

KNT

KNT HOLDINGS LIMITED

嘉藝控股有限公司*

(Incorporated in the Cayman Islands with limited liability)

Stock code: 1025

Annual Report **2026**



* For identification purpose only

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Chong Sik (*Chairman and Chief Executive Officer*)

Chong Pun

Lam Chi Yuen (*resigned on 8 April 2026*)

Tsui Wing Tak

Wu Zongmei

Independent Non-executive Directors

Chan Kai Chung

Lau Koong Yep

Yuen King Sum

Chan Kwan Yung (*appointed on 11 December 2025*)

AUDIT COMMITTEE

Chan Kai Chung (*Chairman*)

Lau Koong Yep

Yuen King Sum

Chan Kwan Yung (*appointed on 11 December 2025*)

REMUNERATION COMMITTEE

Lau Koong Yep (*Chairman*)

Chan Kai Chung

Yuen King Sum

Chan Kwan Yung (*appointed on 11 December 2025*)

NOMINATION COMMITTEE

Chong Sik (*Chairman*)

Chan Kai Chung

Lau Koong Yep

Yuen King Sum

Chan Kwan Yung (*appointed on 11 December 2025*)

JOINT COMPANY SECRETARIES

Chan Nga Chun

Chan Chiu Hung Alex

AUTHORISED REPRESENTATIVES

Chong Sik

Chan Nga Chun

AUDITOR

Infinity CPA Limited

Certified Public Accountants

Registered Public Interest Entity Auditors

REGISTERED OFFICE

Cricket Square

Hutchins Drive

P.O. Box 2681

Grand Cayman KY1-1111

Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

30th Floor

EW International Tower

No. 120 Texaco Road

Tsuen Wan

New Territories

Hong Kong

CORPORATE INFORMATION *(CONTINUED)*

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
17/F, Far East Finance Centre
16 Harcourt Road
Hong Kong

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking
Corporation Limited
Bank of China (Hong Kong) Limited

STOCK CODE

01025

COMPANY WEBSITE

www.kntholdings.com

CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the board (the "Board") of directors (the "Directors") of KNT Holdings Limited (the "Company"), I am pleased to present the annual report of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2026.

2026 was a volatile and challenging year to the Group. The global economy has been adversely affected by the protracted trade war between the United States of America ("US" or "United States") and China. The downturn in the global market was continued to be aggravated by the unprecedented challenges and uncertainties throughout the year ended 31 March 2026. The business of the Group was inevitable being affected.

The Group recorded revenue of approximately HK\$98.0 million for the year ended 31 March 2026, representing an increase of approximately 53.1% as compared to that of approximately HK\$64.0 million for the year ended 31 March 2025. Revenue from Hong Kong accounted for approximately 35.5% and 73.8% of the total revenue of the Group for the years ended 31 March 2025 and 2026 respectively. Revenue from the United States accounted for approximately 48.4% and 17.2% of the total revenue of the Group for the years ended 31 March 2025 and 2026 respectively. The gross profit margin decreased from 9.8% for the year ended 31 March 2025 to 4.9% for the year ended 31 March 2026. Loss for the year amounted to approximately HK\$23.8 million and approximately HK\$45.7 million for the years ended 31 March 2025 and 2026 respectively.

During the year ended 31 March 2026, the Group continued to experience a challenging operating environment in view of prolonged trade disputes between the United States and China, tariff imposed, political tensions and continuing uncertainties in global economy. Since the Group's revenue was partially derived from customers based in the United States, these factors in aggregate led to a certain extent of impact on the overall business performance of the Group.

In addition, the global market is currently navigating a highly challenging and uncertain environment. Geopolitical tensions in Europe and the Middle East, coupled with fluctuating interest rates in the United States and ongoing trade conflicts, have created a complex economic landscape for businesses worldwide. It heavily hits our bridal related apparel business.

In order to mitigate this external force, we adopt customized apparel solutions by leverage AI-driven trend forecasting tools to identify emerging consumer preferences before they become widely popular. This proactive approach can enable stakeholders to adjust their production strategies and reduce the risks associated with overproduction, with aiming at zero inventories on established our new clothing and garment sector.

Looking ahead, the Group foresees a challenging year ahead, marked by the uncertainty arising from the recent development of US tariff regime and geopolitical tensions in Europe and the Middle East and the demand growth from our customers is less than expected. In response to the challenges, the Group has revisited its business strategy and streamlining the entire process by integration of AI technology. On the other hand, the Group will also proactively seek potential business opportunities that will broaden the Group's revenue base and increase the return to the shareholders of the Company.

CHAIRMAN'S STATEMENT *(CONTINUED)*

The Group is also taking cost-control measures throughout the year so as to cope with the lingering business downturn. With the Group's proven track record, experienced management team and reputation in the market, the Group is well-positioned and well-equipped to sustain its development and grasp the opportunities to enhance the long-term potential growth in future to safeguard the interest of the shareholders.

APPRECIATION

On behalf of the Board, I wish to take this opportunity to extend my sincere appreciation to the Group's management and staff for their commitment and dedication throughout the year. I would also like to express my deep gratitude to all our business partners, customers, suppliers and the shareholders of the Company for their continuous support. The Group shall continue to seize opportunities and strive our best to develop and grow to maximize values for our shareholders.

KNT Holdings Limited

Chong Sik

Chairman and Executive Director

Hong Kong, 30 June 2026

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The Group is a one-stop solutions provider of bridesmaid dresses, bridal gowns, special occasion dresses and fashion apparels. The Group principally sells its products to brand apparel companies and trading companies based in the United States and Hong Kong. Over the years, the Group has built reputation and gained customers' recognition from its dedication to provide its customers with one-stop solutions and consistently high quality products, which has increased its customers' reliance on it. In addition to manufacturing apparels for its customers, the Group strives to become an integral part of its customers' business operations by offering a wide range of value-added services ranging from fashion trend analysis, product design and development, raw material procurement, production, quality assurance to inventory management. The Group has also engaged in online business for the sale of fashion apparels; and the business of selling accessories.

The Group recorded revenue of approximately HK\$98.0 million for the year ended 31 March 2026, representing an increase of approximately 53.1% as compared to that of approximately HK\$64.0 million for the year ended 31 March 2025. Revenue from Hong Kong accounted for approximately 35.5% and 73.8% of the total revenue of the Group for the years ended 31 March 2025 and 2026 respectively. Revenue from the United States accounted for approximately 48.4% and 17.2% of the total revenue of the Group for the years ended 31 March 2025 and 2026 respectively. The gross profit margin decreased from 9.8% for the year ended 31 March 2025 to 4.9% for the year ended 31 March 2026. Loss for the year amounted to approximately HK\$23.8 million and approximately HK\$45.7 million for the years ended 31 March 2025 and 2026 respectively.

During the year ended 31 March 2026, the Group continued to experience a challenging operating environment in view of prolonged trade disputes between the United States and China, tariff imposed, political tensions and continuing uncertainties in global economy. Since the Group's revenue was partially derived from customers based in the United States, these factors in aggregate led to a certain extent of impact on the overall business performance of the Group.

In addition, the global market is currently navigating a highly challenging and uncertain environment. Geopolitical tensions in Europe and the Middle East, coupled with fluctuating interest rates in the United States and ongoing trade conflicts, have created a complex economic landscape for businesses worldwide. It heavily hits our bridal related apparel business.

In order to mitigate this external force, we adopt customized apparel solutions by leverage AI-driven trend forecasting tools to identify emerging consumer preferences before they become widely popular. This proactive approach can enable stakeholders to adjust their production strategies and reduce the risks associated with overproduction, with aiming at zero inventories on established our new clothing and garment sector.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

PROSPECT

Looking ahead, the Group foresees a challenging year ahead, marked by the uncertainty arising from the recent development of US tariff regime and geopolitical tensions in Europe and the Middle East and the demand growth from our customers is less than expected. In response to the challenges, the Group has revisited its business strategy and streamlining the entire process by integration of AI technology.

On the other hand, the Group will also proactively seek potential business opportunities that will broaden the Group's revenue base and increase the return to the shareholders of the Company.

The Group is also taking cost-control measures throughout the year so as to cope with the lingering business downturn. With the Group's proven track record, experienced management team and reputation in the market, the Group is well-positioned and well-equipped to sustain its development and grasp the opportunities to enhance the long-term potential growth in future to safeguard the interest of the shareholders.

Revenue

Revenue represents revenue from the sale of bridesmaid dresses, bridal gowns, special occasion dresses, accessories, fashion apparels and fabrics and other garment accessories.

Revenue increased by approximately HK\$34.0 million or approximately 53.1% from approximately HK\$64.0 million for the year ended 31 March 2025 to approximately HK\$98.0 million for the year ended 31 March 2026. The overall increase in revenue was primarily attributable to the net effect of the increase in revenue generated from the sale of fashion apparels of approximately HK\$74.4 million and the decrease in revenue generated from the sale of bridesmaid dresses of approximately HK\$28.7 million.

The increase in revenue generated from the sale of fashion apparels from approximately HK\$4.3 million for the year ended 31 March 2025 to approximately HK\$78.7 million for the year ended 31 March 2026 was attributable to bulk orders placed from customers during the year ended 31 March 2026.

The decrease in revenue generated from the sale of bridesmaid dresses from approximately HK\$33.4 million for the year ended 31 March 2025 to approximately HK\$4.7 million for the year ended 31 March 2026 was attributable to the decrease in orders from a major customer during the year ended 31 March 2026.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Cost of sales

Cost of sales primarily consists of raw material costs, subcontracting charges, labour costs, overhead costs, finished goods and others.

Cost of sales increased by approximately HK\$35.5 million or approximately 61.5% from approximately HK\$57.7 million for the year ended 31 March 2025 to approximately HK\$93.2 million for the year ended 31 March 2026. The increase was in line with the increase in revenue.

Gross profit and gross profit margin

The Group recorded a gross profit of approximately HK\$4.8 million for the year ended 31 March 2026 and a gross profit of approximately HK\$6.3 million for the year ended 31 March 2025. Gross profit margin was 4.9% for the year ended 31 March 2026 and gross profit margin was 9.8% for the year ended 31 March 2025. The decrease in gross profit was mainly attributable to a larger extent in the increase in cost of sales than the increase in revenue for the year ended 31 March 2026 compared to that of last year.

Other income

Other income decreased by approximately HK\$2.1 million or approximately 56.8% from approximately HK\$3.7 million for the year ended 31 March 2025 to approximately HK\$1.6 million for the year ended 31 March 2026. The decrease was mainly attributable to the decrease in rental income and the decrease in written off of other payables and accruals and contract liabilities during the year ended 31 March 2026.

Other gains and losses, net

Other losses mainly represented change in fair value of investment properties for the year ended 31 March 2026 while other losses represented change in fair value of investment properties, loss on disposal of subsidiaries and net exchange losses for the year ended 31 March 2025. The decrease in losses was mainly attributable to the decrease in loss on disposal of subsidiaries during the year ended 31 March 2026.

Selling and distribution expenses

Selling and distribution expenses increased by approximately HK\$1.7 million or approximately 30.9% from approximately HK\$5.5 million for the year ended 31 March 2025 to approximately HK\$7.2 million for the year ended 31 March 2026. The increase was mainly attributable to the increase in advertising and promotion expenses.

Administrative expenses

Administrative expenses increased by approximately HK\$11.1 million or approximately 45.5% from approximately HK\$24.4 million for the year ended 31 March 2025 to approximately HK\$35.5 million for the year ended 31 March 2026. The increase was mainly attributable to the increase in staff costs due to compensation paid to staff for the voluntary resignation scheme during the year, the increase in advertising and promotion expenses and the increase in depreciation of right-of-use assets.

MANAGEMENT DISCUSSION AND ANALYSIS *(CONTINUED)*

Finance costs

Finance costs increased by approximately HK\$1.6 million or 88.9% from approximately HK\$1.8 million for the year ended 31 March 2025 to approximately HK\$3.4 million for the year ended 31 March 2026. The increase was mainly attributable to the increase in interest on bond payable during the year ended 31 March 2026.

Income tax expense

Income tax expense for the year ended 31 March 2026 represented the temporary differences arising from depreciation and income tax.

Loss for the year

The Group recorded a loss of approximately HK\$45.7 million for the year ended 31 March 2026 and a loss of approximately HK\$23.8 million for the year ended 31 March 2025. The increase in loss was primarily attributable to (i) the decrease in gross profit; (ii) the increase in administrative expenses and selling and distribution expenses of the Group; (iii) the increase in impairment loss recognised in respect of trade receivables, deposits and other receivables; (iv) the increase in impairment loss recognised in respect of right-of-use assets; and (v) the increase in finance costs.

Dividends

The Board does not recommend the payment of a final dividend for the year ended 31 March 2026.

Capital structure

The capital structure of the Company comprises of issued share capital and reserves. As at 31 March 2026, the issued share capital of the Company was HK\$80.9 million and the number of issued ordinary shares was 404,367,440 of HK\$0.20 each.

On 11 April 2025, a total of 151,637,790 new shares of the Company at nominal value of HK\$0.20 each were issued by way of rights issue on the basis of three rights shares for every one share held by the qualifying shareholders on the record date at the subscription price of HK\$0.29 per share. Upon the completion of the rights issue, the total number of issued shares of the Company increased from 50,545,930 shares of HK\$0.20 each to 202,183,720 shares of HK\$0.20 each.

On 16 March 2026, a total of 202,183,720 new shares of the Company at nominal value of HK\$0.20 each were issued by way of rights issue on the basis of one rights share for every one share held by the qualifying shareholders on the record date at the subscription price of HK\$0.20 per share. Upon the completion of the rights issue, the total number of issued shares of the Company increased from 202,183,720 shares of HK\$0.20 each to 404,367,440 shares of HK\$0.20 each.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Liquidity and financial resources

The Group generally finances its operation by internal cash generated from operations and bank borrowings. As at 31 March 2026, the Group had bank balances and cash of approximately HK\$10.9 million and bank overdrafts of nil (31 March 2025: approximately HK\$6.8 million and bank overdrafts of approximately HK\$5.9 million) and had net current assets of approximately HK\$30.7 million (31 March 2025: net current liabilities of HK\$6.3 million).

The current ratio of the Group was approximately 1.4 times as at 31 March 2026, compared to that of approximately 0.9 times as at 31 March 2025. The current ratio increased was mainly attributable to the increase in trade receivables; and bank balances and cash and the decrease in amounts due to directors, borrowings and bank overdraft.

The gearing ratio of the Group, which is calculated by dividing the total borrowings by the total equity and then multiplied by 100%, was 14.2% as at 31 March 2026 (31 March 2025: 78.0%). The gearing ratio decreased was mainly attributable to the decrease in borrowings and bank overdraft and the increase in share capital which led to an increase in total equity compared to that of 31 March 2025.

Pledge of assets

As at 31 March 2026, the Group pledged leasehold land and buildings with carrying value of nil (31 March 2025: approximately HK\$25.6 million) and investment properties with carrying value of HK\$9.0 million (31 March 2025: HK\$10.3 million) to secure certain banking facilities and other loans granted to the Group respectively.

Foreign exchange risk

Certain transactions of the Group are denominated in foreign currencies which are different from Hong Kong Dollar, the functional currency of the Group, and therefore the Group is exposed to foreign currency risk.

The Group currently does not have a foreign currency hedging policy. However, the management of the Group monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

Material acquisitions and disposals of subsidiaries and associated companies

Save as disclosed elsewhere in this report, during the year ended 31 March 2026, the Group did not have any material acquisitions and disposals of subsidiaries and associated companies.

Significant investments held

As at 31 March 2026, the Group had no significant investments held (31 March 2025: nil).

MANAGEMENT DISCUSSION AND ANALYSIS *(CONTINUED)*

Events after the reporting period

Placing

On 18 June 2026, the Company and Grand China Securities Limited (the “Placing Agent”) entered into a placing agreement, pursuant to which the Company has conditionally agreed to place, through the Placing Agent, on a best effort basis, a maximum of 80,873,488 ordinary shares to not less than six independent placees at a price of HK\$0.2 per share. Details of the placing of shares to be completed were set out in the announcements of the Company dated 22 June 2026.

Employees and remuneration policy

As at 31 March 2026, the Group had 74 employees (31 March 2025: 206 employees). The total staff costs, including directors’ emoluments, of the Group for the year ended 31 March 2026 were approximately HK\$24.4 million (2025: approximately HK\$26.2 million).

Remuneration is determined with reference to market norms and the performance, qualification and experience of individual employee. The Group reviews the remuneration policies and packages on a regular basis and will make necessary adjustment commensurate with the pay level in the industry. The remuneration package generally includes basic salaries, discretionary bonuses and contributions to retirement benefits scheme. The Group provides training for its employees so that new employees can master the basic skills required to perform their functions and existing employees can upgrade or improve their production skills.

Capital commitment

As at 31 March 2026, the Group did not have any material capital commitment (31 March 2025: nil).

Contingent liabilities

As at 31 March 2026, the Group did not have any material contingent liabilities (31 March 2025: nil).

Use of net proceeds

(I) Use of net proceeds from the Rights Issue I

On 11 April 2025, the Company completed a rights issue (the “Rights Issue I”) on the basis of three rights shares for every one share held by the qualifying shareholders on the record date at the subscription price of HK\$0.29 per rights share and issued 151,637,790 ordinary shares of the Company. Details of the Rights Issue were set out in the announcements of the Company dated 10 December 2024, 20 December 2024, 20 March 2025, 1 April 2025, 10 April 2025 and 11 April 2025, the circular of the Company dated 10 January 2025 and the prospectus of the Company dated 3 March 2025.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

The net proceeds from the Rights Issue, after deducting all related costs, fees, expenses and commission, were approximately HK\$41.6 million.

As at 31 March 2026, the Group has utilised approximately HK\$41.6 million, representing approximately 100.0%, of the net proceeds from the Rights Issue.

As disclosed in the announcement of the Company dated 22 August 2025, the Board resolved to change the use of unutilised Net Proceeds in the amount of HK\$4.0 million to repayment of debts and HK\$8.0 to general working capital of the Group.

Intended use of Net Proceeds	Actual amount of Net Proceeds as at 11 April 2025 HK\$ million	Reallocation as at 22 August 2025 HK\$ million	Actual amount utilised as at 31 March 2026 HK\$ million	Amount of unutilised Net Proceeds as at 31 March 2026 HK\$ million	Expected timeline for the intended use
Investment in further expanding and/or diversifying the manufacturing business of the Group in southeast Asia	12.0	(12.0)	–	–	N/A
Investment in new business segment	5.0	–	5.0	–	N/A
Repayment of debts	15.0	4.0	19.0	–	N/A
General working capital of the Group	9.6	8.0	17.6	–	N/A
Total	41.6	–	41.6	–	

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

(II) Use of net proceeds from the Rights Issue II

On 16 March 2026, the Company completed a rights issue (the “Rights Issue II”) on the basis of one rights share for every one share held by the qualifying shareholders on the record date at the subscription price of HK\$0.20 per rights share and issued 202,183,720 ordinary shares of the Company. Details of the Rights Issue II were set out in the announcements of the Company dated 2 November 2025, 12 November 2025, 18 November 2025 and 25 November 2025, 6 February 2026, 5 March 2026 and 13 March 2026, the circular of the Company dated 4 December 2025 and the prospectus of the Company dated 15 January 2026.

The net proceeds from the Rights Issue II, after deducting all related costs, fees, expenses and commission, were approximately HK\$38.0 million.

As at 31 March 2026, the Group has utilised approximately HK\$31.5 million, representing approximately 82.9%, of the net proceeds from the Rights Issue II.

Intended use	Actual amount of net proceeds from the Rights Issue II HK\$ million	Actual amount of utilised net proceeds from the	Amount of unutilised net proceeds from the	Expected timeline for the intended use
		Rights Issue II as at 31 March 2026 HK\$ million	Rights Issue II as at 31 March 2026 HK\$ million	
Repayment of debt and outstanding payables of the Group	28.0	21.5	6.5	End of June 2026
General working capital of the Group	10.0	10.0	–	N/A
Total	38.0	31.5	6.5	

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

EXECUTIVE DIRECTORS

Mr. Chong Sik (莊碩先生), aged 58, is one of the co-founders of the Group and incorporated KNT Limited ("KNT") in February 1993. Mr. S Chong is currently the chairman, chief executive officer and executive Director. He is also a director of KNT Group Limited ("KNTGL"), KNT International Holdings Limited ("KNT Int'l"), MyStyle Limited ("MyStyle") (formerly known as KNT MyStyle Limited), KNT Global Trading Limited ("KNT Global"). He was appointed as a Director on 5 July 2016 and re-designated as an executive Director on 23 April 2018. He is the younger brother of Mr. Chong Pun ("Mr. P Chong"). He is primarily responsible for the Group's overall strategic planning, corporate management and business development.

Mr. S Chong was awarded the Professional Diploma in Diagnostic Radiography from the Hong Kong Polytechnic University (formerly known as Hong Kong Polytechnic) in November 1991. He commenced his start-up business in 1993 by incorporating KNT together with Mr. P Chong and since then has accumulated over 30 years of experience in bridal wear and special occasion dresses business.

In January 2003, Mr. S Chong further established Dong Guan HYG Garment Limited Company* (東莞泓藝製衣有限公司) ("HYG") together with Mr. P Chong to meet the business expansion needs and develop a design and manufacturing capacity with a view to provide one-stop solutions to our customers.

Mr. S Chong is currently a member of Chinese People's Political Consultative Conference ("CPPCC") Yunfu Committee, a member of standing committee of CPPCC Yunfu Committee, a president of The Association of All Levels Current and Previous CPPCC Hong Kong Members of Yunfu City Limited (formerly known as "The Friendship Liaison Association of the CPPCC Hong Kong Members of Yunfu City Limited") and a council member of Yunfu Public Diplomacy Association.

Mr. Chong Pun (莊斌先生), aged 61, is an executive Director and one of the co-founders of the Group. He was appointed as a Director on 9 August 2016 and re-designated as an executive Director on 23 April 2018. Mr. P Chong is the elder brother of Mr. S Chong. He is also a director of KNTGL, KNT Int'l, MyStyle, KNT Global and the legal representative of HYG. He is responsible for the overall management of the Group's operations, general administration and compliance matters in China.

Mr. P Chong received secondary school education in China and graduated in 1978. During the period from 1983 to 1992, he worked as a factory manager in Florist Trading Company (H.K.) Limited, of which the principal business is manufacturing of festival decorative products. He set up KNT together with Mr. S Chong in February 1993 and has been a director of KNT since April 1993. In January 2003, Mr. P Chong, together with Mr. S Chong, established HYG to meet the business expansion needs and since then has been the legal representative of HYG. He possesses over 30 years of experience in the bridal wear and special occasion dresses business.

Mr. Lam Chi Yuen (林志遠先生), aged 52, is an executive Director and the chief operating officer of the Group. He was appointed as an executive Director on 23 April 2018. He is responsible for overseeing the daily operation of the Group, including but not limited to procurement, production, shipping and marketing.

Mr. Lam was awarded a Bachelor of Arts degree with second class honours in Clothing Studies from the Hong Kong Polytechnic University in November 1996. He joined the Group in July 1996 as junior merchandiser. He was promoted as senior merchandiser in April 2003 and was further promoted as merchandising manager in July 2007. He was subsequently promoted as the chief operating officer in April 2017. Mr. Lam possesses over 25 years of experience in the bridal wear and special occasion dresses business.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

Mr. Tsui Wing Tak (徐永得先生), aged 57, has been appointed as an executive Director on 18 November 2024. Mr. Tsui is an independent non-executive director of Bingo Group Holdings Limited (stock code: 8220) and Joyzyme Group Limited (formerly known as Huakang Biomedical Holdings Company Limited) (stock code: 8622), which the shares of both companies are listed on the GEM of the Stock Exchange, since August 2020 and January 2025 respectively. Mr. Tsui has over 30 years of corporate finance and accounting experience. He was an executive director of CBK Holdings Limited (stock code: 8428), a company listed on the GEM of the Stock Exchange, from December 2020 to September 2024.

Mr. Tsui obtained a degree of Bachelor of Economics from Macquarie University in Australia in 1992. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and a Certified Practising Accountant of CPA Australia.

Ms. Wu Zongmei (吳宗梅女士), aged 40, has been appointed as an executive Director on 16 December 2024. Ms. Wu has over 14 years' experience in finance, accounting and management.

Ms. Wu holds a Master of Finance degree from Renmin University of China and Bachelor of Sciences from Beijing JiaoTong University. She is currently a Certified Public Accountant in PRC.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Lau Koong Yep (劉冠業先生), aged 49, was appointed as an independent non-executive Director on 31 January 2019. Mr. Lau was awarded a Bachelor of Business Administration degree in Quantitative Analysis for Business Student (minoring Finance) from the City University of Hong Kong in July 1999. He was in the direct selling and social commerce industry for over 24 years. Mr. Lau is currently the Regional Managing Director of Mainland China, Hong Kong, Taiwan and Japan of Envisionary Life LLC. Mr. Lau worked with Viiva, LLC and served as the Global Director, Global Chief Operating Officer and International Chief Executive Officer from July 2021 to September 2023. He worked with Lotus Wellness Limited* (荷康人體博物館管理服務(馬鞍山)有限公司) from June 2020 to June 2021 with his last position as the chief executive officer. He worked with Jason Pharmaceuticals Inc., a wholly owned subsidiary of Medifast, Inc. (a company listed on the New York Stock Exchange with stock code: MED) from October 2018 to June 2020 with his last position as the market vice president of business development for Asia Pacific. He worked with WeMedia Shopping Network Technology Co., Limited ("WeMedia") from February 2017 to October 2017 with his last position as the chief operating officer. Before Mr. Lau joined WeMedia, he worked with NU SKIN Enterprises Hong Kong, LLC from June 2012 to December 2016 with his last position as a vice president, executive partners Greater China. He also worked with USANA Hong Kong Limited from 2011 to 2012, Market Hong Kong Limited from 2007 to 2010 and Herbalife International of Hong Kong Limited from 2001 to 2004.

Mr. Yuen King Sum (袁景森先生), aged 62, was appointed as an independent non-executive Director on 31 January 2019. Mr. Yuen graduated from Hang Seng School of Commerce (now known as The Hang Seng University of Hong Kong) with a Diploma in Business Studies in July 1984. He was admitted as a Fellow of Life Management Institute in 1987.

Mr. Yuen has over 30 years of experience in the operation, marketing and management of insurance companies. He worked with Hong Kong Family Insurance Company Limited as an administrative assistant from August 1984 to July 1987, and subsequently worked with American International Underwriters, Limited (now known as AIG Insurance Hong Kong Limited) from November 1987 to March 2010 as an insurance agent. Since July 2010, Mr. Yuen has been working with Finexis Advisory (HK) Limited and is presently holding the position as business development director.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

Mr. Chan Kai Chung (陳繼忠先生), aged 47, has been appointed as an Independent non-executive Director on 16 December 2024. Mr. Chan is an independent non-executive director of Anhui Huaheng Biotechnology Co., Ltd. (安徽華恒生物科技股份有限公司) (stock code: 688639), a company listed on the STAR Market of the Shanghai Stock Exchange, since September 2025. Mr. Chan has over 20 years' experience in auditing, accounting and risk consulting.

Mr. Chan holds a Bachelor of Art in Accountancy from The Hong Kong Polytechnic University. He is currently a member of The Association of Chartered Certified Accountants, a Certified Internal Auditor conferred by The Institute of Internal Auditors, a Certified in Risk and Information Systems Control accredited by the Information Systems Audit and Control.

Mr. Chan Kwan Yung (陳鈞勇先生), aged 63, has been appointed as an independent non-executive Director on 11 December 2025. He possesses over 31 years corporate management especially on sales management. He also has his own wine trading and wholesaling business. He was an independent non-executive director of CBK Holdings Limited (stock code: 8428), a company listed on the GEM board of the Stock Exchange, from 31 December 2021 to 2 January 2024.

He holds a diploma of Structural Engineering from the British Columbia Institute of Technology.

SENIOR MANAGEMENT

Ms. Chan Nga Chun (陳雅珍女士), aged 47, is the chief financial officer and joint company secretary of the Company. Ms. Chan joined the Group in June 2017 as the chief financial officer and was further appointed as the Company's company secretary on 23 April 2018, and is responsible for the overall accounting, financial management and reporting, and company secretarial matters of the Group.

Ms. Chan obtained a bachelor's degree in accountancy from The Hong Kong Polytechnic University in November 2001. She is a fellow member of the Association of Chartered Certified Accountants and a member of the Hong Kong Institute of Certified Public Accountants. Ms. Chan has over 20 years of experience in accounting and auditing. Ms. Chan worked in the audit department of various international or medium accounting firms.

Mr. Chan Chiu Hung Alex (陳釗洪先生), aged 60, has been appointed as the joint company secretary of the Company on 18 November 2024. He is joint company secretary and company secretary of Stream Ideas Group Limited (stock code: 8401), a company listed on the GEM of the Stock Exchange, for the period from January 2025 to October 2025 and since October 2025 respectively, and joint company secretary of CMON Limited (stock code: 1792), a company listed on the Main Board of the Stock Exchange, since October 2025.

He has over 20 years of experience in managing companies listed in Hong Kong or overseas.

Mr. Chan was an independent non-executive director of Allegro Culture Limited (formerly known as Kingkey Intelligence Culture Holdings Limited, stock code: 550), a company listed on the Main Board of the Stock Exchange, from March 2016 to August 2025, China New Holdings Limited (formerly known as Royal Century Resources Holdings Limited, stock code: 8125), a company listed on the GEM of the Stock Exchange, from September 2015 to October 2023. He was a company secretary of CBK Holdings Limited (stock code: 8428), a company listed on the GEM of the Stock Exchange, from April 2021 to September 2024.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

He obtained his Bachelor of Business Administration (honours) degree in finance from the Hong Kong Baptist University in 1990, and completed an advance diploma in specialist taxation from the Hong Kong Institute of Certified Public Accountants in 2012. Mr. Chan is currently a fellow member of The Chartered Governance Institute in the United Kingdom, a fellow member of The Hong Kong Chartered Governance Institute, a fellow member of the Association of Chartered Certified Accountants, a fellow member of the Institute of Chartered Accountants in England and Wales and a member of the Hong Kong Institute of Certified Public Accountants.

The English translation of terms or names in Chinese which are marked with “” is for identification purposes only. In the events of any inconsistency, the Chinese terms or names shall prevail.*

CORPORATE GOVERNANCE REPORT

The Board of Directors (the “Directors”) of the Company (the “Board”) is pleased to report to the shareholders on the corporate governance of the Company for the year ended 31 March 2026 (the “Reporting Period”).

The Company is committed to ensuring that its affairs are conducted in accordance with high ethical standards. This reflects its belief that, in the achievement of its long-term objectives, it is imperative to act with probity, transparency and accountability. By so acting, the Company believes that Shareholder wealth will be maximised in the long term and that its employees, those with whom it does business and the communities in which it operates will all benefit.

Corporate governance is the process by which the Board instructs management of the Group to conduct its affairs with a view to ensuring that its objectives are met. The Board is committed to maintaining and developing robust corporate governance practices that are intended to ensure:

- satisfactory and sustainable returns to Shareholders;
- that the interests of those who deal with the Company are safeguarded;
- that overall business risk is understood and managed appropriately;
- the delivery of high-quality products and services to the satisfaction of customers; and
- that high standards of ethics are maintained.

CORPORATE GOVERNANCE PRACTICES

The Board of the Company is committed to maintaining good corporate governance standards.

The Board believes that good corporate governance standards are essential in providing a framework for the Group to safeguard the interests of shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has adopted the principles and code provisions of the Corporate Governance Code (the “CG Code”) contained in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) (the “Listing Rules”) as the basis of the Company’s corporate governance practices.

The Board is of the view that throughout the Reporting Period, the Company has complied with all the applicable code provisions as set out in the CG Code, except for code provision C.2.1 (the details of which are set forth below).

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has devised its own Code of Ethics and Securities Transactions (the “Code of Ethics”) regarding dealings in the Company’s securities by directors and the relevant employees who are likely to be in possession of inside information of the Company on terms no less exacting than the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix C3 to the Listing Rules.

Specific enquiry has been made of all the Directors and the Directors have confirmed that they have complied with the Code of Ethics throughout the Reporting Period.

No incident of non-compliance of the Code of Ethics by the employees was noted by the Company.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

BOARD OF DIRECTORS

The Company is headed by an effective Board which assumes responsibility for its leadership and control and be collectively responsibility for promoting the Company's success by directing and supervising the Company's affairs. Directors take decisions objectively in the best interests of the Company.

The Board has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business and regularly reviews the contribution required from a Director to perform his/her responsibilities to the Company and whether the Director is spending sufficient time performing them that are commensurate with their role and the Board responsibilities. The Board includes a balanced composition of executive Directors and independent non-executive Directors so that there is a strong independent element on the Board, which can effectively exercise independent judgement.

Board Composition

During the Reporting Period and up to date of this annual report, the Board of the Company comprises the following Directors:

Executive Directors

Mr. Chong Sik (*Chairman and Chief Executive Officer*)

Mr. Chong Pun

Mr. Lam Chi Yuen (*resigned on 8 April 2026*)

Mr. Tsui Wing Tak

Ms. Wu Zongmei

Independent Non-executive Directors

Mr. Chan Kai Chung

Mr. Lau Koong Yep

Mr. Yuen King Sum

Mr. Chan Kwan Yung (*appointed on 11 December 2025*)

The biographical information (including age, positions held with the Company, experience, length of service, etc.) of the Directors are set out in the section headed "Biographical Details of Directors and Senior Management" on pages 14 to 17 of the Annual Report for the Reporting Period.

The relationships between the Directors are disclosed in the respective Director's biography under the section "Biographical Details of Directors and Senior Management" on pages 14 to 17.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Board Meetings and Directors' Attendance Records

Regular Board meetings should be held at least four times a year involving active participation, either in person or through electronic means of communication, of a majority of Directors. Notice of at least 14 days was given to all Directors for all regular Board meetings and a formal agenda was address to the Directors together with the notice.

Board minutes are kept by the company secretary of the Company (the "Company Secretary") and are open for inspection by the Directors. Every Board member is entitled to have access to Board papers and related materials and has unrestricted access to the advice and services of the Company Secretary, and has the liberty to seek external professional advice if so required.

The attendance records of each Director at the Board meetings and the general meetings of the Company held during the Reporting Period is set out below:

Name of Directors	Attendance/ Number of Meetings	
	Board Meetings	General Meetings
Executive Directors		
Mr. Chong Sik (<i>Chairman and Chief Executive Officer</i>)	11/11	2/2
Mr. Chong Pun	11/11	2/2
Mr. Lam Chi Yuen ²	11/11	2/2
Mr. Tsui Wing Tak	11/11	2/2
Ms. Wu Zongmei	11/11	2/2
Independent Non-executive Directors		
Mr. Chan Kai Chung	11/11	2/2
Mr. Lau Koong Yep	11/11	2/2
Mr. Yuen King Sum	11/11	2/2
Mr. Chan Kwan Yung ¹	3/3	1/1

¹ appointed on 11 December 2025

² resigned on 8 April 2026

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Chairman and Chief Executive Officer

Code provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

The Chairman and Chief Executive Officer of the Company are held by Mr. Chong Sik who is one of the co-founders of the Group and has extensive experience in the industry.

The Board believes that Mr. Chong Sik can provide the Company with strong and consistent leadership that allows for effective and efficient planning and implementation of business decisions and strategies.

The Board is of the view that given that Mr. Chong Sik had been responsible for leading the strategic planning and business development of the Group, the arrangement would allow for effective and efficient planning and implementation of business decisions and strategies under the strong and consistent leadership, and should be overall beneficial to the management and development of the Group's business.

Independent Non-executive Directors

During the Reporting Period, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three Independent Non-executive Directors representing one-third of the Board with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received written annual confirmation from each of the Independent Non-executive Directors in respect of his independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all Independent Non-executive Directors are independent.

Board Independence Evaluation

The Company has established a board independence evaluation mechanism during the Reporting Period which sets out the processes and procedures to ensure a strong independent element on the Board, which allows the Board effectively exercises independent judgment to better safeguard shareholders' interests.

The objectives of the evaluation are to improve Board effectiveness, maximise strengths, and identify the areas that need improvement or further development. The evaluation process also clarifies what actions of the Company need to be taken to maintain and improve the Board performance, for instance, addressing individual training and development needs of each Director.

Pursuant to the Board Independence Evaluation Mechanism, the Board will conduct annual review on its independence. During the Reporting Period, the Board has reviewed the implementation and effectiveness of the board independence evaluation mechanism and the results were satisfactory.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Appointment and Re-election of Directors

All of the Independent Non-executive Directors of the Company are appointed for a specific term of three years, subject to renewal after the expiry of the current term.

Mr. Chan Kwan Yung has obtained the legal advice referred to in Rule 3.09D of the Listing Rules on 11 December 2025 and he has confirmed that he understood his obligation as a director of a listed issuer.

All the Directors of the Company are subject to retirement by rotation and re-election at the annual general meetings. Under the Articles of Association of the Company, at each annual general meeting, one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. The Company's Articles of Association also provides that all Directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after appointment. The retiring Directors shall be eligible for re-election.

Responsibilities, Accountabilities and Contributions of the Board and Management

The Board should assume responsibility for leadership and control of the Company; and is collectively responsible for directing and supervising the Company's affairs.

The Board directly, and indirectly through its committees, leads and provides direction to management by laying down strategies and overseeing their implementation, monitors the Group's operational and financial performance, and ensures that sound internal control and risk management systems are in place.

All Directors have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. The Independent Non-executive Directors are responsible for ensuring a high standard of regulatory reporting of the Company and providing a balance in the Board for bringing effective independent judgement on corporate actions and operations.

All Directors have full and timely access to all the information of the Company and may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

The Directors shall disclose to the Company details of other offices held by them.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and co-ordinating the daily operation and management of the Company are delegated to the management.

The Company has arranged appropriate insurance coverage on Directors' and officers' liabilities in respect of any legal actions taken against Directors and senior management arising out of corporate activities. The insurance coverage would be reviewed on an annual basis.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed Director has received a formal and comprehensive induction on the first occasion of his appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Directors should participate in appropriate continuous professional development to develop and refresh their knowledge and skills. Internally-facilitated briefings for Directors would be arranged and reading material on relevant topics would be provided to Directors where appropriate.

The training records of the Directors for the Reporting Period are summarized as follows:

Name of Directors	Attending Internally-facilitated Briefings or Training, Attending seminars, Reading materials
Executive Directors	
Mr. Chong Sik (<i>Chairman and Chief Executive Officer</i>)	✓
Mr. Chong Pun	✓
Mr. Lam Chi Yuen ²	✓
Mr. Tsui Wing Tak	✓
Ms. Wu Zongmei	✓
Independent Non-executive Directors	
Mr. Chan Kai Chung	✓
Mr. Lau Koong Yep	✓
Mr. Yuen King Sum	✓
Mr. Chan Kwan Yung ¹	✓

¹ appointed on 11 December 2025

² resigned on 8 April 2026

CORPORATE GOVERNANCE REPORT (CONTINUED)

BOARD COMMITTEES

The Board has established three committees, namely, the Audit Committee, Remuneration Committee and Nomination Committee, for overseeing particular aspects of the Company's affairs. All Board committees of the Company are established with specific written terms of reference which deal clearly with their authority and duties. The terms of reference of the Board committees are posted on the Company's website and the Stock Exchange's website and are available to shareholders upon request.

The list of the chairman and members of each Board committee is set out under "Corporate Information" on pages 2 to 3.

Audit Committee

The Audit Committee consists of four Independent Non-executive Directors, namely Mr. Chan Kai Chung, Mr. Lau Koong Yep, Mr. Yuen King Sum and Mr. Chan Kwan Yung. Mr. Chan Kai Chung is the chairman of the Audit Committee.

The terms of reference of the Audit Committee are of no less exacting terms than those set out in the CG Code. The responsibility of the Audit Committee is to assist the Board in fulfilling its audit duties through the review and supervision of the Company's financial reporting system and internal control procedures; and in reviewing the design and operational adequacy and effectiveness of the Company's risk management and internal control systems and the monitoring results. The Audit Committee shall have the following responsibilities and powers:

1. Relationship with the Company's auditors;
2. Review of the Company's financial information; and
3. Oversight of the Company's financial reporting system, risk management and internal control systems.

During the Reporting Period, the Audit Committee held three meetings to review, the annual results and annual report for the year ended 31 March 2025 and the interim financial results and reports for the six months ended 30 September 2025, major audit findings and significant issues on the financial reporting, the effectiveness of the risk management and internal control systems and change of auditors of the Company.

The attendance record of the members of the Audit Committee are as follows:

Name of Members of the Audit Committee	Attendance/ Number of Meetings
Mr. Chan Kai Chung (<i>Chairman</i>)	3/3
Mr. Lau Koong Yep	3/3
Mr. Yuen King Sum	3/3
Mr. Chan Kwan Yung (<i>appointed on 11 December 2025</i>)	–

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Remuneration Committee

The Remuneration Committee consists of four Independent Non-executive Directors, namely Mr. Lau Koong Yep, Mr. Yuen King Sum, Mr. Chan Kai Chung and Mr. Chan Kwan Yung. Mr. Lau Koong Yep is the chairman of the Remuneration Committee.

The terms of reference of the Remuneration Committee are of no less exacting terms than those set out in the CG Code. The duties and power of the Remuneration Committee include:

1. to make recommendations to the Board on the Company's policy and structure for all Directors' and senior management's remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
2. to make recommendations to the Board on the remuneration packages of all individual Executive Directors and senior management, including benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment, and make recommendations to the Board on the remuneration of Non-executive Directors of the Company. The Remuneration Committee should consider factors such as salaries paid by comparable companies, time commitment and responsibilities of the Directors, and employment conditions elsewhere in the Group and desirability of performance-based remuneration;
3. to review and approve the management's performance-based remuneration proposals with reference to the Board's corporate goals and objectives from time to time;
4. to review and approve compensation payable to Executive Directors and senior management of the Company for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
5. to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with the relevant contractual terms and that any compensation payment is otherwise reasonable and appropriate;
6. to ensure that no Director of the Company or any of his/her associates is involved in deciding his/her own remuneration;
7. to advise shareholders on how to vote with respect to any service contracts of Directors that require shareholders' approval under the Listing Rules; and
8. to accommodate a model where the Remuneration Committee performs an advisory role to the Board, with the Board retaining the final authority to approve Executive Directors' and senior management's remuneration.

During the Reporting Period, the Remuneration Committee held two meetings to review and make recommendation to the Board on the remuneration policy and structure of the Company and the remuneration packages of the Directors and senior management and other related matters.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

The attendance record of the members of the Remuneration Committee are as follows:

Name of Members of the Remuneration Committee	Attendance/ Number of Meetings
Mr. Lau Koong Yep (<i>Chairman</i>)	2/2
Mr. Chan Kai Chung	2/2
Mr. Yuen King Sum	2/2
Mr. Chan Kwan Yung (<i>appointed on 11 December 2025</i>)	–

The remuneration of the Directors and the senior management by band for the Reporting Period is set out below:

Annual Income	Number of Persons
Nil to HK\$1,000,000	9
HK\$1,000,001 to HK\$1,500,000	1
HK\$1,500,001 to HK\$2,000,000	1

The Company's remuneration policy is to ensure that the remuneration offered to employees, including Directors and senior management, is based on skill, knowledge, responsibilities and involvement in the Company's affairs. The remuneration packages of executive Directors and non-executive Director are also determined with reference to his qualifications, experience, responsibility, workload and time devoted to the Group, individual performance and the performance of the Group and are subject to revision in future by the decision of the Board and the Remuneration Committee. The remuneration for the independent non-executive Directors mainly comprises Director's fee which is determined with reference to his duties and responsibilities as well as the prevailing market conditions.

Nomination Committee

The Nomination Committee consists of one Executive Director, namely Mr. Chong Sik and four Independent Non-executive Directors, namely Mr. Chan Kai Chung, Mr. Lau Koong Yep, Mr. Yuen King Sum and Mr. Chan Kwan Yung. Mr. Chong Sik, the chairman of the Board, is the chairman of the Nomination Committee.

The terms of reference of the Nomination Committee are of no less exacting terms than those set out in the CG Code. The duties and power of the Nomination Committee include:

1. to review the structure, size and diversity (including without limitation, gender, age, culture and educational background, skills, knowledge and professional experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
2. to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships in identifying suitable candidates, the Nomination Committee shall consider candidates on merits and objective criteria, with due regard to the Diversity Policy (as defined below);

CORPORATE GOVERNANCE REPORT (CONTINUED)

3. to assess the independence of Independent Non-executive Directors;
4. to make recommendations to the Board on the appointment or re-appointment of directors and succession planning for directors of the Company, in particular the chairman of the Board and the Chief Executive Officer of the Company; and
5. to develop and review the policy of the Board on diversity (the “Board Diversity Policy”) and to make disclosure on the Board Diversity Policy in Company’s annual report.

In assessing the Board composition, the Nomination Committee would take into account various aspects as well as factors concerning Board diversity as set out in the Company’s Board Diversity Policy.

In identifying and selecting suitable candidates for directorships, the Nomination Committee would consider the candidate’s relevant criteria as set out in the Director Nomination Policy that are necessary to complement the corporate strategy and achieve Board diversity, where appropriate, before making recommendation to the Board.

During the Reporting Period, the Nomination Committee held two meetings to assess the independence of the Independent Non-executive Directors, to consider and recommend to the Board on the re-election of directors, to review the structure, size and composition of the Board and Board diversity policy and to consider and recommend to the Board on the proposed appointment of Executive Directors and Independent Non-executive Directors. The Nomination Committee considered an appropriate balance of diversity perspectives of the Board is maintained.

Name of Members of the Nomination Committee	Attendance/ Number of Meetings
Mr. Chong Sik (<i>Chairman</i>)	2/2
Mr. Chan Kai Chung	2/2
Mr. Lau Koong Yep	2/2
Mr. Yuen King Sum	2/2
Mr. Chan Kwan Yung (<i>appointed on 11 December 2025</i>)	–

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Board Diversity Policy

The Company has adopted a Board Diversity Policy which sets out the approach to achieve diversity of the Board. The Company recognises and embraces the benefits of having a diverse Board to enhance corporate governance and the Board effectiveness.

Pursuant to the Board Diversity Policy, selection of candidates will be based on a range of diversity perspectives with reference to the Company's business model and specific needs, including but not limited to gender, age, language, cultural and educational background, ethnicity, professional experience, skills, knowledge, industry experience and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Company also considers the gender diversity of the Board. During the Reporting Period and as at the date of this report, the Board consists of one female Director out of eight Directors. The gender ratio in the workforce is set out in the Environmental, Social and Governance Report.

The Nomination Committee will report annually on the Board's composition under diversified perspectives, any measurable objects that it has set for implementing the Board Diversity Policy and progress on achieving those objectives, and monitor the implementation of the Board Diversity Policy. To ensure the effectiveness of the Board Diversity Policy, the Nomination Committee will review the Board Diversity Policy and the measurable objectives from time to time and at least annually to ensure its continued effectiveness. The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

Director Nomination Policy

The Board has delegated its responsibilities and authority for selection and appointment of Directors to the Nomination Committee of the Company.

The Company has adopted a director nomination policy (the "Director Nomination Policy") which sets out the selection criteria and nomination process and the Board succession planning considerations in relation to nomination and appointment of Directors of the Company and aims to ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the Company and the continuity of the Board and appropriate leadership at Board level.

The Director Nomination Policy sets out the factors for assessing the suitability and the potential contribution to the Board of a proposed candidate, including but not limited to the following:

- Character and integrity;
- Qualifications including professional qualifications, skills, knowledge and experience and diversity aspects under the Board Diversity Policy that are relevant to the Company's business and corporate strategy;
- Any measurable objectives adopted for achieving diversity on the Board;
- Requirement for the Board to have independent directors in accordance with the Listing Rules and whether the candidate would be considered independent with reference to the independence guidelines set out in the Listing Rules;

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

- Any potential contributions the candidate can bring to the Board in terms of qualifications, skills, experience, independence and gender diversity;
- Willingness and ability to devote adequate time to discharge duties as a member of the Board and/or Board committee(s) of the Company; and
- Such other perspectives that are appropriate to the Company's business and succession plan and where applicable, may be adopted and/or amended by the Board and/or the Nomination Committee from time to time for nomination of directors and succession planning.

The Director Nomination Policy also sets out the procedures for the selection and appointment of new Directors and re-election of Directors at general meetings.

The nomination process set out in the Director Nomination Policy is as follows:

Appointment of New Director

- (i) The Nomination Committee and/or the Board should, upon receipt of the proposal on appointment of new Director and the biographical information (or relevant details) of the candidate, evaluate such candidate based on the criteria as set out above to determine whether such candidate is qualified for directorship.
- (ii) If the process yields one or more desirable candidates, the Nomination Committee and/or the Board should rank them by order of preference based on the needs of the Company and reference check of each candidate (where applicable).
- (iii) The Nomination Committee should then recommend to the Board to appoint the appropriate candidate for directorship, as applicable.
- (iv) For any person that is nominated by a Shareholder for election as a Director at the general meeting of the Company, the Nomination Committee and/or the Board should evaluate such candidate based on the criteria as set out above to determine whether such candidate is qualified for directorship.

Where appropriate, the Nomination Committee and/or the Board should make recommendation to Shareholders in respect of the proposed election of Director at the general meeting.

Re-election of Director at General Meeting

- (i) The Nomination Committee and/or the Board should review the overall contribution and service to the Company of the retiring Director and the level of participation and performance on the Board.
- (ii) The Nomination Committee and/or the Board should also review and determine whether the retiring Director continues to meet the criteria as set out above.
- (iii) The Nomination Committee and/or the Board should then make recommendation to Shareholders in respect of the proposed re-election of Director at the general meeting.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Where the Board proposes a resolution to elect or re-elect a candidate as Director at the general meeting, the relevant information of the candidate will be disclosed in the circular to Shareholders and/or explanatory statement accompanying the notice of the relevant general meeting in accordance with the Listing Rules and/or applicable laws and regulations.

The Nomination Committee will review the Director Nomination Policy, as appropriate, to ensure its effectiveness.

Corporate Governance Functions

The Board is responsible for performing the functions set out in the CG Code. During the Reporting Period, the Board had reviewed the Company's corporate governance policies and practices, training and continuous professional development of directors and senior management, the Company's policies and practices on compliance with legal and regulatory requirements, the compliance of the Code of Ethics, and the Company's compliance with the CG Code and disclosure in this Corporate Governance Report.

RISK MANAGEMENT AND INTERNAL CONTROLS

The main features of the risk management and internal control systems are to provide a clear governance structure, policies and procedures, as well as reporting mechanism to facilitate the Group to manage its risks across business operations.

The Group has established a risk management framework, which consists of the Board, the Audit Committee and the Risk Management Taskforce. The Board determines the nature and extent of risks that shall be taken in achieving the Group's strategic objectives, and has the overall responsibility for monitoring the design, implementation and the overall effectiveness of risk management and internal control systems.

The Group has formulated and adopted Risk Management Policy in providing direction in identifying, evaluating and managing significant risks. At least on an annual basis, the Risk Management Taskforce identifies risks that would adversely affect the achievement of the Group's objectives, and assesses and prioritises the identified risks according to a set of standard criteria. Risk mitigation plans and risk owners are then established for those risks considered to be significant.

In addition, the Group has engaged an independent professional firm to assist the Board and the Audit Committee in ongoing monitoring of the risk management and internal control systems of the Group. Deficiencies in the design and implementation of internal controls are identified and recommendations are proposed for improvement. Significant internal control deficiencies are reported to the Audit Committee and the Board on a timely basis to ensure prompt remediation actions are taken.

Risk management report and internal control report are submitted to the Audit Committee and the Board at least once a year. The Board had performed annual review on the effectiveness of the Group's risk management and internal control systems, including but not limited to the financial, operational and compliance controls for the Reporting Period. The Board considers the Group's risk management and internal control systems are effective. The annual review also covered the financial reporting and internal audit function.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

The risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

PROCEDURES AND INTERNAL CONTROLS FOR THE HANDLING AND DISSEMINATION OF INSIDE INFORMATION

The Group complies with requirements of Securities & Futures Ordinance ("SFO") and the Listing Rules. The Group discloses inside information to the public as soon as reasonably practicable unless the information falls within any of the Safe Harbours as provided in the SFO. Before the information is fully disclosed to the public, the Group ensures the information is kept strictly confidential. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public. The Group is committed to ensure that information contained in announcements are not false or misleading as to a material fact, or false or misleading through the omission of a material fact in view of presenting information in a clear and balanced way, which requires equal disclosure of both positive and negative facts.

DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements and overseeing the financial reporting process of the Company for the Reporting Period.

The Directors have prepared the financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants. Appropriate accounting policies have also been used and applied consistently except the adoption of revised standards, amendments to standards and interpretation.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statement of the independent auditor of the Company about their reporting responsibilities on the financial statements is set out in the Independent Auditor's Report on pages 88 to 93.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

AUDITOR'S REMUNERATION

An analysis of the remuneration paid to the external auditor of the Company in respect of audit services for the Reporting Period is set out below:

Service Category	Fees Paid/ Payable HK\$'000
Audit services	1,140
Non-audit services	396
	1,536

The statement of the independent auditor of the Company about their reporting responsibilities on the financial statements is set out in the Independent Auditor's Report on pages 88 to 93.

JOINT COMPANY SECRETARIES

The Company Secretaries are Ms. Chan Nga Chun and Mr. Chan Chiu Hung Alex, who fulfil the qualification requirements laid down in the Listing Rules. Biographical details of Ms. Chan Nga Chun and Mr. Chan Chiu Hung Alex are set out in the section headed "Biographical Details of Directors and Senior Management" of this annual report. During the Reporting Period, Ms. Chan Nga Chun and Mr. Chan Chiu Hung Alex have taken not less than 15 hours of relevant professional training.

SHAREHOLDERS' RIGHTS

The Company engages with shareholders through various communication channels.

To safeguard shareholder interests and rights, separate resolution should be proposed for each substantially separate issue at general meetings, including the election of individual Director. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and of the Stock Exchange after each general meeting.

Convening an Extraordinary General Meeting

Pursuant to Articles 58 of the Company's Articles of Association, any one or more member(s) (including a recognised clearing house (or its nominees)) holding at the date of deposit of the requisition in aggregate not less than one-tenth of the voting rights (on a one vote per share basis) in the share capital of the Company shall at all times have the right, by written requisition to the Board or the secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition and add resolutions to the agenda of the meeting so convened; and such meeting shall be held within two (2) months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may convene a physical meeting at only one location which will be the principal meeting place in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Putting Forward Proposals at General Meetings

There is no provision allowing shareholders to move new resolutions at general meetings under the Cayman Islands Companies Law or the Articles of Association of the Company. Members who wish to move a resolution may request the Company to convene a general meeting following the procedures set out in the preceding paragraph.

Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board, shareholders may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

Contact Details

Shareholders may send their enquiries or requests as mentioned above to the following:

Address: 30th Floor, EW International Tower, No. 120 Texaco Road, Tsuen Wan, New Territories, Hong Kong
(For the attention of the Company Secretary)

Email: info@knt.com.hk

For the avoidance of doubt, shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address, apart from the registered office of the Company, and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law. Shareholders may call the Company at 3655-9688 for any assistance.

COMMUNICATION WITH SHAREHOLDERS AND INVESTOR RELATIONS

The Company considers that effective communication with shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company is endeavours to maintain an on-going dialogue with shareholders and in particular, through annual general meetings and other general meetings. At the annual general meeting, directors (or their delegates as appropriate) are available to meet shareholders and answer their enquiries.

During the Reporting Period, the Board has reviewed the implementation and effectiveness of the shareholders' communication policy including steps taken at the last annual general meeting and the handling of queries received and the Board considered the shareholders' communication policy to be effective and adequate.

During the Reporting Period, the Company has not made any changes to its Articles of Association. An up to date version of the Company's Articles of Association is also available on the Company's website and the Stock Exchange's website.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

Policies relating to Shareholders and Dividend Policy

The Company has in place a Shareholders' Communication Policy to ensure that shareholders' views and concerns are appropriately addressed. The policy is regularly reviewed to ensure its effectiveness.

The Company has established a number of channels for maintaining an on-going dialogue with its Shareholders as follows:

(1) Shareholders' Enquiries

Shareholders should direct their questions about their shareholdings to the Company's Registrar. Shareholders and the investment community may at any time make a request for the Company's information to the extent such information is publicly available. Shareholders and investment community shall be provided with designated contacts, email addresses and enquiry lines of the Company in order to enable them to make any query in respect of the Company.

(2) Corporate Communication

Corporate communication will be provided to Shareholders in plain language and in both English and Chinese versions to facilitate Shareholders' understanding. Shareholders have the right to choose the language (either English or Chinese) or means of receipt of the corporate communications (in hard copy or through electronic means). Shareholders are encouraged to provide their email addresses to the Company in order to facilitate timely and effective communications. Corporate communication refers to any document issued or to be issued by the Company for the information or action of holders of any of its securities, including, but not limited to, the Directors' report and annual accounts together with a copy of the auditor's report, the interim report, a notice of meeting, a circular and a proxy form.

(3) Corporate Website

A dedicated Investor Relations section is available on the Company's website. Information on the Company's website is updated on a regular basis. Information released by the Company to the Stock Exchange is also posted on the Company's website immediately thereafter. Such information includes financial statements, results announcements, circulars and notices of general meetings and associated explanatory documents etc. All presentation materials provided in conjunction with the Company's annual general meeting and results announcement each year will be made available on the Company's website as soon as practicable after their release. All press releases, newsletters and market consultations etc., issued by the Company or its subsidiaries will be made available on the Company's website. Speeches and presentations delivered by the Company's Chairman, Chief Executive Officer and senior executives will be made available on the Company's website.

CORPORATE GOVERNANCE REPORT *(CONTINUED)*

(4) Shareholder's Meetings

Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at meetings for and on their behalf if they are unable to attend the meetings. Appropriate arrangements for the annual general meetings shall place to encourage Shareholders' participation. The process of the Company's general meetings will be monitored and reviewed on a regular basis, and, if necessary, changes will be made to ensure that Shareholders' needs are best served. Board members, in particular, either the Chairmen of Board committees or their delegates, appropriate management executives and external auditors will attend annual general meetings to answer Shareholders' questions. Shareholders are encouraged to attend shareholders' activities organised by the Company, where information about the Company, including its latest strategic plan, products and services etc will be communicated.

(5) Investment Market Communications

Investor/analysts briefings and one-on-one meetings, roadshows (both domestic and international), media interviews, marketing activities for investors and specialist industry forums etc will be available on a regular basis in order to facilitate communication between the Company, Shareholders and the investment community. Directors and employees who have contacts or dialogues with investors, analysts, media or other interested outside parties are required to comply with the disclosure obligations and requirements under the Company's Continuous Disclosure and Communications Policy as set out in the Employee Manual.

The Company has adopted a dividend policy (the "Dividend Policy") on payment of dividends. The Company do not have any pre-determined dividend payout ratio. Depending on the financial conditions of the Company and the Group and the conditions and factors as set out in the Dividend Policy, dividends may be proposed and/or declared by the Board during a financial year and any final dividend for a financial year will be subject to the shareholders' approval.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ABOUT THIS REPORT

KNT Holdings Limited (HKEx stock code: 1025, together with its subsidiaries as “KNT”, the “Group”, “we” or “us”) is pleased to present its eighth Environmental, Social and Governance (“ESG”) report (the “Report”). This Report is prepared in accordance with the Environmental, Social and Governance Reporting Guide (“HKEx ESG Reporting Guide”) contained in Appendix C2 and the New Climate Requirements (Part D) of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited.

This Report aims to communicate with all stakeholders of the Group on our sustainable development visions and missions, policies and performance, as well as commitments and goals in relation to the Group’s environmental and social aspects. The Group strives to continuously improve our reporting methodology, the accuracy of data disclosure and the transparency of our ESG performance in the future published reports.

Unless otherwise specified, this Report covers the Group’s sales and manufacturing of high-quality bridesmaid dresses, bridal gowns, special occasion dresses and fashion apparels to brand apparel companies and trading companies based in the United States of America (U.S.A.) and Hong Kong from 1 April 2025 to 31 March 2026 (the “Reporting Period”).

Reporting boundary

This Report covers the performance and management policies of major operations of the Group under the operational control approach, including the Group’s offices and manufacturing sites in Hong Kong and Dongguan, China.

Reporting principles

The content of this Report has been determined, organized and presented under the principles of “Materiality”, “Quantitative”, “Balance” and “Consistency”.

Principle	Description
Materiality	Through materiality assessment with stakeholder engagement, material environmental and social issues were identified and highlighted in this Report.
Quantitative	Quantitative environmental and social key performance indicators (KPIs) are reported, with explanation, purpose and impact. For all standards and methods adopted for calculating the KPI (if applicable), please refer to the relevant sections in the Report.
Balance	This Report provides an unbiased landscape of the Group’s performance following the principle of balance.
Consistency	The Group adopts consistent reporting principles and methodologies to allow for meaningful comparisons of ESG data over time by stakeholders. Any changes that may affect such comparisons are explained.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

We welcome and value any feedback on this Report as we see them as drivers to improvement. Please contact us at ir@knt.com.hk for comments or suggestions.

For further information on the Group's financial performance and corporate governance, please refer to the Group's Annual Report.

BOARD STATEMENT

As the Group's highest governing body, the Board of Directors ("the Board") leads and supervises the ESG-related management approach of the Group.

The responsibilities of the Board include but not limited to the following:

- Overseeing ESG affairs and reviewing ESG information disclosure
- Reviewing the Group's ESG strategy, goals, progress and completion
- Communicating closely with the ESG committee, overseeing ESG risk management as well as reviewing and approving ESG Report annually
- Providing direction and support to the Group for the commitment of fulfilling ESG responsibilities
- Endorsing ESG-related initiatives to improve ESG performance

To discharge these responsibilities, the Board sets the direction and monitors the progress of sustainable development initiatives. The Board oversees climate-related risks and opportunities through its regular governance processes, with climate matters reviewed at least annually. No standalone ESG or climate-themed meetings are held. Any material climate-related developments will be escalated to the Board on a timely basis if identified.

To supervise and respond to climate-related risks and opportunities, the Group provides written briefings and information updates covering ESG and climate topics to all directors and senior management.

Accordingly, the management integrates climate-related controls and monitoring procedures into the Group's existing internal control and risk management systems to ensure that climate-related considerations are reviewed alongside other operational, compliance and strategic risks, and to support the oversight of climate-related risks and opportunities. At the strategic level, the Group integrates climate-related risks and opportunities into corporate strategy and major decision-making, evaluating trade-offs from climate physical and transition risks.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

The Board oversees climate-related target formulation and monitors implementation progress. At present, the Group has set quantified resource efficiency targets covering water intensity, energy consumption and waste recycling, while no standalone quantified greenhouse gas (“GHG”) emission reduction climate targets have been formulated separately. The Group does not incorporate climate-linked performance indicators into its remuneration policies for directors, management or employees. To strengthen management’s accountability and effectiveness in addressing climate-related matters, the Group will consider adjusting remuneration incentive frameworks to include climate metrics.

At the operational level, management’s role in monitoring, managing and overseeing climate-related risks and opportunities is delegated to the ESG Committee, which reports to the Board. The ESG Committee exercises oversight through regular semi-annual meetings, progress reporting, and integration of climate-related controls into the Group’s existing internal control and risk management systems. These controls and procedures are integrated with other internal functions such as operations, compliance, and strategic planning to ensure comprehensive oversight of climate-related risks and opportunities. Up to the reporting date, no material climate incidents or significant climate risks have occurred within the Group, hence no dedicated climate risk reports have been submitted to the Board during the reporting period.

The Board acknowledges the significance of ESG factors, including health and safety measures, product responsibility (encompassing product quality and customer service), and compliance, given their material impact on our operations. We remain committed to the continuous monitoring and evaluation of our initiatives and performance regarding these critical issues, thereby demonstrating our dedication to the well-being of our employees and customers, as well as to sustainable operations.

The Board is devoted to environmental protection, the promotion of social responsibility, and the maintenance of sound corporate governance. Through the ESG governance structure, the Group strives to achieve sustainable development.

The Group has engaged in comprehensive communication with stakeholders and conducted a materiality assessment to identify key ESG issues. Moving forward, the Group remains committed to proactively addressing these material issues, which include product quality, customer service, and others. The strategies and management approaches adopted to address these concerns are highlighted in this Report.

As awareness of sustainable development grows, an increasing number of consumers are prioritizing sustainable materials and design. Consequently, the Group will actively track market trends, aiming to increase the proportion of degradable material usage and implement careful material handling to prevent waste and material loss, striving for sustainability.

In the future, the Board will continue to oversee the Group’s ESG management and drive its improvement, making efforts to adapt to market changes and actively seize market opportunities to achieve sustainable development.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

OUR ESG COMMITMENT

The Group is not only committed to adhering to all applicable laws and regulations but also actively champions the integration of sustainability into its business operations. We engage our stakeholders to ensure responsible conduct across environmental, social, and economic dimensions.

Furthermore, the cooperation and support of our entire workforce are vital to realizing our ESG commitments. Employees play a pivotal role in ensuring that the Group's sustainability initiatives are fully embedded within daily operations and business practices. Consequently, the Group will persist in elevating employee awareness regarding environmental and social issues, spanning from production activities to routine office operations.

Our objective is to amplify our positive impact on the environment and communities, deliver responsible products and exceptional services to our customers, and fulfill our environmental and social obligations by fostering a robust and sustainable community.

ESG GOVERNANCE

The Group has an ESG Committee, which includes the participation of the Board, senior management, managers and employees. Their dedicated roles and responsibilities are listed as below:

ESG Committee structure

Chairman, Executive Directors
and Chief Operating Officer

Roles and responsibilities

- Evaluate and determine ESG-related risks and opportunities
- Oversee and ensure that appropriate and effective ESG risk identification, management and internal control systems are in place
- Actively engage in formulating and implementing the Group's ESG management approach, strategy, priorities and objectives
- Oversee the material ESG issues and make informed decisions on business development by considering ESG and climate
- Review the Group's performance on ESG matters regularly to understand environmental and social impacts towards the Group
- Approve disclosures in the Group's ESG Report
- Promote a practice to ensure all decisions are considered with ESG factors

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

ESG Committee structure

Roles and responsibilities

Chief Financial Officer

- Responsible for developing and reviewing sustainable development strategies across the Group's operations, as well as reporting progress to the Board
- Promote approved ESG measures in accordance with the strategic direction set by the Board
- Oversee the implementation of ESG policies at the operational level
- Organize department discussions and analysis on issues relating to ESG
- Organize green activities for employees as sustainable and CSR education
- Ensure effective collaboration across departments, transparent end-to-end management to execute ESG-related policies
- ESG Report review and approval
- Track and report on the progress towards well-established ESG goals and targets

Managers, the Administrative
Department

- Implement sustainable measures throughout daily operations
- Monitor energy and resources consumption
- Monitor occupational health and safety management
- Community outreach work
- Department-based ESG data collection
- Communicate ESG data with other departments' ESG working groups
- Study and execute the established ESG plans
- Acknowledge and address on the ESG-related risks faced during daily operations

The ESG Committee conducts an official meeting once every six months to ensure the ESG measures are implemented properly and within a dedicated timeline. If necessary, the ESG Committee will engage external sustainability experts to provide professional opinions to further enhance the Group's ESG performance.

STAKEHOLDER ENGAGEMENT

The Group prioritizes the interests and needs of our stakeholders to create tailored strategies that strike a balance between the Group's benefits and stakeholder expectations. In order to foster efficient and consistent communication with our stakeholders, especially those directly involved in our daily operations, the Group has implemented several channels for information sharing, understanding stakeholder priorities, and receiving prompt feedback.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

In the future, the Group will continue to actively engage our stakeholders through maintaining and improving effective methods of communication.

Stakeholder	Methods of communication
Shareholders and Investors	• Annual and interim reports • Annual meetings • Press releases and announcements
Employees	• Company events • Meetings and conferences • Performance appraisals
Suppliers	• Personal contacts • Quality reviews
Contractors	• Personal contacts • Quality reviews • Safety training
Community	• Charity events • Sponsorships • Volunteer activities
Customers	• Compliance check • Personal contacts • Website and social media
Media	• Annual meetings • Interviews • Press releases
Government	• Public consultation

Stakeholder engagement is an enduring process. We will continue to involve our stakeholders in the future. Meanwhile, it is believed that this Report serves as a valuable channel for us to address our stakeholders' concerns regarding our ESG and sustainability related practices. Based on the understanding from the communications, we have identified the following material ESG issues of the Group to be covered in this Report, together with the aspects on the ESG Guide to which they relate, in the table below.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

A. ENVIRONMENTAL

- | | |
|---|---|
| A1. Emissions | <ul style="list-style-type: none">• Air emissions• Water discharges• Hazardous wastes |
| A2. Use of Resources | <ul style="list-style-type: none">• Energy Consumption• Water Consumption |
| A3. The Environment and Natural Resources | <ul style="list-style-type: none">• Environmental Impact |
| A4. Climate Change | <ul style="list-style-type: none">• Sustainability |

B. SOCIAL

- | | |
|------------------------------|--|
| B1. Employment | <ul style="list-style-type: none">• Employment Practices and Relations |
| B2. Health and Safety | <ul style="list-style-type: none">• Workplace Health and Safety |
| B3. Development and Training | <ul style="list-style-type: none">• Implementation and Monitoring |
| B4. Labor Standards | <ul style="list-style-type: none">• Prevention of Child and Forced Labor• Fair Working Hours and Conditions |
| B5. Supply Chain Management | <ul style="list-style-type: none">• Supplier Identification, Evaluation and Selection• Supplier Monitoring and Improvement• Supplier Relationship Management |
| B6. Product Responsibility | <ul style="list-style-type: none">• Services Quality |
| B7. Anti-corruption | <ul style="list-style-type: none">• Anti-Bribery and Corruption and Anti-Money Laundering |
| B8. Community Investment | <ul style="list-style-type: none">• Corporate Responsibility |

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

MATERIALITY ASSESSMENT

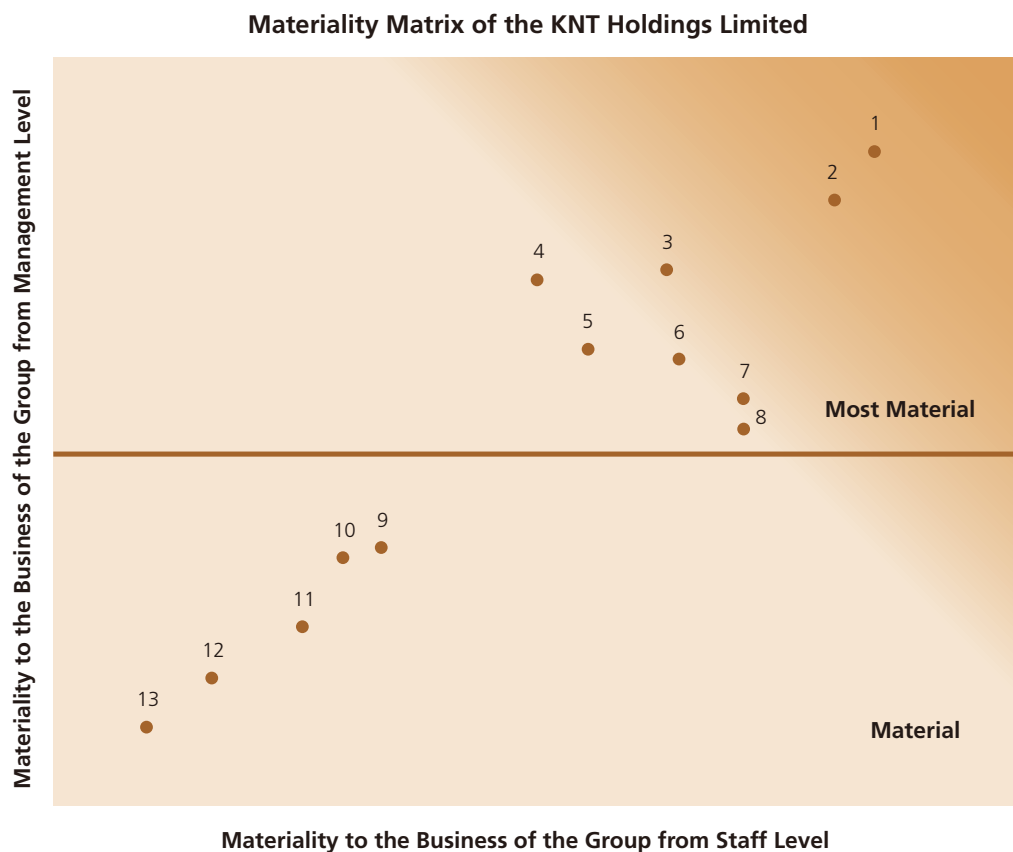
To assist the Board in comprehending and pinpointing the internal sustainability concerns the Group may encounter during the Reporting Period, we have carried out a materiality assessment. This assessment examines the Group's sustainability risks, challenges, and opportunities from the perspectives of our internal stakeholders. Our aim is to strike a balance between diverse opinions on ESG issues that may have considerable consequences for our business and internal operations.

During this Reporting Period, we have engaged internal stakeholders, specifically staff and management levels, through questionnaires to assess the importance of various sustainability topics in order for the Board and senior management to establish the most suitable sustainability strategies.

The materiality assessment criteria were set up based on analyzing the Group's current operations, referencing current reporting standards, and benchmarking within the industry. It was also important to include aspects including environmental, social, operational, and community investment.

The results and feedback of the materiality assessment were communicated in depth throughout all levels of our ESG governance framework.

The results are presented with a materiality matrix.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Most Material Issues

1	Compliance	Each Section
2	Product Responsibility	Product Responsibility
3	Supply Chain ESG Management	Supply Chain Management
7	Human Resource Management	Employment
6	Workplace Health and Safety	Occupational Health and Safety
8	Employee Development and Training	Training and Development
4	Anti-Corruption and Money Laundering	Anti-Corruption
5	Labor Standards	Labour Standards

Section in This Report

Material Issues

9	Emissions and Waste Management	Environment – Emissions & Hazardous and Non-Hazardous Waste
10	Resource Consumption and Utilization Efficiency	Environment – Energy and Water Consumption & Packaging Material
11	Environment and Natural Impact	Environment – Energy and Water Consumption
12	Climate Change	Environment – Energy and Water Consumption
13	Community Investment	Community Investment

Section in This Report

EMPLOYMENT

Without the dedication and support of our management and staff, the Group would be unable to sustain its growth and development. We are committed to providing a healthy and safe working environment to ensure the well-being of our employees and to enhance our productivity.

To unlock the potential of our workforce, we are dedicated to cultivating a welcoming, secure, inspiring, and respectful workplace that fosters their continuous growth. We believe that nurturing and optimizing our employees' capabilities is essential for maintaining sustained business growth while simultaneously elevating job satisfaction. We pledge to consistently invest in and provide opportunities for our employees to learn and develop through a variety of training programs, with a focus on expanding their knowledge, skills, and organizational competencies.

Beyond career advancement, the Group has established rigorous policies to ensure fair treatment for all employees. Through ongoing education, we aim to instill a culture of diversity among our workforce and create an inclusive and supportive environment for everyone.

During the Reporting Period, the Group has complied with all relevant labor laws and regulations as set out by local labor departments, including but not limited to the Employment Ordinance, Employees' Compensation Ordinance and Minimum Wage Ordinance of Hong Kong, as well as the Labour Law, the Labour Contract Law, the Trade Union Law, the Social Insurance Law, and the Law of the People's Republic of China ("PRC") on the Protection of Rights and Interests of Women. No cases of violation were identified.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Recruitment and dismissal

The Group has established a comprehensive set of internal Human Resources policy to govern the recruitment, dismissal, promotion, discipline, working hours, leaves and other benefits of our employees, in accordance with the relevant laws and regulations.

We hold a profound respect for cultural and individual diversity. We firmly believe that everyone deserves equal treatment, irrespective of personal attributes such as gender, pregnancy, marital status, disability, family status, or race.

The Group is committed to providing equal employment and career development opportunities to all qualified employees, and we maintain a zero-tolerance policy towards discrimination in the workplace. Throughout the recruitment process, we exercise great care to ensure that every qualified candidate is evaluated objectively, fairly, and transparently, with the ultimate aim of selecting the most suitable individual for the position.

Furthermore, we encourage our employees to report any instances of discrimination they may encounter. We offer private channels for reporting such incidents to management, ensuring that any unfair or unfavorable treatment is addressed promptly and effectively.

As of 31 March 2026, the total headcount of the Group is 74, consisting of 71 full-time employees and 3 part-time employees. The decrease in headcount in the year was driven by a voluntary resignation plan within the Group's PRC operations, which was conducted in full alignment with local labor standards. The details of our workforce as at the end of the Reporting Period are as below:

Indicator	31 March 2026	31 March 2025
By gender		
Male	33	98
Female	41	108
By employment level		
Management	16	11
Administrative	43	79
Production	15	116
By age group		
25 or below	1	2
26-29	2	4
30-39	12	37
40-49	35	74
50 and above	24	89
By location		
Hong Kong	22	22
Mainland China	52	184
Total	74	206

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

The Group enters into formal labor contracts with all employees to safeguard the rights and interests of both parties. Dismissal of employees will not occur arbitrarily, except in instances of confirmed serious misconducts or cases that damage reputation of the Group. Any dismissal of employees shall be in strict compliance with local laws and regulations. In the case of voluntary resignation, the Group has established formal procedures to ensure a smooth handover and arrangement. The details of our employee turnover rate¹ by different categories during the Reporting Period are as below:

Indicator	31 March 2026	31 March 2025
Overall turnover rate¹		
Turnover rate	186.5%	13.6%
By gender		
Male	209.1%	15.3%
Female	168.3%	12.0%
By age group		
25 or below	200.0%	0.0%
26-29	50.0%	25.0%
30-39	191.7%	5.4%
40-49	122.9%	14.9%
50 and above	287.5%	15.7%
By location		
Hong Kong	27.3%	13.6%
Mainland China	253.8%	13.6%

Remuneration, welfare and benefits

The Group is dedicated to upholding the rights of our employees and enhancing job satisfaction across all levels of employment. We have established an employee handbook that delineates essential human resources policies, encompassing areas such as compensation, welfare, dismissal procedures, working hours, and rest periods. In our endeavor to elevate our employees' quality of life, we provide various fundamental benefits, including a mandatory provident fund, medical insurance, long service awards, and special allowances.

Acknowledging that our business success is intrinsically linked to the contributions of our employees, we maintain open lines of communication, engaging with them regularly in a manner that fosters respect and instills confidence that their voices will be heard and acknowledged within the workplace.

¹ Employee turnover rate (percentage) = Employees in the specified category leaving employment during the Reporting Period/Total employees in the specified category at year-end x 100%

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

To retain our valued talents, the Group offers a competitive remuneration package that meets or exceeds local minimum wage requirements. Salaries are adjusted in accordance with market trends and individual performance to attract and retain top talent. All employees are entitled to medical insurance, various allowances, and compensations. Furthermore, we strive to enhance employee welfare by conducting annual performance reviews, which facilitate the determination of appropriate compensation packages and benefits aligned with market standards.

Our comprehensive range of benefits includes social insurance and a housing fund for employees in Mainland China, and the mandatory provident fund for employees in Hong Kong. Additionally, we prioritize training and development opportunities, as well as social activities, to foster a healthy work-life balance for all our employees.

LABOR STANDARDS

Respecting human rights is regarded as one of the most critical foundations of a successful business. The Group places paramount importance on human rights protection and maintains the firm belief that no individual should be compelled to work through any means, including physical abuse, detention, trafficking, or any other unethical practices. Consequently, the Group strictly adheres to local labor policies and ensures that no child labor or forced labor is identified within our operations.

Upon accepting a job offer, all employees are required to provide valid identification documents. Management ensures that each individual signs their employment contract of their own volition. As an integral part of the recruitment process, the Human Resources Department conducts comprehensive background checks on every candidate to prevent the hiring of child or forced labor. Furthermore, we conduct regular reviews of our workforce to detect any signs of child or forced labor. Should any such case be suspected, it must be promptly reported to management for immediate action.

During the Reporting Period, the Group has complied with all relevant labor laws and regulations as set out by local labor departments, including but not limited to the Employment Ordinance and Protection of Children and Juveniles Ordinance of Hong Kong, the Labour Law, the Law on the Protection of Minors, the Law on the Protection of Disabled Persons, the provisions of special labour protection of female employees and underage laborers under the Labour Law, and the Provisions on the Prohibition of Using Child Labour of the PRC. No cases of child or forced labor were identified within the Group. The Group will continue to work with internal departments and government authorities to strengthen the existing policies and measures to prevent all potential violations.

OCCUPATIONAL HEALTH AND SAFETY

The Group places occupational health and safety ("OHS") as a high priority and an integral component of our business. Consequently, we are committed to monitoring all OHS-related risks and providing a healthy and safe working environment for our employees, as well as for all others likely to be affected by our operations and activities. We maintain the conviction that our employees are pivotal to our business success and that a safe working environment serves to enhance work performance while delivering tangible benefits to our workforce.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

The Group strictly complies with all relevant OHS laws and regulations, including but not limited to the Occupational Safety and Health Ordinance of Hong Kong, the Production Safety Law, the Regulation on Work-Related Injury Insurances, the Social Insurance Law, and the Law of the PRC on the Prevention and Treatment of Occupational Diseases. Furthermore, the Group has established a comprehensive series of measures to maintain a safe workplace for all employees and to minimize any adverse impact on OHS arising from our business operations.

During the Reporting Period, the Group has complied with all health and safety related laws and regulations, and no cases of violation were identified.

Safety measures

The Group mandates that all personnel within production and warehouse facilities adhere to comprehensive safety protocols and standards, ensuring full precautionary measures are implemented as previously communicated to the workforce. Our objective is to control and eliminate OHS hazards, prevent occupational diseases, and safeguard the well-being of our employees.

For example, production line workers are required to wear disposable face masks during every shift while performing their duties to protect against the inhalation of airborne particles, such as dust, when handling fabrics. For production workers operating laser technology, the Group has arranged assessments of the potential impact of laser exposure on their eyes and skin during the Reporting Period, ensuring their health remains uncompromised by their job responsibilities.

During the Reporting Period, the Group engaged the expertise of a qualified external service provider to evaluate potential hazardous elements within our Mainland China production facility that could contribute to occupational diseases. This evaluation aimed to ensure employee well-being by examining factors such as airborne particles, noise levels, and radiation emitted by production line machinery. The results confirmed that all tested elements met acceptable standards and were in full compliance with local government regulations.

The Group has established a systematic reporting mechanism enabling employees to voice concerns regarding safety-related issues. All staff members are encouraged to report any perceived workplace hazards to their supervisors or management, facilitating prompt and appropriate corrective action. In instances of significant occupational diseases or work-related injuries, the Group addresses the matter expeditiously, supports the affected employee in securing necessary medical care, conducts a thorough investigation, and implements suitable remedial measures, such as supplying appropriate protective equipment and reinforcing safety reminders to prevent recurrence. Management remains accountable for reporting to local authorities as required. Furthermore, all OHS accidents are subject to rigorous investigation. During the Reporting Period, there were zero work-related lost days, and notably, no fatalities have occurred in the workplace over the past three years.

The Group is committed to the regular maintenance of protective equipment and facilities to enhance the health and safety of the working environment, with a specific focus on production line workers, to identify and prevent potential OHS hazards. For instance, the Group will continue to maintain effective ventilation systems, educate employees on the correct usage of personal protective equipment, regularly update safety precaution signage for hazardous chemicals, and issue reminders to ensure the consistent wearing of appropriate personal protective equipment.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Safety training

One of the Group's core measures to boost organisation-wide OHS awareness is to deliver systematic training to all employees. The Group formulated an annual OHS training roadmap to continuously increase the frequency and total hours of safety training for production personnel. The training curriculum encompasses various essential topics, such as compliance with pertinent health and safety regulations, first aid proficiency, chemical handling procedures, and the effective use of fire safety equipment within both factory and dormitory premises.

In strict accordance with government regulatory requirements, the Group organises a minimum of two cross-site emergency drills each year. These drills cover fire suppression response, extreme weather contingency management and production accident disposal, so as to strengthen employees' on-site emergency response capabilities.

During the Reporting Period, an unannounced full-factory fire drill was conducted to evaluate staff's real-time emergency handling proficiency and reinforce their fire prevention awareness. Moving forward, we will keep optimising safety education to lift employees' overall risk awareness.

Apart from universal safety training, specific safety training sessions that target new workers and special equipment operators were conducted. For instance, new workers were required to attend a session on fire safety prevention, compliance and risk control prior to their first day of work, with a departmental safety training once they started, and followed by a more detailed training tailored to their everyday tasks. As for special equipment operators, the Group would arrange an external training necessary for them to renew their licenses.

TRAINING AND DEVELOPMENT

In addition to emphasizing health and safety training, the Group places significant emphasis on career development, ethics, and integrity education for our employees. We assume the responsibility of ensuring that all employees are fully apprised of the Group's internal strategies and policies.

We offer a comprehensive training program comprising in-house training, regular sharing sessions, and on-the-job coaching. These resources are provided consistently to ensure our employees possess the requisite skills to perform their duties effectively and efficiently. During the Reporting Period, we conducted a series of training sessions focused on our production process to enhance quality control and augment operational efficiency within our production line.

For machinery requiring specialized skill sets, we dispatch responsible employees to attend professional external training sessions. This measure not only ensures the proper operation of our equipment but also minimizes the risk of work-related injuries. For office staff, we offer various training opportunities, including the development of procurement-related skills and the enhancement of IT proficiency. For management personnel, we provide training sessions aimed at improving management capabilities and deepening their understanding of relevant laws and regulations.

We maintain the conviction that adequate training enhances our employees' competency in performing their jobs. The Group will continue to encourage and support all employees in their personal and professional development, thereby benefiting not only the business operations of the Group but also their personal and career growth.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

During the Reporting Period, 89.2% of our employees participated in our training programmes, and the percentage breakdowns for trained employees in various categories were based on the total number of employees trained and illustrated below:

Indicator	31 March 2026	31 March 2025
By gender		
Male	42.4%	47.8%
Female	57.6%	52.2%
By employment level		
Management	21.2%	5.5%
Administrative	56.1%	36.8%
Production	22.7%	57.7%
By location		
Hong Kong	21.2%	8.5%
Mainland China	78.8%	91.5%
By age group		
25 or below	1.5%	1.0%
26-29	3.0%	1.5%
30-39	16.7%	17.4%
40-49	48.5%	36.3%
50 and above	30.3%	43.8%

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

With a total number of full-time employees of 74 and the total number of training hours of 580 hours, the average training hours per employee accounted for is 7.8 hours. The table below shows the average training hours for employees in relevant categories² based on the number of employees in that specified category:

Indicator	31 March 2026	31 March 2025
By gender		
Male	10.1 hours	14.2 hours
Female	6.0 hours	8.9 hours
By employment level		
Management	2.1 hours	2.8 hours
Administrative	4.8 hours	8.2 hours
Production	22.6 hours	14.5 hours
By location		
Hong Kong	1.3 hours	1.5 hours
Mainland China	10.6 hours	12.6 hours
By age group		
25 or below	2.0 hours	2.0 hours
26-29	2.0 hours	17.5 hours
30-39	5.3 hours	10.1 hours
40-49	8.1 hours	11.2 hours
50 and above	9.4 hours	12.1 hours

² Average training hours per employees = Total number of training hours for employees in the specified category during the Reporting Period/Number of employees in the specified category at the year-end

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

SUPPLY CHAIN MANAGEMENT

Dedicated to adhering to industry standards, we strive to maintain open and fair sourcing practices that integrate environmental, social, and economic considerations to ensure a sustainable supply chain. Through our supply chain management policy, the Group mandates that the procurement team prioritize cost competitiveness while simultaneously upholding the sustainable and ethical practices of prospective suppliers, thereby ensuring their operations align with our core principles and values.

We identify our material suppliers based on the volume and value of products and services provided to the Group. The table below delineates the number of material suppliers by geographical region:

Geographical Region	Number of Suppliers	
	31 March 2026	31 March 2025
China	52	90
– Guangdong	32	50
– Zhejiang	12	23
– Jiangsu	5	7
– Shanghai	1	6
– Fujian	2	4
Other regions: Hong Kong and Taiwan	7	12
Overseas	4	12
– U.S.A.	1	4
– Korea	2	6
– India	1	1
– U.K.	0	1
Total	63	114

The aforementioned suppliers primarily provide fabrics, beads, and accessories. The decrease in the Group's supplier count in the Reporting Period was primarily driven by a shift in overall production scale amid broader macroeconomic transitions.

To guarantee the quality of our sourced materials, the Group has implemented a comprehensive pre-engagement evaluation process that assesses multiple dimensions of our suppliers. This evaluation encompasses raw material quality, logistics efficiency, legal and regulatory compliance, worker health and safety, and labor standards. Consequently, our supplier management team is tasked with effectively communicating our values and requirements regarding sustainable and ethical operations to our supplier base.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

We maintain close oversight of our suppliers to ensure the Group operates in a fair, equitable, transparent, and competitive manner. Suppliers are required to deliver products and services at competitive prices, maintaining consistent quality and adhering to strict on-time delivery schedules. In the event of non-compliance, offending suppliers are promptly removed from our approved list.

Looking ahead, we plan to explore the integration of international verifications into our supplier assessment criteria. This initiative aims to maintain consistency in supplier standards and contribute to the well-being of their workforce.

The Group has established the *Code of Conduct for Suppliers*, which delineates multiple environmental and social risk indicators and mandates that suppliers comply with all applicable laws and regulations concerning environmental, social, and working conditions, health and safety, and labor standards. Periodic reviews of these risk indicators are conducted, with updates implemented as necessary. The Group aims to guide suppliers in fulfilling their environmental and social responsibilities through a robust evaluation and incentive mechanism.

We place significant importance on suppliers who possess ESG-related certifications and prioritize those with sound certifications and robust management systems. Furthermore, we prioritize suppliers who provide more recyclable, durable, and energy-efficient products, utilize clean technologies, reduce toxins, and minimize waste. For instance, suppliers capable of providing certifications such as the Business Social Compliance Initiative (“BSCI”) or SA8000 are identified as critical suppliers. We communicate this status to them following our regular audits.

Post-audit, we provide suppliers with a comprehensive report containing recommendations for enhancing their social compliance. We encourage suppliers to improve across various domains, including freedom of association, OHS, the prohibition of child labor, and environmental protection. Additionally, we share our expertise with them to facilitate further enhancement.

Suppliers receive rating results following the audit process. Those achieving Grades A and B are classified as critical suppliers and are prioritized for future purchasing orders.

Moreover, the Group is dedicated to maintaining excellent relationships with our suppliers through constant communication, transparent transactions, and strict adherence to compliance. To satisfy our business needs and enhance our competitive advantage through green procurement processes, we seek to continuously improve product quality via responsible purchasing and the utilization of environmentally preferable materials and products that exert minimal adverse impact on the environment. In Hong Kong, we utilize the green specifications for commonly used items, as developed by the Government and the Hong Kong Productivity Council, as a reference to define environmentally preferable products. We continuously seek updated technologies and require our suppliers to meet these evolving standards. We also aim to increase the procurement of degradable materials within our supply chain. In response, we engage with suppliers to request samples of packaging materials. Subsequently, we present these to our buyers to demonstrate the societal benefits of utilizing recycled packaging materials in terms of environmental impact and corporate reputation.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

PRODUCT RESPONSIBILITY

Over the years, the Group has cultivated an outstanding reputation and secured customer recognition through our unwavering dedication to delivering one-stop solutions and consistently high-quality products. Our steadfast commitment to excellence in customer service has solidified our position as a leading manufacturer in Mainland China.

We highly value the opinions and feedback from our customers, as they drive our ongoing product development and enhancements to service quality, while simultaneously fostering strong, trusting relationships. While customer satisfaction remains the Group's primary focus, we strictly adhere to numerous international standards and local government regulations across all aspects of our operations, production, and quality management activities.

Regarding patents, the Group has not yet had any patents; however, we utilize the trademarks of related parties through established license.

Advertising and labelling

The Group has established rigorous policies governing advertising and labeling. We ensure that our sales and marketing materials provide accurate and precise descriptions and information to our customers. We strictly prohibit any misrepresentation or exaggerated advertising. All marketing materials are subjected to rigorous review prior to external distribution.

Our Group is dedicated to conducting its operations in strict compliance with all relevant local laws and regulations. This includes adherence to the GB5296.4 Standard (Instruction for Use of Products of Consumer Interest – Part 4: Textiles and Apparel), the Advertisement Law of the PRC, and the Trade Descriptions Ordinance of Hong Kong. We regularly review and update our practices to remain aligned with these regulations, and we are committed to maintaining a high standard of transparency and ethical conduct across all aspects of our business.

Quality assurance

Product and service quality are paramount to the Group. We emphasize the critical nature of quality control across our sourcing practices, production lines, and post-sales services, while defining rigorous standards for product quality and customer satisfaction.

The Group performs comprehensive quality and safety inspections on raw materials delivered by our suppliers to ensure strict adherence to our standards. To guarantee that finished products conform to these standards, we enforce stringent criteria in monitoring the production process and conduct rigorous quality inspections of finished goods to identify any defects, ensuring full compliance with local government regulations and customer expectations.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

The Group has established robust policies and procedures governing product recalls. For any defective products, we have implemented defined feedback and treatment mechanisms to ensure that quality anomalies are followed up and resolved appropriately. Should any defective product posing health concerns or quality issues be identified, our sales team will initiate immediate action by contacting consumers to offer discounts or to recall the products for return or replacement.

The Group strictly complies with product quality and service-related laws and international standards, including but not limited to the *Product Quality Law*, *Tort Law*, the *Law of the PRC on the Protection of Consumer Rights and Interests*, and the *General Principles of the Civil Law of the PRC*. Fraud, misleading practices, deception, or any acts that undermine customer confidence or infringe upon customer rights are strictly prohibited.

During the Reporting Period, no product recalls were initiated, and no instances of non-compliance with product quality or intellectual property rights-related laws and regulations were identified.

Customer service improvement

The Group places paramount importance on enhancing customer service quality and maintaining robust customer relationships through a standardized complaint handling policy.

The Group designates dedicated personnel to specific customer accounts to ensure the timely handling of customer inquiries. These inquiries encompass order quality, quantity requirements, delivery schedules, and the prompt response to customer feedback.

Regarding after-sales quality management, the Group provides comprehensive services for all products sold. Every piece of feedback, suggestion, and complaint raised by customers is meticulously recorded. We have established a standardized complaint handling policy and remain committed to resolving customer issues in a timely manner. In addressing customer complaints, the Group conducts a thorough root cause analysis to promptly rectify existing problems.

Actively listening to consumer opinions enables our products to better align with their expectations. We periodically conduct satisfaction surveys among our key customers. We categorize their feedback, analyze emerging issues, and subsequently seek feasible solutions to drive continuous improvement.

The Group is dedicated to delivering professional and top-tier services to our customers, striving to achieve industry leadership. Furthermore, we will continue to invest in innovation to meet our customers' evolving expectations, thereby fostering strong and enduring relationships.

During the Reporting Period, the Group did not receive any significant product or service-related complaints.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Customer data protection

The Group recognizes the paramount importance of maintaining the confidentiality of personal data and is unwaveringly committed to safeguarding our stakeholders' information with the utmost care. To ensure robust protection of customer privacy, the Group restricts the collection of personal data strictly to information deemed relevant and necessary for the conduct of our business operations. Such collected personal data shall be utilized solely for the purpose for which it was collected, or for a directly related purpose, provided that explicit consent has been obtained.

All employees undergo comprehensive training to ensure compliance with internal guidelines governing the collection, processing, retention, and disposal of personal data. They are strictly obligated to adhere to our Code of Conduct in protecting confidential information. The transfer or disclosure of any personal data to any entity outside the Group is strictly prohibited without consent, unless mandated by law or previously notified. Furthermore, access to information is strictly limited to dedicated personnel; other employees are denied access to data irrelevant to their specific job responsibilities.

During the Reporting Period, the Group remained fully compliant with all laws and regulations pertaining to data privacy and other product responsibility matters, including the *Personal Data (Privacy) Ordinance* in Hong Kong. No instances of non-compliance related to breaches of personal privacy were identified.

ANTI-CORRUPTION

Integrity, honesty, and fairness have always constituted fundamental pillars of our business management. The Group implements all requisite measures to prevent any breach of our Code of Conduct, as well as local laws and regulations. We enforce rigorous ethics and integrity policies that extend not only to our employees but also to all communications and transactions with our business partners.

The Group maintains a zero-tolerance policy regarding all forms of bribery, extortion, fraud, and money laundering. We have established a comprehensive *Staff Code of Conduct*, mandating that all employees strictly adhere to its guidelines.

Furthermore, we have implemented a *Whistle-Blowing Policy* supported by a confidential "whistle-blowing channel" (e.g., a dedicated hotline) to enable employees to report suspected fraudulent activities directly to the Group's management. This policy includes a clear definition of misconduct and malpractice to serve as a definitive reference.

To safeguard our employees, we ensure that they may raise concerns regarding suspected misconduct or malpractice without fear of retaliation. Regular reviews of the effectiveness of our internal control systems are conducted to proactively prevent corruption.

In instances where a reported or identified suspicion warrants investigation, the Chairman of the Audit Committee is consulted if the matter involves highly sensitive issues. The investigation report is subsequently reviewed by the Board, the CEO, and the Audit Committee. Should the investigation reveal improper or unethical behavior, appropriate corrective measures and legal actions will be initiated.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

To enhance legal knowledge regarding anti-corruption, we regularly disseminate communications concerning anti-corruption matters to all directors and employees to heighten their awareness. Additionally, we mandate that directors attend anti-corruption training or review relevant materials to further strengthen their understanding. We place paramount emphasis on integrity and professional ethics, aiming to maintain objectivity and fairness in all operations.

The Group remains fully compliant with all relevant laws and regulations, including but not limited to the *Prevention of Bribery Ordinance* of Hong Kong, the *Criminal Law*, the *Criminal Procedure Law*, the *Interim Provisions on Banning Commercial Bribery*, and the *Anti-Money Laundering Law* of the PRC.

During the Reporting Period, no cases of non-compliance with integrity-related laws and regulations were identified. We remain committed to continuously mitigating the risk of corruption.

ENVIRONMENT

As a clothing manufacturing entity, the Group recognizes that our operations may exert adverse environmental impacts on surrounding communities. Consequently, we are perpetually dedicated to balancing business growth with the reduction of our environmental footprint. Acknowledging that environmental issues pose significant risks to our business continuity, we strive to minimize adverse environmental impacts while maximizing resource efficiency across our operations. We actively encourage employee participation in environmental protection and energy conservation by promoting the concept of a “green office” throughout our operations and establishing targeted initiatives.

Given the manufacturing and sales nature of our business, air emission control, waste management, and energy management constitute the core pillars of our environmental strategy. We are committed to strict compliance with all relevant environmental laws and regulations, including but not limited to the *Environmental Protection Law*, the *Atmospheric Pollution Prevention and Control Law*, the *Water Pollution Prevention and Control Law*, the *Integrated Emission Standard of Air Pollutants*, the *Directory of National Hazardous Wastes*, the *Measures for the Disclosure of Environmental Information by Enterprises and Public Institutions*, and the *Environmental Impact Assessment Law of the PRC*. During the Reporting Period, no instances of non-compliance with environment-related laws and regulations were identified.

The Group remains committed to continuously refining our environmental policies and establishing robust prevention and mitigation strategies to effectively address the challenges posed by a changing climate.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

Emissions

Given that the Group operates as an apparel manufacturer, the Group has produced the following direct air emissions³ from company-owned factory vehicles during the Reporting Period, which are primarily management staff commuting to factories for daily operations.

	Year ended 31 March 2026	Year ended 31 March 2025	Trend
Nitrogen oxides (NO _x) in kg	35.0	57.4	Decrease
Sulphur oxides (SO _x) in kg	0.1	0.1	Decrease
Particulate Matter (PM) in kg	4.9	9.2	Decrease

A key milestone for cutting Scope 1 pollution was achieved in December 2025, when the Group fully phased out all diesel-fired boilers. Previously, these boilers consumed 500 to 1,000 litres of diesel per month. At present, the Group has completely ceased operation of all equipment that generates and discharges polluting gases via direct combustion, delivering fundamental cuts to air pollutants and Scope 1 emissions.

Beyond mobile source emissions, energy consumption from factory production lines and office premises constitutes the primary source of the Group's GHG emissions. During the Reporting Period, the Group generated the following GHG emissions⁴, measured in tonnes of carbon dioxide equivalent ("tCO₂e"), alongside corresponding emission intensity metrics.

During the Reporting Period, both total carbon emissions and emission intensity demonstrated a decline, as detailed in the table below. The Group is dedicated to fostering employee awareness regarding the efficient utilization of company-owned vehicles and electricity consumption. We strive to sustain the downward trajectory of carbon emission intensity. Driven by adjusted production scales in response to shifting macroeconomic trends, our comparative analysis of carbon emissions for the years ended 31 March 2025 and 31 March 2026 indicates a 34% reduction.

	Year ended 31 March 2026	Year ended 31 March 2025	Trend
Scope 1 emission in tCO ₂ e	20.6	42.4	Decrease
Scope 2 emission in tCO ₂ e	229.8	336.7	Decrease
Total emission (scope 1 and 2) in tCO ₂ e	250.5	379.1	Decrease
Intensity (tCO ₂ e per million HKD revenue)	2.55	5.92	Decrease

³ Calculation of air emissions including NO_x, SO_x and PM is based on the Reporting Guidance on Environmental KPIs published by Hong Kong Stock Exchange, the US Nonroad Diesel Engines Exhaust Emission Standards, and the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004).

⁴ Calculation and emission factors of total GHG emission are based on the Reporting Guidance on Environmental KPIs published by Hong Kong Stock Exchange, the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004), CLP ESG Databook 2025, HKE Sustainability Report 2025, 關於做好2023-2025年部分重點行業企業溫室氣體排放報告與核查工作的通知 — 生態環境部辦公廳, and 工業其他行業企業溫室氣體排放核算方法與報告指南 (試行) by the National Development and Reform Commission of the PRC.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

During the Reporting Period, the Group commissioned an external professional institution to conduct a comprehensive assessment evaluating the potential environmental impacts of our operations, including noise, dust, laser emissions, and other potential chemical hazards. This initiative was undertaken to safeguard a safe and non-hazardous working environment for our production line workforce. Based on the assessment findings, all emission levels remained within safe thresholds for both environmental integrity and human health. Nevertheless, as a responsible employer and producer, the Group remains committed to the continuous and rigorous monitoring of emission levels arising from our factory operations to ensure the minimization of any adverse impacts on the surrounding environment and our workforce, while persistently striving to reduce our carbon footprints.

The Group has established a strategic emission target focused on the steady reduction of emissions and the advancement of progress through targeted emission reduction initiatives. By 2030, we aim to achieve a gradual reduction in emission intensity and will continue to refine our strategic planning. Furthermore, we are committed to the regular inspection of generators to ensure operational efficiency and the vigilant monitoring of company-owned vehicle usage to prevent any misuse.

In 2026, the Group has begun mapping relevant Scope 3 GHG emissions amongst the 15 Scope 3 categories. This includes:

- Category 4: Waste Generated in Operations⁵

Scope 3 Emissions

Category 4: Waste Generated in Operations in tCO₂e

**Year ended
31 March 2026**

0.20

The other categories are not included as they are either irrelevant to our business, data are unavailable, or unreliable for quantification. We recognize that there are room for improvement regarding reporting of Scope 3 and aim to expand our data disclosure in the future.

⁵ Calculation of Category 4 emissions are based on the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004), with emissions factors from GHG Conversion Factors 2026 by Department for Energy Security and Net Zero (DESNZ).

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Hazardous and non-hazardous waste

The Group adheres to the fundamental principles of waste management and remains steadfastly committed to the appropriate management and disposal of all waste generated. All waste handling practices are conducted in strict compliance with relevant laws and regulations, ensuring no adverse effects on the environment or human health.

Given the nature of our business, the Group did not generate any significant volume of hazardous waste during the Reporting Period. Regarding non-hazardous waste, the Group maintains rigorous monitoring and review mechanism for waste generation. This includes the systematic collection and recycling of various waste materials, such as paper and ink cartridges. Furthermore, we prioritize employee awareness by promoting electronic communication channels for both internal and external correspondence to minimize paper consumption for printing, while actively encouraging the adoption of duplex printing for internal documents.

During the Reporting Period, the Group generated the following non-hazardous waste: office waste, production waste, paper waste, discarded fabrics, and cardboard. The total volume of waste generated during this period was lower than that of the preceding year, which was primarily driven by a shift in overall production scale amid broader macroeconomic transitions.

	Year ended 31 March 2026	Year ended 31 March 2025	Trend
Total non-hazardous wastes in tonnes	0.76	1.2	Decrease
Intensity (tonnes per million HKD revenue)	0.008	0.019	Decrease

During the Reporting Period, the Group continued to enhance its waste data collection protocols and expanded the scope of recyclable materials to include toner cartridges, paper, and plastic bottles, totaling 0.37 tonnes.

The Group remains committed to reinforcing its waste management policies. We are dedicated to progressively minimizing waste generation from our operations, ensuring the proper handling of all waste streams, and increasing the proportion of waste recycled by 2030. Should any hazardous waste be identified, the Group will engage licensed third-party contractors to responsibly manage and process such materials in strict accordance with regulatory requirements.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Energy and water consumption

It is a strategic objective of the Group to preserve natural resources to enhance both environmental stewardship and operational efficiency. To this end, we have established a comprehensive set of energy conservation protocols and implemented a series of targeted mitigation measures to regulate resource utilization across our operations.

The primary resources consumed by the Group during the manufacturing process are electricity and water. To further optimize resource consumption, the Group has significantly increased the deployment of LED lighting and energy-efficient air-conditioning systems. Employees are actively encouraged to switch off lights and electrical appliances when not in use, while supervisors and managers bear the responsibility of ensuring that all electronic equipment is powered down at the conclusion of each workday. Furthermore, the Group consistently promotes awareness regarding water usage and conservation through regular internal communications and prioritizes the procurement of energy-efficient equipment bearing recognized environmental performance labels for office use.

Beyond daily general energy-saving management, the Group carried out targeted energy-saving retrofits for its highest-energy-consumption production process – garment ironing for fabric shaping. This working procedure relies on steam boilers, steam pipelines and ironing stations. To cut pollutant output and lift energy efficiency, the Group rolled out two phases of green renovation projects: during 2024–2025, all original diesel-fired steam boilers were replaced with electric heating steam boilers. A further upgrade was completed between March and April 2026, converting one-way steam pipelines to circulating pipelines equipped with integrated steam-water separation devices. The retrofit delivered striking energy-saving outcomes: internal operational assessments recorded average monthly power consumption of 9,000 kWh per boiler and matching ironing stations in 2025, which fell to only 4,000 kWh per month in April and May 2026.

Building on these practical energy-saving upgrades, the Group has established a group-wide energy consumption target aimed at continuously enhancing energy efficiency and minimizing resource utilization within our operations, thereby generating positive environmental outcomes. By 2030, we target a substantial reduction in the environmental impact associated with electricity consumption, a goal supported by the implementation of a solar panel system to source a greater proportion of clean energy.

During the Reporting Period, the Group purchased and consumed the following resources:

	Year ended 31 March 2026	Year ended 31 March 2025	Trend
Electricity in MWh	419.2	634.5	Decrease
Intensity per million HKD revenue	4.3	10.1	Decrease
Diesel in Litres	5,801.7	13,821.3	Decrease
Intensity per million HKD revenue	59.2	216.0	Decrease
Petrol in Litres	3,734.0	4,299.2	Decrease
Intensity per million HKD revenue	38.1	67.2	Decrease
Water in cubic meters	9,047.0	19,984.0	Decrease
Intensity per million HKD revenue	92.3	312.3	Decrease

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

During the Reporting Period, the Group arranged professional water-related third-party assessments covering factory domestic wastewater and on-site drinking water respectively, together with full drainage system renovation works in line with official rules.

External consultants were commissioned to conduct comprehensive water assessments covering both drinking water supplies and discharged domestic wastewater from our factory in Dongguan. Throughout this period, the Group encountered no challenges in securing adequate water resources.

To meet local government regulatory requirements and strengthen flood resilience, the Group completed full upgrading works for factory drainage infrastructure. The renovated drainage system enables rapid water evacuation amid extreme rainfall and typhoon events, effectively mitigating factory flooding risks that threaten employee personal safety and corporate property assets. Independent dedicated sewage pipelines were installed to channel all factory wastewater into municipal centralized sewage treatment facilities for unified processing. Upon full completion and acceptance of the drainage upgrade project, the Group obtained an official government-issued wastewater discharge permit.

For drinking water safety in factory workshops and staff dormitories, the Group engaged an external organization to perform an assessment in strict accordance with government standards. This initiative ensures that our factory workforce has uninterrupted access to clean drinking water. Conversely, within our manufacturing processes, the absence of dyeing operations means that no significant water pollution was observed. All testing results from the two water assessments fully complied with the acceptable thresholds set by local regulators. The Group remains committed to striving for results that not only satisfy local regulatory requirements but also uphold the well-being of the surrounding community.

Looking ahead to water resource management, the Group has established a strategic target to reduce water consumption intensity by 5% by 2030, utilizing the year ended 31 March 2022 as the base year. A comparative analysis of water consumption data for the years ended 31 March 2026 and 31 March 2025 indicates a 55% reduction, with contribution from a shift in overall production scale amid broader macroeconomic transitions.

Packaging material

Our production process encompasses the packaging of finished goods prior to their subsequent distribution to our clientele. Consequently, a variety of materials, specifically card boxes and plastic bags, are utilized throughout this procedure. The table below delineates the aggregate volume of card boxes and plastic bags employed for packaging purposes during the Reporting Period. Driven by adjusted production scales in response to shifting macroeconomic trends, the Group's consumption of packaging material has decreased in the Reporting Period.

	Year ended 31 March 2026	Year ended 31 March 2025	Trend
Card boxes in tonnes	5.44	21.19	Decrease
Plastic bags in tonnes	0.35	1.70	Decrease

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Nonetheless, the Group remains perpetually dedicated to exploring innovative methodologies to minimize packaging volume, ensuring that the integrity of product protection during transportation is uncompromised. Specifically, for packaging bags utilized in our e-commerce operations, we have transitioned to biodegradable plastic alternatives to effectively mitigate environmental impacts. Furthermore, the Group is committed to sustaining the procurement of biodegradable plastic bags as primary packaging materials, thereby reinforcing our environmental stewardship throughout the downstream supply chain.

The environment and natural resources

The Group is dedicated to the management and mitigation of identified environmental risks inherent to our operations, proactively deploying preventive measures to ensure effective risk control. Potential adverse impacts on the environment and natural resources are rigorously evaluated during the formulation of investment decisions and the development of future strategic plans. Furthermore, we maintain close collaboration with our business partners and employees to elevate our environmental performance and foster robust communication with our stakeholders.

However, these efforts, as a clothing manufacturer operating within China, we acknowledge that our machinery generates noise which may impact the surrounding community. To address this, a third-party contractor was commissioned to conduct comprehensive noise level assessments of our operations during the Reporting Period. These evaluations were executed at various positions along the production lines on all four perimeters of our factory compound, covering both daytime and nighttime periods. Given that our factory does not operate overnight, recorded noise levels were observed to be significantly lower during the night compared to daytime. The assessment outcomes were deemed satisfactory, and the Group remains unwavering in its commitment to upholding high environmental standards while continuing to minimize our ecological footprint and alleviate any inconvenience to our neighbors.

Moreover, the Group is perpetually dedicated to exploring avenues to contribute to the reduction and mitigation of environmental impacts. Consequently, during the Reporting Period, we partnered with a specialized firm to participate in the Renewable Energy Feed-in Tariff scheme administered by CLP. This initiative involved the installation of a solar power renewable energy system on the rooftop of our Hong Kong office, which will generate electricity to be sold back to CLP, thereby augmenting the renewable electricity generation capacity in Hong Kong. We anticipate that the rebates derived from this program will serve as a compelling incentive, motivating our other offices and stakeholders to actively participate in and implement further energy conservation initiatives.

Management of climate-related issues

Strategy

Climate-related events have profoundly reshaped societal lifestyles. The Group places paramount importance on the governance of climate-related matters and is steadfastly committed to identifying and evaluating both physical risks and transition risks (encompassing policy and legal risks) arising from climate-related challenges.

The Group recognizes climate change as a strategic, operational, and financial risk that may impact business resilience, cost structure, access to capital, and long-term value creation. As a clothing manufacturer, the Group is committed to managing these risks and maintaining sustainable practices across our offices and manufacturing sites in Hong Kong and Dongguan, China. Climate considerations are fully embedded within the Group's overall ESG governance, strategy, and enterprise risk management processes.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Management has conducted a thorough discussion and analysis of climate-related issues pertinent to the Group's existing operations. While no material climate-related disruptions were encountered during the Reporting Period, the Group has identified a suite of latent climate risks and opportunities that may turn material as climate pressures escalate over the short, medium and long term. The Group will maintain vigilant monitoring to ascertain whether any significant climate-related issues emerge that could impact our operations. To ensure systematic action, the Group will develop a climate-related transition plan to address risks across its operations.

The Group is committed to mitigating the environmental footprint of its products and reducing carbon emissions as a strategic measure to combat climate change. For instance, we have integrated recycled packaging materials, such as polybags and hangtags, into our supply chain. Prior to the commencement of each season, we provide designers and customers with a curated selection of environmentally friendly fabrics to facilitate the adoption of green raw materials. Furthermore, we actively encourage our suppliers and business partners to integrate climate-related considerations into their core business operations.

Climate-related risks are identified, assessed, and prioritized within the Group's *Enterprise Risk Management Framework*. Material risks are evaluated based on likelihood and impact, and mitigation measures are monitored by management. Supplier and production-related climate exposures are assessed where material.

Type of Risk	Description	Potential Impacts	Timeframe	Mitigation Plan
Physical Risk: Extreme Weather Events	Increased frequency of heavy rainfall and typhoon weather under climate change	• Temporary delays of raw material delivery and finished goods shipment • Minor water accumulation risk within factory premises • Temporary adjustment to on-site working schedule	Mid-term	• Implement extreme weather emergency staffing adjustment mechanism per government early warning • Complete factory drainage system reconstruction to optimize wastewater discharge and prevent waterlogging • Secure property and business interruption insurance • Conduct regular factory perimeter drainage inspection and maintenance

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Type of Risk	Description	Potential Impacts	Timeframe	Mitigation Plan
Physical Risk: Chronic Heat Stress	Sustained high temperatures in subtropical operating regions	- Higher electricity consumption for factory cooling equipment - Slight drop of workshop production efficiency without proper ventilation	Long-term	- Optimize workshop ventilation and exhaust systems to improve heat dissipation efficiency - Popularize energy-saving LED lighting and high-efficiency air-conditioning equipment - Arrange staggered rest periods for frontline production workers under high temperature alerts
Physical Risk: Resource Constraints	Regional power limitations or water scarcity due to climate-driven resource pressures	- Reduced production capacity in affected periods - Delays in order fulfilment - Higher costs for alternative power or water supplies	Long-term	- Install backup power supply and water-saving fittings in factory - Implement energy-saving measures to reduce overall power/ water demand - Maintain regular maintenance of resource infrastructure
Physical Risk: Coastal Flooding Risks	Potential flooding affecting low-lying manufacturing sites or supplier facilities.	- Risk of asset impairment from flood damage - Disruption to raw material delivery and finished goods shipment	Long-term	- Ensure proper drainage systems and install flood barriers where necessary - Integrate flood resilience criteria into facility planning
Transitional Risk: Regulatory Changes	Stricter environmental laws and policies, such as carbon taxation and energy efficiency requirements	- Potential fines for non-compliance - Higher operational costs for compliance and adaptation	Mid-term	- Regularly monitor regulatory updates across all operating regions - Adopt energy-efficient practices to reduce carbon footprint

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Type of Risk	Description	Potential Impacts	Timeframe	Mitigation Plan
Transitional Risk: Enhanced Disclosure	New sustainability disclosure mandates requiring more granular climate data	- Higher costs for data collection and consultancy - Increased reporting complexity	Short-term	- Improve internal data collection systems - Strengthen ESG reporting workflows and internal controls - Engage sustainability consultants for evolving obligations
Transitional Risk: Market and Consumer Preferences	Growing demand for sustainable materials and responsible manufacturing practices	- Shift in customer preferences affecting orders - Loss of competitive advantage if sustainability is overlooked	Mid-term	- Integrate ESG strategies into product design - Offer eco-friendly fabric and packaging options

Following the above risk assessment, climate change also unlocks tangible commercial opportunities for the Group. The Group is actively exploring ways to reduce its environmental footprint in manufacturing processes. The Group advances energy-saving transformation and green supply chain construction based on practical operational renovation projects, to respond to low-carbon industry trends and satisfy sustainable procurement demands of clients.

Type of Opportunities	Description	Potential Impacts	Timeframe
Energy Saving & Operational Efficiency Enhancement	Enhance energy efficiency and optimize operational practices across production activities	- Continuous reduction of factory electricity and fossil fuel consumption intensity - Reduced long-term operational energy costs - Align with regional energy conservation and low-carbon regulations	Mid-term

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Type of Opportunities	Description	Potential Impacts	Timeframe
Sustainable Supply Chain Collaboration	Partner with fabric suppliers and logistics providers to adopt eco-friendly packaging and low-carbon delivery practices and gradually expand procurement volume of recycled and bio-based fabrics to meet rising demand for sustainable bridesmaid and wedding gown ranges from overseas brand clients	• Optimize and reduce relevant Scope 3 emissions • Enhanced supply chain resilience and brand reputation • Access to new clients prioritizing sustainable partners	Mid-term
Sustainable Product & Packaging	Replace conventional plastics with biodegradable, recycled or certified materials in packaging. Use environmentally friendly fabrics, such as organic, recycled or responsibly sourced fibres, in product lines	• Improved brand perception among eco-conscious consumers • Compliance with emerging packaging regulations • New market opportunities in sustainable bridal wear	Mid-term
Green Brand Building & Talent Attraction	Build a transparent, action-oriented sustainability brand through robust reporting and climate action	• Stronger appeal to talent prioritizing corporate sustainability • Enhanced credibility with sustainability-focused brand clients and retailers	Long-term

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Business model and value chain

Climate-related risks: effects on business model and value chain

To further illustrate downstream implications, the table below sets out how identified climate risks may affect the Group's core business model and end-to-end value chain:

Types of Risks	Climate-Related Risks	Effects on Business Model	Effects on Value Chain
Physical Risks (Acute)	Increased frequency of heavy rainfall and typhoon weather under climate change	• Potential damage to production equipment, factory infrastructure and fabric inventory • Temporary adjustment of factory production schedule under extreme weather warning • Negative impacts on workforce health, safety and absenteeism	• Short-term delay of raw material and finished goods logistics transportation • Minor reduction of daily production output during extreme weather alerts
Physical Risks (Chronic)	Rising temperatures, resource constraints (power grid instability/ water scarcity)	• Increased energy costs for cooling systems in production facilities • Higher operational costs from alternative power/water supplies during extreme weather events	• Lower output due to heat-related productivity loss • Reduced production capacity from power/water shortages
Transition Risks (Policy & Legal)	Evolving climate regulations and enhanced disclosure requirements	• Increased regulatory compliance costs • Higher costs for data collection and sustainability reporting	• Pressure to adjust product pricing to reflect compliance costs • Anticipated reduction in demand for non-sustainable packaging • Higher procurement cost of eco-friendly raw materials and packaging
Transition Risks (Market)	Growing market preference for sustainable, low-carbon apparel products	• Need to adjust product material selection and develop eco-friendly garment lines • Need to invest in sustainable product innovation	• Anticipated shift in consumer preferences toward eco-friendly bridal wear • Reduced demand for conventional packaging materials

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Climate-related opportunities: effects on business model and value chain

Correspondingly, climate-related opportunities deliver positive improvements to the Group's business model and value chain, as summarised below:

Types of Opportunities	Climate-Related opportunities	Effects on Business Model	Effects on Value Chain
Resource Efficiency	Energy-saving projects, water conservation, sustainable packaging, digital process optimisation	• Efficiency gains from reduced energy/water consumption • Lower long-term operational costs	• Reduced waste across packaging and logistics • Improved compliance with resource-related regulations
Energy Source	Rooftop solar panel installation, full promotion of LED energy-saving lighting	• Reduced exposure to fossil fuel price volatility • Greater access to green financing and ESG-focused investment	• Enhanced brand reputation through low-carbon operational practices • Stronger appeal to sustainability-focused customers • Decreased Scope 2 carbon emissions
Markets	Sustainable fabric sourcing and eco-friendly product lines	• Diversification of revenue streams from green offerings • Lift overall brand sustainable image and market competitiveness	• Access to new and more sustainable suppliers • Stronger client retention among eco-conscious brands
Resilience	Business continuity planning, resource diversification, weather resilience measures	• Improved ability to operate under extreme weather conditions • Reduced risk of asset impairment	• Increased reliability of supply chain and production • Sustained customer service delivery amid operational disruptions

Climate resilience

The Group assesses its climate resilience by evaluating climate-related risks and opportunities across its operations. Physical risks may disrupt manufacturing and logistics, while transition risks may increase compliance costs. The Group will integrate climate-related considerations into strategic planning and investment decisions.

Major uncertainties include the pace of climate regulations, extreme weather patterns, and costs of clean energy and sustainable materials, monitored under the Enterprise Risk Management framework.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

The Group is capable of adjusting its strategy over the short, medium and long term: enhancing efficiency in the short term, expanding procurement of recycled and bio-based sustainable fabrics for bridal product lines in the medium term, and integrating climate resilience into long-term development.

The Group plans to conduct formal climate-related scenario analysis (referencing IPCC/Paris-aligned pathways) in the next reporting period. For the current period, the Group provides a qualitative resilience assessment based on identified risks and existing measures.

Current financial effects

Climate-related risks and opportunities impacted the Group's financial performance via operational efficiency and risk mitigation investments. Incremental costs were incurred for energy-saving measures and sustainable packaging materials, all recognized in general and administrative expenses. These operational investments support long-term utility cost reduction and the Group's sustainability commitment.

The rooftop solar installation at the Group's Hong Kong office constitutes its core renewable energy investment. The capital expenditures incurred were immaterial to the Company's overall financial position, profit before tax and operating cash flow.

There is no significant risk of material adjustments to asset or liability carrying amounts in the next reporting period. Proactive monitoring of regulations, weather risks and stakeholder expectations, alongside ongoing mitigation measures, ensures potential impacts are managed within existing planning frameworks, with no imminent material adjustments expected.

Anticipated financial effects

Over the short, medium and long term, the Group's financial position will be influenced by targeted climate-related initiatives. As a light-asset manufacturer without large fixed production facilities, climate transformation capital expenditure remains low across all timeframes. Optimising operational efficiency and sustainable material adoption, rather than large infrastructure investment, forms the Group's core climate strategy, funded entirely by operating revenue.

To support these initiatives, all climate-related expenditures are funded through operating cash flow. Consequently, no external financing is required.

In summary, climate-related capital expenditure during the Reporting Period was immaterial to the Company's overall financial position. Therefore, specific amounts are not disclosed due to their negligible impact.

Risk management

All climate risk and opportunity identification, assessment, prioritisation and monitoring are integrated into the Group's enterprise risk framework, overseen by the Board and executed daily by the ESG Committee.

Climate-related risks and opportunities are identified across operations using operational data, regulatory updates, stakeholder feedback and weather assessments. Once finalized, the scenario analysis framework referencing IPCC/Paris-aligned pathways will be embedded into annual strategic planning and periodic business reviews.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

Risks are assessed by nature, likelihood and magnitude, then prioritized against other enterprise risks. Material risks are escalated to the Board, with regular monitoring and no material process changes in the reporting period.

Opportunities follow the same assessment workflows as risks, with climate controls embedded across production, procurement, admin, finance and supply chain teams for full oversight.

Metrics and targets

Climate change-related risks and opportunities bring immaterial influence to the Group's cash flow, financing channels and cost of capital. Compulsory expenditure on GHG inventory calculation, factory environmental testing and ESG report compilation exists to satisfy Hong Kong listing rules, domestic environmental supervision and overseas customer requirements, while the overall financial impact remains negligible for current and forecast periods.

No material assets, production lines or business activities of the Group are exposed to severe climate physical risks or transition risks. The Group's climate-related investments, including the rooftop solar installation at its Hong Kong office, are currently immaterial to the Group's total asset base. Accordingly, quantitative amount and percentage breakdowns of climate-sensitive assets are not separately disclosed. The Group has not formulated industry-specific climate disclosure indicators applicable to garment manufacturing for the time being and will study the feasibility of supplementary industry KPIs in future reporting cycles.

The Group does not apply internal carbon pricing mechanisms in any investment evaluation, procurement pricing or risk analysis processes, and no internal per-tonne carbon cost assessment standard is established within the Group.

At present, the Group does not incorporate any climate or ESG performance indicators into remuneration assessment policies for directors, senior management and frontline employees, with no salary or bonus linkage tied to climate governance outcomes.

Climate-related capital expenditure incurred in the reporting period was immaterial to the Group's overall financial position and was fully funded by internal operating cash flows without reliance on external financing.

The Group has not set standalone formal quantified medium and long-term GHG emission reduction or climate adaptation targets, while measurable resource efficiency targets for water, energy and waste recycling have been established to support climate risk mitigation. This arrangement is mainly because the proportion of its business and operating assets exposed to climate impacts is non-material. Although the Group has launched a small-scale rooftop solar pilot project, this standalone initiative has not yet been formalized into a structured quantitative target framework. The Group commits to reviewing target applicability as industry standards and measurement methodologies mature, with a view to establishing appropriate metrics in due course.

As a light-asset apparel manufacturer, the Group's key climate-related exposures mainly derive from factory energy consumption, production waste and upstream fabric & packaging supply chains. The Group will continue to evaluate the applicability of garment manufacturing-specific climate metrics as relevant industry standards mature.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT *(CONTINUED)*

COMMUNITY INVESTMENT

As a socially responsible corporate citizen, the Group is steadfastly committed to continuously contributing to the communities in which we operate. While pursuing business growth, we remain dedicated to championing initiatives that generate positive societal impacts, with the strategic objective of creating enduring social value for local communities by leveraging our influence. To maintain robust connectivity with our local communities, fortify relationships with community members, and stimulate the local economy, the Group proactively engages in community events. Our community engagement portfolio encompasses volunteering and fundraising activities, including donations, sponsorships, charitable contributions, and voluntary commitments that underpin our community investment attributes to the industry, society, and the environment at large. Furthermore, our employees are actively encouraged to dedicate their time, skills, and expertise to the further development of the local community.

In the selection of charitable organizations supported by the Group, we first rigorously evaluate the vision and background of the targeted entities. To safeguard against the misappropriation of our donations, organizations with unclear financial standing or potential conflicts of interest with the Group are strictly excluded from consideration.

During the Reporting Period, the Group made charitable donations totaling HK\$26,800.00 to support various community causes. The detailed breakdown of donations is as follows:

Theme	Donation Amount (HK\$)
Lions Club of Hong Kong North	6,800
Lions Education Foundation	10,000
Lions Club of Central Charity Foundation Limited	10,000
Total	26,800

During the Reporting Period, the Group actively participated in volunteering services. We remain unwavering in our commitment to upholding our social responsibility by continuously supporting various community initiatives through our extensive and well-established network. In collaboration with our stakeholders, we strive to contribute to the betterment of our community and work diligently towards a more sustainable future for all.

REPORT OF THE DIRECTORS

The board (the “Board”) of directors (the “Directors”) of KNT Holdings Limited (the “Company”) is pleased to present this report together with the audited consolidated financial statements of the Group for the year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding and the activities of the subsidiaries are manufacturing and trading of garment products; and trading of accessories.

BUSINESS REVIEW

A review of the business of the Group during the year and a discussion on the future business development of the Group are set out in the sections headed “Chairman’s Statement” and “Management Discussion and Analysis” on pages 4 to 5 and pages 6 to 13 of this annual report respectively. Description of the principal risks and uncertainties facing the Group and key financial performance indicators are set out in section headed “Management Discussion and Analysis” on pages 6 to 13 of this annual report.

RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS

The Group understands the importance of maintaining good relationship with its customers and suppliers to fulfill its immediate and long-term goals. During the year ended 31 March 2026, there was no material and significant dispute between the Group and its customers and suppliers.

RESULTS

The results of the Group for the year ended 31 March 2026 are set out in the consolidated statement of profit or loss on page 94 of this annual report.

DIVIDENDS

The Board did not recommend the payment of a final dividend for the year ended 31 March 2026.

Annual general meeting

The annual general meeting (the “AGM”) of the Company will be held on Tuesday, 29 September 2026. The notice of AGM will be sent to the shareholders in the manner required by the Listing Rules in due course.

Closure of register of members for entitlement to attend and vote at AGM

For the purpose of determining shareholders who are entitled to attend and vote at the AGM, the register of members of the Company will be closed from Thursday, 24 September 2026 to Tuesday, 29 September 2026, both days inclusive, during which period no transfer of shares will be registered. The record date will be Tuesday, 29 September 2026 in order to qualify for attending and voting at the AGM, all properly completed transfer forms accompanied by the relevant share certificates must be lodged with the Company’s Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F Far East Finance Centre, 16 Harcourt Road, Hong Kong for registration not later than 4:30 p.m. on Wednesday, 23 September 2026.

REPORT OF THE DIRECTORS *(CONTINUED)*

FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 172.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 14 to the consolidated financial statements.

BORROWINGS AND OVERDRAFTS

Details of borrowings and overdrafts of the Group as at 31 March 2026 are set out in note 27 to the consolidated financial statements.

SHARE CAPITAL

Details of movements in the share capital of the Company during the year ended 31 March 2026 are set out in note 29 to the consolidated financial statements.

RESERVES

Details of movements in the reserves of the Group and of the Company during the year ended 31 March 2026 are set out in the consolidated statement of changes in equity and in note 38 to the consolidated financial statements respectively.

DISTRIBUTABLE RESERVES

As at 31 March 2026, the reserves of the Company available for distribution to its Shareholders amounted to approximately deficit of HK\$21.2 million (2025: HK\$17.1 million) as calculated in accordance with the provisions of the Companies Law of the Cayman Islands.

REPORT OF THE DIRECTORS *(CONTINUED)*

CHARITABLE DONATIONS

During the year ended 31 March 2026, the Group made charitable donations totalling approximately HK\$27,000.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Articles of Association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

RELIEF OF TAXATION

The Company is not aware of any relief from taxation available to the shareholders by reason of their holding of the shares.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any listed securities (including sale of treasury shares) of the Company during the year. As at 31 March 2026, there were no treasury shares held by the Company.

EQUITY-LINKED AGREEMENTS

No equity-linked agreements that will or may result in the Company issuing Shares, or that require the Company to enter into any agreements that will or may result in the Company issuing Shares, were entered into by the Company during the year or subsisted at the end of the year.

DIRECTORS

The directors of the Company during the year and up to the date of this annual report were:

Executive Directors

Mr. Chong Sik (*Chairman and Chief Executive Officer*)

Mr. Chong Pun

Mr. Lam Chi Yuen (*resigned on 8 April 2026*)

Mr. Tsui Wing Tak

Ms. Wu Zongmei

Independent Non-executive Directors

Mr. Chan Kai Chung

Mr. Lau Koong Yep

Mr. Yuen King Sum

Mr. Chan Kwan Yung (*appointed on 11 December 2025*)

REPORT OF THE DIRECTORS (CONTINUED)

Pursuant to Article 83(3) of the Articles of Association of the Company, any director appointed by the Board to fill a casual vacancy shall hold office until the first annual general meeting of the Company after his/her appointment and shall then be eligible for re-election. As such, Mr. Chan Kwan Yung, who had been appointed by the Board on 11 December 2025 shall hold office until the AGM and, being eligible, will offer themselves for re-election.

Pursuant to article 84(1) of the Articles of Association of the Company, at each annual general meeting, one third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. According to article 84(2) of the Articles of Association of the Company, the Directors to retire by rotation shall include (so far as necessary to ascertain the number of Directors to retire by rotation) any Director who wishes to retire and not to offer himself for re-election. Any further Directors so to retire shall be those of the other Directors subject to retirement by rotation who have been the longest in office since their last re-election or appointment and so that as between persons who became or were last re-elected Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot. At the AGM, Mr. Chong Sik, Mr. Chong Pun and Mr. Chan Kai Chung will retire from office as Directors by rotation and, being eligible, will offer themselves for re-election.

CONFIRMATION OF INDEPENDENCE

The Company has received an annual confirmation of independence from each of the independent non-executive Directors, pursuant to the Rule 3.13 of the Listing Rules. The Company considers all of the independent non-executive Directors to be independent.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

The biographical details of the Directors and senior management of the Company are set out on pages 14 to 17 of this annual report.

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors has entered into a service contract with the Company for an initial fixed term of three years, and renewable automatically until terminated by either party thereto giving to the other party not less than three months' prior notice in writing.

Each of the independent non-executive Directors has entered into a letter of appointment with the Company for a term of three years commencing on the date of listing, which will continue subject to re-election at the Company's general meeting, and such letter of appointment could be terminated by giving not less than three months' prior notice in writing.

Save as disclosed above, none of the Directors, including those to be re-elected at the forthcoming AGM, has a service contract with the Company, which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

REPORT OF THE DIRECTORS (CONTINUED)

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save for otherwise disclosed, there was no other transactions, arrangements or contracts of significance in relation to the business of the Company and its subsidiaries to which the Company or any of its subsidiaries was a party and in which a Director or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACTS

Save for otherwise disclosed, there was no other transactions, arrangements or contracts of significance for the provision of services to the Company or any of its subsidiaries by the controlling shareholders or any of its subsidiaries during the year.

MANAGEMENT CONTRACTS

No contracts concerning to the management and administration of the whole or any substantial part of the business of the Group were entered into or existed during the year.

CONTINUING CONNECTED TRANSACTIONS

The Company has entered into the following continuing connected transactions during the year ended 31 March 2026. Details of these transactions are set out in note 30 to the consolidated financial statements and below:

Continuing Connected Transactions

Leases of premises from shareholders

On 1 April 2025, HYG as tenant entered into a tenancy agreement (the "Relevant Tenancy Agreement") with Mr. S Chong and Mr. P Chong as landlords (collectively the "2025 Leases"), pursuant to which Mr. S Chong and Mr. P Chong agreed to lease and HYG agreed to take the factory and staff dormitory situated at No.2 Industrial Area, Jiu Men Zhai, Humen Town, Dongguan City, Guangdong Province, the PRC* (中國廣東省東莞市虎門鎮九門寨第二工業區) (the "Leased Site") for a term of one year commencing from 1 April 2025 and expiring on 31 March 2026 at the monthly rental of RMB146,400.00 for the lease of the factory and RMB62,641.92 for the lease of the staff dormitory.

The rents paid/payable under the 2025 Leases and the rents paid by HYG for the abovementioned leases of premises from Mr. S Chong and Mr. P Chong for the year ended 31 March 2026 were negotiated on an arm's length basis and determined with reference to the market rent of the premises in similar location as at the commencement date of such leases. The Directors (including the independent non-executive Directors) are also of the view that the 2025 Leases are fair and reasonable, on normal commercial terms and in the interests of the Group and Shareholders as a whole.

REPORT OF THE DIRECTORS (CONTINUED)

Each of Mr. S Chong and Mr. P Chong is the executive Director and is a connected person of the Company. Accordingly, the transactions contemplated under the 2025 Leases will constitute continuing connected transactions for the Company under Chapter 14A of the Listing Rules.

As the transaction amount for the transactions contemplated under the 2025 Leases for the year ended 31 March 2026 was less than HK\$3.0 million and each of the applicable percentage ratios in respect of the annual cap for the transactions contemplated under the 2025 Leases is less than 5%, the transactions contemplated under the 2025 Leases are fully exempt from the reporting, annual review, announcement, circular and independent shareholders' approval requirements under Rule 14A.76(2) of the Listing Rules.

License agreements with Mr. P Chong and MPBG Limited

On 4 November 2020, KNTGL as licensee entered into license agreements with Mr. P Chong and MPBG Limited as licensors respectively, pursuant to which the licensors are the legal and beneficial owners of certain trademarks, domain names and logos (collectively, the "IP Rights") and agreed to grant to KNTGL, including its majority-owned holding companies, wholly-owned subsidiaries or affiliated companies, the exclusive right and license to use the IP Rights for the sale of bridesmaid dresses, bridal gowns, special occasion dresses, fashion apparels or other related products in the whole areas of the People's Republic of China (including Hong Kong but excluding Taiwan) for a period commencing from 4 November 2020 and expiring on 3 November 2023, renewable at the end of each three year term subject to agreement between the licensee and the licensors. The license fee payable by the licensee to each of the licensors is HK\$1 per year. On 4 November 2023, the license agreements had been renewed for a further three years commencing from 4 November 2023 and expiring on 3 November 2026, renewable at the end of each three year term subject to agreement between the licensee and the licensors. The licence fee payable by the licensee to each of the licensors is HK\$1 per year.

REPORT OF THE DIRECTORS *(CONTINUED)*

Non-exempt Continuing Connected Transactions

Sale of bridal gowns, bridesmaid dresses and special occasion dresses to Veromia Limited

During the year ended 31 March 2026, the Group sold bridal gowns, bridesmaid dresses and special occasion dresses to Veromia Limited ("Veromia"). On 18 April 2024, KNT and Veromia entered into a sales framework agreement (the "2024 Sales Framework Agreement"), pursuant to which the Group agreed to sell and Veromia agreed to purchase bridal gowns, bridesmaid dresses and special occasion dresses from the Group for the period commencing from 1 April 2024 and expiring on 31 March 2027 (the "Veromia Sales Transactions").

For the year ended 31 March 2026, the sales to Veromia amounted to approximately HK\$3.3 million.

The price charged by KNT for the sale of bridal gowns, bridesmaid dresses and special occasion dresses to Veromia was determined on an arm's length basis between KNT and Veromia having regards to the quality, quantity and delivery timeline of the bridal gowns, bridesmaid dresses and special occasion dresses supplied. The gross profit margins of the sales to Veromia for the year ended 31 March 2026 were comparable to the gross profit margins of the Group's overall sales for the year.

The annual caps of sales (the "Sales Annual Caps") under the 2024 Sales Framework Agreement for each of the three years ending 31 March 2025, 31 March 2026 and 31 March 2027 are HK\$9.5 million, HK\$9.5 million and HK\$9.5 million, respectively. The Directors (including the independent non-executive Directors) confirmed that the Sales Annual Caps were determined on normal commercial terms after taking into account (i) the terms of the 2024 Sales Framework Agreement; (ii) the relevant historical transaction amounts; and (iii) the future business needs and expected growth of Veromia ascertained through discussion with the management of Veromia, and were therefore fair and reasonable and in the interest of the Company and the Shareholders as a whole. Veromia is a limited company incorporated in the United Kingdom and wholly-owned by Mr. S Chong. As Mr. S Chong is the executive Director, Veromia is an associate of his and is therefore a connected person of the Company. Accordingly, the transactions contemplated under the 2024 Sales Framework Agreement will constitute continuing connected transactions under Chapter 14A of the Listing Rules.

Since all the applicable percentage ratios as defined in Rule 14.07 of the Listing Rules are less than 25% and each of the Sales Annual Caps is less than HK\$10.0 million, the transactions contemplated under the 2024 Sales Framework Agreement are subject to the reporting, annual review and announcement requirements but are exempted from circular (including independent financial advice) and independent shareholders' approval requirements under Rule 14A.76(2) of the Listing Rules.

REPORT OF THE DIRECTORS (CONTINUED)

Application for waiver of the non-exempt continuing connected transactions

The Company has applied to the Stock Exchange for, and the Stock Exchange has granted the Company, a waiver from strict compliance with the announcement requirement under Chapter 14A of the Listing Rules in connection with the Veromia Sales Transactions, provided that the annual transaction amounts in respect of the Veromia Sales Transactions do not exceed the Sales Annual Caps.

The Group had complied with the relevant requirements under Chapter 14A of the Listing Rules, including the Sales Annual Caps, and will comply with the relevant rules of Chapter 14A of the Listing Rules if the waiver from the Stock Exchange expires or any of the Sales Annual Caps are exceeded, or when the 2024 Sales Framework Agreement is renewed or when there is a material change to the terms of the 2024 Sales Framework Agreement.

Confirmation of Independent Non-executive Directors

The Audit Committee, comprising four independent non-executive Directors, has reviewed the above non-exempt continuing connected transactions and confirmed that these transactions have been entered into:

- (a) in the ordinary and usual course of business of the Group;
- (b) either on normal commercial terms or, if there are not sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favourable to the Group than terms available to or from (as appropriate) independent third parties; and
- (c) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

Confirmation from Auditor of the Company

The Board has received an unqualified letter issued by the auditor of the Company in accordance with Hong Kong Standards on Assurance Engagement 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 (Revised) "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants containing its findings and conclusions in respect of the continuing connected transactions disclosed above in accordance with Rule 14A.56 of the Listing Rules.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended 31 March 2026, none of the Directors and their respective associates had any interests in any business, apart from the business of the Group, which competes or is likely to compete, either directly or indirectly, with the business of the Group.

REPORT OF THE DIRECTORS (CONTINUED)

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2026, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to Model Code, were as follows:

Long position in the Shares

Name of Directors	Capacity/ Nature of Interest	Number of Shares Held	Percentage of Shares in Issue (Note 1)
Mr. Chong Sik	Interest in controlled corporation (Note 2)	11,797,500	2.9175%
Mr. Chong Pun	Interest in controlled corporation (Note 3)	2,500	0.0006%

Notes:

1. The percentage is calculated based on the total number of 404,367,440 shares in issue as at 31 March 2026.
2. These shares were held by Strategic Elite Limited ("Strategic Elite"), a company in which beneficially and wholly-owned by Mr. Chong Sik. Mr. Chong Sik was deemed to be interested in all the shares held by Strategic Elite by virtue of the SFO.
3. These shares were held by Total Clarity Investments Limited ("Total Clarity"), a company in which beneficially and wholly-owned by Mr. Chong Pun. Mr. Chong Pun was deemed to be interested in all the shares held by Total Clarity by virtue of the SFO.

Save for those disclosed above, as at 31 March 2026, none of the Directors or chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

REPORT OF THE DIRECTORS (CONTINUED)

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2026, so far as known to the Directors or the chief executive of the Company, the following corporations or individuals (other than the Directors or chief executive of the Company) had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or be directly or indirectly interested in 5% or more of any class of share capital carrying rights to vote in all circumstances at the general meetings of the Company or which were recorded in the register of substantial shareholders maintained by the Company pursuant to Section 336 of the SFO or had otherwise notified to the Company and the Stock Exchange:

Name of Substantial Shareholders	Capacity/Nature of Interest	Number of Shares Held	Percentage of Shares in Issue (Note 1)
Strategic Elite	Beneficial owner	11,797,500 (L)	2.9175%
Ms. Lok Pui Yee, Fanny	Interest of spouse (Note 2)	11,797,500 (L)	2.9175%
Total Clarity	Beneficial owner	2,500 (L)	0.0006%
Ms. Tsang Kit Fong	Interest of spouse (Note 3)	2,500 (L)	0.0006%

Notes:

(L): Long position (S): Short position

1. The percentage is calculated based on the total number of 404,367,440 shares in issue as at 31 March 2026.
2. Ms. Lok Pui Yee, Fanny is the spouse of Mr. Chong Sik and is deemed to be interested in all the shares indirectly held or interested in by Mr. Chong Sik through Strategic Elite pursuant to the SFO.
3. Ms. Tsang Kit Fong is the spouse of Mr. Chong Pun and is deemed to be interested in all the shares indirectly held or interested in by Mr. Chong Pun through Total Clarity pursuant to the SFO.

Save as disclosed above, as at 31 March 2026, the Directors are not aware of any other corporation or individual (other than the Directors or chief executive of the Company) who had any interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or, who is, directly or indirectly, interested in 5% or more of any class of share capital carrying rights to vote in all circumstances at the general meetings of the Company, or as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO.

REPORT OF THE DIRECTORS *(CONTINUED)*

SHARE OPTION SCHEME

The Company adopted a share option scheme (the “Share Option Scheme”) pursuant to a written resolution of the shareholders passed on 31 January 2019. A summary of the principal terms of the Share Option Scheme is set out as follows:

(1) Purpose of the Share Option Scheme

The purpose of the Share Option Scheme is to enable the Board to grant options to eligible persons (as defined below) as incentives or rewards for their contribution or potential contribution to the Group and to recruit and retain high caliber eligible persons and attract human resources that are valuable to the Group.

(2) Participants of the Share Option Scheme

The participants of the Share Option Scheme shall be:

- (i) any employee or proposed employee (whether full time or part time, including any director) of any member of the Group or invested entity; and
- (ii) any supplier of goods or services, any customer, any person or entity that provides research, development or other technological support, any shareholders or other participants who contributes to the development and growth of the Group or any invested entity.

(3) Total number of shares available for issue under the Share Option Scheme together with the percentage of the issued shares that it represents as at the date of this annual report

- (i) The maximum number of shares which may be issued upon the exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option schemes of the Company shall not, in aggregate, exceed 30% of the total number of shares in issue from time to time.
- (ii) The total number of shares in respect of which options may be granted under the Share Option Scheme and any other share option schemes of the Company shall not in aggregate exceed 52,000,000 shares, being 10% of the total number of shares in issue on the Listing Date (the “Scheme Limit”) unless approved by the shareholders pursuant to paragraph (iv) below. Options lapsed in accordance with the terms of the Share Option Scheme or any other share option schemes of the Company shall not be counted for the purpose of calculating the Scheme Limit.
- (iii) The Company may seek separate approval of the shareholders in general meeting for refreshing the Scheme Limit provided that such limit as refreshed shall not exceed 10% of the total number of shares (assuming no options are granted under the Share Option Scheme) in issue as at the date of the approval of the shareholders on the refreshment of the Scheme Limit. Options previously granted under the Share Option Scheme or any other share option schemes of the Company (including options outstanding, cancelled, lapsed in accordance with the terms of the Share Option Scheme or any other share option scheme of the Company or exercised) will not be counted for the purpose of calculating the limit as refreshed.

REPORT OF THE DIRECTORS (CONTINUED)

For the purpose of seeking the approval of shareholders, a circular containing the information as required under the Listing Rules shall be sent by the Company to the shareholders.

- (iv) The Company may seek separate approval of the shareholders in general meeting for granting options beyond the Scheme Limit provided that the Options in excess of the Scheme Limit are granted only to Eligible Persons specifically identified by the Company before such approval is sought and that the proposed grantee(s) and his close associates (or his associates if the proposed grantee is a connected person) shall abstain from voting in the general meeting. For the purpose of seeking the approval of the shareholders, the Company shall send a circular to the shareholders containing a generic description of the specified proposed grantees of such options, the number and terms of the options to be granted, the purpose of granting such options to the proposed grantees with an explanation as to how the terms of options serve such purpose and any other information as required under the Listing Rules.
- (v) The shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other schemes of the Company at any time shall not exceed 30% of the shares in issue from time to time. No options under any schemes may be granted if this will result in the 30% limit being exceeded.

(4) Maximum entitlement of each participant

The maximum number of shares issued and to be issued upon exercise of the options granted and to be granted pursuant to the Share Option Scheme and any other share option schemes of the Company to each participant of the Share Option Scheme in any 12-month period up to and including the date of grant of the options shall not exceed 1% of the total number of shares in issue.

(5) Period within which the shares must be taken up under an option

The period within which the options must be exercised will be specified by the Company at the time of grant. This period shall not be longer than 10 years from the relevant date of grant.

(6) Minimum period for which an option must be held before it can be exercised

There is no minimum period in which an option must be held before the exercise of any option save as otherwise imposed by the Board in the relevant offer of options.

(7) Payment on acceptance of option offer

A consideration of HK\$1 is payable on acceptance of the offer of grant of an option where the grantee should accept or decline the offer of grant of an option within the date as specified in the offer letter issued by the Company, being a date not later than 21 days inclusive of, and from the date upon which it is made.

REPORT OF THE DIRECTORS *(CONTINUED)*

(8) Basis of determining the subscription price

The subscription price of a Share in respect of any particular option granted under the Share Option Scheme shall be such price as determined by the Board, and shall be at least the highest of: (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a trading day; and (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of grant.

(9) Remaining life of the Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of ten years commencing on 31 January 2019.

During the year ended 31 March 2026, no options had been granted, exercised or cancelled or lapsed under the Share Option Scheme. There were no outstanding options under the Share Option Scheme as at 31 March 2026.

The number of options available for grant under the mandate of the Share Option Scheme as at 1 April 2024 was 52,000,000. Upon the share consolidation effected on 31 October 2024, the share options adjustments took effect and the number of options available for grant under the mandate of the Share Option Scheme was adjusted to 2,600,000 shares. The number of options available for grant under the mandate of the Share Option Scheme as at 31 March 2026 and 31 March 2025 was 2,600,000.

The total number of shares available for issue under the Share Option Scheme was 2,600,000 Shares, being approximately 0.64% of the issued share capital as at the date of this annual report.

PERMITTED INDEMNITY PROVISION

Pursuant to the Articles of Association, subject to the applicable laws, every Director shall be entitled to be indemnified out of the assets of the Company against all losses and liabilities which he/she may sustain or incur in or about the execution of his/her office or otherwise in relation thereto. The Company has arranged for appropriate insurance for the Directors and officers of the Group in respect of legal actions against them arising from corporate activities of the Group.

SUFFICIENCY OF PUBLIC FLOAT

Based on information publicly available to the Company and within the best knowledge of the Directors, during the year ended 31 March 2026 and up to the date of this annual report, the Company has maintained the prescribed public float under the Listing Rules.

REPORT OF THE DIRECTORS *(CONTINUED)*

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2026, the Group's largest customer accounted for approximately 25.6% of the Group's total revenue for the year and the Group's five largest customers accounted for approximately 67.8% of the Group's total revenue for the year.

During the year ended 31 March 2026, the Group's largest supplier accounted for approximately 42.6% of the Group's total purchases for the year and the Group's five largest suppliers accounted for approximately 90.5% of the Group's total purchases for the year.

At no time during the year did a Director, a close associate of a Director or a shareholder of the Company (which to the knowledge of the Directors owns more than 5% of the number of issued shares of the Company) have any interest in any of the Group's five largest customers or suppliers.

EMOLUMENT POLICY

The emolument policy of the employees of the Group is determined by the management of the Group with reference to the qualifications, experience and performances of the employees. The emoluments of the Directors and senior management of the Company are recommended by the Remuneration Committee and approved by the Board having regard to the Company's operating results, individual performance and comparable market statistics.

RETIREMENT BENEFIT SCHEMES

Details of retirement benefit schemes of the Group as at 31 March 2026 are set out in note 32 to the consolidated financial statements.

COMPLIANCE WITH LAWS AND REGULATIONS

During the year ended 31 March 2026, there were no non-compliance with laws and regulations that would have a significant impact on the Group in relation to issues such as environmental protection, employment and labour practices, operating practices and the community.

REPORT OF THE DIRECTORS *(CONTINUED)*

CORPORATE GOVERNANCE

Details of the principal corporate governance practices adopted by the Company are set out in the “Corporate Governance Report” on pages 18 to 35 of this annual report.

ENVIRONMENTAL POLICIES AND PERFORMANCE

As a responsible corporate, the Group strives to minimise adverse impacts on the environment and maximise resources efficiency in the operations. We encourage the employees to participate environmental protection and energy conservation in daily operations. The Group will review its environmental practices from time to time and will consider implementing further practicable measures and practices to enhance environmental sustainability.

AUDITOR

On 7 May 2024, Yongtuo Fuson CPA Limited resigned as the auditor of the Company and CL Partners CPA Limited has been appointed as the auditor to fill the casual vacancy. On 19 March 2025, CL Partners CPA Limited resigned as the auditor of the Company and Infinity CPA Limited has been appointed as the auditor to fill the casual vacancy. Save for the aforementioned, there has been no other change of auditors in the past three years.

The consolidated financial statements for the year ended 31 March 2026 were audited by Infinity CPA Limited who will retire and, being eligible, offer themselves for re-appointment at the forthcoming AGM. A resolution for re-appointment of Infinity CPA Limited as the auditor of the Company will be proposed at the forthcoming AGM.

On behalf of the Board

Chong Sik

Chairman

Hong Kong, 30 June 2026

INDEPENDENT AUDITOR'S REPORT



Infinity CPA Limited

Room 1501, 15/F., Olympia Plaza

255 King's Road, North Point, Hong Kong

TO THE SHAREHOLDERS OF KNT HOLDINGS LIMITED

嘉藝控股有限公司

(Incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of KNT Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 94 to 171, which comprise the consolidated statement of financial position as at 31 March 2026, and the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2026, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards issued by Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Valuation of fair values of leasehold land and buildings and investment properties; and
- Impairment assessment of trade receivables, deposits and other receivables.

INDEPENDENT AUDITOR'S REPORT *(CONTINUED)*

Key Audit Matters

Valuation of fair values of leasehold land and buildings and investment properties

Refer to notes 3, 4, 14 and 15 to the consolidated financial statements.

We identified the valuation of fair values of leasehold land and buildings and investment properties as a key audit matter due to the significant balances of these assets at the end of the reporting period and the significant judgements and estimates exercised by the Group's management.

As at 31 March 2026, the fair values of leasehold land and buildings and investment properties amounted to approximately HK\$24,370,000 and HK\$9,030,000, respectively, and the fair value loss of leasehold land and buildings and investment properties for the year then ended were approximately HK\$3,030,000 and HK\$1,270,000, respectively.

The management estimated, with the assistance of an external valuer, the fair values of leasehold land and buildings and investment properties by considering and applying valuation methodology, inputs and assumptions that involve the exercise of significant management judgement.

How our audit addressed the Key Audit Matters

Our audit procedures in relation to valuation of fair values of leasehold land and buildings and investment properties included:

- obtained an understanding of the key controls over valuation of fair values of leasehold land and buildings and investment properties;
- evaluated the independence, competence, objectivity and experience of the valuer engaged by management;
- discussed with the valuer to understand the valuation methodology applied and information and assumptions used to determine the fair values of leasehold land and buildings and investment properties;
- evaluated the reasonableness of the valuation methodology and the key inputs and assumptions used to determine the fair values of leasehold land and buildings and investment properties;
- compared key market data inputs to available market data e.g. market prices of comparable properties;
- performed land searches of leasehold land and buildings and investment properties; and
- checked the mathematical accuracy of valuation of leasehold land and buildings and investment properties.

INDEPENDENT AUDITOR'S REPORT *(CONTINUED)*

Key Audit Matters

Impairment assessment of trade receivables, deposits and other receivables

Refer to notes 3, 4, 19 and 20 to the consolidated financial statements.

We identified the impairment assessment of trade receivables, deposits and other receivables as a key audit matter due to the significant balances of these assets at the end of the reporting period and the significant judgements and estimates exercised by the Group's management.

As at 31 March 2026, the net carrying amount of trade receivables, deposits and other receivables amounted to approximately HK\$69,550,000 and HK\$21,913,000, respectively, (net of the allowance for expected credit losses ("ECL") of approximately HK\$1,443,000 and HK\$1,872,000, respectively).

Management estimated the allowance for ECL for trade receivables, deposits and other receivables by considering factors including the ageing profile, debtors' repayment history and the current and forward-looking information on macroeconomic factors that involve the exercise of management judgement.

How our audit addressed the Key Audit Matters

Our audit procedures in relation to impairment assessment of trade receivable, deposits and other receivables included:

- obtained an understanding of the key controls over credit assessment procedures performed by management, including the periodic review of aged receivables and management's estimation of the allowance for ECL on trade receivables, deposits and other receivables;
- evaluated the Group's policy for estimating the ECL with reference to the requirements of the prevailing accounting standard;
- tested the accuracy of the ageing profile of trade receivables, deposits and other receivables by checked to supporting documents on a sample basis;
- examined the estimation on the ECL of individual balances on sample basis and the expected loss rate of each category groups and evaluated the basis and factors used in the estimation to the appropriateness of the identification of significant increase in credit risk, defaults and credit-impaired receivables;
- obtained an understanding of and evaluated the reasonableness of the methodology and the key data inputs and assumptions used to determine the ECL; and
- tested the mathematical accuracy of the calculation of ECL rates and the calculation of the allowance for ECL.

INDEPENDENT AUDITOR'S REPORT *(CONTINUED)*

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS OF THE COMPANY AND THE AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the audit committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT *(CONTINUED)*

As part of an audit in accordance with HKSAAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

INDEPENDENT AUDITOR'S REPORT *(CONTINUED)*

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Infinity CPA Limited

Certified Public Accountants

CHAN KIN MING

Practising Certificate Number P07802

Hong Kong, 30 June 2026

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 March 2026

	NOTES	2026 HK\$'000	2025 HK\$'000
Revenue	5	98,041	63,995
Cost of sales		(93,240)	(57,672)
Gross profit		4,801	6,323
Other income	6	1,550	3,745
Other gains and losses, net	7	(1,138)	(2,159)
Selling and distribution expenses		(7,235)	(5,453)
Administrative expenses		(35,501)	(24,382)
Impairment loss recognised in respect of trade receivables, deposits and other receivables, net		(3,305)	–
Impairment loss recognised in respect of property, plant and equipment	14	(155)	(31)
Impairment loss recognised in respect of right-of-use assets	16	(1,207)	–
Finance costs	8	(3,426)	(1,849)
Loss before tax		(45,616)	(23,806)
Income tax expense	9	(43)	(2)
Loss for the year attributable to the owners of the Company	10	(45,659)	(23,808)
		HK cents	HK cents (Restated)
Loss per share	13		
– Basic		(20.7)	(49.5)
– Diluted		(20.7)	(49.5)

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2026

	NOTE	2026 HK\$'000	2025 HK\$'000
Loss for the year	10	(45,659)	(23,808)
Other comprehensive expense for the year:			
<i>Items that will not be reclassified to profit or loss:</i>			
– Net loss on revaluation of properties		(1,759)	(886)
– Deferred tax relating to revaluation of properties		464	327
<i>Items that may be reclassified subsequently to profit or loss:</i>			
– Exchange differences arising on translation of foreign operations		(205)	327
– Reclassification adjustment for the cumulative exchange reserve included in profit or loss upon disposal of the subsidiaries and associates		–	(46)
Other comprehensive expense for the year, net of tax		(1,500)	(278)
Total comprehensive expense for the year attributable to the owners of the Company		(47,159)	(24,086)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2026

	NOTES	2026 HK\$'000	2025 HK\$'000
Non-current assets			
Property, plant and equipment	14	24,370	27,557
Investment properties	15	9,030	10,300
Right-of-use assets	16	–	304
Intangible asset	17	–	–
		33,400	38,161
Current assets			
Inventories	18	1,380	5,176
Trade receivables	19	69,550	6,867
Deposits, prepayments and other receivables	20	22,456	38,287
Bank balances and cash	21	10,869	6,759
		104,255	57,089
Current liabilities			
Trade payables	22	48,802	5,392
Other payables and accruals	23	14,347	19,965
Amounts due to directors	24	495	15,665
Contract liabilities	25	452	621
Income tax payable		7	–
Lease liabilities	26	978	446
Borrowings	27(a)	8,456	15,346
Bank overdrafts	27(b)	–	5,918
		73,537	63,353
Net current assets (liabilities)		30,718	(6,264)
Total assets less current liabilities		64,118	31,897

CONSOLIDATED STATEMENT OF FINANCIAL POSITION *(CONTINUED)*

As at 31 March 2026

	NOTES	2026 HK\$'000	2025 HK\$'000
Non-current liabilities			
Lease liabilities	26	253	–
Deferred tax liabilities	28	4,157	4,620
		4,410	4,620
NET ASSETS		59,708	27,277
Capital and reserves			
Share capital	29	80,873	10,109
Reserves		(21,165)	17,168
TOTAL EQUITY		59,708	27,277

The consolidated financial statements were approved and authorised for issue by the board of directors on 30 June 2026 and are signed on its behalf by:

CHONG PUN
DIRECTOR

CHONG SIK
DIRECTOR

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2026

	Equity attributable to the owners of the Company								Total HK\$'000
	Share capital HK\$'000	Share premium HK\$'000	Other reserve HK\$'000 (note (a))	Translation reserve HK\$'000	Revaluation reserve HK\$'000	Deemed distribution HK\$'000 (note (b))	Statutory reserve HK\$'000 (note (c))	Accumulated losses HK\$'000	
At 1 April 2024	8,424	141,617	19,520	2,729	24,175	(1,419)	2,538	(151,053)	46,531
Loss for the year	-	-	-	-	-	-	-	(23,808)	(23,808)
Other comprehensive expense for the year	-	-	-	281	(559)	-	-	-	(278)
Total comprehensive expense for the year	-	-	-	281	(559)	-	-	(23,808)	(24,086)
Issuance of shares upon placing of shares (note 29(b))	1,685	3,147	-	-	-	-	-	-	4,832
Transfer to accumulated losses	-	-	-	-	(917)	-	-	917	-
At 31 March 2025 and 1 April 2025	10,109	144,764	19,520	3,010	22,699	(1,419)	2,538	(173,944)	27,277
Loss for the year	-	-	-	-	-	-	-	(45,659)	(45,659)
Other comprehensive expense for the year	-	-	-	(205)	(1,295)	-	-	-	(1,500)
Total comprehensive expense for the year	-	-	-	(205)	(1,295)	-	-	(45,659)	(47,159)
Issuance of shares upon rights issue (note 29(c))	30,327	11,220	-	-	-	-	-	-	41,547
Issuance of shares upon rights issue (note 29(d))	40,437	(2,394)	-	-	-	-	-	-	38,043
Transfer to accumulated losses	-	-	-	-	(880)	-	-	880	-
At 31 March 2026	80,873	153,590	19,520	2,805	20,524	(1,419)	2,538	(218,723)	59,708

Notes:

- (a) **Other reserve:** Other reserve represents (i) the transfer of HK\$16,500,000 as a result of the transfer of the entire shareholding in Dongguan HYG Garment Company Limited ("HYG"), one of the operating subsidiaries established in the People's Republic of China ("PRC"), from Mr. Chong Sik ("Mr. S Chong") and Mr. Chong Pun ("Mr. P Chong"), the directors of the Company in the previous year to KNT International Holdings Limited ("KNT Int'l"), a company incorporated in Hong Kong and wholly owned by Mr. S Chong and Mr. P Chong, at nil consideration, HYG is then wholly-owned by KNT Int'l since the completion of transfer; and (ii) the transfer of HK\$3,020,000 as a result of the transfer of the entire shareholding in KNT Int'l and KNT Limited ("KNT"), one of the operating subsidiaries incorporated in Hong Kong, from Mr. S Chong and Mr. P Chong in the previous years.
- (b) **Deemed distribution:** The deemed distribution represents the transaction cost attributed to shares offered for sale by the shareholders of the Company during global offering of the Company's shares in 2019, which was borne by the Group and deemed as distribution to shareholders.
- (c) **Statutory reserve:** As stipulated by the relevant PRC laws and regulations, the subsidiary established in the PRC shall set aside 10% of its net profit to the statutory reserve. The statutory reserve is capped at 50% of registered capital can only be used upon approval by the board of directors of the relevant subsidiary and by the relevant authority, to offset previous year's losses or convert into additional capital of the PRC subsidiary.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2026

	2026 HK\$'000	2025 HK\$'000
OPERATING ACTIVITIES		
Loss before tax	(45,616)	(23,806)
Adjustments for:		
Amortisation of intangible asset	–	26
Change in fair values of investment properties	1,270	900
Depreciation of property, plant and equipment	1,279	1,425
Depreciation of right-of-use assets	3,596	3,043
Finance costs	3,426	1,849
Impairment loss recognised (reversed) on inventories	1,794	(1,141)
Impairment loss recognised in respect of property, plant and equipment	155	31
Impairment loss recognised in respect of right-of-use assets	1,207	–
Impairment loss recognised in respect of trade receivables, deposits and other receivables, net	3,305	–
Interest income	(1)	(30)
Gain on disposal of property, plant and equipment	(52)	–
(Gain) loss on disposal of subsidiaries	(10)	1,040
Overprovision and written off of other payables and accruals	–	(1,888)
Written off of contract liabilities	–	(1,314)
Operating cash flow before movements in working capital	(29,647)	(19,865)
Decrease in inventories	2,154	5,276
(Increase) decrease in trade receivables	(64,115)	254
Decrease (increase) in deposits, prepayments and other receivables	19,047	(1,263)
Increase in trade payables	43,365	1,583
(Decrease) increase in other payables and accruals	(807)	5,199
Decrease in contract liabilities	(169)	(2,777)
Cash used in operations	(30,172)	(11,593)
Income tax paid	(34)	–
Net cash used in operating activities	(30,206)	(11,593)
INVESTING ACTIVITIES		
Bank interest received	1	5
Deposit paid for cooperative arrangement	(6,250)	–
Net proceeds from disposal of property, plant and equipment	52	–
Net proceed from disposal of subsidiaries	10	5,500
Purchases of property, plant and equipment	(7)	(33)
Net cash (used in) from investing activities	(6,194)	5,472

CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

For the year ended 31 March 2026

	2026 HK\$'000	2025 HK\$'000
FINANCING ACTIVITIES		
Deposit received from shareholders for rights issue	–	5,915
Issuance of ordinary shares upon placing, net of transaction cost	–	4,832
Issuance of ordinary shares upon rights issue, net of transaction cost	75,644	–
Interest paid	(3,426)	(1,849)
New borrowings raised	9,000	13,190
Repayments of borrowings	(15,890)	(14,443)
New bond issued	10,000	–
Repayments of bond payable	(10,000)	–
Repayments of lease liabilities	(3,714)	(2,829)
Advances from directors	55	7,790
Repayments to directors	(15,251)	(4,195)
Net cash from financing activities	46,418	8,411
NET INCREASE IN CASH AND CASH EQUIVALENTS	10,018	2,290
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	841	(1,444)
Effect of foreign exchange rate changes	10	(5)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	10,869	841
ANALYSIS OF CASH AND CASH EQUIVALENTS, represented by:		
Bank balances and cash	10,869	6,759
Bank overdrafts	–	(5,918)
	10,869	841

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2026

1. GENERAL INFORMATION

KNT Holdings Limited (the “Company”) was incorporated in the Cayman Islands as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The Company’s registered office and principal place of business are disclosed in the “Corporate Information” section to this annual report.

In the opinion of the directors of the Company, the Company has no immediate and ultimate holding company.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries of the Company are manufacturing and trading of garment products; and trading of accessories.

The consolidated financial statements are presented in Hong Kong Dollars (“HK\$”), which is also the functional currency of the Company.

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to HKFRS Accounting Standards that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the Group’s annual periods beginning on or after 1 April 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21

Lack of Exchangeability

The application of the amendments to HKFRS Accounting Standards in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

New and Amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instrument ¹
Amendments to HKFRS Accounting Standards – Volume 11	Annual Improvements to HKFRS Accounting Standards ¹
Amendments to HKFRS 9 and HKFRS 7	Amendments to Contract Referencing Nature – dependent Electricity ¹
HKFRS 18	Presentation and Disclosure in Financial Statements ²
Amendments to HKAS 21	Translation to Hyperinflationary Presentation Currency ²
Amendments to HKFRS 10 and HKAS 28	Amendments to Sale or Contribution of Assets Between an Investor and its Associate or Joint Venture ³

¹ Effective for annual periods beginning on or after 1 January 2026

² Effective for annual periods beginning on or after 1 January 2027

³ No mandatory effective date yet determined but available for adoption

Further information about those HKFRS Accounting Standards that are expected to be applicable to the Group is described below.

HKFRS 18 replaces HKAS 1 Presentation of Financial Statements, carrying forward many of the requirements in HKAS 1 unchanged and complementing them with new requirements. HKFRS 18 introduces new requirements for presentation within the statement of profit or loss, including specified totals and subtotals. Entities are required to classify all income and expenses within the statement of profit or loss into one of the five categories: operating, investing, financing, income taxes and discontinued operations, and to present two new defined subtotals. It also requires disclosures about management-defined performance measures in a single note and introduces enhanced requirements on the grouping (aggregation and disaggregation) and the location of information in both the primary financial statements and the notes. Some requirements previously included in HKAS 1 are moved to HKAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, which is renamed as HKAS 8 Basis of Preparation of Financial Statements. As a consequence of the issuance of HKFRS 18, limited, but widely applicable, amendments are made to HKAS 7 Statement of Cash Flows and HKAS 33 Earnings Per Share. In addition, there are minor consequential amendments to other HKFRSs. HKFRS 18 and the consequential amendments to other HKFRSs will be effective for annual periods beginning on or after 1 January 2027 with earlier application permitted. Retrospective application is required. The Group is currently analysing the new requirements and assessing the impact of HKFRS 18 on the presentation and disclosure of the Group's financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(a) Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards which includes all Hong Kong Financial Reporting Standards ("HKFRSs"), Hong Kong Accounting Standards ("HKASs") and interpretations issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain properties that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are accounted for in accordance with HKFRS 16 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 valuation based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs, i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs, i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- the Group’s performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Revenue from contracts with customers *(continued)*

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. The Group receives upfront deposits from certain customers and this has resulted in a contract liability.

Revenue represents the consideration to which the Group expects to be entitled in exchange for those goods. The Group recognises revenue when it transfers control of goods to a customer.

The Group recognises revenue mainly from the sales of garment products (including bridesmaid dresses, bridal gowns, special occasion dresses, fashion apparels, accessories and others).

Sales of garment products

Revenue from the sales of garment products is recognised at a point in time when the control of goods has transferred, being when the goods have been delivered to the customers' specific location. Transportation and other related activities that occur before customers obtains control of the related products are considered as fulfilment activities.

A receivable is recognised by the Group when the goods are delivered to the customers as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due. For a contract where the period between the payment by the customer and the transfer of the promised goods is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Lease

Definition of a lease

The Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception of the contract. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

For contracts entered into or modified on or after the date of initial application of HKFRS 16, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Lease *(continued)*

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Short-term leases

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis or another systematic basis over the lease term.

Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Lease *(continued)*

The Group as a lessee *(continued)*

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.
- a lease contract is modified and the lease modification is not accounted for as a separate lease (see below for the accounting policy for “lease modifications”).

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Lease *(continued)*

The Group as a lessee *(continued)*

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentives receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset.

When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

The Group as a lessor

Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term except for investment properties measured under fair value model.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Lease *(continued)*

The Group as a lessor *(continued)*

Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

Lease modification

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modifications, including lease incentives provided through forgiveness or reduction of rentals.

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. HK\$) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Foreign currencies *(continued)*

The change in functional currency of the Company was applied prospectively from the date of change. All items were translated into HK\$ at the exchange rate on that date. The cumulative currency translation differences which had arisen from the translation of foreign operations up to the date of the change in functional currency were not reclassified from equity to profit or loss until the disposal of the relevant operations.

Employee benefits

Retirement benefits costs

Payments to the stated-managed retirement benefits schemes and the Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

Short-term and employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All borrowing costs are recognised in profit or loss in the period in which they are incurred.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income".

Taxation

Income tax expense represents the sum of current and deferred tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from loss before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Taxation *(continued)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 *Income Taxes* requirements to the lease liabilities and the related assets separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

Property, plant and equipment

Property, plant and equipment other than leasehold land and buildings are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any. Depreciation of these assets commences when the assets are ready for their intended use.

Leasehold land and buildings, whose fair values can be measured reliably, are stated at their revalued amount at the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Property, plant and equipment *(continued)*

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as “right-of-use assets” in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

The Group performs revaluations of the properties with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the end of the reporting period. Any revaluation increase arising from revaluation of property, plant and equipment is recognised in other comprehensive income and accumulated in revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognise in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously charged. A decrease in net carrying amount arising on revaluation of property, plant and equipment is recognised in profit or loss to the extent that it exceeds the balance, if any, on the revaluation reserve relating to a previous revaluation of that asset. On the subsequent sale or retirement of a revaluated asset, the attributable revaluation surplus is transferred to accumulated losses.

Depreciation is recognised so as to allocate the cost of items of property, plant and equipment less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure or fair value as at the date of transfer from property, plant and equipment. Subsequent to initial recognition, investment properties are measured at fair value, adjusted to exclude any prepaid or accrued operating lease income. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

Intangible asset

Intangible asset with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and any accumulated impairment losses.

Amortisation for intangible asset with finite useful lives is provided on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of the reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss in the period when the asset is derecognised.

Impairment losses on property, plant and equipment, right-of-use assets and intangible assets

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets and intangible assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

The recoverable amount of property, plant and equipment, right-of-use assets and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Impairment losses on property, plant and equipment, right-of-use assets and intangible assets *(continued)*

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit, when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts which are repayable on demand and form an integral part of the Group's cash management. Such overdrafts are presented as bank overdrafts in the consolidated statement of financial position.

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted-average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Financial Instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 *Revenue from contracts with Customers*. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

Financial assets *(continued)*

Impairment of financial assets subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets (including trade receivables, deposits and other receivables and bank balances). The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always assesses lifetime ECL for trade receivables and the ECL on these assets are assessed individually for each debtor. The ECL on those financial assets are estimated by applying a probability-weighted estimate of the credit loss for each debtor. The probability-weighted estimate of the credit loss is determined based on the Group’s historical credit loss experience and factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as forecast direction of conditions at the end of the reporting period, including time value of money where appropriate.

For all other financial instruments, the Group measures the loss allowance equal to 12-month ECL, unless there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

Financial assets *(continued)*

Impairment of financial assets subject to impairment assessment under HKFRS 9 *(continued)*

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

Financial assets *(continued)*

Impairment of financial assets subject to impairment assessment under HKFRS 9 *(continued)*

(ii) Definition of default

The Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full.

The Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

Financial assets *(continued)*

Impairment of financial assets subject to impairment assessment under HKFRS 9 *(continued)*

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

(v) Measurement of and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Financial Instruments *(continued)*

Financial assets *(continued)*

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Financial liabilities at amortised cost

Financial liabilities (including trade payables, other payables and accruals, amounts due to directors, borrowings and bank overdrafts) are subsequently measured at amortised cost, using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

(b) Material accounting policy information *(continued)*

Related parties

- (i) A person, or a close member of that person's family, is related to the Group if that person:
 - (1) has control or joint control over the Group;
 - (2) has significant influence over the Group;
 - (3) is a member of the key management personnel of the Group or the Group's parent.
- (ii) An entity is related to the Group if any of the following conditions applies:
 - (1) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (3) Both entities are joint ventures of the same third party.
 - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (5) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
 - (6) The entity is controlled or jointly controlled by a person identified in (i) above.
 - (7) A person identified in (i)(1) above has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (8) The entity, or any member of a Group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the management of the Group is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

The following is the key assumption concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Valuation of fair values of leasehold land and buildings and investment properties

The fair value is based on valuation of leasehold land and buildings and investment properties conducted by an independent external valuer with relevant qualifications (the "Valuer"). In determining the fair values of the Group's leasehold land and buildings and investment properties, the Valuer applied a direct comparison approach which involves, inter alia, significant unobservable inputs and judgements.

The carrying amounts of leasehold land and buildings and investment properties which under revaluation amount as at 31 March 2026 were approximately HK\$24,370,000 (2025: HK\$27,400,000) and HK\$9,030,000 (2025: HK\$10,300,000), respectively. Further details, including the key assumptions used for fair value measurement, are given in notes 14 and 15 to the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

4. KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Key sources of estimation uncertainty (continued)

Provision of impairment for trade receivables, deposits and other receivables

The Group assesses lifetime ECL on trade receivables, including amount due from Veromia Limited, a related company, deposits and other receivables on an individual basis under the ECL model. The estimation on ECL is required in assessing probability-weighted estimate of the credit loss within the relevant time band which is based on the Group's historical credit loss experience and the factors that are specific to the debtors, general economic conditions and forward-looking information that is reasonable and supportable available without undue costs or effort. For deposits and other receivables, the management of the Group assesses 12-month ECL on an individual assessment on the recoverability of these balances based on the debtor's credit quality and also available reasonable and supportive forward-looking information. If there is a significant increase in credit risk on the debtors of the Group since initial recognition, additional ECL may be required.

The provision of ECL is sensitive to changes in estimates. The information about the ECL is disclosed in note 34 to the consolidated financial statements.

As at 31 March 2026, the carrying amounts of trade receivables, deposits and other receivables are approximately HK\$69,550,000 and HK\$21,913,000 (2025: HK\$6,867,000 and HK\$34,293,000) respectively.

Net realisable value of raw materials

Management of the Group determines provision for obsolete and slow-moving raw materials that are no longer suitable for use in production based on the ageing of inventories and carries out a review on an item-by-item basis with reference to subsequent usage of raw materials, current market condition and expectation of future usage.

As at 31 March 2026, the carrying amounts of raw materials are approximately HK\$756,000 (2025: HK\$3,225,000).

Income taxes and deferred taxes

The Group is subject to income taxes in Hong Kong and the PRC. Significant estimates are required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the provisions of income taxes and deferred taxes in the period in which such determination is made.

Deferred tax assets are recognised for unused tax losses and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which the deferred tax assets can be utilised. In determining the amount of deferred tax assets to be recognised, significant judgement is required relating to the timing and level of future taxable profits, after taking into account future tax planning strategies. The amount of deferred tax assets recognised at future dates are adjusted if there are significant changes from these estimates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

5. REVENUE AND SEGMENT INFORMATION

Revenue represents the amounts of the transaction price received and receivable for goods sold by the Group, net of discounts.

An analysis of revenue from operations is as follows:

	2026 HK\$'000	2025 HK\$'000
Sales of garment products recognised at a point in time		
Bridesmaid dresses	4,706	33,427
Bridal gowns	2,085	2,527
Special occasion dresses	9,049	11,696
Fashion apparels	78,724	4,291
Accessories	2,926	11,606
Others (note)	551	448
Total	98,041	63,995

Note: Others include sales of fabrics and other garment accessories.

	2026 HK\$'000	2025 HK\$'000
Geographical markets		
United States of America	16,878	31,001
Hong Kong	72,312	22,684
Europe	5,060	4,467
United Kingdom	3,561	4,784
Australia	41	1,059
Others	189	–
Total	98,041	63,995

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

Sales of garment products

Revenue from the sales of garment products is recognised at a point in time when the control of goods has transferred, being when the goods have been shipped to the customers' specific location. Transportation and other related activities that occur before customers obtains control of the related products are considered as fulfilment activities. The credit terms normally granted by the Group to customers upon delivery of goods range from 0-90 days.

Transaction price allocated to the remaining performance obligations

The following table shows the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied as at the end of the reporting period.

	2026 HK\$'000	2025 HK\$'000
Sales of garment products	4,195	2,240

The management expected that the unsatisfied performance obligation would be recorded as revenue within one year.

Segment information

The Group's operation is solely derived from manufacturing and trading of garment products during the year. For the purpose of resources allocation and performance assessment, the chief operating decision maker (i.e. the executive directors of the Company) reviews revenue analysis by geographic location of customers, overall results and financial position of the Group as a whole based on same accounting policies set out in note 3. No other discrete financial information is provided other than the Group's result and financial position as a whole. Accordingly, only entity-wide disclosures are presented.

Geographical information

The Group's operations are mainly located in Hong Kong and the PRC. All non-current assets as at 31 March 2026 and 2025 were located in Hong Kong and the non-current assets located in the PRC had been fully impaired.

The Group's revenue from external customers based on the location of customers are disclosed above in this note.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

Information about major customers

Revenue from customers individually contributing over 10% of the Group's revenue during the year are as follows:

	2026 HK\$'000	2025 HK\$'000
Customer A	25,125	N/A*
Customer B	13,014	N/A*
Customer C	12,464	N/A*
Customer D	N/A*	18,533
Customer E	N/A*	11,606
Customer F	N/A*	7,352

* The corresponding revenue did not contribute over 10% of the total revenue of the Group.

6. OTHER INCOME

	2026 HK\$'000	2025 HK\$'000
Bank interest income	1	5
Government grants (note)	404	–
Interest income from loan advances to an associate	–	25
Overprovision and written off of other payables and accruals	–	1,888
Rental income, net of outgoing expenses of approximately HK\$90,000 (2025: HK\$91,000)	30	460
Waiver income	1,000	–
Written off of contract liabilities	–	1,314
Sundry income	115	53
	1,550	3,745

Note:

During the year ended 31 March 2026, the Group recognised government grants of approximately HK\$404,000 in respect of the dedicated fund on Branding, Upgrading and Domestic Sales initiated by the Hong Kong government and managed by the Hong Kong Productivity Council. The Group has complied all attached conditions in relation to the government grants recognised for the year ended 31 March 2026.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

7. OTHER GAINS AND LOSSES, NET

	2026 HK\$'000	2025 HK\$'000
Change in fair value of investment properties (note 15)	(1,270)	(900)
Gain on disposal of property, plant and equipment	52	–
Gain (loss) on disposal of subsidiaries	10	(1,040)
Net exchange gains (losses)	70	(219)
	(1,138)	(2,159)

8. FINANCE COSTS

	2026 HK\$'000	2025 HK\$'000
Interest on bank loans and overdrafts	573	836
Interest on lease liabilities	127	69
Interest on other loans	928	944
Interest on bond payables	1,798	–
	3,426	1,849

9. INCOME TAX EXPENSE

Income tax expense relating to operations has been recognised in profit or loss as follows:

	2026 HK\$'000	2025 HK\$'000
Hong Kong Profits Tax		
– current year	8	–
PRC Enterprise Income Tax		
– current year	34	–
	42	–
Deferred tax expense (note 28)	1	2
	43	2

Under the two-tiered profits tax rates regime in Hong Kong, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of corporations not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

9. INCOME TAX EXPENSE (CONTINUED)

Under the Law of the People's Republic of China on Enterprise Income Tax ("EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiary is 25% for both years.

The income tax expense for the year can be reconciled to the loss before tax per consolidated statement of profit or loss as follows:

	2026 HK\$'000	2025 HK\$'000
Loss before tax	(45,616)	(23,806)
Tax at Hong Kong Profits Tax rate of 16.5% (note)	(7,527)	(3,927)
Tax effect of expenses not deductible for tax purpose	3,453	2,488
Tax effect of income not taxable for tax purpose	(165)	(908)
Tax effect of tax losses not recognised	5,125	3,708
Tax effect of utilisation of tax losses previously not recognised	–	(190)
Tax effect of unrecognised temporary difference	545	–
Effect of different tax rates of subsidiaries operating in other jurisdiction	(1,388)	(1,169)
Income tax expense for the year	43	2

Note: The income tax rate in the jurisdiction where the operations of the Group substantially based is used.

As at 31 March 2026, the Group has estimated unused tax losses of approximately HK\$152,341,000 (2025: HK\$121,283,000), available for offset against future profits. The main temporary difference relates to accumulated impairment loss recognised in respect of trade receivables, deposits and other receivables, amounting to approximately HK\$3,316,000 (2025: HK\$11,000). No deferred tax asset has been recognised as at 31 March 2026 in respect of these deductible temporary differences and estimated unused tax losses as it is not probable that taxable profits will be available against which the deductible temporary differences and unused tax losses can be utilised.

For the Group's PRC subsidiaries, unrecognised tax losses of approximately HK\$78,691,000 (2025: HK\$62,219,000) will expire in various dates up to 2031 (2025: 2030). The remaining unrecognised tax losses of the Group can be carried forward indefinitely.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

10. LOSS FOR THE YEAR

	2026 HK\$'000	2025 HK\$'000
Loss for the year has been arrived at after charging:		
Directors' emoluments (note 11)	4,575	3,825
Other staff costs:		
– Salaries and other allowances	18,429	20,112
– Retirement benefits scheme contributions (note (a))	1,391	2,235
Total staff costs	24,395	26,172
Total staff costs represented by:		
Capitalised in inventories	3,974	12,357
Included in selling and distribution expenses	1,605	1,936
Included in administrative expenses	18,816	11,879
	24,395	26,172
Depreciation of right-of-use assets	3,596	3,043
Depreciation of property, plant and equipment	1,279	1,425
	4,875	4,468
Less: Amount capitalised in inventories	(1,472)	(2,218)
Depreciation included in administrative expenses	3,403	2,250
Auditor's remuneration		
– assurance services		
– current year	1,140	950
– under-provision in prior year	–	250
Amortisation of intangible asset	–	26
Cost of inventories recognised as cost of sales	93,240	57,672

Note:

- (a) Amount excludes the retirement benefits scheme contributions for the directors of the Company which are set out in note 11.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

11. DIRECTORS' AND EMPLOYEES' EMOLUMENTS

(a) Directors' and chief executive's remuneration

The remuneration paid or payable to the directors and chief executive officer of the Company by entities comprising the Group were as follows:

	Other remunerations			
	Fee	Salaries, allowances and other benefits	Retirement benefits scheme contributions	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Year ended 31 March 2026				
Executive directors				
Mr. S Chong (Chief Executive Officer)	–	1,682	18	1,700
Mr. P Chong	–	988	18	1,006
Mr. Lam Chi Yuen (note (ii))	–	855	17	872
Mr. Tsui Wing Tak	360	–	–	360
Ms. Wu Zongmei	240	–	–	240
Independent non-executive directors				
Mr. Lau Koong Yep	120	–	–	120
Mr. Yuen King Sum	120	–	–	120
Mr. Chan Kai Chung	120	–	–	120
Mr. Chan Kwan Yung (note (viii))	37	–	–	37
	997	3,525	53	4,575
Year ended 31 March 2025				
Executive directors				
Mr. S Chong (Chief Executive Officer)	–	1,332	18	1,350
Mr. P Chong	–	985	18	1,003
Mr. Lam Chi Yuen	–	786	18	804
Mr. Tsui Wing Tak (note (iv))	133	–	–	133
Ms. Wu Zongmei (note (vi))	70	–	–	70
Dr. Dong Bin (note (ix))	–	–	–	–
Dr. Wong Ho Yin (note (x))	–	–	–	–
Non-executive director				
Mr. Hu Shilin (note (xi))	–	–	–	–
Independent non-executive directors				
Mr. Leung Martin Oh Man (note (iii))	114	–	–	114
Mr. Lau Koong Yep	120	–	–	120
Mr. Yuen King Sum	120	–	–	120
Mr. Lau Kwok Fan (note (v))	76	–	–	76
Mr. Chan Kai Chung (note (vii))	35	–	–	35
	668	3,103	54	3,825

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

11. DIRECTORS' AND EMPLOYEES' EMOLUMENTS *(CONTINUED)*

(a) Directors' and chief executive's remuneration *(continued)*

Notes:

- (i) The emoluments of executive directors stated above were for their services in connection with the management of the affairs of the Company and the Group. The emoluments of non-executive director and independent non-executive directors shown above were for their services as directors of the Company.
- (ii) Mr. Lam Chi Yuen was resigned as executive director of the Company on 8 April 2026.
- (iii) Mr. Leung Martin Oh Man resigned as independent non-executive director of the Company on 12 March 2025.
- (iv) Mr. Tsui Wing Tak was appointed as executive director of the Company on 18 November 2024.
- (v) Mr. Lau Kwok Fan resigned as independent non-executive director of the Company on 18 November 2024.
- (vi) Ms. Wu Zongmei was appointed as executive director of the Company on 16 December 2024.
- (vii) Mr. Chan Kai Chung was appointed as independent non-executive director of the Company on 16 December 2024.
- (viii) Mr. Chan Kwan Yung was appointed as independent non-executive director of the Company on 11 December 2025.
- (ix) Dr. Dong Bin resigned as executive director of the Company on 20 January 2025.
- (x) Dr. Wong Ho Yin resigned as executive director of the Company on 19 April 2024.
- (xi) Mr. Hu Shilin resigned as non-executive director of the Company on 26 August 2024.

None of the directors waived any emoluments during the year. There was no arrangement under which a director or the chief executive officer waived or agreed to waive any emoluments during the years ended 31 March 2026 and 2025.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

11. DIRECTORS' AND EMPLOYEES' EMOLUMENTS (CONTINUED)

(b) Five highest paid employees

The five highest paid employees of the Group during the year ended 31 March 2026 included three (2025: three) directors of the Company, details of whose remuneration are set out in the disclosures above. Details of the remuneration for the year of the remaining two (2025: two) highest paid employees are as follows:

	2026 HK\$'000	2025 HK\$'000
Salaries and allowances	1,615	1,136
Contributions to retirement benefits scheme	36	33
	1,651	1,169

The number of the highest paid employees who are not the directors of the Company whose remuneration fell within the following bands is as follows:

	Number of employees	
	2026	2025
Nil to HK\$1,000,000	2	2

No emoluments were paid by the Group to any of the directors of the Company or the chief executive officer of the Group or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office for both years.

12. DIVIDENDS

No dividend was paid or proposed for ordinary shareholders of the Company during the years ended 31 March 2026 and 2025, nor has any dividend been proposed since the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

13. LOSS PER SHARE

The calculation of the basic and diluted loss per share attributable to the owners of the Company is based on the following data:

	2026 HK\$'000	2025 HK\$'000
Loss		
Loss for the year attributable to owners of the Company for the purpose of calculating basic and diluted loss per share	(45,659)	(23,808)
	2026 '000	2025 '000 (Restated)
Number of shares		
Weighted average number of ordinary shares for the purpose of calculating basic and diluted loss per share	220,303	48,059

The weighted average number of ordinary shares for the purpose of basic loss per share for the years ended 31 March 2026 and 2025 has been adjusted retrospectively for the effect of share consolidation completed on 31 October 2024 and bonus elements of the rights issues completed on 11 April 2025 and 16 March 2026 as if they had been effective on 1 April 2024.

No diluted loss per share was presented for the years ended 31 March 2026 and 2025 as there were no potential ordinary shares in issue during both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

14. PROPERTY, PLANT AND EQUIPMENT

	Leasehold land and buildings HK\$'000	Plant and machinery HK\$'000	Furniture and fixtures HK\$'000	Office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Cost or Valuation						
At 1 April 2024	29,600	3,992	4,642	5,718	122	44,074
Additions	–	33	262	–	–	295
Disposals	–	(30)	(1,756)	(153)	–	(1,939)
Deficit on revaluation	(2,200)	–	–	–	–	(2,200)
Exchange realignment	–	(24)	–	(14)	–	(38)
At 31 March 2025 and 1 April 2025	27,400	3,971	3,148	5,551	122	40,192
Additions	–	–	3	4	–	7
Disposals	–	(2,714)	–	(1,338)	–	(4,052)
Deficit on revaluation	(3,030)	–	–	–	–	(3,030)
Exchange realignment	–	144	–	93	6	243
At 31 March 2026	24,370	1,401	3,151	4,310	128	33,360
Comprising:						
At cost	–	1,401	3,151	4,310	128	8,990
At valuation	24,370	–	–	–	–	24,370
	24,370	1,401	3,151	4,310	128	33,360
Accumulated depreciation and impairment						
At 1 April 2024	–	3,992	4,642	5,718	118	14,470
Provided for the year	1,314	2	107	–	2	1,425
Eliminated on disposals	–	(30)	(1,756)	(153)	–	(1,939)
Eliminated on revaluation	(1,314)	–	–	–	–	(1,314)
Impairment loss recognised	–	31	–	–	–	31
Exchange realignment	–	(24)	–	(14)	–	(38)
At 31 March 2025 and 1 April 2025	–	3,971	2,993	5,551	120	12,635
Provided for the year	1,270	–	6	1	2	1,279
Eliminated on disposals	–	(2,714)	–	(1,338)	–	(4,052)
Eliminated on revaluation	(1,270)	–	–	–	–	(1,270)
Impairment loss recognised	–	–	152	3	–	155
Exchange realignment	–	144	–	93	6	243
At 31 March 2026	–	1,401	3,151	4,310	128	8,990
Carrying amounts						
At 31 March 2026	24,370	–	–	–	–	24,370
At 31 March 2025	27,400	–	155	–	2	27,557

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

14. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The above items of property, plant and equipment are depreciated on a straight-line basis at the following:

Leasehold land and buildings	Over the shorter of the lease terms or 50 years
Plant and machinery	20% per annum
Furniture and fixtures	20% per annum
Office equipment	20% per annum
Motor vehicles	20% per annum

At 31 March 2026, the Group's leasehold land and buildings with carrying amounts of approximately nil (2025: HK\$25,600,000) were pledged to secure certain banking facilities granted to the Group.

Impairment assessment on property, plant and equipment and right-of-use assets, other than leasehold land and buildings

Due to the continuingly loss generated by the Group during the last few years, the management of the Group conducted impairment assessment on certain property, plant and equipment and right-of-use assets during the years ended 31 March 2026 and 2025 and details of which are described below:

For the purpose of the impairment assessment of certain property, plant and equipment and right-of-use assets, management has determined that it was not possible to estimate the recoverable amount of these assets individually. The Group allocated these assets to the cash generating unit ("CGU") of sales of garment products, being the single CGU of the Group (including allocation of corporate assets).

The recoverable amount of the CGU has been determined based on a value in use calculation. The calculation uses cash flow projections based on the financial budgets approved by management covering a 5-year period and a discount rate of 15% (2025: 15%). The cash flows beyond the five-year period are extrapolated using nil growth rate (2025: nil). This growth rate is based on the industry growth forecasts and does not exceed the long-term average growth rate for the relevant industry. Other key assumption for the value in use calculation related to the estimation of cash inflows/outflows which include budgeted revenue, gross profit margin and growth rate during the forecast period, such estimation is based on the Group's historical performance, sales orders on hand and market trend.

Based on the result of the assessment, the management of the Group determined that the estimated recoverable amount of the CGU was lower than the carrying amounts of the relevant assets. Accordingly, an impairment loss of approximately HK\$155,000 (2025: HK\$31,000) on property, plant and equipment was recognised for the year ended 31 March 2026. An impairment loss of approximately HK\$1,207,000 (2025: nil) on right-of-use assets was recognised for the year ended 31 March 2026.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

14. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Fair value measurement of the Group's leasehold land and buildings

The Group's leasehold land and buildings were valued on 31 March 2026 and 2025 by Roma Appraisals Limited, independent qualified professional valuers not related to the Group.

The fair value of the leasehold land and buildings was determined based on the direct comparable approach that reflects recent transaction prices for similar properties, adjusted for differences in the nature and location under review. There has been no change to the valuation technique during the year ended 31 March 2026.

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

The key inputs used in valuing the leasehold land and buildings was the market price per square feet that was adjusted based on factors such as the location, size, shape, view, floor view, floor level, year of completion, property type and other general market characteristics to determine the adjusted price per square feet, which ranged from HK\$2,909 to HK\$3,212 (2025: HK\$3,176 to HK\$3,944). An increase in the adjusted price per square feet used would result in an increase in the fair value measurement of the leasehold land and buildings, and vice versa.

The Group's leasehold land and buildings are located in Hong Kong and their fair value measurement is categorised as Level 3 fair value hierarchy. There were no transfers into or out of Level 3 during the years ended 31 March 2026 and 2025.

If the leasehold land and buildings had not been revalued, they would have been included in these consolidated financial statements at historical cost less accumulated depreciation of approximately HK\$3,311,000 (2025: HK\$3,477,000).

15. INVESTMENT PROPERTIES

	2026	2025
	HK\$'000	HK\$'000
At 1 April	10,300	11,200
Change in fair value (note 7)	(1,270)	(900)
At 31 March	9,030	10,300

The Group leases out premises under operating leases. The leases typically run for a period of one year. The lease contracts do not contain residual value guarantee and/or lessee's option to purchase the property at the end of lease term. Lease payments are usually changed every year to reflect market rentals. None of the leases includes variable lease payments.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

15. INVESTMENT PROPERTIES *(CONTINUED)*

Fair value hierarchy of investment properties

The Group's investment properties were valued on 31 March 2026 and 2025 by Roma Appraisals Limited, independent qualified professional valuers who has recent experience in Hong Kong and category of the investment properties being valued and not related to the Group.

The fair value of the investment properties was determined based on the direct comparable approach that reflects recent transaction prices for similar properties, adjusted for differences in the nature and location under review. There has been no change to the valuation technique during the year ended 31 March 2026.

In estimating the fair value of the investment properties, the highest and best use of the properties is their current use.

The key inputs used in valuing the investment properties was the market price per square feet that was adjusted based on factors such as the location, size, shape, view, floor view, floor level, year of completion, property type and other general market characteristics to determine the adjusted price per square feet, which ranged from HK\$2,676 to HK\$2,943 (2025: HK\$2,939 to HK\$3,628). An increase in the adjusted price per square feet used would result in an increase in the fair value measurement of the investment properties, and vice versa.

The Group's investment properties are located in Hong Kong and their fair value measurement is categorised as Level 3 fair value hierarchy. There were no transfers into or out of Level 3 during the years ended 31 March 2026 and 2025.

At 31 March 2026, the investment properties with carrying amount of approximately HK\$9,030,000 (2025: HK\$10,300,000) were pledged to secure certain other loan granted to the Group.

At 31 March 2026 and 2025, the Group did not have any undiscounted lease payments under non-cancellable operating leases in place.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

16. RIGHT-OF-USE ASSETS

	Leased properties HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Cost			
At 1 April 2024	9,165	1,149	10,314
Additions	714	–	714
Lease renewal (note 35)	2,518	–	2,518
Exchange realignment	(69)	–	(69)
At 31 March 2025 and 1 April 2025	12,328	1,149	13,477
Lease renewal (note 35)	4,499	–	4,499
Exchange realignment	753	–	753
At 31 March 2026	17,580	1,149	18,729
Accumulated depreciation and impairment			
At 1 April 2024	9,165	1,034	10,199
Provided for the year	2,928	115	3,043
Exchange realignment	(69)	–	(69)
At 31 March 2025 and 1 April 2025	12,024	1,149	13,173
Provided for the year	3,596	–	3,596
Impairment loss recognised	1,207	–	1,207
Exchange realignment	753	–	753
At 31 March 2026	17,580	1,149	18,729
Carrying amounts			
At 31 March 2026	–	–	–
At 31 March 2025	304	–	304

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

16. RIGHT-OF-USE ASSETS *(CONTINUED)*

The Group leases office premises, factory premises, staff dormitories and motor vehicles for its operations. The lease contracts for the use of factory premises and staff dormitories in the PRC (the "Leased Properties") were entered into with Mr. S Chong and Mr. P Chong. The lease terms for the Leased Properties ended as at 31 March 2026 and 2025 respectively.

In addition, during the year ended 31 March 2026, the Group leased office premises in Hong Kong from an independent third party for a term of 2 years. Due to the loss making position of the Group, the net carrying amount of this lease was fully impaired as at 31 March 2026 and the Group recognised an impairment loss of approximately HK\$1,207,000 in respect of the right-of-use assets.

Details of the lease maturity analysis of lease liabilities are set out in notes 26 and 34 to the consolidated financial statements.

Lease liabilities amounted to approximately HK\$1,231,000 (2025: HK\$446,000) are recognised with related right-of-use assets of approximately nil (2025: HK\$304,000) as at 31 March 2026. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Details of impairment assessment are set out in note 14 to the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

17. INTANGIBLE ASSET

	Golf membership HK\$'000
Cost	
At 1 April 2024, 31 March 2025, 1 April 2025 and 31 March 2026	520
Amortisation	
At 1 April 2024	494
Provided for the year	26
At 31 March 2025 and 1 April 2025	520
Provided for the year	–
At 31 March 2026	520
Carrying amounts	
At 31 March 2026	–
At 31 March 2025	–

The golf membership is amortised over 20 years.

18. INVENTORIES

	2026 HK\$'000	2025 HK\$'000
Raw materials	756	3,225
Work in progress	229	1,301
Finished goods	395	650
	1,380	5,176

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

19. TRADE RECEIVABLES

	2026 HK\$'000	2025 HK\$'000
Trade receivables from third parties	67,480	4,743
Less: Loss allowance	(1,443)	(11)
	66,037	4,732
Trade receivable from a related company	3,513	2,135
	69,550	6,867

Trade receivables from third parties

The credit terms normally granted by the Group to customers upon delivery of goods ranged from 0 to 90 days.

The Group applies simplified approach to provide for ECL of trade receivables prescribed by HKFRS 9. To measure the ECL, trade receivables have been assessed individually. Details of the assessment are set out in note 34 to the consolidated financial statements.

The following is an ageing analysis of trade receivables from third parties (net of loss allowance) of the Group presented based on the invoice dates, which approximates to the dates on which revenue was recognised, at the end of the reporting period:

	2026 HK\$'000	2025 HK\$'000
Within 30 days	12,563	4,067
31-60 days	5,108	463
61-90 days	29,984	61
91-180 days	14,216	111
181-365 days	3,431	30
Over 365 days	735	–
	66,037	4,732

As at 31 March 2026, the balances of approximately HK\$4,166,000 (2025: HK\$30,000) were past due over 90 days.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

19. TRADE RECEIVABLES (CONTINUED)

Trade receivable from a related company

The trade receivable from a related company represents the amount due from Veromia Limited, which is a private limited liability company incorporated in the United Kingdom and Mr. S Chong is the director and sole controlling shareholder.

The balance is trade in nature and no interest is charged on the amount due from Veromia Limited. Credit term of 90 days is granted by the Group to Veromia Limited upon delivery of goods.

The following is an ageing analysis of trade receivable from a related company of the Group presented based on the invoice dates, which are approximate to the dates on which revenue was recognised, at the end of the reporting period:

	2026 HK\$'000	2025 HK\$'000
Within 30 days	240	271
31-60 days	5	–
61-90 days	1,438	1,450
91-180 days	220	414
181-365 days	1,419	–
Over 365 days	191	–
	3,513	2,135

The Group assessed loss allowance on trade receivables from a related company on lifetime ECL basis. Details of the assessment are set out in note 34 to the consolidated financial statements.

20. DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

	2026 HK\$'000	2025 HK\$'000
Other receivables	591	371
Other tax receivables	90	2,367
Prepayments (note a)	454	1,627
Deposits paid (note b)	22,737	33,460
Others	457	462
Less: Loss allowance	(1,873)	–
	22,456	38,287

The Group assessed ECL impairment assessment on deposits and other receivables. Details of the assessment are set out in note 34 to the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

20. DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES (CONTINUED)

Notes:

- (a) As at 31 March 2025, the Group's prepayments mainly included prepaid expenses in relation to rights issue, amounting to approximately HK\$1,252,000.
- (b) As at 31 March 2026, the Group had prepaid refundable trade deposits of approximately HK\$16,487,000 to independent third party suppliers for purchases of fashion apparels. As at 31 March 2025, the Group had gross refundable deposits of approximately HK\$32,900,000 paid to a sourcing agent for sourcing a list of cross-border commodities, including but not limited to clothes, gowns, suits, leather goods and accessories. The sourcing agent was owned by and related to a shareholder of the Company.

In addition, as at 31 March 2026, the Group paid gross earnest money of approximately HK\$6,250,000 to an independent third party under a memorandum of cooperative agreement for a petrochemical business in the PRC. The Group is still in the process of conducting due diligence.

21. BANK BALANCES AND CASH

Bank balances earn interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

Bank balances of the Group include an amount of approximately HK\$155,000 (2025: HK\$189,000) denominated in RMB and kept in PRC. The conversion of these RMB denominated balances into foreign currencies and the remittance of these funds out of the PRC is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.

22. TRADE PAYABLES

The credit period on purchase of goods ranged from 0 to 60 days. The ageing analysis of the trade payables of the Group presented based on the invoice dates at the end of the reporting period is as follows:

	2026 HK\$'000	2025 HK\$'000
Within 30 days	7,317	2,283
31-60 days	4,990	625
61-90 days	22,509	389
91-180 days	8,826	1,546
181-365 days	4,563	491
Over 365 days	597	58
	48,802	5,392

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

23. OTHER PAYABLES AND ACCRUALS

	2026 HK\$'000	2025 HK\$'000
Accrued salaries and welfares	1,061	2,690
Deposit from shareholders for rights issue	–	5,197
Other payables and accruals (note)	13,286	12,076
Other tax payables	–	2
	14,347	19,965

Note:

As at 31 March 2026, an amount of approximately HK\$5,928,000 (2025: HK\$4,707,000) included in other payables and accruals is due to Mr. S Chong and Mr. P Chong, the directors of the Company. The amounts are unsecured, interest-free and repayable on demand.

24. AMOUNTS DUE TO DIRECTORS

The amounts are interest-free, unsecured and repayable on demand.

25. CONTRACT LIABILITIES

	2026 HK\$'000	2025 HK\$'000
Deposits received in relation to sales of garment products	452	621

As at 1 April 2024, contract liabilities amounted to approximately HK\$4,712,000. During the year ended 31 March 2026, the contract liabilities at the beginning of the year amounting to approximately HK\$169,000 (2025: HK\$2,777,000) were recognised as revenue and nil (2025: HK\$1,314,000) were written off.

Contract liabilities represent the deposits received from customers in advance of the transfer of control of garment products. In general, the Group receives certain percentage of contract sum as advance payment from the customers. Contract liabilities would be recognised as revenue upon control of garment products were transferred to customers.

The management expected that almost all balances of contract liabilities as at 31 March 2026 and 2025 would be recognised as revenue within one year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

26. LEASE LIABILITIES

	2026 HK\$'000	2025 HK\$'000
Lease liabilities payable within one year	978	446
Lease liabilities payable in the second to fifth years inclusive	253	–
	1,231	446
Interest on lease liabilities	127	69
Total cash outflow for leases	3,841	2,898

Certain leases had been modified during the years ended 31 March 2026 and 2025 and details are disclosed in note 35 to the consolidated financial statements.

27. BORROWINGS AND BANK OVERDRAFTS

(a) Borrowings

	2026 HK\$'000	2025 HK\$'000
Unsecured and guaranteed:		
– Bank loans (note c)	2,354	3,280
– Other loan (note d)	4,000	3,000
	6,354	6,280
Secured and guaranteed:		
– Bank loans (note c)	–	3,766
– Other loan (note e)	2,102	5,300
	2,102	9,066
Total	8,456	15,346
Carrying amounts of borrowings which are based on scheduled repayment dates set out in the loan agreements and classified as current due to repayment on demand clause:		
Within one year	5,663	12,173
More than one year but not more than two years	1,782	1,771
More than two years but not more than five years	1,011	1,402
Amounts shown under current liabilities	8,456	15,346

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

27. BORROWINGS AND BANK OVERDRAFTS (CONTINUED)

(b) Bank overdrafts

	2026 HK\$'000	2025 HK\$'000
Secured and guaranteed:		
– Bank overdrafts	–	5,918

The variable-rate bank overdrafts bear interest at 1-month HIBOR plus a spread per annum. As at 31 March 2025, the effective interest rate (which is also equal to contracted interest rate) on the Group's variable-rate bank overdrafts was 6.98%.

- (c) As at 31 March 2026 and 2025, the Group entered into several banking facilities with banks in Hong Kong. The banking facilities are secured by assets held by the Group and/or guaranteed by Mr. Chong Sik ("Mr. S Chong") and Mr. Chong Pun ("Mr. P Chong"), the directors of the Company, details of which are set out as follows:

- (i) Corporate guarantee from the Company; and
- (ii) Leasehold land and buildings of the Group.

The bank loans carry variable interest rates at 2.75% (2025: 2.50% to 7.23%).

- (d) During the year ended 31 March 2026, the Group repaid other loan of HK\$3,000,000 and entered into a new other loan agreement with an independent third party in Hong Kong for an amount of HK\$4,000,000. As at 31 March 2026, the other loan bears fixed interest of 24% (2025: 30%) per annum and was fully repaid in May 2026.
- (e) As at 31 March 2026 and 2025, the Group entered into other loan agreement with an independent third party in Hong Kong. The other loan is secured by the investment properties held by the Group and guaranteed by Mr. S Chong and Mr. P Chong. The other loan bears fixed interest of 12.25% (2025: 12.25%) per annum and repayable by instalments by 2028 (2025: 2025), as the repayment term of the other loan has been extended during the year ended 31 March 2026.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

28. DEFERRED TAX LIABILITIES

The following is the deferred tax liabilities recognised and movements thereon during the years:

	Accelerated tax depreciation HK\$'000	Revaluation of leasehold land and buildings HK\$'000	Total HK\$'000
At 1 April 2024	281	4,664	4,945
Charge to profit or loss for the year (note 9)	2	–	2
Credit to other comprehensive income	–	(327)	(327)
At 31 March 2025 and 1 April 2025	283	4,337	4,620
Charge to profit or loss for the year (note 9)	1	–	1
Credit to other comprehensive income	–	(464)	(464)
At 31 March 2026	284	3,873	4,157

29. SHARE CAPITAL

	Notes	Number of shares	HK\$'000
<i>Authorised:</i>			
Ordinary shares of HK\$0.01 each			
At 1 April 2024		10,000,000,000	100,000
Share consolidation	(a)	(9,500,000,000)	–
Ordinary shares of HK\$0.20 each			
At 31 March 2025, 1 April 2025 and 31 March 2026		500,000,000	100,000
<i>Issued and fully paid:</i>			
Ordinary shares of HK\$0.01 each			
1 April 2024		842,432,607	8,424
Issue of shares upon placing of shares	(b)	168,486,000	1,685
Share consolidation	(a)	(960,372,677)	–
Ordinary shares of HK\$0.20 each			
At 31 March 2025 and 1 April 2025		50,545,930	10,109
Issue of shares upon rights issue	(c)	151,637,790	30,327
Issue of shares upon rights issue	(d)	202,183,720	40,437
At 31 March 2026		404,367,440	80,873

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

29. SHARE CAPITAL (CONTINUED)

Notes:

- (a) Share consolidation of every twenty issued and unissued shares of HK\$0.01 each in the share capital of the Company be consolidated into one consolidated share of HK\$0.20 each with effective from 31 October 2024.
- (b) On 15 October 2024, the Company allotted and issued a total of 168,486,000 new ordinary shares to not less than six independent placees at a price of HK\$0.0315 per share, receiving aggregate gross proceeds of approximately HK\$5,307,000, net of commission payable and other expenses of approximately HK\$475,000.
- (c) On 11 April 2025, the Company issued 151,637,790 ordinary shares by way of rights issue on the basis of three right shares for every one existing ordinary share held by the shareholders at a subscription price of HK\$0.29 per share. The net proceeds from the rights issue were approximately HK\$41,547,000 after deducting the transaction costs attributable to issue of new shares.
- (d) On 16 March 2026, the Company issued 202,183,720 ordinary shares by way of rights issue on the basis of one right share for every one existing ordinary share held by the shareholders at a subscription price of HK\$0.2 per share. The net proceeds from the rights issue were approximately HK\$38,043,000 after deducting the transaction costs attributable to issue of new shares.

30. RELATED PARTY TRANSACTIONS

(a) Transaction with related parties

Saved as disclosed elsewhere in the consolidated financial statements, the Group entered into the following transactions with related parties:

Name of related party	Nature of transaction	2026 HK\$'000	2025 HK\$'000
Veromia Limited	Sales of garment products [^]	3,342	4,177
	Purchases of samples/fabrics	—	36
Vantage Zone Investments Limited ("Vantage Zone") (note (ii))	Interest income from loan advances to an associate	—	25
Mr. S Chong and Mr. P Chong	Interest expense on lease liabilities (note (ii)) [^]	59	58
	Lease payments (note (ii)) [^]	2,758	2,705

Notes:

- (i) Vantage Zone was an associate of the Group that was disposed of during the year ended 31 March 2025.
- (ii) As disclosed in note 16 to the consolidated financial statements, certain lease contracts were entered into with Mr. S Chong and Mr. P Chong for the use of factory premises and staff dormitories during both years.

[^] These transactions constitute continuing connected transactions and are disclosed under the heading "CONTINUING CONNECTED TRANSACTIONS" in the Report of the Directors of this annual report.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

30. RELATED PARTY TRANSACTIONS (CONTINUED)

(b) Compensation of key management personnel

The remuneration of key management personnel was as follows:

	2026 HK\$'000	2025 HK\$'000
Short-term benefits	6,137	4,912
Post-employment benefits	89	79
	6,226	4,991

31. SHARE OPTION SCHEME

The Company's share option scheme (the "Scheme") was adopted, pursuant to a resolution passed on 31 January 2019 which became effective and unconditional on 28 February 2019, for the purpose of providing incentives to any employee or proposed employee (whether full time or part time, including any director) of any member of the Group or invested entity; and any supplier of goods or services, any customer, any person or entity that provides research, development or other technological support, any shareholder or other participants who contributes to the development and growth of the Group or any invested entity. Unless otherwise terminated or amended, the Scheme will remain in force for 10 years.

Pursuant to the Scheme, the aggregate number of shares which may be issued upon exercise of all options to be granted under the Scheme, and other schemes offered by the Company, as from the date of adoption of the Scheme, shall not exceed 52,000,000 shares, being 10% of the shares in issue on the date of Listing. The overall limit on the number of shares which shall be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme, and other schemes offered by the Company, shall not exceed 30% of the issued share capital of the Company from time to time. The total number of shares issued, and to be issued, upon exercise of options granted in accordance with the Scheme to each eligible participant in any 12-month period shall not exceed 1% of the issued share capital of the Company. The option shall remain open for acceptance by the eligible participant for a period as specified in the offer letter issued by the Company, being not later than 21 days inclusive of, and from the date upon which it is made. A consideration of HK\$1 shall be payable by the participants on acceptance of the offer of the Scheme.

The exercisable period of the share options granted is determinable by the directors of the Company, but no later than 10 years from the date of grant of the options. The subscription price for the shares in respect of which options are granted is determinable by directors of the Company, but shall be no less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheet on the date of grant of the options, which must be a trading day; (ii) the average closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of grant of the options; and (iii) the nominal value of a Company's share.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

31. SHARE OPTION SCHEME *(CONTINUED)*

No share option has been granted, exercised, expired, cancelled or lapsed under Scheme since its adoption by the Company and up to the date of this annual report.

The number of options available for grant under the mandate of the Share Option Scheme as at 1 April 2024 was 52,000,000. Upon the share consolidation effected on 31 October 2024, the share options adjustments took effect and the number of options available for grant under the mandate of the Share Option Scheme was adjusted to 2,600,000 shares. The number of options available for grant under the mandate of the Share Option Scheme as at 31 March 2026 and 31 March 2025 was 2,600,000.

The total number of shares available for issue under the Share Option Scheme was 2,600,000 Shares, being approximately 0.64% of the issued share capital as at the date of this annual report.

32. RETIREMENT BENEFITS SCHEME

The Group participates the MPF Scheme for all its qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees.

For members of the MPF Scheme, the Group contributes the lower of HK\$1,500 or 5% of relevant payroll costs per person to the MPF Scheme, which contribution is matched by the employees.

The employees of the subsidiary in the PRC are members of the pension scheme operated by the PRC government. The relevant PRC subsidiary is required to contribute a certain percentage of the relevant portion of these employees' basis salaries to the pension to fund the benefits.

The only obligation of the Group with respect to these retirement benefits schemes is to make the specified contributions. During the year, the total amounts contributed by the Group to the schemes and costs charged to the profit or loss represents contributions paid or payable to the scheme by the Group at rates specified in the rules of the scheme.

At 31 March 2026 and 2025, there were no significant forfeited contributions which arose upon employees leaving the schemes before they are fully vested in the contributions and which are available to reduce the contributions payable by the Group in the future.

The retirement benefits scheme contributions made by the Group are disclosed in notes 10 and 11 to the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

33. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The overall strategy remains unchanged from prior year.

The capital structure of the Group consists of debts, which includes amounts due to directors, lease liabilities, borrowings and bank overdrafts as disclosed in notes 24, 26 and 27 to the consolidated financial statements, and equity attributable to owners of the Company, comprising share capital as disclosed in note 29 to the consolidated financial statements and reserves as disclosed in consolidated statement of changes in equity.

The management of the Group reviews the capital structure regularly. As part of the review, the directors of the Company consider the cost and the risks associated with each class of the capital. Based on the recommendations of the directors of the Company, the Group will balance its overall capital structure through issue of new shares, issue of new debt and redemption of existing debts.

34. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

	2026 HK\$'000	2025 HK\$'000
Financial assets		
Amortised cost	102,324	47,919
Financial liabilities		
Amortised cost	72,099	57,087
Lease liabilities	1,231	446

(b) Financial risk management objectives and policies

The Group's financial instruments include trade receivables, deposits and other receivables, bank balances and cash, trade payables, other payables and accruals, amounts due to directors, borrowings and bank overdrafts.

Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risks (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(i) Market risk

(a) Currency risk

The Group has foreign currency sales and purchases, which expose the Group to foreign currency risk. Approximately 9.5% (2025: 17.6%) of the Group's sales are denominated in foreign currency other than the functional currency of the group entities, whilst almost 15.6% (2025: 57.1%) of purchase of goods are denominated in currencies other than the functional currency of the group entities during the year ended 31 March 2026.

The Group currently does not have a foreign currency hedging policy. However, management of the Group monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities, excluding those denominated in HK\$/US\$ of which the management of the Group considers the impact on exchange rate fluctuation between these two currencies is minimal, at the end of the reporting period are as follows:

	British Pound ("GBP")		Australian Dollar ("AUD")		Euro ("EUR")		Renminbi ("RMB")	
	2026 HK\$'000	2025 HK\$'000	2026 HK\$'000	2025 HK\$'000	2026 HK\$'000	2025 HK\$'000	2026 HK\$'000	2025 HK\$'000
Trade receivables	3,513	2,135	–	6	–	61	–	–
Bank balances and cash	6	6	–	–	3	3	–	–
Trade payables	–	–	–	–	(2)	(2)	(1,909)	(3,902)

Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to foreign currency for the effects of fluctuation in GBP and RMB against HK\$. A 50 basis points increase is used, which represents management's assessment of reasonably possible changes in foreign currency rates.

The Group's sensitivity to a 5% (2025: 5%) increase and decrease in the HK\$ against the relevant foreign currencies 5% (2025: 5%) is the sensitivity rate used in directors' assessment of the possible reasonably change in foreign exchange rates. The sensitivity analysis includes the Group's outstanding foreign currency denominated monetary items as well as inter-group foreign currency balances and adjusts their translation at the reporting period for a 5% (2025: 5%) change in foreign currency rates. A negative number indicates an increase in loss before tax where the HK\$ strengthens against the relevant currencies. For a 5% weakening of the HK\$ against the relevant currencies, there would be an equal and opposite impact on loss before tax.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS *(CONTINUED)*

(b) Financial risk management objectives and policies *(continued)*

(i) Market risk *(continued)*

(a) Currency risk *(continued)*

Sensitivity analysis *(continued)*

	GBP Impact		RMB Impact	
	2026	2025	2026	2025
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Profit or loss	(176)	(107)	95	195

No sensitivity analysis is provided on the exposure to foreign currency for the effects of fluctuation in AUD and EUR against HK\$ as the management of the Group considers that the exchange rate fluctuation is minimal.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group is exposed to fair value interest rate risk in relation to fixed-rate other loan and lease liabilities. The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank balances (see note 21 to the consolidated financial statements for details) and borrowings and bank overdrafts (see note 27 to the consolidated financial statements for details).

The Group's cash flow interest rate risk is mainly arisen from the fluctuations of the HIBOR, bank's standard bills rate or Hong Kong Prime Rate on the Group's floating-rate bank loans and overdrafts or the fluctuation of other market rates on bank balances.

The Group currently does not have interest rate risk hedging policy. However, the management of the Group closely monitors its exposure to future cash flow interest rate risk as a result of change on market interest rate and will consider hedging changes in market interest rates should the need arise.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS *(CONTINUED)*

(b) Financial risk management objectives and policies *(continued)*

(i) Market risk *(continued)*

(b) Interest rate risk *(continued)*

Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for variable-rate borrowings and bank overdrafts. The analysis is prepared assuming the amount of bank loans and overdrafts outstanding at the end of the reporting period were outstanding for the whole year. A 50 basis points increase is used for bank loans and overdrafts, which represents management's assessment of reasonably possible changes in interest rates.

For bank loans and overdrafts, if interest rate increases/decreases by 50 basis points and all other variables were held constant, the loss before tax for the year ended 31 March 2026 will increase/decrease by approximately HK\$12,000 (2025: HK\$65,000).

In management's opinion, the sensitivity analysis is unrepresentative of the interest rate risk as the exposure at the end of the reporting period does not reflect the exposure during the year.

No sensitivity analysis is provided on bank balances as the management of the Group considers that the interest rate fluctuation on bank balances is minimal.

(ii) Credit risk and impairment assessment

The Group's credit risk is primarily attributable to trade receivables, deposits and other receivables and bank balances.

The Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties provided by the Group is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position at the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS *(CONTINUED)*

(b) Financial risk management objectives and policies *(continued)*

(ii) Credit risk and impairment assessment *(continued)*

Trade receivables

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. Before accepting any new customer, the Group uses an internal credit rating system to assess the potential customer's credit quality and defines credit limits by customer. In addition, the Group reviews the recoverable amount of each individual debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. The Group applies simplified approach on trade receivable to provide for ECL prescribed by HKFRS 9. To measure the ECL, trade receivables have been assessed individually.

At 31 March 2026, the Group had concentration of credit risk as 30.0% (2025: 35.6%) of the total trade receivables was due from the Group's largest debtor. The Group's concentration of credit risk on the top five largest debtors accounted for 85.0% (2025: 94.9%) of the total trade receivables as at 31 March 2026.

Deposits and other receivables

For deposits and other receivables, the management of the Group makes periodic individual assessment on the recoverability of these balances based on the debtor's credit quality and also available reasonable and supportive forward-looking information.

The Group measures the loss allowance equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised based on significant increases in the likelihood or risk of a default occurring since initial recognition. The Group have assessed and concluded that the risk of default rate for the other instruments is steady based on the Group's assessment of the financial health of the counterparties except for deposit and other receivables with significant increase in credit risk since initial recognition.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS *(CONTINUED)*

(b) Financial risk management objectives and policies *(continued)*

(ii) Credit risk and impairment assessment *(continued)*

Bank balances

The management of the Group considers that the credit risks on bank balances are limited because the banks are financial institutions with high credit ratings assigned by international credit-rating agencies. The Group assessed 12-month ECL by reference to probability of default, loss given default by the relevant credit rating grades published by international credit rating agencies and concluded that the ECL is insignificant.

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Description	Trade receivables	Other financial assets
Low risk	The counterparty has a low risk of default, have frequent repayments and does not have a substantial past-due amounts	Lifetime ECL – not credit-impaired	12-month ECL
Watch list	Debtor frequently repays after due dates but usually settle in full	Lifetime ECL – not credit-impaired	12-month ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(ii) Credit risk and impairment assessment (continued)

The tables below detail the credit risk exposures of the Group's financial assets which are subject to ECL assessment:

Financial assets	Notes	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amounts	
					2026 HK\$'000	2025 HK\$'000
Amortised cost						
Trade receivables	19	N/A	Low risk	Lifetime ECL	70,993	6,878
Deposits and other receivables	20	N/A	Low risk	12-month ECL	23,777	34,293
Bank balances	21	A3 – Aa1	N/A	12-month ECL	10,766	5,550

As part of the Group's credit risk management, the Group applies internal credit rating for its customers. The debtors are assessed individually by reference to past default experience and current past due exposure of the debtor, and an analysis of the debtor's current financial position.

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and forward-looking information that is available without undue cost or effort. Such forward-looking information is used by the management of the Group to assess both the current as well as the forecast direction of conditions at the reporting date. The grouping is regularly reviewed by the management of the Group to ensure relevant information about specific debtors is updated. There has been no change in the estimation techniques or significant assumptions made for both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(ii) Credit risk and impairment assessment (continued)

The following table shows the movement in lifetime ECL that has been recognised for trade receivables under the simplified approach.

	Lifetime ECL		
	Not credit-impaired HK\$'000	Credit-impaired HK\$'000	Total HK\$'000
At 1 April 2024	11	–	11
Changes due to financial instruments recognised as at 1 April 2024:			
– Impairment losses recognised	11	–	11
– Impairment losses reversed	(11)	–	(11)
At 31 March 2025 and 1 April 2025	11	–	11
Changes due to financial instruments recognised as at 1 April 2025:			
– Impairment losses recognised	1,437	–	1,437
– Impairment losses reversed	(5)	–	(5)
At 31 March 2026	1,443	–	1,443

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS *(CONTINUED)*

(b) Financial risk management objectives and policies *(continued)*

(ii) Credit risk and impairment assessment *(continued)*

The following table shows the movement in lifetime ECL that has been recognised for deposits and other receivables under the general approach.

	Lifetime ECL		
	Not credit-impaired HK\$'000	Credit-impaired HK\$'000	Total HK\$'000
At 1 April 2024	–	–	–
Changes due to financial instruments recognised as at 1 April 2024:			
– Impairment losses recognised	–	–	–
At 31 March 2025 and 1 April 2025	–	–	–
Changes due to financial instruments recognised as at 1 April 2025:			
– Impairment losses recognised	1,873	–	1,873
At 31 March 2026	1,873	–	1,873

(iii) Liquidity risk

In management of the liquidity risk, the Group monitors and maintain levels of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management also monitors the utilisation of borrowings and bank overdrafts to ensure compliance with loan covenants.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(iii) Liquidity risk (continued)

The following table details the Group's remaining contractual maturity for its financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans and overdrafts with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other financial liabilities are based on the agreed repayment dates. The table include both interest and principal cash flows. To the extent that interest rates are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

Liquidity tables

	Weighted average effective interest rate %	Repayable on demand HK\$'000	Less than 1 year HK\$'000	1-2 years HK\$'000	2-5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
As at 31 March 2026							
Trade payables	N/A	46,578	2,224	–	–	48,802	48,802
Other payables and accruals	N/A	–	14,346	–	–	14,346	14,346
Amounts due to directors	N/A	495	–	–	–	495	495
Lease liabilities	5.32	–	1,020	255	–	1,275	1,231
Other loans	19.95	6,102	–	–	–	6,102*	6,102
Bank loans	2.75	2,354	–	–	–	2,354*	2,354
		55,529	17,590	255	–	73,374	73,330

* As the other loans and bank loans were repayable on demand, their undiscounted cash flows were equal to their carrying amounts.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(iii) Liquidity risk (continued)

Liquidity tables (continued)

	Weighted average effective interest rate %	Repayable on demand HK\$'000	Less than 1 year HK\$'000	1-2 years HK\$'000	2-5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
As at 31 March 2025							
Trade payables	N/A	1,980	3,412	–	–	5,392	5,392
Other payables and accruals	N/A	–	14,766	–	–	14,766	14,766
Amounts due to directors	N/A	15,665	–	–	–	15,665	15,665
Lease liabilities	5.32	–	446	–	–	446	446
Other loans	18.67	–	8,939	–	–	8,939	8,300
Bank loans	4.12	7,046	–	–	–	7,046	7,046
Bank overdrafts	6.98	5,918	–	–	–	5,918	5,918
		30,609	27,563	–	–	58,172	57,533

The amount included above for variable interest instruments for financial liabilities are subject to change if changes in variable interest rates differ to those estimates of interest rates determined at the end of the reporting period.

Bank loans with a repayment on demand clause are included in the “repayable on demand” time band in the above maturity analysis. As at 31 March 2026, the aggregate carrying amounts of these bank loans were approximately HK\$2,354,000 (2025: HK\$7,046,000).

Taking into account the Group’s financial position, the management of the Group does not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The management of the Group believes that such bank loans will be repaid in accordance with the scheduled repayment dates set out in the loan agreements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

34. FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial risk management objectives and policies (continued)

(iii) Liquidity risk (continued)

Liquidity tables (continued)

For the purpose of managing liquidity risk, the management of the Group reviews the expected cash flow information of the Group's bank loans based on the scheduled repayment dates set out in the bank loans agreements as set out in the table below:

	Weighted average effective interest rate %	Less than 3 months HK\$'000	3 months to 1 year HK\$'000	1 to 5 years HK\$'000	Over 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
Bank loans							
As at 31 March 2026	2.75	252	755	1,431	–	2,438	2,354
Bank loans							
As at 31 March 2025	4.12	2,573	1,436	3,275	–	7,284	7,046

(c) Fair value measurement of financial instruments

Fair value of the Group's financial assets and financial liabilities that are measured at amortised cost

The directors of the Company consider that the carrying amounts of the financial assets and financial liabilities of the Group recorded at amortised cost in the consolidated financial statements at the end of the reporting period approximate their fair values.

35. MAJOR NON-CASH TRANSACTIONS

During the year ended 31 March 2026, the Group renewed leases entered into with Mr. S Chong and Mr. P Chong for the use of factory premises and staff dormitories to extend for one year. Accordingly, the Group recognised in aggregate of right-of-use assets of approximately HK\$2,568,000 (2025: HK\$2,518,000) and lease liabilities of approximately HK\$2,568,000 (2025: HK\$2,518,000) on the lease modification date.

During the year ended 31 March 2026, the Group entered into new lease agreement with an independent third party in respect of office and non-cash addition of right-of-use assets of approximately HK\$1,931,000 (2025: HK\$714,000) and lease liabilities of approximately HK\$1,931,000 (2025: HK\$714,000) were recognised.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

36. MOVEMENT ON GROUP'S LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Lease liabilities HK\$'000	Bond payable HK\$'000	Bank and other loans HK\$'000	Amounts due to directors HK\$'000	Total HK\$'000
At 1 April 2024	43	–	16,599	17,077	33,719
Changes from cash flows:					
Interest paid	(69)	–	(1,780)	–	(1,849)
New borrowings raised	–	–	13,190	–	13,190
Repayments of borrowings	–	–	(14,443)	–	(14,443)
Repayments of lease liabilities	(2,829)	–	–	–	(2,829)
Advances from directors	–	–	–	7,790	7,790
Repayments to directors	–	–	–	(4,195)	(4,195)
	(2,898)	–	(3,033)	3,595	(2,336)
Non-cash changes:					
New lease entered (note 35)	714	–	–	–	714
Lease renewal (note 35)	2,518	–	–	–	2,518
Disposal of subsidiaries and associates	–	–	–	(5,000)	(5,000)
Finance costs	69	–	1,780	–	1,849
Exchange realignment	–	–	–	(7)	(7)
	3,301	–	1,780	(5,007)	74
At 31 March 2025 and 1 April 2025	446	–	15,346	15,665	31,457
Changes from cash flows:					
Interest paid	(127)	(1,798)	(1,501)	–	(3,426)
New borrowings raised	–	–	9,000	–	9,000
Repayments of borrowings	–	–	(15,890)	–	(15,890)
New bond issued	–	10,000	–	–	10,000
Repayment of bond payable	–	(10,000)	–	–	(10,000)
Repayments of lease liabilities	(3,714)	–	–	–	(3,714)
Advances from directors	–	–	–	55	55
Repayments to directors	–	–	–	(15,251)	(15,251)
	(3,841)	(1,798)	(8,391)	(15,196)	(29,226)
Non-cash changes:					
New lease entered (note 35)	1,931	–	–	–	1,931
Lease renewal (note 35)	2,568	–	–	–	2,568
Finance costs	127	1,798	1,501	–	3,426
Exchange realignment	–	–	–	26	26
	4,626	1,798	1,501	26	7,951
At 31 March 2026	1,231	–	8,456	495	10,182

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

37. DISPOSALS OF SUBSIDIARIES AND ASSOCIATES

- (a) On 30 September 2024, the Group disposed of 100% of the share capital of Mission Master Group Limited and its subsidiaries and associates (collectively the "Disposal Group") to an independent third party for a consideration of HK\$5,500,000. The net assets of the Disposal Group at the date of disposal were as follows:

	HK\$'000
Interests in associates	–
Amount due from an associate	11,622
Other payables and accruals	(36)
Amounts due to directors	(5,000)
Total net assets of the Disposal Group disposed of	6,586
Exchange reserve released on disposal	(46)
Loss on disposal of the Disposal Group (note 7)	(1,040)
Total cash consideration received	5,500
Net cash outflow arising on disposal:	
Cash consideration received	5,500
Bank balances and cash disposed of	–
Net cash inflow arising on disposal	5,500

- (b) On 30 March 2026, the Group disposed of 100% of the share capital of its subsidiary, Premier Trading Solutions Limited, which had net assets of nil amount, at a consideration of HK\$10,000 to an independent third party and this resulted in a gain on disposal of a subsidiary of HK\$10,000.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

38. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period includes:

	2026 HK\$'000	2025 HK\$'000
Non-current assets		
Amounts due from subsidiaries	57,013	28,970
Current assets		
Prepayments and other receivables	204	1,521
Bank balances	5,651	4,440
	5,855	5,961
Current liabilities		
Other payables and accruals	3,235	7,679
Net current assets (liabilities)	2,620	(1,718)
Net assets	59,633	27,252
Capital and reserves		
Share capital	80,873	10,109
Reserves (note)	(21,240)	17,143
Total equity	59,633	27,252

Approved and authorised for issue by the Board of Directors on 30 June 2026 and are signed on its behalf by:

CHONG PUN
DIRECTOR

CHONG SIK
DIRECTOR

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

38. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

Note:

Reserves of the Company:

	Share premium HK\$'000	Deemed distribution HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 April 2024	141,617	(1,419)	(102,093)	38,105
Loss and total comprehensive expense for the year	–	–	(24,109)	(24,109)
Issuance of shares upon placing of shares (note 29(b))	3,147	–	–	3,147
At 31 March 2025 and 1 April 2025	144,764	(1,419)	(126,202)	17,143
Loss and total comprehensive expense for the year	–	–	(47,209)	(47,209)
Issuance of shares upon rights issue (note 29(c))	11,220	–	–	11,220
Issuance of shares upon rights issue (note 29(d))	(2,394)	–	–	(2,394)
At 31 March 2026	153,590	(1,419)	(173,411)	(21,240)

39. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

The following list contains only the particulars of subsidiaries which, in the opinion of the directors of the Company, principally affected the results, assets or liabilities of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Particulars of the principal subsidiaries at the end of the reporting period are as follows:

Name of subsidiary	Place of incorporation/ establishment	Place of operation	Issued and fully paid share capital/ registered capital	Equity interest attributable to the Group as at 31 March		Principal activities
				2026 %	2025 %	
KNT Group Limited [#] ("KNTGL")	BVI	Hong Kong	US\$1	100	100	Investment holding
KNT	Hong Kong	Hong Kong	Ordinary shares HK\$3,000,000	100	100	Manufacturing and trading of garments
KNT Int'l	Hong Kong	Hong Kong	Ordinary shares HK\$20,000	100	100	Investment holding

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 March 2026

39. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (CONTINUED)

Name of subsidiary	Place of incorporation/ establishment	Place of operation	Issued and fully paid share capital/ registered capital	Equity interest attributable to the Group as at 31 March		Principal activities
				2026 %	2025 %	
東莞泓藝製衣有限公司 ("HYG") (note)	PRC	PRC	Registered capital HK\$16,500,000	100	100	Manufacturing and trading of garments
MyStyle Limited	Hong Kong	Hong Kong	Ordinary shares HK\$20,000	100	100	Retailing of garments
深圳嘉藝國際服飾有限公司* ("SZ KNT") (note)	PRC	PRC	Registered capital HK\$5,000,000	–	100	Trading of garments
Sound Idea Limited^	Hong Kong	Hong Kong	Ordinary shares HK\$1,000	100	–	Trading of garments

Note: The entity is registered as wholly foreign owned enterprises under the PRC law. The English translation of the company name is for identification only.

* The subsidiary has been deregistered during the year ended 31 March 2026.

^ The subsidiary was newly acquired during the year ended 31 March 2026.

The issued capital of these companies were held by the Company directly.

Except for KNTGL, which is directly held by the Company, all other subsidiaries are indirectly held by the Company.

Except for HYG and SZ KNT which adopted 31 December as their financial year end date, the Company and all other subsidiaries have adopted 31 March as their financial year end date.

None of the subsidiaries had issued any debt securities at the end of the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS *(CONTINUED)*

For the year ended 31 March 2026

40. EVENTS AFTER THE REPORTING PERIOD

Placing

On 18 June 2026, the Company and Grand China Securities Limited (the “Placing Agent”) entered into a placing agreement, pursuant to which the Company has conditionally agreed to place, through the Placing Agent, on a best effort basis, a maximum of 80,873,488 ordinary shares to not less than six independent placees at a price of HK\$0.2 per share. Details of the placing of shares to be completed were set out in the announcements of the Company dated 22 June 2026.

41. AUTHORISATION FOR ISSUE OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 30 June 2026.

FINANCIAL SUMMARY

A summary of the results and assets and liabilities of the Group for the five financial years, as extracted from the audited consolidated financial statements is set out below.

RESULTS

		Year ended 31 March			
	2026 HK\$'000	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000
Revenue	98,041	63,995	54,312	71,667	79,978
Loss before tax	(45,616)	(23,806)	(24,443)	(31,137)	(25,053)
Income tax expense	(43)	(2)	(1)	(147)	(19)
Loss for the year	(45,659)	(23,808)	(24,444)	(31,284)	(25,072)

ASSETS AND LIABILITIES

		As at 31 March			
	2026 HK\$'000	2025 HK\$'000	2024 HK\$'000	2023 HK\$'000	2022 HK\$'000
Total assets	137,655	95,250	110,134	114,106	145,663
Total liabilities	(77,947)	(67,973)	(63,603)	(41,533)	(41,540)
Total equity	59,708	27,277	46,531	72,573	104,123

KNT

KNT HOLDINGS LIMITED

嘉藝控股有限公司*