Lemo Services Co., Ltd
樂摩科技服務股份有限公司
(A joint stock company established in the People's Republic of China with limited liability)
(Stock Code: 2539)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

The board of Directors (the "**Board**") of Lemo Services Co., Ltd (the "**Company**") is pleased to announce the unaudited condensed consolidated interim results of the Company and its subsidiaries (collectively the "**Group**") for the six months ended 30 June 2026 (the "**Interim Results**") together with the comparative information for the six months ended 30 June 2025. The Interim Results have been reviewed by the Audit Committee.

FINANCIAL HIGHLIGHTS

	Six months ended 30 June		
	2026	2025	Change
	RMB'000	*RMB'000*	
	(Unaudited)	*(Unaudited)*	
Revenue	**443,063**	433,070	2.31%
Gross profit	**142,124**	143,906	-1.24%
Profit for the period attributable to equity shareholders of the Company	**36,749**	37,967	-3.21%
Non-IFRS measures:			
Adjusted net profit	**38,893**	47,174	-17.55%

OPERATING METRICS

	As at 30 June 2026	As at 31 December 2025
Number of Massage Equipment	**548,738**	539,443
– Massage Chairs	**102,290**	100,302
– Massage Cushions	**446,448**	439,141
Number of POS	**52,511**	49,877

CONSOLIDATED STATEMENT OF PROFIT OR LOSS
for the six months ended 30 June 2026 – unaudited
(Expressed in Renminbi)

		Six months ended 30 June	
	Note	**2026**	2025
		RMB'000	*RMB'000*
Revenue	*3(a)*	**443,063**	433,070
Cost of sales		**(300,939)**	(289,164)
Gross profit		**142,124**	143,906
Other net (loss)/income	*4*	**(2,339)**	785
Selling and distribution expenses		**(60,459)**	(62,429)
Administrative expenses		**(21,203)**	(24,134)
Research and development expenses		**(12,813)**	(10,739)
Profit from operations		**45,310**	47,389
Finance costs	*5(a)*	**(457)**	(1,053)
Share of losses of a joint venture		**(18)**	–
Profit before taxation	*5*	**44,835**	46,336
Income tax	*6(a)*	**(8,278)**	(8,369)
Profit for the period		**36,557**	37,967
Attributable to:			
Equity shareholders of the Company		**36,749**	37,967
Non-controlling interests		**(192)**	–
Profit for the period		**36,557**	37,967
Earnings per share	*7*		
Basic and diluted (RMB)		**0.66**	0.76

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the six months ended 30 June 2026 – unaudited

(Expressed in Renminbi)

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Profit for the period	**36,557**	37,967
Other comprehensive income for the period (after tax and reclassification adjustments)		
Items that are or may be reclassified subsequently to profit or loss:		
Exchange differences arising from net investment in an operation outside Chinese Mainland and and translation of financial statements of operations outside Chinese Mainland	**(625)**	(213)
Other comprehensive income for the period	**(625)**	(213)
Total comprehensive income for the period	**35,932**	37,754
Attributable to:		
Equity shareholders of the Company	**36,122**	37,754
Non-controlling interests	**(190)**	–
Total comprehensive income for the period	**35,932**	37,754

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
at 30 June 2026 – unaudited
(Expressed in Renminbi)

	Note	**At 30 June 2026** *RMB'000*	At 31 December 2025 *RMB'000*
Non-current assets			
Property, plant and equipment		**196,690**	199,586
Intangible assets		**122**	204
Trade receivables	*8*	**7,940**	7,643
Interest in a joint venture		**98**	–
Deferred tax assets		**5,283**	5,608
Other non-current assets		**5,890**	10,431
		216,023	223,472
Current assets			
Financial assets measured at fair value through profit or loss		**74,258**	48,291
Inventories		**8,276**	7,974
Trade and other receivables	*8*	**96,891**	86,170
Prepayments		**100,748**	104,474
Fixed deposits with banks with original maturity over three months		**20,727**	–
Cash and cash equivalents		**172,244**	243,868
		473,144	490,777
Current liabilities			
Trade and other payables	*9*	**162,626**	139,342
Contract liabilities		**2,412**	1,429
Bank loans		**–**	54,532
Lease liabilities		**2,712**	3,966
Other current liabilities		**147**	90
Current taxation		**5,634**	8,832
		173,531	208,191
Net current assets		**299,613**	282,586
Total assets less current liabilities		**515,636**	506,058

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
at 30 June 2026 – unaudited (CONTINUED)
(Expressed in Renminbi)

	At 30 June 2026 *RMB'000*	At 31 December 2025 *RMB'000*
Non-current liabilities		
Lease liabilities	**4,958**	6,005
	4,958	6,005
NET ASSETS	**510,678**	500,053
CAPITAL AND RESERVES		
Share capital	**55,556**	55,556
Reserves	**454,844**	444,497
Total equity attributable to equity shareholders of the Company	**510,400**	500,053
Non-controlling interests	**278**	–
TOTAL EQUITY	**510,678**	500,053

NOTES

(Expressed in Renminbi unless otherwise indicated)

1 BASIS OF PREPARATION

The interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with International Accounting Standard ("**IAS**") 34, *Interim Financial Reporting*, issued by the International Accounting Standards Board ("**IASB**"). It was authorised for issue on 18 August 2026.

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements. Details of any changes in accounting policies are set out in note 2.

The preparation of an interim financial report in conformity with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income, and expenses on a year-to-date basis. Actual results may differ from these estimates.

The interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Company and its subsidiaries (the "**Group**") since the 2025 annual financial statements. The condensed consolidated interim financial statements and the accompanying notes do not include all of the information required for a full set of financial statements prepared in accordance with IFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, *Review of interim financial information performed by the independent auditor of the entity*, issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**").

2 CHANGES IN ACCOUNTING POLICIES

The IASB has issued a number of amendments to IFRS Accounting Standards that are first effective for the current accounting period. None of these developments have had a material effect on these financial statements. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 REVENUE AND SEGMENT REPORTING

(a) Revenue

The principal activities of the Group are providing mechanical massage services. Further details regarding the Group's principal activities are disclosed in note 3(b).

(i) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or service lines is as follows:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Revenue from contracts with customers within the scope of IFRS 15		
Disaggregated by major products or service lines		
Revenue from mechanical massage services		
– Direct Mode	**372,266**	359,876
– Partner Mode	**60,427**	62,115
Revenue from sales of household massage equipment and massage accessories	**2,323**	3,262
Revenue from digital advertising service	**1,493**	1,122
Revenue from sales of mechanical massage equipment to Local Partners	**4,904**	3,614
Others#	**1,650**	3,081
	443,063	433,070

\# Others mainly include revenue of sales of massage equipment spare parts to Local Partners and revenue of massage service generated from offline massage centre operated by the Group.

Disaggregation of revenue from contracts with customers by the timing of revenue recognition and by geographic markets is disclosed in notes 3(b)(i) and 3(b)(iii), respectively.

The Group's customer base is diversified and decentralised and the Group does not have any single customer with whom transactions have exceeded 10% of the Group's revenue during the six months ended 30 June 2026 and 2025.

(b) Segment reporting

The Group manages its businesses by business lines. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following three reportable segments. No operating segments have been aggregated to form the following reportable segments.

– Mechanical massage service under Direct Mode: this segment engaged in providing mechanical massage service to customers through its massage equipment located at the point of service (the "**POS**") operated by the Group itself.

– Mechanical massage POS operation support services under Partner Mode: this segment engaged in providing mechanical massage POS operation support services to Local Partners.

– Others: this segment mainly engaged in sales of household massage equipment and massage accessories, providing digital advertising service and sales of mechanical massage equipment to Local Partners.

(i) Segment results

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results attributable to each reportable segment on the following basis:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and direct expenses incurred by those segments respectively. The measure used for reporting segment result is gross profit which is calculated based on revenue less cost of sales for the relevant segment. No intersegment sales have occurred during the six months ended 30 June 2026 and 2025. Assistance provided by one segment to another, including sharing of assets and technical know-how, is not measured.

The Group's other operating income and expenses, such as other net (loss)/income, selling and distribution expenses, administrative expenses, research and development expenses, finance costs, share of losses of a joint venture and assets and liabilities are not measured under individual segments. Accordingly, neither information on segment assets and liabilities nor information concerning capital expenditure, other operating income and expenses is presented.

Disaggregation of revenue from contracts with customers by the timing of revenue recognition, as well as information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the six months ended 30 June 2026 and 2025 are set out below.

	Six months ended 30 June 2026			
	Mechanical massage service under Direct Mode *RMB'000*	**Mechanical massage POS operation support services under Partner Mode** *RMB'000*	**Others** *RMB'000*	**Total** *RMB'000*
Disaggregated by timing of revenue recognition				
– Over time	**372,266**	**60,427**	**1,584**	**434,277**
– Point in time	**–**	**–**	**8,786**	**8,786**
Reportable segment revenue	**372,266**	**60,427**	**10,370**	**443,063**
Reportable segment profit	**96,561**	**42,071**	**3,492**	**142,124**

	Six months ended 30 June 2025			
	Mechanical massage service under Direct Mode	Mechanical massage POS operation support services under Partner Mode	Others	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*
Disaggregated by timing of revenue recognition				
– Over time	359,876	62,115	2,646	424,637
– Point in time	–	–	8,433	8,433
Reportable segment revenue	359,876	62,115	11,079	433,070
Reportable segment profit	94,418	45,026	4,462	143,906

(ii) Reconciliation of reportable segment profit or loss

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Total reportable segment gross profit	**142,124**	143,906
Other net (loss)/income	**(2,339)**	785
Selling and distribution expenses	**(60,459)**	(62,429)
Administrative expenses	**(21,203)**	(24,134)
Research and development expenses	**(12,813)**	(10,739)
Finance costs	**(457)**	(1,053)
Share of losses of a joint venture	**(18)**	–
Consolidated profit before taxation	**44,835**	46,336

(iii) Geographic information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's property, plant and equipment, intangible assets and interest in a joint venture ("**specified non-current assets**"). The geographical location of customers is based on the location of which the services were provided or the goods delivered. The geographical location of the specified non-current assets is based on the physical location of the asset, in the case of property, plant and equipment, and the location of the operation to which they are allocated, in the case of intangible assets, and the location of operations, in the case of interest in a joint venture.

	Revenues from external customers Six months ended 30 June		**Specified non-current assets**	
	2026	2025	**At 30 June 2026**	At 31 December 2025
	RMB'000	*RMB'000*	***RMB'000***	*RMB'000*
Chinese Mainland	**437,793**	429,607	**195,635**	199,599
Thailand	**5,091**	3,463	**–**	–
Others	**179**	–	**1,275**	191
Total	**443,063**	433,070	**196,910**	199,790

4 OTHER NET (LOSS)/INCOME

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Net fair value changes on financial assets measured at fair value through profit or loss	**415**	17
Interest income	**2,738**	115
Government grants	**133**	450
Net foreign exchange loss	**(5,743)**	–
Net gain/(loss) on disposal of property, plant and equipment	**94**	(414)
Others	**24**	617
	(2,339)	785

5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
(a) Finance costs		
Interest on bank loans	**348**	885
Interest on lease liabilities	**109**	168
	457	1,053

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
(b) Staff costs		
Salaries, wages allowances and other benefits in kind	**61,155**	55,696
Retirement scheme contributions	**4,621**	3,971
Equity-settled share-based payment expenses	**2,336**	2,283
	68,112	61,950

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
(c) Other items		
Amortisation of intangible assets	**82**	75
Depreciation charge		
– owned property, plant and equipment	**69,125**	76,753
– right-of-use assets	**2,287**	4,559
Impairment loss on trade and other receivables	**816**	1,242
Listing expenses	**–**	6,924
Cost of inventories	**13,596**	11,669

6 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(a) Taxation in the consolidated statement of profit or loss represents:

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Current tax – PRC Corporate Income Tax ("PRC CIT") and income taxes of other tax jurisdictions		
Provision for the period	**7,796**	8,998
Under-provision in respect of prior years	**160**	–
	7,956	8,998
Deferred tax		
Origination and reversal of temporary differences	**322**	(629)
	8,278	8,369

(i) In accordance with relevant rules and regulations of Corporate Income Tax ("**CIT**") in Chinese Mainland, the Company is subject to PRC CIT at a preferential tax rate of 15% during the six months ended 30 June 2026 and 2025.

(ii) Pingtan Lemo Gongying Investment Partnership Enterprise (LLP) ("**Lemo Gongying**"), the special purpose vehicle to hold the ordinary shares for the Company's employees under the employee incentive scheme, are not subject to CIT of Chinese Mainland.

(iii) According to the PRC Corporate Income Tax Law and its implementation regulations, certain subsidiaries of the Company were qualified as "Small Low-profit Enterprise" and enjoyed a reduced corporate income tax rate of 20% and a 75% deduction of annual assessable profits for the six months ended 30 June 2026 and 2025. All of the other subsidiaries of the Company are subject to CIT at a statutory rate of 25% during the six months ended 30 June 2026 and 2025.

(iv) According to the relevant tax rules in the Chinese Mainland, qualified research and development expenses are allowed for bonus deduction for income tax purpose, as a result, an additional 100% of the qualified research and development expenses of the Company could be deemed as deductible expenses during the six months ended 30 June 2026 and 2025.

(v) According to the two-tiered profits tax rate regime introduced under the Inland Revenue (Amendment) (No.3) Ordinance 2018 (the "**Ordinance**"), the first HK$2 million of assessable profits earned by a company will be taxed at 8.25% whilst the remaining assessable profits will continue to be taxed at 16.5%. There is an anti-fragmentation measure where each group will have to nominate only one company in the group to benefit from the progressive rates. The Ordinance was first effective from the year of assessment 2018/2019.

Accordingly, the provision for Hong Kong Profits Tax for one subsidiary of the Company is calculated in accordance with the two-tiered profits tax rate regime, under which Profits Tax for the first HK$2 million of assessable profits is calculated at 8.25% while the remaining is calculated at 16.5%.

7 EARNINGS PER SHARE

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company and the weighted average number of ordinary shares in issue during the interim period. The profit attributable to unvested ordinary shares held for employee incentive scheme with employees and the number of such shares have been excluded from the calculation of basic earnings per share.

(i) Profit attributable to ordinary equity shareholders of the Company

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Profit attributable to all equity shareholders of the Company	**36,749**	37,967
Allocation of profit attributable to unvested shares held for employee incentive scheme	**(762)**	(875)
Profit for the period attributable to ordinary equity shareholders of the Company	**35,987**	37,092

(ii) Weighted average number of ordinary shares

	Six months ended 30 June	
	2026	2025
	'000	*'000*
Ordinary shares in issue at 1 January	**55,556**	50,000
Effect of unvested shares held for employee incentive scheme	**(1,152)**	(1,152)
Weighted average number of ordinary shares at 30 June	**54,404**	48,848

(b) Diluted earnings per share

For the six months ended 30 June 2026 and 2025, the unvested ordinary shares held for employee incentive scheme with employees were not included in the calculation of diluted earnings per share because their inclusion would have been anti-dilutive. The Company does not have other potential ordinary shares and therefore the amounts of diluted earnings per share are the same as basic earnings per share.

8 TRADE AND OTHER RECEIVABLES

	At 30 June 2026 *RMB'000*	At 31 December 2025 *RMB'000*
Non-current		
Trade receivables, net of loss allowance		
– third parties	**7,940**	7,643
Current		
Trade receivables, net of loss allowance		
– third parties	**10,160**	6,819
– related parties	**394**	173
	10,554	6,992
Deposits *(note (i))*	**68,430**	60,184
VAT recoverable	**14,015**	16,297
Other receivables	**3,892**	2,697
	96,891	86,170
	104,831	93,813

(i) Deposits mainly include the deposits paid to the site owners of POS which is refundable upon termination of the occupancy agreement.

As at 30 June 2026, deposits of RMB37,674,000 (31 December 2025: RMB30,087,000) of the Group were expected to be recovered or recognised as expense after more than one year. All of the other current trade and other receivables are expected to be recovered or recognised as expense within one year.

Ageing analysis

As of the end of the reporting period, the ageing analysis of trade receivable (which are included in trade and other receivables), based on the invoice date and net of loss allowance, is as follows:

	At 30 June 2026 *RMB'000*	At 31 December 2025 *RMB'000*
Current (not past due)	**15,609**	14,493
Less than 3 months past due	**1,559**	121
More than 3 months but less than 1 year past due	**1,305**	19
Past due over 1 year	**21**	2
	18,494	14,635

Trade receivables are due within 30 to 90 days from the date of billing. Debtors with balances that are more than 3 months past due are requested to settle all outstanding balances before any further credit is granted.

9 TRADE AND OTHER PAYABLES

	At 30 June 2026 *RMB'000*	At 31 December 2025 *RMB'000*
Trade payables	**71,188**	45,595
Receipts in advance	**32,824**	32,301
Deposits *(note (i))*	**3,096**	5,189
Salary and welfare payables	**30,737**	34,692
Other payables and accruals	**16,995**	18,531
Financial liabilities measured at amortised cost	**154,840**	136,308
Other tax payables	**7,786**	3,034
	162,626	139,342

(i) Deposits mainly represent deposits paid by Local Partners, which is refundable upon termination of the cooperation agreement.

All trade and other payables are expected to be settled or recognised as income within one year or are payable on demand.

As of the end of the reporting period, the ageing analysis of trade payables (which are included in trade and other payables), based on the invoice date, is as follows:

	At 30 June 2026 *RMB'000*	At 31 December 2025 *RMB'000*
Within 3 months	**53,156**	29,674
Over 3 months but within 6 months	**5,149**	3,241
Over 6 months but within 9 months	**1,549**	1,885
Over 9 months but within 1 year	**1,347**	1,647
Over 1 year	**9,987**	9,148
	71,188	45,595

10 DIVIDENDS

(i) Dividends payable to equity shareholders of the Company attributable to the interim period

The directors of the Company did not recommend the payment of an interim dividend for the six months ended 30 June 2026 and 2025.

(ii) Dividends payable to equity shareholders attributable to the previous financial year, approved and paid during the interim period

	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Final dividend in respect of the previous financial year, approved and paid during following interim period, of RMB50.6 cents per ordinary share (six months ended 30 June 2025: nil)	**28,111**	–
Less: unpaid withholding tax	**(4,144)**	–
Final dividend in respect of the previous financial year paid	**23,967**	–

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

For the six months ended 30 June 2026, the Group recorded total revenue of RMB443.06 million, representing an increase of 2.31% compared with the same period last year; gross profit of RMB142.12 million, representing a decrease of 1.24% compared with the same period last year; and adjusted net profit (non-IFRS measures) of RMB38.89 million, representing a decrease of 17.55% compared with the same period last year. The Group recorded positive operating cash inflow of RMB106.59 million, which was in a good cash flow condition.

As at 30 June 2026, the number of massage chairs was 102,290, representing an increase of 1.98% compared with 100,302 as at 31 December 2025; the number of massage cushions was 446,448, representing an increase of 1.66% compared with 439,141 as at 31 December 2025; and the number of POS was 52,511, representing an increase of 5.28% compared with 49,877 as at 31 December 2025.

Mechanical Massage Service

Our mechanical massage service mainly includes provision of massage service performed by the mechanical massage equipment at our POS. We strategically lay out our mechanical massage service into consumption scenarios with high consumer traffic such as commercial complexes, cinemas, traffic hubs (including airports and high-speed rail stations). For the six months ended 30 June 2026, we generated revenue from mechanical massage service of RMB432.69 million, representing an increase of 2.54% compared with the same period last year.

Direct Mode and Partner Mode

Under the Direct Mode, we are responsible for POS operation. Under the Partner Mode, Local Partners are responsible for POS operation, while we provide a comprehensive mechanical massage service solution. During the Reporting Period, the Direct Mode was our primary operation mode, with approximately 86.03% of revenue generated from mechanical massage service. While actively expanding our directly-operated POS network, we also maintained a robust Local Partner network, leveraging their advantages on local resources for sustained growth.

Our Mechanical Massage Equipment

We retained ownership of our mechanical massage equipment under both the Direct Mode and the Partner Mode in China. We have provided over 10 types of mechanical massage equipment for use at our POS during the Reporting Period. Our mechanical massage equipment during the Reporting Period comprised mechanical massage chairs and mechanical massage cushions. We have developed a multi-tiered product structure to cater to the diverse needs of different consumer segments. As at 30 June 2026, our product portfolio comprised four distinct series: the Leisure Chair Comfort and Relaxation Series, the Energy Egg Professional Massage Series, the First Class Intelligent Health Series, and the Back & Waist Relax Cinema Experience Series.

Our POS Network

As at 30 June 2026, we had a POS network of over 52,511 POS, covering 31 provincial-level administrative divisions, 344 cities, one special administrative region of the PRC and four overseas countries. In 2025, we commenced establishing our overseas POS presence. During the six months ended 30 June 2026, we have been continuously expanding the POS scale overseas.

As at 30 June 2026, our operations in Thailand had substantially completed the early exploratory stage with 384 POS in operation, while our operations in Hong Kong and Indonesia remained in the early exploratory stage with limited number of POS.

In January 2026, for the purpose of preliminary trial operation, we entered into a cooperation arrangement with a company incorporated in the Philippines (the "**Philippine Partner**") for the establishment of POS in the Philippines. As at 30 June 2026, our operations in the Philippines remained in the early exploratory stage and the POS scale was limited.

In March 2026, for the purpose of preliminary trial operation, we invested in a company incorporated in the United States for the establishment of POS in the United States through such platform. As at 30 June 2026, our operations in the United States remained in the early exploratory stage and the POS scale was limited.

Other Business

During the Reporting Period, we also (i) generated revenue through the display of advertisements in the form of pop-up banners through our Wechat mini program and official account; (ii) sold a variety of massage equipment and massage accessories for household use, through e-commerce platforms including JD, Tmall, Douyin and Youzan to retail consumers; and (iii) sold massage equipment and spare parts to the Local Partners. These businesses, as a supplement to our mechanical massage service, helped us increase the brand awareness of our enterprise and diversify our business structure.

For the six months ended 30 June 2026, our revenue generated from other business was RMB10.37 million, accounting for 2.34% of our total revenue.

FINANCIAL REVIEW

REVENUE

The following table sets forth the breakdown of our revenue by business segment for the periods indicated:

	For the six months ended 30 June			
	2026		2025	
	(RMB'000) (unaudited)	***% of total revenue***	*(RMB'000) (unaudited)*	*% of total revenue*
Mechanical massage services				
– Direct Mode	**372,266**	**84.02%**	359,876	83.10%
– Partner Mode	**60,427**	**13.64%**	62,115	14.34%
Subtotal	**432,693**	**97.66%**	421,991	97.44%
Others (Note)	**10,370**	**2.34%**	11,079	2.56%
Total	**443,063**	**100.00%**	433,070	100.00%

Note: Others mainly include income from (i) online sales of household massage equipment and massage accessories; (ii) provision of digital advertising services; and (iii) sales of massage equipment and spare parts to the Local Partners.

Revenue from mechanical massage services – Direct Mode

For the six months ended 30 June 2026, our revenue from mechanical massage services under the Direct Mode was RMB372.27 million, representing an increase of 3.44% from RMB359.88 million for the six months ended 30 June 2025. The increase was primarily due to the expansion in the number of POS networks and equipment deployed.

Revenue from mechanical massage services – Partner Mode

For the six months ended 30 June 2026, our revenue from mechanical massage services under the Partner Mode was RMB60.43 million, representing a decrease of 2.72% from RMB62.12 million for the six months ended 30 June 2025. The decrease was primarily due to the Company's enhanced reduction and support policies for Local Partners (such as reductions in minimum contractual values and sharing of preferential marketing placement costs) to support Local Partners in market expansion and enhance their competitiveness.

Revenue from others

For the six months ended 30 June 2026, our revenue from others was RMB10.37 million, representing a decrease of 6.41% from RMB11.08 million for the six months ended 30 June 2025. The decrease was primarily due to termination of the Group's offline massage centre operations in December 2025.

COST OF SALES

The following table sets out a breakdown of our cost of sales by nature in absolute amounts and as percentages of our cost of sales for the periods indicated:

	For the six months ended 30 June			
	2026		2025	
	(RMB'000) ***(unaudited)***	***% of total cost of sales***	*(RMB'000)* *(unaudited)*	*% of total cost of sales*
POS and related expenses	**210,128**	**69.82%**	188,300	65.11%
Depreciation and amortization	**62,633**	**20.81%**	72,798	25.18%
Employee benefit expenses	**13,033**	**4.33%**	13,353	4.62%
Logistics fee and miscellaneous	**8,268**	**2.75%**	8,095	2.80%
Others*(Note)*	**6,877**	**2.29%**	6,618	2.29%
Total	**300,939**	**100.00%**	289,164	100.0%

Note: Others mainly include costs of (i) online sales of household massage equipment and massage accessories; and (ii) sales of massage equipment and spare parts to the Local Partners.

Our cost of sales primarily consisted of POS and related expenses, depreciation and amortization, employee benefit expenses, logistics fee and miscellaneous, and other costs. Our cost of sales increased to RMB300.94 million for the six months ended 30 June 2026 as compared with RMB289.16 million for the six months ended 30 June 2025, which was mainly attributable to increase in POS site occupancy costs.

GROSS PROFIT AND GROSS PROFIT MARGIN

The following table sets forth our gross profit and gross profit margin by business segment for the periods indicated:

	For the six months ended 30 June			
	2026		2025	
	Gross profit ***(RMB'000)*** ***(unaudited)***	**Gross profit margin (%)**	Gross profit *(RMB'000)* *(unaudited)*	Gross profit margin (%)
Mechanical massage services				
– Direct Mode	**96,561**	**25.94**	94,418	26.24
– Partner Mode	**42,071**	**69.62**	45,026	72.49
Subtotal	**138,632**	**32.04**	139,444	33.04
Others	**3,492**	**33.67**	4,462	40.27
Total	**142,124**	**32.08**	143,906	33.23

For the six months ended 30 June 2026, the gross profit of the Group decreased by 1.24% to RMB142.12 million as compared with RMB143.91 million for the six months ended 30 June 2025. The gross margin of the Group decreased to approximately 32.08% for the six months ended 30 June 2026 from 33.23% for the six months ended 30 June 2025, mainly attributable to the Group's continued expansion of business scale and deepening of market penetration leading to higher POS site occupancy costs.

SELLING AND DISTRIBUTION EXPENSES

Our selling and distribution expenses primarily consisted of employee benefit expenses, brand image development expenses, business development and travel expenses, marketing and advertisement expenses, office expenses, and depreciation and amortisation. For the six months ended 30 June 2026, our selling and distribution expenses decreased by 3.16% to RMB60.46 million as compared with RMB62.43 million for the six months ended 30 June 2025. The period-on-period decrease in selling and distribution expenses was mainly attributable to the Group's overall expense optimization and control.

ADMINISTRATIVE EXPENSES

Our administrative expenses primarily consisted of employee benefit expenses, office and rental expenses, corporate service fees, depreciation and amortization, and administrative and travel expenses. For the six months ended 30 June 2026, our administrative expenses decreased by 12.14% to RMB21.20 million as compared with RMB24.13 million for the six months ended 30 June 2025, mainly attributable to decreased listing expenses.

RESEARCH AND DEVELOPMENT EXPENSES

Our research and development ("**R&D**") expenses primarily consisted of employee benefit expenses, materials and office expenses, depreciation and amortization, travel expenses, and outsource research expenses. For the six months ended 30 June 2026, our research and development expenses increased by 19.31% to RMB12.81 million as compared with RMB10.74 million for the six months ended 30 June 2025, mainly attributable to the increase in the number and remuneration of R&D personnel due to the increase in R&D projects.

FINANCE COSTS

Our finance costs primarily consisted of interest expenses on bank loans and lease liabilities. For the six months ended 30 June 2026, our finance costs decreased by 56.60% to RMB0.46 million as compared with RMB1.05 million for the six months ended 30 June 2025, mainly attributable to the reduced scale of bank loans and lease liabilities of the Group.

INCOME TAX

Our income tax expenses comprised current tax expense and deferred tax expense. For the six months ended 30 June 2026, our income tax expenses decreased by 1.09% to RMB8.28 million as compared with RMB8.37 million for the six months ended 30 June 2025, mainly attributable to the decrease in profit before taxation of the Company.

ADJUSTED NET PROFIT (NON-IFRS MEASURES)

For the six months ended 30 June 2026, the adjusted net profit decreased by 17.55% to RMB38.89 million from RMB47.17 million for the six months ended 30 June 2025. Such decrease was primarily attributable to (i) the increase in the Company's POS site occupancy costs, which resulted in a decrease of RMB1.78 million in the Group's overall gross profit; (ii) an increase of RMB2.07 million in the Company's R&D expenses in 2026 compared with the same period in 2025; and (iii) a period-on-period increase of RMB5.74 million in foreign exchange losses due to external exchange rate fluctuations.

We define adjusted net profit (non-IFRS measures) as profit for the period adjusted by adding (i) equity-settled share-based payment expenses, which are non-cash payment in nature; and (ii) listing expenses, which are the expenses relating to the Global Offering. We exclude these items because they were non-operating in nature, non-recurring or not indicative of our core operating results. We believe that the adjusted net profit for the six months ended 30 June 2026, as compared with the adjusted net profit for the six months ended 30 June 2025, can provide additional information to investors and others in understanding and evaluating the Group's consolidated results of operations as well as facilitate period-to-period comparison. However, the use of these non-IFRS measures has limitations as an analytical tool, and one should not consider them in isolation from, or as a substitute for analysis of, our results of operations or financial conditions as reported under the IFRS Accounting Standards. In addition, these non-IFRS financial measures may be defined differently from similar terms used by other companies.

The following table sets out adjusted net profit (non-IFRS measures) and a reconciliation from profit for the period to adjusted net profit (non-IFRS measures) for the periods indicated.

	For the six months ended 30 June	
	2026	2025
	(RMB'000)	*(RMB'000)*
	(unaudited)	*(unaudited)*
Profit for the period	**36,557**	37,967
Add:		
Equity-settled share-based payment expenses	**2,336**	2,283
Listing expenses	**–**	6,924
Adjusted net profit for the period (non-IFRS measures)	**38,893**	47,174

LIQUIDITY AND CAPITAL RESOURCES

We have funded our working capital principally from cash generated from our business operations, as well as the net proceeds from the Global Offering.

We adopt a prudent treasury management policy to regularly monitor the Group's liquidity requirements and compliance with lending covenants, to ensure that the Group maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. Taking into account the financial resources available to the Group, including cash and cash equivalents on hand, cash generated from operations and available facilities of the Group, and the net proceeds from the Global Offering, and after diligent and careful investigation, the Directors are of the view that the Group has sufficient working capital required for the Group's operations.

The following table sets out our cash flows for the periods indicated:

	For the six months ended 30 June	
	2026	2025
	(RMB'000)	*(RMB'000)*
	(unaudited)	*(unaudited)*
Net cash generated from operating activities	**106,590**	102,091
Net cash used in investing activities	**(90,757)**	(73,659)
Net cash (used in)/generated from financing activities	**(82,415)**	9,879
Net (decrease)/increase in cash and cash equivalents	**(66,582)**	38,311
Cash and cash equivalents at the beginning of the period	**243,868**	19,684
Effect of foreign exchange rate changes	**(5,042)**	(10)
Cash and cash equivalents at the end of the period	**172,244**	57,985

Operating Activities

For the six months ended 30 June 2026, net cash generated from operating activities was RMB106.59 million, compared with RMB102.09 million generated from operating activities for the six months ended 30 June 2025, representing an increase of 4.41%. The increase was mainly attributable to operating cash inflow growth driven by revenue increase.

Investing Activities

For the six months ended 30 June 2026, net cash used in investing activities was RMB90.76 million, compared with RMB73.66 million used in investing activities for the six months ended 30 June 2025, representing an increase of 23.21%. The increase was mainly attributable to the use of daily idle cash of the Company for (i) purchase of R1-rated wealth management products classified as financial assets measured at fair value through profit or loss; and (ii) fixed deposits with banks with original maturity over three months.

Financing Activities

For the six months ended 30 June 2026, net cash used in financing activities was RMB82.42 million, compared with RMB9.88 million generated from financing activities for the six months ended 30 June 2025. The change was mainly attributable to (i) the full repayment of the Company's bank loans of RMB54.50 million; and (ii) the payment of share dividend for 2025 of RMB23.97 million (excluding the relevant tax charge which had been fully paid in July 2026).

Cash and Cash Equivalents

As a result of the foregoing, our cash and cash equivalents increased by 197.05% from approximately RMB57.99 million as at 30 June 2025 to approximately RMB172.24 million as at 30 June 2026. The increase was mainly attributable to the receipt of proceeds from the Company's initial public offering completed in December 2025. As at the end of the Reporting Period, the proceeds raised from the initial public offering had not been fully utilized for the purposes disclosed in the Prospectus, and the remaining unutilized amount was temporarily held in the form of cash and cash equivalents.

FOREIGN CURRENCY EXCHANGE RISKS

Our financial information are presented in RMB, which is the Company's functional currency. During the Reporting Period, we conducted business in Chinese Mainland and most of our transactions were settled in RMB, and the Group is exposed to foreign exchange risk with respect to transactions denominated in currencies other than RMB. As at 30 June 2026, the majority of our non-RMB assets were denominated in US Dollars, which accounted for approximately 73.71% of the aggregate of our cash and cash equivalents and fixed deposits with banks with original maturity over three months. The net proceeds from the Global Offering were fully converted into US Dollars. For the six months ended 30 June 2026, we recognised a foreign exchange loss of RMB5.74 million. We managed our foreign exchange risk by regularly reviewing our net foreign exchange exposures. During the Reporting Period, the Group did not enter into any derivative instruments to hedge its foreign exchange exposures. The management of the Group continued to pay attention to the market environment and the Group's own foreign exchange risk profile, and considered taking appropriate hedging measures when necessary.

CONTINGENT LIABILITIES

Generally, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessment of the time value of money and the risks specific to each liability.

A provision for warranties is recognised when the underlying products are sold, based on historical warranty data and a weighting of possible outcomes against their associated probabilities.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Save as disclosed above, we did not have any significant contingent liabilities as at 30 June 2026.

GEARING RATIO

As at 30 June 2026, our gearing ratio, which is calculated as total debt divided by total equity, was 1.50%, as compared with 12.90% as at 31 December 2025. Total debt equals the sum of bank loans and lease liabilities.

CAPITAL EXPENDITURE

Our capital expenditures comprised the payment for purchase of property, plant and equipment and intangible assets. For the six months ended 30 June 2026 and the six months ended 30 June 2025, total capital expenditure amounted to RMB47.66 million and RMB72.13 million, respectively, representing a decrease of 33.92%. The decrease was mainly attributable to the decrease in related capital expenditure affected by the evolving lifecycle stages of the Company's massage equipment. Going forward, the Group will reasonably plan the allocation of capital expenditures for the subsequent stages based on its needs for market expansion, product upgrades and R&D.

BUSINESS OUTLOOK

Looking ahead to 2026 and the future, the long-term positive fundamentals of China's economy remain unchanged. The enduring trend of rising national health consumption demand will not be reversed, and the smart health service sector is still in a prime period of development. Building on the new starting point as a company listed on the Stock Exchange, the Group will continue to advance high-quality development to deliver sustainable long-term value returns to all Shareholders.

(I) Domestic market: deepening core competencies and promoting full-dimensional upgrades

Over the next three years, the Group's domestic market will focus on continuous evolution on six core directions:

1. Comprehensively empower upgrades and enhance the integrated operational capabilities of partners and direct-operated entities;

2. Optimize the construction of R&D and manufacturing centers to consolidate the core supply chain advantages;

3. Drive the in-depth application of artificial intelligence technology throughout operational processes;

4. Deepen refined user operation and brand communication to enhance user lifetime value;

5. Continuously optimize the structure of networks and scenarios with a focus on high-value scenarios; and

6. Achieve cost reduction and efficiency enhancement across the entire process to comprehensively elevate the Group's operating efficiency and profitability quality.

(II) International market: launching the globalization strategy and achieving localization

Internationalization is the core strategy of the long-term development of the Group, and an inevitable path for an enterprise to build strength and scale. Leveraging on China's robust supply chain advantages and mature digital operation capabilities, the Group will officially launch a holistic internationalization strategy:

1. Promote the international localization adaptation of China's proven business models, and prioritize core business centers in Southeast Asia and other regions;

2. Establish an independent professional team dedicated to serving overseas markets service, and build a localized operation and supply chain system; and

3. Advance the global layout with a long-term mindset, and deliver China's health service models to consumers worldwide, leveraging our mature operational experience and product capabilities.

SIGNIFICANT INVESTMENTS HELD AND FUTURE PLANS FOR SIGNIFICANT INVESTMENTS OR CAPITAL ASSETS

As at 30 June 2026, there were no significant investments held by the Group nor any future plans for significant investments or capital assets.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Reporting Period, there were no material acquisitions or disposals of subsidiaries, associates, or joint ventures.

CHARGE ON ASSETS

As at 30 June 2026, none of the Group's property, plant and equipment was pledged as security.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 June 2026, we had a total of 626 full-time employees. All of our employees are based in the PRC. For the six months ended 30 June 2026, cost of employees' remuneration and benefit was approximately RMB68.11 million as compared with RMB61.95 million for the six months ended 30 June 2025.

We have entered into written employment contracts and confidentiality agreements with our employees and non-competition agreements with our management and key employees. We offer a remuneration package including basic salaries, performance assessment bonuses and other performance-related bonuses. The performance-based bonuses are mainly determined at the discretion of management based on the employees' work and sales performance. These performance bonuses are calculated on a quarterly, half-year and annual basis. To incentivize our Directors, senior management and employees of the Group for their contribution to the Group, the Company adopted the Pre-IPO Share Incentive Schemes, details of which are set out in the section headed "Pre-IPO Share Incentive Schemes" in this announcement.

Under the relevant PRC laws and regulations, we are required to make contributions to mandatory social insurance funds, including pension, work-related injury insurance, maternity insurance, medical insurance and unemployment insurance. Furthermore, we are required, under the relevant PRC laws and regulations, to register with the relevant authorities and maintain the required accounts with designated banks for making contributions to the housing provident funds for our employees.

We have striven to provide training and promotion opportunities to our employees to promote a sense of belonging and work dedication. Our new employees are required to attend orientation training and existing employees regularly attend different training programmes, covering (i) operational aspects regarding market trends, product introduction, sales techniques and case sharing; (ii) technological aspects regarding research and development of new technology, professional skillsets and problem-solving skills; (iii) management aspects regarding team management, strategic planning and case studies and experience sharing; and (iv) consumer service aspects regarding business etiquette, professional communication and analysis of common consumer complaints.

PRE-IPO SHARE INCENTIVE SCHEMES

We approved and adopted the 2021 Share Incentive Scheme and 2023 Share Incentive Scheme (together, the "**Pre-IPO Share Incentive Schemes**") on 1 December 2021 and 8 September 2023, respectively. The Pre-IPO Share Incentive Schemes are not subject to the provisions of Chapter 17 of the Listing Rules as the Pre-IPO Share Incentive Schemes do not involve the grant of new shares or awards by our Company after the Listing. Our Company has established three incentive platforms, namely Zhangchuang Gongying Platform, Lemo Gongchuang Platform and Lemo Gongying Platform (the "**Incentive Platforms**").

Prior to the Listing, all incentive Shares under the Pre-IPO Share Incentive Schemes had been fully granted, and the selected participants had become the limited partners of the Incentive Platforms. The capital contribution in relation to the awards granted had been fully settled by the relevant participants with their own funds. The Company did not and will not grant further incentive Shares under the Pre-IPO Share Incentive Schemes after the Listing.

MATERIAL EVENTS AFTER THE REPORTING PERIOD

There was no significant subsequent event undertaken by the Group subsequent to 30 June 2026 and up to the date of this announcement.

CORPORATE GOVERNANCE

Compliance with the Corporate Governance Code

The Company recognizes the importance of good corporate governance for enhancing the management of the Company as well as preserving the interests of the Shareholders as a whole. The Company has adopted the code provisions set out in the Corporate Governance Code as its own code to govern its corporate governance practices.

The Company has complied with the relevant code provisions set out in Part 2 of the Corporate Governance Code during the Reporting Period.

Pursuant to Code provision B.3.5 of the Corporate Governance Code, the Company should appoint at least one director of a different gender to the nomination committee of the Company. Following the appointment of Ms. Dong Hui, an independent non-executive Director, as a member of the nomination committee of the Company with effect from 18 May 2026, the Company has complied with code provision B.3.5 of the Corporate Governance Code.

The Board will continue to review and monitor the practices of the Company with a view to maintaining a high standard of corporate governance.

Compliance with the Model Code

The Company has adopted a code of conduct regarding securities transactions by the Directors and the Supervisors as required under the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules. Having made specific enquiry of all Directors and Supervisors, all of them have confirmed that they have complied with the Model Code during the six months ended 30 June 2026.

Audit Committee and Review of Financial Information

The Audit Committee has been established in compliance with Rules 3.21 and 3.22 of the Listing Rules with written terms of reference in compliance with the Corporate Governance Code. The primary responsibilities of the Audit Committee are to review and monitor the financial reporting, risk management and internal control systems of the Company and to assist the Board to fulfill its responsibilities over the audit. The Audit Committee consists of three Directors, namely Ms. Dong Hui, Mr. Lei Zhigang and Mr. Wu Jinghua, with Ms. Dong Hui acting as the chairwoman. Ms. Dong Hui holds the appropriate professional qualifications as required under Rules 3.10(2) and 3.21 of the Listing Rules.

The Audit Committee has reviewed and confirmed the accounting principles and policies adopted by the Group and discussed with management the auditing, internal control and financial reporting matters of the Group. The interim results of the Group for the six months ended 30 June 2026 have also been reviewed by the Audit Committee.

OTHER INFORMATION

Purchase, Sale or Redemption of the Company's Listed Securities

During the six months ended 30 June 2026, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares).

As at 30 June 2026, neither the Company nor any of its subsidiaries held any treasury shares.

Use of Net Proceeds from the Global Offering

The H Shares of the Company were listed on the Stock Exchange on 3 December 2025. A total of 5,555,600 new H Shares were issued at HK$40.00 each with gross proceeds of approximately HK$222.22 million. The net proceeds (after deduction of underwriting fees and commissions and other expenses paid and payable by the Company in connection with the Global Offering) raised from the Global Offering amounted to approximately HK$182.16 million. The net proceeds from the Global Offering will continue to be utilized in accordance with the intended use of proceeds set out in the Prospectus. The following table sets forth the breakdown of the utilization and proposed utilization of the net proceeds from the Global Offering as at 30 June 2026:

Use of net proceeds	Percentage	Net proceeds from the Global Offering HK$ million	Equivalent to RMB million	Amount utilized during the six months ended 30 June 2026	As at 30 June 2026 Utilized amount	Unutilized amount	Expected timeline for utilizing the remaining net proceeds[2]
	%	*(HK$ million)*	*(RMB million)*	*(RMB million)*	*(RMB million)*	*(RMB million)*	
Expanding the coverage and penetration of our POS network	**60**	**109.29**	**99.34**	**37.11**	**37.11**	**62.23**	**By 31 December 2028**
Further increasing our penetration rate in consumption scenarios that we have established a developed presence including the commercial complexes, cinemas and airports	35	63.75	57.95	37.11	37.11	20.84	By 31 December 2028
Development of our presence in other consumption scenarios such as transportation service and rest areas, e-sports spaces and office buildings etc.	15	27.32	24.83	–	–	24.83	By 31 December 2028
Extension of our reach to overseas markets in Asia, especially Thailand and other Southeast Asian cities	10	18.22	16.56	–	–	16.56	By 31 December 2028
Ongoing enhancement and iteration of our technology	**20**	**36.43**	**33.11**	**1.25**	**1.25**	**31.87**	**By 31 December 2028**
Advancing research and development of the application of digital mechanical massage technology and systematic solutions by upgrading of our massage equipment and introduction of more customization features	12	21.86	19.87	1.25	1.25	18.63	By 31 December 2028
Upgrading the software and hardware such as IoT technologies of LMB Links particularly for application in the overseas market	8	14.57	13.24	–	–	13.24	By 31 December 2028
Enhancing our brand	**10**	**18.22**	**16.56**	**1.37**	**1.37**	**15.19**	**By 31 December 2028**
Strategic placement of targeted marketing on new media platforms to increase brand exposure and recognition	5	9.11	8.28	1.37	1.37	6.91	By 31 December 2028
Upgrade and improvement of the design and image of our POS	5	9.11	8.28	–	–	8.28	By 31 December 2028
Working capital and other general corporate purposes	**10**	**18.22**	**16.56**	**9.80**	**9.80**	**6.76**	**By 31 December 2028**
Total	**100.00**	**182.16**	**165.57**	**49.53**	**49.53**	**116.05**	**By 31 December 2028**

Notes:

(1) The figures in the table have been subject to rounding adjustments. Accordingly, figures shown as totals may not be an arithmetic aggregation of the figures preceding them.

(2) The expected timeline for utilizing the remaining proceeds is based on the best estimation of the future market conditions made by the Group. It will be subject to changes based on the current and future development of the market conditions.

We currently have no intention to change the use of the unutilized net proceeds and have been actively monitoring the market environment for appropriate timing to implement our plans. It is currently expected that the unutilized net proceeds will be fully utilized by 31 December 2028, subject to changes in market conditions and policies and the emergence of appropriate opportunities in the industry.

To the extent that the net proceeds from the Global Offering are not immediately applied for the above purposes, and to the extent permitted by the relevant laws and regulations, we intend to place those net proceeds in short-term interest-bearing accounts at licensed commercial banks and/or other authorised financial institutions in Hong Kong and Chinese Mainland (as defined under the SFO, the Law of the People's Republic of China on Commercial Banks (中華人民共和國商業銀行法) and other relevant PRC Laws). We will make an appropriate announcement if there is any change to the above proposed use of proceeds or if any amount of the proceeds will be used for general corporate purposes.

Interim Dividend

Taking into consideration various factors such as the new business development needs of the Group and its future capital expenditure plans, the Board did not recommend any dividend for the Reporting Period.

PUBLICATION OF 2026 INTERIM RESULTS AND INTERIM REPORT

This announcement is published on the website of the Stock Exchange (www.hkexnews.hk) and the website of the Company (www.lemobar.com). The interim report of the Company for the six ended 30 June 2026 will be published on the afore-mentioned websites and despatched to the Shareholders who request the printed copies in September 2026.

DEFINITIONS

In this announcement, unless the context otherwise requires, the following terms shall have the followings meanings:

"2021 Share Incentive Scheme"	the share incentive scheme adopted by the Company on 1 December 2021
"2023 Share Incentive Scheme"	the share incentive scheme adopted by the Company on 8 September 2023
"Articles of Association"	the articles of association of the Company, as amended from time to time
"Audit Committee"	the audit committee of the Company
"Board" or "Board of Directors"	the board of Directors
"Company"	Lemo Services Co., Ltd (樂摩科技服務股份有限公司), a joint stock company incorporated in the PRC with limited liability, the H Shares of which are listed on the Stock Exchange (stock code: 2539)
"Corporate Governance Code"	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
"Direct Mode"	the operation mode for our mechanical massage service under which we are responsible for sourcing POS sites, as well as the design, decoration, operation and ongoing maintenance of the POS locations
"Director(s)"	the director(s) of the Company
"Global Offering"	the global offering of the H Shares in connection with the Listing
"Group"	the Company and all of its subsidiaries, or any one of them as the context may require
"H Share(s)"	overseas listed foreign share(s) in our ordinary share capital with a nominal value of RMB1 each, which are subscribed for and traded in Hong Kong dollars and are listed on the Stock Exchange
"HK$" or "HK dollar(s)"	HK dollars, the lawful currency of Hong Kong
"Hong Kong" or "HK"	the Hong Kong Special Administrative Region of the PRC
"IFRS Accounting Standards"	IFRS Accounting Standards issued by the International Accounting Standards Board

"Independent Third Party(ies)"	person(s) or company(ies), who/which, to the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, is/are third parties independent of the Company and connected persons of the Company
"IoT"	the Internet of Things, a network of physical objects or things embedded with electronics, software, sensors and network connectivity, which enables these objects to collect and exchange data
"Lemo Gongchuang Platform"	Pingtan Lemo Gongchuang Investment Partnership Enterprise (LLP)* (平潭樂摩共創投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on 19 November 2021
"Lemo Gongying Platform"	Pingtan Lemo Gongying Investment Partnership Enterprise (LLP)* (平潭樂摩共贏投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on 23 August 2023
"Listing"	listing of the H Shares on the Main Board of the Stock Exchange
"Listing Date"	3 December 2025, on which the H Shares were listed on the Stock Exchange and from which dealings in the Shares were permitted to commence on the Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"Local Partner(s)"	entity(ies) who are responsible for sourcing and establishing POS in local regions under our Partner Mode
"Main Board"	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operates in parallel with the GEM of the Stock Exchange
"massage equipment"	inclusive of massage chairs and massage cushions
"mechanical massage service"	massage services by utilization of massage equipment tailored based on the market demand, digitalized systems, IoT and automation with technology integrated to enhance the massage experience tailored to different consumption scenarios
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules

"Partner Mode"	the operation mode for our mechanical massage service under which the Local Partners are responsible for sourcing POS sites, operating the POS and maintaining the massage equipment, while we provide a comprehensive mechanical massage service solution, including provision of guidance on POS selection, design and decoration, as well as marketing and promotional strategies, massage equipment, and software and hardware support through our LMB Links
"POS"	point(s) of service for our mechanical massage service
"PRC" or "China"	the People's Republic of China, excluding for the purposes of this announcement only, Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan
"PRC Company Law"	the Company Law of the People's Republic of China (中華人民共和國公司法), as amended, supplemented or otherwise modified from time to time
"PRC Laws"	the laws and regulations of the PRC, without reference to the laws and regulations of Hong Kong and the Macau Special Administrative Region of the PRC and the relevant regulations of Taiwan region
"Prospectus"	the prospectus of the Company dated 25 November 2025
"Reporting Period"	the six months ended 30 June 2026
"RMB" or "Renminbi"	Renminbi, the lawful currency of the PRC
"SFO" or "Securities and Future Ordinance"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Share(s)"	ordinary share(s) in the share capital of our Company, comprising our Unlisted Shares and H Shares
"Shareholder(s)"	holder(s) of Shares
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Supervisor(s)"	the supervisor(s) of our Company
"treasury shares"	has the meaning ascribed to it under the Listing Rules
"Unlisted Shares"	ordinary share(s) in the share capital of our Company, with a nominal value of RMB1 each, which is/are not listed on any stock exchange
"US Dollars"	US dollars, the lawful currency of the United States of America

"Zhangchuang Gongying Platform"	Pingtan Zhangchuang Gongying Future Investment Partnership Enterprise (LLP)* (平潭掌創共贏未來投資合夥企業(有限合夥)), formerly known as Fuzhou City Gulou District Zhangchuang Gongying Future Investment Partnership Enterprise (LLP) (福州市鼓樓區掌創共贏未來投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on 21 April 2017
"%"	per cent

* *For identification purpose only*

By Order of the Board
Lemo Services Co., Ltd
Mr. Han Daohu
Chairman and Non-executive Director

Hong Kong, 18 August 2026

As at the date of this announcement, the Board comprises: (i) Mr. Xie Zhonghui, Mr. Feng Baocai and Mr. Chen Xing as executive Directors; (ii) Mr. Han Daohu and Mr. Wu Jinghua as non-executive Directors; (iii) Mr. Lei Zhigang, Ms. Dong Hui and Mr. SUEK Ka Lun Ernie as independent non-executive Directors; and (iv) Ms. Yu Xiaohong as employee representative Director.