Changjiu Holdings Limited
长久股份有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 6959)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED JUNE 30, 2026

The board (the "**Board**") of directors (the "**Directors**") of Changjiu Holdings Limited (the "**Company**") is pleased to announce the unaudited consolidated results of the Company and its subsidiaries (collectively referred to as the "**Group**") for the six months ended June 30, 2026 (the "**Reporting Period**") together with the comparative figures for the six months ended June 30, 2025. The unaudited condensed consolidated financial information for the Reporting Period has been reviewed by the audit committee of the Board (the "**Audit Committee**").

Certain amount and percentage figure included in this announcement have been subject to rounding adjustments, or have been rounded to one or two decimal places. Any discrepancies in any table, chart or elsewhere between totals and sums of amounts listed therein are due to rounding.

In this announcement, unless otherwise indicated, the terms "affiliate", "associate", "controlling shareholder" and "subsidiary" shall have the meanings given to such terms in the Rules Governing the Listing of Securities (the "**Listing Rules**") on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**").

FINANCIAL HIGHLIGHTS

(a) Revenue for the Reporting Period amounted to RMB492.8 million, representing a decrease of 29.3% as compared with the same period during 2025.

(b) Gross profit for the Reporting Period amounted to RMB149.9 million, representing a decrease of 1.6% as compared with the same period during 2025.

(c) The gross profit margin for the Reporting Period was 30.4%, representing an increase by 8.5 percentage points as compared with the same period during 2025.

(d) The net profit for the Reporting Period amounted to RMB24.1 million, representing a decrease of 64.1% as compared with the same period during 2025.

(e) For the Reporting Period, basic earnings per share of the Group amounted to RMB0.1192, representing a decrease of 64.1% as compared with the same period during 2025. Diluted earnings per share of the Group amounted to RMB0.1185, representing a decrease of 64.0% as compared with the same period during 2025.

(f) The Board has resolved not to declare payment of an interim dividend in respect of the Reporting Period.

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended June 30, 2026 (unaudited)
*Expressed in Renminbi ("**RMB**")*

		Six months ended June 30,	
		2026	2025
	Note	***RMB'000***	*RMB'000*
Revenue	3(a)(i)	**492,808**	696,727
Cost of sales		**(342,871)**	(544,446)
Gross profit		**149,937**	152,281
Net other (losses)/income	4	**(35,712)**	2,989
Research and development expenses		**(16,305)**	(10,970)
General and administrative expenses		**(50,960)**	(55,336)
Sales and marketing expenses		**(7,601)**	(4,940)
Impairment loss		**(4,159)**	(2,961)
Profit from operations		**35,200**	81,063
Net finance (expense)/income	5(a)	**(3,211)**	2,898
Profit before taxation	5	**31,989**	83,961
Income tax expense	6	**(7,882)**	(16,876)
Profit for the period		**24,107**	67,085
Attributable to:			
Equity shareholders of the Company		**24,107**	67,085
Non-controlling interests		**–**	–
Profit for the period		**24,107**	67,085
Earnings per share			
Basic *(RMB)*	7(a)	**0.1192**	0.3318
Diluted *(RMB)*	7(b)	**0.1185**	0.3295

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended June 30, 2026 (unaudited)

Expressed in RMB

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Profit for the period	**24,107**	67,085
Other comprehensive income for the period (after tax and reclassification adjustments)		
Items that are or may be reclassified subsequently to profit or loss:		
Exchange differences on translation	**(1,448)**	(768)
Other comprehensive income for the period	**(1,448)**	(768)
Total comprehensive income for the period	**22,659**	66,317
Attributable to:		
Equity shareholders of the Company	**22,659**	66,317
Non-controlling interests	**–**	–
Total comprehensive income for the period	**22,659**	66,317

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At June 30, 2026 (unaudited)

Expressed in RMB

	Note	**June 30, 2026** *RMB'000*	December 31, 2025 *RMB'000*
Non-current assets			
Property, plant and equipment		**3,068**	3,404
Intangible assets		**12,129**	12,786
Right-of-use assets		**17,714**	7,650
Deferred tax assets		**6,913**	539
		39,824	24,379
Current assets			
Inventories	8	**228,943**	271,712
Trade receivables		**272,932**	263,970
Prepaid expenses and other current assets	9	**134,718**	73,233
Restricted cash	10	**13,857**	7,532
Cash and cash equivalents		**139,954**	320,883
		790,404	937,330
Current liabilities			
Bank loans and other borrowings	11	**99,855**	259,442
Trade payables	12	**35,425**	48,683
Accrued expenses and other current liabilities	13	**62,137**	64,916
Contract liabilities	3(a)(ii)	**35,673**	57,451
Lease liabilities		**7,114**	7,584
Current tax liability		**7,281**	10,917
Provisions for litigations		**38,645**	–
		286,130	448,993
Net current assets		**504,274**	488,337
Total assets less current liabilities		**544,098**	512,716

	June 30, 2026	December 31, 2025
	RMB'000	*RMB'000*
Non-current liabilities		
Lease liabilities	**10,680**	–
	10,680	–
NET ASSETS	**533,418**	512,716
Equity		
Share capital	**1**	1
Treasury shares	**(721)**	(1,121)
Reserves	**534,138**	513,836
Total equity attributable to shareholders of the Company	**533,418**	512,716
Non-controlling interests	**–**	–
TOTAL EQUITY	**533,418**	512,716

NOTES TO THE UNAUDITED INTERIM FINANCIAL STATEMENTS

Expressed in RMB

1 BASIS OF PREPARATION

This interim financial report has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, including compliance with International Accounting Standard ("**IAS**") 34, Interim financial reporting, issued by the International Accounting Standards Board ("**IASB**"). It was authorised for issue on August 27, 2026.

The interim financial report has been prepared in accordance with the same accounting policies adopted in the 2025 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2026 annual financial statements. Details of any changes in accounting policies are set out in Note 2.

The preparation of an interim financial report in conformity with IAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This interim financial report contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2025 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with IFRS Accounting Standards.

The interim financial report is unaudited, but has been reviewed by KPMG in accordance with Hong Kong Standard on Review Engagements 2410, Review of interim financial information performed by the independent auditor of the entity, issued by the HKICPA.

2 CHANGES IN ACCOUNTING POLICIES

The Group has applied the following new and amended IFRS Accounting Standards issued by the IASB to these interim financial statements for the current accounting period.

- Amendments to IFRS 9 and IFRS 7, *Classification and Measurement of Financial Instruments*
- Annual Improvements to IFRS Accounting Standards – Volume 11

None of the developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented in the interim financial report. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 REVENUE AND SEGMENT REPORTING

(a) Revenue

The principal activities of the Group are providing pledged vehicle monitoring services, automobile dealership operation management services and new automobile circulation services in Mainland China.

(i) The amount of each significant category of revenue is as follows:

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Revenue from contracts with customers within the scope of IFRS15		
Pledged vehicle monitoring services	**293,937**	290,860
Automobile dealership operation management services	**21,823**	27,527
New automobile circulation services	**177,048**	378,340
Total	**492,808**	696,727

During the six months ended June 30, 2026 and 2025, no customer individually accounted for more than 10% of the Group's total revenue.

Disaggregation of the Group's revenue from contracts with customers by the timing of revenue recognition is set out below:

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Point-in-time	**182,479**	383,958
Over-time	**310,329**	312,769
	492,808	696,727

Remaining Performance Obligation

The Group has elected the practical expedient not to disclose the value of remaining performance obligations for contracts in which the Group recognizes revenue at the amount to which the Group has the right to invoice.

(ii) Contract Liabilities

The Group collected payments in advance from customers primarily for providing pledged vehicle monitoring services and new automobile circulation services. The Group has recognized the following liabilities related to contracts with customers under "contract liabilities":

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Contract liabilities		
– third parties	**35,664**	57,295
– related parties	**9**	156
	35,673	57,451

The balance of contract liabilities with related parties is trade in nature.

All of the contract liabilities are expected to be recognized as income within one year.

(b) Segment reporting

The Group manages its businesses by business line. In a manner consistent with the way in the purpose of resource allocation and performance assessment, the Group has presented the following three reportable segments: pledged vehicle monitoring services, automobile dealership operation management services and new automobile circulation services.

For the purpose of assessing segment performance and allocating between segments, the Group's senior executive management monitors the revenue and gross profit attributable to each reportable segment. Other items in profit or loss are not allocated to reportable segment.

Revenue and cost are allocated to the reportable segment with reference to sales generated by those segments and the cost incurred by those segments.

Other information, together with the segment information, provided to the Group's senior executive management, is measured in a manner consistent with that applied in these financial statements. There were no separate segment assets and segment liabilities information provided to the Group's senior executive management, as they do not use this information to allocate resources to or evaluate the performance of the operating segments.

The amount of each significant category of revenue recognized is as follows:

	For the six months ended June 30, 2026			
	Pledged vehicle monitoring services	**Automobile dealership operation management services**	**New automobile circulation services**	**Total**
	RMB'000	***RMB'000***	***RMB'000***	***RMB'000***
Segment revenue	**293,937**	**21,823**	**177,048**	**492,808**
Segment cost	**(157,324)**	**(12,784)**	**(172,763)**	**(342,871)**
Gross profit	**136,613**	**9,039**	**4,285**	**149,937**

	For the six months ended June 30, 2025			
	Pledged vehicle monitoring services	Automobile dealership operation management services	New automobile circulation services	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*
Segment revenue	290,860	27,527	378,340	696,727
Segment cost	(160,353)	(12,784)	(371,309)	(544,446)
Gross profit	130,507	14,743	7,031	152,281

All of the Group's operating assets are located in Mainland China and the majority of the Company's revenue and operating profits are derived from Mainland China. Accordingly, no segment analysis based on geographical locations is provided.

The reconciliation of segment gross profit to profit before taxation for the six months ended June 30, 2026 and June 30, 2025 are presented in the consolidated statements of profit or loss of the Group.

4 NET OTHER (LOSSES)/INCOME

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Other income from termination of other payables to customer	**2,069**	1,442
Government grants	**108**	42
Net exchange gains	**444**	1,020
Net gains on financial investments measured at fair value through profit or loss	**–**	297
Provisions for litigations	**(38,435)**	–
Others	**102**	188
	(35,712)	2,989

5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging/(crediting):

(a) Net finance expense/(income)

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Interest expense on bank loans	**2,652**	427
Interest expense on other borrowings	**1,075**	53
Interest expense on lease liabilities	**103**	222
Interest income	**(670)**	(3,730)
Other financial expense	**51**	130
	3,211	(2,898)

(b) Staff costs

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Salaries, wages, and other benefits	**59,803**	52,478
Contributions to defined contribution retirement plan *(Note (i))*	**6,992**	6,096
Termination benefits	**3,684**	4,362
Share-based compensation expenses	**(2,357)**	1,651
	68,122	64,587

Note (i): Employees of the Group's subsidiaries in the Mainland China are required to participate in a defined contribution retirement scheme administered and operated by the local municipal government. The Group's subsidiaries in Mainland China contribute funds which are calculated on certain percentages of the average employee salary as agreed by the local municipal government to the scheme to fund the retirement benefits of the employees.

(c) Other items

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Cost of inventories sold	**165,203**	361,922
Subcontracting costs	**155,873**	158,698
Logistics costs	**3,184**	8,105
Technology and professional service fees	**5,456**	6,582
Storage fee	**4,545**	1,295
Depreciation and amortization charges		
– property, plant, and equipment	**692**	520
– right-of-use assets	**4,198**	3,673
– intangible assets	**1,107**	887
Impairment losses		
– trade receivables	**4,159**	2,961
Auditors' remuneration	**1,282**	1,187

6 INCOME TAX IN THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

(a) Taxation in the consolidated statements of profit or loss represents:

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Current tax		
– PRC Enterprise Income Tax ("**EIT**") Provision for the period	**16,405**	15,394
– (Over)/Under-provision in respect of prior years	**(2,149)**	1,570
	14,256	16,964
Deferred tax		
– Origination of temporary differences	**(6,374)**	(88)
	7,882	16,876

(b) Reconciliation between tax expense and accounting profit at applicable tax rates:

	Six months ended June 30,	
	2026	2025
	RMB'000	*RMB'000*
Profit before taxation	**31,989**	83,961
Tax calculated at statutory tax rates applicable to profits in the respective jurisdictions	**8,221**	20,677
Tax effect of:		
Preferential tax rate *(Note (iii))*	**(6,727)**	(10,087)
Non-deductible other expenses and losses	**25**	130
Super deduction for research and development expenses	**–**	(270)
Additional tax deduction for placing people with disabilities	**(18)**	–
Non-deductible share-based compensation (credit)/expenses	**(542)**	202
(Over)/Under-provision in respect of prior years	**(2,149)**	1,570
Tax losses and temporary differences not recognized	**9,072**	4,654
Actual income tax expense	**7,882**	16,876

Notes:

(i) Cayman Islands

Under the current laws of the Cayman Islands, the Company is not subject to tax on either income or capital gain, the Cayman Islands does not impose a withholding tax on payments of dividends to shareholders.

(ii) Hong Kong

The Company's Hong Kong subsidiary, incorporated in July 2021, is subject to a profits tax rate of 8.25% for the first HKD2,000,000 of assessable profit and 16.5% for profit exceeding HKD2,000,000. No provision for Hong Kong profits tax was made as the Group had no estimated assessable profit that was subject to Hong Kong profits tax for the six months ended June 30, 2026 and June 30, 2025.

(iii) Mainland China

Except for Changjiu Jinfu Enterprise Management Consultation (Shenzhen) Co., Ltd. ("**Changjiu Jinfu**"), all subsidiaries established in Mainland China are subject to an income tax rate of 25%, according to the PRC Enterprise Income Tax Law (the "**EIT Law**") for the six months ended June 30, 2026 and June 30, 2025.

In December 2023, Changjiu Jinfu confirmed with related tax authority that it was entitled to be subject to an income tax rate of 15% during the years for the period from January 1, 2022 to December 31, 2025 according to Notice of Taxation on Continuing the Preferential Policies for Enterprise Income Tax in Qianhai Shenzhen Hong Kong Modern Service Industry Cooperation Zone issued by the Ministry of Finance and the State Taxation Administration. On February 6, 2026, the Qianhai Shenzhen Hong Kong Modern Service Industry Cooperation Zone Administration issued a new notice, extending the implementation period of the mentioned corporate income tax preferential policy until December 31, 2027. Changjiu Jinfu accrued income tax expense based on income tax rate of 15% for the six months ended June 30, 2026 and June 30, 2025.

(iv) Withholding tax on undistributed dividends

The EIT law also imposes a withholding income tax of 10% on dividends distributed by a foreign investment enterprise ("**FIE**") to its immediate holding company outside of Mainland China, if such immediate holding company is considered as a non-resident enterprise without any establishment or place within Mainland China or if the received dividends have no connection with the establishment or place of such immediate holding company within Mainland China, unless such immediate holding company's jurisdiction of incorporation has a tax treaty with China that provides for a different withholding arrangement. According to the arrangement between Mainland China and Hong Kong Special Administrative Region on the Avoidance of Double Taxation and Prevention of Fiscal Evasion in August 2006, dividends paid by an FIE in Mainland China to its immediate holding company in Hong Kong will be subject to withholding tax at a rate of no more than 5% (if the foreign investor owns directly at least 25% of the shares of the FIE). The subsidiaries of the Company in Mainland China have not declared or paid, or planned to declare, any dividend to the Company from the profits generated during the six months ended June 30, 2026 and June 30, 2025. Therefore, the subsidiaries of the Company have not recorded any withholding tax on any profits generated by the PRC operation entities.

7 EARNINGS PER SHARE

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB24.1 million (six months ended June 30, 2025: RMB66.9 million) and the weighted average of 202,032,376 ordinary shares in issue during the six months ended June 30, 2026 (six months ended June 30, 2025: 201,590,663 shares). The profit attributable to restricted shares held for the Pre-IPO Restricted Share Plan and the number of such shares have been excluded from the calculation of basic earnings per share.

	Six months ended June 30,	
	2026	2025
Profit attributable to all equity shareholders of the Company *(RMB'000)*	**24,107**	67,085
Less: profit attributable to grantees of the Pre-IPO Restricted Share Plan	**(15)**	(189)
Profit attributable to ordinary equity shareholders of the Company *(RMB'000)*	**24,092**	66,896
Weighted average number of ordinary shares	**202,032,376**	201,590,663
Basic earnings per share attributable to ordinary equity shareholders of the Company *(in RMB per share)*	**0.1192**	0.3318

(b) Diluted earnings per share

The calculation of diluted earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of RMB24.1 million (six months ended June 30, 2025: RMB66.9 million) and the weighted average number of ordinary shares of 203,326,697 shares (six months ended June 30, 2025: 203,025,305 shares), calculated as follows:

	Six months ended June 30,	
	2026	2025
Profit attributable to ordinary equity shareholders (diluted) *(RMB'000)*	**24,092**	66,896
Weighted average number of ordinary shares	**202,032,376**	201,590,663
Effect of deemed issue of shares under the Company's Pre-IPO Share Option Plan	**1,294,321**	1,434,642
Weighted average number of ordinary shares (diluted)	**203,326,697**	203,025,305
Diluted earnings per share attributable to ordinary equity shareholders of the Company *(in RMB per share)*	**0.1185**	0.3295

Restricted shares granted under Pre-IPO Restricted Share Plan were not included in the calculation of diluted earnings per share for the six months ended June 30, 2026 because their effect would have been anti-dilutive.

8 INVENTORIES

	As of June 30, 2026	As of December 31, 2025
	RMB'000	*RMB'000*
Automobiles	**228,272**	271,712
Others	**671**	–
Total	**228,943**	271,712

During six months ended June 30, 2026, Nil (2025: nil) has been recognized as a reduction in the amount of inventories recognized as an expense in profit or loss, being the amount of reversal of a write-down of inventories to the estimated net realizable value.

As of June 30, 2026, certain of the Group's inventories with a carrying amount of approximately nil (2025: RMB95.6 million) were pledged as security for the Group's bank loans and other borrowings.

9 TRADE RECEIVABLES

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Trade receivables		
– third parties	**250,031**	163,911
– related parties	**31,341**	104,340
Less: loss allowance	**(8,440)**	(4,281)
Trade receivables, net	**272,932**	263,970

All of the trade receivables are expected to be recovered within one year. The balance of trade receivables with related parties is trade in nature.

Ageing analysis

As of the end of each reporting period, the ageing analysis of trade receivables, based on the transaction date and net of loss allowance, is as follows:

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Within 3 months (inclusive)	**138,774**	196,407
3 months to 6 months (inclusive)	**86,263**	46,210
6 months to 1 year (inclusive)	**41,395**	19,503
Over 1 year	**14,940**	6,131
Less: loss allowance	**(8,440)**	(4,281)
Trade receivables, net	**272,932**	263,970

10 PREPAID EXPENSES AND OTHER CURRENT ASSETS

	As of June 30, 2026	As of December 31, 2025
	RMB'000	*RMB'000*
Prepayment for purchase of automobiles	**104,359**	36,327
Input valued-added tax recoverable	**24,730**	29,747
Prepaid expenses	**5,005**	4,290
Amounts due from related parties	**–**	2,000
Deposits	**624**	528
Prepaid income tax	**–**	341
Total	**134,718**	73,233

All of the prepaid expenses and other current assets are expected to be recovered or recognized as expense within one year. The balance of amount due from related parties is non-trade in nature.

11 BANK LOANS AND OTHER BORROWINGS

	As of June 30, 2026	As of December 31, 2025
	RMB'000	*RMB'000*
Bank loans	**99,855**	148,433
– principal	**99,748**	148,256
– interest payables	**107**	177
Other borrowings	**–**	111,009
– principal	**–**	110,255
– interest payables	**–**	754
	99,855	259,442

The Group borrowed four short-term loans of a total RMB99.7 million under a facility agreement with a commercial bank in the PRC as of June 30, 2026. The Group borrowed short-term loan of RMB18.7 million at the interest rate of 4.000% per annum from September 15, 2025 to September 14, 2026. The Group borrowed short-term loan of RMB26.0 million at the interest rate of 3.900% per annum from October 14, 2025 to October 13, 2026. The Group borrowed short-term loan of RMB27.0 million at the interest rate of 3.900% from December 15, 2025 to December 11, 2026. The Group borrowed short-term loan of RMB28.0 million at the interest rate of 3.900% per annum from March 12, 2026 to December 11, 2026. The loans are secured by pledge over the Group's trade receivables from financial institutions, with an initial amount of RMB178.1 million, subject to change from time to time.

12 TRADE PAYABLES

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Trade payables		
– third parties	**25,411**	32,236
– related parties	**10,014**	16,447
	35,425	48,683

As of the end of each reporting period, the ageing analysis of trade payables based on the invoice date, is as follows:

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Within 6 months	**35,425**	48,683

All of the trade payables are expected to be settled within one year or are repayable on demand.

13 ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

	As of June 30, 2026 *RMB'000*	As of December 31, 2025 *RMB'000*
Other payables to customers *(Note (i))*	**20,745**	19,199
Accrued payroll and welfare	**16,076**	17,910
Value-Added Tax and surcharges payable	**8,712**	10,202
Restricted shares repurchase liability	**2,123**	2,523
Deposit received from third parties	**1,743**	1,771
Others	**12,738**	13,311
Total	**62,137**	64,916

Note (i): Other payables to customers primarily represent advance payment of pledged vehicle monitoring service received from automobile dealerships which had terminated their financing relationship with financial institutions or automobile dealerships whose obligation to pay service fee has been transferred to financial institutions during the service period. The Group is obligated to refund the amounts when demanded.

All of the accrued expenses and other current liabilities are expected to be settled within one year or are repayable on demand.

14 Dividends

No dividends have been declared or paid by the Company during the six months ended June 30, 2026.

A final dividend of HKD0.69 per ordinary share of the Company was approved at the annual general meeting held on May 27, 2025 and was fully paid on June 30, 2025.

15 NON-ADJUSTING EVENTS AFTER THE REPORTING PERIOD

There were no material subsequent events during the period from July 1, 2026 to the approval date of this report by the Board on August 27, 2026.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The Group mainly provides pledged vehicle monitoring services, automobile dealership operation management services and new automobile circulation services in China.

The Group has maintained its leading position in the pledged vehicle monitoring services market, primarily attributable to (i) the years of operation history and industry experience; (ii) its business coverage spanning 31 provinces and over 500 cities across China; and (iii) its establishment of a smart digital regulatory platform encompassing "personnel, vehicles, venues, and data", leveraged on its core capabilities in "Internet of Things (IoT) + Big Data" and a nationwide localized network. The Group primarily provides pledged vehicle monitoring services to two categories of customers: (i) financial institutions that provide pledge financing for auto dealers' vehicle purchases; and (ii) auto dealers engaged in the pledged vehicle business. This service integrates the capabilities of a "nationwide network, digital technology, and professional disposition". In recent years, the Group has continuously developed its OCR-based video inventory auditing and AI-powered smart risk control systems, promoting the deep integration of technological innovation and scenario applications to enhance regulatory precision, operational efficiency, and risk identification capabilities. As of June 30, 2026, the Group provided pledged vehicle monitoring services to (i) approximately 167 branches of 16 commercial banks, including China's "Big Six" national state-owned commercial banks and 10 joint-stock commercial banks; (ii) 20 automobile finance companies; and (iii) 17,376 automobile dealerships.

In April 2022, the Group started to provide operation management services to automobile dealerships by offering automobile dealership operational support, data system and managerial solutions. The Group has continuously upgraded its digital service capabilities. Through the development of an e-commerce mall transaction system, new and used car CRM systems, a used car inventory management system, and an independent low-code platform, the Group has achieved full business process coverage and integrated data operations, thereby enhancing decision-making efficiency and operational management capabilities. As of June 30, 2026, the Group managed a total of 64 automobile dealerships. During the Reporting Period, 4.4% of the Group's revenue was generated from automobile dealership operation management services.

Concurrently, the Group has self-developed "9cheGO", an automotive circulation supply chain service platform, dedicating itself to building China's leading automotive transaction and circulation service platform. Driven by the dual engines of a "domestic channel network + overseas export synergy", the platform connects upstream auto manufacturers with sunken county-level markets to explore new automotive retail ecological models. By empowering platform users with SaaS tools and integrating AI scenario applications with a smart transaction matching engine, the Group drives the formation of a more efficient closed-loop across resource allocation, transactions, management, settlement, and logistics, thereby assisting platform users in transitioning from traditional sales models to digital operations. Meanwhile, leveraging its self-developed AI platform, the Group focuses on core automotive sales scenarios within the field of smart marketing. It has constructed an automotive transaction vertical AI model based on authentic industry data, establishing a large-scale promotion and operational framework to enhance operational efficiency through technological innovation. As of June 30, 2026, the platform has served over 57,000 automobile dealerships, covering more than 1,000 county-level regions across China, with exclusive partnerships with over 1,400 merchants, demonstrating strong market penetration and growth potential.

By effectively integrating and leveraging its resource advantages, the Group has continuously enhanced its overall core competitiveness and achieved solid progress. During the Reporting Period, the Group focused on technology and innovation, continuously iterating and refining its business logic and commercial models, while persistently advancing the streamlining and optimization of business processes. Furthermore, the Group has further clarified its strategic objectives and implementation paths, thereby laying a solid foundation for subsequent business development.

FUTURE OUTLOOK

Looking ahead to the second half of the year, the Group will remain focused on three core business segments, namely pledged vehicle monitoring services, automobile dealership operation management services, and new automobile circulation services. The Group will prudently advance its business layout in response to market environments and customer needs, continuously enhance its core competitiveness, drive high-quality growth, and create sustainable value for all stakeholders, including shareholders, customers, and society at large.

In respect of pledged vehicle monitoring services, the Group will (i) always uphold the core philosophy of customers-oriented and consider maintaining core major customers as a top priority. By strengthening in-depth communication and cooperation with our major customers, we will understand their needs deeply and provide customized services to enhance customer satisfaction and loyalty; (ii) continuously enhance intelligent management level by carrying out comprehensive upgrades in terms of both hardware and software. Equipment such as barcode, OBD and password box will be upgraded to ensure the accuracy and security of data collection. At the same time, the VFS system will be reconstructed to optimize the system functions and operating procedures, enhance the user experience for both automobile dealers and financial institutions, and bolster the Company's competitiveness within the industry; and (iii) establish a dynamic risk assessment model. Through real-time monitoring and analysis of market data and business data, potential risks will be identified in a timely manner and corresponding response strategies will be formulated to provide partners with more secure and reliable services. In addition, the Group will strengthen the construction of the risk prevention and control system and improve the internal management system and processes to reduce the probability of risks from the source and safeguard the robust development of business.

In respect of automobile dealership operation management services, the Group will (i) integrate industry resources to rapidly build up product systems and business models; (ii) strengthen talent acquisition, absorbing professionals with rich industry experience to build a team with pioneering spirit and entrepreneurial spirit, while continuously exploring and making breakthroughs with an entrepreneurial mindset; and (iii) strengthen its core service capabilities in areas such as operational guidance, data platforms, and management solutions, and leverage team experience alongside digital tools to provide customers with more comprehensive services and products.

In respect of new automobile circulation services, the Group will continue to drive the development of the automotive new retail, integrating resources of automotive dealers, suppliers, consumers and other partners. Leveraged on the Group's long-term accumulation in the automotive industry, the Group will further integrate its supply chain, international business, and automobile dealership operation systems to build diversified overseas sales resource and channel service capabilities. 9CheGO platform has established three major capability systems, including the user linking capability of "directly reaching the sinking markets in counties", the product capability of the automobile digital supply chain platform, and the data processing capability of real-time traceability. Relying on the Group's accumulation, advantageous resources and the capabilities of the online Internet trading platform within the automotive industry, 9CheGO platform will continuously promote the digital direct connection with county-level markets and end-users and enhance the efficiency of automobile sales. The platform will continue to deeply penetrate sinking markets, breaking through online and offline scenarios and forming a transaction closed-loop through the model of an 'online display and trading platform + offline county franchise channels', so as to establish a new identity of the automobile retail platform. The Group will further integrate local automobile resources and demand information, utilizing accurate market positioning and innovative marketing strategies to elevate the platform's popularity and influence in the sinking markets, thereby driving the sustainable development of its business. Meanwhile, the Group will continue to expand into overseas markets, exploring automobile export opportunities with OEMs to broaden market development space and continuously unlock growth momentum in overseas markets.

The Group also plans to continue to deepen data products and services. Looking ahead, the Group will continue to accelerate the intelligent upgrade across all business segments through its dual-wheel drive strategy of AI and data. In the field of pledged vehicle monitoring services, the Group will focus on the construction of a standardized bank-enterprise direct connection platform, deep-dive into smart AI business applications, and construct a multi-dimensional risk control barrier, thereby solidifying the foundation of mutual trust between banks and enterprises to empower the high-quality development of the industry. In the field of automobile dealership operation management services, the Group will focus on full-lifecycle customer operations, advancing the construction of AI customer profiling, call centers, and quality inspection systems to build a customer-centric, omni-channel intelligent operational capability, unlocking the core value of AI for user experience, efficiency, and growth. The self-developed AI platform will further integrate frontier technologies, reshape business processes, break through data barriers, and empower intelligent decision-making, achieving an upgrade from an efficiency tool to a 'smart brain' to drive lean growth. In the field of smart marketing, with large-scale contract signing and in-depth operations as the core focus, the Group will promote product standardization and organizational synergy upgrades, crafting a technology-driven business segment characterized by "technology + operation" to cultivate a secondary growth space.

In addition, the Group will focus on promoting the integrated solution of "AI Camera + Smart Badge" tailored for original equipment manufacturers (OEMs). Based on computer vision technology, this solution enables the non-inductive collection of customer traffic and automatically statistics core data, helping OEMs enhance operational efficiency and management precision, while optimizing store operational models. The Group will also develop a brand-new smart badge product named "Lingzhi"–an AI-powered operational assistance system custom-built around automotive sales scenarios. The system is designed to feature capabilities including AI customer profiling, smart script quality inspection, sales competency assessment, real-time AI coaching, top-seller script accumulation and sharing, and full-process risk control logging. It can record sales receptions and test-drive processes, leveraging AI capabilities to assist in identifying customer needs, analyzing customer resistance, determining purchase intent levels, and performing sales process quality inspections. The Group expects that this solution will help drive the transformation of automotive sales management from experience-based judgment to a data-driven model.

Through the aforementioned layout, the Group will continuously enhance the operational efficiency of the industry, supporting the digital transformation and high-quality development of China's automotive supply chain.

FINANCIAL REVIEW

Revenue

The Group's revenue generated from three business segments in terms of their nature, namely pledged vehicle monitoring services, new automobile circulation services and automobile dealership operation management services. The revenue decreased by RMB203.9 million or 29.3% from RMB696.7 million for the six months ended June 30, 2025 to RMB492.8 million for the Reporting Period, which was primarily attributable to the decrease of the revenue generated from new automobile circulation services which was principally due to the decline in automobile sales volumes mainly caused by adjustments of national vehicle subsidy policies.

The following table sets forth a breakdown of the Group's revenue by business line for the periods indicated:

	For the six months ended June 30,				
	2026		2025		**Growth**
	Revenue		Revenue		**rate**
	RMB'000	*%*	*RMB'000*	*%*	*%*
Pledged vehicle monitoring services	**293,937**	**59.6**	290,860	41.7	1.1
New automobile circulation services	**177,048**	**35.9**	378,340	54.3	-53.2
Automobile dealership operation management services	**21,823**	**4.4**	27,527	4.0	-20.7
Total	**492,808**	**100.0**	696,727	100.0	-29.3

For the Reporting Period, the revenue from the pledged vehicle monitoring services was RMB293.9 million, accounting for 59.6% of the Group's total revenue. The modest increase of 1.1% in revenue in the segment was primarily attributable to a rise in the number of service agreements, partially offset by a reduction in fees.

The Group typically enters into tripartite agreements with financial institutions and automobile dealerships for pledged vehicle monitoring services. Although the Group's pledged vehicle monitoring services are designed to help financial institutions manage secured financing provided to automobile dealerships, the Group considers the paying party under such tripartite agreements as the Group's customer, which may be either financial institutions or automobile dealerships, depending on the negotiation among the contracting parties, and the Group considers both financial institutions and automobile dealerships as the Group's users. The Group's revenue from pledged vehicle monitoring services was primarily derived from independent-third-party users.

For the Reporting Period, the revenue from the business of new automobile circulation services was RMB177.0 million, accounting for 35.9% of the Group's total revenue. The decrease of 53.2% in revenue in the segment was primarily due to the decline in automobile sales volumes, which was mainly caused by adjustments of national vehicle subsidy policies.

The following table sets forth a breakdown of revenue from providing the new automobile circulation services by user ownership for the periods indicated.

	For the six months ended June 30,				
	2026		2025		**Growth**
	Revenue		Revenue		**rate**
	RMB'000	***%***	*RMB'000*	*%*	*%*
Related-party users	**9,500**	**5.4**	34,882	9.2	-72.8
Independent-third-party user	**167,548**	**94.6**	343,458	90.8	-51.2
Sub-total	**177,048**	**100.0**	378,340	100.0	-53.2

For the Reporting Period, the revenue from providing the automobile dealership operation management services was RMB21.8 million, accounting for 4.4% of the Group's total revenue.

Cost of Sales

The Group's cost of sales mainly consists of (i) cost of inventories sold; (ii) subcontracting costs, representing service fees for third-party service providers for onsite supervision services in connection with the Group's pledged vehicle monitoring services; (iii) staff costs; (iv) logistics costs; (v) travel and entertainment expenses; (vi) technology and professional service fees; (vii) depreciation and amortization charges; and (viii) storage fee.

During the Reporting Period, the cost of inventories sold mainly arose from the sales of Corolla 1.2T.

Given the nationwide layout of the Group's services, the Group outsourced certain services, primarily including pledged vehicle monitoring services, collective vehicle conformity certificate management services and counting services, to subcontractors to achieve the nationwide business coverage while maintaining high operational efficiency. The onsite supervision services provided by independent third parties on a daily basis are basic and standard services.

For the Reporting Period, the total cost of sales of the Group was RMB342.9 million, which decreased by RMB201.5 million or 37.0% as compared to RMB544.4 million for the six months ended June 30, 2025. The decrease was primarily due to the decrease in the cost of inventories sold which mainly arose from the sales of Corolla 1.2T.

Gross Profit and Gross Profit Margin

The gross profit of the Group decreased by RMB2.4 million or 1.6% to RMB149.9 million for the Reporting Period from RMB152.3 million for the six months ended June 30, 2025 as a result of the net effect of the abovementioned factors for the increase in revenue and cost of sales.

The following table sets forth a breakdown of the gross profit and gross profit margin by business segments for the periods indicated:

	For the six months ended June 30,			
	2026		2025	
	Gross profit	**Gross profit margin**	Gross profit	Gross profit margin
	RMB'000	*%*	*RMB'000*	*%*
Pledged vehicle monitoring services	**136,613**	**46.5**	130,507	44.9
Automobile dealership operation management services	**9,039**	**41.4**	14,743	53.6
New automobile circulation services	**4,285**	**2.4**	7,031	1.9
Total	**149,937**	**30.4**	152,281	21.9

For the Reporting Period, the gross profit margin of the Group increased by 8.5 percentage points as compared with the same period during 2025, which was primarily due to the decrease in the new automobile circulation services, the gross profit margin of which was only 2.4%.

The gross profit margin of pledged vehicle monitoring services increased by 1.6 percentage points, as the Group realized economies of scale with the support of the Group's technologies, which enabled the Group's subcontractors to supervise multiple automobile dealerships per person at the same time.

The gross profit margin of automobile dealership operation management services decreased by 12.2 percentage points due to the reduction of fixed costs is lower than the decrease in revenue.

The gross profit margin of new automobile circulation services was 2.4%. The gross profit margin of the business of new automobile circulation services increased slightly, driven by further business development.

Net Other (Losses)/Income

The Group's net other income primarily consists of (i) other income from termination of other payables to customers; (ii) government grants; (iii) net exchange gains; (iv) net gains on financial investments measured at fair value through profit or loss; (v) provisions for litigations; and (vi) others.

The following table sets forth a breakdown of the Group's net other income for the periods indicated:

	For the six months ended June 30,			
	2026		2025	
	RMB'000	*%*	*RMB'000*	*%*
Other income from termination of other payables to customers	**2,069**	**-5.8**	1,442	48.3
Government grants	**108**	**-0.3**	42	1.4
Net exchange gains	**444**	**-1.2**	1,020	34.1
Net gains on financial investments measured at fair value through profit or loss	**–**	**–**	297	9.9
Provisions for litigations	**(38,435)**	**107.6**	–	–
Others	**102**	**-0.3**	188	6.3
Total	**(35,712)**	**100.0**	2,989	100.0

The Group recorded a net other losses of RMB35.7 million for the Reporting Period, compared with a net other income of RMB3.0 million for the six months ended June 30,2025, representing a significant swing of RMB38.7 million primarily caused by provisions for litigations. On August 10, 2026, a subsidiary of the Group received two first-instance judgments related to its pledged vehicle monitoring services. The court ruled that the subsidiary should compensate for losses amounting to RMB38.4 million. The subsidiary continues to appeal the judgements, but the outcome of the lawsuit has yet remained uncertain. On a prudential basis, the subsidiary has recognized provisions of RMB38.6 million in respect of above cases as of June 30, 2026, including the case acceptance fee of RMB0.2 million. For further details, please refer to the section "Material Legal Proceedings" below.

Other income from termination of other payables to customers relates to the derecognition of other payables to customer that primarily represent advance payment of pledged vehicle monitoring service received from automobile dealerships which had terminated their financing relationship with financial institutions or automobile dealerships whose obligation to pay service fee has been transferred to financial institutions during the service period, which are not directly related to the Group's operating activities.

Sales and Marketing Expenses

The sales and marketing expenses increased by RMB2.7 million or 55.1% from RMB4.9 million for the six months ended June 30, 2025 to RMB7.6 million for the Reporting Period. The increase in sales and marketing expenses was primarily due to an increase in the staff costs and an increase in the number of the employees associated with the business of new automobile circulation services.

Research and Development Expenses

The Group's research and development expenses increased by 48.2% from RMB11.0 million for the six months ended June 30, 2025 to RMB16.3 million for the Reporting Period. The increase was primarily due to an increase in the Group's staff costs and an increase in the number of the staff.

General and Administrative Expenses

The general and administrative expenses decreased by RMB4.3 million or 7.8% from RMB55.3 million for the six months ended June 30, 2025 to RMB51.0 million for the Reporting Period. The decrease in general and administrative expenses was primarily due to the decrease in the share-based compensation expenses.

Net Finance Expense/Income

For the Reporting Period, the Group recorded a net finance expense of RMB3.2 million, compared with a net finance income of RMB2.9 million for the six months ended June 30, 2025. This represents a year-on-year swing of RMB6.1 million, primarily driven by a decrease in the Group's interest income resulting from the decrease of cash and cash equivalents and an increase in the Group's interest expense on bank loans and other borrowings.

Income Tax Expense and Effective Tax Rate

The income tax expense decreased by RMB9.0 million or 53.3% from RMB16.9 million for the six months ended June 30, 2025 to RMB7.9 million for the Reporting Period.

In December 2023, Changjiu Jinfu confirmed with related tax authority that it was entitled to be subject to an income tax rate of 15% during the years for the period from January 1, 2022 to December 31, 2025 according to Notice of Taxation on Continuing the Preferential Policies for Enterprise Income Tax in Qianhai Shenzhen Hong Kong Modern Service Industry Cooperation Zone (《關於延續深圳前海深港現代服務業合作區企業所得稅優惠政策的通知》) issued by the Ministry of Finance (財政部) and the State Taxation Administration (稅務總局). On February 6, 2026, the Qianhai Shenzhen Hong Kong Modern Service Industry Cooperation Zone Administration issued a new notice, extending the implementation period of the mentioned corporate income tax preferential policy until December 31, 2027. Changjiu Jinfu accrued income tax expense based on income tax rate of 15% for the six months ended June 30, 2026 and June 30, 2025.

Under the Law of the PRC on Enterprise Income Tax (《中華人民共和國企業所得稅法》) (the "**EIT Law**") and Implementation Regulation of the EIT Law (《中華人民共和國企業所得稅法實施條例》), the enterprise income tax rate of the Group's PRC subsidiaries is 25%, unless subject to tax deduction or exemption. The effective tax rate of 19.0% for the Reporting Period was lower than the 25% statutory tax rate primarily due to the effect of the abovementioned factors (effective tax rate for the six months ended June 30, 2025: 20.1%).

Profit for Reporting Period and Net Profit Margin

As a result of the foregoing, the net profit decreased by RMB43.0 million or 64.1% from RMB67.1 million for the six months ended June 30, 2025 to RMB24.1 million for the Reporting Period, and the net profit margin decreased from 9.6% for the six months ended June 30, 2025 to 4.9% for the Reporting Period.

Non-IFRS Measure

To supplement its historical financial information which are presented in accordance with IFRS, the Group also uses adjusted net profit as an additional financial measure, which is unaudited in nature and is not required by, or presented in accordance with IFRS. The Group believes that this non-IFRS measure facilitates comparisons of operating performance from year to year by eliminating potential impacts of items that the management does not consider to be indicative of its operating performance. The Group believes that this measure provides useful information to investors and others in understanding and evaluating its results of operations in the same manner as it helps the Group's management. However, the Group's presentation of adjusted net profit may not be comparable to similarly titled measures presented by other companies. The use of this non-IFRS measure has limitations as an analytical tool, and should not be considered in isolation from, or as a substitute for analysis of, the Group's results of operations or financial condition as reported under IFRS.

The Group defines adjusted net profit as net profit adjusted by adding back share-based compensation expenses in relation to share incentive plans and by deducting other income from termination of other payables to customer. The Group eliminates the potential impact of these items, which are either non-operating or one-off in nature and are not indicative of the actual operating performance of the Group.

Adjusted net profit (non-IFRS measure), defined as net profit adjusted by adding back share-based compensation expenses in relation to share incentive plans and by deducting other income from termination of other payables to customer, for the Reporting Period amounted to RMB19.7 million, representing a decrease of 70.8% from RMB67.3 million for the six months ended June 30, 2025.

	2026	2025
	RMB'000	*RMB'000*
Profit for the six months ended June 30,	**24,107**	67,085
Add:		
Share-based compensation expenses *(Note (i))*	**(2,357)**	1,651
Deduct:		
Other income from termination of other payables to customer *(Note (ii))*	**2,069**	1,442
Adjusted net profit for the six months ended June 30, (non-IFRS measure)	**19,681**	67,294

Notes:

(i) Share-based compensation expenses relate to the restricted shares and share options that we granted under the share incentive plans, which are non-cash expenses that are commonly excluded from similar non-IFRS measures adopted by other companies in the industry.

(ii) Other income from termination of other payables to customer relates to the derecognition of other payables to customer that primarily represent advance payment of pledged vehicle monitoring service received from automobile dealerships which had terminated their financing relationship with financial institutions or automobile dealerships whose obligation to pay service fee has been transferred to financial institutions during the service period, which are not directly related to our operating activities.

Intangible Assets

The Group's intangible assets primarily reflecting the book value of the Group's VFS system, and the North Star System, the Financial Stellar System and the RedSea System. The Group's intangible assets decreased from RMB12.8 million as of December 31, 2025 to RMB12.1 million as of June 30, 2026, primarily due to amortization, partly offset by software acquisition.

Right-of-use assets

The Group's right-of-use assets consisted primarily of leases for offices for the staff. The Group's right-of-use assets increased from RMB7.7 million as of December 31, 2025 to RMB17.7 million as of June 30, 2026, primarily due to a two-year lease renewal for the Group's Beijing office during the Reporting Period, partly offset by an early termination.

Trade Receivables

The Group's trade receivables primarily represent outstanding amounts due from financial institutions, automobile dealerships and related parties.

The Group's trade receivables as of June 30, 2026 amounted to RMB272.9 million, representing an increase of RMB8.9 million or 3.4% as compared to RMB264.0 million as of December 31, 2025, primarily as a result of the growth of the trade receivables of the pledged vehicle monitoring services.

Prepaid Expenses and Other Current Assets

The Group's prepaid expenses and other current assets primarily consist of (i) prepayment for purchase of automobiles; (ii) input valued-added tax recoverable; (iii) prepaid expenses; (iv) amounts due from related parties; and (v) deposits.

The Group's prepaid expenses and other current assets as of June 30, 2026 amounted to RMB134.7 million, representing an increase of RMB61.5 million or 84.0% as compared to RMB73.2 million as of December 31, 2025, primarily due to an increase in the prepayment for purchase of automobiles for the business of new automobile circulation services.

Trade Payables

The Group's trade payables primarily consist of payments due to the Group's logistics and storage services provider related to the new automobiles circulation services and subcontracting service providers.

The Group's trade payables decreased by RMB13.3 million or 27.3% from RMB48.7 million as of December 31, 2025 to RMB35.4 million as of June 30, 2026. The decrease was due to a decrease in the trade payables of Group's new automobile circulation services.

Liquidity, Financial Resources and Capital Structures

As of June 30, 2026, the Group had cash and cash equivalents of RMB140.0 million.

As of June 30, 2026, the Group had interest-bearing bank loans and other borrowings amounting to RMB99.9 million (December 31, 2025: RMB259.4 million). Interests of the bank loans and other borrowings were charged at fixed rate. The maturity range of the bank loan and other borrowings is within one year. Such bank loan and borrowings were all denominated in RMB. The gearing ratio (total interest-bearing debts divided by total equity) as of June 30, 2026 was 18.7% (December 31, 2025: 50.6%). The current ratio (total current assets divided by total current liabilities) as of June 30, 2026 was 2.8 (December 31, 2025: 2.1).

The Group finances its working capital requirements through a combination of funds generated from operations and alternative funding resources from equity and debt. The Group did not carry out any interest rate hedging policy.

The Shares of the Company were successfully listed on the Main Board of the Stock Exchange on January 9, 2024. There has been no change in the capital structure of the Company since then. The share capital of the Company is only comprised of ordinary shares. As of the date of this announcement, the issued share capital of the Company was US$134.7740072, comprising 202,160,000 Shares with a par value of US$0.00000066667 per Share.

Capital Expenditure and Commitments

The Group's capital expenditure in Reporting Period primarily comprised expenditure on property, plant and equipment and intangible assets, amounting to a total of RMB1.6 million (December 31, 2025: RMB5.0 million).

As of June 30, 2026, the Group had capital commitments of RMB1.6 million associated with the acquisition of certain software for office management (December 31, 2025: RMB13.2 million).

Pledge of Assets

As of June 30, 2026, the Group's trade receivable from financial institutions with an initial amount of RMB178.1 million were pledged to secure certain bank loans granted to the Group.

Contingent Liabilities

As of June 30, 2026, a subsidiary of the Group had a pending lawsuit in respect of computer software development contract disputes. If the subsidiary is found to be liable, the total expected monetary compensation may amount to approximately RMB1.7 million. The subsidiary continues to deny any liability in respect of the dispute aforesaid and, based on legal advice, the directors do not believe it probable that the courts will find against them. No provision has therefore been made in respect of the claim.

The Company does not have any material contingent liability.

Material Legal Proceedings

During the Reporting Period and up to the date of this announcement, save as disclosed herein, the Company was not involved in any material legal proceeding or arbitration. To the best knowledge of the Directors, as at the date of this announcement, save as disclosed herein, there is no material legal proceeding or claim which is pending or threatened against the Company.

During the Reporting Period, a commercial bank filed two civil lawsuits against a subsidiary of the Group, alleging that it failed to fulfill its contractual obligations to monitor the pledged vehicles in accordance with the Tripartite Pledge Vehicle Monitoring Service Agreement, resulting in the automobile dealer's unauthorized sale of the pledged vehicles and causing the bank to lose its priority right to repayment under the pledge. On August 10, 2026, the court of first instance ruled that the subsidiary was liable due to supervisory deficiencies and ordered it to pay the commercial bank a total of RMB38.4 million in compensation. The subsidiary has appealed the judgments. The Group believes that even if the judgments are upheld, it will not have a material adverse effect on the Group's daily operations or overall debt-repayment capacity. As of the date of this announcement, the Company has recognized a provision of RMB38.6 million as of June 30, 2026 in connection with the aforementioned case, which includes a case filing fee of RMB0.2 million. The Group will closely monitor the case and will disclose any significant developments.

Cash Flow

For the Reporting Period, the net cash used in operating activities was RMB10.9 million, which was primarily income tax paid, partly offset by net cash generated from operations. The net cash generated from investing activities for the Reporting Period was RMB0.4 million, which was net receipt from related parties, partly offset by purchase of property, plant and equipment and acquisition of intangible assets. The net cash used in financing activities for the Reporting Period was RMB169.4 million, which was primarily due to the repayment of bank loans and other borrowings.

Foreign Exchange Risk

The Group operates its business primarily in the PRC. RMB is the major currency used by the Group for valuation and settlement of all transactions. Any depreciation of RMB would adversely affect the value of any dividends paid by the Group to shareholders outside the PRC. As of June 30, 2026, except for cash and cash equivalents denominated in foreign currencies, the Group did not have significant foreign currency exposure from its operations. Majority of the Group's cash and cash equivalents is denominated in RMB and HKD. The Group is currently not engaged in hedging activities that are designed or intended to manage foreign exchange rate risk. The Group will continue to monitor foreign exchange activities and make its best efforts to protect the cash value of the Group.

Treasury Policy

The Group has adopted a prudent financial management approach towards its treasury policy and thus maintained a healthy liquidity position for the Reporting Period. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

During the Reporting Period, the Group did not have any material acquisitions or disposals of subsidiaries, associates and joint ventures. As of June 30, 2026, the Group did not hold any significant investments (including significant investments which accounted for 5% or more of the total assets of the Group).

INTERIM DIVIDEND

The Board has resolved not to declare any interim dividend for the Reporting Period (the six months ended June 30, 2025: Nil).

FUTURE PLANS FOR MAJOR INVESTMENTS

Save as disclosed in the section headed "Use of Proceeds from the Global Offering" in this announcement, the Group did not have any other immediate plans for material investment and capital assets as of the date of this announcement. The Group may look into business and investment opportunities in different business areas and consider whether any asset or business acquisitions, restructuring or diversification may become appropriate in order to improve its long-term competitiveness.

EMPLOYEES AND REMUNERATION POLICY

The Group employed 521 employees as of June 30, 2026 (as of December 31, 2025: 633; as of June 30, 2025: 641). For the six months ended June 30, 2026, the staff cost of the Group (including Directors' remuneration) amounted to approximately RMB68.1 million (the six months ended June 30, 2025: RMB64.6 million). To promote employees' knowledge and technical expertise, the Group offers training programmes to employees from time to time according to their job duties. Employees' remuneration packages are determined with reference to the market information and individual performance and will be reviewed on a regular basis. The remuneration policy will be reviewed by the Board from time to time. In addition to basic remuneration, the Group also makes contributions to mandatory social security funds for the benefit of the PRC employees that provide for retirement insurance, medical insurance, unemployment insurance, maternity insurance, occupational injury insurance and housing funds. All of the full-time employees are paid a fixed salary and may be granted other allowances, based on their positions. Those who meet or exceed their performance expectation will also be rewarded discretionary bonuses. Selected Director, senior management members and employees were offered to participate in the pre-IPO restricted share plan and the pre-IPO share option plan, both approved and adopted by the Company on March 7, 2023.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders of the Company and to enhance corporate value and accountability of the Company.

During the Reporting Period and up to the date of this announcement, the Company has adopted and complied with all applicable code provisions under the Corporate Governance Code as set out in Part 2 of Appendix C1 to the Listing Rules (the "**CG Code**").

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set forth in Appendix C3 to the Listing Rules as the code of conduct regarding securities transactions of the Directors, senior management members, and employees who, because of his/her office or employment, is likely to possess inside information in relation to the Group or the Company's securities.

The Company had made specific enquiry to all Directors and all Directors confirmed that they have complied with the Model Code during the Reporting Period and up to the date of this announcement. In addition, the Company is not aware of any non-compliance of the Model Code by the senior management members or relevant employees of the Group during the Reporting Period and up to the date of this announcement.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares (as defined in the Listing Rules)) during the Reporting Period and up to the date of this announcement. The Company did not hold any treasury shares as of June 30, 2026.

PUBLIC FLOAT

Based on the information publicly available to the Company and to the best knowledge of the Directors, the Company has maintained sufficient public float as required by the Listing Rules during the Reporting Period and up to the date of this announcement. The Company maintained the minimum level of public float of 25% of its total issued share capital.

MATERIAL EVENTS AFTER THE REPORTING PERIOD

On August 10, 2026, the court of first instance in Mainland China ruled that a subsidiary of the Company was liable to pay RMB38.4 million in compensation to a commercial bank in Mainland China. For details, please refer to the section headed "Material Legal Proceedings" above. Save as disclosed herein, there were no material subsequent events after the Reporting Period and up to the date of this announcement.

USE OF PROCEEDS FROM THE GLOBAL OFFERING

The Shares of the Company were listed on the Main Board of the Stock Exchange on January 9, 2024. The Company issued 50,540,000 ordinary Shares at an offer price of HK$5.95 per share, raising net proceeds of HK$254.1 million (after deducting the listing expenses) under the Global Offering.

The net proceeds from the Global Offering were intended to be applied in accordance with the section headed "Use of Net Proceeds" in the announcement of the Company dated June 17, 2026 and with details as set out as follow:

Planned use of net proceeds		Planned use of Net Proceeds as disclosed in the Prospectus	Utilised Net Proceeds as of June 17, 2026	Unutilised Net Proceeds as of June 17, 2026	Revised application of the Unutilised Net Proceeds as of June 17, 2026	Utilised net amount from June 18, 2026 to June 30, 2026	Unutilised net amount as of June 30, 2026	Updated expected timeline for utilising the Unutilised Net Proceeds
		HK$ million	*HK$ million*	*HK$ million*	*HK$ million*	*HK$ million*	*HK$ million*	
Improve the pledged vehicle monitoring services	Upgrade and promote the hardware and equipment	63.6	11.3	52.3	–	–	–	–
	Increase the features of the software products	25.4	16.6	8.8	4.5	0.6	3.9	By the end of 2027
	Defray day-to-day personnel costs	N/A	–	–	35.1	2.4	32.7	By the end of 2027
Develop an integrated supporting system for the automobile sales and distribution industry	Recruit R&D staff	25.4	9.3	16.1	–	–	–	–
	Deepen the cooperation with third-party vendors and enhance our R&D capabilities	25.4	25.4	–	30.0	1.5	28.5	By the end of 2027
	Continue to improve our digital information infrastructure	25.4	2.2	23.2	4.8	0.3	4.5	By the end of 2027
Expand the automobile dealership operation management capacity	Improve the automobile dealership operation management services	29.2	21.3	7.9	16.5	1.4	15.1	By the end of 2027
	Improve the quality of the automobile dealership operation management services	8.9	1.6	7.3	–	–	–	–
Expand the Group's sales and marketing capacity	Expand the ground marketing teams	14.7	11.7	3.0	–	–	–	–
	Expand the online marketing and promotion capacity	10.7	1.4	9.3	3.0	0.8	2.2	By the end of 2027

Planned use of net proceeds		Planned use of Net Proceeds as disclosed in the Prospectus	Utilised Net Proceeds as of June 17, 2026	Unutilised Net Proceeds as of June 17, 2026	Revised application of the Unutilised Net Proceeds as of June 17, 2026	Utilised net amount from June 18, 2026 to June 30, 2026	Unutilised net amount as of June 30, 2026	Updated expected timeline for utilising the Unutilised Net Proceeds
		HK$ million	*HK$ million*	*HK$ million*	*HK$ million*	*HK$ million*	*HK$ million*	
	Continuously improve the service quality of the field marketing team	N/A	–	–	22.0	1.2	20.8	By the end of 2027
General business operations and working capital		25.4	25.4	–	12.0	1.9	10.1	By the end of 2027
Total		254.1	126.2	127.9	127.9	10.1	117.8	

The Unutilised Net Proceeds are expected to be fully utilised by the end of 2027 in accordance with the expected timeline as set out above. Such expected timeline is based on the estimation made by the Group which might be subject to changes in accordance with the change in market conditions from time to time.

AUDIT COMMITTEE AND REVIEW OF INTERIM RESULTS

The Company has established the Audit Committee in compliance with the Listing Rules to fulfil the functions of reviewing and monitoring the financial reporting process and risk management and internal control systems of the Company. The Audit Committee consists of three members, namely, Mr. Wang Fukuan, Mr. Shen Jinjun and Mr. Dong Yang. Mr. Wang Fukuan is the chairman of the Audit Committee. The main duties of the Audit Committee are to review and supervise the financial reporting system, risk management and internal control systems of the Group, oversee its audit process and perform other duties and responsibilities as assigned by the Board.

The Group's interim results for the six months ended June 30, 2026 have been reviewed by the Audit Committee with the management. The Audit Committee is of the view that such results complied with the applicable accounting standards, the requirements under the Listing Rules and other applicable legal requirements, and that adequate disclosures had been made.

Independent Review of Auditor

The Group's interim condensed consolidated financial information for the six months ended June 30, 2026 is unaudited, but has been reviewed by KPMG, Certified Public Accountants, in accordance with Hong Kong Standard on Review Engagements No. 2410 "Review of interim financial information performed by the independent auditor of the entity" issued by the Hong Kong Institute of Certified Public Accountants.

PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND 2026 INTERIM REPORT ON THE WEBSITES OF STOCK EXCHANGE AND THE COMPANY

The announcement of interim results is published on the websites of the Stock Exchange at (www.hkexnews.hk) and the Company at (www.99digtech.com). The interim report of the Company for the six months ended June 30, 2026, which contains all information required by the Listing Rules, will be published on the websites of the Stock Exchange and the Company in due course.

By Order of the Board
Changjiu Holdings Limited
Ms. Li Guiping
Chairwoman of the Board and Executive Director

Hong Kong, August 27, 2026

As of the date of this announcement, the Board comprises Ms. Li Guiping and Mr. Bo Shijiu as executive Directors, and Mr. Shen Jinjun, Mr. Dong Yang and Mr. Wang Fukuan as independent non-executive Directors.