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中遠海運發展股份有限公司
COSCO SHIPPING Development Co., Ltd.*

(A joint stock limited company incorporated in the People's Republic of China with limited liability)
(Stock Code: 02866)

**ANNOUNCEMENT OF THE UNAUDITED INTERIM RESULTS
FOR THE SIX MONTHS ENDED 30 JUNE 2026**

FINANCIAL HIGHLIGHTS (UNDER HKFRS ACCOUNTING STANDARDS)

- Revenue amounted to RMB13,514,423,000
- Profit before tax amounted to RMB1,099,068,000
- Profit for the period attributable to owners of the Company amounted to RMB1,001,389,000
- Basic earnings per share attributable to ordinary equity holders of the Company amounted to RMB0.0761

The board of directors (the “**Board**”) of COSCO SHIPPING Development Co., Ltd. (the “**Company**” or “**COSCO SHIPPING Development**”) hereby announces the unaudited condensed consolidated interim financial information of the Company and its subsidiaries (the “**Group**”) for the six months ended 30 June 2026 (the “**Period**”) prepared under Hong Kong Accounting Standard 34, “Interim Financial Reporting”, which has been reviewed by the audit committee of the Company (the “**Audit Committee**”). The Company’s auditor, BDO Limited, has reviewed the unaudited condensed consolidated interim financial information of the Group for the Period in accordance with Hong Kong Standard on Review Engagements 2410, “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” issued by the Hong Kong Institute of Certified Public Accountants.

During the Period, the Group recorded revenue of RMB13,514,423,000, representing an increase of 11.14% as compared with the revenue of RMB12,159,349,000 for the same period of last year; profit for the Period attributable to owners of the Company amounted to RMB1,001,389,000, representing an increase of 3.20% as compared with the profit of RMB970,365,000 for the same period of last year. Basic earnings per share amounted to RMB0.0761.

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

FOR THE SIX MONTHS ENDED 30 JUNE 2026

		FOR THE SIX MONTHS ENDED 30 JUNE	
		2026	2025
	Notes	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Revenue	4	13,514,423	12,159,349
Cost of sales		(11,531,036)	(9,823,079)
Gross profit		1,983,387	2,336,270
Other income	5	131,271	109,823
Other (losses)/gains, net	6	(219,301)	159,646
Selling, administrative and general expenses		(456,774)	(518,045)
Reversal of expected credit losses, net		268,977	24,524
Finance costs		(1,563,450)	(1,841,267)
Share of profits of associates		953,308	1,008,700
Share of profits/(losses) of joint ventures		1,650	(6,108)
Profit before tax		1,099,068	1,273,543
Income tax expenses	7	(132,835)	(234,098)
Profit for the period		966,233	1,039,445
Profit/(loss) for the period attributable to			
– Owners of the Company		1,001,389	970,365
– Non-controlling interests		(35,156)	69,080
Profit for the period		966,233	1,039,445
Earnings per share attributable to ordinary equity holders of the Company (expressed in RMB per share)			
– Basic	8	0.0761	0.0729
– Diluted		0.0761	0.0729

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE SIX MONTHS ENDED 30 JUNE 2026

	FOR THE SIX MONTHS ENDED 30 JUNE	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Profit for the period	966,233	1,039,445
Other comprehensive expense for the period		
Other comprehensive income/(expense) that may be reclassified to profit or loss in subsequent periods:		
Share of other comprehensive income/(expense) of associates	142,839	(132,526)
Cash flow hedges:		
– Effective portion of changes in fair value of hedging instruments arising during the period	(12,683)	61,872
– Reclassification adjustments for losses included in the condensed consolidated statement of profit or loss	–	(125)
	(12,683)	61,747
Exchange differences on translation of foreign operations	(260,778)	(32,157)
Net other comprehensive expense that may be reclassified to profit or loss in subsequent periods	(130,622)	(102,936)
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:		
Share of other comprehensive income of associates	(25)	25
Other comprehensive expense for the period, net of tax	(130,647)	(102,911)
Total comprehensive income for the period	835,586	936,534
Attributable to:		
– Owners of the Company	870,742	867,454
– Non-controlling interests	(35,156)	69,080
	835,586	936,534

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2026

		30 June 2026	31 December 2025
	Note	RMB'000 (Unaudited)	RMB'000 (Audited)
Non-current assets			
Property, plant and equipment		55,142,386	55,591,791
Investment properties		99,713	103,096
Right-of-use assets		619,816	669,244
Intangible assets		136,320	151,364
Investments in joint ventures		124,275	124,459
Investments in associates		28,469,606	27,738,156
Financial assets at fair value through profit or loss		2,110,438	2,240,376
Finance lease receivables		22,242,773	23,521,278
Derivative financial instruments		21,175	21,080
Deferred tax assets		259,518	262,625
Other non-current assets		625,294	664,204
Total non-current assets		109,851,314	111,087,673
Current assets			
Inventories		2,323,610	2,853,916
Trade and notes receivables	10	4,009,372	2,068,565
Contract assets		21,648	21,648
Prepayments and other receivables		2,592,232	2,884,012
Financial assets at fair value through profit or loss		1,096	2,191
Finance lease receivables		2,192,845	2,387,424
Derivative financial instruments		–	8,412
Restricted and pledged deposits		9,743	29,304
Cash and cash equivalents		18,397,143	10,247,773
Total current assets		29,547,689	20,503,245
Total assets		139,399,003	131,590,918

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

AS AT 30 JUNE 2026

		30 June 2026 RMB'000 (Unaudited)	31 December 2025 RMB'000 (Audited)
	Note		
Current liabilities			
Trade and notes payables	11	3,622,523	3,733,700
Other payables and accruals		2,243,690	2,649,381
Contract liabilities		65,543	70,280
Derivative financial instruments		763	—
Bank and other borrowings		34,438,740	35,734,151
Corporate bonds		7,000,000	4,300,000
Lease liabilities		86,509	86,663
Tax payable		74,451	85,767
Total current liabilities		47,532,219	46,659,942
Net current liabilities		(17,984,530)	(26,156,697)
Total assets less current liabilities		91,866,784	84,930,976
Non-current liabilities			
Bank and other borrowings		43,615,014	40,278,372
Corporate bonds		15,600,000	12,600,000
Lease liabilities		31,679	76,179
Derivative financial instruments		4,335	730
Deferred tax liabilities		119,888	73,796
Deferred income		97,298	104,094
Other long-term payables		607,389	570,286
Total non-current liabilities		60,075,603	53,703,457
Net assets		31,791,181	31,227,519
Equity			
Share capital		13,197,656	13,197,656
Treasury shares		(135,013)	(60,976)
Other reserves		18,325,084	17,652,229
Equity attributable to owners of the Company		31,387,727	30,788,909
Non-controlling interests		403,454	438,610
Total equity		31,791,181	31,227,519

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

1. CORPORATE AND GROUP INFORMATION

COSCO SHIPPING Development Co., Ltd. (the “**Company**”) is a joint stock company with limited liability incorporated in the People’s Republic of China (the “**PRC**”). The address of the Company’s registered office is Room A-538, International Trade Center, Lin-gang Special Area of the Shanghai Pilot Free Trade Zone, Shanghai, the PRC.

During the six months ended 30 June 2026, the principal activities of the Group were as follows:

- (a) Manufacture and sales of containers;
- (b) Operating leasing and financial leasing; and
- (c) Investment management.

In the opinion of the directors of the Company, the immediate holding company and the ultimate holding company of the Company are China Shipping Group Company Limited and China COSCO Shipping Corporation Limited, respectively, both established in the PRC.

2.1 BASIS OF PREPARATION

The condensed consolidated interim financial information of the Group for the six months ended 30 June 2026 has been prepared in accordance with Hong Kong Accounting Standard (“**HKAS**”) 34 “Interim Financial Reporting” issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure requirements of Appendix D2 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. The condensed consolidated interim financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group’s annual consolidated financial statements for the year ended 31 December 2025.

The condensed consolidated interim financial statement of financial position have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values, as appropriate.

Going concern

The Group had net current liabilities of RMB17,984,530,000 as at 30 June 2026. The directors of the Company are of the opinion that based on the available unutilised banking facilities as at 30 June 2026, the Group will be able to have the necessary liquid funds to finance its working capital and to meet its capital expenditure requirements. Accordingly, the directors of the Company are of the opinion that it is appropriate to prepare the condensed consolidated interim financial information on a going concern basis.

2.2 PRINCIPAL ACCOUNTING POLICIES

The accounting policies used in the preparation of the condensed consolidated interim financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025 except as described below.

Application of amendments to the HKFRS Accounting Standards

In the current interim period, the Group has applied, for the first time, the following amendments to HKFRS Accounting Standards issued by the HKICPA which are effective for the Group's financial year beginning on 1 January 2026:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing
Amendments to HKFRS Accounting Standards	Nature-dependent Electricity
	Annual Improvements to HKFRS Accounting Standards – Volume 11

The application of the above amendments to HKFRS Accounting Standards in the current interim period has had no material impact on the Group's financial performance and positions for the current and prior periods and/or on the disclosures set out in these condensed consolidated interim financial statements.

3. OPERATING SEGMENT INFORMATION

The following table presents revenue and profit information for the Group's operating segments for the six months ended 30 June 2026 and 2025, respectively:

	For the six months ended 30 June 2026			
	Shipping leasing and container leasing RMB'000 (Unaudited)	Container manufacturing RMB'000 (Unaudited)	Investment management RMB'000 (Unaudited)	Total RMB'000 (Unaudited)
Segment revenue:				
Sales of containers	–	9,795,360	–	9,795,360
Other revenue from external customers	3,703,057	–	16,006	3,719,063
Subtotal segment revenue from external customers	3,703,057	9,795,360	16,006	13,514,423
Intersegment revenue from contracts with customers	–	1,316,957	–	1,316,957
Total segment revenue	3,703,057	11,112,317	16,006	14,831,380
Segment results	662,310	98,666	666,324	1,427,300
Elimination of intersegment results				103,481
Unallocated selling, administrative and general expenses				(89,736)
Unallocated finance costs				(341,977)
Profit before tax				1,099,068

3. OPERATING SEGMENT INFORMATION (CONTINUED)

	For the six months ended 30 June 2025			
	Shipping leasing and container leasing <i>RMB'000</i> (Unaudited)	Container manufacturing <i>RMB'000</i> (Unaudited)	Investment management <i>RMB'000</i> (Unaudited)	Total <i>RMB'000</i> (Unaudited)
Segment revenue:				
Sales of containers	–	8,490,402	–	8,490,402
Other revenue from external customers	3,652,965	–	15,982	3,668,947
Subtotal segment revenue from external customers	3,652,965	8,490,402	15,982	12,159,349
Intersegment revenue from contracts with customers	–	2,373,640	–	2,373,640
Total segment revenue	3,652,965	10,864,042	15,982	14,532,989
Segment results	415,809	515,186	869,796	1,800,791
Elimination of intersegment results				(133,680)
Unallocated selling, administrative and general expenses				(66,170)
Unallocated finance costs				(327,398)
Profit before tax				1,273,543

4. REVENUE

An analysis of revenue and other revenue is as follows:

	For the six months ended 30 June	
	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Revenue from contracts with customers:		
Sales of containers	9,795,360	8,490,402
Other revenue:		
Shipping leasing	962,390	1,047,133
Container leasing	2,740,667	2,605,832
Investment management	16,006	15,982
Subtotal	3,719,063	3,668,947
Total revenue	13,514,423	12,159,349

4. REVENUE (CONTINUED)

The disaggregation of the Group's revenue from contracts with customers (sales of goods), for the six months ended 30 June 2026 and 2025 is as follows:

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Geographical markets		
United States	969,636	1,373,480
Mainland China	4,457,392	1,046,305
Asia (excluding Hong Kong, China and Mainland China)	2,341,147	1,669,004
Europe	334,033	1,555,663
Hong Kong, China	1,683,632	2,823,065
Others	9,520	22,885
Total revenue from contracts with customers	9,795,360	8,490,402
Timing of revenue recognition		
Goods transferred at a point in time	9,795,360	8,490,402

5. OTHER INCOME

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Interest income	60,366	45,868
Subsidies	22,541	26,894
Sales of scrap materials	48,364	29,793
Others	–	7,268
Total other income	131,271	109,823

6. OTHER (LOSSES)/GAINS, NET

	For the six months ended 30 June	
	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Gain on disposal of property, plant and equipment	10,395	415
Dividend income from financial assets at fair value through profit or loss	6,015	35
Changes in fair value of financial assets at fair value through profit or loss	(13,038)	145,181
Donation expenditures for public interest	(13)	(25,894)
Net foreign exchange (losses)/gains	(225,038)	32,443
Others	2,378	7,466
Total other (losses)/gains, net	(219,301)	159,646

7. INCOME TAX EXPENSES

According to the Corporate Income Tax (“CIT”) Law of the PRC, which was effective from 1 January 2008, the CIT rate applicable to the Company and its subsidiaries established in the PRC was 25% for the six months ended 30 June 2026 and 2025, except for subsidiaries which is eligible for preferential income tax policies and subject to CIT rate of 15% for the six months ended 30 June 2026 (six months ended 30 June 2025: 15%).

Hong Kong profits tax was provided at the rate of 16.5% on the estimated assessable profits of the Group’s subsidiaries operating in Hong Kong for the six months ended 30 June 2026 (six months ended 30 June 2025: 16.5%).

Taxes or profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries or jurisdictions in which the Group operates.

The major components of income tax expenses in the condensed consolidated statement of profit or loss are:

	For the six months ended 30 June	
	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Current income tax		
– Mainland China	66,313	193,563
– Hong Kong, China	4,311	16,821
– Elsewhere	13,302	7,031
Subtotal	83,926	217,415
Deferred income tax	48,909	16,683
Total	132,835	234,098

8. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY

Basic and diluted earnings per share attributable to the owners of the Company are based on the following data:

	For the six months ended 30 June	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Earnings		
Profit for the period attributable to ordinary equity holders of the parent, used in the basic and diluted earnings per share calculation	1,001,389	970,365
	Number of shares for the six months ended 30 June	
	2026	2025
	'000	'000
Shares		
Weighted average number of ordinary shares in issue during the period for the purpose of basic earnings per share	13,151,656	13,312,436
Effect of dilutive potential ordinary shares:		
Share options	–	299
Weighted average number of ordinary shares for the purpose of diluted earnings per share	13,151,656	13,312,735

9. DIVIDENDS

On 28 August 2026, the board of directors approved the Company's 2026 interim dividend distribution plan and declared the payment of an interim dividend of RMB0.022 per share (inclusive of applicable tax) for the six months ended 30 June 2026 (for the six months ended 30 June 2025: RMB0.022 per share), totalling RMB288,905,000 (for the six months ended 30 June 2025: RMB290,348,000). Such dividend distribution has not been recognised as a liability in the condensed consolidated financial statements for the six months ended 30 June 2026, but will be accounted for as an appropriation of retained profits during the year ending 31 December 2026.

During the period, the Company approved distribution of the 2025 final dividend totalling RMB196,981,000, or RMB0.015 per share (inclusive of applicable tax) (for the six months ended 30 June 2025: approved distribution of the 2024 final dividend totalling RMB250,755,000, or RMB0.019 per share).

10. TRADE AND NOTES RECEIVABLES

	30 June	31 December
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Trade receivables	4,173,778	2,179,348
Notes receivables	9,775	–
Subtotal	4,183,553	2,179,348
Impairment	(174,181)	(110,783)
Net carrying amount	4,009,372	2,068,565

10. TRADE AND NOTES RECEIVABLES (CONTINUED)

An ageing analysis of the trade and notes receivables as at the end of the reporting period, based on the revenue recognition date and net of provision, is as follows:

	30 June 2026 RMB'000 (Unaudited)	31 December 2025 RMB'000 (Audited)
Within 3 months	3,960,108	2,015,714
3 to 6 months	15,212	35,477
6 to 12 months	21,862	17,374
Over 1 year	12,190	—
Total	4,009,372	2,068,565

11. TRADE AND NOTES PAYABLES

An ageing analysis of the trade and notes payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 June 2026 RMB'000 (Unaudited)	31 December 2025 RMB'000 (Audited)
Within 3 months	3,042,442	3,339,486
3 to 6 months	110,805	14,669
6 to 12 months	91,646	322
Over 1 year	377,630	379,223
Total	3,622,523	3,733,700

12. EVENT AFTER THE REPORTING PERIOD

Please refer to the section headed “Subsequent Events” under “Financial Review of the Group”.

MANAGEMENT DISCUSSION AND ANALYSIS

I. DISCUSSION AND ANALYSIS OF THE OPERATIONS OF THE GROUP DURING THE REPORTING PERIOD

(I) Industrial Environment

In the first half of 2026, the global economic and trade landscape continued to undergo adjustment and restructuring. The shipping industry has built up development resilience amid a market environment with both opportunities and challenges. In terms of the container leasing and manufacturing market, relatively steady foreign trade growth, container demand for new tonnage, replacement demand for old containers and expanded application scenarios for containers jointly provided stable support to container market demand in the first half of the year. In terms of the shipping leasing market, multiple factors, including the regionalisation trend of global trade and capital market interest rates continued to exert an impact. Meanwhile, the accelerating digital, intelligent and low-carbon transformation of the shipping industry has brought opportunities to the shipping leasing market.

(II) Principal Businesses

With a focus on shipping and logistics industry, the Group has concentrated on the integrated development with container manufacturing, shipping leasing and container leasing as the core businesses and underpinned by investment management. Rooted in shipping industry-finance integration, the Company has consistently bolstered its core strengths in “industry, finance and investment”, fostered new quality productive forces, striving to grow into a world-class industry-finance operator in the shipping industry with COSCO SHIPPING’s characteristics.

1. Container manufacturing business

The Company researches, develops, produces, and sells international-standard dry containers, reefer containers and special containers. The Company is ranked as the world’s second-largest container manufacturer and serves customers from world-renowned liner companies and major container leasing companies. The Group remains customer-oriented, optimizes resources allocation and product mix, and enhances its “container+” customization capabilities. The Company deepens intelligent manufacturing of containers, leverages technological innovation and green and low-carbon transformation to strengthen its product competitiveness to build a world-leading logistics equipment technology enterprise.

2. *Shipping leasing business*

The Company is engaged in the operating lease and financial lease of various vessel types, including container ships, dry bulk vessels, special vessels and oil tankers, ranking among the domestic market leaders in the ship leasing sector. The Group seizes the opportunities presented by the green and low-carbon transformation of the shipping industry, optimizes the allocation of internal and external resources, gives full play to the collaborative advantages of the industrial chain, and strengthens industry-finance integration. The Company focuses on the service needs at various stages of the full lifecycle of various types of vessels and other shipping assets, innovates products and services, enhances customized service capabilities, and delivers high-quality solutions for fleet development in the shipping sector.

3. *Container leasing business*

The Company is engaged in container leasing, management and sales, ranking third in the world in terms of scale with a global presence. The Group deeply explores customer needs, enhances full lifecycle asset operation capabilities for containers, and enhances professional service capabilities. The Company focuses on digital empowerment, continuously optimizes the global layout of the operating network, actively responds to customer needs, improves customer experience, and continuously deepens customer value creation.

4. *Investment management business*

Focusing on the core business of shipping logistics, the Company adheres to the integration of industry and finance, further optimizes its asset structure, enhances its value-capturing capability, and concentrates on areas such as industry incubation, fund empowerment, and strategic emerging industries. Through investment empowerment, it promotes the deep integration of technological innovation and industrial innovation.

(III) Review of Operations

In the first half of 2026, the global economic and trade landscape remained complex with the ongoing evolution of supply chain restructuring. The shipping industry strove for breakthroughs and reshaped its ecosystem amid uncertainties, advancing resiliently with firm strides toward intelligence and low-carbon development. COSCO SHIPPING Development adhered to its shipping industry-finance positioning, adopted coordinated and targeted measures. It expanded new value creation space via industry-finance synergy, tapped new endogenous growth momentum through technological innovation, and consolidated the foundation for sustainable development driven by digital, intelligent and low-carbon transformation. The Company continuously fostered new strengths for high-quality development and laid a solid foundation for the launch of the “15th Five-Year Plan”.

1. Deepened layout of industry-finance synergy to form aggregated momentum

Container manufacturing business solidified its foundation with steady growth: The Company continuously tapped market potential and steadily solidified its growth base, achieving sales volume of 958,600 TEU in the first half of the year, representing a year-on-year increase of 13.35%. Leveraging robust product and service capabilities as well as forward-looking layout in green and smart sectors, the Company further consolidated its market footing and expanded customer coverage. The Company accelerated the upgrading of manufacturing capacity with strong growth momentum released from high value-added products. A diversified product matrix including energy storage containers, housing containers, ro-ro frames and planting containers delivered synergistic growth. The sales volume of special containers surged by 117.31% year-on-year in the first half of the year, further consolidating the Company’s competitive edges in special containers and green smart containers. Meanwhile, refined management and industrial chain synergy were strengthened to comprehensively empower quality and efficiency improvement.

Shipping leasing business broke new ground: The Company steadily expanded high-quality industry-finance synergy projects and optimized asset layout, maintaining an industry-leading asset scale. The Group’s industry-finance projects have entered a concentrated delivery phase. Since the start of the year, seven 80,000 DWT multi-purpose grain carriers, two 64,000 DWT bulk carriers and one 62,000 DWT heavy-lift vessel have been successively delivered and leased out, with economic benefits gradually realised. Construction projects for 12 vessels of 210,000 DWT, 20 vessels of 87,000 DWT and two vessels of 64,000 DWT are steadily advancing. Up to now, the managed fleet size of the Company exceeds 240 vessels (including vessels under construction). Vessel asset covers dry bulk, energy, container and special vessel segments, forming a multi-vessel-

type, multi-scenario and multi-cycle vessel portfolio. Meanwhile, the Company has made forward-looking deployment of vessels with clean fuel-ready designs to align with the global trend towards green and low-carbon shipping, continuously consolidating its leading position in the industry.

Container leasing business optimized its layout: The Company further advanced international development in depth, actively tapped emerging markets under the “Belt and Road Initiative” and expanded service networks across the Americas, Africa, Eastern Europe and other regions. Tender wins for new container lease contracts maintained a positive trend in the first half of the year. Catering to personalized market demands, the Company expanded diversified application scenarios for logistics equipment such as tank containers. By aligning with the industrial chain to integrate “shipping supporting services + collaborative marketing”, the Company accurately addressed end-customer demands, unlocked incremental market volume and expanded comprehensive service capabilities covering the entire container transportation chain.

Investment management business delivered in-depth empowering outcomes: The Company continuously optimized resources allocation and accelerated the development of the investment management system. Seizing development opportunities in the shipping sector, the Company strengthened industry-finance linkage and coordination, conducted in-depth research on strategic emerging industries, and explored and incubated new business growth drivers in light of the Group’s business development.

2. *Multi-pronged technological innovation driven new growth momentum*

The Company leveraged the development of the “technology+” system to continuously release innovation potential and accelerate the cultivation of new quality productive forces in the shipping industry-finance sector. In the field of intelligent manufacturing, the Company advanced tiered cultivation and in-depth intelligent upgrading. It steadily improved automation levels and deployed more than 1,200 industrial robots on a large scale, driving continuous improvement in production line efficiency. DFIC Ningbo has been rated as Level IV in the Maturity Model of Intelligent Manufacturing Capability, being the first in the industry to receive such accreditation. Intelligent manufacturing achievements of multiple container plants also won national awards for equipment management and technological innovation, fully demonstrating the Group’s strength in “intelligent manufacturing”.

In terms of digital intelligent, the Company implemented multiple innovative practices to effectively enable smart operations. The container manufacturing business advanced deep integration of digital-intelligent technologies and manufacturing, and drove efficiency improvement via intelligent scenarios. The

container leasing business iteratively upgraded the iFlorens digital operation platform, and built digital models such as the second-hand container pricing model and the intelligent One Way collaboration platform to improve asset turnover efficiency. The shipping leasing business set up a business-finance integrated digital-intelligent support system and pushed forward the development of scenarios including vessel management evaluation and crew database. The Group promoted in-depth integration of technological innovation and industrial innovation, fostered an enterprise-wide science and innovation culture, focused on eight core areas covering production, operation, marketing and finance, deeply explored more than 70 intelligent application scenarios, built a full-chain empowerment system, and injected continuously evolving digital-intelligent momentum into high-quality development by driving qualitative change through intelligent transformation.

3. *Deepening green and low-carbon development to unlock new momentum*

The Company comprehensively put efforts in fostering a green ecosystem for shipping industry-finance integration, demonstrating its commitment to sustainable development through satisfying transformation outcomes. It advanced green production, took the lead in the container manufacturing industry to achieve full coverage of “national green factories”, and steadily advanced towards a new development paradigm of efficiency and low-carbon. It built a green container industrial system, promoted research on green classification standards for containers, launched the ECO CON brand of green containers, and introduced new “pilot-level” green products of dry and refrigerated containers, providing nearly a total of 1 million TEU of green containers to customers, and actively exploring the pathway for green circular services. It also facilitated mutual data recognition between the Container Carbon Footprint and Environmental Product Declaration (CFP & EPD) platform and the industry’s green and low-carbon public service platform, consolidating a reliable data foundation in the low-carbon field. It explored the value of green products, successfully obtained the country’s first Hi-ECO E-vessel certificate in collaboration with industrial chain partners, establishing a standardized, quantifiable, and traceable framework for green transportation services for electric vessels. Besides, it also innovated green financing channels, actively advancing financing businesses related to green development, low-carbon transformation and sustainability, so as to provide long-term and stable financial support for the Company’s business development, thereby consolidating the foundation for sustainable development.

4. *Steadfast commitment to value sharing and fulfilling responsibilities*

Adhering to value creation as the core principle, the Group continuously strengthened its market value management, systematically enhanced its corporate governance effectiveness, actively explored diversified shareholder return methods, and achieved further advancement in value realization. The Company

promoted a continuous and stable dividend distribution. As of the date of this announcement, the payment of 2025 final dividend was completed, with a total cash dividend of approximately RMB487 million for 2025, representing a dividend payment of RMB0.037 per share, marking the eighth consecutive year of cash dividend distribution. Meanwhile, the Company focused on enhancing the stability, sustainability and predictability of cash dividends, and promoted the implementation of a mechanism for distributing dividends multiple times a year. Accordingly, the Board has declared the 2026 interim dividend of RMB0.022 per share, consistently rewarding investors' confidence. Additionally, the Company proactively advanced share repurchase and cancellation. The Company completed the third round of A+H share repurchases, including 41,556,100 A shares and 24,043,000 H shares, representing an aggregated repurchase of 65,599,100 shares, with a repurchase amount of approximately RMB137 million. The Company's credentials in sustainable development continued to be strengthened, as evidenced by its receipt from Wind ESG of the highest AA rating among the industry, its winning of the "17th Investor Relations Tianma Award of Hong Kong Listed Companies" from Securities Times, and its inclusion in the S&P Global "Sustainability Yearbook (China Edition)" for the fourth consecutive year. Its commitment to social responsibility was also firmly demonstrated through its support for projects such as the "Youth Home and Agricultural Assistance Live-Streaming Station" in Anhua County, Hunan Province, and the container-based modular school facilities in Yongde County, Yunnan Province, reflecting its practical efforts to improve people's livelihoods and empower rural development.

5. *Enhancing quality and efficiency with precise measures to ensure steady and sustainable development*

The Company actively carried out the "Promoting Quality, Efficiency and Returns" special initiative, systematically summarized the effectiveness of implementation across several aspects, including deepening the core responsibility and principal business of shipping industry-finance integration, promoting technological innovation, advancing green and low-carbon transformation, improving corporate governance, strengthening investor communication and returns, and reinforcing compliance awareness, and formulated action plans, with an aim of continuously improving the quality of listed companies. Leveraging its strategic positioning in "industry, finance and investment", the Company determined its own path for long-term development, built its advantages of synergies between industry and finance, and cultivated and developed new quality productivity in shipping industry-finance, aiming to expand its value growth potential and reward its investors with the Company's high-quality and sustainable development. Furthermore, the Group strengthened its compliance situation through internal control management, consolidated its stable operating foundation through digital and intelligent risk control, and enhanced its security resilience through innovative mechanisms, systematically laying the solid foundation for steady and sustainable development.

(IV) Outlook

In the second half of 2026, the global economic and trade landscape will continue to be adjusted and reshaped due to multiple factors. The shipping industry chain will rapidly advance towards development trend of sophistication, intelligence, and green, injecting fresh momentum into and opening up new horizons for the market. Facing the complex and changing market environment, COSCO SHIPPING Development will always maintain strategic focus, creating a new landscape in the midst of changes with a more forward-looking vision and more proactive actions. The Group will enhance its resilience in high-quality development through industry-finance synergy to improve its value creativity; promote comprehensive quality and efficiency improvement through innovative practices to establish its brand presence in shipping industry-finance sector; and stimulate new growth momentum through digital, intelligent and low-carbon initiatives to forge core competitiveness. At the same time, the Company will remain steadfast in its investor-first commitment, effectively rewarding investor's trust with sustainable value. The Company will build its strength and advantages with extensive accumulation during the new voyage of the "15th Five-Year Plan" and strive to lead the way forward.

II. FINANCIAL REVIEW OF THE GROUP

The Group recorded revenue of RMB13,514,423,000 during the Period, representing an increase of 11.14% as compared with the revenue of RMB12,159,349,000 for the same period of last year; profit for the Period attributable to owners of the Company amounted to RMB1,001,389,000, representing an increase of 3.20% as compared with the profit of RMB970,365,000 for the same period of last year. Basic earnings per share were RMB0.0761, and an interim dividend of RMB0.022 per share (tax inclusive) has been declared for 2026.

Analysis of segment businesses is as follows:

Unit: RMB'000

Segment	Revenue			Cost		
	For the six months ended 30 June 2026	For the six months ended 30 June 2025	Change (%)	For the six months ended 30 June 2026	For the six months ended 30 June 2025	Change (%)
Container manufacturing business	11,112,317	10,864,042	2.29	10,767,645	10,116,046	6.44
Shipping leasing business	962,390	1,047,133	(8.09)	364,681	352,578	3.43
Container leasing business	2,740,667	2,605,832	5.17	1,819,148	1,594,415	14.10
Investment management business	16,006	15,982	0.15	-	-	-
Offset amount	(1,316,957)	(2,373,640)	(44.52)	(1,420,438)	(2,239,960)	(36.59)
Total	13,514,423	12,159,349	11.14	11,531,036	9,823,079	17.39

1. Analysis of Container Manufacturing Business

1) Operating Revenue

In the first half of 2026, the Group's container manufacturing business realized operating revenue of RMB11,112,317,000, representing a year-on-year increase of 2.29% as compared with the revenue of RMB10,864,042,000 for the same period of last year, mainly due to the year-on-year increase in the sales volume of containers driven by the rising container transportation market influenced by the interplay of multiple factors. During the Period, the aggregate container sales was 958,600 TEU, representing a year-on-year increase of 13.35% as compared with 845,700 TEU for the same period of last year.

2) Operating Costs

Operating costs of the container manufacturing business mainly consist of raw material costs, transportation costs, employee compensation and depreciation expenses. The operating costs of the container manufacturing business amounted to RMB10,767,645,000 for the first half of 2026, representing a year-on-year increase of 6.44% as compared with the costs of RMB10,116,046,000 for the same period of last year. This was mainly attributable to the combined effects of the growth in container sales volume and the Company's measures to improve quality, enhance efficiency and reduce costs.

2. Analysis of Shipping Leasing Business

1) Operating Revenue

In the first half of 2026, the Group recorded revenue from the shipping leasing business of RMB962,390,000, representing a decrease of 8.09% as compared with the revenue of RMB1,047,133,000 for the same period of last year, which was mainly due to the year-on-year decrease of the scale of fleet under finance lease. As of 30 June 2026, as the vessels invested and constructed under the Group's industry-finance projects were gradually delivered and leased out, the number of the Group's vessel assets under operating lease increased by 6.25% year-on-year; while the number of the Group's vessel assets under finance lease decreased by 11.32% year-on-year.

2) *Operating Costs*

The costs of shipping leasing business mainly comprise of depreciation of vessels and interest expenses. The costs of shipping leasing business for the first half of 2026 amounted to RMB364,681,000, representing an increase of 3.43% as compared to the costs of RMB352,578,000 for the same period of last year, which was mainly attributable to the year-on-year increase in the number of the Group's vessel assets under operating lease.

3. Analysis of Container Leasing Business

1) *Operating Revenue*

In the first half of 2026, the Group recorded revenue from the container leasing, management and sales of RMB2,740,667,000, representing an increase of 5.17% as compared with the revenue of RMB2,605,832,000 for the same period of last year, primarily attributable to the Group's enhanced efforts in disposing of old containers, leading to a year-on-year increase in the volume of second-hand container disposals during the Period.

2) *Operating Costs*

Operating costs of the container leasing business mainly include the depreciation and maintenance costs of containers, net carrying value of sale of containers returned upon expiry and interest costs of finance lease business. The costs related to container leasing, management and sales for the first half of 2026 amounted to RMB1,819,148,000, representing an increase of 14.10% as compared with the costs of RMB1,594,415,000 for the same period of last year, which was mainly due to the increase in the volume of second-hand container disposals during the Period.

4. Analysis of Investment Management Business

For details of analysis of the Group's equity investment business as of 30 June 2026, please refer to the section headed "Significant Investment in Equity".

GROSS PROFIT

Due to the above reasons, the Group recorded gross profit of RMB1,983,387,000 for the six months ended 30 June 2026 (gross profit for the same period of last year was RMB2,336,270,000).

SIGNIFICANT INVESTMENT IN EQUITY

As at 30 June 2026, the carrying value of the Group's external equity investments accounted for using the equity method amounted to RMB28,593,881,000, representing an increase of 2.62% as compared with RMB27,862,615,000 as at 31 December 2025, which was mainly attributable to the share of profits from associates for the Period.

As at 30 June 2026, the carrying value of the Group's financial assets at fair value through profit or loss amounted to RMB2,111,534,000, representing a decrease of 5.84% as compared with RMB2,242,567,000 as at 31 December 2025, which was mainly due to the recovery of investments in certain financial assets and the fair value changes thereof during the holding period.

For the six months ended 30 June 2026, the Group realised investment income of RMB954,958,000, representing a decrease of 4.75% as compared with RMB1,002,592,000 for the same period of last year, which was mainly attributable to the year-on-year decrease in the investment income recognised from associates during the Period.

For the six months ended 30 June 2026, the Group realised a loss of RMB13,038,000 on changes in fair value, representing a decrease of RMB158,219,000 compared with a gain of RMB145,181,000 for the same period of last year, which was mainly attributable to the decrease in the valuation of investments in financial assets held by the Group due to the impact of volatility in the capital markets.

Among others, as of 30 June 2026, the Group's significant equity investments included an investment of 11.12% shares in China Bohai Bank Co., Ltd., with a carrying amount of RMB12,117,119,000, representing approximately 8.7% of the Group's total assets.

1. Shareholdings in Other Listed Companies

Stock code	Company name	Investment cost (RMB'000)	Shareholding		Book value at the end of the Period (RMB'000)	Gain during the Period (RMB'000)	Changes in		Accounting ledger	Sources of the shareholding
			at the beginning of the Period (%)	at the end of the Period (%)			other reserve during the Period (RMB'000)	Dividends received during the Period (RMB'000)		
09668	China Bohai Bank Co., Ltd.	5,749,379	11.12	11.12	12,117,119	434,088	103,263	-	Investment in associates	Purchase
601818/ 06818	China Everbright Bank Co., Ltd.	3,398,255	1.23	1.23	6,194,682	214,117	18,085	126,700	Investment in associates	Purchase
Total		<u>9,147,634</u>	<u>/</u>	<u>/</u>	<u>18,311,801</u>	<u>648,205</u>	<u>121,348</u>	<u>126,700</u>		

2. Shareholdings in Financial Enterprises

Name of investee	Investment cost (RMB'000)	Shareholding at the beginning of the Period (%)	Shareholding at the end of the Period (%)	Book value at the end of the Period (RMB'000)	Gain during the Period (RMB'000)	Changes in other reserve during the Period (RMB'000)	Dividends received during the Period (RMB'000)	Accounting ledger	Sources of the shareholding
Bank of Kunlun Co., Ltd.	1,077,153	3.74	3.74	1,693,507	44,836	18,357	10,000	Investment in associates	Purchase
CIB Fund Management Co., Ltd.	100,000	10.00	10.00	584,873	35,926	1,965	5,000	Investment in associates	Purchase
Shanghai Haisheng Shangshou Financial Leasing Co., Ltd.	134,236	25.00	25.00	57,305	(56)	(1,834)	–	Investments in joint ventures	Purchase
COSCO SHIPPING Finance Company Limited	2,914,166	13.38	13.38	3,332,478	56,569	551	83,104	Investment in associates	Purchase
Powchan Financial Group Co., Ltd.	3,575,320	40.81	40.81	4,099,218	166,951	–	136,021	Investment in associates	Purchase
Total	7,800,875	/	/	9,767,381	304,226	19,039	234,125		

(a) Summary of principal business of the investees in the investments

Name of Investee	Exchange	Principal business
China Bohai Bank Co., Ltd.	The Stock Exchange of Hong Kong Limited (“Hong Kong Stock Exchange”)	Banking business
Bank of Kunlun Co., Ltd.	/	Banking business
Powchan Financial Group Co., Ltd.	/	Leasing business
CIB Fund Management Co., Ltd.	/	Fund management business
Shanghai Haisheng Shangshou Financial Leasing Co., Ltd.	/	Leasing business
COSCO SHIPPING Finance Company Limited	/	Banking business
China Everbright Bank Co., Ltd.	Shanghai Stock Exchange/ Hong Kong Stock Exchange	Banking business

The capital market was volatile in 2026. The Company expects that the investment portfolio of the Group (including the above major investments) will be subject to, among other things, the movement of interest rates, market factors and overall economic performance. Moreover, the market value of individual shares will be affected by relevant companies' financial results, development plan as well as the prospects of the industry where they operate. To mitigate relevant risks, the Group will take appropriate measures in due course and adjust its investment strategies in response to the changes in market conditions.

INCOME TAX

According to the Corporate Income Tax (“CIT”) Law of the PRC, which was effective from 1 January 2008, the CIT rate applicable to the Company and its subsidiaries established in the PRC was 25% for the six months ended 30 June 2026 and 2025, except for the subsidiaries which are eligible for preferential income tax policies and subject to CIT rate of 15% for the six months ended 30 June 2026 (six months ended 30 June 2025: 15%).

Hong Kong profits tax was provided at the rate of 16.5% on the estimated assessable profits of the Group's subsidiaries operating in Hong Kong for the six months ended 30 June 2026 (six months ended 30 June 2025: 16.5%).

Taxes or profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries or jurisdictions in which the Group operates.

SELLING, ADMINISTRATIVE AND GENERAL EXPENSES

For the six months ended 30 June 2026, the Group's selling, administrative and general expenses were RMB456,774,000, representing a decrease of 11.83% as compared with the expenses for the same period of last year, mainly due to the optimization of resources allocation and strengthening of cost control during the Period.

OTHER (LOSSES)/GAINS, NET

For the six months ended 30 June 2026, other losses of the Group were RMB219,301,000, representing a decrease of RMB378,947,000 as compared with the other gains of RMB159,646,000 for the same period of last year, which was mainly due to the year-on-year decrease in the fair value of financial assets held during the Period.

PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY FOR THE PERIOD

For the six months ended 30 June 2026, the profit attributable to owners of the Company for the Period was RMB1,001,389,000, representing an increase of 3.20% as compared with the profit of RMB970,365,000 for the same period of last year.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

Analysis of Liquidity and Borrowings

The Group's principal sources of liquidity are cash flow from operating business and short-term bank borrowings. The Group's cash is mainly used for expenses of operating cost, repayment of borrowings, acquisition and construction of vessels, procurement of containers, and supporting the Group in conducting financial leasing business. During the Period, the Group's net operating cash inflow was RMB1,891,939,000. As at 30 June 2026, the Group's cash and cash equivalents were RMB18,397,143,000.

As at 30 June 2026, the Group's total bank and other borrowings amounted to RMB78,053,754,000, with repayment maturity periods between 2026 and 2036, including RMB34,438,740,000 repayable within one year, RMB19,279,723,000 repayable within the second year, RMB22,519,951,000 repayable within the third to fifth year and RMB1,815,341,000 repayable after five years.

The Group's long-term bank borrowings were mainly used for acquisition and construction of vessels, procurement of containers and carrying out finance leasing business. As at 30 June 2026, the Group's long-term bank and other borrowings were secured by certain containers and vessels with an aggregate value of RMB14,216,003,000 and pledged by finance lease receivables with an aggregate value of RMB1,823,577,000.

As at 30 June 2026, the Group issued corporate bonds, mid-term notes and super short-term commercial papers totaling RMB22,600,000,000 and the proceeds raised therefrom were used for the repayment of debts and replacing self-owned funds previously used for vessel acquisitions.

The Group's RMB-denominated borrowings at fixed interest rates amounted to RMB9,230,429,000. USD-denominated borrowings at fixed interest rates amounted to USD1,044,504,000 (equivalent to approximately RMB7,114,013,000), RMB-denominated borrowings at floating interest rates amounted to RMB11,973,900,000, and USD-denominated borrowings at floating interest rates amounted to USD7,302,326,000 (equivalent to approximately RMB49,735,413,000). The Group's borrowings are settled in RMB or USD while its cash and cash equivalents are primarily denominated in RMB and USD.

The Group expects that its capital needs for regular liquidity and capital expenditure can be funded by the internal cash flow of the Group or external financing. The Board will review the operating cash flow of the Group from time to time. It is the intention of the Group to maintain an appropriate composition of equity and debt to ensure a reasonable capital structure.

Net Current Liabilities

As at 30 June 2026, the Group's net current liabilities amounted to RMB17,984,530,000. Current assets mainly included: inventories of RMB2,323,610,000; trade and notes receivables of RMB4,009,372,000; contract assets of RMB21,648,000; prepayments and other receivables of RMB2,592,232,000; financial assets at fair value through profit or loss of RMB1,096,000; the current portion of finance lease receivables of RMB2,192,845,000; cash and cash equivalents of RMB18,397,143,000; restricted and pledged deposits of RMB9,743,000. Current liabilities mainly included: trade and notes payables of RMB3,622,523,000; other payables and accruals of RMB2,243,690,000; contract liabilities of RMB65,543,000; bank and other borrowings of RMB34,438,740,000; corporate bonds of RMB7,000,000,000; current portion of lease liabilities of RMB86,509,000; derivative financial instruments of RMB763,000 and tax payable of RMB74,451,000.

Cash Flows

The following table provides the information regarding the Group's cash flows for the six months ended 30 June 2026 and 2025:

Unit: RMB'000

	For the six months ended 30 June	
	2026	2025
Net cash generated from operating activities	1,891,939	1,285,802
Net cash used in investing activities	(1,232,416)	(504,290)
Net cash generated from financing activities	7,599,760	1,398,460
Impact of exchange rate movement on cash	(109,913)	67,115
Net increase in cash and cash equivalents	8,149,370	2,247,087

As at 30 June 2026, the cash and cash equivalents balance increased by RMB8,149,370,000 as compared with that at the beginning of the Period, which was mainly due to the fact that the Group enlarged financing scale.

Net Cash Generated from Operating Activities

For the six months ended 30 June 2026, the net cash inflow generated from operating activities was RMB1,891,939,000, representing an increase of RMB606,137,000 as compared with RMB1,285,802,000 of net cash inflow generated from operating activities for the same period of last year. The increase was primarily attributable to the increased sales revenue from the container manufacturing segment and the optimization of inventory management.

Net Cash used in Investing Activities

For the six months ended 30 June 2026, the net cash outflow used in investing activities was RMB1,232,416,000, representing an increase of RMB728,126,000 as compared with the net cash outflow used in investing activities of RMB504,290,000 for the same period of last year. This was mainly due to the Group's focus on its core shipping industry-finance responsibility and business, active expansion of business layout, and the acquisition of vessels and containers during the Period.

Net Cash Generated from Financing Activities

For the six months ended 30 June 2026, the net cash inflow generated from financing activities was RMB7,599,760,000, representing an increase of RMB6,201,300,000 as compared with the net cash inflow generated from financing activities of RMB1,398,460,000 for the same period of last year, mainly due to the increase in liabilities arising from the Group's issuance of bonds to support its business scale expansion. The Group's cash inflow from financing activities during the Period was mainly from bank and other borrowings and the issuance of corporate bonds. The aforementioned funds were mainly used for operating cost expenses, repayment of borrowings, acquisition and construction of vessels, procurement of containers, and supporting the Group in conducting financial leasing business. For the six months ended 30 June 2026, the Group's bank and other borrowings amounted to RMB27,646,543,000, and repayment of bank and other borrowings amounted to RMB23,785,506,000.

Trade and Notes Receivables

As at 30 June 2026, the Group's net amount of trade and notes receivables was RMB4,009,372,000, representing an increase of RMB1,940,807,000 as compared with that as at 31 December 2025, of which notes receivables increased by RMB9,775,000 and trade receivables increased by RMB1,931,032,000, which was mainly due to the increase in container sales receivables resulting from the growth in container sales volume during the Period.

Gearing Ratio Analysis

As at 30 June 2026, the Group's net gearing ratio (i.e. interest-bearing liabilities, less cash and cash equivalents and time deposits included in other non-current assets, divided by net assets) was 257.47%, representing a decrease of 6.05 percentage points as compared with that as at 31 December 2025. The decrease was mainly attributable to the growth in both net cash flows from operating activities and operating accumulation of the Group during the Period.

Foreign Exchange Risk Analysis

Revenues and costs of the Group's container manufacturing, container leasing and shipping leasing operations are partially settled or denominated in USD. As a result, the impact on the net operating revenue due to RMB exchange rate fluctuation can be offset by each other to a certain extent. During the Period, the Company recorded an exchange loss of RMB225,038,000, which was mainly due to fluctuations of the USD exchange rate during the Period; the decrease in exchange difference which was charged to equity attributable to shareholders of the listed company amounted to RMB260,778,000. The Group will continue to closely monitor the exchange rate fluctuation of RMB and major international settlement currencies in the future to minimise the impact of exchange rate fluctuation and thus reduce foreign exchange risks.

Capital Expenditures Analysis

As of 30 June 2026, the Group's expenditures on the acquisition of containers, machinery and equipment, vessels and other expenditures amounted to RMB3,160,670,000, and its expenditures on the acquisition of finance lease assets amounted to RMB386,983,000.

Capital Commitments Analysis

As of 30 June 2026, the Group's unpaid subscribed investment amount in respect of the equity investment agreement that has been entered into was RMB59,604,000. The contract consideration for the purchase of vessels under purchase agreements that have been entered into but not yet completed amounted to RMB30,370,051,000.

Pledge

As at 30 June 2026, certain container vessels and containers of the Group with net carrying value of approximately RMB14,216,003,000 (31 December 2025: RMB22,038,555,000), finance lease receivables of RMB1,823,577,000 (31 December 2025: RMB1,784,331,000) and restricted deposits of RMB9,743,000 (31 December 2025: RMB29,304,000) were secured or pledged for the grant of bank borrowings and issuance of corporate bonds of the Group.

Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

There were no relevant matters for the Group during the Period.

SUBSEQUENT EVENTS

On 29 July 2026, the Group (as the buyer) entered into (i) certain shipbuilding contracts with Shanghai Waigaoqiao and CSTC (as the sellers) in relation to the construction of ten 210,000 DWT bulk carriers, at an aggregate contract price of approximately RMB5,280,000,000, exclusive of tax; and (ii) certain shipbuilding contracts with Nantong Xiangyu and Xiamen STC (as the sellers) in relation to the construction of five 210,000 DWT bulk carriers, at an aggregate contract price of approximately RMB2,640,000,000, exclusive of tax. On the same day, the Group entered into a vessel leasing agreement with Wai Fung Shipping Limited, pursuant to which the Group agreed to provide vessel leasing services to Wai Fung Shipping Limited in respect of the 210,000 DWT bulk carriers to be built under the aforesaid contracts, with a lease term of 20 years $\pm$ 120 days commencing from the delivery date of each vessel. The shipbuilding contracts with Shanghai Waigaoqiao and CSTC are still subject to approval of the shareholders at the general meeting of the Company.

For further details, please refer to the announcement of the Company dated 29 July 2026 regarding this matter. The capitalised terms used in this section shall have the same meanings as those defined in that announcement.

Save as disclosed above and except for the 2026 interim dividend distribution plan as disclosed in the section headed “IV. OTHER SIGNIFICANT MATTERS — DIVIDENDS” below, since the end of the Period, there have been no significant events that may have an impact on the Group.

CONTINGENT LIABILITIES

As at 30 June 2026, there were no significant contingent liabilities for the Group.

EMPLOYEES, TRAINING AND BENEFITS

As at 30 June 2026, the Group had 17,395 employees, and the total staff costs for the Period (including staff remuneration, welfare and social insurance, etc.) amounted to approximately RMB1,328,720,000 (including outsourced labour costs). To support the Group’s production and operation, reform and development needs, talent development and cultivation, the Group has developed its employee training system. Based on identification of demand, supported by the division of authority and responsibility and list-based management, we have enhanced the training content and implementation system, organized various types of trainings and improved the effectiveness of training resources allocation, staff training participation and satisfaction. Based on the training system, various training programmes were designed and implemented to address different types of business and positions, covering topics such as technological innovation, green and low-carbon, industry development, management capability, risk management, safety and individual caliber.

Remuneration management, as one of the most effective incentives and a form of enterprise value distribution, is carried out on the basis of total budget control, value creation, internal fairness, market competition and sustainable development, and the incentive and restraint mechanism based on performance management is strengthened. The Group's comprehensive remuneration system applicable to the employees mainly consists of two aspects of salaries and benefits: (1) salaries, including position/title salary, performance salary, special incentives and allowances; and (2) benefits, including mandatory social insurance, provident housing fund as stipulated by the state and benefits as set by the enterprise.

IV. OTHER SIGNIFICANT MATTERS

DIVIDENDS

On 28 August 2026, the Board approved the Company's 2026 interim dividend distribution plan and declared the payment of an interim dividend of RMB0.022 per share (inclusive of applicable tax) for the six months ended 30 June 2026 (for the six months ended 30 June 2025: RMB0.022 per share), totalling RMB288,905,000 (for the six months ended 30 June 2025: RMB290,348,000). Such dividend distribution has not been recognised as a liability in the condensed consolidated financial statements for the six months ended 30 June 2026, but will be accounted for as an appropriation of retained profits for the year ending 31 December 2026. If there is a change in the total share capital of the Company available for equity distribution during the period from the date of first disclosure of this profit distribution plan (i.e., 28 August 2026) to the record date for the equity distribution, the Company will adjust the total distribution amount based on the principle of maintaining an unchanged distribution amount per share. If there are subsequent changes in the total share capital, separate announcement(s) will be made regarding the specific adjustments. This profit distribution plan does not need to be submitted to the general meeting of the Company for approval. For further details of the above authorization to the Board, please refer to the circular of the Company dated 8 June 2026 and the announcement of the Company dated 30 June 2026.

The 2026 interim dividend will be paid to A shareholders and domestic investors investing in H shares through Shanghai-Hong Kong Stock Connect or Shenzhen-Hong Kong Stock Connect in RMB and to H shareholders in Hong Kong Dollar ("HKD" or "HK\$"). The actual amount of interim dividend to be distributed and paid to H shareholders in HKD is calculated in accordance with the average middle exchange rate of HK\$1 to RMB0.86531 as quoted by the People's Bank of China for the period of one week before 28 August 2026. Accordingly, the amount of the interim dividend payable per H share is HK\$0.02542 (tax inclusive). The expected ex-dividend date will be 23 September 2026 and the interim dividend in respect of the H shares is expected to be distributed and paid on 26 October 2026. The interim dividend will be paid by the receiving agent of the Company in Hong Kong and relevant cheques will be despatched by Computershare Hong Kong Investor Services Limited, the H share registrar of the Company, to the H shareholders who are entitled to receive the interim dividend, by ordinary post at their own risk on or around 26 October 2026.

CLOSURE OF REGISTER OF MEMBERS

For the purpose of determining the H shareholders' entitlement to the 2026 interim dividend, the register of members of the Company will be closed from Friday, 25 September 2026 to Wednesday, 30 September 2026 (both days inclusive), during which period no transfer of H shares will be registered. The H shareholders whose names appear on the register of members of the Company on Wednesday, 30 September 2026 are entitled to receive the 2026 interim dividend. In order to qualify for the 2026 interim dividend, the H shareholders shall lodge all transfer documents together with the relevant share certificates to Computershare Hong Kong Investor Services Limited, the H share registrar of the Company, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on Thursday, 24 September 2026.

INFORMATION ON WITHHOLDING TAX

Enterprise income tax

According to the Law on Corporate Income Tax of the People's Republic of China and the relevant implementation rules which came into effect on 1 January 2008, the Company is required to withhold corporate income tax at the rate of 10% before distributing the interim dividends to non-resident enterprise shareholders as appearing on the register of members. Any shares not registered in the name of an individual person, including HKSCC Nominees Limited, other nominees, trustees or other groups and organizations will be treated as being held by non-resident enterprise shareholders and will therefore be subject to the withholding of the corporate income tax. After receiving the interim dividends, non-resident enterprise shareholders may apply, personally or by proxy, to provide materials to the competent taxation authorities proving their eligibility to be the actual beneficiaries under the taxation agreements (arrangement) to enjoy tax refund.

Individual income tax

Pursuant to the requirements of Notice of the Ministry of Finance and the State Administration of Taxation on Certain Policies Regarding Individual Income Tax (Cai Shui Zi [1994] No. 020) (《財政部、國家稅務總局關於個人所得稅若干政策問題的通知》(財稅字[1994]020號)), individual foreigners are exempted from individual income tax on dividends and bonus received from foreign-invested enterprises in the PRC. As the Company is a foreign-invested joint stock limited company, foreign individual H shareholders whose names appeared on the register of members are not required to pay the individual income tax of the PRC.

For dividends received by mainland individual investors from investing in H shares of the Company, the Company will withhold and pay individual income tax payable by such mainland individual investors at the rate of 20% on their behalf.

Profit distribution for domestic investors investing in H Shares through Shanghai-Hong Kong Stock Connect or Shenzhen-Hong Kong Stock Connect

Shanghai-Hong Kong Stock Connect

For domestic investors (including enterprises and individuals) investing in the H shares through the Shanghai Stock Exchange, the Shanghai Branch of China Securities Depository and Clearing Corporation Limited, as the nominee of the H shareholders through Shanghai-Hong Kong Stock Connect, will receive the interim dividends paid by the Company and further distribute the interim dividends to the relevant investors of H shares through Shanghai-Hong Kong Stock Connect through its depository and clearing system.

The interim dividends will be paid to investors investing in H shares through Shanghai-Hong Kong Stock Connect in RMB. Pursuant to the Notice on the Tax Policies Related to the Pilot Program of the Shanghai-Hong Kong Stock Connect (Caishui [2014] No. 81) (《關於滬港股票市場交易互聯互通機制試點有關稅收政策的通知》(財稅[2014]81號)) issued by the Ministry of Finance of the PRC, the State Administration of Taxation and the China Securities Regulatory Commission:

- (i) for dividends received by mainland individual investors from investing in H shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, the relevant H share listed company shall withhold and pay individual income tax payable by such mainland individual investors at the rate of 20% on their behalf;
- (ii) for dividends received by mainland securities investment funds from investing in H shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, individual income tax payable by such mainland securities investment funds shall be withheld and paid by the relevant H share listed company in the same manner as stated in paragraph (i) above; and
- (iii) for dividends received by mainland enterprise investors from investing in H shares listed on the Hong Kong Stock Exchange through Shanghai-Hong Kong Stock Connect, the relevant H share listed company shall not withhold or pay the income tax of dividends for mainland enterprise investors and those enterprise investors shall report and pay the income tax themselves.

Shenzhen-Hong Kong Stock Connect

For domestic investors (including enterprises and individuals) investing in the H shares through the Shenzhen Stock Exchange, the Shenzhen Branch of China Securities Depository and Clearing Corporation Limited, as the nominee of the H shareholders through Shenzhen-Hong Kong Stock Connect, will receive the interim dividends paid by the Company and further distribute the interim dividends to the relevant investors of H shares through Shenzhen-Hong Kong Stock Connect through its depository and clearing system. The interim dividends will be paid to investors investing in H shares through Shenzhen-Hong Kong Stock Connect in RMB. Pursuant to the Notice on the Tax Policies Related to the Pilot Program of the Shenzhen-Hong Kong Stock Connect (Caishui [2016] No. 127) (《關於深港股票市場交易互聯互通機制試點有關稅收政策的通知》(財稅[2016]127號)):

- (i) for dividends received by mainland individual investors from investing in H shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, the relevant H share listed company shall withhold and pay individual income tax payable by such mainland individual investors at the rate of 20% on their behalf;
- (ii) for dividends received by mainland securities investment funds from investing in H shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, individual income tax payable by such mainland securities investment funds shall be withheld and paid by the relevant H share listed company in the same manner as stated in paragraph (i) above; and
- (iii) for dividends received by mainland enterprise investors from investing in H shares listed on the Hong Kong Stock Exchange through Shenzhen-Hong Kong Stock Connect, the relevant H share listed company shall not withhold or pay the income tax of dividends for mainland enterprise investors and those enterprise investors shall report and pay the income tax themselves.

The record date, the date of distribution and other arrangements in relation to the payment of the interim dividend to domestic investors investing in the H shares through Shanghai-Hong Kong Stock Connect and/or Shenzhen-Hong Kong Stock Connect will be the same as those for the H shareholders.

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

On 26 June 2025, the 2024 annual general meeting, the 2025 first A share class meeting and the 2025 first H share class meeting of the Company considered and approved the grant of a general mandate to the Board to repurchase A Shares of the Company (“**A Shares**”) and H shares of the Company (“**H Shares**”), so as to repurchase A Shares and H Shares not exceeding 10% of the number of A Shares (the “**General Mandate to Repurchase A Shares**”) and H Shares (the “**General Mandate to Repurchase H Shares**”) in issue as at the date of the 2024 annual general meeting, the 2025 first A Share class meeting and the 2025 first H Share class meeting of the Company, respectively. On 29 August 2025, the Board considered and approved the “Resolution on the Shares Repurchase of COSCO SHIPPING Development (《關於中遠海運發展回購股份的議案》)”, pursuant to which it proposed to repurchase A Shares by way of centralized price bidding under the General Mandate to Repurchase A Shares (“**A Shares Repurchase Plan**”) and to repurchase H Shares under the General Mandate to Repurchase H Shares in 2025. On 23 September 2025, the extraordinary general meeting of the Company considered and approved the implementation of the A Shares Repurchase Plan.

Monthly reports on the repurchase of A Shares and H Shares during the Period are as follows:

Repurchase of A Shares

Month of repurchase	Number of shares repurchased	Price per share		Total price (excluding transaction costs) (RMB)
		Highest (RMB/Share)	Lowest (RMB/Share)	
March 2026	1,500,000	2.75	2.70	4,079,942
April 2026	14,867,300	3.04	2.66	41,881,599
May 2026	8,672,500	2.73	2.52	23,341,097
Total	25,039,800			69,302,638

Repurchase of H Shares

Month of repurchase	Number of shares repurchased	Price per share		Total price (excluding transaction costs) (HK\$)
		Highest (HK\$/Share)	Lowest (HK\$/Share)	
May 2026	4,697,000	1.02	0.98	4,683,980
June 2026	704,000	1.01	1.00	708,510
Total	5,401,000			5,392,490

On 2 July 2026, the Company cancelled 41,556,100 A Shares which were repurchased during the period from 18 November 2025 to 27 May 2026 (of which 25,039,800 A Shares were repurchased during the period from 31 March 2026 to 27 May 2026).

On 10 July 2026, the Company cancelled 24,043,000 H Shares which were repurchased during the period from 18 November 2025 to 1 June 2026 (of which 5,401,000 H Shares were repurchased during the period from 26 May 2026 to 1 June 2026).

Save as disclosed above, during the six months ended 30 June 2026, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the listed securities of the Company (including sales of treasury shares). As at 30 June 2026, the Company did not hold any treasury shares.

AUDIT COMMITTEE

The Audit Committee consists of two independent non-executive directors, namely Mr. Shao Ruiqing and Mr. Chan Kwok Leung, and one non-executive director, namely Ms. Zhang Xueyan. The Audit Committee has discussed with the independent auditor of the Company, BDO Limited, and reviewed the unaudited interim results of the Group for the six months ended 30 June 2026. This interim results announcement is based on the Group's condensed consolidated financial statements for the six months ended 30 June 2026 which have been agreed with the auditor of the Company.

CORPORATE GOVERNANCE CODE

The Board confirms that the Company has fully complied with all applicable code provisions of the Corporate Governance Code as set out in Appendix C1 to the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange (the “**Listing Rules**”) throughout the six months ended 30 June 2026.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted a code of conduct (the “**Code of Conduct**”) regarding securities transactions by directors and relevant employees on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules. Having made specific enquiry to all directors of the Company, the directors have each confirmed their compliance with the required standard set out in the Model Code regarding securities transactions by directors during the Period. The Company is not aware of any non-compliance with the Code of Conduct by the relevant employees.

DISCLOSURE OF INFORMATION

This announcement is published on the website of the Hong Kong Stock Exchange at <http://www.hkexnews.hk> and the Company’s website at <http://development.coscoshipping.com>. The interim report of the Company for the six months ended 30 June 2026, which includes the relevant financial information as required by Appendix D2 to the Listing Rules, will be sent by the Company to its shareholders in the manner as they elect to receive corporate communication and published on the aforesaid websites of the Hong Kong Stock Exchange and the Company in due course.

By order of the Board
COSCO SHIPPING Development Co., Ltd.
Cai Lei
Company Secretary

Shanghai, the People’s Republic of China
28 August 2026

As at the date of this announcement, the Board comprises Mr. Zhang Mingwen (Chairman) and Mr. Wang Kunhui, being executive directors, Mr. Ip Sing Chi, Ms. Zhang Xueyan and Mr. Zheng Xiaozhe, being non-executive directors, and Mr. Shao Ruiqing, Mr. Chan Kwok Leung and Mr. Wu Daqi, being independent non-executive directors.

* *The Company is a registered non-Hong Kong company as defined under the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) and it is registered under its Chinese name and under the English name “COSCO SHIPPING Development Co., Ltd.”.*