Beijing UBOX Online Technology Corp.
北京友寶在線科技股份有限公司
(A joint stock company incorporated in the People's Republic of China with limited liability)
(Stock Code: 2429)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED JUNE 30, 2026

The board (the "**Board**") of directors (the "**Director(s)**") of Beijing UBOX Online Technology Corp. (the "**Company**") hereby announces the unaudited interim results of the Company and its subsidiaries for the six months ended June 30, 2026. This announcement, containing the full text of the 2026 interim report of the Company (the "**2026 Interim Report**"), complies with the relevant requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") in relation to information to accompany preliminary announcements of interim results.

This interim results announcement will be published on the website of the Stock Exchange (www.hkexnews.hk) and the website of the Company (www.uboxol.com). The 2026 Interim Report will be dispatched to the shareholders of the Company who requested for a printed copy and made available on the above websites in due course.

For and on behalf of the Board
Beijing UBOX Online Technology Corp.
Wang Bin
Chairman and Executive Director

Shenzhen, the PRC, August 28, 2026

As at the date of this announcement, the Company's executive Directors are Mr. Wang Bin, Mr. Yu Lizhi, Ms. Cui Yan and Mr. Chao Hua, non-executive Directors are Mr. Zhu Chao and Ms. An Yufang, and independent non-executive Directors are Ms. Guo Wei, Mr. Zhang Chen and Mr. Zhang Changhao.

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DEFINITIONS

"2025 First Placing"	the placing of 51,635,500 new H Shares at the price of HK$3.01 each pursuant to the terms and conditions of the placing agreement dated March 7, 2025
"2025 Second Placing"	the placing of 157,500,000 new H Shares at the price of HK$2.45 each pursuant to the terms and conditions of the placing agreement dated September 19, 2025
"AI"	artificial intelligence
"Audit Committee"	the audit committee of the Board
"Auditor"	the auditor of the Company
"Board" or "Board of Directors"	the board of Directors
"CG Code"	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules, as amended, supplemented or otherwise modified from time to time
"China" or "PRC"	the People's Republic of China
"Company", "our Company" or "the Company"	Beijing UBOX Online Technology Corp. (北京友寶在線科技股份有限公司), a limited liability company incorporated in the PRC on March 1, 2012 and converted into a joint stock company with limited liability on September 10, 2015
"date of this interim report"	August 28, 2026
"Director(s)"	the director(s) of the Company
"EBITDA"	earnings before interest, taxes, depreciation, and amortization
"FMCG"	fast-moving consumer goods
"Global Offering"	the global offering of the Shares in connection with the Listing
"GMV"	gross merchandise value, the total value (inclusive of value-added tax) of all merchandise sold at Ubox POSs under our unmanned retail business
"Group", "our Group", "we", "our" or "us"	our Company and our subsidiaries or, where the context so requires, in respect of the period before our Company became the holding company of our present subsidiaries, the business operated by such subsidiaries or their predecessors (as the case may be)
"H Share(s)"	overseas listed foreign Shares in the share capital of our Company with a nominal value of RMB1.0 each, which are traded in HK dollars and are listed on the Stock Exchange

"HK$", "Hong Kong dollars", "HK dollars" or "cents"	Hong Kong dollars, the lawful currency of Hong Kong
"HKFRS"	Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants
"Hong Kong" or "HK"	the Hong Kong Special Administrative Region of the PRC
"IoT"	Internet of Things
"Independent Third Party(ies)"	person(s) or company(ies) and their respective ultimate beneficial owner(s), who/which, to the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, is/are not our connected persons or associates of our connected persons as defined under the Listing Rules
"Listing"	the listing of the H Shares on the Main Board of the Stock Exchange
"Listing Date"	November 3, 2023, on which the H Shares were listed on the Stock Exchange and from which dealings in the Shares were permitted to commence on the Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange, as amended, supplemented or otherwise modified from time to time
"Main Board"	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operated in parallel with GEM of the Stock Exchange
"mainland China"	the People's Republic of China excluding Hong Kong, Macau Special Administrative Region and Taiwan region
"merchandise wholesale customer(s)"	primarily being vending machine operator(s) that purchase(s) merchandise from us on a wholesale basis
"Model Code"	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules, as amended, supplemented or otherwise modified from time to time
"POS(s)"	point(s) of sale for vending machine(s)
"POS partner(s)"	individual(s) and entity(ies) who assist(s) with sourcing and establishing POSs

DEFINITIONS

"Pre-IPO Incentive Scheme"	our share incentive scheme adopted on May 31, 2021, the details of which are set out in "Statutory and General Information – D. Share Incentive Scheme – 1. Pre-IPO Incentive Scheme" in Appendix IV to the Prospectus
"Prospectus"	the prospectus of our Company dated October 24, 2023
"Reporting Period"	the six months ended June 30, 2026
"restaurant model partner(s)"	POS partner(s) who assist(s) with the operation of POSs at restaurants and, to a lesser extent and on a case-by-case basis, certain other types of locations such as gyms and cinemas, and is/are entitled to keep the difference between the transaction GMV and a predetermined merchandise price agreed with us, which is different from our profit sharing and fees arrangement with other POS partners
"RMB" or "Renminbi"	Renminbi, the lawful currency of the PRC
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Share(s)"	ordinary share(s) in the capital of our Company with nominal value of RMB1.0 each, comprising Unlisted Shares and H Shares
"Shareholder(s)"	holder(s) of Share(s)
"Stock Exchange"	the Stock Exchange of Hong Kong Limited
"Ubox POS(s)"	POS(s) operated by us under our direct operation model and partner model
"Unlisted Shares"	ordinary Shares in the share capital of our Company with a nominal value of RMB1.0 each, which are not listed in any stock exchange
"%"	percent

In this interim report, the terms "associate," "close associate," "connected person," "connected transaction," "continuing connected transaction," "controlling shareholder," "core connected person," "subsidiary," "insignificant subsidiary," "substantial shareholder" and "treasury shares" shall have the meanings given to such terms in the Listing Rules, unless the context otherwise requires.

If there is any inconsistency between the Chinese names of the laws and regulations, governmental authorities, institutions, natural persons, products, entities or enterprises mentioned in this interim report and their English translations, the Chinese names shall prevail. The English translations of such Chinese names are provided for identification purposes only.

Certain amounts and percentage figures included in this interim report have been subject to rounding adjustments. Any discrepancies in any table between totals and sums of amounts listed therein are due to rounding.

BOARD OF DIRECTORS

Executive Directors

Mr. Wang Bin *(Chairman and Chief Executive Officer)*
Mr. Yu Lizhi
Ms. Cui Yan
Mr. Chao Hua

Non-executive Directors

Mr. Zhu Chao
Ms. An Yufang

Independent Non-executive Directors

Ms. Guo Wei
Mr. Zhang Chen
Mr. Zhang Changhao

AUDIT COMMITTEE

Ms. Guo Wei *(Chairlady)*
Mr. Zhang Changhao
Mr. Zhang Chen

REMUNERATION COMMITTEE

Mr. Zhang Changhao *(Chairman)*
Mr. Yu Lizhi
Ms. Guo Wei

NOMINATION COMMITTEE

Mr. Wang Bin *(Chairman)*
Ms. Guo Wei
Mr. Zhang Changhao

JOINT COMPANY SECRETARIES

Ms. Cui Yan
Ms. Lai Ho Yan *(ACG, HKACG)*

AUTHORIZED REPRESENTATIVES

Ms. Cui Yan
Ms. Lai Ho Yan *(ACG, HKACG)*

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STOCK CODE

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FINANCIAL HIGHLIGHTS

	For the six months ended June 30, 2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)	Change %
Revenue	**1,283,583**	1,302,070	(1.4)
Gross profit	**531,442**	480,738	10.5
Loss for the period	**(67,319)**	(37,646)	78.8
Adjusted net loss (non-HKFRS measure)[1]	**(66,941)**	(30,551)	119.1

Note:

(1) For definitions of adjusted net loss, please refer to the section headed "Non-HKFRS Measures: adjusted net loss" in this interim report.

The Group's revenue for the Reporting Period was approximately RMB1,283.6 million, representing a decrease of approximately 1.4% or approximately RMB18.5 million as compared to approximately RMB1,302.1 million for the six months ended June 30, 2025. The decrease was mainly attributable to the Group's strategic adjustments to its business mix, as it optimized its merchandise wholesale business while placing greater focus on expanding its unmanned retail business through the partner model. As a result, the decrease in revenue from the merchandise wholesale was partially offset by an increase in revenue from the unmanned retail business.

During the Reporting Period, the Group's gross profit was approximately RMB531.4 million, as compared to approximately RMB480.7 million for the six months ended June 30, 2025. The Group's gross profit margin increased from approximately 36.9% to approximately 41.4%. The increase was mainly attributable to the Group's change in revenue mix, with an increased contribution from the higher-margin unmanned retail business and a decreased contribution from lower-margin merchandise wholesale.

The Group's loss for the Reporting Period was approximately RMB67.3 million, representing an increase of approximately 78.8% as compared to a loss of approximately RMB37.6 million for the six months ended June 30, 2025. The increase was mainly attributable to an increase in net foreign exchange losses and the change from a reversal of expected credit losses on financial assets in the corresponding period in 2025 to a provision for expected credit losses on financial assets.

CHAIRMAN'S STATEMENT

Dear Shareholders,

In the first half of 2026, the domestic consumer market continued to recover gradually, while the development of instant retail and neighborhood convenience retail brought both opportunities and challenges to the unmanned retail industry. Against a backdrop of intensifying industry competition and evolving consumer demand, the Group continued to advance strategic transformation in the first half of the year, with a focus on developing its platform-based business model, enhancing its operational capabilities and building a more diversified business ecosystem. The Group's strategic transformation progressed steadily during the Reporting Period, with its operational resilience further strengthened and its platform-based and ecosystem-oriented transformation achieving initial results.

On behalf of the Board and management of the Company, I would like to express my sincere gratitude to the Shareholders, industry partners, employees, and business partners for their continued support!

During the first half of 2026, competition in the offline retail market remained intense, with the continued development of instant retail affecting customer traffic across traditional offline retail channels. Nevertheless, unmanned retail, as a quintessential "neighborhood convenience" format and an integral part of a "15-minute living network", continued to benefit from its accessibility, convenience and flexibility in serving a wide range of consumption scenarios. More importantly, we believe that the continued development of AI technologies will bring significant changes to the unmanned retail industry, including improvements in operational efficiency, lower thresholds for developing and operating viable POS locations and further evolution of organizational structures, thereby creating new opportunities for the industry.

At the same time, the industry continued to face challenges arising from, among other things, the dispersed nature of POS locations, varying levels of operational standardization and the costs associated with managing a geographically extensive POS network. The relatively high costs associated with cooperation and trust among industry participants also presented challenges to traditional, extensive expansion models. Against this backdrop, we believe that an open and collaborative platform-based model, supported by more refined division of responsibilities and AI-enabled efficiency improvements, represents an important direction for the development of the industry.

Against this backdrop, the Group continued to develop its partner-based operating model during the first half of 2026, with the objective of leveraging its technology, supply chain and operational capabilities to support its POS partners. Based on our assessment of the industry's medium- to long-term development, we are committed to developing an open and mutually beneficial ecosystem and providing our POS partners with stable, technology-enabled and sustainable operating support. The Group also continued to explore new business initiatives and consumption scenarios with a view to diversifying its business offerings and creating additional value within its business ecosystem.

I. BUSINESS MODEL TRANSFORMATION: DEVELOPING A PARTNER-BASED ECOSYSTEM PLATFORM

Drawing on insights gained from years of development and refinement of our operating model, we continued to shift our focus towards the partner model during the first half of 2026. As of June 30, 2026, directly-operated POSs accounted for less than 23% of the total number of Ubox POSs. We expect the proportion of directly-operated POSs to continue to decrease in the future.

Rather than focusing on expanding directly-operated POSs, we focus our resources on providing refined operational and service support to our POS partners, including supporting them in developing their POS networks and operating their POS-related assets. We continued to optimize our cooperation and revenue-sharing arrangements with our POS partners, with a view to further aligning our respective interests and promoting sustainable cooperation.

Going forward, we intend to continue strengthening our partner ecosystem and supporting our POS partners through our operational capabilities, technology infrastructure and supply chain resources, with a view to creating sustainable long-term value for the Group and our POS partners. We believe that supporting the development of our POS partners will in turn support the sustainable development of the Group, and we will continue to promote greater collaboration and value sharing across our ecosystem.

II. ENHANCING OUR END-TO-END FULFILLMENT CAPABILITIES

To support the continued development of our partner model, we further enhanced our end-to-end fulfillment capabilities during the first half of 2026. By leveraging our existing operational infrastructure and resources, we continued to support our POS partners in developing their presence in tier 1 and tier 2 cities while exploring opportunities in tier 3 and lower-tier cities.

We also continued to broaden the range of consumption scenarios covered by our POS network, from established locations such as schools, transportation hubs, factories and logistics centers to other locations such as offices and leisure and entertainment venues. Through enhanced operational management and service capabilities, we seek to improve the operating efficiency and commercial potential of our POS network. These initiatives are intended to further expand the operating opportunities available to our POS partners and support the development of our partner ecosystem.

1. Enhancing cooperation and transparency

During the Reporting Period, we continued to enhance the mechanisms supporting our cooperation with POS partners. We introduced strategic partners and developed a distributed trust framework based on Ant Alliance Chain (螞蟻聯盟鏈), with a view to enhancing transparency and efficiency in our cooperation with POS partners and supporting the continued expansion of their POS networks. Through establishing a transparent and trusted framework for cooperation, we seek to facilitate the development of POS networks by our partners and support the sharing of value within our ecosystem.

2. Enhancing operational efficiency through AI

Leveraging the operational data accumulated through our platform, we continued to upgrade our AI infrastructure. Over the past year, we completed a significant upgrade of our AI infrastructure and consolidated 47 task-specific models into three principal AI agents, namely the "Zheng He" (鄭和) collaboration agent, the "Da Gama" (達伽馬) supply chain agent and the "Cook" (庫克) operations agent.

These AI agents have been deployed across various aspects of our operations, including partner onboarding, product selection, inventory management and allocation, route optimization and equipment fault prediction. Through the continued application of AI technologies, we seek to enhance operational efficiency and improve the fulfillment and operational support provided to our POS partners. We are also continuing to promote the transition of our operating processes from data-driven to AI-enabled decision-making, with a view to further improving the efficiency and quality of services provided to our POS partners.

3. Strengthening supply chain and financial support

Leveraging our nationwide warehousing network and supply chain capabilities, we continued to improve procurement and fulfillment efficiency through economies of scale. We also continued to provide our POS partners with cost-effective product supply and financial support to facilitate the development and operation of their POS networks.

Through these initiatives, we seek to reduce the operating and expansion costs of our POS partners and enhance the overall efficiency and profitability of our partner ecosystem. We believe that these measures can help lower the barriers to expansion for our POS partners and support their operating and profitability potential.

4. Providing brand and compliance support

We also seek to leverage our brand, compliance capabilities and resources to provide our industry partners and POS partners with support in areas including compliance and the exploration of new operating scenarios.

We believe that these capabilities will enable us to support our POS partners in establishing more standardized and sustainable operations and contribute to the long-term development of our partner ecosystem.

III. DEEPENING BUSINESS INNOVATION AND EXPANDING ECOSYSTEM VALUE

During the first half of 2026, we continued to explore new business initiatives and consumption scenarios with a view to broadening our service offerings and creating additional sources of value for our POS partners and the Group. We also continued to accelerate the development of innovative businesses and support our POS partners in exploring diversified application scenarios based on the characteristics of their POS locations, with a view to enhancing the overall value of our POS network.

In 2025, we upgraded our traditional MiniKTV karaoke booths and launched Youchang AI smart karaoke booths. During the first half of 2026, we continued to develop and refine this business model and explore opportunities for its application across suitable consumption scenarios.

Going forward, we intend to support our POS partners in introducing Youchang AI smart karaoke booths and other scenario-based services at suitable POS locations, taking into account the characteristics of the relevant locations and customer demand. Our POS partners may leverage their respective POS locations and customer profiles to introduce Youchang AI smart karaoke booths and other scenario-based services where appropriate, with a view to enhancing the utilization and commercial value of POS locations. We will also continue to explore other innovative consumption and service scenarios to broaden our business offerings and enhance the value generated from our POS network. Through these initiatives, we seek to provide our POS partners with additional business opportunities and further expand the value of our ecosystem.

OUTLOOK FOR THE SECOND HALF OF 2026

Looking ahead to the second half of 2026, we will further deepen our partner ecosystem and continue to develop our platform-based and technology-enabled operating capabilities. We intend to further strengthen our POS partner network, enhance our end-to-end fulfillment and operational support capabilities, and continue to leverage technological innovation to improve the efficiency and quality of the services provided to our POS partners.

We will continue to develop our unmanned retail business principally through the partner model and support our POS partners in expanding their POS networks across different markets in mainland China. At the same time, we will continue to enhance our AI-enabled operating platform and apply AI and data technologies across key operational processes, including merchandise selection, inventory management, replenishment planning and equipment maintenance, with a view to enhancing operational efficiency and fulfillment capabilities.

We will also continue to develop Youchang AI smart karaoke booths and explore other innovative consumption and service offerings that complement our existing POS network, with a view to broadening our business offerings and enhancing the commercial value of our POS locations.

In addition, we intend to actively explore opportunities in overseas markets. Leveraging the technology capabilities, supply chain resources and operational experience accumulated through our business in mainland China, we will explore opportunities to adapt our partner model and service capabilities to local market conditions in selected overseas markets and develop appropriate forms of cooperation. We intend to establish diversified forms of cooperation based on local market characteristics and explore the extension of our partner model and service capabilities developed in mainland China to selected overseas markets. We believe that these initiatives will provide additional opportunities for the Group's long-term growth and business diversification.

Looking ahead, we will continue to strengthen our capabilities in the smart consumption sector, support the sustainable development of our POS partner ecosystem and seek to create long-term value for our Shareholders and other stakeholders. We remain committed to our role as a platform builder and service provider for the industry, supporting our industry partners and POS partners through an open and mutually beneficial ecosystem and contributing to the sustainable development of the smart consumption sector.

Wang Bin
Chairman of the Board

August 28, 2026

The following discussion should be read in conjunction with the Company's unaudited condensed consolidated interim results, including its accompanying notes, set forth in the financial information section of this interim report.

BUSINESS REVIEW AND OUTLOOK

Overview

In the first half of 2026, we strategically promoted the sales of customized merchandise and channel-limited merchandise through our unmanned retail business and merchandise wholesale. A customized merchandise is the customized product we ordered directly from the third party manufacturers based on specific demand of our customers in response to consumer's needs and preferences in unmanned retail scenario. A channel-limited merchandise is a product only available in a specified sales channel. A channel-limited merchandise can be labeled to enhance marketing targeting and precision. We believe that customized merchandise and channel-limited merchandise allow us (i) to efficiently implement channel control and marketing strategies to attain a higher gross profit margin; and (ii) to control both the cost and the quality of the merchandise.

During the Reporting Period, the Group recorded total revenue of approximately RMB1,283.6 million, representing a year-on-year decrease of approximately 1.4%; the Group recorded gross profit of approximately RMB531.4 million, representing a year-on-year increase of approximately 10.5%; loss for the period attributable to equity Shareholders amounted to approximately RMB63.6 million, representing a year-on-year increase of approximately 99.0%; the Group's adjusted net loss (non-HKFRS measure) amounted to approximately RMB66.9 million, representing a year-on-year increase of approximately 119.1%. The Group recorded positive operating cash inflow of approximately RMB20.2 million and maintained a sound cash flow position.

As of June 30, 2026, the number of our Ubox POSs was 80,965, representing an increase of approximately 19.3% as compared to 67,840 as of December 31, 2025; the number of Ubox POSs operated under the partner model was 62,484, representing an increase of 23.3% as compared to 50,687 as of December 31, 2025; the number of Ubox POSs operated under the direct operation model was 18,481, representing an increase of approximately 7.7% as compared to 17,153 as of December 31, 2025.

Unmanned retail business

During the Reporting Period, we further optimized our unmanned retail business by further transitioning to the partner model as our principal operating model while maintaining direct operation model for selected strategic locations, where direct operation is necessary. Under the partner model, our POS partners enter into service agreements directly with venue owners, while we provide standardized and centralized supply chain, and operation services to our POS partners. Under the direct operation model, we enter into service agreements directly with venue owners and are responsible for the operation of the vending machine locations, while continuing to utilize our centralized supply chain and operational capabilities.

Partner model

The partner model has become our principal operating model for unmanned retail business. Under the partner model, we focus on providing standardized supply chain and operation services to our POS partners rather than directly owning the vending machine locations. Regardless of the size of a POS partner's vending machine network, we seek to provide standardized, efficient and high-quality operation services through our integrated supply chain and digital operating platform.

Our future expansion strategy is primarily driven by the continued growth of our partner network, including both the addition of new POS partners and the expansion of vending machine locations operated by our existing POS partners.

The successful implementation of the partner model is supported by our nationwide procurement network and warehousing and logistics infrastructure. Leveraging our extensive supply chain network, we are able to provide a broad selection of merchandise to our POS partners, catering to diverse consumer demand across various retail scenarios. Complementing this, our robust warehousing and distribution network ensures efficient product replenishment and operational support across mainland China. As of June 30, 2026, the Group maintained a nationwide partner network comprising 62,484 vending machines operated under the partner model and served 3,320 POS partners across 31 provinces and 150 cities in mainland China.

Direct operation model

Although we have strategically shifted our focus towards the partner model, we continue to operate selected POSs under the direct operation model, primarily in strategic locations such as airports, transportation hubs, higher education institutions and campuses of large enterprises, where direct operation is considered appropriate having regard to brand qualifications, tender requirements or operational considerations.

Under the direct operation model, we enter into service agreements directly with venue owners and are responsible for the operation of the relevant POSs, while leveraging our centralized supply chain and data- and AI-driven operating system to support their operations. We continued to engage in the sales of FMCG through vending machines through our vast network of Ubox POSs across mainland China, supported by our data-driven operation system. We continued to offer consumers swift and convenient access to a broad selection of FMCG, including bottled beverages, snacks and freshly brewed coffee and other beverages.

The major categories of our vending machines included:

- *Smart vending machine*, our latest vending machine model that integrates IoT, mobile payment, smart sensing and cloud-based back-end management technologies. It is designed for the sale of a variety of pre-packaged products, including beverages, snacks, light meals and ready meals. Through the combined use of biometric authentication, credit assessment algorithm and IoT technologies, it identifies merchandise selected by consumers and facilitates automated checkout;

- *Channel-based vending machine and others*, comprising (i) beverage vending machines and beverage and snack vending machines, which are equipped with various functions, such as touch screens, biometric authentication devices, adjustable shelves, and heating and cooling capabilities, as applicable, to accommodate different consumption scenarios and merchandise categories; and (ii) other vending machines, including freshly brewed beverage vending machines developed by us to provide a selection of freshly prepared beverages on demand, such as freshly ground and capsule coffee, tea, juice, chocolate, milk tea and Chinese sweet soup, as well as orange juice machines and coconut juice machines.

The table below sets forth the number of Ubox POSs by operating model and type of vending machines as of the dates indicated:

Unmanned retail business operating model	Vending machines by type	As of June 30, 2026	As of December 31, 2025	Change
		Unit	Unit	%
Partner model	Smart vending machine	**54,677**	42,662	28.2
	Channel-based vending machine and others	**7,807**	8,025	(2.7)
Direct operation model	Smart vending machine	**17,410**	15,897	9.5
	Channel-based vending machine and others	**1,071**	1,256	(14.7)
Total		**80,965**	67,840	19.3

The number of our Ubox POSs increased in the first half of 2026 mainly due to the continued expansion of our POS network through the partner model, driven by an increase in the number of POS partners and growth in the number of POSs operated by our existing POS partners. In addition, as part of the upgrade and optimization of our vending machine mix, we reduced the number of channel-based vending machines and others while increasing the deployment of smart vending machines, which offer a broader range of technological capabilities and cater to a wider customer base.

The table below sets forth average monthly GMV per vending machine at Ubox POSs, by operating model and type of vending machines, excluding POSs operated by POS partners who are the restaurant model partners, for the periods indicated:

Unmanned retail business operating model	Vending machines by type	For the six months ended June 30, 2026	2025	Change
		(RMB per machine per month)		%
Partner model	Smart vending machine	**2,527**	3,083	(18.0)
	Channel-based vending machine and others	**3,257**	4,087	(20.3)
Direct operation model	Smart vending machine	**3,313**	3,363	(1.5)
	Channel-based vending machine and others	**3,380**	3,983	(15.1)
Overall average		**2,796**	3,317	(15.7)

During the Reporting Period, the overall average monthly GMV per vending machine decreased by approximately 15.7% compared to the same period in 2025, mainly due to lower average monthly GMV under the partner model, as we expanded our POS network to cover a broader range of locations, some of which had relatively lower sales volumes, thereby diluting the overall average GMV per vending machine.

Merchandise wholesale

In the first half of 2026, in addition to selling directly to consumers through our retail platform, we also continued to sell merchandise to customers (who are typically vending machine operators) on a wholesale basis as our buyers rather than agents. We continued to leverage our data-driven operation network, procurement cost advantage resulting from bulk purchase and storage facilities to provide merchandise wholesale, which mainly comprised beverages and snacks, to our merchandise wholesale customers. As of June 30, 2026, we had 2,451 merchandise wholesale customers, as compared to 4,504 as of December 31, 2025. Compared with 2025, the number of our merchandise wholesale customers decreased in the first half of 2026, primarily due to the optimization of our merchandise wholesale business, including the phasing out of certain lower-efficiency customers, as well as the transition of certain merchandise wholesale customers to POS partners under our unmanned retail business.

Advertising and system support services

In the first half of 2026, we continued to leverage our technology and data analytics capabilities to support our digital advertising platform, which mainly consisted of provision of (i) merchandise display advertising services, and (ii) revenue derived from fees charged to operators of vending machines that are not operated under our direct operation model or partner model for using our operation system. Our retail platform allowed us to provide advertisers with extensive reach across the country. We continued to allow advertisers to deliver engaging advertising experience to customers. As of June 30, 2026, the Group had 12 digital advertising service customers.

Others

In the first half of 2026, we continued to offer other services, which mainly comprised mobile device distribution services, vending machine sales and leases and others. These are currently not the focus of our business, and we do not expect significant growth in these business segments.

Mobile Device Distribution Services

In the first half of 2026, we continued our non-exclusive distribution arrangement with mobile phone manufacturers and offered unmanned mobile phones and accessories retail solutions to authorized resellers of major mobile phone manufacturers with our digitalization capabilities and our extensive experience in vending machine operations. In particular, we digitalized the delivery of mobile phones and accessories from mobile device resellers to consumers with our customized mobile device cabinets, namely (i) U-Buy Cloud Cabinet (優寶雲店) for the sales of mobile phones and accessories, and (ii) U-Buy Cloud Warehouse (優寶雲倉) for storage of mobile phones and accessories. Our U-Buy Cloud Cabinets and U-Buy Cloud Warehouses are equipped with 24-hour video surveillance and visual identification technologies to avoid damage or loss of merchandise. As of June 30, 2026, we had launched 861 U-Buy Cloud Cabinets and 3 U-Buy Cloud Warehouses in 786 offline stores operated by authorized resellers of major mobile phone manufacturers across mainland China. As of June 30, 2026, we cooperated with 16 resellers in our mobile device distribution services.

Vending machine sales and leases

In the first half of 2026, we continued to sell, lease and/or provide hardware support services, including machine installation and maintenance services, to operators of vending machines that are not operated under our direct operation model or partner model. For the six months ended June 30, 2025 and 2026, the average selling price of vending machines sold was RMB20,096 and RMB16,498, respectively, representing a decrease of approximately 17.9%. The average selling price of vending machines decreased in the first half of 2026, primarily attributable to a change in the sales mix, with a higher proportion of lower-priced vending machine models sold during the Reporting Period.

Others

In the first half of 2026, we continued to operate our network of karaoke booths. As of June 30, 2026, we had a total of 2,375 karaoke booths POSs under the direct operation model and 1,685 karaoke booths POSs under franchising model operated by 601 franchisees, covering 261 cities in mainland China.

We also launched our Youchang AI smart karaoke booths (友唱AI智能歌詠亭), which are equipped with AI intelligent video gaming setups, smart central systems and smart vending machines, and feature a modular design that is movable, reusable and requires relatively low site specifications. As of June 30, 2026, we had 875 Youchang AI smart karaoke booths in operation. The Youchang AI smart karaoke booths represent a new partner initiative of the Group and will initially be made available to our existing POS partners on a priority basis.

We also continued to (i) sell, lease and/or provide hardware support services and (ii) provide operation system support to karaoke booth franchisees, including Youchang AI smart karaoke booths franchisees.

MANAGEMENT DISCUSSION AND ANALYSIS

OUTLOOK

As a leading unmanned retail operator in mainland China, we strive to steer the unmanned retail industry towards a more platform-based and intelligent ecosystem through the continuous enhancement of our POS partner network and technological innovation. During the Reporting Period, we strategically shifted our unmanned retail business to operate principally under the partner model and continued to enhance our AI-enabled operating platform and technological capabilities.

Going forward, we will continue to enhance our POS partner network by expanding our unmanned retail business through the partner model and gradually reducing our directly operated locations. Leveraging our standardized supply chain, AI-enabled operating platform and comprehensive operational support capabilities, we aim to attract more POS partners to join us, and we are committed to supporting our existing POS partners in expanding their vending machine networks across both top-tier cities and growing regional markets in mainland China. We believe that an expanding partner network will continuously fortify our market position and drive the long-term growth of our unmanned retail business.

Furthermore, to foster long-term cooperation with our POS partners, we will continue to refine our operational support capabilities and cooperation mechanisms. We will upgrade our core AI agents, advancing operational decision-making from assisted intelligence to autonomous decision-making. Using AI, big data technologies and our AI-enabled operating platform, we will continue to optimize merchandise selection, inventory allocation, replenishment planning, equipment maintenance and other key operational processes, thereby improving operational efficiency, enhancing fulfilment capabilities, and providing more comprehensive operational support to our POS partners.

Following the successful launch of the Youchang AI smart karaoke booths in 2025, we will continue to promote their rollout. Additionally, we will develop innovative consumption and service offerings, empowering our POS partners to deliver scenario-tailored services and optimize the commercial value of their existing POS locations.

In the future, we will actively explore overseas market opportunities by leveraging our mature partner model, advanced technology capabilities and operational experience accumulated in mainland China. Our goal is to establish localized cooperation platforms abroad and build intelligent lifestyle ecosystems that tailor our technological strengths and operational expertise to local market conditions. We believe these strategic initiatives will underpin our long-term growth and create sustainable value for our shareholders, business partners and customers.

FINANCIAL REVIEW

Revenue

We generated revenue during the Reporting Period from (i) unmanned retail business, (ii) merchandise wholesale, (iii) advertising and system support services and (iv) others. Revenue from others mainly includes mobile device distribution services, vending machine sales and leases, and others across mainland China.

	For the six months ended June 30,				Year-on-year change
	2026		2025		
	RMB'000 (unaudited)	%	RMB'000 (unaudited)	%	%
Unmanned retail business	**962,384**	**75.0**	861,651	66.2	11.7
Merchandise wholesale	**155,928**	**12.1**	272,785	21.0	(42.8)
Advertising and system support services	**42,379**	**3.3**	70,879	5.4	(40.2)
Others	**122,892**	**9.6**	96,755	7.4	27.0
Total	**1,283,583**	**100.0**	1,302,070	100.0	(1.4)

- *Unmanned retail business*. Our revenue from unmanned retail business for the Reporting Period amounted to approximately RMB962.4 million, representing a year-on-year increase of approximately 11.7%. The increase was mainly attributable to the expansion of Ubox POS network, driven by the continued development of the partner model.

- *Merchandise wholesale*. Our revenue from merchandise wholesale for the Reporting Period amounted to approximately RMB155.9 million, representing a year-on-year decrease of approximately 42.8%. The decrease was primarily attributable to the optimization of our merchandise wholesale business, including the phasing out of certain lower efficiency customers, as well as the transition of certain merchandise wholesale customers to POS partners under our unmanned retail business.

- *Advertising and system support services*. Our revenue from advertising and system support services for the Reporting Period amounted to approximately RMB42.4 million, representing a year-on-year decrease of approximately 40.2%. The decrease was attributable to the optimization of our advertising business, as we placed greater focus on long-term cooperation with higher-value brand customers. As part of such optimization, we also further integrated our advertising services with our unmanned retail businesses, with certain advertising resources used to support our unmanned retail business. While such optimization resulted in lower advertising revenue during the Reporting Period, we believe it would generate greater overall benefits and strengthen the long-term competitiveness of both businesses.

- *Others*. Our revenue from other segments for the Reporting Period amounted to approximately RMB122.9 million, representing a year-on-year increase of approximately 27.0%. The increase was mainly due to higher revenue from our mobile device distribution business, driven by a higher sales volume of mobile devices as we gained market share following the exit or downsizing of smaller industry participants amid the contraction of the overall mobile device market.

Cost of sales

Our cost of sales decreased by approximately 8.4% from approximately RMB821.3 million for the six months ended June 30, 2025 to approximately RMB752.1 million for the Reporting Period. The decrease was attributable to a decrease in cost of inventories sold, primarily due to our procurement cost control measures, including adjustment to supplier rebate arrangements.

Gross profit and gross profit margin

The following table sets forth our gross profit and gross profit margin by business segment for the periods indicated:

	For the six months ended June 30,				
	2026		2025		
	Gross profit RMB'000 (unaudited)	Gross profit margin %	Gross profit RMB'000 (unaudited)	Gross profit margin %	Year-on-year change %
Unmanned retail business	491,144	51.0	406,859	47.2	20.7
Merchandise wholesale	5,027	3.2	5,900	2.2	(14.8)
Advertising and system support services	42,189	99.6	70,012	98.8	(39.7)
Others	(6,918)	(5.6)	(2,033)	(2.1)	240.3
Total	531,442	41.4	480,738	36.9	10.5

For the Reporting Period, we recorded a consolidated gross profit of approximately RMB531.4 million, representing a year-on-year increase of approximately 10.5%. Our consolidated gross profit margin for the Reporting Period was approximately 41.4%, representing a year-on-year increase of 4.5 percentage points.

For each of our business segments,

- the year-on-year increases in gross profit and gross profit margin for unmanned retail business were due to higher revenue and lower cost of sales, as discussed above;

- the year-on-year decrease in gross profit from merchandise wholesale was due to lower revenue, whereas the year-on-year increase in gross profit margin was attributable to lower cost of sales, as discussed above;

- the year-on-year decrease in gross profit from advertising and system support services was due to lower revenue, as discussed above, while the gross profit margin remained relatively stable year-on-year; and

- the year-on-year change of gross profit and gross profit margin in others was due to (i) rental concessions granted in respect of certain vending machines as part of our efforts to expand our POS network, while depreciation expenses continued to be incurred in respect of such machines; and (ii) an increase in the cost of our mobile device distribution business as a result of higher chip prices.

Selling and marketing expenses

Our selling and marketing expenses increased by approximately 15.5% from approximately RMB466.4 million for the six months ended June 30, 2025 to approximately RMB538.5 million for the Reporting Period. The increase was mainly attributable to increases in (i) POS operation and development expenses and (ii) logistics and transportation expenses, in connection with the continued expansion of our unmanned retail business under the partner model.

General and administrative expenses

Our general and administrative expenses decreased by approximately 23.0% from approximately RMB49.0 million for the six months ended June 30, 2025 to approximately RMB37.7 million for the Reporting Period. The decrease was primarily due to a reduction in share-based compensation expenses.

Research and development expenses

Our research and development expenses decreased by approximately 25.8% from approximately RMB9.6 million for the six months ended June 30, 2025 to approximately RMB7.1 million for the Reporting Period. The decrease was attributable to a reduction in employee benefit expenses resulting from a decrease in the number of research and development personnel, as well as a decrease in amortization relating to certain fully amortized intangible assets.

(Provision) for/Reversal of expected credit losses on financial assets

We recorded a provision for expected credit losses on financial assets of approximately RMB0.9 million during the Reporting Period. We recorded a reversal of expected credit losses on financial assets of approximately RMB12.6 million for the six months ended June 30, 2025. Such variance was mainly due to the absence of significant receivables recoveries during the Reporting Period, which had previously resulted in substantial credit loss reversals in the prior period.

Other income

Our other income consisted of (i) government grant, (ii) interest income arising from other receivables and bank deposits, (iii) additional deduction of input value-added tax and (iv) others. Our other income decreased by approximately 63.5% from approximately RMB1.3 million for the six months ended June 30, 2025 to approximately RMB0.5 million for the Reporting Period. The decrease was primarily due to the absence of value-added tax refunds during the Reporting Period.

Other losses, net

We incurred other losses of approximately RMB17.9 million for the Reporting Period, as compared to other losses of approximately RMB3.0 million for the six months ended June 30, 2025. The increase was primarily due to the increase in net foreign exchange losses, primarily arising from exchange rate fluctuations during the Reporting Period.

Finance income/(costs)

We recorded finance costs of approximately RMB1.8 million for the six months ended June 30, 2025 and finance income of approximately RMB8.0 million for the Reporting Period. Such turnaround was primarily due to an increase in bank interest income and a decrease in interest expenses on borrowings during the Reporting Period.

Income tax expenses

Our income tax expenses increased from approximately RMB1.1 million for the six months ended June 30, 2025 to approximately RMB3.0 million for the Reporting Period. The increase in the income tax expenses was due to the reversal of deferred income tax assets recognized for deductible loss during the Reporting Period.

Loss for the period

As a result of the foregoing reasons, our loss for the period increased by approximately 78.8% from approximately RMB37.6 million for the six months ended June 30, 2025 to approximately RMB67.3 million for the Reporting Period. Our loss for the period was mainly attributable to (i) net foreign exchange losses of approximately RMB17.5 million arising from exchange rate fluctuations in respect of proceeds from the 2025 Second Placing which were temporarily retained overseas pending completion of the relevant remittance procedures; and (ii) a change from a reversal of expected credit losses on financial assets of approximately RMB12.6 million for the six months ended June 30, 2025 to a provision of approximately RMB0.9 million for the Reporting Period.

Non-HKFRS Measure: adjusted net loss

To supplement our financial information which is presented in accordance with HKFRS, we use a non-HKFRS measure, namely, adjusted net loss, as an additional financial measure, which is not required by, or presented in accordance with, HKFRS. We believe that such non-HKFRS measure facilitates comparisons of operating performance from period to period and company to company by eliminating potential impacts of certain items. We believe that such measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of adjusted net loss may not be comparable to similarly titled financial measure presented by other companies. The use of such non-HKFRS measure has limitations as analytical tools, and should not be considered in isolation from, or as substitute for analysis of, our results of operations or financial condition as reported under HKFRS.

We define the adjusted net loss as loss for the period adjusted by adding share-based compensation expenses. We exclude this item because it is non-operating in nature, non-recurring or not indicative of our core operating results. Share-based compensation expenses were non-cash in nature and did not result in cash outflow.

We have ceased presenting EBITDA and adjusted EBITDA (non-HKFRS measures) in this interim report. Taking into account the continued development and technological advancement of vending machines in the industry, we consider depreciation of our vending machines to be an increasingly relevant component in assessing the operating performance of our unmanned retail business. Accordingly, we consider that EBITDA and adjusted EBITDA, which exclude depreciation and amortization expenses, no longer provide meaningful additional information for investors and others in understanding and evaluating our consolidated results of operations.

The following table sets out the adjusted net loss (non-HKFRS measure) and a reconciliation from loss for the period to adjusted net loss (non-HKFRS measure) for the periods indicated:

	For the six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Loss for the period	**(67,319)**	(37,646)
Add		
Share-based compensation expenses	**378**	7,095
Adjusted net loss (non-HKFRS measure)	**(66,941)**	(30,551)

During the Reporting Period, our adjusted net loss (non-HKFRS measure) amounted to approximately RMB66.9 million, representing an increase of approximately RMB36.4 million or approximately 119.1% as compared to approximately RMB30.6 million for the six months ended June 30, 2025, which was primarily because of (i) an increase in net foreign exchange losses; and (ii) the change from a reversal of expected credit losses on financial assets for the six months ended June 30, 2025 to a provision for expected credit losses on financial assets during the Reporting Period.

Liquidity and capital resources

We have maintained a comprehensive treasury policy, detailing specific functions and internal control measures for capital use. These functions and measures include but are not limited to procedures of capital management and liquidity management. We manage and maintain our liquidity through the use of internally generated cash flows from operations, bank borrowings and proceeds from the 2025 First Placing and the 2025 Second Placing. We regularly review our major funding positions to ensure that we have adequate financial resources in meeting our financial obligations.

For the Reporting Period, we funded our working capital and other capital expenditure requirements through a combination of income generated from our business operations, bank and other borrowings and capital contributions from our Shareholders. The following table sets forth a summary of our cash flows for the periods indicated:

	For the six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Net cash generated from operating activities	**20,150**	64,737
Net cash used in investing activities	**(125,763)**	(7,793)
Net cash generated from financing activities	**8,833**	102,432
Net (decrease)/increase in cash and cash equivalents	**(96,780)**	159,376
Cash and cash equivalents at the beginning of the period	**705,798**	333,411
Effects of exchange rate changes on cash and cash equivalents	**(17,468)**	(2,058)
Cash and cash equivalents at the end of the period	**591,550**	490,729

Cash and cash equivalents

For the Reporting Period, our net cash generated from operating activities was approximately RMB20.2 million, which was primarily attributable to cash generated from operations of approximately RMB10.9 million and interest received of approximately RMB9.4 million.

For the Reporting Period, our net cash used in investing activities was approximately RMB125.8 million, which was primarily attributable to payments for purchases of property and equipment of approximately RMB115.5 million and advances to business partners and a third-party of approximately RMB14.0 million, partially offset by proceeds from repayments of advances to business partners and other receivables of approximately RMB4.0 million.

For the Reporting Period, our net cash generated from financing activities was approximately RMB8.8 million, which was primarily attributable to proceeds from bank and other borrowings of approximately RMB59.1 million, partially offset by repayments of bank and other borrowings of approximately RMB30.6 million and other financing outflows.

As a result of the foregoing, our cash and cash equivalents, which were mainly held in HKD as of June 30, 2026, decreased by approximately 16.2% from approximately RMB705.8 million as of December 31, 2025 to approximately RMB591.6 million as of June 30, 2026.

Foreign exchange risk

Our presentation and functional currency were RMB. During the Reporting Period, we conducted business in mainland China, and most of our transactions were settled in RMB, which is exposed to foreign currency risk with respect to transactions denominated in currencies other than RMB. The majority of our non-RMB assets are bank deposits denominated in Hong Kong dollars, including proceeds from the 2025 Second Placing which were temporarily retained overseas pending completion of the relevant remittance procedures. We managed our foreign exchange risk by regularly reviewing net foreign exchange exposures, and conducted risk management. During the Reporting Period, the Group had not entered into any derivative instruments to hedge its foreign exchange exposures. The management of the Group continued to pay attention to the market environment and the Group's own foreign exchange risk profile, and considered taking appropriate hedging measures when necessary.

Indebtedness

As of June 30, 2026, our bank and other borrowings amounted to approximately RMB87.8 million, which were at fixed interest rates. Such bank and other borrowings were mainly denominated in RMB. The weighted average interest rate for short-term borrowings was 2.66%. We recognized total lease liabilities of approximately RMB17.7 million as of June 30, 2026.

Gearing ratio

We monitored capital on the basis of the gearing ratio. This ratio is calculated as net debts divided by total equity and multiplied by 100%. As of June 30, 2026, the gearing ratio was approximately -45.3% (December 31, 2025: approximately -54.0%), representing a net cash position.

Capital expenditures

During the Reporting Period, our capital expenditures primarily consisted of payments for purchase of property and equipment, and payments for purchase of intangible assets. The following table sets forth our capital expenditures for the periods indicated:

	For the six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Payments for purchase of property and equipment	**115,460**	3,022
Payments for purchase of intangible assets	**96**	35
Total	**115,556**	3,057

Our capital expenditures increased from approximately RMB3.0 million for the six months ended June 30, 2025 to approximately RMB115.6 million for the Reporting Period, primarily due to increased purchases and deployment of equipment in connection with the continued expansion of the unmanned retail business under the partner model and the rollout of Youchang AI smart karaoke booths.

Contingent liabilities

As of June 30, 2026, we did not have any material contingent liabilities.

Capital commitments

As of June 30, 2026, we had no significant capital expenditure contracted for but not recognized as liabilities.

Future plans for material investments or capital assets

Save for the expansion plans as disclosed in the sections headed “Business” and “Future Plans and Use of Proceeds” in the Prospectus, and in this interim report for the intended use of proceeds from the 2025 First Placing and the 2025 Second Placing, as of June 30, 2026, the Group has no future plans for material investments or capital assets.

Significant investments and material acquisitions and disposals

During the Reporting Period, we did not hold any significant investments and did not conduct any material acquisitions or disposals of subsidiaries, associates and joint ventures.

Charges on group assets

As of June 30, 2026, no assets of the Group were pledged as collateral for the Group’s bank and other borrowings (December 31, 2025: vending machines with an aggregate carrying value of approximately RMB9.7 million were pledged as collateral for bank borrowings).

EMPLOYEES AND REMUNERATION POLICIES

As of June 30, 2026, the Group had a total of 1,327 full-time employees (December 31, 2025: 1,077 full-time employees). The remuneration of our employees is determined with reference to market conditions and individual employees’ performance, qualification and experience. In line with the performance of the Group and individual employees, a competitive remuneration package is offered to retain employees, including salaries, discretionary bonuses and benefit plans. We also organize various training programs on a regular basis for our employees to enhance their professional knowledge, improve time management skills and communications skills, and strengthen their team spirit.

INTERIM DIVIDEND

The Board did not recommend the payment of an interim dividend for the Reporting Period (for the six months ended June 30, 2025: nil).

CHANGES TO DIRECTORS' OR CHIEF EXECUTIVES' INFORMATION

There was no change to any information required to be disclosed in relation to any Director or chief executive pursuant to Rules 13.51(2) and 13.51B(1) of the Listing Rules since the publication of the annual report of the Company for the financial year ended December 31, 2025.

MATERIAL EVENTS AFTER THE REPORTING PERIOD

Save as disclosed in this interim report, there is no material event subsequent to June 30, 2026 which could have a material impact on our operating and financial performance as of the date of this interim report.

H SHARE FULL CIRCULATION

References are made to the announcements of the Company dated October 20, 2025, October 24, 2025, June 29, 2026, July 15, 2026 and August 19, 2026 in relation to the implementation of the H share full circulation. On October 24, 2025, the Company submitted a filing application to the China Securities Regulatory Commission in relation to the proposed implementation of the H share full circulation for the conversion of 40,671,930 Unlisted Shares into H Shares (the "**Converted H Shares**") on a one-for-one basis (the "**H Share Full Circulation**"), which can be listed and traded on the Main Board of the Stock Exchange upon completion of the conversion (the "**Conversion and Listing**").

On August 19, 2026, the H Share Full Circulation and Conversion and Listing was completed. The listing of the Converted H Shares on the Stock Exchange commenced on August 20, 2026.

THE INTERESTS AND SHORT POSITIONS OF EACH OF OUR DIRECTORS AND CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

As of June 30, 2026, the interests and short positions of each of our Directors and chief executive of the Company in the Shares, underlying Shares and debentures of the Company or any of our associated corporations (within the meaning of Part XV of the SFO) which is required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or which is required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which is required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange were as follows:

Name	Position	Type of Shares	Number of Shares[1]	Nature of interest	Approximate percentage of shareholding in the relevant type of Shares[2]	Approximate percentage of shareholding in the total issued Shares[2]
Mr. Wang Bin[3]	Chairman of our Board, executive Director and chief executive officer	H Shares	6,352,289	Beneficial owner	0.67%	0.64%
			88,548,881[3]	Other	9.36%	8.95%
		Unlisted Shares	40,671,930	Beneficial owner	95.79%	4.11%
Ms. Cui Yan	Executive Director	H Shares	3,000,000	Beneficial owner	0.32%	0.30%

Notes:

1. All interests stated above are long positions.

2. The calculations are based on the number of Unlisted Shares in issue, the number of H Shares in issue, and the total number of Shares in issue, being 42,458,930 Unlisted Shares, 946,512,003 H Shares and 988,970,933 Shares, respectively, as of June 30, 2026. The number of H Shares in issue and the total number of Shares in issue each include 4,477,500 H Shares held by the Company in treasury.

3. On November 25, 2024, Mr. Wang Bin pledged 88,548,881 H Shares in favour of Chunhua Rongshun (Tianjin) Equity Investment Fund Partnership (Limited Partnership) (春華榮順(天津)股權投資基金合夥企業(有限合夥)) ("Chunhua Rongshun") as security.

Save as disclosed above, as of June 30, 2026, none of the Directors and chief executive of the Company had or was deemed to have interests or short positions in the Shares, underlying Shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including their interests and short positions deemed or taken under the relevant provisions of the SFO), or which were required to be entered in the register required to be kept by the Company under section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As of June 30, 2026, to the best of Directors' knowledge, the following persons (other than the Directors and chief executive of the Company) had interests or short positions in the Shares or underlying Shares, which would be required to be notified to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were required to be recorded in the register of the Company required to be kept pursuant to section 336 of the SFO:

Shareholder	Long Position/ Short Position	Type of Shares	Number of Shares	Nature of interest	Approximate percentage of shareholding in the relevant type of Shares[1]	Approximate percentage of shareholding in the total issued Shares[1]
Ant Group Co., Ltd. ("Ant Group")[2]	Long position	H Shares	126,315,789	Interest in controlled corporation	13.35%	12.77%
Shanghai Yunxin Venture Capital Company Limited ("Shanghai Yunxin")[2]	Long position	H Shares	126,315,789	Beneficial owner	13.35%	12.77%
Hu Yuanman[3]	Long position	H Shares	130,653,765	Interest in controlled corporation	13.80%	13.21%
Mingde Chunhua (Tianjin) Asset Management Co., Ltd. ("Mingde Chunhua")[3]	Long position	H Shares	130,653,765	Interest in controlled corporation	13.80%	13.21%
Chunhua Qiushi (Tianjin) Equity Investment Management Co., Ltd. ("Chunhua Qiushi")[3]	Long position	H Shares	130,653,765	Interest in controlled corporation	13.80%	13.21%
Qiushi (Tianjin) Equity Investment Management Partnership ("Qiushi Equity Investment")[3]	Long position	H Shares	130,653,765	Interest in controlled corporation	13.80%	13.21%

Shareholder	Long Position/ Short Position	Type of Shares	Number of Shares	Nature of interest	Approximate percentage of shareholding in the relevant type of Shares[1]	Approximate percentage of shareholding in the total issued Shares[1]
Chunhua Xingkang (Tianjin) Investment Center (Limited Partnership) ("Chunhua Xingkang")[3]	Long position	H Shares	130,653,765	Interest in controlled corporation	13.80%	13.21%
Chunhua Rongshun[3][4]	Long position	H Shares	88,548,881	Person having a security interest in Shares	9.36%	8.95%
			42,104,884	Beneficial owner	4.45%	4.26%
Shen Guojun	Long position	H Shares	49,356,900	Beneficial owner	5.21%	4.99%

Notes:

1. The calculations are based on the number of Unlisted Shares in issue, the number of H Shares in issue, and the total number of Shares in issue, being 42,458,930 Unlisted Shares, 946,512,003 H Shares and 988,970,933 Shares, respectively, as of June 30, 2026. The number of H Shares in issue and the total number of Shares in issue each include 4,477,500 H Shares held by the Company in treasury.

2. Shanghai Yunxin is a company established in the PRC, which is wholly owned by Ant Group.

3. Chunhua Rongshun is a limited liability partnership established in the PRC, which is owned as to 67.67% by its limited partner Chunhua Xingkang. The general partner of Chunhua Rongshun is Qiushi Equity Investment, which is owned as to 83.33% by its general partner, Chunhua Qiushi. Chunhua Qiushi is wholly owned by Mingde Chunhua, which is in turn ultimately controlled by Mr. Hu Yuanman, an Independent Third Party.

4. On November 25, 2024, Mr. Wang Bin pledged 88,548,881 H Shares in favor of Chunhua Rongshun as security.

Save as disclosed above, as of June 30, 2026, the Directors were not aware of any persons (other than the Directors and chief executive of the Company) who had an interest or short position in the Shares or underlying Shares which were required to be notified to the Company and the Stock Exchange under Divisions 2 and 3 of Part XV of the SFO, or which were required to be entered in the register to be kept by the Company under section 336 of the SFO.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to achieving high standards of corporate governance with a view to safeguarding the interests of its Shareholders. The principles of the Company's corporate governance are to promote effective internal control measures and to enhance the transparency and accountability of the Board to all the Shareholders. The Company has adopted the principles and code provisions of the CG Code as the basis of the Company's corporate governance practices. In the opinion of the Board, during the Reporting Period, the Company has complied with all applicable code provisions as set out in the CG Code (in effect as of June 30, 2026), save for the deviation from Code Provision C.2.1 of Part 2 to the CG Code.

Deviation from the Code Provision C.2.1 of Part 2 to the CG Code

Pursuant to Code Provision C.2.1 of the CG Code, companies listed on the Stock Exchange are expected to comply with, but may choose to deviate from the requirement that the responsibilities between the chairperson and the chief executive officer should be segregated and should not be performed by the same individual. The Company does not have a separate chairperson and chief executive officer and Mr. Wang Bin currently performs these two roles. The Board believes that, in view of his experience, personal profile and his roles in the Company, Mr. Wang Bin is the Director best suited to identify strategic opportunities and focus of the Board due to his extensive understanding of the Company's business as the chief executive officer. The Board also believes that vesting the roles of both chairperson and chief executive officer in the same person has the benefit of (i) ensuring consistent leadership within the Group, (ii) enabling more effective and efficient overall strategic planning and execution of strategic initiatives of the Board, and (iii) facilitating the flow of information between the management and the Board. The Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review and consider splitting the roles of chairperson of the Board and the chief executive officer of the Company at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

SECURITIES DEALING AND HANDLING OF INSIDE INFORMATION

The Company has adopted the Model Code as its model code of conduct for securities transactions by the Directors. Having made specific enquiries to all of the Directors, all Directors confirmed that they have fully complied with all relevant requirements set out in the Model Code during the Reporting Period.

To supplement the Model Code, the Company has also implemented a policy in relation to the handling and dissemination of inside information. Access to inside information is at all times confined to relevant personnel (i.e. Directors, senior management and relevant employees) on a need-to-know basis, until the inside information is properly disclosed in accordance with applicable laws and regulations. Directors, senior management and relevant employees of the Company in possession of inside information or potential inside information are required to take reasonable steps to preserve confidentiality and to ensure that its recipients recognize their obligations to maintain confidentiality.

OTHER INFORMATION

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, the Company repurchased a total of 4,477,500 H Shares on the Stock Exchange at an aggregate consideration of approximately HK$10.5 million (inclusive transaction costs). Such repurchases were conducted pursuant to the general mandate for the repurchase of H Shares granted by the Shareholders at the annual general meeting of the Company held on May 28, 2026 and were funded by the Group's internal resources. The repurchased H Shares are held by the Company as treasury Shares. Further details of the repurchase are as follows:

Month of repurchase	No. of H Shares repurchased	Highest price paid per H Share (HK$)	Lowest price paid per H Share (HK$)	Aggregate consideration (inclusive transaction costs) (HK$)
June 2026	4,477,500	2.5394	2.062465	10,517,565
Total	**4,477,500**			10,517,565

As of June 30, 2026, the Company held a total of 4,477,500 H Shares in treasury (as of December 31, 2025: nil). The Company may use such treasury Shares for any purpose for which it was authorized by the resolution of the annual general meeting of the Company held on May 28, 2026.

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including any sale of treasury Shares) during the Reporting Period.

2025 FIRST PLACING AND USE OF PROCEEDS

Reference is made to the announcements of the Company dated March 7, 2025 and March 14, 2025 (the "**2025 First Placing Announcements**"). On March 14, 2025 (the "**2025 First Placing Completion Date**"), a total of 51,635,500 new H Shares (the "**2025 First Placing Shares**"), with a nominal value of RMB1.00 each and an aggregate nominal value of RMB51,635,500, have been successfully placed under the general mandate by the placing agent to not less than six placees who are institutional professional investors at the placing price of HK$3.01 per 2025 First Placing Share pursuant to the terms and conditions of the placing agreement dated March 7, 2025. The closing price was HK$3.13 per H Share as quoted on the Stock Exchange on the date of the placing agreement. Our Directors considered that the 2025 First Placing would be conducive to strengthening the Group's liquidity and financial position, broadening its Shareholder base, optimizing the capital structure of the Company and supporting the healthy and sustainable development of the Company. The gross proceeds and net proceeds from the 2025 First Placing were approximately HK$155.4 million and HK$149.2 million, respectively. The Company allocated (i) approximately 60% of the net proceeds from the 2025 First Placing for acquisition of fixed assets, including but not limited to vending machines; and (ii) approximately 40% of the net proceeds from the 2025 First Placing for working capital and other general corporate purposes. For further details, please refer to the 2025 First Placing Announcements.

The following table sets forth the status of the use of net proceeds from the 2025 First Placing:

Intended use of proceeds	Percentage of intended use of proceeds (%)	Intended use of proceeds from the 2025 First Placing (In HK$ millions)	Actual usage between the 2025 First Placing Completion Date and June 30, 2026 (In HK$ millions)	Unutilized net proceeds from the 2025 First Placing as of June 30, 2026 (In HK$ millions)	Timeframe for the unused balance
Acquisition of fixed assets	60.0	89.52	89.52	–	N/A
Working capital and other general corporate purposes	40.0	59.68	59.68	–	N/A
Total	100.0	149.20	149.20	–	N/A

Note: The figures in the table are approximate figures.

As of the date of this interim report, the Company had utilized all of the net proceeds from the 2025 First Placing in the manner consistent with the disclosure set out above.

2025 SECOND PLACING AND USE OF PROCEEDS

Reference is made to the announcements of the Company dated September 19, 2025 and September 29, 2025 (the "**2025 Second Placing Announcements**"). On September 29, 2025 (the "**2025 Second Placing Completion Date**"), a total of 157,500,000 new H Shares (the "**2025 Second Placing Shares**"), with a nominal value of RMB1.00 each and an aggregate nominal value of RMB157,500,000, have been successfully placed under the general mandate by the placing agent to not less than six placees who are institutional professional investors at the placing price of HK$2.45 per 2025 Second Placing Share pursuant to the terms and conditions of the placing agreement dated September 19, 2025 (the "2025 Second Placing"). The closing price was HK$2.95 per H Share as quoted on the Stock Exchange on the date of the placing agreement. Our Directors considered that the 2025 Second Placing would be conducive to strengthening the Group's liquidity and financial position, broadening its Shareholder base, optimizing the capital structure of the Company and supporting the healthy and sustainable development of the Company. The gross proceeds and net proceeds from the 2025 Second Placing were approximately HK$385.88 million and HK$383.18 million, respectively. The Company intends to allocate (i) approximately 20% of the net proceeds from the 2025 Second Placing for developing merchandise based on proprietary intellectual property; (ii) approximately 20% of the net proceeds from the 2025 Second Placing for supporting the expansion of offline sales channels for merchandise based on proprietary intellectual property; (iii) approximately 30% of the net proceeds from the 2025 Second Placing for purchasing fixed assets, including but not limited to additional vending machines to be deployed in connection with the anticipated sale of merchandise based on proprietary intellectual property; and (iv) approximately 30% of the net proceeds from the 2025 Second Placing for working capital and other general corporate purposes. For further details, please refer to the 2025 Second Placing Announcements.

The following table sets forth the status of the use of net proceeds from the 2025 Second Placing:

Intended use of proceeds	Percentage of intended use of proceeds (%)	Intended use of proceeds from the 2025 Second Placing (In HK$ millions)	Actual usage between the 2025 Second Placing Completion Date and June 30, 2026 (In HK$ millions)	Unutilized net proceeds from the 2025 Second Placing as of June 30, 2026 (In HK$ millions)	Timeframe for the unused balance
Development of merchandise based on proprietary intellectual property	20.0	76.64	–	76.64	By December 31, 2027
Expansion of offline sales channels for merchandise based on proprietary intellectual property	20.0	76.64	–	76.64	By December 31, 2027
Purchase of fixed assets	30.0	114.95	–	114.95	By December 31, 2027
Working capital and other general corporate purposes	30.0	114.95	–	114.95	By December 31, 2027
Total	100.0	383.18	–	383.18	By December 31, 2027

Note: The figures in the table are approximate figures.

AUDIT COMMITTEE AND REVIEW OF FINANCIAL INFORMATION

The Company has established the Audit Committee with written terms of reference in compliance with the Rule 3.21 of the Listing Rules and the CG Code. As of the date of this interim report, the Audit Committee consists of three independent non-executive Directors, namely Ms. Guo Wei, Mr. Zhang Changhao and Mr. Zhang Chen. Ms. Guo Wei has been appointed as the chairlady of the Audit Committee, and is our independent non-executive Director possessing the appropriate professional qualifications. The Audit Committee has reviewed the Company's unaudited condensed consolidated interim results for the Reporting Period, and confirmed that the applicable accounting principles, standards and requirements have been complied with, and that adequate disclosures have been made. There was no disagreement between the Board and the Audit Committee with respect to the accounting treatment method adopted by the Company.

CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE LISTING RULES

The Company does not have any disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Listing Rules.

PRE-IPO INCENTIVE SCHEME

The Pre-IPO Incentive Scheme, which was approved and adopted by our then Shareholders on May 31, 2021, was terminated during the Reporting Period. As disclosed in the circular of the Company dated April 28, 2026, the Company reviewed the continued suitability of the Pre-IPO Incentive Scheme, and in light of the absence of liquidity in Unlisted Shares, the Directors are of the view that the Pre-IPO Incentive Scheme and the options granted thereunder could no longer serve the purpose of incentivizing the grantees. Accordingly, on April 28, 2026, the Board resolved to (i) terminate the Pre-IPO Incentive Scheme with effect from April 28, 2026; and (ii) cancel all options granted thereunder, whether exercised, outstanding or otherwise, with effect from the same date, subject to the respective consent of the holders of the share options (collectively, the "**Termination and Cancellation**"). Following the Termination and Cancellation, no options remained outstanding under the Pre-IPO Incentive Scheme as of June 30, 2026, no further options may be granted thereunder, and the Pre-IPO Incentive Scheme had no remaining life as of June 30, 2026.

Prior to the Termination and Cancellation, the principal terms of the Pre-IPO Incentive Scheme are as follows:

The purpose of the Pre-IPO Incentive Scheme is to further refine the incentive system of our Company by linking the personal interests of our officers, directors and employees, and to attract technical and managerial talents in the industry to join our Company.

The participants of the Pre-IPO Incentive Scheme include senior management, key technical personnel, other personnel of our Company approved by the Board, or other personnel who have direct impact on the overall results and continuous development of our Company and our subsidiaries, and the aforesaid participants shall have worked for our Company or our subsidiaries or branches for at least three years and shall not include independent directors of our Company.

The maximum aggregate number of underlying Shares which may be issued upon exercise of all options under the Pre-IPO Incentive Scheme is 37,862,946 Unlisted Shares, representing 3.85% of the issued Shares (excluding treasury Shares) as of the date of this interim report. As at the date of this report, no further options are available for grant.

Subject to the rules of the Pre-IPO Incentive Scheme, the exercise price in respect of any options granted under the Pre-IPO Incentive Scheme shall be RMB1.99.

Subject to the satisfaction of the relevant conditions of exercise, the options under the Pre-IPO Incentive Scheme shall be exercisable after the Listing Date in three batches and in accordance with the following arrangement:

Exercise period	Duration	Proportion of exercisable share options under the Pre-IPO Incentive Scheme to the total number of options granted
Exercise period in respect of the first batch of the options under the Pre-IPO Incentive Scheme	For a period of 12 months commencing on the later of: (i) first trading day after the expiration of the 12-month period from the date of grant and (ii) the Listing Date (the "First Exercise Date")	40%
Exercise period in respect of the second batch of the options under the Pre-IPO Incentive Scheme	Commencing on the first trading day after the expiration of the 12-month period from the First Exercise Date and ending on the last trading day of the 24-month period from the First Exercise Date	30%
Exercise period in respect of the third batch of the options under the Pre-IPO Incentive Scheme	Commencing on the first trading day after the expiration of the 24-month period from the First Exercise Date and ending on the last trading day of the 36-month period from the First Exercise Date	30%

If the relevant conditions of exercise of the relevant participants in respect of the relevant exercise period are not fulfilled, the proportion of the relevant batch of the options shall not be exercised or become exercisable in the next exercise period, and shall be canceled by the Company.

There is no maximum entitlement of each participant under the Pre-IPO Incentive Scheme.

No amount is payable on application or acceptance of an option under the Pre-IPO Incentive Scheme. The Pre-IPO Incentive Scheme commenced from the date of grant of options (i.e. January 10, 2023) and shall expire on the day when all options granted under the Pre-IPO Incentive Scheme have been exercised or canceled, and shall in any event expire no later than the date which is ten years after January 10, 2023. As disclosed above, the Pre-IPO Incentive Scheme was terminated on April 28, 2026.

For further details, please refer to "Statutory and General Information – D. Share Incentive Scheme – 1. Pre-IPO Incentive Scheme" in Appendix IV to the Prospectus.

The table below sets out the details of options granted to the Directors and other employees of our Group under the Pre-IPO Incentive Scheme during the Reporting Period:

Name or category of grantee	Date of grant	Total number of Shares underlying the options granted as of the date of Grant	Vesting Period(Note 1)	Exercise Price (RMB)	Approximate percentage of shareholding in the total issued Shares(Note 2)	Number of Shares underlying the outstanding option as of January 1, 2026	Number of options granted during the Reporting Period	Number of options exercised during the Reporting Period	Number of options cancelled during the Reporting Period	Number of options lapsed during the Reporting Period	Number of Shares underlying the outstanding option as of June 30, 2026	Closing price of the Shares before the date on which the options were exercised
Directors												
Mr. Wang Bin	January 10, 2023	15,000,000	3 years from the First Exercise Date	1.99 per Share	1.52%	15,000,000	-	-	15,000,000	-	-	N/A
Ms. Cui Yan	January 10, 2023	4,700,000	3 years from the First Exercise Date	1.99 per Share	0.48%	4,700,000	-	-	4,700,000	-	-	N/A
Mr. Chao Hua	January 10, 2023	800,000	3 years from the First Exercise Date	1.99 per Share	0.08%	800,000	-	-	800,000	-	-	N/A
Sub-total		20,500,000			2.07%	20,500,000	-	-	20,500,000	-	-	
Other employees of the Group												
In aggregate	January 10, 2023	11,250,000	3 years from the First Exercise Date	1.99 per Share	1.14%	9,600,000	-	-	9,600,000	-	-	N/A
Total		37,750,000			3.82%	30,100,000	-	-	30,100,000	-	-	

Notes:

1. 40%, 30% and 30% of the total numbers of the options granted shall vest on the first, second, and third anniversary of the date commencing on the later of (i) first trading day after the expiration of the 12-month period from the date of grant and (ii) the Listing Date (the "First Exercise Date"). For further details, see "– D. Share Incentive Scheme – 1. Pre-IPO Incentive Scheme – (f) Vesting and Exercise of Options" in the Prospectus.

2. The calculation is based on the total number of 988,970,933 issued Shares as of the date of this interim report.

As disclosed in the Prospectus, the Pre-IPO Incentive Scheme is not subject to the provisions of Chapter 17 of the Listing Rules as it will not involve grant of options by the Company after the Listing. The Company did not and will not grant further options under the Pre-IPO Incentive Scheme after the Listing. Accordingly, the number of options available for grant under the Pre-IPO Incentive Scheme as of January 1, 2026 and immediately prior to the Termination and Cancellation was nil. No options were available for grant thereunder following the Termination and Cancellation, and the Company did not have any share scheme in force as of June 30, 2026.

On behalf of the Board
Chairman
Mr. Wang Bin

Shenzhen, the PRC, August 28, 2026

REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Board of Directors of Beijing UBOX Online Technology Corp.
(incorporated in the People's Republic of China with limited liability)

INTRODUCTION

We have reviewed the interim financial information set out on pages 39 to 72, which comprises the interim condensed consolidated statement of financial position of Beijing UBOX Online Technology Corp. (the "Company") and its subsidiaries (together, the "Group") as at 30 June 2026 and the interim condensed consolidated statement of comprehensive loss, the interim condensed consolidated statement of changes in equity and the interim condensed consolidated statement of cash flows for the six-month period then ended, and selected explanatory notes. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and Hong Kong Accounting Standard 34 "Interim Financial Reporting" as issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). The directors of the Company are responsible for the preparation and presentation of this interim financial information in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting" as issued by the HKICPA. Our responsibility is to express a conclusion on this interim financial information based on our review and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

SCOPE OF REVIEW

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" as issued by the HKICPA. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the interim financial information of the Group is not prepared, in all material respects, in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting" as issued by the HKICPA.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, August 28, 2026

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE LOSS

	Note	Six months ended June 30, 2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Revenue	*6*	**1,283,583**	1,302,070
Cost of sales	*7*	**(752,141)**	(821,332)
Gross profit		**531,442**	480,738
Selling and marketing expenses	*7*	**(538,479)**	(466,397)
General and administrative expenses	*7*	**(37,696)**	(48,987)
Research and development expenses	*7*	**(7,101)**	(9,565)
(Provision)/reversal for expected credit losses on financial assets		**(902)**	12,634
Other income	*8*	**489**	1,340
Other losses, net	*9*	**(17,920)**	(2,990)
Operating loss		**(70,167)**	(33,227)
Finance income/(costs), net	*10*	**8,026**	(1,758)
Share of results of investments accounted for using the equity method	*17*	**(2,175)**	(1,598)
Loss before income tax		**(64,316)**	(36,583)
Income tax expense	*11*	**(3,003)**	(1,063)
Loss for the period		**(67,319)**	(37,646)
Loss for the period attributable to:			
– Owners of the Company		**(63,597)**	(31,951)
– Non-controlling interests		**(3,722)**	(5,695)
		(67,319)	(37,646)
Total comprehensive loss for the period		**(67,319)**	(37,646)
Total comprehensive loss for the period attributable to:			
– Owners of the Company		**(63,597)**	(31,951)
– Non-controlling interests		**(3,722)**	(5,695)
		(67,319)	(37,646)
Loss per share for loss attributable to owners of the Company (expressed in RMB per share)			
Basic and diluted	*12*	**(0.06)**	(0.04)

The above condensed consolidated statement of comprehensive loss should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Note	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
ASSETS			
Non-current assets			
Property and equipment	*14*	**218,219**	188,801
Right-of-use assets	*15*	**18,811**	20,059
Intangible assets	*16*	**116,928**	125,666
Investments accounted for using the equity method	*17*	**46,008**	48,018
Financial assets at fair value through profit or loss	*18*	**7,900**	7,900
Prepayments, deposits and other receivables	*20*	**139,882**	122,107
Deferred income tax assets	*24*	**12,749**	16,470
Total non-current assets		**560,497**	529,021
Current assets			
Inventories	*19*	**220,823**	199,089
Trade receivables	*20*	**74,156**	79,580
Prepayments, deposits and other receivables	*20*	**210,650**	210,563
Restricted cash	*21*	**16,415**	15,684
Cash and cash equivalents	*21*	**591,550**	705,798
Total current assets		**1,113,594**	1,210,714
Total assets		**1,674,091**	1,739,735
EQUITY			
Share capital	*22*	**988,971**	988,971
Treasury shares		**(9,135)**	–
Reserves		**2,328,635**	2,328,257
Accumulated losses		**(2,199,554)**	(2,135,957)
Equity attributable to owners of the Company		**1,108,917**	1,181,271
Non-controlling interests		**479**	9,975
Total equity		**1,109,396**	1,191,246

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Note	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
LIABILITIES			
Non-current liabilities			
Lease liabilities	*15*	**8,181**	8,270
Deferred income tax liabilities	*24*	**9,053**	9,893
Borrowings	*27*	**–**	9,930
Total non-current liabilities		**17,234**	28,093
Current liabilities			
Lease liabilities	*15*	**9,547**	10,902
Trade payables	*25*	**187,128**	192,132
Other payables and accruals	*26*	**241,129**	243,978
Contract liabilities	*6*	**19,359**	21,604
Current income tax liabilities		**2,506**	2,509
Borrowings	*27*	**87,792**	49,271
Total current liabilities		**547,461**	520,396
Total liabilities		**564,695**	548,489
Total equity and liabilities		**1,674,091**	1,739,735

The above condensed consolidated statement of financial position should be read in conjunction with the accompanying notes.

On behalf of the Board

Wang Bin
Director

Cui Yan
Director

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

		Attributable to owners of the Company						
	Note	Share capital RMB'000	Reserves RMB'000	Treasury shares RMB'000	Accumulated losses RMB'000	Total RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
(Unaudited)								
As at January 1, 2026		988,971	2,328,257	–	(2,135,957)	1,181,271	9,975	1,191,246
Loss for the period		–	–	–	(63,597)	(63,597)	(3,722)	(67,319)
Total comprehensive loss for the period		–	–	–	(63,597)	(63,597)	(3,722)	(67,319)
Transactions with owners of the Company								
Share-based compensation expenses	23	–	378	–	–	378	–	378
Disposal of a subsidiary		–	–	–	–	–	(2,076)	(2,076)
Shares repurchased		–	–	(9,135)	–	(9,135)	–	(9,135)
Dividends		–	–	–	–	–	(3,698)	(3,698)
Total transactions with owners of the Company		–	378	(9,135)	–	(8,757)	(5,774)	(14,531)
As at June 30, 2026		988,971	2,328,635	(9,135)	(2,199,554)	1,108,917	479	1,109,396
As at January 1, 2025		779,835	2,082,519	–	(2,067,264)	795,090	10,814	805,904
Loss for the period		–	–	–	(31,951)	(31,951)	(5,695)	(37,646)
Total comprehensive loss for the period		–	–	–	(31,951)	(31,951)	(5,695)	(37,646)
Transactions with owners of the Company								
Share-based compensation expenses	23	–	7,095	–	–	7,095	–	7,095
Shares issued		51,636	86,577	–	–	138,213	–	138,213
Total transactions with owners of the Company		51,636	93,672	–	–	145,308	–	145,308
As at June 30, 2025		831,471	2,176,191	–	(2,099,215)	908,447	5,119	913,566

The above condensed consolidated statement of changes of equity should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

		Six months ended June 30,	
		2026	2025
	Note	**RMB'000**	RMB'000
		(Unaudited)	(Unaudited)
Cash flows from operating activities			
Cash generated from operations		**10,917**	65,590
Interest received		**9,358**	1,556
Income taxes paid		**(125)**	(2,409)
Net cash generated from operating activities		**20,150**	64,737
Cash flows from investing activities			
Payments for purchase of property and equipment		**(115,460)**	(3,022)
Proceeds from disposal of property and equipment		**2,012**	271
Payments for purchase of intangible assets		**(96)**	(35)
Proceeds from repayment of advances to business partners and other receivables		**4,022**	2,993
Prepayment for investment in a company		**–**	(5,000)
Advances to business partners and a third-party		**(14,000)**	(3,000)
Disposal of a subsidiary		**(2,076)**	–
Investments in jointly controlled entities		**(165)**	–
Net cash used in investing activities		**(125,763)**	(7,793)
Cash flows from financing activities			
Proceeds from bank and other borrowings		**59,143**	25,200
Repayments of bank and other borrowings		**(30,552)**	(50,359)
Principal and interest element of lease payments	*15*	**(6,917)**	(8,512)
Proceeds from issuance of new shares, net of issuance cost		**–**	138,213
Purchase of treasury shares		**(8,151)**	–
Dividends paid to non-controlling interests		**(3,698)**	–
Interest paid		**(992)**	(2,110)
Net cash generated from financing activities		**8,833**	102,432
Net (decrease)/increase in cash and cash equivalents		**(96,780)**	159,376
Cash and cash equivalents at beginning of the period		**705,798**	333,411
Effects of exchange rate changes on cash and cash equivalents		**(17,468)**	(2,058)
Cash and cash equivalents at the end of the period		**591,550**	490,729

The above condensed consolidated statement of cash flows should be read in conjunction with the accompanying notes.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION

1 GENERAL INFORMATION

Beijing UBOX Online Technology Corp. (北京友寶在線科技股份有限公司) (the "Company"), formerly known as Beijing UBOX Technology & Trade Company Limited (北京友博科斯科貿有限公司), was incorporated in the People's Republic of China (the "PRC") as a wholly foreign-owned limited liability company on March 1, 2012 and converted into a joint stock company with limited liability on September 10, 2015. The address of the Company's registered office is Room 128, Yunkai Real Estate Office Building, No. 8 Kangbao Road, Economic Development Zone, Miyun District, Beijing, the PRC. The Company's shares have been listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "Listing") since November 3, 2023 (the "Listing Date").

The Company and its subsidiaries (collectively the "Group") are primarily engaged in the unmanned retail business, merchandise wholesale, advertising and system support services and others.

The interim condensed consolidated financial statements ("Interim Financial Information") are presented in Renminbi ("RMB"), unless otherwise stated, and have been approved for issue by the Board of Directors on August 28, 2026.

2 BASIS OF PREPARATION

The Interim Financial Information for the six-month reporting period ended June 30, 2026 has been prepared in accordance with HKAS 34 *Interim Financial Reporting*.

The Interim Financial Information does not include all of the notes normally included in annual consolidated financial statements. Accordingly, this report should be read in conjunction with the annual consolidated financial statements for the year ended December 31, 2025 ("2025 Financial Statements").

The accounting policies adopted are consistent with those of the 2025 Financial Statements, except for the adoption of new and amended standards as set out below.

(a) New and amended standards adopted by the Group

The Group has applied the following amendment for the first time from January 1, 2026:

- Classification and Measurement of Financial Instruments – Amendments to HKFRS 9 and HKFRS 7;
- Contracts Referencing Nature – dependent Electricity – Amendments to HKFRS 9 and HKFRS 7;
- Annual Improvements to HKFRS Accounting Standards – Volume 11 – Amendments to HKFRS Accounting Standards

The adoption of the amendment to standard does not have significant impact on the Interim Financial Information.

2 BASIS OF PREPARATION – *continued*

(b) New and amended standards and interpretations not yet adopted

The following amendments to standards have not come into effect for the financial year beginning on January 1, 2026 and have not been early adopted by the Group in preparing the condensed consolidated interim financial statements.

		Effective for annual periods beginning on or after
HKFRS 18	Presentation and Disclosure in Financial Statements	January 1, 2027
HKFRS 19	Subsidiaries without Public Accountability: Disclosures	January 1, 2027
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency	January 1, 2027
Amendments to HKFRS 10 and HKAS 28	Sale or contribution of assets between an investor and its associate	To be determined
Amendment to HK Int 5	Hong Kong Interpretation 5 – Presentation of Financial Statements Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	January 1, 2027

The Group does not expect these amendments to have a material impact on its operations or financial statements.

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow and fair value interest rate risk), credit risk and liquidity risk.

There were no significant changes in any material risk management policies during the six months ended June 30, 2026.

3 FINANCIAL RISK MANAGEMENT – *continued*

3.1 Financial risk factors – *continued*

(a) Liquidity risk

To manage the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the senior management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

The table below analyzes the Group's financial liabilities into relevant maturity grouping based on the remaining period at the end of each reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Less than 1 year RMB'000	Between 1 and 5 years RMB'000	Total contractual cash flows RMB'000	Carrying amount Total RMB'000
(Unaudited)				
As at June 30, 2026				
Trade payables	187,128	–	187,128	187,128
Other payables and accruals (excluding salaries, wages and bonuses payables and other taxes payables)	204,470	–	204,470	204,470
Lease liabilities	10,003	8,474	18,477	17,728
Bank borrowings	89,309	–	89,309	87,792
	490,910	8,474	499,384	497,118

	Less than 1 year RMB'000	Between 1 and 5 years RMB'000	Total contractual cash flows RMB'000	Carrying amount Total RMB'000
As at December 31, 2025				
Trade payables	192,132	–	192,132	192,132
Other payables and accruals (excluding salaries, wages and bonuses payables and other taxes payables)	201,496	–	201,496	201,496
Lease liabilities	11,358	8,589	19,947	19,172
Bank borrowings	49,876	10,000	59,876	59,201
	454,862	18,589	473,451	472,001

3 FINANCIAL RISK MANAGEMENT – *continued*

3.2 Capital management

The Group's objectives on managing capital are to safeguard the Group's ability to continue as a going concern and support the sustainable growth of the Group in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to enhance equity holders' value in the long-term.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt. The Group monitors capital on basis of the gearing ratio. This ratio is calculated as net debts divided by total equity. Net debts include borrowings and lease liabilities, less cash and cash equivalents and restricted cash. Total capital is calculated as "equity" as shown in the consolidated statements of financial position. As at June 30, 2026 and December 31, 2025, the Group has a net cash position.

3.3 Fair value measurements of financial instruments

This section explains the judgments and estimates made in determining the fair values of the financial instruments that are recognized and measured at fair value in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the three levels prescribed under the accounting standards.

The tables below analyze the Group's financial instruments carried at fair value as at June 30, 2026 and December 31, 2025 by level of the inputs to valuation techniques used to measure fair value. Such inputs are categorized into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2); and
- Inputs for the asset or liability that are not based on observable market data (that is unobservable inputs) (level 3).

3 FINANCIAL RISK MANAGEMENT – *continued*

3.3 Fair value measurements of financial instruments – *continued*

	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	Total RMB'000
(Unaudited)				
As at June 30, 2026				
Financial assets at fair value through profit or loss ("FVPL")				
Investments in unlisted equity securities *(Note 18(a))*	–	–	7,900	7,900

	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	Total RMB'000
As at December 31, 2025				
Financial assets at FVPL				
Investments in unlisted equity securities *(Note 18(a))*	–	–	7,900	7,900

3.3.1 Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include:

- The use of quoted market prices or dealer quotes for similar instruments;
- The discounted cash flow model and unobservable inputs mainly including assumptions of expected future cash flows and discount rate;
- The latest round financing, i.e. the prior transaction price or the third-party pricing information; and
- A combination of observable and unobservable inputs, including risk-free rate, expected volatility, discount rate for lack of marketability, market multiples, etc.

There were no changes to valuation techniques during the period.

All of the resulting fair value estimates are included in level 3, where the fair values have been determined by using market approach.

3 FINANCIAL RISK MANAGEMENT – *continued*

3.3 Fair value measurements of financial instruments – *continued*

3.3.2 Fair value measurements using significant unobservable inputs (level 3)

There were no changes in the level 3 items for the six months ended June 30, 2026 and 2025.

3.3.3 Valuation process, inputs and relationships to fair value

A team in the finance department of the Group performs the valuations of financial instruments required for financial reporting purposes, including the level 3 fair values. This team reports directly to the Chief Financial Officer ("CFO"). Discussions of valuation processes and results are held between the CFO and the valuation team at least once a year. External valuation experts will be involved when necessary.

At each financial year end the finance department:

- verifies all major inputs to the valuation report;
- assesses valuation movements when compared to the prior year valuation report; and
- holds discussions with the independent valuer when necessary.

The valuation of the level 3 instruments mainly included investments in unlisted equity securities. As these instruments are not traded in an active market, their fair values have been determined by using market approach.

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the Interim Financial Information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this Interim Financial Information, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the 2025 Financial Statements.

5 SEGMENT INFORMATION

(a) Description of segments and principal activities

The Group's chief operating decision-maker ("CODM") has been identified as executive directors of the Company. The executive directors review the Group's internal report, which is prepared based on a number of factors, including but not limited to customer base, homogeneity of products and technology, in order to assess performance and allocate resources. Management has determined the operating segments based on these reports. The Group has identified the following operating segments:

- Unmanned retail business — Consists of sales of fast-moving consumer goods such as food and beverage to end customers through a network of vending machines located at the point of sales ("POSs") developed by the Group or POS partners.

- Merchandise wholesale — Consist of merchandise wholesale to the customers.

- Advertising and system support services — Consist of provision of (i) merchandise display advertising services, and (ii) revenue derived from fees charged to operators of vending machines that are not operated under its direct operation model or partner model for using its operation system.

- Others — Consist of provision of (i) mobile device distribution services, (ii) vending machine sales and leases and (iii) others.

The CODM assesses the performance of the operating segments based on the revenue and gross profit of each segment. The selling and marketing expenses, general and administrative expenses, research and development expenses and net impairment (losses)/gains on financial assets are not included in the measure of the segments' performance which is used by the steering committee as the basis for the purpose of resource allocation and assessment of segment performance. Other income, other losses, net, finance income/(costs), net and share of results of investments accounted for using the equity method and income tax expense are also not allocated to individual operating segment. There were no separate segment assets and segment liabilities information provided to the CODM, as CODM does not use this information to allocate resources or to evaluate the performance of the operating segments.

Substantially all of the businesses of the Group are carried out in the PRC. Accordingly, no geographic information is presented.

5 SEGMENT INFORMATION – *continued*

(b) Segment information

There were no material inter-segment sales during the six months ended June 30, 2026 and 2025. The revenue for external customers reports to the CODM are measured in a manner consistent with that applied in the consolidated statement of comprehensive loss.

The segment information are as follows:

	Six months ended June 30, 2026				
	Unmanned retail business RMB'000	Merchandise wholesale RMB'000	Advertising and system support services RMB'000	Others RMB'000	Total RMB'000
(Unaudited)					
Revenue from external customer	962,384	155,928	42,379	122,892	1,283,583
Cost of sales	(471,240)	(150,901)	(190)	(129,810)	(752,141)
Gross profit	491,144	5,027	42,189	(6,918)	531,442

	Six months ended June 30, 2025				
	Unmanned retail business RMB'000	Merchandise wholesale RMB'000	Advertising and system support services RMB'000	Others RMB'000	Total RMB'000
(Unaudited)					
Revenue from external customer	861,651	272,785	70,879	96,755	1,302,070
Cost of sales	(454,792)	(266,885)	(867)	(98,788)	(821,332)
Gross profit	406,859	5,900	70,012	(2,033)	480,738

6 REVENUE

The Group's revenue includes revenue from unmanned retail business, merchandise wholesale, advertising and system support services and others. Revenue is stated net of value-added tax ("VAT") in the PRC and comprises the following:

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Revenue from contracts with customers		
Revenue from unmanned retail business	**962,384**	861,651
– Direct operation model	**297,268**	241,906
– Partner model	**665,116**	619,745
Revenue from merchandise wholesale	**155,928**	272,785
Revenue from advertising and system support services	**42,379**	70,879
Revenue from others	**122,892**	96,755
	1,283,583	1,302,070

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Timing of revenue recognition		
At a point in time		
– Unmanned retail business	**962,384**	861,651
– Merchandise wholesale	**155,928**	272,785
– Advertising and system support services	**17,537**	16,956
– Others	**114,107**	87,859
Over time		
– Advertising and system support services	**24,842**	53,923
– Others	**1,684**	4,290
Lease income from vending machine leases	**7,101**	4,606
	1,283,583	1,302,070

6 REVENUE – *continued*

(a) There was no individual customer contributing over 10% of the total revenue for the six months ended June 30, 2026 and 2025.

(b) **Liabilities related to contracts with customers**

The Group has recognized the following liabilities related to contracts with customers:

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Contract liabilities	**19,359**	21,604

Contract liabilities of the Group mainly arise from the non-refundable advance payments made by customers while the underlying services or goods are yet to be provided or delivered.

(c) **Revenue recognized in relation to contract liabilities**

The following table shows how much of the revenue is recognized during the six months ended June 30, 2026 and 2025 relates to carried-forward contract liabilities.

	Six months ended June 30,	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Revenue recognized that was included in the balance of contract liabilities at the beginning of the period	**8,063**	7,183

All contracts are for periods of one year or less or are billed based on time incurred. As permitted under HKFRS15, the transaction price allocated to these unsatisfied contracts is not disclosed.

7 EXPENSES BY NATURE

	Six months ended June 30, 2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Cost of inventories sold	**722,894**	799,037
POSs operation and development expenses	**306,185**	253,404
Logistics and transportation expenses	**88,125**	77,415
Employee benefit expenses excluding share-based compensation	**87,245**	83,832
Depreciation of property and equipment *(Note 14)*	**45,680**	38,938
Professional service fees	**16,171**	13,884
Amortization of intangible assets *(Note 16)*	**8,834**	7,507
Short-term and low-value leases expenses *(Note 15)*	**8,214**	6,893
Office expenses	**7,790**	4,394
Depreciation of right-of-use assets *(Note 15)*	**6,381**	7,123
Bank and payment charges	**4,286**	5,363
Traveling and entertainment expenses	**4,107**	3,107
Repair and maintenance expenditures	**3,792**	4,714
Taxes and surcharges	**3,740**	5,314
Auditor's remuneration		
– Non-audit services	**500**	800
Share-based compensation expenses *(Note 23)*	**378**	7,095
Others	**21,095**	27,461
Total cost of sales, selling and marketing expenses, general and administrative expenses and research and development expenses	**1,335,417**	1,346,281

8 OTHER INCOME

	Six months ended June 30, 2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Government grant	**258**	1,095
Interest income arising from other receivables and bank deposits	**140**	90
Additional deduction of input value-added tax	**19**	19
Others	**72**	136
	489	1,340

9 OTHER LOSSES, NET

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Net foreign exchange losses	**17,468**	2,058
Net losses on disposal of property and equipment	**964**	312
Net gains on disposal of a subsidiary	**(390)**	–
Others	**(122)**	620
	17,920	2,990

10 FINANCE INCOME/(COSTS), NET

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Finance income		
Interest income from bank deposits	**9,358**	1,556
Finance costs		
Interest expenses on borrowings	**(992)**	(2,110)
Interest expenses on lease liabilities	**(340)**	(1,204)
Finance income/(costs), net	**8,026**	(1,758)

11 INCOME TAX EXPENSE

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Current income tax	**122**	491
Deferred income tax *(Note 24)*	**2,881**	572
Income tax expense	**3,003**	1,063

12 LOSS PER SHARE

(a) Basic loss per share

Basic loss per share is calculated by dividing the loss attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the six months ended June 30, 2026 and 2025, excluding treasury shares.

	Six months ended June 30,	
	2026	2025
	(Unaudited)	(Unaudited)
Loss attributable to owners of the Company (RMB'000)	**(63,597)**	(31,951)
Weighted average number of ordinary shares outstanding (thousand)	**984,775**	810,817
Basic loss per share (RMB)	**(0.06)**	(0.04)

(b) Diluted loss per share

Diluted loss per share is calculated by adjusting the weighted average number of shares outstanding to assume conversion of all dilutive potential ordinary shares.

As the Group incurred loss for the six months ended June 30, 2026 and 2025, respectively, the impact of share options as detailed in Note 23 was not included in the calculation of diluted loss per share as their inclusion would be anti-dilutive. Accordingly, diluted loss per share for the six months ended June 30, 2026 and 2025 is the same as basic loss per share.

13 DIVIDENDS

No dividends have been paid or declared to the shareholders of the Company for the six months ended June 30, 2026 and 2025, respectively.

14 PROPERTY AND EQUIPMENT

	Vending machines RMB'000	Electronic equipment RMB'000	Motor vehicles RMB'000	Office equipment and others RMB'000	Leasehold improvements RMB'000	Total RMB'000
(Unaudited)						
As at January 1, 2025						
Cost	1,113,465	13,592	21,060	8,715	870	1,157,702
Accumulated depreciation	(819,985)	(12,396)	(18,092)	(7,947)	(870)	(859,290)
Accumulated impairment	(49,470)	–	–	–	–	(49,470)
Net book amount	244,010	1,196	2,968	768	–	248,942
Six months ended June 30, 2025						
Opening net book amount	244,010	1,196	2,968	768	–	248,942
Additions	8,442	247	1,641	105	–	10,435
Disposals	(510)	(2)	(60)	(11)	–	(583)
Depreciation charge	(38,006)	(300)	(533)	(99)	–	(38,938)
Closing net book amount	213,936	1,141	4,016	763	–	219,856
As at June 30, 2025						
Cost	1,118,492	13,832	21,502	8,725	–	1,162,551
Accumulated depreciation	(855,302)	(12,691)	(17,486)	(7,962)	–	(893,441)
Accumulated impairment	(49,254)	–	–	–	–	(49,254)
Net book amount	213,936	1,141	4,016	763	–	219,856
(Unaudited)						
As at January 1, 2026						
Cost	1,002,995	13,780	20,870	8,619	–	1,046,264
Accumulated depreciation	(777,814)	(12,966)	(16,922)	(7,796)	–	(815,498)
Accumulated impairment	(41,965)	–	–	–	–	(41,965)
Net book amount	183,216	814	3,948	823	–	188,801
Six months ended June 30, 2026						
Opening net book amount	183,216	814	3,948	823	–	188,801
Additions	80,392	629	396	195	–	81,612
Disposals	(6,510)	–	(4)	–	–	(6,514)
Depreciation charge	(44,864)	(209)	(513)	(94)	–	(45,680)
Closing net book amount	212,234	1,234	3,827	924	–	218,219
As at June 30, 2026						
Cost	1,040,710	14,399	21,188	8,809	–	1,085,106
Accumulated depreciation	(786,511)	(13,165)	(17,361)	(7,885)	–	(824,922)
Accumulated impairment	(41,965)	–	–	–	–	(41,965)
Net book amount	212,234	1,234	3,827	924	–	218,219

15 LEASES

This note provides information for leases where the Group is a lessee.

(a) Amounts recognized in the consolidated statement of financial position

The consolidated statement of financial position shows the following amounts relating to leases:

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Right-of-use assets		
– Warehouse	**18,167**	17,467
– Buildings	**644**	2,536
– Motor vehicles	**–**	56
	18,811	20,059
Lease liabilities		
– Current	**9,547**	10,902
– Non-current	**8,181**	8,270
	17,728	19,172

(b) Amounts recognized in the consolidated statement of comprehensive loss

The consolidated statement of comprehensive loss shows the following amounts relating to leases:

	Six months ended June 30, 2026 RMB'000 (Unaudited)	Six months ended June 30, 2025 RMB'000 (Unaudited)
Depreciation charge of right-of-use assets	**6,381**	7,123
Interest expense (included in finance costs)	**340**	1,204
Expense relating to short-term and low-value leases (included in expenses)	**8,214**	6,893

The total cash outflow from financing activities for leases during the six months ended June 30, 2026 and 2025 were RMB6,917,000 and RMB8,512,000 respectively. The total cash outflow from operating activities for the short-term leases and low-value leases during the six months ended June 30, 2026 and 2025 were RMB8,214,000 and RMB6,893,000 respectively.

16 INTANGIBLE ASSETS

	Goodwill RMB'000	Internally generated software RMB'000	Purchased software RMB'000	Authorized contracts RMB'000	Total RMB'000
(Unaudited)					
As at January 1, 2025					
Cost	195,182	91,624	101,449	–	388,255
Accumulated amortization	–	(69,674)	(57,067)	–	(126,741)
Accumulated impairment	(179,161)	(14,947)	–	–	(194,108)
Net book amount	16,021	7,003	44,382	–	67,406
Six months ended June 30, 2025					
Opening net book amount	16,021	7,003	44,382	–	67,406
Additions	–	–	35	–	35
Amortization charge	–	(2,900)	(4,607)	–	(7,507)
Closing net book amount	16,021	4,103	39,810	–	59,934
As at June 30, 2025					
Cost	195,182	91,624	101,484	–	388,290
Accumulated amortization	–	(72,574)	(61,674)	–	(134,248)
Accumulated impairment	(179,161)	(14,947)	–	–	(194,108)
Net book amount	16,021	4,103	39,810	–	59,934
(Unaudited)					
As at January 1, 2026					
Cost	**230,320**	**91,624**	**101,503**	**39,900**	**463,347**
Accumulated amortization	**–**	**(75,987)**	**(66,161)**	**(1,425)**	**(143,573)**
Accumulated impairment	**(179,161)**	**(14,947)**	**–**	**–**	**(194,108)**
Net book amount	**51,159**	**690**	**35,342**	**38,475**	**125,666**
Six months ended June 30, 2026					
Opening net book amount	**51,159**	**690**	**35,342**	**38,475**	**125,666**
Additions	**–**	**–**	**96**	**–**	**96**
Amortization charge	**–**	**(690)**	**(4,496)**	**(3,648)**	**(8,834)**
Closing net book amount	**51,159**	**–**	**30,942**	**34,827**	**116,928**
As at June 30, 2026					
Cost	**230,320**	**91,624**	**101,599**	**39,900**	**463,443**
Accumulated amortization	**–**	**(76,677)**	**(70,657)**	**(5,073)**	**(152,407)**
Accumulated impairment	**(179,161)**	**(14,947)**	**–**	**–**	**(194,108)**
Net book amount	**51,159**	**–**	**30,942**	**34,827**	**116,928**

17 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Investment in a joint venture *(a)*	3,347	4,300
Investment in associates *(b)*	42,661	43,718
	46,008	48,018

(a) Investments in a joint venture

	Six months ended June 30,	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
At the beginning of the period	4,300	–
Addition	165	–
Share of loss of a joint venture	(1,118)	–
At the end of the period	3,347	–

(b) Investments in associates

	Six months ended June 30,	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
At the beginning of the period	43,718	44,082
Share of loss of associates	(1,057)	(1,598)
At the end of the period	42,661	42,484

18 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Investments in unlisted equity securities *(a)*	7,900	7,900

(a) Investments in unlisted equity securities

The Group's and the Company's investments in unlisted equity securities included in financial assets at FVPL represent the investment in certain privately owned companies.

Movements of investments in unlisted equity securities included in financial assets at FVPL were as follows:

	Six months ended June 30,	
	2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
At the beginning of the period	7,900	14,200
Changes in fair value	–	–
At the end of the period	7,900	14,200

19 INVENTORIES

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Raw materials	20,301	21,274
Merchandise	177,660	152,236
Machines held for sale	28,942	31,659
Less: provision for impairment	(6,080)	(6,080)
	220,823	199,089

20 TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Trade receivables *(a)*	86,291	92,342
Less: Allowance for impairment	(12,135)	(12,762)
Trade receivables – net	74,156	79,580
Prepayments for purchase of machines	136,836	119,663
Prepayments for purchase of inventories	38,181	30,086
Prepayments for POSs expenses	37,736	46,920
Prepayments for professional services	–	5,000
Others	5,413	6,535
Prepayments	218,166	208,204
Deposits	47,665	43,215
Amounts due from POS partners *(i)*	32,246	34,220
Deductible input value-added tax	12,473	22,529
Advances to and receivables from business partners *(ii)*	12,311	11,033
Advances to staffs	6,239	5,391
Advance to independent third-party companies	11,200	2,500
Others	12,015	11,783
Less: Allowance for impairment of deposits and other receivables	(1,783)	(6,205)
Deposits and other receivables – net	132,366	124,466
Trade receivables, prepayments, deposits and other receivables	424,688	412,250
Less: Non-current portion		
– Prepayment and other receivables	(139,882)	(122,107)
Current portion	284,806	290,143

(i) Amounts due from POSs partners represent advanced costs for developing POSs paid by the Group, which would be deducted from their share of income and typically to be settled on a monthly basis.

(ii) As at June 30, 2026, advances to business partners with a total carrying amount of RMB6,311,000 were interest-bearing at interest rates ranging from 4% to 12% per annum. Other advances to and receivables from business partners were interest-free and unsecured.

20 TRADE RECEIVABLES, PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES – *continued*

(a) Trade receivables

Trade receivables mainly arise from wholesales, sales of vending machines and advertising and system support services and others. Customers are generally granted credit terms of 30 to 180 days. The aging analysis of trade receivables based on merchandise and services delivery date or invoice date is as follows:

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
0 to 3 months	**60,464**	74,397
3 to 6 months	**6,056**	4,393
6 to 12 months	**8,088**	2,690
1 to 2 years	**3,814**	2,150
2 to 3 years	**1,017**	1,656
3 to 4 years	**1,624**	2,898
Over 4 years	**5,228**	4,158
	86,291	92,342

As at June 30, 2026 and December 31, 2025, trade receivables were mainly denominated in RMB.

21 CASH AND CASH EQUIVALENTS AND RESTRICTED CASH

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Cash at bank and on hand	**607,965**	649,224
Term deposits with initial terms within three months	**–**	72,258
Less: Restricted cash	**(16,415)**	(15,684)
Cash and cash equivalents	**591,550**	705,798

22 SHARE CAPITAL

	Number of ordinary shares	Share capital RMB'000
Issued and fully paid		
As at January 1, 2025	779,835,433	779,835
Issuance of ordinary shares *(i)*	51,635,500	51,636
As at June 30, 2025	831,470,933	831,471
(Unaudited)		
As at January 1, 2026 and June 30, 2026	988,970,933	988,971

(i) On March 14, 2025, the Company issued 51,635,500 new ordinary shares at par value of RMB1 per share for cash consideration of HKD3.01 each, and raised gross proceeds of approximately HKD155,423,000 (equivalent to approximately RMB143,393,000). The share capital and share premium arising from the issuance were approximately RMB51,636,000 and RMB86,577,000 respectively.

Incremental costs that are directly attributable to the issuance of the new shares were approximately RMB5,180,000, which were accounted for a deduction against the share premium arising from the issuance.

23 SHARE-BASED COMPENSATION

In May 2021, the directors of the Company approved the establishment of an employee share option plan ("Pre-IPO Incentive Scheme") with the purpose of incentivizing the management members and core employees (the "Participants") of the Group to further promote the development and in recognition of their contributions. Under the Pre-IPO Incentive Scheme, the Group granted options to the Participants on January 10, 2023 (the "Grant Date") to acquire up to 37,750,000 shares of the Company at a price of RMB1.99 per share.

In light of the absence of liquidity in the unlisted shares, the Board considered that the Pre-IPO Incentive Scheme shall no longer serve the purpose of incentivising the Participants. Accordingly, with effect from 28 April 2026, the Board resolved to: (i) terminate the Pre-IPO Incentive Scheme with immediate effect; (ii) cancel all options granted under the Pre-IPO Incentive Scheme which remained unvested, unexercised or expired but not yet exercised.

Subject to satisfaction of the relevant conditions of exercise, the Options shall be exercisable after the Listing Date in three batches, arrangement and valuation results set out as below:

Exercise period	Duration	Proportion of exercisable Share Options to the total number of Share Options granted	Number of share options	Exercise price (in RMB)	Fair value per option (in RMB)
Exercise period in respect of the first batch of the Options	For a period of 12 months commencing on the later of: (i) first trading day after the expiration of the 12-month period from the date of grant and (ii) the Listing Date (the "First Exercise Date")	40%	15,100,000	1.99	4.24
Exercise period in respect of the second batch of the Options	Commencing on the first trading day after the expiration of the 12-month period from the First Exercise Date and ending on the last trading day of the 24-month period from the First Exercise Date	30%	11,325,000	1.99	4.38
Exercise period in respect of the third batch of the Options	Commencing on the first trading day after the expiration of the 24-month period from the First Exercise Date and ending on the last trading day of the 36-month period from the First Exercise Date	30%	11,325,000	1.99	4.49

23 SHARE-BASED COMPENSATION – *continued*

The shares to be issued to the Participants pursuant to the exercise of the options are subject to below lock-up restrictions where the Participants is a director, supervisor or a member of the senior management of the Company: (i) the number of shares which may be transferred by the Participants each year during his/her tenure of office shall not exceed 25% of the total number of the shares held by him/her, and (ii) the Participants shall not transfer any shares held by him/her within (a) one year from the Listing Date and (b) six months after his/her resignation from the positions held in the Group.

The fair value of the employee service received in exchange for the grant of equity instruments is recognized as an expense. The total amount to be expensed is determined by reference to the fair value of the equity instruments granted:

- including any market performance conditions (e.g., the entity's share price);
- excluding the impact of any service and non-market performance vesting conditions (e.g., profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- including the impact of any non-vesting conditions (e.g., the requirement for employees to save or holdings shares for a specific period of time).

The total expense is recognized over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each period, the entity revises its estimates of the number of options that are expected to vest based on the non-market vesting and service conditions. It recognizes the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.

Movements in the number of share options outstanding are as follows:

	2026		2025	
	Average exercise price in RMB (Unaudited)	**Number of share options (Unaudited)**	Average exercise price in RMB (Unaudited)	Number of share options (Unaudited)
At January 1	**1.99**	**30,100**	1.99	30,150
Granted	**–**	**–**	–	–
Forfeited	**1.99**	**(30,100)**	1.99	(50)
At June 30	**1.99**	**–**	1.99	30,100
Vested and exercisable at June 30		**–**		23,515

24 DEFERRED INCOME TAX

The analysis of deferred income tax assets and deferred income tax liabilities is as follows:

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Deferred income tax assets:		
– To be recovered after more than 12 months	**14,039**	14,243
– To be recovered within 12 months	**2,961**	6,670
	17,000	20,913
Set-off of deferred income tax assets pursuant to set-off provision	**(4,251)**	(4,443)
Net deferred income tax assets	**12,749**	16,470
Deferred income tax liabilities:		
– To be recovered after more than 12 months	**(11,613)**	(12,645)
– To be recovered within 12 months	**(1,691)**	(1,691)
	(13,304)	(14,336)
Set-off of deferred income tax liabilities pursuant to set-off provision	**4,251**	4,443
Net deferred income tax liabilities:	**(9,053)**	(9,893)

25 TRADE PAYABLES

As at June 30, 2026 and December 31, 2025, the aging analysis of the trade payables based on invoice date were as follows:

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
0 to 3 months	**173,564**	184,745
3 to 6 months	**1,830**	554
6 to 12 months	**6,468**	1,177
1 to 2 years	**2,091**	1,770
2 to 3 years	**1,160**	1,445
Over 3 years	**2,015**	2,441
	187,128	192,132

26 OTHER PAYABLES AND ACCRUALS

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Accrued and payments of POSs operation expenses	**99,869**	93,065
Deposits from POSs partners	**42,481**	41,572
Salaries, wages and bonuses payable	**31,233**	33,164
Advances from non-controlling interests	**16,599**	16,599
Accrued liabilities *(i)*	**14,996**	14,996
Other taxes payable	**5,426**	9,318
Capital contribution payable to a joint venture	**4,300**	4,300
Advances from business partners	**4,125**	9,558
Listing expenses payable	**1,762**	1,762
Professional service fees payable	**500**	3,500
Others	**19,838**	16,144
	241,129	243,978

(i) As of June 30, 2026 and December 31, 2025, there were certain claims pending in the courts and arbitrations, or otherwise unsolved, the accrued liabilities mainly represented provision for an unsettled claim with a supplier.

27 BORROWINGS

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Current		
Short-term bank borrowings – guaranteed *(a)*	**69,143**	45,200
Current portion of long-term bank borrowings – guaranteed	**9,950**	40
Other loans *(b)*	**8,699**	–
Current portion of long-term bank borrowings – guaranteed and secured	**–**	4,031
	87,792	49,271
Non-current		
Long-term bank borrowings	**–**	9,930
	–	9,930
	87,792	59,201

(a) As at June 30, 2026 and December 31, 2025, the short-term bank borrowings of RMB69,143,000 and RMB45,200,000, respectively, were guaranteed by the Company and certain of its subsidiaries.

(b) As of June 30, 2026, RMB8,699,000 was borrowed from an independent third-party.

(c) As at June 30, 2026, the weighted average interest rate of short-term bank borrowings was 2.66% (2025: 3.13%), and the weighted average interest rate of long-term bank borrowings was 2.8% (2025: 4.52%).

(d) The fair values of the respective borrowings approximated their carrying amounts.

(e) The carrying amounts of the borrowings were mainly denominated in RMB.

28 CAPITAL COMMITMENTS

As at June 30, 2026 and December 31, 2025, the Group has no significant capital expenditure contracted for but not recognized as liabilities.

29 SIGNIFICANT RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability, directly or indirectly, control the other party or exercise significant influence over the other party in making financial and operation decisions. Parties are also considered to be related if they are subject to common control. Members of key management and their close family members of the Group are also considered as related parties.

Save as disclosed elsewhere in the interim condensed consolidated financial information, the directors of the Company are of the view that the following parties were related parties that had transactions or balances with the Group for the six months ended June 30, 2026 and 2025:

(a) Names and relationships with related parties

Company	Relationship
Alipay.com Co., Ltd. ("Alipay China")	Entity controlled by the same group of a shareholder, which has significant influence on the Group
Hangzhou Huanxu Information Technology Co., Ltd. ("Hangzhou Huanxu")	Entity controlled by the same group of a shareholder, which has significant influence on the Group
Alipay (Hangzhou) Information Technology Co., Ltd. ("Alipay Hangzhou")	Entity controlled by the same group of a shareholder, which has significant influence on the Group
Hangzhou Ant Future Technology Co., Ltd. ("Hangzhou Ant Future")	Entity controlled by the same group of a shareholder, which has significant influence on the Group
Hangzhou Huanyao Technology Co., Ltd. ("Hangzhou Huanyao")	Entity controlled by the same group of a shareholder, which has significant influence on the Group
Sesame Credit Management Co., Ltd. ("Sesame Credit")	Entity controlled by the same group of a shareholder, which has significant influence on the Group

29 SIGNIFICANT RELATED PARTY TRANSACTIONS – *continued*

(b) Significant related party transactions

All the transactions with related parties below were on terms mutually agreed by both parties.

	Six months ended June 30, 2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Sales of goods		
Associates of the Group	**112**	365
Provision of services		
Alipay Hangzhou	**5,387**	43
Hangzhou Huanyao	**303**	1,182
Hangzhou Huanxu	**–**	1,984
	5,690	3,209
Purchase of goods		
Alipay Hangzhou	**13,519**	–
Purchase of services		
Alipay China	**4,512**	4,533
Associates of the Group	**583**	2,176
Hangzhou Huanxu	**99**	95
Sesame Credit	**1**	–
	5,195	6,804
Interest income		
Associates of the Group	**–**	90

(c) Key management personnel compensation

	Six months ended June 30, 2026 RMB'000 (Unaudited)	2025 RMB'000 (Unaudited)
Salaries, wages and bonuses	**1,842**	2,715
Pension costs – defined contribution plans	**104**	234
Other social security costs, housing benefits and other employee benefits	**93**	213
Share-based compensation	**310**	5,227
	2,349	8,389

29 SIGNIFICANT RELATED PARTY TRANSACTIONS – *continued*

(d) Balances with related parties

All the balances with related parties below were unsecured and repayable within one year.

	As at June 30, 2026 RMB'000 (Unaudited)	As at December 31, 2025 RMB'000
Trade in nature and included in:		
Trade receivables		
Associates of the Group	**5,853**	5,853
Hangzhou Huanyao	**–**	33
	5,853	5,886
Other receivables		
Alipay Hangzhou	**50**	50
	50	50
Contract liabilities		
Hangzhou Huanxu *(i)*	**9,024**	15,120
Alipay Hangzhou	**9**	–
	9,033	15,120
Other payables		
Non-controlling interests in subsidiaries	**16,599**	16,599
Joint venture of the Group	**4,300**	4,300
Associates of the Group	**–**	29
	20,899	20,928

(i) The balance represents advancement from Hangzhou Huanxu for advertising and promotion of its payment service products (for example, biometric authentication payment services and merchandise recognition services) on the Group's vending machines.

30 SUBSEQUENT EVENTS

There is no material subsequent event happened after June 30, 2026.