

PATEO

博泰車聯網科技(上海)股份有限公司

PATEO CONNECT Technology (Shanghai) Corporation

(A joint stock company established in the People's Republic of China with limited liability)

Stock Code : 2889



2026

INTERIM REPORT

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Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Ying Zhenkai (應臻愷)
(Chairman of the Board and General Manager)
Mr. Zhang Fukai (張富凱)
Ms. Xu Zhenhui (徐真慧)
Mr. Lai Weilin (賴偉林)

Employee Director

Mr. Zhang Yi (張毅)

Non-executive Directors

Mr. Wang Bihui (王碧輝)
Mr. Ma Xiaoyong (馬曉詠)
Mr. Gu Yuekun (顧月坤)
(appointed on January 29, 2026 and
resigned on September 29, 2026)

Independent Non-executive Directors

Dr. Li Yuanpeng (李遠鵬)
Mr. Pang Chunlin (龐春霖)
Mr. Zhang Xiaoliang (張曉亮)
Dr. Liu Gongshen (劉功申)
Ms. Xu Lili (徐黎黎)
Dr. Gu Jinyu (古金宇)
(appointed on January 29, 2026)
Dr. Huang Xiaolin (黃曉霖)
(appointed on January 29, 2026)

AUDIT COMMITTEE

Dr. Li Yuanpeng (李遠鵬) (Chairman)
Mr. Zhang Xiaoliang (張曉亮)
Ms. Xu Lili (徐黎黎)

REMUNERATION COMMITTEE

Dr. Liu Gongshen (劉功申) (Chairman)
Mr. Ying Zhenkai (應臻愷)
Dr. Li Yuanpeng (李遠鵬)

NOMINATION COMMITTEE

Mr. Pang Chunlin (龐春霖) (Chairman)
Ms. Xu Zhenhui (徐真慧)
Mr. Zhang Xiaoliang (張曉亮)

JOINT COMPANY SECRETARIES

Dr. Liu Yicheng (劉意成)
(resigned on March 16, 2026)
Ms. Leung Hoi Yan (梁皚欣)

AUTHORIZED REPRESENTATIVES

Mr. Ying Zhenkai (應臻愷)
Ms. Leung Hoi Yan (梁皚欣)

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LISTING DATE

September 30, 2025

This interim report ("**Interim Report**") (in both English and Chinese versions) has been posted on the website of the Stock Exchange and the Company's website at www.pateo.com.cn. Shareholders may at any time choose to change their choice of language and request for printed form of all Corporate Communications from the Company by giving notice in writing by post to the Company's H Share Registrar, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong or by email at pateoconnect.ecom@computershare.com.hk.



Financial Performance Highlights

The financial highlights of the Group for the six months ended June 30, 2026 as compared with the corresponding period of the previous year are set out below:

	Six months ended June 30		Year-on-Year change
	2026	2025	
	(Unaudited)	(Unaudited)	
	(RMB'000, except percentages)		
Revenue	2,228,403	1,086,303	105.1%
Gross profit	257,130	156,099	64.7%
Loss before tax	(307,613)	(227,371)	35.3%
Loss for the period	(307,228)	(227,371)	35.1%
Non-IFRS measure:			
Adjusted net loss for the period ^{Note}	(105,024)	(162,085)	(35.2%)

Note: We define adjusted loss for the period as loss for the period adjusted by adding back share-based payments and listing expenses. For more details about non-IFRS measures, see the sub-section headed "Management Discussion and Analysis — Non-IFRS Measures". We believe that this change in definition is more meaningful for management review and analysis.

Business Review and Outlook

Overview

PATEO CONNECT is a provider and ecosystem builder of integrated “software-hardware-chip-cloud” solutions for automobiles and mobile terminals with AI technology at its core. The Company has long been committed to technological R&D and independent innovation, with AI as a core strategic development direction. Leveraging its core AI capabilities, the Company is extending its reach into upstream segments of the core hardware industry chain and positioning itself in key areas such as semiconductors and optoelectronic chips. In algorithm development, it continues to conduct research and development on on-device models and world models, while strengthening its underlying AI technology infrastructure. Based on core in-vehicle intelligent application scenarios, the Company adheres to the principles of open collaboration and coordinated development, continues to broaden the scope of its technology applications and is expanding into emerging areas such as embodied intelligence. It also continues to refine its AI technology system covering the full industry chain and all scenarios, thereby strengthening its long-term core competitiveness.

For the six months ended June 30, 2026, the Company's revenue was RMB2,228.4 million, gross profit was RMB257.1 million, and gross profit margin was 11.5%. The increase in the Company's revenue and gross profit was mainly attributable to continued market recognition of its core competitiveness, substantial improvement in its smart cockpit solutions segment and rapid growth in its AI related solutions.

In the first half of 2026, as the NEV markets in China and overseas continued to expand, the smart cockpit industry as a whole entered the “first year of mass production of on-device AI,” with the focus of competition shifting from the integration of cloud-based large models to a fundamental reconfiguration of on-device model capabilities. Qualcomm's 8397/8797 flagship cockpit and cockpit-driving integration platforms, scheduled for mass production in 2026, support multimodal on-device large models with tens of billions of parameters and are progressively moving from global design wins to mass-production delivery. NVIDIA is collaborating on edge-computing AI cockpit solutions, using chips such as Thor to deliver an AI Box external compute solution, indicating that the computing infrastructure for on-device large models is fully market-ready. Harmony Intelligent Mobility Alliance has launched a new generation of intelligent cockpit systems and introduced an in-cabin AI multimodal perception system, enabling full-scenario, cross-domain interaction. PATEO CONNECT is committed to facilitating the deployment of mainstream technological approaches, including cockpit-driving integration, device-cloud integration, and multimodal large models, thereby driving rapid improvements in the AI user experience for smart cockpits.

During the first half of the year, AI cockpit vehicle models mass-produced by PATEO CONNECT generally featured large-model capabilities, including free-form speech-based multimodal interaction, ambiguous-intent recognition, offline functionality, and privacy protection, covering dozens of everyday vehicle-use scenarios. Looking ahead, the AI cockpit industry is evolving toward multi-agent collaboration to complete cross-application tasks; a shift from user-initiated service requests to emotionally aware, proactive services; non-intrusive monitoring of fatigue and health; and connected “person-vehicle-home” scenarios integrating home devices. Overall, AI cockpits are rapidly evolving from “obedient tools” into “intelligent mobility companions that understand users and can proactively handle tasks,” while PATEO CONNECT is accelerating the commercial deployment of on-device AI technology in smart cockpits.



Management Discussion and Analysis

In the first half of 2026, AI large models accelerated their transition from technical validation to large-scale in-vehicle mass production, with on-device deployment, cockpit-driving integration, and AI agents emerging as key focal points of industry competition. During the Reporting Period, the Company secured a design win from a leading NEV OEM for its next-generation smart vehicle model, taking the lead in providing the world's first AI Box integrated "software-hardware" solution based on the NVIDIA DRIVE AGX Thor platform, thereby becoming the first AI application company in China and overseas to establish a mass-production partnership with the chip manufacturer through an integrated hardware-software approach. Meanwhile, the Company became one of the first contracted customers for Horizon's first cockpit-driving integrated chip, "Horizon Starry®", to jointly build cost-effective domestic cockpit-driving integrated solutions, and partnered with Xunce Technology and Saimo Technology in the joint development of token-based physical AI world models and TokenOS, exploring innovative models such as in-vehicle token billing to drive the evolution of in-vehicle AI from hardware sales toward a value-circulation model based on ongoing operations.

The surge in demand for AI large models has driven growing demand for core components such as high-speed optoelectronic chips in AI data centers. During the Reporting Period, the Company continued to pursue the acquisition of a fabless high-speed optoelectronic chip design enterprise (whose products include core chips for AI data center optical modules), strategically extending into the upstream chip sector to establish a combined portfolio of "smart vehicle solutions + high-performance communication chips" and deepen "vehicle-cloud" data closed loop and computing power infrastructure. In addition, the Company deepened its cooperation with NVIDIA on next-generation computing platforms and optical communications, and partnered with Shanghai Jiao Tong University to jointly develop an OpenHarmony-based "brain-cerebellum" collaborative embodied AI system, extending its AI capabilities to emerging scenarios such as robotics and continuously enhancing its AI technology capabilities across the industry chain.

Business Review

Our Products

Commercialization progress

During the Reporting Period, the Group continued to deepen its presence in the domestic market. Building on its strategic positioning based on the integration of software, hardware, chips and cloud, the Group maintained its leading position in the smart cockpit sector and accelerated its move into the high-end market, with the smart cockpit business achieving multiple breakthroughs.

In respect of smart cockpit solutions, as of June 30, 2026, the Group had secured three additional overseas and domestic vehicle-model design wins from a leading domestic automaker based on Qualcomm's 8295 chip platform, as well as five additional AI cockpit vehicle-model design wins based on the Kirin 9610A platform. The Group also secured a design win for a new-generation intelligent vehicle model from a leading NEV OEM. The Group is continuing R&D and mass-production work for its AI cockpit design-win projects based on Qualcomm's fifth-generation Snapdragon Cockpit Platform (8397/8797). Among these, one design-win project for a leading domestic NEV company entered mass production in the second quarter of this year. The Group's smart cockpit project with an internationally renowned luxury automotive brand has successfully passed customer acceptance, and the related products will soon commence sales and delivery in markets including Europe and the Middle East. Meanwhile, the testing and validation of the AI cockpit project with the same brand is nearing completion and is progressively entering the customer acceptance and mass-production preparation stages.

With the mass-production delivery of Qualcomm's new-generation 8397/8797 platforms and the successive launch of new Harmony Intelligent Mobility vehicle models, the penetration of on-device AI large models in smart cockpits is expected to accelerate. The Group will continue to benefit from the trend of simultaneous increases in sales volume and pricing for high-end smart cockpit solutions.

During the Reporting Period, the Company's AI related solutions business maintained strong development momentum. In the R&D of AI cockpit applications, the Company continued to secure AI R&D projects based on high-end cockpit chips, providing OEMs with early-stage R&D support for the mass production and commercial deployment of AI functions. In AI infrastructure, the Company further expanded its AI computing infrastructure and related services based on AI servers to meet customers' growing demand for AI computing power. Meanwhile, the Company's in-house AI R&D efficiency platform secured multiple external commercial deployment projects during the Reporting Period, with its customer base and the industries in which it is applied continuing to expand.

In respect of vehicle connectivity support services, during the Reporting Period, the Group continued to maintain a stable base for its existing vehicle connectivity support services while actively developing vertical markets. In its user operations business, the Company continued to improve service quality and enhance customer satisfaction; in service operations and maintenance, the Company accelerated the use of AI to improve quality and efficiency. With respect to new design wins, the Group continued to update and iterate the systems of existing customers while opening up a new two-wheeler business line, securing the TSP cloud platform business for a premium electric motorcycle.

In terms of production capacity, during the Reporting Period, the Group made landmark progress in capacity build-out. Production lines at the Ruian intelligent manufacturing base officially commenced operations and fully entered the production phase, while production lines at the Company's Neijiang, Xinchang, and Xiamen bases were expanded to meet customer demand. Overall, the Group added annual production capacity of 400,000 units during the first half of the year.

In respect of R&D and innovation, the Company actively advanced R&D and innovation with AI as the strategic core and accelerated toward the new phase of "AI-defined automobile." During the Reporting Period, the Group incurred R&D expenses of RMB148,222 thousand, representing a significant increase from RMB111,053 thousand for the six months ended June 30, 2025. As of June 30, 2026, the Company had applied for more than 6,000 patents, of which more than 2,000 patents had been granted, including 1,140 granted invention patents.

During the Reporting Period, the Group's R&D achievements continued to be translated into product deployment and customer applications. The Group has secured a customer design win for an AI cockpit built on Qualcomm's fifth-generation Snapdragon Cockpit Platform (8397/8797). It is also developing an integrated device-cloud AI Agent platform and has secured a business design win from a leading automaker. At the same time, the Group is actively using AI to improve R&D efficiency by integrating AI capabilities with digital R&D processes and developing an AI R&D paradigm suited to its own development.



Management Discussion and Analysis

The Company made significant progress in AI Box R&D and innovation. AI Box is a key tool for rapidly enhancing on-device AI computing power. Where smart cockpits lack sufficient AI computing power, PATEO CONNECT provides OEMs with solutions for deploying on-device AI large models that are compatible with existing cockpit architectures while keeping costs under control. With AI Box, vehicles can be equipped with voice assistants that truly understand and reason, enabling them to comprehend complex instructions and engage in continuous conversations; perceive in-vehicle and external scenarios and occupant status to proactively provide services; and support the use of AI functions without an internet connection while safeguarding user data privacy. During the Reporting Period, the Company continued to invest in AI Box R&D and worked closely with NVIDIA to complete product R&D based on the NVIDIA DRIVE AGX Thor platform, helping OEMs shorten the cycle for integrating AI capabilities. Leveraging the above technical expertise and ecosystem collaboration, AI Box secured a design win from a leading OEM during the first half of the year, marking the formal entry of this business line into the scaled mass-production stage.

During the Reporting Period, our revenue continued to grow rapidly. The following table sets forth a breakdown of our revenue by product and service portfolio for the periods indicated.

	Six months ended June 30,			
	2026		2025	
	Amount	% of total revenue	Amount	% of total revenue
	<i>(RMB in thousands, except for percentages)</i>			
Smart cockpit solutions	1,987,874	89.2	1,009,256	92.9
AI related solutions	208,761	9.4	30,318	2.8
Vehicle connectivity support services	29,879	1.3	44,246	4.1
Others	1,889	0.1	2,483	0.2
Total revenue	2,228,403	100.0	1,086,303	100.0

Smart Cockpit Solutions

We develop smart cockpit solutions and products for OEMs and Tier-1 supplier customers, leveraging our core vertically integrated capabilities in product design and development, function development, and in-house production. Smart cockpit solutions are enabled by a domain controller and a number of other devices connected to it, including displays, T-Box, cameras, microphones, speakers, wires, and antennas. Powered by various layers of software, including operating systems and application software, the domain controller integrates functions including vehicle interaction and control, navigation, AR-HUD, instrument cluster displays, DMS, OMS, infotainment, and connectivity with other devices and networks. Our customers may flexibly choose an integrated smart cockpit solution that combines domain controllers deployed with our proprietary operating system (namely QingOS) with various hardware components, such as displays and other devices, assembled by us and tailored to their vehicle designs. Alternatively, certain customers choose to purchase individual components from us, including domain controllers, in-vehicle application software, displays, or other hardware components, based on their specific needs. In addition to offering full-spectrum product development capabilities, we also provide assembly services to certain customers, using raw materials and accessories supplied by them to produce domain controllers. We also provide stand-alone R&D services to a diverse range of participants in the intelligent automotive industry, such as OEMs, Tier-1 supplier customers, and in-vehicle application providers, transforming their conceptual requirements for smart cockpit hardware and software, including operating systems, application software, and cloud-based software, into reality. Our R&D services enable customers to enhance smart cockpit functionality and enrich the intelligent vehicle ecosystem.

As one of the most important carriers for the on-device implementation of AI large models, the AI computing power of smart cockpits is increasing rapidly to meet the growing on-device AI demand of vehicles. Based on customer demand, we have integrated a chip solution with high AI computing power into the smart cockpit domain controller.

AI cockpits offer higher AI computing power and robust on-device AI model capabilities, enabling smart cockpits to evolve from “passive command execution” to “proactive, attentive companionship.” This evolution reflects the Company’s years of accumulated expertise and ongoing iteration in high-end smart cockpits and AI technologies. PATEO CONNECT’s AI cockpit products can perceive in-vehicle and external environments as well as the physical and emotional states of drivers and passengers; accurately understand users’ needs through natural-language dialogue; break down and execute complex instructions; remember user preferences; and interact with smart devices to seamlessly connect vehicles with users’ daily lives. AI cockpits embody the Company’s core technological capabilities. Through its AI cockpit product line, the Company not only provides large-model providers with support for deploying and implementing on-device large models for in-vehicle applications, helping to bring AI capabilities to vehicles efficiently, but also leverages its deep on-device technological expertise to develop differentiated products for OEM customers, ultimately delivering high-quality, seamless, and secure smart cockpit experiences to consumers.



AI Related Solutions

The Company has long focused on the smart cockpit sector and has built deep AI technological capabilities through AI cockpit R&D and integrated software-hardware applications. During the first half of the year, as the AI industry continued to grow rapidly, customer demand for the Company's AI application solutions also increased significantly. PATEO CONNECT provides OEMs with R&D services spanning the full AI life cycle, including model R&D and on-device deployment, automated testing and quality assurance, data closed loops and simulation validation, AI agent platform development, security, compliance and governance, and AI-assisted improvements in engineering efficiency. The Company can help OEMs establish a comprehensive AI capability framework, from algorithm development through mass-production delivery. In its AI cockpit R&D business, the Company provides OEMs with early-stage R&D support for the mass production and commercial deployment of AI functions, helping domestic and overseas customers shorten development cycles and accelerate the market launch of intelligent products.

Meanwhile, the Company provides infrastructure products and services, including AI servers, to meet customers' growing demand for AI computing power. PATEO CONNECT has developed its own AI computing platform and suite of efficiency-enhancing tools. Building on their extensive use in internal R&D settings, the Company has rapidly commercialized these offerings to help companies across a range of industries improve R&D efficiency. During the Reporting Period, benefiting from the rapid growth in industry demand for AI, the Company's AI related solutions gained broad customer recognition and experienced rapid growth, becoming an important extension of the Company's business portfolio.

Vehicle Connectivity Support Services

We primarily provide OEM customers with vehicle connectivity support services, including (i) user support services, which assist OEMs in providing assistance to vehicle owners, and (ii) platform maintenance services for vehicle connectivity platforms, whether developed by OEMs or by us, to enhance their stability, performance, system and data security, and adaptability to evolving business needs.

Outlook and Planning

Looking ahead to 2026 and beyond, AI-defined automobiles will continue to advance. In the first half of 2026, the industry formally entered its first year of mass production for on-device AI: AI large models are accelerating their deployment on automotive-grade chips; device-cloud integration has become a mainstream technology route; AI cockpits are developing rapidly; and new experiences, including cockpit-driving integration, multimodal interaction, and cockpit AI agents, are continually emerging. Smart cockpits are rapidly evolving from "obedient tools" into "intelligent mobility companions that provide proactive services." The Company will continue to deepen its presence in AI and high-end cockpits. Leveraging its deep adaptation capabilities across mainstream chip platforms, including Qualcomm, Kirin, NVIDIA, and Horizon, as well as its experience in scaled mass production, the Company will promote the efficient on-device deployment of AI large models, help vehicle manufacturers create next-generation AI cockpit experiences, and further consolidate its leading position in the high-end cockpit market.

At the same time, the Company will continue to advance the overseas rollout of automotive intelligence and accelerate the adoption of AI cockpits in overseas markets. As its cooperation with European luxury automotive manufacturers and other leading global automakers deepens, and as overseas projects successively obtain customer acceptance and progress toward mass production, we will bring the AI cockpit technologies, engineering capabilities, and delivery experience accumulated in the Chinese market to global markets, including Europe, the Middle East, Southeast Asia, Australia, and South America, enabling more overseas users to experience AI cockpits. We believe that overseas markets will gradually become a new growth engine for the Company's cockpit business.

The Company will continue to promote the development of AI-related businesses and applications. With respect to AI Box, the Company is working with partners to advance the deployment of AI Box solutions with multiple computing-power configurations to address inadequate computing power in existing vehicle models and provide a low-cost upgrade path for multimodal, voice, and large-model capabilities. In respect of AI R&D services, the Company will deepen its cooperation with large-model and algorithm partners, providing automakers with R&D and engineering services in areas including AI agents, multimodal model packaging, and device-cloud integration platforms, while actively exploring innovative business models such as token-based billing and computing-power charges.

In addition, as large-model technologies continue to evolve, on-device AI is being adopted at an accelerating pace, and emerging paradigms such as AI agents and embodied intelligence are continually developing. AI is moving from empowering discrete functions to becoming deeply integrated across all scenarios and the entire value chain. The intelligent transformation of the automotive industry and the broader manufacturing sector will continue to generate robust demand for AI. The Company will use AI cockpits as a core anchor to continue expanding the breadth and depth of its AI related solutions business. It will strengthen its full-lifecycle AI service capabilities for AI cockpits, spanning on-device large-model R&D and deployment, testing and validation, data closed loops, AI agent platforms, security and compliance, and engineering efficiency improvements, while extending these capabilities to broader applications, including intelligent mobility and smart terminals. In AI infrastructure and AI-enabled efficiency enhancement, the Company will seize opportunities arising from continued growth in demand for computing power, accelerate the commercialization and market adoption of its efficiency-enhancing tools and computing platforms, and support intelligent upgrades to R&D across industries. The Company is committed to becoming a trusted AI related solutions partner in customers' intelligent-transformation journeys, serving customers across multiple industries through comprehensive, customized solutions tailored to specific use cases, and building an open, mutually beneficial AI ecosystem with industry partners.



Management Discussion and Analysis

In respect of its “chip” business, the Company will continue to implement its integrated “software-hardware-chip-cloud” strategy. In 2026, the Company announced the acquisition of an approximately 70% equity interest in Chengdu Meenyi Technology, a high-speed optoelectronic chip design company, marking a substantive step forward in the Company’s “chip” business. The target company is one of the very few domestic companies capable of mass-producing single-channel 100G TIA chips, and its products have entered the supply chain for 400G/800G optical modules used in AI data centers. The acquisition will enable the Company to enter the high-growth sectors of AI data centers, AI servers, and optical-module chips, allowing it to benefit from strong growth in demand for optical interconnects and the industry opportunities arising from domestic substitution. Over the longer term, as data throughput in intelligent vehicles increases exponentially, in-vehicle optical communications are expected to become a clear direction in industry evolution. The Company will take this opportunity to strengthen the implementation and expansion of its “chip” business, provide more solid foundational support for the deep integration of AI and automobiles, and enter the next industry cycle with a more complete set of capabilities.

FINANCIAL REVIEW

Revenue

During the Reporting Period, we generated revenue from smart cockpit solutions, AI related solutions, vehicle connectivity support services, and others. The following table sets forth a breakdown of our revenue, in both absolute terms and as a percentage of our revenue, for the periods indicated:

	Six months ended June 30,			
	2026		2025	
	Amount	% of total revenue	Amount	% of total revenue
	<i>(RMB in thousands, except for percentages)</i>			
Smart cockpit solutions	1,987,874	89.2	1,009,256	92.9
AI related solutions	208,761	9.4	30,318	2.8
Vehicle connectivity support services	29,879	1.3	44,246	4.1
Others	1,889	0.1	2,483	0.2
Total revenue	2,228,403	100.0	1,086,303	100.0

For the six months ended June 30, 2026, we recorded revenue of RMB2,228.4 million, representing an increase of 105.1% from RMB1,086.3 million for the six months ended June 30, 2025. This increase was mainly attributable to our increased resource investment in AI-enabled intelligent businesses and the significant expansion of revenue from AI-enabled smart cockpit solutions and AI related solutions, while we continued to consolidate our core business base and maintain stable revenue from existing businesses.

We provide OEMs and Tier-1 suppliers with smart cockpit solutions that integrate software, hardware, and cloud services and incorporate large-model and AI agent architectures. For the six months ended June 30, 2026, revenue generated from smart cockpit solutions was RMB1,987.9 million, representing an increase of 97% from RMB1,009.3 million for the six months ended June 30, 2025, mainly due to the increase in revenue from our high-end domain controllers that enable AI functions.

We provide AI application solutions tailored to customers' individual needs and integrating software, hardware, chips, and cloud services. For the six months ended June 30, 2026, revenue generated from AI related solutions was RMB208.8 million, representing an increase of 588.6% from RMB30.3 million for the six months ended June 30, 2025, mainly due to increased customer recognition of our AI related solutions.

We provide OEMs with vehicle connectivity support services, including a variety of user support services and platform maintenance services. For the six months ended June 30, 2026, revenue generated from vehicle connectivity support services was RMB29.9 million, representing a decrease of 32.5% from RMB44.2 million for the six months ended June 30, 2025, primarily due to a decrease in revenue from the user support services business.

We also generate revenue from the sale of materials and components, primarily automotive-grade chips, used by OEMs and Tier-1 suppliers in their production. For the six months ended June 30, 2026, revenue from our other business was RMB1.9 million, representing a decrease of 23.9% from RMB2.5 million for the six months ended June 30, 2025, primarily due to a decline in relevant businesses.

Cost of Sales

Our cost of sales consists primarily of (i) material costs attributable to the procurement of raw materials and components for the production of smart cockpits; (ii) manufacturing costs, which mainly include energy consumption, depreciation of manufacturing equipment and facilities, and other miscellaneous costs associated with our production activities; and (iii) staff costs, consisting primarily of salaries, bonuses, social insurance, and other benefits for our operations and maintenance staff, manufacturing workforce, and R&D personnel involved in delivering smart cockpit solutions.

For the six months ended June 30, 2026, our cost of sales was RMB1,971.3 million, representing an increase of 111.9% from RMB930.2 million for the six months ended June 30, 2025, primarily due to the growth in our revenue scale.



Management Discussion and Analysis

Our principal raw materials and components procured for the production of smart cockpits include automotive-grade chips, integrated circuits, and structural components. We purchase automotive-grade chips from suppliers in the United States, Taiwan Province of China, and mainland China, and other raw materials and components from suppliers in mainland China. Material costs are the largest component of our cost of sales.

Gross Profit and Gross Profit Margin

Our gross profit represents our total revenue less our total cost of sales, and our gross profit margin represents gross profit divided by our total revenue, expressed as a percentage.

For the six months ended June 30, 2026, our gross profit was RMB257.1 million, representing an increase of 64.7% from RMB156.1 million for the six months ended June 30, 2025. For the six months ended June 30, 2026, our overall gross profit margin was 11.5%, representing a decrease of 2.9 percentage points from 14.4%, primarily due to new smart cockpit projects being at an early stage of expansion.

Other Income

Our other income mainly includes (i) government grants for our R&D programs and business operations, and value-added tax additional deductions; (ii) interest income from bank deposits; and (iii) rental income.

Our other income decreased by 17.8% from RMB38.3 million for the six months ended June 30, 2025 to RMB31.5 million for the six months ended June 30, 2026, mainly due to a decrease in value-added tax additional deduction.

Impairment Losses under Expected Credit Loss Model, Net of Reversal

Our impairment losses under the expected credit loss model, net of reversal, represent impairment losses on trade and other receivables due from certain customers, or reversal of impairment losses where we expect our credit losses to decrease.

For the six months ended June 30, 2026, we recognized impairment losses under expected credit loss model of RMB8.0 million, primarily attributable to growth in our revenue and the resulting increase in trade receivables, whereas, for the six months ended June 30, 2025, we reversed impairment losses recognized under the expected credit loss model of RMB13.3 million.

Other Gains and Losses

Our other gains and losses consist primarily of (i) losses from changes in the fair value of financial assets at FVTPL; (ii) net foreign exchange gains or losses mainly associated with the overseas procurement of certain raw materials and components; and (iii) gains (losses) on the disposal of property, plant and equipment and the early termination of leases.

For the six months ended June 30, 2026, we recorded other losses of RMB18.5 million, as compared with other losses of RMB47.6 million for the six months ended June 30, 2025. This change was primarily attributable to losses arising from changes in the fair value of financial assets at FVTPL in relation to our equity investment in a NEV manufacturer in 2025, and losses arising from the early termination of certain leases in 2025.

Selling Expenses

Our selling expenses consist primarily of (i) staff costs, consisting primarily of salaries, bonuses, social insurance, equity-settled share-based payments, and other benefits for our sales and marketing personnel and after-sales service staff; (ii) after-sales service expenses incurred for the repair or replacement of smart cockpit solutions that we have sold; (iii) promotional, advertising, and travel expenses in connection with customer acquisition activities; and (iv) depreciation and amortization expenses.

Our selling expenses increased by 38.9% from RMB59.8 million for the six months ended June 30, 2025 to RMB83.1 million for the six months ended June 30, 2026, primarily due to the increase in share-based compensation expenses resulting from the grant of share options to sales team personnel.

Administrative Expenses

Our administrative expenses consist primarily of (i) staff costs, consisting primarily of salaries, bonuses, social insurance, equity-settled share-based payments, and other benefits for our administrative and management personnel; (ii) depreciation and amortization in connection with office spaces and equipment; (iii) office expenses, consisting primarily of rental expenses for office spaces and other general office expenses; (iv) professional service fees, mainly representing fees for engaging third-party agencies in connection with legal and consulting services; (v) business development expenses of our administrative personnel; and (vi) intellectual property fees, consisting primarily of agency fees for patent application and maintenance.

Our administrative expenses increased by 79.0% from RMB169.6 million for the six months ended June 30, 2025 to RMB303.5 million for the six months ended June 30, 2026, primarily due to the increase in share-based compensation expenses resulting from the Company's efforts to strengthen its core management team, the hiring of management personnel, and the grant of share options to management team personnel.

Research and Development Expenses

Our research and development expenses consist primarily of (i) staff costs, consisting primarily of salaries, bonuses, social insurance, equity-settled share-based payments, and other benefits for our R&D personnel; (ii) depreciation and amortization, representing the allocation of the costs of tangible and intangible assets used in R&D activities over their useful lives; and (iii) miscellaneous expenses associated with our R&D activities.

Our R&D expenses increased by 33.5% from RMB111.1 million for the six months ended June 30, 2025 to RMB148.2 million for the six months ended June 30, 2026, primarily due to (i) our promotion of commercialization adaptation of high-end chip platforms and the commencement of R&D work in relation to AI application products; and (ii) labor expenses related to R&D, particularly the increase in share-based compensation resulting from the grant of share options to R&D team personnel.



Share of Result of Associates

For the six months ended June 30, 2026, our share of losses of associates was RMB1.4 million, whereas our share of losses of associates was RMB6.3 million for the six months ended June 30, 2025, primarily due to a decrease in losses incurred by associates in the integrated-circuit and AI-computing-power sectors, which are accounted for using the equity method.

Share of Result of A Joint Venture

For the six months ended June 30, 2026, we recorded a loss of RMB1.6 million from our share of the results of a joint venture, compared with a loss of RMB6,000 from our share of the results of a joint venture for the six months ended June 30, 2025. The increase in loss was mainly due to the relevant company's chip products remaining in the R&D stage and not yet generating revenue.

Finance Costs

Our finance costs consist primarily of (i) interest expense on bank borrowings; and (ii) interest expense on lease liabilities.

Our finance costs increased by 16.2% from RMB27.5 million for the six months ended June 30, 2025 to RMB32.0 million for the six months ended June 30, 2026, primarily due to the increase in interest expense on our bank borrowings, in line with the increase in our bank borrowing balance.

Loss Before Tax

As a result of the foregoing, our loss before tax was RMB307.6 million for the six months ended June 30, 2026, whereas our loss before tax was RMB227.4 million for the six months ended June 30, 2025.

Income Tax

For the six months ended June 30, 2026, our income tax credit was RMB0.4 million.

Loss for the Period

As a result of the foregoing, our loss for the period was RMB307.2 million for the six months ended June 30, 2026, whereas our loss for the period was RMB227.4 million for the six months ended June 30, 2025.

Non-IFRS Measures

To supplement our consolidated statement of profit or loss presented in accordance with International Financial Reporting Standards (“**IFRS**”), we also use adjusted net profit/(loss) for the period as a non-IFRS measure, which is neither required by nor presented in accordance with IFRS. We believe that the presentation of non-IFRS measures, when considered together with the corresponding IFRS measures, provides useful information to investors and our management to facilitate comparisons of our operating performance across different periods by excluding certain non-operating or non-recurring expenses that do not affect the Company’s ongoing operating performance, including listing expenses and share-based payments.

By adding back share-based payments and listing expenses, our adjusted loss for the period (a non-IFRS measure) was RMB105.0 million for the six months ended June 30, 2026, representing a significant decrease from RMB162.1 million for the six months ended June 30, 2025.

The following table reconciles the adjusted net loss for the period that we present with the most directly comparable financial measure calculated and presented in accordance with IFRS, namely loss for the period.

	Six months ended June 30,	
	2026	2025
	(RMB million)	(RMB million)
Loss for the period	(307.2)	(227.4)
Add:		
Listing expenses	—	13.2
Share-based payments	202.2	52.0
Adjusted net loss for the period	(105.0)	(162.1)

Note: For the six months ended June 30, 2026, share-based payments increased by 288.5% year-over-year to RMB202.2 million, primarily due to the grant of additional incentive shares under the employee stock ownership plan.

From time to time in the future, there may be other items that we may exclude when reviewing our financial results. The use of such a non-IFRS measure has limitations as an analytical tool, and shareholders and potential investors of the Company should not consider it in isolation from, or as a substitute for or superior to, analysis of our results of operations or financial condition as reported under IFRS. In addition, the definition of such non-IFRS financial measure may differ from the definitions of similar terms used by other companies and may therefore not be comparable to similarly titled measures of other companies.



Liquidity and Financial Resources

Sources of Liquidity and Working Capital

Our primary use of cash is to fund our working capital requirements and other recurring expenses. During the Reporting Period, we financed our operations primarily through cash generated from our operating activities and financing activities. In the foreseeable future, we believe that our liquidity requirements will be satisfied with a combination of cash flows generated from our operating activities, the net proceeds received from the Global Offering, and other funds raised from the capital markets from time to time. We will closely monitor the level of our working capital, diligently review future cash flow requirements, and adjust our operating and expansion plans, if necessary, to ensure that we maintain sufficient working capital to support our business operations. As of June 30, 2026, we had cash and cash equivalents of RMB1,536.7 million, compared with RMB1,444.1 million as of December 31, 2025.

Cash Flow

The following table sets forth a summary of our cash flows for the periods indicated:

	Six months ended June 30,	
	2026	2025
	(RMB in thousands)	(RMB in thousands)
Net cash (used in) generated from operating activities	(526,978)	80,338
Net cash used in investing activities	(548,193)	(312,908)
Net cash generated from financing activities	1,168,984	181,718
Net increase (decrease) in cash and cash equivalents	93,813	(50,852)
Cash and cash equivalents at the beginning of the period	1,444,143	977,006
Effects of change in foreign exchange rate	(1,286)	60
Cash and cash equivalents at the end of the period	1,536,670	926,214

Indebtedness

The following table sets forth details of our indebtedness as of the dates indicated:

	As of June 30, 2026 (RMB in thousands) (unaudited)	As of December 31, 2025 (RMB in thousands) (audited)
Current		
Bank borrowings	2,419,581	1,853,587
Lease liabilities	36,202	34,911
Refundable government grants	92,592	92,592
Non-current		
Bank borrowings	548,418	328,493
Lease liabilities	42,564	33,293
Total	3,139,357	2,342,876

We maintain a prudent approach in our treasury management, with interest rate exposure maintained principally on a floating-rate basis. During the Reporting Period, we did not use any interest rate swap contracts or other financial instruments to hedge against our interest rate risk. We will continue to monitor interest rate risk exposure and will consider hedging significant interest rate risk exposure should the need arise.

Bank Borrowings

As of December 31, 2025 and June 30, 2026, we had total bank borrowings of RMB2,182.1 million and RMB2,968.0 million, respectively. As at June 30, 2026, the Group's borrowings at fixed interest rates amounted to RMB1,801.0 million (December 31, 2025: RMB2,007.5 million). During the Reporting Period, our borrowings were primarily used to finance increased working capital requirements driven by business expansion, including the construction of our production facilities. Please see Notes 20 to the condensed consolidated financial statements for details on the bank borrowing.

Contingent Liabilities

As at June 30, 2026, we did not have any material contingent liabilities, guarantees, or any material litigation or claims pending or threatened against any member of the Group.



Capital Expenditures

During the Reporting Period, our capital expenditures primarily consisted of purchases of property, plant and equipment and purchases of intangible assets. Our capital expenditures amounted to RMB255.7 million for the six months ended June 30, 2026. We intend to fund our future capital expenditures with net proceeds from equity and debt financings and our operating cash flows.

Capital Commitments

Our capital commitments are mainly related to the acquisition of property, plant and equipment. As of December 31, 2025 and June 30, 2026, we had RMB336.5 million and RMB329.0 million, respectively, of capital expenditures that had been contracted for but not yet recognized, arising from the construction and renovation of production facilities and the purchase of equipment.

Gearing Ratio

As of December 31, 2025 and June 30, 2026, our gearing ratio, being total liabilities divided by total assets and multiplied by 100%, was 63.1% and 66.0%, respectively.

Significant Investments Held

As of June 30, 2026, the Group did not hold any significant investments representing 5% or more of the Group's total assets.

Material Acquisitions and Disposals of Subsidiaries, Associates and Joint Ventures

On April 22, 2026, the Company entered into a share transfer agreement with the independent third parties (the **"Transferors"**) and a company incorporated in Fujian Province (the **"Target Company"**), pursuant to which the Company agreed to acquire 84% of the equity interests of the Target Company from the Transferors for an aggregate cash consideration of RMB300,000,000 (the **"Acquisition"**), which had been fully paid in May 2026. The Acquisition was completed in April 2026.

During the Reporting Period, save as disclosed in this interim report, we did not have any material acquisitions or disposals of subsidiaries, associates and joint ventures.

Pledge of Assets

As of June 30, 2026, the Group's borrowings of RMB558.0 million (December 31, 2025: RMB503.1 million) were secured by pledges over buildings, machinery, construction in progress, leasehold land and bills receivable; the Group's borrowings of RMB31.4 million (December 31, 2025: RMB48.0 million) were secured by pledged bank deposits.

Future Plans for Material Investments and Capital Assets

Save as disclosed in this interim report and the prospectus of the Company dated September 22, 2025 (the **"Prospectus"**), as of June 30, 2026, we have no specific future plans for material investments or acquisition of capital assets. The Group will continue to identify new investment opportunities in companies with principal businesses related to the Group's core business with a view to creating synergies with the Group's existing core business and improving the Group's services and products provided to its customers.

Currency and Exchange Rate Fluctuation Risk

We collect most of our revenue in RMB, and most of our expenditures and capital expenditures are also denominated in RMB, which is the functional currency of our relevant subsidiaries. Our exposure to foreign currency risk arises mainly from certain bank balances, certain trade receivables and trade payables, which are denominated in foreign currencies. Except for the above items denominated in foreign currencies, we did not have any other monetary assets or liabilities denominated in foreign currencies as of June 30, 2026.

The Group's foreign exchange risk exposure mainly arises from exchange rate movements between the U.S. dollar and euro, on the one hand, and RMB and Hong Kong dollars, on the other. We manage our foreign exchange risk through regular reviews of our net foreign exchange exposure and other risk-management measures. The management of the Group continues to monitor the market environment and the Group's own foreign exchange risk profile and considers taking appropriate hedging measures when necessary. During the Reporting Period, the Group did not enter into any hedging transactions in respect of foreign exchange risk.

Employees and Remuneration Policies

As of June 30, 2026, the Group had 1,924 employees. The number of employees employed by the Group varies from time to time depending on needs. The staff costs, including Directors' emoluments, were approximately RMB545.0 million for the six months ended June 30, 2026.

Our success depends on our ability to attract, retain and motivate qualified personnel. The remuneration package for our employees generally includes salary, bonuses and share incentive plans. We have a unified compensation management system and internal employee transfer management procedures to ensure fairness in compensation and promotion, and compensation and promotion decisions under the system are based on employees' positions and performance. In addition to salary, employees also receive welfare benefits, including medical insurance, retirement benefits, occupational injury insurance and other miscellaneous benefits. We make contributions to statutory social insurance funds for our employees to provide retirement, medical, work-related injury, maternity and unemployment benefits. We also provide training and development programs to our employees to improve their technical skills.



Use of Proceeds from the Listing

The Company was listed on the Main Board of the Stock Exchange on September 30, 2025 (the “**Listing**”), with 10,436,900 H Shares issued at an Offer Price of HK\$102.23 per H Share. After deducting underwriting commissions, fees and other expenses in connection with the Global Offering, the net proceeds from the Listing were approximately RMB815 million (approximately HK\$894 million). The aggregate nominal value of the H Shares was RMB10,436,900, and the net price per H Share was approximately RMB78.09. The net proceeds from the Listing have been and will be applied in accordance with the plan disclosed in the section headed “Future Plans and Use of Proceeds” in the Prospectus, namely:

Item	Percentage	Net proceeds from the Listing (RMB million)	Unutilized as of January 1, 2026 (RMB million)	Utilized during the Reporting Period (RMB million)	Unutilized as of June 30, 2026 (RMB million)	Expected timetable for full utilization of unutilized proceeds ⁽¹⁾
Expand our product portfolio and solutions and enhance our technology to further strengthen our comprehensive proprietary capabilities across software, hardware and cloud-based vehicle connectivity	30%	245	218	92	126	December 31, 2027
Enhance our production, testing and validation capabilities	30%	245	118	30	88	December 31, 2027
Expand our sales and service network to enhance brand awareness	20%	163	160	33	127	December 31, 2027
Strategic investments to further integrate industry resources	10%	81	65	65	—	—
Working capital and general corporate purposes	10%	81	—	—	—	—
Total	100%	815	561	220	341	

Note:

- (1) The expected timeline for full utilization of the unutilized proceeds is based on the Group's estimates and may be subject to change depending on current and future developments in market conditions.

The Company has deposited the unutilized net proceeds in short-term interest-bearing accounts with licensed commercial banks and/or other authorized financial institutions. The Company will comply with PRC laws relating to foreign exchange registration and remittance of proceeds.

Use of Proceeds from the Subscription

On April 27, 2026, the Company entered into a subscription agreement (the “**Subscription Agreement**”) with The Triplex Holdings Limited (三鋒控股管理有限公司) (the “**Subscriber**”). The Company issued and allotted an aggregate of 895,980 new H Shares (the “**Subscription Shares**”) to the Subscriber pursuant to the Subscription Agreement (the “**Subscription**”). Neither the Subscriber nor its ultimate beneficial owner is a connected person of the Company. The aggregate nominal value of the Subscription Shares was RMB895,980, calculated based on a nominal value of RMB1.00 per Subscription Share. The net subscription price per Subscription Share was approximately HK\$126.80. On the date of the subscription agreement, being April 27, 2026, the closing price per H Share as quoted on the Hong Kong Stock Exchange was HK\$141.50.

The Subscription further optimized the shareholding structure of the Company through the introduction of a well-known long-term strategic investor in the industry and laid a foundation for highly forward-looking, strategically significant collaboration between the parties across the industry chain. This not only helped strengthen the Group’s capabilities in resource integration and business expansion, but also enhanced the capital market’s recognition of the Company’s long-term value, thereby creating sustainable returns for the Shareholders.

On May 6, 2026, the Company completed the allotment and issuance of 895,980 new H Shares at HK\$127.35 per H Share. The gross proceeds from the Subscription were approximately HK\$114.10 million, and the net proceeds, after deducting related fees and expenses, were approximately HK\$113.61 million, which are intended to be fully utilized by December 31, 2026 in accordance with the intended uses set out in the Company’s announcements dated April 27, 2026 and May 6, 2026, respectively, namely:

Item	Percentage	Net proceeds (HK\$ in millions)	Unutilized as of January 1, 2026 (HK\$ in millions)	Utilized during the Reporting Period (HK\$ in millions)	Unutilized as of June 30, 2026 (HK\$ in millions)	Expected timetable for full utilization of unutilized proceeds ⁽¹⁾
AI technology applications, product development and related business expansion	60%	68.17	—	0	68.17	December 31, 2026
Working capital and general corporate purposes	40%	45.44	—	0	45.44	December 31, 2026
Total	100%	113.61	—	0	113.61	

Note:

- (1) The expected timeline for full utilization of the unutilized proceeds is based on the Group’s estimates and may be subject to change depending on current and future developments in market conditions.

Use of Proceeds from the Placing

References are made to the announcements of the Company dated June 17, 2026 and June 22, 2026 (the “**Announcements**”). Unless otherwise specified, capitalised terms used in this section shall have the same meanings as those defined in the Announcements. On June 17, 2026, the Company and the Placing Agents entered into the Placing Agreement. The Placing Shares were successfully placed with not less than six independent professional, institutional and/or other investors. The Placees and their respective ultimate beneficial owners were Independent Third Parties, and no Placee became a substantial shareholder of the Company upon completion of the Placing. Based on a nominal value of RMB1.00 per Share, the Placing Shares had an aggregate nominal value of RMB2,259,300. The net price per Placing Share was approximately HK\$168.91. On June 16, 2026, being the Last Trading Day and the date on which the Placing Price was fixed, the closing price per H Share as quoted on the Hong Kong Stock Exchange was HK\$210.40.

The Board believes that the Placing is an important step for the Group to further deepen and consolidate its market leadership and optimize its capital structure. Investments in the Group by the Placees and participants in the Placing fully demonstrate their firm confidence in the Group’s business fundamentals, market leadership and long-term growth potential. This will lay a stronger foundation for the Group’s strategy centered on AI technology and the integration of “software, hardware, chips and cloud services.” The Placing will help further broaden the Company’s shareholder base and diversify its shareholder structure, attract reputable investors, and support the Group’s M&A, investments, and healthy, sustainable development in line with its long-term strategy.

On June 22, 2026, the Company completed the allotment and issuance of 2,259,300 new H Shares at HK\$173.40 per H Share. The gross proceeds from the Placing were approximately HK\$391.76 million, and the net proceeds, after deducting related fees and expenses, were approximately HK\$381.62 million, which are intended to be fully utilized by December 31, 2026 in accordance with the intended uses set out in the Company’s announcements dated June 17, 2026 and June 22, 2026, respectively, namely:

Item	Percentage	Net proceeds (HK\$ in millions)	Unutilized as of January 1, 2026 (HK\$ in millions)	Utilized during the Reporting Period (HK\$ in millions)	Unutilized as of June 30, 2026 (HK\$ in millions)	Expected timetable for full utilization of unutilized proceeds ⁽¹⁾
Used for future potential strategic mergers and acquisitions and investments	80%	305.30	—	0	305.30	December 31, 2026
Working capital and general corporate purposes	20%	76.32	—	0	76.32	December 31, 2026
Total	100%	381.62	—	0	381.62	

Note:

- (1) The expected timeline for full utilization of the unutilized proceeds is based on the Group’s estimates and may be subject to change depending on current and future developments in market conditions.

Report on Review of Condensed Consolidated Financial Statements

TO THE BOARD OF DIRECTORS OF PATEO CONNECT TECHNOLOGY (SHANGHAI) CORPORATION (博泰車聯網科技(上海)股份有限公司)

(incorporated in the People's Republic of China with limited liability)

Introduction

We have reviewed the condensed consolidated financial statements of PATEO CONNECT Technology (Shanghai) Corporation (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) set out on pages 26 to 61, which comprise the condensed consolidated statement of financial position as at June 30, 2026 and the related condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and notes to the condensed consolidated financial statements. The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 “Interim Financial Reporting” (“**IAS 34**”) issued by the International Accounting Standards Board (“**IASB**”). The directors of the Company are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with IAS 34. Our responsibility is to express a conclusion on these condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Scope of Review

We conducted our review in accordance with Hong Kong Standard on Review Engagements 2410 “Review of Interim Financial Information Performed by the Independent Auditor of the Entity” as issued by the Hong Kong Institute of Certified Public Accountants. A review of these condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Hong Kong Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

August 31, 2026



Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended June 30, 2026

	NOTES	Six months ended June 30,	
		2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Revenue	4	2,228,403	1,086,303
Cost of sales		(1,971,273)	(930,204)
Gross profit		257,130	156,099
Other income	5	31,502	38,314
Impairment losses under expected credit loss ("ECL") model, net of reversal	8	(8,044)	13,321
Other gains and losses	6	(18,489)	(47,586)
Selling expenses		(83,074)	(59,797)
Administrative expenses		(303,452)	(169,557)
Research and development expenses		(148,222)	(111,053)
Share of result of associates		(1,376)	(6,321)
Share of result of a joint venture		(1,582)	(6)
Listing expenses		—	(13,241)
Finance costs	7	(32,006)	(27,544)
Loss before tax	10	(307,613)	(227,371)
Income tax	9	385	—
Loss for the period		(307,228)	(227,371)
Other comprehensive expense			
<i>Item that may be reclassified subsequently to profit or loss:</i>			
Exchange differences arising on translation of foreign operations		(85)	(1)
Other comprehensive expense for the period		(85)	(1)
Total comprehensive expense for the period		(307,313)	(227,372)
Loss attributable to:			
— Owners of the Company		(305,630)	(227,179)
— Non-controlling interests		(1,598)	(192)
		(307,228)	(227,371)
Total comprehensive expense attributable to:			
— Owners of the Company		(305,715)	(227,180)
— Non-controlling interests		(1,598)	(192)
		(307,313)	(227,372)
Loss per share			
— Basic (RMB yuan)	12	(2.00)	(1.63)
— Diluted (RMB yuan)	12	(2.00)	N/A

Condensed Consolidated Statement of Financial Position

As at June 30, 2026

	NOTES	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Non-current assets			
Property, plant and equipment	13	945,933	812,720
Right-of-use assets	13	136,531	123,523
Goodwill	23	215,014	—
Intangible assets	13	185,143	—
Deposits for rental		6,093	9,441
Prepayment for acquisition of property, plant and equipment		128,625	108,000
Refundable deposit for acquisition of subsidiaries	28	157,500	—
Interest in a joint venture		8,366	9,948
Interests in associates		73,320	74,696
		1,856,525	1,138,328
Current assets			
Inventories and contract costs	14	1,280,540	764,266
Trade and other receivables	15	2,446,126	2,147,934
Contract assets	16	7,023	3,916
Financial assets at fair value through profit or loss ("FVTPL")	17	174,639	187,814
Bills receivables at fair value through other comprehensive income ("FVTOCI")	18	46,553	102,881
Restricted bank deposits		—	188
Pledged bank deposits		31,442	47,913
Cash and cash equivalents		1,536,670	1,444,143
		5,522,993	4,699,055
Current liabilities			
Trade and other payables	19	1,535,656	1,222,823
Bank borrowings	20	2,419,581	1,853,587
Lease liabilities		36,202	34,911
Contract liabilities		119,277	64,158
		4,110,716	3,175,479
Net current assets		1,412,277	1,523,576
Total assets less current liabilities		3,268,802	2,661,904

Condensed Consolidated Statement of Financial Position

As at June 30, 2026

	NOTES	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Non-current liabilities			
Bank borrowings	20	548,418	328,493
Lease liabilities		42,564	33,293
Provision		55,295	47,885
Deferred tax liabilities		16,790	—
Deferred income		99,870	100,460
		762,937	510,131
Net assets		2,505,865	2,151,773
Capital and reserves			
Share capital	21	161,816	149,991
Reserves		2,326,403	2,002,176
		2,488,219	2,152,167
Equity attributable to owners of the Company		17,646	(394)
Non-controlling interests			
Total equity		2,505,865	2,151,773

Condensed Consolidated Statement of Changes in Equity

For the six months ended June 30, 2026

	Attributable to owners of the Company						Non-controlling interests	Total
	Share capital	Share premium	Share-based payments reserve	FVTOCI reserve	Other reserves	Accumulated losses		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At January 1, 2026 (audited)	149,991	3,972,909	751,786	(74,365)	(114)	(2,648,040)	(394)	2,151,773
Loss for the period	—	—	—	—	—	(305,630)	(1,598)	(307,228)
Other comprehensive expense	—	—	—	—	(85)	—	—	(85)
Total comprehensive expense for the period	—	—	—	—	(85)	(305,630)	(1,598)	(307,313)
Equity-settled share-based payments (Note 22)	—	—	202,204	—	—	—	—	202,204
Capital injection	—	—	—	—	—	—	3,500	3,500
Acquisition of a subsidiary (Note 23)	—	—	—	—	—	—	16,188	16,188
Exercise of share options	8,670	592,681	(592,681)	—	—	—	—	8,670
Issuance of ordinary shares, net of issuance costs	3,155	427,738	—	—	—	—	—	430,893
Dividend paid to a non-controlling shareholder	—	—	—	—	—	—	(50)	(50)
At June 30, 2026 (unaudited)	161,816	4,993,328	361,309	(74,365)	(199)	(2,953,670)	17,646	2,505,865
At January 1, 2025 (audited)	139,554	2,729,071	305,132	(74,365)	97	(1,554,712)	1,279	1,546,056
Loss for the period	—	—	—	—	—	(227,179)	(192)	(227,371)
Other comprehensive expense	—	—	—	—	(1)	—	—	(1)
Total comprehensive expense for the period	—	—	—	—	(1)	(227,179)	(192)	(227,372)
Equity-settled share-based payments	—	—	52,045	—	—	—	—	52,045
At June 30, 2025 (unaudited)	139,554	2,729,071	357,177	(74,365)	96	(1,781,891)	1,087	1,370,729



Condensed Consolidated Statement of Cash Flows

For the six months ended June 30, 2026

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
NET CASH (USED IN) FROM OPERATING ACTIVITIES	(526,978)	80,338
INVESTING ACTIVITIES		
Interest received	1,412	1,000
Proceeds from disposals of property, plant and equipment	—	4
Purchases of property, plant and equipment	(182,492)	(122,716)
Purchases of intangible assets	(73,209)	—
Placement of restricted bank deposits	—	(7,682)
Withdrawal of restricted bank deposits	188	15
Payments for pledged bank deposits	(287,615)	(447,410)
Withdrawal of pledged bank deposits	304,086	301,996
Net cash outflow on acquisition of a subsidiary	(299,911)	—
Proceeds from disposal of interests of associates	50,000	—
Purchase of financial assets at FVTPL	(9,000)	(165,000)
Proceeds from disposal of financial assets at FVTPL	102,500	123,496
Payments for rental deposits	(258)	(1,265)
Refund of rental deposits	3,606	4,654
Payments for deposit for acquisition of subsidiaries	(157,500)	—
NET CASH USED IN INVESTING ACTIVITIES	(548,193)	(312,908)
FINANCING ACTIVITIES		
Interest paid	(30,520)	(25,204)
Repayment of lease liabilities	(18,089)	(38,648)
Capital injection	3,500	—
Bank borrowings raised	1,764,323	1,117,825
Repayment of bank borrowings	(984,292)	(870,402)
Dividend paid to a non-controlling shareholder	(50)	—
Proceeds from issuance of ordinary shares, net of issuance costs	430,893	—
Proceeds from exercise of share options	3,349	—
Issue costs paid	(130)	(1,853)
NET CASH FROM FINANCING ACTIVITIES	1,168,984	181,718
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	93,813	(50,852)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	1,444,143	977,006
Effects of change in foreign exchange rate	(1,286)	60
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	1,536,670	926,214

Notes to the Condensed Consolidated Financial Statements

1. GENERAL INFORMATION

PATEO CONNECT Technology (Shanghai) Corporation (the “**Company**”) formerly known as “Shanghai PATEO Electronic Equipment Manufacturing Co., Ltd. (上海博泰悦臻電子設備製造有限公司)” was established as a company with limited liability in Shanghai, People’s Republic of China (the “**PRC**”) on October 20, 2009, under the Company Law of the PRC. On December 2, 2021, the Company was converted into a joint stock company with limited liability. The Company’s shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on September 30, 2025. The address of the registered office and the principal place of business of the Company is Room 3701, 866 East Changzhi Road, Hongkou District, Shanghai, PRC. The founder of the Company is Mr. Ying Zhenkai (應臻愷) (“**Mr. Ying**”) who is the controlling shareholder of the Company (the “**Controlling Shareholder**”). Mr. Ying is also the general manager, executive director and chairman of the Board of the Company.

The Company and its subsidiaries (collectively referred to as the “**Group**”) are principally engaged in the provision of smart cockpit solutions, artificial intelligence (“**AI**”) related solutions and vehicle connectivity support services in the PRC.

The condensed consolidated financial statements are presented in Renminbi (“**RMB**”), which is also the functional currency of the Company.

2. BASIS OF PREPARATION

The condensed consolidated financial statements have been prepared in accordance with International Accounting Standards 34 “Interim Financial Reporting” issued by the International Accounting Standards Board (the “**IASB**”) as well as with the applicable disclosure requirements of the Rules Governing the Listing of Securities on The Stock Exchange.

3. ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments which are measured at fair values.

Other than additional/change accounting policies resulting from application of amendments to IFRS Accounting Standards and application of certain accounting policies which became relevant to the Group in the current interim period, the accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended June 30, 2026 are the same as those presented in the Group’s annual consolidated financial statements for the year ended December 31, 2025.



3. ACCOUNTING POLICIES (Continued)

Application of amendments to IFRS Accounting Standards

In the current interim period, the Group has applied the following amendments to IFRS Accounting Standards issued by the IASB, for the first time, which are mandatorily effective for the Group's annual period beginning on January 1, 2026 for the preparation of the Group's condensed consolidated financial statements:

Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity
Amendments to IFRS Accounting Standards	Annual Improvements to IFRS Accounting Standards — Volume 11

The application of the amendments to IFRS Accounting Standards in the current interim period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

Application of certain accounting policies which became relevant to the Group in the current interim period

Business combinations

A business is an integrated set of activities and assets which includes an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired processes are considered substantive if they are critical to the ability to continue producing outputs, including an organised workforce with the necessary skills, knowledge, or experience to perform the related processes or they significantly contribute to the ability to continue producing outputs and are considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

3. ACCOUNTING POLICIES (Continued)

Application of certain accounting policies which became relevant to the Group in the current interim period (Continued)

Business combinations (Continued)

The identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the *Conceptual Framework for Financial Reporting* (the “**Conceptual Framework**”) except for transactions and events within the scope of IAS 37 *Provisions, Contingent Liabilities and Contingent Assets* or IFRIC 21 *Levies*, in which the Group applies IAS 37 or IFRIC 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination. Contingent assets are not recognised.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with IAS 12 *Income Taxes* and IAS 19 *Employee Benefits* respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with IFRS 2 *Share-based Payment* at the acquisition date;
- assets (or disposal groups) that are classified as held for sale in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in IFRS 16 *Leases*) as if the acquired leases were new leases at the acquisition date. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.



3. ACCOUNTING POLICIES (Continued)

Application of certain accounting policies which became relevant to the Group in the current interim period (Continued)

Business combinations (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any noncontrolling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the noncontrolling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

3. ACCOUNTING POLICIES (Continued)

Application of certain accounting policies which became relevant to the Group in the current interim period (Continued)

Business combinations (Continued)

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under IFRS 9 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), and additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or group of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and is not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in an annual period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that annual period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained, unless the Group can demonstrate that some other method better reflects the goodwill associated with the operation disposed of.

3. ACCOUNTING POLICIES (Continued)

Application of certain accounting policies which became relevant to the Group in the current interim period (Continued)

Intangible assets

Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less any subsequent accumulated impairment losses.

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful lives are carried at costs less accumulated amortization and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

4. REVENUE AND SEGMENT INFORMATION

(i) Disaggregation of revenue from contracts with customers

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Types of solutions/products lines		
Smart cockpit solutions	1,987,874	1,009,256
AI related solutions	208,761	30,318
Vehicle connectivity support services	29,879	44,246
Others	1,889	2,483
	2,228,403	1,086,303
Timing of revenue recognition		
A point in time	2,198,524	1,042,057
Overtime	29,879	44,246
	2,228,403	1,086,303

(ii) Performance obligations for contracts with customers and revenue recognition policies

Information about the Group's performance obligations is summarized below:

The Group sells smart cockpit solutions, AI related solutions and provides vehicle connectivity support services, and sells materials and components to original equipment manufacturers ("OEMs"), which designs, develops and manufactures vehicles and their suppliers in connection with their production of passenger vehicles.

Smart cockpit solutions provide integrate software, hardware and cloud-based vehicle connectivity to enhance driving safety, convenience and connectivity, ultimately offering a more intelligent driving experience;

Vehicle connectivity support services provide a wide range of user support services and platform maintenance services to OEMs.

AI related solutions provide AI integrated software and hardware solutions, which is recognised at a point in time when the products or solutions are accepted by the customers.



4. REVENUE AND SEGMENT INFORMATION (Continued)**(iii) Segment Information**

Information is reported to the executive directors of the Company, being the chief operating decision maker (“**CODM**”), for the purposes of resource allocation and assessment focuses on revenue analysis by products. No other discrete financial information is provided to the CODM other than the Group’s results and financial position as a whole. Accordingly, only entity-wide disclosures, major customers and geographical information are presented.

Geographical information

The Group primarily operates in the PRC. Almost all of the Group’s non-current assets are located in the Mainland China and Hong Kong.

Information about major customers

Revenue from customers of the corresponding periods contributing over 10% of the total revenue of the Group are as follows:

	Six months ended June 30,	
	2026 RMB’000 (unaudited)	2025 RMB’000 (unaudited)
Customer A	426,218	493,762
Customer B	N/A¹	128,100
Customer C	719,214	N/A ¹
Customer D	550,679	N/A ¹

¹ The corresponding revenue did not contribute over 10% of total revenue of the Group for the relevant period.

5. OTHER INCOME

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Government grants (<i>Note</i>)	29,825	29,367
Interest income from bank deposits	1,412	1,000
Rental income	132	252
Value-added tax additional deduction	—	7,388
Others	133	307
	31,502	38,314

Note: The amount mainly represents various subsidies received from the PRC local government authorities as incentives for the Group's research and development activities.

Unconditional government grants are recognised in profit and loss when received while conditional government grants are recognised in profit or loss when the Group fulfilled the conditions.

Save for the unconditional government grants, the Group also received certain government grants as incentive for assets acquisition. The relevant government grants were recognised in profit or loss over the useful lives of the relevant assets.

6. OTHER GAINS AND LOSSES

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Losses from changes in fair value of financial assets at FVTPL	(22,175)	(37,623)
Net foreign exchange gains (losses)	3,353	(4,074)
Gains (losses) on disposals of property, plant and equipment and early termination of lease	5	(6,483)
Others	328	594
	(18,489)	(47,586)

7. FINANCE COSTS

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Interest expense on bank borrowings	30,778	25,560
Interest expense on lease liabilities	1,228	1,984
	32,006	27,544

8. IMPAIRMENT LOSSES UNDER EXPECTED CREDIT LOSS MODEL, NET OF REVERSAL

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Impairment losses (recognised) reversed, net:		
— trade receivables	(6,702)	13,587
— other receivables	(1,342)	(266)
	(8,044)	13,321

The basis of determining the inputs and assumptions and the estimation techniques used in the condensed consolidated financial statements for the six months ended June 30, 2026 are the same as those followed in the preparation of the Group's annual consolidated financial statements for year ended December 31, 2025.

9. INCOME TAX

	Six months ended June 30,	
	2026 RMB'000 (unaudited)	2025 RMB'000 (unaudited)
Current tax	11	—
Deferred tax	(396)	—
	(385)	—

As at June 30, 2026, the Group has unused tax losses of RMB3,223,657,000 (December 31, 2025: RMB3,153,096,000) available for offset against future profits. No deferred tax asset has been recognised of such losses as at June 30, 2026, due to the unpredictability of future profit streams (December 31, 2025: a deferred tax asset has been recognised in respect of RMB67,164,000, while no deferred tax asset was recognised in respect of the remaining RMB3,085,932,000).

As at June 30, 2026, the Group has deductible temporary differences of RMB1,801,002,000 (December 31, 2025: RMB1,524,637,000). No deferred tax asset has been recognised in relation to such deductible temporary difference as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.



10. LOSS BEFORE TAX

Loss before tax has been arrived at after charging:

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Staff costs (including directors' and supervisors' emoluments):		
Salaries, discretionary bonus, and other benefits	316,621	277,305
Retirement benefit scheme contributions	26,167	25,915
Equity-settled share-based payments	202,204	52,045
Total staff costs	544,992	355,265
Capitalised in inventories and contract costs	(188,683)	(101,976)
	356,309	253,289
Listing expenses	—	13,241
Depreciation of property, plant and equipment	33,768	22,181
Depreciation of right-of-use assets	14,516	29,774
Amortisation of intangible assets	2,636	—
Total depreciation and amortisation	50,920	51,955
Capitalised in inventories and contract costs	(21,455)	(21,285)
	29,465	30,670
Cost of inventories and contract costs recognized as expenses (including write-down of inventories and contract costs amounting to RMB29,417,000 in the current interim period (six months ended June 30, 2025: RMB10,268,000))	1,965,484	926,840

11. DIVIDENDS

No dividend was paid, declared or proposed during the interim period. The directors of the Company have determined that no dividend will be paid in respect of the interim period (six months ended June 30, 2025: nil).

12. LOSS PER SHARE

The calculation of the basic loss per share attributable to owners of the Company is based on the following data:

	Six months ended June 30,	
	2026 (unaudited)	2025 (unaudited)
Loss:		
Loss for the purposes of calculating basic loss per share attributable to owners of the Company (RMB'000)	(305,630)	(227,179)
Number of shares ('000):		
Weighted average number of ordinary shares for the purpose of basic loss per share calculation	152,487	139,554

The computation of diluted loss per share does not assume the exercise of the Company's outstanding share options for the period ended June 30, 2026, as their effect would be anti-dilutive. Accordingly, diluted loss per share is the same as basic loss per share.

No diluted loss per share for the six months ended June 30, 2025 was presented as there was no potential ordinary shares in issue for the six months ended June 30, 2025.

13. PROPERTY, PLANT AND EQUIPMENT, RIGHT-OF-USE ASSETS AND INTANGIBLE ASSETS

During the current interim period, the Group incurred RMB166,987,000 (six months ended June 30, 2025: RMB124,201,000) on acquisition of the property, plant and equipment.

During the current interim period, the Group disposed of certain property, plant and equipment with aggregate carrying amounts of RMB6,000 (six months ended June 30, 2025: RMB2,331,000) for nil (six months ended June 30, 2025: RMB4,000), resulting in losses on disposals of RMB6,000 (six months ended June 30, 2025: RMB2,327,000).

During the current interim period, the Group entered into several new lease agreements for the use of leased properties with lease terms ranged from 1 to 3 years. On lease commencement, the Group recognised RMB25,096,000 (six months ended June 30, 2025: RMB9,075,000) of right-of-use assets and RMB25,005,000 (six months ended June 30, 2025: RMB9,075,000) of lease liabilities related to leasehold properties and RMB2,647,000 (six months ended June 30, 2025: RMB5,216,000) of right-of-use assets and RMB2,647,000 (six months ended June 30, 2025: RMB5,216,000) of lease liabilities related to leasehold machineries.

During the current interim period, the Group terminated one lease agreement of leased property. Due to early termination of lease, the Group derecognised right-of-use assets of approximately RMB219,000 and lease liabilities of approximately RMB230,000, resulting in gain on early termination of approximately RMB11,000.

13. PROPERTY, PLANT AND EQUIPMENT, RIGHT-OF-USE ASSETS AND INTANGIBLE ASSETS (Continued)

During the current interim period, the Group acquired intangible assets of RMB90,670,000 and RMB23,900,000 on customer relationships and technology arising from the acquisition of a subsidiary, respectively. Details of the acquisition are set out in Note 23. Additionally, the Group acquired other intangible assets at a cash consideration of RMB73,209,000 consisting of artificial intelligence software licence with finite useful lives of 5 years.

14. INVENTORIES AND CONTRACT COSTS

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Materials and components (Note a)	984,711	558,106
Contract fulfillment costs (Note b)	295,829	206,160
	1,280,540	764,266

Notes:

- a. Materials and components include finish goods, chips and others.
- b. The costs directly relate to the contracts in the smart cockpit solutions, generate resources that will be used in satisfying the contract and are expected to be recovered.

15. TRADE AND OTHER RECEIVABLES

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Trade receivables	2,055,280	1,856,533
Less: allowance for credit losses	(194,557)	(187,855)
	1,860,723	1,668,678
Prepayments for service	3,049	3,762
Prepayments for consumables	179	1,856
Refundable deposits	6,310	3,175
Advance to staff	2,082	435
Prepayments to suppliers	350,128	129,631
Prepayments for rental expense	937	222
Value-added tax recoverable	108,242	79,328
Receivable for disposal of investment in an associate	—	50,000
Receivables for disposal of financial assets at FVTPL	102,500	205,000
Others	14,150	6,678
Less: allowance for credit losses	(2,174)	(831)
	2,446,126	2,147,934

The following is an aged analysis of trade receivables net of allowance for credit losses presented based on invoice dates:

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
0–90 days	1,704,389	1,517,687
91–180 days	41,983	59,278
181–365 days	64,781	58,582
1–2 years	49,570	33,131
	1,860,723	1,668,678

As at June 30, 2026, included in the Group's trade receivables balance are debtors with aggregate carrying amount of RMB156,062,000 (December 31, 2025: RMB150,974,000), which are past due as at the reporting date. Out of the past due balances, RMB114,351,000 (December 31, 2025: RMB74,653,000), has been past due 90 days or more and is not considered as in default considering the historical and expected subsequent repayment from the trade debtors.

16. CONTRACT ASSETS

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Contract assets	7,023	3,916

Contract assets of the Group are expected to be settled within the Group's normal operating cycle.

The Group typically agrees to a retention period ranging from six months to one year for 5%~10% of the contract value with certain customers in accordance with the terms specified in the relevant contracts. The Group reclassifies its recognised contract assets to trade receivables upon maturity of retention period.

17. FINANCIAL ASSETS AT FVTPL

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Unlisted equity/fund investments (<i>Notes i and ii</i>)	174,639	187,814

(*Note i*) The Group has engaged an independent professional valuer, ValueLink Management Consultants Limited ("**ValueLink**") (藍策亞洲(北京)企業管理諮詢有限公司), to assess the fair values of the financial assets at FVTPL as at December 31, 2025 and June 30, 2026. The independent professional valuer and the management of the Group held meetings periodically to discuss the valuation techniques and changes in market information to ensure the valuation was performed properly. The valuation techniques used in the determination of fair values as well as the key inputs used in the valuation models are disclosed in Note 24.

(*Note ii*) These investments represent equity/fund investments in unlisted entities and subsequent fair value change of these investments are recognised as "losses from changes in fair value of financial assets at FVTPL" in Note 6.

18. BILLS RECEIVABLES AT FVTOCI

As at June 30, 2026, the balance represents bills receivables held by the Group which is measured at FVTOCI since the bills are held within the business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets, and the contractual cash flows are solely payments of principal and interest on the principal amount outstanding.

The following is an ageing analysis of bill receivables at FVTOCI at the end of the reporting period:

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
0 to 180 days	46,553	102,881

Loss allowance for bills receivables at FVTOCI is measured at an amount equal to 12m ECL. The credit risk on bills receivables at FVTOCI is limited because the counterparties are banks with high credit-ratings assigned by credit rating agencies. In the view of the directors of the Company, the credit risk of bills receivables at FVTOCI was minimal and no impairment was provided.

Transferred financial assets that were derecognised in their entirety:

The Group has discounted certain bills receivables to banks and endorsed to certain suppliers for settlement of trade payables. These bills are issued or guaranteed by reputable PRC banks with high credit ratings, therefore the directors of the Company consider the substantial risks in relation to these bills are interest risk as the credit risk arising from these bills are minimal. Upon the discount/endorsement of these bills, the Group has transferred substantially all the risks of these bills to relevant banks/suppliers, hence the Group has derecognised these bills receivables. As at June 30, 2026, the Group's bills receivables at FVTOCI are amounting to RMB154,810,000 (December 31, 2025: RMB324,000,000), which are endorsed to certain suppliers for settlement of trade payables but not mature that are derecognised in their entirety. As at June 30, 2026, the Group's bills receivables at FVTOCI are amounting to RMB60,859,000 (December 31, 2025: RMB244,830,000), which are discounted to the banks but not mature that are derecognised in their entirety.

Transferred financial assets that were not derecognised in their entirety:

As at June 30, 2026, included in the Group's bills receivables at FVTOCI are amounting to RMB5,080,000 (December 31, 2025: RMB11,141,000), which are endorsed to certain suppliers for settlement of trade payables on a full recourse basis that are not derecognised in their entirety. As the Group has not transferred the significant risks and rewards relating to the bill receivables to its suppliers upon endorsement, it continues to recognize the full carrying amount of bill receivables and trade payables from the endorsement of the bills with full recourse.

19. TRADE AND OTHER PAYABLES

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Trade payables	1,208,257	916,727
Payroll payables	59,472	70,752
Value added tax and other tax payables	8,034	7,960
Listing expenses and issue costs payable	—	1,611
Payables for property, plant and equipment	53,860	42,473
Accruals	52,605	50,106
Refundable government grants (Note i)	92,592	92,592
Others	60,836	40,602
	1,535,656	1,222,823

The credit period of trade creditors is generally from 30 days to 90 days. The following is an aged analysis of trade payables presented based on invoice dates:

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
0–60 days	1,090,192	843,492
61–120 days	105,459	65,491
121–180 days	6,995	4,940
181–365 days	3,894	195
1–2 years	1	48
2–3 years	341	423
Over 3 years	1,375	2,138
	1,208,257	916,727

19. TRADE AND OTHER PAYABLES (Continued)

The Group's trade payables that were denominated in foreign currencies other than the functional currencies of the relevant group entities are set out below:

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
United States Dollar	132,463	115,168

(Note i) The amounts were government grants attached with conditions about the revenue and profit criteria. The Group did not fulfil the criteria attached to those government grants at December 31, 2025 and June 30, 2026. Therefore, the amounts were refundable to the respective PRC government authority on demand.

20. BANK BORROWINGS

During the current interim period, the Group obtained new bank loans amounting to RMB1,770,210,000 (six months ended June 30, 2025: RMB1,127,825,000). The loans carry interest at market rates ranging from 2.65% to 3.60% per annum and are repayable within 1 year to 8 years. The proceeds were used to finance the acquisition of property, plant and equipment and daily operating.

The Group has entered into certain supplier finance arrangements with banks. Under these arrangements, the banks pay suppliers directly the amounts owed by the Group. The Group's obligations to suppliers are legally extinguished on settlement by the relevant banks. The Group then settles with the banks around 180 days after settlement by the banks. These arrangements have extended the payment terms, which may be extended beyond the original due dates of respective invoices. Taking into consideration of the nature and substance of the above arrangements, the Group presents payables to the banks under these arrangements as "bank borrowings" in the condensed consolidated statement of financial position. In the condensed consolidated statement of cash flow, repayments to the banks are included in financing cash flows based on the nature of the arrangements, and payments to the suppliers by the banks are treated as non-cash transactions. As at June 30, 2026, the balances of bank borrowings under supplier finance arrangements were RMB15,888,000 (December 31, 2025: RMB24,086,000). The range of payment due dates of borrowings that are part of supplier finance arrangements is from 210 to 270 days, while range of payment due dates of the comparable trade payables that are not part of supplier finance arrangements is from 30 to 90 days. Changes in liabilities that are subject to supplier finance arrangements are primarily attributable to additions resulting from purchases of goods and services and subsequent cash settlements.



21. SHARE CAPITAL

	Number of ordinary shares '000	Share capital RMB'000
Ordinary shares of RMB1 each		
Authorized and issued		
At January 1, 2025 (audited) and June 30, 2025 (unaudited)	139,554	139,554
At January 1, 2026 (audited)	149,991	149,991
Issue of ordinary shares (<i>Note i</i>)	3,155	3,155
Exercise of share options (<i>Note ii</i>)	8,670	8,670
At June 30, 2026 (unaudited)	161,816	161,816

Notes:

- i On May 6, 2026, the Company issued 895,980 ordinary shares to an investor at a price of HK\$127.35 per share. The net proceeds from the investor were HK\$113,613,000 (equivalent to RMB99,415,000) after deducting issuance costs. The amount of RMB896,000 was credited to the Company's share capital and the remaining balance was credited as share premium.
- On June 22, 2026, 2,259,300 ordinary shares were placed at a price of HK\$173.40 per share to not less than six investors. Net proceeds from the placing amounted to HK\$381,624,000 (equivalent to RMB331,478,000) after deducting issuance costs. The amount of RMB2,259,000 was credited to the Company's share capital and the remaining balance was credited as share premium.
- ii During the six months ended June 30, 2026, 8,670,029 share options were exercised at a subscription price of RMB1 per share, resulting in the issue of 8,670,029 ordinary shares of par value of RMB1 each in the Company. These shares rank pari passu with other shares in issue in all respect.

22. SHARE-BASED PAYMENT TRANSACTIONS

Restricted Share Unit Plan

The purpose of the Employee Share Incentive Plan (“**Restricted Share Unit/RSU Plan**”) was to provide incentives to employees and directors (the “**Restricted Person**”) in order to promote the success of the business of the Group. To implement the RSU Plan, the Company used employee stock ownership platforms (the “**Shareholding Platforms**”), which were established from 2016 and directly held 15,350,000 ordinary shares of the Company. Under the RSU Plan, eligible employees and directors shall be nominated as the beneficiary owner of the Shareholding Platforms.

The Restricted Person are required to dispose the unvested shares at the initial issuance price plus interest at rate of LPR of similar period upon termination of the Restricted Person’s employment or upon his voluntary termination of his employment with the Company until the qualified initial public offering (the “**Repurchase Right**”).

Restricted share scheme	Number of restricted share awards (‘000)	Grant date	Fair value of each restricted share at grant date RMB	Grant Price of each restricted share RMB
Restricted share scheme in 2016	2,825	December 2016	9.75	3
Restricted share scheme in 2019	1,920	January 2019	22.16	4
Restricted share scheme in 2020	10,274	August 2020	22.78	4
Restricted share scheme in 2021	2,104	November – December 2021	27.05	4
Restricted share scheme in 2022	360	August 2022	59.93	4
Restricted share scheme in 2023	3,025	April – December 2023	63.58	5
Restricted share scheme in 2024	1,660	July 2024	63.58	5

None of the restricted ordinary shares may be sold, transferred, pledged, hypothecated, or otherwise disposed of, directly or indirectly, by the Restricted Person prior to the termination of the Repurchase Right. The aforesaid arrangement has been accounted for as share-based payment transactions. Accordingly, the Group measured the fair value of the unvested restricted ordinary shares as of the grant date and is recognising the amount as compensation expense over the vesting period for each separately vesting portion of the unvested restricted ordinary shares. The total expenses recognised in the condensed consolidated statement of profit or loss and other comprehensive expenses for the restricted ordinary shares granted are nil (six months ended June 30, 2025: RMB52,045,000) for the six months ended June 30, 2026.



22. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Restricted Share Unit Plan (Continued)

Back-solve method was used to determine the underlying equity fair value of the Company and option price model was used to determine the fair value of the restricted share granted before 2022. After 2022, recent transaction price was used to determine the fair value of the restricted share granted. The fair value of restricted shares at grant date before 2022 was valued by directors of the Company with reference to valuation reports carried out by an independent qualified professional valuer, ValueLink.

As at December 31, 2025, the restricted ordinary shares under the RSU Plan have been fully vested. During the six months ended June 30, 2025, 280,000 restricted ordinary shares were forfeited and 14,855,000 restricted ordinary shares were unvested as at June 30, 2025.

Pre-IPO Share Option Scheme

On August 4, 2025, the Pre-IPO Share Option Scheme was adopted to establish and improve the long-term incentive mechanism, to attract and retain outstanding talents, and to motivate who have a direct impact on the business performance and future development.

The maximum number of Shares to be granted under the Pre-IPO Share Option Scheme shall not exceed 10% of the total issued share capital of the Company at the time when the Pre-IPO Share Option Scheme is considered and approved by the Shareholders' meeting. Accordingly, the maximum number of shares to be granted under the Pre-IPO Share Option Scheme shall not exceed 13,955,434 shares.

The options granted shall be subject to a vesting period of six months from the date of grant upon the Company listing of the H Shares.

On August 8, 2025, 13,955,434 options were granted under the Pre-IPO Share Option Scheme and the exercise price is RMB1.00 per share. The fair value of the Pre-IPO Share Option Scheme as at the grant date was RMB68.36 per share option.

22. SHARE-BASED PAYMENT TRANSACTIONS (Continued)**Pre-IPO Share Option Scheme** (Continued)

Details of specific categories of options are as follows:

Option	Date of grant	Vesting period	Exercise period	Percentage of the options to be vested
The Pre-IPO Share Option Scheme	August 8, 2025	August 8, 2025 ~ February 7, 2026	February 9, 2026 ~ August 8, 2027	10%

The fair value of the share option is estimated based on the fair value of Company's ordinary shares as at the grant date using the binomial option-pricing model. The fair value of the Company's ordinary shares as at the grant date is determined using market approach. Key assumptions used in determining the fair value of share options are as follows:

	August 8, 2025
Expected volatility	52.9%
Risk-free interest rate	1.42%
Expected dividend yield	—
Expected term (in years)	2
Discount for lack of marketability	2.0%

The variables and assumptions used in computing the fair value of the share options are based on the directors' best estimate. Expected volatility was determined by using the historical volatility of comparable company's share prices. Changes in variables and assumptions may result in changes in the fair value of the options.



22. SHARE-BASED PAYMENT TRANSACTIONS (Continued)**Pre-IPO Share Option Scheme** (Continued)

The following table discloses movements of the Pre-IPO Share Option Scheme during the current interim period:

Name of grantee	Date of grant	Exercisable period	Exercise price RMB	Outstanding as at 31/12/2025	Exercised during the period	Forfeited during the period	Outstanding as at 30/6/2026
Directors							
— Mr. Zhang Fukai	August 8, 2025	February 9, 2026 ~ August 8, 2027	1.00	58,148	—	—	58,148
— Ms. Xu Zhenhui	August 8, 2025	February 9, 2026 ~ August 8, 2027	1.00	58,148	—	—	58,148
— Mr. Lai Weilin	August 8, 2025	February 9, 2026 ~ August 8, 2027	1.00	58,148	—	—	58,148
Employees	August 8, 2025	February 9, 2026 ~ August 8, 2027	1.00	13,780,990	(8,670,029)	—	5,110,961
				<u>13,955,434</u>	<u>(8,670,029)</u>	<u>—</u>	<u>5,285,405</u>
Exercisable as at 30/6/2026							<u>5,285,405</u>
Weighted average exercise price				<u>1.00</u>	<u>1.00</u>	<u>—</u>	<u>1.00</u>

During the six months ended June 30, 2026, the weighted average closing price of the Company's shares immediately before the dates on which the options were exercised was HK\$161.47 (six months ended June 30, 2025: nil) per share.

As at June 30, 2026, the weighted average remaining contractual lives of the share options are 1.1 years (six months ended 30 June 2025: nil).

During the period ended June 30, 2026, the Group recognised total expenses of RMB202,204,000 (six months ended 30 June 2025: nil) in relation to the share options granted by the Company under the Pre-IPO Share Option Scheme.

22. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

2026 H Share Incentive Scheme

The Company adopted the 2026 H Share Incentive Scheme (the “**Scheme**”) on May 19, 2026. The Scheme is intended to promote the Company’s long-term sustainable development and achievement of performance objectives. The awarded shares under the Scheme shall be sourced from: (i) existing H Shares purchased by the trustee on The Stock Exchange or off the market; and/or (ii) treasury shares transferred to the trust (subject to the Rules Governing the Listing of Securities on the Stock Exchange). The Scheme does not involve the allotment or issue of new H Shares. The Scheme shall be valid and effective for a period of five years from the date of its adoption. The total number of shares which may be issued in respect of all incentives to be granted under the Scheme and any other share schemes of the Company shall not exceed 10% of the total number of issued shares (excluding treasury shares) of the Company as at the date of adoption of the Scheme. As at June 30, 2026, no awarded shares have been granted.

23. ACQUISITION OF A SUBSIDIARY

On April 22, 2026, the Company entered into a share transfer agreement with the independent third parties (the “**Transferors**”) and a company incorporated in Fujian Province (the “**Target Company**”), pursuant to which the Company agreed to acquire 84% of the equity interests of the Target Company from the Transferors for an aggregate cash consideration of RMB300,000,000 (the “**Acquisition**”), which had been fully paid in May 2026. The Acquisition was completed in April 2026 and has been accounted for as acquisition of business using the acquisition method.

Details of the purchase consideration are as follows:

	RMB'000
Cash consideration paid	300,000



23. ACQUISITION OF A SUBSIDIARY (Continued)

The assets and liabilities recognised at the date of acquisition as a result of the Acquisition are as follows:

	Fair value RMB'000
Property and equipment	1,868
Intangible assets	114,570
Inventories	1,905
Trade and other receivables	4,985
Cash and cash equivalents	89
Trade and other payables	(5,057)
Deferred tax liabilities	(17,186)
Less: non-controlling interests (<i>Note ii</i>)	(16,188)
Net identified assets acquired	84,986
Add: Goodwill (<i>Note i</i>)	215,014
	<u>300,000</u>

Net cash outflows arising on the Acquisition are as follows:

	RMB'000
Cash consideration paid	300,000
Less: cash and cash equivalents acquired	(89)
	<u>299,911</u>

Note i: The directors of the Company engaged an independent valuer to assist in performing the valuation of the identified assets and liabilities of the Target Company at the completion date of the Acquisition. Based on which, the Group performed a purchase price allocation for the Acquisition, which resulted in recognition of goodwill amounted to approximately RMB215,014,000.

Goodwill arose in the acquisition of the Target Company because the consideration for the acquisition effectively included the benefit of expected synergies, revenue growth and future market development of the Group. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets.

None of the goodwill arising on this acquisition is expected to be deductible for tax purposes.

Note ii: The non-controlling interests (16%) in the Target Company recognised at the acquisition date was measured by reference to the proportionate share of recognised amounts of net identifiable assets of the Target Company and amounted to RMB16,188,000.

24. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

Fair value measurements and valuation processes

Certain of the Group's financial assets are measured at fair value at the end of reporting period. In estimating the fair value, the Group uses market-observable data to the extent it is available. For instruments with significant unobservable inputs under Level 3, the Group also considers to engage the third party qualified valuer to perform the valuation and works closely with the qualified valuer to establish the appropriate valuation techniques and inputs to the model, if necessary.

The fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used) as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

- Level 1 fair value measurements are based on quoted prices (unadjusted) in active market for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include the lowest level inputs which are significant to the fair value measurement for the asset or liability that are not based on observable market data (significant unobservable inputs).



24. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (Continued)

Fair value of the Group's financial assets that are measured at fair value on a recurring basis

Financial assets	30/06/2026 RMB'000 (unaudited)	31/12/2025 RMB'000 (audited)	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)
Bills receivables at FVTOCI	46,553	102,881	Level 2	Discounted cash flow method. Future cash flows are estimated based on discount rate observed in the available market.	N/A
Financial assets at FVTPL — Unlisted equity/fund investments	50,000	41,000	Level 2	Recent transaction price	N/A
	56,419	64,142	Level 3	Comparable companies analysis valuation. (Note a)	Liquidity discount.
	68,220	82,672	Level 3	The net asset value based on the fair value of the underlying investments. (Note b)	The fair value of underlying assets.

Notes:

- (a) A slight increase in the liquidity discount used in isolation would result in a decrease in the fair value measurement of the unlisted equity investments under comparable companies analysis valuation, and vice versa. A 5% decrease in the liquidity discount holding all other variables constant would increase the carrying amount of the unlisted equity investments by RMB2,742,000 for June 30, 2026 (December 31, 2025: RMB3,139,000). A 5% increase in the liquidity discount holding all other variables constant would decrease the carrying amount of the unlisted equity investments by RMB2,756,000 for June 30, 2026 (December 31, 2025: RMB3,171,000).
- (b) A slight increase in the net value of assets used in isolation would result in an increase in the fair value measurement of the unlisted fund investment measured at fair value under net asset value based on the fair value of the underlying investments and vice versa. A 5% increase/decrease in the fair value of the underlying investments holding all other variables constant would increase/decrease the carrying amount of the unlisted fund investment by RMB3,411,000 for June 30, 2026 (December 31, 2025: RMB4,134,000).

The management of the Group considers that the carrying amounts of financial assets and financial liabilities recorded at amortized cost in the condensed consolidated financial statements approximate to their fair values.

24. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (Continued)**Reconciliation of Level 3 fair value measurements**

	Financial assets at FVTPL RMB'000
As at January 1, 2026 (audited)	146,814
Total losses	(22,175)
— in profit or loss	(22,175)
As at June 30, 2026 (unaudited)	124,639
As at January 1, 2025 (audited)	174,196
Total losses	(3,250)
— in profit or loss	(3,250)
Addition	165,000
As at June 30, 2025 (unaudited)	335,946

25. RELATED PARTY TRANSACTIONS**Compensation of key management personnel**

The remuneration of directors and other members of key management were as follows:

	Six months ended June 30,	
	2026	2025
	RMB'000	RMB'000
	(unaudited)	(unaudited)
Salaries and other benefits	10,536	9,907
Discretionary bonus	1,566	1,437
Retirement benefit scheme contributions	322	297
Equity-settled share-based payments	4,381	12,076
	16,805	23,717

26. CAPITAL COMMITMENTS

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Capital expenditure contracted for but not provided in the condensed consolidated financial statements in respect of the acquisition of property, plant and equipment	329,025	336,536

27. PLEDGE OF ASSETS

At the end of the current interim period, the Group has pledged the following assets mainly to secure bank borrowings and the general banking facilities granted to the Group:

	As at June 30, 2026 RMB'000 (unaudited)	As at December 31, 2025 RMB'000 (audited)
Property, plant and equipment	502,239	437,887
Bills receivables at FVTOCI	—	8,751
Pledged bank deposits	31,442	47,913
Right-of-use assets	55,809	56,513
	589,490	551,064

28. EVENTS AFTER THE REPORTING PERIOD

Acquisition of Chengdu Meenyi Electronic Technology Co., Ltd. (成都明夷電子科技股份有限公司) (“Chengdu Meenyi”)

Subsequent to the end of the current interim period, on August 7, 2026, the Company entered into the share transfer agreement with the Chengdu Tianlang Electronic Technology Co., Ltd. (成都天朗電子科技有限公司), Hainan Ruixin Information Consulting Partnership (Limited Partnership) (海南瑞芯信息諮詢合夥企業(有限合夥)), Hainan Nuoling Information Consulting Partnership (Limited Partnership) (海南諾凌信息諮詢合夥企業(有限合夥)), Hainan Ruixin Information Consulting Partnership (Limited Partnership) (海南瑞芯信息諮詢合夥企業(有限合夥)) and Chengdu Tianlang Xintu Electronic Technology Co., Ltd. (成都天朗芯途電子科技有限公司) to acquire approximately 70% of the total equity interest of Chengdu Meenyi for a total consideration of not more than RMB1,400 million, which will be paid through the Company's own funds and bank loans. The acquisition has been accounted for as acquisition of business using the acquisition method. As of the date of these financial statements, the acquisition has not been completed. Details of the acquisition are set out in the Company's announcement dated August 7, 2026.

During the period ended June 30, 2026, the Company paid the refundable deposits for the acquisition with amount of RMB152,500,000.

Acquisition of Guangzhou Seagull Housing Industry Co., Ltd. (廣州海鷗住宅工業股份有限公司)

Subsequent to the end of the current interim period, on August 21, 2026, the Company entered into the share transfer agreement with International Building Products Limited (中餘投資有限公司), Argus Holdings (中盛集團有限公司) and Tang Taiying (唐台英) (collectively referred to as the “**Sellers**”) to acquire 20% of the total issued share capital of Guangzhou Seagull Housing Industry Co., Ltd. (“**Guangzhou Seagull**”), who is an A share listed company. Pursuant to the agreement, the Sellers have conditionally agreed to sell, and the Group has conditionally agreed to acquire the 20% equity interest in the Guangzhou Seagull for an aggregate consideration of RMB800,000,000. The consideration shall be paid in cash, with funds sourced from the Company's own funds and/or legitimate self-raised funds, of which the portion from the Company's own funds shall account for not less than 50%. As of the date of these financial statements, the acquisition has not been completed. Details of the acquisition are set out in the Company's announcement dated August 21, 2026.



Other Information

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at June 30, 2026, so far as is known to the Directors, the interests or short positions of the Directors or chief executive of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the Securities and Futures Ordinance, or which were required to be recorded in the register kept under section 352 of the Securities and Futures Ordinance, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code were as follows:

Name	Position	Nature of interest	Number of shares and description (L) ⁽¹⁾	Approximate percentage of shareholding in the Company's total share capital ⁽²⁾	Approximate percentage of interests in the Domestic Shares/ H Shares (as applicable) ⁽²⁾
Mr. Ying Zhenkai (應臻愷)	Chairman, executive Director and General Manager	Beneficial interest	32,295,581 Domestic Shares	19.96%	40.88% (Domestic Shares)
		Beneficial interest	204,640 H Shares	0.13%	0.25% (H Shares)
		Interest in controlled corporation ⁽³⁾	15,350,000 H Shares	9.49%	18.53% (H Shares)
Mr. Zhang Fukai (張富凱)	Executive Director, chief financial officer and secretary to the Board	Beneficial interest ⁽⁴⁾	88,088 H Shares	0.05%	0.11% (H Shares)
Ms. Xu Zhenhui (徐真慧)	Executive Director and deputy general manager	Beneficial interest ⁽⁵⁾	58,148 H Shares	0.04%	0.07% (H Shares)
Mr. Lai Weilin (賴偉林)	Executive Director and deputy general manager	Beneficial interest ⁽⁶⁾	58,148 H Shares	0.04%	0.07% (H Shares)
Mr. Zhang Yi (張毅)	Employee Director	Beneficial interest ⁽⁷⁾	58,148 H Shares	0.04%	0.07% (H Shares)

Notes:

(1) The letter "L" denotes the long positions in the Shares.

(2) The calculation is based on the total number of 161,816,558 Shares, comprising 78,993,402 Domestic Shares and 82,823,156 H Shares, in issue as of June 30, 2026.

- (3) Mr. Ying is the general partner of the Group's Employee Incentive Platforms and is therefore deemed to be interested in the 15,350,000 H Shares held by these Employee Incentive Platforms under the SFO.
- (4) Mr. Zhang Fukai holds 29,940 H Shares as beneficial owner. In addition, as of June 30, 2026, Mr. Zhang Fukai was granted 58,148 options by the Company, upon the exercise of which the same number of H Shares will be issued to him.
- (5) As of June 30, 2026, Ms. Xu Zhenhui was granted 58,148 options by the Company, upon the exercise of which the same number of H Shares will be issued to her.
- (6) As of June 30, 2026, Mr. Lai Weilin was granted 58,148 options by the Company, upon the exercise of which the same number of H Shares will be issued to him.
- (7) As of June 30, 2026, Mr. Zhang Yi was granted 58,148 options by the Company, upon the exercise of which the same number of H Shares will be issued to him.

Save as disclosed above, as of June 30, 2026, none of the Directors or chief executive of the Company had an interest or short position in the Shares, underlying Shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which: (i) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including any interests and short positions which they are taken or deemed to have under such provisions of the SFO); (ii) were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (iii) were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

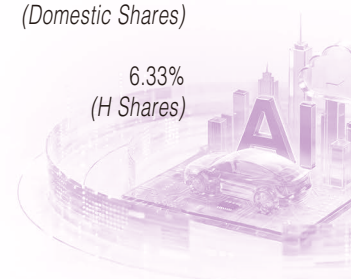
As of June 30, 2026, so far as the Directors are aware, other than the Directors and chief executive of the Company, the following persons had or were taken or deemed to have interests and/or short positions (as applicable) in the Shares or underlying Shares of the Company that fall to be disclosed to the Company and the Stock Exchange pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, and as recorded in the register required to be kept by the Company under Section 336 of the SFO:

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/H Shares (as appropriate) ⁽²⁾
Jiangsu Jiequan Suning Rundong New Consumer Service Industry M&A Fund (Limited Partnership) (江蘇惠泉蘇寧潤東新消費服務產業併購基金(有限合伙)) ("Jiequan Rundong") ⁽³⁾	Beneficial owner	10,069,203 H Shares	6.22%	12.16% (H Shares)
Nanjing Suning Rundong Equity Investment Management Center (Limited Partnership) (南京蘇寧潤東股權投資管理中心(有限合伙)) ("Nanjing Rundong") ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)
Suning Rundong Equity Investment Management Co., Ltd. (蘇寧潤東股權投資管理有限公司) ("Suning Rundong") ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)

Other Information

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/ H Shares (as appropriate) ⁽²⁾
Suning Holdings Group Co., Ltd. (蘇寧控股集團有限公司) ("Suning Holdings") ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)
Chen Yan (陳艷) ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)
Zhang Jindong (張近東) ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)
Zhang Kangyang (張康陽) ⁽³⁾	Interest in controlled corporation	10,069,203 H Shares	6.22%	12.16% (H Shares)
Xinchang Hi-Tech Venture Capital Co., Ltd. (新昌高投創業投資有限公司) ("Xinchang VC") ⁽⁴⁾	Beneficial owner	7,864,556 Domestic Shares	4.86%	9.96% (Domestic Shares)
Xinchang County Financial Holdings Investment Development Co., Ltd. (新昌縣金控投資發展有限公司) ("Xinchang Financial Holdings") ⁽⁴⁾	Interest in controlled corporation	7,864,556 Domestic Shares	4.86%	9.96% (Domestic Shares)
Xinchang Industrial Investment Holding Group Co., Ltd. (新昌產投控股集團有限公司) ("Xinchang Industrial Investment Holdings") ⁽⁴⁾	Interest in controlled corporation	7,864,556 Domestic Shares	4.86%	9.96% (Domestic Shares)
Tianjin Jinmi Investment Partnership (Limited Partnership) (天津金米投資合夥企業(有限合夥)) ("Tianjin Jinmi") ⁽⁵⁾	Beneficial owner	7,758,489 H Shares	4.79%	9.37% (H Shares)
Tianjin Jinxing Investment Co., Ltd. (天津金星創業投資有限公司) ("Tianjin Jinxing") ⁽⁵⁾	Interest in controlled corporation	7,758,489 H Shares	4.79%	9.37% (H Shares)
Xiaomi Inc. (小米科技有限責任公司) ⁽⁵⁾	Interest in controlled corporation	7,758,489 H Shares	4.79%	9.37% (H Shares)
Xiaomi Corporation (小米集團) ⁽⁵⁾	Interest in controlled corporation	7,758,489 H Shares	4.79%	9.37% (H Shares)
Guangzhou Ping An Consumer Equity Investment Partnership (Limited Partnership) (廣州市平安消費股權投資合夥企業(有限合夥)) ("Guangzhou Ping An") ⁽⁶⁾	Beneficial owner	5,840,017 Domestic Shares	3.61%	7.39% (Domestic Shares)
Ping An Capital Co., Ltd. (平安資本有限責任公司) ("Ping An Capital") ⁽⁶⁾	Interest in controlled corporation	5,840,017 Domestic Shares	3.61%	7.39% (Domestic Shares)
Shenzhen Ping An Yuanxin Investment Development Holdings Co., Ltd. (深圳市平安遠欣投資發展控股有限公司) ("Ping An Yuanxin") ⁽⁶⁾	Interest in controlled corporation	5,840,017 Domestic Shares	3.61%	7.39% (Domestic Shares)

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/ H Shares (as appropriate) ⁽²⁾
Shenzhen Ping An Financial Technology Consulting Co., Ltd. (深圳平安金融科技諮詢有限公司) ("Ping An Financial Technology Consulting") ⁽⁶⁾	Interest in controlled corporation	5,840,017 Domestic Shares	3.61%	7.39% (Domestic Shares)
Ping An Insurance (Group) Company of China, Ltd. (中國平安保險(集團)股份有限公司) ("Ping An Insurance Group") ⁽⁶⁾	Interest in controlled corporation	5,840,017 Domestic Shares	3.61%	7.39% (Domestic Shares)
Gongqingcheng Shanyuan Innovation Investment Center (Limited Partnership) (共青城善源創新投資中心(有限合夥)) ("Gongqingcheng Shanyuan") ⁽⁷⁾⁽⁸⁾	Beneficial owner	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Xi'an Shanmei Industrial Investment Fund Partnership (Limited Partnership) (西安善美產業投資基金合夥企業(有限合夥)) ("Shanmei Fund") ⁽⁷⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Shaanxi Coal Chemical Group Co., Ltd. (陝西煤業化工集團有限責任公司) ("Shaanxi Coal") ⁽⁷⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Xi'an Shanmei Fund Management Co., Ltd. (西安善美基金管理有限公司) ("Shanmei Fund Management") ⁽⁷⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Hangzhou Shanqian Enterprise Management Partnership (General Partnership) (杭州善遷企業管理合夥企業(普通合夥)) ("Hangzhou Shanqian") ⁽⁸⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Jinggangshan Beiyuan Venture Capital Management Co., Ltd. (江西省井岡山北源創業投資管理有限公司) ("Jinggangshan Beiyuan VC") ⁽⁸⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Hangzhou Gaojun Enterprise Management Partnership (Limited Partnership) (杭州高峻企業管理合夥企業(有限合夥)) ("Hangzhou Gaojun") ⁽⁸⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Hangzhou Gaotuo Enterprise Management Co., Ltd. (杭州高拓企業管理有限責任公司) ("Hangzhou Gaotuo") ⁽⁸⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Jin Yunqin (金允勤) ⁽⁸⁾	Interest in controlled corporation	5,440,017 Domestic Shares	3.36%	6.89% (Domestic Shares)
Shengying (Xiamen) Venture Capital Partnership (Limited Partnership) (盛盈(廈門)創業投資合夥企業(有限合夥)) ("Shengying VC") ⁽⁹⁾	Beneficial owner	5,246,553 H Shares	3.24%	6.33% (H Shares)



Other Information

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/ H Shares (as appropriate) ⁽²⁾
Shanghai State-owned Enterprise Reform and Development Equity Investment Fund Partnership (Limited Partnership) (上海國企改革發展股權投資基金合夥企業(有限合夥)) ("Shanghai Reform Fund") ⁽⁹⁾	Interest in controlled corporation	5,246,553 H Shares	3.24%	6.33% (H Shares)
Shanghai Guosheng Capital Management Co., Ltd. (上海國盛資本管理有限公司) ("Shanghai Guosheng") ⁽⁹⁾	Interest in controlled corporation	5,246,553 H Shares	3.24%	6.33% (H Shares)
Shanghai Guosheng (Group) Co., Ltd. (上海國盛(集團)有限公司) ("Shanghai Guosheng Group") ⁽⁹⁾	Interest in controlled corporation	5,246,553 H Shares	3.24%	6.33% (H Shares)
Ruian Fuhai Equity Investment Fund Partnership (Limited Partnership) (瑞安市富海股權投資基金合夥企業(有限合夥)) ("Ruian Fuhai") ⁽¹⁰⁾⁽¹¹⁾	Beneficial owner	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Ruian State-owned Assets Investment Group Co., Ltd. (瑞安市國有資產投資集團有限公司) ⁽¹⁰⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Ruian City Urban Construction and Development Group Co., Ltd. (瑞安市城市建設發展集團有限公司) ⁽¹⁰⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Ruian Municipal Finance Bureau (State-owned Assets Supervision and Administration Office of the People's Government of Ruian City) (瑞安市財政局(瑞安市人民政府國有資產監督管理辦公室)) ⁽¹⁰⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Shenzhen Oriental Fortune Venture Capital Investment Co., Ltd. (深圳市東方富海創業投資管理有限公司) ("Oriental Fortune") ⁽¹¹⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Shenzhen Oriental Fortune Capital Co., Ltd. (深圳市東方富海投資管理股份有限公司) ("Shenzhen Oriental Fortune") ⁽¹¹⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Chen Wei (陳瑋) ⁽¹¹⁾	Interest in controlled corporation	5,005,729 Domestic Shares	3.09%	6.34% (Domestic Shares)
Shanghai Rujia Enterprise Management Partnership (Limited Partnership) (上海汝佳企業管理合夥企業(有限合夥)) ("Shanghai Rujia")	Beneficial owner	4,300,000 H Shares	2.66%	5.19% (H Shares)
Zhuhai Shengguang Yisong No. 1 Culture Media Partnership (Limited Partnership) (珠海省廣益松壹號文化傳媒合夥企業(有限合夥)) ("Zhuhai Shengguang") ⁽¹²⁾	Beneficial owner	4,256,977 Domestic Shares	2.63%	5.39% (Domestic Shares)

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/ H Shares (as appropriate) ⁽²⁾
Zhuhai Shengguang Yisong New Power Investment Partnership (Limited Partnership) (珠海市省廣益松新動力投資合夥企業(有限合夥)) ("Zhuhai Shengguang Yisong New Power") ⁽¹²⁾	Interest in controlled corporation	4,256,977 Domestic Shares	2.63%	5.39% (Domestic Shares)
Guangdong Advertising Group Co., Ltd. (廣東省廣告集團股份有限公司) ⁽¹²⁾	Interest in controlled corporation	4,256,977 Domestic Shares	2.63%	5.39% (Domestic Shares)
Shanghai Yisong Investment Management Co., Ltd. (上海益松投資管理有限公司) ("Shanghai Yisong") ⁽¹²⁾	Interest in controlled corporation	4,256,977 Domestic Shares	2.63%	5.39% (Domestic Shares)
Wu Lingdong (吳凌東) ⁽¹²⁾	Beneficial owner	750,000 Domestic Shares	0.46%	0.95% (Domestic Shares)
	Interest in controlled corporation	4,256,977 Domestic Shares	2.63%	5.39% (Domestic Shares)
Wuxi Huicuihengyi Jinwutong Phase II Venture Capital Partnership (Limited Partnership) (無錫惠萃恒益金梧桐貳期創業投資合夥企業(有限合夥)) ("Wuxi Huicuihengyi") ⁽¹³⁾	Beneficial owner	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huicuihengyi Private Equity Fund Management Co., Ltd. (無錫惠萃恒益私募基金管理有限公司) ("Wuxi Huicuihengyi Management") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huicuihengyi Management Consulting Co., Ltd. (無錫惠萃恒益管理諮詢有限公司) ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Pu Jiong (浦炯) ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huicuihengyihui New Creative Investment Partnership (Limited Partnership) (無錫惠萃恒益惠新創意投資合夥企業(有限合夥)) ("Wuxi Huicuihengyihui New Creative Investment") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huimao Investment Co., Ltd. (無錫惠茂投資有限公司) ("Wuxi Huimao") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huiyun Investment Co., Ltd. (無錫惠運投資有限公司) ("Wuxi Huiyun") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huixi Urban Development and Construction Co., Ltd. (無錫惠西城市開發建設有限公司) ("Wuxi Huixi") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)

Other Information

Name of Shareholder	Nature of Interest	Number and description of the Shares (L) ⁽¹⁾	Approximate percentage of interest in the total share capital of the Company ⁽²⁾	Approximate percentage of interest in the Domestic Shares/ H Shares (as appropriate) ⁽²⁾
Wuxi Huishan High Tech Industrial Development Zone Development and Construction Co., Ltd. (無錫惠山高新技術產業開發區開發建設有限公司) ("Wuxi Huishan") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Luoshe Asset Investment and Operation Co., Ltd. (無錫洛社資產投資經營有限公司) ("Wuxi Luoshe") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Wuxi Huiluo Investment Development Co., Ltd. (無錫惠洛投資發展有限公司) ("Wuxi Huiluo") ⁽¹³⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Sichuan Regional Cooperative Development Investment Guiding Fund Partnership Enterprise (Limited Partnership) (四川區域協同發展投資引導基金合夥企業(有限合夥)) ("Sichuan Regional Cooperative Fund") ⁽¹⁴⁾	Beneficial owner	314,582 Domestic Shares	0.19%	0.40% (Domestic Shares)
	Interest in controlled corporation	4,404,152 Domestic Shares	2.72%	5.58% (Domestic Shares)
Sichuan Manufacturing Collaborative Development Fund Partnership (Limited Partnership) (四川製造業協同發展基金合夥企業(有限合夥)) ("Sichuan Manufacturing Fund") ⁽¹⁴⁾	Beneficial owner	4,404,152 Domestic Shares	2.72%	5.58% (Domestic Shares)
Sichuan Xietong Zhenxing Private Equity Investment Fund Management Co., Ltd. (四川協同振興私募股權投資基金管理有限公司) ("Sichuan Xietong") ⁽¹⁴⁾	Interest in controlled corporation	4,404,152 Domestic Shares	2.72%	5.58% (Domestic Shares)
Sichuan Xingchuan Key Project Equity Investment Fund Management Co., Ltd. (四川興川重點項目股權投資基金管理有限公司) ("Sichuan Xingchuan") ⁽¹⁴⁾⁽¹⁵⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Sichuan Industrial Revitalization Fund Investment Group Co., Ltd. (四川產業振興基金投資集團有限公司) ("Sichuan Industrial Fund") ⁽¹⁴⁾⁽¹⁵⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)
Department of Finance of Sichuan Province (四川省財政廳) ⁽¹⁴⁾⁽¹⁵⁾	Interest in controlled corporation	4,718,734 Domestic Shares	2.92%	5.97% (Domestic Shares)

Notes:

- (1) The letter "L" denotes the long positions in the Shares.
- (2) The calculation is based on the total number of 161,816,558 Shares, comprising 78,993,402 Domestic Shares and 82,823,156 H Shares, in issue as of June 30, 2026.
- (3) As of June 30, 2026, Nanjing Rundong was the general partner of Jiequan Rundong. Nanjing Rundong had two limited partners (Suning Holdings and Chen Yan, holding 59.00% and 40.00% of the limited partnership interest, respectively) and was managed by its general partner Suning Rundong, which was in turn owned as to 80.00% by Suning Holdings. Suning Holdings was owned as to 51.00% by Zhang Jindong and as to 39.00% by Zhang Kangyang. As a result, each of Nanjing Rundong, Chen Yan, Suning Rundong, Suning Holdings, Zhang Jindong and Zhang Kangyang is deemed to be interested in the 10,069,203 Shares held by Jiequan Rundong under the SFO.
- (4) As of June 30, 2026, Xinchang VC was owned as to 49.00% by Xinchang Financial Holdings, which was in turn wholly-owned by Xinchang Industrial Investment Holdings. Xinchang Industrial Investment Holdings was wholly-owned by the State-owned Assets Supervision and Administration Office of the People's Government of Xinchang County. As a result, each of Xinchang Financial Holdings and Xinchang Industrial Investment Holdings is deemed to be interested in the 7,864,556 Shares held by Xinchang VC under the SFO. Xinchang County Industrial Investment Group Co., Ltd. was renamed as Xinchang Industrial Investment Holding Group Co., Ltd. on August 27, 2025.
- (5) As of June 30, 2026, Tianjin Jinmi was owned as to approximately 86.20% by its general partner, namely, Tianjin Jinxing. Tianjin Jinxing was wholly-owned by Xiaomi Inc., which was controlled by Xiaomi Corporation (a company listed on the Main Board of the Stock Exchange (stock code: 1810)). As a result, each of Tianjin Jinxing, Xiaomi Inc. and Xiaomi Corporation is deemed to be interested in the 7,758,489 Shares held by Tianjin Jinmi under the SFO.
- (6) As of June 30, 2026, Guangzhou Ping An was managed by its general partner Ping An Capital. Ping An Capital was wholly-owned by Ping An Yuanxin, which was in turn wholly-owned by Ping An Financial Technology Consulting. Ping An Financial Technology Consulting was wholly-owned by Ping An Insurance Group (a joint-stock company incorporated in the PRC and listed on the Main Board of the Stock Exchange (stock code: 02318) and the Shanghai Stock Exchange (stock code: 601318)). As a result, each of Ping An Capital, Ping An Yuanxin, Ping An Financial Technology Consulting and Ping An Insurance Group is deemed to be interested in the 5,840,017 Shares held by Guangzhou Ping An under the SFO.
- (7) As of June 30, 2026, Shanmei Fund held approximately 98.90% limited partnership interest in Gongqingcheng Shanyuan. Shanmei Fund was managed by its general partner Shanmei Fund Management, which was in turn owned as to 98.00% by Shaanxi Coal. Shaanxi Coal also held 99.98% limited partnership interest in Shanmei Fund. Shaanxi Coal was wholly-owned by the State-owned Assets Supervision and Administration Commission of Shaanxi Province. As a result, each of Shanmei Fund, Shaanxi Coal and Shanmei Fund Management is deemed to be interested in the 5,440,017 Shares held by Gongqingcheng Shanyuan under the SFO.
- (8) As of June 30, 2026, Gongqingcheng Shanyuan was managed by its general partner Hangzhou Shanqian. Hangzhou Shanqian was owned as to 50% and 50% by its general partners, Jinggangshan Beiyuan VC and Hangzhou Gaojun, respectively. Hangzhou Gaojun was managed by Hangzhou Gaotuo as its general partner, which was in turn owned as to 60.00% by Jin Yunqin. Jin Yunqin also held approximately 56.00% limited partnership interest in Hangzhou Gaojun. As a result, each of Hangzhou Shanqian, Jinggangshan Beiyuan VC, Hangzhou Gaojun, Hangzhou Gaotuo and Jin Yunqin is deemed to be interested in the 5,440,017 Shares held by Gongqingcheng Shanyuan under the SFO.
- (9) As of June 30, 2026, Shengying VC was managed by its general partner Shanghai Guosheng. Shanghai Reform Fund held approximately 65.56% limited partnership interest in Shengying VC. Shanghai Guosheng was owned as to approximately 49.80% by the State-owned Assets Supervision and Administration Commission of Shanghai through its wholly controlled entities. Shanghai Reform Fund was managed by Shanghai Guosheng as its general partner. Shanghai Guosheng Group held approximately 40.27% limited partnership interest in Shanghai Reform Fund. Shanghai Guosheng Group was wholly-owned by the State-owned Assets Supervision and Administration Commission of Shanghai. As a result, each of Shanghai Reform Fund, Shanghai Guosheng and Shanghai Guosheng Group is deemed to be interested in the 5,246,553 Shares held by Shengying VC under the SFO.
- (10) As of June 30, 2026, Ruian Fuhai was owned as to 69.00% by Ruian State-owned Assets Investment Group Co., Ltd. as one of its limited partners, which was in turn owned as to 51.00% by Ruian Municipal Finance Bureau and 49.00% by Ruian City Urban Construction and Development Group Co., Ltd., which was in turn owned as to approximately 97.54% by Ruian Municipal Finance Bureau. As a result, each of Ruian State-owned Assets Investment Group Co., Ltd., Ruian Municipal Finance Bureau and Ruian City Urban Construction and Development Group Co., Ltd. is deemed to be interested in the 5,005,729 Shares held by Ruian Fuhai under the SFO.

Other Information

- (11) As of June 30, 2026, Ruian Fuhai was managed by its general partner Oriental Fortune, which was in turn wholly-owned by Shenzhen Oriental Fortune. Shenzhen Oriental Fortune was owned as to approximately 41.67% by Chen Wei (directly as to approximately 12.89% by himself and indirectly as to approximately 28.78% through his holding company). As a result, each of Oriental Fortune, Shenzhen Oriental Fortune and Chen Wei is deemed to be interested in the 5,005,729 Shares held by Ruian Fuhai under the SFO.
- (12) As of June 30, 2026, Zhuhai Shengguang Yisong New Power held approximately 99.90% limited partnership interests in Zhuhai Shengguang. Guangdong Advertising Group Co., Ltd., a joint stock limited company established in the PRC and listed on the Shenzhen Stock Exchange (stock code: 002400), held approximately 99.98% limited partnership interests in Zhuhai Shengguang Yisong New Power. Zhuhai Shengguang Yisong New Power was managed by Shanghai Yisong, which was in turn owned as to 80.00% by Wu Lingdong. Shanghai Yisong was also the general partner of Zhuhai Shengguang. As a result, each of Zhuhai Shengguang Yisong New Power, Guangdong Advertising Group Co., Ltd., Shanghai Yisong and Wu Lingdong is deemed to be interested in the 4,256,977 Shares held by Zhuhai Shengguang under the SFO.
- (13) As of June 30, 2026, Wuxi Huicuihengyi was managed by its general partner Wuxi Huicuihengyi Management, which was in turn owned as to 80.00% by Wuxi Huicuihengyi Management Consulting Co., Ltd. (an entity wholly-owned by Pu Jiong). As a result, each of Wuxi Huicuihengyi Management, Wuxi Huicuihengyi Management Consulting Co., Ltd. and Pu Jiong is deemed to be interested in the 4,718,734 Shares held by Wuxi Huicuihengyi under the SFO. As of June 30, 2026, Wuxi Huicuihengyihui New VC held 79.999% limited partnership interest in Wuxi Huicuihengyi. Wuxi Huicuihengyihui New VC was managed by its general partner Wuxi Huicuihengyi Management. Wuxi Huimao and Wuxi Huiyun owned approximately 50.00% and 49.9995% limited partnership interest in Wuxi Huicuihengyihui New VC, respectively. Wuxi Huimao and Wuxi Huiyun were both wholly-owned by Wuxi Huixi, which was in turn wholly-owned by Wuxi Huishan. The State-owned Assets Supervision and Administration Office of the People's Government of Huishan District, Wuxi City and Wuxi Luoshe owned approximately 55.56% and 44.44% equity interest of Wuxi Huishan, respectively. Wuxi Luoshe was wholly-owned by Wuxi Huiluo, which was in turn owned as to 80.00% by Wuxi Huishan. As a result, each of Wuxi Huicuihengyihui New VC, Wuxi Huimao, Wuxi Huiyun, Wuxi Huixi, Wuxi Huishan, Wuxi Luoshe and Wuxi Huiluo is deemed to be interested in the 4,718,734 Shares held by Wuxi Huicuihengyi under the SFO.
- (14) As of June 30, 2026, Sichuan Regional Cooperative Fund held approximately 69.83% limited partnership interest in Sichuan Manufacturing Fund. Sichuan Manufacturing Fund was managed by Sichuan Xietong, which was in turn owned as to 68.00% by Sichuan Xingchuan. As a result, each of Sichuan Regional Cooperative Fund, Sichuan Xietong and Sichuan Xingchuan is deemed to be interested in the 4,404,152 Shares held by Sichuan Manufacturing Fund under the SFO.
- (15) As of June 30, 2026, Sichuan Regional Cooperative Fund was managed by Sichuan Xingchuan as its general partner, which was in turn wholly-owned by Sichuan Industrial Fund. Sichuan Industrial Fund was owned as to 83.00% by the Department of Finance of Sichuan Province. As a result, each of Sichuan Xingchuan, Sichuan Industrial Fund and the Department of Finance of Sichuan Province is deemed to be interested in the 4,718,734 Shares held by Sichuan Regional Cooperative Fund under the SFO.

Save as disclosed above, as of June 30, 2026, so far as the Directors are aware, no other persons (other than the Directors and chief executive of the Company) or corporations had any interests or short positions in the Shares or underlying Shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

PRE-IPO SHARE OPTION SCHEME

The Group adopted a Pre-IPO Share Option Scheme (the “**Scheme**”) on August 4, 2025 to further establish and improve the Company’s long-term incentive mechanism, attract and retain outstanding talents, fully motivate Directors, senior management, core technical and business personnel, as well as other employees of the Company who have a direct impact on the Company’s business performance and future development. As the Scheme will not involve the grant of new Shares or the grant of options by the Company to subscribe for the Shares after the Listing, the terms of the Scheme are not subject to the provisions of Chapter 17 of the Listing Rules.

As of June 30, 2026, the number of Shares underlying the outstanding Options was 5,285,405 Shares, representing approximately 3.27% of the issued Shares. These Options had been granted to eligible participants before the Listing. No further Shares will be granted under the Scheme after the Listing. Please refer to the Prospectus for further details regarding the Scheme.

2026 H Share Incentive Scheme

The Shareholders approved the adoption of the 2026 H Share Incentive Scheme and the Scheme Limit by way of a special resolution at the annual general meeting of the Company held on May 19, 2026. A summary of the principal terms of the 2026 H Share Incentive Scheme is set out below:

(A) Purposes of the Scheme

The purposes of the 2026 H Share Incentive Scheme are:

- (i) to promote the Company’s long-term sustainable development and achievement of performance objectives;
- (ii) to align the interests of Eligible Participants with those of the Shareholders, investors and the Company, enhance corporate cohesion and maximize corporate value; and
- (iii) to refine the Company’s incentive mechanisms to attract, motivate and retain Eligible Participants who make significant contributions to the Company’s ongoing operations, development and long-term growth.

(B) Duration

The 2026 H Share Incentive Scheme shall be valid and effective for five (5) years commencing on May 19, 2026, after which no additional Award Shares shall be granted. If there are Award Shares that are granted but unvested by the end of the scheme period, such Award Shares shall remain valid until they are vested or lapse. As at the date of this Interim Report, the remaining term of the Scheme is approximately 5 years.



(C) Administration

The 2026 H Share Incentive Scheme shall be subject to the administration of the following administrative bodies:

- (i) the Shareholders' meeting is responsible for considering and approving the adoption of the 2026 H Share Incentive Scheme; the Board is the executive management body of the 2026 H Share Incentive Scheme and may delegate the power to manage the 2026 H Share Incentive Scheme (including the power to grant Awards) to the authorized person designated by it; and
- (ii) the Trustee shall, at the instruction of the Company, purchase, acquire or accept H Shares, hold the relevant Award Shares in accordance with the 2026 H Share Incentive Scheme and the Trust Deed, and implement the vesting, sale and other matters in respect of the Award Shares.

(D) Eligible Participants

Eligible Participants include: (i) Employee Participants, being director(s) (other than independent non-executive Directors), supervisor(s), senior management and employee(s) (whether full-time or part-time employees) of the Company and/or its subsidiaries, including persons who are granted Awards under the 2026 H Share Incentive Scheme as an inducement to enter into employment contracts with these companies; and (ii) Associated Company Participants, being director(s), supervisor(s) and employee(s) (whether full-time or part-time employees) of the Associated Companies of the Company.

(E) Scheme Limit and Grant of Awards

The total number of new Shares and Treasury Shares involved in all Awards and options granted under the 2026 H Share Incentive Scheme and any other share schemes of the Company, together with existing Shares purchased by the Trustee(s) on-market or off-market under all share schemes of the Company, shall in aggregate not exceed 10% of the total number of issued Shares of the Company (excluding Treasury Shares) as at the Adoption Date, being 15,519,309 H Shares (the "**Scheme Limit**"). The Company shall not grant Awards that would result in the Scheme Limit being exceeded, unless the Scheme Limit is refreshed in accordance with the Listing Rules or approval of the Shareholders is obtained.

The total number of Shares issued and to be issued (including Treasury Shares transferred and to be transferred) in respect of all options and Awards granted to any one Eligible Participant in any 12-month period up to and including the relevant grant date shall not exceed 1% of the total number of issued Shares of the Company (excluding Treasury Shares). Any further grant in excess of that limit shall be subject to separate approval by the Shareholders at a Shareholders' meeting.

Grant of Awards to a Director, chief executive or substantial Shareholder of the Company (or their respective associates) shall be subject to the prior approval of the independent non-executive Directors. Any further grant exceeding the 0.1% limit prescribed under the Listing Rules shall also be subject to approval by the Shareholders at a Shareholders' meeting.

The Board and/or the authorized person(s) may grant Award Shares to an Eligible Participant at the Purchase Price and shall set out the details of the grant in the Grant Letter. The Grantee shall confirm acceptance in the manner set out in the Grant Letter. No consideration is payable on acceptance of each grant of Award Share(s).

(F) Source of Shares and Purchase Price

The source of the Award Shares shall be H Shares acquired by the Trustee, in accordance with the instructions of the Company, through on-market and/or off-market transactions at the prevailing market price by utilising the scheme funds, and Treasury Shares transferred to the Trust(s) subject to the Listing Rules.

Where the Award Shares are sourced from Shares purchased by the Trustee, the Purchase Price shall be RMB0 per Award Share; where the Award Shares are sourced from Treasury Shares, the Purchase Price shall be RMB1 per Award Share. The Purchase Price is determined by reference to the minimum permissible pricing standard stipulated under applicable laws, regulations and relevant regulatory requirements, so as to maximise incentives for Eligible Participants and to align with the purpose of the 2026 H Share Incentive Scheme.

(G) Vesting of Awards

The Board and/or the authorized person(s) may determine the vesting criteria and conditions and the vesting periods for each Grantee. For Awards where Treasury Shares are used as the source of the Award Shares, the vesting period shall be no less than 12 months from (and including) the grant date, save that a shorter vesting period may be adopted in the circumstances set out in the rules of the 2026 H Share Incentive Scheme.

Circumstances for a shorter vesting period include: (a) grants of Awards to a new Eligible Participant to replace the awards or options forfeited when leaving his or her previous employer; (b) grants to an Eligible Participant whose employment is terminated due to death, disability or occurrence of force majeure events; (c) grants of Awards with performance-based vesting conditions in lieu of time-based vesting criteria; (d) grants of Awards made in batches during a year for administrative and compliance reasons; (e) grants of Awards with a mixed or accelerated vesting schedule; and (f) grants of Awards with a total vesting and holding period of more than 12 months.

Awards may be subject to performance targets determined by the Board and/or the authorized person(s), including operation, financial and business performance of the Group's business segments, key business development milestones and individual performance indicators. The Awards corresponding to the portion in respect of which the prescribed performance targets have not been met shall lapse automatically.

(H) Lapse of Awards and Clawback Mechanism

Unvested Awards shall lapse automatically upon the occurrence of the lapse events set out in the 2026 H Share Incentive Scheme. Where a clawback event set out in the 2026 H Share Incentive Scheme occurs in respect of a Grantee, the Board and/or the authorized person(s) may cancel the unvested Awards, require the return of proceeds from the sale of vested Award Shares, or withhold, confiscate or claw back all or part of the vested Award Shares.

(I) Voting Rights, Dividends and Other Rights

Until the Award Shares are vested and actually transferred to the Grantees in accordance with the 2026 H Share Incentive Scheme, the Grantees shall not deal with the relevant Award Shares and shall not be entitled to voting rights, dividends or other distributions attaching thereto. In respect of matters that require Shareholders' approval under the Listing Rules, the Trustee shall abstain from voting on the unvested Shares held by it as trustee or nominee.

(J) Alteration and Amendment

Any change to the terms and conditions of the 2026 H Share Incentive Scheme, and any change to the authority of the Directors or the scheme administrator to alter the terms of the 2026 H Share Incentive Scheme, shall be subject to approval by the Shareholders at a Shareholders' meeting. The altered or amended terms of the 2026 H Share Incentive Scheme and the Awards granted thereunder must comply with Chapter 17 of the Listing Rules.

As at the date of this Interim Report, the total number of Shares involved in Awards available for future grant under the 2026 H Share Incentive Scheme was 15,519,309 H Shares, representing approximately 9.31% of the issued Shares of the Company (excluding Treasury Shares) as at the date of this Interim Report.

As the 2026 H Share Incentive Scheme was adopted during the Reporting Period, the number of Awards available for grant as at January 1, 2026 is not applicable. During the period from the Adoption Date to June 30, 2026, no Award was granted, vested, cancelled or lapsed under the 2026 H Share Incentive Scheme. Accordingly, the Awards available for grant as at June 30, 2026 still involved 15,519,309 H Shares, and the number of Shares that may be issued in respect of options and Awards granted under all share schemes of the Company during the Reporting Period divided by the weighted average number of issued Shares of the relevant class during the Reporting Period was 0%.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including the sale of Treasury Shares).

As at June 30, 2026, the Company did not hold any Treasury Shares.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to achieving high standards of corporate governance to safeguard the interests of Shareholders. The Company's corporate governance principles are to promote effective internal control measures, to enhance the transparency of the Board's work and to strengthen the accountability of the Board to all Shareholders.

The Company has adopted the Corporate Governance Code as its own code of corporate governance since the Listing Date.

Save as disclosed below, during the Reporting Period, the Company has complied with all applicable code provisions set out in the Corporate Governance Code. The Board will continue to review regularly the effectiveness of the Company's corporate governance structure and practices.

Pursuant to code provision C.2.1 of Part 2 of the Corporate Governance Code, companies listed on the Stock Exchange are expected to comply with, but may choose to deviate from, the requirement that the roles of chairman of the Board and chief executive officer should be separate and should not be performed by the same individual. The Company does not have a separate chairman and chief executive officer, and Mr. Ying currently performs both roles. The Board believes that vesting the roles of both chairman of the Board and chief executive officer in the same person helps ensure consistent leadership within the Group and enables more effective and efficient overall strategic planning for the Group. The Board considers that the balance of power and authority under the current arrangement will not be impaired and that this structure will enable the Company to make and implement decisions promptly and effectively. The Board will continue to review and consider separating the roles of chairman of the Board and chief executive officer at an appropriate time, taking into account the circumstances of the Group as a whole.

The Company will continue to review and monitor its corporate governance practices on a regular basis to ensure compliance with the Corporate Governance Code and to maintain a high standard of corporate governance practices of the Company.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as its own code of conduct governing dealings in the Company's securities by its Directors and employees who are in possession of inside information in relation to the Group or the Company's securities. Specific enquiry has been made of all the Directors and they have confirmed that they have complied with the Model Code throughout the Reporting Period.

AUDIT COMMITTEE

The Audit Committee consists of three independent non-executive Directors, namely Dr. Li Yuanpeng, Mr. Zhang Xiaoliang and Ms. Xu Lili. Dr. Li Yuanpeng serves as the chairman of the Audit Committee. The Audit Committee has reviewed the unaudited condensed consolidated interim financial statements for the six months ended June 30, 2026. The Audit Committee is of the view that the interim results are in compliance with the applicable accounting standards, laws and regulations, and that appropriate disclosures have been made by the Company. The Audit Committee also discussed matters in relation to the accounting policies and practices adopted by the Company, as well as internal control, with the senior management of the Company.

INTERIM DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2026.



CHANGES IN INFORMATION OF DIRECTORS AND SENIOR MANAGEMENT

The changes in information of Directors and senior management required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules during the Reporting Period and up to the date of this Interim Report are as follows:

On January 29, 2026, following the approval of the Shareholders at the extraordinary general meeting, Dr. Gu Jinyu and Dr. Huang Xiaolin were appointed as independent non-executive Directors of the Company, and Mr. Gu Yuekun was appointed as a non-executive Director of the Company.

On March 16, 2026, Dr. Liu Yicheng resigned as a Joint Company Secretary of the Company.

On September 29, 2026, Mr. Gu Yuekun resigned as a non-executive Director of the Company.

Save as disclosed above, there have been no other changes in the information of the Directors and senior management of the Company required to be disclosed pursuant to the Listing Rules.

EVENTS AFTER THE REPORTING PERIOD

On July 13, 2026, the Board approved the Company's proposed conversion of 71,697,821 Domestic Shares, representing approximately 44.31% of the total number of issued Shares of the Company as of the date of that announcement, into H Shares and the application for their listing and trading. As of the date of this Interim Report, the Company had not yet completed the filing with the China Securities Regulatory Commission (the "**CSRC**") or applied to the Stock Exchange for the conversion and listing. This matter will be subject to the obtaining of the relevant approvals and/or completion of the filing and compliance with all applicable laws, regulations and rules. For details, please refer to the Company's announcement dated July 13, 2026.

On August 7, 2026, the Company entered into a Share Transfer Agreement with the relevant transferors and Chengdu Meenyi Electronic Technology Co., Ltd. (成都明夷電子科技股份有限公司) ("**Chengdu Meenyi**"), pursuant to which the Company conditionally agreed to acquire an aggregate of 53,518,613 shares in Chengdu Meenyi, representing approximately 70% of its total issued shares, for a total consideration not exceeding RMB1,400,000,000. As of the date of this Interim Report, the transaction had not yet been completed. The completion of the transaction will be subject to the fulfillment or waiver of the Conditions Precedent as set out in the Share Transfer Agreement. For details, please refer to the Company's announcement dated August 7, 2026.

Reference is made to the announcement of the Company dated August 21, 2026 in relation to the Acquisition (the "**Announcement**"). Unless the context otherwise requires, capitalized terms used in this interim report shall have the same meanings as those defined in the Announcement.

On August 21, 2026, the Company, International Building Products Limited (the "**Seller**"), Argus Holdings Limited and Tang Taiying entered into a share transfer agreement, pursuant to which the Company conditionally agreed to acquire, and the Seller conditionally agreed to sell 129,211,208 A Shares of Guangzhou Seagull Kitchen and Bath Products Co., Ltd. (the "**Target Company**") held by the Seller (representing 20% of the Target Company's total issued share capital), for a consideration of RMB800,000,000. Upon completion of the Acquisition, the Company will hold 20% of the Target Company's total issued share capital. The Share Transfer Agreement shall take effect only after it has been approved by the general meeting of the Company, and the Acquisition is subject to the satisfaction of certain conditions. As at the date of this Interim Report, the Acquisition has not been completed. For details, please refer to the Company's announcement dated August 21, 2026.

On September 8, 2026, the Company entered into a placing agreement with the placing agent, pursuant to which 4,888,960 new H Shares were placed at HK\$120.28 per H Share. Completion of the placing took place on September 10, 2026. The net proceeds from the placing (after deducting the related fees and expenses of the placing) were approximately HK\$578.34 million, of which approximately 40% is intended to be used for strategic mergers and acquisitions and investments, and approximately 60% is intended to be used for working capital and general corporate purposes. As at the date of this Interim Report, the net proceeds have not been utilized. The Company will apply the net proceeds in accordance with the intended uses as disclosed in the placing announcements by June 30, 2027. For details, please refer to the announcements of the Company dated September 8, 2026 and September 10, 2026.

Save as disclosed above, no material events have occurred in the Group since the end of the Reporting Period and up to the date of this Interim Report.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and to the knowledge of the Directors, as at the date of this Interim Report, the Company has complied and continues to comply with the public float requirements under Rule 19A.13A of the Listing Rules, pursuant to which at least 15% of the Company's total number of issued H Shares shall at all times be held by the public.

CONTINUING DISCLOSURE OBLIGATIONS UNDER THE LISTING RULES

As at June 30, 2026, the Company did not have any disclosure obligations under Rules 13.20, 13.21 and 13.22 of the Listing Rules.



Glossary of Technical Terms

This glossary contains definitions of certain technical terms used in this Interim Report in connection with the Company. Such terms and their meanings may not correspond to standard industry definitions or usage.

“AI”	artificial intelligence, an area of computer science that focuses on simulating human intelligence by machines
“AR HUD”	augmented reality head-up display, a technology that projects digital information directly onto a transparent display, such as the windshield, within the driver’s field of view
“Chinese OEM(s)”	indigenous automobile manufacturers in the PRC, excluding joint-venture OEMs established by Chinese automobile enterprises and foreign automobile enterprises
“design win”	an achievement when a company’s product is selected and approved for inclusion in a specific vehicle model or modular car platform by an OEM or a Tier-1 supplier to an OEM
“DMS”	driver monitoring system, an advanced safety technology designed to track and analyze a driver’s behavior and physiological state while operating a vehicle
“domain controller”	in the context of intelligent vehicles, a central processing unit that integrates various software and hardware components, allowing for seamless and efficient control of vehicle functions related to a specific area, or a “domain”. The functional domains of a vehicle mainly include the smart cockpit, intelligent driving, powertrain, chassis and vehicle body; smart cockpit domain controller refers to a central processing unit that manages and controls various aspects of cabin-related experience, including vehicle interaction and control, navigation, AR-HUD, instrument cluster displays, etc.
“HMI”	human-machine interface, a user interface that enables human operators to interact and exchange information with a machine, system or device to facilitate control, monitoring and data exchange
“HUD”	head-up display, a technology that projects important information onto the windshield or a transparent screen

“NEV(s)”	new energy vehicle(s)
“OEM(s)”	original equipment manufacturer(s); when used in the automotive industry, a company that designs, develops and manufactures vehicles
“OMS”	occupant monitoring system, a technology that tracks and assesses the presence, position and condition of occupants in a vehicle
“OTA”	over-the-air technology, the wireless transmission of software updates, data or configuration changes from the cloud enabling devices such as vehicles to be upgraded and repaired via a network
“SoC”	system-on-a-chip, a programmable integrated circuit that integrates most or all key components of a computer or electronic system, such as CPU, memory interfaces, on-chip input/output devices, input/output interfaces and secondary storage interfaces, often alongside other components such as radio modems and a graphics processing unit, all on a single substrate or microchip
“T-Box”	telematics box, an electronic device embedded in a vehicle that connects the vehicle to the cloud or other vehicles via a cellular network or V2X standards
“Tier-1 supplier(s)”	a company that supplies automotive components or systems directly to OEMs. Unless otherwise indicated, this term does not refer to our customers, but instead refers to suppliers within the broader automotive supply chain
“Tier-1 supplier customer(s)”	customers of the Group who are Tier-1 suppliers to OEMs



Definitions

In this Interim Report, unless the context otherwise requires, the following expressions shall have the meanings set out below:

“2026 H Share Incentive Scheme”	the 2026 H Share Incentive Scheme adopted by the Company on May 19, 2026
“Articles of Association”	the articles of association of the Company, as amended, modified or otherwise supplemented from time to time
“Audit Committee”	the audit committee of the Company
“Auditor”	Deloitte Touche Tohmatsu, the independent auditor of the Company
“Board”	the board of Directors of the Company
“CIC”	China Insights Industry Consultancy Limited, an independent market research and consulting firm
“Company” or “PATEO”	PATEO CONNECT Technology (Shanghai) Corporation (博泰車聯網科技(上海)股份有限公司), a joint stock company with limited liability established in the PRC on December 2, 2021, the H Shares of which were listed on the Main Board of the Stock Exchange on September 30, 2025 (stock code: 2889)
“Corporate Governance Code”	the Corporate Governance Code as set out in Appendix C1 to the Listing Rules
“Director(s)”	the director(s) of the Company or any one of them
“Domestic Share(s)”	ordinary share(s) in the share capital of the Company with a nominal value of RMB1.00 each, which are subscribed for and paid up in RMB
“Employee Incentive Platform(s)”	Shanghai Rujia Enterprise Management Partnership (Limited Partnership) (上海汝佳企業管理合夥企業(有限合夥)), Shanghai Jinlin Enterprise Management Partnership (Limited Partnership) (上海晉鄰企業管理合夥企業(有限合夥)), Shanghai Chushui Yanguan Enterprise Management Partnership (Limited Partnership) (上海楚水燕關企業管理合夥企業(有限合夥)), Shanghai Fengwulin Enterprise Management Partnership (Limited Partnership) (上海鳳午麟企業管理合夥企業(有限合夥)), Shanghai Yingzhi Enterprise Management Partnership (Limited Partnership) (上海應知企業管理合夥企業(有限合夥)), Shanghai Yehe Enterprise Management Partnership (Limited Partnership) (上海葉赫企業管理合夥企業(有限合夥)) and Shanghai Miaolong Enterprise Management Partnership (Limited Partnership) (上海妙瀧企業管理合夥企業(有限合夥)), or any of them as the context may require

“Global Offering”	the Hong Kong Public Offering and the Global Offering as defined in the Prospectus
“Group”, “our Group”, “we” or “us”	the Company and our subsidiaries from time to time
“H Share(s)”	overseas listed foreign ordinary share(s) in the share capital of the Company with a nominal value of RMB1.00 each, which are listed and traded on the Main Board of the Stock Exchange
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“IFRS”	International Financial Reporting Standards
“Listing”	the listing of the H Shares on the Main Board of the Stock Exchange
“Listing Date”	September 30, 2025, being the date on which the H Shares were listed and from which dealings in the H Shares commenced on the Main Board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time
“Main Board”	the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operated in parallel with GEM of the Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 to the Listing Rules
“Mr. Ying”	Mr. Ying Zhenkai, founder of the Group, Chairman of the Board, executive Director and General Manager of the Company
“Offer Shares”	has the meaning ascribed to it in the Prospectus
“PRC” or “China”	the People’s Republic of China; for the purpose of this Interim Report and for geographical reference only, except where the context indicates or requires otherwise, references to the “PRC” do not apply to Hong Kong, the Macao Special Administrative Region and Taiwan
“Pre-IPO Share Option Scheme”	the pre-IPO share option scheme of the Company adopted on August 4, 2025



Definitions

“Prospectus”	the prospectus of the Company dated September 22, 2025
“Reporting Period”	the six months ended June 30, 2026
“RMB”	Renminbi, the lawful currency of the PRC
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
“Share(s)”	ordinary share(s) in the share capital of the Company with a nominal value of RMB1.00 each, comprising H Shares and Domestic Shares
“Shareholder(s)”	holder(s) of the Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“subsidiary(ies)”	has the meaning ascribed to it under the Listing Rules
“substantial shareholder(s)”	has the meaning ascribed to it under the Listing Rules
“Treasury Share(s)”	has the meaning ascribed to it under the Listing Rules
“%”	per cent