15 | 24,331 | 2 | 7 | |
| Holdings Co., Ltd. 三一印尼亚型装備有限公司 Sichuan Lumaite Engineering | 14 | 37,559 | 23,337 | 15,470 | 619 | |
| Equipment Co., Ltd. 四川路邁特工程設備有限公司 | 32,854 | 12,264 | 16,517 | 4,543 | 6,278 | |
| China Wealth Equipment Pte Ltd. 中富設備有限公司 | 6,570 | 11,964 | 15,351 | 5,641 | 7,031 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- iv. Sales of goods to related parties (continued)

| ·- | | r ended 31 December | Four months ended 30 April | | |
|--|-----------------|---------------------|----------------------------|---------------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany Construction Technology (Miluo) Co., Ltd. 三一祭 L科技 | | | | (Originality) | |
| (汨羅)有限公司 Hunan Xingbida Network Technology Co., Ltd.湖南行必達 | 91 | 6,321 | 6,418 | 2,543 | 2,420 |
| 網聯科技有限公司 Changsha Dilian Industrial Control Technology Co., Ltd. 長沙帝聯工 | 2,422 | 2,511 | 4,627 | 1,057 | 473 |
| 控科技有限公司 Guangzhou Ygp Industrial Trading Co., Ltd.廣州市易工品貿易有限 | 17,108 | 3,568 | 4,496 | 879 | 2,801 |
| 公司 | 362 | 2,804 | 4,427 | 6,851 | 8,742 |
| Jiulong Property Insurance Co., Ltd.久隆財產保險有限公司 | 9,908 | 8,274 | 4,381 | 1,916 | 1,592 |
| Hangzhou Lilong Hydraulic Co., Ltd.杭州力龍液壓有限公司 | 7,983 | 2,741 | 3,245 | 1,606 | 133 |
| Huachu Petrochemical (Guangdong) Co., Ltd.華儲石化 (廣東) 有限公司 | <u> </u> | 2 | 2,972 | · · · · · · · · · · · · · · · · · · · | 447 |
| China Wealth Machinery Malaysia Co., Ltd.中富機械馬來西亞有限 | | | T. C. C. | | |
| 公司 Gangyue Construction Engineering Co., Ltd港越建築工 | 485 | 3,141 | 2,669 | 1,018 | 1,165 |
| 程有限公司 Sany Technology Equipment Co., | 9,341 | 3,192 | 2,371 | 1,353 | 371 |
| Ltd.三一技術裝備有限公司 Hunan DEUTZ Power Co., Ltd.湖 | 6,043 | 14,452 | 1,941 | 1,740 | 52 |
| 南道依茨動力有限公司 Sany Oil Smart Equipment Co., | 1,755 | 3,478 | 1,823 | 966 | 561 |
| Ltd.三一石油智慧裝備有限公司 Sany Silicon Energy (Zhuzhou) Co., Ltd.三一矽能(株洲)有限 | 80,767 | 62,966 | 1,009 | 445 | 314 |
| 公司 China Wealth Cambodia | 455 | 2,446 | 842 | 270 | 802 |
| Machinery Co., Ltd.中富柬埔寨 機械有限公司 | 756 | 721 | 831 | 72 | 202 |
| Sany Construction Technology Co., Ltd.三一築工科技股份有限 | 750 | 721 | 031 | 12 | 202 |
| 公司 SANY Group Co., Ltd.三一集團有 | 1,279 | 1,060 | 660 | 279 | 166 |
| 限公司 Sany Hydrogen Energy Co., Ltd. 三 | 58,646 | 1,394 | 554 | 228 | 126 |
| 一氫能有限公司 Sany Construction Development | 9 | 946 | 440 | 270 | 104 |
| (Malaysia) Limited 三一条工發展 (馬來西亞)有限公司 Zhuzhou Sany Silicon Energy New | | 740 | 434 | * | 7#3 |
| Energy Co., Ltd.株洲三一矽能新 能源打限公司 Hunan Anren Sany Construction | 26 | 21 | 384 | 28 | 126 |
| Technology Co., Ltd.湖南安仁三 一築工科技有限公司 | 467 | 2,093 | 371 | 308 | 47 |
| Sany Environmental Industry Co., Ltd.三一環境產業有限公司 | 30 | 797 | 346 | 201 | 1,059 |
| Hunan Zhushengyuan Property Service Co., Ltd.湖南竹勝園物業 | | | | | |
| 服務有限公司 Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股 | 103 | 238 | 344 | 165 | 70 |
| 份有限公司及其子公司 Zhejiang Sany Construction | 2,123 | 438 | 329 | 134 | 117 |
| Technology Co., Ltd.浙江三一纂 工科技有限公司 Hunan Anren Sany Heavy Steel | 563 | 569 | 250 | 124 | 62 |
| Structure Co., Ltd.湖南安仁三一 重型鋼構有限公司 | | ::: | 224 | * | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

iv. Sales of goods to related parties (continued)

| | Year | ended 31 December | | Four months ended 30 April | | |
|--|-----------------|-------------------|-----------------|--------------------------------|-----------------|--|
| - | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Sany Silicon Energy (Shuozhou) Co., Ltd. E | | | | | | |
| 一矽能(朔州)有限公司 Zhuzhou Sany Silicon Energy Technology Co., Ltd.株洲三一矽能技術有 | • | 168 | 188 | 27 | 382 | |
| 限公司 | • | 756 | 155 | 62 | 10 | |
| Sany Robot Equipment (Xi'an) Co., Ltd.三一機器 | (2)2)(2) | 970997 | 0.00 | 7652 | 20 | |
| 人裝備 (西安) 有限公司 Kunshan Sany Environment Protecting Technology Co., Ltd.昆 | 7,310 | 6,305 | 109 | 103 | 84 | |
| 山三一環保科技有限公司 Sany Intelligent Mining Technology Co., Ltd.三 | 137 | 29 | 106 | 94 | - | |
| 一智礦科技有限公司 Sany Construction Engineering (Xi'an) | 12,469 | 2,270 | 86 | 5 | 37 | |
| Technology Co., Ltd.三 一築工(西安)科技有限 公司 | 50 | 39 | 72 | 4 | 28 | |
| Zhuzhou Sany Intelligent Manufacturing Co., Ltd. 株洲三一智慧製造有限公 | 30 | 33 | 12 | - | 20 | |
| 司 Hunan Sany Building Co., Ltd.湖南三一快而居住宅 | 91 | 96 | 71 | 61 | 2 | |
| 工業有限公司 Guangzhou Huayao Rea! Estate Co., Ltd. 廣州 阜耀 | 8,312 | 4,810 | 70 | 21 | 58 | |
| 智葉有限公司 Hunan Xingxiang Construction Supervision Consulting Co., Ltd.湖南 | 13 | 12 | 65 | 16 | 4 | |
| 興湘建設監理諮詢有限公 司 | 106 | 127 | 64 | 4 | 19 | |
| Jiangsu Sany Environmental Technology Co., Ltd.il. | | | | | | |
| 蘇三一環境科技有限公司 Changsha Yuntian Real Estate Co., Ltd. 長沙雲天 | 13,176 | 3,842 | 60 | 42 | 106 | |
| 房地產有限公司 | | 140 | 57 | €: | 30 | |
| SANY PC Manufacturing SDN BHD Hunan Sany Construction | 19 | 3 | 56 | * | | |
| Co., Ltd.湖南三一築工有 限公司 | 277 | 214 | 55 | 27 | 16 | |
| Zhuzhou Sany Smart Industry and Trade Co., Ltd.株洲三一智慧工貿有 | | | | | | |
| 限公司 | 1 | 1 8 5 | 55 | 7 | 46 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- iv. Sales of goods to related parties (continued)

| | Year | ended 31 December | Four months ended 30 April | | |
|--|-----------------|-------------------|----------------------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Zhuhai SANY Port | | | | (Unaudited) | |
| Machinery Co., Ltd.珠海 | | | | | |
| 三一港口機械有限公司 | : - | * | 47 | (*) | |
| Shengjing Intelligent | | | | | |
| Technology (Jiaxing) Co., | | | | | |
| Ltd. 磁景智慧科技(嘉 | | | | | |
| 興) 有限公司 | 4 | 14 | 46 | 3 | 8 |
| Hunan SANY Port | | | | | |
| Machinery Co., Ltd.湖南 三一港口設備有限公司 | 30,439 | | 45 | | 44 |
| Sany Robot (Changsha) | 30,439 | * | 45 | 100 | 11 |
| Co., Ltd.三一機器人(長 | | | | | |
| 沙) 有限公司 | - | _ | 38 | 140 | 3 |
| Sany (Quanzhou) | | | - | | |
| Construction Technology | | | | | |
| Co., Ltd.三一(泉州) 築 | | | | | |
| 工科技有限公司 | 23 | 34 | 37 | 35 | 1 |
| Sany (Zhuhai) Investment | | | | | |
| Co., Ltd.三一(珠海)投 | | | | | |
| 資有限公司 | 4 | 15 | 35 | 9 | 4 |
| Shenzhen Trinity | | | | | |
| Technology Co., Ltd.深圳 | - | -22 | 20 | 47 | 24 |
| 市三一科技有限公司 Chongqing Zhushengyuan | 5 | 14 | 33 | 17 | 21 |
| Real Estate Development | | | | | |
| Co., Ltd. 重慶竹勝園房地 | | | | | |
| 產開發有限公司 | 10 | 47 | 33 | 27 | 1 |
| Beijing Sany Heavy | | | - | - | |
| Machinery Co., Ltd.北京 | | | | | |
| 市三一重機有限公司 | 119 | 1 | 31 | (27) | 1 |
| Hunan Zizhuyuan Real | | | | | |
| Estate Co., Ltd.湖南紫竹 | | | | | |
| 源房地產有限公司 | 113 | 92 | 31 | 20 | 5 |
| Hunan Sany Intelligent | | | | | |
| Construction Engineering | | | | | |
| Co., Ltd.湖南三一智慧建 | | | 20 | | 4- |
| 造工程有限公司 Sany Palfinger SPV | | - | 30 | | 17 |
| Equipment Co., Ltd. | | | | | |
| 帕爾菲格特種車輛裝備有 | | | | | |
| 限公司 | 170 | 107 | 30 | 12 | 38 |
| Sany Construction | 170 | 107 | 30 | 12 | 30 |
| Engineering (Linli) | | | | | |
| Technology Co., Ltd. Ξ | | | | | |
| 築工(臨澧)科技有限公 | | | | | |
| a | 64 | 51 | 21 | 18 | × |
| Changsha Shufeng | | | | | |
| Enterprise Management | | | | | |
| Co., Ltd. 長沙樹遭企業管 | | | | | |
| 理有限公司 | 2 | - | 20 | 실 | 32 |
| Changsha Yunhui Real | | | | | |
| Estate Development Co., Ltd.長沙雲薈房地產開發 | | | | | |
| 有限公司 | 33 | 6 | 19 | 4 | 5 |
| Sany Hydrogen Energy | 33 | 0 | 19 | • | 3 |
| Technology Co., Ltd. = | | | | | |
| 氫能科技有限公司 | | 5 | 18 | 8 | 1 |
| Yaowu (Shenzhen) | | • | 10 | • | |
| Technology Co., Ltd. 要務 | | | | | |
| (深圳) 科技有限公司 | 69 | 25 | 18 | 11 | 4 |
| Sany (Zhuhai) Real Estate | | | | | |
| Co., Ltd.三一(珠海)置 | | | | | |
| 業有限公司 | 50 | 3 | 16 | | 1 |
| | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- iv. Sales of goods to related parties (continued)

| | Year e | ended 31 December | | Four months end | led 30 April |
|--|-----------------|-------------------|-----------------|--------------------------------|-----------------|
| _ | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany Handan Construction | | | | (Orlandica) | |
| Technology Co., Ltd. 三一邯鄲築工科技有 | | | | | |
| 限公司 | 47 | 45 | 16 | 16 | 2 |
| Zhuzhou Sany | 153041 | | | | |
| Zhushengyuan | | | | | |
| Property Service Co., Ltd.株洲三一竹勝園物 | | | | | |
| 業服務有限公司 | 13 | 5 | 14 | 5 | 4 |
| Hunan Sanyin | | | | | |
| Commercial Management Co., Ltd.湖南三銀商業管理 | | | | | |
| 有限公司 | | 2 | 11 | 1 | 1 |
| Sany Construction (Chongqing) Technology Co., Ltd. | | 2 | 31. | , | |
| 三一築工(重慶)科 | | | | | |
| 技有限公司 Changsha Yunjing Real Estate Co., Ltd. 長沙 | 13 | 9 | 8 | 2 | - |
| 雲環房地產有限公司 | 140 | 22 | 6 | 1 | 4 |
| Jiangsu Sany | 140 | 22 | 0 | 1 | 4 |
| Construction Co., Ltd. 江蘇三一築工有限公 | | | | | |
| 司 | 2 | • | 4 | | ā |
| Loudi Zhushengyuan Real Estate Development Co., | | | | | |
| Ltd. 婁底竹勝園房地產 | | | | | |
| 開發有限公司 | 16 | 27 | 4 | 3 | 2 |
| China Kangfu | :57 | 7.1 | 050 | * | |
| International Leasing Co., Ltd.中國康富國 | | | | | |
| 際租赁股份有限公司 | ₩. | 15,487 | 4 | (8) | 9 |
| China Wealth Machine Holdings Limited中语 | | | | | |
| 機械控股有限公司 | 10,000 | 3.5 | 4 | 4 | - |
| Loudi Zizhu Yunzhi Industrial Park Development Co., | | | | | |
| Ltd. 婁底紫竹雲智產業 | | | | | |
| 園發展有限公司 | * | | 4 | 4 | - |
| Shanghai Sany Construction Co., Ltd. 上海三一築工建設有 | | | | | |
| 限公司 | 67 | 115 | 3 | · · | 2 |
| Changsha Yunqi Real Estate Development Co., Ltd. 長沙雲麒房 | | | | | |
| 地產開發有限公司 | 21 | - | 2 | 4 | 2 |
| Beijing Sany Architectural Design and Research Co., | | | | | |
| Ltd.北京三一建築設計 研究有限公司 | | | 4 | | |
| 则几有限公司 | * | 28 | 1 | * | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- iv. Sales of goods to related parties (continued)

| | Yea | r ended 31 Dec | Four months ended 30 April | | |
|--|------------------|-----------------|----------------------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Hunan Aika Internet | | | | (5111111111) | |
| Technology Co., Ltd.湖南 | | | | | |
| 愛卡互聯科技有限公司 | 2 | 2 | 1 | 1 | |
| Kunshan Sany Power Co., | | | | | |
| Ltd.昆山三一動力有限公司 | 531 | - | 1 | | 1 |
| Linli Zhushengyuan Real | | | | | |
| Estate Co., Ltd.臨澧竹勝園 | | | | | |
| 房地產有限公司 | - | * | 1 | · · | 2 |
| Sany (Chongqing) Intelligent | | | | | |
| Equipment Co., Ltd. = | | | | | |
| (重慶)智慧裝備有限公 | | | | | |
| ਜ਼ੀ | (= 0 | | 1 | | · · |
| Changsha Three Silver Real Estate Development Co., Ltd. 長沙三銀房地產開發有 | | | | | |
| 限公司 | 33 | 0 | 1 | 923 | |
| Chongqing Sany | 55 | | 77.00 | | |
| Zhushengyuan Property | | | | | |
| Service Co., Ltd.重慶三一 | | | | | |
| 竹勝園物業服務有限公司 | ; - : | _ | 1 | - | |
| Yuandong Construction | | | | | |
| Investment Group CO.,Ltd | | | | | |
| of Beijing北京城建遠東建 | | | | | |
| 設投资集團有限公司 | - | 끝 | 1 | - | 2 |
| Sany Construction | | | 1000 | | |
| (Quanzhou) Building | | | | | |
| Materials Co., Ltd.三一築 | | | | | |
| 工(泉州)建材有限公司 | (=)) | - | 1 | - | * |
| Xi'an Hualei Shipbuilding | | | | | |
| Industry Co., Ltd.西安華雷 | | | | | |
| 船舶實業有限公司 | Q// | 84 | 72 | 323 | <u>~</u> |
| MGB SANY(M) IBS SDN | | | | | |
| BHD | * | 82 | 0.00 | - | - |
| Hunan Sanxiang Bank Co., | | | | | |
| Ltd. 湖南三湘銀行股份有 | | | | | |
| 限公司 | 5 | 37 | - | | |
| Beijing Sany Public Welfare | | | | | |
| Foundation北京三一公益 | | | | | |
| 基金會 | 44 | 2 | | - | |
| Shenzhen Sany Cloud Oil | | | | | |
| Technology Co., Ltd.深圳 | | | | | |
| 三一雲油科技有限公司 | 54 | - | | (-) | - |
| Xi'an Zhushengyuan Real | | | | | |
| Estate Co., Ltd两安竹勝園 | | | | | |
| 房地產有限公司 | 6 | | (2) | (4) | <u> </u> |
| Hunan Sany Cloud Oil | | | | | |
| Energy Co., Ltd.湖南三一 | | | | | |
| 雲油能源有限公司 | 18 | 2 | _ | 4 | 2 |
| Sany International (OE) | | | | | |
| Industry Co., Ltd三一国际 | | | | | |
| (俄罗斯) 有限责任公司 | - | - | | | 11,791 |
| Total | 2,644,938 | 3,096,415 | 4,615,526 | 1,443,971 | 1,772,555 |
| | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

v. Rendering of service to related parties

| | | Year e | nded 31 Dece | mber | Four months ended 30 April | |
|---|------------------------|-----------------|----------------------|------------------|--|-----------------|
| | e. | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| SANY Marine Heavy | | | | | 1800 1800 2010 100 100 100 100 100 100 100 100 | |
| Industry Co., Ltd.三 一海洋重工有限公司 | administrative service | 16,418 | 84,923 | 55,763 | 4,696 | 7,554 |
| Sany Heavy Energy Co., Ltd and its subsidiaries三一重能 | | | | | | |
| 股份有限公司及其子公司 | administrative | 2.754 | 20 245 | 45 244 | 16 105 | 0.200 |
| Hunan AUTOMOBILE- | service | 2,751 | 39,215 | 45,344 | 16,105 | 8,395 |
| LIMITED Company淌 | | | | | | |
| 南汽車製造有限責任 | | Particopolis | 5740 (0.00%) | 90an 287034545-0 | 1007000000 | 527-9712/52/20 |
| 公司 | service | 2,589 | 16,438 | 34,757 | 3,603 | 11,371 |
| SANY Heavy Equipment Co., Ltd. 三一重型裝備有限公 | administrative | | | | | |
| 司 | service | 3,581 | 1,459 | 31,953 | 1,377 | 11,896 |
| Sany Logistics | 3011100 | 0,001 | 1,400 | 01,000 | 1,017 | 11,000 |
| Equipment USA Co., Ltd三一物流裝備美國 | administrative | | | | | |
| 有限公司 | service | | - | 23,300 | 339 | 9,868 |
| Sany Silicon Energy (Zhuzhou) Co., Ltd. | | | | | | |
| 三一矽能 (株洲) 有 | logistics | | | | | |
| 限公司 | service | 1 | 1,466 | 15,542 | 1,632 | 11,460 |
| Sany Heavy Equipmen Indonesia Holdings | | | | | | |
| Co., Ltd.三一印尼重 | administrative | | | corrections. | | |
| 型裝備有限公司 | service |)(* | 2,634 | 14,779 | - | 3 |
| Wuxi Sany Venture Capital Partnership Enterprise (Limited | | | | | | |
| Partnership)無錫三一 創業投資合夥企業 | management consulting | | | | | |
| (有限合夥) | service | 13,208 | 13,208 | 13,208 | 4,403 | 3,769 |
| SANY Heavy Equipment Co., Ltd. | | • | 4100 4 000000 | | 559 * (1937,000) | 0040.50 |
| 三一重型裝備有限公 | logistics | | | | | |
| 司 | service | 352,479 | 80,882 | 11,712 | 5,419 | 1,883 |
| Hunan Zhushengyuan Property Service Co. | | | | | | |
| Ltd.湖南竹勝園物業 | administrative | 40.004 | 40.440 | 0.070 | 0.000 | 0.070 |
| 服務有限公司 | service | 13,204 | 10,440 | 9,679 | 3,602 | 2,973 |
| Hunan Xingbida Network Technology | | | | | | |
| Co., Ltd.湖南行必達 | administrative | 107 | 0.570 | 0.400 | 4.544 | 770 |
| 網聯科技有限公司 | service | 487 | 8,572 | 9,190 | 1,514 | 770 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

v. Rendering of service to related parties (continued)

| | | Year | ended 31 Decemb | er | Four months ended 30 April | | |
|--|----------------------------|-----------------|-----------------|-----------------|--------------------------------|-----------------|--|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Shengjing Intelligent Technology (Jiaxing) Co., Ltd. 盛景智慧科技(嘉 | | | | | (chadalou) | | |
| | e service | G <u>2</u> 0 | 7,072 | 7,331 | 3,187 | 902 | |
| Co., Ltd.三一海洋 | logistics | | | | | | |
| | service | 165,264 | 26,340 | 6,896 | 3,066 | 1,698 | |
| Sany Lithium Energy Co., Ltd. | administrativ | | | | | | |
| 三一鋰能有限公司 | e service | - | | 6,076 | | 2,370 | |
| Sany Heavy Energy Co., Ltd and its subsidiaries | | | | | | | |
| 重能股份有限公司 | logistics service | :: - : | - | 5.646 | 1,661 | y - | |
| Sany Silicon Energy (Shuozhou) Co., | | | | | | | |
| Ltd.三一矽能(朔 | | | | | =20 | | |
| Sany Construction Technology Co., | service | | • | 5,090 | 755 | 2,255 | |
| Ltd.三一築工科技 股份有限公司 Sany Silicon Energy | logistics service | 10,007 | 12,451 | 5,043 | 1,216 | 677 | |
| (Zhuzhou) Co., Ltd.三一矽能(株; | | | | | | | |
| 洲)有限公司 Hunan DEUTZ Power Co., Ltd.湖 | e service | | 128 | 4,913 | 24 | 31 | |
| 南道依茨動力有限 | | | 0.000 | 4.450 | 4 000 | 0.400 | |
| 公司 Sany Robotics Technology Co., | service | | 2,820 | 4,153 | 1,090 | 2,162 | |
| Ltd.三一機器人科; | | | | TO WATER A | 10.1020127 | 200 | |
| Sany Indonesia | e service | 298 | 4,389 | 3,602 | 1,945 | 564 | |
| Mining Equipment Co., Ltd 三一印尼 礦山設備有限公司 | administrativ | | - | 3,507 | | 2 | |
| Sany International (Hong Kong) Industry Co., Ltd. | | | | 0,007 | | | |
| | administrativ e service | (4) | 354 | 3,265 | <u></u> | 94 | |
| Sany Technology Equipment Co., Ltd.三一技術裝備 ; | administrativ | | | | | | |
| | e service | 1,157 | 1,412 | 3,177 | 507 | 133 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Year | ended 31 Decem | nber | Four months end | ded 30 April | |
|----------------------------|--------------------------------------|------------------|-----------------|----------------------|--------------------------------|-----------------|--|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Sany Palfinger SPV | | | | | (Orlaudited) | | |
| Equipment Co., Ltd. E | 柏 | | | | | | |
| 爾菲格特種車輛裝備有限 | 公logistics | | | | | | |
| 司 | service | 1,071 | 1,167 | 3,065 | 70 | 851 | |
| Hunan Xingbida Network | | ., | | | | | |
| Technology Co., Ltd.湖南 | logistics | | | | | | |
| 行必達網聯科技有限公司 | service | 2,909 | 2,704 | 2,512 | 803 | 207 | |
| Hunan Sany Body Co., Ltd. | logistics | | | | | | |
| 湖南三一車身有限公司 | service | 24 | 531 | 2,400 | 694 | 1,277 | |
| Hunan Anren Sany | | | | | | | |
| Construction Technology | ************************************ | | | | | | |
| Co., Ltd.湖南安仁三一築 | | | | | 1200 | | |
| 科技有限公司 | ve service | 4,156 | 3,039 | 2,299 | 715 | 739 | |
| Hunan Sany Building Co., | ero o o | | | | | | |
| Ltd.湖南三一快而居住宅! | | | ~ | | | | |
| 業有限公司 | service | 51 | 1,468 | 2,273 | | - | |
| Zhejiang Sany Construction | | | | | | | |
| Technology Co., Ltd.浙江 | | COS PAGESTANOS / | 707.1767000 | 10.700 coals shuffed | | 1770-9003-004 | |
| 三一築工科技有限公司 | ve service | 1,526 | 2,266 | 2,238 | 575 | 957 | |
| Sany Hydrogen Energy Co. | | | | | Dall their side | | |
| Ltd.三一氫能有限公司 | ve service | # . | 104 | 2,046 | 1,540 | 13 | |
| Sany Robotics Technology | <u>.</u> | | | | | | |
| Co., Ltd.三一機器人科技有 | | 12/17/2007 | 1000000 | 2007/02/02/02 | 0024211 | 1727224001 | |
| 限公司 | service | 3,197 | 377 | 1,753 | 169 | 2,729 | |
| Hunan AUTOMOBILE- | • | | | | | | |
| LIMITED Company湖南汽 | adminiotrati | | | | | | |
| 車製造有限責任公司 | ve service | 272 | 268 | 1,663 | 63 | 82 | |
| Sany Silicon Energy | | | | | | | |
| (Shuozhou) Co., Ltd. = | | | | | | | |
| 矽能 (朔州) 有限公司 | ve service | - | 90 | 1,555 | G U | 97 | |
| Sany Energy Equipment Co | | | | | | | |
| Ltd.三一能源裝備有限公司 | service | 445 | 71 | 1,493 | 332 | 39 | |
| Hangzhou Lilong Hydraulic | u . | | | | | | |
| Co., Ltd.杭州力龍液壓有阿 | | | 19000-000/20 | 87 SPA NA 28 MARA | TOWNER | 0.00000000 | |
| 公司 | service | 150 | 670 | 1,428 | 613 | 364 | |
| SANY Group Co., Ltd.三一结 | Radministrati | | | | | | |
| 團有限公司 | ve service | 4,323 | 1,557 | 1,407 | 221 | 387 | |
| Sany Intelligent Equipment | | | | | | | |
| Co., Ltd.三一智慧裝備有限 | logistics | | | | | | |
| 公司 | service | (-) | 315 | 1,361 | 406 | 519 | |
| Hunan DEUTZ Power Co., | A A A STATE OF | | | | | | |
| Ltd.湖南道依茨動力有限公 | administrati | | | | | | |
| न् | ve service | 1,006 | 1,813 | 1,267 | 170 | 389 | |
| Hangzhou Lilong Hydraulic | | | | | | | |
| Co., Ltd.杭州力龍液壓有阻 | administrati | | | | | | |
| 公司 | ve service | 136 | 508 | 1,193 | 227 | 101 | |
| Hunan Sany Body Co., Ltd. | administrati | | | | | | |
| 湖南三一車身有限公司 | ve service | 41 | 329 | 1,105 | 50 | 55 | |
| Tangshan Chite Mechanical | | | | | | | |
| Equipment Co., Ltd. 唐山馬 | [₺] logistics | | | | | | |
| 特機械設備有限公司 | service | 2,867 | 2,074 | 1,098 | 413 | 244 | |
| Sany Construction | | | | | | | |
| Technology (Miluo) Co., | | | | | | | |
| Ltd.三一築工科技(汨羅) | logistics | | | | | | |
| 有限公司 | service | | 8 | 976 | 18 | 2,246 | |
| Sany Oil Smart Equipment | | | | | | | |
| Co., Ltd.三一石油智慧裝備 | administrati | | | | | | |
| 有限公司 | ve service | 344 | 361 | 914 | 244 | 42 | |
| | | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

v. Rendering of service to related parties (continued)

| | | Year e | ended 31 Decemb | er | Four months ended 30 April | |
|--|-----------------------|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany Environmental Industry Co., Ltd. | | | | | (Orladanou) | |
| 三一環境產業有限 | | • | 242 | 201 | 400 | 405 |
| 公司 Comu Engravi | service | 8 | 346 | 894 | 138 | 125 |
| Sany Energy Equipment Co., | | | | | | |
| Ltd.三一能源裝備 | | | | 12442 | 7.22 | |
| 有限公司 | service | 553 | 158 | 873 | 65 | 130 |
| Sany Robot Equipment (Xi'an) Co., Ltd.三一機器 | | | | | | |
| 人裝備 (西安) 有 | administrativa | | | | | |
| 限公司 | service | 474 | 755 | 837 | 235 | 1 |
| Lianyungang Anxin Machinery Sales Co., Ltd.連雲港安 | | *** | 700 | 307 | 200 | |
| 心機械銷售有限公 | logistics | | | | | |
| 司 | service | 4,414 | 1,537 | 828 | 429 | 87 |
| Changsha Yuntian Real Estate Co., | | | | | | |
| | administrative | | 729 | 222 | 202 | 722 |
| 產有限公司 | service | | 2 | 776 | 119 | 185 |
| Sany Hydrogen | *C 020000 | | | | | |
| Energy Co., Ltd. 一 一 氫能有限公司 | -logistics service | Œ | 37 | 574 | 26 | 1 |
| Sany Robotics Technology Co., Ltd.三一機器人科 | machine processing | | | | | |
| 技有限公司 | service | 7.4 | 2,473 | 566 | 455 | - |
| Hunan Anren Sany Heavy Steel Structure Co., Ltd. 湖南安仁三一重型 | | | | | | |
| 鋼構有限公司 | service | (2 %) | | 559 | * | 275 |
| Sany Intelligent Equipment Co., Ltd.三一智慧装備 | 10.07.2.4 | | | | | |
| 有限公司 | administrative | • | 1 200 | 506 | 24 | 71 |
| Sany Lithium Energy | service | 3 | 1,260 | 506 | 31 | 7.1 |
| Co., Ltd.三一鋰能 | Indiation | | | | | |
| 有限公司 | service | | | 497 | _ | 302 |
| Huaxin Yongkang Insurance Sales | SCIVICE | | | 437 | | 302 |
| Co., Ltd.華新永康 | administrative | | | | | |
| 保險銷售有限公司 | service | _ | 249 | 397 | 45 | 24 |
| Sany Construction Technology Co., | | | =:50 | *** | | 107723 |
| Ltd.三一築工科技 | administrative | | | | | |
| 股份有限公司 | service | 456 | 1,026 | 362 | 79 | 107 |
| Sany Environmental Industry Co., Ltd. | | | | | | |
| 三一環境產業有限 | | | | | | |
| 公司 | service | - | | 353 | 290 | 9 |
| | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Year ended 31 December | | | Four months ended 30 Apri | | |
|-------------------------------|----------------|------------------------|-----------------|-----------------|--------------------------------|-----------------|--|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Wuhan Jiuzhoulong | | | | | (Orlandited) | | |
| Engineering | | | | | | | |
| Machinery Co., | | | | | | | |
| Ltd.武漢九州龍工 | | | | | | | |
| 程機械有限公司 | service | ~ | 183 | 307 | 2 | 72: | |
| Sany Construction | | | | | | | |
| Technology | FS | | | | | | |
| (Miluo) Co., Ltd. | | | | | | | |
| 一築工科技(汨 | administrative | 8 | 270 | W222 | 1923 | 722 | |
| 羅)有限公司 | service | 5 | 81 | 287 | 35 | 130 | |
| Zhuzhou Sany | | | | | | | |
| Silicon Energy | | | | | | | |
| Technology Co., Ltd.株洲三一矽能 | | | | | | | |
| 技術有限公司 | | | 947 | 270 | 216 | 74 | |
| Changsha Yunjing | service | - | 847 | 270 | 210 | 74 | |
| Real Estate Co., | | | | | | | |
| Ltd. 長沙雲環房地 | administrative | | | | | | |
| 產有限公司 | service | 912 | 943 | 214 | 96 | 30 | |
| Zhuzhou Sany | SELVICE | 312 | 543 | 214 | 30 | 30 | |
| Silicon Energy | | | | | | | |
| Technology Co., | | | | | | | |
| Ltd.株洲三一矽能 | administrative | | | | | | |
| 技術有限公司 | service | 2 | 2 | 178 | 3 | 3 | |
| Kunshan Sany | SCIVIOC | | | 110 | • | | |
| Environment | | | | | | | |
| Protecting | | | | | | | |
| Technology Co., | | | | | | | |
| Ltd.昆山三一環保 | administrative | | | | | | |
| 科技有限公司 | service | 169 | 179 | 175 | 39 | 18 | |
| Sany Technology | | | | | | | |
| Equipment Co., | | | | | | | |
| Ltd.三一技術裝備 | logistics | | | | | | |
| 有限公司 | service | 3 | 2 | 148 | 46 | 3 | |
| Zhuzhou Sany | | | | | | | |
| Intelligent | | | | | | | |
| Manufacturing | | | | | | | |
| Co., Ltd.株洲三一 | administrative | | | | | | |
| 智慧製造有限公司 | service | 52 | 1 | 130 | # | 85.5 | |
| Hunan SANY Port | | | | | | | |
| Machinery Co., | | | | | | | |
| Ltd.湖南三一港口 | administrative | | | | | | |
| 設備有限公司 | service | 3,342 | 92 | 125 | 2 | 32 | |
| Sany Intelligent | | | | | | | |
| Mining | | | | | | | |
| Technology Co., | | | | | | | |
| Ltd.三一智礦科技 | | | | | | | |
| 有限公司 | service | 66 | 49 | 115 | 10 | 7 | |
| Hunan Sany | | | | | | | |
| Building Co., Ltd. | | | | | | | |
| 湖南三一快而居住 | | | | | | | |
| 宅工業有限公司 | service | 2,080 | 1,450 | 113 | | 9. 5 | |
| liangsu Sany | | | | | | | |
| Environmental | | | | | | | |
| Technology Co., | 0.7074 === | | | | | | |
| Ltd.江蘇三一環境 | | | | | | | |
| 科技有限公司 | service | 88 | 41 | 112 | 28 | 21 | |
| Sany Lithium Energy | /machine | | | | | | |
| Co., Ltd.三一鋰能 | | | | 728 <u>8</u> 7 | | 3(4) | |
| 有限公司 | service | * | - | 99 | - | 67 | |
| | | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

v. Rendering of service to related parties (continued)

| | | Year e | ended 31 Decen | nber | Four months ended 30 April | |
|--|----------------------------|-----------------|-----------------|-----------------|--------------------------------|--------------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Jiulong Property Insurance | ◆P OAN ERWANN IN | | | | A TOUR TOTAL TOTAL | |
| Co., Ltd. 久隆財產保險有關 | [{] administrativ | | | | | |
| 公司 | e service | 2 | 91 | 98 | 4 | 43 |
| Rootcloud Technology Co., Ltd. and tis subsidiaries樹 根互聯股份有限公司及其 | | | | | | |
| | | | | 0.5 | • | |
| 公司 | e service | 39 | 88 | 95 | 3 | 23 |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株洲三一矽能新能源有 | · | | | | | |
| | | | | 00 | • | 70 |
| 限公司 Zhunhau Canu Canad | e service | · · | 7.72 | 82 | 2 | 73 |
| Zhuzhou Sany Smart Industry and Trade Co., Ltd.株洲三一智慧工質有限 | administrativ | | | | | |
| 公司 | e service | 2 | 1 | 69 | ¥: | 16 |
| Sany Technology Equipmen Co., Ltd.三一技術裝備有限 | t machine | | | (A.C.) | | |
| 公司 | service | 718 | 211 | 57 | 57 | 1 <u>2</u> |
| Zhuzhou Sany Silicon Energy Technology Co., Ltd.株洲三一矽能技術有限 | machine processing | | | | | |
| 公司 | service | - | 434 | 56 | 53 | |
| Sany Robot (Changsha) Co. Ltd.三一機器人(長沙)有 | administrativ | | | | | 3237 |
| 限公司 | e service | 2 | 11-1 | 54 | - | 24 |
| Sany Construction Engineering (Xi'an) Technology Co., Ltd.三一 | administrativ | | | | | |
| 築工 (西安) 科技有限公司 | | 15 | 16 | 52 | 3 | 24 |
| Shenzhen Trinity Technolog | | | | | | |
| Co., Ltd.深圳市三一科技有 | | | | | | |
| 限公司 | e service | 173 | | 47 | 47 | - |
| Sany Robot Equipment | 0 0011100 | | | 15.5 | 1974 | |
| (Xi'an) Co., Ltd.三一機器/ | Ingietice | | | | | |
| 装備 (西安) 有限公司 | service | _ | 213 | 44 | 44 | - |
| Sany (Zhuhai) Investment | 0011100 | | 2.0 | 58867 | 9570 | |
| Co., Ltd.三一(珠海)投資 | | | 727 | 223 | | - |
| 有限公司 | e service | - | 3 | 31 | (*) | 15 |
| Sany Construction Engineering (Linli) Technology Co., Ltd. =- | a desinistrativ | | | | | |
| 築工 (臨澧) 科技有限公司 | | 7 | 5 | 28 | 1 | 6 |
| | 1 C 261 AICE | - | 5 | 20 | 38 | 0 |
| Sany International (Zambia) Industrial Co., Ltd三一國際 | ¥ 1 | | | | | |
| (尚比亞)實業有限公司 | | | | 00 | | |
| (同氏兒) 貝米有限公司 | service | × | • | 26 | 85 | (9 4)) |
| | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Year ended 31 December | | Four months ended 30 April | | |
|---|---------------|------------------------|-----------------|----------------------------|--------------------------------|-----------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Wuhan Jiuzhoulong Engineering Machinery | | | | | (Orlandited) | |
| Co., Ltd.武漢九州龍工程機 | administrati | | | | | |
| 械有限公司 | ve service | * | 253 | 22 | | 30 |
| Hunan Xingxiang | 10 0011100 | | | | | - |
| Construction Supervision | | | | | | |
| Consulting Co., Ltd.湖南舅 | administrati | | | | | |
| All the second contract the distance of the | ve service | 24 | 55 | 13 | 7 | 8 |
| Beijing Sany Heavy | 10 0011100 | | • | | | |
| Machinery Co., Ltd.北京市 | administrati | | | | | |
| 三一重機有限公司 | ve service | - | 6 | 12 | 4 | 2 |
| Hunan Sany Construction | 10 0011100 | | | | | _ |
| Co., Ltd.湖南三一築工有限 | administrati | | | | | |
| 公司 | ve service | 35 | 44 | 10 | 3 | 1 |
| Sany Construction | VC SCIVICC | 00 | 3530 | 10 | | 8 |
| (Chongqing) Technology | | | | | | |
| Co., Ltd.三一築工(重慶) | administrati | | | | | |
| 科技有限公司 | ve service | 12 | 12 | 10 | 3 | 1 |
| Runze Hui Enterprise | VC SCI VIOC | 1.66 | | 10 | | |
| Management Co., Ltd潤澤 | administrati | | | | | |
| 匯企業管理有限公司 | ve service | | 30 | 9 | | |
| SANY Marine Heavy Industr | | | 30 | 9 | - | 20 |
| Co., Ltd.三一海洋重工有限 | macnine | | | | | |
| 公司 | service | 50 | 200 | 9 | 9 | |
| Hunan SANY Port Machiner | | - | - | 9 | 9 | - |
| Co., Ltd.湖南三一港口設備 | | | | | | |
| 有限公司 | service | 28,948 | 2,198 | 7 | | 1 |
| Guangzhou Ygp Industrial | Service | 20,540 | 2,190 | 7.0 | | , |
| Trading Co., Ltd. 廣州市易 | -4 | | | | | |
| 工品貿易有限公司 | danimondu | | 300 | 6 | 1 | 726 |
| Hunan Aika Internet | ve service | 7. | 300 | 0 | 18 | 720 |
| Technology Co., Ltd.湖南 | | | | | | |
| 愛卡互聯科技有限公司 | administrati | • | 40 | - | • | |
| | ve service | 2 | 13 | 5 | 2 | |
| Sany Hydrogen Energy | 20 202 20 220 | | | | | |
| Technology Co., Ltd. | administrati | | 400 | _ | 0.40 | |
| 氫能科技有限公司 | ve service | 5 | 138 | 5 | 1 | 1 |
| China Wealth Saudi Machine | | | | | | |
| Limited中富沙特機械有限 | administrati | | | 1140 | C2 <u>41</u> 2 | |
| 公司 | ve service | - | 1773 | 5 | 5 | 1.5 |
| Shanghai Sany Construction | | | | | | |
| Co., Ltd.上海三一築工建設 | | | | | | |
| 有限公司 | ve service | 198 | 605 | 4 | 4 | - |
| Changsha Yunhui Real | | | | | | |
| Estate Development Co., | | | | | | |
| Ltd.長沙雲薈房地產開發有 | administrati | | | | | |
| 限公司 | ve service | - | (7.5 | 4 | 1 | 17 |
| China Wealth Machinery | | | | | | |
| Malaysia Co., Ltd.中富機桶 | administrati | | | | | |
| 馬來西亞有限公司 | ve service | % ⊕ 8 | 3#3 | 4 | ₩. | |
| Beijing Sany Architectural | | | | | | |
| Design and Research Co., | Č. | | | | | |
| Ltd.北京三一建築設計研究 | administrati | | | | | |
| 有限公司 | ve service | · - | 3 | 3 | - | - |
| Hunan Sany Intelligent | | | | | | |
| Construction Engineering | | | | | | |
| Co., Ltd.湖南三一智慧建造 | administrati | | | | | |
| 工程有限公司 | ve service | (34) | 393 | 3 | - | 6 |
| | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Year ended 31 December | | ber | Four months ended 30 April | |
|------------------------------|-------------------|------------------------|-----------------|-----------------|--------------------------------|------------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany (Zhuhai) Real Estate | | | | | (Orlaudited) | |
| Co., Ltd.三一 (珠海) 置茅 | administrati | | | | | |
| 有限公司 | ve service | 12 | 5 | 3 | 1 | 1 |
| China Wealth Equipment Pt | | A-70 | 976 | - 5 | (2) | 93 |
| Ltd.中富設備有限公司 | service | - | : - | 3 | 3 | |
| Wuhan Jiuzhoulong | manageme | | | | | |
| Engineering Machinery | nt | | | | | |
| Co., Ltd.武漢九州龍工程機 | consulting | | | | | |
| 械有限公司 | service | ~ | - | 2 | <u>u</u> | 2 |
| Sany Handan Construction | | | | | | |
| Technology Co., Ltd. Ξ | administrati | | | | | |
| 邯鄲築工科技有限公司 | ve service | 7 | 5 | 1 | - | - |
| Zhuhai Zhuxiang Cloud | | | | | | |
| Technology Co., Ltd.珠海 | administrati | | | | | |
| 築享雲科技有限公司 | ve service | 1 | 1 | 1 | * | - |
| Sany Oil Smart Equipment | | | | | | |
| Co., Ltd.三一石油智慧裝備 | logistics | | | | | |
| 有限公司 | service | 6,062 | 1,641 | 1 | | 2 4 0 |
| Turbo Fly Machine | | | | | | |
| Engineering Limited騰飛椒 | ® logistics | | | | | |
| 械設備有限公司 | service | | 19 | 1 | ÷ | - |
| Sichuan Lumaite | | | | | | |
| Engineering Equipment | 2 | | | | | |
| Co., Ltd.四川路邁特工程記 | administrati | | | | | |
| 備有限公司 | ve service | * | 157 | : - | - | 48 |
| Huachu Petrochemical | one as the street | | | | | |
| (Guangdong) Co., Ltd.華信 | administrati | | | | | |
| 石化 (廣東) 有限公司 | ve service | 33 | 122 | <u> </u> | ~ | 12 |
| Sany (Chongqing) Intelligen | t | | | | | |
| Equipment Co., Ltd.三一 | administrati | | | | | |
| (重慶)智慧裝備有限公司 | ve service | 5 | 28 | | | - |
| Kunshan Sany Power Co., | administrati | | | | | |
| Ltd.昆山三一動力有限公司 | ve service | 575 | 15 | - | 8 | - |
| Zhuzhou Sany | | | | | | |
| Zhushengyuan Property | | | | | | |
| Service Co., Ltd.株洲三一 | adminionan | | 10/007 | | | |
| 竹勝園物業服務有限公司 | ve service | ~ | 13 | - | * | - |
| Changsha Dilian Industrial | | | | | | |
| Control Technology Co., | | | | | | |
| Ltd. 長沙帝聯工控科技有限 | | | | | | |
| _ 公司 | ve service | 708 | 10 | | 7 | 27 |
| Zhongxian Sany | | | | | | |
| Construction Technology | P Table 1 | | | | | |
| Co., Ltd.忠縣三一築工科技 | | | 20 | | | |
| 有限公司 | ve service | _ | 5 | - | <u>~</u> | - |
| Guangzhou Huayao Real | a 22 552 37 535 | | | | | |
| Estate Co., Ltd. 廣州華耀置 | | | | | | |
| 業有限公司 | ve service | = | 3 | ž. | - | 18 |
| Hubei Sany Truck Sales and | | | | | | |
| Service Co., Ltd.湖北三一 | administrati | | 820 | | | |
| 卡車銷售服務有限公司 | ve service | = | .1 | 5 | = | - |
| Loudi Zhushengyuan Real | | | | | | |
| Estate Development Co., | E E EST E SE | | | | | |
| Ltd. 安底竹勝園房地產開發 | | | 5 | | | |
| 有限公司 | ve service | 2 | 1 | 2 | - | 12 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Year | ended 31 Decem | nber | Four months ended 30 April | |
|--|--|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Guangzhou Yigongpin | 3000 4 00 400 4 00 4 00 | | | | , | |
| Technology Co., Ltd.廣州 市易工品科技有限公司 | ve service | * | 1 | - | * | - |
| Kunshan Sany Power Co., Ltd.昆山三一動力有限公司 | logistics service | 1,379 | 132 | | | |
| SANY Group Co., Ltd.三一集 團有限公司 | logistics service | 71 | 35 | _ | | |
| Hunan Sany Construction Co., Ltd.湖南三一築工有限 | | 7.1 | 35 | | | |
| 公司 | service | 59 | 25 | - | * | - |
| Kunshan Sany Environment Protecting Technology Co., Ltd.昆山三一環保科技 | i lawiatiaa | | | | | |
| 有限公司 | service | 238 | 8 | 22 | 2 | 12 |
| Sany Intelligent Mining | | 250 | Ů | 2 | | |
| Technology Co., Ltd.三一智礦科技有限公司 | logistics service | | 4 | 5 | | 5 |
| SANY MINING Equipment Co., Ltd.三一礦機有限公司 | logistics | 2 | 2 | 10 | 2 | 25 |
| Hunan Anren Sany Construction Technology | | 5 | 2 | 5 | | |
| Co., Ltd.湖南安仁三一築工 科技有限公司 | logistics service | 1 | 1 | * | | |
| Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人 | | 040 | 070 | | | |
| 裝備(西安)有限公司 Sany Construction | service | 212 | 876 | | - | - |
| Technology (Miluo) Co., Ltd.三一築工科技 (汨羅) | maintenanc e and repair | | | | | |
| 有限公司 Sany Silicon Energy | service maintenanc | * | 865 | - | * | * |
| (Zhuzhou) Co., Ltd.三一砂 能(株洲) 有限公司 | service | 96 | 847 | ~ | ¥ | 12 |
| Sany Heavy Energy Co., Ltd and its subsidiaries ⊡ ⊕∰ | e and repair | | | | | |
| 能股份有限公司及其子公司 | maintenanc | 554 | 182 | × | ž., | 8 |
| SANY Heavy Equipment Co. Ltd.三一重型裝備有限公司 | | 1,999 | 107 | <u></u> | 2 | 2 |
| Sany Robotics Technology Co., Ltd.三一機器人科技有 限公司 | maintenanc e and repair service | 320 | 68 | | _ | |
| Hangzhou Lilong Hydraulic Co., Ltd.杭州力龍液壓有限 | maintenanc e and repair | #1400#T1 | eestern | | | |
| 公司 Hunan AUTOMOBILE- | service machine | 98 | 10 | ~ | * | |
| LIMITED Company湖南汽車製造有限責任公司 | processing service | 3,207 | 629 | | 2 | ű |
| Sany Oil Smart Equipment Co., Ltd.三一石油智慧裝備 有限公司 | machine processing service | | 155 | | | |
| H PK A "I | SCIVICE | 7.757 | 100 | - 5 | 5 | - |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- v. Rendering of service to related parties (continued)

| | | Y | ear ended 31 Decen | nber | Four months en | nded 30 April | |
|--|--------------------------------------|------------------|--------------------|-----------------|--------------------------------|-------------------|--|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| | machine processing | | | | (Orladdica) | | |
| Ltd. 三一矽能(株洲)有限公司 | service machine | (*) | 50 | * |) 3 | | |
| Technology Co., Ltd. 湖南安仁三一築 | processing service | - | 7 | <u>.</u> | - | 6 | |
| Co., Ltd.湖南行必迷網聯科技有限公 | machine processing | | 52 | | | | |
| Hunan Sany Intelligent Industry Private | management | 250 | 1 | 5 | • | | |
| 概基金企業(有限合夥) Sichuan Lumaite Engineering | service | 6,604 | 2,985 | | ā | - | |
| Equipment Co., Ltd. 四川路通特工程 設備有限公司 | logistics service | 155 | | _ | | | |
| | logistics service | 3,193 | - | ÷. | - | | |
| 中富機械控股有限公司 Jiangsu Sany Environmental | logistics service | 1,372 | • | ā | ž | - | |
| | logistics service | 4 | -50 | 5 | | | |
| | service | 113 | (4) | = | ū. | - | |
| Hunan Sany Cloud Oil Energy Co., Ltd. 湖南三一書油能源有限公司 Lianyungang Anxin Machinery Sales | administrative service | 12 | 類目 | | • | | |
| | administrative service | 11 | - | 2 | - | | |
| Tangshan Chite Mechanical Equipment Co., Ltd.唐山鸵特機械設備有限公司 | administrative service | 10 | | | | 2 | |
| Jiangsu Sany Construction Co., Ltd. II. | administrative service | 3 | 127 | 2 | 2 | _ | |
| | machine processing | 3557 | | | | | |
| 重型装備有限公司 | service machine | 85 | 2 | 2 | 5 | - | |
| 湖南三一港口設備有限公司 | processing service maintenance | 36 | (4) | 2 | ¥ | - | |
| SANY Group Co., Ltd. 三一集團有限公 | and repair service | 424 | | 2 | | | |
| Sany Construction Technology Co., Ltd. | maintenance | | | | | | |
| 三一築工科技股份有限公司 | service maintenance | 285 | - | 20 | * | | |
| Company湖南汽車製造有限責任公司 | and repair service maintenance | 128 | * | * | - | 8 | |
| Beijing Sany Heavy Machinery Co., Ltd. | and repair service | 127 | | | | | |
| Beijing Sany Heavy Machinery Co., Ltd. 北京市三一重機有限公司 | logistics service | | | | | 3 | |
| The Bank of Sanxiang Co. Ltd of Hunan | | 2 | _ | | 2 | 129 | |
| Sany Palfinger SPV Equipment Co., Ltd. 三一帕爾菲格特種車輛裝備有限公 | administrative | | | | | 4 | |
| ifj Zhuzhou Sany Intelligent Manufacturing | administrative | 0 8 0 | . | 3753 | | 4 | |
| Co., Ltd.株洲三一智慧製造有限公司 | | 4 | 12 | - | ű. | 9 | |
| Sany Environmental Industry Co., Ltd. 三一環境產業有限公司 | processing service | - | 2 | 72 | 2 | 74 | |
| Sany Heavy Energy Co., Ltd and its subsidiaries 三一重能股份有限公司及 | | | | | | 40.770 | |
| 其子公司 Total | services | 674,802 | 359,352 | 369,149 | 66,109 | 40,773 135,834 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

vi. Leasing with related parties as lessor

| | | Year e | nded 31 Decen | nber | Four months en | ded 30 April |
|---|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| Sany Palfinger SPV Equipment Co., Ltd | İ.a | | | | (Unaudited) | |
| 三一帕爾菲格特種車輛裝備有限公司 | | 7,475 | 8,198 | 7,852 | 2,617 | 2,683 |
| Hunan Lehui Sports Culture | | 124000 | 54/57/ | 440000 | | 50000 |
| Communication Co., Ltd.湖南樂匯體 | Ť | | | | | |
| 文化傳播有限公司 | Building leasing | 4,760 | 5,049 | 6,064 | 2,071 | 1,443 |
| Sany Robotics Technology Co., Ltd. E | | S. Olio T. St. | | -1 | | 10 M.C. (C. C.) |
| 機器人科技有限公司 | Building leasing | - | 2,247 | 5.202 | 1,605 | 2,049 |
| Sany Technology Equipment Co., Ltd. | | | -, | -, | .,, | -1 |
| 一技術裝備有限公司 | Building leasing | 4,661 | 4,880 | 4,759 | 1,459 | 631 |
| Hunan Xingbida Network Technology | Dunung loading | 1,001 | 1,000 | 1,700 | 1,100 | |
| Co., Ltd.湖南行必達網聯科技有限公司 | Building leasing | 2 | 39 | 3,445 | 708 | 635 |
| Hunan Anren Sany Construction | | | (5.5) | 500.050 | 0.750 | 27.55 |
| Technology Co., Ltd.湖南安仁三一築 | | | | | | |
| 工科技有限公司 | Building leasing | 1,221 | 5,856 | 3,349 | 2,210 | 2,910 |
| SANY Marine Heavy Industry Co., Ltd. | | | -1 | | -1-1- | |
| 三一海洋重工有限公司 | Building leasing | 458 | 2,622 | 1,905 | 1,180 | 94 |
| Hunan Anren Sany Heavy Steel | | | | 160 | | |
| Structure Co., Ltd.湖南安仁三一重型 | | | | | | |
| 鋼構有限公司 | Building leasing | 2€ | 3.40 | 1,639 | ≦ | - |
| Sany Lithium Energy Co., Ltd. 三一鋰能 | | | | M. 1000 | | |
| 有限公司 | Building leasing | 2 | | 1,636 | | 1,329 |
| Zhejiang Sany Construction Technology | | | | 1,000 | | ., |
| Co., Ltd.浙江三一築工科技有限公司 | Building leasing | 3,194 | 1,994 | 1,537 | 3 | - |
| Sany Heavy Energy Co., Ltd and its | -ununig louding | 4,14. | 1,00 | 1,00. | | |
| subsidiaries三一重能股份有限公司及 | | | | | | |
| 其子公司 | Building leasing | 426 | 470 | 1.310 | 76 | (4) |
| SANY Group Co., Ltd.三一集團有限公司 | | 2,745 | 42 | 631 | 23 | - 2 |
| SANY Heavy Equipment Co., Ltd. = -1 | | | 957 | | 1000 | |
| 型裝備有限公司 | Building leasing | 482 | 394 | 414 | 255 | 150 |
| Changsha Yunqi Real Estate | Dullang loading | 402 | 004 | 36.68 | 200 | 100 |
| Development Co., Ltd. 長沙雲麒房地南 | c c | | | | | |
| 開發有限公司 | Building leasing | | 85 | 185 | 63 | - |
| Sany Environmental Industry Co., Ltd. | | | - | 100 | | |
| 一環境產業有限公司 | Building leasing | E: | 75 | 179 | 25 | 97 |
| Hunan Sanyin Commercial Managemen | | | 75 | 179 | 23 | 31 |
| Co., Ltd.湖南三銀商業管理有限公司 | Building leasing | 8 | 27 | 128 | 43 | 43 |
| Beijing Sany Public Welfare Foundation | | 5 | 21 | 120 | 43 | 43 |
| 北京三一公益基金會 | Building leasing | | 64 | 85 | 21 | _ |
| Sany Energy Equipment Co., Ltd. 三一旗 | | 70 | 04 | 00 | 21 | 12 |
| 源装備有限公司 | | 241 | 2 | 61 | 14 | 14 |
| Kunshan Sany Environment Protecting | Building leasing | 241 | - | 01 | 14 | 14 |
| Technology Co., Ltd.昆山三一環保科 | | | | | | |
| 技有限公司 | Duilding leading | 115 | 6 | 34 | 24 | |
| | Building leasing | 115 | 0 | 34 | 34 | - 7 |
| Hunan DEUTZ Power Co., Ltd.湖南道依 | | 4 407 | | | | |
| 茨動力有限公司 | Building leasing | 1,107 | 31 | 27 | 15 | ? |
| Sany Hydrogen Energy Technology Co. | | | | 00 | 00 | |
| Ltd.三一氢能科技有限公司 | Building leasing | 20 | 71 | 20 | 20 | - |
| Sany Construction Technology Co., Ltd. | | 47 | | | | |
| 三一築工科技股份有限公司 | Building leasing | 17 | 6 | 17 | - | - |
| Hunan Zhushengyuan Property Service | Duilding lessing | 2.205 | 17 | 4.4 | 1441 | |
| Co., Ltd.湖南竹勝園物業服務有限公司 Sany Hydrogen Energy Co., Ltd.三一包 | building leasing | 2,295 | 17 | 11 | 11 | - |
| 能有限公司 | Duilding lassics | 60 | 207 | | • | |
| HE 73 PRC ZC PJ | Building leasing | 60 | 227 | 8 | 8 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- vi. Leasing with related parties as lessor (continued)

| | | Year ended 31 December | | | Four months ended 30 April | | |
|--|-------------------|------------------------|-----------------|-------------------|----------------------------|-----------------|--|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 | 2025 RMB'000 | |
| Sany Oil Smart Equipment Co. 1td | | | | | (Unaudited) | | |
| Sany Oil Smart Equipment Co., Ltd. 三一石油智慧裝備有限公司 | Building leasing | 9 | 5 | 4 | 2 | 2 | |
| Beijing Sany Heavy Machinery Co., Ltd.北京市三一重機有限公司 | Building leasing | 52 | (2) | 2 | • | 1 | |
| Jiangsu Sany Environmental Technology Co., Ltd.江蘇三一環境 | | | | | | | |
| 科技有限公司 Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人裝備(西安)有限 | Building leasing | 3 | 8 | 2 | 2 | · · | |
| 公司 Sany Robot (Changsha) Co., Ltd.三 | Building leasing | 654 | 3,162 | 2 | 75.0 | 1.7 | |
| 一機器人(長沙)有限公司 | Building leasing | - | | 1 | | 25 | |
| Hunan SANY Port Machinery Co., Ltd.湖南三一港口設備有限公司 | Building leasing | 2,424 | | - | - | | |
| Hunan Sany Construction Co., Ltd.海南三一築工有限公司 | Building leasing | 2,143 | 2,143 | - | | | |
| Hunan Sany Building Co., Ltd.湖南三一快而居住宅工業有限公司 | Building leasing | 2,690 | 1,467 | | | 25 | |
| Shanghai Sany Construction Co., Ltd.上海三一築工建設有限公司 | Building leasing | 1,624 | 1,044 | 340 | - | | |
| Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股份有限公 | | ., | | | | | |
| 司及其子公司 Kunshan Sany Power Co., Ltd.昆山 | Building leasing | 975 | 245 | 3.53 | | 23 | |
| 三一動力有限公司 Sichuan Lumaite Engineering | Building leasing | 327 | 0.00 |) # ((| : - 0 | Ş1 - | |
| Equipment Co., Ltd. 四川路邁特工程設備有限公司 | Building leasing | 2 | 136 | - | - | 45 | |
| Wuhan Jiuzhoulong Engineering Machinery Co., Ltd.武漢九州龍工 | - | | | | | | |
| 程機械有限公司 Hunan Sanfeng Technology Co., Ltd | | .000 | 73 | - | • | 17 | |
| 湖南三峰科技有限公司 Sany Silicon Energy (Zhuzhou) Co., | Building leasing | 20 | 10 | 3 <u>4</u> 3 | - | 82 | |
| Ltd.三一矽能(株洲)有限公司 Hunan Sany Cloud Oil Energy Co., | Building leasing | | 5 | (20) | (a) | ::4 | |
| Ltd.湖南三一雲油能源有限公司 Sany Intelligent Mining Technology | Building leasing | 4 | - | • | i = 0 | - | |
| Co., Ltd.三一智礦科技有限公司 Hunan Xingxiang Construction | Building leasing | - | 4 | (#) | | - | |
| Supervision Consulting Co., Ltd.湖南興湘建設監理諮詢有限公司 | Building leasing | 3 | 1 | | 1-1 | - | |
| Hangzhou Lilong Hydraulic Co., Ltd. 杭州力龍液壓有限公司 | Building leasing | - | 1 | 173 | | 2.7 | |
| Hunan Sany Body Co., Ltd.湖南三一 車身有限公司 | Building leasing | - | 1 | (- 0) | - | | |
| Sany Heavy Energy Co., Ltd and its subsidiaries 三一重能股份有限公司 | 17.V T | | | | | | |
| 及其子公司 Hunan Sany Intelligent Construction | leasing | 48,250 | 81,567 | 87,978 | 6,303 | 4,973 | |
| Engineering Co., Ltd.湖南三一智慧 建造工程有限公司 | Equipment leasing | 2 | 47 | 1,057 | 133 | 12 | |
| SANY Marine Heavy Industry Co., Ltd.三一海洋重工有限公司 | Equipment leasing | 1,368 | 1,527 | 847 | 322 | 555 | |
| | | .,,,,, | ., | 7.10 | | -50 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- vi. Leasing with related parties as lessor (continued)

| | | Year e | Year ended 31 December | | Four months Apr | 3.0 |
|--|-------------------|------------------|------------------------|-----------------|--------------------------------|-----------------|
| | | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| Sany Kinetic Energy For Electricity New Energy Technology Development (Ezhou) Co., Ltd. 三一動能換電新能源科技發展 | | | | | (Chadalica) | |
| (鄂州) 有限公司 Sany Lithium Energy Co., Ltd.三一 | Equipment leasing | | 5 | 656 | 7: | 441 |
| 鋰能有限公司 Ludian Lithium Energy (Jianshui) Co., Ltd.綠電鋰能(建水)有限 | Equipment leasing | 8.5 | ā | 627 | | 596 |
| 公司 Sany Lithium Energy (Chongqing) New Energy Co., Ltd.三一鋰能 | Equipment leasing | :ei | * | 100 | - | 79 |
| (重慶)新能源有限公司 Sany Construction Technology Co., Ltd.三一築工科技股份有限 | Equipment leasing | 197 | - | 98 | | 79 |
| 公司 Sany Lithium Energy (Changsha) | Equipment leasing | ٠ | 3 | 81 | 23 | - |
| New Energy Co., Ltd.三一鋰能 (長沙)新能源有限公司 | Equipment leasing | | | 80 | | |
| Sany Kinetic Energy For Electricity New Energy Technology Development (Zibo) Co., Ltd. 三 一動能換電新能源科技發展(淄 | | | | | | |
| 膊) 有限公司 Sany Construction Technology (Miluo) Co., Ltd. 三一築工科技 | Equipment leasing | | - | 25 | | 37 |
| (汨羅) 有限公司 SANY Heavy Equipment Co., Ltd. | Equipment leasing | - | 39 | 19 | 2 | - |
| 三一重型裝備有限公司 Hunan SANY Port Machinery Co | Equipment leasing | 82 | - | 1 | 1 | - |
| Ltd.湖南三一港口設備有限公司 Sany Intelligent Mining Technology | Equipment leasing | 416 | * | - | <i>5</i> € | - |
| Co., Ltd.三一智礦科技有限公司 Sany Technology Equipment Co., | Equipment leasing | - | 1,463 | 51 | - | |
| Ltd.三一技術裝備有限公司 | Equipment leasing | 125 | 100 | ÷ | ÷ | ÷ |
| Lianyungang Anxin Machinery Sales Co., Ltd.連雲港安心機械鉗 | | | 107,00000 | | | |
| 售有限公司 Sany Environmental Industry Co., | Equipment leasing | 0 = 8 | 88 | | 0 = 0 | - |
| Ltd.三一環境產業有限公司 Total | Equipment leasing | 90,382 | 125,542 | 132,078 | 19,249 | 18,903 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- vii. Leasing with related parties as lessee

| | Year e | ended 31 Decer | nber | Four months ende | ed 30 April |
|---|-----------------|------------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| SANY Group Co., Ltd.三一集團 | | | | | |
| 有限公司 Sany (Chongqing) Intelligent | 49,239 | 75,459 | 78,052 | 27,170 | 26,006 |
| Equipment Co., Ltd.三一(重 | | | | | |
| 慶)智慧裝備有限公司 | 45,778 | 59,312 | 60,428 | 20,112 | 18,722 |
| Beijing Sany Heavy Machinery Co., Ltd.北京市三一重機有限 | | | | | |
| 公司 | 18,941 | 20,497 | 23,707 | 7,751 | 7,383 |
| Shenzhen Trinity Technology Co., Ltd.深圳市三一科技有限 | 0.000 | | | | |
| 公司 | 3,894 | 5,239 | 6,064 | 1,431 | 512 |
| Hunan Sany Jingchuang Technology Co., Ltd.湖南三一 精創科技有限公司 | 4.400 | 5 704 | 5 704 | 4.004 | 2.050 |
| China Kangfu International | 1,426 | 5,704 | 5,704 | 1,901 | 2,650 |
| Leasing Co., Ltd.中國康富國 | | | | | |
| 際租賃股份有限公司 | - | | 3,292 | | 5* |
| Hunan DEUTZ Power Co., Ltd. | | | 634,004,00 | | |
| 湖南道依茨動力有限公司 | - | 1,615 | 1,787 | 754 | 516 |
| Shanghai SANY Science and | | | | | |
| Technology Co., Ltd.上海三一 | | | | | 400 |
| 科技有限公司 SANY Heavy Equipment Co., | 593 | 550 | 502 | 253 | 198 |
| Ltd.三一重型裝備有限公司 | 273 | 275 | 344 | 2 | |
| Hunan Zhushengyuan Property | 210 | 210 | 011 | - | |
| Service Co., Ltd.湖南竹勝園 | | | | | |
| 物業服務有限公司 | · | . = 0 | 141 | - | 12 |
| Sany Heavy Energy Co., Ltd | | | | | |
| and its subsidiaries三一重能 | | | | | |
| 股份有限公司及其子公司 | 4,394 | 553 | 72 | . ⊤ (1 | 132 |
| Hunan Xingbida Network Technology Co., Ltd.湖南行必 | | | | | |
| 達網聯科技有限公司 | (90) | 532 | 43 | 31 | |
| Hunan SANY Port Machinery | - | 532 | 43 | 31 | - |
| Co., Ltd.湖南三一港口設備有 | | | | | |
| 限公司 | 111 | 20 | - | 2 6 | 92 |
| Sany Energy Equipment Co., | | | | | |
| Ltd.三一能源裝備有限公司 | | | - | | 2 |
| Total | 124,649 | 169,183 | 180,136 | 59,405 | 56,121 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

viii. Property transferred to related parties

| | Year | ended 31 Dece | ember | Four months ended 30 April | |
|---|-----------------|-----------------|-----------------|--------------------------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 |
| SANY Group Co., Ltd.三一集團有限公司 Sany Technology Equipment Co., Ltd.三一 | 7,002 | 2,232 | 804 | 238 | 2,095 |
| 技術裝備有限公司 Jiangsu Sany Environmental Technology | 634 | 470 | 179 | 177 | 18 |
| Co., Ltd.江蘇三一環境科技有限公司 Sany Energy Equipment Co., Ltd.三一能源 | 399 | 20 | ¥ | - | 2 |
| 裝備有限公司 SANY Marine Heavy Industry Co., Ltd.三一 | 366 | 80 | 5 | 5 | 5 |
| 海洋重工有限公司 Hangzhou Lilong Hydraulic Co., Ltd.杭州力 | 353 | 809 | 9,929 | 8,564 | 6,875 |
| 龍液壓有限公司 Sany Robotics Technology Co., Ltd.三一機 | 304 | 107 | 2 | 2 | 2 |
| 器人科技有限公司 Sany Environmental Industry Co., Ltd.三一 | 298 | 100 | 392 | 370 | 33 |
| 環境產業有限公司 Sany Oil Smart Equipment Co., Ltd.三一石 | 290 | 210 | 2 | 4 | 27 |
| 油智慧裝備有限公司 Hunan Aika Internet Technology Co., Ltd.湖 | 201 | 3,589 | 55 | 55 | 23 |
| 南愛卡互聯科技有限公司 Hunan Xingbida Network Technology Co., | 89 | 6 | 6 | 2 | ä |
| Ltd.湖南行必達網聯科技有限公司 Sany Intelligent Equipment Co., Ltd.三一智 | 83 | 38 | 604 | 122 | 46 |
| 慧裝備有限公司 SANY Heavy Equipment Co., Ltd.三一重型 | 82 | 2,240 | 15 | 12 | 7 |
| 裝備有限公司 Tangshan Chite Mechanical Equipment Co., | 41 | 5,244 | 560 | 476 | 575 |
| Ltd. 唐山馳特機械設備有限公司 Xi'an Hualei Shipbuilding Industry Co., Ltd. | 23 | 6 4 F | 2 | - | 20 |
| 西安華雷船舶實業有限公司 Hunan Zhonghong Financial Leasing Co., | 21 | Se 1 | = | 7/20 | = |
| Ltd.湖南中宏融資租賃有限公司 Sany Heavy Energy Co., Ltd and its subsidiaries 三一重能股份有限公司及其子 | 18 | 4 | 6 | S = 1 | - |
| 公司 Hunan Yimao Industrial Control Technology | 8 | 395 | 78 | 7,2 | - |
| Co., Ltd湖南易賀工控科技有限公司 Hunan Zhushengyuan Property Service Co., | 8 | - | - | - | • |
| Ltd.湖南竹勝阔物業服務有限公司 Kunshan Sany Environment Protecting Technology Co., Ltd.昆山三一環保科技有 | 6 | 20 | 117 | 72 | 553 |
| 限公司 Beijing Sany Heavy Machinery Co., Ltd.北京 | 6 | 108 | - | ** | * |
| 市三一重機有限公司 Sany Intelligent Mining Technology Co., Ltd. | 3 | 6 | 25 | 1 | 52 |
| 三一智礦科技有限公司 Hunan Zizhuyuan Real Estate Co., Ltd.湖南 | 3 | - | 3 | - | |
| 紫竹源房地產有限公司 Hunan Sany Building Co., Ltd.湖南三一快而 | 3 | 8 | 2 | (*) | 1 |
| 居住宅工業有限公司 Sany Robot Equipment (Xi'an) Co., Ltd.三一 | 3 | 3 | - | * | - |
| 機器人裝備(西安)有限公司 Changsha Yunhui Real Estate Development | 3 | 127 | 18 | 51 4 5 | 17.00 |
| Co., Ltd. 長沙芸薈房地產開發有限公司 Hunan AUTOMOBILE-LIMITED Company湖 | 1 | - | 3.5 | : - 0 | N#. |
| 南汽車製造有限責任公司 | 2 + 3 | 748 | 340 | 301 | 12 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(c) Transactions with related parties (continued)

viii. Property transferred to related parties (continued)

| | Year ended 31 December | | | Four months ended 30 April | | |
|--|------------------------|------------------|-----------------|--------------------------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Shengjing Intelligent Technology (Jiaxing) | | | | (Onaddited) | | |
| Co., Ltd. 磁景智慧科技(嘉興)有限公司 Sany Silicon Energy (Shuozhou) Co., Ltd.三 | - | 76 | 205 | 192 | 7 | |
| 一矽能(朔州)有限公司 Sany Lithium Energy Co., Ltd.三一鋰能有限 | = | 86 | 157 | 1 | 2 | |
| 公司 | | S. | 119 | | 35 | |
| Hunan Sany Jingchuang Technology Co., Ltd.湖南三一精劍科技有限公司 | ÷ | 2. | 65 | <u> </u> | 8 | |
| Sany Silicon Energy (Zhuzhou) Co., Ltd.三 一矽能(株洲)有限公司 | - | 271 | 49 | 42 | 32 | |
| Sany Construction Technology (Miluo) Co., Ltd.三一築工科技(汨羅)有限公司 | 2 | 58 | 49 | 2 | | |
| Shenzhen Trinity Technology Co., Ltd.深圳 市三一科技有限公司 | | \$2550 \$2550 | | | | |
| Hunan Ground Unmanned Equipment | - | 16 | 49 | | - | |
| Engineering Research Center Co., Ltd.湖南省地面無人裝備工程研究中心有限責任 | | | | | | |
| 公司 Hunan Sany Body Co., Ltd.湖南三一車身有 | * | 1980 | 40 | - | | |
| 限公司 Sany Hydrogen Energy Co., Ltd.三一铽能有 | # | 23,335 | 36 | 3 | * | |
| 限公司 | 27 | 837 | 34 | 33 | 3 | |
| Sany Construction Technology Co., Ltd.三一 築工科技股份有限公司 | 2 | 4 | 29 | 3 | 3 | |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株洲三一矽能新能源有限公司 | <u> =</u> | S#(| 27 | 4 | 14 | |
| Changsha Yunqi Real Estate Development Co., Ltd.長沙雲麒房地產開發有限公司 | _ | 1 | 24 | 22 | | |
| Loudi Zhushengyuan Real Estate Development Co., Ltd. 婁底竹勝爾房地產 | | | | 172 | | |
| 開發有限公司 Zhuzhou Sany Silicon Energy Technology | 121 | 3 4 2 | 16 | 2 | - | |
| Co., Ltd.株洲三一矽能技術有限公司 Changsha Yuntian Real Estate Co., Ltd.長沙 | 190 | 59 | 13 | 13 | * | |
| 雲天房地產有限公司 Chongqing Sany Zhushengyuan Property Service Co., Ltd.重慶三一竹勝関物業服務 | 12 | 1 | 3 | 2 | - | |
| 有限公司 | (+) | 1 | 3 | 3 | 9 | |
| Changsha Yunjing Real Estate Co., Ltd.長沙 雲環房地產有限公司 | | 4 | 2 | - | 2 | |
| Hunan Sany Intelligent Construction Engineering Co., Ltd.湖南三一智慧建造工 程有限公司 | | | 1 | | | |
| Changsha Shufeng Enterprise Management | X.53 | - | | | | |
| Co., Ltd.長沙樹禮企業管理有限公司 Hunan Xingxiang Construction Supervision Consulting Co., Ltd.湖南興湘建設監理諮 | 15. | o ≡ . | 1 | | | |
| 詢有限公司 Hunan Anren Sany Construction | | 3 | - | - | ÷ | |
| Technology Co., Ltd.湖南安仁三一築工科 技有限公司 | - | 1,066 | _ | 2 | 2 | |
| Hunan Sany Construction Co., Ltd.湖南三一 築工有限公司 | K20 | 3 | | | | |
| Total | 10,248 | 42,385 | 14,046 | 10,692 | 10,397 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- ix. Property purchased from related parties

| | Year | Year ended 31 December | | Four months ended 30 April | | |
|--|-----------------|------------------------|-----------------|--------------------------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Hunan AUTOMOBILE-LIMITED | | | | (Orladdica) | | |
| Company湖南汽車製造有限責任公司 Hunan Xingbida Network Technology | 18,788 | 4,080 | 395 | 19 | 2 | |
| Co., Ltd.湖南行必達網聯科技有限公司 Beijing Sany Heavy Machinery Co., Ltd. | 13,765 | 160 | 135 | 99 | 4 | |
| 北京市三一重機有限公司 | 9,662 | 6,743 | 5,670 | 2,881 | 1,834 | |
| SANY Group Co., Ltd.三一集團有限公司 | 5,136 | 137,588 | 22,006 | 19,081 | 31 | |
| SANY Heavy Equipment Co., Ltd.三一重 | 50.00 | | | 10/80/2007/07/07 | | |
| 型裝備有限公司 | 2,043 | 52 | 178 | 41 | 123 | |
| Hunan Sany Body Co., Ltd.湖南三一車身 | 10.00 | | | | | |
| 有限公司 | 569 | 20 | - | ; = 1 | - | |
| Hunan SANY Port Machinery Co., Ltd.湖 | | | | | | |
| 南三一港口設備有限公司 | 481 | * | 0.2 | - | :- | |
| Sany Heavy Energy Co., Ltd and its | | | | | | |
| subsidiaries三一重能股份有限公司及其 | | | | | | |
| 子公司 | 458 | 439 | 21 | 9 = 3 | .= | |
| Hunan Zhushengyuan Property Service | | | | | | |
| Co., Ltd.湖南竹勝園物業服務有限公司 | 363 | * | 18 | 11 | 2 | |
| Hunan Sany Building Co., Ltd.湖南三一快 | | | | | | |
| 而居住宅工業有限公司 | 74 | 80 | 16 | 8 | 1 | |
| Shenzhen Sany Cloud Oil Technology | | | | | | |
| Co., Ltd.深圳三一雲油科技有限公司 | 47 | 2 | | | - | |
| Sany Oil Smart Equipment Co., Ltd. 三一 | | | | | | |
| 石油智慧裝備有限公司 | 45 | 2,016 | | - | 1 | |
| Hunan Sany Electronic Control | | | | | | |
| Technology Co., Ltd湖南三一電控科技 | | | | | | |
| 有限公司 | 29 | - | 9 . | | - | |
| Sany Technology Equipment Co., Ltd. = | | | | | | |
| 一技術裝備有限公司 | 21 | 20 | 3,962 | 5 | 1,845 | |
| Hunan Zhonghong Financial Leasing Co., | | | | | | |
| Ltd.湖南中宏融資租賃有限公司 | 16 | 15 | 1 | 1 | 84 | |
| Hunan Zizhuyuan Real Estate Co., Ltd.湖 | | | | | | |
| 南紫竹源房地產有限公司 | 12 | 1 | 905 | 1 | 1 | |
| SANY Marine Heavy Industry Co., Ltd. = | | | | | | |
| 一海洋重工有限公司 | 11 | 3,720 | 7,579 | 7,460 | 1 | |
| Sany Construction Technology Co., Ltd. | | 250*1/1003 | 30.4 (0.00077) | 0.00000 | | |
| 三一築工科技股份有限公司 | 10 | 2 | 62 | 2 | - | |
| Kunshan Sany Environment Protecting | | | | | | |
| Technology Co., Ltd.昆山三一環保科技 | | | | | | |
| 有限公司 | 7 | 21 | 3 | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (c) Transactions with related parties (continued)
- ix. Property purchased from related parties (continued)

| | Year ended 31 December | | | Four months ended 30 April | | |
|--|------------------------|-----------------|-----------------|--------------------------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2024 RMB'000 (Unaudited) | 2025 RMB'000 | |
| Hunan Xingxiang Construction Supervision Consulting Co., Ltd.湖南興湘建設監理諮詢有限 | | - | - | • | | |
| 公司 Sany Robotics Technology Co., Ltd.三一機器人科 | 4 | 2 | 3 | 1 | 35 | |
| 技有限公司 Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人 | H | 820 | 2,242 | 1,449 | 756 | |
| 裝備(西安)有限公司 Hunan Sany Jingchuang Technology Co., Ltd.湖南 | 12 | 367 | 291 | 288 | ∃ • | |
| 三一精創科技有限公司 Shengjing Intelligent Technology (Jiaxing) Co., Ltd. | * | 1.5 | 96 | - | | |
| 盛景智慧科技 (嘉興) 有限公司 | - | | 61 | | 1 | |
| Sany Hydrogen Energy Co., Ltd. 三一锰能有限公司 Zhuzhou Sany Silicon Energy Technology Co., Ltd. | * | 12 | 33 | 15 | 2 | |
| 株洲三一矽能技術有限公司 Hunan Aika Internet Technology Co., Ltd.湖南愛卡 | * | 16 | 27 | 21 | 6 | |
| 互聯科技有限公司 Sany Hydrogen Energy Technology Co., Ltd.三一 | - | 30 | 23 | 22 | - | |
| 弧能科技有限公司 Sany (Chongqing) Intelligent Equipment Co., Ltd.三 | - | | 20 | 20 | 2.5 | |
| 一(重度)智慧裝備有限公司 Sany Energy Equipment Co., Ltd. 三一能源裝備有 | 2 | - | 17 | 32 | - | |
| 限公司 Zhushengyuan Real Estate Co., Ltd.上海竹勝園地 | | 1 | 17 | 9 | 2 | |
| 產有限公司 | | ±00 | 15 | | | |
| Sany Lithium Energy Co., Ltd.三一鋰能有限公司 Hunan Sany Construction Co., Ltd.湖南三一築工有 | ¥ | (4) | 11 | 2 | 14 | |
| 限公司 Sany Silicon Energy (Zhuzhou) Co., Ltd. 三一矽能 | 8 | 10,330 | 7 | · · | 7 | |
| (株洲) 有限公司 Sany Intelligent Mining Technology Co., Ltd.三一智 | × | 19 | 6 | 6 | 25 | |
| 礦科技有限公司 Sany Silicon Energy (Shuozhou) Co., Ltd. 三一矽能 | 2 | 2,485 | 5 | - | - | |
| (朔州) 有限公司 Zhuzhou Sany Zhushengyuan Property Service | - | (*) | 2 | in the | 4 | |
| Co., Ltd.株洲三一竹勝園物業服務有限公司 Shenzhen Trinity Technology Co., Ltd.深圳市三一 | × | (*) | 2 | - | :3- | |
| 科技有限公司 Zhuhai Zhuxiang Cloud Technology Co., Ltd.珠海 | G | - | 1 | 1 | | |
| 築字雲科技有限公司 Hunan Ground Unmanned Equipment Engineering Research Center Co., Ltd. 湖南省地面無人裝備工 | • | | 1 | | | |
| 程研究中心有限責任公司 | × | 1,336 | - | | 194 | |
| Shanghai SANY Science and Technology Co., Ltd. 上海三一科技行限公司 | = | 990 | 72 | - | 14 | |
| Sany Construction Technology (Miluo) Co., Ltd.三 一築工科技(汨羅)有限公司 | * | 223 | | , | 6 | |
| Hunan Anren Sany Construction Technology Co., Ltd.湖南安仁三一築工科技有限公司 | - | 48 | - | |). | |
| Hangzhou Lilong Hydraulic Co., Ltd.杭州力龍液壓 有限公司 | - | 24 | a. | | 9 | |
| Changsha Three Silver Real Estate Development Co., Ltd.長沙三銀房地產開發有限公司 | 2 | 8 | | 2 | 14 | |
| Changsha Yunjing Real Estate Co., Ltd. 長沙雲環房 地產有限公司 | | 4 | | | | |
| Total | 51,541 | 171,670 | 43,831 | 31,432 | 4,659 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties:
- i. Prepayments and other receivables

| | 2022 RMB'000 | As at 31 December 2023 RMB'000 | 2024 RMB'000 | As at 30 April 2025 RMB'000 |
|--|-----------------|--------------------------------------|-----------------|-----------------------------------|
| Sany Construction Technology Co., Ltd. 三一築 L科 | | | | |
| 技股份有限公司 Wuhan Jiuzhoulong Engineering Machinery Co., | • | 1,529 | 46,550 | 44,526 |
| Ltd.武漢九州龍工程機械有限公司 SANY Marine Heavy Industry Co., Ltd. 三一海洋重 | 36,502 | 34,622 | 34,622 | 34,633 |
| 工有限公司 | 7,651 | 40,331 | 29,111 | 38,224 |
| Sany International (Hong Kong) Industry Co., Ltd. 三一國際(香港)實業有限公司 | - | 360 | 14,752 | 14,012 |
| SANY Heavy Equipment Co., Ltd.三一重型裝備有限公司 | 2,811 | 684 | 10.487 | 5,568 |
| Sichuan Lumaite Engineering Equipment Co., Ltd. 四川路邁特工程設備有限公司 | 2,011 | 757 | 4,859 | 6,479 |
| Sany Robotics Technology Co., Ltd. 三一機器人科 技有限公司 | 30,602 | | | 951 |
| Sany Robot Equipment (Xi'an) Co., Ltd. 三一機器人 | 30,602 | 3,678 | 4,065 | 951 |
| 装備(西安)有限公司 Sany Heavy Energy Co., Ltd and its subsidiaries三 | 6,639 | 320 | 3,654 | 3,654 |
| 一重能股份有限公司及其子公司 China Wealth Machinery Malaysia Co., Ltd.中富機 | 74 | 708 | 3,416 | 4,473 |
| 械馬來西亞有限公司 | | 928 | 928 | |
| SANY Group Co., Ltd.三一集團有限公司 Hunan DEUTZ Power Co., Ltd.湖南道依茨動力有限 | 32,462 | 753 | 691 | 842 |
| 公司 | 12 | 593 | 624 | 983 |
| China Wealth Machinery Malaysia Co., Ltd.中富設 備馬來西亞有限公司 | | 554 | 554 | |
| Shengjing Intelligent Technology (Jiaxing) Co., Ltd. 磁景智慧科技 (嘉興) 有限公司 | | 1,505 | 486 | 497 |
| Sany Lithium Energy Co., Ltd.三一鋰能有限公司 | × | | 238 | 11 |
| Hunan SANY Port Machinery Co., Ltd.湖南三一港 口設備有限公司 | 1,030 | 248 | 197 | 196 |
| Hangzhou Lilong Hydraulic Co., Ltd.杭州力龍液壓 有限公司 | 167 | 160 | 186 | |
| Changsha Yuntian Real Estate Co., Ltd. 長沙雲天房 | 107 | 160 | 100 | |
| 地產有限公司 | - | - | 127 | - |
| PT SANY MAKMUR PERKASA Sany Energy Equipment Co., Ltd.三一能源装備有 | * | 98 | 96 | - |
| 限公司 | 155 | - | 79 | 79 |
| Hunan AUTOMOBILE-LIMITED Company湖南汽車 製造有限責任公司 | | | 61 | 56 |
| Sany Technology Equipment Co., Ltd.三一技術装 | | | | - |
| 備有限公司 Huaxin Yongkang Insurance Sales Co., Ltd.单新永 | 213 | 55 | 55 | 75 |
| 康保險銷售有限公司 | 7: | 58 | 55 | 83 |
| Hunan Xingbida Network Technology Co., Ltd.湖南 行必途網聯科技有限公司 | | * | 49 | 66 |
| Hunan Sany Cloud Oil Energy Co., Ltd.湖南三一雲 油能源有限公司 | 543 | 47 | 47 | 47 |
| Xi'an Hualei Shipbuilding Industry Co., Ltd.再安華 省船舶實業有限公司 | 23 | 23 | 23 | 23 |
| Sany Palfinger SPV Equipment Co., Ltd.三一帕爾 | 23 | | 545 | |
| 菲格特種車輛裝備有限公司 Sany Intelligent Equipment Co., Ltd.三一智慧裝備 | - | <u> </u> | 17 | 18 |
| 有限公司 Shanghai Sany Construction Co., Ltd. 上海三一築工 | ē | = | 16 | 77 |
| 建設有限公司 | • | | 16 | 3 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- i. Prepayments and other receivables (continued)

| | As at 31 December | | | As at 30 April | | |
|--|-------------------|-------------------|-----------------|-----------------|-----|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 | 453 | |
| Zhuzhou Clover Environmental | | | | | | |
| Development Co., Ltd.株洲三葉草環境事業發展有限公司 | | | 10 | _ | | |
| China Wealth Saudi Machine Limited中富沙 | | | - 15 | | | |
| 特機械有限公司 Jiulong Property Insurance Co., Ltd.久隆財 | • | • | 5 | į. | | |
| 產保險有限公司 Beijing Sany Heavy Machinery Co., Ltd.北京 | 26 | 1.11 | 4 | * | | |
| 市三一重機有限公司 | 2 | | 3 | 163 | | |
| Guangzhou Ygp Industrial Trading Co., Ltd. 廣州市易工品貿易有限公司 | ~ | 2 | 2 | 2 | | |
| Sany (Zhuhai) Real Estate Co., Ltd.三一 (珠海) 置業有限公司 | | | 1 | | | |
| Zhuzhou Sany Intelligent Manufacturing | 8 | (- 55 | | | | |
| Co., Ltd.株洲三一智慧製造有限公司 Changsha Dilian Industrial Control Technology Co., Ltd.長沙帝聯工控科技有 | * | e = 0 | 1 | - | | |
| 限公司 | | 6,970 | - | ÷ | | |
| Hunan Sany Building Co., Ltd.湖南三一快而居住宅工業有限公司 | 6,416 | 1,380 | 12 | <u>=</u> | | |
| Hunan Aika Internet Technology Co., Ltd.湖 南爱卡互聯科技有限公司 | 017/02/12/ | 29 | | 20 | | |
| Hunan Zhonghong Financial Leasing Co., | | | | 20 | | |
| Ltd.湖南中宏融資租貸有限公司 Kunshan Sany Power Co., Ltd.昆山三一動力 | 9 | 9 | - | | | |
| 有限公司 China Wealth Machine Holdings Limited中 | 157 | 17 | 2 | 2 | | |
| 富機械控股有限公司 | | 4,500 | 8 | 4,500 | | |
| Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股份有限公司及其子 | | | | | | |
| 公司 | 134 | 117 | | 1 | | |
| Kunshan Zhongfa Asset Management Co., Ltd.昆山中發資產管理有限公司 | 2 | 20 | ~ | 2 | | |
| Hunan Sany Intelligent Construction Engineering Co., Ltd.湖南三一智慧建造工 | | | | | | |
| 程有限公司 Sany Environmental Industry Co., Ltd. 三一 | - E | 9 | | 7. | | |
| 環境產業有限公司 | * | 5 | | 6 | | |
| Kunshan Sany Environment Protecting Technology Co., Ltd.昆山三一環保科技有 限公司 | | 5 | | 4 | | |
| Zhejiang Sany Construction Technology | - | 5 | | 1 | | |
| Co., Ltd.浙江三一築工科技有限公司 | • | 3 | - | 549 | | |
| | | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- i. Prepayments and other receivables (continued)

| | A | s at 31 December | er | As at 30 April |
|---|-----------------|------------------|-----------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| Hunan Ground Unmanned Equipment Engineering Research Center Co., Ltd.湖南省地面無人裝 | | | | |
| 備工程研究中心有限責任公司 Jiangsu Sany Environmental | 6,018 | MES | | - |
| Technology Co., Ltd.江蘇三一環境 科技有限公司 | 450 | | | |
| Hunan Anren Sany Construction Technology Co., Ltd.湖南安仁三一 | | | | |
| 築工科技有限公司 Sany Hydrogen Energy Technology | 182 | 123 | - | 21 |
| Co., Ltd.三一氫能科技有限公司 | 21 | - | - | 3 |
| Sany Logistics Equipment America 三一物流装备美国有限公司 | = | 2 | 72 | 1,243 |
| Sany Technical Equipment Co., Ltd 三一技术装备有限公司 | - | 2 | - | 75 |
| Sany Mining Machinery Co., Ltd三一 矿机有限公司 | | - | - | 8 |
| Tangshan Chite Machinery Equipment Co., Ltd唐山驰特机械 | | | | |
| 设备有限公司 | -7 | - | | 2 |
| Changsha Yunjing Real Estate Co., Ltd长沙云璟房地产有限公司 | | - | - | 6 |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd株洲三一硅能新能源有限公司 | | | | 4 |
| Sany Construction Technology (Miluo) Co., Ltd.三一築工科技(汨 | - | ā | | 4 |
| 羅)有限公司 | - | - | (4) | 3,673 |
| Total | 132,297 | 101,077 | 156,087 | 165,853 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables

| | As | at 31 Decemb | As at 30 April | | |
|--|-----------------|-----------------|-----------------|-----------------|--|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 | |
| Palfinger Sany Crane CIS | 217,486 | 150,717 | 410,263 | 297,680 | |
| PT SANY MAKMUR PERKASA | 119,876 | 178,994 | 377,352 | 402,731 | |
| Sany Lithium Energy Co., Ltd.三一鋰能 有限公司 | - | 1.7 | 227,330 | 208,839 | |
| Sany Logistics Equipment USA Co., Ltd三一物流裝備美國有限公司 | | 212,927 | 206,666 | 287,655 | |
| Sany Heavy Energy Co., Ltd and its subsidiaries三一重能股份有限公司及 | | | | | |
| 其子公司 | 37,753 | 114,417 | 94,735 | 57,642 | |
| Sany Heavy Equipment Indonesia Holdings Co., Ltd.三一印尼重型裝備 | | nereev | | | |
| 有限公司 | - | 45,051 | 85,202 | 82,284 | |
| SANY Heavy Equipment Co., Ltd.三一重型装備有限公司 | 89,408 | 52,846 | 70,712 | 71,026 | |
| Hunan AUTOMOBILE-LIMITED Company湖南汽車製造有限責任公司 | 4,098 | 13,545 | 69,498 | 91,159 | |
| Turbo Fly Machine Engineering Limited 騰飛機械設備有限公司 | 33,046 | 70,321 | 66,241 | 69,870 | |
| China Wealth Saudi Machine Limited中 | 33,010 | , 0,02 | 30,211 | 30,010 | |
| 富沙特機械有限公司 | 2 | 31,654 | 55,588 | 55,457 | |
| SANY Marine Heavy Industry Co., Ltd. | University of | \$10 F \$15 C F | 9292522 | 272-2422 | |
| 三一海洋重工有限公司 | 49,777 | 58,223 | 40,582 | 82,269 | |
| Hunan SANY Port Machinery Co., Ltd. 湖南三一港口設備有限公司 | 33,964 | 34,280 | 31,495 | 34,380 | |
| China Wealth Hongkong Machine | 00,004 | 04,200 | 01,100 | 01,000 | |
| Limited中富香港機械有限公司 | 6,051 | 27,570 | 34,106 | 28,108 | |
| Sichuan Lumaite Engineering Equipment Co., Ltd.四川路邁特工程 | | | | | |
| 設備有限公司 | 58,687 | 39,553 | 27,505 | 24,930 | |
| Sany Robotics Technology Co., Ltd.三 一機器人科技有限公司 | 5,832 | 581 | 18,286 | 29,448 | |
| Sany Intelligent Equipment Co., Ltd.三 一智慧裝備有限公司 | 2 | 2,218 | 15,539 | 27,581 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | As at 31 December | | | As at 30 |
|---|-------------------|-------------|--------------|---------------|
| | 2022 2023 2024 | | | April 2025 |
| | RMB'000 | RMB'000 | | RMB'000 |
| | TAND 000 | TAND COO | TAME COO | T (IVID 000 |
| Gangyue Construction Engineering Co., Ltd港越 | | | | |
| 建築工程有限公司 | 9,474 | 11,992 | 14,535 | 16,594 |
| Tangshan Chite Mechanical Equipment Co., Ltd. | | | Con Deciment | |
| 唐山馳特機械設備有限公司 | 34,594 | 23,737 | 13,803 | 69,853 |
| Sany Energy Equipment Co., Ltd.三一能源裝備有 | | | | |
| 限公司 | 2,394 | 3,686 | 13,862 | 11,167 |
| Lianyungang Anxin Machinery Sales Co., Ltd.連 | | | | |
| 雲港安心機械銷售有限公司 | 87,829 | 36,046 | 24,649 | 17,029 |
| Hunan Ground Unmanned Equipment | | | | |
| Engineering Research Center Co., Ltd.湖南省 | 0.005 | - | 44.404 | 40 |
| 地面無人裝備工程研究中心有限責任公司 | 3,285 | 5 | 11,404 | 19 |
| China Wealth Equipment Pte Ltd.中富設備有限公司 | 861 | 7 700 | 15 745 | 20 022 |
| SANY Group Co., Ltd.三一集團有限公司 | | 7,723 | 15,745 | 28,922 |
| Hunan Lehui Sports Culture Communication Co., | 12,507 | 13,467 | 10,807 | 1,855 |
| Ltd.湖南樂匯體育文化傳播有限公司 | 4,749 | 7,640 | 10,245 | 11,101 |
| Sany Construction Development (Malaysia) | 1,710 | 7,010 | 10,210 | 11,101 |
| Limited三一築工發展(馬來西亞)有限公司 | 1121 | 9,391 | 9,603 | _ |
| Sany Construction Industry Development Africa | | 1514 THE CA | G.#.T.F.G. | |
| (PTY) Ltd.三一築工發展(非洲)有限公司 | 4,494 | 4,570 | 4,638 | 27,564 |
| China Wealth Cambodia Machinery Co., Ltd.中富 | | | | |
| 柬埔寨機械有限公司 | 2,663 | 3,395 | 4,252 | 4,714 |
| Sany Palfinger SPV Equipment Co., Ltd.三一帕爾 | | | | |
| 菲格特種車輛裝備有限公司 | 2,875 | 3,249 | 3,877 | 4,345 |
| Sany Indonesia Mining Equipment Co., Ltd ≡ | | | | |
| 印尼礦山設備有限公司 | 7 <u>-</u> | 2 | 3,869 | 3,713 |
| Hunan Sany Body Co., Ltd.湖南三一車身有限公 | 069800 | 90.00000 | 10 Mesons | 20 |
| 司 | 10 | 1,072 | 3,467 | 8,341 |
| China Wealth Machinery Malaysia Co., Ltd.中富 | | | | |
| 機械馬來西亞有限公司 | 1,263 | 2,117 | 3,132 | 8,417 |
| | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | As | at 31 Decemb | per | As at 30 April |
|---|-------------------|--------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Sany Silicon Energy (Zhuzhou) Co., Ltd.三一矽能(株洲)有限 | | • • • | | |
| 公司 Sany Silicon Energy (Shuozhou) Co., Ltd.三一矽能(朔州)有限 | 34 | 341 | 2,838 | 4,809 |
| 公司 Hunan Xingbida Network | - | 13 | 1,542 | 1,089 |
| Technology Co., Ltd.湖南行必達 | | | | |
| 網聯科技有限公司 Zhuhai SANY Port Machinery Co., | 889 | 1,106 | 1,483 | 683 |
| Ltd.珠海三一港口機械有限公司 | 1,402 | 1,485 | 1,467 | 1,562 |
| Sany Construction Technology Co., Ltd.三一築工科技股份有限 | | | | |
| 公司 Guangzhou Ygp Industrial Trading | 1,520 | 916 | 2,088 | 463 |
| Co., Ltd.廣州市易工品貿易有限 | | | | |
| 公司 Hunan Sany Intelligent | 208 | 15 | 1,322 | 9,802 |
| Construction Engineering Co., Ltd.湖南三一智慧建造工程有限 | | | | |
| 公司 | (= 0) | 53 | 1,007 | 226 |
| Hunan DEUTZ Power Co., Ltd.湖 南道依茨動力有限公司 | 124 | 3,793 | 838 | 3,237 |
| Hunan Sany Building Co., Ltd.湖南 | 4 400 | 0.7 | 000 | 0.4 |
| 三一快而居住宅工業有限公司 Sany Construction Technology | 1,432 | 37 | 660 | 64 |
| (Miluo) Co., Ltd.三一築工科技 (汨羅) 有限公司 | 66 | 1,098 | 602 | 2,056 |
| Sany Construction (Chongqing) Technology Co., Ltd.三一築工 | | Calcur | | |
| (重慶) 科技有限公司 Hangzhou Lilong Hydraulic Co., | 19 | 14 | 535 | * |
| Ltd.杭州力龍液壓有限公司 | 35 | 436 | 296 | 160 |
| | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| As | at 31 Decemb | per | As at 30 April |
|----------|---|--|--|
| 2022 | 2023 | 2024 | 2025 |
| RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| | 122 | | 74 |
| 125 | 85 | 280 | 4 |
| 5.692 | 1.142 | 940 | 114 |
| -13 | | 5 100 | 1227 |
| 991 | 27 | 206 | 183 |
| | | | |
| 101 | 55 | 162 | 214 |
| | 70 | 4.47 | 440 |
| 1 | 79 | 147 | 110 |
| 14,229 | 1.168 | 141 | 7,232 |
| Matronis | 7.000.7 | | \$2 4 755773 |
| | 8 | 141 | 33,583 |
| | 3 | | 55,555 |
| 105 748 | 17 102 | 606 | 22,139 |
| 103,740 | 17,102 | 090 | 22,139 |
| 34 | 59 | 99 | 929 |
| | | | |
| 83 | 269 | 94 | 88 |
| | | | |
| - | 71 | 71 | 71 |
| | 2022 RMB'000 125 5,692 991 101 1 14,229 | 2022 RMB'000 RMB'000 125 85 5,692 1,142 991 27 101 55 1 79 14,229 1,168 - 8 105,748 17,102 34 59 83 269 | RMB'000 RMB'000 RMB'000 125 85 280 5,692 1,142 940 991 27 206 101 55 162 1 79 147 14,229 1,168 141 - 8 141 105,748 17,102 696 34 59 99 83 269 94 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | As 2022 RMB'000 | at 31 Decemb 2023 RMB'000 | 2024 RMB'000 | As at 30 April 2025 RMB'000 |
|---|-----------------------|---------------------------------|-----------------|-----------------------------------|
| Zhuzhou Sany Silicon Energy Technology Co., Ltd.株洲三一矽 能技術有限公司 | 살 | 705 | 64 | 10 |
| Hunan Anren Sany Construction Technology Co., Ltd.湖南安仁三 | | | ×. | |
| 一築工科技有限公司 Hunan Xingxiang Construction | 84 | 287 | 50 | 76 |
| Supervision Consulting Co., Ltd. 湖南興湘建設監理諮詢有限公司 | 52 | 145 | 48 | 15 |
| Sany Intelligent Mining Technology Co., Ltd.三一智礦科技有限公司 Huachu Petrochemical | 347 | 5 | 46 | 24 |
| (Guangdong) Co., Ltd.華儲石化 (廣東) 有限公司 Hunan Anren Sany Heavy Steel | ā | . . | 45 | 464 |
| Structure Co., Ltd.湖南安仁三一 重型鋼構有限公司 | ¥ | * | 45 | |
| Sany International (Zambia) Industrial Co., Ltd三一國際(尚 比亞)實業有限公司 | _ | _ | 29 | 29 |
| Guangzhou Huayao Real Estate Co., Ltd.廣州華耀置業有限公司 | - | 13 | 28 | 6 |
| Changsha Yuntian Real Estate Co., Ltd.長沙雲天房地產有限公司 | _ | _ | 25 | 18 |
| Zhejiang Sany Construction Technology Co., Ltd.浙江三一築 | | | 20 | ,0 |
| 工科技有限公司 Zhuzhou Sany Smart Industry and | 126 | 10 | 224 | 39 |
| Trade Co., Ltd.株洲三一智慧工 貿有限公司 Jiangsu Sany Environmental | - | - | 24 | 2 |
| Technology Co., Ltd.江蘇三一環境科技有限公司 | 635 | 18 | 18 | 25 |
| Sany Robot (Changsha) Co., Ltd. 三一機器人(長沙)有限公司 Zhuzhou Sany Zhushengyuan | | - | 18 | 1 |
| Property Service Co., Ltd.株洲三一竹勝園物業服務有限公司 | 14 | 13 | 17 | 16 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | As | at 31 Decemb | per | As at 30 April | |
|--|------------------|--------------|---------|------------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Hunan Zizhuyuan Real Estate Co., Ltd.湖南紫竹源房地產有限公司 | 116 | 211 | 14 | 18 | |
| Yaowu (Shenzhen) Technology Co., Ltd.要務(深圳)科技有限公司 | 24 | | 44 | | |
| AND THE RESERVE AND ADDRESS OF THE PROPERTY OF | 31 | - | 14 | - | |
| Shenzhen Trinity Technology Co., Ltd.深圳市三一科技有限公司 | 5 | 6 | 13 | 12 | |
| Hunan Sany Construction Co., Ltd. | | | | | |
| 湖南三一築工有限公司 | 138 | 99 | 12 | 13 | |
| Shengjing Intelligent Technology (Jiaxing) Co., Ltd.盛景智慧科技 | | | | | |
| (嘉興) 有限公司 | - | 37 | 11 | 1 | |
| Beijing Sany Heavy Machinery Co., | | | | | |
| Ltd.北京市三一重機有限公司 | 271 | 3 <u>2</u> | 9 | 3,400 | |
| Kunshan Sany Environment | | | | | |
| Protecting Technology Co., Ltd. 昆 | | | | | |
| 山三一環保科技有限公司 | 87 | 35 | 8 | 3 | |
| Sany Hydrogen Energy Technology | | | | | |
| Co., Ltd.三一氫能科技有限公司 | (-) | 4 | 8 | S a . | |
| Changsha Yunhui Real Estate | | | | | |
| Development Co., Ltd.長沙雲薈房 | | | | | |
| 地產開發有限公司 | 21 | - | 8 | 3 | |
| Sany (Zhuhai) Investment Co., Ltd. | | | | | |
| 三一 (珠海) 投資有限公司 | 5 | 1 | 7 | 4 | |
| Hunan Sanxiang Bank Co., Ltd. 湖 | | | | | |
| 南三湘銀行股份有限公司 | - | 4 | 4 | 4 | |
| Jiangsu Sany Construction Co., Ltd. | | | | | |
| 江蘇三一築工有限公司 | _ | 72 | 4 | (<u>*</u>) | |
| Chongqing Zhushengyuan Real | | | | | |
| Estate Development Co., Ltd.重 | | | | | |
| 慶竹勝園房地產開發有限公司 | 4 | 33 | 3 | 1 | |
| | | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (e) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | Asa | at 31 Decemb | oer | As at 30 April |
|---|-----------------|-----------------|-----------------|------------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| Changsha Yunjing Real Estate Co., Ltd.長沙雲璟房地產有限公司 | 12 | 10 | 3 | 1 |
| Sany (Zhuhai) Real Estate Co., Ltd. 三一(珠海)置業有限公司 | 48 | 2 | 2 | 3 |
| Zhuzhou Sany Intelligent Manufacturing Co., Ltd.株洲三一 智慧製造有限公司 | 35 | 2 | 2 | |
| Kunshan Sany Power Co., Ltd.昆山 三一動力有限公司 | 564 | 120 | 1 | 1 |
| Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人裝備(西安)有限 | 004 | 120 | | a Es |
| 公司 Sany (Quanzhou) Construction | 2,223 | 47 | 1 | 2 |
| Technology Co., Ltd.三一(泉 州)築工科技有限公司 | 21 | 39 | 1 | 1 |
| Sany (Chongqing) Intelligent Equipment Co., Ltd.三一(重慶) | | | | |
| 智慧裝備有限公司 Changsha Yunqi Real Estate | - | 1= | 1 | 8 2 8 |
| Development Co., Ltd.長沙雲麒房 地產開發有限公司 | | - | 1 | शक्त |
| Changsha Three Silver Real Estate Development Co., Ltd.長沙三銀房 地產開發有限公司 | | | 1 | 1 |
| Sany Construction (Quanzhou) Building Materials Co., Ltd.三一築 | ā | ·= | , | 200 |
| 工 (泉州) 建材有限公司 Hunan Sany Intelligent Industry | | - | 1 | ~ |
| Private Equity Fund Enterprise (Limited Partnership)湖南三一智 慧產業私募股權基金企業(有限合 | | | | |
| 夥) | 7,000 | 7,000 | - | (- |
| Sany Handan Construction Technology Co., Ltd.三一邯鄲築 | | | | |
| 工科技有限公司 | 12 | 32 | = | (37) |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (f) Outstanding balances with related parties: (continued)
- ii. Trade and bills receivables (continued)

| | As | at 31 Decemb | per | As at 30 April | |
|---|---------|------------------|-----------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| MGB SANY(M) IBS SDN BHD SANY MINING Equipment Co., | - | 12 | = | 1 = 2 | |
| Ltd.三一礦機有限公司 Sany Construction Malaysia Limited三一築工馬來西亞有限 | 5 | 2 | 20 | - ,s | |
| 公司 Beijing Xinhaoji Construction | 9,592 | - | - | 9 | |
| Machinery Co., Ltd北京鑫昊基 工程機械有限公司 China Wealth Machinery | 7,529 | - | - | -0 | |
| Malaysia Co., Ltd.中富設備馬來西亞有限公司 | 532 | - | | :=0 | |
| Jiulong Property Insurance Co., Ltd.久隆財產保險有限公司 | 383 | | ě | 654 | |
| Hunan Zhonghong Financial Leasing Co., Ltd.湖南中宏融資 租賃有限公司 | 12 | - | 52 | 2 | |
| Sany Construction Engineering (Linli) Technology Co., Ltd. Ξ | | | | | |
| 一築工(臨澧)科技有限公司 Xi'an Zhushengyuan Real Estate Co., Ltd西安竹勝園房地產有限 | 5 | - | - | : - 3 | |
| 公司 Hunan Aika Internet Technology | 4 | : = : | 1980 | • | |
| Co., Ltd.湖南愛卡互聯科技有限公司 | 2 | | | | |
| Shanghai Sany Construction Co., Ltd.上海三一築工建設有 | | | | - | |
| 限公司 Total | 985,621 | 1,199,251 | 1,997,453 | 2,158,360 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(d) Outstanding balances with related parties: (continued)

iii. Trade and bills payables

| | As a 2022 RMB'000 | at 31 Decem 2023 RMB'000 | ber 2024 RMB'000 | As at 30 April 2025 RMB'000 |
|--|-------------------------|--------------------------------|------------------------|-----------------------------------|
| Hunan AUTOMOBILE-LIMITED Company湖南汽車製造有限責任公 | | | | |
| 司 SANY Heavy Equipment Co., Ltd. | 75,395 | 245,639 | 562,504 | 518,109 |
| 三一重型裝備有限公司 Sany Heavy Equipment | 332,489 | 372,781 | 527,247 | 380,454 |
| International Holdings Co., Ltd.三 一重裝國際控股有限公司 Changsha Dilian Industrial Control | 541,906 | 475,956 | 449,422 | 401,597 |
| Technology Co., Ltd.長沙帝聯工控 科技有限公司 | 181,175 | 220,034 | 786,767 | 219,719 |
| SANY Marine Heavy Industry Co., Ltd.三一海洋重工有限公司 Hunan Sany Body Co., Ltd.湖南三 | 401,965 | 1,068,626 | 307,229 | 325,386 |
| 一車身有限公司 Sany Logistics Equipment USA | 306 | 18,996 | 271,411 | 122,488 |
| Co., Ltd三一物流裝備美國有限公司 Sany International (Hong Kong) | * | - | 249,166 | 279,301 |
| Industry Co., Ltd.三一國際(香港) 實業有限公司 Guangzhou Ygp Industrial Trading | 124 | 11,431 | 194,812 | 320,484 |
| Co., Ltd.廣州市易工品貿易有限公司 | 156,411 | 128,174 | 148,107 | 45,174 |
| Hangzhou Lilong Hydraulic Co., | | | \$2540.855.000 | |
| Ltd.杭州力龍液壓有限公司 Huachu Petrochemical | 14,778 | 29,938 | 83,945 | 100,983 |
| (Guangdong) Co., Ltd.華儲石化 (廣東) 有限公司 Hunan DEUTZ Power Co., Ltd.湖 | 34,288 | 47,036 | 62,380 | 32,971 |
| 南道依茨動力有限公司 Sany Lithium Energy Co., Ltd.三一 | 39,744 | 16,928 | 50,398 | 85,345 |
| 鋰能有限公司 Sany Heavy Equipment Indonesia | :=7 | 8 - | 46,164 | 183,148 |
| Holdings Co., Ltd.三一印尼重型裝備有限公司 | - | 21,065 | 39,151 | 67,337 |
| Sany Intelligent Equipment Co., Ltd.三一智慧裝備有限公司 Sany Construction Technology | - | 26,659 | 27,699 | 13,476 |
| (Miluo) Co., Ltd.三一築工科技(汨羅)有限公司 | 2 00 | 11 | 27,206 | 53,042 |
| | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- iii. Trade and bills payables (continued)

| | As a 2022 RMB'000 | 2023 RMB'000 | er 2024 RMB'000 | As at 30 April 2025 RMB'000 |
|---|-------------------------|-----------------|-----------------------|-----------------------------------|
| Kunshan Sany Power Co., Ltd.昆 山三一動力有限公司 Hunan Sany Building Co., Ltd.湖 南三一快而居住宅工業有限公 | 18 | 8,332 | 18,001 | 13,656 |
| 司 Sany Silicon Energy (Zhuzhou) Co., Ltd.三一矽能(株洲)有 | 624 | 34,628 | 13,301 | 17,171 |
| 限公司 Sany Palfinger SPV Equipment Co., Ltd.三一帕爾菲格特種車 | * | 1,520 | 6,682 | 6,601 |
| 輛裝備有限公司 Hunan Anren Sany Construction Technology Co., Ltd.湖南安仁 | 2,720 | 8,083 | 6,603 | 33,838 |
| 三一築工科技有限公司 Sany Robotics Technology Co., | 20 | 748 | 6,186 | 16,928 |
| Ltd.三一機器人科技有限公司 Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股 | 995 | 176 | 5,835 | 18,050 |
| 份有限公司及其子公司 | 2,728 | 4,816 | 5,439 | 8,599 |
| PT SANY MAKMUR PERKASA Sany Environmental Industry Co., Ltd.三一環境產業有限公 | 19,994 | 3,574 | 2,595 | 2,014 |
| 司 Sany Engravy Equipment Co | 5 | 155 | 1,609 | 741 |
| Sany Energy Equipment Co., Ltd.三一能源裝備有限公司 | 2 | 64 | 1,537 | 1,447 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- iii. Trade and bills payables (continued)

| | As a | t 31 December | er | As at 30 April | |
|--|----------------|---------------|-------------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Shengjing Intelligent Technology (Jiaxing) Co., Ltd.盛景智慧科 技(嘉興) 有限公司 | | 1,539 | 1,030 | 162 | |
| Xi'an Hualei Shipbuilding Industry Co., Ltd.西安華雷船舶 實業有限公司 | ,- | 916 | 988 | 988 | |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株洲三一 | 3.5 | 910 | generalised | | |
| 矽能新能源有限公司 Sany Technology Equipment Co., Ltd.三一技術裝備有限公 | (d | 9 | 107 | 200 | |
| 司 Hunan SANY Port Machinery Co., Ltd.湖南三一港口設備有 | 5,139 | 1 | 79 | 41 | |
| 限公司 Sany Robot Equipment (Xi'an) Co., Ltd.三一機器人裝備(西 | 26,485 | 2,231 | 74 | 2,413 | |
| 安)有限公司 Hunan Ground Unmanned Equipment Engineering Research Center Co., Ltd.湖南 省地面無人裝備工程研究中心 | 247 | 36 | 33 | 33 | |
| 有限責任公司 Hunan Xingbida Network Technology Co., Ltd.湖南行必 | 567 | 39 | 12 | 2 | |
| 達網聯科技有限公司 Lianyungang Anxin Machinery Sales Co., Ltd.連雲港安心機械 | 12 | 43 | 5 | - | |
| 銷售有限公司 | 5 | 10 | 2 | 5 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- iii. Trade and bills payables (continued)

| | As | at 31 Decemb | er | As at 30 April | |
|--------------------------------|---|--------------|------------------------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Tangshan Chite Mechanical | | | | | |
| Equipment Co., Ltd.唐山馳特 | | | | | |
| 機械設備有限公司 | 95 | 1 | 1 | 14 | |
| Sany Construction Engineering | | | | | |
| (Linli) Technology Co., Ltd.三 | | | | | |
| 一築工(臨澧)科技有限公司 | 1,949 | 3,137 | - | 일 | |
| Sany Construction Technology | | | | | |
| Co., Ltd.三一築工科技股份有 | | | | | |
| 限公司 | 4,605 | 2,400 | 3#3 | 4,579 | |
| SANY Group Co., Ltd.三一集團 | | | | | |
| 有限公司 | 102,631 | 1,192 | (4) | × | |
| Jiangsu Sany Environmental | | | | | |
| Technology Co., Ltd.江蘇三一 | | | | | |
| 環境科技有限公司 | 100 | 127 | (-) | 5 | |
| Wuhan Jiuzhoulong Engineering | | | | | |
| Machinery Co., Ltd.武漢九州龍 | | | | | |
| 工程機械有限公司 | 32 | 42 | :50 | 3,522 | |
| Hunan Xingxiang Construction | | | | | |
| Supervision Consulting Co., | | | | | |
| Ltd.湖南興湘建設監理諮詢有限 | | | | | |
| 公司 | 38 | 38 | (+): | - | |
| Sany Heavy Energy Co., Ltd and | | | | | |
| its subsidiaries三一重能股份有 | | | | | |
| 限公司及其子公司 | 4,437 | - | (-) | 56 | |
| Palfinger Sany Crane CIS | 482 | - | - | - | |
| Shenzhen Sany Cloud Oil | | | | | |
| Technology Co., Ltd.深圳三一 | | | | | |
| 雲油科技有限公司 | 234 | 핕 | 1 2 5 | 2 | |
| Sany Intelligent Mining | | | | | |
| Technology Co., Ltd.三一智礦 | | | | | |
| 科技有限公司 | 166 | = | <u>€</u> | = | |
| Hunan Sany Cloud Oil Energy | | | | | |
| Co., Ltd.湖南三一雲油能源有 | | | | | |
| 限公司 | 65 | | - | : = | |
| Sany Oil Smart Equipment Co., | | | | | |
| Ltd.三一石油智慧裝備有限公司 | 26 | | | - | |
| Total | 1,952,666 | 2,757,122 | 3,903,727 | 3,280,069 | |
| | 10 Table 10 | TA-11 1 | St (Anti-classific 1/2 | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- iv. Other payables and accruals

| | As | at 31 Decemb | ner | As at 30 April | |
|--|----------------|----------------------|--------------|----------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| SANY Group Co., Ltd.三一集團有限公司 China Wealth Asia Machine Limited.中富 | 278,185 | 537,102 | 309,401 | 300,963 | |
| (亞洲) 機械有限公司 Liang Wengen and other natural person | 275,000 | 2 | 138,550 | - | |
| 梁稳根等自然人 | 74,300 | 74,300 | 74,300 | 74,300 | |
| Sany Technology Equipment Co., Ltd.三 一技術裝備有限公司 | 105 | 48,793 | 47,856 | 35,497 | |
| Sany Robot Equipment (Xi'an) Co., Ltd. 三一機器人裝備(西安)有限公司 | 94,518 | 70,487 | 33,420 | 32,778 | |
| Sany Robotics Technology Co., Ltd.三一 機器人科技有限公司 | 27,359 | 24,631 | 17,357 | 17,041 | |
| Jiangsu Sany Construction Co., Ltd.江蘇 三一築工有限公司 | 8,281 | 8,056 | 14,376 | 4,320 | |
| Jiangsu Sany Environmental Technology Co., Ltd.江蘇三一環境科 | | | | ,, ,, | |
| 技有限公司 Hunan AUTOMOBILE-LIMITED | 27,668 | 18,421 | 11,170 | 11,657 | |
| Company湖南汽車製造有限責任公司 Shihezi Mingzhao Equity Investment Management Co., Ltd.石河子市明照股 | - | 10,265 | 10,351 | 12,328 | |
| 權投資管理有限公司 Sany Construction Technology Co., Ltd. | 9,199 | 9,848 | 9,335 | 6,143 | |
| 三一築工科技股份有限公司 Sany Heavy Energy Co., Ltd and its | 2,049 | 2 | 8,220 | 15,458 | |
| subsidiaries三一重能股份有限公司及 | 50.000 | 20.500 | 0.500 | 40.700 | |
| 其子公司 Sany (Chongqing) Intelligent Equipment Co., Ltd.三一(重慶)智慧裝備有限公 | 59,896 | 39,569 | 6,528 | 19,762 | |
| 司 | 5,294 | 5,480 | 5,481 | 5,102 | |
| Palfinger Sany Crane CIS | -30 T <u>a</u> | 387 | 4,966 | 428 | |
| Sany Lithium Energy Co., Ltd.三一鋰能 | | | | | |
| 有限公司 Rootcloud Technology Co., Ltd. and tis | | - | 4,753 | 4,173 | |
| subsidiaries樹根互聯股份有限公司及 | | | | | |
| 其子公司 Shengjing Intelligent Technology | 6,048 | 1,888 | 4,365 | 2,355 | |
| (Jiaxing) Co., Ltd.盛景智慧科技(嘉 興)有限公司 | 2 | 3,446 | 2,410 | 2,426 | |
| China Wealth Machine Holdings Limited 中富機械控股有限公司 | 4,154 | 4,266 | 4,288 | 2,240 | |
| Hunan Zhushengyuan Property Service Co., Ltd.湖南竹勝園物業服務有限公司 | 424 | 1,096 | 1,561 | 1,080 | |
| Changsha Dilian Industrial Control Technology Co., Ltd.長沙帝聯工控科 | | e * enumerone | 3. NO 799001 | *********** | |
| 技有限公司 Hunan Anren Sany Construction | 446 | 18 | 1,695 | 1,244 | |
| Technology Co., Ltd.湖南安仁三一築 工科技有限公司 | 758 | 880 | 1,130 | 1,014 | |
| Beijing Sany Architectural Design and Research Co., Ltd.北京三一建築設計 | , 55 | 000 | 1,100 | ,,014 | |
| 研究有限公司 | 1,109 | 1,114 | 1,114 | 1,114 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

- (d) Outstanding balances with related parties: (continued)
- iv. Other payables and accruals (continued)

| | Δο | at 31 December | er | As at 30 April | |
|--|----------------|--------------------|----------------------|--------------------|--|
| | 2022 | 2023 | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Hunan Sany Building Co., Ltd.湖南三一 | | | | | |
| 快而居住宅工業有限公司 | 1,835 | 1,486 | 1,099 | 1,099 | |
| Hunan Lehui Sports Culture | | 1,1 | .,, | | |
| Communication Co., Ltd.湖南樂匯體 | | | | | |
| 育文化傳播有限公司 | 1,002 | 1,002 | 1,002 | 1,002 | |
| Jiulong Property Insurance Co., Ltd.久隆 財產保險有限公司 | 1,002 | 35 | 1,011 | 344 | |
| Sany Environmental Industry Co., Ltd. = | - | 33 | 1,011 | 344 | |
| 一環境產業有限公司 | 2 0 | ₩ | 739 | 38 | |
| Hunan Xingbida Network Technology | | | | | |
| Co., Ltd.湖南行必達網聯科技有限公司 | 171 | - | 710 | 960 | |
| SANY Heavy Equipment Co., Ltd.三一重 | | | | | |
| 型裝備有限公司 | 1 | 676 | 651 | 649 | |
| Guangzhou Ygp Industrial Trading Co., | | | | | |
| Ltd.廣州市易工品貿易有限公司 | 2,679 | 1,434 | 643 | 996 | |
| Sany Construction Technology (Miluo) | | | | | |
| Co., Ltd.三一築工科技(汨羅)有限公 | | | | | |
| 司 | - | 2 | 609 | 35 | |
| Sany Energy Equipment Co., Ltd.三一能 | | | 000 | | |
| 源裝備有限公司 | 556 | 549 | 555 | | |
| Kunshan Zhongfa Asset Management | 330 | 543 | 555 | | |
| Co., Ltd.昆山中發資產管理有限公司 | 529 | 531 | 529 | 529 | |
| Zhejiang Sany Construction Technology | 529 | 331 | 323 | 329 | |
| Co., Ltd.浙江三一築工科技有限公司 | | 249 | 506 | 20 | |
| Huachu Petrochemical (Guangdong) | - | 245 | 500 | 20 | |
| Co., Ltd.華儲石化(廣東)有限公司 | | 124 | 476 | 239 | |
| Sany Hydrogen Energy Co., Ltd.三一氫 | - | 124 | 470 | 239 | |
| 能有限公司 | | | 440 | 550 | |
| The state of the s | ·50 | \$1 7 5 | 443 | 556 | |
| Yuandong Construction Investment | | | | | |
| Group CO.,Ltd of Beijing北京城建遠東 | | | | | |
| 建設投資集團有限公司 | 7 | • | 400 | 400 | |
| Loudi Zhushengyuan Real Estate | | | | | |
| Development Co., Ltd. 婁底竹勝園房地 | | | | | |
| 產開發有限公司 | 2 | <u>-</u> | 397 | | |
| Sany Intelligent Mining Technology Co., | | | | | |
| Ltd.三一智礦科技有限公司 | 1,114 | 330 | 330 | 330 | |
| Hunan Xingxiang Construction | | | | | |
| Supervision Consulting Co., Ltd.湖南 | | | | | |
| 興湘建設監理諮詢有限公司 | 149 | 75 | 324 | 375 | |
| China Wealth Saudi Machine Limited中 | | | | | |
| 富沙特機械有限公司 | 260 | 304 | 310 | 310 | |
| Zhuzhou Sany Silicon Energy New | | | | | |
| Energy Co., Ltd.株洲三一矽能新能源 | | | | | |
| 有限公司 | - | 87 | 310 | 100 | |
| Tangshan Chite Mechanical Equipment | | | | | |
| Co., Ltd.唐山馳特機械設備有限公司 | 166 | 114 | 313 | (-)/- | |
| China Wealth Hongkong Machine | | | | | |
| Limited中富香港機械有限公司 | 32 | 39 | 419 | 61 | |
| SANY Marine Heavy Industry Co., Ltd. | w . | | 25/5 -5 2 | -, | |
| 三一海洋重工有限公司 | 2,235 | 296 | 391 | | |
| | _,_,_, | | | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

- (d) Outstanding balances with related parties: (continued)
- iv. Other payables and accruals (continued)

| | As a | at 31 December | ē. | As at 30 April |
|--|-------------------|-----------------|---------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Turbo Fly Machine Engineering | | | | |
| Limited騰飛機械設備有限公司 | :: | * | 228 | 5 |
| Changsha Yunhui Real Estate | | | | |
| Development Co., Ltd.長沙雲薈房 | | | | |
| 地產開發有限公司 | 17 | - | 158 | = |
| Changsha Yunjing Real Estate Co., | | | | |
| Ltd. 長沙雲璟房地產有限公司 | (100.1 | - | 148 | 148 |
| Sun Li Heng Machinery Co., Ltd. | | | | |
| (Hong Kong)新利恒機械有限公司 | | | | |
| (香港) | 42,117 | 42,723 | 132 | 43,752 |
| Hunan Ground Unmanned | | | | |
| Equipment Engineering Research | | | | |
| Center Co., Ltd.湖南省地面無人裝 | | 207 | 440 | |
| 備工程研究中心有限責任公司 Wuhan Jiuzhoulong Engineering | (7) | 387 | 119 | - |
| Machinery Co., Ltd.武漢九州龍工 | | | | |
| 程機械有限公司 | 190 | 90 | 104 | 90 |
| Hunan Sany Body Co., Ltd.湖南三一 | 190 | 90 | 104 | 90 |
| 車身有限公司 | | | 100 | |
| | 1.50 | - | 100 | |
| Hunan Sany Construction Co., Ltd.湖 | 4.544 | 400 | 07 | 0.5 |
| 南三一築工有限公司 Changsha Yuntian Real Estate Co., | 1,514 | 498 | 97 | 95 |
| Ltd.長沙雲天房地產有限公司 | | | 76 | |
| Zhushengyuan Real Estate Co., Ltd. | - | 2 | 76 | - |
| 上海竹勝園地產有限公司 | 75 | 75 | 75 | 75 |
| Sany (Zhuhai) Real Estate Co., Ltd. | 70 | , 0 | , 0 | 10 |
| 三一 (珠海) 置業有限公司 | _ | 2 | 63 | |
| Chongqing Sany Zhushengyuan | | | | |
| Property Service Co., Ltd.重慶三一 | | | | |
| 竹勝園物業服務有限公司 | (20) | 38 | 60 | 19 |
| Hunan Zhongfa Intelligent Equipment | | | | |
| Co., Ltd.湖南中發智慧裝備有限公 | | | | |
| 司 | 2 | 6 | 59 | 73 4 2 |
| Hangzhou Serval Technology Co., | | | | |
| Ltd.杭州藪貓科技有限公司 | 10 | 5 | 23 | 8 |
| PT SANY MAKMUR PERKASAPT | | | | |
| SANY MAKMUR PERKASA | - | = | 21 | S#2 |
| China Kangfu International Leasing | | | | |
| Co., Ltd.中國康富國際租賃股份有 | 9220 | Manage Agrana P | 178724 | |
| 限公司 | 17 | 15,832 | 17 | |
| Beijing Sany Public Welfare | | | | |
| Foundation北京三一公益基金會 | (**) | 16 | 16 | 16 |
| China Wealth (Huayue) Limited中富 | | 44 | 2.2 | |
| 華越機械有限公司 | 11 | 11 | 11 | 140 |
| | | | | |

49 RELATED PARTY TRANSACTIONS (continued)

- (d) Outstanding balances with related parties: (continued)
- iv. Other payables and accruals (continued)

| | | at 31 December | | As at 30 April |
|--|-------------------|-----------------|-----------------|-----------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| 0.1 | | | | |
| Cuiyun Gonggong (Shanghai) Technology Co., Ltd. 萃雲共工(上海)科技有限公司 | 6 | - | 9 | <u>.</u> |
| Hubei Sany Truck Sales and Service Co., Ltd.湖北三一卡車銷售服務有限公司 | 196 | 9 | 9 | 9 |
| Hunan DEUTZ Power Co., Ltd.湖南道依茨 | | | 2 | |
| 動力有限公司 Sany Oil Smart Equipment Co., Ltd.三一石 | - | 2 | 4 | - |
| 油智慧裝備有限公司 | 2 | 2 | 2 | 2 |
| Sany Palfinger SPV Equipment Co., Ltd.三 一帕爾菲格特種車輛裝備有限公司 | | *1 | 2 | 2 |
| Beijing Sany Heavy Machinery Co., Ltd.北 京市三一重機有限公司 | 1,536 | <u></u> | 2 | 153 |
| Hunan Aika Internet Technology Co., Ltd. 湖南愛卡互聯科技有限公司 | 1,550 | | | |
| Sichuan Lumaite Engineering Equipment | - | Ē. | 1 | 20 |
| Co., Ltd.四川路邁特工程設備有限公司 Hunan Sanyin Commercial Management | (4) | - | 1 | 1 |
| Co., Ltd.湖南三銀商業管理有限公司 | | 1 | 1 | ÷. |
| Shenzhen Trinity Technology Co., Ltd.深圳 市三一科技有限公司 | 61 | 37 | - | o e |
| Kunshan Sany Environment Protecting Technology Co., Ltd.昆山三一環保科技 | | | | |
| 有限公司 Chongqing Zhushengyuan Real Estate | 3 .5 3 | 39 | 5 | • |
| Development Co., Ltd.重慶竹勝園房地產 | | | | |
| 開發有限公司 Beijing Xinhaoji Construction Machinery | | 3 | • | 1.5 |
| Co., Ltd北京鑫昊基工程機械有限公司 | 387 | 0.00 | - | 85 |
| Shenzhen Sany Cloud Oil Technology Co., Ltd.深圳三一雲油科技有限公司 | 72 | | | £. |
| Hunan SANY Port Machinery Co., Ltd.湖南 | 1900 | | | |
| 三一港口設備有限公司 Palfinger Sany Crane CISPalfinger Sany | 12 | - | - | 72 |
| Crane CIS | 9 4 6 | 9 | - | - |
| Sany Intelligent Equipment Co., Ltd.三一智 慧裝備有限公司 | 179 | | 2 | 12 |
| Sany Silicon Energy (Zhuzhou) Co., Ltd. = | 173 | | 5. | |
| 一矽能 (株洲) 有限公司 | 77 | S#0 | - | 2 |
| Shanghai Sany Construction Co., Ltd.上海 三一築工建設有限公司 | 37 | 122 | 12 | 3 <u>2</u> |
| Hunan Sanxiang Bank Co., Ltd.湖南三湘銀 行股份有限公司 | | | | |
| Zhuzhou Sany Intelligent Manufacturing | 4 | 3.51 | 5. | 8.T. |
| Co., Ltd.株洲三一智慧製造有限公司 | | 17 5 9 | | 406 |
| Hunan Sanfeng Technology Co., Ltd.湖南 三峰科技有限公司 | * | 141 | - | 65 |
| Shanghai SANY Science and Technology Co., Ltd.上海三一科技有限公司 | 4 | := | - | 146 |
| Hunan Sany Jingchuang Technology Co., | | | | |
| Ltd.湖南三一精創科技有限公司 Total | 931,831 | 926,772 | 726,332 | 722 605,202 |
| Julia | 931,031 | 520,772 | 120,332 | 000,202 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(d) Outstanding balances with related parties: (continued)

v. Contract liabilities

| | | t 31 Decembe | As at 30 April | |
|---|--------------|-------------------|----------------|---------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| China Wealth Machine Holdings | | | | |
| Limited中富機械控股有限公司 | 15,332 | 15,584 | 15,758 | 17,901 |
| Sany Energy Equipment Co., | | | | |
| Ltd.三一能源裝備有限公司 | 4,273 | 4,227 | 4,267 | 4,818 |
| Turbo Fly Machine Engineering Limited騰飛機械設備有限公司 | 522 | 23 | 1,750 | 503 |
| China Wealth Hongkong | | | 1,100 | 000 |
| Machine Limited中富香港機械 | | | | |
| 有限公司 | 244 | 297 | 1,036 | (#K) |
| SANY Marine Heavy Industry | | | | |
| Co., Ltd.三一海洋重工有限公 | | | | |
| 司 Channels Dilian Industrial | 51 | (-)· | 893 | 1,028 |
| Changsha Dilian Industrial Control Technology Co., Ltd. | | | | |
| 長沙帝聯工控科技有限公司 | 3,433 | 141 | 617 | 500 |
| Jiulong Property Insurance Co., | 0,100 | | 0., | 000 |
| Ltd.久隆財產保險有限公司 | 2000 | 266 | 468 | 1 |
| Hunan Zhongfa Intelligent | | | | |
| Equipment Co., Ltd.湖南中發 | | | | |
| 智慧裝備有限公司 | 18 | 44 | 458 | 570 |
| PT SANY MAKMUR | | | | |
| PERKASAPT SANY MAKMUR PERKASA | | _ | 163 | 176 |
| China Kangfu International | 10- | | 100 | 170 |
| Leasing Co., Ltd.中國康富國際 | | | | |
| 租賃股份有限公司 | 127 | 127 | 127 | 144 |
| Tangshan Chite Mechanical | | | | |
| Equipment Co., Ltd. 唐山馳特 | | | | |
| 機械設備有限公司 | 216 | 878 | 126 | 182 |
| Wuhan Jiuzhoulong Engineering | | | | |
| Machinery Co., Ltd.武漢九州龍 | | | | |
| 工程機械有限公司 | (<u>-</u>) | _ | 109 | 2,049 |
| China Wealth (Huayue) Limited 中富華越機械有限公司 | 92 | 90 | 00 | 02 |
| 中質学感機械有限公司 Cuiyun Gonggong (Shanghai) | 82 | 82 | 82 | 93 |
| Technology Co., Ltd.萃雲共工 | | | | |
| (上海)科技有限公司 | 44 | _ | 69 | 78 |
| Guangzhou Ygp Industrial | | | | |
| Trading Co., Ltd.廣州市易工品 | | | | |
| 貿易有限公司 | - | 242 | 67 | 164 |
| Hunan DEUTZ Power Co., Ltd. | | | | |
| 湖南道依茨動力有限公司 | - | _ | 27 | 31 |
| Hunan Xingbida Network | | | | |
| Technology Co., Ltd.湖南行必 | | | 45 | |
| 達網聯科技有限公司 | - | = | 15 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

- (d) Outstanding balances with related parties: (continued)
- v. Contract liabilities (continued)

| | As 2022 | s at 31 December 2023 | er 2024 | As at 30 April 2025 | |
|--|------------|--------------------------|-------------------|------------------------|--|
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Beijing Sany Heavy Machinery Co., Ltd.北京市三一重機有限公司 | - | :- | 15 | 16 | |
| Hunan Sanyin Commercial Management Co., Ltd.湖南三銀商 業管理有限公司 | | 4 | 4 | 27 | |
| Loudi Zhushengyuan Real Estate Development Co., Ltd. 婁底竹勝園 | - | 71 | | | |
| 房地產開發有限公司 Sany Robotics Technology Co., Ltd. 三一機器人科技有限公司 | | 1 | 1 | 1 13 | |
| Sany Heavy Energy Co., Ltd and its subsidiaries三一重能股份有限公司 | | | · | 10 | |
| 及其子公司 Sany Technology Equipment Co., | 2 | 6,086 | 7 | 38 | |
| Ltd.三一技術裝備有限公司 SANY Group Co., Ltd.三一集團有限 | 805 | 813 | = | 5 | |
| 公司 | 297 | 297 | * | * | |
| Zhuzhou Sany Silicon Energy New Energy Co., Ltd.株洲三一矽能新能源有限公司 | - | 127 | - | | |
| Zhejiang Sany Construction Technology Co., Ltd.浙江三一築工 | | | | | |
| 科技有限公司 Palfinger Sany Crane CISPalfinger | | 75 | • | 5. | |
| Sany Crane CIS | 9 | 68 | - | 1,409 | |
| Kunshan Zhongfa Asset Management Co., Ltd.昆山中發資產管理有限公司 | | 18 | | | |
| Changsha Yunhui Real Estate Development Co., Ltd.長沙雲舊房 | - | 10 | - | - | |
| 地產開發有限公司 Hunan Zhushengyuan Property | • | 1 | X. | - | |
| Service Co., Ltd.湖南竹勝園物業服 務有限公司 | ū | 1 | - | | |
| Sany Intelligent Equipment Co., Ltd. 三一智慧裝備有限公司 | 1 275 | | | | |
| Sany Silicon Energy (Zhuzhou) Co., | 1,375 | 3-0 | 0 ,= 0 | | |
| Ltd.三一矽能(株洲)有限公司 Shanghai Sany Construction Co., | 596 | (#) | - | ~ | |
| Ltd.上海三一築工建設有限公司 | 283 | _ | 9 <u>4</u>) | 19 | |
| Hunan SANY Port Machinery Co., Ltd.湖南三一港口設備有限公司 | 55 | 121 | - | - | |
| Hunan Sanxiang Bank Co., Ltd. 湖南 | 22 | | | | |
| 三湘銀行股份有限公司 Rootcloud Technology Co., Ltd. and tis subsidiaries樹根互聯股份有限 | 33 | 150 | | ୍= | |
| 公司及其子公司 | 2 | | | | |
| Total | 27,266 | 29,379 | 26,053 | 29,742 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

49 RELATED PARTY TRANSACTIONS (continued)

(d) Outstanding balances with related parties: (continued)

vi. Lease liabilities

| | | at 31 Decemb | | As at 30 April |
|--|-----------------|-----------------|-----------------------|---------------------------|
| | 2022 RMB'000 | 2023 RMB'000 | 2024 RMB'000 | 2025 RMB'000 |
| SANY Group Co., Ltd.三一集團 | | | | |
| 有限公司 | 57,473 | 239,155 | 215,913 | 312,747 |
| Beijing Sany Heavy Machinery Co., Ltd.北京市三一重機有限 公司 | 117,450 | 103,748 | 91,528 | 85,546 |
| China Kangfu International | 117,450 | 103,746 | 91,526 | 00,040 |
| Leasing Co., Ltd.中國康富國際 租賃股份有限公司 | (<u>*</u> | - | 12,802 | 14,980 |
| Shenzhen Trinity Technology | | | € (0.000 m) (0.000 m) | 6-10 6 -10 (20/30) |
| Co., Ltd.深圳市三一科技有限 公司 | (¥ | *** | 11,075 | 4,148 |
| Sany (Chongqing) Intelligent Equipment Co., Ltd.三一(重 | | | | |
| 慶)智慧裝備有限公司 | 116,576 | 139,465 | 2,973 | 228,967 |
| Sany Heavy Energy Co., Ltd and its subsidiaries三一重能股份有限公司及其子公司 | | | 1 265 | 1 120 |
| Hunan DEUTZ Power Co., Ltd. | 2.5 | | 1,265 | 1,120 |
| 湖南道依茨動力有限公司 | · | - | 512 | 3,779 |
| SANY Heavy Equipment Co., Ltd.三一重型裝備有限公司 | | 74 | 105 | 440 |
| Hunan Zhushengyuan Property | - | 74 | 195 | 146 |
| Service Co., Ltd.湖南竹勝園物業服務有限公司 | | | 400 | |
| 来放扬有限公司 Hunan Sany Jingchuang | - | - | 138 | 55 |
| Technology Co., Ltd.湖南三一 精創科技有限公司 | | | | 22.056 |
| Total | 291,499 | 482,442 | 336,401 | 22,856 674, 344 |
| Total | 231,438 | 402,442 | 330,401 | 014, 344 |

All above outstanding balances with related parties are in trade nature.

49 RELATED PARTY TRANSACTIONS (continued)

(e) Commitments with related parties

To promote the sales of the Group's construction machinery equipment and meet customer demands, the Group has established finance lease sales cooperation with Kangfu and Hunan Zhonghong. The Group has entered into bank-enterprise cooperation agreements for finance lease with Kangfu, Hunan Zhonghong, and relevant financial institutions. Pursuant to the agreements, Kangfu and Hunan Zhonghong provide finance lease services to the Group's end customers, transferring their receivables from finance leases to financial institutions. Should the lessees fail to make rental payments according to agreed terms during the repayment period, the Group is obligated to guarantee the related leased assets under the cooperation agreements to the financial institutions. As of 31 December 2022, 2023, and 2024, and 30 April 2025, the outstanding balance of such guarantee obligations undertaken by the Group amounted to RMB3,861 million, RMB2,601 million, RMB408 million, andRMB421million, respectively.

The Group has entered into trade receivables factoring arrangements with certain financial institutions and transferred specific non-current portion of trade receivables to them. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the carrying amount of the unexpired non-current portion of trade receivables under these arrangements totalled RMB289 million, RMB116 million, RMB26 million, and Nil, respectively, with guarantee responsibilities assumed by the Company's parent company, Sany Group Co., Ltd.

The subsidiaries of the Group, SANY Auto Finance and SANY Financial Leasing cooperate with Sany Heavy Equipment International Holdings Co., Ltd. and its subsidiaries, or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Sany Heavy Equipment International Holdings Co., Ltd. and its subsidiaries committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was RMB1,177 million, RMB3,433 million, RMB2,436 million, and RMB2,560 million.

The subsidiaries of the Group, SANY Auto Finance Co., Ltd. cooperate with Sany Construction Technology Co., Ltd. and its subsidiaries, or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Sany Construction Technology Co., Ltd. and its subsidiaries committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, RMB363 million, RMB220 million, and RMB170 million, respectively.

The subsidiaries of the Group, SANY Auto Finance and SANY Financial Leasing cooperate with Hunan AUTOMOBILE-LIMITED Company, or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Hunan AUTOMOBILE-LIMITED Company committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, RMB583 million, RMB1,458 million, and RMB2,772 million, respectively.

The subsidiaries of the Group, SANY Auto Finance and SANY Financial Leasing cooperate with Sany Environmental Industry Co., Ltd., or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Sany Environmental Industry Co., Ltd. committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, RMB3 million, RMB16 million, and RMB23 million, respectively.

49 RELATED PARTY TRANSACTIONS (continued)

(e) Commitments with related parties (continued)

The subsidiaries of the Group, SANY Auto Finance cooperate with Kunshan Sany Environment Protecting Technology Co., Ltd. or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Kunshan Sany Environment Protecting Technology Co., Ltd. committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, RMB16 million,RMB11 million, and RMB11 million respectively.

The subsidiaries of the Group, SANY Auto Finance cooperate with Sany Palfinger SPV Equipment Co., Ltd. or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Sany Palfinger SPV Equipment Co., Ltd. committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, RMB0.3 million, RMB0.2 million, and RMB2 million, respectively.

The subsidiaries of the Group, SANY Auto Finance and SANY Financial Leasing cooperate with Sany Robotics Technology Co., Ltd. or its distributors to provide financial leasing and mortgage services to their customers. According to the cooperation agreement, Sany Robotics Technology Co., Ltd. committed to assume guarantee for the lessee or borrower. As of 31 December 2022, 2023 and 2024, and 30 April 2025, the balance of the guarantee was nil, nil, RMB141 million, and RMB328 million, respectively.

The balance of the related guarantee will gradually be released as the end customers, lessee or borrower make the payment and will not be fully released before listing.

(f) Compensation of key management personnel of the Group:

| | Year ei | nded 31 Decer | four months end | ed 30 April | |
|---|----------------|---------------|-----------------|------------------------|---------|
| | 2022 2023 2024 | | 2024 | 2025 | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 (Unaudited) | RMB'000 |
| Short term employee | 400.054 | 40.404 | 50.040 | 40.050 | 47.004 |
| benefits Equity-settled share-based | 103,254 | 43,194 | 50,243 | 16,358 | 17,661 |
| payments | 11,990 | 5,272 | 9,434 | 2,344 | 1,836 |
| Total | 115,244 | 48,466 | 59,677 | 18,702 | 19,497 |

Further details of directors' and the supervisors' emoluments are included in note 8 to the Financial statements.

(g) Monetary funds deposited with related parties:

| | As at 31 December | | | As at 30 April | |
|---------------------|-------------------|-----------|-----------|----------------|--|
| s | 2022 | 2023 | 2024 | 2025 | |
| · | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Hunan Sanxiang Bank | | | | | |
| Co., Ltd. 湖南三湘銀 | | | | | |
| 行股份有限公司 | 5,163,994 | 5,508,557 | 3,512,915 | 2,596,327 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments at the end of each of the Relevant Periods were as follows:

As at 31 December 2022

Financial assets

| | | assets at FVPL | Financial ass | ets at FVOCI | | | |
|---|----------------------|--------------------|---------------|-------------------|---------------------|-------------|--|
| | Designated | Mandatorily | | | Financial assets at | | |
| | as such upon initial | designated as such | Debt | Equity | amortised | | |
| | recognition | Sucii | investments | investments | cost | Total | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Financial assets | | | | | | | |
| at FVOCI | - | 8 | 294,478 | 1,332,642 | - | 1,627,120 | |
| Financial assets | 44 407 000 | 0.740.004 | | | | 45 450 000 | |
| at FVPL | 11,437,989 | 3,718,901 | - | (| 300 | 15,156,890 | |
| Derivative financial | | | | | | | |
| instruments | 1000 | 374,301 | 120 | 1,500 | | 374,301 | |
| Trade and bills | 1700 | 374,301 | - | . | | 374,301 | |
| receivables | 20 | 2 | <u> </u> | | 31,841,409 | 31,841,409 | |
| Financial assets | | | _ | | 01,041,400 | 01,041,400 | |
| included in | | | | | | | |
| prepayments, | | | | | | | |
| other | | | | | | | |
| receivables | | | | | | | |
| and other | | | | | | | |
| assets | 20 | _ | -21 | (<u>*</u>) | 6,527,817 | 6,527,817 | |
| Loans and | | | | | | | |
| advances | - 2 | = | = | : = : | 11,156,920 | 11,156,920 | |
| Receivables | | | | | | | |
| under finance | | | | | | | |
| lease | - | | | (- 0) | 12,083,256 | 12,083,256 | |
| Restricted | | | | | | | |
| deposits | ¥7 | = | - | 120 | 962,954 | 962,954 | |
| Time deposits with original maturity of | | | | | | | |
| more than | | | | | | | |
| three months | - | - | | | 7,880,313 | 7,880,313 | |
| Cash and cash | | | | | | | |
| equivalents | | - | | | 12,695,771 | 12,695,771 | |
| | | | ~~ | | | | |
| Total | 11,437,989 | 4,093,202 | 294,478 | 1,332,642 | 83,148,440 | 100,306,751 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 31 December 2022

Financial liabilities

| | Financial liabilities at fair value through | | |
|--|---|--|------------------|
| | profit or loss | Financial liabilities at amortised | |
| | Held for trading RMB'000 | cost RMB'000 | Total RMB'000 |
| Derivative financial instruments | 241,152 | - | 241,152 |
| Trade and bills payables | 100 | 28,906,687 | 28,906,687 |
| Financial liabilities included in other payables | | | |
| and accruals | ©= | 7,686,291 | 7,686,291 |
| Placements from banks | 1 m | 6,523,735 | 6,523,735 |
| Interest-bearing bank and other borrowings | (ex | 33,973,007 | 33,973,007 |
| Lease liabilities | 8 5 | 461,786 | 461,786 |
| Other non-current liabilities | | 1,473 | 1,473 |
| Total | 241,152 | 77,552,979 | 77,794,131 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 31 December 2023

Financial assets

| | Financial | Financial assets at FVPL Financi | | ets at FVOCI | | |
|--|---|---|--------------------------------|----------------------------|--|------------------|
| | Designated as such upon initial recognition RMB'000 | Mandatorily designated as such RMB'000 | Debt investments RMB'000 | Equity investments RMB'000 | Financial assets at amortised cost RMB'000 | Total RMB'000 |
| Financial assets at FVOCI | | (<u>-</u>) | 365,819 | 970,897 | - | 1,336,716 |
| Financial assets at FVPL Derivative | 9,272,040 | 1,887,809 | - | | - | 11,159,849 |
| financial instruments | | 334,063 | - | ě | • | 334,063 |
| Trade and bills receivables Financial assets | := | : : : | | | 29,423,901 | 29,423,901 |
| included in prepayments, other receivables and other | | | | | | |
| assets | - | - | | - | 7,931,668 | 7,931,668 |
| Loans and advances Receivables | - | (-) | 1 <u>4</u> 0 | 2 | 6,779,361 | 6,779,361 |
| under finance lease | 32° | 1 <u>2</u> 0 | | | 16,032,127 | 16,032,127 |
| Restricted deposits Time deposits | H= | 18. | ·#: | - | 704,117 | 704,117 |
| with original maturity of | | | | | | |
| more than three months | - | - | - | - | 9,529,137 | 9,529,137 |
| Cash and cash equivalents | | 5 | | | 8,141,859 | 8,141,859 |
| Total | 9,272,040 | 2,221,872 | 365,819 | 970,897 | 78,542,170 | 91,372,798 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 31 December 2023

Financial liabilities

| Financial liabilities at fair value through profit or loss | | |
|---|---|--|
| 11-14 (1 1 | Financial liabilities at | T-1-1 |
| | | Total |
| RMB'000 | RMB'000 | RMB'000 |
| 237,420 | | 237,420 |
| | 22,692,726 | 22,692,726 |
| | 53 35 | 24 22 |
| | 6,902,169 | 6,902,169 |
| (m) | 5,435,397 | 5,435,397 |
| | (5,003,545,30) | |
| 32 | 31,025,839 | 31,025,839 |
| - | 803,679 | 803,679 |
| | 15,415 | 15,415 |
| 237,420 | 66,875,225 | 67,112,645 |
| | at fair value through profit or loss Held for trading RMB'000 237,420 | at fair value through profit or loss Held for trading RMB'000 237,420 - 22,692,726 - 6,902,169 - 5,435,397 - 31,025,839 - 803,679 - 15,415 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 31 December 2024

Financial assets

| | | | Financial ass | ets at FVOCI | | | |
|---|---|---|--------------------------------|----------------------------|--|------------------|--|
| | Designated as such upon initial recognition RMB'000 | Mandatorily designated as such RMB'000 | Debt investments RMB'000 | Equity investments RMB'000 | Financial assets at amortised cost RMB'000 | Total RMB'000 | |
| Financial assets at FVOCI | \\ <u>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</u> | - | 456,501 | 608,455 | 3 | 1,064,956 | |
| Financial assets at FVPL Derivative | 9,150,818 | 2,196,635 | - | = | - | 11,347,453 | |
| financial instruments | 255 | 375,720 | - | | - | 375,720 | |
| Trade and bills receivables | 78 | 9 4 | - | 7 = 0 | 31,256,847 | 31,256,847 | |
| Financial assets included in prepayments, other receivables and other | | | | | | | |
| assets | := | (* | | * | 8,301,171 | 8,301,171 | |
| Loans and advances Receivables under finance | ~ | ~ | - | - | 3,301,948 | 3,301,948 | |
| lease | 120 | | * | | 16,429,658 | 16,429,658 | |
| Restricted deposits Time deposits with original maturity of | æ | æ | - | | 689,488 | 689,488 | |
| more than three months Cash and cash | h = R | :=: | - | :- | 8,566,529 | 8,566,529 | |
| equivalents | | | | | 11,576,469 | 11,576,469 | |
| Total | 9,150,818 | 2,572,355 | 456,501 | 608,455 | 80,122,110 | 92,910,239 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 31 December 2024

Financial liabilities

| | Financial liabilities at fair value through profit or loss | | |
|--|---|---|------------------|
| | Held for trading RMB'000 | Financial liabilities at amortised cost RMB'000 | Total RMB'000 |
| Derivative financial | | | |
| instruments | 106,762 | - | 106,762 |
| Trade and bills payables | · · · · · · · · · · · · · · · · · · · | 28,654,359 | 28,654,359 |
| Financial liabilities included in other payables and | | | |
| accruals | (-) | 6,081,631 | 6,081,631 |
| Placements from banks | | 3,507,970 | 3,507,970 |
| Interest-bearing bank and | | | |
| other borrowings | | 24,910,931 | 24,910,931 |
| Lease liabilities | 2 | 757,567 | 757,567 |
| Other non-current liabilities | | 477 | 477 |
| Total | 106,762 | 63,912,935 | 64,019,697 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 30 April 2025

Financial assets

| | Financial ass | sets at FVPL | Financial assets at FVOCI | | | |
|---|---|---|--------------------------------|----------------------------|--|------------------|
| | Designated as such upon initial recognition RMB'000 | Mandatorily designated as such RMB'000 | Debt investments RMB'000 | Equity investments RMB'000 | Financial assets at amortised cost RMB'000 | Total RMB'000 |
| Financial assets at FVOCI | | * | 470,046 | 608,455 | | 1,078,501 |
| Financial assets at FVPL Derivative | 6,788,535 | 5,056,334 | | - | - | 11,844,869 |
| financial instruments | | 225,481 | - | ¥ | (* | 225,481 |
| Trade and bills receivables Financial assets | - | æ0 | | ×= | 33,984,627 | 33,984,627 |
| included in prepayments, other receivables and other | | | | | | |
| assets | 1.5 | 157 | ez. | 1.5 | 8,006,325 | 8,006,325 |
| Loans and advances Receivables under finance | - | 3 0 | * | = | 2,573,702 | 2,573,702 |
| lease | ·= | - | (編) | 38 | 16,321,664 | 16,321,664 |
| Restricted deposits Time deposits with original maturity of | 8 | • | * | ** | 649,235 | 649,235 |
| more than three months Cash and cash | - | 13- | - | | 12,005,332 | 12,005,332 |
| equivalents | | | | | 7,839,768 | 7,839,768 |
| Total | 6,788,535 | 5,281,815 | 470,046 | 608,455 | 81,380,653 | 94,529,504 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

Einancial liabilities at

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

As at 30 April 2025

Financial liabilities

| | fair value through profit or loss | | |
|--|-----------------------------------|---|------------------|
| | Held for trading RMB'000 | Financial liabilities at amortised cost RMB'000 | Total RMB'000 |
| Derivative financial | 10477080 | | Dermoro |
| instruments | 394,220 | VA. | 394,220 |
| Trade and bills payables | - | 32,183,153 | 32,183,153 |
| Financial liabilities included in other payables and accruals | | 5,391,953 | 5 201 052 |
| 100 to 10 | 5 | | 5,391,953 |
| Placements from banks Interest-bearing bank | ā | 3,526,266 | 3,526,266 |
| and other borrowings | | 20,159,903 | 20,159,903 |
| Lease liabilities | - | 1,071,717 | 1,071,717 |
| Other non-current liabilities | | 225,773 | 225,773 |
| Total | 394,220 | 62,558,765 | 62,952,985 |

Transfers of financial assets

Transferred financial assets that are not derecognised in their entirety

At 31 December 2022, 2023 and 2024, ,and 30 April 2025 the Group endorsed certain bills receivables (the "Endorsed Bills") with a carrying amount of RMB302,547,000, RMB117,575,000 and RMB229,204,000,and RMB146,826,630, respectively, to certain of its suppliers in order to settle the trade payables due to such suppliers (the "Endorsement"); the Group discounted certain bills receivable (the "Discounted Bills") with a carrying amount of RMB136,474,000, RMB5,033,000 and RMB5,789,000,and RMB9,255,320, respectively. In the opinion of the directors, the Group has retained the substantial risks and rewards, which include default risks relating to such Endorsed Bills and Discounted Bills, and accordingly, it continued to recognise the full carrying amounts of the Endorsed Bills and the associated trade payables settled, and the Discounted Bills and the associated interest-bearing loans settled. Subsequent to the Endorsement, the Group did not retain any rights on the use of the Endorsed Bills, including the sale, transfer or pledge of the Endorsed Bills to any other third parties.

50. FINANCIAL INSTRUMENTS BY CATEGORY (continued)

<u>Transfers of financial assets</u> (continued)

As part of its normal business, the Group entered into a long-term receivables factoring arrangement and transferred certain trade receivables and loan and advances to a financial institutions. Pursuant to the arrangement, the Group may be required to repay the payment if any trade debtors delay payment. The Group retain substantially all risks and rewards of the ownership of financial assets, and not derecognised the financial assets. Subsequent to the transfer, the Group did not retain any rights on the use of the trade receivables and loan and advances, including the sale, transfer or pledge of the trade receivables and loan and advances to any other third parties. The carrying amount of the trade receivables transferred under the arrangement that have not been settled as at 31 December 2022, 2023 and 2024, and 30 April RMB1,157,667,000 2025 RMB202,607,000. and RMB2,170,412,000,and was RMB1,936,259,000 respectively. The carrying amount of the loan and advances transferred under the arrangement that have not been settled as at 31 December 2022, 2023 and 2024, and 30 April 2025 was RMB nil, RMB nil and RMB218,441,000 and RMB393,042,000 respectively.

Transferred financial assets that are derecognised in their entirety

At 31 December 2022, 2023 and 2024, and 30 April 2025, the Group endorsed certain bills receivable accepted by banks in Mainland China to certain of its suppliers in order to settle the trade payables due to such suppliers and certain unmatured discounted bills receivables (the "Derecognised Bills") with a carrying amount in aggregate of RMB1,306,696,000, RMB524,300,000 and RMB883,339,000,and RMB1,013,036,000, respectively. Derecognised Bills had a maturity of one to twelve months at the end of each of the Relevant Periods. In accordance with the Law of Negotiable Instruments in the PRC, the holders of the Derecognised Bills may exercise the right of recourse against any, several or all of the persons liable for the Derecognised Bills, including the Group, in disregard of the order of precedence (the "Continuing Involvement"). In the opinion of the directors, the risk of the Group being claimed by the holders of the Derecognised Bills is remote in the absence of a default of the accepted banks. The Group has transferred substantially all risks and rewards relating to the Derecognised Bills. Accordingly, it has derecognised the full carrying amounts of the Derecognised Bills and the associated trade payables. The maximum exposure to loss from the Group's Continuing Involvement in the Derecognised Bills and the undiscounted cash flows to repurchase these Derecognised Bills is equal to their carrying amounts. In the opinion of the directors, the fair values of the Group's Continuing Involvement in the Derecognised Bills are not significant.

During the years ended 31 December 2022 and 2023, the Group did not recognise any gain or loss on the date of transfer of the Derecognised Bills. No gains or losses were recognised from the Continuing Involvement, both during the year or cumulatively. The endorsement has been made evenly throughout the year. During the year ended 31 December 2024, and 30 April 2025, the Group has recognised a loss of RMB2,826,000 and RMB1,307,000 on the date of transfer of the Derecognised Bills.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts and fair values of the Group's financial instruments are as follows:

As at 31 December 2022

| | Carrying amounts RMB'000 | Fair values RMB'000 |
|--|------------------------------------|------------------------------------|
| Financial assets Financial assets at FVPL Financial assets at FVOCI Derivative financial instruments | 15,156,890 1,627,120 374,301 | 15,156,890 1,627,120 374,301 |
| Total | 17,158,311 | 17,158,311 |
| Financial liabilities Derivative financial instruments | 241,152 | 241,152 |
| As at 31 December 2023 | | |
| | Carrying amounts RMB'000 | Fair values RMB'000 |
| Financial assets Financial assets at FVPL Financial assets at FVOCI Derivative financial instruments | 11,159,849 1,336,716 334,063 | 11,159,849 1,336,716 334,063 |
| Total | 12,830,628 | 12,830,628 |
| Financial liabilities Derivative financial instruments | 237,420 | 237,420 |
| As at 31 December 2024 | | |
| | Carrying amounts RMB'000 | Fair values RMB'000 |
| Financial assets Financial assets at FVPL Financial assets at FVOCI Derivative financial instruments | 11,347,453 1,064,956 375,720 | 11,347,453 1,064,956 375,720 |
| Total | 12,788,129 | 12,788,129 |
| Financial liabilities Derivative financial instruments | 106,762 | 106,762 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

As at 30 April 2025

| | Carrying amounts RMB'000 | Fair values RMB'000 |
|--|-----------------------------|------------------------|
| Financial assets | | |
| Financial assets at FVPL | 11,844,869 | 11,844,869 |
| Financial assets at FVOCI | 1,078,501 | 1,078,501 |
| Derivative financial instruments | 225,481 | 225,481 |
| Total | 13,148,851 | 13,148,851 |
| Financial liabilities Derivative financial instruments | 394,220 | 394,220 |

Management has assessed that the fair values of cash and cash equivalents, trade and bills receivables, loans and advances, receivables under finance lease, financial assets included in other receivables, restricted deposits, time deposits with original maturity of more than three months, interest-bearing bank and other borrowings, trade and bills payables, placements from banks and financial liabilities included in other payables and accruals approximate to their carrying amounts largely due to the short term maturities of these instruments.

The Group's finance team headed by the chief finance controller/his or her designator is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The finance team reports directly to the head of finance. At each reporting date, the finance team analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the head of finance.

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair values of the non-current portion of trade receivables, loans and advances, receivables under finance lease, and interest-bearing bank and other borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The changes in fair value as a result of the Group's own non-performance risk as at the end of the Relevant Periods were assessed to be insignificant.

The fair values of listed equity investments are based on quoted market prices. The fair values of unlisted equity investments designated at fair value through other comprehensive income have been estimated using a market-based valuation technique based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to determine comparable public companies (peers) based on industry, size, leverage and strategy, and to calculate an appropriate price multiple, such as enterprise value to earnings before interest, taxes, depreciation and amortisation ("EV/EBITDA") multiple and price to earnings ("P/E") multiple, for each comparable company identified. The multiple is calculated by dividing the enterprise value of the comparable company by an earnings measure. The trading multiple is then discounted for considerations such as illiquidity and size differences between the comparable companies based on company-specific facts and circumstances. The discounted multiple is applied to the corresponding earnings measure of the unlisted equity investments to measure the fair value. The directors believe that the estimated fair values resulting from the valuation technique, which are recorded in the consolidated statement of financial position, and the related changes in fair values, which are recorded in other comprehensive income, are reasonable, and that they were the most appropriate values at the end of the Relevant Periods.

The Group invests in unlisted investments, which represent wealth management products issued by banks in Mainland China. The Group has estimated the fair value of these unlisted investments by using a discounted cash flow valuation model based on the market interest rates of instruments with similar terms and risks.

The Group enters into derivative financial instruments with various counterparties, principally financial institutions with AAA credit ratings. Derivative financial instruments, including forward currency contracts, interest rate swaps and futures contracts, are measured using valuation techniques similar to forward pricing and swap models, using present value calculations. The models incorporate various market observable inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves. The carrying amounts of forward currency contracts, interest rate swaps and futures contracts are the same as their fair values.

For the fair value of the unlisted equity investments at fair value through other comprehensive income, management has estimated the potential effect of using reasonably possible alternatives as inputs to the valuation model.

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Below is a summary of significant unobservable inputs to the valuation of financial instruments as at the end of the Relevant Periods:

| Sensitivity relationship to unobservable input to | Range | Significant unobservabl e input | Valuation technique | Equity investments |
|--|---------------|---------------------------------------|------------------------|---------------------|
| Should the discount for lack of marketability be increased/decreased by 3%, the fair value of unlisted equity investments would be decreased/increased by approximate RMB11,843,000 Should the Control premium be increased/decreased by 2%, the fair value of | 20% to 30% | Discount for lack of marketability | Valuation multiples | 31 December 2022 |
| unlisted equity investments would be decreased/increased by approximate RMB7,895,000 | 10% | Control premium | | |
| Should the discount for lack of marketability be increased/decreased by 3%, the fair value of unlisted equity investments would be decreased/increased by approximate RMB9,457,000 Should the Control premium be increased/decreased by 2%, the fair value of | 20% to 30% | Discount for lack of marketability | Valuation multiples | 31 December 2023 |
| unlisted equity investments would be decreased/increased by approximatel RMB6,305,000 | 10% | Control premium | | |
| Should the discount for lack of marketability be increased/decreased by 3%, the fair value of unlisted equity investments would be decreased/increased by approximated RMB24,547,000 | 20% to 25% | Discount for lack of marketability | Valuation multiples | 31 December 2024 |
| Should the discount for lack of marketability be increased/decreased by 3%, the fair value of unlisted equity investments would be decreased/increased by approximatel RMB29,195,000 | 20% to 25% | Discount for lack of marketability | Valuation multiples | 30 April 2025 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments.

Assets measured at fair value

As at 31 December 2022

| | Fair value measurement using | | | | | |
|----------------------------------|---|--|--|------------------|--|--|
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | Total RMB'000 | | |
| Financial assets at FVPL | 10,122,717 | 4,693,885 | 340,288 | 15,156,890 | | |
| Financial assets at FVOCI | 400,974 | 294,478 | 931,668 | 1,627,120 | | |
| Derivative financial instruments | | 374,301 | - | 374,301 | | |
| Total | 10,523,691 | 5,362,664 | 1,271,956 | 17,158,311 | | |

As at 31 December 2023

| | Fair value measurement using | | | | | |
|----------------------------------|---|--|--|------------------|--|--|
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | Total RMB'000 | | |
| Financial assets at FVPL | 8,286,110 | 2,562,826 | 310,913 | 11,159,849 | | |
| Financial assets at FVOCI | 313,961 | 365,819 | 656,936 | 1,336,716 | | |
| Derivative financial instruments | - | 334,063 | | 334,063 | | |
| Total | 8,600,071 | 3,262,708 | 967,849 | 12,830,628 | | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy (continued)

Assets measured at fair value (continued)

As at 31 December 2024

| | Fair value measurement using | | | | |
|--|---|--|--|------------------|--|
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | Total RMB'000 | |
| Financial assets at FVPL Financial assets at | 9,592,118 | 1,470,284 | 285,051 | 11,347,453 | |
| FVOCI | - | 456,501 | 608,455 | 1,064,956 | |
| Derivative financial instruments | | 375,720 | | 375,720 | |
| Total | 9,592,118 | 2,302,505 | 893,506 | 12,788,129 | |
| As at 30 April 2025 | | | | | |
| | | Fair value mea | surement using | | |
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | Total RMB'000 | |
| Financial assets at FVPL Financial assets at | 7,316,699 | 4,250,833 | 277,337 | 11,844,869 | |
| FVOCI Derivative financial | - | 470,046 | 608,455 | 1,078,501 | |
| instruments | | 225,481 | | 225,481 | |
| | 7,316,699 | 4,946,360 | 885,792 | 13,148,851 | |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy (continued)

Assets measured at fair value (continued)

The movements in fair value measurements within Level 3 during the Relevant Periods are as follows:

| | As a | at 31 December | | As at 30 April |
|--|----------|--------------------|---|------------------------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Equity investments at FVPL | | | | |
| At beginning of | 000 440 | 0.40.000 | 040.040 | 005.054 |
| year/period Total gains/(losses) recognised in profit | 388,449 | 340,288 | 310,913 | 285,051 |
| or loss | (13,341) | (45,096) | (38,944) | (7,714) |
| Purchases | 4,958 | 27,487 | 16,101 | 2 10 2 |
| Disposals | (39,778) | (11,766) | (3,019) | |
| At end of year/period | 340,288 | 310,913 | 285,051 | 277,337 |
| Equity investments at FVOCI At beginning of | | | | |
| year/period | 934,884 | 931,668 | 656,936 | 608,455 |
| Total gains/(losses) recognised in other comprehensive | | andrada Arab Patri | *************************************** | (1002-500 46 0865,180 |
| income | - | (327,772) | (47,203) | - |
| Purchases | 2,467 | 55,000 | (=) | ¥ |
| Disposals | (5,683) | (1,960) | (1,278) | |
| At end of year/period | 931,668 | 656,936 | 608,455 | 608,455 |

51. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy (continued)

Liabilities measured at fair value

As at 31 December 2022

| | Fair value measurement using | | | | |
|----------------------------------|---|--|--|------------------|--|
| | Quoted prices in active markets (Level 1) RMB'000 | Significant observable inputs (Level 2) RMB'000 | Significant unobservable inputs (Level 3) RMB'000 | Total RMB'000 | |
| Derivative financial instruments | NWD 000 | | TANIB 000 | | |
| instruments | | 241,152 | | 241,152 | |
| As at 31 December 202 | 23 | | | | |
| | | Fair value mea | surement using | | |
| | Quoted prices | 6: :5 | O: :r . | | |
| | in active markets (Level | Significant observable | Significant unobservable | | |
| | 1) | inputs (Level 2) | inputs (Level 3) | Total | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Derivative financial instruments | | 227 420 | | 227 420 | |
| instruments | | 237,420 | | 237,420 | |
| As at 31 December 202 | 24 | | | | |
| | | Fair value mea | surement using | | |
| | Quoted prices | Land - Service and Service and | | | |
| | in active markets (Level | Significant observable | Significant unobservable | | |
| | 1) | inputs (Level 2) | inputs (Level 3) | Total | |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | |
| Derivative financial instruments | | 106,762 | | 106,762 | |
| As at 30 April 2025 | | 9 | | (S) | |
| | | Fair value meas | surament using | | |
| | Quoted prices | rail value meas | surement using | | |
| | in active | Significant | Significant | | |
| | markets (Level | observable | unobservable | | |
| | 1) RMB'000 | inputs (Level 2) RMB'000 | inputs (Level 3) RMB'000 | Total RMB'000 | |
| Derivative financial | | | | | |
| instruments | | 394,220 | | 394,220 | |

During the Relevant Periods, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for financial liabilities.

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than derivatives, comprise interest-bearing bank and other borrowings, financial assets at FVPL and FVOCI, time deposits with original maturity of more than three months and cash and cash equivalents. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The Group also enters into derivative transactions, including principally interest rate swaps, forward currency contracts and futures contracts. The purpose is to manage the interest rate and currency risks arising from the Group's operations and its sources of finance.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk, liquidity risk and equity price risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below. The Group's accounting policies in relation to derivatives are set out in note 2.3 to the financial statements.

Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's long term debt obligations with a floating interest rate.

The Group's policy is to manage its interest cost using a mix of fixed and variable rate debts. The Group enters into interest rate swaps, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount.

The sensitivity analysis below has been determined based on the exposure to interest rates for variable rate bank borrowings at the end of the Relevant Periods, assuming that the amounts of liabilities outstanding at the end of the Relevant Periods were outstanding for the whole year. A 100-basis-point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Group's profit after tax for the years ended 31 December 2022, 2023 and 2024 and the four months ended 30 April 2025 would have decreased/increased by RMB156,822,000, RMB177,340,000 and RMB107,140,000, and RMB94,212,535, respectively; the Group's total equity would have decreased/increased by RMB156,141,000, RMB172,097,000 and RMB103,639,000, and RMB91,020,545 respectively. This is mainly attributable to the Group's exposure to variable interest rates on its bank loans.

Foreign currency risk

The Group has transactional currency exposures. Such exposures arise from sales or purchases by operating units and investing and financing activities by investment holding units in currencies other than the units' functional currencies.

The following table demonstrates the sensitivity at the end of each of the Relevant Periods to a reasonably possible change in the foreign exchange rates, with all other variables held constant, of the Group's profit after tax and equity.

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

| | Increase/ | Increase | Increase |
|--|-----------------------|-----------------------------|--------------------------------|
| | (decrease) in foreign | /(decrease) in | /(decrease) in |
| | currency rate | profit after tax | shareholder's equity |
| | % | RMB'000 | RMB'000 |
| As at 31 December 2022 | | | |
| If the RMB strengthens against the AUD If the RMB weakens against the AUD | 5 | (4,018) | (4,018) |
| | (5) | 4,018 | 4,018 |
| | 5 | 4,199 | 4,199 |
| If the RMB strengthens against the BRL If the RMB weakens against the BRL If the RMB strengthens against the RUB | (5) | (4,199) | (4,199) |
| | 5 | (5,927) | (5,927) |
| If the RMB weakens against the RUB If the RMB strengthens against the HKD | (5) | 5,927 | 5,927 |
| | 5 | 9,744 | 9,744 |
| If the RMB weakens against the HKD If the RMB strengthens against the USD | (5) | (9,744) | (9,744) |
| | 5 | (46,750) | (46,750) |
| If the RMB weakens against the USD If the RMB strengthens against the ZAR If the RMB weakens against the ZAR | (5) | 46,750 | 46,750 |
| | 5 | 5,788 | 5,788 |
| | (5) | (5,788) | (5,788) |
| If the RMB strengthens against the NGN If the RMB weakens against the NGN | | (3,330) 3,330 | (3,330) 3,330 |
| If the RMB strengthens against the EUR If the RMB weakens against the EUR | 5 | 48,102 | 48,102 |
| | (5) | (48,102) | (48,102) |
| If the RMB strengthens against the JPY If the RMB weakens against the JPY If the RMB strengthens against the THR | 5 | (2,138) | (2,138) |
| | (5) | 2,138 | 2,138 |
| | 5 | (4,224) | (4,224) |
| If the RMB strengthens against the THB If the RMB weakens against the THB If the RMB strengthens against the SGD | (5) | 4,224 (6,109) | 4,224 (6,109) |
| If the RMB weakens against the SGD If the RMB strengthens against the INR | (5) | 6,109 | 6,109 |
| | 5 | (87,866) | (87,866) |
| If the RMB weakens against the INR If the RMB strengthens against the IDR | (5) 5 (5) | 87,866 (134,320) | 87,866 (134,320) 134,320 |
| If the RMB weakens against the IDR If the RMB strengthens against the CAD If the RMB weakens against the CAD | (5) 5 (5) | 134,320 (4,522) 4,522 | (4,522) 4,522 |
| If the RMB strengthens against the MYR If the RMB weakens against the MYR | | (9,684) 9,684 | (9,684) 9,684 |
| If the RMB strengthens against the GBP If the RMB weakens against the GBP | 5 (5) | (7,553) 7,553 | (7,553) 7,553 |
| If the RMB strengthens against the COP If the RMB weakens against the COP If the PMB strengthens against the SAR | 5 | (884) | (884) |
| | (5) | 884 | 884 |
| | 5 | (25,962) | (25,962) |
| If the RMB strengthens against the SAR If the RMB weakens against the SAR | (5) | 25,962 | 25,962 |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

| | Increase/ (decrease) in foreign currency rate % | Increase /(decrease) in profit after tax RMB'000 | Increase /(decrease) in shareholder's equity RMB'000 |
|---|--|---|---|
| As at 31 December 2023 | 76 | KWB 000 | KWB 000 |
| As at 51 December 2020 | | | |
| If the RMB strengthens against the AED | 5 | (1,778) | (1,778) |
| If the RMB weakens against the AED | (5) | 1,778 | 1,778 |
| If the RMB strengthens against the AOA | 5 | (416) | (416) |
| If the RMB weakens against the AOA | (5) | 416 | 416 |
| If the RMB strengthens against the AUD | 5 | (5,877) | (5,877) |
| If the RMB weakens against the AUD | (5) | 5,877 | 5,877 |
| If the RMB strengthens against the BRL | 5 | 21,312 | 21,312 |
| If the RMB weakens against the BRL | (5) | (21,312) | (21,312) |
| If the RMB strengthens against the RUB | 5 | (1,158) | (1,158) |
| If the RMB weakens against the RUB | (5) | 1,158 | 1,158 |
| If the RMB strengthens against the HKD | 5 | 9,306 | 9,306 |
| If the RMB weakens against the HKD | (5) | (9,306) | (9,306) |
| If the RMB strengthens against the USD | 5 | 171,855 | 171,855 |
| If the RMB weakens against the USD | (5) | (171,855) | (171,855) |
| If the RMB strengthens against the ZAR | 5 | 10,922 | 10,922 |
| If the RMB weakens against the ZAR | (5) | (10,922) | (10,922) (690) |
| If the RMB strengthens against the NGN | 5 | (690) 690 | 690 |
| If the RMB weakens against the NGN | (5) 5 | 78,323 | 78,323 |
| If the RMB strengthens against the EUR | (5) | (78,323) | (78,323) |
| If the RMB weakens against the EUR | 5 | (2,593) | (2,593) |
| If the RMB strengthens against the JPY If the RMB weakens against the JPY | (5) | 2,593 | 2,593 |
| If the RMB strengthens against the THB | 5 | (2,159) | (2,159) |
| If the RMB weakens against the THB | (5) | 2,159 | 2,159 |
| If the RMB strengthens against the SGD | 5 | (12,290) | (12,290) |
| If the RMB weakens against the SGD | (5) | 12,290 | 12,290 |
| If the RMB strengthens against the INR | 5 | (61,226) | (61,226) |
| If the RMB weakens against the INR | (5) | 61,226 | 61,226 |
| If the RMB strengthens against the IDR | 5 | (119,245) | (119,245) |
| If the RMB weakens against the IDR | (5) | 119,245 | 119,245 |
| If the RMB strengthens against the CAD | 5 | (3,273) | (3,273) |
| If the RMB weakens against the CAD | (5) | 3,273 | 3,273 |
| If the RMB strengthens against the MYR | 5 | (7,580) | (7,580) |
| If the RMB weakens against the MYR | (5) | 7,580 | 7,580 |
| If the RMB strengthens against the GBP | 5 | (2,593) | (2,593) |
| If the RMB weakens against the GBP | (5) | 2,593 | 2,593 |
| If the RMB strengthens against the COP | 5 | (773) | (773) |
| If the RMB weakens against the COP | (5) | 773 | 773 |
| If the RMB strengthens against the SAR | 5 | (60,089) | (60,089) |
| If the RMB weakens against the SAR | (5) | 60,089 | 60,089 |
| If the RMB strengthens against the MXN | 5 | (251) | (251) |
| If the RMB weakens against the MXN | (5) | 251 | 251 |
| If the RMB strengthens against the GNF | 5 | (242) | (242) |
| If the RMB weakens against the GNF | (5) | 242 | 242 |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

| | | | Increase |
|--|-----------------------|------------------|----------------|
| | Increase/ | Increase | /(decrease) in |
| | (decrease) in foreign | /(decrease) in | shareholder's |
| | currency rate | profit after tax | equity |
| | % | RMB'000 | RMB'000 |
| | POSTO: | | |
| As at 31 December 2024 | | | |
| If the RMB strengthens against the AED | 5 | (56,125) | (56,125) |
| If the RMB weakens against the AED | (5) | 56,125 | 56,125 |
| If the RMB strengthens against the AUD | `5´ | 9,296 | 9,296 |
| If the RMB weakens against the AUD | (5) | (9,296) | (9,296) |
| If the RMB strengthens against the BRL | `5´ | 23,946 | 23,946 |
| If the RMB weakens against the BRL | (5) | (23,946) | (23,946) |
| If the RMB strengthens against the RUB | 5 | (2,880) | (2,880) |
| If the RMB weakens against the RUB | (5) | 2,880 | 2,880 |
| If the RMB strengthens against the HKD | 5 | 12,391 | 12,391 |
| If the RMB weakens against the HKD | (5) | (12,391) | (12,391) |
| If the RMB strengthens against the USD | 5 | (531,340) | (531,340) |
| If the RMB weakens against the USD | (5) | 531,340 | 531,340 |
| If the RMB strengthens against the ZAR | 5 | 6,834 | 6,834 |
| If the RMB weakens against the ZAR | (5) | (6,834) | (6,834) |
| If the RMB strengthens against the EUR | 5 | 32,881 | 32,881 |
| If the RMB weakens against the EUR | (5) | (32,881) | (32,881) |
| If the RMB strengthens against the JPY | 5 | (4,743) | (4,743) |
| If the RMB weakens against the JPY | (5) | 4,743 | 4,743 |
| If the RMB strengthens against the THB | 5 | 38,663 | 38,663 |
| If the RMB weakens against the THB | (5) | (38,663) | (38,663) |
| If the RMB strengthens against the SGD | 5 | (5,805) | (5,805) |
| If the RMB weakens against the SGD | (5) | 5,805 | 5,805 |
| If the RMB strengthens against the INR | 5 | 64,727 | 64,727 |
| If the RMB weakens against the INR | (5) | (64,727) | (64,727) |
| If the RMB strengthens against the IDR | 5 | 51,289 | 51,289 |
| If the RMB weakens against the IDR | (5) | (51,289) | (51,289) |
| If the RMB strengthens against the CAD | 5 | 6,881 | 6,881 |
| If the RMB weakens against the CAD | (5) | (6,881) | (6,881) |
| If the RMB strengthens against the MYR | 5 | 11,111 | 11,111 |
| If the RMB weakens against the MYR | (5) | (11,111) | (11,111) |
| If the RMB strengthens against the GBP | 5 | 4,107 | 4,107 |
| If the RMB weakens against the GBP | (5) | (4,107) | (4,107) |
| If the RMB strengthens against the COP | 5 | 5,670 | 5,670 |
| If the RMB weakens against the COP | (5) | (5,670) | (5,670) |
| If the RMB strengthens against the SAR | 5 | (78,535) | (78,535) |
| If the RMB weakens against the SAR | (5) | 78,535 | 78,535 |
| If the RMB strengthens against the MXN | 5 (5) | 9,716 | 9,716 |
| If the RMB weakens against the MXN | (5) | (9,716) | (9,716) |
| If the RMB strengthens against the GNF | 5 (5) | (430) 430 | (430) 430 |
| If the RMB weakens against the GNF | (5) | (2.482) | (2,482) |
| If the RMB strengthens against the VND | 5 (5) | 2,482 | 2,482 |
| If the RMB weakens against the VND | (5) | 2,402 | 2,402 |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

| ### As at 30 April 2025 If the RMB strengthens against the AED | | Increase/ (decrease) in foreign currency rate % | Increase /(decrease) in profit after tax RMB'000 | Increase /(decrease) in shareholder's equity RMB'000 |
|--|---|--|---|---|
| If the RMB weakens against the AED the RMB strengthens against the AUD f 5 535 fif the RMB strengthens against the AUD f 5 535 fif the RMB strengthens against the BUD f 6 535 fif the RMB strengthens against the BUD f 7 535 fif the RMB strengthens against the BUD f 8 5 30, 125 fif the RMB strengthens against the BUD f 8 6 19,171 fif the RMB strengthens against the RUB f 9 19,171 fif the RMB strengthens against the RUB f 19,171 fif the RMB strengthens against the HKD f 18,910 fif the RMB strengthens against the HKD f 18,910 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the SGD f 19,044 fif the RMB strengthens against the SGD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 | As at 30 April 2025 | | | |
| If the RMB weakens against the AED the RMB strengthens against the AUD f 5 535 fif the RMB strengthens against the AUD f 5 535 fif the RMB strengthens against the BUD f 6 535 fif the RMB strengthens against the BUD f 7 535 fif the RMB strengthens against the BUD f 8 5 30, 125 fif the RMB strengthens against the BUD f 8 6 19,171 fif the RMB strengthens against the RUB f 9 19,171 fif the RMB strengthens against the RUB f 19,171 fif the RMB strengthens against the HKD f 18,910 fif the RMB strengthens against the HKD f 18,910 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the SGD f 19,044 fif the RMB strengthens against the SGD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 fif the RMB strengthens against the USD f 19,044 | If the RMB strengthens against the AED | 5 | (3,333) | (3,333) |
| If the RMB weakens against the AUD 5 535 535 If the RMB weakens against the BRL 5 30,125 30,125 If the RMB weakens against the BRL 5 30,125 30,125 If the RMB strengthens against the BRL 5 (30,125) (30,125) If the RMB strengthens against the RUB 5 (19,171) (19,171) If the RMB strengthens against the RUB 5 (18,910) (18,910) If the RMB strengthens against the HKD 5 (18,910) (18,910) If the RMB strengthens against the USD 5 (800,092) (800,092) If the RMB strengthens against the USD 5 (800,092) (800,092) If the RMB strengthens against the ZAR 5 16,748 16,748 If the RMB strengthens against the EUR 5 61,318 61,318 If the RMB strengthens against the JPY 5 (10,442) (10,442) If the RMB weakens against the JPY 5 (10,442) (10,442) If the RMB strengthens against the SGD 5 4,749 4,749 If the RMB weakens agai | [전도 경기 전략 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 | | | |
| If the RMB strengthens against the BRL 5 30,125 30,125 If the RMB weakens against the BRL (5) (30,125) (30,125) If the RMB strengthens against the RUB 5 (19,171) (19,171) If the RMB weakens against the RUB (5) 19,171 19,171 If the RMB strengthens against the HKD 5 (18,910) (18,910) If the RMB strengthens against the USD 5 (800,092) (800,092) If the RMB strengthens against the USD (5) 800,092 800,092 If the RMB strengthens against the ZAR (5) (16,748) (16,748) If the RMB strengthens against the EUR 5 61,318 61,318 If the RMB strengthens against the JPY 5 (10,442) (10,442) If the RMB strengthens against the JPY (5) (10,442) (10,442) If the RMB weakens against the JPY (5) (10,442) (10,442) If the RMB strengthens against the SGD 5 4,749 4,749 If the RMB weakens against the SGD 5 4,749 4,749 If the | If the RMB strengthens against the AUD | 5 | | |
| If the RMB weakens against the BRL (5) (30,125) (30,125) If the RMB strengthens against the RUB 5 (19,171) (19,171) If the RMB weakens against the RUB (5) 19,171 19,171 If the RMB strengthens against the HKD (5) 18,910 (18,910) If the RMB weakens against the USD (5) (800,092) (800,092) If the RMB strengthens against the USD (5) (800,092) (800,092) If the RMB strengthens against the USD (5) (800,092) (800,092) If the RMB strengthens against the ZAR (5) (16,748) (16,748) If the RMB strengthens against the EUR (5) (61,318) (61,318) If the RMB strengthens against the EUR (5) (61,318) (61,318) If the RMB strengthens against the JPY (5) (10,442) (10,442) If the RMB weakens against the JPY (5) (10,442) (10,442) If the RMB strengthens against the SGD (5) (4,749) (4,749) If the RMB strengthens against the INR (5) (34,732) 34,732 | If the RMB weakens against the AUD | (5) | (535) | |
| If the RMB strengthens against the RUB If the RMB weakens against the RUB If the RMB weakens against the HKD If the RMB strengthens against the HKD If the RMB strengthens against the HKD If the RMB strengthens against the USD If the RMB strengthens against the ZAR If the RMB weakens against the ZAR If the RMB strengthens against the EUR If the RMB strengthens against the EUR If the RMB strengthens against the JPY If the RMB strengthens against the JPY If the RMB strengthens against the THB If the RMB weakens against the THB If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the INR If the RMB weakens against the INR If the RMB strengthens against the INR If the RMB weakens against the INR If the RMB strengthens against the INR If the | | | | |
| If the RMB weakens against the RUB (5) (19,171 | | | | |
| If the RMB strengthens against the HKD 5 (18,910) (18,910) If the RMB weakens against the HKD (5) 18,910 18,910 If the RMB strengthens against the USD 5 (800,092) (800,092) If the RMB weakens against the USD (5) 800,092 800,092 If the RMB strengthens against the ZAR 5 16,748 16,748 If the RMB strengthens against the EUR 5 61,318 (61,318) If the RMB strengthens against the EUR 5 61,318 (61,318) If the RMB strengthens against the JPY 5 (10,442) (10,442) If the RMB strengthens against the JPY 5 10,442 10,442 If the RMB strengthens against the THB 5 34,732 34,732 If the RMB strengthens against the SGD 5 4,749 (4,749) If the RMB weakens against the INR 5 52,516 52,516 If the RMB weakens against the INR 5 52,516 52,516 If the RMB strengthens against the INR 5 52,516 52,516 If the RMB strengthens agai | | | | |
| If the RMB weakens against the HKD If the RMB strengthens against the USD If the RMB strengthens against the ZAR If the RMB strengthens against the ZAR If the RMB strengthens against the ZAR If the RMB strengthens against the EUR If the RMB weakens against the EUR If the RMB strengthens against the EUR If the RMB strengthens against the JPY If the RMB strengthens against the JPY If the RMB strengthens against the JPY If the RMB weakens against the JPY If the RMB weakens against the JPY If the RMB weakens against the THB If the RMB weakens against the THB If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB weakens against the INR If the RMB weakens against the INR If the RMB weakens against the INR If the RMB weakens against the IDR If the RMB weakens against the IDR If the RMB weakens against the IDR If the RMB strengthens against the DR If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the DR If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB weakens against the SGD If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB weakens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB | | | | |
| If the RMB strengthens against the USD 5 (800,092) (800,092) If the RMB weakens against the USD (5) 800,092 800,092 If the RMB strengthens against the ZAR 5 16,748 16,748 If the RMB weakens against the ZAR (5) (16,748) (16,748) If the RMB strengthens against the EUR (5) (61,318) (61,318) If the RMB strengthens against the JPY 5 (10,442) (10,442) If the RMB strengthens against the JPY (5) 10,442 10,442 If the RMB strengthens against the JPY (5) 10,442 10,442 If the RMB strengthens against the THB (5) (34,732) (34,732) If the RMB strengthens against the SGD 5 4,749 4,749 If the RMB strengthens against the INR 5 52,516 52,516 If the RMB strengthens against the INR 5 52,516 52,516 If the RMB strengthens against the IDR 5 71,406 71,406 If the RMB weakens against the IDR 5 71,406 71,406 If the RMB st | | | | |
| If the RMB weakens against the USD If the RMB strengthens against the ZAR If the RMB weakens against the ZAR If the RMB weakens against the EUR If the RMB strengthens against the EUR If the RMB strengthens against the EUR If the RMB weakens against the EUR If the RMB weakens against the EUR If the RMB weakens against the JPY If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB strengthens against the SGD If the RMB weakens against the INR If the RMB weakens against the INR If the RMB weakens against the IDR If the RMB weakens against the IDR If the RMB weakens against the IDR If the RMB strengthens against the DR If the RMB weakens against the CAD If the RMB weakens against the CAD If the RMB strengthens against the CAD If the RMB strengthens against the MYR If the RMB weakens against the MYR If the RMB weakens against the GBP If the RMB weakens against the GBP If the RMB weakens against the GBP If the RMB weakens against the SAR If the RMB strengthens against the SAR If the RMB strengthens against the SAR If the RMB weakens against the SAR If the RMB weakens against the SAR If the RMB strengthens against the SAR If the RMB strengthens against the SAR If the RMB weakens against the SAR If the RMB weakens against the SAR If the RMB strengthens against the SAR If the RMB weakens against the | 하는 이렇게 하게 되었다면서 되었다면서 생각이 되었다면서 하게 되었다면서 하게 되었다면서 되었다면서 되었다면서 보니다. | | | |
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| If the RMB weakens against the MXN (5) (9,966) (9,966) If the RMB strengthens against the GNF 5 562 562 If the RMB weakens against the GNF (5) (562) (562) If the RMB strengthens against the VND 5 (2,197) (2,197) If the RMB weakens against the VND (5) 2,197 2,197 If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB strengthens against the GNF 5 562 562 If the RMB weakens against the GNF (5) (562) (562) If the RMB strengthens against the VND 5 (2,197) (2,197) If the RMB weakens against the VND (5) 2,197 2,197 If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the UZS (5) (1,630) (1,630) If the RMB weakens against the UZS (5) 2,061 (2,061) If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB weakens against the GNF (5) (562) (562) If the RMB strengthens against the VND 5 (2,197) (2,197) If the RMB weakens against the VND (5) 2,197 2,197 If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the PHP (5) (1,630) (1,630) If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB strengthens against the VND 5 (2,197) (2,197) If the RMB weakens against the VND (5) 2,197 2,197 If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the PHP (5) (1,630) (1,630) If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB weakens against the VND (5) 2,197 2,197 If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the PHP (5) (1,630) (1,630) If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB strengthens against the PHP 5 1,630 1,630 If the RMB weakens against the PHP (5) (1,630) (1,630) If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | [경영하다 | | | |
| If the RMB weakens against the PHP (5) (1,630) (1,630) If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB strengthens against the UZS 5 (2,061) (2,061) If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB weakens against the UZS (5) 2,061 2,061 If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | | | | |
| If the RMB strengthens against the PLN 5 (350) (350) If the RMB weakens against the PLN (5) 350 350 If the RMB strengthens against the KES 5 (864) (864) | 문과 중앙시 하다 맛있었던 (1979년) 이 이 보다 맛있는 날에서 보고 있다면 하다 맛이 되었다. 그렇게 보고 있다. | | | |
| If the RMB weakens against the PLN (5) 350 350 (864) | | | | |
| If the RMB strengthens against the KES 5 (864) | | | | |
| | | | | |
| | | | | |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk

An impairment analysis was performed at the end of each of the Relevant Periods using a provision matrix to measure expected credit losses. The provision rates are based on ageing for groupings of various customer segments with similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Maximum exposure and year-end staging

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on ageing information unless other information is available without undue cost or effort, and year-end staging classification as at the end of each of the Relevant Periods. The amounts presented are gross carrying amounts for financial assets.

As at 31 December 2022

| | 12-month ECLs | | Lifetime ECLs | | |
|---|-------------------|-----------------|---------------|------------------|------------|
| | 100 8 | 20. 5 | 224 2 | Simplified | 22.8.8 |
| | Stage 1 | Stage 2 | Stage 3 | approach | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade and bills | 6 222 072 | | | 20 264 887 | 24 502 050 |
| receivables Receivables under | 6,332,072 | - | . = 36 | 28,261,887 | 34,593,959 |
| finance lease | 12,153,394 | 276,851 | . | :=: | 12,430,245 |
| Financial assets included in prepayments, other | | | | | |
| receivables and | 5 750 454 | 4 000 505 | 400 000 | | 7.005.007 |
| other assets Financial assets at | 5,756,154 | 1,203,535 | 106,308 | - | 7,065,997 |
| FVOCI | 1,627,120 | | | | 1,627,120 |
| Loans and | 1,027,120 | 10 - | = | | 1,027,120 |
| advances | 10,447,294 | 1,059,745 | 125,299 | | 11,632,338 |
| Restricted | 57-536-6 504-555- | | | | |
| deposits | 962,954 | - | - | - | 962,954 |
| Time deposits with original maturity of more than | | | | | |
| three months | 7,880,313 | | - | { , € | 7,880,313 |
| Cash and cash | | | | | |
| equivalents | 12,692,449 | | | | 12,692,449 |
| Total | 57,851,750 | 2,540,131 | 231,607 | 28,261,887 | 88,885,375 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk(continued)

Maximum exposure and year-end staging(continued)

As at 31 December 2023

| | 12-month ECLs | ĭ | ifetime ECLs | | |
|---|------------------|-----------|-------------------|------------|------------------------|
| | LOLS | | LITERITIE LOES | Simplified | |
| | Stage 1 | Stage 2 | Stage 3 | approach | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Trade and bills | | | | | |
| receivables | 5,033,449 | 121 | 2,359 | 28,143,686 | 33,179,494 |
| Receivables under | 40 000 000 | 500 440 | 45.005 | | 10 501 117 |
| finance lease | 16,009,066 | 500,146 | 15,205 | <u>~</u> | 16,524,417 |
| Financial assets included in | | | | | |
| prepayments, | | | | | |
| other | | | | | |
| receivables and | | | | | |
| other assets | 7,026,332 | 1,422,309 | 130,712 | - | 8,579,353 |
| Financial assets at | | | C2000070400 20000 | | |
| FVOCI | 1,336,716 | - | 246 | <u>~</u> | 1,336,716 |
| Loans and | | | | | |
| advances | 6,821,996 | 107,629 | 171,360 | - | 7,100,985 |
| Restricted | | | | | Carrier of the Carrier |
| deposits | 704,117 | <u>=</u> | 140 | - | 704,117 |
| Time deposits with original maturity | | | | | |
| of more than | 0.500.407 | | | | 0.500.407 |
| three months | 9,529,137 | - | - | _ | 9,529,137 |
| Cash and cash equivalents | 8,138,618 | | State | 0.0 | 0 130 610 |
| equivalents | 0,130,010 | | | | 8,138,618 |
| Total | 54,599,431 | 2,030,084 | 319,636 | 28,143,686 | 85,092,837 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk(continued)

Maximum exposure and year-end staging(continued)

As at 31 December 2024

| | 12-month ECLs | | Lifetime ECLs | | |
|---|--------------------------------|--------------------|--------------------|---------------------|------------------|
| | Ct 1 | Ct 0 | 04 0 | Simplified | T-4-1 |
| | Stage 1 RMB'000 | Stage 2 RMB'000 | Stage 3 RMB'000 | approach RMB'000 | Total RMB'000 |
| Trade and bills receivables | 5,430,865 | _ | 18,410 | 30,091,925 | 35,541,200 |
| Receivables under | 3,430,003 | - | 10,410 | 30,031,323 | 33,341,200 |
| finance lease | 16,037,984 | 876,430 | 47,603 | - | 16,962,017 |
| Financial assets included in prepayments, other receivables and | \$100 \$100 \$10 \$10000 \$100 | | 2009 M 20,0000.1 | | |
| other assets | 7,011,767 | 1,981,421 | 130,543 | | 9,123,731 |
| Financial assets at | 3 3 | 20 20 | | | |
| FVOCI | 1,064,956 | - | · - | = | 1,064,956 |
| Loans and | | 000 050 | 450 705 | | 0 5 40 000 |
| advances Restricted | 3,080,779 | 306,256 | 153,785 | ₹. | 3,540,820 |
| deposits | 689,488 | _ | _ | _ | 689,488 |
| Time deposits with original maturity of more than | 000,100 | | | | 000,100 |
| three months | 8,566,529 | - | - | - | 8,566,529 |
| Cash and cash | | | | | |
| equivalents | 11,573,981 | | | | 11,573,981 |
| Total | 53,456,349 | 3,164,107 | 350,341 | 30,091,925 | 87,062,722 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk(continued)

Maximum exposure and year-end staging(continued)

As at 30 April 2025

| | 12-month ECLs | | Lifetime ECLs | Cincalificad | |
|--|--------------------|--------------------|--------------------|---------------------|------------|
| | Stage 1 | Stage 2 | Store 2 | Simplified approach | Total |
| | Stage 1 RMB'000 | Stage 2 RMB'000 | Stage 3 RMB'000 | RMB'000 | RMB'000 |
| | KIVID 000 | KIVID 000 | KIND 000 | KIVID 000 | KIND 000 |
| Trade and bills receivables Receivables under | 6,080,727 | 470 | 1,685 | 32,284,373 | 38,367,255 |
| finance lease Financial assets included in | 13,150,440 | 3,510,078 | 104,687 | := | 16,765,205 |
| prepayments, other receivables | | | | | |
| and other assets | 6,549,505 | 2,202,611 | 109,085 | 1.5 | 8,861,201 |
| Financial assets at | | | , | | |
| FVOCI | 1,078,501 | - | - | | 1,078,501 |
| Loans and | | | | | |
| advances | 1,945,267 | 688,914 | 154,902 | - | 2,789,083 |
| Restricted deposits | 649,235 | | | | 649,235 |
| Time deposits with original maturity of more than | 049,233 | | - | | 049,233 |
| three months | 12,005,332 | _ | _ | | 12,005,332 |
| Cash and cash | 12,000,552 | | 170 | . | 12,000,002 |
| equivalents | 7,839,768 | | | | 7,839,768 |
| Total | 49,298,775 | 6,402,073 | 370,359 | 32,284,373 | 88,355,580 |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., trade and bills receivables) and projected cash flows from operations.

The maturity profile of the Group's financial liabilities and lease liabilities as at the end of each of the Relevant Periods, based on the contractual undiscounted payments, is as follows:

| Ac at | 131 | December 2022 |
|-------|-----|---------------|
| AS al | | DECEMBEL ZUZZ |

| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Less than 1 year RMB'000 | 1 to 3 years RMB'000 | 3 to 5 years RMB'000 | Over 5 years RMB'000 | Total RMB'000 |
|--|--------------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Interest-bearing bank and other | | | | | |
| borrowings Lease liabilities | 12,548,746 180,772 | 14,773,241 209,928 | 6,670,225 55,180 | 1,538,709 88,836 | 35,530,921 534,716 |
| Trade and bills payables Other payables and | 28,906,687 | = | <u></u> | _ | 28,906,687 |
| accruals Placements from | 7,686,291 | H | - | = | 7,686,291 |
| banks Derivative financial | 6,604,618 | - | (=) | - | 6,604,618 |
| instruments Other non-current | 241,152 | - | 120 | - | 241,152 |
| liabilities | | 1,473 | | | 1,473 |
| Total | 56,168,266 | 14,984,642 | 6,725,405 | 1,627,545 | 79,505,858 |
| As at 31 December | 2023 Less than 1 | | | | |
| | year RMB'000 | 1 to 3 years RMB'000 | 3 to 5 years RMB'000 | Over 5 years RMB'000 | Total RMB'000 |
| Interest-bearing bank and other | | | | | |
| borrowings Lease liabilities Trade and bills | 7,535,341 300,532 | 17,140,783 279,774 | 1,468,097 185,666 | 6,514,443 183,879 | 32,658,664 949,851 |
| payables | 22,692,726 | - |) w) | 2 | 22,692,726 |
| Other payables and accruals Placements from | 6,914,127 | Ē | - | - | 6,914,127 |
| banks Derivative financial | 5,516,047 | - | - | - | 5,516,047 |
| instruments Other non-current | 237,420 | = | 120 | 2 | 237,420 |
| liabilities | | 15,415 | | | 15,415 |
| Total | 43,196,193 | 17,435,972 | 1,653,763 | 6,698,322 | 68,984,250 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

| As at 31 December | 2024 Less than 1 | | | | |
|--|--------------------------------|-------------------------|-------------------------|-------------------------|------------------------|
| | year | 1 to 3 years | 3 to 5 years | Over 5 years | Total |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Interest-bearing bank and other borrowings | 13,502,305 | 9,512,615 | 1,253,236 | 2,035,746 | 26,303,902 |
| Lease liabilities Trade and bills | 249,370 | 290,931 | 199,110 | 136,044 | 875,455 |
| payables Other payables and | 28,654,359 | - | - | S = S | 28,654,359 |
| accruals Placements from | 6,081,631 | 2.5 2.5 | 7.67 | | 6,081,631 |
| banks Derivative financial | 3,544,259 | - |) = 0(| (I -) | 3,544,259 |
| instruments Other non-current | 106,762 | | • | (E.) | 106,762 |
| liabilities | | 477 | | | 477 |
| Total | 52,138,686 | 9,804,023 | 1,452,346 | 2,171,790 | 65,566,845 |
| As at 30 April 2025 | Less than 1 year RMB'000 | 1 to 3 years RMB'000 | 3 to 5 years RMB'000 | Over 5 years RMB'000 | Total RMB'000 |
| Interest-bearing bank and other | 0.000.400 | 0.400.005 | 1 010 150 | 1010010 | 10 570 010 |
| borrowings Placements from | 8,928,432 | 8,189,325 | 1,219,450 | 1,240,842 | 19,578,049 |
| banks Derivative financial | 3,544,259 | 7 <u>1</u> | - | ± <u>~</u> | 3,544,259 |
| instruments Trade and bills | 106,762 | 92 | - | 72 | 106,762 |
| payables Other payables | 32,203,205 | - | - | - | 32,203,205 |
| and accruals Lease liabilities | 5,740,902 335,208 | - 441,841 | 349,930 | - 151,457 | 5,740,902 1,278,436 |
| Other non-current | 333,200 | 22.00000042 | 349,930 | 101,407 | |
| liabilities | <u>"</u> " | 508 | | | 508 |
| Total | 50,858,768 | 8,631,674 | 1,569,380 | 1,392,299 | 62,452,121 |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Equity price risk

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the levels of equity indices and the value of individual securities. The Group is exposed to equity price risk arising from individual equity investments included in financial assets at fair value through profit or loss (note 21) and equity investments at fair value through other comprehensive income (note 20) as at 31 December 2022, 2023 and 2024, and 30 April 2025.

The following table demonstrates the sensitivity to every 5% change in the fair values of the equity investments, with all other variables held constant and after any impact on tax, based on their carrying amounts at the end of the Relevant Periods.

| | Carrying amount RMB'000 | Increase/ (decrease) in other comprehensive income/net profit RMB'000 | Increase/ (decrease) in total equity RMB'000 |
|--|----------------------------|---|---|
| As at 31 December 2022 | | | |
| Equity investments: Financial assets at FVOCI Financial assets at FVPL | 1,332,642 75,647 | 51,160/(51,160) 3,158/(3,158) | 51,160/(51,160) 3,158/(3,158) |
| As at 31 December 2023 | | | |
| Equity investments: Financial assets at FVOCI Financial assets at FVPL | 970,897 62,353 | 36,537/(36,537) 2,604/(2,604) | 36,537/(36,537) 2,604/(2,604) |
| As at 31 December 2024 | | | |
| Equity investments: Financial assets at FVOCI | 608,455 | 22,945/(22,945) | 22,945/(22,945) |
| As at 30 April 2025 | | | |
| Equity investments: Financial assets at FVOCI | 608,455 | 22,936/(22,936) | 22,936/(22,936) |

52. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit profile and healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the Relevant Periods.

The Group monitors capital using a gearing ratio, which is net debt divided by the equity attributable to owners of the parent plus net debt. The gearing ratios as at the end of the Relevant Periods were as follows:

| | Year ended 31 December | | | Four months ended 30 April |
|---|------------------------|---------|---------|----------------------------|
| 7 | 2022 | 2023 | 2024 | 2025 |
| 8 | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Total liabilities (excluding deferred tax liabilities, | | | | |

(excluding deferred liabilities income tax payables, total employee benefits payables, deferred income and total accruals and provisions) 81,129,981 70,424,690 67,555,244 66,632,863 Less: Cash and bank (18,071,827) (20,383,175) (20,391,620)balances (21,342,876) Net debt 59,787,105 52,352,863 47,172,069 46,241,243 Equity attributable to owners of the parent 65,039,719 68,029,017 71,953,244 75,014,891 Capital and net 121,256,134 debt 124,826,824 120,381,880 119,125,313 47.90% 43.49% 39.60% 38.14% Gearing ratio

53. INVESTMENTS IN SUBSIDIARIES

The Company

At the end of Relevant Periods, the Company's investments in subsidiaries were as follows:

| | Year ended 31 December | | | As at 30 April |
|---|---|--------------|------------|----------------|
| | 2022 | 2023 | 2024 | 2025 |
| | RMB'000 | RMB'000 | RMB'000 | RMB'000 |
| Sany Heavy Machinery Investment Co., Ltd三一重机投资有限公司 Sany International Development Co., | 900,933 | 904,913 | 915,287 | 917,865 |
| Ltd三一国际发展有限公司 | 1,748,634 | 1,928,080 | 1,928,080 | 1,928,080 |
| Sany Automobile Manufacturing Co., Ltd三一汽车制造有限公司 | 3,334,432 | 3,342,036 | 3,357,054 | 3,362,253 |
| Jiangsu Sany Heavy Industry Tower Crane Co., Ltd江苏三一重工塔机有 | | | | |
| 限公司 STE Transmission Equipment Co., Ltd. | 427,895 | 427,895 | 427,895 | 427,895 |
| 索特传动设备有限公司 Jiashi Fund - Exclusive No.1 Single | 747,111 | 747,437 | 748,409 | 748,801 |
| Asset Management Plan 嘉实基金- 专享1号单一资产管理计划 | 1,036,029 | 1,036,029 | 985,942 | 1,285,942 |
| Zhongjin Xiangyang No.3 Single Asset Management Plan中金向阳3号单一 | 200000000000000000000000000000000000000 | 212-501-5725 | 27.24 | 24-5-1 |
| 资产管理计划 Sany Automotive Finance Co., Ltd三一 | 2,416,181 | 2,416,181 | 2,416,181 | 2,416,181 |
| 汽车金融有限公司 CITIC Securities Sany Exclusive | 2,923,747 | 2,923,835 | 2,923,912 | 2,923,933 |
| Customized No. 1 Single Asset Management Plan中信证券三一專享 | | | | |
| 定制1号单一资产管理计划 Sany Financing Guarantee Company | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 |
| Limited三一融资担保有限公司 Sany Financial Leasing Co., Ltd三一融 | 1,000,000 | 1,000,000 | 300,000 | 300,000 |
| 资租赁有限公司 | 954,349 | 954,354 | 954,424 | 954,427 |
| Sany Heavy Machinery Co., Ltd三一重 机有限公司 | | 3,000,000 | 3,000,000 | 3,000,000 |
| CITIC Securities Asset Management Xinxin Xiangrong Lexiang No.1 FOF Single Asset Management Plan中信 证券资管信信向荣乐享1号FOF单一 | | | | |
| 资产管理计划 Hunan Sany Zhongyang Machinery | * | ¥ | 500,000 | 800,000 |
| Co., Ltd Lerui Quan Bond No. 8 Securities | 331,361 | 331,968 | 332,748 | 333,057 |
| Investment Private Fund乐瑞全债8 号证券投资私募基金 | 755,053 | 146,869 | = | _ |
| Tianhong Innovation Hongye No. 6 Single Asset Management Plan 天 弘创新弘业6号单一资产管理计划 | 000 000 | | | |
| 公的制弘业6号中一员广管连订划 Others | 900,000 2,752,811 | 2,217,433 | 2,249,158 | 2,320,899 |
| Total | 22,428,536 | 23,577,030 | 23,239,090 | 23,919,333 |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

54. EVENTS AFTER THE RELEVANT PERIODS

In May 2025, the Company's shareholders approved the payment of a final dividend of RMB 0.36 per share at the 2024 Annual General Meeting. A cash dividend totalling RMB 3,029 million was subsequently distributed to shareholders in June 2025.

In September 2025, the Company's shareholders approved the payment of 2025 interim dividend of RMB0.31 per share. A cash dividend of RMB2,613.7 million was subsequently distributed to shareholders in October 2025.

55. SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared by the Company, the Group or any of the companies now comprising the Group in respect of any period subsequent to 30 April 2025.

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