UNQ HOLDINGS LIMITED
优趣汇控股有限公司
(Incorporated in the Cayman Islands with limited liability)
(Stock code: 2177)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2026

FINANCIAL HIGHLIGHTS

Resumption of revenue growth

- For the six months ended 30 June 2026, the Group recorded revenue of RMB644.9 million, representing an increase of 11.2% compared to the same period of last year. This was mainly due to the brands newly introduced by the Group in the previous year entering their performance release period, the consolidation contribution from newly acquired brand, coupled with the continuous optimization of brand and channel strategies, improvement of the product echelon layout, and focused cultivation of core individual products.

Continuous improvement in gross profit margin

- The overall gross profit margin was improved by renegotiating transaction terms with brand partners, concentrating resources on cultivating high-profitability channels, and terminating cooperation with certain channels with low gross profit margin. The Group's gross profit margin for the six months ended 30 June 2026 was 36.7%, representing an increase of 2.1 percentage points as compared to the gross profit margin of 34.6% for the same period of last year.

Steady growth in net profit

- For the six months ended 30 June 2026, the Group recorded a net profit of RMB22.6 million, representing an increase of 101.8% as compared to the net profit of RMB11.2 million for the same period of last year.

The board (the "**Board**") of directors (the "**Directors**") of UNQ Holdings Limited (the "**Company**") is pleased to announce its unaudited condensed consolidated interim results of the Company and its subsidiaries (collectively referred to as the "**Group**") for the six months ended 30 June 2026 (the "**Reporting Period**") together with comparative figures for the corresponding period in 2025 as follows:

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2026

		Unaudited	
		Six months ended 30 June	
	Notes	**2026**	2025
		RMB'000	*RMB'000*
Revenue	*6*	**644,883**	580,075
Cost of revenue	*7*	**(408,107)**	(379,600)
Gross profit		**236,776**	200,475
Selling and marketing expenses	*7*	**(181,145)**	(158,492)
General and administrative expenses	*7*	**(24,541)**	(20,861)
Research and development expenses	*7*	**(1,494)**	(2,067)
Net impairment losses on financial assets		**(3,968)**	(6,838)
Other income		**27**	188
Other gains/(losses) – net		**334**	(133)
Operating profit		**25,989**	12,272
Finance income	*8*	**1,747**	4,524
Finance costs	*8*	**(3,055)**	(3,217)
Finance (costs)/income – net		**(1,308)**	1,307
Share of net profit/(loss) of associates and joint ventures accounted for using the equity method		**1,104**	(121)
Profit before income tax		**25,785**	13,458
Income tax expense	*9*	**(3,180)**	(2,255)
Profit for the period		**22,605**	11,203
Attributable to:			
– Owners of the Company		**22,509**	11,203
– Non-controlling interests		**96**	–
		22,605	11,203

	Notes	Unaudited Six months ended 30 June **2026** ***RMB'000***	 2025 *RMB'000*
Other comprehensive (losses)/income			
Items that maybe reclassified to profit or loss			
Share of other comprehensive (losses)/income of associates and joint ventures accounted for using the equity method		**(495)**	329
Exchange differences on translation of foreign operations		**(4,185)**	5,842
Total other comprehensive (losses)/income		**(4,680)**	6,171
Total comprehensive income for the period		**17,925**	17,374
Attributable to:			
– Owners of the Company		**17,829**	17,374
– Non-controlling interests		**96**	–
		17,925	17,374
Earnings per share for profit attributable to owners of the Company			
– Basic earnings per share *(RMB)*	*10*	**0.14**	0.07
– Diluted earnings per share *(RMB)*	*10*	**0.14**	0.07

The above interim condensed consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS
As at 30 June 2026

	Notes	**Unaudited 30 June 2026** *RMB'000*	Audited 31 December 2025 *RMB'000*
ASSETS			
Non-current assets			
Property, plant and equipment & right of use assets		**50,937**	7,832
Intangible assets		**3,855**	1,818
Deferred tax assets		**64,741**	62,673
Investments accounted for using the equity method		**7,361**	6,819
Financial assets measured at fair value through profit or loss ("**FVPL**")	*4.2*	**27,720**	28,607
Total non-current assets		**154,614**	107,749
Current assets			
Inventories	*11*	**223,163**	290,291
Trade and other receivables	*12*	**227,735**	199,088
Other current assets		**92,387**	101,827
Restricted cash		**53,500**	50,069
Cash and cash equivalents		**243,966**	306,410
Total current assets		**840,751**	947,685
Total assets		**995,365**	1,055,434
EQUITY			
Capital and reserves attributable to owners of the Company			
Share capital		**14**	14
Share premium		**2,411,438**	2,411,438
Other reserves		**(1,495,492)**	(1,490,812)
Accumulated losses		**(238,988)**	(261,497)
Equity attributable to owners of the Company		**676,972**	659,143
Non-controlling interests		**85**	(12)
Total equity		**677,057**	659,131

	Notes	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
LIABILITIES			
Non-current liabilities			
Borrowings	*13*	**26,332**	10,041
Lease liabilities		**6,960**	3,577
Total non-current liabilities		**33,292**	13,618
Current liabilities			
Contract liabilities		**4,075**	1,943
Trade and other payables	*14*	**118,674**	125,901
Lease liabilities		**3,029**	3,029
Current tax liabilities		**20,055**	19,792
Provisions		**9,134**	9,134
Borrowings	*13*	**130,049**	222,886
Total current liabilities		**285,016**	382,685
Total liabilities		**318,308**	396,303
Total equity and liabilities		**995,365**	1,055,434

The above interim condensed consolidated balance sheets should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
For the six months ended 30 June 2026

		Unaudited						
		Attributable to owners of the Company						
	Note	**Share capital** *RMB'000*	**Share premium** *RMB'000*	**Other reserves** *RMB'000*	**Accumulated losses** *RMB'000*	**Total** *RMB'000*	**Non-controlling interests** *RMB'000*	**Total equity** *RMB'000*
As at 1 January 2026		**14**	**2,411,438**	**(1,490,812)**	**(261,497)**	**659,143**	**(12)**	**659,131**
Comprehensive income/(losses)								
Profit for the period		**–**	**–**	**–**	**22,509**	**22,509**	**96**	**22,605**
Other comprehensive (losses)/ income		**–**	**–**	**(4,680)**	**–**	**(4,680)**	**1**	**(4,679)**
As at 30 June 2026		**14**	**2,411,438**	**(1,495,492)**	**(238,988)**	**676,972**	**85**	**677,057**
As at 1 January 2025		14	2,487,083	(1,481,993)	(285,637)	719,467	1,006	720,473
Comprehensive income								
Profit for the period		–	–	–	11,203	11,203	–	11,203
Other comprehensive income		–	–	6,170	–	6,170	1	6,171
As at 30 June 2025		14	2,487,083	(1,475,823)	(274,434)	736,840	1,007	737,847

The above interim condensed consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the six months ended 30 June 2026

	Unaudited Six months ended 30 June **2026** ***RMB'000***	 2025 *RMB'000*
Cash flows from operating activities		
Cash generated from/(used in) operations	**70,039**	(95,267)
Interest received	**1,747**	4,524
Income tax (refund)/received	**(4,360)**	566
Net cash generated from/(used in) operating activities	**67,426**	(90,177)
Cash flows from investing activities		
Purchases of property, plant and equipment	**(194)**	(33)
Purchases of intangible assets	**(45)**	(537)
Payment for acquisition of subsidiary, net of cash acquired	**(122,798)**	–
Cash and cash equivalents of the subsidiary at the acquisition date	**75,945**	–
Net cash used in investing activities	**(47,092)**	(570)
Cash flows from financing activities		
Proceeds from borrowings from third parties	**108,391**	181,119
Repayment of borrowings to third parties	**(186,476)**	(158,118)
Interest paid	**(3,190)**	(3,286)
Payments of lease liabilities	**(2,036)**	(3,006)
Net cash (used in)/generated from financing activities	**(83,311)**	16,709
Net decrease in cash and cash equivalents	**(62,977)**	(74,038)
Cash and cash equivalents at beginning of the period	**306,410**	438,576
Effect on exchange rate difference	**533**	178
Cash and cash equivalents at end of the period	**243,966**	364,716

For the above interim condensed consolidated statements of cash flows should be read in conjunction with the accompanying notes.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION

For the six months ended 30 June 2026

1 GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 31 October 2019 as an exempted company with limited liability under the Companies Act (Cap. 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Floor 4, Willow House, Cricket Square, Grand Cayman KY1-9010, Cayman Islands. The principal place of business and head office of the Group in the People's Republic of China (the "**PRC**") is located at Room 503, MT Lujiazui Binjiang Center, No. 1436 Puming Road, Pudong New Area, Shanghai, PRC.

The Company is an investment holding company. The Group is principally engaged in (i) the sale of goods to customers ("**Sales of Goods Business**"), including Business To Business ("**B2B**") model and Business To Consumer ("**B2C**") model; (ii) the facilitation of brand partners' online operating services and digital marketing services in the PRC. Mr. WANG Yong is the ultimate controlling shareholder of the Company.

The Company completed its initial public offering and listed its shares on the Main Board of the Stock Exchange of Hong Kong on 12 July 2021.

The interim condensed consolidated financial information is presented in Renminbi thousand ("**RMB'000**"), unless otherwise stated.

The interim condensed consolidated financial information was approved by the Board of Directors of the Company (the "**Board**") on 28 August 2026.

The interim condensed consolidated financial information has not been audited.

2 BASIS OF PREPARATION

(a) Basis of presentation and accounting policies

These interim condensed consolidated financial statements have been prepared using accounting policies and methods of computation consistent with those applied in the Company's 31 December 2025 annual consolidated financial statements, except for the adoption of the following amended IFRS Accounting Standard for the first time for the current period's financial information. These interim condensed consolidated financial statements do not include all the information and note disclosures required by IFRS for annual financial statements and therefore should be read in conjunction with the Company's annual consolidated financial statements for the year ended 31 December 2025.

The Group has applied the following amendments to IFRS Accounting Standards issued by the International Accounting Standards Board ("**IASB**") to this unaudited interim financial information for the current interim period for the first time:

- Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures)
- Annual Improvements to IFRS Accounting Standards – Volume 11
- Contracts Referencing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7)

Amendments to the Classification and Measurement of Financial Instruments (IFRS 9 and IFRS 7)

On 30 May 2024, the IASB issued Amendments to the Classification and Measurement of Financial Instruments which amended IFRS 9 and IFRS 7.

The Amendments introduce requirements:

- when to recognise financial liabilities settled through electronic transfers;
- relating to the classification of financial assets including elements of interest in a basic lending arrangement, change in timing or amount of contractual cash flows, non-recourse features and investments in contractually linked instruments; and
- disclosure requirements relating to investments in equity instruments designated at fair value through other comprehensive income and contractual terms that could change the timing or amount of contractual cash flows.

When applying the Amendments, an entity is not permitted to restate comparative information.

These Amendments have had no material effect on the interim condensed consolidated financial statements.

Annual Improvements to IFRS Accounting Standards – Volume 11

In July 2024, the IASB issued a few narrow scope Amendments as part of its ongoing maintenance of IFRS Accounting Standards. These changes mainly clarify requirements, simplify drafting and address minor inconsistencies across IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 7 Financial Instruments: Disclosures (including its implementation guidance), IFRS 9 Financial Instruments, IFRS 10 Consolidated Financial Statements and IAS 7 Statement of Cash Flows.

These Amendments have had no material effect on the interim condensed consolidated financial statements.

Contracts Referencing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7)

On 18 December 2024, the IASB issued Contracts Referencing Nature-dependent Electricity (Amendments to IFRS 9 and IFRS 7).

These amendments:

- clarifies the application of the 'own-use' requirements;
- provides hedge-accounting requirements for such contracts; and
- requires additional disclosure requirements.

These Amendments have had no material effect on the interim condensed consolidated financial statements since the Group has no contracts referencing nature-dependent electricity in the scope of the amendments.

The Group has assessed the impact of the adoption of the above amendments and considered that there was no significant impact on the Group's results and financial position or any substantial changes in the Group's accounting policies.

The Group has not applied any new standards or interpretation that is not yet effective for the current accounting period.

(b) Statement of compliance

These interim condensed consolidated financial statements, including comparatives, have been prepared in accordance with International Accounting Standard 34 – "Interim Financial Reporting" using accounting policies in compliance with the IFRS Accounting Standards issued by the International Accounting Standards Board and Interpretations of the IFRS Interpretations Committee.

The interim condensed consolidated financial statements of the Company for the six months ended 30 June 2026 were approved and authorised for issue by the Board on 28 August 2026.

3 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Significant accounting judgments and estimates

Information about judgments and estimates in applying accounting policies that have significant effect on the amounts recognised in the Company's interim condensed consolidated financial statements are included in Note 4 to the Company's annual consolidated financial statements for the year ended 31 December 2025. The significant accounting judgments and estimates remain substantially unchanged from 31 December 2025.

4 FINANCIAL RISK MANAGEMENT AND FINANCIAL INSTRUMENTS

4.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk and cash flow and fair value interest rate risk), credit risk and liquidity risk.

The interim condensed consolidated financial information does not include all financial risk management information and disclosures as described in the annual financial information for the year ended 31 December 2025.

There have been no changes in the risk management policies since 31 December 2025.

4.2 Fair value estimation

Financial instruments carried at fair value or where fair value was disclosed can be categorized by levels of the inputs to valuation techniques used to measure fair value. The inputs are categorized into three levels within a fair value hierarchy as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

The following table presents the Group's financial assets measured and recognised at fair value at 30 June 2026 and 31 December 2025 on a recurring basis.

	Level 1	**Level 2**	**Level 3**	**Total**
	RMB'000	***RMB'000***	***RMB'000***	***RMB'000***
As at 30 June 2026				
Financial assets				
– Investment in a private fund	**–**	**–**	**27,720**	**27,720**

	Level 1	Level 2	Level 3	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*
As at 31 December 2025				
Financial assets				
– Investment in a private fund	–	–	28,607	28,607

The Group's financial assets at fair values included investment in a private fund, fair value of which is estimated based on unobservable inputs (level 3).

The Group did not measure any financial assets or financial liabilities at fair value on a non-recurring basis as at 30 June 2026 and 31 December 2025.

There were no transfers between levels 1, 2 and 3 for recurring fair value measurements during the six months ended 30 June 2026 and 2025.

(i) Valuation techniques used to determine fair value

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments;
- Discounted cash flow model and unobservable inputs mainly including assumptions of expected future cash flows and discount rate; and
- A combination of observable and unobservable inputs, including risk-free rate, expected volatility, discount rate for lack of marketability, market multiples, etc.

There were no changes in valuation techniques during the six months ended 30 June 2026 and 2025.

(ii) Fair value measurement using significant unobservable inputs (level 3)

The following table presents the changes in level 3 instruments for the six months ended 30 June 2026 and 2025.

	Financial assets at FVPL	
	Investment funds	
	Unaudited	
	Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Opening balance as at 1 January	**28,607**	34,864
Addition	**–**	–
Exchange difference	**(887)**	(145)
Closing balance as at 30 June	**27,720**	34,719

4.3 Fair value of financial assets and liabilities measured at amortised cost

The carrying amounts of the Group's current financial assets, including cash and cash equivalents, restricted cash, trade and other receivables and financial liabilities, including borrowings, lease liabilities, trade and other payables approximate their fair values due to their short maturities.

5 SEGMENT INFORMATION

The Group's chief operating decision maker ("**CODM**") has been identified as the chief executive officer. The CODM reviews the consolidated results of the Group as a whole when making decisions about allocating resources and assessing performance of the Group. The Group mainly operates in the PRC. As at 30 June 2026 and 31 December 2025, most of non-current assets were located in the PRC. The Group's revenue are derived from the PRC primarily.

Thus no segment information was presented for the six month ended 30 June 2026 and 2025.

6 REVENUE

(a) The revenue for the six months ended 30 June 2026 and 2025 are set out as follows:

		Unaudited	
		Six months ended 30 June	
	Timing of recognition	**2026**	2025
		RMB'000	*RMB'000*
Sales of goods			
– B2B	at a point in time	**304,924**	287,721
– B2C	at a point in time	**338,685**	290,369
Provision of services	over time	**1,274**	1,985
		644,883	580,075

(b) Revenue by geographical markets

The Group's revenue is primarily derived from the PRC. For the six months ended 30 June 2025, the Group's revenue was entirely generated in the PRC. For the six months ended 30 June 2026, approximately 97.7% (RMB629,883,000) of the Group's revenue was generated in the PRC, and approximately 2.3% (RMB15,000,000) was generated in Japan, which mainly arose from the newly consolidated Japanese pharmacy business during the Reporting Period.

(c) Information about major customers

During the six months ended 30 June 2026 and 2025, the revenue derived from external customers accounted for more than 10% of total revenue are set out below:

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Customer A	**175,363**	180,982

7 EXPENSES BY NATURE

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Cost of goods sold	**407,385**	379,149
Sales and marketing expenses	**103,059**	84,332
Warehousing and logistic expenses	**45,063**	50,915
Employee benefit expenses	**44,018**	36,273
Depreciation and amortization charges	**2,354**	3,768
Office expenses	**3,278**	902
Auditors' remuneration	**1,060**	1,060
Others	**9,070**	4,621
	615,287	561,020

8 FINANCE (COSTS)/INCOME – NET

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Finance income:		
Bank interest income	**1,747**	4,524
Finance costs:		
Interest expense on borrowings	**(3,055)**	(3,217)
Finance (costs)/income – net	**(1,308)**	1,307

9 INCOME TAX EXPENSE

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Current income tax	**(5,028)**	(5,106)
Deferred income tax	**1,848**	2,851
Income tax expense	**(3,180)**	(2,255)

(a) Cayman Islands

Under the current laws of Cayman Islands, the Company is not subject to tax on income or capital gain.

(b) British Virgin Islands

The Group's entities incorporated in the British Virgin Islands are not subject to tax on income or capital gains.

(c) Hong Kong profits tax

Entities incorporated in Hong Kong are subject to Hong Kong profits tax at a rate of 8.25% on assessable profits up to HK$2,000,000 and 16.5% on any part of assessable profits over HK$2,000,000 for the years presented. Provision for Hong Kong profits tax was made on the assessable profits of entities within the Group incorporated in Hong Kong.

(d) Japan corporate income tax

Entities incorporated in Japan are subject to Japan corporate income tax at an effective statutory tax rate of approximately 30%.

(e) PRC corporate income tax ("CIT")

CIT provision was made on the estimated assessable profits of entities within the Group incorporated in the PRC and was calculated in accordance with the relevant regulations of the PRC after considering the available tax benefits from refunds and allowances. The general PRC CIT rate is 25% for the six months ended 30 June 2026 and 2025.

(f) PRC withholding Tax ("WHT")

According to the New Corporate Income Tax Law ("**New CIT Law**"), distribution of profits earned by PRC companies since 1 January 2008 to foreign investors is subject to withholding tax of 5% or 10%, depending on if the foreign investor is considered as the beneficial owner of the dividend according to the double tax treaty (agreement) between China and the jurisdiction of incorporation of the foreign investor, upon the distribution of profits to overseas-incorporated immediate holding companies. For the six months ended 30 June 2026 and 2025, the Group had no profit distribution on its PRC subsidiaries.

(g) Pillar Two income taxes

In 2021, the Organisation for Economic Co-operation and Development published the Global Anti-Base Erosion Model Rules (the "**Pillar Two Model Rules**") for a new global minimum tax reform applicable to large multinational enterprises. The Group operates in jurisdictions where the Pillar Two Model Rules have either been enacted or are already effective. However, as the Group's estimated effective tax rates of all jurisdictions in which the Group operates are higher than 15%, after taking into account the adjustments under the Pillar Two Model Rules based on management's best estimate, the directors of the Company considered the Group is not liable to top-up tax under the Pillar Two Model Rules.

The Group has applied the temporary mandatory exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes and accounted for the tax as current tax when incurred.

10 EARNINGS PER SHARE

Basic earnings per share for the six months ended 30 June 2026 and 2025 are calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the interim periods.

For the six months ended 30 June 2026 and 2025, the Company had no dilutive potential ordinary shares and therefore diluted earnings per share is equivalent to basic earnings per share.

	Unaudited Six months ended 30 June	
	2026	2025
Net profit attributable to owners of the Company *(RMB'000)*	**22,509**	11,203
Weighted average number of ordinary shares in issue	**165,894,700**	165,894,700
Basic earnings per share *(expressed in RMB per share)*	**0.14**	0.07

11 INVENTORIES

	Unaudited 30 June 2026	Audited 31 December 2025
	RMB'000	*RMB'000*
Merchant goods	**230,041**	299,853
Less: provision	**(6,878)**	(9,562)
	223,163	290,291

Movements on the Group's allowance for provision of inventories are as follows:

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
At beginning of period	**9,562**	7,866
Charge for the period		
– reverse to profit or loss	**(2,370)**	(823)
– exchange differences	**(314)**	329
At end of period	**6,878**	7,372

12 TRADE AND OTHER RECEIVABLES

The following amounts, determined after appropriate offsetting, are shown in the interim condensed consolidated balance sheets:

	Unaudited 30 June 2026	Audited 31 December 2025
	RMB'000	*RMB'000*
Trade receivables		
– Related parties	**52,478**	53,641
– Third parties	**150,053**	82,264
	202,531	135,905
Other receivables		
– Related parties		
– Others	**6,034**	11,100
– Dividend receivables from a joint venture	**4,187**	4,495
– Third parties	**73,220**	101,876
	83,441	117,471
Less: allowance for impairment	**(58,237)**	(54,288)
Total trade and other receivables	**227,735**	199,088

(a) The Group's trading terms with its customers are mainly on credit, except for non-platform customers, where payment in advance is normally required. The credit period is generally 7 days from the date of billing, extending up to 90 days. The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by senior management. The Group's main customers are e-commerce platforms with high reputation in China. The Group has monitoring procedures to ensure that follow-up action is taken to recover overdue debts. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

As at 30 June 2026, none of the principal amount of bank borrowing and outstanding borrowing are secured by trade receivables and other receivables.

(b) The ageing analysis of the gross trade receivables based on invoice date were as follows:

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Trade receivables – gross		
Up to 3 months	**135,339**	76,148
3 to 6 months	**11,526**	1,910
6 months to 1 year	**638**	62
Over 1 year	**55,028**	57,785
	202,531	135,905

(c) The ageing analysis of gross other receivables based on due date with no current category of ageing amount were as follows:

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Other receivables – gross		
Up to 3 months	**67,702**	93,032
3 to 6 months	**345**	1,479
6 months to 1 year	**15,394**	22,960
	83,441	117,471

(d) Movements on the Group's allowance for impairment of trade and other receivables are as follows:

	Unaudited Six months ended 30 June	
	2026 *RMB'000*	2025 *RMB'000*
At beginning of period	**54,288**	46,134
Charge for the period		
– charge to profit or loss	**3,968**	6,838
– exchange differences	**(19)**	35
At end of period	**58,237**	53,007

The Group's allowance for impairment of trade and other receivables charged to profit or loss are as follows:

	Unaudited Six months ended 30 June	
	2026 *RMB'000*	2025 *RMB'000*
Trade receivables	**3,967**	5,905
Other receivables	**1**	933
	3,968	6,838

13 BORROWINGS

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Secured or guaranteed		
– Bank loans		
– Current	**129,000**	189,678
– Corporate bonds		
– Current portion of non-current	**–**	672
	129,000	190,350
Unsecured		
– Bank loans		
– Current	**1,049**	3,359
– Current portion of non-current	**–**	6,779
– Non-current	**5,310**	10,041
– Loans from other financial institutions		
– Current portion of non-current	**–**	22,398
– Non-current	**21,022**	–
	27,381	42,577
Total borrowings	**156,381**	232,927

14 TRADE AND OTHER PAYABLES

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Trade payables		
– Related parties	**9,988**	4,736
– Third parties	**60,154**	74,884
	70,142	79,620
Other payables		
– Related parties	**300**	–
– Third parties	**28,218**	29,248
	28,518	29,248
Accrued payroll	**15,108**	14,241
Other taxes payables	**4,835**	2,586
Interest payables	**71**	206
	118,674	125,901

Trade payables are unsecured and are usually paid within 90 days of recognition. Where trade payables are settled via electronic cash transfer, they are derecognised when the Group has no ability to withdraw, stop or cancel the payment, has lost the practical ability to access the cash as a result of the electronic payment instruction, and the risk of a settlement not occurring is insignificant.

The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

The ageing analysis of the trade payables based on invoice date were as follows:

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Up to 3 months	**50,142**	43,003
3 to 6 months	**20,000**	15,304
6 months to 1 year	**–**	–
Over 1 year	**–**	21,313
	70,142	79,620

15 DIVIDENDS

The Company has declared a dividend of HK$0.25 per share for the year ended 31 December 2025. The final dividend has been paid out of the share premium of the Company on 17 July 2026 to the shareholders whose names appear on the register of members of the Company on 8 July 2026. The Board has resolved that no interim dividend will be declared for the six months ended 30 June 2026 (for the six months ended 30 June 2025: nil).

16 ACQUISITION OF SUBSIDIARY

On 5 January 2026, the Group completed the acquisition of approximately 90% of the voting equity instruments of One Two Co., Ltd.* (株式會社ワン•ツー), a company operating the brand "Akahige Pharmacy" as a leading consultation pharmacy chain in Japan, specialising in sexual health and wellness. The principal reason for this acquisition was to expand the Group's presence in the Japanese healthcare retail market and to capitalise on the customer loyalty of the acquired business. The Group also expects to benefit from the acquired expertise in customer consultation and product recommendation to enhance its own retail operations.

* *For identification purposes only*

Details of the fair value of identifiable assets and liabilities acquired, purchase consideration and goodwill as at the date of the completion of the acquisition are as follows (note that fair value was not used as the measurement basis for assets and liabilities that require a different basis, which includes leases, deferred tax liabilities, income taxes and defined benefit pension plans).

	JPY'000	*RMB'000*
Cash and cash equivalents	1,635,111	75,945
Restricted cash equivalents	1,281,791	54,324
Trade receivables	25,217	1,126
Inventories	72,586	3,242
Other current assets	267,638	11,953
Property, plant and equipment	889,279	39,715
Non-contractual customer lists and relationships	48,960	2,187
Right-of-use assets	74,282	3,317
Total assets	4,294,864	191,809
Trade payables	941,343	42,041
Other current liability	25,328	1,131
Other taxes payable	451,002	20,142
Employee benefits payable, including defined benefit pension plans	47,820	2,136
Lease liabilities	75,750	3,383
Current tax liabilities	1,389	62
Total liabilities	1,542,632	68,895
Net assets	2,752,232	122,914

The provisional fair value of consideration transfer:

	JPY'000	*RMB'000*
Cash consideration	2,701,000	122,798
Net assets (provisional)	(2,752,232)	(122,914)
Bargain purchase (provisional)	(51,232)	(116)

As at the date of these interim condensed consolidated financial statements, the Group has not finalised the fair value assessments for the intangible assets and fair value of assets acquired from the acquisition due to the proximity of the transactions to the reporting date. The relevant fair values of the net assets acquired, and the resulting bargain purchase gain of RMB116,000 disclosed above, are on a provisional basis, as the Group is awaiting the final result of an independent valuation in relation to assets and liabilities acquired in the transaction. The valuation has not been finished by the date of the approval of the interim condensed consolidated financial statements.

17 RELATED PARTY TRANSACTIONS

(a) Name and relationship with related parties

Name	**Relationship**
Mr. WANG Yong 王勇	The controlling shareholder of the Group
Transcosmos Inc. ("**TCI**") トランスコスモス株式會社	Shareholder of the Group
UNQ International (HK) Limited ("**UNQ International HK**") 優趣匯國際香港有限公司	Joint venture of UNQ Supply Chain Management Co., Ltd. ("**UNQ Supply Chain**", an indirect wholly-owned subsidiary of the Company)
Shanghai Xuyi Industry Co., Ltd. ("**Shanghai Xuyi**") 上海旭一實業有限公司	Associate of UNQ Supply Chain
Calbee E-commerce Limited 卡樂比電子商務股份有限公司	Associate of UNQ International HK
Calbee (Hangzhou) Food Co., Ltd. 卡樂比(杭州)食品有限公司	Subsidiary of Calbee E-commerce Limited
Shanghai Pujian Brand Management Co., Ltd. 上海璞之間品牌管理有限公司	Associate of UNQ Supply Chain
Hong Kong Pure & Individual Co., Limited 香港璞之間品牌管理有限公司	Subsidiary of Shanghai Pujian Brand Management Co., Ltd.

The English name of the related parties represents the best effort by the management of the Group in translating their Chinese names as they do not have an official English name.

The following is a summary of the significant transactions carried out between the Group and its joint venture, associate and shareholder TCI in the ordinary course of business during the six months ended 30 June 2026 and 2025, and balances arising from related party transactions as at 30 June 2026 and 31 December 2025.

(b) Transactions with related parties

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Return of goods		
– Shanghai Xuyi	**–**	(60)
Purchase of goods and services		
– TCI	**38,586**	31,893
Guarantee provided		
– Shanghai Xuyi *(Note)*	**–**	48,000
Sales Expense		
– Shanghai Xuyi	**1,163**	–

(c) Balances with related parties

	Unaudited 30 June 2026 *RMB'000*	Audited 31 December 2025 *RMB'000*
Trade receivables *(Note 12)*		
– Shanghai Xuyi	**52,478**	53,641
Other receivables *(Note 12)*		
Trade: Rebate receivables from purchase		
– TCI	**6,034**	11,100
Dividends receivable from a joint venture		
– UNQ International HK	**4,187**	4,495
Trade payables *(Note 14)*		
– TCI	**9,988**	4,436
– Hong Kong Pure & Individual Co., Limited	**–**	300
	9,988	4,736
Other payables *(Note 14)*		
Trade		
– TCI	**300**	–
Financial guarantees provided to associate		
– Shanghai Xuyi *(Note)*	**47,500**	48,000

Note:

On 21 October 2025, UNQ Supply Chain provided again Shanghai Xuyi with a pledge for bank loan from Industrial Bank Co., Ltd., secured by bank deposits of the Company of RMB47,500,000. As at 30 June 2026, no new or further guarantee has made by the Company to Shanghai Xuyi.

MANAGEMENT DISCUSSION AND ANALYSIS

OVERVIEW

In the first half of 2026, according to data from the National Bureau of Statistics, the national total retail sales of consumer goods increased by 1.3% year-on-year, with the growth rate slowing down. The domestic consumer market showed a structural differentiation, and consumer sentiment remained cautious. Meanwhile, artificial intelligence (“**AI**”) technology has accelerated its penetration into various industries, and the competitive landscape of the industry has continued to adjust.

During the Reporting Period, the Group adapted to market changes by adjusting its focus and launched a series of strategic initiatives centred on brand business layout and operational efficiency: (i) actively building the dual-track development model of “proprietary brands + agency-operated brands”. In terms of proprietary brands, on 5 January 2026, the Group completed the acquisition of approximately 90% equity interest in One Two Co., Ltd.* (株式會社ワン•ツー). Its subsidiary, Akahige Pharmacy, a leading consultation pharmacy chain brand in Japan, already has high brand awareness and market recognition in overseas markets, specializing in sexual health and wellness. The Group seized market trends to actively position and expand the brand’s influence in overseas and Chinese Mainland markets. During the Reporting Period, the brand achieved sales revenue of RMB15.0 million, accounting for 2.3% of the Group’s total revenue (same period in 2025: nil). In terms of agency-operated brands, the Group conducted a systematic review of relevant health brands (including eye drops, probiotics, etc.), expanding sales scale by broadening sales channels and enhancing brand effectiveness. Meanwhile, the Group increased strategic resources investment in second-echelon growth brands and star products with high growth potential, continuously honing product competitiveness to lay a solid foundation for the Group’s steady medium-to-long-term performance growth; (ii) increased investment in the Douyin (抖音) e-commerce drove a significant increase in the channel’s contribution to overall sales. The Group continued to increase its strategic investment in the Douyin e-commerce, using precise content delivery and the development of a key opinion leader matrix to continuously enhance brand exposure and conversion efficiency on this channel. During the Reporting Period, revenue from this channel accounted for 12.9% of the Group’s total revenue, representing an increase of 4.3 percentage points from 8.6% in the same period of last year, driving the continuous optimization of the overall revenue structure of online channels; and (iii) implementing AI-empowered digital and intelligent operation to enhance overall operational capability. The Group actively promoted the deep integration of AI technology with daily operation and management scenarios. Leveraging intelligent data analytics as a core driver, the Group optimized the allocation of various marketing resources, such as advertising placement and market promotion, which effectively enhanced overall operational efficiency and return on marketing investment, and continuously optimized operational quality and efficiency.

* *For identification purposes only*

In the first half of 2026, the Group's total revenue was RMB644.9 million, representing an increase of 11.2% as compared to the same period of last year, while the gross profit margin was 36.7%, representing an increase of 2.1 percentage points as compared to 34.6% for the same period of last year; the net profit was RMB22.6 million, representing a year-on-year increase of RMB11.4 million as compared to the net profit of RMB11.2 million for the same period of last year. This was mainly attributable to (i) the gradual release of growth momentum from brands newly introduced in the previous year, coupled with continuous improvement in brand and channel strategies and volume growth of core individual products; (ii) improved transaction terms and optimized channel structure, which enhanced overall profitability; and (iii) the newly acquired brand Akahige Pharmacy was included in the consolidated financial statements during the Reporting Period, contributing revenue of RMB15.0 million (representing 2.3% of the Group's total revenue) and net profit of RMB1.2 million (representing 5.3% of the Group's net profit), with no such contribution in the same period of last year. The Group incurred related expenses of RMB3.7 million as a result of the aforementioned acquisition. Excluding the revenue and profit contribution from the newly acquired brand and adding back relevant expenses, the Group's endogenous income grew by 8.6% year-on-year, and endogenous net profit grew by 123.6% year-on-year.

ANALYSIS OF KEY FINANCIAL DATA

Revenue

In the first half of 2026, the Group's total revenue was RMB644.9 million, representing an increase of 11.2% compared to the same period of last year, achieving growth in an overall pressured consumer market environment. The revenue growth was mainly attributable to (i) accelerated introduction of new brands and incubation of star products: the Group sped up the process of introducing new brands and incubating star products, with sales revenue contributed by brands newly introduced in the previous year being one of the main growth drivers during the Reporting Period; (ii) optimization of existing brand strategy: the Group continued to optimize the brand management strategy for existing brands, especially in the beauty and personal care sectors, strengthen collaboration with brand partners and building of the brand echelon, which led to significant sales scale growth for some brands compared to the same period of last year; (iii) contribution from newly acquired brand: during the Reporting Period, newly acquired brand generated revenue of RMB15.0 million, providing a new source of revenue growth; and (iv) channel profit optimization and proactive termination of loss-making channels: based on strategic cooperation adjustments, the Group continued to optimize its channel profit structure and proactively terminated loss-making channels during the Reporting Period. This move helped to improve the overall quality of earnings and laid the foundation for long-term healthy development.

Revenue by business model in absolute amount and as a percentage of total revenue

	Unaudited Six months ended 30 June			
	2026		2025	
	RMB'000	***%***	*RMB'000*	*%*
Sales of goods				
B2B	**304,924**	**47.2**	287,721	49.6
General trade	**182,803**	**28.3**	183,873	31.7
Cross-border e-commerce	**122,121**	**18.9**	103,848	17.9
B2C	**338,685**	**52.5**	290,369	50.0
General trade	**206,151**	**32.0**	200,847	34.6
Cross-border e-commerce	**117,532**	**18.2**	89,522	15.4
Overseas trade	**15,002**	**2.3**	–	–
Provision of services	**1,274**	**0.3**	1,985	0.4
Total	**644,883**	**100.0**	580,075	100.0

Revenue of sales of goods by product categories and provision of services in absolute amount and as a percentage of total revenue

	Unaudited Six months ended 30 June			
	2026		2025	
	RMB'000	***%***	*RMB'000*	*%*
Sales of goods				
Personal care products for adults	**302,758**	**46.8**	357,390	61.5
Health products	**191,239**	**29.7**	86,902	15.0
Beauty products	**73,893**	**11.5**	58,144	10.0
Personal care products for babies	**39,562**	**6.1**	44,464	7.7
Others	**36,157**	**5.6**	31,190	5.4
Provision of services	**1,274**	**0.3**	1,985	0.4
Total	**644,883**	**100.0**	580,075	100.0

Note: Others mainly include household necessities.

Sales revenue from personal care products for adults decreased by 15.3% as compared to the same period of last year, mainly due to (i) the Group's proactive termination of loss-making channel business for certain brands based on the channel profit optimization strategy, resulting in a 31.4% decrease in this part of revenue compared to the same period of last year; and (ii) the Group's deepening of its cooperative relationship with core strategic partners to jointly enhance brand influence, with such core brand's sales revenue increasing by 21.4% during the Reporting Period compared to the same period of last year.

Sales revenue from health products increased significantly by 120.1% as compared to the same period of last year, mainly due to (i) the Group's continued deepening of its layout in the greater health sector and commitment to building a comprehensive ecosystem of products and services. During the Reporting Period, the health brands newly added in the previous year (covering categories such as probiotics and eye drops) contributed a total revenue of RMB103.2 million; and (ii) newly acquired brand contributing revenue of RMB15.0 million during the Reporting Period.

Sales revenue from beauty products increased by 27.1% as compared to the same period of last year, mainly due to (i) the Group's continued deep cultivation of the Douyin e-commerce, strengthening brand influence while expanding the sales scale of the beauty brands newly added in the previous year; and (ii) the Group's active expansion in its B2B distribution network to increase product market penetration rate, driving a 75.4% increase in sales revenue for multiple brands compared to the same period of last year, significantly expanding market coverage.

Sales revenue from personal care products for babies decreased by 11.0% as compared to the same period of last year. Affected by the continued low birth rate in China, overall demand in the market segment is under pressure, and industry price competition is becoming increasingly fierce. The Group remained committed to maintaining the stability of the product price system together with brand partners, avoiding irrational participation in low-price competition, and flexibly adjusting market resource allocation strategies. Although the sales scale of this business segment declined year-on-year, the profitability level was effectively maintained, and the profit margin remained stable.

The revenue from provision of services decreased by 35.8% as compared to the same period of last year, mainly due to the Group's adjustment of its overall brand operation strategy and reduction in promotion investment.

Gross profit and gross profit margin

The Group's overall gross profit margin for the six months ended 30 June 2026 was 36.7%, representing an increase of 2.1 percentage points from 34.6% for the same period of last year. The increase in gross profit margin was mainly attributable to the following factors: (i) improved transaction terms, as the Group strengthened strategic synergy with brand partners and actively optimized cooperation terms to obtain more competitive transaction conditions, effectively increasing the gross profit margin level; (ii) optimized channel structure, as the Group systematically reviewed the gross profit margin status of each product channel and proactively terminated channels with low gross profit margin or low efficiency, which drove the improvement of the overall gross profit margin level; and (iii) increased proportion of high-margin products, as the sales scale of high gross profit margin products from newly acquired brand and health brands newly added in the previous year grew significantly, and the product structure was continuously upgraded, driving up the overall gross profit margin.

Gross profit and gross profit margin by business model

	Unaudited Six months ended 30 June			
	2026		2025	
	RMB'000	*%*	*RMB'000*	*%*
Sales of goods				
B2B	**31,816**	**10.4**	41,809	14.5
General trade	**19,083**	**10.4**	21,872	11.9
Cross-border e-commerce	**12,733**	**10.4**	19,937	19.2
B2C	**204,383**	**60.3**	157,085	54.1
General trade	**95,180**	**46.2**	100,614	50.1
Cross-border e-commerce	**96,710**	**82.3**	56,471	63.1
Overseas trade	**12,493**	**83.3**	–	–
Provision of services	**577**	**45.3**	1,581	79.6
Total	**236,776**	**36.7**	200,475	34.6

Gross profit and gross profit margin in respect of sales of goods by product categories and provision of services

	Unaudited Six months ended 30 June			
	2026		2025	
	RMB'000	*%*	*RMB'000*	*%*
Sales of goods				
Personal care products for adults	**95,931**	**31.7**	110,456	30.9
Health products	**82,072**	**42.9**	36,112	41.6
Beauty products	**24,093**	**32.6**	19,407	33.4
Personal care products for babies	**15,631**	**39.5**	16,664	37.5
Others	**18,472**	**51.1**	16,255	52.1
Provision of services	**577**	**45.3**	1,581	79.6
Total	**236,776**	**36.7**	200,475	34.6

Note: Others mainly include household necessities.

The gross profit margin of personal care products for adults increased by 0.8 percentage points compared to the same period of last year, mainly because (i) at the channel level, improved transaction conditions and optimized operation strategies led to a significant 10.5 percentage points increase in the gross profit margin of the B2C channel compared to the same period of last year; and (ii) in the macroeconomic environment of intensified price competition in the retail market, the overall market prices of some personal care brands further declined compared to the same period of last year. The Group prudently balanced sales scale and profit, resulting in a 4.5 percentage points decrease in the gross profit margin of the B2B channel compared to the same period of last year. Overall, the significant improvement in the profitability of the B2C channel effectively offset the downward pressure on gross profit margin from low-price competition in the B2B channel, thus driving positive growth in the overall gross profit margin.

The gross profit margin of health products increased by 1.3 percentage points as compared to the same period of last year, mainly due to the relatively high gross profit margin of newly acquired brand and health brands that achieved volume sales after incubation. As the proportion of this business segment increased and the product and business structure was optimized, the overall gross profit margin level was increased.

The gross profit margin of beauty products decreased by 0.8 percentage points as compared to the same period of last year, mainly due to brand strategy adjustments: (i) increased promotional efforts on the Douyin e-commerce led to a decrease in the channel's gross profit margin; and (ii) the sales proportion of the B2B channel for beauty products increased, and since this channel has a relatively low gross profit margin, the overall gross profit margin declined.

The gross profit margin of personal care products for babies increased by 2.0 percentage points as compared to the same period of last year, mainly due to (i) proactively terminating cooperation with some low gross profit margin B2B channels to focus on high-profitability channels; and (ii) the B2C channel maintaining a stable product price system and prudently controlling promotional investment. The above factors jointly drove the improvement in gross profit margin.

The gross profit margin for provision of services decreased by 34.3 percentage points compared to the same period of last year, mainly due to the reduction in the scale of this business.

Operating profit and earnings per share

For the six months ended 30 June 2026, the Group recorded an operating profit of RMB26.0 million, compared to RMB12.3 million for the same period of last year, a year-on-year increase of RMB13.7 million. This represents a 111.8% increase over the same period of last year, with operating fundamentals improving. The increase in operating profit was mainly attributable to (i) optimization of cooperation terms: the Group obtained more favourable transaction terms, effectively enhancing the profitability level for the Reporting Period; (ii) improvement in channel structure: the Group proactively terminated loss-making channels, effectively reducing the erosion of profits by inefficient businesses; (iii) contribution from new and newly acquired brands: the growth of brands newly introduced in the previous year and the addition of newly acquired brand drove a simultaneous increase in sales revenue and profit level; and (iv) efficiency enhancement through AI-empowered operations: the Group actively promoted the deep integration of AI technology with business management and daily operations, continuously optimizing operational efficiency and further increasing operating profit.

For the six months ended 30 June 2026, basic earnings per share of the Company was RMB0.14, as compared with RMB0.07 for the same period of last year.

LIQUIDITY AND FINANCIAL RESOURCES

During the six months ended 30 June 2026, the Group mainly used cash generated from operations and bank borrowings to meet its cash demand. As at 30 June 2026, cash and cash equivalents were RMB244.0 million (as at 31 December 2025: cash and cash equivalents of RMB306.4 million). Cash and cash equivalents include monetary funds, bank deposits and other short-term highly liquid investments with original maturities of up to three months (inclusive). Most of the Group's cash and cash equivalents are presented in Renminbi, US Dollar and Japanese Yen.

The cash flows for the six months ended 30 June 2025 and the six months ended 30 June 2026 are as follows:

	Unaudited Six months ended 30 June	
	2026	2025
	RMB'000	*RMB'000*
Net cash generated from/(used in) operating activities	**67,426**	(90,177)
Net cash used in investing activities	**(47,092)**	(570)
Net cash (used in)/generated from financing activities	**(83,311)**	16,709
Net decrease in cash and cash equivalents	**(62,977)**	(74,038)
Cash and cash equivalents at beginning of the period	**306,410**	438,576
Effect on exchange rate difference	**533**	178
Cash and cash equivalents at end of the period	**243,966**	364,716

For the six months ended 30 June 2026, net cash generated from operating activities was RMB67.4 million, mainly due to (i) the Group accelerating the recovery of funds advanced and the progress of receivables recognition and collection, which significantly improved the capital occupation status and released considerable positive operating cash flow, effectively offsetting the cash outflow from operating activities; and (ii) the Group's proactive termination of loss-making channel businesses during the Reporting Period, which reduced the relevant inventory levels, effectively releasing working capital and thus improving the cash flow from operating activities.

Net cash used in investing activities was RMB47.1 million, mainly for the completion of the acquisition of One Two Co., Ltd.* (株式會社ワン•ツー) in January 2026. The aggregate consideration for this acquisition was JPY2,701.0 million (equivalent to approximately RMB122.8 million), and cash of RMB75.9 million was acquired from One Two Co., Ltd.* (株式會社ワン•ツー).

Net cash used in financing activities was RMB83.3 million, mainly for the repayment of bank borrowings, continuously reducing the Group's debt-to-assets ratio and optimizing its capital structure.

CAPITAL STRUCTURE

As at 30 June 2026, the gearing ratio of the Group was -11.5% (31 December 2025: -10.1%), which was calculated as net debt divided by total equity. Net debt is calculated as total borrowings (including interest-bearing borrowings and lease liabilities) less cash and cash equivalents, and liquid investment which are financial assets at fair value through profit or loss. The Group's gearing ratio is at a low level, the total amount of borrowings is relatively low and the book maintains relatively sufficient cash.

BANK AND OTHER BORROWINGS, CHARGES ON ASSETS

The Group adopted reasonable and stable financing policies. As at 30 June 2026, the Group's total borrowings were RMB156.4 million, representing a decrease of RMB76.5 million compared to the end of last year (31 December 2025: total borrowings of RMB232.9 million), mainly consisting of bank borrowings. Among the Group's borrowings, borrowings equivalent to RMB129.0 million were guaranteed by the Company and its subsidiaries. As at 30 June 2026, the Group's borrowings were mainly at a fixed interest rate, and the Group did not pledge any assets for the borrowings.

As at 30 June 2026, the Group's unutilized banking facilities amounted to RMB262.2 million.

CAPITAL EXPENDITURE AND CAPITAL COMMITMENT

During the six months ended 30 June 2026, the capital expenditure of the Group was RMB0.2 million (same period in 2025: RMB0.6 million). As at 30 June 2026, the Group had no material capital commitment.

* *For identification purposes only*

FUTURE PLANS OF MAJOR INVESTMENTS AND CAPITAL ASSETS

As at 30 June 2026, the Group did not have any future plans of major investments and capital assets.

SIGNIFICANT INVESTMENTS HELD

Save for the acquisition disclosed below in the section headed "MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES", during the six months ended 30 June 2026, the Group did not hold any significant investments in any other companies' equity interest.

MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

On 15 December 2025, UNQ Japan Co., Ltd.* (UNQジャパン株式會社) (the "**Purchaser**", a company incorporated in Japan and a wholly-owned subsidiary of the Company) entered into a share purchase agreement with Mr. Uchihara Shigeki ("**Vendor A**", a businessman based in Japan) and Harmony Ltd.* (有限會社ハーモニー) ("**Vendor B**", a company incorporated in Japan with limited liability, the principal business of which is investment holding and is wholly-owned by Ms. Yuki Ono, the daughter of Vendor A) (Vendor A and Vendor B collectively referred to as the "**Vendors**"), pursuant to which the Vendors have conditionally agreed to sell, and the Purchaser has conditionally agreed to purchase, 2,701 shares in the One Two Co., Ltd.* (株式會社ワン•ツー) (the "**Target Company**", a company incorporated in Japan with limited liability), representing approximately 90% of the issued shares of the Target Company, at an aggregate consideration of JPY2,701,000,000 (equivalent to approximately HK$135,050,000). The Target Company owns, and is principally engaged in the operation of, Akahige Pharmacy, a leading consultation pharmacy chain in Japan which specialises in sexual health and wellness.

The acquisition of the Target Company was completed on 5 January 2026. The Target Company has become an indirect non-wholly owned subsidiary of the Company, and its financial results have been consolidated into the Group's financial statements since then.

The transaction constitutes a discloseable transaction of the Company under Chapter 14 of the Rules Governing the Listing of Securities (the "**Listing Rules**") on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**"). For further details, please refer to the announcements of the Company dated 15 December 2025 and 5 January 2026.

In the announcement of the Company dated 15 December 2025, for illustration purposes only and unless otherwise stated, amounts denominated in Japanese Yen have been translated into Hong Kong dollars using the exchange rate of JPY1.00 = HK$0.050. Such translations shall not be construed as a representation that any amount in Japanese Yen can be or could have been converted into Hong Kong dollars at the above rate or at all.

* *For identification purposes only*

The acquisition of the Target Company has been accounted for on a provisional basis as the fair value assessment of the acquired identifiable assets and liabilities has not yet been finalised due to the proximity of the completion date of the acquisition to the reporting date. Accordingly, the bargain purchase gain of RMB116,000 recognised in these interim condensed consolidated financial statements is provisional. The Group expects to finalise the assessment in the fourth quarter of 2026. Any adjustments arising from the measurement period will be retrospectively adjusted to the completion date of the acquisition and the comparative information will be restated accordingly. For further details, please refer to note 16 in the interim condensed consolidated financial information.

Save as disclosed above, the Group did not have other material acquisition and disposal of subsidiaries, associates and joint ventures during the six months ended 30 June 2026.

EMPLOYEES AND REMUNERATION POLICY

As at 30 June 2026, the Group had a total of 220 employees (including 36 employees from the newly acquired brand), most of whom were based in China, including Shanghai, Hangzhou and Beijing, and others were based in Japan. The remuneration offered by the Group is determined with reference to the market conditions and the performance, qualifications and experience of employees. Based on the performance of the Group and employees, the Group offers competitive remuneration packages to retain employees, including salaries, discretionary bonuses and benefit plans. In addition to on-the-job training, the Group also adopts a training policy to provide employees with various internal and external trainings. During the six months ended 30 June 2026, the relationship between the Company and its employees was stable. The Group was not subject to any strikes or other labor disputes that had a significant impact on its business activities.

FOREIGN EXCHANGE RISK

During the six months ended 30 June 2026, the Group mainly operated its businesses in Chinese Mainland, with most transactions settled in Renminbi. Foreign exchange risk means the risk of loss arising out of changes in foreign exchange rates. Fluctuations in exchange rates between Renminbi and other currencies used for the Group's business operations may have an impact on its financial position and results of operations. The foreign exchange risk to which the Group is exposed mainly arises from the changes in the exchange rates of US Dollar and Japanese Yen against Renminbi.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include trade receivables, amounts due from related parties, rebate receivables, deposits, refunds receivable, unwithdrawn balance on platform and others.

As at 30 June 2026, the Group's trade receivables were RMB202.5 million, representing an increase of RMB66.6 million from RMB135.9 million as at 31 December 2025, and representing an increase of RMB11.2 million from RMB191.3 million as at 30 June 2025. The increase in receivables was in line with the growth in overall revenue scale. As at 30 June 2026, the allowance for impairment of trade receivables amounted to RMB56.2 million, representing an increase of RMB3.9 million from RMB52.3 million as at 31 December 2025, mainly due to the impairment provision made for Shanghai Xuyi Industry Co., Ltd. (上海旭一實業有限公司) ("**Shanghai Xuyi**"). The Group continued to strictly enforce credit monitoring and collection procedures, and as at 30 June 2026, the overall trade receivables turnover days remained at a healthy level of 32.1 days (31 December 2025: 29.3 days). The periodic increase in turnover days was mainly affected by the extended collection cycle of the JD.com (京東) channel. Most of these amounts had been recovered as of the date of this announcement, which had no material impact on the Group's overall credit risk.

As at 30 June 2026, the Group had a historically accumulated related party receivable related to Shanghai Xuyi, an associate of the Company, with a remaining balance of RMB52.5 million (31 December 2025: RMB53.6 million; 31 December 2024: RMB61.2 million), accounting for 25.9% of the gross trade receivables. The vast majority of this amount was generated from business transactions during the years of 2021 and 2022. The total expected credit loss provision of RMB49.8 million (31 December 2025: RMB46.8 million) has been recognized in respect of such receivables. Shanghai Xuyi entered into a contract undertaking a repayment plan in 2026 with RMB1.0 million in June 2026; RMB2.0 million in October 2026; and RMB2.0 million in December 2026, and repayments are being made as scheduled. The Group will maintain communication with Shanghai Xuyi, strengthen monitoring and conduct regular assessments of Shanghai Xuyi's credit status.

Other receivables decreased by RMB34.1 million from RMB117.5 million as at 31 December 2025 to RMB83.4 million as at 30 June 2026, mainly due to the accelerated collection of funds advanced for brand partners, resulting in a notable improvement in the capital occupation situation. As at 30 June 2026, the allowance for impairment of other receivables was RMB2.0 million, which was flat with RMB2.0 million as at 31 December 2025.

CONTINGENT LIABILITIES

During the six months ended 30 June 2026, the Group did not have any material contingent liabilities.

SUBSEQUENT EVENTS

After 30 June 2026 and up to the date of this announcement, the Group did not have material subsequent events.

NO MATERIAL CHANGE

Since the publication of the latest annual report for the year ended 31 December 2025, there have been no material changes to the Company's business.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the six months ended 30 June 2026, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares (as defined under the Listing Rules)). As at 30 June 2026, the Company did not hold any treasury shares (including any treasury shares held or deposited in the Central Clearing and Settlement System).

OUTLOOK

The current global economy is entering a critical period of technological transformation and industrial reshaping, with both opportunities and challenges. In the second half of 2026, the Company will anchor its efforts on the main theme of high-quality development:

1. Actively integrating AI technology, embracing industry changes, and comprehensively enhancing operational efficiency. The Company will reshape its business processes with artificial intelligence, optimize the operational chain, and consolidate its internal development strength through technology empowerment for organizational and business upgrades; and

2. Steadily advancing the integration of Akahige Pharmacy. The Company will further solidify its overseas business foundation and create a second growth curve by integrating global resources and leveraging advanced international technologies and market channels.

When the wind is strong and the tide is high, those who row hardest take the lead. With firm strategic resolve and bold execution prowess, the Company will forge ahead with determination and perseverance.

CORPORATE GOVERNANCE CODE

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the shareholders and to enhance corporate value and accountability. The Company has adopted the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the Listing Rules as its own code of corporate governance. During the six months ended 30 June 2026, save as disclosed as follows, the Company has complied with all applicable code provisions as set out in the CG Code. The Company will continue to review and monitor its corporate governance practices to ensure the compliance with the CG Code.

Under code provision C.2.1 of the CG Code, the roles of chairman of the Board and chief executive officer should be separate and performed by different individuals.

The roles of chairman of the Board and chief executive officer of the Company (the "**Chief Executive Officer**") are currently performed by Mr. WANG Yong. In view of Mr. WANG Yong's substantial contribution to the Group since its establishment and his extensive experience, the Group considers that having Mr. WANG Yong acting as both the chairman of the Board and Chief Executive Officer will provide strong and consistent leadership to the Group and facilitate the efficient execution of business strategies of the Group. The Group considers it appropriate and beneficial to the Group's business development and prospects that Mr. WANG Yong acts as both the chairman of the Board and Chief Executive Officer, and therefore currently does not propose to separate the functions of chairman of the Board and Chief Executive Officer.

While this would constitute a deviation from code provision C.2.1 of the CG Code, the Board believes that this structure will not impair the balance of power and authority between the Board and the management of the Company, given that: (i) there are sufficient checks and balances in the Board, as a decision to be made by the Board requires approval by at least a majority of the Directors, and the Board comprises three executive Directors, one non-executive Director and three independent non-executive Directors, which is in compliance with the requirement under the Listing Rules; (ii) Mr. WANG Yong and the other Directors are aware of and undertake to fulfill their fiduciary duties as Directors, which require, among other things, that he acts for the benefit and in the best interests of the Company and will make decisions for the Group accordingly; and (iii) the balance of power and authority is ensured by the Board which comprises experienced and high caliber individuals who meet regularly to discuss issues affecting the operations of the Company. Moreover, the overall strategic and other key business, financial, and operational policies of the Group are made collectively after thorough discussion at both Board and senior management. The Board will continue to review the effectiveness of the corporate governance structure of the Group in order to assess whether separation of the roles of chairman of the Board and Chief Executive Officer is necessary.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by the Directors of the Listed Issuers (the "**Model Code**") as set out in Appendix C3 to the Listing Rules as its own code of conduct regarding Directors' securities transactions. Having made specific enquiry of all Directors, each of the Directors confirmed that he/she has complied with the required standards set out in the Model Code during the six months ended 30 June 2026. No incident of non-compliance of the Model Code by the employees who are likely to be in possession of inside information of the Company was noted by the Company.

INTERIM DIVIDEND

The Board has resolved that no interim dividend be declared for the six months ended 30 June 2026 (for the six months ended 30 June 2025: Nil).

AUDIT COMMITTEE

The Board has established the audit committee (the "**Audit Committee**"), which comprises three independent non-executive Directors, namely Dr. NG Kam Wah Webster, Mr. WEI Hang and Ms. XIN Honghua. Dr. NG Kam Wah Webster is the chairman of the Audit Committee. The primary duties of the Audit Committee are to review the Company's financial information, and oversee the Company's financial reporting system, risk management and internal control systems.

The interim financial information of the Group is unaudited and has not been reviewed by the auditors. The Audit Committee has jointly reviewed with the Board the unaudited condensed consolidated interim results of the Group for the six months ended 30 June 2026.

PUBLICATION OF INTERIM RESULTS AND 2026 INTERIM REPORT

The interim results announcement is published on the websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.youquhui.com), and the interim report of the Company for the six months ended 30 June 2026 containing all the information required by the Listing Rules will be sent to the shareholders of the Company and published on the above websites in due course.

APPRECIATION

The Board would like to take this opportunity to express gratitude to the shareholders, customers, the management and employees of the Company for their unreserved support to the Group.

By order of the Board
UNQ HOLDINGS LIMITED
WANG Yong
Chairman

Hong Kong, 28 August 2026

As of the date of this announcement, the executive Directors are Mr. WANG Yong, Mr. SHEN Yu and Ms. CHEN Weiwei; the non-executive Director is Mr. NAKAYAMA Kokkei; and the independent non-executive Directors are Dr. NG Kam Wah Webster, Mr. WEI Hang and Ms. XIN Honghua.